Oregon Housing and Community Services

2023-25 Legislatively Adopted Budget

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Housing and Community Services Department #91400

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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.



	Executive Director
Signature	*Title*
Housing and Community Services Department	**725 Summer Street NE, Suite B Salem Oregon 97301**
Agency Name	*Agency Address*

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

Legislative Actions

OREGON HOUSING and COMMUNITY SERVICES

SB 5511 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Woods

Joint Committee On Ways and Means

Action Date:	06/09/23
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	9 - Anderson, Campos, Dembrow, Findley, Frederick, Gelser Blouin, Hansell, Sollman, Steiner
Exc:	2 - Girod, Knopp
House Vote	
Yeas:	7 - Evans, Gomberg, Holvey, McLain, Pham K, Sanchez, Smith G
Nays:	4 - Breese-Iverson, Cate, Lewis, Reschke
Exc:	1 - Valderrama
Prepared By:	Tamara Brickman, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Housing and Community Services Department
2023-25

Budget Summary*

	2021-23 Legislatively Approved Budget[1]	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
				$ Change	% Change
General Fund	$ 854,675,215	$ 76,121,154	$ 297,221,112	$ (557,454,103)	(65.2%)
General Fund Debt Service	$ 69,307,754	$ 116,081,170	$ 116,081,170	$ 46,773,416	67.5%
Lottery Funds Debt Service	$ 25,224,730	$ 28,443,620	$ 28,443,620	$ 3,218,890	12.8%
Other Funds Limited	$ 697,740,895	$ 504,140,287	$ 646,874,898	$ (50,865,997)	(7.3%)
Other Funds Debt Service	$ 33,241	$ -	$ -	$ (33,241)	(100.0%)
Other Funds Nonlimited	$ 559,173,134	$ 558,673,134	$ 558,673,134	$ (500,000)	(0.1%)
Other Funds Debt Service Nonlimited	$ 367,512,148	$ 324,175,922	$ 324,175,922	$ (43,336,226)	(11.8%)
Federal Funds Limited	$ 780,210,822	$ 185,664,067	$ 402,036,303	$ (378,174,519)	(48.5%)
Federal Funds Nonlimited	$ 176,472,688	$ 185,102,399	$ 185,102,399	$ 8,629,711	4.9%
Total	$ 3,530,350,627	$ 1,978,401,753	$ 2,558,608,558	$ (971,742,069)	(27.5%)

Position Summary

Authorized Positions	422	323	441	19
Full-time Equivalent (FTE) positions	366.03	322.50	447.58	81.55

[1] Includes adjustments through January 2023

* Excludes Capital Construction expenditures

Summary of Revenue Changes

For Oregon Housing and Community Services (OHC) the Subcommittee recommended General Fund in the amount of $297.2 million for the 2023-25 biennium and includes several packages being recommended. An additional $116.1 million General Fund appropriation is for debt services for bonds sold in previous biennia for Low Income Fast Track (LIFT), Permanent Supportive Housing (PSH) and Land Acquisition programs. OHCS also received Lottery Funds, used for debt service payments on bonds used to build housing and preserve affordable rental housing.

OHCS programs are primarily funded with Federal or Other Funds. OHCS's budget for Other Funds revenue includes Limited and Nonlimited Funds expenditures. The funding is derived from a variety of sources, including bond sales, loan repayments, public utility charges, document recording fees, and manufactured home tax assessments. OHCS's Federal Funds are received from the U.S. Department of Housing and Urban Development, the U.S. Department of Health and Human Services, the U.S. Department of Energy, the U.S Department of Treasury, and the Bonneville Power Administration, among others. OHCS generally carries forward large Other Funds beginning balances each biennium, which are committed for construction projects, revolving loan funds, or operating reserves required for conduit or tax credit bonding programs.

The largest sources of Other Funds Limited revenue are generated from document recording fees, public purpose charges, administration charges, and service charges. By statute, ten percent of the document recording fee revenue is dedicated to the Emergency Housing Assistance Program, 14 percent is dedicated to the Home Ownership Assistance Program, and 76 percent is dedicated to the General Housing Account Program. Twenty-five percent of each category must be used to support veterans. Public purpose charges assessed on electricity customers support housing development, weatherization, and electricity bill payment assistance for low-income households. Administration and service charges encompass a variety of revenue sources including multifamily housing charges, portfolio administration charges, and contract administration fees related to Project-Based Contract Administration. Additional Other Funds revenues are from interest income, loan repayments, net revenue transfers, and miscellaneous other income sources.

Summary of Transportation and Economic Development Subcommittee Action

The mission of OHCS is to provide stable and affordable housing and engage leaders to develop integrated statewide policy addressing poverty and providing opportunity for Oregonians. OHCS is Oregon's housing finance agency, providing financial and program support to create and preserve opportunities for quality, affordable housing for Oregonians of lower and moderate income. OHCS administers federal and state antipoverty, homeless and energy assistance, and community service programs. OHCS also assists in financing the creation and purchase of single-family homes, the new construction or rehabilitation of multifamily affordable housing developments, and grants and tax credits to promote affordable housing. Additionally, due to the 2020 Labor Day fires, OHCS has taken the leading role in assisting wildfire survivors with housing recovery.

The Subcommittee recommended a budget of $2,558,608,558 total funds; consisting of $413,302,282 General Fund; $28,443,620 Lottery Funds; $646,874,898 Other Funds expenditure limitation; $402,036,303 Federal Funds expenditure limitation; $882,849,056 Other Funds Nonlimited; $185,102,399 Federal Funds Nonlimited; and 441 positions (447.58 FTE). This represents a total funds decrease of 27.5 percent from the 2021-23 Legislatively Approved Budget (LAB). The Department position count is increased by 19 positions (81.55 FTE) compared to the 2021-23 LAB. The Subcommittee recommended the following budget notes:

Budget Note: Agency Appropriation Structure

The Housing and Community Services Department is directed to work with the Legislative Fiscal Office and Chief Financial Office to establish a more detailed appropriation structure for its primary biennial budget bill, that more accurately and transparently reflects amounts budgeted for the agency's primary areas of investment. The changes shall be incorporated into the primary budget bill for the Housing and Community Services Department that is submitted for the 2025 regular Legislative Session. The bill shall include amounts, by applicable fund type including General Fund, Other Funds, Federal Funds, and Lottery Funds, for the following agency summary cross reference programs: Housing Stabilization Programs; Project-Based Rental Housing Assistance; Multifamily Rental Housing Programs;

Single Family Housing Programs; Disaster Recovery and Resiliency; Central Services; Bond Activities and Debt Service; and Capital Construction.

Budget Note: Expenditure and Outcome Information

The Housing and Community Services Department is directed to maintain and update – at least semi-annually - data dashboards or other publicly accessible information that provides information on outcomes, and information on state investments provided to the Department. The information should include the amount of the state investment compared to how much of the investment has been spent down and should compare state investments to Department funding from other sources. The information should be available by program, date, county or region, and local service provider, as applicable. This information shall be available and maintained on the agency's web site. At least once per year, the agency shall report to the Joint Committee on Ways and Means on progress to date in expending appropriated funds, and on related outcomes for homeownership, affordable rental housing and homeless services that include the number housing units funded and number of households served through the Department's programs, as applicable.

Housing Stabilization Programs

The Housing Stabilization Programs (HSP) division provides critical services to the lowest income Oregonians by addressing housing instability and helping Oregonians access safe, stable, and affordable housing options. The Division passes through federal and state resources to Oregon's Community Action Agency (CAAs) network and their partners to enable local communities to provide a continuum of services that help low-income individuals and households. Housing insecurity and homelessness is often associated with enormous health inequities, including shorter life expectancy, higher morbidity, and greater usage of hospital services. Increasing housing security is expected to improve the health outcomes of vulnerable individuals and families. The two main programs in this division are:

- *Homeless Services* programs are delivered statewide by Oregon's community action network and their partner agencies (CAAs). Program services are targeted to low and very low-income Oregonians to reduce and prevent homelessness, reduce poverty, and increase economic prosperity. Assistance includes providing outreach, shelter, rapid access to permanent housing, asset building through Individual Development Accounts, landlord incentives to house low-income persons, case management and other supportive services, direct financial and rental assistance, linkage to other basic needs programs, and program data collection and evaluation.

- *Energy Services* are currently delivered by CAA partners. Clients of these programs are households earning either 60 percent or less of state median income or 200 percent or less of the federal poverty level, with priority given to seniors, people with disabilities, and households with children. The programs provide utility bill payment assistance, prevent disconnection, or restore home energy services, home health and safety improvements, heating system repair and replacement, energy conservation services, and base load measures (including replacement of inefficient appliances and lighting).

The Subcommittee recommended a budget of $515,292,182 total funds ($245,918,906 General Fund, $124,981,031 Other Funds expenditure limitation, and $144,392,245 Federal Funds expenditure limitation) and 56 positions (62.25 FTE). The Subcommittee recommended budget includes the following packages:

Package 070: Revenue Shortfalls. This package decreases Other Funds expenditure limitation by $1,863,772, decreases Federal Funds expenditure limitation by $397,508 and eliminates 10 permanent full-time positions (10.00 FTE) due to revenue shortfalls. In the 2021-23 biennium, 10 permanent positions were approved with one-time funding. Two positions were approved in House Bill 5011 (2021) utilizing funding from a one-time federal award from the U.S. Treasury for emergency rental assistance through the American Rescue Plan Act (ARPA). Eight additional positions were approved to address eviction and diversion efforts in Senate Bill 5561 (2021 Second Special Session) with one-time Other Funds resources from the ARPA State and Local Fiscal Recovery Fund. All 10 positions are either filled or currently in recruitment. The positions are restored in Package 101 (Retaining Quality Staff), utilizing ongoing revenue.

Package 082: September Eboard. This package includes $15,301,933 Federal Funds expenditure limitation and two permanent full-time Compliance Specialist 2 positions (2.00 FTE) to distribute weatherization assistance to households experiencing low income. In 2021-23, OHCS received a $30.6 million award from the U.S. Department of Energy, through the Infrastructure Investment and Jobs Act, for the Low-Income Weatherization Assistance Program (WAP). WAP provides weatherization and energy conservation services at no cost to households at or below 200 percent of the federal poverty level. OHCS will distribute funding to CAAs by formula to reach eligible households. The two requested positions will perform compliance work related to the federal award. The September 2022 Emergency Board approved $15.3 million of Federal Funds expenditure limitation and position authority for the two Compliance Specialist 2 positions for anticipated 2021-23 expenditures. This package includes Federal Funds expenditure limitation for the related 2023-25 expenditures.

Package 090: Analyst Adjustments. This package increases Other Funds expenditure limitation and adds two permanent full-time positions (2.00 FTE) to the Housing Stabilization Division associated with implementation of a federal Medicaid Waiver, to coordinate housing resources for low-income Oregonians, since housing has been designated as a social determinate of health. An Operations and Policy Analyst 3 position will design a rental assistance program for use by the Oregon Health Authority (OHA) for purposes of providing six months of rental assistance supported by Medicaid. Health providers and housing authorities will be engaged to provide framework options for OHA. A second Program Analyst 3 position will coordinate reporting requirements related to waiver-eligible expenses and will also serve as the technical expert and provide program oversight related to the rental assistance benefit.

The package also includes $3.7 million Other Funds expenditure limitation to enable the Department to spend funds that will be carried over on youth homelessness prevention efforts.

Finally, the package reduces the projected document recording fee revenues by $2.6 million, from $11.5 million to $8.9 million, for the 2023-25 biennium based on the most recent estimate provided by DOR. DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment.

Package 101: Retaining Quality Staff. This package increases Other Funds expenditure limitation by $2,198,183 and restores ten permanent, full-time positions (10.00 FTE) in the division. The positions were eliminated in Package 070 (Revenue Shortfalls) or phased out in Package 022. Two positions were initially authorized with one-time federal funding in House Bill 5011 (2021) to administer the Oregon Emergency Rental Assistance Program. Seven positions were initially authorized with one-time funding from the ARPA State and Local Fiscal Recovery Fund in Senate Bill 5561 (2021 Second Special Session) to administer the Oregon Eviction Diversion and Prevention Program (ORE-DAP). One position was initially authorized with a one-time General Fund appropriation in House Bill 5202 (2022) to support the Interagency Council on Homelessness. The positions are either currently filled or in active recruitment. The ongoing revenue source to support the positions is from document recording fees.

Package 102: Improving Program Delivery and Access. This package is a revenue only package and includes a revenue transfer of $216,325 Other Funds to pay for the HSP division's share of additional requested positions in the Central Services division. Agency-wide, revenue transfers from other divisions fund 10 positions in the Central Services division to add staffing capacity to perform a variety of administrative functions, including budget development, fiscal compliance, accounting, information services and human resources work.

Package 106: Shelter for Oregonians. This package provides $5.0 million General Fund for a tribal investment. The resources are intended to assist tribal communities respond to homelessness challenges in their communities.

Package 110: Keeping Oregonians in their Homes. The package provides $55.0 million General Fund for rental assistance through the ORE-DAP and Rapid Response programs. At least 30 percent of these funds are to be directed to culturally specific organizations to provide these services, with an emphasis on organizations that performed this work under contract with OHCS in the 2021-23 biennium, in an effort to ensure continuity in services.

An additional appropriation of $6.0 million General Fund is included for tenant resources, in the form of grants to be made to tenant assistance organizations to continue support provided either directly or indirectly in the 2021-23 biennium, for efforts including but not limited to tenant education, resource navigation, referrals, help line staffing, referrals, and eviction prevention resources. The resources will be granted to the following organizations in the following amounts:

- $2.2 million to the Community Alliance of Tenants;
- $0.3 million to the Springfield Eugene Tenant Association; and
- $3.5 million to the Eviction Defense Project through the Oregon Law Center.

Package 119: Deploying Weatherization Resources. This package increases Federal Funds expenditure limitation by $8.5 million to enable OHCS to expend the remaining balance of Emergency Solutions Grant funds received in 2020. One limited duration Program Analyst 4 position (0.50 FTE) is recommended to be extended, ensuring continuity for the program as it closes and to allow for close out monitoring and reporting.

Package 803: Emergency Housing Investment Package. This package provides $132,651,886 General Fund support for the 2023-25 biennium and includes funding sufficient to maintain investments initially made through House Bill 5019 (2023) for the last eighteen months of the 2023-25 biennium. The funding and positions for these initiatives are not assumed to be part of the 2025-27 Current Service Level calculation.

In the Housing Stability Division, six additional positions are established, and 12.75 FTE are included (providing FTE to extend nine positions approved as part of House Bill 5019 (2023)) to augment OHCS support for Multi-Agency Coordinating group activities. New positions established in the Division include a Program Analyst 3, a Compliance Specialist 2, an Operations and Policy Analyst 3 associated with shelter operations, a Manager 2, and two Program Analysts devoted to services for youth and existing shelter operations. Corresponding Personal Services expenditure limitation of $2,987,688 and associated Services and Supplies expenses of $264,198 are included to support these positions.

General Fund, in this package, also continues the following investments in the continuum of care regions of the state included in the Governor's emergency declaration due to homelessness (Executive Order 2023-2) is as follows:

- $45.8 million for approximately 600 low-barrier shelter beds and associated provider administration;
- $17.5 million for services and block leasing arrangements to help maintain unit access for people rehoused through House Bill 5019 (2023);
- $2.3 million to maintain local service provider staffing related to homeless outreach and navigation to shelter; and
- $39.7 million to continue rental assistance payments and services to approximately 1,200 unsheltered households for the remainder of the biennium that are rehoused as a result of House Bill 5019 (2023) investments.

Also, included is $24.1 million General Fund to continue operational support through 2023-25 for shelters and navigation centers funded through one-time investments in the 2019-21 and 2021-23 biennia including navigation centers and Project Turnkey sites.

Package 804: Removing Barriers to Shelter. A one-time General Fund increase of $1.0 million is recommended to supplement Emergency Housing Assistance Program funding for the purpose of removing barriers to shelter by supporting services or accommodation of companion animals for those who are unstably housed.

Package 806: Expenditure Alignment. This package adjusts expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor's Budget. The adjustments are to properly categorize employee pay codes and classifications and expenditures to correct entry errors pertaining to budget structure or expenditure category.

In HSP, additional Other Funds expenditure limitation is included to allow expenditure of legal settlement funds received in a previous biennium. Limitation is also authorized to reflect previously authorized transfers for General Fund to Other Funds for shelter operations and facilities funded through Project Turnkey. In total, expenditure limitation is increased by $3,719,400 Other Funds and $10,767,218 Federal Funds.

Project-Based Rental Housing Assistance

The Project-Based Rental Assistance (PBRA) Division provides rental assistance associated with specific housing units, rather than awarded to a tenant. PBRA programs include: 1) HUD Contract Administration (HCA), 2) HUD 811 PRA (HUD 811), and 3) PSH Project-Based Rent Assistance (PSH PBRA). HCA is Oregon's Performance Based Contract Administrator for project-based Section 8 housing and oversees approximately 254 contracts in Oregon. Duties include subsidy payments to owners and tenant complaint resolution. The Section 8 Housing Choice Voucher Program is managed by HUD and subsidizes housing for low-income individuals and families. At the local level, the program is administered by Public Housing Agencies.

The Subcommittee recommended a budget of $215,278,536 total funds ($20,260,513 General Fund; $8,848,641 Other Funds expenditure limitation; $1,066,983 Federal Funds expenditure limitation; and $ 185,102,399 Federal Funds Nonlimited) and 23 positions (22.34 FTE). The Subcommittee recommended budget includes the following packages:

Package 082: September EBoard. This package increases Other Funds expenditure limitation by $851,763 and establishes four permanent full-time Compliance Specialist 2 positions (4.00 FTE) to perform Management Occupancy Reviews (MORs) as part of the required compliance duties associated with OHCS's contract with HUD. OHCS is required to complete annual MORs on two-thirds of the properties in its Performance-Based Contract Administrator portfolio. The source of Other Funds revenue to pay for these positions is the contracted per unit fees OHCS receives from HUD. The September 2022 Emergency Board approved position authority and Other Funds expenditure limitation for these permanent positions.

Package 101: Retaining Quality Staff. This package is a revenue only package and transfers $30,961 Other Funds to pay for the Project-Based Rental Housing Assistance division's share of restored positions in the Central Services division. The Central Services division requested restoration of nine permanent full-time positions (9.00 FTE) to add staffing capacity to perform a variety of administrative functions, including research analysis, communications, procurement and diversity, equity and inclusion (DEI) work.

Package 102: Improving Program Delivery and Access. This package is a revenue only package and includes a revenue transfer of $138,988 Other Funds to the Central Services division to augment staffing capacity to perform a variety of administrative functions, including budget development, fiscal compliance, accounting, information services and human resources work.

Package 801: LFO Analyst Adjustments. This package eliminates General Fund in the 2023-25 biennium to reflect the timing of expected occupancy for PSH units that were funded in previous biennia. PSH Units that are financed with state General Obligation bonds include a $20,000 per unit/per year subsidy ($40,000 per biennium) for rental assistance and wrap around services to tenants. Fewer units than originally projected are expected to come on-line in 2023-25 because of construction delays and supply chain issues experienced during the pandemic. One-time General Fund savings of $6,713,450 is projected for the 2023-25 biennium.

Package 803: Emergency Housing Investment Package. This package includes General Fund support for the 2023-25 biennium sufficient to maintain investments initially made through House Bill 5019 (2023) for the last eighteen months of the 2023-25 biennium. The funding and positions for the following initiative is not assumed to part of the 2025-27 current service level calculation. A $4,000,000 one-time General Fund appropriation is included to establish a risk mitigation fund for PSH units that help to stabilize operating costs, by providing a source of funding to repair damage to units or other unanticipated operations expenses. Corresponding Other Funds expenditure limitation is also included in this package.

Package 806: Expenditure Alignment. This package adjusts expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor's Budget. The adjustments properly categorize employee pay codes and classifications, and expenditures to correct entry errors pertaining to budget structure or expenditure category.

In the Project Based Rental Housing program, two positions are transferred from the Affordable Rental Housing program to this program, and $40,320 in Services and Supplies funding is added to correct an error in the Governor's Budget. In total, Other Funds expenditure limitation is increased by $419,566 related to these changes.

Multifamily Rental Housing Programs

The Multifamily Rental Housing Programs Division provides a continuum of housing options for low income and at-risk Oregonians in need through administration of federal and state funded multifamily rental housing resources. The resources assist in the development of new affordable housing units, acquisition, and rehabilitation of existing housing units and preserving affordable housing properties with project-based federal rental subsidies.

The Subcommittee recommended a budget of $387,527,949 total funds ($9,700,195 General Fund; $339,586,864 Other Funds expenditure limitation; $37,840,890 Federal Funds expenditure limitation and $400,000 Other Funds Nonlimited) and 129 positions (123.88 FTE). The Subcommittee recommended budget includes the following packages:

Package 090: Analyst Adjustments. This package makes a General Fund reduction of $305,548 by shifting administrative costs for the Publicly Supported Housing Preservation program from General Fund to Other Funds. The Other Funds revenue source to support the additional Other Funds expenditures is excess operating reserves from revenue streams such as conduit bond fees or Low-Income Housing Tax Credit four percent fees, among others. This package also reduces the projected document recording fee revenue from $87.6 million to $67.6 million for the 2023-25 biennium based on the most recent estimate provided by DOR. DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment; the impact of this revenue reduction to the Affordable Rental Housing Programs Division is $19.9 million.

Package 101: Retaining Quality Staff. This package is a revenue only package and transfers $188,7311 Other Funds to pay for the Multifamily Rental Housing Program's share of restored positions in the Central Services division. The Central Services Division requested restoration of nine permanent full-time positions (9.00 FTE) to add staffing capacity to perform a variety of administrative functions, including research analysis, communications, procurement and DEI work.

Package 102: Improving Program Delivery and Access. This package increases Other Funds expenditure limitation by $3,851,927 and establishes 18 permanent full-time positions (16.72 FTE) to build out the Division's infrastructure by filling a variety of operational gaps, including performing compliance work related to subsidized affordable rental housing, data tracking and analysis for affordable housing developments, outreach and support for division programs, administration of the Family Self Sufficiency program, which supports tenants in HUD Contract Administration properties, providing technical expertise for the Low-Income Housing Tax Credit and the Oregon Affordable Housing Tax Credit programs, among others. The recommended positions include the following:

- One Operations and Policy Analyst 4 position (0.92 FTE)
- Four Operations and Policy Analyst 2 positions (3.68 FTE)
- Two Program Analyst 4 positions (2.00 FTE)
- Two Program Analyst 3 positions (1.84 FTE)
- Two Compliance Specialist 1 positions (1.84 FTE)
- Four Compliance Specialist 2 positions (3.68 FTE)
- One Compliance Specialist 3 position (0.92 FTE)
- One Loan Specialist 1 position (0.92 FTE)
- One Loan Specialist 2 position (0.92 FTE)

Additionally, the package includes a revenue transfer of $847,245 Other Funds to Central Services for staffing capacity to perform a variety of administrative functions, including budget development, fiscal compliance, accounting, information services and human resources work.

Package 805: Affordable Housing Realignment. This package allows for a change in business processes from multiple programs and fund offerings for financing of affordable rental housing projects to one consolidated annual Notice of Funding Availability, which is expected to result in more projects being ready to develop sooner, lessening the risk of market volatility on projects and reducing the time between funding commitments and project completion. Several strategies will be employed to implement the process change and support applicants seeking financing for affordable rental housing financing through OHCS.

- OHCS will create a process to prequalify organizations that wish to apply for funding, by establishing standards that applications will have to meet before they are accepted for review.
- For entities that cannot meet standards, a revolving loan capitalized by a one-time $9.7 million General Fund appropriation will serve as bridge financing to help applicants finance permits, architectural services, or other pre-development costs, which will be repaid when the applicant submits a more complete application and receives a funding award.
- The new award process will continue to be competitive, but on a first-come, first-reviewed basis, after completion of all predevelopment activities. Additional financial incentives may be awarded to projects meeting goals of equity and racial justice, community partnerships, or housing to meet other targeted needs beyond production volume and affordability.

The change in business process requires 26 additional staff (22.00 FTE) consisting of Business Operations Administrators (managers), Program Analysts, Administrative Support, Loan Specialists, and Operations and Policy Analysts which will be financed through application fees charged to project sponsors.

- An applications team will receive and evaluate applications, manage communication with developer teams, and monitor resources.
- A policy initiative team will develop application scoring elements to meet policy objectives, based on input from the Housing Stability Council, advisory groups and best practices learned from other states or non-profits. This team will have program analysts to establish funding criteria and encourage submission of projects that achieve objectives in equity and racial justice, rural housing production, and PSH.
- A pipeline management team will manage the predevelopment capacity resources, ensuring there is separation between the final applications team to avoid potential conflicts of interest.
- A data team will monitor results to determine if policy objectives are being met, in terms of the amount of housing produced, the cost per unit, and where and for whom the housing is produced.
- A change management team will identify internal policy and procedure changes that need to be reconfigured under this new model and help to communicate and engage with developers on how to navigate the new application processes.

In total, the package includes a $9,700,000 General Fund appropriation for deposited into the General Housing Account and $15,493,387 Other Funds expenditure limitation.

Package 806: Expenditure Alignment. This package adjusts expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor's budget. The adjustments are to properly categorize employee pay codes and classifications, and expenditures to correct entry errors pertaining to budget structure or expenditure category.

In the Multifamily Rental Housing Programs Division, two positions are transferred out of this Division into the Project Based Rental Housing program. Services and Supplies expenditure limitation is also removed from this Division and transferred to the Project Based Rental Housing program, for a total reduction of $450,083 Other Funds expenditure limitation and two positions (1.84 FTE).

Single Family Housing Programs

Single Family Housing Programs provide support for financing and services increasing and maintaining homeownership through home buyer education; financial literacy counseling and coaching; foreclosure counseling; health and safety repairs; and stabilizing residential neighborhoods. OHCS achieves this objective by offering grants to local homeownership partners, providing resources for manufactured dwelling park preservation, energy-efficient manufactured homes replacement, and offering affordable residential loans to qualified first time homebuyers. The Oregon Bond Residential Loan Program uses a network of lenders to finance residential loans under the program guidelines. OHCS invests in and purchases these loans from the lenders using mortgage revenue bonds.

The Subcommittee recommended a budget of $166,302,924 total funds ($16,200,020 General Fund; $81,215,811 Other Funds expenditure limitation; and $68,887,093 Federal Funds expenditure limitation) and 42 positions (42.00 FTE). The Subcommittee recommended budget includes the following packages:

Package 090: Analyst Adjustments. This package, a revenue only package, reduces the projected document recording fee revenues for the 2023-25 biennium based on the most recent estimate provided by DOR. DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment. The impact to the Single-Family Housing Programs division is a decrease of $3.7 million Other Funds.

Package 101: Retaining Quality Staff. This package is a revenue only package and transfers $33,709 Other Funds to pay for the Single-Family Housing Program division's share of restored positions in the Central Services Division. The Central Services Division requested restoration of nine permanent full-time positions (9.00 FTE) to add staffing capacity to perform a variety of administrative functions, including research analysis, communications, procurement, and DEI work.

Package 102: Improving Program Delivery and Access. This package increases Other Funds expenditure limitation by $283,050 and Federal Funds expenditure limitation by $234,953 to continue two full-time limited duration positions (2.00 FTE), for work related to the Oregon Homeownership Stabilization Initiative (OHSI) and the Homeowner Assistance Fund (HAF). The source of Other Funds revenue is excess administrative allowances from state and federal programs. The source of Federal Funds revenue is from the OHSI and HAF federal awards.

Package 108: Supporting Owners of Manufactured Homes. This package appropriates $2.5 million General Fund for deposit into the Manufactured Home Preservation Fund and correspondingly increases Other Funds expenditure limitation by $2.5 million to provide additional resources to the Manufactured Home Replacement Program and assist homeowners as they move through the process of decommissioning and replacing their homes. The program leverages federal and non-profit resources to serve low-income homeowners who are living in substandard or dangerous manufactured housing.

Package 109: Building Starter Homes. This package increases Other Funds expenditure limitation by $40,000,000 to allow for carry over of homeownership development funds approved for the 2021-23 biennium but are not anticipated to be expended until 2023-25. Of this amount, $20 million is associated with development funding designated for development of alternative homeownership models, such as co-ops and community land trusts, as well as single family housing, and $20 million is to be paired with proceeds from LIFT bonds for homeownership, approved in the 2021-23 biennium.

Package 116: Supporting Homebuyers. This package provides $10,000,000 General Fund and increases Other Funds expenditure limitation by $12,500,000. The components of this package are:

- $7.5 million General Fund for deposit into the Housing Finance Fund for Down Payment Assistance in the 2023-25 biennium. This is intended to capitalize a revolving loan program to be paired with the Department's flex lending mortgage program, providing a second mortgage at an affordable rate that allows disadvantaged borrowers to build equity at a faster rate. This funding is not assumed to be recurring for purposes of calculating current service level for the 2025-2027 biennium.
- $2.5 million General Fund, on a one-time basis, for foreclosure avoidance counseling, which may provide access to the service for 1,875 Oregonians.
- $12.5 million in Other Funds expenditure limitation, of which $7.5 million is a corresponding increase for the aforementioned Down Payment assistance, plus $5,000,000 in carry forward limitation from 2021-23 grants to culturally responsive organizations to increase homeownership opportunities in their communities.

Package 806: Expenditure Alignment. This package adjusts expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor's Budget. The adjustments are to properly categorize employee pay codes and classifications, and expenditures to correct entry errors pertaining to budget structure or expenditure category.

In the Single-Family Housing Programs Division, an increase in Federal Funds expenditure limitation of $44,095,264 and the establishment of 3 positions (3.00 FTE) are provided to close out the Homeowner Assistance Fund program, which was funded by American Rescue Plan Act dollars and is expected to wrap up activities in 2023-25.

Homeownership Stabilization Initiative

The Oregon Homeownership Stabilization Initiative (OHSI) was a foreclosure prevention program assisting at-risk homeowners to avoid foreclosure through several activities. The program, known nationally as the Hardest Hit Fund (HHF) program, is funded entirely by federal Troubled Asset Relief Program (TARP) resources from the United States Department of Treasury (U.S. Treasury) in response to the 2008 economic recession. The overall goal of the HHF program is to stabilize the housing market through foreclosure prevention activities. Oregon received $220 million from the HHF and expended all those resources before the 2017 program end date. In late 2015, the U.S. Congress committed additional funding to HHF. In February 2016, the U.S. Treasury announced Oregon was awarded $95.4 million in additional funding to be fully expended by December 2021. The program is now closed; however, the budget contains Current Service Level adjustments to reflect the final expenditures of the program.

The Subcommittee made no recommended changes for this Division, as such it contains no funding for the 2023-25 biennium.

Disaster Recovery and Resiliency Programs

The Disaster Recovery and Resiliency Programs Division is a newly created Division consisting of a core staff of 13 positions to lead housing recovery efforts in the wake of disasters. The Division was created in direct response to the 2020 Labor Day fires. The Division focuses on assisting households with low to moderate incomes. The Division is primarily funded through a federal Community Develop Block Grant – Disaster Recovery award.

The Subcommittee recommended a budget of $189,631,182 total funds ($865,847 General Fund; $49,542,865 Other Funds expenditure limitation; and $139,222,470 Federal Funds expenditure limitation) and 42 positions (42.00 FTE). The Subcommittee recommended budget includes the following packages:

Package 118: Deploying Federal Recovery Resources. OHCS received a $422 million Community Development Block Grant – Disaster Relief for recovery and rehousing efforts related to the 2020 fire season. The state has six years to complete expenditure of the entire grant from the date of approval of the action plan, which was approved in August of 2022. This policy package deploys a portion of the grant funds for rehousing efforts based on an action plan submitted to and approved by HUD, which serves as the granting agency and oversight authority. Included in the package is $136,146,536 in Federal Funds expenditure limitation to support recovery efforts in the 2023-25 biennium and associated staffing. Also included in the package is Other Funds expenditure limitation associated with $21,899,550 in lottery bond proceeds approved in 2021-23 committed to recovery projects, which will not be fully spent by the close of the 2021-23 biennium.

Deploying funding for the various program elements of the action plan (described below), requires procurement and compliance staffing; Program Analyst and Operations and Policy Analyst positions to evaluate applications and award funding for assistance and new housing production in wildfire affected communities; Public Affairs Specialists to serve as coordinators with partner agencies and community based organizations, media, local governments, and the public to ensure funding opportunities are understood and accessible; Business and Information Systems Specialists to manage an applicant intake and reporting system to track the use of funds and disposition of requests for assistance; and Financial Services staff to reconcile accounts and prepare financial reports for program managers, local and state partners, and HUD. Of the total package amount, $148.8 million is associated with program payments for recovery efforts and $9.2 million is for agency administrative expenses related to positions and Services and Supplies.

The components of the overall approved Action Plan are as follows:

- *Homeowner Assistance and Reconstruction Program ($204.6 million)*: A housing replacement program for homeowners who lost homes to the fires. The program will provide new homes or help survivors complete rebuilding. At this time, the program does not include any benefits for survivors who have completed their reconstruction. If sufficient funds are available, a reimbursement program could be added in a future amendment to the Action plan.
- *Homeownership Opportunities Program ($119.3 million)*: A new homeownership program for fire survivors who were renters and displaced by the fires. This program will fund development of affordable opportunities for former renters to buy homes. OHCS will partner with nonprofit and other developers to build new housing. When developing new "parks," the program will focus on quality construction (ideally, modular units as opposed to manufactured homes) and cooperative or other land ownership models that ensure long-term affordable space rents.
- *Survivor Support Services*: The Action Plan has funds for services such as rent support, housing navigation, legal assistance, and case management; intermediate housing assistance ($20.1 million); housing and recovery services ($6.0 million); and legal services ($6.0 million).
- *Planning, Public Infrastructure and Economic Revitalization Program (PIER) ($42.1 million)*: PIER is a fund to support local priority projects to build new infrastructure, conduct mitigation activities to prepare for future disasters, and support economic revitalization. OHCS, with input from the impacted counties, will suballocate PIER funding by county. Local governments and other key recovery stakeholders (such as the housing authorities and economic development districts) will be asked to select and define the priority projects to receive these funds.
- *Community Planning and Revitalization ($3 million)*: This program allows the state to conduct housing and mitigation planning for disaster-impacted areas.

The Action Plan budget reserves the maximum allowable amount (five percent or $21.4 million) for administrative costs.

Package 806: Expenditure Alignment. This package adjusts expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor's Budget. The adjustments are to properly categorize employee pay codes and classifications, and expenditures to correct entry errors pertaining to budget structure or expenditure category.

In the Disaster Recovery and Resiliency Program, $27,101,190 Other Funds expenditure limitation is added to reflect an authorized transfer of General Fund to Other Funds, which will enable funding approved in 2021-23 to be spent in the 2023-25 biennium.

Central Services

Central Services includes the Director's Office; Deputy Director's Office; Chief Operating Office; Public Affairs Office; Equity, Diversity, and Inclusion Office; Business Services; Human Resources; Chief Financial Office; the Procurement and Grant Compliance Section; the Accounting Section; and Information Services. In addition, Central Services supports each of OHCS's program areas: Housing Stabilization programs, Project-Based Rental Assistance programs, Multifamily Rental Housing programs, Single Family Housing programs, Disaster Recovery and Resiliency programs and Bond Activities and Debt Service. Central Services' role is to provide essential business services to support OHCS's leadership and workforce to achieve its mission.

All funding sources in OHCS contribute to Central Services program costs. Based on OHCS's HUD approved cost allocation plan, the relative benefit received by each program pays for the allocated share of costs contributing toward the Central Services program area. OHCS's flexible funding sources, derived mostly from self-supporting activities such as bond-financed loan programs, administration of non-competitive federal tax credits, and contract duties performed for HUD, subsidize programs not providing sufficient revenue to cover costs. The cost allocation methodology utilizes a "waterfall" approach. In the event a funding source is not available, the next closest programmatic funding source is identified as a revenue source. If that source is not sufficient, the unmet need is matched with the subsequent next best match.

The Subcommittee recommended a budget of $51,170,478 total funds ($4,125,002 General Fund; $36,418,854 Other Funds expenditure limitation; and $10,626,622 Federal Funds expenditure limitation) and 140 positions (146.19 FTE). The Subcommittee recommended budget includes the following packages:

Package 070: Revenue Shortfalls. This package decreases Other Funds expenditure limitation by $1,267,270, decreases Federal Funds expenditure limitation by $ 525,573 and eliminates eight permanent full-time positions (8.00 FTE) due to revenue shortfalls. In the 2021-23 biennium, eight permanent positions were approved with one-time funding. Two positions were approved in House Bill 5011 (2021) utilizing funding from a one-time federal award from the U.S. Treasury through the ARPA Emergency Rental Assistance program. Six positions were approved to address emergency rental assistance work in Senate Bill 5561 (2021 Second Special Session) with one-time Other Funds resources from the ARPA State and Local Fiscal Recovery Fund. All eight positions are either filled or currently in recruitment. The positions are restored in Package 101 (Retaining Quality Staff).

Package 090: Analyst Adjustments. This package provides staffing capacity to implement the new 1115 Medicaid waiver. The source of Other Funds revenue is a transfer from the Oregon Health Authority. A Financial Analyst position will be needed at 0.50 FTE for accounting and financial management related to fulfilling reporting requirements for the program. An Operations and Policy Analyst 3 position (1.00 FTE) will coordinate engagement and gather feedback with healthcare and housing providers. OHCS may return to the Emergency Board with additional information and a request for additional staff to meet demonstrated increases in workload associated with this waiver.

Package 101: Retaining Quality Staff. This package provides resources to support permanent positions, established as limited duration in the 2021-23 biennium with ongoing revenue. In the Central Services division, these positions perform agency-wide functions including accounting, procurement, and contracts processing, information services, and communications. Other Funds expenditure limitation is increased by $1,589,702, Federal Funds expenditure limitation is increased by $395,882 and nine positions (9.00 FTE) are restored to the Central Services division.

Package 102: Improving Program Delivery and Access. This package increases Other Funds expenditure limitation by $1,447,440 and increases Federal Funds expenditure limitation by $769,847 to fund 10 permanent, full-time positions (9.48 FTE) to add staffing capacity to perform a variety of administrative functions, including budget development, fiscal compliance, accounting, information services and human resources work. The revenue source for these positions is existing administrative funding from state and federal programs. The positions included are:

- One Fiscal Analyst 2 position (0.92 FTE)
- One Fiscal Analyst 3 position (1.00 FTE)
- One Compliance and Regulations Manager (1.00 FTE)
- Two Program Analyst 2 positions (1.84 FTE)
- One Accountant 2 position (0.92 FTE)
- One Information Systems Specialist 4 position (1.00 FTE)
- One Information Systems Specialist 5 position (1.00 FTE)
- One Human Resource Analyst 1 position (0.92 FTE)
- One Human Resource Analyst 2 position (0.88 FTE)

Package 103: Training, Technical Assistance & Access. This package includes $1,700,000 General Fund to support language accessibility tools within the Department's various Divisions, and to make content published on the web available to those with limited English proficiency. The work consists of translation and interpretation services and ensures compliance with federal, state, and ADA requirements.

Package 118: Deploying Federal Recovery Resources. This package includes an increase of $681,520 Federal Funds expenditure limitation and the continuation of two full-time limited duration Accountant positions (2.00 FTE), as well as the establishment of a limited duration full-time Research Analyst 3 position (0.92 FTE) to provide administrative support to the Re-Oregon program. The positions will request funds from HUD's disbursement system, make payments to vendors and complete required reports. Re-Oregon assists homeowners with replacement or repair of homes lost in the 2020 Labor Day Fires. The program is primarily funded with a portion of the $422.3 million federal Community Development Block Grant - Disaster Relief award.

Package 801: LFO Analyst Adjustments. This package shifts support for seven positions in the Central Services division from General Fund to Other Funds. Administrative allowances from program fees charged by other divisions, and Federal Funds administrative allowances where applicable are sufficient to support this support this fund shift.

Package 803: Emergency Housing Investment Package. This package includes General Fund support for the 2023-25 biennium sufficient to maintain investments initially made through House Bill 5019 (2023) for the last eighteen months of the 2023-25 biennium. The funding and positions are not assumed to part of the 2025-27 current service level calculation. The package funds already established positions by adding 8.25 FTE to continue positions in the Central Services division that were established to focus on coordinating and implementing efforts related to Executive Order 2023-02, the Governor's emergency declaration due to homelessness. These positions are related to contracting, public affairs, research, reporting, accounting, data collection, and program management. General Fund of $2,648,114 is recommended to support this work.

Package 805: Affordable Housing Realignment. This package allows for a change in business processes from multiple programs and fund offerings for financing of affordable rental housing projects to one consolidated annual Notice of Funding Availability, which is expected to result in more projects being ready to develop sooner, lessening the risk of market volatility on projects and reducing the time between funding commitments and project completion. Several strategies will be employed to implement the process change and support applicants seeking financing for affordable rental housing financing through OHCS.

Within this program, the package supports eight positions (7.04 FTE) at a cost of $1,756,846 Other Funds for accounting, human resources, and information technology functions related to streamlining funding opportunities and supporting developers with predevelopment resources until they are ready to successfully submit projects for financing. The changes are expected to result in an increased number of overall transactions, tracking and reporting on loans originated with predevelopment resources, and additional recruitment, classification, and employee relations associated with new staff. In addition, a training and development specialist will be dedicated to onboarding new staff, and an information systems specialist position will guide efforts to reconfigure data systems for the new application process and associated necessary reporting functions.

Bond Activities and Debt Service

The Bond Related Activities and Debt Service Division provides safe and affordable rental housing to low-income Oregonians, as well as providing opportunities for first-time homebuyers to finance their mortgages at below market interest rates. Responsibilities of this Division include disbursement of bond proceeds to finance multifamily and single-family mortgage loans, payment of bond issuance costs, administrative expenses related to outstanding debt, and asset protection costs associated with foreclosures and acquired properties. This Division is also responsible for investment activities related to all funds in these various bond programs.

OHCS sells tax-exempt bonds to investors and uses the proceeds to finance multifamily and single-family mortgage loans. OHCS Nonlimited Debt Service activities represent Nonlimited expenditures, which would repay investors and other parties' obligations owed on the outstanding debt issued by OHCS to finance various loan program activities.

OHCS's budget reflects its direct revenue bonds and Elderly and Disabled Housing bonds in the Other Funds Nonlimited category. This includes bond proceeds, debt service, and cost of issuance. Administrative expenses for the program are under Other Funds Limited. OHCS also issues conduit, or pass-through revenue bonds, which are not included in OHCS's budget. These bond activities are self-supporting. Within federal statutory and bond indenture limits, any income earned above the amount needed to cover debt service and program administrative expenses can be used to pay the general operating expenses of the agency.

OHCS General Fund and Lottery Fund Debt Service pays the obligations associated with the LIFT bonding program, PSH bonding program and Lottery Bonds issued to address a variety of housing needs.

The Subcommittee recommended a budget of $1,033,405,307 total funds ($116,231,799 General Funds; $28,443,620 Lottery Funds; $6,280,832 Other Funds expenditure limitation; and $882,449,056 Other Funds Nonlimited) and nine positions (8.92 FTE). The Subcommittee recommended budget includes the following packages:

Package 101: Retaining Quality Staff. This package, a revenue only package, transfers revenue in the amount of $20,843 to pay for the Bond Activities and Debt Service division's share of restored positions in the Central Services Division.

Package 102: Improving Program Delivery and Access. This package increases Other Funds expenditure limitation by $233,058 and establishes one permanent full-time Fiscal Analyst 3 position (0.92 FTE) to provide additional administrative support to manage bond sales, invest bond proceeds, and manage debt service payments.

Summary of Performance Measure Action

See attached Legislatively Adopted 2023-25 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Housing and Community Services
Tamara Brickman -- (971) 719-3492

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2021-23 Legislatively Approved Budget at Jan 2023 *	$ 923,982,969	$ 25,224,730	$ 697,774,136	$ 926,685,282	$ 780,210,822	$ 176,472,688	$ 3,530,350,627	422	366.03
2023-25 Current Service Level (CSL)*	$ 192,202,324	$ 28,443,620	$ 504,140,287	$ 882,849,056	$ 185,664,067	$ 185,102,399	$ 1,978,401,753	323	322.50
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 91400-010 - Housing Stabilzation Programs									
Package 070: Revenue Shortfalls									
Personal Services	$ -	$ -	$ (1,863,772)	$ -	$ (397,508)	$ -	$ (2,261,280)	(10)	(10.00)
Package 082: September Eboard									
Personal Services	$ -	$ -	$ -	$ -	$ 382,876	$ -	$ 382,876	2	2.00
Services and Supplies	$ -	$ -	$ -	$ -	$ 41,560	$ -	$ 41,560		
Special Payments	$ -	$ -	$ -	$ -	$ 14,877,497	$ -	$ 14,877,497		
Package 090: Analyst Adjustments									
Personal Services	$ -	$ -	$ 404,385	$ -	$ -	$ -	$ 404,385	2	2.00
Services and Supplies	$ -	$ -	$ 45,285	$ -	$ -	$ -	$ 45,285		
Special Payments	$ -	$ -	$ 3,700,000	$ -	$ -	$ -	$ 3,700,000		
Package 101: Retaining Quality Staff									
Personal Services	$ -	$ -	$ 2,198,183	$ -	$ -	$ -	$ 2,198,183	10	10.00
Package 106: Shelter for Oregonians									
Special Payments	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ 5,000,000		
Package 110: Keeping Oregonians in ther Homes									
Special Payments	$ 61,000,000	$ -	$ -	$ -	$ -	$ -	$ 61,000,000		
Package 119: Deploying Weatherization Resources									
Personal Services	$ -	$ -	$ -	$ -	$ 147,583	$ -	$ 147,583	1	0.50
Services and Supplies	$ -	$ -	$ -	$ -	$ 17,060	$ -	$ 17,060		
Special Payments	$ -	$ -	$ -	$ -	$ 8,335,357	$ -	$ 8,335,357		
Package 803: Emergency Housing Investment Package									
Personal Services	$ 2,987,688	$ -	$ -	$ -	$ -	$ -	$ 2,987,688	6	12.75
Services and Supplies	$ 264,198	$ -	$ -	$ -	$ -	$ -	$ 264,198		
Special Payments	$ 129,400,000	$ -	$ -	$ -	$ -	$ -	$ 129,400,000		
Package 804: Removing Barriers to Shelter									
Special Payments	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000		
Package 806: Expenditure Alignment									
Special Payments	$ -	$ -	$ 3,719,400	$ -	$ 10,767,218	$ -	$ 14,486,618		
SCR 91400-025 - Project-Based Rental Housing Assistance									
Package 082: September Eboard									
Personal Services	$ -	$ -	$ 768,643	$ -	$ -	$ -	$ 768,643	4	4.00
Services and Supplies	$ -	$ -	$ 83,120	$ -	$ -	$ -	$ 83,120		
Package 801: LFO Analyst Adjustments									
Special Payments	$ (6,713,450)	$ -	$ -	$ -	$ -	$ -	$ (6,713,450)		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Package 803: Emergency Housing Investment Package									
Special Payments - 6060 Intra-Agency Gen Fund Transfer	$ 4,000,000	$ -	$ -	$ -	$ -	$ -	$ 4,000,000		
Special Payments	$ -	$ -	$ 4,000,000	$ -	$ -	$ -	$ 4,000,000		
Package 806: Expenditure Alignment									
Personal Services	$ -	$ -	$ 379,246	$ -	$ -	$ -	$ 379,246	2	1.84
Services and Supplies	$ -	$ -	$ 40,320	$ -	$ -	$ -	$ 40,320		
SCR 91400-030 - Multifamily Rental Housing Program									
Package 090: Analyst Adjustments									
Personal Services	$ (86,257)	$ -	$ 86,257	$ -	$ -	$ -	$ -	0	0.00
Services and Supplies	$ (219,291)	$ -	$ 219,291	$ -	$ -	$ -	$ -		
Package 102: Improving Program Delivery and Access									
Personal Services	$ -	$ -	$ 3,506,302	$ -	$ -	$ -	$ 3,506,302	18	16.72
Services and Supplies	$ -	$ -	$ 345,625	$ -	$ -	$ -	$ 345,625		
Package 805: Affordable Housing Realignment									
Personal Services	$ -	$ -	$ 5,282,867	$ -	$ -	$ -	$ 5,282,867	26	22.00
Services and Supplies	$ -	$ -	$ 510,520	$ -	$ -	$ -	$ 510,520		
Special Payments - 6060 Intra-Agency Gen Fund Transfer	$ 9,700,000					$	9,700,000		
Special Payments	$ -	$ -	$ 9,700,000	$ -	$ -	$ -	$ 9,700,000		
Package 806: Expenditure Alignment									
Personal Services	$ -	$ -	$ (409,763)	$ -	$ -	$ -	$ (409,763)	(2)	(1.84)
Services and Supplies	$ -	$ -	$ (40,320)	$ -	$ -	$ -	$ (40,320)		
SCR 91400-040 - Single Family Housing Programs									
Package 102: Improving Program Delivery and Access									
Personal Services	$ -	$ -	$ 262,270	$ -	$ 214,173	$ -	$ 476,443	2	2.00
Services and Supplies	$ -	$ -	$ 20,780	$ -	$ 20,780	$ -	$ 41,560		
Package 108: Supporting Owners of Manufactured Homes									
Special Payments - 6060 Intra-Agency Gen Fund Transfer	$ 2,500,000	$ -	$ -	$ -	$ -	$ -	$ 2,500,000		
Special Payments	$ -	$ -	$ 2,500,000	$ -	$ -	$ -	$ 2,500,000		
Package 109: Building Starter Homes									
Special Payments	$ -	$ -	$ 40,000,000		$ -	$ -	$ 40,000,000		
Package 116: Supporting Homebuyers									
Special Payments - 6060 Intra-Agency Gen Fund Transfer	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	$ 10,000,000		
Special Payments	$ -	$ -	$ 12,500,000	$ -	$ -	$ -	$ 12,500,000		
Package 806: Expenditure Alignment									
Personal Services	$ -	$ -	$ -	$ -	$ 554,875	$ -	$ 554,875	3	3.00
Services and Supplies	$ -	$ -	$ -	$ -	$ 62,340	$ -	$ 62,340		
Special Payments	$ -	$ -	$ -	$ -	$ 43,478,049	$ -	$ 43,478,049		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SCR 91400-060 - Disaster Recovery & Resiliency									
Package 118: Deploying Federal Recovery Resources									
Personal Services	$ -	$ -	$ -	$ -	$ 6,182,197	$ -	$ 6,182,197	29	29.00
Services and Supplies	$ -	$ -	$ -	$ -	$ 3,080,522	$ -	$ 3,080,522		
Special Payments	$ -	$ -	$ 21,889,550	$ -	$ 126,883,817	$ -	$ 148,773,367		
Package 806: Expenditure Alignment									
Capital Outlay	$ -	$ -	$ 27,101,190	$ -	$ -	$ -	$ 27,101,190		
SCR 91400-070 - Central Services									
Package 070: Revenue Shortfalls									
Personal Services	$ -	$ -	$ (1,267,270)	$ -	$ (525,573)	$ -	$ (1,792,843)	(8)	(8.00)
Package 090: Analyst Adjustments									
Personal Services	$ -	$ -	$ 305,016	$ -	$ -	$ -	$ 305,016	2	1.50
Services and Supplies	$ -	$ -	$ 41,560	$ -	$ -	$ -	$ 41,560		
Package 101: Retaining Quality Staff									
Personal Services	$ -	$ -	$ 1,589,702	$ -	$ 395,882	$ -	$ 1,985,584	9	9.00
Package 102: Improving Program Delivery and Access									
Personal Services	$ -	$ -	$ 1,313,144	$ -	$ 700,373	$ -	$ 2,013,517	10	9.48
Services and Supplies	$ -	$ -	$ 134,296	$ -	$ 69,474	$ -	$ 203,770		
Package 103: Traning, Technical Assistance & Access									
Services and Supplies	$ 1,700,000	$ -	$ -	$ -	$ -	$ -	$ 1,700,000		
Package 118: Deploying Federal Recovery Resources									
Personal Services					$ 619,800		$ 619,800	3	2.92
Services and Supplies	$ -	$ -	$ -	$ -	$ 61,720	$ -	$ 61,720		
Special Payments									
Package 801: LFO Analyst Adjustments									
Personal Services	$ (1,601,867)	$ -	$ 1,295,538	$ -	$ 306,329	$ -	$ -	0	0.00
Services and Supplies	$ (479,177)	$ -	$ 383,342	$ -	$ 95,835	$ -	$ -		
Package 803: Emergency Housing Investment Package									
Personal Services	$ 1,908,850	$ -	$ -	$ -	$ -	$ -	$ 1,908,850	0	8.25
Services and Supplies	$ 739,264	$ -	$ -	$ -	$ -	$ -	$ 739,264		
Package 805: Affordable Housing Realignment									
Personal Services	$ -	$ -	$ 1,597,736	$ -	$ -	$ -	$ 1,597,736	8	7.04
Services and Supplies	$ -	$ -	$ 159,110	$ -	$ -	$ -	$ 159,110		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SCR 91400-080 - Bond Activities and Debt Service									
Package 102: Improving Program Delivery and Access									
Personal Services	$ -	$ -	$ 213,208	$ -	$ -	$ -	$ 213,208	1	0.92
Services and Supplies	$ -	$ -	$ 19,850	$ -	$ -	$ -	$ 19,850		
TOTAL ADJUSTMENTS	$ 221,099,958	$ -	$ 142,734,611	$ -	$ 216,372,236	$ -	$ 580,206,805	118	125.08
SUBCOMMITTEE RECOMMENDATION *	$ 413,302,282	$ 28,443,620	$ 646,874,898	$ 882,849,056	$ 402,036,303	$ 185,102,399	$ 2,558,608,558	441	447.58
% Change from 2021-23 Leg Approved Budget	(55.3%)	12.8%	(7.3%)	(4.7%)	(48.5%)	4.9%	(27.5%)	4.5%	22.3%
% Change from 2023-25 Current Service Level	115.0%	0.0%	28.3%	0.0%	116.5%	0.0%	29.3%	36.5%	38.8%

*Excludes Capital Construction Expenditures

Legislatively Approved 2023 - 2025 Key Performance Measures

Published: 6/8/2023 3:52:18 PM

Agency: Housing and Community Services Department

Mission Statement:

We provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2024	Target 2025
1. Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.		Approved	87%	80%	80%
2. Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.		Approved	92%	90%	90%
3. Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.		Approved	40%	65%	65%
4. Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.		Approved	12%	7%	7%
5. Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.	a) Cost per square foot of newly constructed housing developed through grant and tax credit programs	Approved	100%	100%	100%
	b) Cost per square foot for rehabilitated housing units developed through grant and tax credit programs		169%	100%	100%
6. Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.		Approved	43%	40%	40%
7. Affordable Rental Housing in Rural Areas - Percent increase in the number of affordable rental housing units that will be developed in rural areas. Rural areas are defined as: communities with population 15,000 or less outside of the Portland Urban Growth Boundary in counties within Metropolitan Statistical Areas (Benton, Clackamas, Columbia, Deschutes, Jackson, Josephine, Lane, Marion, Multnomah, Polk, Washington and Yamhill Counties) and communities with 40,000 population or less in the balance of the state.		Approved	-24%	5%	5%
8. Homeownership - Percentage of households at or below the county median family income served by the Oregon Bond Residential Loan program.		Approved	86%	70%	70%
9. Homeownership Services to People of Color - Percentage of people served by all OHCS homeownership programs who identify as people of color.		Approved	32%	30%	30%
10. Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.	Availability of Information	Approved	45%	80%	80%
	Overall		55%	80%	80%

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2024	Target 2025
	Timeliness		47%	80%	80%
	Accuracy		48%	80%	80%
	Expertise		58%	80%	80%
	Helpfulness		60%	80%	80%

LFO Recommendation:

The Legislative Fiscal Office recommends 2023-25 Key Performance Measures and targets as presented.

SubCommittee Action:

The Subcommittee approved 2023-25 Key Performance Measures as presented by the Legislative Fiscal Office.

SB 5506 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Steiner

Joint Committee On Ways and Means

Action Date:	06/20/23
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	8 - Anderson, Campos, Dembrow, Frederick, Gelser Blouin, Knopp, Sollman, Steiner
Nays:	3 - Findley, Girod, Hansell
House Vote	
Yeas:	8 - Evans, Gomberg, Holvey, McLain, Pham K, Sanchez, Smith G, Valderrama
Nays:	3 - Breese-Iverson, Cate, Lewis
Exc:	1 - Reschke
Prepared By:	Tom MacDonald, Legislative Fiscal Office
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Emergency Board
2023-25

Various Agencies
2023-25

Department of Human Services
2021-23

2023-25 Adjustments

Budget Summary	2023-25 Committee Recommendation
Emergency Board	
General Fund - General Purpose	50,000,000
General Fund - Special Purpose Appropriations	
State Agencies for state employee compensation	330,000,000
State Agencies for recruitment and retention	120,000,000
State Agencies for non-state employee compensation	75,000,000
Oregon CHIPS Fund	50,000,000
OHA and DHS Caseloads	50,000,000
Long Term Rental Assistance	39,000,000
Natural Disasters	35,000,000
Special Education Stipend	8,900,000
Employment Related Day Care Program Caseload	8,000,000
Firearm background checks	7,593,100
Public Defense Services Contingency	6,170,768
Unrepresented Defendant/Persons Crisis	5,000,000
Transfer PDSC to the Executive Branch	5,000,000
District Attorneys Victim Assistance	1,000,000
Nonunanimous Jury Convictions	1,000,000
ADMINISTRATION PROGRAM AREA	
Department of Administrative Services	
General Fund	86,103,100
General Fund Debt Service	(205,700)
Lottery Funds Debt Service	1,765,778
Other Funds	69,196,563
Other Funds Debt Service	(1,467,140)
Federal Funds	156,795,418

Budget Summary	2023-25 Committee Recommendation
Department of Revenue	
General Fund	(6,440)
General Fund Debt Service	1,876,979
Other Funds	13,948,009
Employment Relations Board	
General Fund	(47,287)
Other Funds	(31,546)
Office of the Governor	
General Fund	287,101
Lottery Funds	(30,723)
Other Funds	(18,931)
Oregon Advocacy Commissions Office	
General Fund	(88)
Oregon Government Ethics Commission	
Other Funds	(34,122)
Oregon Liquor and Cannabis Commission	
Other Funds	17,684,389
Other Funds Debt Service	(1,832,150)
Public Employees Retirement System	
Lottery Funds	7,310,000
Other Funds	(1,423,881)
Public Records Advocate	
Other Funds	8,958
Secretary of State	
General Fund	327,083
Other Funds	480,620
Federal Funds	(7,212)

Budget Summary	2023-25 Committee Recommendation
State Library	
General Fund	(2,470)
Other Funds	(3,707)
State Treasurer	
Other Funds	(209,206)
CONSUMER AND BUSINESS SERVICES PROGRAM AREA	
Bureau of Labor and Industries	
General Fund	246,108
Other Funds	553,330
Federal Funds	8,023
Department of Consumer and Business Services	
General Fund	6,300,000
Other Funds	(1,913,255)
Federal Funds	(191)
State Board of Accountancy	
Other Funds	(70,954)
State Board of Chiropractic Examiners	
Other Funds	(34,247)
Construction Contractors Board	
Other Funds	(119,495)
Oregon Board of Dentistry	
Other Funds	(26,936)
Health Related Licensing Boards	
Other Funds	(67,906)
Oregon Medical Board	
Other Funds	(64,529)

Budget Summary	2023-25 Committee Recommendation
Oregon State Board of Nursing	
Other Funds	(108,458)
Board of Licensed Social Workers	
Other Funds	(24,782)
Mental Health Regulatory Agency	
Other Funds	(71,666)
Board of Pharmacy	
Other Funds	(74,238)
Public Utility Commission	
Other Funds	(413,334)
Real Estate Agency	
Other Funds	(106,793)
State Board of Tax Practitioners	
Other Funds	(20,850)
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA	
Oregon Business Development Department	
General Fund	6,598,025
General Fund Debt Service	10,880,614
Lottery Funds	13,680,852
Lottery Funds Debt Service	4,012,383
Other Funds	309,042,338
Other Funds Debt Service	1,100,715
Other Funds Nonlimited	30,000,000
Federal Funds	(2,706)

Budget Summary	2023-25 Committee Recommendation
Employment Department	
Other Funds	(1,775,561)
Federal Funds	(188,267)
Housing and Community Services Department	
General Fund	31,699,267
General Fund Debt Service	(15,398,550)
Lottery Funds Debt Service	2,126,263
Other Funds	54,317,963
Federal Funds	(94,360)
Department of Veterans' Affairs	
General Fund	(1,964)
Lottery Funds	220,000
Other Funds	(410,335)
EDUCATION PROGRAM AREA	
Department of Early Learning and Care	
General Fund	22,148,826
Other Funds	(46,644)
Federal Funds	1,487,116
Department of Education	
General Fund	43,603,977
General Fund Debt Service	(10,861,500)
Lottery Funds	(42,412,064)
Lottery Funds Debt Service	(254,270)
Other Funds	288,020,388
Other Funds Debt Service	7,968,610
Federal Funds	1,444,281

Budget Summary	2023-25 Committee Recommendation
Higher Education Coordinating Commission	
General Fund	12,713,813
General Fund Debt Service	2,993,387
Lottery Funds	(348,584)
Other Funds	24,458,032
Other Funds Debt Service	3,860,789
Federal Funds	(77,996)
Teacher Standards and Practices Commission	
Other Funds	135,100
HUMAN SERVICES PROGRAM AREA	
Commission for the Blind	
General Fund	947,932
Other Funds	(1,466)
Federal Funds	40,370
Oregon Health Authority	
General Fund	(135,970,016)
General Fund Debt Service	1,813,084
Lottery Funds	(118)
Lottery Funds Debt Service	2,209,833
Other Funds	362,797,225
Other Funds Debt Service	27,000
Federal Funds	343,928,807
Department of Human Services	
General Fund	26,483,946
General Fund Debt Service	(2,855,780)
Other Funds	(152,759)
Other Funds Debt Service	264,000
Federal Funds	(1,677,718)
Long Term Care Ombudsman	
General Fund	(44,033)
Other Funds	299,569
Psychiatric Security Review Board	
General Fund	(144,327)

Budget Summary	2023-25 Committee Recommendation
JUDICIAL BRANCH	
Commission on Judicial Fitness and Disability	
General Fund	469
Judicial Department	
General Fund	17,100,239
General Fund Debt Service	11,735,830
Other Funds	127,969,443
Other Funds Debt Service	260,000
Public Defense Services Commission	
General Fund	1,485,644
Other Funds	1,000,000
LEGISLATIVE BRANCH	
Legislative Administration Committee	
General Fund	(138,597)
General Fund Debt Service	18,792,107
Other Funds	1,920,000
Legislative Assembly	
General Fund	(35,197)
Legislative Counsel	
General Fund	(11,341)
Legislative Fiscal Office	
General Fund	(1,644)
Commission on Indian Services	
General Fund	(27,755)
Legislative Policy and Research Office	
General Fund	(31,806)
Legislative Revenue Office	
General Fund	(123)

Budget Summary	2023-25 Committee Recommendation
NATURAL RESOURCES PROGRAM AREA	
State Department of Agriculture	
General Fund	986,516
Lottery Funds	(25,662)
Other Funds	(243,361)
Federal Funds	(23,916)
Columbia River Gorge Commission	
General Fund	(2,316)
State Department of Energy	
General Fund	30,951,606
Other Funds	30,326,322
Federal Funds	5,060,596
Department of Environmental Quality	
General Fund	(189,842)
General Fund Debt Service	1,771,995
Lottery Funds	(15,876)
Other Funds	4,125,153
Federal Funds	(37,786)
State Department of Fish and Wildlife	
General Fund	1,368,858
General Fund Debt Service	(143,729)
Lottery Funds	(107)
Other Funds	14,155,074
Other Funds Debt Service	397,000
Federal Funds	(2,429)
Department of Forestry	
General Fund	(1,879,270)
General Fund Debt Service	1,021,701
Other Funds	14,902,279
Other Funds Debt Service	114,170
Other Funds Capital Improvements	4,820,771
Federal Funds	(33,649)

Budget Summary	2023-25 Committee Recommendation
Department of Geology and Mineral Industries	
General Fund	228,693
Other Funds	28,423
Department of Land Conservation and Development	
General Fund	2,916,303
Other Funds	6,495,117
Federal Funds	(27,346)
Land Use Board of Appeals	
General Fund	3,166
State Marine Board	
Other Funds	(51,334)
Department of Parks and Recreation	
General Fund Debt Service	(479,980)
Lottery Funds	(200,698)
Lottery Funds Debt Service	(176,730)
Other Funds	9,954,700
Department of State Lands	
Other Funds	17,729,011
Federal Funds	500,000
Water Resources Department	
General Fund	10,900,703
Lottery Funds Debt Service	783,717
Other Funds	65,651,911
Watershed Enhancement Board	
Lottery Funds	(37,082)
Other Funds	4,052,728
Federal Funds	(2,010)

Budget Summary	2023-25 Committee Recommendation
PUBLIC SAFETY PROGRAM AREA	
Department of Corrections	
General Fund	(1,272,438)
General Fund Debt Service	2,679,982
Other Funds	5,693,016
Other Funds Debt Service	1,184,175
Department of the State Fire Marshal	
General Fund	12,000,000
Other Funds	258,721
Federal Funds	(106)
Oregon Criminal Justice Commission	
General Fund	15,695,461
Other Funds	14,973,052
Federal Funds	(7,593)
District Attorneys	
General Fund	116,385
Oregon Department of Emergency Management	
General Fund	1,405,311
General Fund Debt Service	(299,560)
Other Funds	279,381
Other Funds Debt Service	190,000
Federal Funds	(153)
Department of Justice	
General Fund	28,211,050
Other Funds	36,951,328
Other Funds Debt Service	2,508,271
Federal Funds	(523,185)

Budget Summary	2023-25 Committee Recommendation
Oregon Military Department	
General Fund	(46,721)
General Fund Debt Service	102,520
Other Funds	104,703
Other Funds Debt Service	721,000
Federal Funds	(139,220)
Oregon Board of Parole and Post Prison Supervision	
General Fund	198,613
Department of State Police	
General Fund	1,174,812
General Fund Debt Service	4,520,744
Lottery Funds	(2,176,250)
Other Funds	567,861
Federal Funds	6,553
Department of Public Safety Standards and Training	
Other Funds	(303,075)
Federal Funds	(1,347)
Oregon Youth Authority	
General Fund	14,509,403
General Fund Debt Service	1,187,948
Other Funds	8,642,040
Other Funds Debt Service	56,000
Federal Funds	8,263,945
TRANSPORTATION PROGRAM AREA	
Department of Aviation	
Other Funds	(9,938)
Department of Transportation	
General Fund	14,500,000
Lottery Funds Debt Service	(76,660)
Other Funds	294,128,334
Federal Funds	(90,474)

Budget Summary	2023-25 Committee Recommendation
2023-25 Budget Summary	
General Fund Total	1,043,022,603
General Fund Debt Service Total	29,132,092
Lottery Funds Total	(24,036,312)
Lottery Funds Debt Service Total	10,390,314
Other Funds Total	1,793,017,772
Other Funds Capital Improvements	4,820,771
Other Funds Debt Service Total	15,352,440
Other Funds Nonlimited	30,000,000
Federal Funds Total	514,597,445

2021-23 Adjustments

Budget Summary	2021-23 Committee Recommendation
Department of Human Services	
General Fund	(2,500,000)

Position Summary	2023-25 Committee Recommendation
ADMINISTRATION PROGRAM AREA	
Department of Administrative Services	
Authorized Positions	4
Full-time Equivalent (FTE) positions	3.75
Department of Revenue	
Authorized Positions	8
Full-time Equivalent (FTE) positions	5.66
Oregon Liquor and Cannabis Commission	
Authorized Positions	2
Full-time Equivalent (FTE) positions	1.76
Secretary of State	
Authorized Positions	3
Full-time Equivalent (FTE) positions	3.00
CONSUMER AND BUSINESS SERVICES PROGRAM AREA	
Bureau of Labor and Industries	
Authorized Positions	5
Full-time Equivalent (FTE) positions	4.64
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA	
Oregon Business Development Department	
Authorized Positions	3
Full-time Equivalent (FTE) positions	2.13
Housing and Community Services Department	
Authorized Positions	1
Full-time Equivalent (FTE) positions	0.88

Position Summary	2023-25 Committee Recommendation
EDUCATION PROGRAM AREA	
Department of Early Learning and Care	
Authorized Positions	9
Full-time Equivalent (FTE) positions	8.59
Department of Education	
Authorized Positions	20
Full-time Equivalent (FTE) positions	19.60
HUMAN SERVICES PROGRAM AREA	
Oregon Health Authority	
Authorized Positions	27
Full-time Equivalent (FTE) positions	18.42
Department of Human Services	
Authorized Positions	5
Full-time Equivalent (FTE) positions	1.90
NATURAL RESOURCES PROGRAM AREA	
State Department of Energy	
Authorized Positions	4
Full-time Equivalent (FTE) positions	8.62
Department of Fish and Wildlife	
Authorized Positions	3
Full-time Equivalent (FTE) positions	3.00
Department of Geology and Mineral Industries	
Authorized Positions	2
Full-time Equivalent (FTE) positions	1.50

Position Summary	2023-25 Committee Recommendation
Department of Land Conservation and Development	
Authorized Positions	1
Full-time Equivalent (FTE) positions	1.00
PUBLIC SAFETY PROGRAM AREA	
Department of the State Fire Marshal	
Authorized Positions	3
Full-time Equivalent (FTE) positions	3.00
Department of Justice	
Authorized Positions	44
Full-time Equivalent (FTE) positions	41.26
TRANSPORTATION PROGRAM AREA	
Department of Aviation	
Authorized Positions	-
Full-time Equivalent (FTE) positions	(0.26)

Summary of Revenue Changes

The General Fund appropriations and Lottery Funds adjustments included in SB 5506 are within the level of resources projected in the May 2023 state economic and revenue forecast published by the Department of Administrative Services, Office of Economic Development. Other Funds expenditure limitations are adjusted to support capital projects funded with bond proceeds; satisfy debt service obligations; make payments from statutory accounts capitalized with General Fund or other revenue sources; expend American Rescue Plan Act (ARPA) State Fiscal Recovery Funds carried over from the 2021-23 biennium; rebalance the level of revenues dedicated for the Oregon Health Plan; and make other expenditures for agencies that rely on Other Funds revenue, within forecasted amounts. The measure increases Federal Funds expenditure limitations to account for federal Medicaid match; transfer ARPA Capital Projects Funds from the Department of Administrative Services to the Oregon Business Development Department; and recognize legislatively approved federal grants.

Summary of Capital Construction Subcommittee Action

SB 5506 is an omnibus budget bill that appropriates General Fund to the Emergency Board for general and targeted purposes and makes other adjustments to agency budgets and position authority in the 2023-25 biennium. The measure also includes one adjustment to the 2021-23 budget for the Department of Human Services.

For the 2023-25 biennium, the measure increases General Fund appropriations by $1,072.2 million, decreases Lottery Funds expenditure limitation by $13.6 million, increases Other Funds expenditure limitation by $1,813.2 million, increases Federal Funds expenditure limitation by $514.6 million, and establishes 144 positions (128.45 FTE). Major adjustments in the measure include:

- $791.7 million General Fund appropriated to the Emergency Board for general purposes ($50 million) and special purposes ($741.7 million)
- $108.7 million General Fund and $15.1 million Lottery Funds for capital projects
- $99.7 million General Fund, not including appropriations to the Emergency Board, for investments that address climate initiatives ($33.9 million), wildfire ($22 million), housing ($21 million), behavioral health ($17.9 million), and drought-related issues ($4.9 million)
- $84.1 million General Fund and $13.1 Lottery Funds for debt service related to the issuance of new bonds
- $20.9 million General Fund in temporary extended support provided through the Department of Human Services for individuals pursuing a case by U.S. Citizenship and Immigration Services
- $20 million General Fund for public health modernization, which is in addition to an increase of $30 million General Fund included in the budget bill for the Oregon Health Authority
- $15 million General Fund in the Department of Early Learning and Care for a cost per case increase for the Employment Related Day Care program
- $1,147.3 million Other Funds to expend proceeds from the issuance of bonds

The Subcommittee also approved nine budget notes in the Department of Administrative Services, Higher Education Coordinating Commission, Department of Veterans' Affairs, Department of Human Services (two), Department of Fish and Wildlife, Criminal Justice Commission, Department of Justice, and Public Defense Services Commission. The amendment recommended by the Subcommittee includes the legal citations necessary to effectuate the omnibus budget adjustments, which are described in the narrative below.

Emergency Board

The Emergency Board allocates General Fund from the Emergency Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated expenditures when the Legislature is not in session. The Subcommittee recommends a $50 million General Fund appropriation to the Emergency Board for general purposes.

SB 5506 also establishes 15 special purposes appropriations to the Emergency Board totaling $741.7 million. Agencies must submit requests to the Emergency Board for the funds to be allocated for the authorized purposes. The General Fund special purposes appropriations include:

- $330 million for state employee compensation plan changes
- $120 million for state employee recruitment and retention
- $75 million for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees
- $50 million for allocation to the Oregon Business Development Department for the Oregon CHIPS Fund
- $50 million for changes in Department of Human Services and Oregon Health Authority caseload levels
- $39 million for long-term rental assistance
- $35 million for natural disaster prevention, preparedness, response, and recovery
- $8.9 million for allocation to the Department of Education for providing stipends to licensed educators and classified school employees working in special education during the 2024-25 school year
- $8 million for allocation to the Department of Early Learning and Care for expanding access to the Employment Related Day Care program
- $7.6 million for allocation to the Department of State Police for issues related to firearm background checks
- $6.2 million for expenses related to public defense
- $5 million for transferring the Public Defense Services Commission to the executive branch
- $5 million for the unrepresented defendant/persons crisis
- $1 million for allocation to the Department of Justice for expenses of district attorneys for victim assistance, investigation, temporary staffing, and other one-time, non-routine prosecution expenses related to nonunanimous jury convictions
- $1 million for nonunanimous jury convictions

Adjustments to 2023-25 Agency Budgets

STATEWIDE ADJUSTMENTS

Statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate. Overall, statewide adjustments result in decreases of $46.3 million General Fund, $5.3 million Lottery Funds, $31.7 million Other Funds, and $8.9 million Federal Funds. Section 318 of the measure identifies these changes for each agency and the amounts are included in the summary table at the beginning of this report.

ADMINISTRATION

Department of Administrative Services - American Rescue Plan Act

As part of HB Bill 5006 (2021), $240 million in federal American Rescue Plan Act (ARPA) funds were approved for the Department of Administrative Services (DAS) to distribute in each Senate and House district in the amounts of $4 million per Senate district and $2 million per House district, for member-identified projects. After session, a subset of the projects required adjustments to the project or descriptions. The Subcommittee approved the following revisions to the 2021 session member ARPA projects:

District	Member	**OLD** Recipient **NEW** Recipient	**OLD** Project Description **NEW** Project Description	**OLD** Amount **NEW** Amount
S-26	Bonham	Port of Hood River	E. Anchor Way/N. 1st St. Industrial Streets and Transit Center	500,000
		Port of Hood River	**Traffic Improvements to support light industrial property on the Hood River waterfront**	500,000
H-44	Nelson	Neigborhood Housse	Co-Located Early Childhood Classroom Space at N. Marland Affordable Housing Development	500,000
		Neigborhood Housse	**SW Barbur Free Food Market and Senior Center**	500,000
H-46	Pham	ROSE Community Development Corporation	East Portland Community Placemaking Projects	75,000
		ROSE Community Development Corporation & Portland Bureau of Transportation	East Portland Community Placemaking Projects	75,000
H-49	Hudson	Oregon Food Bank	Troutdale Terrace Food Assistance	6,000
		Oregon Food Bank	Troutdale Terrace Food Assistance	**0**
H-49	Hudson	East County Food Pantry	East County Food Pantry	10,000
		East County Food Pantry	East County Food Pantry	**16,000**
H-53	Levy	REACH & Redmond Early Learning Center	REACH & Redmond Early Learning Center	200,000
		NeighborImpact	**Expand Childcare and Preschool in Deschutes County**	200,000

Department of Administrative Services

The Subcommittee approved modifying the scope of the $5 million General Fund grant to the Grande Ronde Hospital Foundation authorized in HB 5202 (2022) from the purchase of hospital equipment to capacity building health initiatives that will further develop and expand care in the community and region. In addition, the Subcommittee approved modifying the eligible uses of the $7.9 million General Fund grant for the United We Heal Training Trust's Rebuild Child Care Plan approved in HB 5202 (2022) to include child care provider capital grants of up to $14,000 for in-home providers and up to $70,000 for child care centers; equipment grants of up to $3,000 per provider; an accounting shared services pilot program; training, coaching, and mentorship for new providers; sub-awards for developing new black, indigenous, people of color (BIPOC)-focused child care centers; and administrative and operating costs.

As part of the behavioral health package, the Subcommittee approved $2.9 million General Fund, on a one-time basis, for DAS to reimburse local governments, community mental health programs established under ORS 430.620, and providers for payment of awards, settlements and expenses that are: 1) incurred in civil actions arising out of the provision of services pursuant to ORS 161.365 and 161.370; 2) become payable on or after the effective date of this 2023 Act; and 3) exceed insurance coverage available to the local government, community mental health program, or provider.

An additional part of the behavioral health package is a one-time General Fund appropriation of $100,000 to DAS to collaborate with county governments and community mental health programs established under ORS 430.620 to study barriers that prevent local governments, community mental health programs and providers from obtaining insurance coverage for liability arising out of the provision of services pursuant to ORS 161.365 and 161.370.

> **BUDGET NOTE**
>
> By February 1, 2024, the Department of Administrative Services shall submit a report to the Joint Committee on Ways and Means and an appropriate committee or interim committee of the Legislative Assembly with recommended solutions and a timeline for how to insure against liability arising out of the provision of services pursuant to ORS 161.365 and 161.370 for the purposes of community restoration or to restore fitness to proceed, or other behavioral health services required under a court order. The recommended solutions may include establishing an insurance pool for counties, community mental health programs and providers.

The budget includes a General Fund appropriation of $832,000 to DAS for the payment of legal services incurred as a result of SB 1584 (2022) and billed by the Department of Justice utilizing the 2023-25 Attorney General rate. An appropriation of $4 million General Fund is for payment of court-awarded compensation, reimbursement of reasonable attorney fees, and other costs associated with wrongful conviction claims. SB 1584 (2022) created a procedure for filing a petition for compensation for wrongful conviction and establishes criteria to file a claim against the State of Oregon to receive compensation at a statutorily set rate for every year spent in prison for wrongful conviction.

The Subcommittee approved a one-time General Fund appropriation of $2.4 million for deposit into the Universal Representation Fund, and a corresponding one-time increase of $2.4 million Other Funds expenditure limitation for disbursement from the Fund to Oregon Worker Relief, for legal services through the Universal Representation Program. The Subcommittee approved a separate one-time General Fund appropriation of $4.3 million for deposit into the Universal Representation Fund, and a corresponding one-time increase of $4.3 million Other Funds for disbursement from the Fund to Oregon Worker Relief, for services through the Universal Representation Program.

The measure includes an increase of $167,008 General Fund to support a permanent full-time Operations and Policy Analyst 2 position (0.75 FTE) in the DAS Chief Financial Office for grant administration due to the cumulative impact of legislation appropriating funds to the Department to distribute as grants to other entities. The Subcommittee also approved a one-time General Fund appropriation of $300,000 to DAS Enterprise Asset Management to contract for an independent audit of land purchases by the Oregon Liquor and Cannabis Commission from fiscal years 2019 through 2023.

Also included is a $537,447 increase in Other Funds expenditure limitation and authorization for three Payroll Analyst positions (3.00 FTE) for DAS Enterprise Goods and Services to provide Shared Financial Services with staffing resources to address increasing workload from new client agencies.

To provide temporary financial assistance to agricultural workers who lose work or wages because of extreme heat or smoke, a one-time $1 million General Fund appropriation is included for the Oregon Worker Relief Climate Change Fund. Oregon Worker Relief is required to report quarterly to DAS on the expenditure of funds.

In addition, a $250,000 General Fund appropriation is approved on a one-time basis for Home Share Oregon to provide grants to individuals participating in the home-sharing program to expand access to affordable housing.

The measure includes a one-time $1 million General Fund appropriation for DAS to distribute to the Willamette Career Academy to fund regional career and technical education programs provided by the Academy. The Subcommittee also approved an increase in Federal Funds expenditure limitation of $156.8 million for the purpose of transferring available American Rescue Plan Act (ARPA) Capital Projects Funds to the Oregon Business Development Department for broadband infrastructure programs.

An increase of $508,034 Other Funds is included for debt service costs associated with the repayment of General Obligation bond proceeds approved in HB 5005 (2023) that will be issued before the end of the biennium to support DAS projects; an additional increase of $50,000 Other Funds is included for the cost of issuance of the bonds. The Subcommittee also approved $1.4 million in additional Lottery Funds debt service for repayment of lottery bonds that will be issued before the end of the biennium.

SB 5506 also includes various one-time increases to DAS's budget for capital projects and other specific purposes. The information below summarizes each funding increase:

Water and drought package - the Subcommittee approved the following one-time General Fund appropriations to DAS as part of a statewide series of investments related to water and drought:

- $1.2 million for the Mid-Columbia Water Commission to implement the Morrow and Umatilla Drought Relief Aquifer Recharge and Aquifer Storage and Recovery Project.
- $2 million for the Oregon Farmers Market Association to support local food system resilience through increased producer and community access, and mitigation of impacts such as closures due to drought.
- $500,000 for the Oregon Farmers Market Association to increase grants to non-profit farmers markets to cover costs associated with acceptance of Supplemental Nutrition Assistance Program benefits.
- $2.65 million for the Oregon Community Food System Network for grants for small-scale farms and ranches.

- $1.6 million for the Oregon Association of Water Utilities (OAWU) to build the Water System Training Center.
- $1.5 million for the Oregon Community Food System Network to develop food hubs and regional food system infrastructure.
- $1.5 million for the High Desert Partnership for infrastructures to deliver and spread water in Harney County.

Rural package - the Subcommittee approved the following one-time General Fund appropriations to DAS as part of statewide investments in rural infrastructure:

- $2.25 million for Baker County for infrastructure improvement projects (water, sewer, road, broadband).
- $1.9 million for the City of Philomath for the Philomath Frolic Rodeo (Skirvin Park) stands replacement and lighting upgrade.
- $2 million for Polk County for the Polk County Mental Health Treatment/Crisis Center.
- $1.5 million for the City of La Pine for the La Pine Incubator/Spec Building Project.
- $1.5 million for the City of Depoe Bay for the Depoe Bay docks and pilings restoration project.

Capital projects - the Subcommittee approved additional one-time General Fund appropriations for the following capital projects:

- $1.85 million for the City of Salem for the renovations of ARCHES and Wallace Early Learning Center sheltering service.
- $2.2 million for La Clinica for La Clinica Acute Care Clinic Expansion.
- $1 million for the Vietnam War Memorial Fund for the Vietnam War Memorial on the Oregon State Capitol Grounds.
- $2 million for the Oregon Center for Creative Learning for expansion of the Center.
- $2 million for City of Springfield for the reconstruction of Mill Street.
- $2 million for Klamath County for construction of the Klamath Crimson Rose facility
- $1.5 million for the Gresham-Barlow School District for School Based Health Center.
- $1 million for the Children's Cancer Therapy Development Institute for research expansion and equipment.
- $1.15 million for the Native American Youth and Family Center (NAYA) for campus improvements and building remodel.
- $143,000 for the Row River Fire Response for emergency communication equipment.
- $850,000 for the Boring, Oregon Foundation to purchase property for the community center to the Boring area of Clackamas County.
- $800,000 for the Wildflower Preschool & Child Care LLC for a new child care facility in Myrtle Creek, serving South Douglas County.
- $450,000 for the East Salem Community Center for the El Campo Community Soccer Field.
- $375,000 for the City of Milwaukie for the Johnson Creek Solar Project.
- $225,000 for the City of Sheridan for homeless community shelters.
- $100,000 for the Boys & Girls Club of Western Treasure Valley for revitalizing and enhancing the safety of the clubhouse.
- $1.2 million for the Kellogg Rural Fire District for the construction of the Main Fire Station.
- $800,000 for the North Douglas County Fire & EMS to purchase property and to build student and volunteer housing for fire station.
- $175,000 for the East Salem Community Center for HVAC replacement.
- $50,000 for The Dalles Civic Auditorium for sound and lighting for theatre.
- $250,000 for Every Child Linn Benton (ECLB) to support ECLB programs to mobilize community to uplift children and families impacted by foster care.
- $1.25 million for the Community Action Program of East Central Oregon (CAPECO) to build a food bank center.

- $1.15 million for FOOD for Lane County to purchase land for Food Farm.
- $1 million for the Marion Polk Food Share for mobile pantries.
- $3 million for the Oregon Food Bank for warehouse expansion and renovation at multiple locations.
- $800,000 for ACCESS, Inc. of Medford for food bank warehouse expansion.
- $500,000 for Community Connection of Northeast Oregon for food bank equipment.
- $570,000 for Clatsop Community Action for food bank warehouse renovations and equipment upgrade.
- $520,000 for the Columbia Pacific Food Bank for equipment upgrade.
- $980,000 for Feed'em Freedom Foundation for campus expansion.
- $630,000 for Feeding Umpqua for warehouse renovation and truck purchase.
- $580,000 for Klamath Lake County Food Bank for warehouse renovation and paving.
- $780,000 for Linn-Benton Food Share for delivery vehicles and equipment upgrade.
- $790,000 for NeighborImpact for food bank equipment and operations funding.
- $600,000 for the Oregon Coast Community Action for a second warehouse to serve Curry County.
- $580,000 for the Yamhill Community Action Partnership for warehouse renovations and delivery vehicle.
- $530,000 for Food Share Lincoln County to purchase land and building of new warehouse for pantry.
- $690,000 for the Ella Curran Community Food Bank for community food bank expansion.
- $5,000 for the South Douglas Food Bank for HVAC Upgrade.
- $2 million for the City of Happy Valley for the Happy Valley Library Expansion.
- $5 million for Oregon Metro Transit-Oriented Development Program for the 82nd Avenue Property Acquisition Fund to secure land to build affordable housing and commercial spaces in preparation for future development.
- $137,000 for distribution to King City for the King City Park path repair and resurfacing project.

Lottery revenue bond projects - the Subcommittee approved an Other Funds expenditure limitation increase of $64.8 million to facilitate the pass-through of lottery fund proceeds, including the cost of issuance, for the following purposes:

- $7.4 million for the Willamette Falls Locks Authority for the Willamette Falls Locks and Canal Restoration.
- $3 million for the City of Redmond for the Redmond Public Safety Center.
- $2.8 million for the Serendipity Center, Inc. Therapeutic School for Portland campus expansion.
- $5.1 million for the Lane County for the Behavioral Health Stabilization Center.
- $5 million for the Homes For Good Housing Agency for the Naval Reserve Affordable Housing and Early Learning Center project in Eugene, Oregon.
- $4.1 million for the City of Oregon City for the Main Street Connective Corridor Project Phase II: 10th Street to 15th Street.
- $4.1 million for Jefferson County for the Central Oregon Community College Early Childhood Education and Health Careers Center.
- $4.1 million for the Latino Network for the La Plaza Esperanza - Service Hub for Portland and Gresham residents.
- $4.1 million for the Family Justice Center of Washington County for the Family Peace Center of Washington County.
- $5.1 million for the Washington County for the Center for Addictions Triage and Treatment (CATT).
- $5.1 million for the Port of Portland for seismic strengthening of the soil under Marine Terminal 2 to accomodate construction of the Building Innovation Hub.

- $5.1 million for Benton County for the Benton County Emergency Operations Center.
- $5.1 million for the City of Redmond for infrastructure improvements to support construction of the Northpoint affordable housing project in Redmond.
- $5.1 million for the Eugene Civic Alliance for the Civic Park project.

The measure includes a one-time $3.75 million General Fund appropriation for DAS to make grants to the Portland Opportunities Industrialization Center (POIC) for the following two purposes:

- $750,000 General Fund to increase the capacity of the Healing Hurt People program to reduce community violence.
- $3 million General Fund for POIC to make grants to other nonprofit organizations for community violence prevention and intervention efforts. POIC may not provide these services itself but instead must conduct an open process for other nonprofits to apply for grants. The funding is also approved with the understanding POIC will report annually to DAS on the use of the grant funds and the impact of the service provided.

The Subcommittee also approved one-time General Fund appropriations to DAS to distribute according to the following purposes:

- $250,000 for Cherriots (Salem Area Mass Transit District) to collaborate with the Department of Transportation, Department of Environmental Quality, and community members, economists, and business leaders in Salem to study the feasibility of developing a rail streetcar system in the City of Salem.
- $2 million for Pueblo Unido PDX to facilitate the creation of language proficiency evaluations for interpreters of Indigenous languages spoken in present-day Mexico and Central and South America.
- $500,000 for Oregon Worker Relief for payments to individuals who provide interpretation services of languages that are the national languages of small countries from which local populations have emigrated, languages spoken by small ethnic minority groups or languages spoken by Indigenous groups.

Public Employees Retirement System

The Subcommittee approved a Lottery Funds expenditure limitation increase of $7.3 million for the allocation of net sports betting revenue dedicated to the Employer Incentive Fund (EIF) to reconcile to the May 2023 Department of Administrative Services - Office of Economic Analysis revenue forecast. With this adjustment, the Public Employees Retirement System's Lottery Funds total is $28.5 million, which is sufficient for another EIF application period during the 2023-25 biennium.

Department of Revenue

The Subcommittee approved a one-time increase of $14 million Other Funds for the Department of Revenue (DOR) to spend Article XI-Q bond proceeds for Phase 2 of the Electronic Valuation Information System (ELVIS) project. The ELVIS project replaces a 20-plus year-old system for the Property Tax Division's assessment and valuation programs. Phase 1, completed in 2021-23, addressed DOR's central assessment work for communications, transportation, and utility company properties. Phase 2 is directed at the appraisal of large industrial properties with over $1 million of machinery and equipment which DOR is required to appraise. Related to the ELVIS project, the Subcommittee also approved increases of $265,000 Other Funds for the cost of issuance for the Article XI-Q bonds, approximately $2.4 million General Fund for 2023-25 debt service on those bonds, and $100,000 General Fund for system training.

An increase of $1.2 million General Fund, $81,129 Other Funds, and eight permanent positions (5.66 FTE) are also included for implementing HB 3235 (2023), which establishes a new refundable $1,000 tax credit for personal income tax returns for filers with a dependent under the age of six years old. The positions approved are one Operations and Policy Analyst 2 for outreach and education, four Public Service Representative 3 positions to respond to taxpayer questions and inquiries, one Revenue Supervisor 2 to maintain supervisor to staff ratios, and two Administrative Specialists to validate credit compliance on tax returns. Funding is also available for changes to the agency's information systems to implement the tax credit.

Secretary of State

The Subcommittee approved a $538,735 Other Funds expenditure limitation increase and the establishment of two permanent full-time positions (2.00 FTE) to support the operations of the Corporation Division. An Operations and Policy Analyst 4 position is established to ensure the Division's forms are available online. Currently, over 20 forms are frequently used by customers that are not available online. An Operations and Policy Analyst 3 position is established to use data from critical functions, such as business registrations and Uniform Commercial Code filings, to make recommendations designed to enhance the Division's activity forecasting, use of resources, and better manage risk.

Increases totaling $73,319 General Fund and $174,962 Other Funds expenditure limitation are included to accommodate changes to the compensation plans for management positions. While most of the Executive Branch had adopted these comprehensive changes to the classifications of management positions earlier in the biennium, the Secretary of State did not adopt these changes until late 2022 and therefore the cost of these compensation plan changes was not included in the agency's requested budget. The changes affect nine positions in the Administrative Services, Elections, and Archives Divisions.

The budget also includes an increase of $325,474 General Fund to continue a full-time limited duration Program Analyst 3 position (1.00 FTE) responsible for staffing the Translation Advisory Council created in HB 3021 (2021). The position will continue and expand upon this work in the 2023-25 biennium.

CONSUMER AND BUSINESS SERVICES

Bureau of Labor and Industries

The measure includes several changes to the Bureau of Labor and Industries budget for position increases and technical adjustments. An increase of $553,535 Other Funds supports the hiring of a permanent full-time Administrative Specialist 2 (0.88 FTE) and two permanent full-time Compliance Specialist 3 positions (1.76 FTE) to expand wage claim investigation capacity in the Wage and Hour Division.

An ongoing General Fund appropriation of $215,670 was approved to make permanent the Eastern Oregon apprenticeship support position (1.00 FTE) in the Apprenticeship and Training Division. The measure also includes $37,407 General Fund for services and supplies in the Commissioner's Office and reestablishes an Administrative Specialist 1 position (1.00 FTE) for the Department of Transportation's Heavy Highway Project. Additionally, the Subcommittee approved the transfer of approximately $5.1 million Other Funds from the Wage Security Fund to the agency's primary budget structure for Other Funds expenditure limitation to account for where the funds will be expended.

Department of Consumer and Business Services

A one-time General Fund appropriation of $6.3 million was approved to reauthorize unspent funding for the Department of Consumer and Business Services Fire Hardening Grant Program formed as part of the Wildfire Recovery Initiative adopted in the 2021 session. The Fire Hardening Grant Program incentivizes residential and commercial fire hardening for rebuilding and repairing dwellings and other structures that were destroyed or damaged in the 2020 wildfires. The reauthorized grant funds will be made available to 2021 wildfire survivors in addition to the 2020 survivors. Of the $6.3 million, $300,000 is available to counties for program administration.

ECONOMIC AND COMMUNITY DEVELOPMENT

Department of Veterans' Affairs

The Subcommittee approved one-time Lottery Funds expenditure limitation of $220,000, available from the Veterans' Services Fund, for the Department of Veterans' Affairs to study and make recommendations for policy proposals on the tax treatment of military pensions.

BUDGET NOTE

The Oregon Department of Veterans' Affairs shall provide a report detailing its study of the tax treatment of military pensions and recommendations for related policy proposals. The report shall be submitted to the Emergency Board and interim committees of the Legislature related to veterans by September 2024.

Housing and Community Services Department

General Fund in the amount of $5 million is included to pair with Low Income Fast Track (LIFT) bond proceeds to incentivize homeownership development in rural areas and foster greater density in urban areas. The historical average subsidy for LIFT homes for purchase has been $70,000 per home. This investment will be able to subsidize approximately 71 new affordable homes that are financed with LIFT Article XI-Q bond proceeds.

Other Funds expenditure limitation is increased by $50 million related to lottery bonds authorized for issuance to preserve an estimated 1,075 units of existing affordable housing. This can include publicly supported affordable housing, properties with federal project-based rental assistance contracts, rent subsidies, manufactured dwelling parks, and properties undergoing recapitalization. Other Funds expenditure limitation was increased by $525,793 for cost of issuance associated with these bonds, and Lottery Funds debt service limitation was increased by $2.5 million as a result of this investment.

The agency's General Fund appropriation for debt service was increased by $26.5 million to reflect the issuance of $600 million in general obligation bonds authorized for issuance to finance the creation of affordable housing, and by $4.3 million for cost of issuance. Of the $600 million in bonds, $440 million is associated with the LIFT Housing Program, issued pursuant to Article XI-Q of the Constitution, with $350 million intended for an estimated 2,953 affordable rental housing units, and $90 million is set aside for projects to finance home ownership, estimated to fund 383 homes. General Obligation bonds of $160 million will also finance the construction of an estimated 1,067 units of permanent supportive housing (PSH). Once occupied, each PSH unit requires an ongoing operating subsidy of $20,000 for wrap around services to households, and $20,000 for rental assistance, per biennium. Other Funds expenditure limitation was further increased by $29,000 attributable to debt service adjustments on outstanding bonds.

General Fund in the amount of $216,349 is appropriated to support a permanent Policy Analyst 3 position (0.88 FTE) to accommodate workload implications relating to HB 2071, which has the effect of expanding the Oregon Affordable Housing Tax Credit to lenders of limited equity homeownership cooperatives.

In addition to the adjustments to HCSD's budget, a $39 million General Fund special purpose appropriation is made to the Emergency Board for allocation to the HCSD to pay longer-term rental assistance for people rehoused after homelessness. This amount would expand rehousing efforts from the 600 households included in HB 5019 and SB 5511, to an additional estimated 700 households statewide, with 25% of the funds set aside for distribution by culturally responsive organizations. HCSD must report to the Emergency Board on details of a framework for longer term rental assistance associated with these initiatives, which includes the following information in each continuum of care: the estimated number of households served; the average amount of rental assistance assumed and the length of time such assistance will be provided; eligibility criteria and subsequent income verification measures undertaken by the service providers administering rental assistance; and associated services and plans to leverage other federal or state benefits with the goal of reducing the amount of or need for longer-term rental assistance services. The department will also provide information on accountability measures for its service delivery partners. Long term rental assistance is not assumed to be part of the calculation for ongoing service needs for the 2025-27 biennium.

Oregon Business Development Department

Increased expenditure limitation of $50 million Other Funds was approved for OBDD for the expenditure of net lottery revenue bond proceeds deposited in the Child Care Infrastructure Fund established in HB 3005 (2023). The monies in the fund are to be used by the Department to provide loans and grants for allowable costs expended for early child care infrastructure activities. For the administration of the Child care Infrastructure Fund, an increase in Lottery Funds expenditure limitation of $534,259 and the establishment of three positions (2.13 FTE) was approved. The total funding includes position costs of $430,159 and program related services and supplies expenditures of $104,100, including $25,000 for attorney general costs for contract reviews.

Adjustments to the agency's nonlimited Other Funds expenditures were approved for net lottery revenue bond proceeds of $30 million to be deposited in the Special Public Works Fund from authorized bond issuance in the upcoming 2023-25 biennium. The Special Public Works Fund provides loan and grant funding to eligible municipalities for planning, design, and construction of essential public infrastructure including utilities and facilities essential to industrial growth, commercial enterprise, and job creation.

The Subcommittee approved an increase of $10 million Other Funds for the Infrastructure Division to allow the department to provide grants for levee projects from the net proceeds of lottery revenue bonds authorized to be issued and deposited in the fund during the upcoming biennium.

Approved increases in Other Funds expenditure limitation totaling $43.3 million were made for the distribution of grants funded by the issuance of lottery revenue bonds for economic development capital projects as follows:

- $5 million - Umatilla Electrical Cooperative Association Industrial Site Utility Expansion
- $4.5 million - City of Phoenix Industrial Improvements, South Valley Employment Center
- $5 million - City of Aumsville Wastewater System Improvements
- $5 million - City of Molalla New Wastewater Treatment Plant
- $3.8 million - City of Newport Wastewater Treatment & Conveyance System Improvements

- $20 million - Port of Coos Bay channel modification

Lottery Funds expenditure limitation is increased by $4 million for the payment of debt service related to lottery bonds anticipated to be issued in the 2023-25 biennium for capitalization of the Special Public Works Fund and the Child Care Infrastructure Fund. An Other Funds expenditure limitation of $1.1 million was established for OBDD for the payment of debt service costs from the proceeds of bond reserves, interest earnings, and bond refinancing activities on bonds issued in prior biennia. An increase in Other Funds expenditure limitation of $1.6 million was also approved for the payment of costs associated with the issuance of lottery revenue bonds associated with specific infrastructure projects, Child Care Infrastructure Fund capitalization, Special Public Works Fund capitalization, and grant funding from the Cultural Resources Economic Fund.

Increased Other Funds expenditure limitation of $3 million was approved from the Cultural Resources Economic Fund for OBDD to distribute a grant to the Native Arts and Cultural Foundation for renovations to the Center for Native Arts and Cultures.

The Subcommittee approved multiple General Fund appropriations to OBDD for the distribution of grants to cultural venues in specified amounts. The grant funding is provided on a one-time basis to offset financial losses suffered by these cultural venues due to the negative impact of the COVID-19 pandemic. Individual grant funding and recipient venues are:

- $269,623 - Aladdin Theater
- $107,925 - Alberta Rose Theater
- $49,892 - Alberta Street Pub
- $28,690 - Artichoke Music
- $136,133 - Ashland Armory
- $44,811 - Atlantis Lounge
- $14,051 - Barnstormers Theatre
- $20,431 - The Belfry
- $24,934 - BodyVox
- $65,317 - Bossanova Ballroom
- $67,151 - Britt Festival Pavilion
- $33,418 - Cascades Theatre Company
- $14,051 - Coaster Theatre Playhouse
- $13,348 - CoHo Productions
- $23,981 - Cottage Theatre
- $112,128 - Craterian Performances Company
- $285,580 - Crystal Ballroom
- $107,511 - Cuthbert Amphitheater
- $103,672 - Dante’s
- $20,127 - Domino Room
- $145,877 - Doug Fir Lounge

- $28,102 - Egyptian Theatre
- $30,507 - The Elgin Opera House
- $109,368 - Elsinore Theatre (Historic)
- $128,301 - 45 East, LLC
- $17,089 - Gallery Theater
- $57,730 - The Goodfoot
- $171,267 - Hawthorne Theatre
- $13,386 - Headwaters Theatre/Water in the Desert
- $30,380 - Historic Rogue Theatre
- $111,267 - Holocene
- $4,310 - HQ LaGrande
- $203,166 - Hult Center for the Performing Arts
- $39,748 - Imago Theatre
- $34,785 - Jack London Revue
- $11,393 - Jazz Station/Willamette Jazz Society
- $7,595 - KALA
- $19,747 - Kelly's Olympian
- $33,057 - Kickstand Comedy (formerly Brody Theater)
- $45,570 - Lakewood Center for the Arts
- $30,836 - Laurelthirst Public House
- $33,627 - Liberty Theater
- $17,089 - Lincoln City Cultural Center
- $45,665 - Little Theatre on the Bay/ Liberty Theatre (North Bend)
- $51,266 - Majestic Theatre
- $115,463 - McDonald Theatre
- $31,899 - Midtown Ballroom
- $13,948 - Milagro Theatre
- $159,522 - Mississippi Studios
- $13,606 - New Expressive Works
- $60,001 - Newport Performing Arts Center (2 stages)
- $43,671 - Northwest Children's Theater
- $9,494 - OK Theater
- $47,469 - Old Church Concert Hall
- $28,102 - Oregon Contemporary Theatre
- $14,290 - Pentacle Theatre
- $101,845 - Portland Institute for Contemporary Art

- $230,634 - Pickathon
- $99,654 - Polaris Hall
- $46,265 - Portland Playhouse
- $235,604 - Revolution Hall
- $263,706 - Roseland
- $130,873 - Ross Ragland Theater
- $3,798 - Sawdust Theatre
- $34,204 - Shaking the Tree Theatre
- $200,094 - Shedd Institute for the Arts
- $22,405 - The Siren Theater
- $97,516 - Stage 722
- $81,646 - Star Theater
- $14,051 - Theatre in the Grove
- $186,694 - Tower Theatre (Bend)
- $33,862 - Vault Theater (Bag and Baggage)
- $27,397 - Volcanic Theatre
- $63,175 - White Eagle
- $20,127 - Whiteside Theatre
- $32,564 - Wildish Community Theater
- $147,309 - Wonder Ballroom
- $41,393 - WOW Hall/Community Center for the Performing Arts

A one-time General Fund appropriation of $1 million to OBDD is included for a grant to Literary Arts, Inc. to fund a portion of a $12 million renovation of the organization's newly purchased 14,000 square foot headquarters at 716 S.E. Grand in Portland.

A total of $15.1 million Lottery Funds was provided to OBDD on a one-time basis for local governments as grants for various infrastructure projects supporting economic development. The individual projects and funding include: City of Estacada New Wastewater Facility project, $2.4 million; Port of Morrow, South Morrow County Water and Transportation Infrastructure Development, $2.5 million; Harney County Industrial Improvements: B Street Extension, $2.25 million; City of Waldport Industrial Park Sewer expansion, $2.2 million; Wheeler County Industrial Development, $2.4 million; City of Lowell Water Treatment Plant Upgrades, $306,420; Illinois Valley Fire District Extension of Water & Sewer Lines, $984,500; City of Port Orford Water Recycling project, $750,000; and Tillamook County Shilo Levee Rehabilitation, $1.3 million.

In anticipation of the issuance of general obligation bonds for the seismic rehabilitation program at OBDD, expenditure limitation of $150 million Other Funds was included for program grants: $100 million for public school buildings and $50 million for emergency services facilities. An increase in expenditure limitation of $1.5 million was approved for the payment of costs associated with the issuance of the bonds. In addition, the Subcommittee approved an

increase in the General Fund appropriation to OBDD in the amount of $12.6 million for the payment of debt service obligations related to the issuance of bonds for the seismic rehabilitation program.

The measure also includes several technical adjustments to OBDD's budget. First, expenditure limitation of $287,800 Other Funds which was established in error for the transfer of American Rescue Plan Act State Fiscal Recovery Funds is reduced. This is offset by an increase in the agency's general Other Funds appropriation in the same amount.

Other Funds expenditure limitation of $166,476 and authority for three positions (0.88 FTE) are transferred from the Business, Innovation, and Trade Division to the Operations Division where the positions were intended to be budgeted. The offsetting adjustments net to zero agencywide.

A technical adjustment is included to resolve statutory expenditure limitation conflicts between Other Funds expenditure limitation from the University Innovation Research Fund that arose between SB 4 (2023) and SB 5524 (2023), the agency's budget bill, with no net change in overall expenditure limitation from the fund. The expenditure limitation from the fund provided in SB 4 is reduced by $10 million and the expenditure limitation associated with the fund in SB 5524 is increased by $10 million.

The measure includes another technical adjustment to resolve conflicts between Lottery Funds expenditure limitation supporting Small Business Development Centers that arose between HB 3410 (2023) and SB 5524 (2023) with no net change in overall expenditure limitation or program support. The expenditure limitation from the fund provided in HB 3410 is reduced by $3 million and the expenditure limitation supporting Small Business Development Centers in SB 5524 is increased by $3 million.

An adjustment is made to correct an error in OBDD's primary budget bill, SB 5524. This change reduces expenditure limitations from the Broadband Fund as provided in section 7 of the agency's budget bill related to American Rescue Plan Act (ARPA) Capital Projects Funds and includes language that appropriately provides expenditure limitation for only the portions in the Broadband Fund that are from ARPA Capital Projects revenue, as multiple sources of revenue are comingled in the fund. The revised language also updates the amount of expenditure limitation to reflect the total amount of ARPA Capital Projects Funds anticipated to be transferred by the Department of Administrative Services in the upcoming biennium, as the funding that was anticipated to be transferred in the prior biennium was not transferred due to the statutorily defined uses of funds deposited in the Broadband Fund being in conflict with federal guidance on the expenditure of the ARPA Capital Projects monies. These conflicts are anticipated to be resolved with the adoption of HB 3201 (2023) which contains provisions aligning the stated uses of the fund with federal guidance.

Oregon Liquor and Cannabis Commission

Two positions (1.76 FTE) and $496,133 Other Funds expenditure limitation are added to the Oregon Liquor and Cannabis Commission (OLCC) budget to improve information technology security and data privacy. An Information Specialist 8 will monitor and remediate threats to OLCC systems, networks and devices, and a Principle Executive Manager D position will develop systems, policies and procedures to improve security, as well as coordinate with state and licensee stakeholders who want access to data.

Other Funds expenditure limitation in the amount of $16.5 million is included for bonds reauthorized for the OLCC's information technology systems for the warehouse management system, and licensing and enforcement systems. The total approved project cost is $27 million, and bonds for this purpose were

approved in the 2021-23 biennium but the entire approved amount was not issued. The $16.5 million represents the balance of project costs remaining. Cost of issuance on this amount, as well as bonds reauthorized for the liquor warehouse and conveyer system, is $977,217, and associated debt service for the biennium is $9.5 million. These bonds are supported by revenue from liquor sales.

EDUCATION

Department of Early Learning and Care

To establish the Imagination Library of Oregon program for providing a free book each month to eligible Oregon children from birth to age five, the Subcommittee approved a General Fund appropriation of $1.7 million to the Department of Early Learning and Care (DELC). The Department will contract with an Oregon-based non-profit organization to manage the program.

For DELC to provide technical assistance to child care providers seeking to access the Child Care Infrastructure Fund (CCIF), the Subcommittee approved $186,943 General Fund, $216,168 Federal Funds expenditure limitation, and two positions (1.75 FTE) to design, coordinate and implement the CCIF technical assistance program, focused on ensuring that child care providers – particularly those who historically have not had access to funding – can access and navigate the CCIF administered by the Oregon Business Development Department. For grants to nonprofit entities that have experience in providing technical assistance to child care providers, the Subcommittee approved an appropriation of $5 million General Fund to the Department. The grant program is intended to support child care business owners as they navigate local county/city zoning requirements related to child care, and to provide resources specifically to ensure that the nine federally recognized Tribes within Oregon's borders can navigate the system with their sovereignty in mind.

The Employment Related Day Care program provides consistent, quality child care to eligible low-income families while they are working or attending school. To improve the cost per case rate paid to child care providers in this program, the Subcommittee approved $15 million General Fund.

The Subcommittee approved $401,243 General Fund and $1.6 million Federal Funds expenditure limitation to create two new Investigations Specialist positions (1.84 FTE) to improve agency response to complaints; convert three limited duration Compliance Specialist 2 positions (3.00 FTE) to permanent positions; convert one limited duration Program Analyst 4 position (1.00 FTE) to permanent in the Baby Promise program; and convert one limited-duration Program Analyst 4 position (1.00 FTE) to permanent in the Spark quality recognition and improvement program.

Department of Education

The Subcommittee approved $559,094 Other Funds expenditure limitation and the establishment of one Business Analyst (ISS7) position (0.96 FTE) and one Project Manager 3 position (0.96 FTE) to develop the business case and artifacts required by the Stage Gate process to start a project to replace the State School Fund Information Technology System.

In 2022, the Educator Advancement Council began development of a comprehensive adult professional learning system for educators. To bring the system to scale statewide and support its continued development for and use by educators, the Subcommittee approved $4.8 million Other Funds expenditure limitation and the establishment of 10 permanent positions (10.00 FTE). This amount includes $2 million for procurement of an online learning platform.

Funding for the purchase of the online learning platform is provided on a one-time basis in the 2023-25 biennium; any future costs related to licensing and maintenance of this system are assumed to be ongoing.

The Subcommittee approved an increase in Other Funds expenditure limitation for the High School Graduation and College and Career Readiness Fund of $14.7 million. The source of Other Funds is the Statewide Education Initiatives Account of the Fund for Student Success.

The Department of Education administers a statewide education plan for African American/Black students who are in early childhood through post-secondary education programs. To increase the grants that may be awarded through this plan, the Subcommittee approved an increase in Other Funds expenditure limitation of $5 million on an ongoing basis. The source of Other Funds is the Statewide Education Initiatives Account of the Fund for Student Success.

Oregon schools teach approximately 17,000 migrant students, and nearly 100,000 students who are English language learners. To support school districts in teaching migrant students and English Language Learners and improving their educational success in Oregon schools, the Subcommittee approved $748,833 Other Funds expenditure limitation, $1.5 million Federal Funds expenditure limitation, and the establishment of eight permanent positions (7.68 FTE) for the Department of Education to create a new migrant and multilingual education team. The source of Other Funds is the Statewide Education Initiatives Account of the Fund for Student Success; the source of Federal Funds is federal COVID-19 relief funding from the Elementary and Secondary School Emergency Relief program, available on a one-time basis in the 2023-25 biennium.

The Subcommittee approved $100 million Other Funds expenditure limitation for the Oregon School Capital Improvement Matching program. The proceeds of the sale of Article XI-P general obligation bonds authorized in HB 5005 (2023) will be used for grants to school districts that can match the grant with proceeds of locally issued bonds for the construction and improvement of school district buildings and property.

The Subcommittee approved $15 million Other Funds expenditure limitation for lottery bond proceeds authorized in HB 5030 (2023) for deposit into the Connecting Oregon School Fund (COSF) for expanding internet connectivity in schools and maximizing the use of available federal resources. The agency will use COSF to provide state grants to school districts, education service districts, and public charter schools that are successful in applying for federal E-rate funding from the Universal Service Administrative Company (USAC) for special construction projects. These projects will provide new or improved existing internet connectivity for schools in which the federal E-Rate funding would typically provide between 60-80% of project costs. ODE will provide state grants for up to 10% of project costs which will leverage an additional matching federal contribution, which may enable sufficient funding to pay for the entire cost of the project. State funding will be allocated through a formula that prioritizes schools based on income levels; rural and remote areas of the state; and the current type of internet connectivity and download speeds.

A total of $1.1 million Other Funds expenditure limitation was approved for the cost of issuance of general obligation bonds (HB 5005) and lottery bonds (HB 5030). These include the costs for bonds issued for the Oregon School Capital Improvement Matching program (Article XI-P bonds), projects for the Oregon School for the Deaf (Article XI-Q bonds) and Broadband Connecting Oregon Schools grants (lottery bonds). An Other Funds expenditure limitation of approximately $8 million was established for debt service on bonds sold in prior periods.

The Subcommittee approved an increase of $42.4 million General Fund and a reduction of $42.4 million Lottery Funds in the State School Fund. This change reflects the final balance of available Lottery Funds usage across the state budget and maintains the total State School Fund budget of $10.2 billion for the 2023-25 biennium.

The East Multnomah Outreach, Prevention, and Intervention program, operated by the City of Gresham, provides culturally responsive outreach, prevention, and intervention programs to prevent youth violence and to empower youth to be successful members of the community. To continue state support for this program, the Subcommittee approved $2 million General Fund on a one-time basis for the 2023-25 biennium.

The Subcommittee approved an increase of $146.3 million Other Funds expenditure limitation for the Student Investment Account in the Fund for Student Success. This increase brings expenditure limitation in this account to 50% of the estimated revenues available for distribution in the Fund for Student Success for 2023-25.

Higher Education Coordinating Commission

The Subcommittee approved a one-time $100,000 General Fund appropriation for the Higher Education Coordinating Commission (HECC) to distribute to the Oregon State University Institute of Natural Resources to convene a statewide water conference to facilitate learning and relationship-building between sectors, identify research needs, and develop a statewide research and learning agenda. An additional one-time General Fund appropriation of $500,000 is included for the University of Oregon Just Future Institute for the following purposes related to equitable water access:

- Conduct research to understand and address water needs of environmental justice communities.
- Provide grants to community-based organizations, tribes, and other entities to build capacity to engage in water related work and projects that help to understand and address water needs of environmental justice communities, including resources for outreach, education, planning, research, and projects.

BUDGET NOTE

The Higher Education Coordinating Commission, in collaboration with the University of Oregon, shall submit a report on the use of funds related to equitable water access to the Joint Committee on Ways and Means and any committee of the Legislature working on water-related issues during the 2025 legislative session.

The Subcommittee approved a one-time General Fund appropriation of $195,000 for Portland State University to support two years of the development of a Project Rebound Resource Center to support formerly incarcerated students complete their degree post-release. In addition, the Subcommittee approved, on a one-time basis, a $306,000 General Fund appropriation for HECC to distribute to Portland State University, Portland Community College, Chemeketa Community College, Treasure Valley Community College, and Central Oregon Community College to provide bridge funding for delivery of college-in-prison-courses for the 2023-24 academic year.

As part of the wildfire prevention and management package, a $10 million General Fund is approved for deposit into the Oregon Conservation Corps Fund to fund grant supported projects related to the Oregon Conservation Corps Program. The program was established in SB 762 (2021) to reduce the risk of wildfires, assist in the creation of fire-adapted communities, and engage youth and young adults in workforce training. In addition, the Subcommittee approved a corresponding Other Funds expenditure limitation increase of $10 million for expenditures from the Oregon Conservation Corps Fund.

The Subcommittee approved a one-time General Fund appropriation of $135,000 for Oregon State University's Southern Oregon Research Extension Center to partner with growers in affected areas to increase capacity to monitor, trap, and suppress vine mealybug found in Oregon vineyards.

As part of the climate package, the Subcommittee approved a General Fund appropriation of $250,000 for the Oregon Climate Service at Oregon State University to support the State Climatologist position.

HB 2049 (2023) established the Oregon Cybersecurity Center of Excellence. The measure established three Funds to provide resources to the Center: (1) the Oregon Cybersecurity Center of Excellence Operating Fund; (2) the Oregon Cybersecurity Workforce Development Fund; and (3) the Oregon Cybersecurity Grant Program Fund. The measure provided $2.5 million General Fund to be deposited into the Operating Fund for startup costs for the Center; $2.15 General Fund to be deposited into the Workforce Development Fund to support specified education and training programs; and $250,000 General Fund for the Grant Program Fund to provide assessment, monitoring, incident response, and competitive grants to government bodies for cybersecurity-related goods and services. After review of HB 2049 (2023), it was determined that Other Funds expenditure limitations are required to spend out of these three Funds. The Subcommittee approved three Other Funds expenditure limitations totaling $4.9 million for the Higher Education Coordinating Commission to for distribution of monies from these three Funds to the Oregon Cybersecurity Center of Excellence.

The Subcommittee approved increasing Other Funds expenditure limitation by $4.7 million for the costs of issuing bonds authorized in HB 5005 (2023) for public universities, community colleges, and HECC. In addition, the Subcommittee approved $2.1 million General Fund for debt service on the Oregon Institute of Technology Geothermal System emergency renovation project, which has approval for the October 2023 bond sale requiring debt service for the 2023-25 biennium. Capital construction limitation for new public university and community colleges capital projects is provided in HB 5006 (2023) and project descriptions are included in HB 5005 (2023).

Other Funds expenditure limitation of $5 million was approved for the second phase of the Financial Management Information System (FAMIS) project. The second phase will include the replacement of two additional legacy information systems: ETPL (Eligible Training Provider List System), and PCSVets (Private Career Schools and Office of Degree Authorization). The project replaces multiple out-of-date existing systems with one IT platform that consolidates HECC's data to provide students and job seekers with better access to assistance, while improving security and reporting functions. This information systems modernization project is financed with the proceeds from the sale of Article XI-Q Bonds. The project has approval for the May 2024 bond sale requiring debt service for 2023-25; the Subcommittee approved $856,842 General Fund to pay that expense.

The Subcommittee approved a General Fund appropriation of $500,000 for the Oregon Health and Science University School of Public Health to perform a public health study on the effects of current laws and policies on people in the sex trade in the state of Oregon.

The Subcommittee approved the following one-time General Fund appropriations to HECC for distribution to entities supporting youth workforce development and college access:

- $586,500 to grant to REAP, Inc. for REAP's Young Entrepreneurs Program (YEP) to create opportunities for young entrepreneurs in outer east Portland.

- $1.2 million to grant to Self Enhancement, Inc. for establishing an Underserved and Underrepresented Youth Cohort that will build a pipeline of diverse students who are ready to gain employment in the newly expanded semiconductor industry following the students' graduation from high school or a post-secondary institution of education.
- $2 million to grant to Building Blocks 2 Success for the purpose of increasing workforce development in the semiconductor industry, with a focus on enhancing: (1) a Science, Technology, Engineering, and Math (STEM) pipeline program for summer programming; (2) college preparation for individuals who will major in STEM fields at historically Black colleges and universities; (3) participation at STEM-based camps at Oregon State University; (4) wraparound supports for STEM interns; and (5) improving indicators of student success in semiconductor-related academic majors.

HUMAN SERVICES

Commission for the Blind

Oregon Commission for the Blind's information technology (IT) infrastructure update and alignment project was originally approved in the 2019-21 biennium. The goals of the project are to establish a case management system and transfer IT support from a contractor to Department of Administrative Services (DAS) IT services. The measure increases General Fund by $952,421 to implement the second phase of the project, which includes ongoing maintenance and system support and cloud hosting, and to support the cost of DAS IT helpdesk services and state data center costs. The agency will provide a project status update to the Legislative Fiscal Office, including the projected project completion date, prior to the 2025 legislative session.

The budget increases Federal Funds expenditure limitations for the Commission for the Blind by $234,260 to fund the upward reclassification 36 rehabilitation instructor and counselor positions to vocational rehabilitation specialist positions. The Department of Administrative Services Chief Human Resources Office conducted a position analysis of the commission's rehabilitation instructors and vocational rehabilitation counselors and determined the work conducted by these positions was consistent with the vocational rehabilitation specialist classification.

Department of Human Services

The Subcommittee approved a General Fund appropriation of $20.9 million to the Department of Human Services (DHS) to phase out the temporary food and shelter services being provided to 300 individuals pursuing a case by U.S. Citizenship and Immigration Services. The funding includes $10.8 million to cover food and shelter costs for nine months, during which time DHS will work with Multnomah County and community-based organizations to fully transition these individuals out of short-term shelter and into long-term community-based housing and wrap around services. The appropriation includes $9.8 million General Fund for Multnomah County to coordinate services and contract with community-based organizations. Also included is $377,564 for five limited-duration positions (1.90 FTE) in DHS Self-Sufficiency for program administration, including four Public Service Representative 4 positions and one Program Analyst 2 position. The Subcommittee adopted the following related budget note:

BUDGET NOTE

The Department of Human Services is directed to present to the Human Services Subcommittee of the Joint Committee on Ways and Means during the 2024 regular legislative session on (1) the status of efforts to transition the current caseload of 300 individuals (as of June 5, 2023) into

community-based housing and wrap-around services, (2) the number of similarly-situated individuals who have arrived in Oregon in need of like services, and (3) efforts to connect those individuals with community-based organizations and resources.

The budget includes $6.8 million General Fund and Federal Funds expenditure limitation of $3.4 million for the Department of Human Services to make permanent a 5% occupancy rate enhancement first approved in 2021-23 due to the COVID-19 pandemic, and to reflect a new methodology for calculating the rates paid to behavior rehabilitation service providers. This new methodology will connect provider payment rates to data from the U.S. Bureau of Labor Statistics and the Consumer Price Index to account for inflation. The funding provided is in addition to the $2.9 million General Fund included in the Department of Human Services budget bill (HB 5026). A corresponding rate adjustment is supported for behavior rehabilitation services funded in the Oregon Youth Authority's budget.

BUDGET NOTE

The Department of Human Services is directed to conduct a comprehensive rate and wage study across home and community-based service delivery systems, with a focus on providers of in-home and residential care to individuals receiving services through the Office of Developmental Disabilities Services and the Office of Aging and People with Disabilities and provide a written report on the findings and recommendations to the Joint Committee on Ways and Means or Emergency Board no later than September 2024. The report shall provide an analysis of (1) the findings of the wage and rate study; (2) the different required qualifications to provide services in a particular setting; the different service delivery models and service requirements for the service delivery model; and the levels of acuity among recipients of the services provided; and (3) the costs and benefits of recommendations designed to standardize the compensation of direct care workers across programs and service delivery models.

The Subcommittee also approved a one-time General Fund appropriation of $2.5 million to DHS for assistance to Afghan refugees. SB 5561 (2021 second special session) appropriated $18.2 million General Fund to DHS on a one-time basis for a 12-month package of support for up to 1,200 Afghan individuals and families paroled into the United States through the U.S. State Department's Afghan Placement Assistance Program, including funds for short-term food and shelter, case management services, rental assistance, culturally specific food assistance and interpretation classes. The $2.5 million appropriated by the Subcommittee for 2023-25 represents the anticipated unspent amount from the 2021-23 biennium, which the measure disappropriates.

An increase of $350,000 General Fund is included for the Intellectual and Developmental Disabilities program to support legal reviews of guardianship pleadings through Disability Rights Oregon. The Subcommittee also approved Other Funds expenditure limitation of $264,000 for DHS debt service payments.

The measure also includes a General Fund appropriation of $3.6 million for implementation of SB 104 (2023) related to agency with choice services for individuals served by the DHS Office of Developmental Disabilities Services. This increase serves as a necessary correction to the fiscal amendment adopted for SB 104 and does not represent additional program funding.

Long Term Care Ombudsman

The Subcommittee approved $300,000 in Other Funds expenditure limitation for the Long Term Care Ombudsman to administer a grant from Asante Hospital Systems to increase access to public guardian services.

Oregon Health Authority

The Subcommittee approved a $20 million General Fund increase in the Oregon Health Authority (OHA) for local community investment in public health modernization. Included are 10 permanent full-time positions (6.66 FTE) to assist in administering the funds. This increase adds to a $30 million General Fund increase in OHA's budget bill (SB 5525) for public health modernization.

The budget includes a General Fund decrease of $98.3 million to recognize savings to the Oregon Health Plan based on greater than anticipated revenue forecasted from the intergovernmental transfer agreement with Oregon Health and Science University. Also included are increases of $241 million Other Funds and $344.4 million Federal Funds to utilize the federal match associated with the additional revenue.

Insurer's tax revenue collected by the Department of Consumer and Business Services exceeded prior forecasts, requiring an Other Funds expenditure limitation increase for OHA of $34.9 million as the funds are transferred to support the Oregon Health Plan, while allowing for a $34.9 million decrease to reflect the savings to the General Fund.

OHA's primary budget bill (SB 5525) includes a General Fund investment for expansion of the 9-8-8 system and mobile crisis response. Upon the passage of HB 2757 (2023), a new tax on telephone lines of $0.40/line will generate revenue for the program. The new revenue reflects an increase of $32.9 million Other Funds. The original $39.6 million General Fund investment included in SB 5525 is decreased in SB 5506 by $26.4 million to reflect the savings resulting from the new tax, while leaving some of the original investment in place to accommodate program start-up and account for the timing of new tax revenue that will not be available until April 2024.

The budget includes a $2 million General Fund investment to supplement health care interpreter services in the Central Services Division.

The Subcommittee approved a $1.5 million General Fund investment for the Prescription Drug Monitoring Program (PDMP) integration with provider electronic health records systems for the 2023-25 biennium. The PDMP integrates information collected by the Public Health Division and makes it available at the point of care by physicians to ensure that patients are not receiving unnecessary prescriptions for opioids and other narcotics, helping to prevent drug addiction and overdoes.

To recognize, support, and promote initiatives that contribute to the advancement of equity and inclusion at the Oregon State Hospital, the budget includes $1.9 million General Fund. This funding will support the establishment of 10 positions (7.50 FTE) for training; cultural linguistic, and identity-affirming needs and supports; and other activities to support an inclusive and welcoming culture. Also included are increases of $426,651 General Fund and $103,882 Other Funds, a reduction of $97,153 Federal Funds, the abolishment of six positions (6.00 FTE) across multiple divisions, and the creation of six positions (5.01 FTE) to realign diversity, equity, and inclusion efforts agencywide.

The budget includes a one-time increase of $4.9 million General Fund, $8,631 Other Funds, $1.6 million Federal Funds, and seven positions (5.25 FTE) to improve mental health programs by strategically investing in jail diversion and civil commitment programs.

The budget includes $1.8 million General Fund for debt service on general obligation bonds for capital projects approved for the Oregon State Hospital (OSH). The approved projects include $5 million to remodel a single unit at the Junction City facility to accommodate a complex patient and $3 million to

replace the programmable logic controller (PLC) information technology system. To pay for the cost of issuance of the bonds, an increase of $140,000 Other Funds is included. The Subcommittee also approved $50 million in Other Funds expenditure limitation for lottery bond proceeds to build new community acute psychiatric facility capacity, and $525,793 Other Funds for cost of issuance. An increase of $2.5 million Lottery Funds is also included for the debt service on lottery bond sales, as well as an increase of $27,000 in Other Funds expenditure limitation for debt service payments on existing bonds.

An increase in Other Funds expenditure limitation of $4.4 million is included for the Public Health Division to utilize proceeds from the JUUL settlement for inhalant cessation assistance. The agreement includes a $1.8 million payment for 2021-23 and a $3.6 million payment for 2023-25, and the amount available to OHA is net of $1 million in legal cost recovery for the Department of Justice.

JUDICIAL BRANCH

Judicial Department

The Subcommittee approved the following Other Funds expenditure limitations for the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF) for both state and local matching funds. Article XI-Q general obligation bond proceeds support state matching funds.

Circuit Courthouse	State Match Other Funds	Local Match Other Funds	Total Other Funds
Clackamas County	$30,000,000	$30,000,000	$60,000,000
Morrow County	$12,575,000	$12,575,000	$25,150,000
Curry County	$10,600,000	$10,600,000	$21,200,000
Benton County	$8,831,894	$8,831,894	$17,663,788
Total	$62,006,894	$62,006,894	$124,013,788

The Subcommittee approved, on a one-time basis, a separate increase to Other Funds expenditure limitation of $813,106 associated with bond costs of issuance. The measure also includes a one-time Other Funds expenditure limitation of $260,000 for debt service payments on previously authorized bond issuances.

The following one-time General Fund appropriations are included for the following courthouse projects:

Courthouse Project	Purpose	Total General Fund
Deschutes County Courthouse	Renovation	$15,000,000
Columbia County Courthouse	Renovation	$2,000,000
Total		$17,000,000

The Subcommittee approved, on a one-time basis, Other Funds expenditure limitation for the courthouse projects summarized in the table below. The revenue source is the American Rescue Plan Act State Fiscal Recovery funds received by the Department of Administrative Services as Federal Funds and transferred to the Judicial Department as Other Funds.

Courthouse Project	**Purpose**	**Total Other Funds**
Harney County Courthouse Annex	Renovation	$3,000,000
Umatilla County Courthouse	Replacement planning	$100,000
Hood River County Courthouse	Replacement planning	$42,549
Total		$3,142,549

An additional one-time General Fund appropriation of $818,333 is also included in the measure for distribution to the Oregon State Bar for immigration legal services.

Public Defense Services Commission

The Subcommittee approved, on a one-time basis, a General Fund appropriation of $1.5 million to the Public Defense Services Commission to contract with Disability Rights Oregon (DRO) for civil court-appointed counsel at state expense for qualified individuals when the estate of the protected person is insufficient to pay the expense of a private counsel (SB 578, 2021). The appropriation provides funding to support for three provider attorneys ($1.2 million), one provider investigator ($156,817), and an administrative charge of five percent ($74,639). Of note is that the Commission has yet to adopt any policies or procedures related this program, including those needed to determine the financial eligibly requirements for participation.

The measure includes a one-time increase of $1 million Other Funds for the potential receipt from the Criminal Justice Commission of a subgrant from the Edward R. Byrne Memorial Justice Assistance Grant.

The Subcommittee adopted the following budget note related to the Case Financial Management System information technology project:

BUDGET NOTE

The Public Defense Services Commission is directed to report to the Joint Legislative Committee on Information Management and Technology and the Joint Committee on Ways and Means prior to the 2024 legislative session on the status of the Financial/Case Management System (F/CMS) information technology project. The Commission's reports to the Legislature shall include: (a) updates on project scope, schedule, budget, and total cost of ownership; (b) current project risks, likely impacts, and mitigation strategies; (c) independent quality assurance reporting; (d) stakeholder/provider involvement in the planning and governance of the project; and (e) other information that helps inform the Legislature on the status of the project or issues that have arisen as the result of the project. The Commission is to follow the Joint Stage Gate or a similar disciplined process related to information technology projects, including development of key artifacts and independent quality assurance oversight.

LEGISLATIVE BRANCH

Legislative Administration Committee

To support the third phase of the Capitol, Accessibility, Maintenance, and Safety (CAMS) project, the budget includes an increase of $19.1 million General Fund for debt service and $1.9 million Other Funds for the cost of issuance on $215 million in general obligation bonds authorized in HB 5005 (2023). CAMS III will continue seismic upgrades and other improvements to the 1938 Capitol rotunda. Added to the project are the replacement of the Capitol's nine elevators, the fire alarm systems in the House and Senate wings and their integration with the new system in the rotunda, and the chamber sound systems, including outdated wiring to member desks on the House floor.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved a one-time General Fund appropriation of $312,100 in the Oregon Department of Agriculture (ODA) to support survey and treatment of the vine mealybug. This pest presents a substantial threat to wine grapes in many production regions worldwide, and it was first identified in Oregon in 2021. Vine mealybug directly impacts vines and fruit and is also a key vector of leafroll virus in grapevines. Both the vine mealybug and leafroll virus cause economic damage in vineyards once established. A monitoring study conducted by ODA in 2022 found that Oregon's vine mealybug population is confined to commercial vineyards within a small area of Jackson County. In a budget note for HB 5002 (2023), ODA has been directed to report to the Legislature during the 2024 legislative session on the status of the agency's surveillance and treatment against the Japanese beetle and other emerging pests, such as the vine mealybug.

The budget also includes a one-time General Fund appropriation of $1 million to increase funding for the Wolf Depredation Compensation and Financial Assistance Grant Program. This program administers grants to counties that have created and implemented a county wolf depredation compensation program.

Department of Energy

The Subcommittee approved several investments and adjustments for the Oregon Department of Energy (ODOE) related to recommendations from a legislative workgroup on climate and energy issues. Unless otherwise noted, these investments are approved on a one-time basis and include the following:

- $20 million General Fund for deposit into the Community Renewable Investment Fund, established in HB 2021 (2021), to provide grants for planning and developing projects that advance community renewable energy and energy resilience. Additionally, $20 million Other Funds expenditure limitation was provided for expenditures from the Fund.
- $10 million General Fund for deposit into the Rooftop Solar Incentive Fund, established in HB 2618 (2019) for issuance of rebates and administration of the Solar and Storage System Rebate program which incentivizes the purchase, construction or installation of solar electric systems and paired solar and storage systems. Additionally, $10 million Other Funds expenditure limitation was provided for expenditures from the Fund. The related program sunset has been extended to January 2, 2029, in HB 3049 (2023).
- $200,000 General Fund for Oregon's share of upfront monies for a proposal to establish a regional hub intended to move towards producing green hydrogen fuels.

- Due to the extension of the Solar and Storage System Rebate program, as well as the Heat Pump Deployment program, the months for seven related limited duration positions have been increased by 4.48 FTE so they may continue to support the programs throughout the 2023-25 biennium. These positions are established in the Department's policy packages 205 and 206. The positions are funded by the programs, and expenditure limitation is already included in the agency's budget. Only a technical adjustment shifting $900,292 Other Funds expenditure limitation from special payments to personal services is needed.
- $451,606 General Fund is provided for establishment of a permanent, full-time Business Operations Manager 3 (0.88 FTE) and related services and supplies. This position will provide management, oversight, and support for the various new programs established in ODOE's Energy Development Services division.

Additionally, the budget includes $513,354 Other Funds expenditure limitation for establishment of a limited duration Procurement and Contracting Specialist 3 (0.88 FTE), a limited duration Human Resources Analyst 2 (0.88 FTE), position related services and supplies, and 12 additional months for an existing Operations and Policy Analyst 2, bringing it to 1.00 FTE. All three positions are in the Administrative Services division. The additional staff capacity is intended to address workload from the cumulative effect of policy bills passed during this legislative session, inclusive of climate initiatives, which approved over $45 million in various programs and established 19 positions for the Department.

SB 1536 (2022) directs ODOE to complete a cooling study and submit a report to the Legislature no later than September 15th, 2023. The bill provided $500,000 as a one-time General Fund appropriation for the study. The Subcommittee approves reappropriation of the remaining $300,000 General Fund that will revert at the end of the 2021-23 biennium. The reappropriation of these funds is necessary to complete the report, which has been contracted through a third party.

Lastly, $5.1 million Federal Funds expenditure limitation and establishment of one permanent, full-time Economist 4 position (1.00 FTE) is provided in support of the State Energy Program grant, awarded to the Department by the U.S. Department of Energy, and made possible through the Infrastructure Investment and Jobs Act. The position establishment makes permanent an existing limited duration position for delivery of the grant over the performance period, which will be at least five years. The position provides additional support for energy planning, policy, and program development, coupled with education, outreach and technical assistance for Oregonians. ODOE received approval to apply for the grant during the December 2022 meeting of the Emergency Board.

Department of Environmental Quality

The measure includes Other Funds expenditure limitation of $5 million to expend a portion of the proceeds from $10 million in general obligation bonds approved through HB 5005 (2023). The bond proceeds will replenish the Orphan Site Account which is used to fund investigations and cleanup at sites where parties who are responsible for the pollution are unknown, unable, or unwilling to perform cleanup at the site. The Orphan Site Account is also used to meet Oregon's obligations at federally funded Superfund sites. Oregon must contribute at least 10% of the Environmental Protection Agency's cleanup costs and pay 100% of long-term maintenance costs at Superfund sites. The Department typically spends the proceeds over two consecutive biennia before making another request for additional Orphan Site bonds. Other Funds expenditure limitation is also increased by $333,333 for the cost of issuing $10 million in general obligation bonds in May 2024, and $1.8 million General Fund is provided for debt service payments.

Interest earnings on general obligation bond proceeds produced $54,000, which is available to offset General Fund debt service payments. The Subcommittee approved establishment of an Other Funds expenditure limitation of $54,000 to apply these interest earnings towards debt repayment.

Department of Fish and Wildlife

The Subcommittee approved a one-time General Fund appropriation of $1 million for the Department of Fish and Wildlife to pay for a third-party assessment of state-owned fish hatcheries. In its 2023-25 request budget, the Department discussed many agency initiatives to prepare for the impacts of climate change and ocean acidification, including initiation of a climate vulnerability assessment of Oregon's fish hatcheries. This investment provides funding to procure an assessment providing fish hatchery information including, but not limited to climate vulnerability. The Subcommittee provided the following instruction to the Department regarding the assessment:

BUDGET NOTE

The Department of Fish and Wildlife is directed to procure a third-party assessment of the operations, sustainability, and climate vulnerability of state-owned fish hatcheries. The department shall present a detailed and thorough report which must, at a minimum, include the following:

- Funding models and financial sustainability of state-owned hatchery operations, including consideration of facility maintenance costs.
- An economic cost-benefit analysts that includes:
    - The total agency costs associated with producing hatchery fish at each facility.
    - The estimated economic benefits associated with production of hatchery fish.
- A summary of how the ecological impacts and benefits of hatchery programs on wild fish are incorporated into federal and state planning and policy making.
- Climate vulnerability for a sample set of state-owned hatcheries. This assessment should include:
    - The projected impact of climate change on the ability of each hatchery to rear and release fish.
    - The likely impact of climate change on the viability of, and need (augmentation and conservation) for hatchery programs.
    - Recommendations to mitigate these impacts through hatchery program changes, such as the species of fish released, and other measures.

During the 2024 legislative session, the Department is directed to provide an update on the status of this report to the Joint Committee on Ways and Means. The Department shall present a completed report during the 2025 session.

The Subcommittee also approved a one-time General Fund appropriation of $100,000 to pay for anticipated Department of Justice costs related to contested water rights cases and protest resolution. This likely increase in legal expense is related to an agency effort to reduce the backlog of protests concerning water rights and transfers. Additionally, a shift of $957,216 General Fund from the Fish Division to the Habitat Division rebalances statewide drought package investments approved and funded in the Department's budget bill (SB 5509).

The measure includes a one-time General Fund increase of $238,271 for the payment of debt service associated with bonds authorized to finance $2.5 million of capital renewal and improvement projects on non-hatchery related facilities. The Subcommittee also approved $40,000 Other Funds expenditure limitation for the cost of issuance related to the bonds. The $2.5 million Other Funds expenditure limitation is provided in the Capital Construction bill (HB 5006).

Other Funds expenditure limitation of $13.8 million is included to expend lottery bond proceeds authorized to be issued for infrastructure projects improving fish and wildlife passage. Proceeds in the amount of $8.8 million will be deposited into the Fish Passage Fund (ORS 497.139) for fish passage projects, and proceeds in the amount of $5 million will be deposited into the Oregon Conservation and Recreation Fund (ORS 496.252) for wildlife passage projects. This investment is included in the statewide drought package. An additional $181,834 Other Funds expenditure limitation is included for the cost of bond issuance, and due to the sale scheduled in March 2025, debt service costs will not occur during the 2023-25 biennium.

The Subcommittee approved position authority to continue three limited duration positions (3.00 FTE) first approved in 2021-23. Positions include a Facilities Engineer 3 (1.00 FTE), a Construction Project Manager 1 (1.00 FTE), and an Engineering Technician 2 (1.00 FTE). The positions support a capital improvement and renewal project which was approved and financed with $5 million in Article XI-Q bonds in 2021. Funding for the position comes from the bond proceeds, which have six-year limitation.

Department of Forestry

The Subcommittee established a $12 million Other Funds expenditure limitation for the Oregon Department of Forestry (ODF) for the purchase of a new multi-mission capable aircraft from the net proceeds of General Obligation bonds anticipated to be issued in the upcoming biennium. The new aircraft is intended to replace the agency's current aircraft that has been in service for 36 years and has been increasingly in need of repairs and is subject to unexpected down time. The aircraft will perform missions that include fire start detection, air attack, large fire direct and logistical support, firefighter transportation, search and rescue, and disaster relief. Agency defined requirements for the new aircraft include twin turbine engines, high fixed wing, type certified at purchase, infrared and night vision equipped (or compatible platform), short take-off and landing performance, minimum 10-passenger capacity, 8,000 foot single-engine service ceiling, cargo rail system, and opening in flight rear cargo door.

Other Funds expenditure limitation increases totaling $5.1 million for ODF were approved for the expenditure of general obligation bond proceeds for capital improvement projects and bond cost of issuance related to bonds approved for issuance in the upcoming biennium. The agency's General Fund appropriation for debt service is increased by $1.5 million and debt service expenditure limitation is increased by $1.1 million Other Funds for the payment of anticipated debt service on bonds approved to be issued in the upcoming biennium for capital improvement projects, the second construction phase of the agency's Toledo facility, and purchase of the new multi-mission aircraft and hanger renovation/replacement.

Additionally, the General Fund appropriation made to ODF for the Fire Protection division is reduced by $1.9 million to adjust the ongoing budget of the agency due to the decision to not continue the catastrophic fire insurance coverage through Lloyds of London.

Department of Geology and Mineral Industries

In the Department of Geology and Mineral Industries, $381,097 General Fund and $37,097 Other Funds supports the establishment of two positions (1.50 FTE) and associated services and supplies to expand the Oregon Mapping Program. This investment was included in the statewide drought package and seeks to create an integrated Oregon Mapping Program through inclusion of a sampling program for water and mineral resources. The two positions include a permanent, full-time Natural Resource Specialist 4 (0.75 FTE) and a permanent, full-time Natural Resource Specialist 2 (0.75 FTE) established in the Geologic Survey and Services division.

Department of Land Conservation and Development

The measure makes a technical adjustment to allow funds appropriated to the Department of Land Conservation and Development (DLCD) in HB 3409 (2023) for the Community Green Infrastructure Grant Program to be deposited in the Community Green Infrastructure Fund established in the same bill. The technical adjustment also includes $6.5 million in Other Funds expenditure limitation to allow DLCD to expend moneys from the Community Green Infrastructure Fund.

The measure appropriates $3 million General Fund to DLCD for continued work on climate friendly and equitable communities. Of this funding, a one-time appropriation of $2.7 million will be used to provide financial assistance to local governments to adopt climate-friendly areas, work on parking reform and management, engage in equitable community engagement, and perform other work related to this program. The remaining $309,078 General Fund would be used to hire one permanent, full-time Planner 4 position to work on this program.

Department of State Lands

Increased Other Funds expenditure limitation of $18.8 million was approved for the Department of State Lands for expenditure of monies allocated from the Polychlorinated Biphenyls Remediation and Restitution Account and deposited in the Abandoned and Derelict Vessel Fund established by HB 2914 (2023). This fund was created to address the growing number of vessels that are left without authorization on public or private land, or in state or other waters, often sinking, actively polluting or obstructing a waterway, and possibly endangering life or property.

The Department of State Lands was provided with an increase in expenditure limitation of $500,000 Federal Funds to expend earmarked grant funding from the U.S. Department of Housing and Urban Development for the planning and initial project costs for redevelopment of Shutters Landing (aka Shutter Creek site) in association with the creation of the Elliott State Research Forest and its related research infrastructure. The total funding earmarked was $4 million; however, the requested expenditure limitation increase is limited to anticipated expenditures in the upcoming biennium, with expenditure limitation for the remaining amount to be requested in future biennia.

Oregon Watershed Enhancement Board

Increased expenditure limitation of $4.1 million Other Funds was approved for the Oregon Watershed Enhancement Board for the expenditure of net lottery revenue bond proceeds deposited in the Community Drinking Water Enhancement and Protection Fund, and bond issuance costs. The fund and associated program provide grants to water suppliers and serve rural communities, communities experiencing lower incomes, or in low population areas to protect, restore, or enhance sources of drinking water as established by HB 2010 (2023) as a part of the water and drought package.

Parks and Recreation Department

Increased expenditure limitation of $10.2 million Other Funds was approved for the Parks and Recreation Department, Community Support and Grants program, for the expenditure of $10 million in net proceeds from issuance of lottery revenue bonds for the Oregon Main Street program and $155,705 for costs associated with the issuance of the bonds.

Water Resources Department

A one-time General Fund appropriation of $100,000 to the Water Resources Department (WRD) was approved for the pass through of funding to Portland State University, Oregon Consensus, to continue current facilitation of the Tribal Water Task Force. This supports engagement between Oregon's nine

federally recognized Tribes and the Water Resources Department on issues related to water supply, watershed management, and water distribution, including matters related to water rights held or claimed by Tribes.

The Subcommittee approved an increase of $10 million Other Funds expenditure limitation for making grants and loans from lottery bond proceeds deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. Water Supply Development grants and loans are made to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water.

Increased expenditure limitation of $50 million Other Funds was approved for the purpose of making grants and loans for irrigation modernization projects from lottery bond proceeds deposited into the Water Supply Development Fund. The funding is intended to leverage federal funding associated with Natural Resource Conservation Service authorized watershed plans, U.S. Bureau of Reclamation WaterSmart grant recipients, or U.S. Environmental Protection Agency grant recipients that are eligible to be on the Oregon Department of Environmental Quality's Intended Use Plan; and to provide public benefits in each category of benefits described in ORS 541.673. For projects involving surface water rights where the project conserves water, the intent is for priority to be given to projects that legally protect a portion of the conserved water instream commensurate with the amount required under the approach described in ORS 537.470.

The Water Resources Department expenditure limitation is increased by $5 million Other Funds to allow the agency to distribute a grant to the City of West Linn for replacement of a water line crossing the Interstate 205 bridge (Abernathy Bridge). The grant funding is from the net proceeds of lottery revenue bonds authorized to be issued for the project.

An increase of $700,425 Other Funds expenditure limitation supports the payment of bond issuance costs related to lottery revenue bonds authorized to be issued in the upcoming biennium for Water Supply Development, Irrigation Modernization, and the West Linn Abernathy Bridge waterline replacement projects. Lottery Funds debt service expenditure limitation is increased by $2.6 million for the payment of debt service obligations related to Lottery revenue bonds authorized to be issued in the upcoming biennium.

One-time General Fund appropriations totaling $11.2 million were provided to the Water Resources Department for the purpose of funding grants to entities for water supply projects. The individual recipients, projects, and amount of funding provided are: City of Beaverton, South Cooper Mountain Non-Potable (Purple Pipe) Project, $2.5 million; North Unit Irrigation District, Infrastructure Modernization Project, $2 million; Deschutes River Conservancy, Conserving Water Through Piping and Improved Monitoring and Measurement, $1.5 million; Rogue River Irrigation District, Fourmile Creek Project, $1.53 million; City of Monroe Water, Pre-filter and Automated Controls Infrastructure, $1.5 million; City of St. Paul, Water Reservoir Improvement Project, $636,000; City of Bay City, Earthquake Isolation Valves for Water Reservoirs, $225,000; City of Halsey, New Well, $300,000; City of Sodaville, Jackson Well Conversion to Municipal Use, $370,000; and City of Falls City, Water Main Line Replacement Project, $591,750.

PUBLIC SAFETY

Board of Parole and Post Supervision

To pay for legal representation for juvenile commutations and adults in custody, the budget increases the Board of Parole and Post Supervision's General Fund appropriation by $322,600.

Criminal Justice Commission

SB 973 (2019) created the Improving Peoples' Access to Community-based Treatment, Supports and Services (IMPACTS) Account for making grants to counties and federally recognized Indian tribes for community supports and services for individuals with mental health or substance use disorders leading to their involvement with the criminal justice system. The Subcommittee approved $10 million General Fund on a one-time basis to recapitalize the account and provided the Criminal Justice Commission with $10 million of Other Funds expenditure limitation for making grant awards.

A one-time increase of $650,000 General Fund supports the Family Preservation Project operating at the Coffee Creek Correctional Facility. The Criminal Justice Commission will administer payments for this program, which is provided by the YWCA of Greater Portland.

A one-time General Fund appropriation of $5 million is included for deposit into the Illegal Marijuana Market Enforcement Grant Program Fund established in SB 1544 (2018). Monies in this fund are for providing grants to local governments to assist with the costs incurred by local law enforcement agencies in addressing unlawful marijuana cultivation or distribution operations. A corresponding $5 million Other Funds expenditure limitation is provided for the Commission to distribute the grants out of the fund.

An additional one-time General Fund appropriation of $100,000 is approved for the Criminal Justice Commission to conduct a study on the advantages and disadvantages of decriminalizing prostitution. The Subcommittee approved the following related instruction:

> **BUDGET NOTE**
>
> The Criminal Justice Commission is directed to study the advantages and disadvantages of decriminalizing the crime of prostitution and provide a report on the study to the Emergency Board and relevant interim committees related to judiciary, no later than September 2024.

Department of Corrections

The measure includes a budget-neutral reduction of approximately $6.1 million General Fund and an increase in Other Funds expenditure limitation in the same amount to utilize remaining American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Department of Corrections for maintaining public safety services.

The Subcommittee approved an increase in Other Funds expenditure limitation of $855,000 for the cost of issuance on $71.4 million in Article XI-Q bonds for the Department of Corrections' deferred maintenance program, and camera and radio system upgrades. Bonds will be issued in October 2023 and in March 2025. New debt service totaling approximately $4.1 million General Fund and $1.2 million Other Funds expenditure limitation was approved for the Department's planned 2023-25 bond issues.

Department of Emergency Management

An Other Funds debt service expenditure limitation was established for $190,000 to use Other Funds savings to offset the need for General Fund to pay for debt service on outstanding General Obligation bonds.

Department of Justice

The measure includes a one-time General Fund appropriation of $10 million and increase of $10 million Other Funds for the Crime Victims and Survivor Services Division to assist victims of domestic violence and sexual assault with emergency shelter and safety planning.

A one-time increase of $6 million General Fund is included for the Crime Victims and Survivor Services Division to assist victims of domestic violence and sexual assault with housing assistance. The funding, to be distributed to tribal governments and community-based programs, is for homelessness prevention, housing search assistance, tenant education and funding for rent, utilities, moving costs, deposits, application fees or safe emergency housing.

The Subcommittee approved, on a one-time basis, a General Fund appropriation of $10 million, for the Crime Victims and Survivor Services Division, for community-based violence prevention grants. This amount is in addition to $15 million Other Funds expenditure limitation supported with American Rescue Plan Act State Fiscal Recovery funds received by the Department of Administrative Services as Federal Funds and transferred to the Department of Justice Other Funds (SB 5514) in the prior biennium.

The measure includes a supplemental increase to Other Funds expenditure limitation of $6.6 million and authorizes the establishment of 18 permanent full-time positions (15.75 FTE) for organizational changes to the Child Advocacy Division. The request includes $1.2 million in services and supplies. The revenue source will be hourly legal billings to the Oregon Department of Human Services.

The Subcommittee approved a General Fund appropriation of $821,346 and authorized the establishment of three permanent full-time positions (2.63 FTE) for organized retail theft investigations. The Department will hire one Research Analyst 3 and two Criminal Investigators who will work with local law enforcement investigators, prosecutors, and private sector loss prevention personal on organized retail theft cases. The request includes $204,395 in services and supplies.

The Subcommittee approved a General Fund appropriation of $457,758 and the establishment of one permanent full-time Senior Assistant Attorney General position (0.88 FTE) for an Animal Cruelty Resource Prosecutor. The adjustment includes $82,510 in services and supplies.

A one-time General Fund appropriation of $3.9 million, Other Funds expenditure limitation increase of $21.2 million, and the establishment of 22 limited duration positions (22.00 FTE) are approved for the Legal Tools Replacement Project 3.0. The revenue source of the Other Funds is Article XI-Q general obligation bonds. This increase is approved with the understanding the Department of Administrative Services will unschedule $7.2 million Other Funds for Article XI-Q general obligation bond proceeds that will not be expended until the 2025-27 biennium (March 2025 bond sale).

The Subcommittee also approved, on a one-time basis, an Other Funds expenditure limitation of $2.5 million for debt service payments for the Legal Tools Replacement Project 3.0. Debt service will be paid as a part of hourly legal billings to state agencies. In addition, the measure includes a one-time Other Funds expenditure limitation of $320,000 for the cost of the bond issuance for the Legal Tools Replacement Project 3.0 and which is to be budgeted under Debt Service and Related Costs program. The Subcommittee adopted the following budget note related to the Legal Tools Replacement Project 3.0 technology project:

BUDGET NOTE

The Department of Justice is directed to report to the Joint Legislative Committee on Information Management and Technology and the Joint Committee on Ways and Means prior to the 2024 legislative session on the status of the Legal Tools Replacement Project 3.0. The agency's reports to the Legislature shall include: (a) updates on project scope, schedule, budget, and total cost of ownership; (b) current project risks, likely impacts, and mitigation strategies; (c) independent quality assurance reporting; (d) Department of Administrative Services project reporting and direction; (e) client agency involvement in the planning and governance of the project; and (d) other information that helps inform the Legislature on the status of the project or issues that have arisen as the result of the project.

The Department of Justice generates the majority the agency's Other Funds revenue from charges to state agencies for legal services. The legal services rate (also known as the Attorney General rate) is established as part of the legislative budget process. The Attorney General rate for the 2023-25 biennium legislative adopted budget is estimated to generate $322.9 million and includes $26.6 million, or two months, of operating capital reserve for the Legal Services Fund. The legislatively approved rates are detailed in the following table:

2023-25 Biennium	Hourly Rate
Senior Attorney General	$275
Assistant Attorney General	$275
Investigator	$144
Paralegal	$121
Law Clerk	$65
Legal Secretary/Clerical	$56

Department of the State Fire Marshal

The Subcommittee approved a one-time General Fund appropriation of $12 million and one-time Other Funds expenditure limitation of $2 million for four investments in wildfire mitigation and response activities throughout the state. These include:

- $2 million General Fund for deposit into the State Fire Marshal Mobilization Fund for firefighting costs associated with mobilizing local fire service personnel and equipment to respond to governor-declared conflagrations.
- $2 million Other Funds expenditure limitation to spend funds deposited into the State Fire Marshal Mobilization Fund.
- $6 million General Fund to continue the Wildfire Season Staffing grants.
- $2 million General Fund for wildfire readiness and response, including pre-position resources ahead of anticipated wildfire conditions, such as high winds, lightning, or hot weather; and immediate response to an active incident, which is not yet a conflagration, for short-term capacity.

- $2 million General Fund for fire apparatus maintenance, firefighting equipment refurbishment, and operations and maintenance of engines for statewide wildfire response.

Additionally, the measure increases Other Funds expenditure limitation by $545,174 to convert three existing full-time limited duration positions to permanent positions for ongoing operational support as the Department transitions to an independent agency. Positions include a Principal Executive Manager D (1.00 FTE), Accounting Technician (1.00 FTE), and Operations and Policy Analyst 2 (1.00 FTE). These positions are all supported with revenue from the Fire Insurance Premium Tax.

Department of State Police

Based on the May 2023 state economic and revenue forecast, the measure includes a one-time General Fund appropriation of approximately $2.2 million to backfill an expected Measure 76 Lottery Funds revenue shortfall for the Department of State Police Fish and Wildlife Division.

The Subcommittee also approved Other Funds expenditure limitation of $676,814 for the cost of issuance on $55.1 million in Article XI-Q bonds for three major Oregon State Police construction projects: expansion of the Central Point Office, construction of a new forensic laboratory and medical examiner's office, and a patrol area command office in Springfield. Bonds will be issued in October 2023. New debt service totaling $5.7 million General Fund was approved for the Department's planned 2023-25 bond issues.

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation of $140,030 for the cost of issuance on $8.4 million in Article XI-Q bonds for the Oregon Military Department. Two projects at the Owen Summers building in Salem will utilize these bond proceeds. The amount of $2.9 million will fund the armory service life extension project, and $5.5 million is to address seismic-related issues. Bonds will be issued in May 2024. New debt service totaling $982,730 General Fund was approved for the Department's planned 2023-25 bond issues. An Other Funds debt service expenditure limitation was established for $721,000 to use Other Funds savings to offset the need for General Fund to pay for debt service on outstanding general obligation bonds.

Oregon Youth Authority

The Subcommittee approved $12.6 million General Fund, $201,478 Other Funds expenditure limitation, and $8.3 million Federal Funds expenditure limitation to make permanent a 5% occupancy rate enhancement, first approved in 2021-23 due to the COVID-19 pandemic, and to reflect a new methodology for calculating the rates paid to behavior rehabilitation service (BRS) providers. This new methodology will connect provider payment rates to data from the U.S. Bureau of Labor Statistics and the Consumer Price Index to account for inflation. The funding provided is in addition to the $4.5 million of General Fund included in the Authority's budget bill (SB 5541) and is based on an estimated capacity of 249 behavior rehabilitation service beds in the community. A corresponding rate adjustment is supported for behavior rehabilitation services funded in the Department of Human Services' budget.

An increase in Other Funds expenditure limitation of $694,516 supports the cost of issuance on $46.1 million in Article XI-Q bonds for the Oregon Youth Authority. Bond proceeds will support continued renovation of living spaces and other facilities at MacLaren, Rogue Valley, Tillamook, Camp Riverbend, and other capital improvements, and will fund the Juvenile Justice Information System modernization project. Bonds will be issued in October 2023, May 2024, and March 2025. New debt service totaling $4.3 million General Fund was approved for the Department's planned 2023-25 bond issues.

To support the Juvenile Justice Information System (JJIS) modernization project, the Subcommittee approved $7.7 million Other Funds expenditure limitation. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for the project. Also approved for JJIS is a one-time General Fund appropriation of $3.4 million for the non-bondable costs of the project. Finally, an Other Funds debt service expenditure limitation was established for $56,000 to use Other Funds savings to offset the need for General Fund to pay for debt service on outstanding General Obligation bonds.

TRANSPORTATION

Department of Aviation

The budget reclassifies a Construction Project Manager 3 to a Policy Planning and Development Manager 3 in the Department of Aviation to properly reflect the position's responsibilities within the agency's System Action Program. To fund the cost of this reclassification, a Grounds Maintenance Worker 1 position is reduced from 14.23 months to 7.98 months.

Department of Transportation

The measure increases the Oregon Department of Transportation (ODOT) budget by $1 million General Fund on a one-time basis to augment the Great Streets program, which is primarily funded with $50 million of transportation funds received through the federal Infrastructure Investment and Jobs Act. The program funds different types of projects, including intersection improvements, bicycle facilities, sidewalks, corridor refinement and planning, street trees and furnishings, lighting, lane reductions and reconfigurations, and traffic calming and speed reduction features.

Additional General Fund is appropriated one-time to ODOT in the following amounts:

- $2 million to the City of Independence for the Chestnut Street Bridge in the City of Independence
- $2 million to the City of Independence for Western Interlock off-site transportation improvements in the City of Independence
- $1.5 million to the Klamath County Economic Development Association for the Klamath Northern Railroad
- $3 million for pedestrian access improvements along SW Hall Boulevard
- $5 million to the Malheur County Development Corporation for the Treasure Valley Intermodal Facility project, also known as the Treasure Valley Reload Center

The Subcommittee also approved increases to Other Funds expenditure limitation to support projects funded by lottery revenue bonds. These increases include:

- $20 million for the Port of Hood River for the Hood River - White Salmon Interstate Bridge
- $20 million for Multnomah County for the Earthquake Ready Burnside Bridge project
- $5 million for the City of Bend for the Hawthorne Avenue Pedestrian and Bicycle Overcrossing

Cost of issuance associated with these bonds collectively totals $514,349 Other Funds, and no debt service for these projects is anticipated in the 2023-25 biennium.

The Legislature authorized a total of $1 billion in general obligations bonds to support a portion of Oregon's costs related to the Interstate 5 Bridge Replacement project, a shared venture with the State of Washington. Other Funds expenditure limitation totaling $250 million is associated with the first issuance of bonds in the 2023-25 biennium, with $250 million in each of the successive three biennia, which matches the State of Washington's $1 billion commitment and will help leverage federal funding for a portion of construction and design costs. Other Funds expenditure limitation for cost of issuance of the 2023-25 bonds totals $1.8 million.

HB 2001 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Gomberg, Rep. Dexter

Joint Committee On Ways and Means

Action Date:	03/10/23
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	10 - Breese-Iverson, Evans, Gomberg, Holvey, Lewis, McLain, Pham K, Sanchez, Smith G, Valderrama
Nays:	2 - Cate, Reschke
Senate Vote	
Yeas:	9 - Anderson, Campos, Dembrow, Gelser Blouin, Hansell, Knopp, President Wagner, Sollman, Steiner
Nays:	2 - Findley, Girod
Exc:	1 - Frederick
Prepared By:	Ali Webb, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Housing and Community Services Department
2023-25

Department of Administrative Services
2023-25

Department of Land Conservation and Development
2023-25
2021-23

Oregon State Treasury/Oregon Facilities Authority
2023-25

Department of Agriculture
2023-25

Budget Summary*

	2021-23 Legislatively Approved Budget[(1)]	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change	
				$ Change	% Change
Housing and Community Services Department					
General Fund	$ -	$ -	$ 21,450,798	$ 21,450,798	100.0%
Department of Administrative Services					
Other Funds Limited	$ -	$ -	$ 143,969	$ 143,969	100.0%
Department of Land Conservation and Development					
General Fund	$ -	$ -	$ 6,175,884	$ 6,175,884	100.0%
Oregon Facilities Authority					
General Fund	$ -	$ -	$ 3,613,925	$ 3,613,925	100.0%
Other Funds Limited	$ -	$ -	$ 3,613,925	$ 3,613,925	100.0%
Oregon State Treasury					
Other Funds Limited	$ -	$ -	$ 263,925	$ 263,925	100.0%
Oregon Department of Agriculture					
General Fund	$ -	$ -	$ 5,524,762	$ 5,524,762	100.0%

Position Summary

Housing and Community Services Department				
Authorized Positions	0	0	5	5
Full-time Equivalent (FTE) positions	0.00	0.00	3.89	3.89
Department of Land Conservation and Development				
Authorized Positions	0	0	7	7
Full-time Equivalent (FTE) positions	0.00	0.00	7.00	7.00
Oregon State Treasury				
Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.13	1.13
Oregon Department of Agriculture				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88

2021-23 Budget Actions

	2021-23 Legislatively Approved Budget	2023 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Department of Land Conservation and Development				
General Fund	$ 26,114,458	$ 26,215,018	$ 100,560	0.4%

Position Summary

Department of Land Conservation and Development			
Authorized Positions	69	74	5
Full-time Equivalent (FTE) positions	66.60	66.93	0.33

Summary of Revenue Changes

House Bill 2001 appropriates $100,560 General Fund in the 2021-23 biennium, appropriates $36,765,369 General Fund in the 2023-25 biennium and increases Other Funds expenditure limitation by $4,021,819 in the 2023-25 biennium for a variety of efforts associated with increasing housing production in Oregon. These efforts include analyzing data, communicating metrics, and financing for loan and grant programs, among others. Funding includes the following:

- Housing and Community Services Department: $21,450,798 General Fund for the 2023-25 biennium to implement a grant/loan program to encourage the production of modular housing, create and maintain a dashboard of housing production metrics, and provide assistance to the Department of Administrative Services and Department of Land Conservation and Development related to the Oregon Housing Needs Analysis (OHNA).
- Department of Administrative Services: $143,969 Other Funds expenditure limitation for the 2023-25 biennium to establish the OHNA.
- Department of Land Conservation and Development: $100,560 General Fund for the 2021-23 biennium and $6,175,884 General Fund in the 2023-25 biennium to implement a program to provide grants and technical assistance to local governments and provide assistance to the Department of Administrative Services related to the OHNA.
- Oregon Facilities Authority: $3,613,925 General Fund and $3,613,925 Other Funds expenditure limitation in the 2023-25 biennium to provide financing to local governments or housing developers for moderate-income predevelopment costs, as well as contracted administrative support.

- Oregon State Treasury: $263,925 Other Funds expenditure limitation in the 2023-25 biennium for staffing support to the Oregon Facilities Authority.
- Oregon Department of Agriculture: $5,524,762 General Fund in the 2023-25 biennium to implement the Agricultural Worker Housing grant program.

Summary of Transportation and Economic Development Subcommittee Action

Housing and Community Services Department (HCSD)
House Bill 2001 appropriates $21,450,798 General Fund in the 2023-25 biennium and establishes five positions (3.89 FTE) to fulfill provisions of the bill.

Staffing costs related to the OHNA implementation and housing production duties total $702,432 General Fund, including $626,752 General Fund for Personal Services and $75,680 General Fund for position-related Services and Supplies expenses. The four positions include a Research Analyst 3 to create and maintain a housing production dashboard, a Research Analyst 3 to serve as the lead point person and contract administrator for the Housing Equity Indicator work, an Economist 2 to support the Office of Economic Analysis with maintaining the OHNA and setting production targets, and an Operations and Policy Analyst 3 to serve as the point of contact for local governments, among other duties. Contract costs of $500,000 with a university or other research institution will assist the agency in collecting and segmenting housing data by demographic groups, which will be used in development and updating of housing equity indicators. The contract cost is considered a one-time expenditure. The statewide housing production dashboard must be published no later than January 1, 2025.

The measure also expands the Emergency Housing Assistance (EHA) program to include grants to community partners for the purpose of addressing the needs of school-aged children who are homeless or at risk of homelessness. HCSD is authorized to award grants for these purposes and funding for this purpose is included in House Bill 5019 (2023).

Finally, the bill creates a new modular housing grant and loan program to expand modular home production capacity to meet Oregon's housing demands for wildfire recovery, low-income housing and middle-income housing. Grants, or loans, will be provided to entities that either develop modular housing or supply components to builders or developers of modular housing. Total one-time General Fund costs for the program include $223,366 for position-related costs for one full-time limited duration Operations and Policy Analyst 3 position (OPA 3), consisting of $203,516 General Fund for Personal Services and $19,850 General Fund for position-related Services and Supplies; $25,000 for contract review and third-party program administration; and $20 million for Special Payments for the grant and loan program. The provisions of the measure related to modular housing sunset on January 2, 2026, so funding and position authority will need to be requested to continue the OPA 3 position for 12 months in the development of the 2025-27 biennial budget process.

Department of Land Conservation and Development (DLCD)
The measure requires DLCD to adopt rules related to urbanization, including housing production within urban growth boundaries, as well as to provide technical assistance and award grants to local governments to implement land use provisions and incentivize housing production. Additionally, DLCD will assist the Department of Administrative Services (DAS) in its work related to the OHNA. The bill appropriates $100,560 General Fund in the 2021-23 biennium to allow DLCD to establish five permanent positions to begin work related to housing production efforts, including one Program Manager 2 to oversee a new Housing Division; a Human Resources Analyst 2 to immediately begin recruitment and onboarding of other positions; a Planner 3 to support local governments with public facilities planning for housing production; a Planner 4 to support local governments with urbanization efforts; and an Operations and Policy Analyst 3 to support local governments with GIS and policy analysis. The 2021-23 expenditures include $79,085 for Personal Services and $21,475 for position-related Services and Supplies.

For the 2023-25 biennium, the measure appropriates $6,175,884 General Fund to DLCD. In addition to funding the five positions established for 2021-23 described above, this funding will allow DLCD to establish a permanent Administrative Specialist 2 to support the rulemaking process and an Information and Security Specialist 4 to provide information technology capacity, and assist with database management and reporting requirements. Administrative costs for the 2023-25 biennium consist of $1,583,487 for Personal Services expenses, $92,397 for position-related Services and Supplies expenses, $150,000 for legal expenses and $850,000 for rulemaking expenses. Special Payments in the amount of $3,500,000 General Fund support grants and technical assistance to local governments.

Department of Administrative Services (DAS)
The bill increases Other Funds expenditure limitation by $143,969 in the 2023-25 biennium to establish the OHNA within DAS. The purpose of the OHNA is to perform the annual statewide housing analysis, determine the allocated housing need, and set housing production targets. Assistance will be provided from HCSD and DLCD to carry out the statutory duties related to the OHNA. DAS will reclassify one Economist 2 position in the Office of Economic Analysis, within the DAS Chief Operating Office, which results in Personal Services costs of $93,969 Other Funds. In addition, Other Funds limitation of $50,000 is provided for consulting services costs. These costs are ongoing in subsequent biennia. The initial statewide housing analysis and initial estimate and allocation of housing need is due no later than January 1, 2025.

Oregon Department of Agriculture (ODA)
The bill appropriates $5,524,762 General Fund in the 2023-25 biennium to ODA and establishes one full-time limited duration Operations and Policy Analyst 3 position (0.88 FTE) to create and implement the Agricultural Workforce Housing grant program. The program will provide grants to improve the health and safety conditions of existing agricultural workforce housing. Projected 2023-25 General Fund costs include $203,516 for Personal Services, $21,246 for position-related Services and Supplies, $50,000 for Publicity and Publications expenses, $200,000 for contracted program development and outreach support, $50,000 for Department of Justice legal costs, and $5,000,000 Special Payments for

grant or loan expenditures. The grant program sunsets on January 2, 2026. Any program costs in the 2025-27 biennium related to monitoring or grant and loan close out will need to be addressed in the 2025-27 budget development process.

Oregon State Treasury/Oregon Facilities Authority (OFA)
The measure makes a one-time General Fund appropriation of $3,613,925 in the 2023-25 biennium for deposit into the OFA Account to provide financing (or refinancing) to local governments or housing developers for moderate-income predevelopment costs. Financing of up to $500,000 may be provided for a term of at least 25 years at three percent or less for projects with a total cost of up to $40 million or 80 residential units. In addition, $613,925 in the 2023-25 biennium is included for costs to create and implement the new program, including $100,000 for startup costs, such as rulemaking; $250,000 for reviewing project applications and loan issuances, among other activities; and $263,925 for contract costs to administer the program. Although the funding is a one-time appropriation, OFA will have ongoing loan servicing costs that are expected to be funded with loan repayments that will be deposited into the OFA Account. Other Funds expenditure limitation has been increased by $3,613,925 to allow the OFA to expend the General Fund amounts to be deposited into the OFA Account.

The Oregon State Treasury provides administrative support to the OFA. Other Funds expenditure limitation has been increased by $263,925 in the 2023-25 biennium to establish one part-time permanent Accountant 2 position (0.25 FTE) and one full-time limited duration Program Analyst 4 position (0.88 FTE) to support the moderate-income predevelopment program. The Program Analyst 4 will provide oversight and due diligence related to loans issued in the 2023-25 biennium and the Accountant 2 will perform ongoing loan servicing duties.

Other Provisions Other provisions of the bill that do not result in a fiscal impact to state agencies include changes to notice requirements that must be delivered to residential tenants facing eviction for nonpayment of rent and providing emergency procurement flexibility to HCSD to address the homelessness crisis in communities.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department, Department of Land Conservation and Development, Department of Administrative Services, Oregon Department of Agriculture, Oregon Facilities Authority, and the Oregon State Treasury
Ali Webb -- 503-400-4747

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2023-25 BUDGET ACTIONS									
Housing and Community Services Department									
SCR 030 - Multifamily Rental Housing Programs									
Personal Services	$ 377,959	$ -	$ -	$ -	$ -	$ -	$ 377,959	2	1.63
Services and Supplies	$ 63,770	$ -	$ -	$ -	$ -	$ -	$ 63,770		
Special Payments	$ 20,000,000	$ -	$ -	$ -	$ -	$ -	$ 20,000,000		
SCR 070 - Central Services									
Personal Services	$ 452,309	$ -	$ -	$ -	$ -	$ -	$ 452,309	3	2.26
Services and Supplies	$ 56,760	$ -	$ -	$ -	$ -	$ -	$ 56,760		
Services and Supplies (Professional Services)	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000		
Department of Land Conservation and Development									
SCR 001 - Planning									
Personal Services	$ 1,583,487	$ -	$ -	$ -	$ -	$ -	$ 1,583,487	7	7.00
Services and Supplies	$ 1,092,397	$ -	$ -	$ -	$ -	$ -	$ 1,092,397		
SCR 002 - Grants									
Special Payments	$ 3,500,000	$ -	$ -	$ -	$ -	$ -	$ 3,500,000		
Department of Administrative Services									
SCR 030 - Chief Operating Office									
Personal Services	$ -	$ -	$ 93,969	$ -	$ -	$ -	$ 93,969	0	0.00
Services and Supplies	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ 50,000		
Oregon Department of Agriculture									
SCR 010 - Admin and Support Services									
Personal Services	$ 203,516	$ -	$ -	$ -	$ -	$ -	$ 203,516	1	0.88
Services and Supplies	$ 321,246	$ -	$ -	$ -	$ -	$ -	$ 321,246		
Special Payments	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ 5,000,000		
Oregon Facilities Authority									
New SCR(s) To Be Established									
Services and Supplies	$ -	$ -	$ 613,925	$ -	$ -	$ -	$ 613,925		
Special Payments 6060 Intr-Ag GF Transf	$ 3,613,925	$ -	$ -	$ -	$ -	$ -	$ 3,613,925		
Special Payments	$ -	$ -	$ 3,000,000	$ -	$ -	$ -	$ 3,000,000		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Oregon State Treasury									
SCR 010 - State and Local Government Financial Services									
Personal Services	$ -	$ -	$ 212,144	$ -	$ -	$ -	$ 212,144	1	0.88
SCR 070 - Administrative Services									
Personal Services	$ -	$ -	$ 51,781	$ -	$ -	$ -	$ 51,781	1	0.25
TOTAL ADJUSTMENTS	$ 36,765,369	$ -	$ 4,021,819	$ -	$ -	$ -	$ 40,787,188	15	12.90
SUBCOMMITTEE RECOMMENDATION *	$ 36,765,369	$ -	$ 4,021,819	$ -	$ -	$ -	$ 40,787,188	15	12.90

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2021-23 BUDGET ACTIONS									
Department of Land Conservation and Development									
SCR 001 - Planning									
Personal Services	$ 79,085	$ -	$ -	$ -	$ -	$ -	$ 79,085	5	0.33
Services and Supplies	$ 21,475	$ -	$ -	$ -	$ -	$ -	$ 21,475		
TOTAL ADJUSTMENTS	$ 100,560	$ -	$ -	$ -	$ -	$ -	$ 100,560	5	0.33
SUBCOMMITTEE RECOMMENDATION *	$ 100,560	$ -	$ -	$ -	$ -	$ -	$ 100,560	5	0.33

*Excludes Capital Construction Expenditures

HB 3395 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Dexter

Joint Committee On Ways and Means

Action Date:	06/12/23
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	9 - Evans, Gomberg, Holvey, Lewis, McLain, Pham K, Sanchez, Smith G, Valderrama
Nays:	1 - Cate
Exc:	2 - Breese-Iverson, Reschke
Senate Vote	
Yeas:	7 - Anderson, Campos, Dembrow, Frederick, Gelser Blouin, Sollman, Steiner
Exc:	3 - Findley, Girod, Knopp
Abs:	1 - Hansell
Prepared By:	Tamara Brickman, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Department of Administrative Services
2023-25

Department of Land Conservation and Development
2023-25

Department of Human Services
2023-25

Housing and Community Services Department
2023-25

Budget Summary*

	2021-23 Legislatively Approved Budget[1]	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
				$ Change	% Change
Department of Administrative Services					
General Fund	$ -	$ -	$ 5,000,000	$ 5,000,000	100.0%
Department of Land Conservation and					
General Fund	$ -	$ -	$ 1,250,000	$ 1,250,000	100.0%
Department of Human Services	$ -	$ -	$ -	$ -	
General Fund	$ -	$ -	$ 4,244,963	$ 4,244,963	100.0%
Housing and Community Servicees					
General Fund	$ -	$ -	$ 38,029,802	$ 38,029,802	100.0%
Total	$ -	$ -	$ 48,524,765	$ 48,524,765	100.0%

Position Summary

Department of Administrative Services				
Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00
Department of Land Conservation and				
Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00
Department of Human Services				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	1.00	1.00
Housing and Community Services				
Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.76	1.76

Summary of Revenue Changes

House Bill 3395 appropriates a total of $48.5 million General Fund across the following agencies: the Department of Administrative Services (DAS), the Department of Land Conservation and Development (DLCD), the Department of Human Services (DHS), and the Housing and Community Services Department (HCSD) for purposes related to housing and community development as required in the bill.

Summary of Transportation and Economic Development Subcommittee Action

House Bill 3395 allows residential uses on lands zoned for commercial uses within urban growth boundaries. The bill also expands allowable purposes of the Emergency Housing Account to include grants to assist companion animals of individuals experiencing or at risk of homelessness.

Department of Administrative Services

House Bill 3395 requires the DAS, in consultation with DLCD and HCSD to provide grants to councils of governments and economic development districts to support housing and community development capacity within cities, counties, and the nine federally recognized tribes in Oregon. The bill appropriates $5.0 million General Fund to DAS to provide grants required under the measure.

Department of Land Conservation and Development

House Bill 3395 appropriates $1.3 million General Fund to DLCD to provide technical assistance grants to local governments to assist in amending their comprehensive plans.

Department of Human Services

House Bill 3395 appropriates $4.2 million General Fund to DHS for one limited duration Program Analyst 3 position (1.00 FTE) to support work associated with the distribution of $4.0 million in affordable housing support to low-income college students in accordance with DHS self-sufficiency programs.

Housing and Community Services Department

House Bill 3395 appropriates $38.0 million General Fund to HCSD for the following purposes:

- $10.0 million for grants to qualified housing sponsors to develop community housing supporting agricultural employees.
- $7.5 million for a grant program to establish the Affordable Homeownership Revolving Loan Fund that will allow a first-time home buyer who is purchasing a home, cooperative, or condominium to establish equity at a faster rate. The grant is directed to the Network for Oregon Affordable Housing (NOAH). Grant funds will not be distributed until NOAH establishes a loan fund with a balance of no less than $10.0 million of additional private money. Loans from the fund must be used for the purchase of a dwelling subject to affordability restrictions under ORS 456.270 to ORS 456.295 and loans may only be made to applicants that have met with an approved or certified

housing counseling agency with a first-time home-buyer program. The loan must have a term of 20 years or less and have a fixed interest rate that is not more than that would allow monthly amortized principal and interest payments under the term of the loan to be the amount that would result from a 30-year fixed mortgage or 0.5 percent. House Bill 3395 requires HCSD to report to an appropriate interim legislative committee on the use of the funds by NOAH. HCSD will receive reports on its spending and provide reports to the Legislative Assembly by September 15, 2025, and September 15, 2027.

- $20.0 million for grants to one or more nonprofit corporations to develop the Affordable Housing Loan Guarantee Fund, created for the purpose of guaranteeing the repayment of loans to finance construction of housing subject to affordable housing covenants for low- and moderate-income households. HCSD is directed to create funding process criteria and require annual reports from the grantees on the use of the funds.
- $0.5 million, on a one-time basis, to support the administrative workload associated with this bill including one limited duration Procurement and Contract Specialist 3 position (0.88 FTE) and one limited duration Program Analyst 3 position (0.88 FTE).

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Administrative Services, Deparment of Land Conservation and Development, Department of Human Services, Housing and Community Services Department
Tamara Brickman -- (971) 719-3492

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
Department of Administrative Services									
SCR 10700-099 - Special Government Payments									
Special Payments	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ 5,000,000		
Department of Land Conservation and Development									
SCR 66000-003 - Grants									
Special Payments	$ 1,250,000	$ -	$ -	$ -	$ -	$ -	$ 1,250,000		
Department of Human Services									
SCR 100-060- Self Sufficiency Program									
Personal Services	$ 222,987	$ -	$ -	$ -	$ -	$ -	$ 222,987	1	1.00
Services and Supplies	$ 21,976	$ -	$ -	$ -	$ -	$ -	$ 21,976		
Special Payments	$ 4,000,000	$ -	$ -	$ -	$ -	$ -	$ 4,000,000		
Housing and Community Services Department									
SCR 91400-030- Multifamily Rental Housing Programs									
Personal Services	$ 194,741	$ -	$ -	$ -	$ -	$ -	$ 194,741	1	0.88
Services and Supplies	$ 20,780						$ 20,780		
Special Payments	$ 30,000,000	$ -	$ -	$ -	$ -	$ -	$ 30,000,000		
SCR 91400-040- Single Family Housing Programs									
Special Payments	$ 7,500,000	$ -	$ -	$ -	$ -	$ -	$ 7,500,000		
SCR 91400-070- Central Services									
Personal Services	$ 194,741	$ -	$ -	$ -	$ -	$ -	$ 194,741	1	0.88
Services and Supplies	$ 119,540						$ 119,540		
TOTAL ADJUSTMENTS	$ 48,524,765	$ -	$ -	$ -	$ -	$ -	$ 48,524,765	3	2.76
SUBCOMMITTEE RECOMMENDATION *	$ 48,524,765	$ -	$ -	$ -	$ -	$ -	$ 48,524,765	3	2.76

HB 5006 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Smith G

Joint Committee On Ways and Means

Action Date:	06/20/23
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	8 - Evans, Gomberg, Holvey, McLain, Pham K, Sanchez, Smith G, Valderrama
Nays:	3 - Breese-Iverson, Cate, Lewis
Exc:	1 - Reschke
Senate Vote	
Yeas:	9 - Anderson, Campos, Dembrow, Findley, Frederick, Gelser Blouin, Knopp, Sollman, Steiner
Nays:	2 - Girod, Hansell
Prepared By:	Rhonda Nelson, Department of Administrative Services
Reviewed By:	Walt Campbell, Legislative Fiscal Office

Various Agencies – Capital Construction
2023-25

Budget Summary

	2021-23 Legislatively Approved Budget	2023-25 Committee Recommendation	Committee Change from 2021-23 Legislatively Approved	
			$ Change	% Change
General Fund Capital Construction	$ 223,081,000	$ -	$ (223,081,000)	-100.0%
Other Funds Capital Construction	$ 1,614,476,708	$ 1,424,373,532	$ (190,103,176)	-11.8%
Federal Funds Capital Construction	$ 63,126,286	$ 16,766,419	$ (46,359,867)	-73.4%
Total	$ 1,900,683,994	$ 1,441,139,951	$ (459,544,043)	-24.2%

Revenue Summary

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G and XI-F(1) of Oregon's Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services (DAS) Capital Projects Fund established by ORS 276.005, aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, insurance proceeds, as well as state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the Federal Aviation Administration and National Guard Bureau.

Summary of Capital Construction Subcommittee Action

House Bill 5006 provides six-year expenditure limitation for capital construction projects. Projects in excess of $1.0 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishings, and equipping of building and facilities are categorized as capital construction projects. In addition, HB 5006 extends the six-year expiration dates and expenditure limitation for specified projects in prior biennia.

Oregon Department of Administrative Services

Deferred Maintenance: $15,500,000 Other Funds (Capital Projects Fund) is approved for various capital and tenant improvements in multiple DAS-owned buildings. These improvements include: roof and facility envelope replacement and repair, upgraded lighting packages and supporting electrical infrastructure for energy efficiency and end of useful lifecycle replacement, replace and upgrade elevators as well as their controls and components, and continued implementation of modern HVAC equipment and controls replacing legacy systems.

Construction Project Planning: $3,500,000 Other Funds (Capital Projects Fund) is approved to create a 10-year project plan for current and future capital construction projects, by collaborating with architectural firms to determine project scopes, plans and budgets.

Gender Neutral Facilities and Mothers' Rooms: $6,500,000 Other Funds (Capital Projects Fund) is approved to design and construct mothers' lactation rooms, wellness rooms, and gender neutral bathrooms in multiple DAS-owned buildings.

Building Automation Systems: $5,000,000 Other Funds (Capital Projects Fund) is approved for the planning and replacement of building control automation systems.

Security and Systems Investment/Upgrades: $2,500,000 Other Funds (Capital Projects Fund) is approved for the planning and implementation of security system upgrades, including lobby infrastructure improvements, new modern camera systems, and emergency notification systems in multiple DAS-owned buildings.

Portfolio Repositioning: $11,250,000 Other Funds (Capital Projects Fund) is approved for the initial funding for multiple DAS-owned building alterations to support a post-pandemic setting, including more drop-in spaces, more conference facilities and more customer interactive spaces.

Climate Adaptation and Net Zero Solutions: $2,000,000 Other Funds (rent revenue) is approved to design innovative solutions to implement during capital construction projects such as heat recovery, lighting and building controls, insulation, or daylighting technologies and evaluate the return on investment for traditional solutions versus high efficiency modern technologies.

Capitol Mall Medium Voltage Design: $500,000 Other Funds (rent revenue) is approved to design a new medium voltage infrastructure for the Capitol Mall, including transformers, transfer switches, wiring and ground vaults.

Parking Lot Improvements and EV Charging Station Expansions: $3,000,000 Other Funds (Capital Projects Fund) is approved to install electric vehicle (EV) charging stations and perform surface replacement and upgrades in multiple state-owned parking lots.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2025 for the following projects: Department of Human Service Building Upgrades (Other Funds); Employment Building Upgrades (Other Funds); Electrical Upgrades and Replacements (Other Funds); Capitol Mall Parking Structure Study and Upgrades (Other Funds); and Boiler and Heating Upgrades (Other Funds).

<u>Housing and Community Services Department</u>

Local Innovation and Fast Track (LIFT) Housing and Permanent Supportive Housing: $600,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for Oregonians with low income and citizens in historically underserved communities and communities of color, as

well as affordable housing that will be combined with tenancy supports and other services for low income citizens with high needs, including persons with disabilities and persons coming out of chronic homelessness.

Oregon Military Department

Salem Owen Summers Building Service Life Extension: $2,909,970 Other Funds (Article XI-Q Bonds) is approved for design and construction of additions and alterations to the Owen Summers Building. The improvements will bring the facility into conformance with current building code and will include roof replacement and elevator modernization, as well as improvements to paved areas and replacement of site lighting and landscaping.

Salem Owen Summers Building Seismic Strengthening and Life Safety Improvements: $5,500,000 Other Funds (Article XI-Q Bonds) and $5,500,000 Federal Funds (National Guard Bureau) is approved for seismic and life safety improvements on the Owen Summers Building. The improvements will address structural shortcomings by adding new shear walls and steel frames at strategic locations throughout the building. The non-structural life safety work will involve natural gas piping, boilers, fire sprinklers, partitions, light fixtures, cladding and glazing, masonry veneer ties, mechanical and electrical equipment as well as other miscellaneous items.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2024 for the following projects: Regional Armory Emergency Enhancements (Other Funds); and Camp Umatilla Regional Training Institute Re-Set project (Federal Funds).

The Subcommittee approved the proposal from the Oregon Military Department, as required by ORS 396.515 (4), for the sale of for the Christmas Valley property which consists of 2,655 acres of land in Christmas Valley, Oregon.

Oregon State Police

Central Point Office Expansion: $26,500,000 Other Funds (Article XI-Q Bonds) is approved to increase the size of the Central Point Office facility to add space for the forensic lab, evidence, medical examiner and patrol functions. In addition, the project includes modernizing the existing space and adding two auxiliary buildings. Geotechnical evaluation on the site revealed the need for extensive soil preparation and deep foundations for the new structure as well as foundation retrofits on existing buildings due to poor soil quality.

Springfield Forensic Lab and Medical Examiner's Office: $21,320,000 Other Funds (Article XI-Q Bonds) is approved for the design and construction of a new forensic lab and medical examiner facility in Springfield.

Springfield Patrol Area Command Office: $7,278,186 Other Funds (Article XI-Q Bonds) is approved for the design and construction of a new command office facility in Springfield, including a warehouse for storage.

Department of Corrections

Camera System: $8,500,000 Other Funds (Article XI-Q Bonds) is approved to acquire and install updated camera systems at 12 correctional facilities and place additional cameras in strategic locations to improve monitoring of activity.

Capital Improvement and Renewal: $50,000,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements at multiple facilities, including replacement or improvement of roofs, HVAC, hardscaping, plumbing, electrical systems, communication and security systems, and other building elements.

Wireless Communication System: $12,900,000 Other Funds (Article XI-Q Bonds) is approved to acquire and install wireless communications systems at five correctional facilities for mobile radio communications.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2025 for the following projects: Capital Improvements and Renewal (Other Funds); and Technology Infrastructure (Other Funds).

Oregon Youth Authority

Capital Improvements – All Facilities: $2,750,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements to permanent structures and fixtures at multiple facilities to address needs identified by the Facility Condition Assessment completed on Oregon Youth Authority facilities.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2025 for the following projects: Rogue Valley Facility Improvements (Other Funds); MacLaren West Cottages Renovation (Other Funds); and Capital Improvements (Other Funds).

Oregon Department of Education

Oregon School for the Deaf Capital Improvements: $3,500,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements at the Oregon School for the Deaf, including replacing the outdoor running track; installing an HVAC system to provide air conditioning in the high school building; installing solar panels and refurbishing kitchens used to serve residential students.

Department of Forestry

Klamath Facility Replacement: $1,500,000 Other Funds (insurance proceeds) is approved to design and construct a new Klamath Lake District Headquarters' Fire Cache Facility to replace the facility that was destroyed by fire in 2021.

Salem Airport Hangar: $2,000,000 Other Funds (Article XI-Q Bonds) is approved for the renovation or replacement of the aircraft hangar at Salem Municipal Airport (McNary Field**)**. Bond funding was authorized separately to fund the purchase of a new aircraft by the agency. Renovations or replacement of the agency's existing hangar is required to accommodate the new aircraft.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2025 for the following project: Toledo Facility Replacement (Other Funds).

Oregon Department of Fish and Wildlife

Capital Improvement and Renewal: $2,500,000 Other Funds (Article XI-Q Bonds) is approved to make capital improvements to replace buildings and address deferred maintenance at various facilities.

Oregon Health Authority

Junction City Single Unit Remodel: $5,000,000 Other Funds (Article XI-Q Bonds) is approved to remodel a portion of the Junction City campus into a single person unit for patients that need to be isolated from the general hospital population.

PLC System Replacement: $3,000,000 Other Funds (Article XI-Q Bonds) is approved to replace the Programmable Logic Controller (PLC) system at the Oregon State Hospital with a software that will integrate with access controls, security cameras, video recording, emergency door release, entry door, sally port and hospital duress systems.

Department of Aviation

Aurora Airport Obstruction Removal and Easement: $154,000 Other Funds (aircraft registration fees) and $1,386,000 Federal Funds (Federal Aviation Administration) is approved to conduct obstruction removal at the Aurora State Airport. This project includes removal of trees from protected airspace surfaces surrounding the airport, in order to maintain safe operating conditions and meet federal standards.

Aurora Airport Runway 17-35 Rehab: $275,000 Other Funds (aircraft registration fees) and $2,475,000 Federal Funds (Federal Aviation Administration) is approved to rehabilitate the only runway at the Aurora State Airport. This project includes grinding and overlaying the airport runway. The rehabilitation will ensure the airports continues to operate safely and meet federal standards.

Chiloquin Airport Obstruction Removal: $132,000 Other Funds (aircraft registration fees) and $1,188,000 Federal Funds (Federal Aviation Administration) is approved to conduct obstruction removal at the Chiloquin State Airport. This project includes removal of trees from protected airspace surfaces surrounding the airport, in order to maintain safe operating conditions and meet federal standards.

Cottage Grove Airport EA and Apron Rehab: $164,389 Other Funds (aircraft registration fees) and $1,479,500 Federal Funds (Federal Aviation Administration) is approved to conduct an Environmental Assessment (EA) and to rehabilitate the main apron at the Cottage Grove State Airport.

Lebanon Airport Taxiway Reconstruction/Drain: $526,436 Other Funds (aircraft registration fees) and $4,737,919 Federal Funds (Federal Aviation Administration) is approved to conduct taxiway and drainage reconstruction at the Lebanon State Airport. This project includes the replacement of failing pavement, standardizing the taxiway width and alignment, and improving drainage in order to maintain safe operating conditions and meet federal standards.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2024 for the following projects: Lebanon Taxi and Apron Rehabilitation (Other Funds); and Lebanon Taxi and Apron Rehabilitation (Federal Funds).

Department of Transportation

Maintenance Station Improvements: $38,000,000 Other Funds (fee revenue) is approved to construct a new South Coast Regional Seismic Ready Facility to accommodate the consolidation of three obsolete maintenance stations into one location in Coos County. The facility will include a main maintenance station building, office building, cold storage building, fuel station, herbicide storage, mag chloride deicer and wash bay.

Legislative Administration Committee

Capitol Accessibility, Maintenance, and Safety Phase III (CAMS): $215,000,000 Other Funds (Article XI-Q bonds) is approved for upgrades to the 1938 building for improved functionality, fire protection system enhancements, seismic retrofits, roof repairs, security upgrades, information technology and media modernization, and improvements to the remaining mechanical, electrical, and plumbing equipment not addressed in phases I and II.

Higher Education Coordinating Commission (HECC)

HECC - Public Universities

The Subcommittee approved a $327,713,551 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project amounts for six university projects authorized in HB 5005. Projects are funded with proceeds from the issuance of Article XI-Q, XI-G and XI-F(1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in HB 5005. The expenditure limitation expires June 30, 2029.

HECC - Community Colleges

The Subcommittee approved a $37,500,000 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of Article XI-G general obligation bond proceeds to community colleges. This amount corresponds to the total project amounts for five new community college projects authorized in HB 5005. Projects are funded with proceeds from the issuance of Article XI-G bonds and will be disbursed as grants pursuant to grant agreements between HECC and each community college. Project descriptions are included in HB 5005. The expenditure limitation expires June 30, 2029.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2025 for the following projects: Public University Capital Construction Bonds (Other Funds).

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION **HB 5006-A**

Various Agencies
Rhonda Nelson 971-719-1998

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
COMMITTEE AUTHORIZATIONS							
EDUCATION PROGRAM AREA							
Higher Education Coordinating Commission							
All Public Universities Capital Improvement and Renewal	$ -	$ -	$ 100,000,000	$ -	$ 100,000,000	0	0.00
OIT - Geothermal System Emergency Renovation	$ -	$ -	$ 17,956,151	$ -	$ 17,956,151	0	0.00
OSU - Collaborative Innovation Complex	$ -	$ -	$ 71,975,000	$ -	$ 71,975,000	0	0.00
PSU - Smith Memorial Union	$ -	$ -	$ 8,200,000	$ -	$ 8,200,000	0	0.00
PSU - Vernier Science Center and Gateway Art & Design Project Completions	$ -	$ -	$ 56,863,750	$ -	$ 56,863,750	0	0.00
UO - Friendly Hall Renovation	$ -	$ -	$ 72,718,650	$ -	$ 72,718,650	0	0.00
Columbia Gorge CC - Campus Renovations for Student Safety and Success	$ -	$ -	$ 5,500,000	$ -	$ 5,500,000	0	0.00
Lane CC - Science, Mathematics and Engineering Building Renovations	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Portland CC - Rock Creek Campus Building 2 Complex - Phase I	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
SW Oregon CC - Student Uplift & Collaboration Create Expanded Support & Success	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Umpqua CC - Welcome Center & Medical Careers Training Hub	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Oregon Department of Education							
Oregon School for the Deaf Capital Improvements	$ -	$ -	$ 3,500,000	$ -	$ 3,500,000	0	0.00
ADMINISTRATION PROGRAM AREA							
Department of Administrative Services							
Deferred Maintenance	$ -	$ -	$ 15,500,000	$ -	$ 15,500,000	0	0.00
Construction Project Planning	$ -	$ -	$ 3,500,000	$ -	$ 3,500,000	0	0.00
Gender Neutral Facilities and Mothers' Rooms	$ -	$ -	$ 6,500,000	$ -	$ 6,500,000	0	0.00
Building Automation Systems	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000	0	0.00
Security and Systems Investment/Upgrades	$ -	$ -	$ 2,500,000	$ -	$ 2,500,000	0	0.00
Portfolio Repositioning	$ -	$ -	$ 11,250,000	$ -	$ 11,250,000	0	0.00
Climate Adaptation and Net Zero Solutions	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0	0.00
Capital Mall Medium Voltage Design	$ -	$ -	$ 500,000	$ -	$ 500,000	0	0.00
Parking Lot and EV Charging Stations	$ -	$ -	$ 3,000,000	$ -	$ 3,000,000	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
PUBLIC SAFETY PROGRAM AREA							
Oregon Military Department							
Salem Owen Summers Building Service Life Extension	$ -	$ -	$ 2,909,970	$ -	$ 2,909,970	0	0.00
Salem Owen Summers Building Seismic Strengthening and Life Safety Improvements	$ -	$ -	$ 5,500,000	$ 5,500,000	$ 11,000,000	0	0.00
Oregon Youth Authority							
Capital Improvements - All Facilities	$ -	$ -	$ 2,750,000	$ -	$ 2,750,000	0	0.00
Department of Corrections							
Camera System	$ -	$ -	$ 8,500,000	$ -	$ 8,500,000	0	0.00
Capital Improvement and Renewal	$ -	$ -	$ 50,000,000	$ -	$ 50,000,000	0	0.00
Wireless Communication System	$ -	$ -	$ 12,900,000	$ -	$ 12,900,000	0	0.00
Oregon State Police							
Central Point Office Expansion	$ -	$ -	$ 26,500,000	$ -	$ 26,500,000	0	0.00
Springfield Forensic Lab and Medical Examiner's Office	$ -	$ -	$ 21,320,000	$ -	$ 21,320,000	0	0.00
Springfield Patrol Area Command Office	$ -	$ -	$ 7,278,186	$ -	$ 7,278,186	0	0.00
TRANSPORTATION PROGRAM AREA							
Department of Transportation							
Maintenance Station Improvements	$ -	$ -	$ 38,000,000	$ -	$ 38,000,000	0	0.00
Department of Aviation							
Aurora Airport Obstruction Removal and Easement	$ -	$ -	$ 154,000	$ 1,386,000	$ 1,540,000	0	0.00
Aurora Airport Runway 17-35 Rehabilitation	$ -	$ -	$ 275,000	$ 2,475,000	$ 2,750,000	0	0.00
Chiloquin Airport Obstruction Removal	$ -	$ -	$ 132,000	$ 1,188,000	$ 1,320,000	0	0.00
Cottage Grove Airport EA and Apron Rehabilitation	$ -	$ -	$ 164,389	$ 1,479,500	$ 1,643,889	0	0.00
Lebanon Airport Taxiway Reconstruction/Drain	$ -	$ -	$ 526,436	$ 4,737,919	$ 5,264,355	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
NATURAL RESOURCES PROGRAM AREA							
Department of Forestry							
Klamath Facility Replacement	$ -	$ -	$ 1,500,000	$ -	$ 1,500,000	0	0.00
Salem Airport Hangar	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0	0.00
Oregon Department of Fish and Wildlife							
Capital Improvement and Renewal	$ -	$ -	$ 2,500,000	$ -	$ 2,500,000	0	0.00
HUMAN SERVICES PROGRAM AREA							
Oregon Health Authority							
Junction City Single Unit Remodel	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000	0	0.00
PLC System Replacement	$ -	$ -	$ 3,000,000	$ -	$ 3,000,000	0	0.00
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA							
Oregon Housing and Community Services							
LIFT/Permanent Supportive Housing	$ -	$ -	$ 600,000,000	$ -	$ 600,000,000	0	0.00
LEGISLATIVE PROGRAM AREA							
Legislative Administration Committee							
Capitol Accessibility, Maintenance, and Safety Phase III	$ -	$ -	$ 215,000,000	$ -	$ 215,000,000	0	0.00
TOTAL	$ -	$ -	$ 1,424,373,532	$ 16,766,419	$ 1,441,139,951	0	0.00

HB 5019 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Gomberg, Rep. Dexter

Joint Committee On Ways and Means

Action Date:	03/10/23
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	9 - Breese-Iverson, Evans, Gomberg, Holvey, McLain, Pham K, Sanchez, Smith G, Valderrama
Nays:	3 - Cate, Lewis, Reschke
Senate Vote	
Yeas:	9 - Anderson, Campos, Dembrow, Gelser Blouin, Hansell, Knopp, President Wagner, Sollman, Steiner
Nays:	2 - Findley, Girod
Exc:	1 - Frederick
Prepared By:	Ali Webb, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Housing and Community Services Department
2023-25
2021-23

Department of Emergency Management
2023-25
2021-23

Department of Human Services
2023-25

Budget Summary

2023-25 Budget Actions*

	2021-23 Legislatively Approved Budget[(1)]	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change	
				$ Change	% Change
Housing and Community Services Department					
General Fund	$ -	$ -	$ 129,244,331	$ 129,244,331	100.0%
Other Funds Limited	$ -	$ -	$ 5,000,000	$ 5,000,000	100.0%
Total	$ -	$ -	$ 134,244,331	$ 134,244,331	100.0%
Department of Emergency Management					
General Fund	$ -	$ -	$ 722,631	$ 722,631	100.0%
Total	$ -	$ -	$ 722,631	$ 722,631	100.0%
Department of Human Services					
General Fund	$ -	$ -	$ 19,921,469	$ 19,921,469	100.0%
Total	$ -	$ -	$ 19,921,469	$ 19,921,469	100.0%

Position Summary

Housing and Community Services Department				
Authorized Positions	0	0	21	21
Full-time Equivalent (FTE) positions	0.00	0.00	5.88	5.88
Department of Emergency Management				
Authorized Positions	0	0	6	6
Full-time Equivalent (FTE) positions	0.00	0.00	3.00	3.00
Department of Human Services				
Authorized Positions	0	0	5	5
Full-time Equivalent (FTE) positions	0.00	0.00	5.00	5.00

[(1)] Includes adjustments through December 2022

* Excludes Capital Construction expenditures

2021-23 Budget Actions*

	2021-23 Legislatively Approved Budget[(1)]	2023 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Housing and Community Services Department				
General Fund	$ 854,675,215	$ 853,664,124	$ (1,011,091)	-0.1%
Total	$ 854,675,215	$ 853,664,124	$ (1,011,091)	-0.1%
Department of Emergency Management				
General Fund	$ 32,911,344	$ 33,835,269	$ 923,925	2.8%
Total	$ 32,911,344	$ 33,835,269	$ 923,925	2.8%

Position Summary

Housing and Community Services Department			
Authorized Positions	422	435	13
Full-time Equivalent (FTE) positions	366.03	368.36	2.33
Department of Emergency Management			
Authorized Positions	94	100	6
Full-time Equivalent (FTE) positions	47.01	48.51	1.50

[(1)] Includes adjustments through December 2022

* Excludes Capital Construction expenditures

Summary of Revenue Changes

HB 5019 appropriates $158,856,981 General Fund to the Housing and Community Services Department (HCSD), $1,646,556 General Fund to the Oregon Department of Emergency Management (ODEM), and $19,921,469 General Fund to the Department of Human Services (DHS) on a one-time basis to provide resources for homelessness prevention services, addressing unsheltered homelessness in areas specified in Executive Order 23-02 and in other areas of the state, and for services and assistance to youth experiencing homelessness. Further, the measure repurposes 2021-23 resources in the amount of $30,623,741 that were originally appropriated to HCSD in the 2021 and 2022 legislative sessions, but which will be unspent for their initially intended purpose.

Summary of Transportation and Economic Development Subcommittee Action

Executive Order No. 23-02 - Homelessness Emergency
The Governor's declared homelessness emergency extends for a period of 12 months from the initial declaration on January 10, 2023, and as such, spans two biennia. The measure provides for expenditures to address homelessness and support a variety of local service providers, in both the 2021-23 and 2023-25 biennia, as follows:

Eviction Prevention: Homelessness prevention funding deployed through the Oregon Eviction Diversion and Prevention (ORE-DAP) program and the Eviction Prevention Rapid Response (EPRR) program totals $7,386,826 in the 2021-23 biennium and $26,213,174 in the 2023-25 biennium. Approved funding is estimated to prevent 8,750 households from experiencing homelessness, ensuring that they have access to eviction prevention interventions, such as emergency rental assistance and legal or mediation services. Resources will be deployed through existing master contracts between HCSD and local providers for the respective programs, with 80% of funding anticipated to be delivered through ORE-DAP and 20% through EPRR. Eviction prevention resources will be available to households or individuals statewide, regardless of whether they currently reside within the declared emergency area.

Long-Term Rental Assistance Program Design: Funding in the amount of $200,000 is approved in the 2021-23 biennium for HCSD to develop and design a statewide long-term rental assistance program for individuals and households who are rehoused with state investments approved in this measure. Program development is anticipated to be completed by the end of the current biennium to support program implementation on July 1, 2023. Long-term rental assistance payments (a guarantee of rental assistance payments for a designated period of time for low-income recipients in an effort to keep them stably housed) beyond the rehousing investments included in this measure would require approval by the Legislature as part of the agency's 2023-25 budget. If approved, such a program would result in additional current service level funding obligations in the future, depending on the term of recipient eligibility.

Local Homelessness Emergency Plans: The Governor's Emergency Declaration covers continuum of care regions of the state that have experienced an increase in unsheltered homelessness of 50% or more from 2017-2022, as measured by the homelessness Point in Time count. The seven continuum of care regions meeting this criteria include the Metro regions (Portland, Gresham/Multnomah County; Beaverton/Washington County; and Clackamas County); Central Oregon; Eugene, Springfield/Lane County; Medford, Ashland/Jackson County; and Salem/Marion, Polk Counties. Resources will be used to support plans submitted by local Multi-Agency Coordinating (MAC) groups in each emergency area that outline capacity gaps, needs, and resources required to meet the goals of the Executive Order through:

- increased shelter capacity and connections to shelter;
- rapid rehousing initiatives, including a guarantee to landlords through the HCSD housing choice guarantee program, prepaid rent assistance, and block leasing;

- capacity support for culturally responsive organizations to ensure they have staffing, information technology, and other resources necessary for local delivery of services; and
- sanitation services for local communities that may include trash removal, removal of biohazards, and basic sanitation services, but do not include removal or relocation of encampments.

A total of $20,900,000 will be available to fund local emergency homelessness plans in the 2021-23 biennium and $64,300,000 in the 2023-25 biennium.

Coordinated plans with requested funding for eligible services will be submitted by local MAC groups to HCSD for review. Local MAC groups will be established by the ODEM and should include local city and county governments, public housing authorities, local homelessness agencies, rapid rehousing service providers, shelter developers and operators, landlord associations, and behavioral health providers. HCSD will enter into agreements with a primary entity for each emergency area that will outline resources available, eligible use of resources, required shelter and rehousing outcomes, deadlines to achieve outcomes, program guidelines, reporting requirements, and accountability measures. Funds will be distributed to emergency areas in response to community plans to achieve the overall goals of the EO. Distributions to each community may be informed by a minimum amount for each community and consideration of a needs-based criteria which may incorporate factors such as the percentage of the population within the continuum of care area that are unsheltered; the number of available shelter beds; the number of people within a region with incomes below the poverty threshold; the percentage of households that are considered severely rent burdened; and the amount of local resources that can be applied to providing emergency shelter and stable housing for affected households.

The goal of the plans is to collectively create 600 new shelter beds across emergency areas, as well as to rehouse 1,200 individuals using housing navigators and partnerships with landlords that can include prepaid rent for up to twelve months, landlord incentives or block leasing of a specified number of units for targeted populations with an emphasis on the unsheltered homeless, associated social supports and services provided to tenants placed in those units, and a guarantee fund that can be accessed by landlords in the event of damage to units. Participating landlords would be identified by the local MAC groups, as would providers of social supports and services that will contribute to successful housing stability for the individuals and households served. Contracts with the lead organization in each community, and service providers as necessary, will include outcome targets specifying the number of new emergency shelter beds created and the number of homeless households to be rehoused.

Total funding approved to support local emergency plans is based on the following estimated amounts for each of the activities identified above, though final amounts for each activity may vary depending on the needs and existing resources in communities:

Activity	2021-23	2023-25	Total
Shelter and navigation	$5,838,264	$17,961,736	$23,800,000
Rehousing: rental assistance and landlord incentives	$10,829,000	$33,371,000	$44,200,000
Rehousing: secure access through block leasing	$1,764,000	$5,436,000	$7,200,000
Rehousing: landlord guarantee (housing choice guarantee program)	$751,600	$2,248,400	$3,000,000
Capacity Support	$1,226,526	$3,773,474	$5,000,000
Sanitation services	$490,610	$1,509,390	$2,000,000
Total	**$20,900,000**	**$64,300,000**	**$85,200,000**

The Subcommittee approved the following Budget Note:

BUDGET NOTE: The Housing and Community Services Department will report quarterly to the Joint Committee on Ways and Means and House and Senate policy committees relating to housing through June 30, 2025 with information on resources and outcomes related to investments in shelter and rehousing pursuant to HB 5019. Reports shall include the following:

- The amount of funding awarded to each continuum of care region.
- Targets and actual outcomes for each continuum of care region, including:
  - the number of new emergency shelter beds created;
  - the number of unsheltered homeless families rehoused and the duration of their rehousing (to measure housing retention);
  - the number of households whose homelessness was prevented; and
  - information on contracts with individual service delivery partners including funding amounts, services provided, timelines for service delivery, and outcomes achieved.

For the 2023-25 biennium, General Fund in the amount of $5,000,000 is also approved for services to members of Oregon's nine federally recognized tribes who are experiencing homelessness, either within designated emergency areas or elsewhere in Oregon.

General Fund totaling $1,125,824 was approved to support 13 permanent positions (2.33 FTE) in HCSD for the remainder of the 2021-23 biennium to execute contracts with MAC groups and providers of eviction prevention services and monitor outcomes. Positions include the following:

- An Emergency Response Director position (Principal Executive Manager F) to oversee response efforts at the agency level;
- A Director of Procurement for this effort (Principal Executive Manager F);

- Two Procurement and Contract Specialist 3 positions and one Procurement and Contract Specialist 2 position to manage emergency procurements;
- Two Emergency Recovery Project Manager positions to promote internal agency coordination and processes among staff dedicated to these efforts;
- A Public Affairs Specialist position;
- A Program Analyst 2 and a Research Analyst 2 to gather and monitor data, and direct local MAC groups on consistent reporting and data reliability measures, and outcome measurements;
- A Program Analyst 4 position and a Program Analyst 2 position to direct and assist with landlord outreach and recruitment, and design a framework for a long-term rental assistance program; and
- An Administrative Specialist 2 position.

The Subcommittee also approved $1,145,303 General Fund to support the above positions for the first six months of 2023-25 biennium (3.25 FTE), as well as the following seven permanent positions (1.75 FTE) that will be dedicated to this effort:

- A Program Analyst 2 position;
- Two Program Analyst 3 positions;
- A Program Analyst 4 position;
- An Accountant 2 position;
- A Procurement and Contract Specialist 2 position; and
- An Information Services Specialist position to support data gathering.

Permanent positions will enable the agency to recruit candidates in the current biennium and retain them for the first six months of the 2023-25 biennium. Any additional funding needed to support the positions beyond the homelessness emergency for ongoing reporting and compliance activities will need to be considered as part of the agency's 2023-25 budget. However, should funding not be continued for these activities beyond 2023-25, the positions would require elimination.

For the Oregon Department of Emergency Management (ODEM), $923,925 General Fund is provided on a one-time basis for the 2021-23 biennium to establish six new limited duration positions (1.50 FTE) and to fund a portion of nine existing positions (0.99 FTE) that will shift some of their workload to support the overall coordination of efforts to address homelessness in emergency declared areas as part of the activation of the State of Oregon Emergency Operations Plan.

The existing positions, from the Mitigation and Recovery Division within ODEM, will coordinate to serve multiple functions that will eventually be taken over by the six new positions once they're onboarded. These functions include acting as Regional Coordinators and subject matter

experts on implementing emergency plan coordination, working with local jurisdictions in emergency areas to determine unmet needs, provide technical assistance for the MAC groups, review MAC group plans and resource requests, and facilitate ordering of resources and asset tracking.

In 2023-25, a one-time appropriation of $722,631 General Fund is provided to fund the continuation of the six limited duration positions (3.00 FTE) for twelve months as the work of these positions is anticipated to extend beyond the termination of the emergency declaration in January 2024.

General Fund in the Housing and Community Services Department's 2021-23 approved budget that is not expected to be expended by the end of the biennium is also reduced by $30,623,741 and repurposed for the state's homeless emergency. A total of $30,000,000 was appropriated in HB 5006, 2021) to compensate landlords for 100% of missed rental payments for applications submitted for rent owed between April 1, 2020 and June 30, 2021. This program, known as the Landlord Compensation Fund, was repealed on January 2, 2023 (HB 4401, 2020 third special session and SB 278, 2021). Of the original appropriation, $16,623,741 remains unspent and is redirected to fund the initiatives in this measure. An additional $11,500,000 originally budgeted as rental assistance for permanent supportive housing units is not needed in the current biennium because development delays have resulted in units not being ready for occupancy according to original schedules. Providers of shelter services and foreclosure avoidance services are also not anticipated to utilize all funding originally appropriated for these services, which results in $1,000,000 and $1,500,000 available for reallocation, respectively.

Balance of State (Rural) Continuum of Care

General Fund in the amount of $26,135,000 is appropriated to the Housing and Community Services Department in the 2023-25 biennium to address homelessness in the OR-505 Oregon Balance of State (Rural) Continuum of Care not covered by Executive Order 23-02. This region includes 26 counties throughout the state that are not part of any other Continuum of Care. HCSD will allocate these funds through its master grant agreement with Community Action Agencies (CAAs) that have demonstrated readiness to partner with other culturally responsive organizations and culturally specific organizations, as defined in ORS 456.005 (1) and ORS 456.005 (2), within the Oregon Rural Continuum of Care. The master grant agreement with CAAs will inform a needs-based distribution formula to allocate these resources, considering local capacity to deliver resources, the number and rate of unsheltered homelessness experienced by those in a CAA region, income levels and rent burden of households in a given area. HCSD may also provide funds to Coordinated Homelessness Response Offices, piloted through HB 4123, local governments, or to culturally specific or responsive organizations if CAA capacity is constrained.

As in Executive Order 23-02 emergency areas, shelter, rehousing, capacity support, and sanitation services are eligible for funding in the areas covered by the Oregon Rural Continuum of Care. Funding is anticipated to be sufficient to support the following:

- 100 new shelter beds and 12 months of associated operating expenses, five street outreach workers, and administrative costs for sheltering providers, at an estimated cost of $4,200,000. Should these shelter beds be made available for the duration of the 2023-25 biennium, an additional estimated $6,300,000 would need to be identified.

- Rehousing a total of 450 individuals by providing access to longer-term rental assistance and landlord incentives, at an estimated cost of $16,560,000.
- Securitization of 225 units of housing with private landlords through block leasing estimated at $2,750,000, with up to $1,125,000 of that amount available for a landlord guarantee for damage to units.
- Capacity funding for the culturally responsive and specific organizations with which CAAs or HCSD contract, at an assumed cost of $1,875,000.
- Sanitation services that include trash and biohazard removal, but are not intended to be used for encampment removal (up to $750,000).

HCSD proposes to contract for professional services to facilitate coordination and attainment of these service goals in the Oregon Rural Continuum of Care. The measure provides $1,250,000 for this purpose.

Youth Homelessness

General Fund in the amount of $5,000,000 is appropriated in the 2023-25 biennium to the Housing and Community Services Department for deposit into the Emergency Housing Account, to increase services and assistance that Community Action Agencies provide to school-aged children or their families who are experiencing homelessness or are at risk of experiencing homelessness. Corresponding Other Funds expenditure limitation is included to enable the expenditure of these funds from the Emergency Housing Account. Agency administration funding consisting of $200,854 General Fund will support a limited duration Program Analyst 2 position (0.88 FTE) to facilitate new partnerships to serve this population, create program rules, and award funds to Community Action Agencies and/or other local partners and service providers.

General Fund in the amount of $12,500,000 is appropriated on a one-time basis to the Department of Human Services (DHS) in the 2023-25 biennium for grants that will promote access to shelter facilities, outreach, culturally specific services and mental health or substance abuse services for youth experiencing homelessness. An appropriation of $6,250,000 to DHS for the 2023-25 biennium is included on a one-time basis for grants to organizations operating host home projects; the funds are intended to expand the operation of such projects, increasing the number of youths that have access to this type of transitional shelter. An additional $1,171,469 General Fund and five limited duration positions (5.00 FTE) is provided to DHS for administration of programs and services for youth experiencing homelessness in the 2023-25 biennium.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department, Department of Emergency Management and Department of Human Services
Ali Webb -- 503-400-4747

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2023-25 BUDGET ACTIONS									
Housing and Community Services Department									
SCR 010-00 - Housing Stabilization Programs									
Personal Services	$ 684,921	$ -	$ -	$ -	$ -	$ -	$ 684,921	10	3.13
Services and Supplies	$ 1,317,352	$ -	$ -	$ -	$ -	$ -	$ 1,317,352		
Special Payments	$ 126,648,174	$ -	$ 5,000,000	$ -	$ -	$ -	$ 131,648,174		
SCR 070-00 - Central Services									
Personal Services	$ 538,599	$ -	$ -	$ -	$ -	$ -	$ 538,599	11	2.75
Services and Supplies	$ 55,285	$ -	$ -	$ -	$ -	$ -	$ 55,285		
Department of Emergency Management									
SCR 400-00 - Mitigation and Recovery									
Personal Services	$ 626,943	$ -	$ -	$ -	$ -	$ -	$ 626,943	6	3.00
Services and Supplies	$ 95,688	$ -	$ -	$ -	$ -	$ -	$ 95,688		
Department of Human Services									
SCR 060-01 - Self-Sufficiency Programs									
Personal Services	$ 1,061,743	$ -	$ -	$ -	$ -	$ -	$ 1,061,743	5	5.00
Services and Supplies	$ 109,726	$ -	$ -	$ -	$ -	$ -	$ 109,726		
Special Payments	$ 18,750,000	$ -	$ -	$ -	$ -	$ -	$ 18,750,000		
TOTAL BUDGET ACTIONS	$ 149,888,431	$ -	$ 5,000,000	$ -	$ -	$ -	$ 154,888,431	32	13.88
SUBCOMMITTEE RECOMMENDATION *	$ 149,888,431	$ -	$ 5,000,000	$ -	$ -	$ -	$ 154,888,431	32	13.88
2021-23 BUDGET ACTIONS									
Housing and Community Services Department									
SCR 010-00 - Housing Stabilization Programs									
Personal Services	$ 192,738	$ -	$ -	$ -	$ -	$ -	$ 192,738	5	0.85
Services and Supplies	$ 322,900	$ -	$ -	$ -	$ -	$ -	$ 322,900		
Special Payments	$ (2,136,915)	$ -	$ -	$ -	$ -	$ -	$ (2,136,915)		
SCR 070-00 - Central Services									
Personal Services	$ 342,616	$ -	$ -	$ -	$ -	$ -	$ 342,616	8	1.48
Services and Supplies	$ 267,570	$ -	$ -	$ -	$ -	$ -	$ 267,570		
Special Payments	$ -	$ -	$ -	$ -	$ -	$ -	$ -		
Department of Emergency Management									
SCR 400-00 - Mitigation and Recovery									
Personal Services	$ 732,543	$ -	$ -	$ -	$ -	$ -	$ 732,543	6	1.50
Services and Supplies	$ 191,382	$ -	$ -	$ -	$ -	$ -	$ 191,382		
TOTAL BUDGET ACTIONS	$ (87,166)	$ -	$ -	$ -	$ -	$ -	$ (87,166)	19	3.83
SUBCOMMITTEE RECOMMENDATION *	$ (87,166)	$ -	$ -	$ -	$ -	$ -	$ (87,166)	19	3.83

*Excludes Capital Construction Expenditures

HB 5029 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Nathanson

Joint Committee On Ways and Means

Action Date:	06/20/23
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	10 - Breese-Iverson, Evans, Gomberg, Holvey, Lewis, McLain, Pham K, Sanchez, Smith G, Valderrama
Nays:	1 - Cate
Exc:	1 - Reschke
Senate Vote	
Yeas:	11 - Anderson, Campos, Dembrow, Findley, Frederick, Gelser Blouin, Girod, Hansell, Knopp, Sollman, Steiner
Prepared By:	Tom MacDonald and Julie Neburka, Legislative Fiscal Office
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Various Agencies - Lottery Allocations
2023-25

Various Agencies - Criminal Fine Account Allocations
2023-25

Various Agencies - Oregon Marijuana Account Allocations
2023-25

Department of Education - Fund for Student Success Allocations
2023-25

Department of State Lands - Polychlorinated Biphenyls Remediation and Restitution Account Allocation
2023-25

Various Agencies - Tobacco Settlement Funds Account Allocations
2023-25

Summary of Revenue Changes

HB 5029 is a revenue allocation bill which establishes the authorized level of net lottery proceeds and other revenue from statutory funds or accounts allocated for distinct purposes in the 2023-25 biennium. The authorization to spend these revenues is provided in expenditure limitations established in separate measures for state agency budgets. The revenue allocations are within available resources as forecasted in the May 2023 state economic and revenue forecast produced by the Department of Administrative Services (DAS) Office of Economic Development or otherwise known or projected available balances.

The following summarizes the 2023-25 revenue allocations established in HB 5029:

Revenue Allocation	2023-25 Allocations
Lottery - Economic Development Fund	$ 1,247,007,730
Lottery - Veterans' Services Fund	$ 28,387,664
Criminal Fine Account	$ 102,759,187
Oregon Marirjuana Account	$ 278,110,889
Fund for Student Success	$ 2,174,357,994
Polychlorinated Biphenyls Remediation and Restitution Account	$ 18,763,236
Tobacco Settlement Funds Account	$ 148,401,750

Summary of Capital Construction Subcommittee Action

LOTTERY REVENUE

The Oregon State Lottery collects revenue from traditional, sports betting, and video lottery gaming. It pays player prizes and its operating expenses out of these revenues and then transfers the balance (net revenues or proceeds) on a quarterly basis to the Administrative Services Economic Development Fund (EDF). All lottery funds are expended for public purposes defined in the Oregon Constitution, which include job creation, economic development, and public education. Consistent with these public purposes, the quarterly transfers of net proceeds are then distributed by the Department of Administrative Services in accordance with nine - largely percentage-based - dedications established in the Constitution and Oregon statute. These include the following:

- Constitutional dedications

- Education Stability Fund - 18% of net proceeds
- Parks and Natural Resources Fund - 15% of net proceeds
- Veterans' Services Fund - 1.5% of net proceeds

- Statutory dedications
  - Outdoor school education programs - 4%, up to $5.5 million per quarter adjusted for inflation
  - County economic development programs - 2.5% of net video lottery receipts
  - Gambling addiction treatment programs - 1%
  - Public university sports programs and academic scholarships - 1%
  - County fair programs - 1%, up to $1.53 million annually adjusted for inflation
  - Match for qualifying employer lump-sum payments to the Public Employees Retirement System Employer Incentive Fund - net proceeds of sports betting games

Because the transfers related the Education Stability Fund, Parks and Natural Resources Fund, and Veterans' Services Fund are constitutionally established, HB 5029 does not include provisions to transfer revenue into these funds. However, the measure includes allocations from the Veterans' Services Fund to support programs benefitting veterans. In addition to the specific constitutional and statutory dedications, the Constitution requires that annual debt service payments for outstanding lottery revenue bonds be satisfied before allocating amounts for other purposes. Outside of these required dedications and distributions, net lottery proceeds are available for the Legislature to allocate as long as the allocations support the constitutional public purposes.

HB 5029 allocates $1,275.4 million in net lottery proceeds in 2023-25 based on the May 2023 revenue forecast. This includes $1,247 million from the Economic Development Fund and $28.4 million from the Veterans' Services Fund, and leaves a projected ending balance of $40 million. Lottery Funds expenditure limitation related to these allocations is established within the respective agency budget bills, policy bills, and budget reconciliation bill (SB 5506). The information that follows summarizes the allocations from each fund.

Economic Development Fund

Outdoor School Education Fund - $56.4 million

Ballot Measure 99, approved by Oregon voters in 2016, requires 4% of net proceeds, but no more than $5.5 million per quarter adjusted for inflation, be distributed to the Outdoor School Education Fund. The Fund supports the Outdoor School program and is managed by the Oregon State University Extension Service. The Subcommittee approved a fixed allocation of $56.4 million for the 2023-25 biennium, rather than the percentage allocation described in statute.

County Economic Development - $60 million

ORS 461.547 requires that 2.5% of net proceeds of video lottery gaming be distributed to the counties for economic development activities.

Beginning with the 2005-07 biennium, 50% of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 were funded from this source. Beginning with the 2013-15 biennium, 50% of the funding for the Governor's Office Regional Solutions Program positions are supported from this source. The Subcommittee approved allocating a fixed dollar amount for county economic development during the 2023-25 biennium, rather than the percentage allocation described in statute. The fixed dollar amount is $60 million, which is equal to 2.5% of the amount of net video lottery proceeds projected in the May 2023 revenue forecast, minus one-half of the allocation to the Office of the Governor for the Regional Solutions Program.

Gambling Addiction Prevention and Treatment - $18.3 million

The 1999 Legislature statutorily dedicated 1% of net lottery proceeds to be transferred to the Oregon Health Authority to fund gambling addiction programs in the state. The Subcommittee approved a fixed allocation of $18.3 million for the 2023-25 biennium, rather than the percentage allocation described in statute.

Sports Lottery Account - $18.3 million

Beginning in 2007, 1% of net lottery proceeds are dedicated for distribution to public universities to offset the costs of intercollegiate athletic programs and for academic scholarships. The Subcommittee approved a fixed allocation of $18.3 million for the 2023-25 biennium, rather than the percentage allocation described in statute.

County Fairs - $3.8 million

The 2001 Legislature statutorily dedicated 1% of net lottery proceeds, with certain limitations, for distribution to county fair programs throughout the state. This amount is adjusted by inflation each biennium. The Subcommittee approved a fixed allocation of $3.8 million for the 2023-25 biennium, rather than the percentage allocation described in statute.

Employer Incentive Fund - $28.2 million

In 2019, the Legislature dedicated the net proceeds of sports betting games to the Public Employees Retirement System (PERS) Employer Incentive Fund (EIF) to provide a 25% match on qualifying employer lump-sum payments to the EIF. The Subcommittee approved a fixed allocation of $28.2 million for the 2023-25 biennium, which is equal to sports betting proceeds projected in the May 2023 forecast, net of the constitutional dedications and a $0.8 million reduction approved in the PERS budget (HB 5033) to meet statewide budget targets.

State School Fund - $604.1 million

The Subcommittee approved an allocation of $604.1 million Lottery Funds to the State School Fund for the 2023-25 biennium.

Office of the Governor - $4.6 million

The Subcommittee approved an allocation of $4.6 million Lottery Funds for the Regional Solutions Program in the Office of the Governor. Half of this funding will come from a reduction in the net video lottery proceeds that are distributed to counties for economic development.

Oregon Business Development Department - $110.7 million

Excluding debt service payments, the Subcommittee approved an allocation of $110.7 million to the Oregon Business Development Department. This amount includes $15.2 million of Operations; $75.4 million for Business, Innovation and Trade; $18.6 million for Infrastructure, and $1.5 million for the Film and Video Office.

Debt Service - $342.5 million

The Subcommittee approved the allocation of available net lottery proceeds for debt service on outstanding lottery revenue bonds and estimated debt service payments on lottery bonds authorized to be issued during the 2023-25 biennium. These funds are allocated to DAS because the DAS Capital Finance and Planning Division administers the lottery bond program and associated debt service for the state. DAS will transfer the necessary funding to for the payment of debt service for state agencies that have outstanding or proposed lottery bonds.

Veterans' Services Fund

Ballot Measure 96, approved by Oregon voters in 2016, requires 1.5% of net lottery proceeds to be transferred to the Veterans' Services Fund. This fund is continuously appropriated for the benefit of veterans. Because this transfer is established by the Oregon Constitution, HB 5029 does not include a provision to transfer lottery proceeds into the Veterans' Services Fund. The bill does, however, include allocations from the Veterans' Services Fund to support programs benefitting veterans. These allocations include the following:

- $22.5 million to the Department of Veterans' Affairs for veterans' services provided by the Department ($14.2 million); county veteran service officers ($7.8 million); and National Service Organizations ($541,693).
- $297,187 to the Bureau of Labor and Industries to administer an outreach program to inform National Guard and reserve members and veterans about trade careers and apprenticeship opportunities.
- $603,177 to the Criminal Justice Commission for veterans' specialty courts.
- $4.9 million to the Oregon Health Authority for programs supporting veterans' behavioral health ($2.2 million) and dental health ($2.7 million).

CRIMINAL FINE ACCOUNT

ORS 137.300 establishes the Criminal Fine Account (CFA) for the deposit of a portion of the crime and violation fine payments collected by state and local courts. The statute identifies program priorities for revenue deposited into the account but does not specify funding levels for the programs. The expenditure limitations for programs receiving CFA allocations are established in the separate agency appropriation bills. CFA revenues remaining after the specific program allocations are deposited into the General Fund. Based on the May 2023 forecast, plus estimated additional revenue from the expanded use of photo radar authorized under Chapter 33, Oregon Laws 2023 (HB 2095), CFA revenue is forecasted to total $118.3 in the 2023-25 biennium. The Subcommittee approved allocations to agencies totaling $102.8 million, leaving $15.5 million to be deposited into the General Fund.

All CFA allocations included in HB 5029 are consistent with the 2023-25 current service level except for the allocation to the Department of Public Safety Standards and Training (DPSST) for operations. The allocation for this program totals $51.7 million, which represents a $9.1 million, or 21.3%, increase above the current service level, and provides funding for DPSST to operate a pilot program consisting of three 60-student Basic Police courses, which will run concurrently with four additional 40-person Basic Police courses in the 2023-25 biennium.

OREGON MARIJUANA ACCOUNT

Net revenue from state marijuana taxes, after payment of administrative and enforcement expenses, is deposited into the Oregon Marijuana Account (OMA), which was established pursuant to the legalization of retail marijuana sales in Oregon through Ballot Measure 91 (2014). Based on the original framework of the tax, 20% of revenue transferred to the OMA was distributed to cities and counties, with the remaining 80% distributed to the State School Fund (40%), Mental Health Alcoholism and Drug Services Account (20%), State Police Account (15%), and alcohol and drug abuse prevention, early intervention and treatment services (5%). The passage of Ballot Measure 110 (2020) changed the statutory distributions by distributing the first $11.25 million of quarterly OMA revenue according to the original formula distributions, with OMA revenue above $11.25 million per quarter transferred to the newly established Drug Treatment and Recovery Services Fund. HB 4056 (2022) further amended the distributions by requiring the $11.25 million quarterly transfers for the original formula distributions to be adjusted for inflation based on the U.S. City Average Consumer Price Index.

According to the May 2023 forecast, marijuana tax revenue available for the OMA totals $298.5 million in 2023-25. Of this, the Department of Revenue will distribute $20.4 million to cities and counties. HB 5029 allocates the remaining $278.1 million to state agencies according to the statutory distributions, as follows:

- $196.6 to the Drug Treatment and Recovery Services Fund
- $40.7 million to the State School Fund
- $20.4 million to the Mental Health Alcoholism and Drug Services Account
- $15.3 million to the State Police Account
- $5.1 million to alcohol and drug abuse prevention, early intervention and treatment services

As actual revenues may vary, the associated distributions may also vary – in some cases requiring related expenditure limitation and allocation adjustments.

FUND FOR STUDENT SUCCESS

The Department of Revenue collects Corporate Activity Tax revenues, pays its collection expenses from these revenues, and transfers the balance to the Fund for Student Success established in ORS 327.001. Corporate Activity Tax revenues are projected to be $2.78 billion in the 2023-25 biennium based on the May 2023 state revenue forecast. After making deposits into the High Cost Disability Account established in ORS 327.348 and State School Fund established in ORS 327.008, and after retaining a reserve for cash flow and revenue shortfall purposes, the Department of Education transfers the balance of revenues in the Fund for Student Success into three statutorily defined education accounts according to the following statutory distribution percentages:

- At least 50% to the Student Investment Account established in ORS 327.175
- Up to 30% to the Statewide Education Initiatives Account established in ORS 327.250
- At least 20% to the Early Learning Account established in ORS 32.269.

Consistent with the May 2023 revenue forecast and the estimated beginning balances in each account, HB 5029 makes the following allocations from the Fund for Student Success for 2023-25 expenditures budgeted in the Department of Education:

- $1,087,178,997 to the Student Investment Account
- $557,396,445 to the Statewide Education Initiatives Account
- $529,782,552 to the Early Learning Account

POLYCHLORINATED BIPHENYLS REMEDIATION AND RESTITUTION ACCOUNT

In December 2022, the Oregon Department of Justice reached a $698 million settlement with the Monsanto Company over environmental pollution caused by polychlorinated biphenyls. SB 1049 (2023) creates the Polychlorinated Biphenyls Remediation and Restitution Account (PBRRA) for the purpose of depositing proceeds of the Monsanto Settlement Agreement, net of related legal expenses, into the account (an estimated $565 million). Moneys in the account are continuously appropriated to the Department of Administrative Services for distribution as directed by the Legislative Assembly. The intended purpose of allocations from the account is to support environmental remediation or restitutionary projects or purposes having a nexus with environmental harms to air, water, soil, or other natural resources. HB 5029 allocates $18.8 million from the account to the Department of State Lands for deposit into the Oregon Abandoned and Derelict Vessel Fund for environmental remediation or restitutionary projects.

TOBACCO SETTLEMENT FUNDS ACCOUNT

On November 23, 1998, 46 states and the four largest U.S. tobacco manufacturers, Philip Morris, R. J. Reynolds, Brown & Williamson, and Lorillard, entered into an agreement known as the Master Settlement Agreement (MSA). For release from past and present smoking- related claims by the states and for a continuing release of future smoking-related claims, these four companies, which are collectively known as the Original Participating Manufacturers (OPM), agreed to make annual payments to the states in perpetuity. The MSA requires an escrow agent to distribute the annual payments on or before April 15 of each year. The size of the annual payments is subject to numerous adjustments as outlined in the MSA. The OPMs also agreed to tobacco advertising and marketing restrictions, the disbandment of specific tobacco-related organizations, and efforts to reduce youth smoking, among other provisions.

MSA payments to Oregon are deposited in the Tobacco Settlement Funds Account administered by the Department of Administrative Services (DAS). HB 5029 allocates these funds according to the purposes stated in the bill and are based on resources projected by DAS to be available for the 2023-25 biennium. As actual amounts vary, the allocations or distributions set forth could also vary.

The following summarize the MSA allocations from the Tobacco Settlement Funds Account included in HB 5029 for 2023-25:

- $7.3 million to the Higher Education Coordinating Commission, XI-L Oregon Health and Science University Bond Fund to pay debt service and administrative fees on Oregon Opportunity Bonds
- $121.7 million to the Oregon Health Authority for the Oregon Health Plan
- $14.2 million to the Oregon Health Authority for community mental health programs
- $3.7 million to the Department of Education for physical education related grants authorized by ORS 329.501
- $1.6 million to the Department of Justice for supplemental enforcement activities

State law (ORS 293.537) requires DAS to transfer sufficient funds from the Tobacco Settlement Funds Account to the Department of Justice (DOJ) for MSA enforcement activities (ORS 180.400 to 180.455, ORS 323.106, and ORS 323.806). DOJ expends these funds for the enforcement of the Non-Participating Manufacturing (NPM) requirements under the MSA, which includes a DOJ lawyer, paralegal, two field inspectors, investigator/auditor, and part of an administrator position. This program certifies tobacco product manufacturers and maintains a directory of all compliant tobacco products that can be sold in Oregon, monitors quarterly escrow payments by NPMs, coordinates with the Department of Revenue on distributor cigarette sales, and performs other compliance duties directed by statute.

LOTTERY FUNDS CASH FLOW SUMMARY

	2021-23 Legislatively Approved Budget	2023-25 Legislatively Adopted Budget
ECONOMIC DEVELOPMENT FUND		
RESOURCES		
Beginning Balance	$ 72,369,513	$ 84,396,435
Lottery Funds Reversions under ORS 461.559	5,258,580	-
REVENUES		
Transfers from Lottery		
Net Proceeds	1,815,092,019	1,832,994,344
Administrative Actions	-	
Other Revenues		
Interest Earnings	2,000,000	2,000,000
Other	-	
Total Revenue	1,817,092,019	1,834,994,344
TOTAL RESOURCES	**$ 1,894,720,112**	**$ 1,919,390,779**
DISTRIBUTIONS / ALLOCATIONS		
Distribution to Education Stability Fund	(326,714,207)	(329,938,982)
Distribution to Parks and Natural Resources Fund	(272,263,803)	(274,949,152)
Distribution for Veterans' Services Fund	(27,226,380)	(27,494,915)
Distribution for Outdoor School Fund	(49,418,728)	(56,406,064)
Distribution of Video Revenues to Counties	(54,209,527)	(59,982,296)
Distribution for Sports Programs	(16,514,607)	(18,329,943)
Distribution for Gambling Addiction	(16,542,526)	(18,329,825)
Distribution for County Fairs	(3,828,000)	(3,828,000)
Distribution to PERS Employer Incentive Fund	(15,335,236)	(28,186,388)
Allocation to State School Fund	(650,508,965)	(604,125,973)
Debt Service Allocations	(271,357,713)	(342,481,317)
Other Agency Allocations	(106,403,985)	(115,337,924)
TOTAL DISTRIBUTIONS / ALLOCATIONS	**$ (1,810,323,677)**	**$ (1,879,390,779)**
ENDING BALANCE	**$ 84,396,435**	**$ 40,000,000**

LOTTERY FUNDS CASH FLOW SUMMARY (continued)

	2021-23 Legislatively Approved Budget	2023-25 Legislatively Adopted Budget
EDUCATION STABILITY FUND		
(not including the Oregon Growth Account balances)		
RESOURCES		
Beginning Balance	$ 414,351,706	$ 708,394,230
Revenues		
Transfer from the Economic Development Fund	294,042,786	296,945,084
Interest Earnings	22,981,427	73,732,015
Oregon Growth Account Earnings Distributions	11,705,102	-
Total Revenue	$ 328,729,315	$ 370,677,099
TOTAL RESOURCES	**$ 743,081,021**	**$ 1,079,071,329**
DISTRIBUTIONS		
Oregon Opportunity Grant Program	(34,686,529)	(73,732,015)
Debt Service Allocations to Department of Education	-	-
Education Stability Fund Withdrawal	-	-
Treasury Account Fees	(262)	-
TOTAL DISTRIBUTIONS	**$ (34,686,791)**	**$ (73,732,015)**
ENDING BALANCE	**$ 708,394,230**	**$ 1,005,339,314**

Notes:

1. Oregon Growth Account distributions and transfers to the Oregon Education Fund and Oregon Opportunity Grant Program are included in the Education Stability Fund.

2. Transfers from the Economic Development Fund to the Education Stability Fund (ESF) represent those made only to the main ESF account and do not include the 10% transferred to the Oregon Growth Account.

3. 2021-23 and 2023-25 amounts are based on the May 2023 revenue forecast.

2023-25 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES

ECONOMIC DEVELOPMENT FUND	New Lottery Funds Allocation	Beginning Lottery Balance	Interest and Other Earnings	2023-25 LAB Expenditure Limitation	Ending Lottery Balance
DEBT SERVICE COMMITMENTS					
Higher Education Coordinating Commission					
Outstanding bonds	44,554,121	227,765	-	44,781,886	-
Business Development Department					
Outstanding and Proposed bonds	49,547,114	339,155	-	49,886,269	-
Housing and Community Services Department					
Outstanding and Proposed bonds	30,406,918	162,965	-	30,569,883	-
Department of Transportation					
Outstanding bonds	135,257,275	810,875	-	136,068,150	-
Department of Administrative Services					
Outstanding and Proposed bonds	49,032,524	164,860	-	49,197,384	-
State Forestry Department					
Outstanding Bonds	2,540,230	16,850	-	2,557,080	-
Department of Energy					
Outstanding Bonds	1,416,320	22,840	-	1,439,160	-
State Parks and Recreation Department					
Outstanding bonds	3,949,140	19,910	-	3,969,050	-
Water Resources Department					
Outstanding and Proposed bonds	15,814,642	42,215	-	15,856,857	-
Department of Veterans' Affairs					
Outstanding Bonds	548,870	2,130	-	551,000	-
Oregon Health Authority					
Outstanding Bonds and Proposed bonds	6,186,773	-	-	6,186,773	-
Department of Education					
Outstanding Bonds	3,227,390	-	-	3,227,390	-
OTHER ALLOCATIONS					
Higher Education Coordinating Commission					
Collegiate Athletics	18,329,943	-	-	18,329,943	-
Outdoor Schools	56,406,064	-	-	56,406,064	-
Oregon Health Authority					
Gambling Addiction Treatment	18,329,825	-	-	18,329,825	-
Department of Administrative Services					
Distribution to County Fairs	3,828,000	-	-	3,828,000	-
Public Employees Retirement System					
Employer Incentive Fund	28,186,388	341,000	-	28,527,388	-
Department of Education					
State School Fund	604,125,973	-	-	604,125,973	-
Office of the Governor					
Regional Solutions	4,639,197	-	-	4,639,197	-
Business Development Department					
Operations	15,248,370	-	-	15,248,370	-
Business, Innovation, and Trade	75,400,115	8,477,500	-	83,877,615	-
Infrastructure	18,570,779	1,600,000	-	20,170,779	-
Film and Video	1,479,463	-	-	1,479,463	-
TOTAL ECONOMIC DEVELOPMENT FUND	1,187,025,434	12,228,065	-	1,199,253,499	-
EDUCATION STABILITY FUND / OREGON EDUCATION FUND					
Higher Education Coordinating Commission					
Opportunity Grants	73,732,015	18,540,263	-	84,000,000	8,272,278
TOTAL EDUCATION STABILITY/OREGON EDUCATION FUND	73,732,015	18,540,263	-	84,000,000	8,272,278

VETERANS' SERVICES FUND

	2021-23 Legislatively Approved	2023-25 Legislatively Adopted
RESOURCES / REVENUES		
Beginning Balance	$ 1,982,016	$ 5,528,837
Lottery Funds Reversions under ORS 406.141	1,133,202	-
Lottery Revenue	27,226,380	27,494,915
Interest Earnings	-	-
TOTAL RESOURCES	**$ 30,341,598**	**$ 33,023,752**
ALLOCATIONS		
Department of Veterans' Affairs		
Veterans' Services Program	$ (12,863,062)	$ (14,192,356)
County Veteran Service Officers	(7,474,669)	(7,788,605)
National Service Organizations	(497,880)	(541,693)
Total ODVA Allocations	$ (20,835,611)	$ (22,522,654)
Bureau of Labor and Industries		
Veterans' Outreach	(270,809)	(297,187)
Criminal Justice Commission		
Veterans' Specialty Courts	(578,865)	(603,177)
Oregon Health Authority		
Veterans Behavorial Health	(2,127,476)	(2,233,850)
Veterans Dental Program	(1,000,000)	(2,730,796)
TOTAL ALLOCATIONS	**$ (24,812,761)**	**$ (28,387,664)**
ENDING BALANCE	**$ 5,528,837**	**$ 4,636,088**

Note: 2021-23 and 2023-25 amounts are based on the May 2023 revenue forecast.

CRIMINAL FINE ACCOUNT ALLOCATIONS

	2021-23 Legislatively Approved Budget	2023-25 Current Service Level (CSL)	Percent Change from 2021-23	2023-25 Legislatively Adopted Budget	Percent Change from 2023-25 CSL
Criminal Fine Account Revenues:					
May 2023 State Revenue Forecast	$ 100,025,161	$ 113,105,114	13.1%	$ 113,105,114	0.0%
Chapter 33, Oregon Laws 2023 (HB 2095)				5,200,000	
Total Revenue:	$ 100,025,161	$ 113,105,114	13.1%	$ 118,305,114	4.6%
Criminal Fine Account Allocations:					
Department of Public Safety Standards and Training					
Operations	$ 44,416,940	$ 42,591,455	-4.1%	$ 51,667,438	21.3%
Public Safety Memorial Fund	279,677	279,677	0.0%	279,677	0.0%
Subtotal:	$ 44,696,617	$ 42,871,132	-4.1%	$ 51,947,115	21.2%
Department of Justice					
Child Abuse Multidisciplinary Intervention Account	$ 11,694,249	$ 12,210,883	4.4%	$ 12,210,883	0.0%
Regional Assessment Centers	883,388	920,490	4.2%	920,490	0.0%
Criminal Injuries Compensation Account	9,846,982	10,272,994	4.3%	10,272,994	0.0%
Child Abuse Medical Assessments	747,739	779,144	4.2%	779,144	0.0%
Subtotal:	$ 23,172,358	$ 24,183,511	4.4%	$ 24,183,511	0.0%
Department of Human Services					
Domestic Violence Fund	$ 2,320,336	$ 2,668,697	15.0%	$ 2,668,697	0.0%
Sexual Assault Victims Fund	556,265	605,216	8.8%	605,216	0.0%
Subtotal:	$ 2,876,601	$ 3,273,913	13.8%	$ 3,273,913	0.0%
Oregon Health Authority					
Emergency Medical Services & Trauma Services	$ 331,824	$ 331,824	0.0%	$ 331,824	0.0%
Alcohol & Drug Abuse Prevention	42,884	42,884	0.0%	42,884	0.0%
Law Enforcement Medical Liability Account (LEMLA)	1,300,000	1,300,000	0.0%	1,300,000	0.0%
Intoxicated Driver Program	4,323,000	4,323,000	0.0%	4,323,000	0.0%
Drug Treatment and Recovery Services Fund Transfer	31,200	31,200	0.0%	31,200	0.0%
Subtotal:	$ 6,028,908	$ 6,028,908	0.0%	$ 6,028,908	0.0%

CRIMINAL FINE ACCOUNT ALLOCATIONS (continued)

	2021-23 Legislatively Approved Budget	2023-25 Current Service Level (CSL)	Percent Change from 2021-23	2023-25 Legislatively Adopted Budget	Percent Change from 2023-25 CSL
Oregon Judicial Department					
State court security and emergency preparedness	$ 4,147,778	$ 4,493,981	8.3%	$ 4,493,981	0.0%
County court facilities security	3,057,584	3,326,651	8.8%	3,326,651	0.0%
State Court Technology Fund	3,887,500	3,887,500	0.0%	3,887,500	0.0%
Subtotal:	$ 11,092,862	$ 11,708,132	5.5%	$ 11,708,132	0.0%
Oregon State Police					
Driving Under the Influence Enforcement Subtotal:	$ 351,572	$ 351,572	0.0%	$ 351,572	0.0%
Department of Corrections					
County correction programs and facilities, and alcohol and drug programs Subtotal:	$ 4,846,812	$ 5,197,236	7.2%	$ 5,197,236	0.0%
Department of Revenue					
Administrative Expenses Subtotal:	$ 100,000	$ 100,000	0.0%	$ 100,000	0.0%
Total Allocations:	**$ 93,165,730**	**$ 93,714,404**	**0.6%**	**$ 102,790,387**	**9.7%**
Transfer to the General Fund:	**$ 6,859,431**	**$ 19,390,710**	**182.7%**	**$ 15,514,727**	**-20.0%**

2023-25 Oregon Marijuana Account

	2021-23 Legislatively Approved Budget (May 2023)	2023-25 Legislatively Adopted Budget (May 2023)
Cities	9,000,000	10,187,665
Counties	9,000,000	10,187,665
Subtotal Local	18,000,000	20,375,330
Drug Treatment and Recovery Services Fund	211,668,069	196,609,572
State School Fund	36,000,000	40,750,659
Mental Health Alcoholism & Drug Services Account	18,000,000	20,375,329
State Police Account	13,500,000	15,281,497
Drug and alcohol abuse prevention and treatment	4,500,000	5,093,832
Subtotal State	**283,668,069**	**278,110,889**
Total	**301,668,069**	**298,486,219**

FUND FOR STUDENT SUCCESS CASH FLOW SUMMARY

	2021-23 Legislatively Approved Budget (May 2023)	2023-25 Legislatively Adopted Budget (May 2023)	HB 5029 Adjustments and other Revenue Adjustments
FUND FOR STUDENT SUCCESS			
RESOURCES			
Beginning Balance	$ 200,557,016	$ 318,527,158	117,970,142
REVENUES			
Transfers from Department of Revenue			
Net Proceeds	2,541,377,030	2,779,097,659	237,720,629
Administrative Actions	(19,200,000)	(21,312,000)	(2,112,000)
Retain as a reserve/cash flow - ORS 327.001(4)(b)	(150,000,000)	(200,000,000)	(50,000,000)
Total Revenue	2,372,177,030	2,557,785,659	185,608,629
TOTAL RESOURCES	**$ 2,572,734,046**	**$ 2,876,312,817**	**$ 303,578,771**
TRANSFERS / ALLOCATIONS			
Transfer to the High Cost Disabilities Account - ORS 327.001(4)(a)(A)	(40,000,000)	(40,000,000)	-
Transfer to the State School Fund - ORS 327.001(4)(a)(B)	(691,770,847)	(661,954,823)	29,816,024
Allocation to the Student Investment Account	(891,938,410)	(1,087,178,997)	(195,240,587)
Allocation to the Statewide Education Initiatives Account	(382,929,904)	(557,396,445)	(174,466,541)
Allocation to the Early Learning Account	(397,567,727)	(529,782,552)	(132,214,825)
TOTAL DISTRIBUTIONS / ALLOCATIONS	**$ (2,404,206,888)**	**$ (2,876,312,817)**	**$ (472,105,929)**
ENDING BALANCE	**$ 168,527,158**	**$ 0**	**$ (168,527,158)**
STUDENT INVESTMENT ACCOUNT - ORS 327.175			
RESOURCES			
Beginning Balance	$ 338,563	$ -	(338,563)
Revenues			-
Allocation from the Fund for Student Success	891,938,410	1,087,178,997	195,240,587
Total Revenue	$ 892,276,973	$ 1,087,178,997	194,902,024
TOTAL RESOURCES	**$ 892,276,973**	**$ 1,087,178,997**	**194,902,024**
EXPENDITURES			-
Grants to education programs	(892,276,973)	(1,087,178,997)	(194,902,024)
TOTAL STUDENT INVESTMENT ACCOUNT	**$ -**	**$ -**	**$ -**
ENDING BALANCE	**$ -**	**$ -**	**$ -**

FUND FOR STUDENT SUCCESS CASH FLOW SUMMARY (continued)

	2021-23 Legislatively Approved Budget (May 2023)	2023-25 Legislatively Adopted Budget (May 2023)	HB 5029 Adjustments and other Revenue Adjustments
STATEWIDE EDUCATION INITIATIVES ACCOUNT - ORS 327.250			
RESOURCES			
Beginning Balance	$ 15,048,507	$ 38,450,278	23,401,771
Revenues			
Allocation from the Fund for Student Success	382,929,904	557,396,445	174,466,541
Total Revenue	$ 397,978,411	$ 595,846,723	197,868,312
TOTAL RESOURCES	**$ 397,978,411**	**$ 595,846,723**	**197,868,312**
EXPENDITURES			-
Grants to education programs	(386,819,630)	(595,846,723)	(209,027,093)
TOTAL STATEWIDE EDUCATION INITIATIVES ACCOUNT	**$ 11,158,781**	**$ -**	**$ (11,158,781)**
ENDING BALANCE *	**$ 11,158,781**	**$ -**	**$ (11,158,781)**
EARLY LEARNING ACCOUNT - ORS 327.269			
RESOURCES			
Beginning Balance	$ 38,657,724	$ 12,819,816	(25,837,908)
Revenues			
Allocation from the Fund for Student Success	397,567,727	529,782,552	132,214,825
Total Revenue	$ 436,225,451	$ 542,602,368	106,376,917
TOTAL RESOURCES	**$ 436,225,451**	**$ 542,602,368**	**106,376,917**
EXPENDITURES			-
Grants to education programs	(436,225,451)	(542,602,368)	(106,376,917)
TOTAL EARLY LEARNING ACCOUNT	**$ -**	**$ -**	**$ -**
ENDING BALANCE	**$ -**	**$ -**	**$ -**

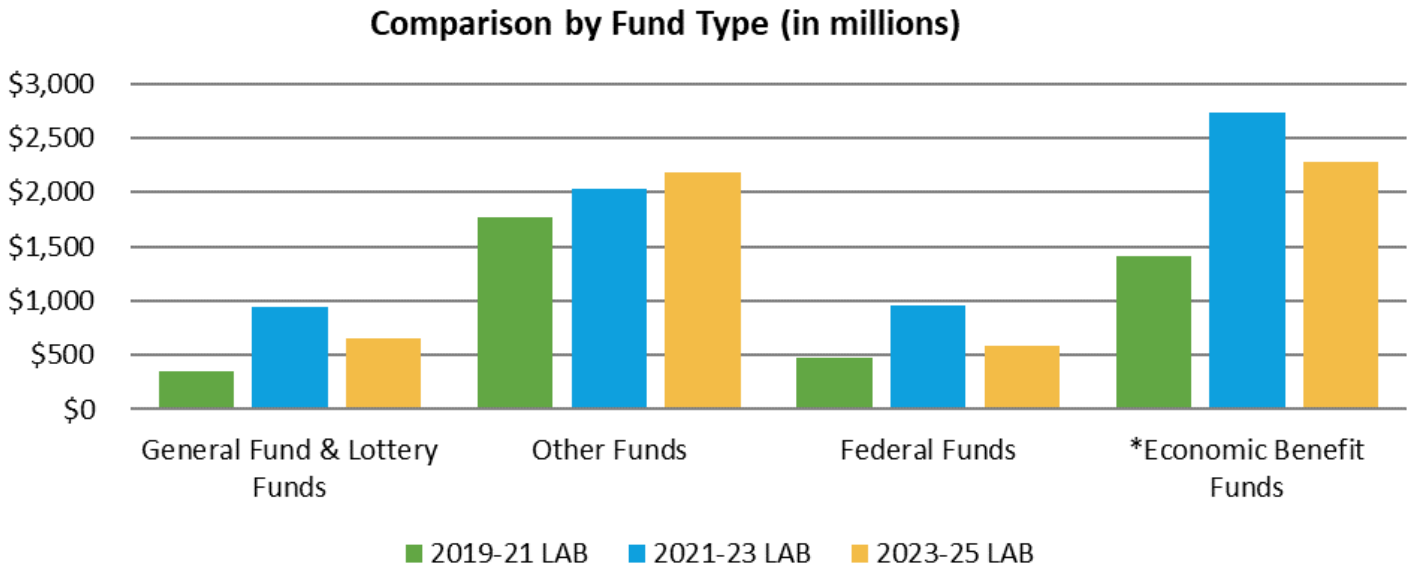
*The 2021-23 legislatively approved budget contained a one-time transfer into the School Stabilization Subaccount for Wildfire-impacted School Districts (HB 4026, 2022)

Agency Summary

OREGON HOUSING and COMMUNITY SERVICES

Housing and Community Services Department #91400

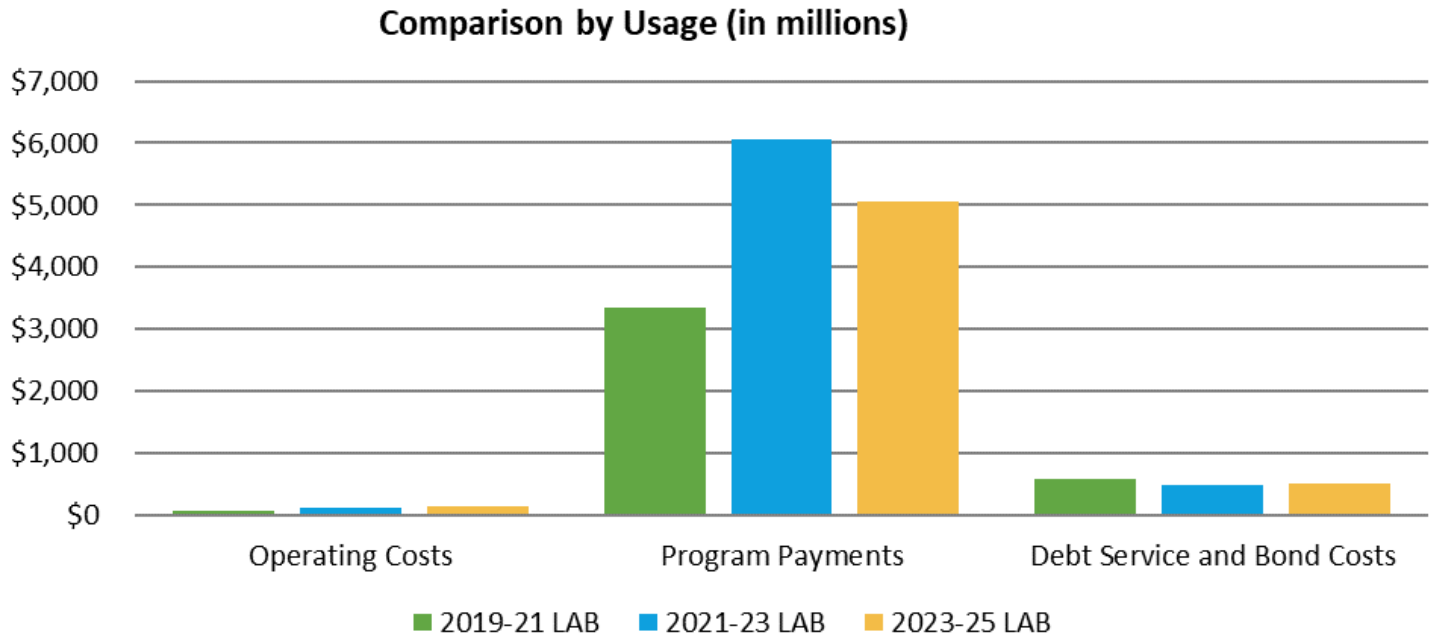
Budget Summary Graphics



FUND TYPE	2019-21 LAB	2021-23 LAB	2023-25 LAB
General Fund & Lottery Funds	$353	$946	$649
Other Funds	$1,763	$2,034	$2,189
Federal Funds	$469	$959	$587
*Economic Benefit Funds	$1,409	$2,733	$2,279
All Funds	**$3,994**	**$6,672**	**$5,704**

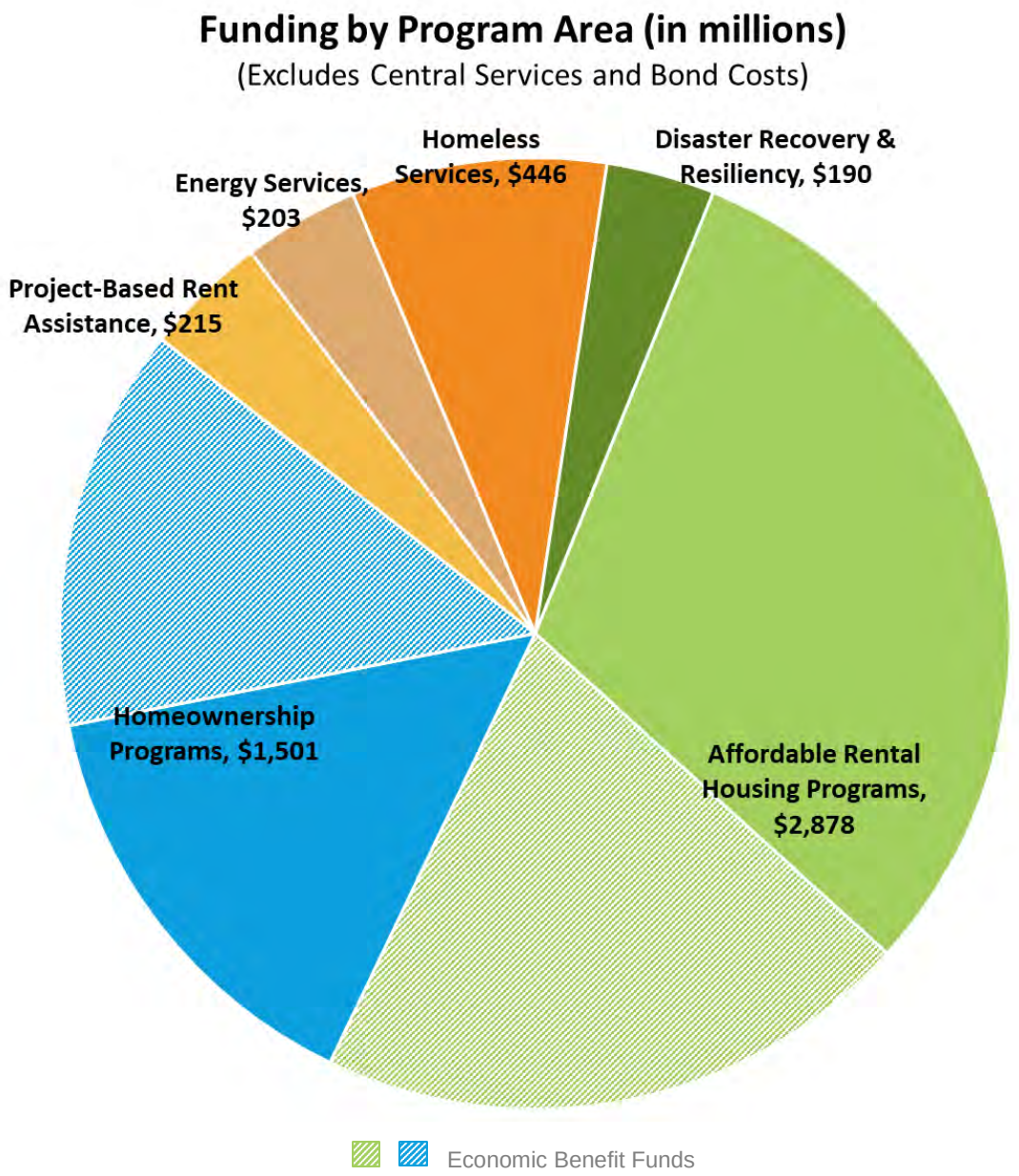
***Economic benefit funds include total equity provided to affordable housing projects from state and federal tax credits, conduit (pass-through) bond proceeds, foreclosure prevention payments through the Homeownership Stabilization Initiative, and mortgage-backed securities in the new Flex Lending program. All this funding is generated outside of state bank accounts.*

Housing and Community Services Department #91400

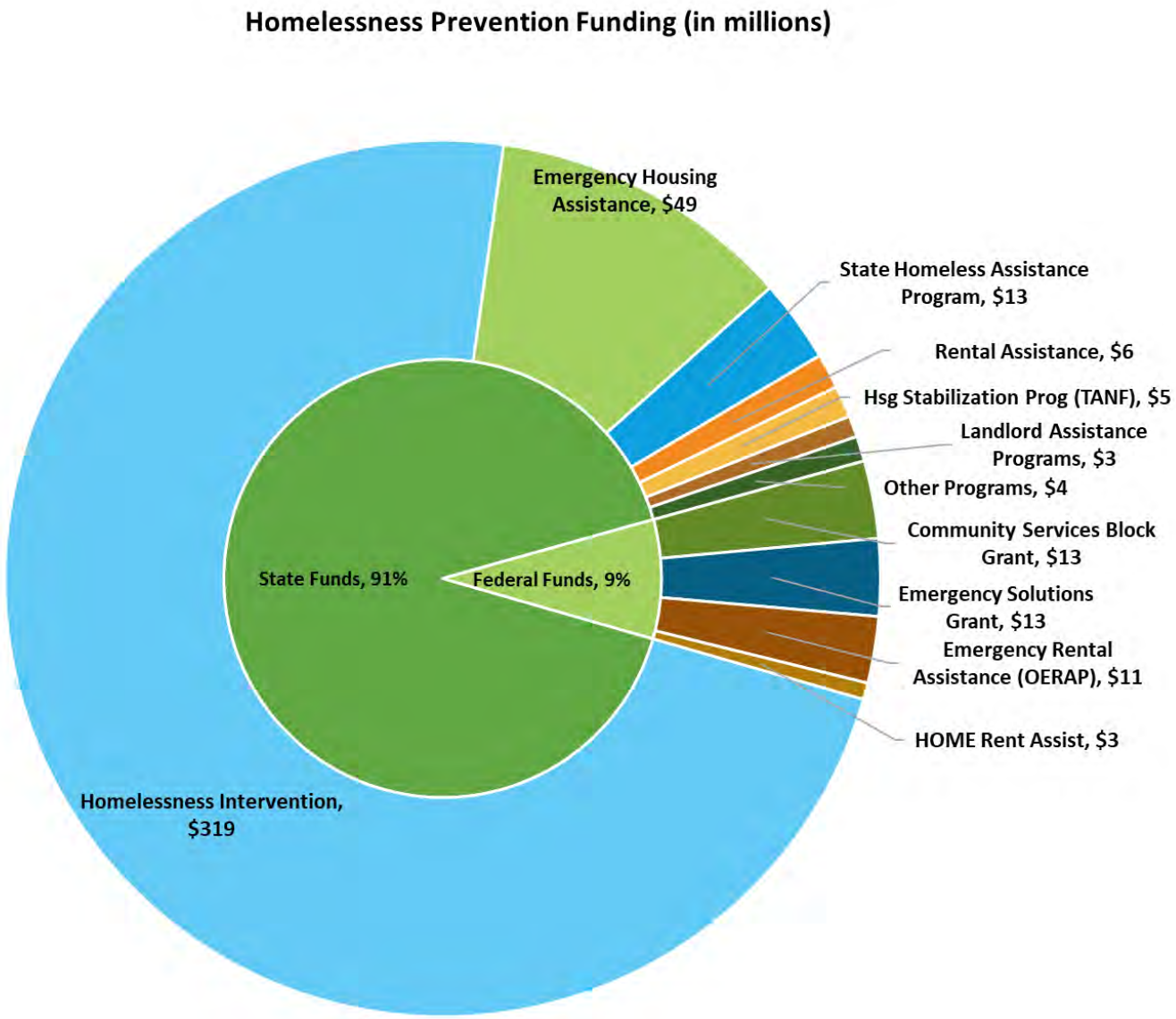


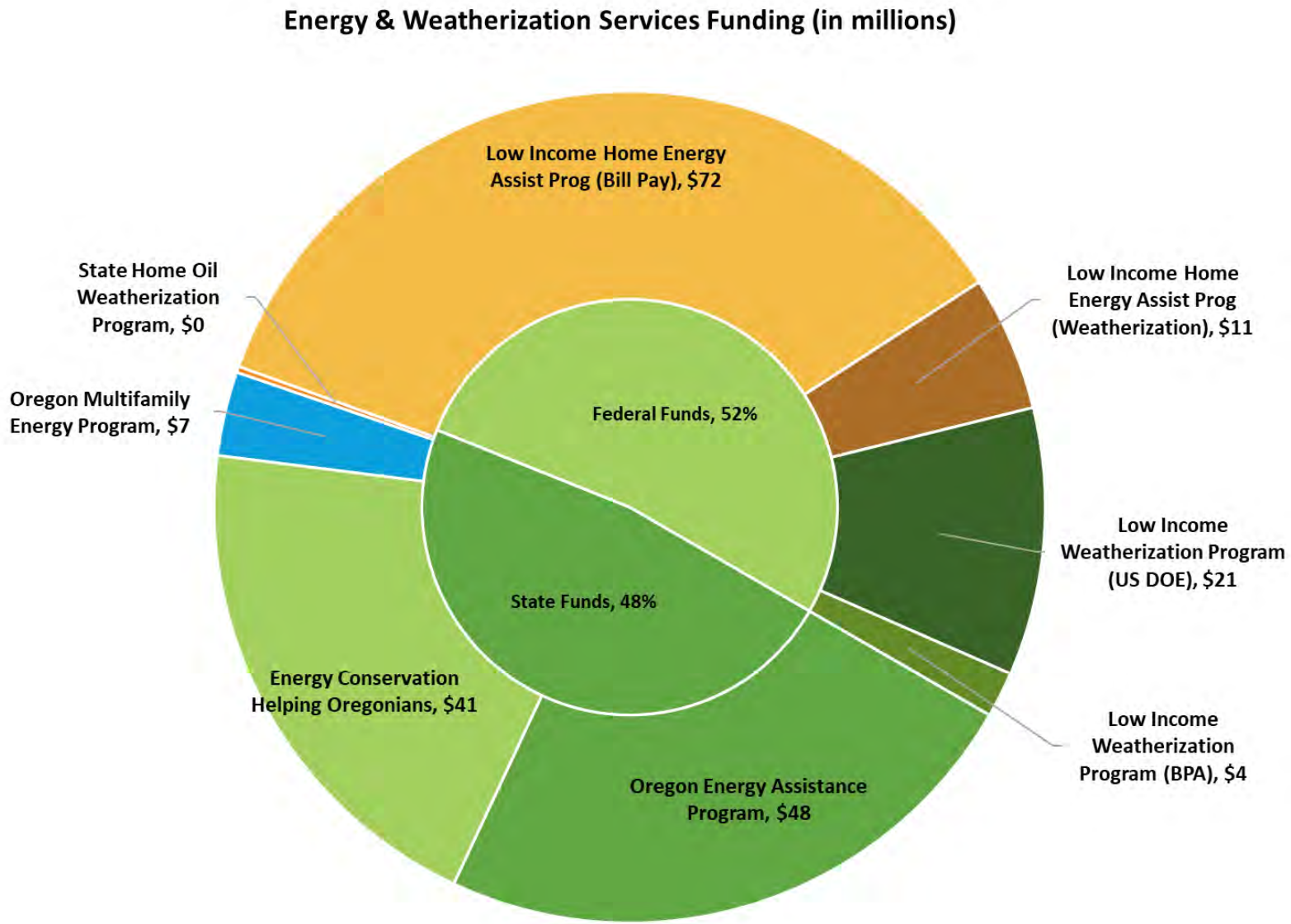
USAGE	2019-21 LAB	2021-23 LAB	2023-25 LAB
Operating Costs	$72	$121	$147
Program Payments	$3,355	$6,065	$5,048
Debt Service and Bond Costs	$567	$486	$509
All Funds	**$3,994**	**$6,672**	**$5,704**
Positions/FTE	253 / 220.81	416 / 363.75	470 / 459.99
Operating Cost Percentage	1.79%	1.81%	2.58%

Housing and Community Services Department #91400

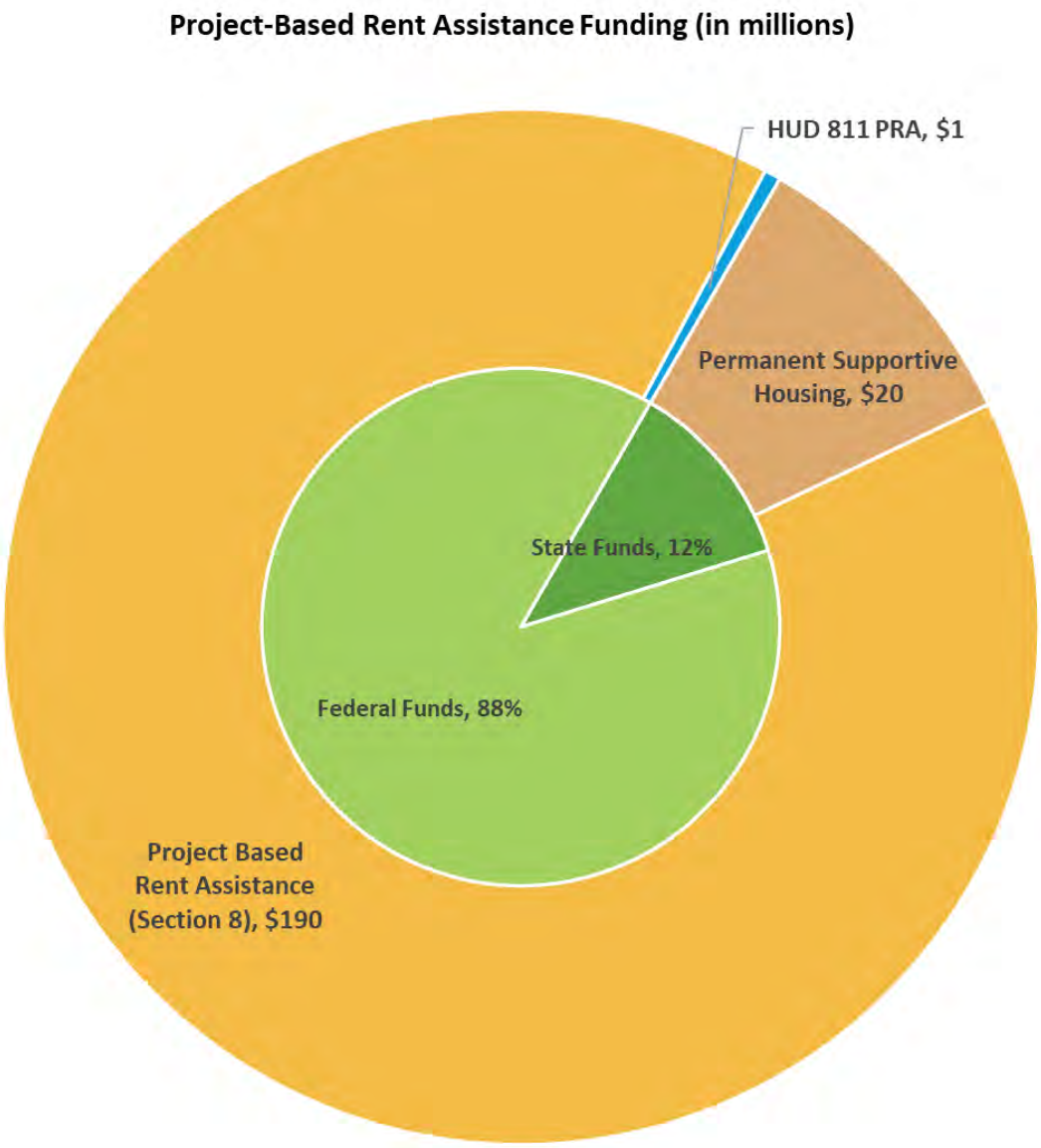


Housing and Community Services Department #91400

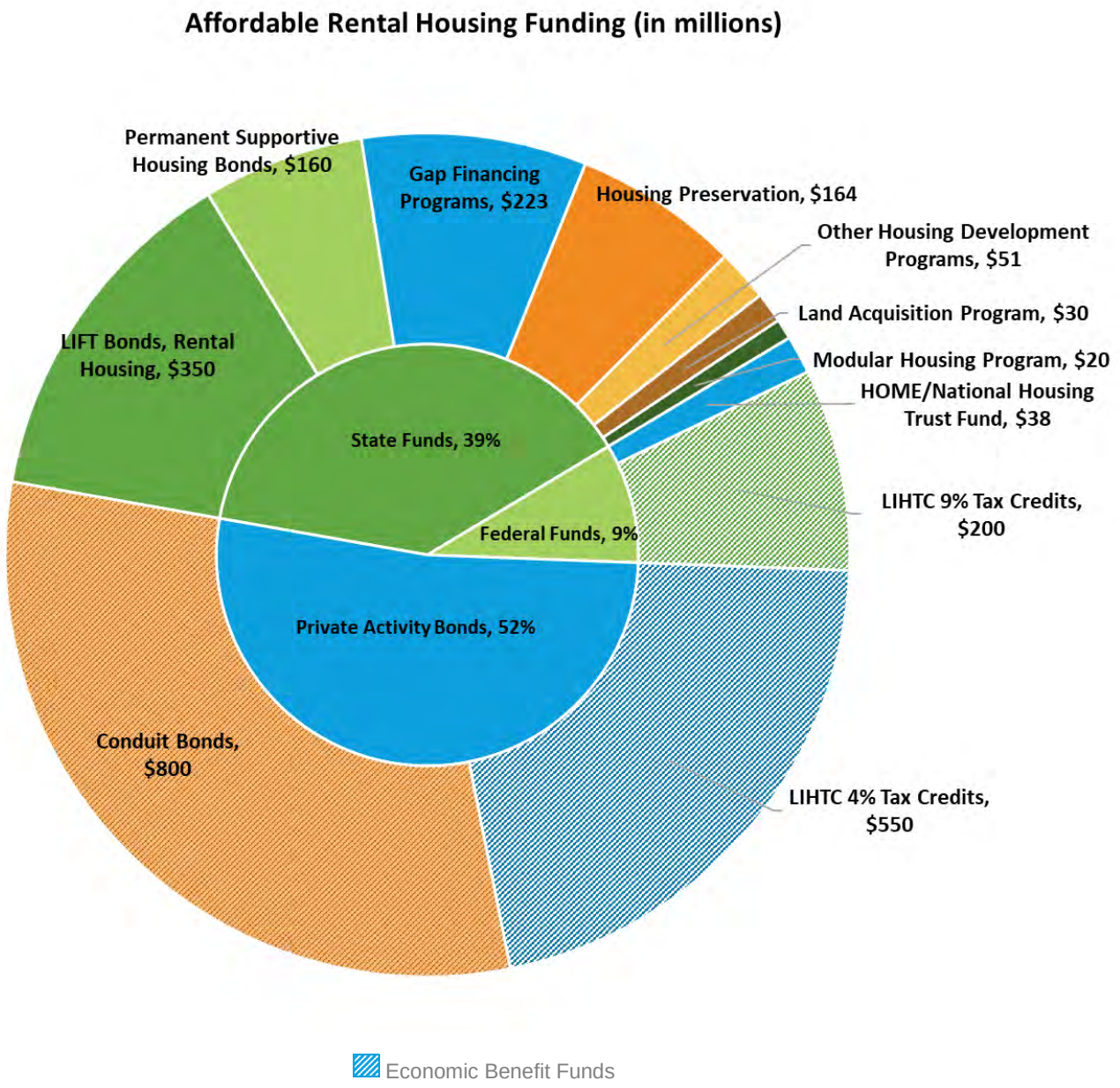



Energy & Weatherization Services Funding (in millions)
Low Income Home Energy Assist Prog (Bill Pay), $72
State Home Oil Weatherization Program, $0
Oregon Multifamily Energy Program, $7
Low Income Home Energy Assist Prog (Weatherization), $11
Federal Funds, 52%
State Funds, 48%
Low Income Weatherization Program (US DOE), $21
Energy Conservation Helping Oregonians, $41
Low Income Weatherization Program (BPA), $4
Oregon Energy Assistance Program, $48

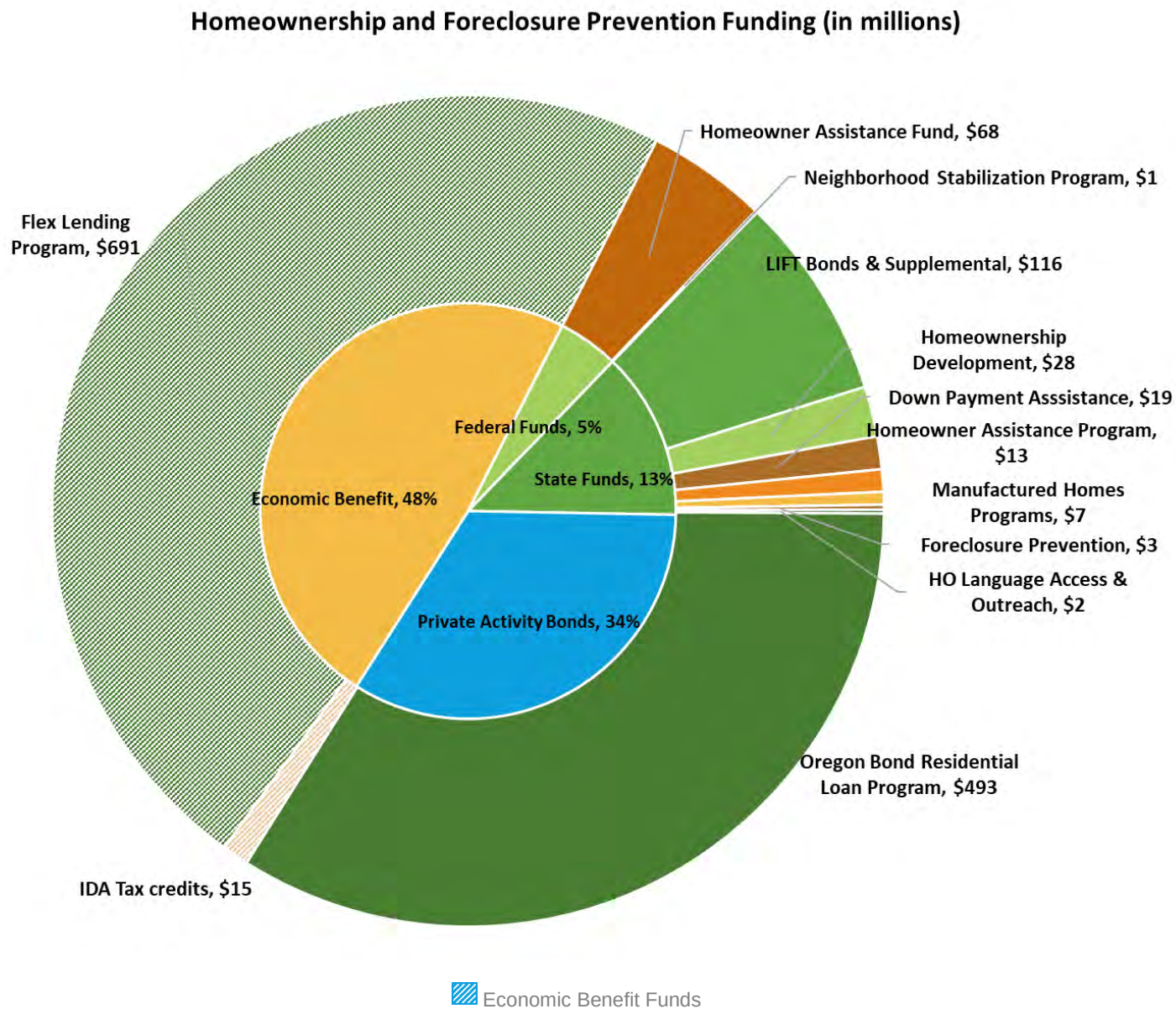
Housing and Community Services Department #91400



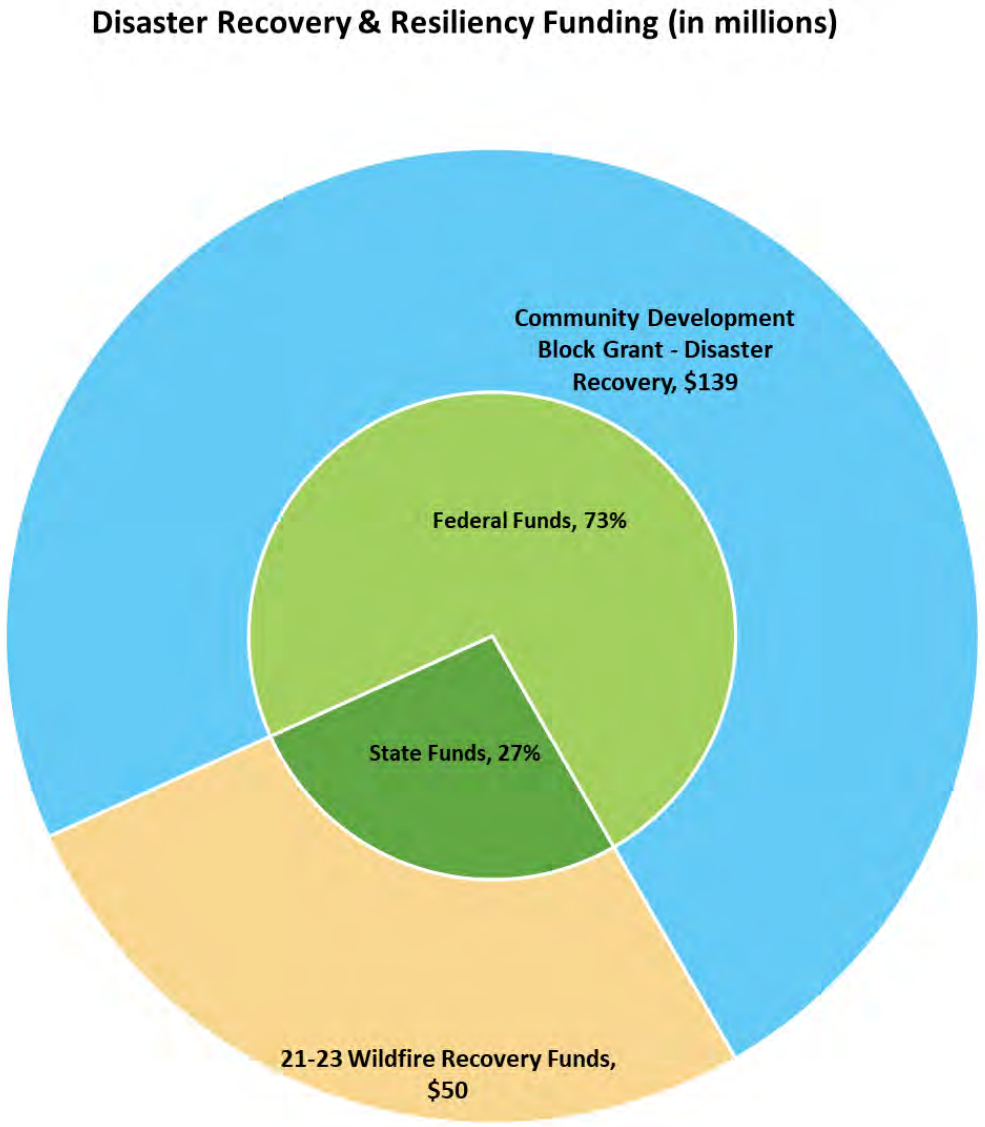
Housing and Community Services Department #91400



Housing and Community Services Department #91400



Housing and Community Services Department #91400



Housing and Community Services Department #91400

Mission Statement

Oregon Housing and Community Services Department's mission:

> We provide stable and affordable housing and engage leaders to develop an integrated statewide policy that addresses poverty and provides opportunity for Oregonians.

Statutory Authority

Oregon Revised Statutes (ORS) 456.555 establishes the Housing and Community Services Department (OHCS) and defines the agency's governance. Additional statutes that authorize OHCS activities and describe responsibilities are in the following ORS chapters:

90.643 - 90.671	294.187	456.250 – 456.270
90.732 - 90.738	307.203	456.355 - 456.725
90.767 - 90.775	315.164 - 315.169	458.215 - 458.740
90.840 – 90.849	315.271 - 315.272	566.340 - 566.360
131A.005	317.097	757.612 – 757.617
183.530 – 183.534	317.991	757.687
279A.025, 279A.050	426.506	

Agency Strategic Planning

Every January of even-numbered years, Oregon Housing and Community Services Department (OHCS) holds a series of planning session designed to review the department's performance against the policy priorities detailed in our strategic plan. Each division director develops a budget and staffing plan that supports the policy priorities outlined in the Statewide Housing Plan. This internal work, along with community engagement sessions, was critical in drafting our 2023-25 Agency Request Budget. Despite the ongoing impact of COVID-19 on both the economy and business operations, we are proud to know that OHCS has never wavered in its ability to provide services to the people of Oregon. The 2021-23 biennium has proven that no matter the challenge thrust upon us, our team's agility and ability to remain mission focused will ensure the department's long-term sustainability in delivery housing services.

The conditions and circumstances of the last biennium, which have acutely impacted households with low-income and Black, Indigenous and People of Color, have required that we reevaluate how the trajectory of our business operations need to evolve in alignment with our mission, values, and commitment to the people of Oregon. OHCS intentionally focuses on housing and community services, which allows the agency to serve Oregonians across the housing continuum. This includes preventing homelessness, reducing energy burden, providing housing stability support, innovative affordable housing financing and preservation, and reducing the racial wealth gap through homeownership. We are expanding to build internal infrastructure to focus on building community resiliency before and after an emergency.

As an agency, OHCS is placing a greater emphasis on strategic planning and aligning our aspirations with our operations. Growing from a small to medium sized agency manifests as an increased emphasis on being data driven, positive public impact and customer service. That work carries forward with the Statewide Housing Plan, a five-year strategic plan that guides policy and funding decisions.

The plan articulates the extent of Oregon's housing crisis and OHCS' responsibility to address it, as well as how the agency will pave the way for more Oregonians to have access to housing opportunities and achieve housing stability and self-sufficiency. The plan serves the following functions:

- Analyzes quantitative and qualitative data to help us understand areas of need across the state and within specific communities.
- Communicates our values and priorities to partners and legislators to build support and inspire coordinated action.
- Articulates how OHCS will lead, fund, and support our partners on priority housing issues through 2025.

- Provides a framework and direction for OHCS to prepare annual work plans, set goals, monitor progress, and implement our priorities.

The Statewide Housing Plan is grounded in guiding principles and lays out six policy priorities through the end of Fiscal Year 2025.

Policy Priorities

The plan includes six priorities that reflect the areas of focus for OHCS to lead and grow to address pressing housing needs and tap into compelling opportunities in ways that are consistent with the guiding principles and help achieve our vision. For each priority, the Plan outlines the evidence driving the priority, the goals associated with addressing the priority, the strategies OHCS will undertake to implement the priority, and the funding opportunities and challenges associated with implementation, as well as how we intend to work with our partners to advance the priorities. Implementation strategies inform actions and next steps, and they guide resource deployment to achieve the priority. The strategies are change oriented — they express something OHCS is going to do differently in the future in order to lead and grow in the priority areas. The priorities are as follows:

Equity and Racial Justice – Advance equity and racial justice to address disparities in housing and economic prosperity.
Homelessness – Build a coordinated and concerted statewide effort to prevent and end homelessness.
Permanent Supportive Housing – Invest in permanent supportive housing.
Affordable Rental Housing – Work to close the affordable rental housing gap.
Homeownership – Expand homeownership for low- and moderate-income Oregonians.
Rural Communities – Unlock housing opportunities in small towns and rural communities.

Guiding Principles

The Statewide Housing Plan guiding principles set direction for OHCS over the five-year plan horizon, building on its mission statement, vision, and core values. OHCS guiding principles go beyond written words. They support our vision and shape our internal culture, in pursuit of aligning business decisions with these values. This Agency Request Budget (ARB) represents the last biennium budget developed under the current Statewide Housing Plan and it sets a course of action aligned with our mission, vision, and values.

OHCS will continue to work holistically with people at the center to create economic opportunity and stability for Oregonians. To accomplish this work, OHCS must make the highest and best use of state funds while strengthen partnerships among public, private, and nonprofit organizations and between state agencies to effectively create more affordable housing and community services. In response to governments' roles in creating and exacerbating racial disparities in housing outcomes, OHCS centers equity and racial justice in policy and program decisions.

Criteria for 2023-25 Budget Development

The Agency Request Budget aims to balance Oregonians' needs across the housing continuum. While Oregon's housing crisis is supply driven, members of our communities are facing inhumane conditions. The human crisis of people living, and tragically dying, on the streets must be met with services to address the basic human needs of shelter. OHCS proposes a compassionate and aggressive, yet achievable, budget that centers equity and racial justice to bring housing solutions to Oregonians. OHCS will not posture as an agency committed to racial justice. Effective use of public dollars requires we are intentional and surgical in investing in housing solutions centered on racial justice through a statewide lens.

While OHCS leads with values, the agency has faced unprecedented growth, both in resources and expansion to new program areas. OHCS must prioritize internal capacity and ability to deliver funds while developing this budget. Ensuring these goals translate into meaningful positive impacts to the people of Oregon, OHCS established the following criteria for creation of our 2023-25 Agency Request Budget:

- Build a sustainable, resilient response to housing instability by prioritizing proactive investments that take a systemic, upstream approach, as well as right-sizing the infrastructure to ensure OHCS and partners are able to achieve the highest and best use of public funds.
- We acknowledge and take accountability for government's role in creating and exacerbating housing disparities and commit to re-examining these systems and structures, centering the voice of the end user, especially communities of color, and using racial equity analysis when developing policy.

- Use the Statewide Housing Plan, both the policy priorities and guiding principles, as the framework for the agenda.
- Strive for a transparent process that proactively engages staff in building the legislative agenda and ensures they stay informed of progress.
- Be proactive in working with stakeholders, including advocates and legislators, to first narrow potential new program requests, and second ensure any new program requests have an effective design.

With those criteria in mind, OHCS further refined the requested investment through engagement with stakeholders and key implementation partners to refine strategies. The agency held webinars and conducted surveys, hearing from dozens of service providers across the state. The agency embraced our role as a convener and thought leader to elevate what's needed and what is possible.

Legislative Concepts

LC 550 OHCS Statute Clean Up Bill (SB 892)

For the first time in nearly a decade, OHCS is bringing forward a legislative concept to address statutory inconsistencies and administrative burdens. LC 550 will align agency operations without altering existing legislative expectations of the agency. The bill will include five key issues:

- Affordable Rental Housing Division programs: This LC will include technical fixes to confirm income limits for the Oregon Affordable Housing Tax Credit program and ensure tribal governments are eligible entities to receive General Housing Account Program funds.
- Consistency in rulemaking engagement with Oregon's Housing Stability Council: OHCS is required to engage with the Council in rulemaking, but the ways in which the agency engages are inconsistent throughout programs and often create additional administrative burden and require redundancy in Council approval. Since the Council typically approves of program frameworks which are codified into rules, Councilmembers will have a consultative role as it relates to rulemaking to reduce redundancies in topics brought before the Council.
- Procurement Authority: As OHCS rapidly deployed emergency response programs crafted by the Legislature during multiple special sessions, it became clear that legislative intent/Legislative Counsel understanding of OHCS' procurement authority did not match legal guidance received by the agency. In partnership with Legislative Counsel and the Department of Justice, OHCS is introducing clarifying language to address legal ambiguity.
- Ability to loan Down Payment Assistance (DPA) funds: OHCS has received conflicting legal guidance on the ability to loan DPA funds to Oregonians, and the agency seeks to clarify the authority to establish a revolving DPA program that will allow public investments to support more than one homebuyer as funds recycle back into the account.
- Account clean-up: OHCS is removing incorrect references to revolving accounts in statute and repealing accounts that have been vacant for multiple biennia. This is a request brought forward, in part, by the Legislative Fiscal Office.

LC 554 Flexibility to Finance Mixed Income Housing (HB 2761)

Oregon Revised Statute 456.620 restricts OHCS from investing resources for affordable housing where more than 30 percent of homes in a development are not restricted to 120 percent area median income (AMI), even if OHCS funds do not subsidize

nonrestricted units. In the present development climate, providing some number of affordable units in a larger market housing development provides much-needed units, providing housing for a broader spectrum of housing needs. The LC will retain the Council's authority to establish mixed income development limits.

LC 555 Improving Private Activity Bonds (PAB) for Affordable Housing (SB 225)

The statewide pipeline of affordable housing development far exceeds the amount of PAB that OHCS and Public Housing Authorities (PHAs) receive. Currently, the state does not have a way to coordinate affordable rental housing project selection for PAB resources across entities in the State, creating uncertainty in the number of projects that can be completed. This concept would ensure PAB resources for affordable housing are allocated through OHCS exclusively, and not the PAB Committee. Additionally, OHCS cannot close affordable housing deals during the "blackout period" that begins at the new biennium and ends with the Governor signs the bond authorization bill. The bill will allow OHCS to move forward with financial closings for affordable housing development during the blackout period. OHCS has vetted this concept with Oregon Treasury.

LC 558 Supporting Housing Recovery After Disasters (HB 3215)

OHCS administered the Wildfire Damage Housing Relief Program after the 2020 fires to provide flexible funding for low- to moderate-income households to repair or replace housing damaged by wildfire. However, the Oregon Department of Human Services is requesting resources to administer a similar program that would be paired with case management for disaster survivors. With this LC, OHCS will maintain a disaster recovery account (Disaster Housing Recovery Fund) while removing the specific program frameworks, allowing the legislature to allocate resources and provide intent and direction specific to the disaster. OHCS is also seeking the ability to directly contract with entities rebuilding residential homes post-disaster.

LC 560 Extend the Dispute Resolution Advisory Committee & Manufactured Homeowner Legal Assistance (HB 3151)

The Dispute Resolution Advisory Committee (DRAC) was established by SB 586 (2019) to oversee mandatory mediation for manufactured home parks and pilot grants to fund legal representation for low-income tenants of manufactured home parks. The DRAC and grantmaking authority expire in January 2024. DRAC members voted unanimously to extend the sunset to January 2027.

LC 562 Homelessness Recommendations Placeholder (SB 893)

OHCS is planning to introduce a placeholder bill as a legislative vehicle to advance forthcoming recommendations from the ongoing Taskforce on Homelessness and Racial Disparities and/or the Interagency Council on Homelessness, which is being established by the Governor's Office. Recommendations from these bodies are expected in the fall of 2022 and beyond, thus this placeholder will be introduced with a broad "relating to homelessness" clause that would allow amendments, should there be statutory recommendations, to the bill during the legislative session.

Agency Programs

The vision statement that guides OHCS is *"All Oregonians have the opportunity to pursue prosperity and live free from poverty."* The mission of the Department, *"providing stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians"*, validates the need for statewide clarity and focus on efforts to increase and sustain housing stabilization for Oregonians in need. The agency programs support the strategies that help all Oregonians have the opportunity to work toward self-sufficiency and increased personal well-being.

The department's programs address the continuum of housing needs of all Oregonians, from addressing the humanitarian needs on Oregon's streets, to homelessness prevention and housing stabilization, to affordable rental housing, to home ownership and foreclosure prevention. The services funded by OHCS are summarized in the following overview of the agency's program units.

Housing Stabilization Programs

The Housing Stabilization Division programs are designed to stabilize housing for low-income Oregonians and support community resiliency, including programs to prevent and end homelessness and reduce energy costs. These programs include:

- Homeless assistance programs deliver services that enable households that are homeless or at risk of homelessness to maintain or regain housing stability. OHCS has thoughtfully expanded partnerships to strengthen this work.
- Rental assistance programs are available to Oregonians earning at or below 50 percent of area median income. These programs offer rental assistance and refundable security deposits paid directly to property owners on the tenants' behalf.
- Low-income water and energy assistance programs provide bill payment assistance to eligible households earning 60 percent or less of Oregon's median income.
- Low-income weatherization assistance programs provide home health and safety improvements, heating system repair and replacement, energy conservation services, and baseload measures to households earning 200 percent or less of the federal poverty level.
- Individual Development Accounts provide matched savings to help low-income Oregonians save for a specified goal, such as a home, an education, a micro-business, and more.

Project-Based Rental Assistance

The Project-Based Rent Assistance programs provide state and federal rent subsidies for low-income tenants of specific units. The state-funded program, Permanent Supportive Housing (PSH), was initiated in the 2019-21 biennium. This budget unit was new in the 2021-23 biennium and is intended to distinguish between these programs and the tenant-based rent assistance in the Housing Stabilization Division. These programs include:

- The HUD Project-Based Rental Assistance Program provides rent subsidy payments paid directly to property owners. These subsidies prevent tenants from being rent burdened by ensuring they pay no more than 30 percent of their income for rent. Contract administration of these programs includes contract renewals, rent adjustments, tenant complaint resolution, on-site monitoring of owner policies, procedures, and practices, and follow-up on physical inspection findings.
- The Section 811 Project Rental Assistance (PRA) Program provides project-based rental assistance to extremely-low-income persons with mental, intellectual and/or developmental disabilities and supports them in living independently in the community by increasing the supply of rental housing linked with support services.
- Permanent Supportive Housing Rental Assistance (PSH) is an evidence-based approach to housing that integrates lease-based, affordable housing with tenancy supports and other voluntary services to support individuals with high needs, including persons with disabilities and persons coming out of chronic homelessness, achieve stable housing and recovery in their communities.

Multifamily Rental Housing Programs

The Affordable Rental Housing Division provides partial financing for developing, preserving, and protecting affordable rental housing while ensuring that the homes meet physical and financial standards. These programs include:

- Affordable rental housing development programs provide a continuum of housing options so that Oregonians can live affordably and independently. Federal and state-funded programs provide financing for the development of new housing units, rehabilitation of existing units, preservation of affordable housing projects with project-based Section 8 and Rural Development rental subsidies and preserving manufactured dwelling parks.
- Portfolio administration and compliance monitoring of projects that have received OHCS funding ensures that the projects meet the regulatory requirements of the various funding sources. Many properties are physically inspected regularly, and a review of management is conducted to ensure compliance with regulatory

standards, federal regulations, and state rules. The projects' financial statements are reviewed annually to ensure the fiscal viability of the project.

Single Family Housing Programs

Homeownership Division programs expand access to affordable homeownership through competitive market rate residential loans, residential loans containing down payment assistance, and grants to assist homeowners in retaining their homes through education, foreclosure counseling, and financial assistance services. These programs benefit homebuyers and homeowners who are typically not served by traditional lenders, and who would not otherwise have access to the housing market and homeownership services.

This division also oversees the Manufactured Housing programs administered by OHCS, including a regulatory framework to support residents in manufactured housing and marinas, as well as funding to help owners of manufactured homes retain and, when necessary, upgrade their residences to ensure this critical housing stock is retained and safe for its residents.

Homeownership Stabilization Initiative

Oregon Homeownership Stabilization Initiative programs were designed to help homeowners at risk of foreclosure recover from unemployment or underemployment, modify their mortgages, or repay delinquent mortgage payments. Preventing foreclosures helps keep families in their homes, preserves communities, helped stabilize Oregon's housing market, and prevents additional homeowners from entering Oregon's difficult rental market. These programs ended December 31, 2021 and are being phased out of the 2023-25 budget.

Disaster Recovery and Resilience

The Disaster Recovery and Resilience program unit was created with the 2023-25 Agency Request Budget. OHCS recognized the need for dedicated capacity and resources to help Oregonians recover from wildfires and other natural disasters in the wake of the 2020 wildfire season, which destroyed over 4,300 housing units in western Oregon. This massive destruction compounded a pre-existing housing crisis. In the 2021-23 biennium, OHCS received one-time General Fund and Lottery Bond proceeds to address wildfire recovery. We also received $422 million in federal Community Development Block Grant - Disaster Recovery (CDBG-DR) funds, which have a six-year expenditure period. OHCS is responsible for carrying out or overseeing a range of disaster recovery efforts organized to support individual and community recovery from the 2020 Labor Day fires.

Central Services

Central Services comprises the critical administrative functions of the department, including the Director's Office and the Housing Stability Council. The Central Services program unit includes the Director's Office, the Deputy Director's Office, the Research Office, the Public Affairs Division, the Equity, Diversity and Inclusion Office, and the Central Services Division.

The Central Services Division consists of the Administrator and Budget Unit, the Project Management Office, the Business Services Section, the Human Resources Section, the Controller's Section, the Procurement and Contracting Section, the Accounting Section, the Fiscal Compliance Section, and Information Services.

Bond Activities and Debt Service

The Bond Activities and Debt Service program unit encompasses activities related to the department's bond-financed loan programs. This includes the issuance of bonds to finance multifamily and single-family mortgage loans, bond issuance costs, administrative expenses related to performing these functions, and asset-protection costs associated with foreclosures and acquired properties. Costs related to general obligation and lottery-backed bonds issued by the Department of Administrative Services on behalf of OHCS are also included here.

Capital Construction

This program unit was created in the 2015-17 budget for the proceeds from Article XI-Q General Obligation bonds. The bond proceeds are categorized as Capital Construction with an expenditure limitation period of six years, and the funds are used for financing affordable housing development.

Summary of 2023-25 Biennium Budget

Housing & Community Svcs Dept — **Leg. Adopted Budget**
Housing & Community Svcs Dept — **Cross Reference Number: 91400-000-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	350	327.84	2,915,975,280	501,765,128	25,224,730	848,189,272	437,638,180	926,685,282	176,472,688
2021-23 Emergency Boards	66	35.91	937,416,716	407,217,841	-	259,274,433	270,924,442	-	-
2021-23 Leg Approved Budget	**416**	**363.75**	**3,853,391,996**	**908,982,969**	**25,224,730**	**1,107,463,705**	708,562,622	**926,685,282**	**176,472,688**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(92)	(40.25)	98,649	554,026	-	3,724,829	(4,180,206)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			6,622,839	46,773,416	3,218,890	(33,241)	-	(43,336,226)	-
Base Nonlimited Adjustment			8,129,711	-	-	-	-	(500,000)	8,629,711
Capital Construction			(410,000,000)	-	-	(410,000,000)	-	-	-
Subtotal 2023-25 Base Budget	**324**	**323.50**	**3,458,243,195**	**956,310,411**	**28,443,620**	**701,155,293**	704,382,416	**882,849,056**	**185,102,399**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(311,045)	(37,541)	-	(190,815)	(82,689)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	304,399	30,232	-	231,052	43,115	-	-
Subtotal	**-**	**-**	**(6,646)**	**(7,309)**	**-**	**40,237**	(39,574)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	75,351,575	8,447,200	-	66,904,375	-	-	-
022 - Phase-out Pgm & One-time Costs	(1)	(1.00)	(1,581,214,393)	(775,547,172)	-	(280,474,333)	(525,192,888)	-	-
Subtotal	**(1)**	**(1.00)**	**(1,505,862,818)**	**(767,099,972)**	**-**	**(213,569,958)**	(525,192,888)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	23,949,772	2,416,034	-	15,647,933	5,885,805	-	-
State Gov"t & Services Charges Increase/(Decrease)			2,078,250	583,160	-	866,782	628,308	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**26,028,022**	**2,999,194**	**-**	**16,514,715**	6,514,113	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**323**	**322.50**	**1,978,401,753**	**192,202,324**	**28,443,620**	**504,140,287**	185,664,067	**882,849,056**	**185,102,399**

Summary of 2023-25 Biennium Budget

Housing & Community Svcs Dept — **Leg. Adopted Budget**
Housing & Community Svcs Dept — **Cross Reference Number: 91400-000-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**323**	**322.50**	**1,978,401,753**	**192,202,324**	**28,443,620**	**504,140,287**	185,664,067	**882,849,056**	**185,102,399**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(18)	(18.00)	(4,054,123)	-	-	(3,131,042)	(923,081)	-	-
Modified 2023-25 Current Service Level	**305**	**304.50**	**1,974,347,630**	**192,202,324**	**28,443,620**	**501,009,245**	184,740,986	**882,849,056**	**185,102,399**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	6	6.00	16,153,696	-	-	851,763	15,301,933	-	-
Subtotal Emergency Board Packages	**6**	**6.00**	**16,153,696**	**-**	**-**	**851,763**	15,301,933	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	4	3.50	4,496,246	(305,548)	-	4,801,794	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	(6,713,450)	(8,794,494)	-	1,678,880	402,164	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
803 - Emergency Housing Investment Package	6	21.00	143,300,000	139,300,000	-	4,000,000	-	-	-
804 - Removing Barriers to Shelter	-	-	1,000,000	1,000,000	-	-	-	-	-
805 - Affordable Housing Realignment	34	29.04	26,950,233	9,700,000	-	17,250,233	-	-	-
806 - Expenditure Alignment	3	3.00	85,652,555	-	-	30,790,073	54,862,482	-	-
810 - Statewide Adjustments	-	-	(16,396,273)	(15,403,743)	(381,340)	(516,830)	(94,360)	-	-
811 - Budget Reconciliation	1	0.88	89,046,856	31,704,460	2,507,603	54,834,793	-	-	-
813 - Policy Bills	28	11.53	193,724,931	188,724,931	-	5,000,000	-	-	-
816 - Capital Construction	-	-	600,000,000	-	-	600,000,000	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
101 - Retaining Quality Staff	19	19.00	4,183,767	-	-	3,787,885	395,882	-	-
102 - Improving Program Delivery and Access	31	29.12	6,820,275	-	-	5,815,475	1,004,800	-	-
103 - Training, Technical Assistance & Access	-	-	1,700,000	1,700,000	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	5,000,000	5,000,000	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	5,000,000	2,500,000	-	2,500,000	-	-	-
109 - Building Starter Homes	-	-	40,000,000	-	-	40,000,000	-	-	-
110 - Keeping Oregonians in their Homes	-	-	61,000,000	61,000,000	-	-	-	-	-
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	22,500,000	10,000,000	-	12,500,000	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	32	31.92	158,717,606	-	-	21,889,550	136,828,056	-	-
119 - Deploying Weatherization Resources	1	0.50	8,500,000	-	-	-	8,500,000	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**159**	**149.49**	**1,434,482,746**	**426,125,606**	**2,126,263**	**804,331,853**	201,899,024	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**470**	**459.99**	**3,424,984,072**	**618,327,930**	**30,569,883**	**1,306,192,861**	401,941,943	**882,849,056**	**185,102,399**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Housing & Community Svcs Dept **Cross Reference Number: 91400-000-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Percentage Change From 2021-23 Leg Approved Budget	12.98%	26.46%	-11.12%	-31.98%	21.19%	17.94%	-43.27%	-4.73%	4.89%
Percentage Change From 2023-25 Current Service Level	45.51%	42.63%	73.12%	221.71%	7.48%	159.09%	116.49%	-	-

Summary of 2023-25 Biennium Budget

Housing & Community Svcs Dept | **Leg. Adopted Budget**
Housing Stabilization Programs | **Cross Reference Number: 91400-010-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	52	50.04	629,195,801	126,727,791	-	143,157,309	359,310,701	-	-
2021-23 Emergency Boards	9	5.69	507,891,589	182,007,878	-	104,310,950	221,572,761	-	-
2021-23 Leg Approved Budget	**61**	**55.73**	**1,137,087,390**	**308,735,669**	**-**	**247,468,259**	580,883,462	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(13)	(7.73)	(693,539)	309,377	-	85,684	(1,088,600)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**48**	**48.00**	**1,136,393,851**	**309,045,046**	**-**	**247,553,943**	579,794,862	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(40,735)	(18,075)	-	(12,124)	(10,536)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	18,650	16,779	-	39,315	(37,444)	-	-
Subtotal	**-**	**-**	**(22,085)**	**(1,296)**	**-**	**27,191**	(47,980)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	9,204,375	-	-	9,204,375	-	-	-
022 - Phase-out Pgm & One-time Costs	(1)	(1.00)	(882,088,298)	(264,284,142)	-	(144,174,936)	(473,629,220)	-	-
Subtotal	**(1)**	**(1.00)**	**(872,883,923)**	**(264,284,142)**	**-**	**(134,970,561)**	(473,629,220)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	10,374,487	1,755,492	-	4,167,891	4,451,104	-	-
Subtotal	**-**	**-**	**10,374,487**	**1,755,492**	**-**	**4,167,891**	4,451,104	**-**	**-**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Housing Stabilization Programs **Cross Reference Number: 91400-010-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(2)	(2.00)	(597,158)	(248,080)	-	(914)	(348,164)	-	-
Subtotal: 2023-25 Current Service Level	**45**	**45.00**	**273,265,172**	**46,267,020**	**-**	**116,777,550**	110,220,602	**-**	**-**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Housing Stabilization Programs **Cross Reference Number: 91400-010-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**45**	**45.00**	**273,265,172**	**46,267,020**	**-**	**116,777,550**	110,220,602	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(10)	(10.00)	(2,261,280)	-	-	(1,863,772)	(397,508)	-	-
Modified 2023-25 Current Service Level	**35**	**35.00**	**271,003,892**	**46,267,020**	**-**	**114,913,778**	109,823,094	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	2	2.00	15,301,933	-	-	-	15,301,933	-	-
Subtotal Emergency Board Packages	**2**	**2.00**	**15,301,933**	**-**	**-**	**-**	15,301,933	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	2	2.00	4,149,670	-	-	4,149,670	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
803 - Emergency Housing Investment Package	6	12.75	132,651,886	132,651,886	-	-	-	-	-
804 - Removing Barriers to Shelter	-	-	1,000,000	1,000,000	-	-	-	-	-
805 - Affordable Housing Realignment	-	-	-	-	-	-	-	-	-
806 - Expenditure Alignment	-	-	14,486,618	-	-	3,719,400	10,767,218	-	-
810 - Statewide Adjustments	-	-	(4,039)	(3,384)	-	(648)	(7)	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	10	3.13	133,650,447	128,650,447	-	5,000,000	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Housing Stabilization Programs **Cross Reference Number: 91400-010-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
101 - Retaining Quality Staff	10	10.00	2,198,183	-	-	2,198,183	-	-	-
102 - Improving Program Delivery and Access	-	-	-	-	-	-	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	5,000,000	5,000,000	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	61,000,000	61,000,000	-	-	-	-	-
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	1	0.50	8,500,000	-	-	-	8,500,000	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**29**	**28.38**	**362,632,765**	**328,298,949**	**-**	**15,066,605**	19,267,211	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**66**	**65.38**	**648,938,590**	**374,565,969**	**-**	**129,980,383**	144,392,238	**-**	**-**

Housing & Community Svcs Dept
Housing Stabilization Programs
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 91400-010-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2021-23 Leg Approved Budget	8.20%	17.32%	-42.93%	21.32%	-	-47.48%	-75.14%	-	-
Percentage Change From 2023-25 Current Service Level	46.67%	45.29%	137.48%	709.57%	-	11.31%	31.00%	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Project-Based Rental Housing Assistance **Cross Reference Number: 91400-025-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	17	16.50	198,060,321	13,795,536	-	6,771,781	1,020,316	-	176,472,688
2021-23 Emergency Boards	-	-	120,786	7,967	-	111,203	1,616	-	-
2021-23 Leg Approved Budget	**17**	**16.50**	**198,181,107**	**13,803,503**	**-**	**6,882,984**	1,021,932	**-**	**176,472,688**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	229,411	153,487	-	70,757	5,167	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			8,629,711	-	-	-	-	-	8,629,711
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**17**	**16.50**	**207,040,229**	**13,956,990**	**-**	**6,953,741**	1,027,099	**-**	**185,102,399**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(7,776)	(1,345)	-	(6,282)	(149)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	9,187	6,454	-	2,588	145	-	-
Subtotal	**-**	**-**	**1,411**	**5,109**	**-**	**(3,694)**	(4)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	8,447,200	8,447,200	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(3,400,000)	-	-	(3,400,000)	-	-	-
Subtotal	**-**	**-**	**5,047,200**	**8,447,200**	**-**	**(3,400,000)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	631,817	564,664	-	27,265	39,888	-	-
Subtotal	**-**	**-**	**631,817**	**564,664**	**-**	**27,265**	39,888	**-**	**-**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Project-Based Rental Housing Assistance **Cross Reference Number: 91400-025-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**17**	**16.50**	**212,720,657**	**22,973,963**	**-**	**3,577,312**	1,066,983	**-**	**185,102,399**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Project-Based Rental Housing Assistance **Cross Reference Number: 91400-025-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2023-25 Current Service Level	**17**	**16.50**	**212,720,657**	**22,973,963**	**-**	**3,577,312**	1,066,983	**-**	**185,102,399**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**17**	**16.50**	**212,720,657**	**22,973,963**	**-**	**3,577,312**	1,066,983	**-**	**185,102,399**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	4	4.00	851,763	-	-	851,763	-	-	-
Subtotal Emergency Board Packages	**4**	**4.00**	**851,763**	**-**	**-**	**851,763**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	(6,713,450)	(6,713,450)	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
803 - Emergency Housing Investment Package	-	-	8,000,000	4,000,000	-	4,000,000	-	-	-
804 - Removing Barriers to Shelter	-	-	-	-	-	-	-	-	-
805 - Affordable Housing Realignment	-	-	-	-	-	-	-	-	-
806 - Expenditure Alignment	2	1.84	419,566	-	-	419,566	-	-	-
810 - Statewide Adjustments	-	-	(320)	-	-	(313)	(7)	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Project-Based Rental Housing Assistance **Cross Reference Number: 91400-025-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	-	-	-	-	-	-	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**2**	**1.84**	**1,705,796**	**(2,713,450)**	**-**	**4,419,253**	(7)	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**23**	**22.34**	**215,278,216**	**20,260,513**	**-**	**8,848,328**	1,066,976	**-**	**185,102,399**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Project-Based Rental Housing Assistance **Cross Reference Number: 91400-025-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2021-23 Leg Approved Budget	35.29%	35.39%	8.63%	46.78%	-	28.55%	4.41%	-	4.89%
Percentage Change From 2023-25 Current Service Level	35.29%	35.39%	1.20%	-11.81%	-	147.35%	-	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Multifamily Rental Housing Programs **Cross Reference Number: 91400-030-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	90	88.17	411,115,472	170,281,907	-	202,702,079	37,231,486	900,000	-
2021-23 Emergency Boards	2	1.16	330,885,499	190,001,932	-	140,840,183	43,384	-	-
2021-23 Leg Approved Budget	**92**	**89.33**	**742,000,971**	**360,283,839**	**-**	**343,542,262**	37,274,870	**900,000**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(4)	(1.33)	1,652,307	2,851	-	1,361,551	287,905	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			(500,000)	-	-	-	-	(500,000)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**88**	**88.00**	**743,153,278**	**360,286,690**	**-**	**344,903,813**	37,562,775	**400,000**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(70,515)	2,385	-	(66,870)	(6,030)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	75,602	64	-	64,699	10,839	-	-
Subtotal	**-**	**-**	**5,087**	**2,449**	**-**	**(2,171)**	4,809	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	57,700,000	-	-	57,700,000	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(452,182,102)	(360,000,000)	-	(92,182,102)	-	-	-
Subtotal	**-**	**-**	**(394,482,102)**	**(360,000,000)**	**-**	**(34,482,102)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	10,492,334	16,604	-	10,170,515	305,215	-	-
Subtotal	**-**	**-**	**10,492,334**	**16,604**	**-**	**10,170,515**	305,215	**-**	**-**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Multifamily Rental Housing Programs **Cross Reference Number: 91400-030-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(1)	(1.00)	(235,879)	-	-	(203,970)	(31,909)	-	-
Subtotal: 2023-25 Current Service Level	**87**	**87.00**	**358,932,718**	**305,743**	**-**	**320,386,085**	37,840,890	**400,000**	**-**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Multifamily Rental Housing Programs **Cross Reference Number: 91400-030-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**87**	**87.00**	**358,932,718**	**305,743**	**-**	**320,386,085**	37,840,890	**400,000**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**87**	**87.00**	**358,932,718**	**305,743**	**-**	**320,386,085**	37,840,890	**400,000**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	(305,548)	-	305,548	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
803 - Emergency Housing Investment Package	-	-	-	-	-	-	-	-	-
804 - Removing Barriers to Shelter	-	-	-	-	-	-	-	-	-
805 - Affordable Housing Realignment	26	22.00	25,193,387	9,700,000	-	15,493,387	-	-	-
806 - Expenditure Alignment	(2)	(1.84)	(450,083)	-	-	(450,083)	-	-	-
810 - Statewide Adjustments	-	-	(144,756)	(1,233)	-	(143,508)	(15)	-	-
811 - Budget Reconciliation	-	-	50,000,000	-	-	50,000,000	-	-	-
813 - Policy Bills	3	2.51	50,657,250	50,657,250	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Multifamily Rental Housing Programs **Cross Reference Number: 91400-030-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	18	16.72	3,851,927	-	-	3,851,927	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**45**	**39.39**	**129,107,725**	**60,050,469**	**-**	**69,057,271**	(15)	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**132**	**126.39**	**488,040,443**	**60,356,212**	**-**	**389,443,356**	37,840,875	**400,000**	**-**

Housing & Community Svcs Dept
Multifamily Rental Housing Programs
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 91400-030-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Percentage Change From 2021-23 Leg Approved Budget	43.48%	41.49%	-34.23%	-83.25%	-	13.36%	1.52%	-55.56%	-
Percentage Change From 2023-25 Current Service Level	51.72%	45.28%	35.97%	19,640.83%	-	21.55%	-	-	-

Summary of 2023-25 Biennium Budget

Housing & Community Svcs Dept | **Leg. Adopted Budget**
Single Family Housing Programs | **Cross Reference Number: 91400-040-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	56	50.06	111,272,194	58,983,414	-	18,555,172	33,733,608	-	-
2021-23 Emergency Boards	-	-	88,979,529	35,114,574	-	12,194,615	41,670,340	-	-
2021-23 Leg Approved Budget	**56**	**50.06**	**200,251,723**	**94,097,988**	**-**	**30,749,787**	75,403,948	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(19)	(13.06)	(932,158)	(65,343)	-	549,594	(1,416,409)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**37**	**37.00**	**199,319,565**	**94,032,645**	**-**	**31,299,381**	73,987,539	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(48,539)	(11,789)	-	(20,129)	(16,621)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(24,276)	(1,057)	-	22,278	(45,497)	-	-
Subtotal	**-**	**-**	**(72,815)**	**(12,846)**	**-**	**2,149**	(62,118)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(146,962,985)	(90,395,952)	-	(6,200,000)	(50,367,033)	-	-
Subtotal	**-**	**-**	**(146,962,985)**	**(90,395,952)**	**-**	**(6,200,000)**	(50,367,033)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,905,892	76,173	-	831,231	998,488	-	-
Subtotal	**-**	**-**	**1,905,892**	**76,173**	**-**	**831,231**	998,488	**-**	**-**

Housing & Community Svcs Dept
Single Family Housing Programs
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 91400-040-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**37**	**37.00**	**54,189,657**	**3,700,020**	**-**	**25,932,761**	24,556,876	**-**	**-**

Housing & Community Svcs Dept
Single Family Housing Programs
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 91400-040-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**37**	**37.00**	**54,189,657**	**3,700,020**	**-**	**25,932,761**	24,556,876	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**37**	**37.00**	**54,189,657**	**3,700,020**	**-**	**25,932,761**	24,556,876	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
803 - Emergency Housing Investment Package	-	-	-	-	-	-	-	-	-
804 - Removing Barriers to Shelter	-	-	-	-	-	-	-	-	-
805 - Affordable Housing Realignment	-	-	-	-	-	-	-	-	-
806 - Expenditure Alignment	3	3.00	44,095,264	-	-	-	44,095,264	-	-
810 - Statewide Adjustments	-	-	(2,579)	(576)	-	(2,003)	-	-	-
811 - Budget Reconciliation	1	0.88	5,216,349	5,216,349	-	-	-	-	-
813 - Policy Bills	-	-	7,500,000	7,500,000	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Single Family Housing Programs **Cross Reference Number: 91400-040-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	2	2.00	518,003	-	-	283,050	234,953	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	5,000,000	2,500,000	-	2,500,000	-	-	-
109 - Building Starter Homes	-	-	40,000,000	-	-	40,000,000	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	22,500,000	10,000,000	-	12,500,000	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**6**	**5.88**	**124,827,037**	**25,215,773**	**-**	**55,281,047**	44,330,217	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**43**	**42.88**	**179,016,694**	**28,915,793**	**-**	**81,213,808**	68,887,093	**-**	**-**

Housing & Community Svcs Dept
Single Family Housing Programs
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 91400-040-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Percentage Change From 2021-23 Leg Approved Budget	-23.21%	-14.34%	-10.60%	-69.27%	-	164.11%	-8.64%	-	-
Percentage Change From 2023-25 Current Service Level	16.22%	15.89%	230.35%	681.50%	-	213.17%	180.52%	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Homeownership Stabilization Initiative **Cross Reference Number: 91400-050-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	14	5.93	1,454,862	-	-	1,454,862	-	-	-
2021-23 Emergency Boards	-	-	80,699	-	-	80,699	-	-	-
2021-23 Leg Approved Budget	**14**	**5.93**	**1,535,561**	**-**	**-**	**1,535,561**	-	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(14)	(5.93)	(1,332,446)	-	-	(1,332,446)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**203,115**	**-**	**-**	**203,115**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	(52,541)	-	-	(52,541)	-	-	-
Subtotal	**-**	**-**	**(52,541)**	**-**	**-**	**(52,541)**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(150,574)	-	-	(150,574)	-	-	-
Subtotal	**-**	**-**	**(150,574)**	**-**	**-**	**(150,574)**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Homeownership Stabilization Initiative **Cross Reference Number: 91400-050-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
803 - Emergency Housing Investment Package	-	-	-	-	-	-	-	-	-
804 - Removing Barriers to Shelter	-	-	-	-	-	-	-	-	-
805 - Affordable Housing Realignment	-	-	-	-	-	-	-	-	-
806 - Expenditure Alignment	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	-	-	-	-	-	-	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Housing & Community Svcs Dept
Homeownership Stabilization Initiative
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 91400-050-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Percentage Change From 2021-23 Leg Approved Budget	-100.00%	-100.00%	-100.00%	-	-	-100.00%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Disaster Recovery & Resiliency **Cross Reference Number: 91400-060-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase				-	-	-	-	-	-
Base Debt Service Adjustment				-	-	-	-	-	-
Base Nonlimited Adjustment				-	-	-	-	-	-
Capital Construction				-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	13	13.00	4,493,906	865,847	-	552,125	3,075,934	-	-
Subtotal: 2023-25 Current Service Level	**13**	**13.00**	**4,493,906**	**865,847**	**-**	**552,125**	3,075,934	**-**	**-**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Disaster Recovery & Resiliency **Cross Reference Number: 91400-060-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**13**	**13.00**	**4,493,906**	**865,847**	**-**	**552,125**	3,075,934	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**13**	**13.00**	**4,493,906**	**865,847**	**-**	**552,125**	3,075,934	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
803 - Emergency Housing Investment Package	-	-	-	-	-	-	-	-	-
804 - Removing Barriers to Shelter	-	-	-	-	-	-	-	-	-
805 - Affordable Housing Realignment	-	-	-	-	-	-	-	-	-
806 - Expenditure Alignment	-	-	27,101,190	-	-	27,101,190	-	-	-
810 - Statewide Adjustments	-	-	(1,711)	-	-	-	(1,711)	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Disaster Recovery & Resiliency **Cross Reference Number: 91400-060-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	-	-	-	-	-	-	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	29	29.00	158,036,086	-	-	21,889,550	136,146,536	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**29**	**29.00**	**185,135,565**	**-**	**-**	**48,990,740**	136,144,825	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**42**	**42.00**	**189,629,471**	**865,847**	**-**	**49,542,865**	139,220,759	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Percentage Change From 2021-23 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2023-25 Current Service Level	223.08%	223.08%	4,119.70%	-	-	8,873.12%	4,426.13%	-	-

Summary of 2023-25 Biennium Budget

Housing & Community Svcs Dept | **Leg. Adopted Budget**
Central Services | **Cross Reference Number: 91400-070-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	113	109.14	124,718,813	62,622,082	-	55,754,662	6,342,069	-	-
2021-23 Emergency Boards	55	29.06	9,394,460	85,490	-	1,672,629	7,636,341	-	-
2021-23 Leg Approved Budget	**168**	**138.20**	**134,113,273**	**62,707,572**	**-**	**57,427,291**	13,978,410	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(42)	(12.20)	877,088	153,654	-	2,691,703	(1,968,269)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**126**	**126.00**	**134,990,361**	**62,861,226**	**-**	**60,118,994**	12,010,141	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(136,967)	(8,717)	-	(78,897)	(49,353)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	265,405	7,992	-	142,341	115,072	-	-
Subtotal	**-**	**-**	**128,438**	**(725)**	**-**	**63,444**	65,719	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(92,160,363)	(60,867,078)	-	(30,096,650)	(1,196,635)	-	-
Subtotal	**-**	**-**	**(92,160,363)**	**(60,867,078)**	**-**	**(30,096,650)**	(1,196,635)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	298,278	3,101	-	204,067	91,110	-	-
State Gov"t & Services Charges Increase/(Decrease)			2,031,549	479,175	-	924,066	628,308	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Central Services **Cross Reference Number: 91400-070-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**2,329,827**	**482,276**	**-**	**1,128,133**	719,418	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(10)	(10.00)	(3,660,869)	(617,767)	-	(347,241)	(2,695,861)	-	-
Subtotal: 2023-25 Current Service Level	**116**	**116.00**	**41,627,394**	**1,857,932**	**-**	**30,866,680**	8,902,782	**-**	**-**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Central Services **Cross Reference Number: 91400-070-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**116**	**116.00**	**41,627,394**	**1,857,932**	**-**	**30,866,680**	8,902,782	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(8)	(8.00)	(1,792,843)	-	-	(1,267,270)	(525,573)	-	-
Modified 2023-25 Current Service Level	**108**	**108.00**	**39,834,551**	**1,857,932**	**-**	**29,599,410**	8,377,209	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	2	1.50	346,576	-	-	346,576	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	(2,081,044)	-	1,678,880	402,164	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
803 - Emergency Housing Investment Package	-	8.25	2,648,114	2,648,114	-	-	-	-	-
804 - Removing Barriers to Shelter	-	-	-	-	-	-	-	-	-
805 - Affordable Housing Realignment	8	7.04	1,756,846	-	-	1,756,846	-	-	-
806 - Expenditure Alignment	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(460,670)	-	-	(368,050)	(92,620)	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	15	5.89	1,917,234	1,917,234	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Central Services **Cross Reference Number: 91400-070-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
101 - Retaining Quality Staff	9	9.00	1,985,584	-	-	1,589,702	395,882	-	-
102 - Improving Program Delivery and Access	10	9.48	2,217,287	-	-	1,447,440	769,847	-	-
103 - Training, Technical Assistance & Access	-	-	1,700,000	1,700,000	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	3	2.92	681,520	-	-	-	681,520	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**47**	**44.08**	**12,792,491**	**4,184,304**	**-**	**6,451,394**	2,156,793	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**155**	**152.08**	**52,627,042**	**6,042,236**	**-**	**36,050,804**	10,534,002	**-**	**-**

Housing & Community Svcs Dept
Central Services
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 91400-070-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2021-23 Leg Approved Budget	-7.74%	10.04%	-60.76%	-90.36%	-	-37.22%	-24.64%	-	-
Percentage Change From 2023-25 Current Service Level	33.62%	31.10%	26.42%	225.21%	-	16.80%	18.32%	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Bond Activities and Debt Service **Cross Reference Number: 91400-080-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2021-23 Leg Adopted Budget	8	8.00	1,030,157,817	69,354,398	25,224,730	9,793,407	-	925,785,282	-
2021-23 Emergency Boards	-	-	64,154	-	-	64,154	-	-	-
2021-23 Leg Approved Budget	**8**	**8.00**	**1,030,221,971**	**69,354,398**	**25,224,730**	**9,857,561**	-	**925,785,282**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	297,986	-	-	297,986	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			6,622,839	46,773,416	3,218,890	(33,241)	-	(43,336,226)	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**8**	**8.00**	**1,037,142,796**	**116,127,814**	**28,443,620**	**10,122,306**	-	**882,449,056**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(6,513)	-	-	(6,513)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	12,372	-	-	12,372	-	-	-
Subtotal	**-**	**-**	**5,859**	**-**	**-**	**5,859**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(4,270,071)	-	-	(4,270,071)	-	-	-
Subtotal	**-**	**-**	**(4,270,071)**	**-**	**-**	**(4,270,071)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	246,964	-	-	246,964	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			46,701	103,985	-	(57,284)	-	-	-

Housing & Community Svcs Dept
Bond Activities and Debt Service
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 91400-080-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**293,665**	**103,985**	**-**	**189,680**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**8**	**8.00**	**1,033,172,249**	**116,231,799**	**28,443,620**	**6,047,774**	-	**882,449,056**	**-**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Bond Activities and Debt Service **Cross Reference Number: 91400-080-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**8**	**8.00**	**1,033,172,249**	**116,231,799**	**28,443,620**	**6,047,774**	**-**	**882,449,056**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**8**	**8.00**	**1,033,172,249**	**116,231,799**	**28,443,620**	**6,047,774**	**-**	**882,449,056**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
803 - Emergency Housing Investment Package	-	-	-	-	-	-	-	-	-
804 - Removing Barriers to Shelter	-	-	-	-	-	-	-	-	-
805 - Affordable Housing Realignment	-	-	-	-	-	-	-	-	-
806 - Expenditure Alignment	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(15,782,198)	(15,398,550)	(381,340)	(2,308)	-	-	-
811 - Budget Reconciliation	-	-	33,830,507	26,488,111	2,507,603	4,834,793	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Bond Activities and Debt Service **Cross Reference Number: 91400-080-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	1	0.92	233,058	-	-	233,058	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**1**	**0.92**	**18,281,367**	**11,089,561**	**2,126,263**	**5,065,543**	**-**	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**9**	**8.92**	**1,051,453,616**	**127,321,360**	**30,569,883**	**11,113,317**	**-**	**882,449,056**	**-**

Housing & Community Svcs Dept
Bond Activities and Debt Service
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 91400-080-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Percentage Change From 2021-23 Leg Approved Budget	12.50%	11.50%	2.06%	83.58%	21.19%	12.74%	-	-4.68%	-
Percentage Change From 2023-25 Current Service Level	12.50%	11.50%	1.77%	9.54%	7.48%	83.76%	-	-	-

Summary of 2023-25 Biennium Budget

Housing & Community Svcs Dept **Leg. Adopted Budget**
Capital Construction **Cross Reference Number: 91400-089-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	410,000,000	-	-	410,000,000	-	-	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**410,000,000**	**-**	**-**	**410,000,000**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(410,000,000)	-	-	(410,000,000)	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Housing & Community Svcs Dept **Leg. Adopted Budget**
Capital Construction **Cross Reference Number: 91400-089-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
082 - September Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
803 - Emergency Housing Investment Package	-	-	-	-	-	-	-	-	-
804 - Removing Barriers to Shelter	-	-	-	-	-	-	-	-	-
805 - Affordable Housing Realignment	-	-	-	-	-	-	-	-	-
806 - Expenditure Alignment	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	600,000,000	-	-	600,000,000	-	-	-

Housing & Community Svcs Dept **Leg. Adopted Budget**
Capital Construction **Cross Reference Number: 91400-089-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
101 - Retaining Quality Staff	-	-	-	-	-	-	-	-	-
102 - Improving Program Delivery and Access	-	-	-	-	-	-	-	-	-
103 - Training, Technical Assistance & Access	-	-	-	-	-	-	-	-	-
104 - Addressing Homelessness with PSH	-	-	-	-	-	-	-	-	-
105 - LIFTing up OR: Building Affordable Housing	-	-	-	-	-	-	-	-	-
106 - Shelter for Oregonians	-	-	-	-	-	-	-	-	-
107 - Preserving Oregon's Affordable Housing Stock	-	-	-	-	-	-	-	-	-
108 - Supporting Owners of Manufactured Homes	-	-	-	-	-	-	-	-	-
109 - Building Starter Homes	-	-	-	-	-	-	-	-	-
110 - Keeping Oregonians in their Homes	-	-	-	-	-	-	-	-	-
111 - Acquiring Land for Affordable Homes	-	-	-	-	-	-	-	-	-
112 - Modernizing Grant Management Systems	-	-	-	-	-	-	-	-	-
113 - Maintaining Homeownership	-	-	-	-	-	-	-	-	-
114 - CARE for Children in Affordable Housing	-	-	-	-	-	-	-	-	-
115 - Housing for Youth and Families	-	-	-	-	-	-	-	-	-
116 - Supporting Homebuyers	-	-	-	-	-	-	-	-	-
117 - Investing in Oregonians' Futures (IDAs)	-	-	-	-	-	-	-	-	-
118 - Deploying Federal Recovery Resources	-	-	-	-	-	-	-	-	-
119 - Deploying Weatherization Resources	-	-	-	-	-	-	-	-	-
120 - Consolidating TANF Programs at ODHS	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**600,000,000**	**-**	**-**	**600,000,000**	**-**	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**600,000,000**	**-**	**-**	**600,000,000**	**-**	**-**	**-**

Housing & Community Svcs Dept
Capital Construction
2023-25 Biennium

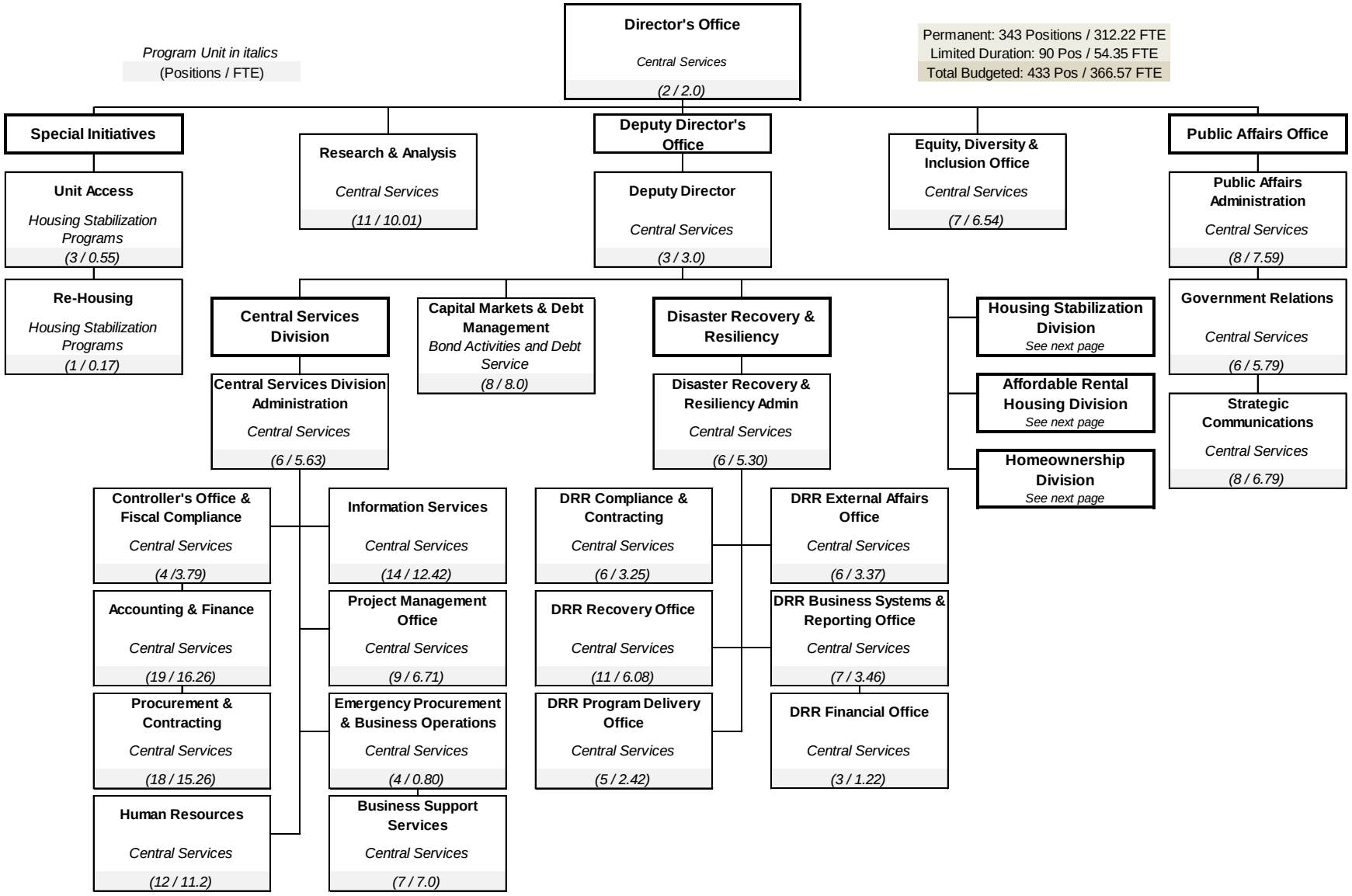
Leg. Adopted Budget
Cross Reference Number: 91400-089-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Percentage Change From 2021-23 Leg Approved Budget	-	-	46.34%	-	-	46.34%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Housing and Community Services Department #91400

2021-23 Organizational Chart by Divisions

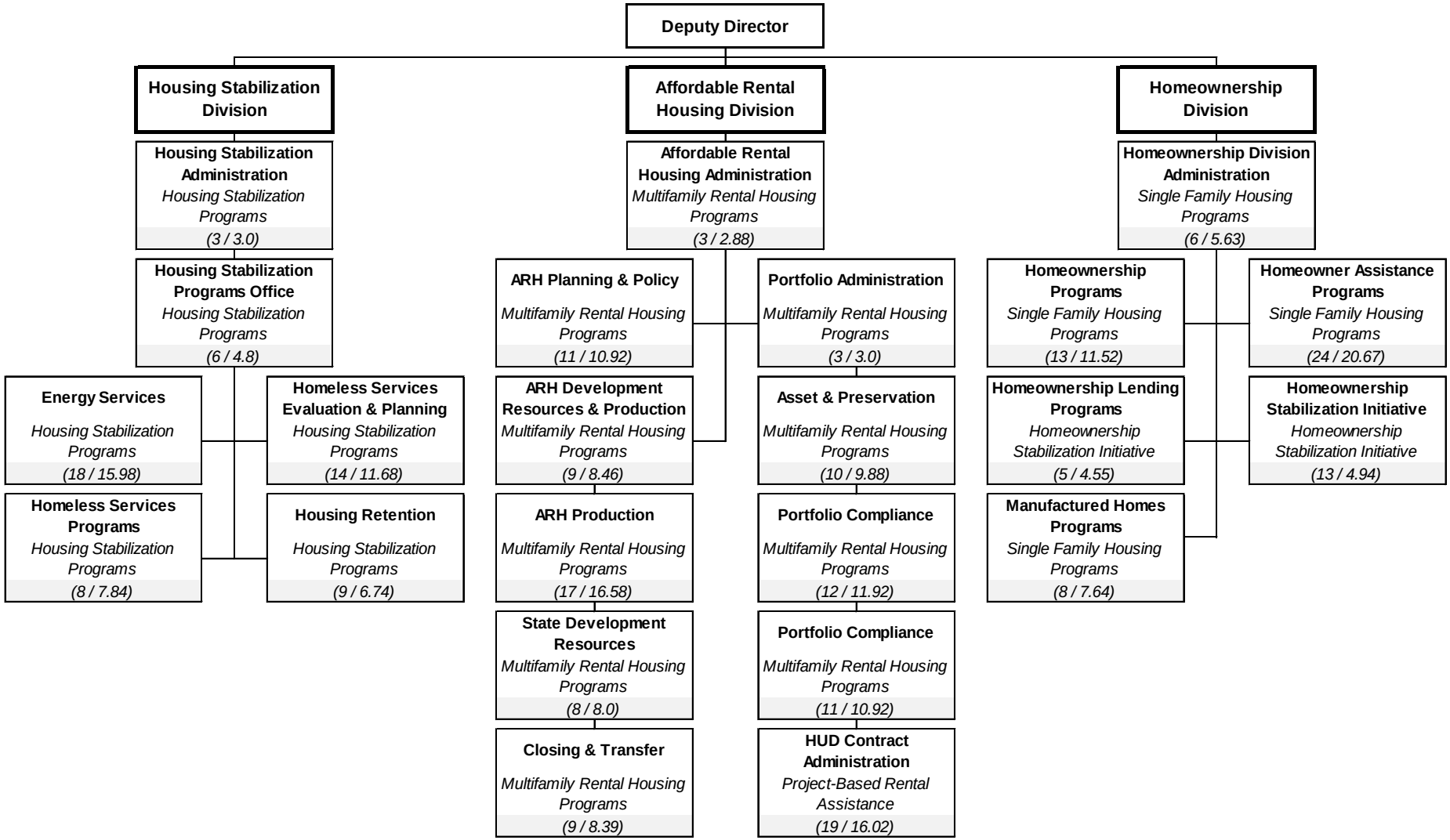
June 30, 2023



Housing and Community Services Department #91400

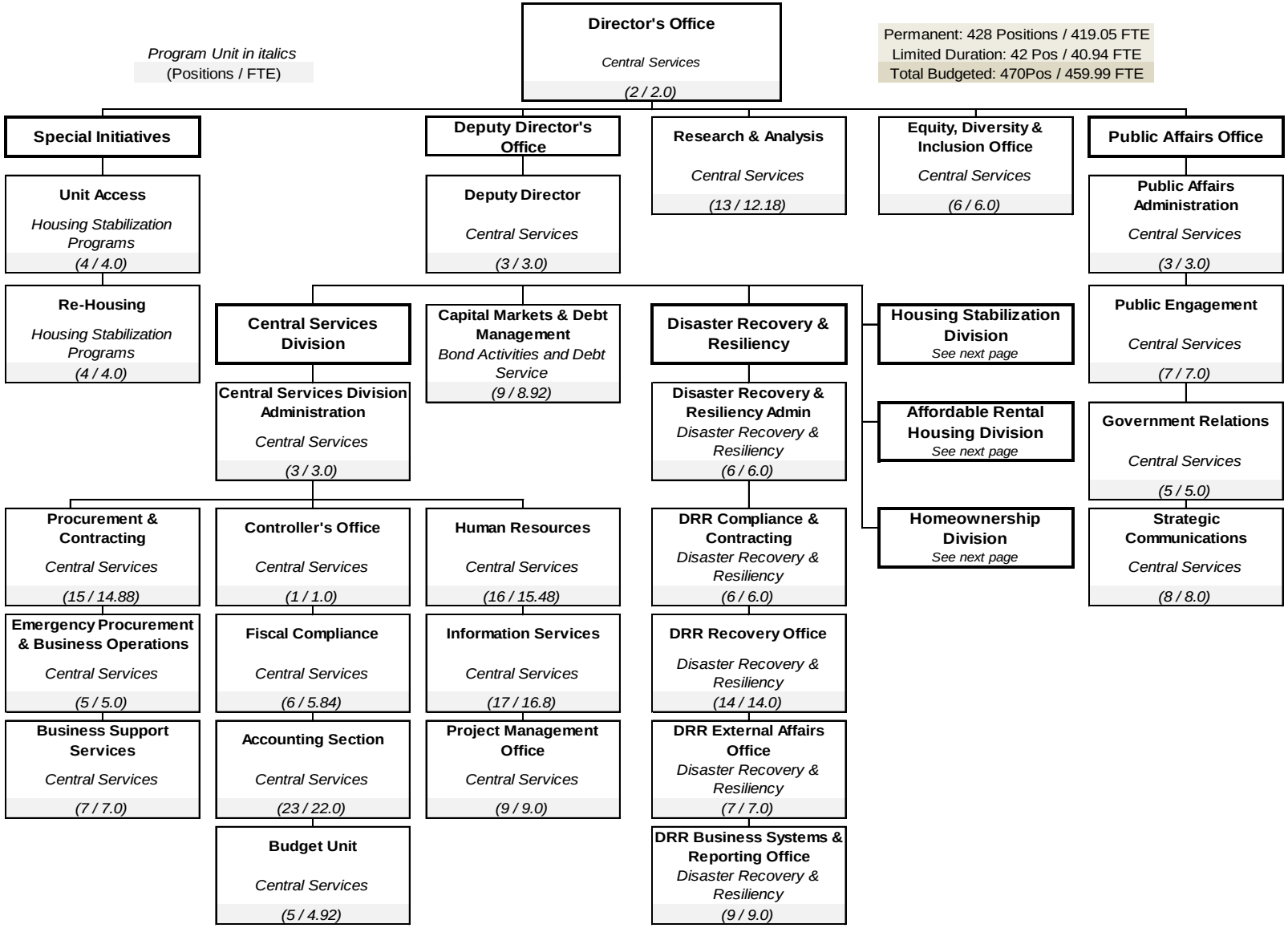
2021-23 Organizational Chart by Divisions

June 30, 2023



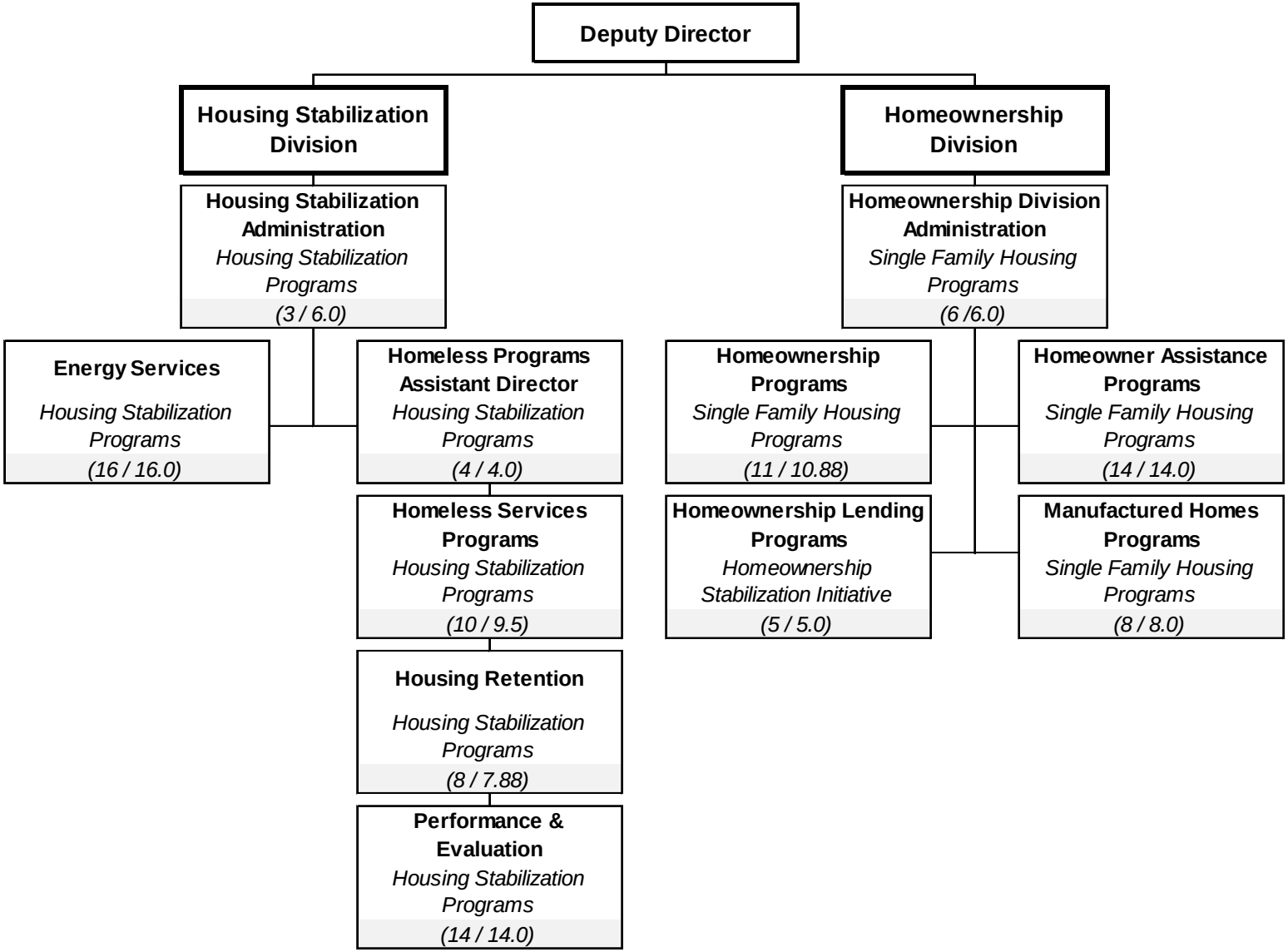
Housing and Community Services Department #91400

2023-25 Organizational Chart by Divisions

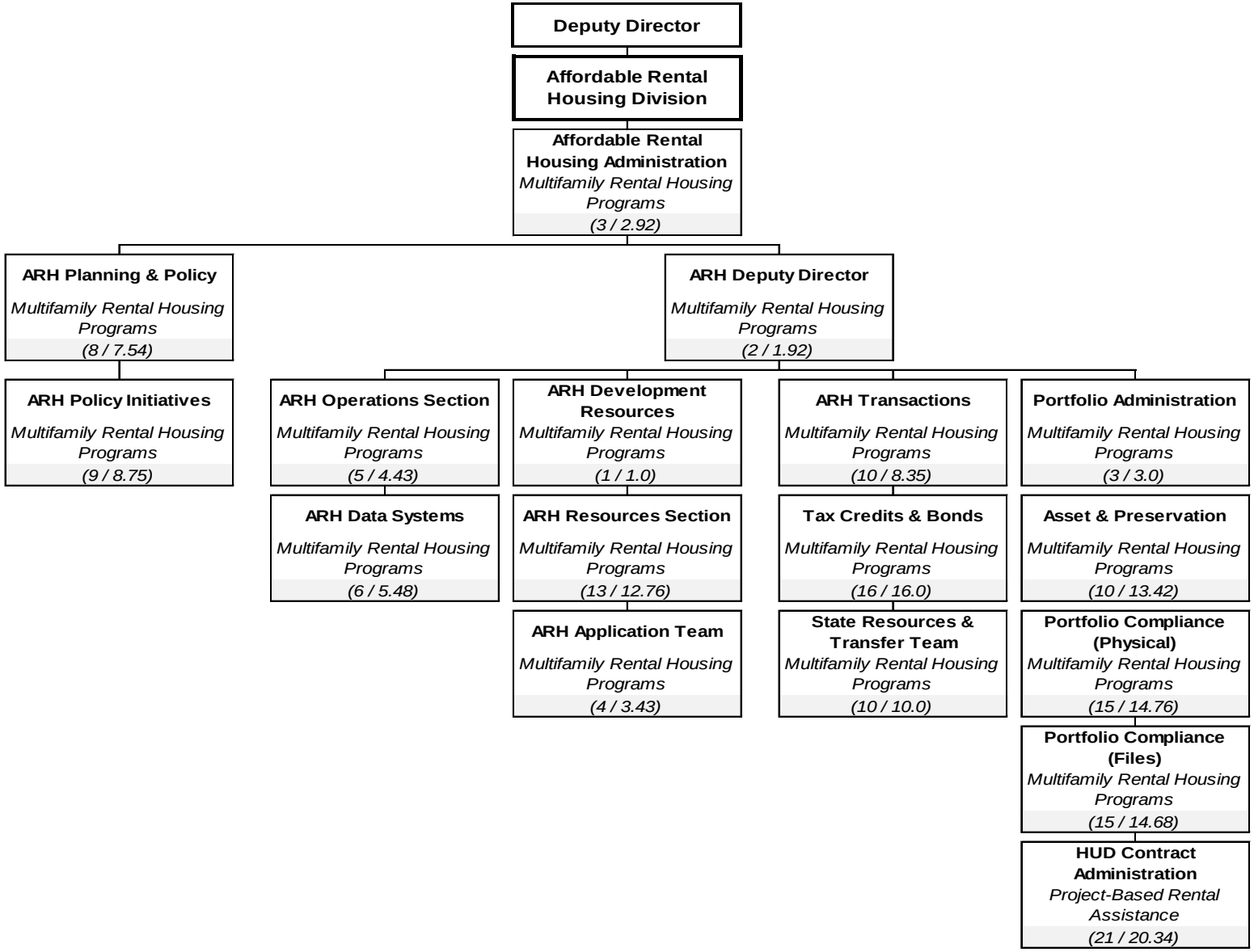


Housing and Community Services Department #91400

2023-25 Organizational Chart by Divisions



2023-25 Organizational Chart by Divisions



Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Agency-wide

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
1	1	OHCS		Affordable Rental Housing Programs	91400-03 91400-04 91400-05 91400-06	12	60,356,212	0	389,446,356	400,000	37,840,875	0	$ 488,043,443	132	126.39	Y	N	FO, S	ORS 317.097; ORS 446.515-446.547;ORS 456.502-456.725; ORS 458.380-458.740; ORS 566.340; 42 USC 12724; 2008 HERA; IRS Section 42;	Awarding Low Income Housing Tax Credits to developers; administering housing development grants and loans; ensuring compliance with program rules and laws, financial stability, and health and safety standards.	Requests lottery bond proceeds for preserving affordable rental housing; additional positions related to volume, complexity of work.
2	1	OHCS		Capital Construction	91400-03 91400-04 91400-05	12	0	0	600,000,000	0	0	0	$ 600,000,000	0	0.00	Y	N	S	ORS 458.485		Requests additional XI-Q bond proceeds for housing development.
3	1	OHCS	PSH	Permanent Supportive Housing Rent Assistance		12	20,260,513	0	4,000,000	0	0	0	$ 24,260,513	2	2.00	Y	N				Requests additonal Rent Assistance funds tied to new units.
4	1	OHCS		Homeless Services	91400-01	12	374,565,969	0	33,286,339	0	38,528,610	0	$ 446,380,918	48	47.38	Y	Y	FO, S	ORS 456.265; ORS 456.375-456.390; ORS 456.555; ORS 456.607-456.609; ORS 458.365-458.377; ORS 458.620, 458.650, 458.677, 458.700; 42 USC 7, 9901-9926, 11317-11378, 12725	Administering grants to alleviate poverty and homelessness.	Requests GF to support shelter system, eviction, support for IDA Initiative, and youth rental assistance.
5	2	OHCS		Energy Services	91400-02	12	0	0	96,694,044	0	105,863,628	0	$ 202,557,672	18	18.00	Y	Y	FO, S	ORS 456.594-456.599; ORS 469.421; ORS 757.612; 24 USC 6833, 8621-8630	Administering grants to alleviate energy expenses.	Extends use of federal COVID response funds.
6	1	OHCS		Homeownership Programs	91400-07 91400-08	12	25,521,627	0	74,943,984	0	68,887,093	0	$ 169,352,704	35	34.88	Y	N	FO, S	ORS 456; P.L. 111-203	Administering grants to stabilize neighborhoods.	Requests funding for down payment assistance in OHCS programs, and development for homeownership opportunities.
7	2	OHCS	PBCA	Performance Based Contract Admin		12	0	0	4,848,328	0	1,066,976	185,102,399	$ 191,017,703	21	20.34	Y	N	FO	Title 42 Section 8 section 1437f	Rent subsidy payments to landlords/owners of Section 8 (Housing Choice) units.	
8	2	OHCS		Manufactured Homes and Parks Programs		12	3,394,166	0	6,269,824	0	0	0	$ 9,663,990	8	8.00	Y	N	S			Requests funding to replace older homes.
9	1	OHCS	OHSI	Foreclosure Prevention Programs (Homeownership Stabilization Initiative)		12	0	0	0	0	0	0	$ -	0	0.00	Y	N	FO	12 USC 5211	Administer program to relieve foreclosures.	Closes program
10	1	OHCS	DRR			12	865,847	0	49,542,865	0	139,220,759	0	$ 189,629,471	42	42.00	Y	N	FO			New SCR in 23-25. Requests FF limitation for wildfire recovery, limited duration positions.
N/A	N/A	OHCS		Central Services	91400-09	4	6,042,236	0	36,050,804	0	10,534,002	0	$ 52,627,042	155	152.08	N	N				Requesting additional positions, removing DRR costs.
N/A	N/A	OHCS		Bond Activities and Debt Service		4	127,321,360	30,569,883	11,113,317	882,449,056	0	0	$ 1,051,453,616	9	8.92	Y	N	D			Additional S&S, DS for issuing XI-Q bonds and lottery bonds.
													$ -								
							618,327,930	30,569,883	1,306,195,861	882,849,056	401,941,943	185,102,399	$ 3,424,987,072	470	459.99						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

Unmet Need (weight = 30%) Program meets an identified community need well and cannot be replaced by other programs

Mission Fit (weight = 35%) Programs aligned with mission of agen

Excellence in State Government (weight = 15%) Program furthers goals related to education or improving government:

Scale:
1 = Not Effective
2 = Below Average
3 = Average
4 = Good
5 = Very Effective

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Program Prioritization for 2023-25

Agency Name: Housing and Community Services Department

2023-25 Biennium — **Agency Number: 91400**

Housing Stabilization Programs (SCR 010)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
4	1	OHCS		Homeless Services	91400-01	12	374,565,969	0	33,286,339	0	38,528,610	0	$ 446,380,918	48	47.38	Y	Y	FO, S	ORS 456.265; ORS 456.375-456.390; ORS 456.555; ORS 456.607-456.609; ORS 458.365-458.377; ORS 458.620, 458.650, 458.677, 458.700; 42 USC 7, 9901-9926, 11317-11378, 12725	Administering grants to alleviate poverty and homelessness.	Requests GF to support shelter system, eviction, support for IDA Initiative, and youth rental assistance.
5	2	OHCS		Energy Services	91400-02	12	0	0	96,694,044	0	105,863,628	0	$ 202,557,672	18	18.00	Y	Y	FO, S	ORS 456.594-456.599; ORS 469.421; ORS 757.612; 24 USC 6833, 8621-8630	Administering grants to alleviate energy expenses.	Extends use of federal COVID response funds.
													$ -								
							374,565,969	-	129,980,383	-	144,392,238	-	$ 648,938,590	66	65.38						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

Unmet Need (weight = 30%) Program meets an identified community need well and cannot be replaced by other

Mission Fit (weight = 35%) Programs aligned with mission of a

Excellence in State Government (weight = 15%) Program furthers goals related to education or improving government:

Scale:
1 = Not Effective
2 = Below Average
3 = Average
4 = Good
5 = Very Effective

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
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19. Legal Requirement Code

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Project-Based Rental Assistance Programs (SCR 025)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
3	1	OHCS	PSH	Permanent Supportive Housing Rent Assistance		12	20,260,513	0	4,000,000	0	0	0	$ 24,260,513	2	2.00	Y	N				Requests additonal Rent Assistance funds tied to new units.
7	2	OHCS	PBCA	Performance Based Contract Admin		12	0	0	4,848,328	0	1,066,976	185,102,399	$ 191,017,703	21	20.34	Y	N	FO	Title 42 Section 8 section 1437f	Rent subsidy payments to landlords/owners of Section 8 (Housing Choice) units.	
													$ -								
							20,260,513	-	8,848,328	-	1,066,976	185,102,399	$ 215,278,216	23	22.34						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Multifamily Rental Housing Programs (SCR 030)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
1	1	OHCS		Affordable Rental Housing Programs	91400-03 91400-04 91400-05 91400-06	12	60,356,212	0	389,446,356	400,000	37,840,875	0	$ 488,043,443	132	126.39	Y	N	FO, S	ORS 317.097; ORS 446.515-446.547;ORS 456.502-456.725; ORS 458.380-458.740; ORS 566.340; 42 USC 12724; 2008 HERA; IRS Section 42;	Awarding Low Income Housing Tax Credits to developers; administering housing development grants and loans; ensuring compliance with program rules and laws, financial stability, and health and safety standards.	Requests lottery bond proceeds for preserving affordable rental housing; additional positions related to volume, complexity of work.
													$ -								
							60,356,212	-	389,446,356	400,000	37,840,875	-	$ 488,043,443	132	126.39						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Self-Sustaining (weight = 20%) Program funds both direct and indirect admin costs

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Single Family Housing Programs (SCR 040)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
6	1	OHCS		Homeownership Programs	91400-07 91400-08	12	25,521,627	0	74,943,984	0	68,887,093	0	$ 169,352,704	35	34.88	Y	N	FO, S	ORS 456; P.L. 111-203	Administering grants to stabilize neighborhoods.	Requests funding for down payment assistance in OHCS programs, and development for homeownership opportunities.
8	2	OHCS		Manufactured Homes and Parks Programs		12	3,394,166	0	6,269,824	0	0	0	$ 9,663,990	8	8.00	Y	N	S			Requests funding to replace older homes.
													$ -								
							28,915,793	-	81,213,808	-	68,887,093	-	$ 179,016,694	43	42.88						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Oregon Homeownership Stabilization Initiate (SCR 050)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
9	1	OHCS	OHSI	Foreclosure Prevention Programs (Homeownership Stabilization Initiative)		12	0	0	0	0	0	0	$ -	0	0.00	Y	N	FO	12 USC 5211	Administer program to relieve foreclosures.	Closes program
													$ -								
							-	-	-	-	-	-	$ -	0	0.00						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Disaster Recovery and Resilience (SCR 060)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
10	1	OHCS	DRR			12	865,847	0	49,542,865	0	139,220,759	0	$ 189,629,471	42	42.00	Y	N	FO			New SCR in 23-25. Requests FF limitation for wildfire recovery, limited duration positions.
													$ -								
							865,847	-	49,542,865	-	139,220,759	-	$ 189,629,471	42	42.00						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Central Services (SCR 070)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
N/A	N/A	OHCS		Central Services	91400-09	4	6,042,236	0	36,050,804	0	10,534,002	0	$ 52,627,042	155	152.08	N	N				Requesting additional positions, removing DRR costs.
													$ -								
							6,042,236	-	36,050,804	-	10,534,002	-	$ 52,627,042	155	152.08						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Bond Activities and Debt Service (SCR 080)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
N/A	N/A	OHCS		Bond Activities and Debt Service		4	127,321,360	30,569,883	11,113,317	882,449,056	0	0	$ 1,051,453,616	9	8.92	Y	N	D			Additional S&S, DS for issuing XI-Q bonds and lottery bonds.
													$ -								
							127,321,360	30,569,883	11,113,317	882,449,056	-	-	$ 1,051,453,616	9	8.92						

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Program Prioritization for 2023-25

Agency Name: **Housing and Community Services Department**

2023-25 Biennium **Agency Number: 91400**

Capital Construction (SCR 089)

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
2	1	OHCS		Capital Construction	91400-03 91400-04 91400-05	12	0	0	600,000,000	0	0	0	$ 600,000,000	0	0.00	Y	N	S	ORS 458.485		Requests additional XI-Q bond proceeds for housing development.
													$ -								
							-	-	600,000,000	-	-	-	$ 600,000,000	0	0.00						

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Reduction Options

Reduction Options at 10% Levels for each Fund Type at Modified Current Service Level

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2023-25 AND 2025-27)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Housing Choice Landlord Guarantee Program	Landlords will not have resources available if Housing Choice voucher holders damages a unit. No positions would be reduced. Approximately 51 landlords will not receive assistance	GF: $337,910 OF: $337,910 Source: Transfer from General Fund	Additional funding for this program will be eliminated, although OHCS has a cash balance that can provide resources for landlords until the fund is depleted.
Elderly Rental Assistance Program	The program will be eliminated. This program is aligned with the Emergency Housing Assistance (EHA) program, and clients would be served by the EHA program instead. One position will be shifted to Other Funds, so the total number of positions will be unchanged. Approximately 2,324 households will not receive assistance	GF: $1,646,744	The program will be eliminated, and clients will be served by the Emergency Housing Assistance program instead. This still allows clients to receive assistance but reduces the number of programs that partner agencies and OHCS must administer.
Publicly Supported Housing Preservation Administration	We will shift the funding for these activities to Other Fund sources in the Affordable Rental Housing Division.	GF: $307,743	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.
Treasury Charges for Article XI-Q bonds	We will shift the funding for these charges to Other Fund sources in the Affordable Rental Housing Division	GF: $150,629	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.

Housing and Community Services Department #91400

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
Central Services Administrative Costs	We will shift the funding for these activities to Other Fund sources in the Affordable Rental Housing and Energy Assistance programs, using the cost allocation process to determine actual funding sources. These programs have sufficient administrative allowances to cover additional costs, but the Homeless Services and Homeownership Programs do not. This is approximately 70% of administrative General Fund costs.	GF: $1,471,505	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.
Disaster Recovery & Resilience	We will shift costs to the federal Community Development Block Grant – Disaster Recovery funding for the duration of the program. However, once the federal funds expire, we would want the General Fund restored.	GF: $865,847	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.
Homeownership Development Administration	The costs for two positions will be shifted to other sources in the Homeownership program area or another program area with sustainable administrative funding ***if*** no additional Homeownership Development Resources are received through Policy Packages 109 and 116 in our ARB. If the packages are funded, these positions are needed to administer those investments.	GF: $600,094	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.
Manufactured Homes Programs Administration	The costs of three positions will be shifted to Other Funds sources. If we do not have additional investments in the programs through Policy Package 108, the staff will be reassigned to other programs because this program area does not have long-term funding sources.	GF: $894,166	The agency strategy is to fund-shift our admin costs where possible and reduce the impact to funding for programs.

Housing and Community Services Department #91400

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
Emergency Housing Assistance	This reduction will be to Special Payments and impact Oregonians who are homeless or at risk of becoming homeless. Approximately 5,794 households will not receive assistance	GF: $8,941,134	After abolishing two small programs and taking reductions to administrative funds, the Emergency Housing Assistance and State Homeless Assistance programs are the only remaining areas to reduce.
State Homeless Assistance Program	This reduction will be to Special Payments and impact Oregonians who are homeless and shelter operations across the state. Approximately 7,826 households will not receive assistance	GF: $4,006,460	After abolishing two small programs and taking reductions to administrative funds, the Emergency Housing Assistance and State Homeless Assistance programs are the only remaining areas to reduce.
Oregon Energy Assistance Program	Approximately 66,000 households will not receive energy bill payment assistance. No OHCS positions or FTE would be reduced.	OF: $47,855,343 Source: Low Income Electric Bill Payment Assistance Charges	The majority of the 10% reduction will be taken from this program. OHCS considered reducing or eliminating several lower priority programs. However, the logistics of reducing multiple programs poses many challenges. Consequently, if a reduction is required, taking it entirely from this program is a more efficient solution.
Affordable Rental Housing Programs	This reduction will be to Special Payments across Affordable Rental Housing development programs.	OF: $2,220,776 Source: Multiple development funding sources	This reduction would be to limitation only. The awards to projects would remain in place but we would delay the payments to the following biennium to comply with this exercise.
Low Income Home Energy Assistance Program	Approximately 29,000 households will not receive energy bill payment assistance or client education. No OHCS positions or FTE would be reduced.	FF: $18,566,407 Source: Dept. of Health & Human Services	The entire 10% reduction will be taken from this program. OHCS considered reducing or eliminating several lower priority programs. However, the logistics of reducing multiple programs poses many challenges. Consequently, if a reduction is required, taking it entirely from this program is a more efficient solution.

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
010-00-00-00000	**Housing Stabilization Programs**						
	General Fund	124,943,503	126,727,791	308,735,669	251,688,097	435,504,958	374,565,969
	Lottery Funds	-	-	-	-	2,150,341	-
	Other Funds	182,580,439	143,157,309	247,468,259	155,814,392	121,381,624	129,980,383
	Federal Funds	276,171,919	359,310,701	580,883,462	133,747,530	133,624,959	144,392,238
	All Funds	583,695,861	629,195,801	1,137,087,390	541,250,019	692,661,882	648,938,590
025-00-00-00000	**Project-Based Rental Housing Assistance**						
	General Fund	-	13,795,536	13,803,503	24,723,963	22,973,963	20,260,513
	Other Funds	-	6,771,781	6,882,984	4,429,075	4,428,837	8,848,328
	Federal Funds	-	177,493,004	177,494,620	186,169,382	186,169,308	186,169,375
	All Funds	-	198,060,321	198,181,107	215,322,420	213,572,108	215,278,216
030-00-00-00000	**Multifamily Rental Housing Programs**						
	General Fund	155,437,828	170,281,907	360,283,839	80,305,743	23,000,000	60,356,212
	Other Funds	112,962,557	203,602,079	344,442,262	460,956,626	444,078,054	389,843,356
	Federal Funds	26,323,913	37,231,486	37,274,870	37,840,890	37,840,733	37,840,875
	All Funds	294,724,298	411,115,472	742,000,971	579,103,259	504,918,787	488,040,443
040-00-00-00000	**Single Family Housing Programs**						
	General Fund	20,454,792	58,983,414	94,097,988	73,730,424	26,299,476	28,915,793
	Other Funds	19,949,050	18,555,172	30,749,787	118,999,746	99,104,960	81,213,808
	Federal Funds	151,036	33,733,608	75,403,948	25,146,110	25,146,110	68,887,093

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
040-00-00-00000	**Single Family Housing Programs**						
	All Funds	40,554,878	111,272,194	200,251,723	217,876,280	150,550,546	179,016,694
050-00-00-00000	**Homeownership Stabilization Initiative**						
	Other Funds	3,149,636	1,454,862	1,535,561	-	-	-
	Federal Funds	2,585	-	-	-	-	-
	All Funds	3,152,221	1,454,862	1,535,561	-	-	-
060-00-00-00000	**Disaster Recovery & Resiliency**						
	General Fund	-	-	-	865,847	-	865,847
	Other Funds	-	-	-	22,441,675	22,441,675	49,542,865
	Federal Funds	-	-	-	240,522,470	140,087,230	139,220,759
	All Funds	-	-	-	263,829,992	162,528,905	189,629,471
070-00-00-00000	**Central Services**						
	General Fund	2,700,217	62,622,082	62,707,572	22,031,226	13,547,865	6,042,236
	Other Funds	17,772,970	55,754,662	57,427,291	35,636,552	33,445,940	36,050,804
	Federal Funds	2,672,506	6,342,069	13,978,410	10,224,458	10,224,458	10,534,002
	All Funds	23,145,693	124,718,813	134,113,273	67,892,236	57,218,263	52,627,042
080-00-00-00000	**Bond Activities and Debt Service**						
	General Fund	23,047,217	69,354,398	69,354,398	127,744,169	155,951,421	127,321,360
	Lottery Funds	21,752,234	25,224,730	25,224,730	28,443,620	28,443,620	30,569,883
	Other Funds	649,918,092	935,578,689	935,642,843	892,520,066	895,839,468	893,562,373

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
080-00-00-00000	**Bond Activities and Debt Service**						
	Federal Funds	2,588	-	-	-	-	-
	All Funds	694,720,131	1,030,157,817	1,030,221,971	1,048,707,855	1,080,234,509	1,051,453,616
089-00-00-00000	**Capital Construction**						
	Other Funds	250,000,000	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
TOTAL AGENCY							
	General Fund	326,583,557	501,765,128	908,982,969	581,089,469	677,277,683	618,327,930
	Lottery Funds	21,752,234	25,224,730	25,224,730	28,443,620	30,593,961	30,569,883
	Other Funds	1,236,332,744	1,774,874,554	2,034,148,987	1,965,798,132	2,520,720,558	2,189,041,917
	Federal Funds	305,324,547	614,110,868	885,035,310	633,650,840	533,092,798	587,044,342
	All Funds	1,889,993,082	2,915,975,280	3,853,391,996	3,208,982,061	3,761,685,000	3,424,984,072

Revenues

OREGON HOUSING and COMMUNITY SERVICES

Revenue Discussion

Lottery Funds

The Department's 2023-25 revenue for Lottery Funds is $30.4 million. This is debt service payments on bonds for the Community Incentive Fund, to build housing and provide services in the Housing PLUS Program; to build housing for tenants with mental health and addiction issues; and to preserve affordable rental housing and manufactured home parks.

Other Funds

The Department's Other Funds revenue is $1.91 billion, including Limited and Non-Limited Funds. The funding is derived from a variety of sources, including bond sales, loan repayments, public utility charges, document recording fees, and manufactured home tax assessments. The Legislatively Adopted Budget includes $650 million in General Fund Obligation and Lottery Bonds to invest in affordable housing. Some of the programs using Other Funds are homeless assistance and prevention; homeownership programs; multifamily housing development; energy bill payment and weatherization assistance; and manufactured home parks dispute resolution and preservation. For more specific information, see the Revenues table that follows.

Federal Funds

Limited and Non-Limited Federal Funds total $587 million for 2023-25. Funds are received from the US Department of Housing and Urban Development (HUD), the US Department of Health and Human Services (DHHS), US Treasury, the US Department of Energy (DOE), NeighborWorks, and the Bonneville Power Administration (BPA). These funds aid with such things as rent, shelter, energy bill payments, weatherization activities, housing development and rehabilitation, foreclosure prevention, and also support for survivors of the 2020 wildfires. For specific information on programs, match requirements, and limits on uses, see the Revenues table that follows.

Housing and Community Services Department #91400

Lottery Funds

080-00 Bond Activities and Debt Service

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Transfer from DAS			Community Incentive Fund, Housing PLUS Program, Mental Health Housing, and Affordable Housing Preservation	Debt service for Lottery-backed bonds	DAS estimate		

Other Funds

010-00 Housing Stabilization Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Public Utility Fees: Electricity Bill Payment Assistance			Oregon Energy Assistance Program	Energy assistance payments for low income households	2021-23 revenues		
N/A	Public Utility Fees: Weatherization			Weatherization programs	Weatherize houses occupied by eligible low income families; energy conservation services to low-income households	2021-23 revenues		
N/A	Assessments on petroleum distributors			State Home Oil Weatherization Program	Weatherize houses occupied by eligible families who use oil heat	Estimated need, below statutory cap		

Housing and Community Services Department #91400

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Program Application, Administration, and Financing Fees			Emergency Housing Assistance, Weatherization Programs	Recover administrative costs of the applicable program	2021-23 revenues		
N/A	Interest Income			Homeless Services programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Interest Income			Energy Bill Payment and Weatherization programs	Energy assistance payments to vendors; weatherize houses occupied by eligible low-income households	2021-23 revenues		
N/A	Interest on security deposits			Emergency Housing Assistance	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Payments for program administration			Individual Development Accounts	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Transfer from General Fund			Housing Choice Landlord Guarantee Program	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2023-25 inflation factor		
N/A	Temporary Assistance to Needy Families (transfer from Dept. of Human Services)			Homeless Assistance programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Document Recording Fee (transfer from Dept. of Revenue)			Homeless Assistance programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	Department of Revenue estimate		

025-00 Project-Based Rental Assistance Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Performance-Based Contract Administrative Fees			Project-Based Rental Assistance programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		

030-00 Multifamily Rental Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Public Utility Fees: Housing development			Affordable Rental Housing programs	Low- and very-low-income housing	2021-23 revenues		
N/A	Reimbursements for Compliance Monitoring in Washington State			Portfolio Administration programs	Administrative costs of compliance monitoring	2021-23 revenues		
N/A	Program Application, Administration, and Financing Fees			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Asset Management and Compliance Monitoring Fees			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Civil Penalties-BOLI			Agricultural workforce housing development	Agricultural workforce technical assistance & housing	2021-23 revenues		

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Lottery Bond proceeds			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2023-25 Agency Request		
N/A	Interest Income			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Loan Repayments			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Document Recording Fee (transfer from Dept. of Revenue)			Affordable Rental Housing programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	Department of Revenue estimate		

040-00 Single Family Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Construction Excise Taxes imposed by local jurisdictions			Down payment assistance	Down payment assistance to income-eligible homebuyers in jurisdictions imposing CET	2021-23 revenues		
N/A	Manufactured Home Park Registration Fees			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	$50 or $100 per park per year, depending on size of park		

Housing and Community Services Department #91400

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Manufactured Home Assessment Fees			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	$10 annually per dwelling assessed as personal property		
N/A	Loan Commitment Fee			First-Time Home Buyer Programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Civil Penalties-Late park registration or landlord training			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	2021-23 revenues		
N/A	Interest Income			Manufactured Communities Resource Center	Assist park owners, provide technical services, and maintain statistics. Carry out responsibilities under ORS 105.138, 446.515	2021-23 revenues		
N/A	Interest Income			Homeowner Assistance Programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		
N/A	Document Recording Fee (transfer from Dept. of Revenue)			Homeowner Assistance Programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	Department of Revenue estimate		

Housing and Community Services Department #91400

050-00 Homeownership Stabilization Initiative

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Troubled Asset Relief Program			Administrative costs for mortgage foreclosure prevention programs	Carrying out the Purposes authorized in ORS 456.550 to 456.725	Program ended 12/31/21		

070-00 Central Services

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Interest Income			Agency administration	Carrying out the Purposes authorized in ORS 456.550 to 456.725	2021-23 revenues		

080-00 Bond Activities and Debt Service

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
N/A	Sale of General Obligation Bonds			Housing programs	Costs of issuance for bonds	DAS estimate		
N/A	Sale of Lottery Revenue Bonds			Housing programs	Costs of issuance for bonds	DAS estimate		
N/A	Sale of Revenue Bonds			Housing programs	Restricted by federal tax law and bond indentures	Bond issuance schedules		
N/A	Income from Investments			Housing programs	Restricted by federal tax law and bond indentures	2021-23 revenues		
N/A	Interest Income			Housing programs	Carrying out the Purposes authorized in	2021-23 revenues		

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
					ORS 456.550 to 456.725			
N/A	Loan Interest Payments			Housing programs	Debt service	2021-23 revenues		
N/A	Loan Principal Repayments			Housing programs	Restricted by federal tax law and bond indentures	2021-23 revenues		
N/A	Income from Sale of Acquired Property			Housing programs	Restricted by federal tax law and bond indentures	2021-23 revenues		

Federal Funds

010-00 Housing Stabilization Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
Bonneville Power Administration	Low-Income Weatherization Assistance Grant			Low-Income Weatherization Programs	Weatherize houses occupied by eligible low-income families	2021-23 grant awards		
US Dept. of Energy	Low-Income Weatherization Assistance Grant			Low-Income Weatherization Programs	Weatherize houses occupied by eligible low-income families	2021-23 grant awards		
US Dept. of Health & Human Services (DHHS)	Community Services Block Grant			Homeless Assistance Programs	Block grant to tailor programs to needs of communities	2021-23 grant awards		
DHHS	Low Income Home Energy Assistance Block Grant			Energy Bill Payment Assistance and Weatherization Programs	Energy assistance payments to vendors; Weatherize houses occupied by eligible low-income families	2021-23 grant awards		

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
US Dept. of Housing & Urban Development (HUD)	Continuum of Care /Homeless Management Information System	Local	25%	Homeless Assistance Programs	Operations of the information system	2021-23 grant awards		
HUD	Emergency Solutions Grant Program	State cash	100%	Homeless Assistance Programs	Essential services, prevention activities, shelter operations	2021-23 grant awards		
HUD	HOME Investment Partnership Program	Non-federal	25%	Rental Assistance Programs	Tenant-based rental assistance	2021-23 grant awards		
US Treasury	Emergency Rental Assistance Program	Non-federal	25%	Oregon Emergency Rental Assistance Program	Rental assistance for households impacted by the coronavirus pandemic.	2021-23 grant awards		

025-00 Project-Based Rental Assistance Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
HUD	Section 811 Project Rental Assistance			Section 811 Rent Subsidy program	Pass-through to landlords for low income tenants' rent	2021-23 revenues		
HUD	Section 8 Rent Subsidy program			Section 8 Rent Subsidy program	Pass-through to landlords for low income tenants' rent	2021-23 revenues		

Housing and Community Services Department #91400

030-00 Multifamily Rental Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
HUD	HOME Investment Partnership Program	Non-federal	25%	Affordable Rental Housing Development	Housing rehab, home buyer assistance, multi-family development acquisition and construction	2021-23 revenues		
HUD	National Housing Trust Fund	Non-federal	25%	Affordable Rental Housing Development	Same as HOME Investment Partnership Program	2021-23 revenues		

040-00 Single Family Housing Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
HUD	Neighborhood Stabilization Program			Neighborhood Stabilization Program	Re-development of foreclosed and abandoned properties	2009 to 2013 grant awards		
US Treasury	Homeowner Assistance Fund			Homeowner Assistance Fund	Foreclosure prevention assistance to households impacted by the coronavirus pandemic.	2021 grant award		

Housing and Community Services Department #91400

060-00 Disaster Recovery and Resiliency Programs

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
HUD	Community Development Block Grant – Disaster Recovery			Recovery efforts related to 2020 wildfires	Survivor assistance in specific counties	2021 grant		

070-00 Central Services

Federal Agency	Source of Funds	Matching Funds		Agency Programs Funded	General Limits on Use of Funds	Basis for Estimate	Proposed Changes	
		Type	%				Revenue Sources or Fees	New Legislation
various	various			Administrative costs for agency				

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-000-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Interest Income	147,561	-	-	-	-	-
Transfer In - Intrafund	37,102	-	-	-	-	-
Tsfr From Administrative Svcs	21,551,699	25,180,556	25,180,556	28,443,620	30,593,961	30,406,918
Tsfr From Water Resources Dept	20,381	-	-	-	-	-
Transfer Out - Intrafund	(37,093)	-	-	-	-	-
Total Lottery Funds	**$21,719,650**	**$25,180,556**	**$25,180,556**	**$28,443,620**	**$30,593,961**	**$30,406,918**
Other Funds						
Other Selective Taxes	1,361,948	1,527,135	1,527,135	1,923,474	1,923,474	1,923,474
Non-business Lic. and Fees	183,903	191,300	191,300	236,476	236,476	236,476
Public Utilities Fees	71,527,669	96,470,000	96,470,000	90,104,830	90,104,830	90,104,830
Charges for Services	1,219,577	1,215,025	1,315,025	1,707,666	1,707,666	1,707,666
Admin and Service Charges	35,142,888	38,639,319	38,639,319	57,228,324	54,029,937	53,475,824
Fines and Forfeitures	113,517	19,350	19,350	43,500	43,500	43,500
General Fund Obligation Bonds	247,910,000	413,490,000	413,490,000	277,675,000	906,170,000	604,280,000
Lottery Bonds	-	50,780,071	50,780,071	126,115,178	100,947,376	50,525,793
Interest Income	8,624,914	8,813,746	8,813,746	3,847,430	3,847,430	3,847,430
Housing Div Loan Repayments	10,134,478	76,291	76,291	6,589,367	6,589,367	6,589,367
Other Revenues	997,311	553,531	553,531	144,703	3,844,703	3,844,703
Transfer In - Intrafund	36,600,405	36,639,452	37,477,080	50,399,055	50,399,055	50,466,730
Transfer In Other	-	-	10,000,000	-	-	2,248,400
Transfer from General Fund	35,408,646	36,824,290	343,824,290	101,533,602	22,937,910	36,537,910
Tsfr From Human Svcs, Dept of	4,868,816	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Tsfr From Administrative Svcs	102,616,586	-	105,000,000	-	-	-
Tsfr From Revenue, Dept of	109,032,079	90,352,414	90,352,414	115,234,008	89,000,000	89,000,000

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-000-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Tsfr From Oregon Health Authority	1,075,000	-	-	-	916,732	796,241
Transfer Out - Intrafund	(31,015,071)	(27,003,862)	(27,841,490)	(39,399,055)	(39,399,055)	(39,466,730)
Total Other Funds	**$635,802,666**	**$753,588,062**	**$1,175,688,062**	**$798,383,558**	**$1,298,299,401**	**$961,161,614**
Federal Funds						
Federal Funds	154,519,187	437,638,180	708,562,622	448,548,441	464,169,282	401,941,943
Total Federal Funds	**$154,519,187**	**$437,638,180**	**$708,562,622**	**$448,548,441**	**$464,169,282**	**$401,941,943**
Nonlimited Other Funds						
Admin and Service Charges	104,054	150,000	150,000	150,000	150,000	150,000
Dedicated Fund Oblig Bonds	-	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000
Revenue Bonds	231,405,000	500,000,000	500,000,000	500,000,000	500,000,000	500,000,000
Interest Income	82,258,963	89,673,818	89,673,818	89,673,818	89,673,818	89,673,818
Housing Div Loan Repayments	362,557,803	315,561,050	315,561,050	315,061,050	315,061,050	315,061,050
Other Revenues	(837,066)	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Transfer In - Intrafund	401,194,261	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
Transfer Out - Intrafund	(406,779,604)	(377,147,738)	(377,147,738)	(335,175,922)	(335,175,922)	(335,175,922)
Total Nonlimited Other Funds	**$669,903,411**	**$950,749,278**	**$950,749,278**	**$948,884,868**	**$948,884,868**	**$948,884,868**
Nonlimited Federal Funds						
Federal Funds	150,805,360	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
Total Nonlimited Federal Funds	**$150,805,360**	**$176,472,688**	**$176,472,688**	**$185,102,399**	**$185,102,399**	**$185,102,399**

Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
AGENCY-WIDE

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
LOTTERY FUNDS								
Interest Income	4430	0605	$147,561	$0	$0	$0	$0	$0
Transfer In - Intrafund	4430	1010	$37,102	$0	$0	$0	$0	$0
Tsfr From Administrative Svcs	4400	1107	$0	$0	$0	$0	$2,150,341	$0
Tsfr From Administrative Svcs	4430	1107	$21,551,699	$25,180,556	$25,180,556	$28,443,620	$28,443,620	$30,406,918
Tsfr From Water Resources Dept	4430	1690	$20,381	$0	$0	$0	$0	$0
Transfer Out - Intrafund	4430	2010	($37,093)	$0	$0	$0	$0	$0
TOTAL LOTTERY FUNDS			**$21,719,650**	**$25,180,556**	**$25,180,556**	**$28,443,620**	**$30,593,961**	**$30,406,918**
OTHER FUNDS								
Construction Excise Tax Receipts	3400	0190	$1,361,948	$1,527,135	$1,527,135	$1,923,474	$1,923,474	$1,923,474
Non-business Lic. & Fees								
Marinas & Manufactured Dwelling Parks Reg	3400	0210	$183,903	$191,300	$191,300	$236,476	$236,476	$236,476
Public Utilities Fees								
Low-Income Electric Bill Pmt Assist Chg	3400	0240	$40,480,652	$56,000,000	$56,000,000	$42,734,414	$42,734,414	$42,734,414
Public Purpose Charge (Housing Development)	3400	0240	$8,624,559	$8,532,967	$8,532,967	$9,343,589	$9,343,589	$9,343,589
Public Purpose Charge (Weatherization)	3400	0240	$22,422,458	$31,937,033	$31,937,033	$38,026,827	$38,026,827	$38,026,827
Charges for Services								
Portfolio Administration Charges	3400	0410	$6,960	$60,835	$60,835	$30,000	$30,000	$30,000
Marinas & Manuf Homes Assess (MMCRC)	3400	0410	$1,212,617	$1,154,190	$1,154,190	$1,677,666	$1,677,666	$1,677,666
Admin and Service Charges								
Contract Administration Fee (OHSI)	3400	0415	$5,521,070	$1,454,862	$1,454,862	$0	$0	$0
Flex Lending Program	3400	0415	$0	$1,289,236	$1,289,236	$6,507,564	$6,507,564	$6,507,564
HUD Contract Administration Fee (PBCA)	3400	0415	$5,872,556	$5,867,492	$5,867,492	$7,142,652	$7,142,652	$7,142,652
IDA Administration Charges	3400	0415	$276,000	$0	$0	$200,000	$200,000	$200,000
LIFT Homeownership	3400	0415	$0	$0	$0	$75,000	$75,000	$75,000
Manufactured Home Park Preservation	3400	0415	$0	$49,875	$49,875	$0	$0	$0
Misc Fees (EHA Real Estate transactions)	3400	0415	$0	$14,400	$14,400	$15,000	$15,000	$15,000
Multifamily Rental Housing Charges (multiple progs)	3400	0415	$18,496,940	$22,222,753	$22,222,753	$36,755,451	$33,557,064	$33,002,951
Oregon Bond Residential Loan Program	3400	0415	$1,311,927	$1,596,942	$1,596,942	$1,554,408	$1,554,408	$1,554,408
Oregon Multifamily Energy Program	3400	0415	$0	$4,340	$4,340	$4,000	$4,000	$4,000
Petroleum Distributor Assessments (SHOW)	3400	0415	$349,799	$800,000	$800,000	$300,000	$300,000	$300,000
Portfolio Administration Charges	3400	0415	$3,314,596	$5,339,419	$5,339,419	$4,674,249	$4,674,249	$4,674,249
Fines and Forfeitures								
Farm Labor Civil Penalties	3400	0505	$110,167	$18,350	$18,350	$40,000	$40,000	$40,000
Manufactured Home Park Civil Penalties	3400	0505	$3,350	$1,000	$1,000	$3,500	$3,500	$3,500

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
AGENCY-WIDE

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS (continued)								
General Fund Obligation Bonds								
GF Obligation Bonds (LIFT and PSH)	3020	0555	$247,910,000	$410,000,000	$410,000,000	$275,000,000	$900,000,000	$600,000,000
GF Obligation Bonds (Cost of Issuance)	3400	0555	$0	$3,490,000	$3,490,000	$2,675,000	$6,170,000	$4,280,000
Lottery Bonds								
Lottery Bonds (Housing Preservation)	3400	0565	$0	$0	$0	$126,115,178	$100,947,376	$50,525,793
Lottery Bonds (Wildfire Recovery)	3400	0565	$0	$50,780,071	$50,780,071	$0	$0	$0
Interest Income								
Interest-Housing Stabilization Programs	3400	0605	$902,536	$1,200,710	$1,200,710	$442,708	$442,708	$442,708
Interest-Multifamily Rental Housing Programs	3400	0605	$3,840,346	$6,088,031	$6,088,031	$2,810,670	$2,810,670	$2,810,670
Interest-Single Family Housing Programs	3400	0605	$396,483	$787,714	$787,714	$402,497	$402,497	$402,497
Interest-Oregon Housing Stabilization Initiative	3400	0605	$1,477,861	$0	$0	$0	$0	$0
Interest-Central Services	3400	0605	$390,364	$649,863	$649,863	$178,607	$178,607	$178,607
Interest-Bond Activities & Debt Service	3400	0605	$30,657	$87,428	$87,428	$12,948	$12,948	$12,948
Interest-Bond Activities & Debt Service	3430	0605	$2	$0	$0	$0	$0	$0
Interest-Capital Construction	3020	0605	$1,586,665	$0	$0	$0	$0	$0
Housing Div Loan Repayments								
Housing Stabilization Programs	3400	0930	$238,509	$24,000	$24,000	$24,000	$24,000	$24,000
Multifamily Rental Housing Programs	3400	0930	$86,899	$52,291	$52,291	$5,616,385	$5,616,385	$5,616,385
Oregon Housing Stabilization Initiative	3400	0930	$9,809,070	$0	$0	$948,982	$948,982	$948,982
Other Revenues								
Misc Revenues-Housing Stabilization Programs	3400	0975	$57,781	$488,081	$488,081	$17,731	$3,717,731	$3,717,731
Misc Revenues-Multifamily Rental Housing Programs	3400	0975	($4,717,386)	$12,800	$12,800	$55,000	$55,000	$55,000
Misc Revenues-Single Family Housing Programs	3400	0975	$180,014	$52,650	$52,650	$65,000	$65,000	$65,000
Misc Revenues-Central Services	3400	0975	$1,178	$0	$0	$6,972	$6,972	$6,972
Misc Revenues-Bond Programs	3400	0975	$5,475,724	$0	$0	$0	$0	$0
Transfer In - Intrafund	3400	1010	$36,563,312	$36,639,452	$37,477,080	$50,399,055	$50,399,055	$50,466,730
Transfer In - Intrafund	3430	1010	$37,093	$0	$0	$0	$0	$0
Transfer In - Other	3400	1050	$0	$0	$10,000,000	$0	$0	$2,248,400
Transfer from General Fund								
Affordable Rental Housing Programs	3400	1060	$5,938,012	$5,000,000	$295,000,000	$10,000,000	$0	$9,700,000
Down Payment Assistance	3400	1060	$0	$0	$10,000,000	$20,000,000	$13,600,000	$10,000,000
Elderly Rental Assistance	3400	1060	$1,463,580	$0	$0	$0	$0	$0
Emergency Housing Assistance	3400	1060	$7,742,023	$0	$0	$0	$0	$0
Homeownership Programs	3400	1060	$824,111	$0	$0	$24,493,261	$5,000,000	$5,000,000
Housing Choice Landlord Guarantee Program	3400	1060	$375,920	$324,290	$324,290	$337,910	$337,910	$337,910

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
AGENCY-WIDE

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS (continued)								
Manufactured Homes Programs	3400	1060	$12,000,000	$0	$7,000,000	$8,000,000	$4,000,000	$2,500,000
Permanent Supportive Housing Risk Mitigation Fund	3400	1060	$0	$0	$0	$0	$0	$4,000,000
Rent Guarantee Program	3400	1060	$65,000	$0	$0	$0	$0	$0
Shelter Operations and Facilities	3400	1060	$0	$27,000,000	$27,000,000	$0	$0	$0
Umatilla Flood Relief	3400	1060	$7,000,000	$0	$0	$0	$0	$0
Youth Rent Assist	3400	1060	$0	$4,500,000	$4,500,000	$38,702,431	$0	$5,000,000
Transfer from Human Svcs. Dept of	3400	1100	$4,868,816	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$5,000,000
Tsfr From Administrative Svcs								
COVID Relief Programs	3400	1107	$102,615,538	$0	$105,000,000	$0	$0	$0
General Obligation Bonds Debt Service	3430	1107	$1,048	$0	$0	$0	$0	$0
Tsfr From Revenue, Dept of								
Doc Recording Fee (Emergency Housing Assist)	3400	1150	$10,903,208	$9,035,241	$9,035,241	$11,523,401	$8,900,000	$8,900,000
Doc Recording Fee (General Housing Account Prog)	3400	1150	$82,864,380	$68,667,835	$68,667,835	$87,577,846	$12,460,000	$12,460,000
Doc Recording Fee (Home Owner Assist Prog)	3400	1150	$15,264,491	$12,649,338	$12,649,338	$16,132,761	$67,640,000	$67,640,000
Tsfr From Oregon Health Authority	3400	1443	$1,075,000	$0	$0	$0	$916,732	$796,241
Transfer Out - Intrafund	3020	2010	($990,353)	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3400	2010	($30,024,718)	($27,003,862)	($27,841,490)	($39,399,055)	($39,399,055)	($39,466,730)
TOTAL OTHER FUNDS			**$635,802,666**	**$753,588,062**	**$1,175,588,062**	**$798,383,558**	**$1,298,299,401**	**$961,161,614**
FEDERAL FUNDS								
Federal Funds								
Bonneville Power Administration	6400	0995	$2,941,216	$3,488,897	$3,484,577	$3,676,099	$3,673,216	$3,688,984
Department of Energy	6400	0995	$5,462,771	$5,725,813	$5,725,104	$21,705,830	$36,776,133	$21,656,110
Department of Health & Human Services	6400	0995	$92,509,809	$165,625,404	$165,105,275	$95,927,720	$95,852,475	$96,263,948
Department of Housing & Urban Development	6400	0995	$44,249,144	$96,933,591	$102,920,328	$302,346,416	$302,994,608	$199,378,088
NeighborWorks	6400	0995	$153,697	$0	$1,700,102	$0	$0	$0
US Treasury	6400	0995	$9,202,550	$165,864,475	$429,627,237	$24,892,376	$24,872,851	$80,954,812
TOTAL FEDERAL FUNDS			**$154,519,187**	**$437,638,180**	**$708,562,622**	**$448,548,441**	**$464,169,282**	**$401,941,943**
NONLIMITED OTHER FUNDS								
Admin and Service Charges								
Admin & Financing Fees (Conduit bonds)	3200	0415	$104,054	$150,000	$150,000	$150,000	$150,000	$150,000
Dedicated Fund Obligation Bonds (Elderly & Disabled Bon	3200	0560	$0	$50,000,000	$50,000,000	$50,000,000	$50,000,000	$50,000,000
Revenue Bonds (Single Family Housing Bond Program)	3200	0570	$231,405,000	$500,000,000	$500,000,000	$500,000,000	$500,000,000	$500,000,000

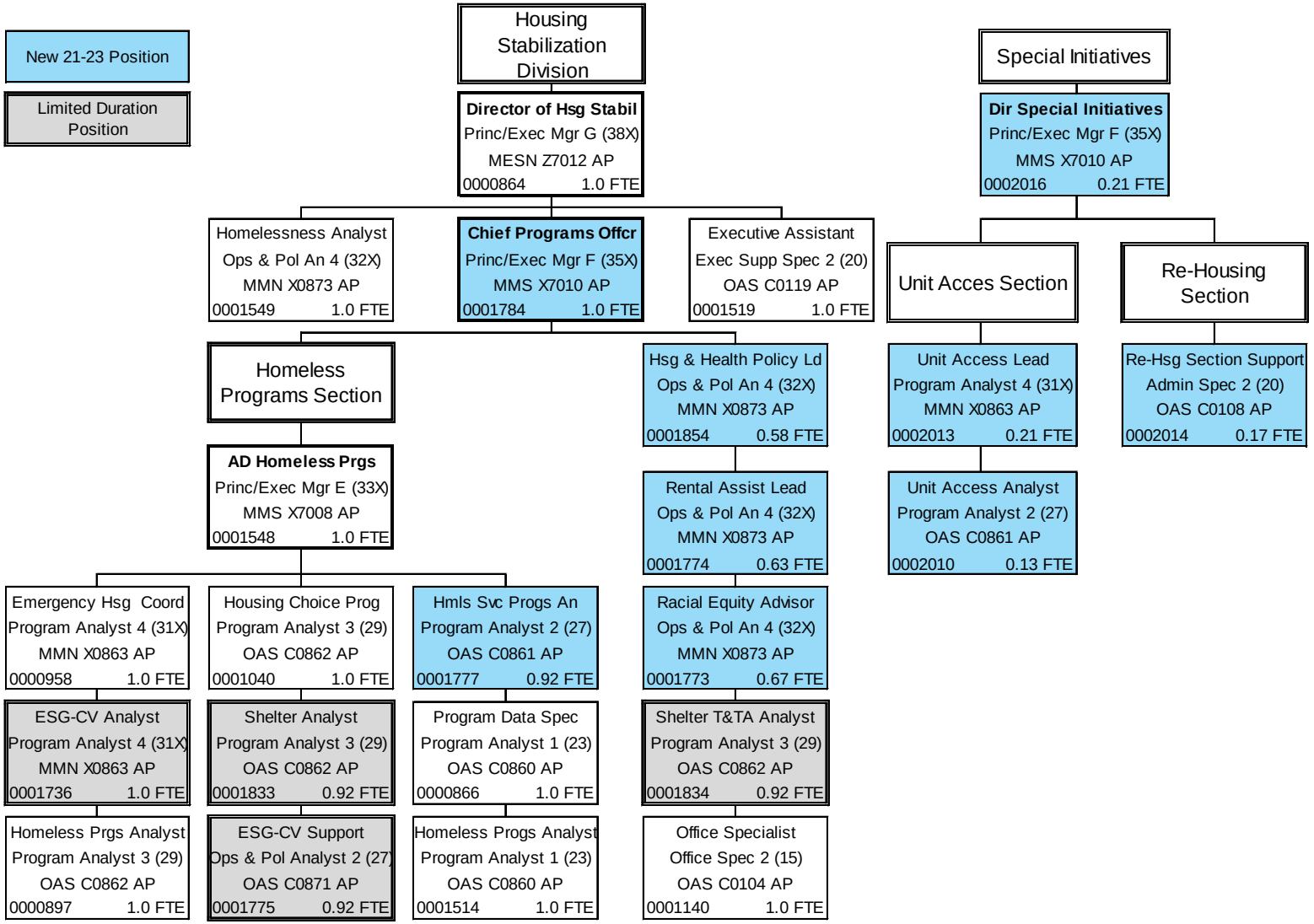
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE AGENCY-WIDE								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
NONLIMITED OTHER FUNDS (continued)								
Interest Income								
Bond Programs	3200	0605	$82,219,975	$89,600,000	$89,600,000	$89,600,000	$89,600,000	$89,600,000
Other Programs	3200	0605	$38,988	$73,818	$73,818	$73,818	$73,818	$73,818
Housing Div Loan Repayments								
Bond Programs	3200	0930	$361,865,755	$315,000,000	$315,000,000	$315,000,000	$315,000,000	$315,000,000
Other Programs	3200	0930	$692,048	$561,050	$561,050	$61,050	$61,050	$61,050
Other Revenues	3200	0975	($837,066)	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$5,000,000
Transfer In - Intrafund								
Transfer In for Non-Limited Exp	3200	1010	$28,448,351	$0	$0	$0	$0	$0
Transfer In for Debt Service Exp	3230	1010	$372,745,910	$367,512,148	$367,512,148	$324,175,922	$324,175,922	$324,175,922
Transfer Out - Intrafund	3200	2010	($406,779,604)	($377,147,738)	($377,147,738)	($335,175,922)	($335,175,922)	($335,175,922)
TOTAL NONLIMITED OTHER FUNDS			**$669,903,411**	**$950,749,278**	**$950,749,278**	**$948,884,868**	**$948,884,868**	**$948,884,868**
NONLIMITED FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (Sect 8 Rent Subs)	6200	0995	$150,805,360	$176,472,688	$176,472,688	$185,102,399	$185,102,399	$185,102,399
TOTAL NONLIMITED FEDERAL FUNDS			**$150,805,360**	**$176,472,688**	**$176,472,688**	**$185,102,399**	**$185,102,399**	**$185,102,399**

Housing Stabilization Programs

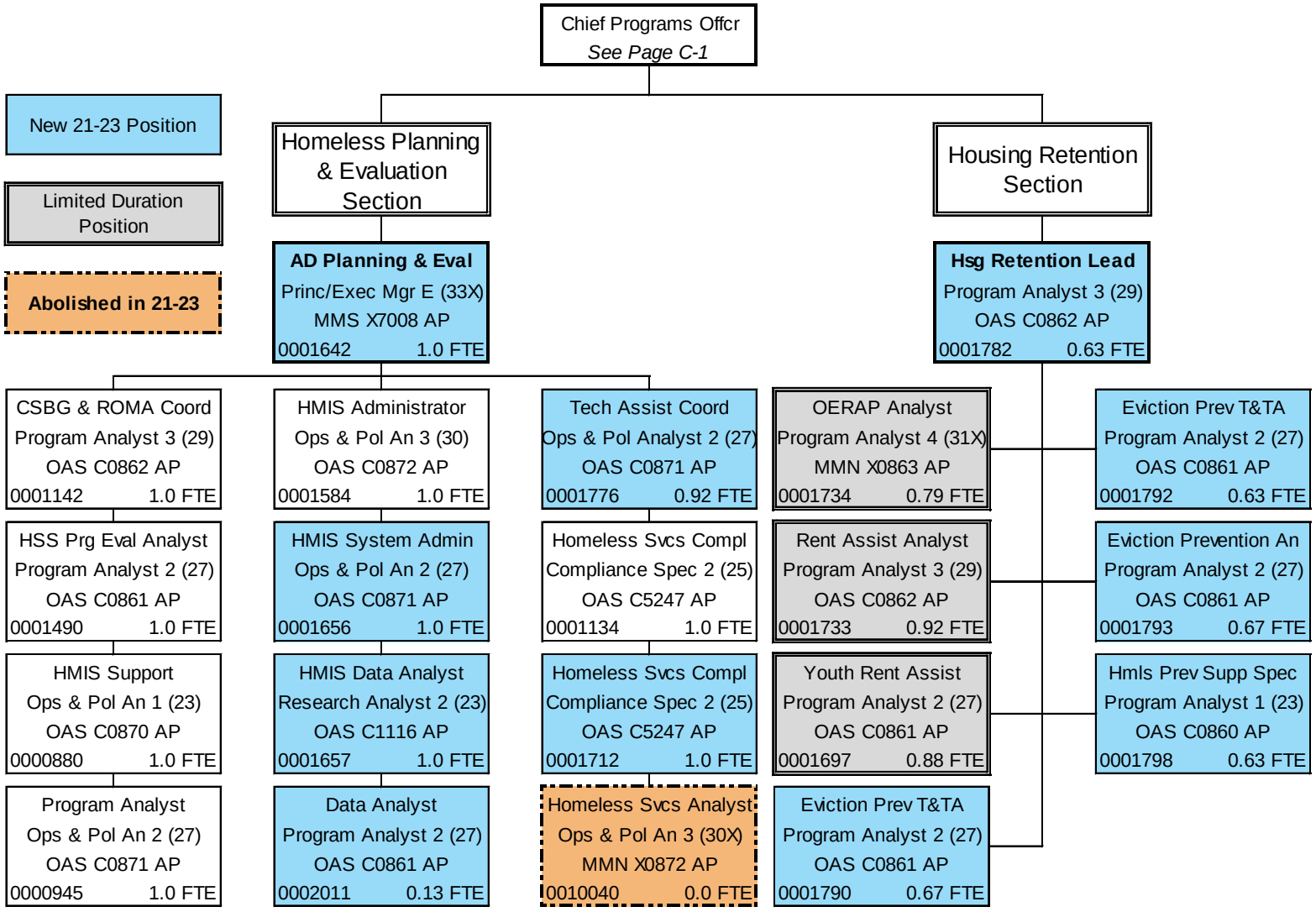
OREGON HOUSING and COMMUNITY SERVICES

Housing and Community Services Department #91400

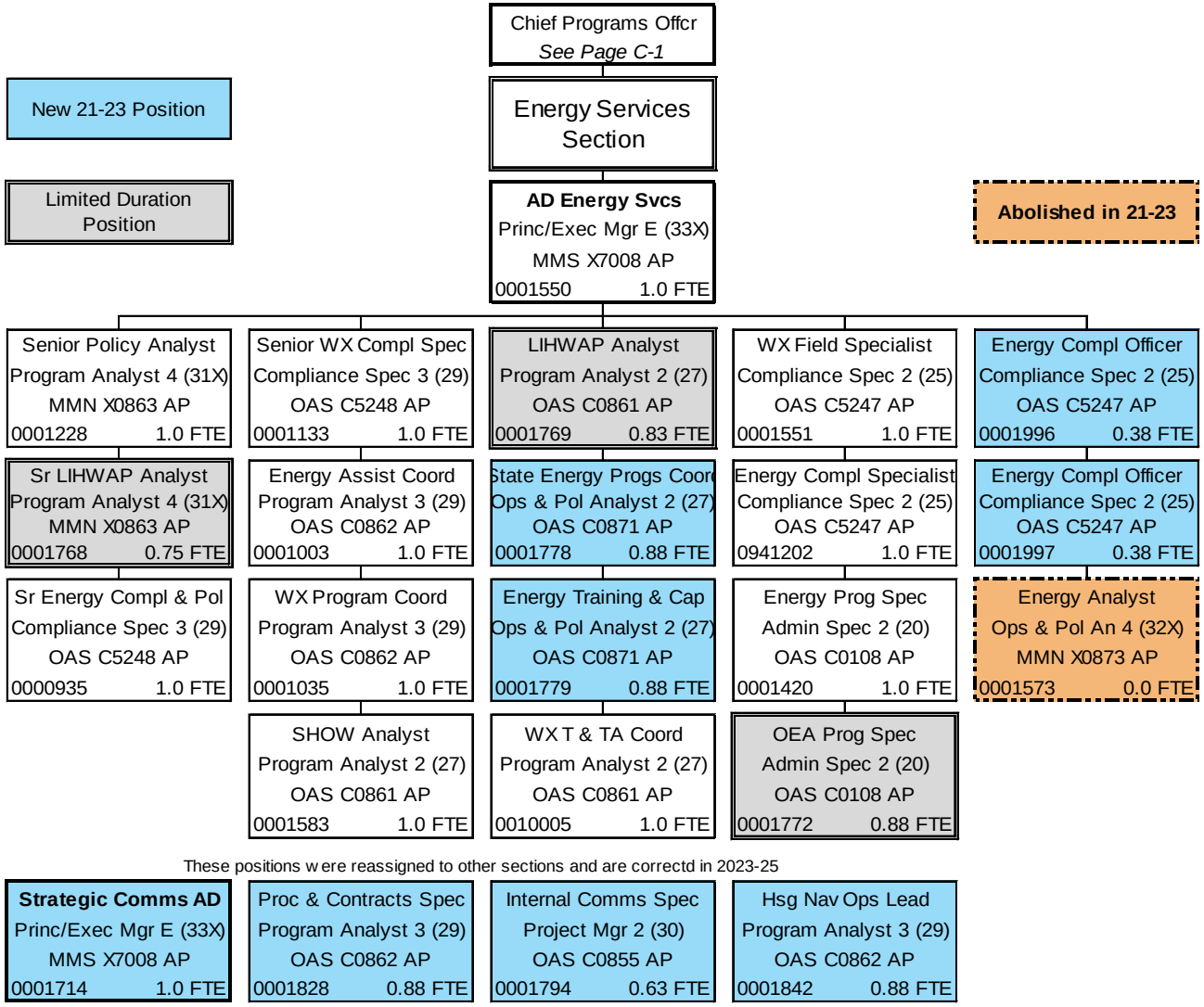
Housing Stabilization Programs 2021-23 Organizational Chart (6/30/23)



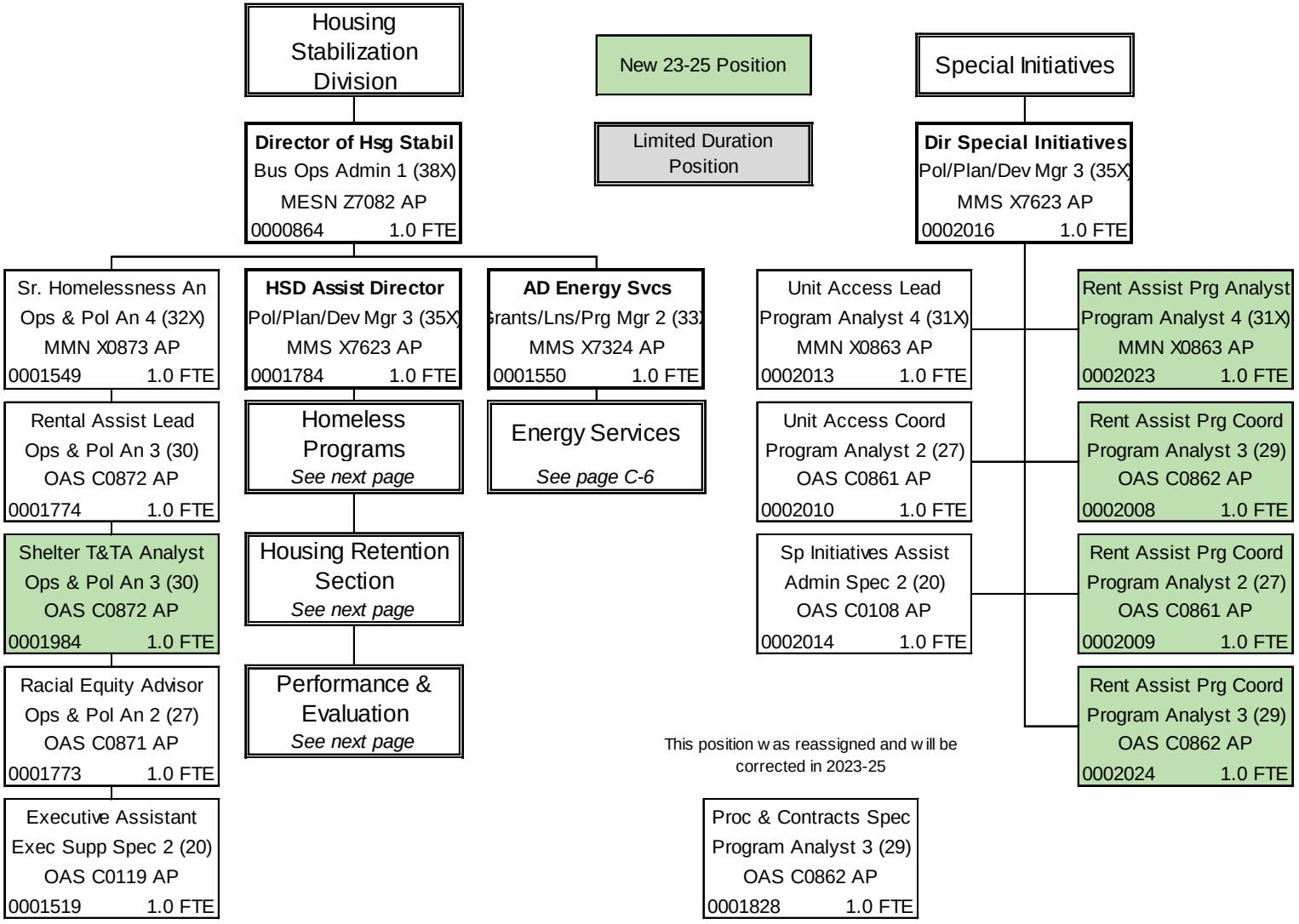
Housing Stabilization Programs 2021-23 Organizational Chart (6/30/23)



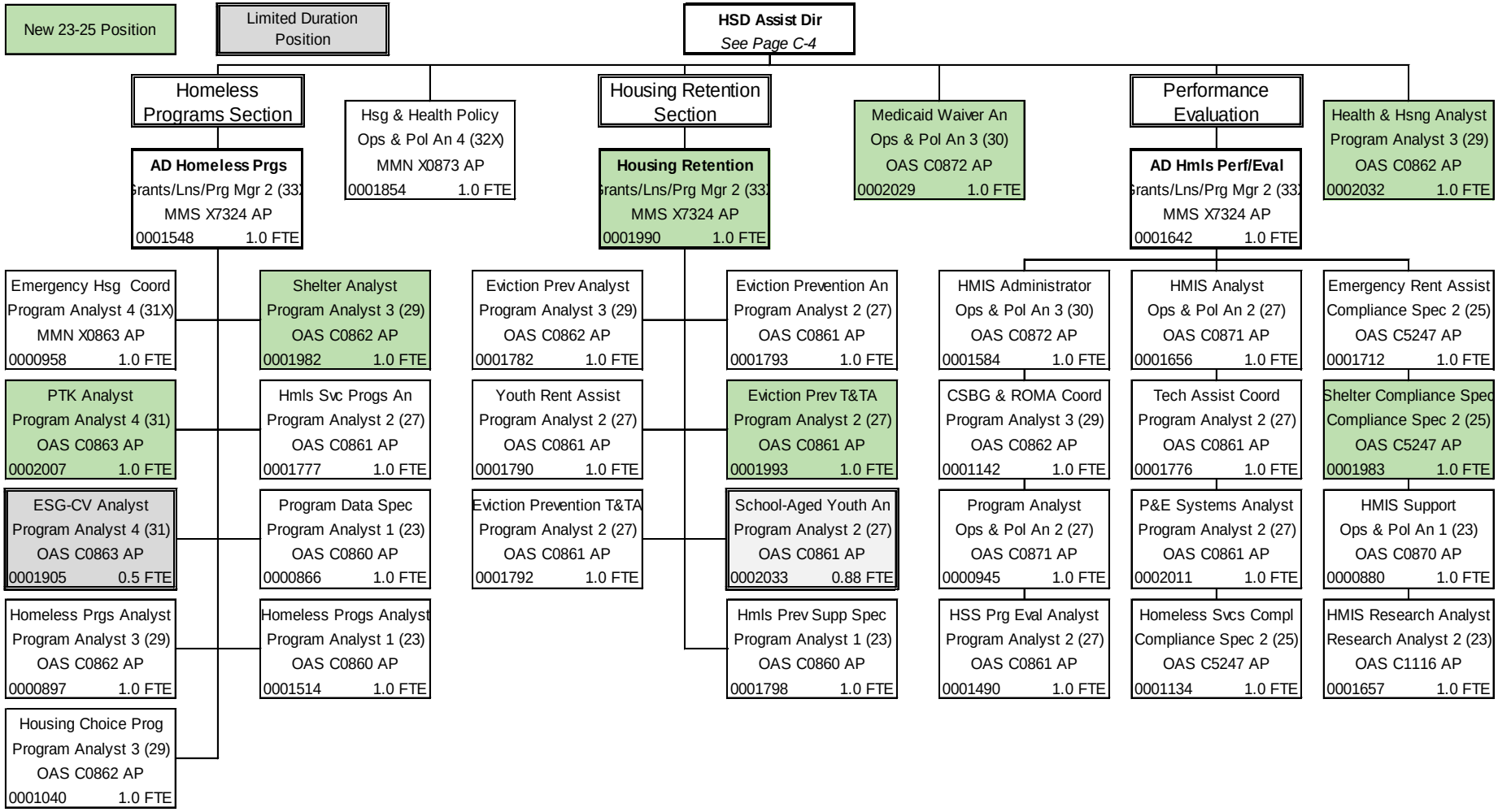
Housing Stabilization Programs 2021-23 Organizational Chart (6/30/23)



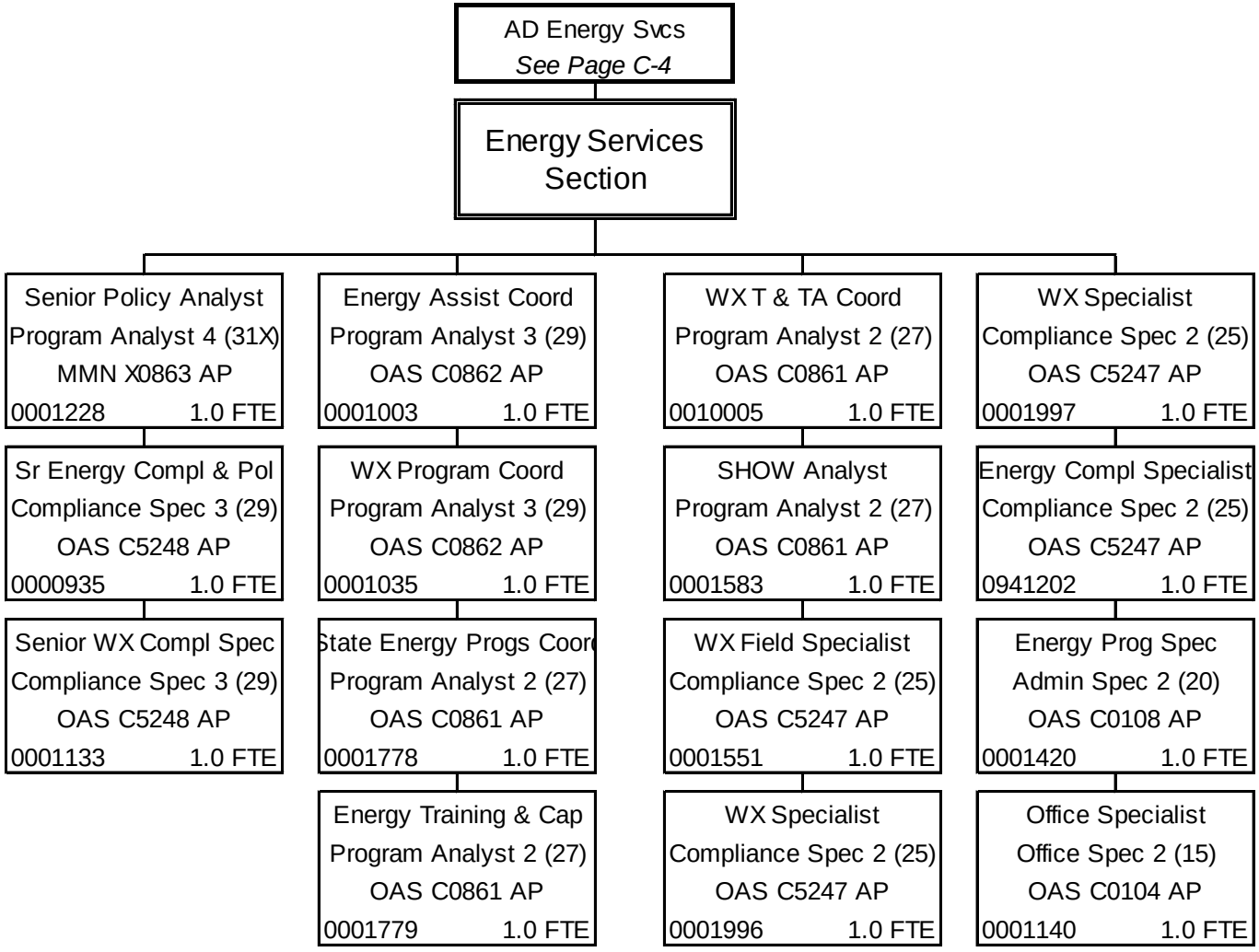
Housing Stabilization Programs 2023-25 Organizational Chart



Housing Stabilization Programs 2023-25 Organizational Chart



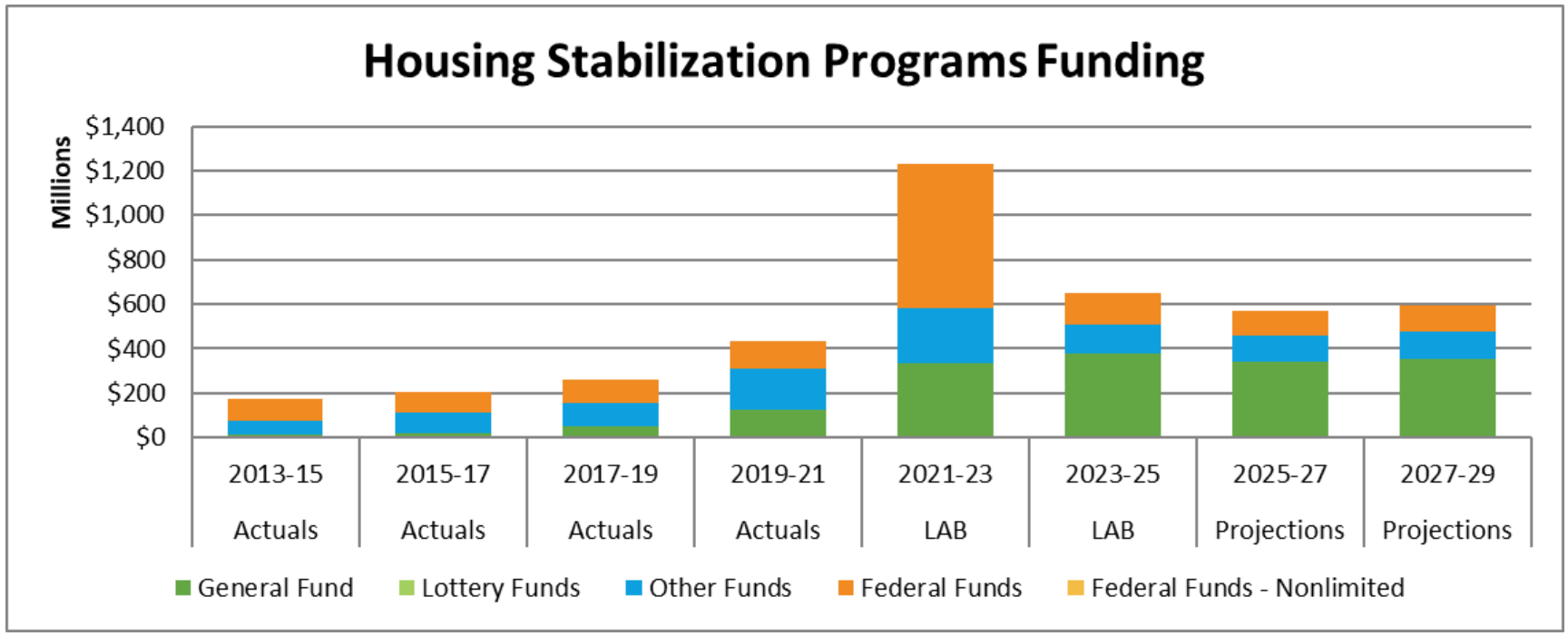
Housing Stabilization Programs 2023-25 Organizational Chart



Housing Stabilization Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy

Program Contact: Jill Smith, Housing Stabilization Director



Program Overview

Housing insecurity and homelessness continue to pose severe challenges for Oregon across multiple sectors and all parts of the state. Cities, large and small, continue to grapple with the challenges of providing enough shelter, services, and supports for people living outside. Both rural and urban areas of the state struggle to ensure families have heat and electricity, pay their rent and utility bills, and have warm, weatherized homes to live in during the increasingly harsh seasons Oregon has experienced in recent years. Investing in housing and homelessness prevention supports has multiple benefits for

population health as well. For instance, through the lens of social determinants of health, homelessness is a key driver of poor health, while homelessness itself can result from accumulated adverse social and economic conditions. Housing instability encompasses acceptable housing conditions, such as the lack of a clean environment and adequate heating and cooling, inadequate safety and structural soundness, exposure to allergens and pests, homelessness, living on the streets or in a shelter, rent and/or energy burden, and food insecurity.

In the 2023-25 Agency Request Budget, OHCS has the opportunity to re-imagine systems and provide temporary and emergency bandages. This must include changing the systems that helped create and exacerbate disproportionate impacts on Black, Indigenous, Latinx and other communities of color. System change will take time and many biennia, and OHCS is committed to this work. In order to seize this moment, the agency will seek to create new systems that are regenerative and healing and not solely premised on growth. Our program budget was developed under a framework that aligns with and supports our Statewide Housing Plan (SWHP) priorities. It emphasizes collecting and analyzing program data, designing consistent system-wide outcomes, regularly evaluating the effectiveness of programs in advancing equity and racial justice, and our ongoing commitment to authentic, peer-led community engagement—as we often are reminded, “nothing for us, without us.” These priorities are reflected in policy package requests and will continue in the agency’s ongoing work around the Task Force on Homelessness and Racial Disparities and to support the establishment of an Interagency Taskforce on Homelessness, both of which we anticipate will shape and inform our work moving forward.

Responding to and preventing homelessness requires a range of strategies to meet the needs of Oregonians through an individualized, equity-based practice. One agency is not able to be everything for everyone. To that end, the Housing Stabilization Division’s packages reflect a system of care. This approach uses interagency collaboration, individualized programming, racially equitable communications, race-explicit strategies, and community-based service provisions. The programs we administer provide critical services to the lowest-income Oregonians by addressing housing instability and helping them access safe, stable, and affordable housing options and services. The programs address many aspects of the needs of those we serve: affordable housing, energy bill payment assistance, weatherization assistance, and connections to other services such as health care, education, and nutritious food, to help Oregonians build financial independence and find pathways out of poverty. The division administers asset-building programs that help Oregonians save for financial goals while also learning skills to stabilize their households. It also distributes federal and state resources to the state’s community action network, other key community-based organizations, local government entities, and continuums of care to ensure a system of care for each unique community across Oregon.

Program Funding Request

The Oregon Housing and Community Services (OHCS) funding for 2023-25 reflects the unprecedented challenges of:

- Continuing to invest in an equitable response and recovery to the ongoing global health pandemic that prioritizes eliminating racial disparities and other system-wide inequities.
- Increasing access to asset-building and other modes of ensuring wealth-building opportunities are available to Oregonians with lower incomes, particularly given the economic downturn spurred by COVID-19.
- Investing in the pre-existing and now exacerbated humanitarian crisis of homelessness that is visible across the streets of Oregon and is also at risk of worsening without concerted efforts to prevent involuntary displacement through eviction.
- Investing in strategies to stop the inflow of families and individuals into homelessness. The four pillars we are building upon to help families stay in their homes include rent assistance, mediation services, case management, and legal services.
- We must invest in strategies to re-house our neighbors who have become homeless. These include building a robust shelter system in alignment with best practices, such as ensuring rapid access to housing resources and incorporating multiple systems of care such as health, human services, and culturally specific supports.

OHCS' funding request for 2023-25 reflects current service level funding for energy and weatherization funds and implements the Governor's executive orders to address the state's homelessness crisis. This will include:

- Establishing and implementing policies and objectives, with input and endorsement from local communities.
- Administering funding via pass-through agreements, but not providing direct services.
- Ensuring that the Housing Stabilization Division, and agency at large, are organizationally structured to:
    - Create a team focused solely on this work, which will report to Housing Stabilization Director
    - Provide hands-on oversight of geographic regions to ensure state expectations, as outlined in agreements with local communities, are being met and local needs are known, and
    - Create accountability to outcomes, including data and program evaluation, to ensure progress toward goals.
- Elevating when local municipalities are not meeting policy and/or implementation expectations.

Additionally, the Legislatively Adopted Budget includes a General Fund investment for eviction prevention, additional funding for assistance to Tribes, and one-time additions to the Emergency Housing Assistance program to reduce school-aged youth homelessness and services for companion pets. In total, new investments increased General Fund to $374.6 million, Other Funds to $130 million, Federal Funds to $144.4 million, and positions to 66 (65.38 FTE).

Housing Stabilization Programs								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 LAB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	12,829,378	21,227,856	47,992,481	124,943,503	308,735,669	374,565,969	337,736,348	352,731,425
Lottery Funds	0	0	418,768	0	0	0	0	0
Other Funds	62,338,862	88,540,662	108,851,328	182,580,439	247,468,259	129,980,383	117,036,792	122,145,080
Federal Funds	96,527,094	97,364,004	101,113,966	125,366,599	580,883,462	144,392,238	115,004,201	120,215,441
All Funds	**171,695,334**	**207,132,522**	**258,306,543**	**432,890,501**	**1,137,087,390**	**648,938,590**	**569,777,340**	**595,091,947**
Positions/FTE	30/30.0	29/28.25	32/30.38	39/32.9	61/55.73	66/65.38	64/64.0	64/64.0

Program Description

Housing Stabilization programs include two major program areas: Homeless Services and Energy Services. Eligibility varies depending on the funding source, but all programs serve low- and very-low-income Oregonians.

Homeless Services programs are delivered statewide by Oregon's community action network and their partner agencies, other networks of culturally specific organizations, community-based organizations that are culturally responsive, and tribal entities. Program services reduce and prevent homelessness, reduce poverty, and increase economic prosperity. Assistance includes outreach, shelter, rapid access to permanent housing, asset building through Individual Development Accounts, landlord incentives to house low-income persons, case management and other supportive services, direct financial and rental assistance, linkage to other basic needs programs, and program data collection and evaluation.

Energy Services programs are also delivered by community action agencies. Clients of these programs are households earning either 60 percent or less of state median income or 200 percent or less of the federal poverty level, with priority given to seniors (60 years of age and older), people with disabilities, and households with children. The programs provide utility bill payment assistance, prevent disconnection, or restore home energy services, home health and safety improvements, heating system repair and replacement, energy conservation services, and base load measures (including replacement of inefficient appliances and lighting). In 2021-23, assistance with household water bills was provided by federal COVID response legislation.

Program Justification

OHCS' Housing Stabilization Programs provide services that assist vulnerable households to stabilize, moving as many as possible toward greater and sustainable self-sufficiency. These programs are designed to prevent and end homelessness, reduce the housing burden by lowering rents, help households maintain utility services, address home health and safety issues, and reduce high home energy costs for low-income Oregonians.

Program Performance

	2013-15	2015-17	2017-19	2019-21	2021-23 LAB	2023-25 LAB	2025-27 (projected)	2027-29 (projected)
Six month permanent housing retention rate (based on total number contacted for six month follow-up)	78%*	84%*	84%	86%	87%	82%	82%	82%
Unduplicated homeless households served in all homeless programs	12,516	32,962**	33,211**	28,451^^	22,413^^	27,130^^	27,130^^	27,130^^
Unduplicated homeless persons served in all homeless programs	22,091	57,910**	58,451***	42.677^^	36,084^^	40,695^^	40,695^^	40,695^^
Households served in energy assistance programs	117,106	110,131	99,423	92,673	125,000	90,000	90,000	90,000
Households served in water assistance program ^	N/A	N/A	N/A	N/A	11,976	5,817	N/A	N/A
Households served in weatherization programs	3,597	4,037	4,014	3,621	7,123	8,120	8,220	8,220
Households receiving health and safety repair	3,379	2,631	2,682	1,941	1,942	3,400	3,700	3,700

**2013-14 statewide outcome data not available; 78% for 2014-15. 2015-17 is average of fiscal years 2016 and 2017.*

***Contains some level of duplication between fiscal years. In fiscal years 2018 and 2019 OHCS began collecting data differently and this data point was not available. Beginning in fiscal year 2020 it will be available again. For 17-19 actuals and projections, an assumed household size of 1.76 was used (based on 13-15 and 15-17 actuals).*

**** Contains some level of duplication between homeless programs. Projection is based on estimated size of households served.*

^^Methodology is changing in 2023-25 and will be calculated on the total number who did not return to the Homeless Services System.

^ The Low-Income Household Water Assistance (LIHWA) Program is currently authorized as one-time funding with the federal award period from May 2021 to September 2023.

Enabling Legislation and Program Authorization

The table below outlines state and federal authorizing legislation for Housing Stabilization Programs:

Authority	Program	Legislation
State	Elderly Rental Assistance	ORS 458.365-458.377
State	Emergency Housing Assistance	ORS 458.620, 458.650
State	Energy Conservation Helping Oregonians	ORS 757.612
State	Housing Choice Landlord Guarantee Program	ORS 456.375-456.390
State	Individual Development Account Program	ORS 456.555, 456.265, 458.700
State	Oregon Energy Assistance Program	ORS 757.612(7)
State	Rent Guarantee Program	ORS 456.607-456.609
State	State Home Oil Weatherization Program	ORS 456.594-456.599, 469.421(8)
Federal	Community Services Block Grant	42 U.S.C. 9901-9926
Federal	Emergency Rental Assistance (CARES, ARPA)	Public Laws 116-260 and 117-2
Federal	Emergency Solutions Grant	42 U.S.C. 11371-11378
Federal	HOME Tenant-Based Rental Assistance	42 U.S.C. 12725
Federal	Low Income Home Energy Assistance Program	42 U.S.C. § 8621-8630
Federal	Low Income Household Water Assistance Program	Public Laws 116-260 and 117-2

Authority	Program	Legislation
Federal	TANF-Housing Stabilization Program	42 U.S.C. 7
Federal	Weatherization Assistance Program	42 USC Sec. 6833

Funding Streams

Housing Stabilization Programs are funded by General Fund, Other Funds, and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
General Fund	Emergency Housing Assistance	ORS 458.620
	State Homeless Assistance Program	
	Housing Choice Landlord Guarantee Program	ORS 456.375-456.390
	Rent Guarantee Program	ORS 456.607-456.609
	Elderly Rental Assistance	ORS 458.365-458.377
Document Recording Fees	Emergency Housing Assistance	ORS 294.187
IDA Tax Credits	Individual Development Account (IDA) Program	ORS 456.555, 456.265, 458.700
Assessments on Petroleum Suppliers	State Home Oil Weatherization Program	ORS 456.594-456.599, 469.421(8)
PGE and Pacific Power Ratepayers	Energy Conservation Helping Oregonians, Multifamily Energy Program	ORS 757.612
PGE and Pacific Power Ratepayers	Oregon Energy Assistance Program	ORS 757.612(7)
US Department of Energy	Weatherization Assistance Program	42 USC Sec. 6833
	Community Services Block Grant	42 U.S.C. 9903

Funding Source	Program Name	Authorizing Legislation
US Dept. of Health and Human Services	Low Income Home Energy Assistance Program	42 U.S.C. § 8621-8630
	Low Income Household Water Assistance Program	Consolidated Appropriations Act, Public Law 116-26 and American Rescue Plan Act, Public Law 117-2
	TANF-Housing Stabilization Program (*via OR Dept. of Human Services)*	42 U.S.C. 7
US Dept. of Housing & Urban Development	Emergency Solutions Grant	42 U.S.C. 119(IV)
	HOME Tenant-Based Rental Assistance	42 USC Sec. 6833
US Treasury	Emergency Rental Assistance	Consolidated Appropriations Act, Public Law 116-26 and American Rescue Plan Act, Public Law 117-2

Comparison of 2023-25 Funding Proposal to 2021-23 Funding

OHCS's funding in the 2023-25 Legislatively Adopted Budget is over $488 million less in all funds compare to the 2021-23 biennium. The 2021-23 biennium saw significant state and federal investments to relieve the effects of the COVID-19 pandemic. One-time funds totaling $882 million were phased out. Changes to the public purpose charge statutes (HB 3141) resulted in an increase in the ECHO and the Multifamily Energy programs, and HB 2739 temporarily increased collections for the Oregon Energy Assistance Program.

Housing Stabilization Division (HSD) Programs Description

By addressing the economic and life stability of Oregonians, HSD programs can assist in preventing and ending homelessness, and ensure that Oregonians maintain access to affordable housing that meets their basic needs. National studies indicate that while a small portion of the homeless population needs intensive, long-term services, most people experiencing homelessness or who are at risk of homelessness can retain housing with rent assistance and other housing stabilization services, including employment assistance, and financial assistance programs.

Improving housing stability also impacts economic, safety, and education outcomes. Chronically homeless Oregonians who are provided permanent, supportive housing services see an average 50 percent rise in earned income, and a 40 percent rise in employment. Adults experiencing homelessness also face significantly higher rates of chronic illness, emotional distress, disability, and premature death than the general population. Homelessness is also linked to poor physical health in children including low birth weight, malnutrition, exposure to environmental toxins, and chronic illness. Children experiencing homelessness are also more likely to be mobile and/or experience barriers to attending school, thereby impacting educational trajectories and access to viable and stable employment. The impacts of being even temporarily homeless are significant.

HSD programs include homeless assistance, rental assistance, individual development accounts, low-income utility bill payment assistance, and weatherization assistance programs. These programs are delivered statewide by Oregon's community action network and their partner agencies. These providers create an extensive network that ensures coordination and leveraging of services for at-risk Oregonians.

Homeless Assistance Programs work to prevent and end homelessness. Homeless services are delivered through local providers to enable households that are homeless or at risk of homelessness to regain or maintain stable housing. Through a variety of state and federal funding sources, qualified Oregonians have access to services including emergency shelter, rapid re-housing, transitional or permanent supportive housing, rental assistance, case management, and other assistance needed to stabilize housing. Services also assist low-income households to attain economic self-sufficiency and meet their basic needs. OHCS continues to improve the homeless management information system's ability to report on outcomes and services that are provided to clients through concerted investments in data capacity, systems architecture, and data governance with continuums of care.

Rental Assistance Programs are available to Oregonians earning at or below 80 percent of area median income (AMI). These programs offer rental assistance and refundable security deposits paid directly to property owners on the tenants' behalf. All households receiving rental assistance must participate in self-sufficiency planning to receive benefits. The Housing Choice Landlord Guarantee Program is designed to provide financial assistance to landlords to

mitigate damages caused by tenants as a result of their occupancy under the HUD Housing Choice Voucher Program, also known as Section 8.

Rental Assistance for Youth and Families are available to youth and families with children who are interacting with the following systems: foster care, corrections, behavioral health or actively facing homelessness or housing instability. These programs offer rental assistance, move-in costs, case management services and other supportive services as determined by the case manager in conjunction with the family/individual being served.

Eviction Prevention programs are available to households that are at or below 80 percent AMI. These programs exist to provide rent and utility assistance, moving costs, mediation services, rapid rent assistance for eviction prevention, and a variety of other services to help families retain their homes.

The **Individual Development Account** program is available to households with incomes equal to or less than 80 percent of median income or 200 percent of federal poverty guidelines. Eligible participants and designated fiduciary organizations jointly develop personal development plans designed to provide account holders with financial and asset training, counseling, career or business planning, and other services that will increase self-reliance. Participant-generated funds are matched with program funds to create a savings account for the purposes such as home and business ownership, education, and career development. The program is funded through an Oregon tax credit that has a cap of $7.5 million per year. OHCS provides oversight of fiduciary organizations that provide the program but does not receive tax credit revenues or make payments to participants.

The **Low-Income Household Water Assistance (LIHWA) program** is a temporary, federally funded water assistance program for lower income households at or below 60% of state median income. Oregon's LIHWA program provides eligible households, who have high water burden, with on-time financial assistance paid directly to their water and sewer utilities to cover arrearages and current charges.

Energy Assistance Programs help ensure that low-income households can maintain heat in their homes during winter months. In warmer regions of the state, energy assistance can also help Oregonians keep cool during life-threatening heat waves. These services are especially critical among vulnerable households, such as the elderly, disabled, and families with young children, who are particularly sensitive to variations in temperature.

- In 2021, approximately 214,000 of Oregon's households lived with incomes below 100 percent of the federal poverty level. Oregon households with incomes below 50 percent of the federal poverty level paid 23 percent of their annual incomes simply for their home energy bills. A short-term lack of hot water, refrigeration, and cooking capacity can result in lost wages, evictions, and in some cases, homelessness.

- High energy burden and deferred home maintenance increase the likelihood that low-income families will experience unhealthy housing conditions, including lack of heat, water leaks, mold, and lead paint.

The impacts of energy assistance go well beyond staying warm or cool. Households that receive energy assistance are less likely to accumulate excessive arrearages or experience utility disconnection, thereby reducing the risk of eviction or homelessness. Studies from the Boston Medical Center also indicate that many low-income households are making dangerous trade-offs between food and energy, resulting in increased rates of food insecurity, lower weight, and decreased growth rates among children, particularly within families of color. Energy assistance has a proven protective effect against this "heat or eat" phenomenon, with recipients less likely to demonstrate food insecurity and slowed physical growth.

The living environment itself is also a significant health driver. **Low Income Weatherization Programs** provide a unique opportunity to address household health and safety. When weatherization crews visit a home to complete energy upgrades and repairs, they also perform important health and safety assessments. For example, lead safe work practices are utilized to prevent the spread of lead dust. All homes are visually inspected for mold. Ventilation systems are upgraded to ensure adequate airflow, improving indoor air quality and all homes receive carbon monoxide alarms. Additionally, repair and replacement of dysfunctional heating systems prevent health and safety risks associated with combustion by-products, lack of heat, and fire hazards. Air conditioning and heat pumps may be installed to ensure a home is left climate ready. Research indicates that every dollar invested in weatherization programs yields a return of four and a half dollars, including avoided costs associated with uninsured medical expenses and lost work.

As a result of weatherizing a home, the energy costs of the low-income Oregonians are also reduced. National research indicates that low-income households that receive weatherization services experience energy savings of $283 or more per year. These savings make it easier for families to pay for other necessities such as rent, medical care and food, subsequently increasing their likelihood of maintaining stable housing.

Funding Sources for Housing Stabilization Programs

Homeless Services Programs			
Program Name	**Funding Source**	**Fund Type**	**LAB Amount**
Community Services Block Grant (CSBG)	US Dept. of Health & Human Services	Federal	$12,558,313
Continuum of Care support	US Dept. of Housing & Urban Development	Federal	$45,000

Housing and Community Services Department #91400

Homeless Services Programs			
Program Name	**Funding Source**	**Fund Type**	**LAB Amount**
Elderly Rental Assistance Program (ERA)	General Fund	General	$1,646,744
Emergency Housing Assistance (EHA)	General Fund: Ongoing funding	General	$29,896,022
	General Fund: School-Aged Youth Rental Assistance	General	$5,200,854
	General Fund: Companion Pet Services	General	$1,000,000
	Document Recording Fees, interest earnings	Other	$13,138,763
	Transfer from General Fund for School-Aged Youth Rental Assistance	Other	$5,000,000
Emergency Rental Assistance (OERAP)	US Treasury	Federal	$10,767,218
Emergency Solutions Grant (ESG)	US Dept. of Housing & Urban Development	Federal	$12,504,482
Eviction Prevention and Rapid Response Programs	General Fund	General	$55,000,000
HOME Tenant-Based Rental Assistance (HTBA)	US Dept. of Housing & Urban Development	Federal	$2,653,597
Homeless Management Information System (HMIS)	General Fund	General	$750,647
Homelessness Executive Order Implementation	General Fund	General	$195,023,894
	General Fund	General	$337,910

Housing and Community Services Department #91400

Homeless Services Programs			
Program Name	**Funding Source**	**Fund Type**	**LAB Amount**
Housing Choice Landlord Guarantee Program (HCLGP)	Transfer from General Fund, interest earnings	Other	$418,262
Individual Development Account Program (IDA)	Admin fees, transfers	Other	$291,324
Landlord Guarantee Expansion	General Fund	General	$3,000,000
	Transfer from General Fund	Other	$2,248,400
Medicaid 1115 Waiver	Transfer from Oregon Department of Human Services	Other	$449,670
OHCS Admin	General Fund	General	$1,815,929
Project Turnkey & Navigation Centers Support	General Fund	General	$24,100,000
	Account balance	Other	$2,500,000
Rent Guarantee Program (RGP)	Account balance	Other	$107,245
Rental Assistance for Youth (RAY)	Account balance	Other	$4,015,000
Rural Oregon Continuum of Care Homelessness Services	General Fund	General	$27,385,000
State Homeless Assistance Program (SHAP)	General Fund	General	$13,408,969
Support to Tribes to address Homelessness	General Fund	General	$10,000,000
TANF-Housing Stabilization Program (HSP)	US Dept. of Health and Human Services *(transfer from Oregon Department of Human Services)*	Other	$5,117,675
Tenant Resources	General Fund	General	$6,000,000

Energy and Weatherization Programs			
Program Name	**Funding Source**	**Fund Type**	**LAB Amount**
Barclay's Energy Assistance	Barclay's Bank Energy Settlement	Other	$1,156,947
Energy Conservation Helping Oregonians (ECHO)	PGE and Pacific Power Ratepayers	Other	$40,577,092
Low Income Home Energy Assistance Program (LIHEAP)	US Dept. of Health and Human Services	Federal	$81,182,772
Oregon Energy Assistance Program (OEAP)	PGE and Pacific Power Ratepayers	Other	$47,855,309
Oregon Multifamily Energy Program (OMEP)	PGE and Pacific Power Ratepayers	Other	$6,629,393
State Home Oil Weatherization Program (SHOW)	Assessments on Petroleum Suppliers	Other	$475,303
Weatherization Assistance Program (BPA)	Bonneville Power Administration	Federal	$3,592,304
Weatherization Assistance Program (LIWAP)	US Department of Energy	Federal	$21,088,552

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-PICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-PICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to decrease by $22,085 in Housing Stabilization Programs in the 2023-25 biennium. This package decreases General Fund by $1,296; increases Other Funds by $27,191 and decreases Federal Funds by $47,980.

021 Phase-In

This package phases in $9,204,375 in Other Funds Special Payments to implement House Bill 3141 (2021), which modified the Public Purpose Charge distributions.

022 Phase-Out Program and One-Time Costs

This package removes one-time General Fund totaling $264,284,142. These funds were used for support to organizations administering the federal Emergency Rental Assistance program ($3,000,000), eviction diversion and prevention ($180,000,000), the homeless management information system ($829,630), homeless infrastructure ($988,250), individual development accounts ($7,000,000), shelter support to Mid-Willamette Community Action Agency ($966,262), shelter operations and facilities ($27,000,000), wildfire recovery efforts ($40,000,000), and the youth rental assistance pilot program ($4,500,000).

In addition, Other Funds limitation was reduced by $144,174,936. These funds were used for COVID-19 response ($2,854,021), eviction diversion and rental assistance ($103,098,800), temporary funding for the Oregon Energy Assistance Program ($10,000,000) shelter operations and facilities ($24,188,926), and the youth rental assistance pilot program ($4,033,189).

Finally, Federal Funds were reduced by $473,629,220. All of these funds were in response to the COVID-19 pandemic, including the Community Services Block Grant ($4,000,000), Emergency Rental Assistance Program ($350,811,141), Emergency Solutions Grant ($49,331,768), Low Income Home Energy Assistance Program ($56,016,433), and the Low Income Household Water Assistance Program ($13,469,878).

031 Standard Inflation

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.2 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Housing Stabilization Programs, OHCS anticipates an increase of $10,374,487 in 2023-25. This package increases General Fund by $1,755,492; Other Funds by $4,167,891; and Federal Funds by $4,451,104.

060 Technical Adjustments

This package moves several positions out of Homeless Services into Public Affairs, Disaster Resilience and Recovery, and the Project Management Office. These positions have a better fit in each of these areas, allowing OHCS to work more effectively. This results in a total decrease of $597,158, divided into $248,080 General Fund; $914 Other Funds; and $348,164 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept | **Cross Reference Name: Housing Stabilization Programs**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services | **Cross Reference Number: 91400-010-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,296)	-	-	-	-	-	(1,296)
Public Utilities Fees	-	-	-	-	-	-	-
Admin and Service Charges	-	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-	-
Housing Div Loan Repayments	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	(47,980)	-	-	(47,980)
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
Total Revenues	**($1,296)**	**-**	**-**	**($47,980)**	**-**	**-**	**($49,276)**
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Pension Obligation Bond	15,608	-	37,961	(37,444)	-	-	16,125
Mass Transit Tax	1,171	-	1,354	-	-	-	2,525
Vacancy Savings	(18,075)	-	(12,124)	(10,536)	-	-	(40,735)
Total Personal Services	**($1,296)**	**-**	**$27,191**	**($47,980)**	**-**	**-**	**($22,085)**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept | **Cross Reference Name: Housing Stabilization Programs**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services | **Cross Reference Number: 91400-010-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Counties	-	-	-	-	-	-	-
Dist to Other Gov Unit	-	-	-	-	-	-	-
Dist to Non-Gov Units	-	-	-	-	-	-	-
Dist to Individuals	-	-	-	-	-	-	-
Dist to Non-Profit Organizations	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Housing Stabilization Programs**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 91400-010-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	(1,296)	-	27,191	(47,980)	-	-	(22,085)
Total Expenditures	**($1,296)**	**-**	**$27,191**	**($47,980)**	**-**	**-**	**($22,085)**
Ending Balance							
Ending Balance	-	-	(27,191)	-	-	-	(27,191)
Total Ending Balance	**-**	**-**	**($27,191)**	**-**	**-**	**-**	**($27,191)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 021 - Phase-in

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Non-Profit Organizations	-	-	9,204,375	-	-	-	9,204,375
Total Special Payments	**-**	**-**	**$9,204,375**	**-**	**-**	**-**	**$9,204,375**
Total Expenditures							
Total Expenditures	-	-	9,204,375	-	-	-	9,204,375
Total Expenditures	**-**	**-**	**$9,204,375**	**-**	**-**	**-**	**$9,204,375**
Ending Balance							
Ending Balance	-	-	(9,204,375)	-	-	-	(9,204,375)
Total Ending Balance	**-**	**-**	**($9,204,375)**	**-**	**-**	**-**	**($9,204,375)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(264,284,142)	-	-	-	-	-	(264,284,142)
Federal Funds	-	-	-	(473,629,220)	-	-	(473,629,220)
Transfer In Other	-	-	-	-	-	-	-
Transfer from General Fund	-	-	(30,987,145)	-	-	-	(30,987,145)
Total Revenues	**($264,284,142)**	**-**	**($30,987,145)**	**($473,629,220)**	**-**	**-**	**($768,900,507)**
Personal Services							
Class/Unclass Sal. and Per Diem	(183,120)	-	-	-	-	-	(183,120)
Empl. Rel. Bd. Assessments	(53)	-	-	-	-	-	(53)
Public Employees' Retire Cont	(32,815)	-	-	-	-	-	(32,815)
Social Security Taxes	(14,009)	-	-	-	-	-	(14,009)
Paid Family Medical Leave Insurance	(732)	-	-	-	-	-	(732)
Worker's Comp. Assess. (WCD)	(46)	-	-	-	-	-	(46)
Mass Transit Tax	(1,099)	-	-	-	-	-	(1,099)
Flexible Benefits	(39,600)	-	-	-	-	-	(39,600)
Total Personal Services	**($271,474)**	**-**	**-**	**-**	**-**	**-**	**($271,474)**
Services & Supplies							
Instate Travel	(4,392)	-	(13,529)	(17,071)	-	-	(34,992)
Out of State Travel	(6,000)	-	-	-	-	-	(6,000)
Employee Training	(12,050)	-	(14,850)	(14,850)	-	-	(41,750)
Office Expenses	(7,853)	-	(24,192)	(30,527)	-	-	(62,572)
Telecommunications	(2,651)	-	(8,191)	(10,293)	-	-	(21,135)
Data Processing	(3,100)	-	(9,550)	(12,050)	-	-	(24,700)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	(47,704,360)	-	(103,365,410)	-	-	-	(151,069,770)
IT Professional Services	(700,000)	-	-	-	-	-	(700,000)
Attorney General	(10,000)	-	(30,000)	-	-	-	(40,000)
Employee Recruitment and Develop	(600)	-	(2,200)	(2,200)	-	-	(5,000)
Other Services and Supplies	(89,100)	-	(51,700)	(51,699)	-	-	(192,499)
IT Expendable Property	(6,300)	-	(23,100)	(23,100)	-	-	(52,500)
Total Services & Supplies	**($48,546,406)**	**-**	**($103,542,722)**	**($161,790)**	**-**	**-**	**($152,250,918)**
Special Payments							
Dist to Counties	-	-	-	(920,000)	-	-	(920,000)
Dist to Non-Profit Organizations	(125,966,262)	-	(40,632,214)	(472,547,430)	-	-	(639,145,906)
Intra-Agency Gen Fund Transfer	(31,500,000)	-	-	-	-	-	(31,500,000)
Other Special Payments	(58,000,000)	-	-	-	-	-	(58,000,000)
Total Special Payments	**($215,466,262)**	**-**	**($40,632,214)**	**($473,467,430)**	**-**	**-**	**($729,565,906)**
Total Expenditures							
Total Expenditures	(264,284,142)	-	(144,174,936)	(473,629,220)	-	-	(882,088,298)
Total Expenditures	**($264,284,142)**	**-**	**($144,174,936)**	**($473,629,220)**	**-**	**-**	**($882,088,298)**
Ending Balance							
Ending Balance	-	-	113,187,791	-	-	-	113,187,791
Total Ending Balance	**-**	**-**	**$113,187,791**	**-**	**-**	**-**	**$113,187,791**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(1)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(1)**
Total FTE							
Total FTE							(1.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(1.00)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,755,492	-	-	-	-	-	1,755,492
Federal Funds	-	-	-	4,451,104	-	-	4,451,104
Transfer from General Fund	-	-	13,620	-	-	-	13,620
Total Revenues	**$1,755,492**	**-**	**$13,620**	**$4,451,104**	**-**	**-**	**$6,220,216**
Services & Supplies							
Instate Travel	778	-	1,368	1,366	-	-	3,512
Out of State Travel	620	-	832	1,229	-	-	2,681
Employee Training	518	-	933	1,259	-	-	2,710
Office Expenses	2,375	-	1,371	2,126	-	-	5,872
Telecommunications	650	-	600	519	-	-	1,769
Data Processing	205	-	509	202	-	-	916
Publicity and Publications	145	-	540	114	-	-	799
Professional Services	5,266	-	124,578	223,647	-	-	353,491
IT Professional Services	94	-	32	48	-	-	174
Attorney General	10,380	-	1,603	220	-	-	12,203
Employee Recruitment and Develop	30	-	38	-	-	-	68
Dues and Subscriptions	185	-	76	809	-	-	1,070
Facilities Rental and Taxes	2,711	-	6,177	3,131	-	-	12,019
Facilities Maintenance	27	-	22	29	-	-	78
Agency Program Related S and S	-	-	88	-	-	-	88
Other Services and Supplies	3,198	-	1,478	793	-	-	5,469
Expendable Prop 250 - 5000	116	-	133	40	-	-	289

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	618	-	1,234	455	-	-	2,307
Total Services & Supplies	**$27,916**	**-**	**$141,612**	**$235,987**	**-**	**-**	**$405,515**
Special Payments							
Dist to Counties	714,878	-	1,114,187	1,202,693	-	-	3,031,758
Dist to Other Gov Unit	19,961	-	-	-	-	-	19,961
Dist to Non-Gov Units	-	-	9,957	-	-	-	9,957
Dist to Individuals	-	-	18,394	-	-	-	18,394
Dist to Non-Profit Organizations	979,117	-	2,868,536	3,012,424	-	-	6,860,077
Intra-Agency Gen Fund Transfer	13,620	-	-	-	-	-	13,620
Other Special Payments	-	-	15,205	-	-	-	15,205
Total Special Payments	**$1,727,576**	**-**	**$4,026,279**	**$4,215,117**	**-**	**-**	**$9,968,972**
Total Expenditures							
Total Expenditures	1,755,492	-	4,167,891	4,451,104	-	-	10,374,487
Total Expenditures	**$1,755,492**	**-**	**$4,167,891**	**$4,451,104**	**-**	**-**	**$10,374,487**
Ending Balance							
Ending Balance	-	-	(4,154,271)	-	-	-	(4,154,271)
Total Ending Balance	**-**	**-**	**($4,154,271)**	**-**	**-**	**-**	**($4,154,271)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(248,080)	-	-	-	-	-	(248,080)
Federal Funds	-	-	-	(348,164)	-	-	(348,164)
Total Revenues	**($248,080)**	**-**	**-**	**($348,164)**	**-**	**-**	**($596,244)**
Personal Services							
Class/Unclass Sal. and Per Diem	(145,224)	-	-	(244,872)	-	-	(390,096)
Empl. Rel. Bd. Assessments	(53)	-	-	(53)	-	-	(106)
Public Employees' Retire Cont	(26,024)	-	-	(43,881)	-	-	(69,905)
Social Security Taxes	(11,110)	-	-	(18,733)	-	-	(29,843)
Paid Family Medical Leave Insurance	(581)	-	-	(979)	-	-	(1,560)
Worker's Comp. Assess. (WCD)	(46)	-	-	(46)	-	-	(92)
Mass Transit Tax	(871)	-	(914)	-	-	-	(1,785)
Flexible Benefits	(39,600)	-	-	(39,600)	-	-	(79,200)
Total Personal Services	**($223,509)**	**-**	**($914)**	**($348,164)**	**-**	**-**	**($572,587)**
Services & Supplies							
Instate Travel	(1,549)	-	-	-	-	-	(1,549)
Employee Training	(1,407)	-	-	-	-	-	(1,407)
Office Expenses	(2,771)	-	-	-	-	-	(2,771)
Telecommunications	(935)	-	-	-	-	-	(935)
Data Processing	(1,094)	-	-	-	-	-	(1,094)
Employee Recruitment and Develop	(208)	-	-	-	-	-	(208)
Facilities Rental and Taxes	(9,522)	-	-	-	-	-	(9,522)
Other Services and Supplies	(4,897)	-	-	-	-	-	(4,897)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	(2,188)	-	-	-	-	-	(2,188)
Total Services & Supplies	**($24,571)**	**-**	**-**	**-**	**-**	**-**	**($24,571)**
Total Expenditures							
Total Expenditures	(248,080)	-	(914)	(348,164)	-	-	(597,158)
Total Expenditures	**($248,080)**	**-**	**($914)**	**($348,164)**	**-**	**-**	**($597,158)**
Ending Balance							
Ending Balance	-	-	914	-	-	-	914
Total Ending Balance	**-**	**-**	**$914**	**-**	**-**	**-**	**$914**
Total Positions							
Total Positions							(2)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(2)**
Total FTE							
Total FTE							(2.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(2.00)**

Policy Package 070 Revenue Shortfalls

Package Description

This package reduces positions that were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. Package 101 Retaining Quality Staff describes the funds that will be used in alternative to the one-time funds.

Purpose

This package reduces a total of 18 positions. Ten positions are in the Housing Stabilization Division and eight are in Central Services. These positions were requested with insufficient time to prepare position descriptions and receive approval from the Department of Administrative Services (DAS) Chief Human Resources Office. Now that the classification work has been completed, we are restoring three positions with revised classifications and one position reduced in Housing Stabilization will be restored in Central Services

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation.

OHCS received over $1 billion in one-time funds in 2020 and 2021 and faced significant challenges with getting the funds distributed to the intended recipients. We were compelled to deliver funds using different models than our traditional methods, in some cases becoming a direct-service provider instead of a pass-through agency. We had a higher level of media attention than ever before, and we struggled with having sufficient staff to manage these issues.

With some of the one-time funds, we requested permanent positions because the programmatic and agency support functions needed to continue regardless of the short-term situation. We knew we would need to cover the costs from other sources in future biennia. OHCS uses a cost allocation process where employees charge their time to the programs they work on, and we were confident that existing sources would be available once the temporary funds expired. However, language in the authorizing legislation referenced administrative allowances and OHCS was directed to remove these positions and provide an analysis of the funding available.

Staffing Impact

In the Housing Stabilization program unit, we are reducing a Compliance Specialist 2, a Program Analyst 1, four Program Analyst 2s, a Program Analyst 3, a Project Manager 2, and two Operations and Policy Analyst 4s.

The Compliance Specialist and one Program Analyst 2 (number 1776) were approved in OHCS' Legislatively Adopted Budget as Federal Funds positions with funding from the Emergency Rental Assistance program. The remaining positions were funded in the December 2021 Second Special Session as Other Funds using a portion of the state's American Rescue Plan Act.

The purpose of the Compliance Specialist position is to monitor, evaluate, report on, and support grantee compliance with applicable rules, regulations, and agreements pertaining to Homeless Services Section funds and programs. The Program Analyst 1 position is the Homeless Prevention Support Specialist and is currently filled as permanent. The Program Analyst 2 positions include the Technical Assistance Coordinator, and three Eviction Prevention Analysts. Two of the positions are currently filled as permanent. The Project Manager was originally intended to develop and administer the eviction prevention programs, but the focus was changed to providing internal updates on all agency programs. The Operations and Policy Analyst 4 positions serve as the Racial Equity Strategic Advisor and the Rental Assistance Lead. These positions will be restored as an Operations and Policy Analyst 2 and an Operations and Policy Analyst 3, which is currently filled as permanent.

FTE	Position Number	Class	Title	Monthly Rate
(1.00)	0001712	C5247 AP	Compliance Specialist 2	($5,019)
(1.00)	0001773	X0873 AP	Operations and Policy Analyst 4	($7,630)
(1.00)	0001774	X0873 AP	Operations and Policy Analyst 4	($7,630)
(1.00)	0001776	C0861 AP	Program Analyst 2	($5,503)
(1.00)	0001782	C0862 AP	Program Analyst 3	($6,051)
(1.00)	0001790	C0861 AP	Program Analyst 2	($5,503)
(1.00)	0001792	C0861 AP	Program Analyst 2	($7,678)
(1.00)	0001793	C0861 AP	Program Analyst 2	($5,503)
(1.00)	0001794	C0855 AP	Project Manager 2	($6,350)
(1.00)	0001798	C0860 AP	Program Analyst 1	($4,555)

Quantifying Results

These staffing positions provide OHCS with the ability to improve overall agency operations. Positions ensure effective program administration, timely deployment of resources, analysis of program impact, and operations support. Shifting funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency. Eliminating these positions without reintroducing them in Policy Package 101 will have negative impacts on OHCS programs and the people we serve.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allows equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. Eliminating these positions without reintroducing them in Policy Package 101 will have negative impacts on OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	($1,863,772)	($397,508)	**($2,261,280)**
Total Package 070	**$0**	**($1,863,772)**	**($397,508)**	**($2,261,280)**

2025-27 Fiscal Impact

OHCS is requesting these permanent positions be restored in Policy Package 101 Restoring Quality Staff, and they will continue as part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(397,508)	-	-	(397,508)
Total Revenues	**-**	**-**	**-**	**($397,508)**	**-**	**-**	**($397,508)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(1,221,600)	(252,528)	-	-	(1,474,128)
Empl. Rel. Bd. Assessments	-	-	(424)	(106)	-	-	(530)
Public Employees' Retire Cont	-	-	(218,910)	(45,253)	-	-	(264,163)
Social Security Taxes	-	-	(93,455)	(19,319)	-	-	(112,774)
Paid Family Medical Leave Insurance	-	-	(4,885)	(1,010)	-	-	(5,895)
Worker's Comp. Assess. (WCD)	-	-	(368)	(92)	-	-	(460)
Mass Transit Tax	-	-	(7,330)	-	-	-	(7,330)
Flexible Benefits	-	-	(316,800)	(79,200)	-	-	(396,000)
Total Personal Services	**-**	**-**	**($1,863,772)**	**($397,508)**	**-**	**-**	**($2,261,280)**
Total Expenditures							
Total Expenditures	-	-	(1,863,772)	(397,508)	-	-	(2,261,280)
Total Expenditures	**-**	**-**	**($1,863,772)**	**($397,508)**	**-**	**-**	**($2,261,280)**
Ending Balance							
Ending Balance	-	-	1,863,772	-	-	-	1,863,772
Total Ending Balance	**-**	**-**	**$1,863,772**	**-**	**-**	**-**	**$1,863,772**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(10)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(10)**
Total FTE							
Total FTE							(10.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(10.00)**

Policy Package 082 September E Board

Package Description

This package implements actions approved in the September 2022 Emergency Board meeting. In this program unit, Federal Funds limitation is increased, and two Compliance Specialist 2 positions are added related to the Low-Income Weatherization Assistance Program (WAP) through the US Department of Energy. OHCS received a $30.6 million award through the Infrastructure Investment and Jobs Act. OHCS will distribute funding to CAAs by formula to reach eligible households. The positions will perform compliance work related to the federal award. These positions were requested in Policy Package 119 Deploying Weatherization Resources but were needed in the 2021-23 biennium. Policy Package 119 has been revised to remove them.

Purpose

The weatherization program formula award for Oregon has a staggered funding distribution. The first fifteen percent was released in September 2022, with an additional 35 percent available on approval of OHCS' application. The second half of the funding is contingent on the agency reaching seven milestones, which we anticipate meeting, and will be allocated in the 2023-25 biennium.

How Achieved

WAP provides weatherization and energy conservation services, such as repairs or replacements of windows and doors, installation of insulation or smoke and carbon monoxide alarms, and performing heating system safety testing, and more, at no cost to households at or below 200% of federal poverty income level. Upon receipt of funds, OHCS will award the funds by formula to community action agencies (CAAs), who will provide services in their geographic areas.

Staffing Impact

Two full-time, permanent Compliance Specialist 2 positions will complete the additional work expected with the WAP funding. USDOE will be monitoring OHCS more frequently, and OHCS will be required to monitor our partners more closely. Increased monitoring will help ensure program, administrative, and financial compliance, and include physical onsite inspections of completed weatherization projects. OHCS must monitor 10 percent of weatherization completions, resulting in approximately 300 inspections statewide.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001996	C5247 AP	Compliance Specialist 2	$5,019
1.00	0001997	C5247 AP	Compliance Specialist 2	$5,019

Quantifying Results

With an average cost per unit of almost $9,000 and rising construction costs, we estimate that we will provide weatherization assistance to close to 3,000 units across the state of Oregon with this additional funding. This form of assistance significantly reduces home operating costs for low-income households, reducing the energy cost burden by possibly millions of dollars over several years. Weatherization ultimately helps stabilize families by reducing their energy burden.

Equity and Racial Justice Impact

Data is clear that low-income communities, who are disproportionately within Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities, have higher energy burdens, meaning that they pay a higher percentage of their income on energy costs than higher-income residents.

That is why OHCS is committed to being actively anti-racist, equitably serving the people of Oregon, and doing our part to disrupt entrenched systems that perpetuate racial inequality within the energy industry and beyond. We stand with the diverse communities we serve and their rights to be respected, safely housed, and to secure environmental and energy justice. We will adopt and adapt policies and practices to eliminate systemic racism from the administration and implementation of the program.

Toward that goal, OHCS is committed to evaluating equity and racial justice of populations served by the Oregon WAP and has outlined the following implementation strategies:

- Create and maintain a system to analyze the WAP program delivery for equity and racial justice.
- Evaluate the Oregon WAP to identify barriers to accessing the program to ensure equitable outcomes.
- Establish intentional outreach and educational strategies to engage culturally specific and culturally responsive organizations to ensure communities of color are aware of and can access weatherization services.

- Collaborate with USDOE to find pathways within the confines of the program to prioritize and provide services to underserved populations.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$382,876	**$382,876**
Services & Supplies	$0	$0	$41,560	**$41,560**
Special Payments	$0	$0	$14,877,497	**$14,877,497**
Total Package 082	**$0**	**$0**	**$15,301,933**	**$15,301,933**

2025-27 Fiscal Impact

These are permanent positions and will continue in the 2025-27 biennium.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 082 - September Eboard

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Federal Funds	-	-	-	15,301,933	-	-	15,301,933
Total Revenues	**-**	**-**	**-**	**$15,301,933**	**-**	**-**	**$15,301,933**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	240,912	-	-	240,912
Empl. Rel. Bd. Assessments	-	-	-	106	-	-	106
Public Employees' Retire Cont	-	-	-	43,172	-	-	43,172
Social Security Taxes	-	-	-	18,430	-	-	18,430
Paid Family Medical Leave Insurance	-	-	-	964	-	-	964
Worker's Comp. Assess. (WCD)	-	-	-	92	-	-	92
Flexible Benefits	-	-	-	79,200	-	-	79,200
Total Personal Services	**-**	**-**	**-**	**$382,876**	**-**	**-**	**$382,876**
Services & Supplies							
Instate Travel	-	-	-	3,600	-	-	3,600
Employee Training	-	-	-	2,850	-	-	2,850
Office Expenses	-	-	-	6,480	-	-	6,480
Telecommunications	-	-	-	2,160	-	-	2,160
Data Processing	-	-	-	2,640	-	-	2,640
Employee Recruitment and Develop	-	-	-	430	-	-	430
Other Services and Supplies	-	-	-	9,800	-	-	9,800
Expendable Prop 250 - 5000	-	-	-	8,600	-	-	8,600

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 082 - September Eboard

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	5,000	-	-	5,000
Total Services & Supplies	**-**	**-**	**-**	**$41,560**	**-**	**-**	**$41,560**
Special Payments							
Dist to Counties	-	-	-	4,496,139	-	-	4,496,139
Dist to Non-Profit Organizations	-	-	-	10,381,358	-	-	10,381,358
Total Special Payments	**-**	**-**	**-**	**$14,877,497**	**-**	**-**	**$14,877,497**
Total Expenditures							
Total Expenditures	-	-	-	15,301,933	-	-	15,301,933
Total Expenditures	**-**	**-**	**-**	**$15,301,933**	**-**	**-**	**$15,301,933**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 082 - September Eboard

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

Policy Package 090 Analyst Adjustments

See Legislatively Adopted Budget on Page C-48

This package increases General Fund by $375.2 million, increases Lottery Funds by $2.2 million, increases Other Funds by $4.3 million, and establishes 12 permanent positions (11.5 FTE). The General Fund investment is intended to meet the Governor's priorities to address the statewide housing and homelessness emergency. General Fund will be used to implement the Governor's emergency response plan, which expects to meet the following outcomes by the end of the 2023 calendar year:

- Create/operate 600 new shelter beds and staffing to conduct outreach efforts.
- Re-house 1,200 unsheltered households.
- Expand the Landlord Guarantee Program.
- Assist 8,750 households with eviction prevention assistance.
- Provide capacity-building grants to culturally responsive organizations.
- Secure unit access for 600 new rental units.
- Investments in tribal partners to support emergency response efforts.

In addition to the initial emergency response efforts, additional funding is provided to meet the following outcomes in the 2023-25 biennium:

- Re-house an additional 2,400 unsheltered households and provide long-term rent assistance to the previous 1,200 households re-housed in the emergency response plan.
- Assist an additional 17,500 households at risk of eviction with eviction prevention supports.
- Create a Permanent Supportive Housing (PSH) Risk Mitigation Fund.
- Invest in additional functionality of the Homeless Management Information System.
- Staffing capacity to support the deployment of the housing investments described above.

In addition to General Fund investments, the budget includes $2.2 million in Lottery Funds from the Veteran’s Services Account to fund housing-related services to veterans and $3.7 million in Other Funds to enable the agency to spend funds that will be carried over on youth homelessness prevention efforts.

This package also reduces projected document recording fee revenues from $11.5 million to $8.9 million for the 2023-25 biennium based on the most recent estimate provided by the Department of Revenue (DOR). DOR projected a decrease in

document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment.

In addition, Other Funds was increased by $0.3 million to provide permanent staffing capacity to implement the new 1115 Medicaid waiver. The source of Other Funds revenue is a transfer from the Oregon Health Authority.

Staffing Impact

The positions added address the homelessness crisis include a Principal Executive/Manager F to lead the Homeless Emergency Services team, an Administrative Specialist 2, three Program Analyst 2s, two Program Analyst 3s, and two Program Analyst 4s. In addition, a Research Analyst 2 was added in the Central Services program unit but should be in the Housing Stabilization Division. Position 1982 was moved from Policy Package 106 Shelter for Oregonians and position 1993 was moved from Policy Package 115 Housing for Youth and Families. However, these positions were not intended to be reassigned to this initiative, and new positions will be added in the Legislatively Adopted Budget.

An Operations and Policy Analyst 3, a Program Analyst 3, and a Program Analyst 2 were added to perform duties related to the Medicaid 1115 Waiver.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001982	C0862 AP	Program Analyst 3	$6,051
1.00	0001993	C0861 AP	Program Analyst 2	$6,982
1.00	0002010	C0861 AP	Program Analyst 2	$5,503
1.00	0002011	C0861 AP	Program Analyst 2	$5,503
0.50	0002013	X0863 AP	Program Analyst 4	$7,274
1.00	0002014	C0108 AP	Administrative Specialist 2	$3,964
0.50	0002016	X7010 AP	Principal Exec/Manager F	$8,408
1.00	0002023	X0863 AP	Program Analyst 4	$7,274
1.00	0002024	C0862 AP	Program Analyst 3	$6,051
1.00	0002029	C0872 AP	Operations & Policy Analyst 3	$6,350
0.50	0002030	C0861 AP	Program Analyst 2	$5,503
1.00	0002032	C0862 AP	Program Analyst 3	$6,051

Revenue Sources

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds
Personal Services	$2,018,656	$0	$507,816	$0	**$2,526,472**
Services & Supplies	$187,020	$0	$62,340	$0	**$249,360**
Special Payments	$373,035,455	$2,150,341	$3,700,000	$0	**$378,885,796**
Total Package 090	**$375,241,131**	**$2,150,341**	**$4,270,156**	**$0**	**$381,661,628**

2025-27 Fiscal Impact

The positions are permanent and will continue as part of the 2025-27 Base budget. Position 2032 phases-in for the second year of the 2023-25 biennium and will increase to 24 months in 2025-27. The Services & Supplies costs will be part of the Base budget. Lottery Funds and Other Funds Special Payments are one-time and will phase out next biennium.

The table below shows General Fund Special Payments by activity in this package and the anticipated amount that will become part of the Current Service Level.

Activity or Program	2023-25	2025-27 CSL
Eviction Prevention	$99,213,174	$73,000,000
Safety Off the Streets/Shelter	$42,061,736	$80,220,000
Re-housing & Long-Term Rent Assistance	$204,343,281	$190,771,200
Expanded Landlord Guarantee Program	$2,248,400	$5,400,000
Unit Access/Block Leasing	$5,436,000	$12,720,000
Capacity Building Grants to Culturally Responsive Organizations	$6,723,474	$0
Sanitation Services	$1,509,390	$0

Activity or Program	2023-25	2025-27 CSL
Homeless Management Information System (HMIS)	$2,000,000	$2,000,000
PSH Risk Mitigation Fund	$4,500,000	$4,500,000
Support to Tribes	$5,000,000	$5,000,000
Total	**$373,035,455**	**$373,611,200**

Legislatively Adopted Budget

This package maintains the Governor's Budget reduction of the document recording fee revenues by $2.6 million and addition of $3.7 million in Other Funds to enable the agency to spend funds that will be carried over on youth homelessness prevention efforts. The Lottery Funds for housing-related services to veterans is not included, and limitation for the 1115 Medicaid waiver Other Funds was revised to $0.4 million to provide two permanent positions, an Operations and Policy Analyst 3 and a Program Analyst 3. The Program Analyst 2 from the Governor's Budget is not included. Funding and positions to address the homelessness crisis were moved to Package 803 Emergency Housing Investment Package.

Staffing Impact

The positions added to address the homelessness crisis were moved to Package 803. This package includes an Operations and Policy Analyst 3 and a Program Analyst 3 to perform duties related to the Medicaid 1115 Waiver.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0002029	C0872 AP	Operations & Policy Analyst 3	$6,350
1.00	0002032	C0862 AP	Program Analyst 3	$6,051

Revenue Sources

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$404,385	$0	**$404,385**
Services & Supplies	$0	$0	$45,285	$0	**$45,285**
Special Payments	$0	$0	$3,700,000	$0	**$3,700,000**
Total Package 090	**$0**	**$0**	**$4,149,670**	**$0**	**$4,149,670**

2025-27 Fiscal Impact

The positions are permanent and will continue as part of the 2025-27 Base budget, along with the Services & Supplies costs. Other Funds Special Payments are one-time and will phase out next biennium.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	3,700,000	-	-	-	3,700,000
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Tsfr From Revenue, Dept of	-	-	(2,623,401)	-	-	-	(2,623,401)
Tsfr From Oregon Health Authority	-	-	449,665	-	-	-	449,665
Total Revenues	**-**	**-**	**$1,526,264**	**-**	**-**	**-**	**$1,526,264**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	297,624	-	-	-	297,624
Empl. Rel. Bd. Assessments	-	-	106	-	-	-	106
Public Employees' Retire Cont	-	-	53,334	-	-	-	53,334
Social Security Taxes	-	-	22,769	-	-	-	22,769
Paid Family Medical Leave Insurance	-	-	1,191	-	-	-	1,191
Worker's Comp. Assess. (WCD)	-	-	92	-	-	-	92
Mass Transit Tax	-	-	1,786	-	-	-	1,786
Flexible Benefits	-	-	79,200	-	-	-	79,200
Reconciliation Adjustment	-	-	(51,717)	-	-	-	(51,717)
Total Personal Services	**-**	**-**	**$404,385**	**-**	**-**	**-**	**$404,385**
Services & Supplies							
Instate Travel	-	-	3,600	-	-	-	3,600
Employee Training	-	-	2,850	-	-	-	2,850
Office Expenses	-	-	6,480	-	-	-	6,480
Telecommunications	-	-	2,160	-	-	-	2,160

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	2,640	-	-	-	2,640
Employee Recruitment and Develop	-	-	430	-	-	-	430
Other Services and Supplies	-	-	13,525	-	-	-	13,525
Expendable Prop 250 - 5000	-	-	8,600	-	-	-	8,600
IT Expendable Property	-	-	5,000	-	-	-	5,000
Total Services & Supplies	**-**	**-**	**$45,285**	**-**	**-**	**-**	**$45,285**
Special Payments							
Other Special Payments	-	-	3,700,000	-	-	-	3,700,000
Total Special Payments	**-**	**-**	**$3,700,000**	**-**	**-**	**-**	**$3,700,000**
Total Expenditures							
Total Expenditures	-	-	4,149,670	-	-	-	4,149,670
Total Expenditures	**-**	**-**	**$4,149,670**	**-**	**-**	**-**	**$4,149,670**
Ending Balance							
Ending Balance	-	-	(2,623,406)	-	-	-	(2,623,406)
Total Ending Balance	**-**	**-**	**($2,623,406)**	**-**	**-**	**-**	**($2,623,406)**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

Policy Package 092 Statewide AG Adjustment

This Package is not included in the Legislatively Adopted Budget

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, General Fund is reduced by $3,193 Other Funds are reduced by $493 and Federal Funds are reduced by $68.

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's document recording fee. The document recording fee revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, we have an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, and that requires additional training for the organizations, creates a larger number of grants to manage, more payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional

staff to provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

In the Housing Stabilization program unit, we are requesting to restore a Program Analyst 1, a Compliance Specialist 2, an Operations and Policy Analyst 2, four Program Analyst 2s, a Program Analyst 3, an Operations and Policy Analyst 3, and an Operations and Policy Analyst 4.

The Program Analyst 1 position is the Homeless Prevention Support Specialist and is currently filled as permanent.

The Compliance Specialist 2 position was approved in OHCS' Legislatively Adopted Budget as a Federal Funds position. The purpose of the position is to monitor, evaluate, report on, and support grantee compliance with applicable rules, regulations, and agreements pertaining to Homeless Services Section funds and programs. The scope and scale of homeless services work is rapidly changing and modernizing, and OHCS is working with partners beyond the traditional community action agencies. The section has one other permanent Compliance Specialist, but the work has grown beyond the capacity for a single person.

The Operations and Policy Analyst 2 position serves as the Racial Equity Strategic Advisor. This position was originally approved as an Operations and Policy Analyst 4, but a review of the duties determined the correct classification is OPA2.

The Program Analyst 2 positions include the Technical Assistance Coordinator, and Eviction Prevention Analysts. Two of the positions are currently filled as permanent.

The Operations and Policy Analyst 3 position serves as the Rental Assistance Lead. This position was originally approved as an Operations and Policy Analyst 4, but a review of the duties determined the correct classification is OPA3, and it is currently filled as permanent.

The Operations and Policy Analyst 4 position The Operations and Policy Analyst 4 position was approved in the February 2022 session for policy development and coordination, and to coordinate, analyze, and prioritize homelessness responses between state agencies and local partners, and to support an Interagency Council on Homelessness.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001798	C0860 AP	Program Analyst 1	$4,555
1.00	0001712	C5247 AP	Compliance Specialist 2	$5,019
1.00	0001773	C0871 AP	Operations and Policy Analyst 2	$5,503
1.00	0001776	C0861 AP	Program Analyst 2	$5,503
1.00	0001790	C0861 AP	Program Analyst 2	$5,503
1.00	0001792	C0861 AP	Program Analyst 2	$7,678
1.00	0001793	C0861 AP	Program Analyst 2	$5,503
1.00	0001782	C0862 AP	Program Analyst 3	$6,051
1.00	0001774	C0872 AP	Operations and Policy Analyst 3	$6,350
1.00	0001854	X0873 AP	Operations and Policy Analyst 4	$7,630

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing

materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$2,198,183	$0	**$2,198,183**
Total Package 101	**$0**	**$2,198,183**	**$0**	**$2,198,183**

2025-27 Fiscal Impact

These positions are permanent and will become part of the 2023-25 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(48,188)	-	-	-	(48,188)
Total Transfers Out	**-**	**-**	**($48,188)**	**-**	**-**	**-**	**($48,188)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	1,423,080	-	-	-	1,423,080
Empl. Rel. Bd. Assessments	-	-	530	-	-	-	530
Public Employees' Retire Cont	-	-	255,015	-	-	-	255,015
Social Security Taxes	-	-	108,869	-	-	-	108,869
Paid Family Medical Leave Insurance	-	-	5,691	-	-	-	5,691
Worker's Comp. Assess. (WCD)	-	-	460	-	-	-	460
Mass Transit Tax	-	-	8,538	-	-	-	8,538
Flexible Benefits	-	-	396,000	-	-	-	396,000
Total Personal Services	**-**	**-**	**$2,198,183**	**-**	**-**	**-**	**$2,198,183**
Total Expenditures							
Total Expenditures	-	-	2,198,183	-	-	-	2,198,183
Total Expenditures	**-**	**-**	**$2,198,183**	**-**	**-**	**-**	**$2,198,183**
Ending Balance							
Ending Balance	-	-	(2,246,371)	-	-	-	(2,246,371)
Total Ending Balance	**-**	**-**	**($2,246,371)**	**-**	**-**	**-**	**($2,246,371)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							10
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**10**
Total FTE							
Total FTE							10.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**10.00**

Policy Package 102 Improving Program Delivery and Access

Package Description

This policy option package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Central Services program unit.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to fill the various gaps within the agency and better support the agency's purpose.

How Achieved

For the agency to reach maximum capacity to best guarantee success, hiring of various skilled individuals will need to take place. Fortunately, the agency is in a position where the positions we wish to fill have approved position descriptions and classification information from the Department of Administrative Services. This will enable OHCS to begin the hiring process as soon as the budget is approved instead of waiting months before we can begin the hiring process.

In the Housing Stabilization program unit, we are not requesting additional positions. However, $216,325 in Other Funds is transferred to the Central Services program unit to cover allocated costs of positions that provide agency-wide support. This funding is from the Emergency Housing Assistance, Energy Conservation Helping Oregonians, and Oregon Energy Assistance programs.

Staffing Impact

No additional staff is requested in this program unit.

Quantifying Results

Additional staff will allow OHCS to appropriately administer state and federal dollars to make the most effective possible investments in Oregon communities. This positions will improve management of public funds, compliance, and overall agency operations. Supporting core agency functions will allow program staff to deliver and deploy resources to Oregonians more effectively.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	$0
Total Package 102	**$0**	**$0**	**$0**	**$0**

2025-27 Fiscal Impact

No impact.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(216,325)	-	-	-	(216,325)
Total Transfers Out	**-**	**-**	**($216,325)**	**-**	**-**	**-**	**($216,325)**
Ending Balance							
Ending Balance	-	-	(216,325)	-	-	-	(216,325)
Total Ending Balance	**-**	**-**	**($216,325)**	**-**	**-**	**-**	**($216,325)**

Policy Package 106 Shelter for Oregonians

See Legislatively Adopted Budget on page C-71

Package Description

This package proposes $71.4 million in ongoing General Fund to extend critical investments made by the Oregon Legislature to continue much-needed efforts, including operational support for Project Turnkey investments, homeless navigation centers, additional shelter funding with an explicit call out to work with culturally specific organizations, Tribal homeless services, homelessness data improvement implementation, and other supports to assist Oregonians in shelters successfully find stable housing.

Purpose

OHCS knows that shelter, in and of itself, is not the way to end homelessness. However, shelter is necessary to keep Oregonians alive, protected from extreme weather, and engaged in vital services as we do the work to ensure they have access to what truly ends homelessness: safe and stable housing. Additionally, Oregonians across the state are demanding action to the inhumane conditions of their community members without housing. While shelter investments do not end homelessness, they can reduce trauma for Oregonians experiencing homelessness and the communitywide impacts of unsheltered homelessness.

To that end, we seek to bring more focus and attention to the development of housing-focused shelter interventions, a promising practice that builds on the wide-spread use of Housing First approaches to successfully end homelessness for diverse populations across the globe. OHCS is excited to bring more strategic investment, support to existing programs, and additional partners and sovereign Tribal governments in this important work to ensure our shelter system drives households toward the outcome of permanent, affordable housing with proper supports for sustainability.

We will also continue to invest beyond winter shelters as climate change worsens and heat waves threaten the most vulnerable. We must recognize that weather dramatically affects people experiencing homelessness, and it is imperative that Oregon has year-round statewide shelters, whether warming centers or summer cooling centers, for people to shelter and stay safe.

Oregon continues to see an increase in the number of people experiencing homelessness and an increase in funding resources to solve the crisis. The Homeless Management Information System (HMIS) is the data system being used to gather information on homeless individuals and families and their housing placement and service engagement activity. This data system must be utilized by all providers consistently across the state to ensure we understand and can report accurately on the state of homelessness and which solutions are working.

These investments will continue to be a high priority for the agency as we work to execute our goals articulated in the Statewide Housing Plan, specifically the priority of "Homelessness." Funds to support ongoing and increased shelter work will directly support our longer-term goals to address homelessness in Oregon. Without continued and expanded investments in improved shelter models, such as Project Turnkey, and inclusive shelter funding, such as Out of the Cold, the shelter system will remain ill prepared to support the transition of homeless families and youth to longer term housing situations.

Finally, as is reflected in the agency's Policy Package 110 Keeping Oregonians in their Homes, we would like to acknowledge that OHCS and our work is in a key time of transition as we support the development of an Interagency Council on Homelessness, being led by the Governor, and the ongoing work of House Bill 2100 (2021) Taskforce on Homelessness and Racial Disparities. Both of these efforts will provide guidance and partnership for the agency as we continue to examine our work to acknowledge and address government's role in perpetuating systemic inequities and the need for interagency collaboration. While we continue to move our work forward, we know that both of these groups will provide strategic direction for the agency moving forward and will likely inform OHCS' future decisions, policy, and practices.

How Achieved

Oregon has one of the nation's highest rates of unsheltered homelessness in the country. Coupling that fact with the increased strain on our systems, increased levels of economic hardship, and health precautions making service provision more challenging over the last two years, many Oregonians experiencing homelessness have lived without the necessities and pathways to improved quality of life and stable housing. The need to fund and professionally staff shelters to meet the demand of the new environment is higher than it has ever been before.

In addition to those conditions, we are also facing a looming concern regarding the potential gap in support as emergency rental assistance and eviction protections end. With such high need and the increase in funding the agency has received in comparison to previous biennia, we have worked to utilize existing networks and build new ones to support communities experiencing homelessness statewide.

Please see below for a description of the key investments OHCS hopes to build on into the coming biennium:

Out of the Cold | $20 million
Out of the Cold funding is intended for winter and severe shelter operations and infrastructure, including renovations, retrofits, and conversions, and shelter services. Funds align closely with Emergency Housing Assistance and State Homelessness Assistance Program dollars to further services. In some areas, shelters also provide support to Oregonians affected by wildfires. The funds also allow for the implementation and use of new models of shelter such as Conestoga huts or pallet shelters. OHCS has received $30 million from the Legislature to fund Out of the Cold since 2020. Funding is distributed by an allocation formula through the community action agency (CAA) network, and CAAs are required to partner with culturally specific organizations and Tribes to distribute these funds. Requested funding will support ongoing emergency shelter infrastructure and expenses.

Project Turnkey | $28 million
Project Turnkey (PTK) is a state-level program that focuses on the acquisition of motels and hotels for use as non-congregate shelters during the pandemic, cost-effective units to increase the capacity of the homeless service system, and also ensures alignment of various strategies to improve the lives of people experiencing homelessness. Project Turnkey Round 1 resulted in 19 properties across the state providing 865 shelter beds, resulting in a 20 percent increase in shelter beds. Round 2 projects are still in process. With recent funding, OHCS has provided $11.25 million to both Round 1 ($9 million) and Round 2 ($2.25 million) to support ongoing operations costs. Requested funding will support shelter operations for existing PTK projects as well as new PTK Round 2 projects that will be selected in 2022.

These investments will be key to ensure projects are able to remain open and provide services on an ongoing basis. Without additional state funds, PTK projects may have to close their doors. Furthermore, funding will allow OHCS to monitor PTK sites to ensure services are delivered in line with best practices and will require HMIS data input for all Oregonians served by PTK. That level of data collection has not happened for these sites, and the agency anticipates it will provide better statewide analysis of the effectiveness of the program.

OHCS will also be working with the Portland State University Homelessness Research & Action Collaborative (PSU HRAC) to conduct an evaluation study of Project Turnkey over the next two years to help us better understand the intervention and investment and set recommendations for the state going forward.

Navigation Centers | $8 million
House Bill 5042 provided General Fund through the Department of Administrative Services (DAS) in the 2019-21 biennium to create eight navigation centers throughout the state. Navigation centers have been tasked with providing low-barrier emergency shelter, transitional housing accommodations, drop-in resource centers, rapid rehousing services, and support

to individuals and families experiencing homelessness or who are at risk of homelessness, all while integrating behavioral health services supported and funded by the Oregon Health Authority.

Six of the navigation centers are administered by the cities of Eugene, Salem, Bend, McMinnville, Roseburg, and Medford. Two additional centers are operated by Helping Hands Re-Entry, serving the Oregon coast and Multnomah County, and Mid-Columbia Community Action Council, serving The Dalles.

Support for these centers was originally provided by DAS, and OHCS has provided $12 million in additional funding to address building costs and general work to stand up eight additional centers. Navigation centers around the state are still getting off the ground and will require additional support in the coming biennium to provide consistent and quality services to their communities.

This additional funding will be used based on the needs of each center, and will likely fund operations, site modifications, and ongoing services to ensure offerings are robust and the centers are successful.

Continuums of Care & Built for Zero | $1.5 million
This investment will support Oregon's Continuums of Care (CoC) to implement Built for Zero, a private/public partnership to support communities in ending homelessness. OHCS used $1 million of funding received in the 2022 Short Session for this work, however the funds are insufficient to provide full support to CoCs. Requested funding will help provide technical assistance, additional staffing, and HMIS support, and will have increased reporting requirements and expectations around systems improvements and outcomes.

Tribal Investments | $10 million
Native and Indigenous people are represented in homelessness more than four times their share of the state population, and those who identify as American Indian or Alaska Native are more likely to experience unsheltered homelessness. To address the disparity and rising numbers of unsheltered homeless in these communities, OHCS is investing in homeless services pilots and homelessness prevention programs to serve Oregon's nine federally recognized tribes. These funds will build on investments OHCS made with funding from the 2022 Short Session ($9 million).

The tribes will utilize these flexible resources as their members need, which will vary by location. Funding can be used for street outreach, emergency shelter, transitional housing, homelessness prevention, eviction prevention, supportive housing, acquisition, rehab, or conversion of shelters, outreach and engagement, capacity building, and/or data collection. Each government's plan looks different depending on the needs of the members. Per stakeholder feedback, OHCS is also committed to continuing to build relationships with urban Native communities and organizations to further this work into the future.

HMIS Investments | $2 million

Senate Bill 5512 highlighted a collective desire to improve data collection, quality, and reporting to better support data-informed decisions within all levels of service delivery across the state. This funding will pay for ongoing and expanding software licensing, statewide training, and oversight which is essential to ensure data integrity. Significant progress has been made on the SB 5512 Budget Note to work toward the reporting of valid and reliable data, alongside streamlined, and aligned access, use, and governance structures. This represents a tangible improvement in the homeless system that ensures a better understanding of both the breadth and depth of housing instability and the rapid identification and utilization of efficient and effective resources that are targeted to specific needs within our communities.

In addition to launching a new HMIS implementation for four Continuum's of Care in 2022, OHCS will also be implementing a new statewide HMIS "data lake". The data lake will provide a statewide view of the number, characteristics and needs of Oregonians experiencing homelessness, as well as the number of people receiving services and the capacity of these services. This is essential to identifying the proper strategies to reduce housing instability and improve housing supports across the state.

Improving our HMIS capability ensures the EPIC Report (or an improved version), which measures program outcomes and evaluates effective service delivery, is available statewide and allows us to track critical data around our equity and racial justice goals, all of which directly aligns with Oregon's Statewide Housing Plan.

However, more work needs to be done. This investment will be used for staffing to match the increased levels of support OHCS is providing to facilitate HMIS improvements, licenses for more partners, and overall HMIS implementation costs.

Staffing Impact

Positions requested in this package include a Program Analyst 3, a Compliance Specialist 2, an Operations and Policy Analyst 3 and an Administrative Specialist 2. All positions were approved as limited duration in the 2021-23 biennium, and we are requesting they be continued and made permanent.

The Program Analyst 3 will serve as the Shelter Systems Analyst and ensure timely and efficient delivery of shelter and homeless services resources to grantees, provide technical assistance and training, and support monitoring and assurance of funding utilization.

The Compliance Specialist 2 will monitor shelter sites for compliance with regulations and habitability standards. Additionally, the position will provide technical assistance on best practices and required actions for correction of program administration.

The Operations and Policy Analyst 3 will serve as a Homeless Services Policy Strategist and support the ongoing policy needs of the Homeless Programs Section, related to implementation of systems improvement initiatives, support for ongoing policy and engagement work, and ensuring that strategy and policy are implemented successfully within the Section's programs.

The Administrative Specialist 2 serves as the Section's Gatekeeper and provides continuity of communications and administrative support for administrative rules coordination and other vital administrative duties across the growing section.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001982	C0862 AP	Program Analyst 3	$6,051
1.00	0001983	C5247 AP	Compliance Specialist 2	$5,019
1.00	0001984	C0872 AP	Ops & Policy Analyst 3	$6,350
0.88	0001985	C0108 AP	Admin Specialist 2	$3,964

Quantifying Results

Out of the Cold was able to serve almost 6,000 people in the previous year, but that data does not include information from Multnomah Continuum of Care. With the same amount of funds requested, we expect to be able to serve a similar number of people. It's important to understand that while 6,000 people were served, many of the individuals accessing our services are seen an average of 3.5 times, meaning that these funds served 6,000 people nearly 18,000 instances of access to shelter. In future years, with additional support and training of HMIS, we will have a strong infrastructure to understand the number of people across the state who accessed Out of the Cold shelter funds.

An additional $28 million for Project Turnkey could result in an additional 1,200 to 1,800 beds across the state, in addition to continuing to support the 19 projects that already exist. These funds allow shelters and hotels to provide upgrades like new kitchens, heating and cooling units, upgrades to external features like lights and sidewalks, and provide any other necessary upgrades or improvements. This continued funding provides financial stability and predictability to projects that are already serving nearly 1,000 individuals.

Investments in HMIS allow OHCS to act as a strategically positioned leader in homeless management data at the state level. In order for us to truly understand the impact of homelessness and uncover the most efficacious and best practices to reduce returns to homelessness and increase instances of permanent housing, it is imperative we have a strong and central mechanism in place for tracking outcomes.

Results of the tribal investment will vary depending on the needs of the community, but a sample of one spending plan for a similar investment includes creating a “Sober Life” transitional housing program, hiring positions, and purchasing a vehicle to do outreach and assist people with accessing services, rent, mortgage, and utility bill assistance, housing and financial counseling, legal services, as well as capacity building and administrative costs for the organization.

For navigation centers outcomes, this funding will streamline the process for people to easily access shelter. The intended outcome for navigation centers is for people to exit homelessness more quickly because these low barrier shelters provide case management and streamlined social services to medical care and other needed services. While we do not have data on how many people this program will serve, it will all be tracked in HMIS and subsequently available when the centers start operating. We will report on this program with data similar to our other state funded homeless services programs.

Equity and Racial Justice Impact

Homelessness affects Black, Indigenous, and other people of color and LGBTQIA2S+ populations disproportionately, and thus, a key component of shelter response is to lead with equity and racial justice.

The HB 2100 Taskforce on Homelessness and Racial Disparities cites critical 2020 Point In-Time (PIT) Count data in their 2022 report to the Oregon Legislature, explaining, *“In Oregon, people who identify as Black or African American are 2% of the total population, 4% of those in poverty, and 6% of those experiencing homelessness. People who are American Indian or Alaskan Native are overrepresented at an even greater rate of nearly 4 times their share of the general population. People who are American Indian or Alaskan Native are about 1% of the total population, 2% of those in poverty, and 5% of those surveyed by the PIT Count. Overrepresentation is also seen among Native Hawaiian and other Pacific Islanders, while those who identify as white or Asian are underrepresented.*

“It is important to note that further disaggregating the data within a pan-ethnic racial identity group (e.g., Hispanic/Latino, Asian/Asian American, or multiracial) is needed to provide a full understanding of racial disparities for specific groups within a larger group. For example, it may be that while Asian/Asian Americans on the whole are under-represented among those experiencing homelessness, sub-groups may actually be over-represented. Further analysis is needed to understand these nuances.”

It is vital to understand both these realities and their roots in systemic racism and oppression across housing, employment, the criminal legal system, education, and more as we work to address homelessness in our communities. In our efforts to do this work, OHCS knows that we must work collaboratively with trusted entities across the state to craft solutions and provide services. This is reflected in our proposed investment in Out of the Cold, which contains a requirement to collaborate

with culturally specific organizations (CSOs) and federally recognized Tribal governments in delivering these shelter and support dollars. OHCS believes that requiring active partnerships that reflect a funding relationship between the CAA and CSOs or Tribes is a concrete step to incorporating equity and racial justice into the execution of shelter response throughout the state.

We believe that investing in targeted approaches to ensure specific populations and providers have the resources and supports they need will yield greater results and parity for more Oregonians who are facing housing instability and homelessness. Additional investments in this package will follow a similar approach, requiring participation with CSOs.

The HB2100 Taskforce also demonstrated the significant need for investments that serve the Native American population across the state. Based on this feedback, OHCS is embarking on our first contract with each of the nine federally recognized Tribes of Oregon to provide homeless services that are tailored the needs of each Tribe's members, and we hope to extend this work in the next biennium.

Finally, investments in HMIS are also imperative to OHCS' work to address racial disparities, to ensure information around who is accessing the resources available, utilizing those resources to attain housing, etc. is available to inform data-informed decision-making and program development. Improving our HMIS capability ensures the EPIC Report (or an improved version), which focuses on measuring program outcomes and evaluating effective service delivery, is available statewide and allows us to track race and ethnicity data in a way we have never done in Oregon.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$788,360	$0	$0	**$788,360**
Services & Supplies	$3,582,190	$0	$0	**$3,582,190**
Special Payments	$67,000,000	$0	$0	**$67,000,000**
Total Package 106	**$71,370,550**	**$0**	**$0**	**$71,370,550**

2025-27 Fiscal Impact

OHCS is requesting that this level of funding for these programs and the positions become a permanent part of the agency's budget.

Legislatively Adopted Budget

The Legislatively Adopted Budget removes the positions and Services and Supplies costs. Special Payments are reduced to $5 million to be distributed to Tribes to respond to homelessness challenges in their communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	**$0**
Services & Supplies	$0	$0	$0	**$0**
Special Payments	$5,000,000	$0	$0	**$5,000,000**
Total Package 106	**$5,000,000**	**$0**	**$0**	**$5,000,000**

2025-27 Fiscal Impact

These are one-time funds and will phase out of the 2025-27 budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 106 - Shelter for Oregonians

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,000,000	-	-	-	-	-	5,000,000
Total Revenues	**$5,000,000**	**-**	**-**	**-**	**-**	**-**	**$5,000,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 106 - Shelter for Oregonians

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Cities	-	-	-	-	-	-	-
Dist to Counties	-	-	-	-	-	-	-
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Other Special Payments	5,000,000	-	-	-	-	-	5,000,000
Total Special Payments	**$5,000,000**	**-**	**-**	**-**	**-**	**-**	**$5,000,000**
Total Expenditures							
Total Expenditures	5,000,000	-	-	-	-	-	5,000,000
Total Expenditures	**$5,000,000**	**-**	**-**	**-**	**-**	**-**	**$5,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 106 - Shelter for Oregonians

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 110 Keeping Oregonians in their Homes

See Legislatively Adopted Budget on page C-85

Package Description

This package requests $60.3 million in ongoing General Fund to extend eviction prevention efforts currently underway, funded by the Oregon Legislature in the 2021 December Special Session and 2022 Session to build a more robust eviction prevention and housing retention system to ensure Oregonians remain safely housed.

Funds will be used to extend and build on critical eviction prevention programs, outlined below, and ensure the safety net built for renters does not disappear. This type of investment must be ongoing year over year to ensure community partners and providers can build a system with the means to address the needs of Oregonians.

Purpose

Oregon's housing crisis has long forced Oregonians to decide whether they pay rent, put food on their tables, or purchase other household necessities. Average rental rates have risen to the point that Oregonians on fixed incomes are priced out of housing. The COVID-19 pandemic has laid bare the effects of housing instability and the risk of eviction making a difficult situation even worse. The state's safe harbor period ended this summer, and while short-term emergency programs have shown that rental assistance and legislative protections are critical to reducing evictions, limited federal programs alone were not designed to, and cannot, solve Oregon's eviction risk. Oregon needs a more robust system in place over the long term.

We know that the scale of resources OHCS has seen over the past two years from federal government investments is not a sustainable level for the long-term. However, we have learned and created invaluable tools and systems that we must not pull back from while so much need remains in our state. As we look toward an equitable economic recovery, OHCS is looking at the longer term to develop a system of eviction diversion that seeks to address issues upstream and works for tenants and landlords to reduce evictions. Since the funds requested for this system will be less robust than resources received by the agency in the last three years, OHCS will target resources into proven strategies to support housing retention, ultimately decreasing the risk of eviction and subsequent homelessness for Oregonians.

To be most effective, rental assistance must be paired with a solid programmatic policy infrastructure, and without long-term planning that centers on equity, Oregon will continue to see the same cycles perpetuated. Investing in system infrastructure

capacity will help Oregon prepare for future crises and ensure that those so often left behind in economic recovery will have pathways to receive the help they need – from legal assistance and culturally specific services to rental assistance.



With the initial investments the agency received to build and begin implementing an eviction prevention system, OHCS has leaned deeply on national best practices around such systems. Recommendations from HUD and the Urban Institute consistently identify key areas of need for eviction diversion programs. The four key areas of emphasis for program design that continue to be at the forefront of our learning and commitment to this system are 1) Rental Assistance 2) Case Management 3) Mediation and 4) Legal Services.

These areas have been present throughout the planning and execution of this work and are reflected in our request as we seek to build upon the investments the Legislature has made in this work over the last year.

Furthermore, eviction prevention work dovetails closely with Oregon's Statewide Housing Plan. By strengthening and building new partnerships and responding to housing inequities and disproportional impacts of housing instability on people of color, this policy option package directly supports the guiding principles of the Statewide Housing Plan.

We must also acknowledge that eviction prevention is inseparable from homelessness, one of the priorities of the Statewide Housing Plan. Homelessness prevention, particularly eviction prevention, helps ensure that homelessness is less likely for as many vulnerable Oregonians as possible. Investment must be prioritized for those most vulnerable to becoming homeless including people earning 50 percent or less of area median income and people of color who are disparately impacted by both eviction and homelessness. Investing in strategies to reduce evictions is a proven intervention that reduces our reliance on costly homeless services interventions. If we can keep people in housing while they weather a crisis, we can save the traumatization, pain, and expense of re-housing a household that has fallen into crisis. This investment pairs well with our other policy packages that focus on homelessness response and long-term rental assistance for families and youth, two key groups that are part of our strategic plan and experience a huge need for additional resources. By providing opportunities to help these groups avoid eviction and be connected with additional resources such as long-term rental assistance, we can provide stability for years to come.

Finally, we would like to acknowledge that OHCS and our work is in transition as we support the development of an Interagency Council on Homelessness housed in the Governor's Office and the ongoing work of the House Bill 2100 (2021) Taskforce on Homelessness and Racial Disparities. Both will provide key guidance and partnership for the agency as we continue to examine our work to acknowledge and address the government's role in perpetuating systemic inequities and the need for interagency collaboration. While we continue to move our work forward, we know that these groups will provide strategic direction for the agency and will likely inform OHCS' future decisions, policies, and practices.

How Achieved

These funds will utilize the existing networks established and being built from investments from the Legislature in the 2021 December Special Session and 2022 Short Session. We are seeking ongoing funding to stand up a true system of care to stop eviction and help stop the inflow of families entering homelessness.

Utilizing the existing continuum of care framework, infrastructure, and partnerships from recent legislative investments, the resources from this package will continue to support this work. There are no new explicit milestones and deadlines, rather ensuring that the work that has started can continue.

ORE-DAP | $20 million

The Oregon Eviction Diversion and Prevention (ORE-DAP) program requires community action agencies (CAAs) to coordinate with local community-based organizations, culturally specific organizations, legal service providers, and other entities to ensure each system has processes in place to quickly assist tenants in need. The statewide network will continue to deliver rental assistance and other critical eviction and housing-related resources within their local communities to assist Oregonians facing displacement.

In the December 2021 Special Session, OHCS received $100 million to build a statewide eviction prevention system. We consistently heard from stakeholders that local rental assistance should remain a core element of this system, and thus OHCS has deployed $40.7 million in two waves of funding into communities statewide.

Preliminary reports from CAAs show over 93 percent of ORE-DAP funds have been used to provide rental assistance with utility assistance the second most common source of support provided. This request for an additional $20 million will be used in alignment with other funding sources to supplement additional homeless services funding (such as Emergency Housing Assistance and the State Homelessness Assistance Program).

Culturally Specific Provider Network|$10 million
OHCS will partner with culturally specific providers that have deep expertise in ensuring populations who lack trust in government and traditional systems have access to housing resources for housing stability. Tremendous effort must be invested in creating relationships and a statewide culturally specific delivery system that Black, Indigenous and people of color know and trust is essential. This funding can be used for rent assistance, moving costs, and services necessary to stabilize families threatened with homelessness. These funds will be offered through a competitive process, and we will ensure that they are available statewide.

Culturally Specific Network Development and Lived Experience Compensation| $11 million
OHCS will continue to invest in the development of providers adept at serving people of color. This network must develop the capacity to connect with households who are at risk of housing instability and homelessness. Investments will assist culturally specific agencies in providing housing services, employment training, legal assistance, health services, financial education, and other services**.**

Development of service providers must be led by people with lived experience. This investment will be available to fund focus groups and community engagement to ensure the voices of those to be served are always at the forefront of the program design and delivery. Funding can be utilized for staffing, administrative costs, and stipends for participants involved in program design and planning where allowable.

Portland State University Homelessness Research Action Center| $500,000
OHCS has entered into an agreement with the Portland State University Homelessness Research Action Center (PSU HRAC) through June 2024. PSU HRAC will provide OHCS technical assistance, consultative advice, and project support with various initiatives relating to eviction prevention, data analysis, program evaluation and program development. This work is ongoing and will provide key data and support around program analysis and development and will support OHCS' efforts to improve data collection and data-driven decision making. Some of the work that will be conducted through this agreement will include evaluating the implementation and effectiveness of the Oregon Emergency Rental Assistance Program (OERAP), building a knowledge base for understanding eviction in Oregon and potential diversion approaches, and conducting exploratory research and consultation on eviction protection program development.

These additional funds will be used to address personnel and administrative costs, subcontracting when necessary, and additional ancillary costs to analyze and evaluate the Eviction Prevention system that OHCS will be investing in within this package. Costs will support the development of a more effective, efficient system for eviction prevention to ensure that public funds are spent on the most evidence-based interventions.

Eviction Prevention Rapid Response | $5 million
OHCS knows the importance of quick decisions when tenants are facing the crisis of evictions. To meet the needs of this moment, OHCS is standing up the Eviction Prevention Rapid Response (EPRR) program through a contract with the Oregon Law Center and other legal aid service providers. This will provide rapid financial assistance for those at most imminent risk of eviction: those who are literally in the court room or will be in the near future due to active eviction proceedings.

Oregon Law Center and other providers are currently providing legal support to tenants who have received eviction notices through the Eviction Defense Project. As they provide that support, situations arise in which tenants need to pay rental arrearages, fees, or other costs immediately or face eviction. The Eviction Prevention Rapid Response builds on this legal services network to grant pre-approved legal aid services and specific direct service providers access to a dedicated rapid response hotline, portal, and funds. The system will be run by Public Partnerships LLC (PPL), to intervene and prevent evictions by providing rapid financial support to avoid an eviction judgement. EPRR is able to quickly cut checks for tenants, potentially those who are in a courtroom or working with an attorney on their case. Additional funds will allow this critical program to continue into the coming biennium.

211info | $750,000
OHCS is requesting $750,000 to provide a grant to the 211info System, enabling them to enhance and improve the system with up-to-date information on statewide resources including rental assistance, shelter beds, and homeless and behavioral health providers. Over the last few years, 211info has become an ever more critical element of OHCS' work as the agency strives to ensure Oregonians have accurate and reliable information about programs the agency administers. As we move forward, this need will continue as we implement eviction prevention and other programing.

In partnership with the Oregon Department of Human Services, OHCS has invested $500,000 in 211info services and has entered into a direct agreement with 211info that we hope to extend. This agreement will help build the infrastructure needed to ensure Oregonians seeking services and support related to housing--including eviction prevention, rent payment assistance, and mortgage assistance, homeless services, and more--have the information they need. With current funding, 211info has agreed to hire a Statewide House Programs Manager, Coordination Center Manager, Quality Assurance Manager, Community Engagement Coordinator, will work with a marketing team to create and produce translated outreach materials, and update their phone tree to include additional language prompts. Additional funding will support continued staffing, outreach efforts, and equity-focused initiatives.

Mediation Pilots | $1.45 million
OHCS invested $1.25 million from the 2022 Short Session funding in the Eviction Prevention Mediation Demonstration (EPMD) program through a grant agreement with the Oregon Office for Community Dispute Resolution (OOCDR) to scale

up mediation in a partnership with local renter assistance services as a part of an integrated upstream eviction prevention system.

Through this partnership, OHCS will fund five pilot sites across Oregon that will provide eviction prevention mediation services to people facing eviction to avoid evictions and seek satisfactory resolutions to cases between landlords and tenants. Testing this approach for voluntary mediation is a key step forward for Oregon and works to address eviction or housing instability before it begins. Services from the pilot organizations are available in Washington, Clackamas, Linn, Benton, Marion, Lincoln, Hood River, Wasco, Gilliam, Sherman, Wheeler, Jackson, and Josephine counties. The current agreement is slated to last through September 2023.

Mediation pilots, though a proven model to decrease evictions in other regions, have not historically received sufficient funding. This request will provide investments to improve this area of the eviction prevention system. Funding will cover mediators and program staff, outreach activities, marketing, equity and accessibility costs, translation and interpretation, equity and other training, evaluation, grant reporting, and general program administration costs. Outcomes for this pilot program will be carefully measured to determine if mediation should be a permanent investment in housing retention.

Rent Well & Rent Guarantee Program | $2.5 million

Rent Well, a program of Transition Projects Inc. (TPI), is a 15-hour tenant education program taught by certified instructors in Oregon and Washington. The course is typically taught in 3 to 6 weeks and covers important information and skills for becoming a responsible, successful, and stable tenant, such as:

- Learning to identify potential screening barriers
- Understanding how and why a landlord will screen them
- Reviewing important personal records, such as credit, civil, and criminal reports
- Creating an individualized plan for stable housing
- Building a household budget that makes paying rent a priority
- Reviewing rental agreements to understand common terms and expectations, and more.

In 2021, OHCS partnered with Transition Projects and provided funding to expand their Rent Well program to the entire state of Oregon to expand the number of languages in which the program is available, and to launch an eCourse version of the program to respond to the changing needs of tenants. Rent Well is now delivered across Oregon in three ways: in person, through a Zoom instruction platform, and through the tenant-guided eCourse platform. The eCourse and program materials

are now available in English, Spanish, Russian, simplified Chinese, traditional Chinese, Vietnamese, and German. The eCourse has voice-over narration in English, Spanish, and Russian.

Tenants must participate in Rent Well to be eligible for the Rent Guarantee Program (RGP), which provides reimbursement of up to $5,000 in total assistance to landlords to cover unpaid rent, eviction, and property damage costs if they rent to an eligible tenant who then vacates or is evicted from the residence in the first 12 months of tenancy. In addition to completing Rent Well, tenants eligible to participate in RGP must be low-income and experience barriers to obtaining housing, including, but not limited to, poor credit history/ratings, lack of rental history, criminal history, a history of housing eviction(s), having been a ward of the state, and may be homeless or unstably housed.

This request will support the Rent Guarantee Program with $500,000 in administrative funds, and $2 million to support ongoing Rent Well costs, including administrative and costs related to delivering the ongoing tenant education requirement.

Partner Investments | $8.8 million
OHCS will use $8.8 million to support the ongoing programing and efforts of key partners in supporting Oregonians in avoiding eviction. Funding for each partner will support ongoing efforts, including operations, staffing, and program costs, to provide eviction prevention and housing retention efforts as OHCS winds down the Oregon Emergency Rental Assistance Program (OERAP) and eviction protections end. This work will be crucial well into the 2023-25 biennium. See below for partner information:

- **Springfield Eugene Tenant Association | $300,000**: The Springfield Eugene Tenant Association (SETA) operates a free hotline to educate tenants in Lane County about their rights and protections and connect them with local resources. SETA has also conducted critical direct outreach to tenants with eviction notices for non-payment of rent to connect them with OERAP or other resources to support them in staying stably housed if possible.
- **Immigrant and Refugee Community Organization | $2 million**: The Immigrant and Refugee Community Organization (IRCO) provides legal services to immigrant and refugee Oregonians to support their housing stability in line with immigration policies, operates a rent assistance hotline, and partners with their community action agency to support households seeking rent assistance. In addition, IRCO operates other programing in partnership with OHCS, and as eviction prevention efforts continue, they will continue to be an important partner.
- **Community Alliance of Tenants | $2 million**: Community Alliance of Tenants (CAT) is a tenant advocate organization that has worked throughout the pandemic to keep their 6,000 members and the general public

informed about statute changes and resources, supported Oregonians in applying for OERAP, connected households with legal services, and continued to provide critical hotline and support services for tenants to support their ongoing housing stability. While this work may shift, CAT will remain a strong partner in the work to prevent evictions as OERAP winds down.

- **Oregon Law Center and the Oregon State Bar | $3 million**: Oregon Law Center supports the agency's housing stability goals through their work on the Eviction Defense Project and the Eviction Prevention Rapid Response program, and also through critical advocacy provision of free legal services throughout the state. Additionally, OHCS has partnered with the Oregon State Bar to provide comprehensive analysis of the eviction defense systems in the state and to provide recommendations that will inform future investments.
- **Fair Housing Council of Oregon | $1.5 million**: The Fair Housing Council of Oregon (FHCO) works to ensure equal access to housing by providing education, outreach, technical assistance, and enforcement opportunities specifically related to federal, state, and local fair housing laws. Throughout the pandemic they have provided legal services and information to Oregonians navigating legal issues. This work will remain vital as eviction protections end in 2022.

Staffing Impact

OHCS is requesting a Principal Executive/ Manager E to serve in the role of Assistant Director of Housing Retention to lead the team that will deliver these funds. This position will oversee and supervise a team of program analysts and compliance specialists. Many of the positions were granted during the Second Special Session of 2021 with the eviction prevention funding. Previously, OHCS has relied on a limited duration position with the employee receiving work out of class compensation to serve as an interim manager and provide supervision and support. Permanent management oversight is necessary to ensure compliance with supervisory requirements, as well as to lead and support the team.

FTE	Position Number	Class	Title	Monthly Rate
0.88	0001990	X7008 AP	Principal Executive/ Manager E	$7,630

Quantifying Results

ORE-DAP has served 3,177 people since the program started earlier in 2022, but these numbers do not include Multnomah, Clackamas, and Washington Counties, and we know that there will be thousands more served in this area. With continued

funding of $10 million, we anticipate being able to serve close to 6,000 additional households. Like ORE-DAP, the Eviction Prevention Rapid Response will serve thousands of households across the state. Because the program is new and has not yet started paying households, estimates are based on previous rent assistance programs, and we anticipate that we will be able to serve between 1,300 to 2,000 additional households, as payments for previous rental assistance programs tended to be between $4,500 to $5,500 per household.

Our partnership with 211info and other partner investments have already served hundreds of people, giving them access to legal services, tenant support services, tenant education and other important educational and community based services to prevent eviction. We receive quarterly reports from these partners which will allow us to understand how clients are being served. This information will be published similarly to the way we publish our ORE-DAP eviction diversion information.

Since July 2019, 2,820 Oregonians have received a Rent Guarantee Program certificate, meaning they completed tenant readiness education and were ready to participate in the RGP. While they are all able to use the certificate to achieve housing goals, 116 guarantees were issued. Of those 116 clients, nine are still in their first 12 months of tenancy, 98 achieved housing stability for 12 months and nine landlords requested assistance from the program for a total of $22,540 (an average of $2,500 per request). Our success with keeping clients in their housing for 12 months or longer is 84 percent.

Equity and Racial Justice Impact

Eviction prevention is fundamental to equity and racial justice. Evictions disproportionately affect communities most affected by systemic oppression and with lower incomes, and even within those groups disproportionately Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities experience disparities more acutely. The Oregon Renters Report, released in September 2020 found that 34.8 percent of Oregon tenants owed back rent, with 56 percent of Black, Indigenous, and People of Color (BIPOC) tenants owing back rent, putting them at disproportionate risk of eviction. Additional investments in eviction prevention are necessary to provide critical and overdue support to the communities hardest hit by the COVID-19 pandemic and communities hardest hit by systemic injustices.

OHCS is working to ensure we are living out the directives and recommendations of the HB 2100 Taskforce on Homelessness and Racial Disparities by ensuring we are utilizing opportunities to build systems with the most impacted communities at the center. This includes the need to invest in organizations and initiatives that will work with people who have lived experience of homelessness and housing instability and ensure that this voice is elevated in policy decisions. Meanwhile, we know that the Taskforce continues to meet and will likely bring forward additional directives for the agency in our work to eliminate disparities, so we acknowledge that this work is ongoing and OHCS must do more--led by Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities--to further this critical work.

Historically, eviction prevention work funded by the state has been minimal and when funded, it flows specifically through the community action agency network. Currently, only one culturally specific organization is part of the CAA network. There are myriad small CSO/CBOs/CROs and local governments that interact with housing insecure tenants.

Latina/o/x, Black, Native, and other Oregonians of color are greatly overrepresented when it comes to homelessness and housing instability and keeping them at the table for eviction prevention work will be critical to long term success, and this package allows for continued investments in CSOs that serve these populations. Additionally, by adding key networks of CSOs that are part of this permanent investment in OHCS' budget, we ensure ongoing stability and predictability for these organizations and those they work with.

By expanding and funding the eviction prevention network and funding new partners, OHCS will be able to make upstream and systemic changes to our funding system that will increase housing stability while also providing major investment into underfunded communities, especially Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities as well as immigrant and refugee communities. This looks like both increasing access to current funding streams, such as requiring partnership with CSOs for ORE-DAP funding, and dedicating new funding streams, such as investments in the Urban League of Portland and Oregon Worker Relief Coalition, which allow us to reimagine the way OHCS does and funds its work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$237,539	$0	$0	**$237,539**
Services & Supplies	$1,269,850	$0	$0	**$1,269,850**
Special Payments	$58,750,000	$0	$0	**$58,750,000**
Total Package 110	**$60,257,389**	**$0**	**$0**	**$60,257,389**

2025-27 Fiscal Impact

OHCS is requesting that this level of funding for these programs and the positions become a permanent part of the agency's budget.

Legislatively Adopted Budget

The Legislatively Adopted Budget removes the positions and Services and Supplies costs. Special Payments are revised to $55 million for rental assistance through the Oregon Eviction Diversion and Prevention (ORE-DAP) and Rapid Response programs. At least 30 percent of these funds are to be directed to culturally specific organizations to provide these services, with an emphasis on organizations that performed this work under contract with OHCS in the 2021-23 biennium, in an effort to ensure continuity in services.

An additional appropriation of $6.0 million General Fund is included for tenant resources, in the form of grants to be made to tenant assistance organizations to continue support provided either directly or indirectly in the 2021-23 biennium, for efforts including but not limited to tenant education, resource navigation, referrals, help line staffing, referrals, and eviction prevention resources. The resources will be granted to the following organizations in the following amounts:

- $2.2 million to the Community Alliance of Tenants
- $0.3 million to the Springfield Eugene Tenant Association
- $3.5 million to the Eviction Defense Project through the Oregon Law Center

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	**$0**
Services & Supplies	$0	$0	$0	**$0**
Special Payments	$55,000,000	$0	$0	**$55,000,000**
Total Package 110	**$55,000,000**	**$0**	**$0**	**$55,000,000**

2025-27 Fiscal Impact

These are one-time funds and will phase out of the 2025-27 budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 110 - Keeping Oregonians in their Homes

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	61,000,000	-	-	-	-	-	61,000,000
Total Revenues	**$61,000,000**	**-**	**-**	**-**	**-**	**-**	**$61,000,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 110 - Keeping Oregonians in their Homes

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Counties	-	-	-	-	-	-	-
Dist to Non-Profit Organizations	6,000,000	-	-	-	-	-	6,000,000
Other Special Payments	55,000,000	-	-	-	-	-	55,000,000
Total Special Payments	**$61,000,000**	**-**	**-**	**-**	**-**	**-**	**$61,000,000**
Total Expenditures							
Total Expenditures	61,000,000	-	-	-	-	-	61,000,000
Total Expenditures	**$61,000,000**	**-**	**-**	**-**	**-**	**-**	**$61,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 110 - Keeping Oregonians in their Homes

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 115 Housing for Youth and Families

This Package is not included in the Legislatively Adopted Budget

Package Description

This package requests $39 million in ongoing funding to extend and expand the House Bill 2163 pilot program and establish a statewide long-term supportive rental assistance program available to individuals younger than 25 years of age who are, or have recently been, experiencing homelessness, in a substitute care program, incarcerated or detained in a correctional or detention facility, or residing in a facility for dependency or mental health treatment.

Purpose

Oregon has one of the highest rates of youth homelessness in the nation, including youth in the K-12 system, youth exiting the foster care system, and unaccompanied youth. Studies show that youth who experience homelessness are more likely to experience homelessness as adults. Homeless management information system (HMIS) data shows 2,047 independent homeless youth in Oregon as of June 21, 2022. This data does not include the Metro region or Lane County and excludes runaway youth and youth facing domestic violence due to stringent privacy requirements. Due to these limitations, we acknowledge that these numbers do not fully reflect the current realities in Oregon and are severely underreporting the true need. We are using this information as a proxy in combination with national data.

This request builds upon the engagement and planning work conducted to implement HB 2163 to expand long term rental assistance resources statewide and serve both independent youth and families with children experiencing homelessness. The Oregon Legislature passed House Bill 2163 in the 2021 Legislative Session, which invested $4.5 million to establish a long-term rental assistance pilot program supporting individuals younger than 25-years-old who are transitioning out of foster care, homelessness, behavioral health or treatment facilities, or corrections or detention facilities.

The primary objectives for HB 2163 were to transform the outcomes for youth through a long-term rent assistance pilot program that targets one of the primary entry points into adult homelessness, and to provide stability and support to youth as they transition from childhood to adulthood so they can access the same education and training opportunities as their stably housed counterparts.

Oregon's Statewide Housing Plan specifically uplifts children and youth experiencing homelessness and, by extension, families experiencing homelessness as a target population. This policy package directly targets both populations and aligns with OHCS' homelessness priority in the Plan.

Furthermore, while this package does not directly support permanent supportive housing, it is filling a gap in longer-term assistance for those who need support for longer periods. This is vital given that long-term housing subsidies are the most effective intervention for homeless families. In their summary of the study's findings listed above, the authors conclude that "having priority access to deep long-term housing subsidies produces substantial benefits for families" and "for most families, homelessness is a housing affordability problem that can be remedied with long-term housing subsidies without specialized services."

Additional studies have found that children whose families benefited from rent assistance experience increased educational attainment and earnings as adults and that rent assistance is a good public investment, returning greater benefits to our communities than the cost to provide the support. From HMIS, McKinney Vento, and other data, we can see that the long-term housing needs are significant for youth. An analysis of Oregon's HMIS data for a sample of programs reveals key insights:

- Across Continuums of Care and projects for which OHCS has HMIS data, the youth population experiencing homelessness faces vulnerabilities such as domestic violence and disabling conditions.
- Notable racial disparities exist around program outcomes within the youth population, which are especially alarming given OHCS' guiding principle of racial equity.
- Addressing these disparities can improve the well-being of our underserved population, as well as overall program effectiveness.

Long-term investments for youth and families will provide critically needed support. OHCS views this program expansion as a critical upstream and systemic investment that will allow the state to invest in extended services. It has the potential to drastically improve outcomes for youth experiencing homelessness in Oregon.

How Achieved

This request extends the House Bill 2163 pilot, expands the program to serve communities statewide, and provide services to families with children experiencing homelessness, not exclusively to independent youth. In addition to specific populations explicitly called out in the bill, OHCS has also identified the need to include a Racial Justice lens.

Pilot Program Engagement
Over the last six months, OHCS staff conducted various community engagement activities through existing networks, as well as created new relationships with targeted community-based organizations (CBOs) and culturally specific organizations (CSOs). The agency has met with the following networks/organizations:

Basic Rights Oregon	Our Children
Black and Beyond the Binary	Outside the Frame
Child Welfare Staff (DHS)	Tribal Economic Development Cluster
Community Action Partnership of Oregon (CAPO)	Tribal Health and Human Services Cluster
Department of Education – McKinney-Vento Specialist	Tribal Housing Workgroup
Housing Authorities of Oregon	Youth Experiencing Homelessness Advisory Committee
Oregon HUD Field Office	Youth Experiencing Homelessness Providers (DHS/Non-DHS)
Oregon Youth Authority	Youth Homelessness Demonstration Program (YHDP) Board

As identified by the bill, OHCS engaged housing authorities as our starting place for administering the program. We conducted a readiness survey that looked at a variety of factors indicating the organization's ability to:

- Stand up this pilot program within a relatively short timeline
- Have units available
- Have infrastructure (relationships with youth corrections, foster care system, local behavioral/treatment facilities, currently running youth programs, etc.) already in place

The final engagement in program design has been a youth focus group with youth housed at Taylor's House in Salem to gather information about the needs of the individuals who will be served through this program. OHCS heard from participants that program administration should prioritize issues such as isolation from support systems, the need to learn life skills and receive individualized supports, and ensuring young people have opportunities to still be kids.

Pilot Program Administration
OHCS is contracting with the Northwest Oregon Housing Authority (NOHA) and the Housing Authority of Washington County (HAWC) to administer the HB 2163 pilot program. NOHA anticipates that 15 youth will qualify for the program and receive

services and ongoing rental assistance at $9,685 per placement. NOHA plans to utilize the months of August and September 2022 for recruiting and hiring, organization, and establishing partnerships, and aims to start housing homeless youth in October. HAWC estimates 20 youth will participate in their long-term rent assistance program at the cost of $23,031 per individual, and 20 will participate in their shorter term (12 to 24 month) rapid rehousing program at the cost of $19,612 per individual. Participants in both programs will receive case management services in addition to rental assistance. HAWC aims to conduct further planning in August with the goal of starting to house homeless youth in September 2022.

Pilot Program Extension & Expansion

As the pilot nears launch, data still shows that youth and families throughout the state need long-term, stable housing situations and long-term rental assistance paired with housing access, such as security deposits and resident services, to help ensure housing stability. To that end, this request expands the existing program for youth and builds on the infrastructure to incorporate families experiencing homelessness and housing instability. It also provides a mechanism to ensure housing stability to youth under 25 while remaining with their families. OHCS has received strong support for the expansion of the pilot program and has received feedback to continue to work to “braid” programs and services together to ensure program participants can truly achieve housing stability. Per stakeholder feedback, the agency will also need to engage partners to ensure they are aware of the status of this program.

This program would follow the design process laid out by the HB 2163 pilot and would provide coverage in non-metro regions, given the ongoing work in Metro regions to support youth and families experiencing homelessness. We would continue to fund providers from the HB 2163 pilot and use a competitive process to determine additional service providers in regions not served by HB 2163. We also propose a set-aside for OHCS-funded project-based assistance to connect affordable housing development tenant supports. This set-aside would be tied to future funding allocated for new development and rehabilitation of affordable housing. Funding terms would mirror the affordability terms of tax credit funding and be awarded in alignment with Affordable Rental Housing Division processes.

Rent assistance will be delivered through an existing system, including housing authorities, community action agencies, service provider partners with experience in providing rent assistance or through a central OHCS distribution system. Program participants would also receive referrals to other partner organizations for additional supports and services. The delivery methodology will depend on partner experience and capacity and the ability to implement an accurate and efficient delivery system.

Funding will provide rent assistance, security deposits, application fees, and other barrier reductions to enable housing access. Funding will also be provided for youth specific case management and supportive services to ensure ongoing housing stability. When possible, culturally specific youth providers will provide youth with services in the region of the state

where the rent assistance is being provided. This statewide program will build on lessons learned through the pilot program for long term supportive rental assistance for homeless youth.

Since these funds are intended to provide assistance over a term that may not coincide with the biennium, OHCS will transfer the General Fund program funding to the Long Term Rent Assistance account, established in HB 2163. This will ensure that applicants have access to long-term assistance even if they apply late in the 2023-25 biennium, assuming program funds remain.

Staffing Impact

OHCS is requesting a permanent Program Analyst 3 position to administer the programs in this package. The position will be responsible for identifying statewide partners to administer rent assistance and supportive services.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001660	C0862 AP	Program Analyst 3	$7,996

Quantifying Results

The HB 2163 pilot program has not yet launched, so no data is available on the number of youth served with the initial investment. However, based on projections from the two agencies in the pilot, we estimate this request will assist 500 homeless youth and families with security deposits, fees, and other assistance to obtain housing, rent assistance, and supportive services.

Other measurements for success of the program will be informed by the focus groups held during program design which will continue throughout the program. Examples of outcomes from the focus group include increased access to support services and transportation, improved life skills, and financial stability.

These outcomes will be designed and measured with the organizations delivering the funds and engagement with youth receiving services. Through data collected in HMIS, continued focus groups, surveys throughout the program, and exit interviews upon completion, OHCS will analyze program impacts and determine program improvements and delivery.

Equity and Racial Justice Impact

Key Data

Nationally and in Oregon, youth experiencing homelessness are more likely to be from Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities.

- Black students are 2.67 times more likely to experience homelessness than their white counterparts. In Oregon, Black and African American youth represent nearly 5.5 percent of the youth served in our database (vs. approximately 2 percent of the overall youth population). Compared to White youth, Black and African American youth face over twice the relative risk for requiring such services. 19.6 percent of White youth exited programs to housed destinations compared to only 11.7 percent for Black and African American youth. Furthermore, almost 51 percent of Black and African American youth exited to homeless destinations compared to just over 46 percent of White youth. Additionally, White youth received, on average, an additional month of services compared to Black and African American youth.
- Hispanic/Latinx youth experienced higher rates of homelessness compared to their non-Hispanic/Latinx counterparts and were served at lower rates, as well. Research shows that the rate of youth homelessness in rural communities mirrors the rate in urban and suburban areas.
- National data shows that LGBTQIA+ youth comprise roughly 40 percent of the homeless youth population and 7 percent of the general youth population. (Note: HMIS does not currently collect data on LGBTQIA+ youth.)

When we examine data collected around families, Black/African American families represent 13 percent of the general population nationally. Still, they account for 39 percent of people experiencing homelessness and more than 50 percent of homeless families with children. In Oregon, Black/African American individuals represent 3 percent of those living in poverty but nearly 7 percent of those experiencing homelessness, meaning Black/African American Oregonians disproportionally experience homelessness and housing instability. This imbalance has not improved over time.

In the state of Oregon, nearly 50 percent of those experiencing homelessness have children. Additionally, people from Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities make up over 40 percent of the homeless population in Oregon.

Operationalizing Equity

With the data outlined above in mind, OHCS has made a concerted effort to conduct engagement with organizations that specifically work with homeless youth of color and LGBTQIA+ youth. OHCS has assembled an internal team that consists of program, data, research, communications, and community engagement staff and has kept a strong focus on authentic community engagement that allows people with lived experience to provide critical feedback on program philosophy and

design. These engagements also identified potential barriers in providing rent assistance (and supportive services) to youth. We anticipate this work will support the expansion of the pilot program, and we aim to continue this work as services expand.

In program design, OHCS has and will continue to incorporate key success indicators such as:

- Eliminating citizenship requirements
- Preference for culturally specific/ culturally competent providers
- Flexible housing types/models that work for the community
- Reduced screening criteria with case management to ensure housing access
- Strong partnerships with youth corrections, adult corrections, addiction, and behavioral health treatment facilities.

OHCS hopes to implement enrollment targets to ensure the program successfully addresses racial disparities and plans to utilize program data to facilitate a continuous improvement program model rooted in equity.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$251,789	$0	$0	**$251,789**
Services & Supplies	$45,780	$0	$0	**$45,780**
Special Payments	$38,702,431	$38,702,431	$0	**$77,404,862**
Total Package 115	**$39,000,000**	**$38,702,431**	**$0**	**$77,702,431**

2025-27 Fiscal Impact

This request is for permanent funding and a permanent position, so they will become part of the 2025-27 Base budget.

Policy Package 117 Investing in Oregonians' Futures (IDAs)

This Package is not included in the Legislatively Adopted Budget

Package Description

This package proposes $35 million in General Fund resources for the Individual Development Account (IDA) Initiative to increase capacity for fiduciary organizations (FOs), increase match goals for certain IDA types, and invest in efforts that will increase Initiative capacity and expansion for smaller community-based and culturally specific partner organizations.

Purpose

The IDA Initiative is a matched savings program funded by the State of Oregon through individual and business taxpayer donations. The donor receives a tax credit for up to 90 percent of the value of the donation, with an annual statewide maximum of $7.5 million in credits. The IDA Initiative helps families with lower incomes and limited net worth build assets and financial skills, which bring stability, financial security, and opportunity to their lives. With incentivized saving, personalized support, and financial education, Oregonians can access assets that can start an upward spiral of mobility. Through the IDA Initiative, Oregonians with low incomes are purchasing their first homes, completing post-secondary education, growing a microenterprise, or investing in one of several other asset categories. Oregonians who participate in the IDA Initiative express an increased sense of security, financial resilience, and hope for their future. Many participants note that they believe these changes would not have been possible without the IDA.

In 2021, OHCS and Neighborhood Partnerships successfully advocated with the Legislature to change IDA statute language from a specific goal of promoting job training, higher education, home ownership and small business development to an actionable vision that promotes and facilitates overall financial stability and resilience of lower-income households.

This request of $35 million in General Fund dollars, which has been developed in partnership with Neighborhood Partnerships, is particularly timely as IDAs and asset building generally are a key strategy and focus for OHCS to ensure equitable economic recovery from the effects of the COVID-19 pandemic. By investing directly into the communities most impacted by COVID-19, we can ensure that people who are far too often left behind during economic recovery, especially Black, Indigenous, and people of color (BIPOC) communities, have the resources needed to thrive. Additionally, enhancements within the IDA program in recent years, such as the inclusion of emergency savings as an asset, can build stability and resilience for communities that do not have the financial resources to weather unexpected emergencies. Other

shifts provide support for participants with an existing base of stability to more quickly leverage their savings to invest in longer-term prosperity for themselves, their communities, and future generations.

With this one-time investment, in tandem with the tax credit, the IDA Initiative will deepen the impact and reach of its equity-based work to build stability and work toward closing the wealth gap for low-income Oregonians. One of the investments this package would allow is increasing the match goal in certain asset areas most aligned with current economic challenges allowing participants to benefit from the funds they saved. By increasing the savings match goal to $18,000 for both homeownership and student loan savers, this package aims to address rising home prices, and the increased levels of student debt many Oregonians carry. The Oregon House Price Index shows home prices have increased by over 18 percent in just the last year. More funds can make the difference when bidding to purchase a home, accessing a high quality loan, and affordability in the long term. Similarly, student loan debt is at an all-time high. According to the Oregon Department of Justice, the average Oregon student loan borrower owes over $38,000 by the time they graduate, with Oregonians having more than $20.5 billion in student loan debt. For students from communities of color, debt burdens have been shown to erase the value of a degree. By increasing the match available to these savers, education can become the boost we promise it to be. Finally, this request seeks to increase the savings match goal to $12,000 for microenterprise savers. This will allow them to better meet their goals by addressing increasing costs such as supply chain shortages, rising wages, and growing real estate expenses, which have been clear challenges for small businesses the Legislature has sought to meet in other ways as well.

In the table included below, we can see the existing impact of IDAs across the state, and some highlighted areas in orange where IDAs need to reach more deeply. For example, 11.8 percent of all matched withdrawals on the coast were for home purchases, compared to 25.1 percent of all matched withdrawals statewide for home purchases. This data supports targeted direction for much-needed resources to meet savers for home purchase, education, and microenterprise. Stakeholders have also expressed a desire for flexibility to address rental costs, such as first and last month’s rent or deposits, however we have identified that support for those costs may be better aligned with other programs

	State	Coast	Portland Metro	Mid Valley	Central	East
IDA Completers, 2020	1,327	177	572	97	234	247
Total Match Withdrawn	$ 8,685,492	$ 1,343,800	$ 3,599,299	$ 528,813	$ 1,440,581	$ 1,772,999
Home Purchase	25.1%	11.8%	31.2%	32.9%	30.7%	16.0%
Education	27.1%	44.9%	19.3%	33.6%	20.3%	33.0%
Microenterprise	19.6%	14.4%	29.0%	16.2%	7.2%	15.4%
Vehicle	18.5%	21.9%	10.0%	12.2%	31.0%	24.7%
Home Repair	5.3%	5.2%	4.1%	1.7%	5.0%	9.0%
Other Assets	4.4%	1.9%	6.3%	3.4%	5.8%	1.9%
Stabilization	21.4%	23.3%	13.6%	13.9%	35.3%	26.6%
Bridging	27.7%	45.3%	20.4%	33.6%	20.9%	33.0%
Wealth Building	50.9%	31.4%	66.0%	52.5%	43.8%	40.4%
FOs in this region (more than 20 IDAs in 2019)		CASA, NWU, PY+	CASA, DevNW, IRCO, MCNW, MESO,	CASA, DevNW	CASA, DevNW, NWU	CASA, NWU, PY+, WSCAT
Counties in region		Columbia, Clatsop, Tillamook, Lincoln, Douglas, Coos, Curry, Josephine	Multnomah, Clackamas, Washington	Marion, Yamhill, Polk	Linn, Benton, Lane, Deschutes	Jackson, Klamath, Lake, Harney, Malheur, Jefferson, Crook, Hood River, Wasco, Sherman, Gilliam, Wheeler, Morrow, Umatilla, Grant, Wallowa, Union, Baker

OHCS received strong support for further IDA investments in our stakeholder engagement processes. Still, stakeholders did note a need for recurring funding as a key element of long-term planning and service expansion. While our request for the

coming biennium does not reflect an ongoing General Fund ask, OHCS has worked with Neighborhood Partnerships to ensure this level of funding will support sustainable growth and vital, upstream investments in the Initiative network.

This package addresses capacity and invests in systemic solutions across the IDA Initiative in several ways. The estimated waitlist for Oregonians seeking to participate in the IDA program would require approximately $40 million to meet and sustain recurring funding. Until such funding is available, this proposal will allow the Initiative to leverage existing administrative and program capacity to meet more of the identified and existing demand. It will also support bringing to capacity two recently added fiduciary organizations, NeighborImpact and Habitat for Humanity. It will invest in pipeline development to identify organizations in underserved regions and communities to build referral and smaller network partner depth to better reach communities. It also provides for much-needed administrative modernization that will remove barriers for savers and reduce administrative burden and expense.

How Achieved

The IDA Initiative is managed by Neighborhood Partnerships (NP), a statewide non-profit organization that has served Oregon for 25 years. OHCS provides oversight and leadership capacity to support the Initiative in its entirety in collaboration with the Oregon Department of Revenue. The Initiative is operated by a group of 11 non-profit organizations referred to as fiduciary organizations (FOs). Two of the FOs manage networks of more than 70 affiliate partners. IDA Initiative providers create a strong and effective network, allowing Oregonians to access IDAs in all 36 counties. Management of the program will continue through contract services with NP, and program operations will continue through FOs and network affiliate partners.

Additional resources will allow the Initiative to meet the needs of Oregonians through increased match goals for certain savings types and invest in the network to allow for increased capacity and expansion of partners. See below for specific investments:

- $7.5 million to provide funding for FOs to increase existing homeownership savers to an $18,000 match goal, allowing for additional savings more commensurate with rising home prices.
- $7.3 million to provide funding for FOs to increase all existing student loan savers to an $18,000 match goal, reducing debt at a more meaningful level, and increasing the impact of degrees for communities of color.
- $3.2 million to provide funding for FOs to increase all existing microenterprise savers to a $12,000 match goal.
- $10 million support to existing FOs to reach more of the unmet demand already present with existing administrative investments and provide the capacity for the two new FOs invited to the Initiative to scale up their work. This

investment will allow the Initiative to grant FOs additional funding to address the significant demand sustainably. Neighborhood Partnerships anticipates this level of funding will allow providers the capacity to serve more Oregonians on the IDA waitlist without needing significant staffing changes.

- $3 million to allow network FOs to continue the critical work of pipeline development with newer small organizations serving underserved rural and BIPOC communities. Neighborhood Partnerships has identified service gaps across the state and anticipates this funding would allow the Initiative to add new culturally responsive and rural providers. We anticipate these additions could include new partnerships within existing networks to enable community-based organizations with less capacity the opportunity to refer community members to IDA providers. FOs have already been building relationships with other organizations to make this network expansion possible. Neighborhood Partnerships used $2 million in the last funding cycle to do related equity-focused development work that this infusion will build on.
- $4 million to support necessary and overdue IDA Initiative administrative modernization that will lay the groundwork for future expansion and improved access to smaller CBOs and CSOs. Administering the IDA Initiative is highly complicated and presents significant challenges for many partners, particularly those without access to higher levels of funding and staffing, resulting in inequities for both organizations and individuals. Neighborhood Partnerships has noted that one specific challenge for the Initiative has been the IDA database, which is extremely outdated, provides poor mobile access, and puts high pressure on an organization's finance department in administering the program. With this funding, Neighborhood Partnerships plans to pilot grant management improvements with a few key partners to simplify and modernize the process and then, with lessons learned and needs identified, work with consultants to acquire a new database. We are confident this investment is a critical rightsizing of infrastructure that will allow for better results throughout the Initiative.

Staffing Impact

OHCS is not seeking increased staffing levels as part of this funding request since oversight and administration of the IDA program is primarily run through Neighborhood Partnerships.

Quantifying Results

Since 2015, the Individual Development Account has helped over 5,300 families reach their savings goals to purchase a home, start a business, or start their education. Since 2015, nearly $30 million has been distributed, with families receiving an average of $5,600 during their total time in the IDA program. These stabilizing funds provide extraordinary opportunities

that allow families to reach their long-term financial goals through the long-range stability of education, homeownership, and self-sufficiency. Over 50 percent of the people who received IDA funds since 2015 are people of color, indicating that the IDA program does an excellent job meeting racial equity goals by serving communities of color throughout the state. IDA recipients live in almost every county in Oregon. The IDA program does more than just provide a one-time payment to families; it promotes long-term financial literacy for participants. A year after completing the IDA program, those who participated show a much higher rate of financial responsibility than those who don't by doing things like auto-saving, using a budget, and maintaining emergency savings.

The data above is averaged over the last five years and assumes a lower average paid to each participating individual ($5,600 average). This package will allow an increase of the savings match to $18,000, which we estimate would allow us to serve between 1,900 to 2,200 families, assuming those families each receive $16,000 to $18,000.

Equity and Racial Justice Impact

Investments in established programs that allow for increased economic stability and movement into wealth building are vital as Oregon continues to see the wealth differential between higher and lower-income Oregonians deepen. We know that this inequity has deep, systemic, and structural roots. As a result of the impacts of historical and ongoing structural racism, Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities in Oregon experience a wealth gap in relation to white Oregonians. A 2022 report by the Coalition of Communities of Color reported that Black homeowners had $94,400 in home equity, compared to $215,800 among the average white homeowner. And these figures reflect homeowners, not only the individuals and families with very low to low incomes the IDA Initiative reaches. Similarly, 78 percent of BIPOC entrepreneurs (compared to 52 percent of white entrepreneurs) were concerned about losing their business during the pandemic.

Concentrating attention on race equity is a crucial element on a path toward prosperity for all. Wealth building and economic stability are needed to combat and repair generations of wealth stripping of Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities.

In response to the demonstrated racial wealth gap, broad disproportionate economic impacts, and as a program created to address wealth building, the IDA Initiative has concentrated efforts at understanding where IDAs are reaching Oregon's diverse communities and where more resources are needed. Two simple insights guide the strategic direction of IDA Initiative programming and allocation of funding:

1. People need wealth to build wealth, and
2. A significant racial wealth gap persists in Oregon.

Counties in each region:	Statewide All counties.		
	Residents	Completions	Enrollments
Low Income Residents	1,250,014	2,071	2,243
Total Match Withdrawn		$13,313,935	
Asian or Pacific Islander	5.8%	4.6%	5.4%
Black	4.4%	10.5%	12.8%
Latinx	20.5%	23.9%	27.1%
Native American	4.4%	6.0%	9.5%
White alone, not Latinx	66.8%	53.4%	42.8%
Total BIPOC	33.2%	43.8%	54.9%
FOs in each region:	All FOs.		

According to 2020 data from Neighborhood Partnerships, the chart above compares disaggregated census data on Oregon's LMI population ("Residents" column) against IDA savers. In the 2019-20 period reflected in the data, Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal people were enrolled in the Initiative at a higher rate than their representation in the low-income population. This results from intentional efforts to reach communities, provide culturally specific services, and especially to provide IDAs to BIPOC communities through culturally specific providers who can meet savers where they are. To provide accountability metrics for this work, the Initiative has an equity goal of successful completions and enrollments to be at least 1.5 times a racial/ethnic group's proportion of low-income residents, to impact the wealth gap, and reflect census undercounting of BIPOC communities. In the table above, the figures highlighted in green meet or exceeded that goal.

Economic disparity across all communities in Oregon, Black, brown, and white, is deepening, exacerbated by the pandemic and the growing rate of inflation. This work must continue and deepen while we work as a state to better provide resources for all Oregonians to thrive. This investment will provide meaningful support for this community-based and human-centered work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$35,000,000	$0	$0	**$35,000,000**
Total Package 117	**$35,000,000**	**$0**	**$0**	**$35,000,000**

2025-27 Fiscal Impact

This is one-time funding and will phase out of the 2025-27 budget.

Policy Package 119 Deploying Federal COVID Response Resources

See Legislatively Adopted Budget on page C-106

Package Description

This package requests Federal Funds limitation for programs that began in the 2021-23 biennium and extend into 2023-25. The programs included the Low-Income Weatherization Assistance Program (WAP), funded through the Infrastructure Investment and Jobs Act (IIJA), and the Emergency Solutions Grant COVID-19 (ESG-CV), funded through the Coronavirus Aid, Relief, and Economic Security Act (CARES) Act of 2020.

Purpose

The weatherization program formula award for Oregon totals $30,603,866 and it has a staggered funding distribution. The first fifteen percent will be released by October 1, 2022, with an additional 35 percent available on approval of OHCS' application. The second half of the funding is contingent on the agency reaching seven milestones, which we anticipate meeting, and will be allocated in the 2023-25 biennium. We are requesting $15,424,436 limitation to deliver these funds.

Additionally, funding granted through the CARES Act for ESG-CV was set to sunset in September of 2022. However, the Department of Housing and Urban Development (HUD) extended the timeline to September of 2023. OHCS estimates approximately $8.5 million will be needed in the 2023-25 biennium.

How Achieved

WAP, funded through the US Department of Energy (USDOE), provides weatherization and energy conservation services, such as repairs or replacements of windows and doors, installation of insulation or smoke and carbon monoxide alarms, and performing heating system safety testing, and more, at no cost to households at or below 200% of federal poverty income level. Upon receipt of funds, OHCS will award the funds by formula to community action agencies (CAAs), who will provide services in their geographic areas.

OHCS is in the process of developing a state plan for these funds, similar to the State Weatherization Assistance Plan, to be submitted to the U.S. Department of Energy. All funds will be substantially aligned with the example plan objectives, with the exception of the provisions required by the IIJA outlined below.

- Davis-Bacon Act prevailing wage will apply to all projects with five or more units in a building.
- Buy American provisions are applicable.
- IIJA WAP funding may not be comingled with annual WAP grant funding.

The Coronavirus Aid, Relief, and Economic Security Act (CARES Act) provided additional funding for the Emergency Solutions Grant (ESG) program to prevent, prepare for, and respond to coronavirus among individuals and families who are experiencing homelessness or receiving homelessness assistance; and to support additional homelessness assistance and homeless prevention activities to mitigate the impact created by coronavirus.

OHCS received a total of $56,178,636 for ESG-CV Funds in 2020. OHCS and its partners have spent over $40million at the time of Agency Request Budget preparation. Originally, ESG-CV funds were required to be spent by September 30, 2022, but in April 2022, HUD extended the deadline to September 30, 2023. This allows the state to continue this program in the 2023-25 biennium. These funds are distributed through the CAA network and culturally specific organizations, ensuring the assistance responsibly and constructively serves all communities.

Staffing Impact

OHCS requests two full-time, permanent Compliance Specialist 2 positions to complete the additional work expected with the WAP funding. USDOE will be monitoring OHCS more frequently, and OHCS will be required to monitor our partners more closely. Increased monitoring will help ensure program, administrative, and financial compliance, and include physical onsite inspections of completed weatherization projects. OHCS must monitor 10% of weatherization completions, resulting in approximately 300 inspections statewide. The current compliance staff will not be able to absorb this level of additional work. OHCS is requesting permanent positions because USDOE is awarding funds in five-year increments. If funds are not expended in the initial five-year increment, the award period can be extended to an additional five-year window.

We are requesting the compliance positions in the September 2022 Emergency Board meeting with the initial funding limitation. If the positions are approved as permanent positions, we will not need the positions in this package. However, if limited duration positions are approved in September, we will need these positions for the 2023-25 biennium and beyond.

OHCS is also requesting an extension of a limited duration Program Analyst 4 to administer the Emergency Solutions Grant COVID-19 program for 12 months. This will ensure continuity for the program as it winds down and support close-out monitoring and reporting.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001994	C5247 AP	Compliance Specialist 2	$5,019
1.00	0001995	C5247 AP	Compliance Specialist 2	$5,019
0.50	0001905	C0863 AP	Program Analyst 4	$8,450

Quantifying Results

With an average cost per unit of almost $9,000 and rising construction costs, we estimate that we will provide weatherization assistance to close to 3,000 units across the state of Oregon with this additional funding. This form of assistance significantly reduces home operating costs for low-income households, reducing the energy cost burden by possibly millions of dollars over several years. Weatherization ultimately helps stabilize families by reducing their energy burden.

OHCS has served 13,875 Oregonians thus far with ESG-CV funds and continues to track and report on outcomes as the program has developed. We have contracted with over two dozen new organizations beyond the CAA network. Furthermore, over 50 percent of the resources went to badly needed shelter resources that help ensure Oregonians most vulnerable to harsh climates, pandemic risks, and the trauma of living on the streets have a place to be safe during their journey to get services and housing supports. ESG-CV has provided much needed resources for all aspects of the homelessness system across the state.

Equity and Racial Justice Impact

Data is clear that low-income communities, who are disproportionately within Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities, have higher energy burdens, meaning that they pay a higher percentage of their income on energy costs than higher-income residents.

That is why OHCS is committed to being actively anti-racist, equitably serving the people of Oregon, and doing our part to disrupt entrenched systems that perpetuate racial inequality within the energy industry and beyond. We stand with the diverse communities we serve and their rights to be respected, safely housed, and to secure environmental and energy justice. We will adopt and adapt policies and practices to eliminate systemic racism from the administration and implementation of the program.

Toward that goal, OHCS is committed to evaluating equity and racial justice of populations served by the Oregon WAP and has outlined the following implementation strategies:

- Create and maintain a system to analyze the WAP program delivery for equity and racial justice.
- Evaluate the Oregon WAP to identify barriers to accessing the program to ensure equitable outcomes.
- Establish intentional outreach and educational strategies to engage culturally specific and culturally responsive organizations to ensure communities of color are aware of and can access weatherization services.
- Collaborate with USDOE to find pathways within the confines of the program to prioritize and provide services to underserved populations.

ESG-CV resources have been allocated to community based organizations, community action agencies and culturally specific organizations across Oregon. As part of OHCS' work to ensure that homeless services systems serve and support communities of color and other under-represented groups, ESG-CV funds have supported our expansion efforts.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$530,459	**$530,459**
Services and Supplies	$0	$0	$58,620	**$58,620**
Special Payments	$0	$0	$23,335,357	**$23,335,357**
Total Package 119	**$0**	**$0**	**$23,924,436**	**$23,924,436**

2025-27 Fiscal Impact

This is one-time funding and will phase out of the 2025-27 budget. The ESG-CV position will end after 12 months, but the compliance positions will continue permanently. The ongoing costs will be funded from the existing weatherization programs, which have sufficient administrative allowances to cover the additional costs.

Legislatively Adopted Budget

The Legislatively Adopted Budget removes the costs associated with the Low-Income Weatherization Assistance Program. Positions, Services & Supplies, and Special Payments for this program are included in Package 082 September Emergency

Board. The positions were needed and approved in the 2021-23 biennium and the 2023-25 budget was also adjusted. The costs and position related to the ESG program remain in this package.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$147,583	**$147,583**
Services and Supplies	$0	$0	$17,060	**$17,060**
Special Payments	$0	$0	$8,335,357	**$8,335,357**
Total Package 119	**$0**	**$0**	**$8,500,000**	**$8,500,000**

2025-27 Fiscal Impact

This is one-time funding and will phase out of the 2025-27 budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 119 - Deploying Weatherization Resources

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	8,500,000	-	-	8,500,000
Total Revenues	**-**	**-**	**-**	**$8,500,000**	**-**	**-**	**$8,500,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	101,400	-	-	101,400
Empl. Rel. Bd. Assessments	-	-	-	26	-	-	26
Public Employees' Retire Cont	-	-	-	18,171	-	-	18,171
Social Security Taxes	-	-	-	7,757	-	-	7,757
Paid Family Medical Leave Insurance	-	-	-	406	-	-	406
Worker's Comp. Assess. (WCD)	-	-	-	23	-	-	23
Flexible Benefits	-	-	-	19,800	-	-	19,800
Total Personal Services	**-**	**-**	**-**	**$147,583**	**-**	**-**	**$147,583**
Services & Supplies							
Instate Travel	-	-	-	900	-	-	900
Employee Training	-	-	-	1,425	-	-	1,425
Office Expenses	-	-	-	1,620	-	-	1,620
Telecommunications	-	-	-	540	-	-	540
Data Processing	-	-	-	660	-	-	660
Employee Recruitment and Develop	-	-	-	215	-	-	215
Other Services and Supplies	-	-	-	4,900	-	-	4,900
Expendable Prop 250 - 5000	-	-	-	4,300	-	-	4,300

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 119 - Deploying Weatherization Resources

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	2,500	-	-	2,500
Total Services & Supplies	**-**	**-**	**-**	**$17,060**	**-**	**-**	**$17,060**
Special Payments							
Dist to Counties	-	-	-	2,197,358	-	-	2,197,358
Dist to Non-Profit Organizations	-	-	-	6,137,999	-	-	6,137,999
Total Special Payments	**-**	**-**	**-**	**$8,335,357**	**-**	**-**	**$8,335,357**
Total Expenditures							
Total Expenditures	-	-	-	8,500,000	-	-	8,500,000
Total Expenditures	**-**	**-**	**-**	**$8,500,000**	**-**	**-**	**$8,500,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 119 - Deploying Weatherization Resources

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							0.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.50**

Policy Package 120 Consolidating TANF Programs at ODHS

This Package is not included in the Legislatively Adopted Budget

Package Description

This package will return the administration of the Housing Stabilization Program from Oregon Housing and Community Services (OHCS) to the Oregon Department of Human Services (ODHS), in alignment with a an ODHS policy package. For OHCS, this package reduces one position related to the program.

Purpose

The Housing Stabilization Program (HSP) assists low-income families who receive a state Temporary Assistance for Needy Families (TANF) grant or are otherwise eligible and homeless or unstably housed and at risk of becoming homeless. HSP is currently funded by the U.S. Department of Health and Human Services through the Oregon Department of Human Services, who then transfers funds to OHCS. OHCS allocates funds to community action agencies (CAAs) for direct assistance to families.

This package begins the transition of HSP oversight back to ODHS, planned for July 1, 2025. OHCS will eliminate one position in 2023-25 and ODHS will add a position to implement the transition.

How Achieved

ODHS is submitting a complementary policy package to propose changes to the HSP program, including expanding the program to increase eligible populations, prioritizing equitable contracting opportunities for culturally specific organizations, increasing available financial housing assistance funds, establishing a Landlord Incentive Fund, and creating a network of ODHS-funded housing navigators throughout the state to be activated during emergencies and disasters.

ODHS proposes retaining the existing funding ($5 million per biennium) that is currently transferred to OHCS, and creating a single, expanded program. The proposes timeline for the program transfer is below.

- OHCS continues the current HSP in the 2023-25 biennium
- ODHS begins expansion of HSP effective Jan. 1, 2024

- OHCS, ODHS, and CAAs plan the transfer of the current program to ODHS effective July 1, 2025

ODHS and OHCS will work in partnership to ensure alignment between agency resources, avoid duplication, and limit the administrative burden on organizations contracting with both state agencies.

Staffing Impact

One Operations and Policy Analyst 2 position will be eliminated by OHCS, and another position will be added at ODHS for program administration. Although the transition is not scheduled until the beginning of the 2025-27 biennium, the position is eliminated for the full 2023-25 biennium.

FTE	Position Number	Class	Title	Monthly Rate
(1.00)	0000945	C0871 AP	Ops & Policy Analyst 2	($5,503)

Quantifying Results

Details on the consolidation of the program will be included in the ODHS package.

Equity and Racial Justice Impact

Communities of color and other marginalized groups experience homelessness, housing instability, and discrimination in the rental market at disproportionate levels. Because of this, it is critical that our programs seek to center equity and change to better align with the needs of Black, Indigenous, and other Oregonians of color. OHCS supports the programmatic changes to HSP that will allow it to become a more effective housing intervention and achieve more equitable outcomes.

A key element of the new program design would include expanding eligibility criteria for HSP to include any Self-Sufficiency Program participant, including the Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF) program, Temporary Assistance for Domestic Violence Survivors (TA-DVS) program, Employment-Related Day Care (ERDC) program or Refugee Services. This is critical as poverty rates are higher for Black, Indigenous, and Latino/a/x communities and thus more likely to qualify for such programs. It is also vital to expand eligibility to more immigrant and refugee communities. The expansion will further expand HSP contracting opportunities beyond the CAA network, using a competitive process that prioritizes culturally specific organizations.

The HSP transfer and expansion will allow more families, particularly BIPOC families, to receive critical services. Both agencies remain committed to a thoughtful and smooth transition the centers the needs of our communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	($206,862)	$0	$0	**($206,862)**
Total Package 120	**($206,862)**	**$0**	**$0**	**($206,862)**

2025-27 Fiscal Impact

The transfer from ODHS to OHCS will be eliminated, reducing OHCS' budget by $5 million Other Funds. The position reduction is permanent.

Policy Package 803 Emergency Housing Investment Package

Package Description

This package provides $132,651,886 General Fund support for the 2023-25 biennium and includes funding sufficient to maintain investments initially made through House Bill 5019 (2023) for the last eighteen months of the 2023-25 biennium. Corresponding Personal Services expenditure limitation of $2,987,688 and associated Services and Supplies expenses of $264,198 are included to support these positions.

General Fund in this package also continues the following investments in the continuum of care regions of the state included in the Governor's emergency declaration due to homelessness (Executive Order 2023-2) is as follows:

- $45.8 million for approximately 600 low-barrier shelter beds and associated provider administration
- $17.5 million for services and block leasing arrangements to help maintain unit access for people rehoused through House Bill 5019 (2023)
- $2.3 million to maintain local service provider staffing related to homeless outreach and navigation to shelter
- $39.7 million to continue rental assistance payments and services to approximately 1,200 unsheltered households for the remainder of the biennium that are rehoused as a result of House Bill 5019 (2023) investments.

Also included is $24.1 million General Fund to continue operational support through 2023-25 for shelters and navigation centers funded through one-time investments in the 2019-21 and 2021-23 biennia including navigation centers and Project Turnkey sites.

Staffing Impact

Six additional positions are established, and 12.75 FTE are included (providing FTE to extend nine positions approved as part of House Bill 5019 (2023)) to augment OHCS support for Multi-Agency Coordinating group activities. New positions established in the Division include a Program Analyst 3, a Compliance Specialist 2, an Operations and Policy Analyst 3 associated with shelter operations, a Manager 2, and two Program Analysts devoted to services for youth and existing shelter operations. The nine positions approved in HB 5019 are established in Policy Package 813 Policy Bills, with funding for six months. This package provides funding for the remaining 18 months of the biennium.

Housing and Community Services Department #91400

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001982	C0862 AP	Program Analyst 3	$6,051
1.00	0001983	C5247 AP	Compliance Specialist 2	$5,019
1.00	0001984	C0872 AP	Ops & Policy Analyst 3	$6,350
1.00	0001990	X7324 AP	Grants/Loans/Prog Manager 2	$7,630
1.00	0001993	C0861 AP	Program Analyst 2	$6,982
1.00	0002007	C0863 AP	Program Analyst 4	$8,450
0.75	0002008	C0862 AP	Program Analyst 3	$6,051
0.75	0002009	C0861 AP	Program Analyst 2	$5,503
0.75	0002010	C0861 AP	Program Analyst 2	$5,503
0.75	0002011	C0861 AP	Program Analyst 2	$5,503
0.75	0002013	X0863 AP	Program Analyst 4	$7,274
0.75	0002014	C0108 AP	Admin Specialist 2	$3,964
0.75	0002016	X7623 AP	Policy/Planning/Dev Manager 3	$8,408
0.75	0002023	X0863 AP	Program Analyst 4	$7,274
0.75	0002024	C0862 AP	Program Analyst 3	$6,051

Housing and Community Services Department #91400

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$2,987,688	$0	$0	**$2,987,688**
Services & Supplies	$264,198	$0	$0	**$264,198**
Special Payments	$129,400,000	$0	$0	**$129,400,000**
Total Package 803	**$132,651,886**	**$0**	**$0**	**$132,651,886**

2025-27 Fiscal Impact

The positions and Services & Supplies amount are permanent, but the Special Payments funding for these initiatives is not assumed to be part of the 2025-27 Current Service Level calculation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 803 - Emergency Housing Investment Package

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	132,651,886	-	-	-	-	-	132,651,886
Total Revenues	**$132,651,886**	**-**	**-**	**-**	**-**	**-**	**$132,651,886**
Personal Services							
Class/Unclass Sal. and Per Diem	1,971,126	-	-	-	-	-	1,971,126
Empl. Rel. Bd. Assessments	678	-	-	-	-	-	678
Public Employees' Retire Cont	353,224	-	-	-	-	-	353,224
Social Security Taxes	150,795	-	-	-	-	-	150,795
Paid Family Medical Leave Insurance	7,883	-	-	-	-	-	7,883
Worker's Comp. Assess. (WCD)	591	-	-	-	-	-	591
Mass Transit Tax	11,826	-	-	-	-	-	11,826
Flexible Benefits	504,900	-	-	-	-	-	504,900
Reconciliation Adjustment	(13,335)	-	-	-	-	-	(13,335)
Total Personal Services	**$2,987,688**	**-**	**-**	**-**	**-**	**-**	**$2,987,688**
Services & Supplies							
Instate Travel	22,950	-	-	-	-	-	22,950
Employee Training	18,169	-	-	-	-	-	18,169
Office Expenses	41,310	-	-	-	-	-	41,310
Telecommunications	13,770	-	-	-	-	-	13,770
Data Processing	16,830	-	-	-	-	-	16,830
Employee Recruitment and Develop	2,741	-	-	-	-	-	2,741
Other Services and Supplies	61,728	-	-	-	-	-	61,728
Expendable Prop 250 - 5000	54,825	-	-	-	-	-	54,825

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 803 - Emergency Housing Investment Package

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	31,875	-	-	-	-	-	31,875
Total Services & Supplies	**$264,198**	**-**	**-**	**-**	**-**	**-**	**$264,198**
Special Payments							
Dist to Non-Profit Organizations	129,400,000	-	-	-	-	-	129,400,000
Total Special Payments	**$129,400,000**	**-**	**-**	**-**	**-**	**-**	**$129,400,000**
Total Expenditures							
Total Expenditures	132,651,886	-	-	-	-	-	132,651,886
Total Expenditures	**$132,651,886**	**-**	**-**	**-**	**-**	**-**	**$132,651,886**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							12.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**12.75**

Policy Package 804 Removing Barriers to Shelter

Package Description

A one-time General Fund increase of $1.0 million is provided to supplement the Emergency Housing Assistance Program funding for the purpose of removing barriers to shelter by supporting services or accommodation of companion animals for those who are unstably housed.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$1,000,000	$0	$0	**$1,000,000**
Total Package 804	**$1,000,000**	**$0**	**$0**	**$1,000,000**

2025-27 Fiscal Impact

This is one-time funding and will be phased out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 804 - Removing Barriers to Shelter

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,000,000	-	-	-	-	-	1,000,000
Total Revenues	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**
Special Payments							
Dist to Non-Profit Organizations	1,000,000	-	-	-	-	-	1,000,000
Total Special Payments	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**
Total Expenditures							
Total Expenditures	1,000,000	-	-	-	-	-	1,000,000
Total Expenditures	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 806 Expenditure Alignment

Package Description

This package adjusts limitation for several programs, including adding Federal Funds for the Emergency Rental Assistance Program. Unspent funds from other states were reallocated, and OHCS received $10.8 million in additional funding. Other Funds limitation is added for funds that were transferred from the General Fund but unspent at the end of the 2021-23 biennium and for unspent energy settlement funds received in a prior biennium.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$0	$3,719,400	$10,767,218	**$14,486,618**
Total Package 806	**$0**	**$3,719,400**	**$10,767,218**	**$14,486,618**

2025-27 Fiscal Impact

This is one-time funding and will be phased out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 806 - Expenditure Alignment

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	10,767,218	-	-	10,767,218
Transfer In Other	-	-	2,248,400	-	-	-	2,248,400
Total Revenues	**-**	**-**	**$2,248,400**	**$10,767,218**	**-**	**-**	**$13,015,618**
Special Payments							
Dist to Non-Profit Organizations	-	-	1,471,000	10,767,218	-	-	12,238,218
Other Special Payments	-	-	2,248,400	-	-	-	2,248,400
Total Special Payments	**-**	**-**	**$3,719,400**	**$10,767,218**	**-**	**-**	**$14,486,618**
Total Expenditures							
Total Expenditures	-	-	3,719,400	10,767,218	-	-	14,486,618
Total Expenditures	**-**	**-**	**$3,719,400**	**$10,767,218**	**-**	**-**	**$14,486,618**
Ending Balance							
Ending Balance	-	-	(1,471,000)	-	-	-	(1,471,000)
Total Ending Balance	**-**	**-**	**($1,471,000)**	**-**	**-**	**-**	**($1,471,000)**

Policy Package 810 Statewide Adjustments

Package Description

This package makes statewide adjustments to Attorney General and Department of Administration charges.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	($3,384)	($648)	($7)	**($4,039)**
Total Package 810	**($3,384)**	**($648)**	**($7)**	**($4,039)**

2025-27 Fiscal Impact

These costs will be adjusted during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(3,384)	-	-	-	-	-	(3,384)
Federal Funds	-	-	-	(7)	-	-	(7)
Total Revenues	**($3,384)**	**-**	**-**	**($7)**	**-**	**-**	**($3,391)**
Services & Supplies							
Attorney General	(3,384)	-	(648)	(7)	-	-	(4,039)
Total Services & Supplies	**($3,384)**	**-**	**($648)**	**($7)**	**-**	**-**	**($4,039)**
Total Expenditures							
Total Expenditures	(3,384)	-	(648)	(7)	-	-	(4,039)
Total Expenditures	**($3,384)**	**-**	**($648)**	**($7)**	**-**	**-**	**($4,039)**
Ending Balance							
Ending Balance	-	-	648	-	-	-	648
Total Ending Balance	**-**	**-**	**$648**	**-**	**-**	**-**	**$648**

Policy Package 813 Policy Bills

Package Description

This package appropriates General Fund to implement Executive Order 23-02 Homelessness Emergency included in HB 5019 (2023). The bill also provided funding to address homelessness in the Rural Oregon Continuum of Care region, and $5 million for services to members of Oregon's nine federally recognized tribes who are experiencing homelessness, either within designated emergency areas or elsewhere in Oregon.

General Fund of $5,000,000 was appropriated for deposit into the Emergency Housing Account, to increase services and assistance that community action agencies provide to school-aged children or their families who are experiencing homelessness or are at risk of experiencing homelessness. Corresponding Other Funds expenditure limitation is included to enable the expenditure of these funds from the Emergency Housing Account.

Staffing Impact

Nine positions were approved as part of House Bill 5019 (2023)) to augment OHCS support for Multi-Agency Coordinating group activities, with funding for six months. Funding for the remaining 18 months of the biennium is provided in Policy Package 803 Emergency Housing Investment Package. One limited duration Program Analyst 2 position was established to implement the EHA school-aged youth assistance program.

FTE	Position Number	Class	Title	Monthly Rate
0.25	0002008	C0862 AP	Program Analyst 3	$6,051
0.25	0002009	C0861 AP	Program Analyst 2	$5,503
0.25	0002010	C0861 AP	Program Analyst 2	$5,503
0.25	0002011	C0861 AP	Program Analyst 2	$5,503
0.25	0002013	X0863 AP	Program Analyst 4	$7,274
0.25	0002014	C0108 AP	Admin Specialist 2	$3,964
0.25	0002016	X7623 AP	Policy/Planning/Dev Manager 3	$8,408

0.25	0002023	X0863 AP	Program Analyst 4	$7,274
0.25	0002024	C0862 AP	Program Analyst 3	$6,051
0.88	0002033	C0861 AP	Program Analyst 2	$5,503

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Executive Order Implementation	$91,064,593	$0	$0	**$91,064,593**
Rural Oregon Continuum of Care	$27,385,000	$0	$0	**$27,385,000**
Support to Tribes	$5,000,000	$0	$0	**$5,000,000**
School-aged Youth Assistance	$5,200,854	$5,000,000	$0	**$10,200,854**
Total Package 813	**$128,650,447**	**$5,000,000**	**$0**	**$133,650,447**

2025-27 Fiscal Impact

The nine positions related to the Executive Order and the corresponding Services & Supplies costs are permanent. All other costs will be phased out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 813 - Policy Bills

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	128,650,447	-	-	-	-	-	128,650,447
Transfer from General Fund	-	-	5,000,000	-	-	-	5,000,000
Total Revenues	**$128,650,447**	**-**	**$5,000,000**	**-**	**-**	**-**	**$133,650,447**
Personal Services							
Class/Unclass Sal. and Per Diem	448,749	-	-	-	-	-	448,749
Empl. Rel. Bd. Assessments	163	-	-	-	-	-	163
Public Employees' Retire Cont	80,416	-	-	-	-	-	80,416
Social Security Taxes	34,329	-	-	-	-	-	34,329
Paid Family Medical Leave Insurance	1,795	-	-	-	-	-	1,795
Worker's Comp. Assess. (WCD)	139	-	-	-	-	-	139
Mass Transit Tax	2,692	-	-	-	-	-	2,692
Flexible Benefits	123,750	-	-	-	-	-	123,750
Reconciliation Adjustment	(7,112)	-	-	-	-	-	(7,112)
Total Personal Services	**$684,921**	**-**	**-**	**-**	**-**	**-**	**$684,921**
Services & Supplies							
Instate Travel	5,625	-	-	-	-	-	5,625
Employee Training	4,631	-	-	-	-	-	4,631
Office Expenses	10,125	-	-	-	-	-	10,125
Telecommunications	3,375	-	-	-	-	-	3,375
Data Processing	4,125	-	-	-	-	-	4,125
Professional Services	1,250,000	-	-	-	-	-	1,250,000
Employee Recruitment and Develop	699	-	-	-	-	-	699

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 813 - Policy Bills

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	15,772	-	-	-	-	-	15,772
Expendable Prop 250 - 5000	13,975	-	-	-	-	-	13,975
IT Expendable Property	9,025	-	-	-	-	-	9,025
Total Services & Supplies	**$1,317,352**	**-**	**-**	**-**	**-**	**-**	**$1,317,352**
Special Payments							
Dist to Non-Profit Organizations	26,135,000	-	-	-	-	-	26,135,000
Intra-Agency Gen Fund Transfer	5,000,000	-	-	-	-	-	5,000,000
Other Special Payments	95,513,174	-	5,000,000	-	-	-	100,513,174
Total Special Payments	**$126,648,174**	**-**	**$5,000,000**	**-**	**-**	**-**	**$131,648,174**
Total Expenditures							
Total Expenditures	128,650,447	-	5,000,000	-	-	-	133,650,447
Total Expenditures	**$128,650,447**	**-**	**$5,000,000**	**-**	**-**	**-**	**$133,650,447**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							10
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**10**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 813 - Policy Bills

Cross Reference Name: Housing Stabilization Programs
Cross Reference Number: 91400-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							3.13
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.13**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-010-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	-	2,150,341	-
Total Lottery Funds	**-**	**-**	**-**	**-**	**$2,150,341**	**-**
Other Funds						
Public Utilities Fees	62,903,110	87,937,033	87,937,033	80,761,241	80,761,241	80,761,241
Admin and Service Charges	6,498,355	818,740	818,740	519,000	519,000	519,000
Interest Income	902,536	1,200,710	1,200,710	442,708	442,708	442,708
Housing Div Loan Repayments	238,509	24,000	24,000	24,000	24,000	24,000
Other Revenues	57,781	488,081	488,081	17,731	3,717,731	3,717,731
Transfer In - Intrafund	-	-	-	23,361	23,361	23,361
Transfer In Other	-	-	-	-	-	2,248,400
Transfer from General Fund	9,646,523	31,311,435	31,311,435	39,040,341	337,910	5,337,910
Tsfr From Human Svcs, Dept of	4,740,942	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Tsfr From Administrative Svcs	102,000,000	-	104,164,999	-	-	-
Tsfr From Revenue, Dept of	10,903,208	9,035,241	9,035,241	11,523,401	8,900,000	8,900,000
Tsfr From Oregon Health Authority	1,000,000	-	-	-	570,156	449,665
Transfer Out - Intrafund	(3,016,752)	(2,178,365)	(2,178,365)	(7,534,734)	(7,534,734)	(7,534,734)
Total Other Funds	**$195,874,212**	**$133,636,875**	**$237,801,874**	**$129,817,049**	**$92,761,373**	**$99,889,282**
Federal Funds						
Federal Funds	125,366,559	359,310,701	580,883,462	133,747,530	148,502,524	144,392,238
Total Federal Funds	**$125,366,559**	**$359,310,701**	**$580,883,462**	**$133,747,530**	**$148,502,524**	**$144,392,238**
Nonlimited Federal Funds						
Federal Funds	150,805,360	-	-	-	-	-
Total Nonlimited Federal Funds	**$150,805,360**	**-**	**-**	**-**	**-**	**-**

Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Housing Stabilization Programs								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
LOTTERY FUNDS								
Tsfr From Administrative Svcs								
Housing-related services for veterans	4400	1107	$0	$0	$0	$0	$2,150,341	$0
TOTAL LOTTERY FUNDS			**$0**	**$0**	**$0**	**$0**	**$2,150,341**	**$0**
OTHER FUNDS								
Public Utility Fees								
Energy Conservation Helping Oregonians	3400	0240	$18,890,921	$28,442,825	$28,442,825	$34,833,333	$34,833,333	$34,833,333
Oregon Energy Assistance Program	3400	0240	$40,480,652	$56,000,000	$56,000,000	$42,734,414	$42,734,414	$42,734,414
Oregon Multifamily Energy Program	3400	0240	$3,531,537	$3,494,208	$3,494,208	$3,193,494	$3,193,494	$3,193,494
Admin and Service Charges								
HUD Contract Administration Fee (PBCA)	3400	0415	$5,872,556	$0	$0	$0	$0	$0
IDA Administration Charges	3400	0415	$276,000	$0	$0	$200,000	$200,000	$200,000
Misc Fees (EHA Real Estate transactions)	3400	0415	$0	$14,400	$14,400	$15,000	$15,000	$15,000
Oregon Multifamily Energy Program	3400	0415	$0	$4,340	$4,340	$4,000	$4,000	$4,000
Petroleum Distributor Assessments (SHOW)	3400	0415	$349,799	$800,000	$800,000	$300,000	$300,000	$300,000
Interest Income								
Elderly Rental Assistance Program	3400	0605	$5,184	$4,070	$4,070	$0	$0	$0
Emergency Housing Assistance	3400	0605	$237,989	$173,760	$173,760	$85,418	$85,418	$87,877
Energy Conservation Helping Oregonians	3400	0605	$411,613	$625,233	$625,233	$240,213	$240,213	$240,213
Housing Choice Landlord Guarantee Program	3400	0605	$7,621	$11,691	$11,691	$4,039	$4,039	$4,039
Oregon Energy Assistance Program	3400	0605	$201,112	$324,108	$324,108	$105,359	$105,359	$105,359
Oregon Multifamily Energy Program	3400	0605	$10,713	$16,071	$16,071	$0	$0	$0
Rent Guarantee Program	3400	0605	$3,825	$6,282	$6,282	$792	$792	$792
State Home Oil Weatherization Program	3400	0605	$16,826	$29,571	$29,571	$4,428	$4,428	$4,428
Wildfire Damage Housing Relief Program	3400	0605	$7,653	$9,924	$9,924	$2,459	$2,459	$0
Housing Div Loan Repayments	3400	0930	$238,509	$24,000	$24,000	$24,000	$24,000	$24,000
Other Revenues								
Interest on Security Deposits (EHA)	3400	0975	$54,031	$87,209	$87,209	$17,731	$17,731	$17,731
Misc Revenues (Energy Programs)	3400	0975	$3,750	$200,872	$200,872	$0	$0	$0
Program Admin Fees (IDAs)	3400	0975	$0	$200,000	$200,000	$0	$0	$0
Rent Assist for Youth Balance from 2021-23	3400	0975	$0	$0	$0	$0	$3,700,000	$3,700,000
Transfer In - Intrafund	3400	1010	$0	$0	$0	$23,361	$23,361	$23,361
Transfer In - Other	3400	1050	$0	$0	$0	$0	$0	$2,248,400
Transfer from General Fund								
Elderly Rental Assistance Program	3400	1060	$1,463,580	$0	$0	$0	$0	$0

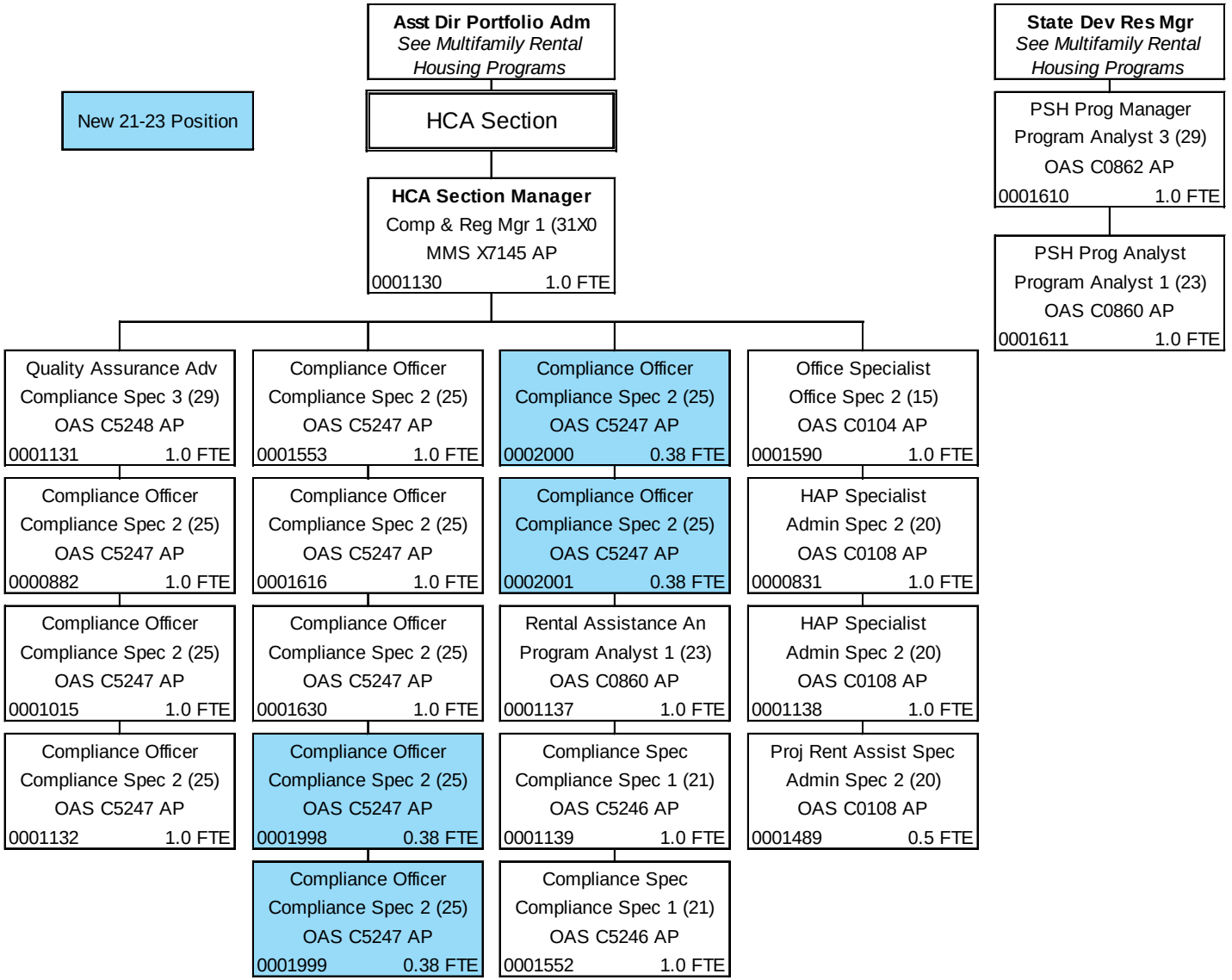
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Housing Stabilization Programs								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
OTHER FUNDS (continued)								
Emergency Housing Assistance	3400	1060	$7,742,023	$0	$0	$0	$0	$0
Housing Choice Landlord Guarantee Program	3400	1060	$375,920	$324,290	$324,290	$337,910	$337,910	$337,910
Rent Guarantee Program	3400	1060	$65,000	$0	$0	$0	$0	$0
Shelter Operations and Facilities	3400	1060	$0	$26,487,145	$26,487,145	$0	$0	$0
Youth Rent Assist	3400	1060	$0	$4,500,000	$4,500,000	$38,702,431	$0	$5,000,000
Transfer from Human Svcs. Dept of								
Housing Stabilization (TANF) Program	3400	1100	$4,740,942	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$5,000,000
Tsfr From Administrative Svcs								
COVID Relief Programs	3400	1107	$102,000,000	$0	$104,164,999	$0	$0	$0
Tsfr From Revenue, Dept of								
Document Recording Fee (EHA)	3400	1150	$10,903,208	$9,035,241	$9,035,241	$11,523,401	$8,900,000	$8,900,000
Tsfr From Oregon Health Authority								
Support for Permanent Supportive Housing Rent Assist	3400	1443	$1,000,000	$0	$0	$0	$0	$0
Support for Medicaid 1115 Waiver	3400	1443	$0	$0	$0	$0	$570,156	$449,665
Transfer Out - Intrafund	3400	2010	($3,016,752)	($2,178,365)	($2,178,365)	($7,534,734)	($7,534,734)	($7,534,734)
TOTAL OTHER FUNDS			**$195,874,212**	**$133,636,875**	**$237,801,874**	**$129,817,049**	**$92,761,373**	**$99,889,282**
FEDERAL FUNDS								
Federal Funds								
Bonneville Power Administration (LIW)	6400	0995	$2,890,297	$3,438,337	$3,446,103	$3,592,304	$3,592,304	$3,592,304
US Dept. of Energy (LIW)	6400	0995	$5,368,197	$5,642,837	$5,802,272	$21,211,055	$35,966,049	$21,088,552
US Dept. of Health & Human Svcs (CSBG)	6400	0995	$16,275,841	$15,674,083	$15,552,718	$12,558,319	$12,558,319	$12,558,313
US Dept. of Health & Human Svcs (LIHEAP)	6400	0995	$74,593,407	$133,712,000	$133,730,098	$81,182,772	$81,182,772	$81,182,772
US Dept. of Health & Human Svcs (LIHWAP)	6400	0995	$38,997	$13,839,147	$13,859,132	$0	$0	$0
US Dept. of Housing & Urban Dev (ESGP)	6400	0995	$13,740,424	$53,628,653	$53,676,227	$12,504,482	$12,504,482	$12,504,482
US Dept. of Housing & Urban Dev (C of C)	6400	0995	$18,176	$215,111	$208,218	$45,000	$45,000	$45,000
US Dept. of Housing & Urban Dev (HOME TBA)	6400	0995	$3,312,677	$2,645,649	$2,658,897	$2,653,598	$2,653,598	$2,653,597
US Dept. of Housing & Urban Dev (Section 811 PRA)	6400	0995	$85,311	$0	$0	$0	$0	$0
US Treasury (Emergency Rental Assistance)	6400	0995	$9,043,232	$130,514,884	$351,949,797	$0	$0	$10,767,218
TOTAL FEDERAL FUNDS			**$125,366,559**	**$359,310,701**	**$580,883,462**	**$133,747,530**	**$148,502,524**	**$144,392,238**
NONLIMITED FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (Sect 8 Rent Subs)	6200	0995	$150,805,360	$0	$0	$0	$0	$0
TOTAL NONLIMITED FEDERAL FUNDS			**$150,805,360**	**$0**	**$0**	**$0**	**$0**	**$0**

Project-Based Rent Assistance Programs

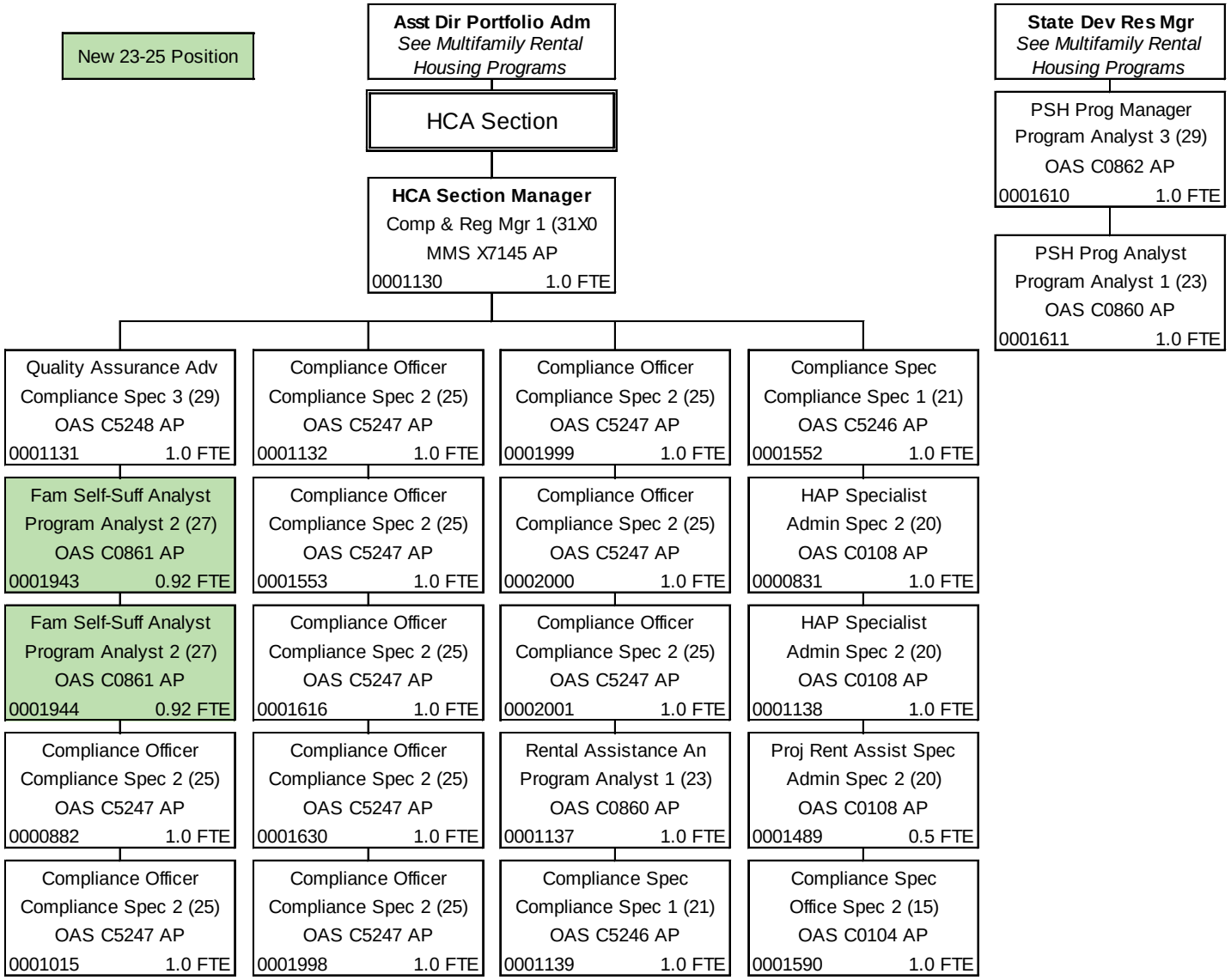
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Housing and Community Services Department #91400

Project-Based Rental Assistance Programs 2021-23 Organizational Chart (6/30/23)

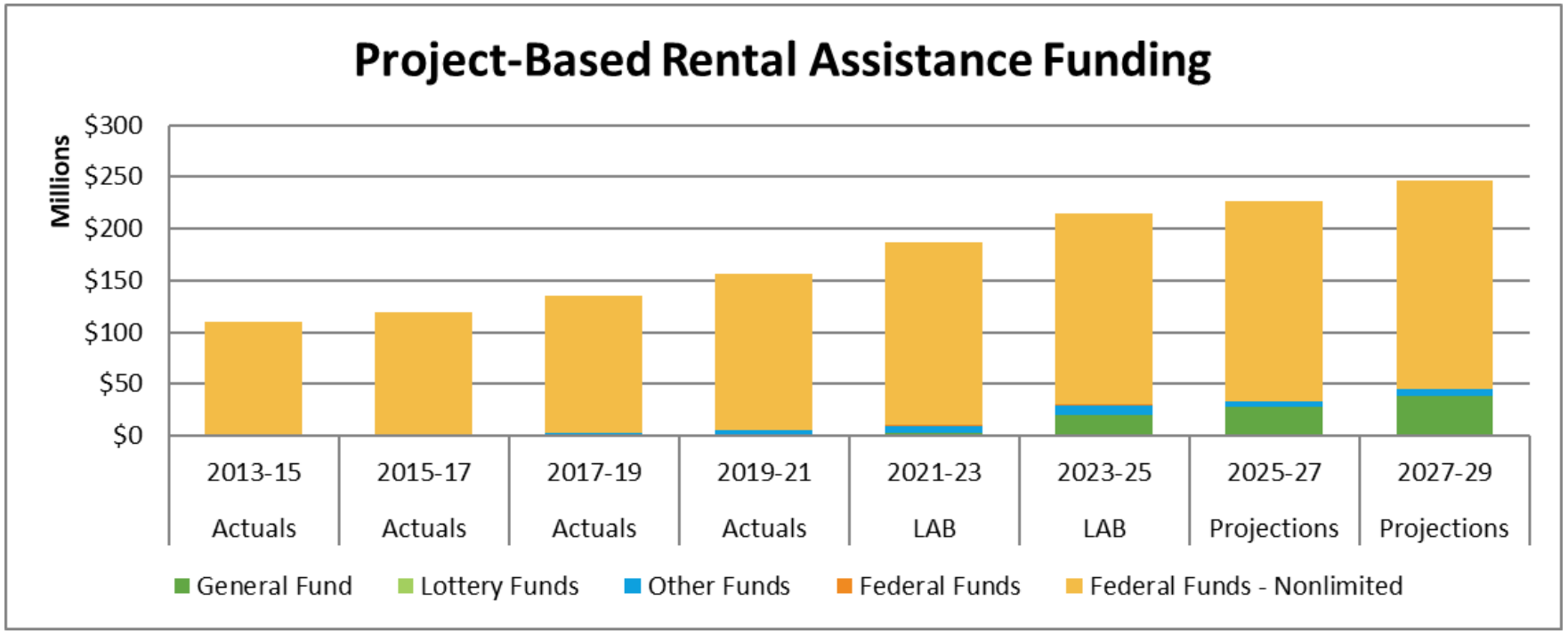


Project-Based Rental Assistance Programs 2023-25 Organizational Chart



Project-Based Rental Assistance Programs Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Natasha Detweiler-Daby, Affordable Rental Housing Division Director



Program Overview

The Project-Based Rental Assistance (PBRA) program unit was created with the 2021-23 biennium Agency Request Budget. The PBRA programs provide rental assistance that is associated with specific housing units rather than awarded to a tenant regardless of where the person lives. The staff that implement these programs report to the Director of Affordable Rental Housing.

Program Funding Request

This program unit includes ongoing support for the department's Permanent Supportive Housing (PSH) Initiative. The program was authorized in 2019-21 and is intentionally designed to serve those experiencing chronic homelessness with

permanent housing through rental assistance and supportive services. Housing development is funded with Article XI-Q bond resources in the Capital Construction program unit. In this program unit, General Fund is used for the rent and services, and no additional funds are requested in policy packages in the 2023-25 Governor's Budget.

In addition to the PSH Initiative, OHCS Affordable Rental Housing Division also includes the HUD Contract Administration group, overseeing federal HUD contracts for project-based rent assisted projects, along with the federal HUD 811 program which provides resources to funded projects serving Oregon Health Authority and Department of Human Services clients. Only Federal Funds Non-Limited for the HUD Contract Administration are shown in the chart below for the 13-15 and 15-17 biennia. PSH was established in 2019-21. The chart below projects rent and services costs (General Fund) from PSH investments through 2023-25 ARB but does not assume additional investments in construction.

Project-Based Rental Assistance Programs								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 LAB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	0	0	0	0	2,303,503	20,260,513	27,372,775	39,025,958
Lottery Funds	0	0	0	0	0	0	0	0
Other Funds	0	0	2,350,199	5,212,236	7,193,415	8,848,328	5,173,457	5,480,796
Federal Funds	0	0	34,935	156,380	1,021,932	1,066,976	1,113,261	1,163,631
Federal Funds Non-Limited	110,118,920	119,200,845	132,720,436	150,805,360	176,472,688	185,102,399	192,876,700	201,363,275
All Funds	**110,118,920**	**119,200,845**	**135,105,570**	**156,173,976**	**186,991,538**	**215,278,216**	**226,536,193**	**247,033,660**
Positions/FTE	0/ 0.0	0/ 0.0	10/9.5	17/15.09	21/18.02	23/22.34	23/22.5	23/22.5

Program Description

The Project-Based Rent Assistance efforts of OHCS are three-fold: HUD Contract Administration (HCA), HUD 811 PRA (HUD 811), and Permanent Supportive Housing Project-Based Rent Assistance (PSH PBRA). These three discrete efforts serve to provide rent assistance in connection with the provision of housing.

HCA serves as the state's Performance Based Contract Administrator (PBCA) for project-based Section 8 housing. Each Section 8 project has a Housing Assistance Payment (HAP) contract which provides the project-based subsidy. HCA performs contract administration activities for approximately 254 contracts in Oregon. Contract administration includes subsidy payments to owners (pass-through funds), tenant complaint resolution, HAP contract renewals, rent adjustments, on-site management reviews, and technical support to owners, managing agents, site staff, and residents.

HUD 811 program resources are awarded to OHCS in order to set aside units in affordable housing projects whose capital costs are funded through Federal Low-Income Housing Tax Credits, Federal HOME funds, or other state, Federal and local funding sources. OHCS partners with the Oregon Health Authority and Department of Human Services to identify and refer extremely low-income people with disabilities to HUD 811 units and ensure their access to long-term services and supports in the community.

PSH PBRA resources are programmed by OHCS into funded, publicly supported affordable housing in order to serve persons requiring rental assistance and tenancy support services to maintain housing, such as those experiencing chronic homelessness; the PSH initiative is currently focused on prioritizing PSH for those experiencing chronic homelessness that are referred through their local coordinated entry process.

Program Justification

OHCS' Project-Based Rent Assistance Programs provide assistance to stabilize very low- and extremely low-income Oregonians to ensure housing stability. These community members would be unlikely to find housing affordable to them outside of project-based rental assistance. PSH rental assistance is a key element to successfully housing Oregonians experiencing chronic homelessness.

Program Performance

	2013-15	2015-17	2017-19	2019-21	2021-23 (projected)	2023-25 (projected)	2025-27 (projected)	2027-29 (projected)
Households Served in Project-Based Section 8 Program	9,714	9,708	9,704	9,704	9,720	9,720	9,720	9,720
Permanent Supportive Housing Rent Assistance	N/A	N/A	N/A	N/A	852	1,227	1,227	1,227

Enabling Legislation and Program Authorization

The table below outlines State and Federal authorizing legislation for Housing Stabilization Programs:

Authority	Program	Legislation
Federal	Section 8	Various USC statutes

Funding Streams

Project-Based Rental Assistance Programs are funded by General Fund, Other Funds, and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
General Fund	Permanent Supportive Housing Rent Assistance	
US Dept. of Housing & Urban Development	Section 8 Rent Subsidy Payments	42 U.S.C. 1437(f)(b)
US Dept. of Housing & Urban Development	Section 811 Project Rental Assistance	42 U.S.C. 8013

Comparison of 2023-25 Funding Proposal to 2021-23 Funding

OHCS's funding request for 2023-25 increases funding for the Permanent Supportive Housing program as more units become occupied. In addition, Non-Limited Federal Funds are expected to increase above standard inflation rates as rental costs continue to rise faster than incomes. The payments subsidize the difference between market rate rents and 30 percent of the tenant's income.

Project-Based Rental Assistance Programs Description

The Project-Based Rental Assistance (PBRA) programs include HUD Contract Administration (HCA), HUD 811 PRA (HUD 811), and Permanent Supportive Housing Project-Based Rent Assistance (PSH PBRA). These three discrete efforts serve to provide rent assistance in connection with the provision of housing.

The HUD Contract Administration section monitors the physical condition, management, and tenant eligibility of projects that receive funding. A management review is conducted to ensure compliance with regulatory standards, federal regulations, and state rules. The section also follows up on health and safety issues that are documented through HUD Real Estate Assessment Center (REAC) physical inspections. Common areas, vacant units ready for occupancy, building exteriors, roofs and landscaping are inspected in conjunction with representatives from the property management firm responsible for the day-to-day management of the projects.

OHCS serves as the Performance Based Contract Administrator (PBCA) for project-based Section 8 housing in Oregon. OHCS performs contract administration activities for 252 contracts in HUD Section 8 properties across the state, which equates to 9,720 total units. Contract administration includes subsidy payments to owners (pass-through funds), tenant complaint resolution, HAP contract renewals, rent adjustments, on-site management reviews, and technical support to owners, managing agents, site staff, and residents. In addition, OHCS helps provide information to persons seeking housing who might already be living in Section 8 housing, or who may be experiencing housing problems.

OHCS receives federal HUD 811 program resources. Through this program, staff work to assign HUD 811 rent assistance to units, specifically set-aside for extremely low income people living with disabilities. OHCS coordinates tenant referrals through the Department of Human Services as well as the Oregon Health Authority. Staff negotiate and oversee applications for HUD 811 resources to ensure compliance with federal regulations.

PSH PBRA resources are awarded by OHCS in conjunction with development funds for publicly supported affordable housing. These resources serve those requiring rental assistance and tenancy support services to maintain housing, such as those experiencing chronic homelessness, which is the focus of the current PSH Initiative. This is a newer program for OHCS, established in the 2019-21 biennium. The program framework was established in collaboration with advisory groups and the Housing Stability Council. OHCS staff began making rent assistance payments during the 2021-23 biennium.

Funding Sources for Project-Based Rental Assistance Programs

Program Name	Funding Source	Fund Type	Amount
HUD Contract Administration	Performance-Based Contract	Other Funds	$4,848,328
Permanent Supportive Housing – Rent Assistance & Tenant Services	General Fund	General Fund	$16,260,513
Permanent Supportive Housing – Risk Mitigation Fund	General Fund	General Fund	$4,000,000
	Transfer from General Fund	Other Funds	$4,000,000
Section 811 Project Rental Assistance	US Dept. of Housing & Urban Development (HUD)	Federal Funds	$1,066,976
Section 8 Rent Subsidy	HUD	Federal Funds	$185,102,399

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by $1,411 in Project-Based Rental Assistance Programs in the 2023-25 biennium. This package increases General Funds by 5,109, decreases Other Funds by $3,694 and decreases Federal Funds by $4.

021 Phase-In

This package phases in costs associated with Permanent Supportive Housing (PSH), established in the 2021-23 budget. Special Payments are increased for a full biennium of rental assistance dedicated to PSH units constructed with 21-23 funding. The total increase is $8,447,200 in General Fund.

022 Phase-Out

This package phases out one-time costs associated with PSH 19-21 limitations. The total amount being phased out is $3,400,000 Other Funds.

031 Standard Inflation

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.2 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

OHCS anticipates these costs to increase by $631,817 in Project-Based Rental Assistance Programs in the 2023-25 biennium. This package increases General Fund by $564,664, Other Funds by $27,265 and Federal Funds by $39,888.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Project-Based Rental Housing Assistance**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 91400-025-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,109	-	-	-	-	-	5,109
Federal Funds	-	-	-	(4)	-	-	(4)
Total Revenues	**$5,109**	**-**	**-**	**($4)**	**-**	**-**	**$5,105**
Personal Services							
Pension Obligation Bond	5,748	-	1,912	145	-	-	7,805
Mass Transit Tax	706	-	676	-	-	-	1,382
Vacancy Savings	(1,345)	-	(6,282)	(149)	-	-	(7,776)
Total Personal Services	**$5,109**	**-**	**($3,694)**	**($4)**	**-**	**-**	**$1,411**
Total Expenditures							
Total Expenditures	5,109	-	(3,694)	(4)	-	-	1,411
Total Expenditures	**$5,109**	**-**	**($3,694)**	**($4)**	**-**	**-**	**$1,411**
Ending Balance							
Ending Balance	-	-	3,694	-	-	-	3,694
Total Ending Balance	**-**	**-**	**$3,694**	**-**	**-**	**-**	**$3,694**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 021 - Phase-in

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	8,447,200	-	-	-	-	-	8,447,200
Total Revenues	**$8,447,200**	**-**	**-**	**-**	**-**	**-**	**$8,447,200**
Special Payments							
Other Special Payments	8,447,200	-	-	-	-	-	8,447,200
Total Special Payments	**$8,447,200**	**-**	**-**	**-**	**-**	**-**	**$8,447,200**
Total Expenditures							
Total Expenditures	8,447,200	-	-	-	-	-	8,447,200
Total Expenditures	**$8,447,200**	**-**	**-**	**-**	**-**	**-**	**$8,447,200**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	(3,400,000)	-	-	-	(3,400,000)
Total Special Payments	**-**	**-**	**($3,400,000)**	**-**	**-**	**-**	**($3,400,000)**
Total Expenditures							
Total Expenditures	-	-	(3,400,000)	-	-	-	(3,400,000)
Total Expenditures	**-**	**-**	**($3,400,000)**	**-**	**-**	**-**	**($3,400,000)**
Ending Balance							
Ending Balance	-	-	3,400,000	-	-	-	3,400,000
Total Ending Balance	**-**	**-**	**$3,400,000**	**-**	**-**	**-**	**$3,400,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	564,664	-	-	-	-	-	564,664
Federal Funds	-	-	-	39,888	-	-	39,888
Total Revenues	**$564,664**	**-**	**-**	**$39,888**	**-**	**-**	**$604,552**
Services & Supplies							
Instate Travel	215	-	1,183	23	-	-	1,421
Out of State Travel	-	-	636	68	-	-	704
Employee Training	74	-	565	14	-	-	653
Office Expenses	275	-	610	14	-	-	899
Telecommunications	62	-	428	23	-	-	513
Data Processing	25	-	1,807	23	-	-	1,855
Professional Services	-	-	7,312	-	-	-	7,312
IT Professional Services	-	-	8,723	-	-	-	8,723
Attorney General	-	-	774	240	-	-	1,014
Employee Recruitment and Develop	7	-	23	-	-	-	30
Dues and Subscriptions	-	-	15	-	-	-	15
Facilities Rental and Taxes	922	-	4,192	-	-	-	5,114
Facilities Maintenance	-	-	9	-	-	-	9
Other Services and Supplies	102	-	404	68	-	-	574
Expendable Prop 250 - 5000	2	-	19	23	-	-	44
IT Expendable Property	180	-	565	68	-	-	813
Total Services & Supplies	**$1,864**	**-**	**$27,265**	**$564**	**-**	**-**	**$29,693**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Individuals	-	-	-	39,324	-	-	39,324
Other Special Payments	562,800	-	-	-	-	-	562,800
Total Special Payments	**$562,800**	**-**	**-**	**$39,324**	**-**	**-**	**$602,124**
Total Expenditures							
Total Expenditures	564,664	-	27,265	39,888	-	-	631,817
Total Expenditures	**$564,664**	**-**	**$27,265**	**$39,888**	**-**	**-**	**$631,817**
Ending Balance							
Ending Balance	-	-	(27,265)	-	-	-	(27,265)
Total Ending Balance	**-**	**-**	**($27,265)**	**-**	**-**	**-**	**($27,265)**

Policy Package 082 September E Board

Package Description

This package implements actions approved in the September 2022 Emergency Board meeting. In this program unit, Other Funds limitation is increased, and four Compliance Specialist 2 positions are added to perform Management Occupancy Reviews (MORs) required by the Department of Housing and Urban Development (HUD). These positions were requested in Policy Package 102 Improving Program Delivery and Access but were needed in the 2021-23 biennium. Policy Package 102 has been revised to remove them.

Purpose

OHCS serves as a Performance-Based Contract Administrator (PBCA) HUD, administering the Multifamily Project-Based Section 8 rental assistance program. Part of the PBCA's responsibilities under the contract with HUD is to perform MORs at participating program properties.

On June 27, 2022, HUD issued a Final Rule streamlining MORs effective September 26, 2022. As a result of the new rule, OHCS is required to annually perform MORs on two-thirds of its PBCA portfolio and then schedule future MORs on a risk-based formula. In addition, file review during the MOR will increase from records within the past year to all records since the last MOR. These new requirements increase the workload well beyond current staffing capacity. OHCS added four permanent compliance monitoring positions to meet the increased HUD contract requirements.

How Achieved

The positions authorized in the September 2022 Emergency Board meeting were established in the 2021-23 biennium. All four positions were filled by the end of October. This package adds the positions and Services and Supplies costs to the 2023-25 biennium.

Staffing Impact

In the Project-Based Rental Assistance program unit, we are requesting four additional Compliance Specialist 2 positions in the HUD Contract Administration Section. This section manages the contract between OHCS and the US Department of Housing and Urban Development (HUD), which authorizes the agency to distribute rent subsidy funds to affordable housing developments. The contract also charges OHCS with ensuring that the housing units are safe, affordable, and in compliance with state and federal laws. HUD recently updated performance expectations for contract holders, requiring a review of 75 percent of the properties in the portfolio, and reviews of the entire portfolio every 18 months. OHCS does not have sufficient

compliance staff to achieve this level of review and is requesting the additional positions so we can meet these requirements. HUD provides a fee for these reviews, which exceeds our projected costs. Any excess funds can be used at OHCS' discretion, including to fund positions requested in the Affordable Rental Housing program unit for the Family Self Sufficiency program.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001998	C5247 AP	Compliance Specialist 2	$5,109
1.00	0001999	C5247 AP	Compliance Specialist 2	$5,109
1.00	0002000	C5247 AP	Compliance Specialist 2	$5,109
1.00	0002001	C5247 AP	Compliance Specialist 2	$5,109

Quantifying Results

Additional staff will allow OHCS to appropriately administer state and federal dollars to make the most effective possible investments in Oregon communities. These positions will improve management of public funds, compliance, and overall agency operations. Supporting core agency functions will allow program staff to deliver and deploy resources to Oregonians more effectively.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services, Services & Supplies	$0	$851,763	$0	**$851,763**
Total Package 082	**$0**	**$851,763**	**$0**	**$851,763**

2025-27 Fiscal Impact

These are permanent positions and will continue in the 2025-27 biennium.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 082 - September Eboard

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	481,824	-	-	-	481,824
Empl. Rel. Bd. Assessments	-	-	212	-	-	-	212
Public Employees' Retire Cont	-	-	86,344	-	-	-	86,344
Social Security Taxes	-	-	36,860	-	-	-	36,860
Paid Family Medical Leave Insurance	-	-	1,928	-	-	-	1,928
Worker's Comp. Assess. (WCD)	-	-	184	-	-	-	184
Mass Transit Tax	-	-	2,891	-	-	-	2,891
Flexible Benefits	-	-	158,400	-	-	-	158,400
Total Personal Services	**-**	**-**	**$768,643**	**-**	**-**	**-**	**$768,643**
Services & Supplies							
Instate Travel	-	-	7,200	-	-	-	7,200
Employee Training	-	-	5,700	-	-	-	5,700
Office Expenses	-	-	12,960	-	-	-	12,960
Telecommunications	-	-	4,320	-	-	-	4,320
Data Processing	-	-	5,280	-	-	-	5,280
Employee Recruitment and Develop	-	-	860	-	-	-	860
Other Services and Supplies	-	-	19,600	-	-	-	19,600
Expendable Prop 250 - 5000	-	-	17,200	-	-	-	17,200
IT Expendable Property	-	-	10,000	-	-	-	10,000
Total Services & Supplies	**-**	**-**	**$83,120**	**-**	**-**	**-**	**$83,120**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 082 - September Eboard

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	851,763	-	-	-	851,763
Total Expenditures	**-**	**-**	**$851,763**	**-**	**-**	**-**	**$851,763**
Ending Balance							
Ending Balance	-	-	(851,763)	-	-	-	(851,763)
Total Ending Balance	**-**	**-**	**($851,763)**	**-**	**-**	**-**	**($851,763)**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							4.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**4.00**

Policy Package 092 Statewide AG Adjustment

This Package is not included in the Legislatively Adopted Budget

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, Other Funds are reduced by $238 and Federal Funds are reduced by $74.

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

In this program unit, funds are transferred to the Central Services program unit to cover a proportionate share of agency-wide costs for support positions.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's document recording fee. The document recording fee revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, we have an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, and that requires additional training for the organizations, creates a larger number of grants to manage, more

payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional staff to provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

None of the restored positions are in this program unit.

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	$0
Total Package 101	**$0**	**$0**	**$0**	**$0**

2025-27 Fiscal Impact

No impact.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(30,961)	-	-	-	(30,961)
Total Transfers Out	**-**	**-**	**($30,961)**	**-**	**-**	**-**	**($30,961)**
Ending Balance							
Ending Balance	-	-	(30,961)	-	-	-	(30,961)
Total Ending Balance	**-**	**-**	**($30,961)**	**-**	**-**	**-**	**($30,961)**

Policy Package 102 Improving Program Delivery and Access

See Legislatively Adopted Budget on page D-27

Package Description

This policy package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Central Services program unit.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to fill the various gaps within the agency and better support the agency's purpose.

How Achieved

For the agency to reach maximum capacity to best guarantee success, hiring various skilled individuals will need to take place. Fortunately, the agency is in a position where the positions we wish to fill have approved position descriptions and classification information from the Department of Administrative Services. This will enable OHCS to begin the hiring process as soon as the budget is approved instead of waiting months before we can begin the hiring process.

Staffing Impact

In the Project-Based Rental Assistance program unit, we are requesting four additional Compliance Specialist 2 positions in the HUD Contract Administration Section. This section manages the contract between OHCS and the US Department of Housing and Urban Development (HUD), which authorizes the agency to distribute rent subsidy funds to affordable housing developments. The contract also charges OHCS with ensuring that the housing units are safe, affordable, and in compliance with state and federal laws. HUD recently updated performance expectations for contract holders, requiring a review of 75 percent of the properties in the portfolio, and reviews of the entire portfolio every 18 months. OHCS does not have sufficient compliance staff to achieve this level of review and is requesting the additional positions so we can meet these requirements. HUD provides a fee for these reviews, which exceeds our projected costs. Any excess funds can be used at OHCS' discretion, including to fund positions requested in the Affordable Rental Housing program unit for the Family Self Sufficiency program.

We need these positions as soon as possible and will hire temporary positions during the 2021-23 biennium. In addition, we plan to request authorization for permanent positions at the September 2022 meeting of the Emergency Board. If those positions are approved, the positions in this package will not be needed.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001915	C5247 AP	Compliance Specialist 2	$5,109
1.00	0001916	C5247 AP	Compliance Specialist 2	$5,109
1.00	0001917	C5247 AP	Compliance Specialist 2	$5,109
1.00	0001918	C5247 AP	Compliance Specialist 2	$5,109

Quantifying Results

Additional staff will allow OHCS to appropriately administer state and federal dollars to make the most effective possible investments in Oregon communities. These positions will improve management of public funds, compliance, and overall agency operations. Supporting core agency functions will allow program staff to deliver and deploy resources to Oregonians more effectively.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$768,643	$0	**$768,643**
Services & Supplies	$0	$83,120	$0	**$83,120**
Total Package 102	**$0**	**$851,763**	**$0**	**$851,763**

2025-27 Fiscal Impact

These are permanent changes and will become part of the 2025-27 Base budget.

Legislatively Adopted Budget

These positions and Services and Supplies were added in Policy Package 082 September E Board and are no longer needed in this package.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(138,988)	-	-	-	(138,988)
Total Transfers Out	**-**	**-**	**($138,988)**	**-**	**-**	**-**	**($138,988)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	(138,988)	-	-	-	(138,988)
Total Ending Balance	**-**	**-**	**($138,988)**	**-**	**-**	**-**	**($138,988)**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 104 Addressing Homelessness with PSH

This Package is not included in the Legislatively Adopted Budget

Package Description

Permanent Supportive Housing (PSH) utilizes national best practices and is a proven strategy to successfully house individuals experiencing chronic homelessness. This package requests an additional $75 million in development resources through Article XI-Q bond proceeds, which is anticipated to create 500 new PSH units. Funding for these units will be accomplished primarily through this dedicated PSH funding, as well as through leveraging other state and federal funding sources to maximize the impact of this critical state investment. This complex bundling of resources will continue to be delivered through a coordinated process at OHCS as was conducted through the 2021-23 biennium.

PSH units serve extremely low-income households in units with rent assistance that are restricted to serve those 60 percent area median income (AMI) and below. This structure allows chronically homeless households with little to no income to live permanently in units with the support of deeply affordable rents and voluntary onsite support services. Eligible individuals may access PSH units through their region's continuum of care coordinated entry system.

This request includes $1.75 million for rental assistance and supportive services related to 125 units we estimate will be occupied in the 2023-25 biennium.

Rental assistance and tenant services are administered by staff in this program unit. Construction funds will be administered by staff in the Multifamily Rental Housing program unit. Costs of issuance and debt service on Article XI-Q bonds are in the Bond Activities and Debt Service program unit. The bond proceeds are shown in the Capital Construction program unit.

Purpose

This investment package addresses the complex needs of unhoused persons who cannot remain stably housed without supportive tenancy services and rental assistance. OHCS has an established priority of using PSH resources to address the unique needs of those experiencing chronic homelessness, persons who are experiencing long-term homelessness, and/or have a disability. This program provides permanent housing with permanent project-based rent assistance and supportive services to keep vulnerable tenants safely and stably housed.

The PSH program advances several 2019-2023 Statewide Housing Plan priorities: Permanent Supportive Housing, Addressing Homelessness, Affordable Rental Housing, Equity and Racial Justice. This investment requests resources that

sustainability supports the PSH program and allow OHCS to proactively continue creating PSH housing units urgently needed across the state.

How Achieved

Successfully developing and operating PSH is a complex task with many inter-connected roles that need to be built into project design and operations. OHCS hosts the Supportive Housing Institute to bring together the key three entities in any successful PSH development: the developer, the property manager, and the service provider. These project teams are also encouraged to have a member with lived experience to inform design and operations. The Institute prepares the project group as they address barriers commonly faced by these developments and creates a peer support group with fellow cohort members. To be eligible for PSH program funds, the development team must have received technical assistance and training through attending a Supportive Housing Institute.

Capital Funds:
Bond proceeds dedicated to PSH capital development will be offered through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. Other department programmatic resources aligned with PSH priorities are also used to secure new units to serve chronic homeless with permanent supportive housing; any related slots are limited to the placements requested. Notably, as bond proceeds are not able to be invested on Tribal lands given the ownership requirements, OHCS strategically uses other sources of gap funding to move those projects forward. Following these competitive funding rounds, OHCS will score proposals and present funding recommendations to the Housing Stability Council (HSC) for approval. Reservation letters are issued after HSC approval, then loans are closed, and construction begins. Once construction is complete, properties are placed in service and can begin to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years
- PSH capital fund payments are reimbursed through construction draws and rent assistance and supportive services funding is paid monthly.

Staffing Impact

The current staff dedicated to the Permanent Supportive Housing program at OHCS will assume work required by these additional resources. The work is currently administered through a primary program manager who coordinates fund offerings, the supportive housing institute, and ensures successful agreements are in place with PSH developments. In addition, a Program Analyst 1 provides ongoing support to operations, including payment requests for rent assistance and supportive services.

Quantifying Results

Together, these development resources and funding for rent assistance and services will ensure our ability to produce 500 units of permanent supportive housing. This is accomplished through leveraging these dedicated development resources with other available state and federal funds to produce 500 units that can layer PSH specific rent assistance and services for the chronically homeless. The units must be affordable for 20 to 30 years, but in many cases, will be affordable for 40 to 60 years. The units would be ready to house tenants within three years of the funding becoming available to OHCS.

Equity and Racial Justice Impact

According to the racial disparities and disproportionality index from the Corporation for Supportive Housing, Black Oregonians are 3.3 times more likely than all others to experience chronic homelessness and Native Americans living in Oregon are 3.99 times more likely than all others to experience chronic homelessness. Coupling housing with culturally responsive services and supports, and culturally specific partnerships is critical to decreasing disparity for Black and Native American people in Oregon.

PSH is a crucial part of the wide spectrum of affordable housing and a proven model for successfully housing people experiencing chronic homelessness and reducing barriers to housing instability. Because PSH focuses on people with the highest needs and who may touch various systems (I.e., justice systems, homeless service systems, foster care, etc.), an investment in PSH can help us reach better outcomes for people and can reduce costs on health care, justice systems, emergency services and other public systems. Knowing the racial disparities we see in chronic homelessness, specifically for Black and Native American people, it is important that we prioritize culturally responsive partnerships and projects led by Tribes to ensure we are meeting the unique needs and circumstances these communities are navigating.

Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects. As we look

to also ensure equity as projects are being built, applicants must also provide a narrative outlining plans to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

All of these requirements are intended to directly impact the historic and current barriers Black and Native American people, and other historically marginalized communities, have experienced in accessing safe, stable, and affordable housing.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$1,750,000	$0	$0	**$1,750,000**
Total Package 104	**$1,750,000**	**$0**	**$0**	**$1,750,000**

2025-27 Fiscal Impact

The 2023-25 request estimates that 125 units will receive rent assistance and tenant services for up to one year during the biennium. For the 2025-27 biennium, this will increase to 500 units, although not all of them will be occupied the entire biennium. We estimate that Special Payments will need to increase to $13,940,000 in 2025-27 and $20 million in 2027-29 and beyond.

Policy Package 801 LFO Analyst Adjustments

Package Description

This package reduces the amount of General Fund appropriated for PSH rental assistance and tenant services based on more current estimates of occupancy dates.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	($6,713,450)	$0	$0	**($6,713,450)**
Total Package 801	**($6,713,450)**	**$0**	**$0**	**($6,713,450)**

2025-27 Fiscal Impact

These costs will be adjusted during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(6,713,450)	-	-	-	-	-	(6,713,450)
Total Revenues	**($6,713,450)**	**-**	**-**	**-**	**-**	**-**	**($6,713,450)**
Special Payments							
Other Special Payments	(6,713,450)	-	-	-	-	-	(6,713,450)
Total Special Payments	**($6,713,450)**	**-**	**-**	**-**	**-**	**-**	**($6,713,450)**
Total Expenditures							
Total Expenditures	(6,713,450)	-	-	-	-	-	(6,713,450)
Total Expenditures	**($6,713,450)**	**-**	**-**	**-**	**-**	**-**	**($6,713,450)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 803 Emergency Housing Investment Package

Package Description

This package provides $4 million General Fund to establish a risk mitigation fund for permanent supportive housing units. This will help stabilize operating costs by providing a source of funding to repair damage to units or other unanticipated operations expenses. The fund will be transferred to an OHCS account and spent as Other Funds.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$4,000,000	$4,000,000	$0	**$8,000,000**
Total Package 803	**$4,000,000**	**$4,000,000**	**$0**	**$8,000,000**

2025-27 Fiscal Impact

The General Fund is one-time funding and will be phased out in 2025-27 budget preparation. The Other Funds will be adjusted based on any remaining money in the fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 803 - Emergency Housing Investment Package

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,000,000	-	-	-	-	-	4,000,000
Transfer from General Fund	-	-	4,000,000	-	-	-	4,000,000
Total Revenues	**$4,000,000**	**-**	**$4,000,000**	**-**	**-**	**-**	**$8,000,000**
Special Payments							
Intra-Agency Gen Fund Transfer	4,000,000	-	-	-	-	-	4,000,000
Other Special Payments	-	-	4,000,000	-	-	-	4,000,000
Total Special Payments	**$4,000,000**	**-**	**$4,000,000**	**-**	**-**	**-**	**$8,000,000**
Total Expenditures							
Total Expenditures	4,000,000	-	4,000,000	-	-	-	8,000,000
Total Expenditures	**$4,000,000**	**-**	**$4,000,000**	**-**	**-**	**-**	**$8,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 806 Expenditure Alignment

Package Description

This package adjusts expenditure limitation to reflect changes in the presumed timing of expenditures since the publication of the Governor's Budget. In this program unit, two positions are moved from the Multifamily Rental Housing program unit where they were added in Policy Package 102.

Staffing Impact

Two Program Analyst 3 positions (1.84 FTE) will develop and administer a Family Self Sufficiency (FSS) program to support tenants living in our HUD Contract Administration properties. FSS is a federal program that uses Section 8 Housing Assistance Payment (HAP) proceeds to fund escrow accounts for Section 8 assisted households working to increase their earned income to achieve economic self-sufficiency. Responsibilities include creating a model action plan, drafting a program guide with forms and procedures, developing a database of statewide providers, and other duties to establish and implement the program.

FTE	Position Number	Class	Title	Monthly Rate
0.92	0001943	C0861 AP	Program Analyst 2	$5,503
0.92	0001944	C0861 AP	Program Analyst 2	$5,503

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$379,246	$0	**$379,246**
Services & Supplies	$0	$40,320	$0	**$40,320**
Total Package 806	**$0**	**$419,566**	**$0**	**$419,566**

2025-27 Fiscal Impact

These are permanent positions and will increase to 24 months during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 806 - Expenditure Alignment

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	242,132	-	-	-	242,132
Empl. Rel. Bd. Assessments	-	-	96	-	-	-	96
Public Employees' Retire Cont	-	-	43,390	-	-	-	43,390
Social Security Taxes	-	-	18,524	-	-	-	18,524
Paid Family Medical Leave Insurance	-	-	968	-	-	-	968
Worker's Comp. Assess. (WCD)	-	-	84	-	-	-	84
Mass Transit Tax	-	-	1,453	-	-	-	1,453
Flexible Benefits	-	-	72,600	-	-	-	72,600
Reconciliation Adjustment	-	-	(1)	-	-	-	(1)
Total Personal Services	**-**	**-**	**$379,246**	**-**	**-**	**-**	**$379,246**
Services & Supplies							
Instate Travel	-	-	3,300	-	-	-	3,300
Employee Training	-	-	2,850	-	-	-	2,850
Office Expenses	-	-	5,940	-	-	-	5,940
Telecommunications	-	-	1,980	-	-	-	1,980
Data Processing	-	-	2,420	-	-	-	2,420
Employee Recruitment and Develop	-	-	430	-	-	-	430
Other Services and Supplies	-	-	9,800	-	-	-	9,800
Expendable Prop 250 - 5000	-	-	8,600	-	-	-	8,600
IT Expendable Property	-	-	5,000	-	-	-	5,000
Total Services & Supplies	**-**	**-**	**$40,320**	**-**	**-**	**-**	**$40,320**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 806 - Expenditure Alignment

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	419,566	-	-	-	419,566
Total Expenditures	**-**	**-**	**$419,566**	**-**	**-**	**-**	**$419,566**
Ending Balance							
Ending Balance	-	-	(419,566)	-	-	-	(419,566)
Total Ending Balance	**-**	**-**	**($419,566)**	**-**	**-**	**-**	**($419,566)**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							1.84
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.84**

Policy Package 810 Statewide Adjustments

Package Description

This package makes statewide adjustments to Attorney General and Department of Administration charges.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	$0	($313)	($7)	**($320)**
Total Package 810	**$0**	**($313)**	**($7)**	**($320)**

2025-27 Fiscal Impact

These costs will be adjusted during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Project-Based Rental Housing Assistance
Cross Reference Number: 91400-025-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(7)	-	-	(7)
Total Revenues	**-**	**-**	**-**	**($7)**	**-**	**-**	**($7)**
Services & Supplies							
Attorney General	-	-	(313)	(7)	-	-	(320)
Total Services & Supplies	**-**	**-**	**($313)**	**($7)**	**-**	**-**	**($320)**
Total Expenditures							
Total Expenditures	-	-	(313)	(7)	-	-	(320)
Total Expenditures	**-**	**-**	**($313)**	**($7)**	**-**	**-**	**($320)**
Ending Balance							
Ending Balance	-	-	313	-	-	-	313
Total Ending Balance	**-**	**-**	**$313**	**-**	**-**	**-**	**$313**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-025-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Admin and Service Charges	-	5,867,492	5,867,492	7,142,652	7,142,652	7,142,652
Transfer from General Fund	-	-	-	-	-	4,000,000
Transfer Out - Intrafund	-	(2,547,179)	(2,547,179)	(3,328,052)	(3,328,052)	(3,328,052)
Total Other Funds	**-**	**$3,320,313**	**$3,320,313**	**$3,814,600**	**$3,814,600**	**$7,814,600**
Federal Funds						
Federal Funds	-	1,020,316	1,021,932	1,066,983	1,066,983	1,066,976
Total Federal Funds	**-**	**$1,020,316**	**$1,021,932**	**$1,066,983**	**$1,066,983**	**$1,066,976**
Nonlimited Federal Funds						
Federal Funds	-	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
Total Nonlimited Federal Funds	**-**	**$176,472,688**	**$176,472,688**	**$185,102,399**	**$185,102,399**	**$185,102,399**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Project-Based Rental Housing Assistance

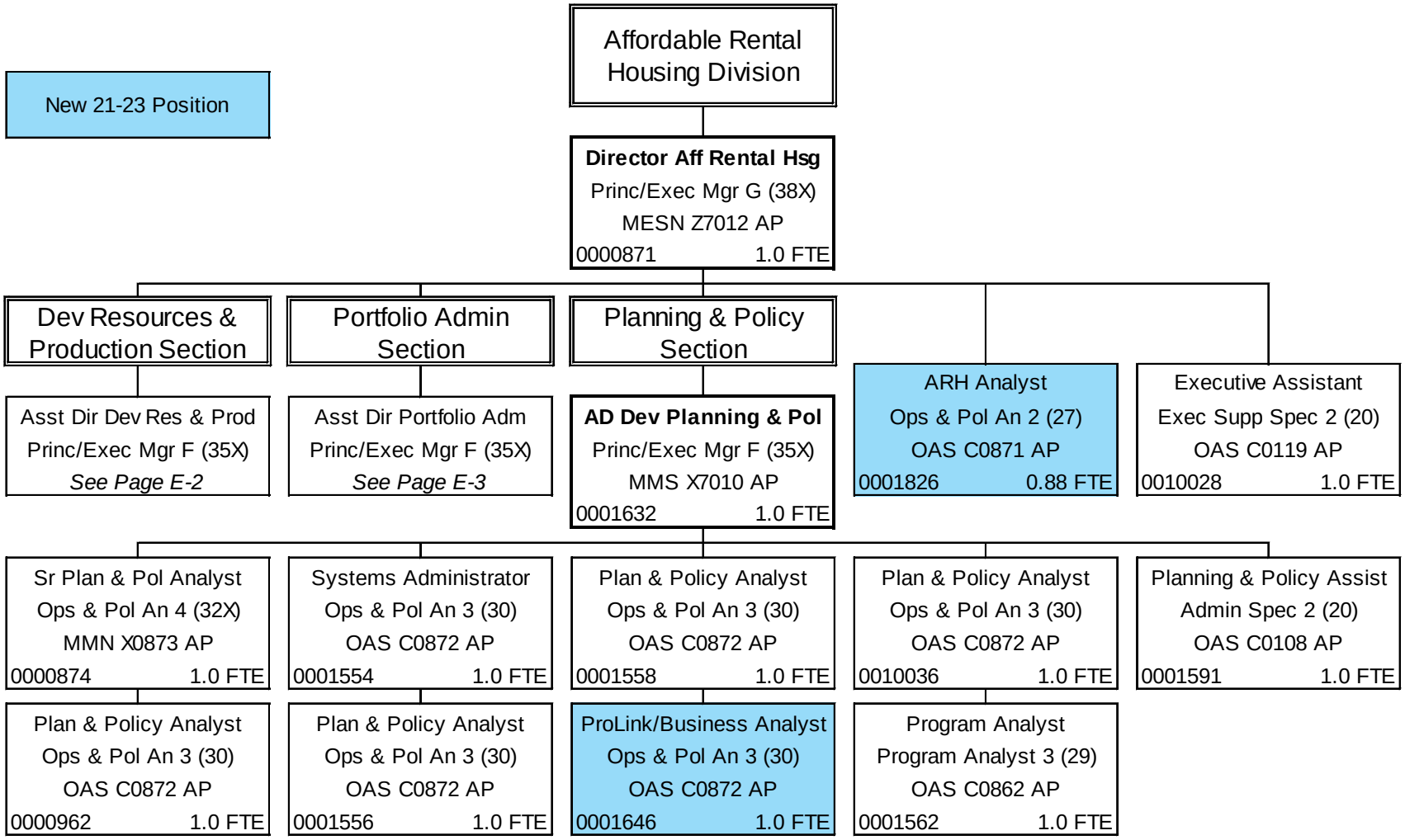
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS								
Admin and Service Charges								
HUD Contract Administration Fee (PBCA)	3400	0415	$0	$5,867,492	$5,867,492	$7,142,652	$7,142,652	$7,142,652
Transfer from General Fund								
Permanent Supportive Housing Risk Mitigation Fund	3400	1060	$0	$0	$0	$0	$0	$4,000,000
Tsfr From Oregon Health Authority								
Support for Permanent Supportive Housing Rent Assist	3400	1443	$0	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3400	2010	$0	($2,547,179)	($2,547,179)	($3,328,052)	($3,328,052)	($3,328,052)
TOTAL OTHER FUNDS			**$0**	**$3,320,313**	**$3,320,313**	**$3,814,600**	**$3,814,600**	**$7,814,600**
FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (Section 811 PRA)	6400	0995	$0	$1,020,316	$1,021,932	$1,066,983	$1,066,983	$1,066,976
TOTAL FEDERAL FUNDS			**$0**	**$1,020,316**	**$1,021,932**	**$1,066,983**	**$1,066,983**	**$1,066,976**
NONLIMITED FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (Sect 8 Rent Subs)	6200	0995	$0	$176,472,688	$176,472,688	$185,102,399	$185,102,399	$185,102,399
TOTAL NONLIMITED FEDERAL FUNDS			**$0**	**$176,472,688**	**$176,472,688**	**$185,102,399**	**$185,102,399**	**$185,102,399**

Multifamily Rental Housing Programs

OREGON HOUSING and COMMUNITY SERVICES

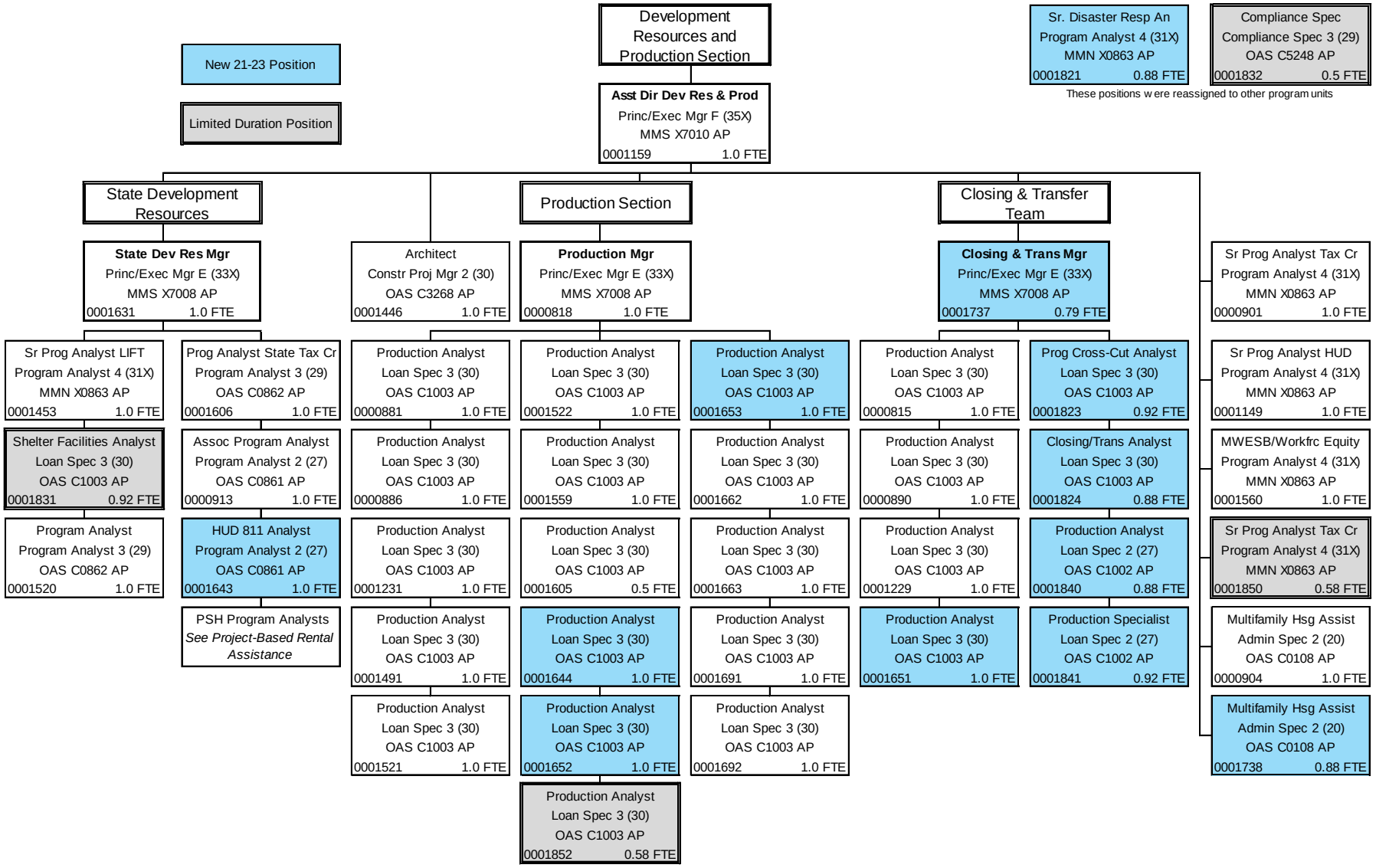
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2021-23 Organizational Charts (6/30/23)



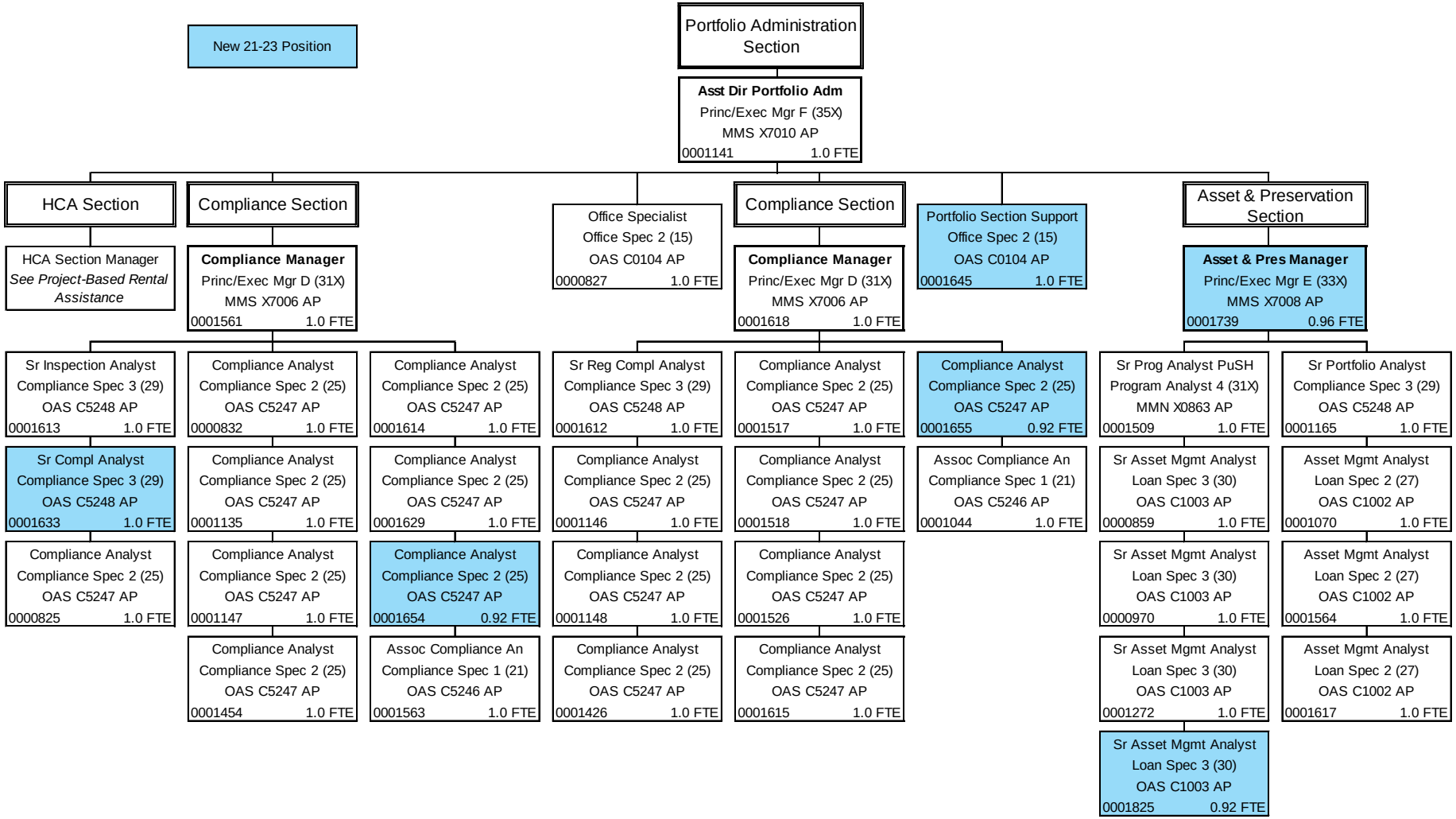
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2021-23 Organizational Charts (6/30/23)



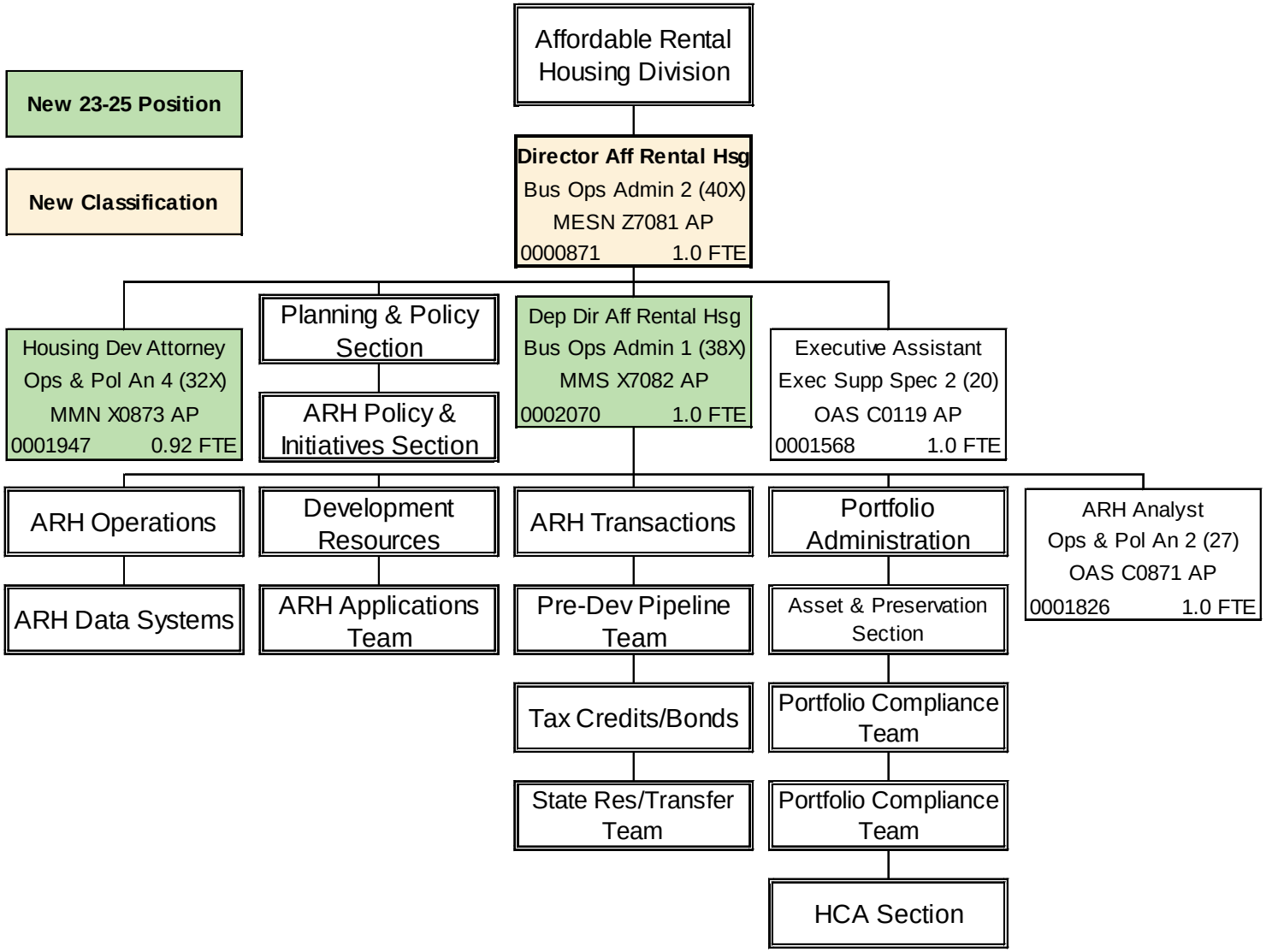
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2021-23 Organizational Charts (6/30/23)

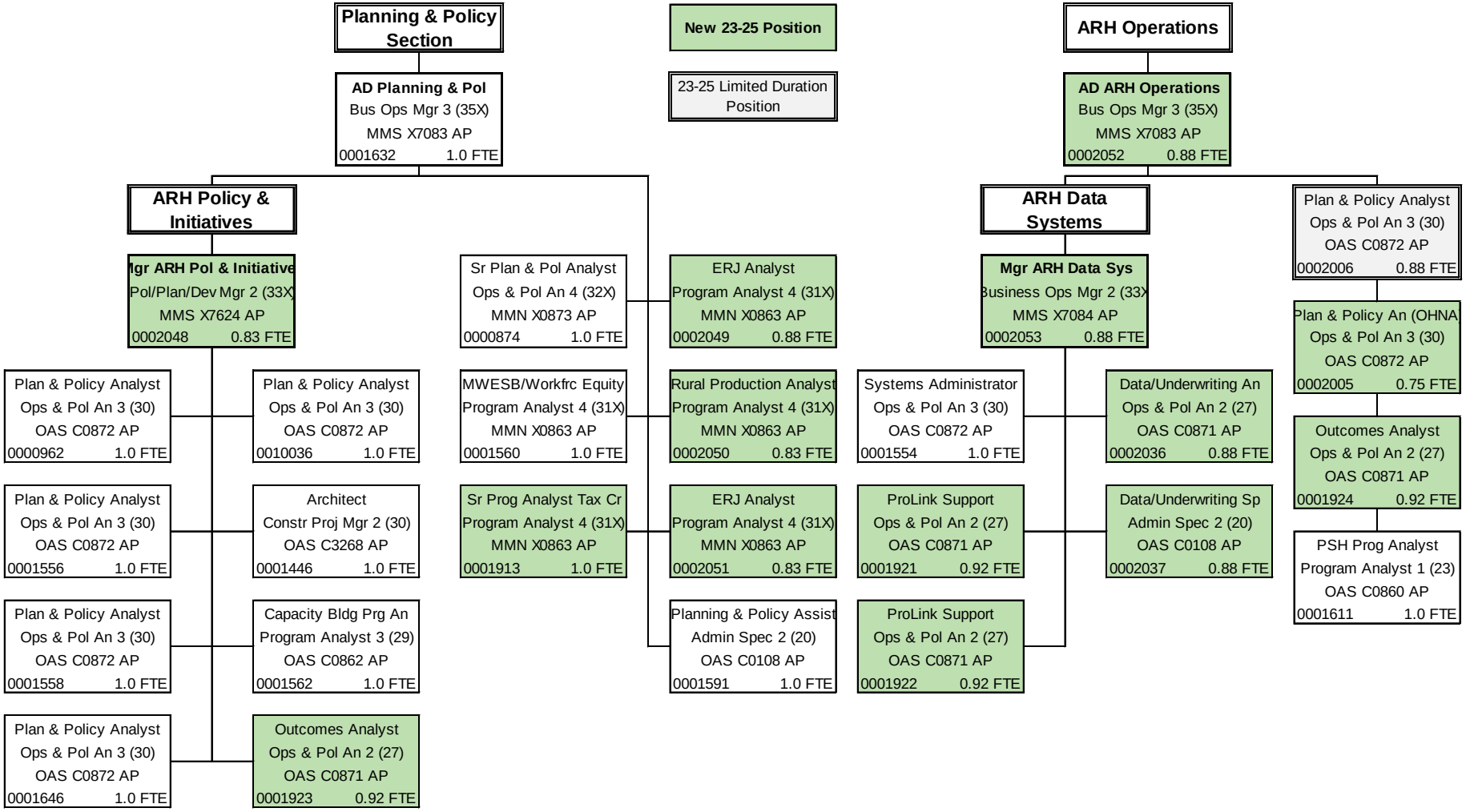


Housing and Community Services Department #91400

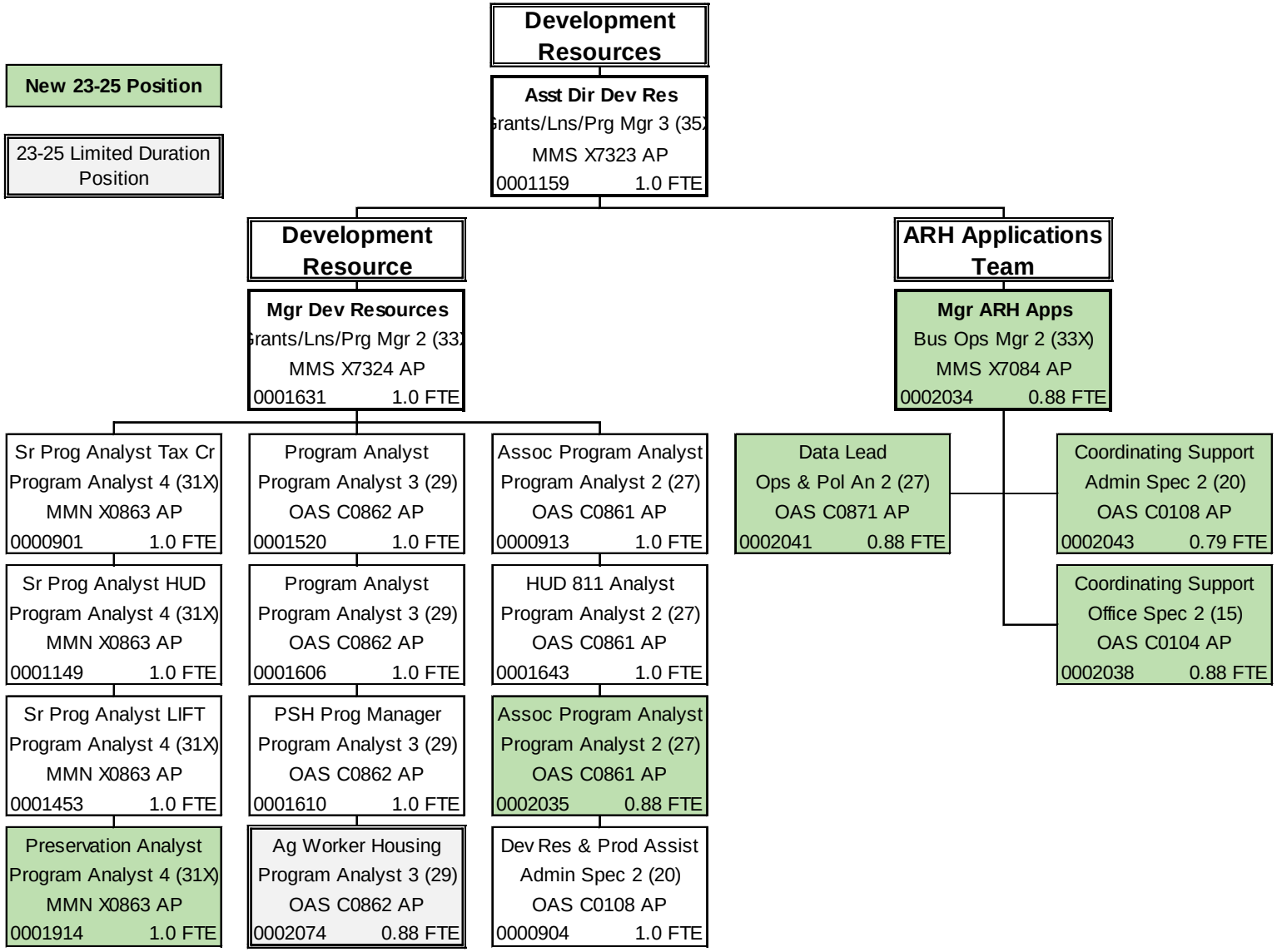
Multifamily Rental Housing Programs 2023-25 Organizational Charts



Multifamily Rental Housing Programs 2023-25 Organizational Charts

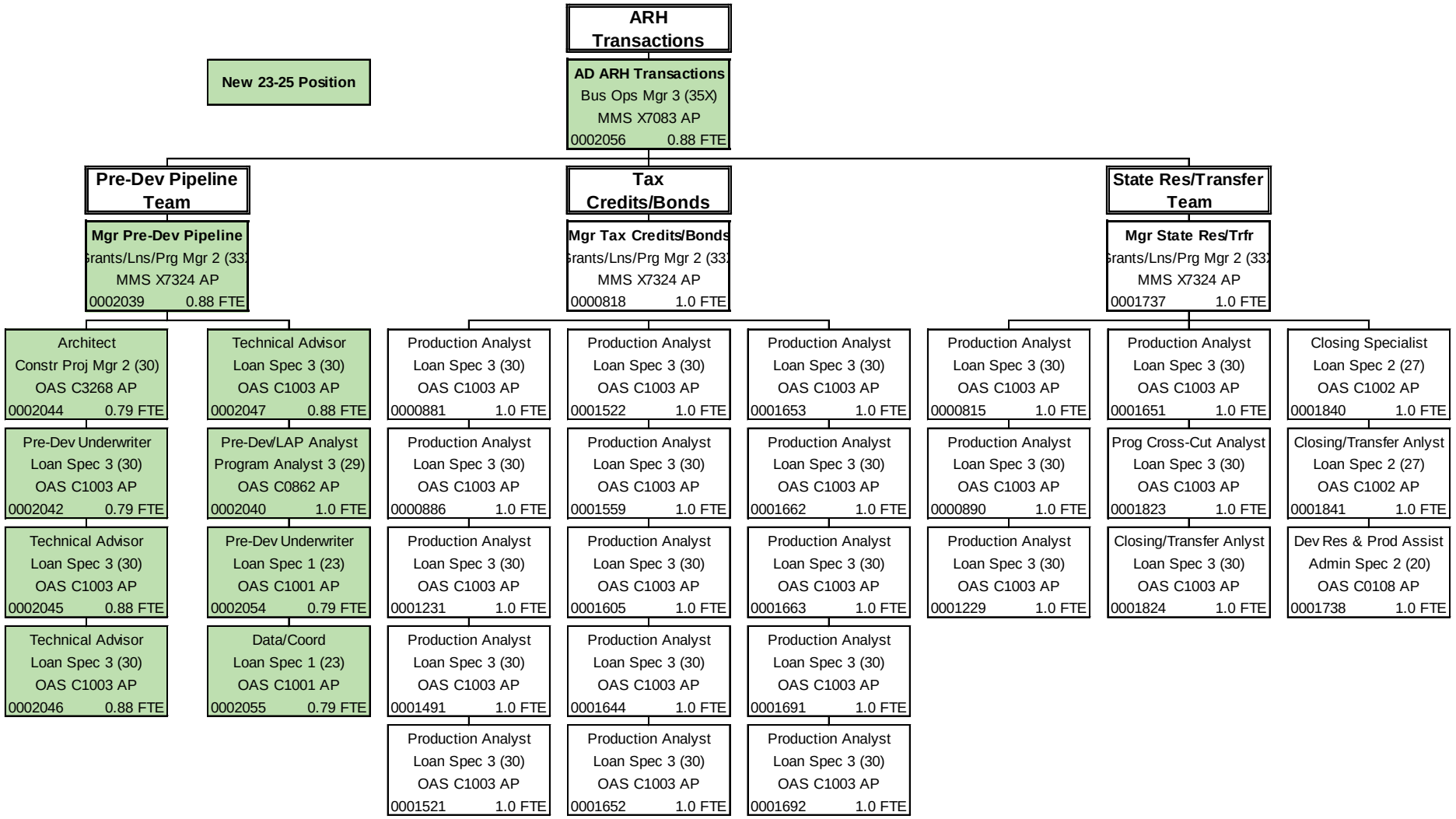


Multifamily Rental Housing Programs 2023-25 Organizational Charts



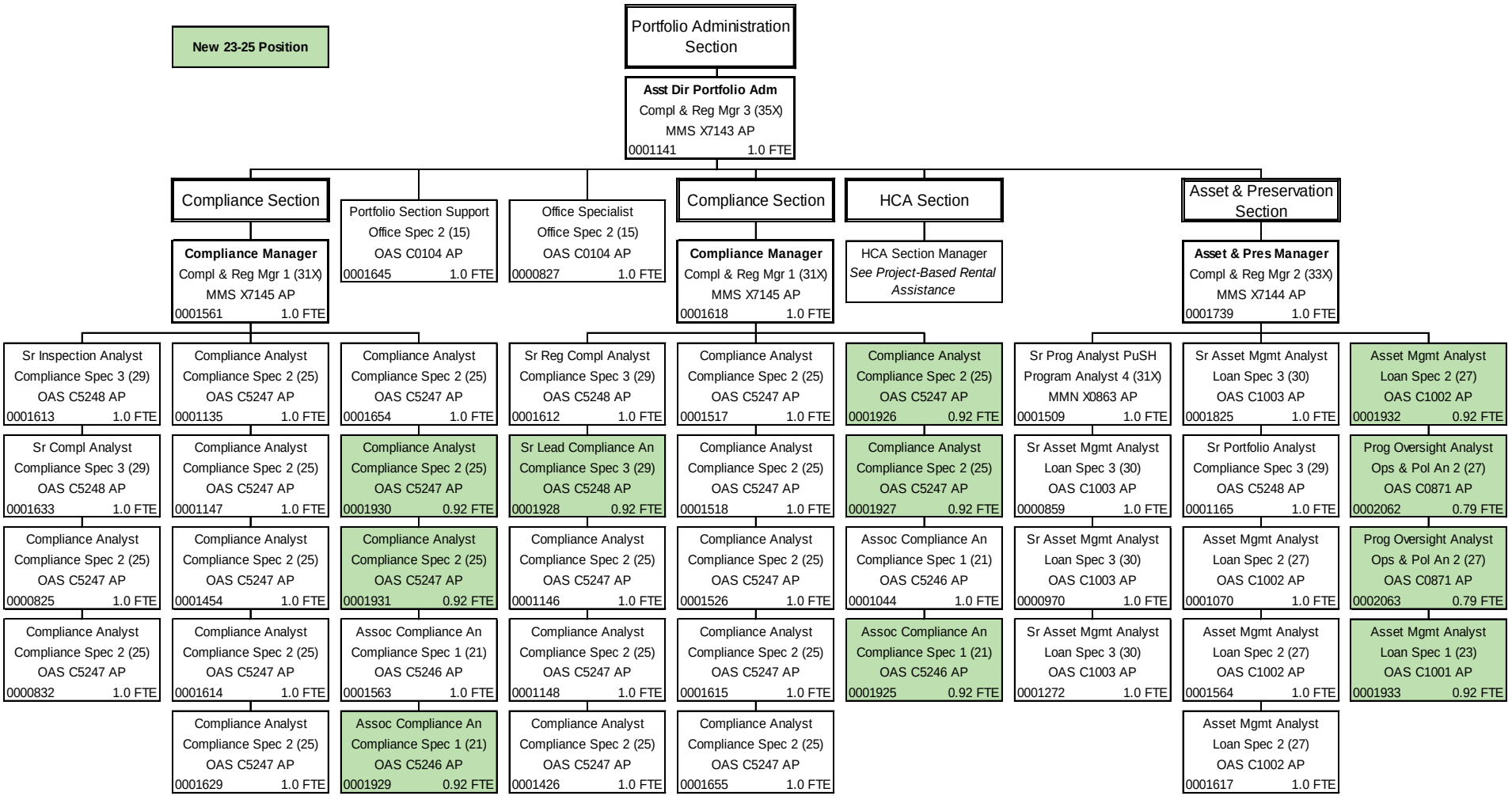
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2023-25 Organizational Charts



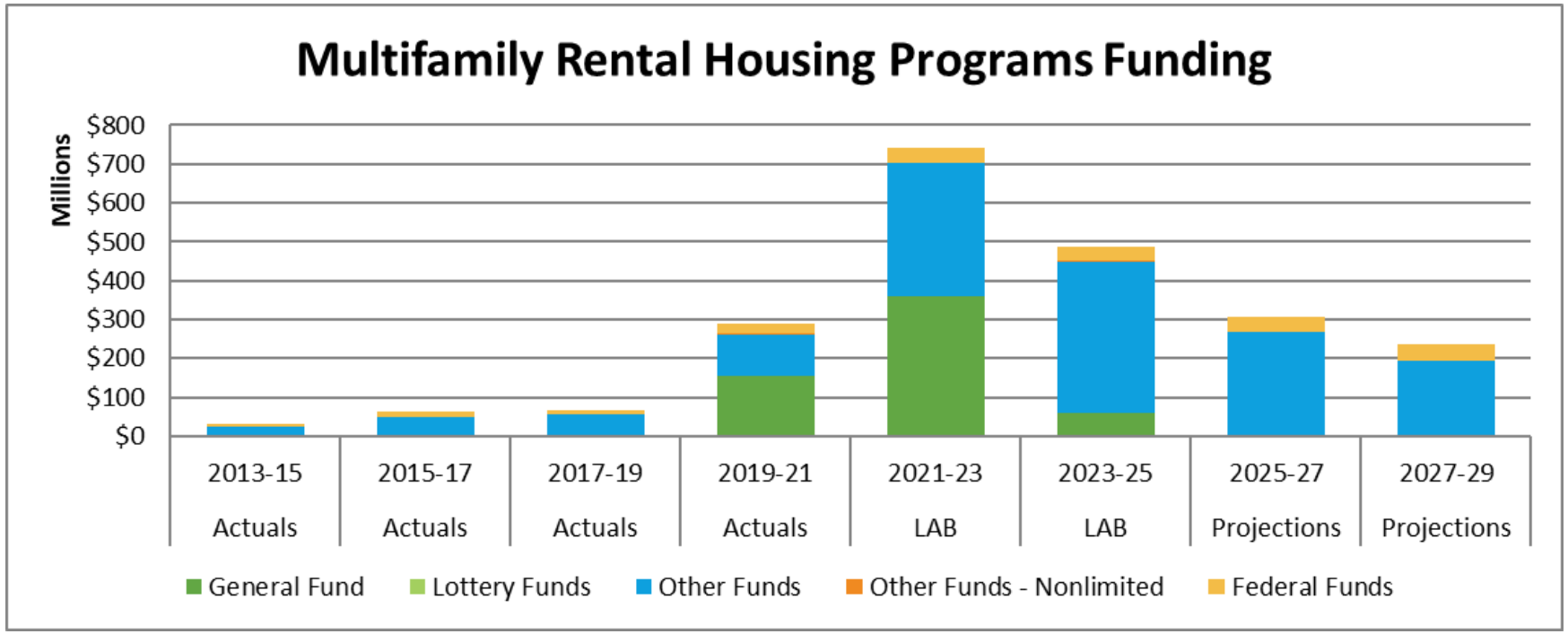
Housing and Community Services Department #91400

Multifamily Rental Housing Programs 2023-25 Organizational Charts



Multifamily Rental Housing Programs Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Natasha Detweiler-Daby, Affordable Rental Housing Division Director



Program Overview

OHCS provides a continuum of housing options for low income and at-risk Oregonians in need through administration of federal and state-funded affordable rental housing resources. The resources assist in the development of new affordable housing units, acquisition and rehabilitation of existing affordable housing units, and preserving affordable housing properties, including those with project-based federal rental subsidies.

Program Funding Request

In this program unit, new funding for 2023-25 reflects the continued demand for resources to preserve rental housing as affordability restrictions expire or properties are at-risk of converting to market rate, increases funds for land acquisition to scale, and ensures broader reach of the new Co-Location of Affordable Rental Housing with Early Learning and Day Care

(CARE) Initiative. In addition, OHCS is requesting strategic investments in demonstrated successes of programs funded through Article XI-Q bonds for capital construction. Bond proceeds are included in the Capital Construction program unit but will be administered by this division. Total investments are $23 million General Fund and $123.1 million Other Funds, plus $900 million in Article XI-Q bonds included in the Capital Construction program unit.

The 2021-23 biennium saw significant investments of one-time funds, which are phased out for 2023-25. This includes General Fund appropriations to mitigate COVID-related development cost increases and rental income losses for landlords, continuation of the Landlord Compensation Fund, investments in the Land Acquisition and Naturally Occurring Affordable Housing programs, affordable rental housing preservation, preserving manufactured home parks, and development funds for small projects. Other Funds phase-outs include lottery bond proceeds for wildfire recovery, limitation for fully expended lottery bond proceeds from previous biennia, and limitation related to transferring General Fund to Other Funds for certain programs. Reductions total $360 million General Fund and $92.2 million Other Funds.

Multifamily Rental Housing Programs								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 LAB**	**2025-27 Projections**	**316,335**
General Fund	0	169,351	1,048,109	155,437,828	358,660,098	60,356,212	299,238	316,335
Lottery Funds	0	0	787,237	0	0	0	0	0
Other Funds	23,161,809	48,821,505	54,661,029	104,384,350	343,542,262	389,446,356	267,663,030	194,419,097
Other Funds Non-Limited	1,758,160	340,809	574,14	3,365,971	900,000	400,000	416,800	435,139
Federal Funds	5,792,331	12,458,110	8,261,159	26,167,533	39,274,870	37,840,875	39,457,617	41,219,623
All Funds	**30,712,300**	**61,789,775**	**65,331,658**	**289,355,682**	**742,377,230**	**488,043,443**	**307,836,685**	**236,390,194**
Positions/FTE	34/34.0	40/39.17	55/47.06	78/65.22	92/89.33	132/126.39	130/130.0	130/130.0

Program Description

OHCS facilitates the increased availability of safe, decent, affordable housing for low income Oregonians by administering federal and state-funded multifamily rental housing resources. The programs help fund development of new affordable units and acquisition and rehabilitation of existing rental units. These rental homes serve low-income working families, formerly homeless people, special needs populations, veterans, and many others in need of housing that is within reach of those with lower incomes. Funding combines resources that may include low income housing tax credits, low interest loans (including tax-exempt bond financing), grants, and tax incentives, which are almost always combined with private-financing tools.

Most funding resources are awarded through a competitive process or open funding rounds. A biennial funding calendar that includes all resources is developed in conjunction with the Oregon Housing Stability Council. Application processes incorporate policy objectives that ensure funds are targeted for projects with strong affordability, are linked to unique local community needs, meet equity and racial justice goals, and align with Statewide Housing Plan priorities. Funding is also tied to appropriate resident services that are designed to ensure housing stability and meet the needs of the most vulnerable

residents. Examples of resident services include health care referral programs and services, after school activities, mental health services, and meal programs.

Program Justification

Affordable rental housing programs help ensure that low-income Oregonians have access to decent housing which meets their basic needs at an affordable rate. Housing stability has been proved to provide broad benefits to families and communities, including reducing stress and financial hardship, and supporting educational achievement and job performance. Data from the Oregon Housing Needs Analysis (resulting from House Bill 2003 in 2019) indicates a statewide need for over 270,000 housing units to serve low-income households. Currently, 48 percent of renter households spend 30 percent or more of their incomes on housing. OHCS housing development programs serve to increase the supply of affordable rental housing and help provide access to stable housing for those without options in the private market.

Program Performance

The number of units developed or rehabilitated each year is the primary performance measure for the Affordable Rental Housing Division. The chart below outlines data from 2009-11 to present. OHCS has a five-year goal in the Statewide Housing Plan to increase the affordable rental housing pipeline to 25,000. As of January 2022, more than 18,329 units were funded or created through this pipeline, breaking all investment records for the agency.

	2009-11	2011-13	2013-15	2015-17	2017-19	2019-21	2021-23 *(projected)*	2023-25 *(projected)*	2025-27 *(projected)*
Number of Affordable Units Produced or Rehabilitated	3,062	2,994	3,785	4,522	6,443	8,775	10,436	7,200	7,000

The demand for affordable rental housing units is significantly greater than the resources available through OHCS. This is demonstrated by the very low vacancy rates realized at the projects funded by OHCS, as well as the long wait lists for subsidized housing and Section 8 project-based rental assistance.

Enabling Legislation and Program Authorization

The table below outlines State and Federal authorizing legislation for Multifamily Rental Housing Programs:

Authority	Program	Legislation
Federal	HOME Investment Partnership Program	42 USC 12724
Federal	National Housing Trust Fund	2008 HERA
Federal	Low Income Housing Tax Credits	IRS Section 42
State	Oregon Affordable Housing Tax Credits	ORS 317.097

Authority	Program	Legislation
State	General Housing Assistance Program	ORS 456.550-725
State	Housing Development Grant Program	ORS 456.515-720
State	Agricultural Workforce Housing Tax Credit	ORS 458.620
State	Agricultural Workforce Housing Development Account	ORS 458.660
State	Community Incentive Fund	ORS 458.700-740
State	Oregon Rural Rehabilitation	ORS 566.340
State	Housing Preservation Fund Program	ORS 456.548; 456.555; 456.620-720
State	Elderly and Disabled Housing Program	ORS 456.535, 456.539
State	Risk Share Rental Housing Program	ORS 456.620; 456.625
State	Pass-through Revenue Bond Financing Program	ORS 456.620-456.720
State	HELP	ORS 456.555
State	Loan Guarantee Program	ORS 456.625
State	Predevelopment Loan Program	ORS 456
State	Mobile Home Park Purchase Predevelopment Loan Program	ORS 456.579-456.581
State	Manufactured Communities Resources	ORS 446.515 – 446.547
State	Mental Health Housing	ORS 458.380
State	Local Innovation and Fast Track Housing	ORS 458.485
State	Land Acquisition Revolving Loan Program	ORS 456.502

Funding Streams

Multifamily Rental Housing Programs are funded by Other Funds and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
Document Recording Fees	General Housing Account Program	ORS 294.187
PGE and Pacific Power Ratepayers	Housing Development Grants	ORS 757.612
Charges for program administration and funding application	Multifamily Housing Finance	
Charges for management and compliance monitoring	Asset Management and Compliance	

Funding Source	Program Name	Authorizing Legislation
US Dept. of Housing & Urban Development	HOME Investment Partnership Program	42 USC 12724

Comparison of Funding 2023-25 Proposal to 2021-23 Funding

As noted above, the 2023-25 proposal is significantly changed from the 2021-23 budget. We requested to continue proven programs, while continuing to distribute funds from one-time investments. We requested additional funds to preserve affordable rental housing that the state is at risk of losing, expand access to the Co-Location of Affordable Rental Housing with Early Learning and Day Care (CARE) Initiative, and another investment in the Land Acquisition Program. The Legislature provided $50 million in lottery-backed bond proceeds for preservation, $9.7 million General Fund to establish a pre-development funding pool, and $600 million in Article XI-Q bond proceeds, shown in the Capital Construction program unit. In addition, $10 million General Fund for community-based housing for agricultural workers and $20 million General Fund to create an affordable housing loan guarantee program through nonprofit organizations was appropriated in HB 3395, and $20 million General Fund for a modular housing program was appropriated in HB 2001. The total change in this program unit is a reduction of $254.3 million in all funds.

Multifamily Rental Housing Programs Description

The Multifamily Rental Housing Programs provide a continuum of housing options for low-income and at-risk Oregonians through administration of federal and state-funded affordable rental housing resources. The resources assist in the development of new housing units, acquisition and rehabilitation of existing housing units, and preserving affordable housing properties, including those with project-based federal rental subsidies.

The demand for affordable rental housing units is significantly greater than the resources available through OHCS. This is demonstrated by the very low vacancy rates realized at the projects funded by OHCS, as well as the long wait lists for subsidized housing and Section 8 project-based rental assistance. The department's efforts in funding new construction, acquisition and rehabilitation, and preservation of affordable rental housing help address the significant need throughout the state.

Often, OHCS allocates multiple sources of state and federal resources to a project that is seeking funds to maximize leverage and ensure project viability. In exchange for the public investment in the construction or rehabilitation of rental units, property owners are required to maintain long-term affordability of the units. This is documented through a regulatory agreement that is recorded against the real property. Through the allocation of federal low-income housing tax credits (LIHTC), low-interest loan programs, grants, and other tax credits, OHCS works in cooperation with local partners and the private sector to invest resources necessary to successfully develop and preserve affordable housing throughout Oregon.

Reduced borrowing costs to developers through low interest loans, along with gap funding and equity leveraged through federal LIHTC, result in the ability to provide lower monthly rents than those found in the private sector for qualified low-income tenants. This provides individuals and families with more residual income to cover critical household expenses. One prominent study found that "working families paying 30 percent or less of their income for housing were able to dedicate more than twice as much of their income to health care and insurance as those paying 50 percent or more for housing."

Given the regulatory compliance requirements that come with the federal and state resources, OHCS's Portfolio Administration Section monitors the physical condition, management, and tenant eligibility of projects that have received funding. Many properties are inspected at least annually, and a review of management is conducted to ensure compliance with regulatory standards, federal regulations, and state rules. Individual units, common areas, building exteriors, roofs and landscaping are inspected in conjunction with representatives from the property management firm responsible for the day-to-day management of the projects.

For affordable rental housing programs to be effective, OHCS partners with individuals, community development corporations, housing authorities, financial institutions, and other entities. Associated cost drivers for administration of these programs include programmatic data tracking and reporting, compliance monitoring, financial review (both at the time of

development and as asset management through the regulatory compliance period), underwriting, contract renewals, and tenant complaint resolution. Limitations of federal private activity bonds (PAB) also impact affordable housing development and have further complicated analysis of leveraging funds. Processes associated with affordable housing rental programs and policies are continuously under evaluation as we endeavor to identify more efficient delivery methods, improve performance, and realize meaningful outcomes, given the scarce resources and high demand. In the 2021-23 biennium, OHCS is on track to make a record number of rental homes available through our development pipeline, with only a modest increase in administrative costs.

Funding Sources for Multifamily Rental Housing Programs

Affordable Rental Housing Development Programs			
Program Name	**Funding Source**	**Fund Type**	**LAB Amount**
Affordable Housing Preservation	Lottery Bond proceeds	Other Funds	$50,000,000
	Cash balance (2021-23 funds)	Other Funds	$114,306,879
Agricultural Worker Housing Programs	General Fund	General Fund	$10,215,521
	Penalties, Cash balance	Other Funds	$172,925
Gap Financing	Cash balance (2021-23 funds)	Other Funds	$10,000,000
General Housing Account Program	Document recording fees, cash balance	Other Funds	$118,015,958
HOME Investment Partnership Program	US Dept. of Housing & Urban Development	Federal Funds	$24,295,996
Housing Development Grant Program	Public purpose charge, interest earnings	Other Funds	$20,786,887
Land Acquisition Program	Cash balance, loan repayments	Other Funds	$30,192,906
Loan Guarantee Fund	General Fund	General Fund	$20,000,000
Modular Housing Program	General Fund	General Fund	$20,247,328
National Housing Trust Fund Program	US Dept. of Housing & Urban Development	Federal Funds	$13,370,745
Naturally Occurring Affordable Housing	Cash balance (2021-23 funds)	Other Funds	$5,000,000

Housing and Community Services Department #91400

Affordable Rental Housing Development Programs			
Program Name	**Funding Source**	**Fund Type**	**LAB Amount**
Pre-Development Fund	General Fund	General Fund	$9,700,000
	Transfer from General Fund	Other Funds	$9,700,000
Other Housing Grants, Loans, and Tax Credits	General Fund	General Fund	$193,363
	Charges for services, loan repayments	Other Funds	$19,301,299

Portfolio Administration			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Portfolio Administration and Asset Management	Charges for services	Other Funds	$12,363,502
	Dept. of Housing & Urban Development	Federal Funds	$174,109

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by $5,087 in Multifamily Rental Housing Programs in the 2023-25 biennium. This package increases General Fund by $2,449, decreases Other Funds by $2,171, and increases Federal Funds by $4,809.

021 Phase-In

In Multifamily Rental Housing Programs, this package phases in $57.7 million in Other Funds limitation related to one-time funding for affordable rental housing preservation. In the 2021-23 biennium, $165 million General Fund was appropriated for this purpose. OHCS anticipates all funds to be committed before the biennium ends, but expenditures for construction will extend into the 2023-25 biennium.

022 Phase-Out Program and One-Time Costs

This package phases out one-time investments from 2021-23, totaling $360,000,000 in General Fund and $92,182,102 Other Funds. General Fund investments include $55 million for housing development gap financing due to COVID-19 cost increases, $45 million in programs to assist landlords who lost rental income due to COVID-19, $30 million for the land acquisition program, $20 million for manufactured home parks preservation, $10 million for naturally occurring affordable housing acquisition, $165 million for preserving affordable rental housing, and $35 million for small affordable rental housing projects.

Some of the General Fund programs had funds transferred to Other Funds accounts because construction spending often extends past the biennial period or funds are loaned instead of granted. This package phases out $30 million Other Funds related to the transfers. It also phases out $20 million of lottery bond proceeds authorized for recovery efforts related to the 2020 Labor Day wildfires, and $41.6 million for lottery bond proceeds from prior biennia. Finally, $537,876 for temporary

services and Services and Supplies related to the Landlord Compensation Fund, preservation, and shelter activities is removed.

031 Standard Inflation

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees, and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.3 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Multifamily Rental Housing Programs, OHCS anticipates an increase of $10,492,334 in 2023-25. This package increases General Fund by $16,604; Other Funds by $10,170,515; and Federal Funds by $305,215.

060 Technical Adjustments

This package moves in one position from Central Services to Multifamily Rental Housing and moves out two positions, one to Disaster Recovery and Resilience and one to Central Services. The net change is a decrease of $203,970 in Other Funds and a decrease of $31,909 in Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,449	-	-	-	-	-	2,449
Federal Funds	-	-	-	4,809	-	-	4,809
Total Revenues	**$2,449**	**-**	**-**	**$4,809**	**-**	**-**	**$7,258**
Personal Services							
All Other Differential	-	-	73	-	-	-	73
Public Employees' Retire Cont	-	-	13	-	-	-	13
Pension Obligation Bond	45	-	58,554	10,839	-	-	69,438
Social Security Taxes	-	-	6	-	-	-	6
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Mass Transit Tax	19	-	6,053	-	-	-	6,072
Vacancy Savings	2,385	-	(66,870)	(6,030)	-	-	(70,515)
Total Personal Services	**$2,449**	**-**	**($2,171)**	**$4,809**	**-**	**-**	**$5,087**
Total Expenditures							
Total Expenditures	2,449	-	(2,171)	4,809	-	-	5,087
Total Expenditures	**$2,449**	**-**	**($2,171)**	**$4,809**	**-**	**-**	**$5,087**
Ending Balance							
Ending Balance	-	-	2,171	-	-	-	2,171
Total Ending Balance	**-**	**-**	**$2,171**	**-**	**-**	**-**	**$2,171**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 021 - Phase-in

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	57,700,000	-	-	-	57,700,000
Total Special Payments	**-**	**-**	**$57,700,000**	**-**	**-**	**-**	**$57,700,000**
Total Expenditures							
Total Expenditures	-	-	57,700,000	-	-	-	57,700,000
Total Expenditures	**-**	**-**	**$57,700,000**	**-**	**-**	**-**	**$57,700,000**
Ending Balance							
Ending Balance	-	-	(57,700,000)	-	-	-	(57,700,000)
Total Ending Balance	**-**	**-**	**($57,700,000)**	**-**	**-**	**-**	**($57,700,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Multifamily Rental Housing Programs**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 91400-030-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(360,000,000)	-	-	-	-	-	(360,000,000)
Transfer from General Fund	-	-	(295,320,975)	-	-	-	(295,320,975)
Total Revenues	**($360,000,000)**	**-**	**($295,320,975)**	**-**	**-**	**-**	**($655,320,975)**
Personal Services							
Temporary Appointments	-	-	(451,900)	-	-	-	(451,900)
Social Security Taxes	-	-	(34,570)	-	-	-	(34,570)
Total Personal Services	**-**	**-**	**($486,470)**	**-**	**-**	**-**	**($486,470)**
Services & Supplies							
Instate Travel	-	-	(4,391)	-	-	-	(4,391)
Employee Training	-	-	(5,400)	-	-	-	(5,400)
Office Expenses	-	-	(7,854)	-	-	-	(7,854)
Telecommunications	-	-	(2,661)	-	-	-	(2,661)
Data Processing	-	-	(3,100)	-	-	-	(3,100)
Employee Recruitment and Develop	-	-	(800)	-	-	-	(800)
Other Services and Supplies	-	-	(18,800)	-	-	-	(18,800)
IT Expendable Property	-	-	(8,400)	-	-	-	(8,400)
Total Services & Supplies	**-**	**-**	**($51,406)**	**-**	**-**	**-**	**($51,406)**
Special Payments							
Dist to Non-Profit Organizations	(30,000,000)	-	(25,000,000)	-	-	-	(55,000,000)
Intra-Agency Gen Fund Transfer	(295,000,000)	-	-	-	-	-	(295,000,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	(35,000,000)	-	(66,644,226)	-	-	-	(101,644,226)
Total Special Payments	**($360,000,000)**	**-**	**($91,644,226)**	**-**	**-**	**-**	**($451,644,226)**
Total Expenditures							
Total Expenditures	(360,000,000)	-	(92,182,102)	-	-	-	(452,182,102)
Total Expenditures	**($360,000,000)**	**-**	**($92,182,102)**	**-**	**-**	**-**	**($452,182,102)**
Ending Balance							
Ending Balance	-	-	(203,138,873)	-	-	-	(203,138,873)
Total Ending Balance	**-**	**-**	**($203,138,873)**	**-**	**-**	**-**	**($203,138,873)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	16,604	-	-	-	-	-	16,604
Federal Funds	-	-	-	305,215	-	-	305,215
Total Revenues	**$16,604**	**-**	**-**	**$305,215**	**-**	**-**	**$321,819**
Services & Supplies							
Instate Travel	250	-	8,395	471	-	-	9,116
Out of State Travel	114	-	2,900	339	-	-	3,353
Employee Training	91	-	3,141	302	-	-	3,534
Office Expenses	227	-	3,678	220	-	-	4,125
Telecommunications	-	-	2,362	88	-	-	2,450
Data Processing	-	-	4,913	86	-	-	4,999
Publicity and Publications	-	-	769	-	-	-	769
Professional Services	14,538	-	15,398	1,634	-	-	31,570
IT Professional Services	-	-	901	-	-	-	901
Attorney General	634	-	354,677	509	-	-	355,820
Employee Recruitment and Develop	-	-	143	17	-	-	160
Dues and Subscriptions	-	-	75	-	-	-	75
Facilities Rental and Taxes	-	-	20,092	416	-	-	20,508
Facilities Maintenance	-	-	19	-	-	-	19
Agency Program Related S and S	-	-	44	-	-	-	44
Other Services and Supplies	750	-	13,810	405	-	-	14,965
Expendable Prop 250 - 5000	-	-	388	71	-	-	459

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	3,511	200	-	-	3,711
Total Services & Supplies	**$16,604**	**-**	**$435,216**	**$4,758**	**-**	**-**	**$456,578**
Special Payments							
Dist to Other Gov Unit	-	-	28,912	-	-	-	28,912
Dist to Non-Gov Units	-	-	2,614,669	-	-	-	2,614,669
Dist to Non-Profit Organizations	-	-	1,531,127	300,457	-	-	1,831,584
Loans Made - Other	-	-	1,873,616	-	-	-	1,873,616
Other Special Payments	-	-	3,686,975	-	-	-	3,686,975
Total Special Payments	**-**	**-**	**$9,735,299**	**$300,457**	**-**	**-**	**$10,035,756**
Total Expenditures							
Total Expenditures	16,604	-	10,170,515	305,215	-	-	10,492,334
Total Expenditures	**$16,604**	**-**	**$10,170,515**	**$305,215**	**-**	**-**	**$10,492,334**
Ending Balance							
Ending Balance	-	-	(10,170,515)	-	-	-	(10,170,515)
Total Ending Balance	**-**	**-**	**($10,170,515)**	**-**	**-**	**-**	**($10,170,515)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(31,909)	-	-	(31,909)
Total Revenues	**-**	**-**	**-**	**($31,909)**	**-**	**-**	**($31,909)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(136,061)	(19,027)	-	-	(155,088)
Empl. Rel. Bd. Assessments	-	-	(42)	(11)	-	-	(53)
Public Employees' Retire Cont	-	-	(24,381)	(3,410)	-	-	(27,791)
Social Security Taxes	-	-	(10,408)	(1,456)	-	-	(11,864)
Paid Family Medical Leave Insurance	-	-	(545)	(76)	-	-	(621)
Worker's Comp. Assess. (WCD)	-	-	(37)	(9)	-	-	(46)
Mass Transit Tax	-	-	(816)	-	-	-	(816)
Flexible Benefits	-	-	(31,680)	(7,920)	-	-	(39,600)
Total Personal Services	**-**	**-**	**($203,970)**	**($31,909)**	**-**	**-**	**($235,879)**
Total Expenditures							
Total Expenditures	-	-	(203,970)	(31,909)	-	-	(235,879)
Total Expenditures	**-**	**-**	**($203,970)**	**($31,909)**	**-**	**-**	**($235,879)**
Ending Balance							
Ending Balance	-	-	203,970	-	-	-	203,970
Total Ending Balance	**-**	**-**	**$203,970**	**-**	**-**	**-**	**$203,970**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(1)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(1)**
Total FTE							
Total FTE							(1.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(1.00)**

Policy Package 090 Analyst Adjustment

This package makes a one-time General Fund reduction of $0.3 million by shifting administrative costs for the Publicly Supported Housing Preservation program from General Fund to Other Funds. The Other Funds revenue source to support the additional Other Funds expenditures is excess operating reserves from revenue streams such as conduit bond fees or Low Income Housing Tax Credit 4% fees, among others.

This package also reduces projected document recording fee revenue from $87.6 million to $67.6 million for the 2023-25 biennium based on the most recent estimate provided by the Department of Revenue (DOR). DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(305,548)	-	-	-	-	-	(305,548)
Tsfr From Revenue, Dept of	-	-	(19,937,846)	-	-	-	(19,937,846)
Total Revenues	**($305,548)**	**-**	**($19,937,846)**	**-**	**-**	**-**	**($20,243,394)**
Personal Services							
Class/Unclass Sal. and Per Diem	(58,308)	-	58,308	-	-	-	-
Empl. Rel. Bd. Assessments	(13)	-	13	-	-	-	-
Public Employees' Retire Cont	(10,449)	-	10,449	-	-	-	-
Pension Obligation Bond	(3,082)	-	3,082	-	-	-	-
Social Security Taxes	(4,461)	-	4,461	-	-	-	-
Paid Family Medical Leave Insurance	(233)	-	233	-	-	-	-
Worker's Comp. Assess. (WCD)	(12)	-	12	-	-	-	-
Mass Transit Tax	(350)	-	350	-	-	-	-
Flexible Benefits	(9,900)	-	9,900	-	-	-	-
Vacancy Savings	551	-	(551)	-	-	-	-
Total Personal Services	**($86,257)**	**-**	**$86,257**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	(6,204)	-	6,204	-	-	-	-
Out of State Travel	(2,821)	-	2,821	-	-	-	-
Employee Training	(2,256)	-	2,256	-	-	-	-
Office Expenses	(5,640)	-	5,640	-	-	-	-
Professional Services	(179,747)	-	179,747	-	-	-	-
Attorney General	(4,027)	-	4,027	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	(18,596)	-	18,596	-	-	-	-
Total Services & Supplies	**($219,291)**	**-**	**$219,291**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	(305,548)	-	305,548	-	-	-	-
Total Expenditures	**($305,548)**	**-**	**$305,548**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	(20,243,394)	-	-	-	(20,243,394)
Total Ending Balance	**-**	**-**	**($20,243,394)**	**-**	**-**	**-**	**($20,243,394)**

Policy Package 092 Statewide AG Adjustment

This Package is not included in the Legislatively Adopted Budget

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, General Fund is reduced by $195, Other Funds are reduced by $109,120 and Federal Funds are reduced by $157.

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

In this program unit, funds are transferred to the Central Services program unit to cover a proportionate share of agency-wide costs for support positions.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's document recording fee. The document recording fee revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, we have an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, and that requires additional training for the organizations, creates a larger number of grants to manage, more payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional

staff to provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

None of the restored positions are in this program unit.

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	$0
Total Package 101	**$0**	**$0**	**$0**	**$0**

2025-27 Fiscal Impact

No impact.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(188,731)	-	-	-	(188,731)
Total Transfers Out	**-**	**-**	**($188,731)**	**-**	**-**	**-**	**($188,731)**
Ending Balance							
Ending Balance	-	-	(188,731)	-	-	-	(188,731)
Total Ending Balance	**-**	**-**	**($188,731)**	**-**	**-**	**-**	**($188,731)**

Policy Package 102 Improving Program Delivery and Access

See Legislatively Adopted Budget on page E-39

Package Description

This policy option package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Affordable Rental Housing Division.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to address the agency's internal infrastructure by fill the various operational gaps to better support the agency's mission, vision, and programs.

How Achieved

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to address the agency's internal infrastructure by fill the various operational gaps to better support the agency's mission, vision, and programs.

Staffing Impact

In the Multifamily Rental Housing program unit, we are requesting 20 additional positions (18.56 FTE) at various classifications in several sections.

In the Policy and Planning Section, we are requesting four positions (3.68 FTE) at the Operations and Policy Analyst 2 level. Two of these positions will coordinate data and analysis in the systems that track affordable housing developments from application through long-term affordability. These positions will allow the division to conduct needed analysis and reporting from our data system and allow adoption of best practices in data collection from development through compliance. Deliberate staffing focused on system data and tracking both internally, as well as for transparency externally, will serve to

build on best practices and ensure ability to report and track outcomes of state investments. Specific duties include reviewing applications and agreements, explaining program and system requirements, monitoring data submission and program outcomes, and identifying operational and process efficiencies. The other two positions will provide outreach and support for all Affordable Rental Housing Division programs and functions, including both federal and state-initiated dollars (multi-family finance, asset management and compliance). These key positions will serve to offset capacity gaps in communication, evaluation, and program development. They will advise management, staff, and partners regarding development and production operations, and coordinate with other division staff to inform and implement policy development and outreach for programs as changes occur.

The Development Resources and Production Section is requesting two Program Analyst 4 positions (1.88 FTE). One position will serve as an authority and technical expert for the federal Low Income Housing Tax Credit and Oregon's Affordable Housing Tax Credit. Given the growth in these programs and the need to operate the 4% LIHTC program competitively with the current constriction of the state's Private Activity Bond authority, this position is critical to allow OHCS to effectively leverage federal resources. This position will coordinate the state's Qualified Allocation Plan, which outlines how the department makes the federal tax credits available, provide oversight on projects with tax credit allocations, and serve as the authoritative advisor to the section's loan officers. The second position will be the preservation program analyst and will be responsible for stewarding the implementation of a cohesive preservation strategy and conducting strategic funding initiatives that respond to and advance the preservation of affordable housing. Preservation is acquiring and rehabilitating housing with federal rental assistance or expiring affordability requirements and is a critical way to stabilize the existing portfolio of affordable rental housing. Both of these positions were high priorities for the division, and limited duration positions were added in the 2021-23 biennium.

The State Development Resources Section requests two new positions (1.84 FTE), a Program Analyst 1 and a Program Analyst 2. Development resources from state funds have increased over the past few biennia which means the existing program staff are balancing a robust pipeline of projects needing program guidance alongside conducting competitive offerings and provided needed programmatic technical expertise. Meanwhile, the large competitive offerings are complex and calendared throughout the year, requiring additional programmatic support. The Program Analyst 1 will address capacity gaps by coordinating fund offerings for various state funded efforts while also being the point of contact for questions related to the Local Innovation and Fast Track (LIFT) Housing and Land Acquisition programs. The Program Analyst 2 will address capacity gaps in supporting federal investments in projects by conducting federally required environmental reviews, tracking Davis Bacon rules in applicable projects, and serving as an administrative rules coordinator for the section to ensure timeliness of response.

In the Portfolio Administration Section, we are requesting two Program Analyst 3 positions (1.84 FTE) to develop and administer a Family Self Sufficiency (FSS) program to support tenants living in our HUD Contract Administration properties.

FSS is a federal program that uses Section 8 Housing Assistance Payment (HAP) proceeds to fund escrow accounts for Section 8 assisted households working to increase their earned income to achieve economic self-sufficiency. Responsibilities include creating a model action plan, drafting a program guide with forms and procedures, developing a database of statewide providers, and other duties to establish and implement the program.

The two Portfolio Compliance sections are requesting a total of seven compliance positions (6.44 FTE) at various levels to support the increases in the portfolio of subsidized affordable rental housing. Two positions are at the Compliance Specialist 1 level to assist in coordinating quality assurance and regulatory analysis of the affordable rental housing portfolio, ensure data accuracy, and support other section staff as needed. Four Compliance Specialist 2 positions are needed to ensure compliance with complex rules, regulations, and agreements related to multiple state and federal funding sources in affordable housing projects. The agency's portfolio continues to grow due to substantial investments in housing production over the last several biennia, layering restrictions and compliance needs from federal and state resources, which is a driver behind these increase requests. The remaining position is a Compliance Specialist 3, who will administer quality assurance policies and procedures to ensure consistent, accurate, and timely performance. This position will also perform quality control on reports and customer service to partners, develop and oversee a continued process improvement plan, perform regulatory research, attend industry training to keep staff updated on program changes, and update policies and procedures as necessary.

Two Loan Specialists are requested in the Asset and Preservation Section to assist with the rapidly growing portfolio of affordable housing. These positions will help evaluate the portfolio of properties funded through the agency with the intent to minimize risk, enhance community collaboration, and assist in the operation of sustainable multifamily housing communities throughout the affordability period. A Loan Specialist 1 position will manage audited financial statements submitted by properties, ensure compliance with operating restrictions, review occupancy and other reports, and other duties. A Loan Specialist 2 position will identify at-risk projects, evaluate projects financial statements, determine barriers to success, and implement and monitor improvement plans.

Finally, the division is requesting an Operations and Policy Analyst 4 position to serve as the Housing Development Attorney. (This classification is subject to change as the position description is reviewed and approved.) Affordable housing development transaction volume has remained steadily at 5-10 times the historical average. OHCS has redesigned business processes to meet changing industry needs, increased the quantity of programs, and increased our focus on achieving outcomes through policy objectives. OHCS and the Department of Justice (DOJ) have faced numerous challenges in achieving their business objectives due to insurmountable legal issues. Transactions have fallen out, approved policy frameworks have been pulled back, and operational efficiencies have been compromised without internal legal expertise. OHCS needs an attorney with a legal background to work upstream with DOJ to ensure business objectives are legally achievable. This position will ensure that OHCS and DOJ have a shared understanding of all statutes and rules

pertaining to the Affordable Rental Housing Division. The position will engage with DOJ prior to program development to identify legal implications of policy and administrative options being considered and engage DOJ early to avoid legal obstacles. This position will serve as a key liaison and capacity addition to the division, however, will not represent OHCS in legal matters, provide legal sufficiency decisions, or perform other duties that are responsibilities of DOJ.

FTE	Position Number	Class	Title	Monthly Rate
0.92	0001921	C0871 AP	Ops & Policy Analyst 2	$5,503
0.92	0001922	C0871 AP	Ops & Policy Analyst 2	$5,503
0.92	0001923	C0871 AP	Ops & Policy Analyst 2	$5,503
0.92	0001924	C0871 AP	Ops & Policy Analyst 2	$5,503
0.88	0001913	X0863 AP	Program Analyst 4	$7,274
1.00	0001914	X0863 AP	Program Analyst 4	$7,274
0.92	0001919	C0860 AP	Program Analyst 1	$4,555
0.92	0001920	C0861 AP	Program Analyst 2	$5,503
0.92	0001943	C0862 AP	Program Analyst 3	$6,051
0.92	0001944	C0862 AP	Program Analyst 3	$6,051
0.92	0001925	C5246 AP	Compliance Specialist 1	$4,155
0.92	0001929	C5246 AP	Compliance Specialist 1	$4,155
0.92	0001926	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001927	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001930	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001931	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001928	C5248 AP	Compliance Specialist 3	$6,051
0.92	0001933	C1001 AP	Loan Specialist 1	$4,555
0.92	0001932	C1002 AP	Loan Specialist 2	$5,503
0.92	0001947	X0873 AP	Ops & Policy Analyst 4	$7,630

Quantifying Results

Additional staffing will allow OHCS to appropriately administer the state and federal dollars to make the most effective possible investments in Oregon communities. This position will provide policy support throughout the Affordable Rental Housing Division. Additional program and policy capacity will allow OHCS to improve equity considerations in program frameworks in alignment with community needs.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$3,857,768	$0	**$3,857,768**
Services & Supplies	$0	$383,660	$0	**$383,660**
Total Package 102	**$0**	**$4,241,428**	**$0**	**$4,241,428**

2025-27 Fiscal Impact

These positions are permanent and will become part of the 2025-27 Base budget.

Legislatively Adopted Budget

The Legislatively Adopted Budget removes the program analyst positions and related Services and Supplies costs requested in the State Development Resources Section due to the Affordable Housing Division realignment implemented in Policy Package 805. The approved positions are shown below.

FTE	Position Number	Class	Title	Monthly Rate
0.92	0001921	C0871 AP	Ops & Policy Analyst 2	$5,503
0.92	0001922	C0871 AP	Ops & Policy Analyst 2	$5,503
0.92	0001923	C0871 AP	Ops & Policy Analyst 2	$5,503
0.92	0001924	C0871 AP	Ops & Policy Analyst 2	$5,503

0.88	0001913	X0863 AP	Program Analyst 4	$7,274
1.00	0001914	X0863 AP	Program Analyst 4	$7,274
0.92	0001943	C0862 AP	Program Analyst 3	$6,051
0.92	0001944	C0862 AP	Program Analyst 3	$6,051
0.92	0001925	C5246 AP	Compliance Specialist 1	$4,155
0.92	0001929	C5246 AP	Compliance Specialist 1	$4,155
0.92	0001926	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001927	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001930	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001931	C5247 AP	Compliance Specialist 2	$5,019
0.92	0001928	C5248 AP	Compliance Specialist 3	$6,051
0.92	0001933	C1001 AP	Loan Specialist 1	$4,555
0.92	0001932	C1002 AP	Loan Specialist 2	$5,503
0.92	0001947	X0873 AP	Ops & Policy Analyst 4	$7,630

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$3,506,302	$0	**$3,506,302**
Services & Supplies	$0	$345,927	$0	**$345,927**
Total Package 102	**$0**	**$3,851,927**	**$0**	**$3,851,927**

2025-27 Fiscal Impact

These positions are permanent and will become part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(847,245)	-	-	-	(847,245)
Total Transfers Out	**-**	**-**	**($847,245)**	**-**	**-**	**-**	**($847,245)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	2,246,410	-	-	-	2,246,410
Empl. Rel. Bd. Assessments	-	-	874	-	-	-	874
Public Employees' Retire Cont	-	-	402,557	-	-	-	402,557
Social Security Taxes	-	-	171,853	-	-	-	171,853
Paid Family Medical Leave Insurance	-	-	8,984	-	-	-	8,984
Worker's Comp. Assess. (WCD)	-	-	764	-	-	-	764
Mass Transit Tax	-	-	13,478	-	-	-	13,478
Flexible Benefits	-	-	660,000	-	-	-	660,000
Reconciliation Adjustment	-	-	1,382	-	-	-	1,382
Total Personal Services	**-**	**-**	**$3,506,302**	**-**	**-**	**-**	**$3,506,302**
Services & Supplies							
Instate Travel	-	-	29,775	-	-	-	29,775
Employee Training	-	-	25,650	-	-	-	25,650
Office Expenses	-	-	53,595	-	-	-	53,595
Telecommunications	-	-	17,865	-	-	-	17,865
Data Processing	-	-	21,835	-	-	-	21,835
Employee Recruitment and Develop	-	-	3,870	-	-	-	3,870
Other Services and Supplies	-	-	70,635	-	-	-	70,635
Expendable Prop 250 - 5000	-	-	77,400	-	-	-	77,400

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	45,000	-	-	-	45,000
Total Services & Supplies	**-**	**-**	**$345,625**	**-**	**-**	**-**	**$345,625**
Total Expenditures							
Total Expenditures	-	-	3,851,927	-	-	-	3,851,927
Total Expenditures	**-**	**-**	**$3,851,927**	**-**	**-**	**-**	**$3,851,927**
Ending Balance							
Ending Balance	-	-	(4,699,172)	-	-	-	(4,699,172)
Total Ending Balance	**-**	**-**	**($4,699,172)**	**-**	**-**	**-**	**($4,699,172)**
Total Positions							
Total Positions							18
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**18**
Total FTE							
Total FTE							16.72
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**16.72**

Policy Package 104 Addressing Homelessness with PSH

This Package is not included in the Legislatively Adopted Budget

Package Description

Permanent Supportive Housing (PSH) utilizes national best practices and is a proven strategy to successfully house individuals experiencing chronic homelessness. This package requests an additional $75 million in development resources through Article XI-Q bond proceeds, which is anticipated to create 500 new PSH units. Funding for these units will be accomplished primarily through this dedicated PSH funding, as well as through leveraging other state and federal funding sources to maximize the impact of this critical state investment. This complex bundling of resources will continue to be delivered through a coordinated process at OHCS as was conducted through the 2021-23 biennium.

PSH units serve extremely low-income households in units with rent assistance that are restricted to serve those 60 percent area median income (AMI) and below. This structure allows chronically homeless households with little to no income to live permanently in units with the support of deeply affordable rents and voluntary onsite support services. Eligible individuals may access PSH units through their region's continuum of care coordinated entry system.

This request includes $1.75 million for rental assistance and supportive services related to 125 units we estimate will be occupied in the 2023-25 biennium.

Construction funds will be administered by staff in this program unit, and minimal administrative costs are shown here. Costs of issuance and debt service on Article XI-Q bonds are in the Bond Activities and Debt Service program unit. The bond proceeds are shown in the Capital Construction program unit. Rental assistance and tenant services are administered by staff in the Project-Based Rental Assistance program unit.

Purpose

This investment package addresses the complex needs of unhoused persons who cannot remain stably housed without supportive tenancy services and rental assistance. OHCS has an established priority of using PSH resources to address the unique needs of those experiencing chronic homelessness, persons who are experiencing long-term homelessness, and/or have a disability. This program provides permanent housing with permanent project-based rent assistance and supportive services to keep vulnerable tenants safely and stably housed.

The PSH program advances several 2019-2023 Statewide Housing Plan priorities: Permanent Supportive Housing, Addressing Homelessness, Affordable Rental Housing, Equity and Racial Justice. This investment requests resources that

sustainability supports the PSH program and allow OHCS to proactively continue creating PSH housing units urgently needed across the state.

How Achieved

Successfully developing and operating PSH is a complex task with many inter-connected roles that need to be built into project design and operations. OHCS hosts the Supportive Housing Institute to bring together the key three entities in any successful PSH development: the developer, the property manager, and the service provider. These project teams are also encouraged to have a member with lived experience to inform design and operations. The Institute prepares the project group as they address barriers commonly faced by these developments and creates a peer support group with fellow cohort members. To be eligible for PSH program funds, the development team must have received technical assistance and training through attending a Supportive Housing Institute.

Capital Funds:
Bond proceeds dedicated to PSH capital development will be offered through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. Other department programmatic resources aligned with PSH priorities are also used to secure new units to serve chronic homeless with permanent supportive housing; any related slots are limited to the placements requested. Notably, as bond proceeds are not able to be invested on tribal lands given the ownership requirements, OHCS strategically uses other sources of gap funding to move those projects forward. Following these competitive funding rounds, OHCS will score proposals and present funding recommendations to the Housing Stability Council (HSC) for approval. Reservation letters are issued after HSC approval, then loans are closed, and construction begins. Once construction is complete, properties are placed in service and can begin to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years
- PSH capital fund payments are reimbursed through construction draws and rent assistance and supportive services funding is paid monthly.

Staffing Impact

The current staff dedicated to the Permanent Supportive Housing program at OHCS will assume work required by these additional resources. The work is currently administered through a primary program manager who coordinates fund offerings, the supportive housing institute, and ensures successful agreements are in place with PSH developments. In addition, a Program Analyst 1 provides ongoing support to operations, including payment requests for rent assistance and supportive services.

Quantifying Results

Together, these development resources and funding for rent assistance and services will ensure our ability to produce 500 units of permanent supportive housing. This is accomplished through leveraging these dedicated development resources with other available state and federal funds to produce 500 units that can layer PSH specific rent assistance and services for the chronically homeless. The units must be affordable for 20 to 30 years, but in many cases, will be affordable for 40 to 60 years. The units would be ready to house tenants within three years of the funding becoming available to OHCS.

Equity and Racial Justice Impact

According to the racial disparities and disproportionality index from the Corporation for Supportive Housing, Black Oregonians are 3.3 times more likely than all others to experience chronic homelessness and Native Americans living in Oregon are 3.99 times more likely than all others to experience chronic homelessness. Coupling housing with culturally responsive services and supports, and culturally specific partnerships is critical to decreasing disparity for Black and Native American people in Oregon.

PSH is a crucial part of the wide spectrum of affordable housing and a proven model for successfully housing people experiencing chronic homelessness and reducing barriers to housing instability. Because PSH focuses on people with the highest needs and who may touch various systems (I.e., justice systems, homeless service systems, foster care, etc.), an investment in PSH can help us reach better outcomes for people and can reduce costs on health care, justice systems, emergency services and other public systems. Knowing the racial disparities we see in chronic homelessness, specifically for Black and Native American people, it is important that we prioritize culturally responsive partnerships and projects led by Tribes to ensure we are meeting the unique needs and circumstances these communities are navigating.

Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects. As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining plans to ensure that

Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

All of these requirements are intended to directly impact the historic and current barriers Black and Native American people, and other historically marginalized communities, have experienced in accessing safe, stable, and affordable housing.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$150,000	$0	**$150,000**
Total Package 104	**$0**	**$150,000**	**$0**	**$150,000**

2025-27 Fiscal Impact

Services and Supplies expenditures will be phased out in 2025-27.

Governor's Budget

The Governor's Budget did not change the package in this program unit but increased the investment in Article XI-Q bonds to $130 million, shown in the Capital Construction program unit.

Housing and Community Services Department #91400

Policy Package 105 LIFTing up OR: Building Affordable Housing

This Package is not included in the Legislatively Adopted Budget

Package Description

This $200 million Article XI-Q bond funds request will fund the successful Local Innovation Fast Track (LIFT) development program to continue meaningful increases in the supply of publicly financed affordable rental housing and homeownership opportunities across Oregon. This request mirrors the request in bond proceeds from the 2021-23 Agency Request Budget.

The LIFT Rental program is a robust source of state funds that focuses on developing new affordable rental housing units that prioritize historically underserved communities, including rural regions and communities of color across Oregon. These resources are combined with other federal funds and require a 36-month funding-to-service commitment from awarded projects. Since the program inception, the resources allocated have been successfully deployed to fund new affordable rental housing statewide. Requests for LIFT development resources submitted in the 2022 competitive offering were 2.6 times the amount of resources able to be invested, giving confidence that these resources can continue to be deployed to serve the states housing needs.

The LIFT Homeownership Program, established alongside the LIFT Rental Program in 2016, is intended to create affordable homeownership opportunities for low- to moderate-income families. These funds are for new construction or conversion of existing non-housing structures with units being completed and ready for sale within 36 months of receiving a funding reservation. A homeownership development set-aside of up to 20 percent will be dedicated based on anticipated demand; unused resources from this set-aside will be used to fund affordable rental housing development.

Construction funds will be administered by staff in the Multifamily Rental Housing and Single Family Housing program units. Costs of bond issuance and debt service are included in the Bond Activities and Debt Service program unit. Article XI-Q bond proceeds are shown in Capital Construction program unit.

Purpose

The Oregon Regional Housing Needs analysis developed in conjunction with the Department of Land Conservation and Development (DLCD) found that 584,000 housing units must be built across Oregon in the next 20 years to meet demand. The same analysis found that today the state is roughly 140,000 units short of meeting current need. Approximately half of both housing figures must be affordable at 80 percent of the area median income. This ongoing engagement with DLCD aims to ensure that communities statewide have the tools locally to create development friendly dynamics to be responsive to the tremendous need for increased housing supply.

This package addresses the shortage of affordable rental housing in Oregon. The LIFT Rental program is statutorily designed to specifically address the unmet housing needs of communities of color and rural Oregonians aligning with the Rural Communities and Equity and Racial Justice priorities of the OHCS 2019-2023 Statewide Housing Plan. OHCS has reached the 19,000-unit mark of its 25,000 affordable housing unit goal in the current Plan.

How Achieved

In the 2021-23 biennium, OHCS received a fourth investment in the LIFT program of $360 million in Article XI-Q bonds. In the context of Oregon's current housing crisis, LIFT Rental is a nationally acclaimed program and is one of the most impactful funding sources to get affordable housing projects developed.

The LIFT Article XI-Q bond funds are loaned at zero percent interest and are deferred for the loan affordability period (20 to 30 years depending on other project financing). The borrower can repay the loan at the end of the affordability period or choose to extend the affordability period for an amount of time equal to the first affordability period. With this extension, the loan is considered satisfied and requires no payments. OHCS believes that most borrowers will choose the option to extend the affordability period with loan satisfaction.

While we have traditionally offered LIFT resources under the assumption that sponsors are able to leverage federal 4% Low Income Housing Tax Credit (LIHTC), constraints on the private activity bond (PAB) limit necessitated changes in OHCS' strategy. Without the PAB authority needed to generate the 4% LIHTC, in the 2022–2023 fund offerings OHCS has worked with the Housing Stability Council to create a strong path for continuing needed development by allocating LIFT resources to fund smaller projects without leveraging the federal tax credit. In these cases, projects are able to include related Oregon Affordable Housing Tax Credits to be able to offer more affordable rents and otherwise support innovative approaches to development. In addition, in 2022, OHCS dedicated a portion of these resources specifically to ready development opportunities in areas devastated by the 2020 wildfires. Despite all potential obstacles, LIFT has proven to be resilient and continually able to attract viable project proposals, demonstrating performance and impact in expanding the supply of affordable housing.

Bond proceeds will be made available through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. OHCS will score proposals and present funding recommendations to Housing Stability Council (HSC) for their approval. Reservations letters are issued after HSC approval, loans are then closed, and construction begins. Once construction is complete, properties are placed in service and begin to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation

- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years

Staffing Impact

The LIFT program currently has a dedicated senior program analyst; with this request for resources, we are requesting a Program Analyst 1 to help support the workload of operating this dynamic program. The number of LIFT projects continues to grow. Additional support is needed to conduct effective fund offerings, provide real time support to projects throughout underwriting, and in tracking performance and reporting needs.

FTE	Position Number	Class	Title	Monthly Rate
0.92	0001981	C0860 AP	Program Analyst 1	$4,555

Quantifying Results

An investment of $200 million in the LIFT program will result in an estimated 1,200 to 1,500 new affordable rental units and up to 170 homeownership units ready to house Oregonians three to five years after the funding becomes available to OHCS. These units will remain affordable for at least 20 to 30 years, but in many cases, for 40 to 60 years. In calendar years 2020 and 2021, 42 percent of the units funded by LIFT were in rural parts of the state. Assuming a similar trend going forward, the 2023-25 request would add approximately 630 affordable units to rural Oregon.

All the units funded with LIFT funds will have rents restricted to amounts affordable to households earning 60 percent of the area median family income or less. If past trends continue, about 30 percent of the units will be affordable to households with income at 50 percent of area median family income or less through either project-based assistance or rents set at that level.

This investment in LIFT will also ensure that more affordable family-sized units are being built throughout the state. In calendar years 2020 and 2021, approximately one-third of all the units in urban and rural areas were 3-bedrooms; an additional 43 percent in rural areas and 33 percent in urban areas were 2-bedrooms.

Equity and Racial Justice Impact

In Oregon, Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal communities face some of the deepest disparities in housing opportunities, including navigating high housing cost burdens and access to quality, affordable units. We know

that affordable housing increases financial stability and allows people and families to prioritize spending on what matters most, including food, transportation, healthcare, and savings. The LIFT Rental program is intended to create new affordable housing units that serve communities with historic housing outcome disparities, including Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal communities. While Article XI-Q bonds cannot be invested on tribal lands given the related ownership controls, OHCS prioritizes the use of other state gap funding to ensure our ability to fund housing development on tribal lands. It also focuses on service to families by prioritizing family-sized units. In order to meet these goals, LIFT requires all applications for funding to focus on service to at least one Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal community. Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement, and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects.

As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining their plan to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

OHCS continues to grow and learn about what it looks like to center equity and racial justice in our program offerings, and we anticipate more stringent requirements specific to equity and racial justice, specifically MWESB contracting, will be added to future rounds of LIFT funding.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$163,226	$0	**$163,226**
Services and Supplies	$0	$240,887	$0	**$240,887**
Total Package 105	**$0**	**$404,113**	**$0**	**$404,113**

2025-27 Fiscal Impact

Attorney General charges of $225,000 will be phased out in 2025-27. The position and remaining Services and Supplies are permanent and will become part of the 2025-27 Base budget.

Governor's Budget

The Governor's Budget did not change the package in this program unit but increased the investment in Article XI-Q bonds to $770 million, shown in the Capital Construction program unit.

Policy Package 107 Preserving Oregon's Affordable Housing Stock

This Package is not included in the Legislatively Adopted Budget

Package Description

The State of Oregon is experiencing a housing crisis and has mobilized historic levels of state resources to address the profound, ongoing need for affordable rental housing. As we continue developing new affordable housing at an unprecedented pace, it is essential and cost-effective to ensure we are preserving and maintaining the current affordable housing stock.

OHCS is requesting resources to preserve publicly funded affordable rental housing across the state. The affordable rental housing portfolio is extremely diverse, with multiple opportunities for preservation intervention to maintain current stock as the state makes progress in creating new, additional units.

This $175 million request has three components:

- Publicly Supported Housing Preservation Pool ($100 million)
- Portfolio Stabilization Fund ($50 million)
- Manufactured Housing Park Preservation Program ($25 million)

These resources will be used to prevent withdrawal from the affordable housing program, prevent foreclosure and loan forfeiture, address necessary life and safety repairs within OHCS' portfolio properties, and provide resources to preserve manufactured home parks.

Purpose

Oregon's housing crisis is supply driven. According to Oregon's Regional Housing Needs Analysis, Oregon must build more than 140,000 affordable homes over the next twenty years while not losing ground on our existing housing stock. With more than 8,000 affordable homes at risk of loss over the next eight years, we have an urgent need to prioritize preservation.

Publicly Supported Housing (PuSH) Preservation Pool

When the terms of affordability restrictions or federal rental assistance contracts expire, current law allows a property owner to withdraw their property from continued use as an affordable rental development. When executed through a sale on the open market, the property owner is required to follow a legal process as outlined in House Bill 2002 (2019), which allows a housing provider willing to extend the affordability restrictions through a designee process to match the market offer, known

as the ‘‘right of first refusal.” The law also allows the state, its designee, or a participating local jurisdiction to exercise this right of first refusal to purchase the property and thus extend its affordability period. Currently, no funding is available to assist these designees when competing with market rate or variable land use entities, making a successful purchase very challenging and infrequent. Additionally, many federal subsidies that are lost in these transactions cannot be replaced once properties are transferred to market rate rental units. This request for resources is one critical step in identify and making available needed resources to steward these prior investments into a new phase of long-term affordability.

Portfolio Stabilization Preservation Fund

Establishing a Portfolio Stabilization Preservation Fund will benefit the OHCS portfolio properties by expanding the tools the Asset Management team can use to intervene with properties at risk of foreclosure, loan forfeiture, or experiencing life and safety issues affecting tenants. Several potential benefits are associated with the implementation of such a fund:

- A reduction in the overall number of at-risk properties in the OHCS portfolio.
- A reduction in the number of competitive funding applications for rehabilitation of existing properties under 30 years of age.
- The ability to better respond to legislative changes in support of environmental changes, such as cooling requirements and mitigating fire dangers.
- Improved living conditions for affordable housing tenants.
- Improved access to resources for developers with smaller portfolios.
- Reduced risk of rent increases for vulnerable tenants when the owner needs funds for repairs and upgrades.

Manufactured Housing Park Preservation Program

Manufactured home parks are especially vulnerable to sale and closure as land values increase across the state. The sale of a park can devastate families in rural and urban areas where other options for affordable housing are limited. The State of Oregon has utilized resources to preserve these parks by incentivizing non-profits to purchase at-risk parks and/or to incent tenant cooperatives to purchase and operate the properties. This is the approach OHCS will continue to take with this additional funding.

How Achieved

We are requesting a combination of General Fund and Lottery Bond proceeds to preserve critical affordable housing. General Fund resources will be used when funds are granted for any of the preservation strategies, since loans are not possible with these funds. Bond proceeds will be available for loans or grants, whichever is most appropriate in the specific situation.

Publicly Supported Housing Preservation Pool

A dedicated funding stream would help incentivize the purchase and management of these affordable rental properties, preserving their affordability. These dollars would also bring much-needed access to capital to meet elevated market costs if a motivated designee could not otherwise compete with a private purchaser. Providing purchase assistance to designees is a *significantly* more cost-effective option in securing housing opportunities for Oregonians when compared to developing new housing to replace existing stock.

An updated program framework with a deliberate focus on a sustainable offering of resources will be developed and integrated into the current Publicly Supported Housing (PuSH) notice of funding process (HB 2002 (2019)). We estimate that within six months of funding approval, OHCS can establish the program and funds would be accessible to interested purchasers of expiring affordable housing developments soon after the program launch. The funds could be used as a low-interest or forgivable loan or possibly a grant depending upon the source of funds, capital, and repayment to extend affordability. The delivery of the PuSH pool resources would likely be tied to the expiration of a publicly supported housing project and an organization desiring to purchase the expiring property to preserve it. Potential buyers would need to undergo an underwriting and affordability restriction process similar to current preservation efforts to access the loan or grant.

Portfolio Stabilization Preservation Fund

The Agency will be piloting a Portfolio Stabilization Fund effort beginning in late 2022, expected to help ensure a better understanding of the needs and priorities of administering such a fund. Lessons from the pilot will inform the development of a framework for an open, non-competitive application process. The process, as incorporated through the pilot framework approved by Housing Stability Council, includes an asset management assessment, developed in collaboration with various stakeholder groups. Depending on the circumstance, properties would agree to certain regulatory agreements, including rent increase restrictions, affordability extensions, specific utilization parameters, and others.

Improvements to portfolio performance is estimated to be identifiable between years three and four as reportable data is generated from Portfolio Administration's Risk Analysis Review Reporting (RARR) system in year-to-year comparisons of risk rating trends. The number of at-risk properties should show improvement in year three and substantial reductions by year four of the Portfolio Stabilization Fund operations.

Manufactured Housing Park Preservation Program

This investment renews the program; the framework will be developed and integrated into the current PuSH notice process. The program is expected to be established within six months of funding approval and would be accessible to interested purchasers of expiring affordable housing immediately after the program launch. The funds could be used as a low-interest or forgivable loan (or possibly a grant) depending upon the capital need and the ability of the designee to repay and/or extend affordability. The Manufactured Housing Park Preservation Program will be implemented through a non-competitive pool

process, using the same approach that has been used for the program in past biennia. This is a program that OHCS has previously delivered with success.

Staffing Impact

In 2022, OHCS identified a critical need to have a Preservation Program Manager to drive strategic partnerships and strategies concerning the ongoing need for state investment in preservation. Accordingly, we used a limited duration position to recruit for this position in 2021-23. While the initial recruitments were unsuccessful, we are optimistic that we will have a person hired into this role before the end of 2022. Part of our staffing request for the 2023-25 biennium is a permanent position for this role in Policy Package 102 Improving Program Delivery and Access. The work of implementing these resources will be placed on this new preservation program manager with supports from the PuSH Program Analyst as well as other state development team members. As the challenge of managing preservation needs persists regardless of state investment, we are not tying a position request specifically to these funds.

Quantifying Results

Publicly Supported Housing Preservation Pool
Success will be measured by the number of affordable units saved, the amount of rent assistance retained, and the utilization of the funds. Results will be seen as projects announce withdrawal and try to sell. It is hard to predict or determine which of the projects may want to withdraw their property and sell, but a number of properties will have this option in the next few years. With a $100 million investment in this fund, we estimate that we will be able to preserve approximately 785 units that may otherwise lose their affordability restrictions.

Portfolio Stabilization Preservation Fund
Since this is a pilot fund, past activity data doesn't exist to help us predict how many units and tenants might benefit from this program, but we can estimate that approximately 2,500 units could be stabilized with a $50 million investment. This fund would also result in a reduction of at-risk properties in the OHCS portfolio, freeing up other valuable and competitive preservation resources for other projects. Additionally, this fund will lead to tenant benefits, including a reduction in the number of rent increases needed at properties, increased energy efficiency and climate resiliency of the buildings, and general improved living conditions at properties.

Manufactured Housing Park Preservation Program
OHCS has been successfully preserving manufactured home parks since 2006. A total of 27 manufactured home parks with approximately 1,660 homes have been preserved in that time. The vast majority of the parks are now operated by tenant cooperatives, giving tenants more control over future costs. An investment of $25 million to continue this program should preserve an additional 450 homes in at-risk manufactured home parks.

Equity and Racial Justice Impact

Communities of color have been disadvantaged economically, and therefore are overrepresented as low-income households. Preserving access to affordable housing is critical to these communities, particularly in the current housing crisis. Similarly, the loss of rental assistance would have a greater impact on the Black, Indigenous, and People of Color (BIPOC) community for the same reasons. Owners of affordable rental housing are motivated to convert to market with higher rents, in particular when located in gentrifying communities. As we see in data consistently, these are neighborhoods with higher rates of communities of color.

Preventing large rental increases and improving the quality of life for residents is a clear Equity and Racial Justice benefit. As poverty and housing needs inequitably affect communities of color, incentivizing affordable rental increases, improving the quality of our existing affordable housing inventory, and addressing climate resiliency are important goals.

As with all development projects, the agency will encourage the engagement of Minority, Women, Emerging Small Business (M/WESB) and other underserved or disadvantaged Certified Oregon businesses on projects receiving funding via the Portfolio Stabilization Fund Pool. In addition, we plan to include ERJ expectations in each application and will confirm project satisfaction of and compliance with established resident service plans and/or Affirmative Fair Housing Marketing Plans. All fund applicants will be required to submit a signed Equity, Diversity, and Inclusion Agreement, which commits the applicant to making strides within their organization and its work toward diversity, equity and inclusion as outlined in the application.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$300,000	$0	**$300,000**
Special Payments	$50,000,000	$125,000,000	$0	**$175,000,000**
Total Package 107	**$50,000,000**	**$125,300,000**	**$0**	**$175,300,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out in the 2025-27 budget, although some funds may be committed but unspent at the end of the 2023-25 biennium. An analysis of limitation needed will be a part of the budget preparation process.

Governor's Budget

The Governor's Budget reduced the General Fund amount to $18 million and the lottery bond proceeds to $100 million. Although the GB does not specifically include a transfer of General Fund to an Other Funds account, the Other Funds Special Payments amount was increased to reflect a transfer. Construction projects typically take more than two years to complete, and OHCS often makes loans for project financing. For these reasons, General Fund is transferred to dedicated bank accounts to enable spending until construction is completed.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$300,000	$0	**$300,000**
Special Payments	$18,000,000	$118,000,000	$0	**$136,000,000**
Total Package 107	**$18,000,000**	**$118,300,000**	**$0**	**$136,300,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out in the 2025-27 budget, although some funds may be committed but unspent at the end of the 2023-25 biennium. An analysis of limitation needed will be a part of the budget preparation process.

Policy Package 111 Acquiring Land for Affordable Homes

This Package is not included in the Legislatively Adopted Budget

Package Description

This package requests $10 million in General Fund for the Land Acquisition Program (LAP), providing loans to specified entities to purchase land for affordable housing development as it becomes available. LAP is a well-utilized resource across the state. Additional investment assures the program has the funds to operate in the way it was designed, providing a consistent source of capital to eligible entities to develop affordable housing that are otherwise disadvantaged by market forces.

Purpose

Land to develop affordable housing is scarce. When land becomes available, local governments or non-profit developers often have difficulty rapidly accessing capital to buy it before it is sold. LAP is a critical resource that allows public entities and nonprofits to compete more successfully for development land, particularly in hot housing markets where it is purchased quickly.

The response to the program has been powerful. Just seven months into 2022, nearly $10 million has been loaned to purchase land. The program manager fields frequent and consistent inquiries as development teams seek the right opportunity to purchase land. As construction costs and interest rates continue to climb, a deliberate priority will be to bank land while it can be purchased in advance of rising property costs. LAP is a more resilient tool for pre-development than other programs, as once the land is secured developers can spend the time needed to fully develop a successful funding strategy. Other pre-development investments are ordinarily more vulnerable to losing sunken costs in support of failed concepts. LAP is a loan, which allows the resources to be recycled. Stakeholders are enthusiastic that this resource will be ongoing and strongly encouraged OHCS to increase this request. The community's need and interest in this resource are significant. However, OHCS is requesting the initial amount proposed due to forecasted recycled funds and the likelihood that with another biennium's investment and recycling repaid loan funds, the program will become self-sustaining. Staff are projecting this might be the last infusion of resources needed until recycled program funds can meet requested resources.

This program meets the Statewide Housing Plan priority of Affordable Housing and Homeownership, and potentially other priorities depending on the location of the land purchased and the type of housing that is constructed.

How Achieved

OHCS currently operates the LAP, so additional funding would be added to the current regional set-asides and mandated program set-asides (homeownership vs. multifamily). Funds are loaned to qualified entities who are allowed up to eight years to develop affordable housing on the property purchased with LAP resources. The program requires the land purchased to be used for affordable housing, and funds are repaid to OHCS within legislatively determined timeframes. This allows OHCS to re-issue funds in the future and provides an ongoing, revolving source of funds.

OHCS will transfer the General Fund to the Housing Acquisition Fund, created in 2021-23 for this program. This allows the department to make loans, which is not possible with General Fund resources.

Staffing Impact

This program is managed by existing state development resource program staff and does not require additional staffing to support it at this time.

Quantifying Results

This additional investment in LAP's revolving loan fund will allow organizations that do not generally have sufficient capital to purchase land as it becomes available on the market. This is particularly important in competitive markets where land is purchased quickly.

An initial investment of $2.5 million in this program was made in the 2019-21 session, and an additional $30 million investment in 2021-23. The initial $2.5 million went toward purchasing land for three properties: one homeownership transaction that will ultimately result in ten new homes, and two affordable rental housing projects that will ultimately result in 320 new units. These three loans have already been repaid, returning that $2.5 million, plus interest, into the loan fund. The returned resources have nearly all been deployed to purchasing property again, proving the viability of circulating these key resources. Additionally, OHCS has already received nine applications for approximately $10.8 million of the funds from the 2021-23 session. Three are homeownership projects, and six are for affordable rental housing developments. Since these projects are still early in the planning phase, it is unclear how many units these will create.

Recipients of LAP funds have eight years to repay the loans; however, early activity has shown that the initial three loans were repaid in 18 months to two years, reinfusing the loan fund more quickly than anticipated.

Equity and Racial Justice Impact

Oregon has lacked investments in Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities and organizations that serve these communities, including a lack of access to land to develop affordable housing or create new

opportunities for homeownership. This lack of investment is compounded by government policies (I.e., redlining and gentrification) that have caused generational harm and have deeply restricted the ability for these communities to thrive and accumulate wealth. This is coupled with the fact that land for affordable housing development is in short supply and difficult to obtain. Because of this lack of investment, organizations or entities without the resources to compete in hot housing markets generally concentrate units in less desirable places without strong economic, environmental, and educational outcomes.

Providing LAP to communities will allow eligible entities to build housing in high opportunity areas that have better economic, environmental, and educational outcomes. LAP includes a set-aside for culturally specific organizations, specifically Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities, which meet HUD's definition of "least likely to apply." An identifiable presence of a specific demographic group exists in the housing market area, but members of that group are not likely to apply for the opportunity without targeted outreach.

The program also requires that affordable housing be developed within eight years of purchasing the land. Often OHCS programs like Local Innovation and Fast Track (LIFT) and low-income housing tax credits (LIHTC) are financing vehicles used to develop the land, making those developments comply with equity measures within those programs. The LAP program, as designed, is particularly well suited for homeownership, with 40 percent of the loan funding made available for this use. Homeownership has been identified as a critical wealth-building tool often out of reach for Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities. This program increases the ability of nonprofit and governmental groups, including OHCS, to further equity and racial justice priorities by enhancing homeownership opportunities to create more affordable housing. OHCS will be able to measure both homeownership opportunities added by this program and the number of additional affordable housing units tied to this resource.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$75,000	$0	**$75,000**
Special Payments	$10,000,000	$10,000,000	$0	**$20,000,000**
Total Package 111	**$10,000,000**	**$10,075,000**	**$0**	**$20,075,000**

2025-27 Fiscal Impact

The General Fund is a one-time resource and will phase out in the 2025-27 budget. Other Funds limitation will continue to be needed as funds are repaid and then reloaned.

Policy Package 114 CARE for Children in Affordable Housing

This Package is not included in the Legislatively Adopted Budget

Package Description

This package requests $20 million in General Fund to continue implementation efforts of the Co-location of Affordable Rental Housing and Early Childcare and Education (CARE) program, supporting the development of childcare and early learning centers inside publicly supported affordable housing projects in Oregon.

This investment will expand co-location efforts currently underway in a pilot funded by an initial $10 million investment the Oregon Legislature made in the 2021 Legislative Session. The Oregon Housing Stability Council has approved the draft CARE program framework. As of summer 2022, OHCS is developing a competitive request for proposal (RFP) process to select a third-party Community Development Finance Institution (CDFI) to:

- Manage the CARE loan fund
- Provide technical assistance to potential partners
- Coordinate with local governments
- Assist OHCS in project selection and the award process
- Raise funds from philanthropic organizations and other local, public funds to match the state investment
- Ensure geographic diversity of project selection

OHCS will add the additional $20 million investment to the CARE program's three main funding pools:

- A Low-Interest Loan Fund
- An Early Childhood Education (ECE) Facilities Grant Pool
- A Family Childcare Repair and Renovation Grant Pool

Purpose

The Oregon Regional Housing Needs Analysis estimates that 584,000 new housing units of all types and across price points are needed to account for the current and anticipated housing demand over the next two decades. At the same time, Oregon is experiencing a similar crisis in available childcare across the state. The Low-Income Investment Fund (LIIF) report,

commissioned by OHCS at the behest of the Legislature, found that every county in Oregon is considered a ”childcare desert” for children aged 0 to 2 (defined as a region where at least three children need care per available regulated childcare slot) and 33 of Oregon’s 36 counties are childcare deserts for children ages 0 to 5.

No dedicated source of state or federal funding exists within Early Childcare Education (ECE) programs to support facility development, and ECE operators face severe challenges in financing the physical construction of all types of childcare facilities. Considering the need for ECE and affordable housing, the public will benefit from both disciplines. The benefit residents within affordable housing may receive from having quality childcare on-site and utilizing affordable housing developments to create additional childcare opportunities was recognized as an effective and efficient strategy by the Oregon Legislature in the 2021 Legislative Session and has shown promising results in communities along the west coast. The new CARE program is a systemic approach to address two of the most fundamental needs for Oregon families, ensuring that children have safe homes and quality care.

How Achieved

The additional investment in the co-location of ECE and affordable rental housing will allow Oregon to be at the forefront of this emerging concept, combining two distinct and complex policy areas that help directly address concurrent crises.

OHCS is currently developing its process to select a third-party program CDFI administrator, in coordination with the Oregon Early Learning Division (ELD), basing the selection on:

- Experience in providing technical assistance in both affordable housing and ECE disciplines
- Demonstrated outcomes in managing similar investment funds
- Established partnerships with community partners and philanthropic organizations
- Commitment to serving low-income, BIPOC families and rural communities
- A track record of successfully evaluating and tracking program impact

The third-party administrator will manage the three funding sources within the CARE loan program in partnership with OHCS and ELD.

Low-Interest Loan Fund

This pool of investment dollars will be used for loans for pre-development, acquisition, construction, or costs of converting a space in newly constructed, preserved, enhanced, or retrofitted ECE facility located in or on the same site as a publicly financed affordable rental housing project. The Low-Interest Loan Fund would actively seek partnerships with additional investors to enhance loan resources, including private, philanthropic, and other public sources of capital.

ECE Facilities Grant Pool:

CARE would allocate a portion of the funds for grants for any pre-development, acquisition, construction, or fit-out costs related to newly constructed, preserved, enhanced, or retrofitted ECE facilities located in or on the same site as an affordable rental housing project. The ECE Facilities Grant Pool would actively seek local, state, and federal partnerships, in addition to philanthropic capital, to increase grant availability in this fund. Grants could also be packaged with loans from the Low-Interest Loan Fund. Program administrators will determine caps on a project-by-project basis using locational comparisons, current construction cost models, and other applicable data yet to be determined.

Family Child Care Repair and Renovation Grants:

CARE would create a pool of resources for grant purposes to use for any costs associated with improving the indoor or outdoor space of an existing unit of affordable housing (OHCS restricted) to accommodate a Family Child Care provider. These funds are expected to serve rural communities, where in-home, family-type childcare opportunities are most common. Additional state investments may be layered into this funding formula or modified depending upon availability, need, and outcomes.

Staffing Impact

This program is being supported by the Affordable Rental Housing Division's planning and policy group who will administer the contract with a Community Development Financial Institution. This strategy was selected in order to support the dynamic needs of these resources bringing affordable housing and early childcare education together, as well as to best provide the opportunity to leverage other private and public resources to support this much needed investment.

Quantifying Results

This program has not been established, so we have no past activity to look to in order to project future success. However, estimating the potential number of additional childcare slots that can be added throughout the state is possible based on some assumptions in the study completed by LIIF. Based on some low and high estimates of both the cost of construction or renovation per child and the amount of leveraged dollars this will result in, it is likely that an investment of $20 million in this program could create, preserve, or enhance somewhere between 1,450 and 2,474 childcare slots in Oregon.

Equity and Racial Justice Impact

The CARE program helps OHCS meet its commitment to equity and racial justice in program creation and implementation by growing opportunities for two critical, unmet needs. Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal

communities experience disparities more acutely in both housing and childcare. When choosing our third-party administrator, the agency has the power to enforce these commitments from the beginning, and track progress as the project grows.

The project framework prioritizes developments committed to serving Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal, rural communities, and areas with severe ECE supply shortages. OHCS will work to secure a commitment to equity, diversity, and inclusion within the workforce of awarded projects.

Additionally, the LIIF report indicates that ECE providers are predominantly women and people of color who often operate under-resourced businesses. The loan fund brings investments directly into many existing Minority, Women, and Emerging Small Business (MWESB) businesses by offering favorable financing options and grants.

Oregonian children aged 0 to 5 are more diverse than ever. The share of young children identified as Hispanic and the share identified as Black, Indigenous, and people of color (BIPOC), including individuals of Hispanic origin, are at least 1.5 times that of Oregon's total population. Thirty-six percent of the state's children ages 0 to 5 are BIPOC. The co-location program will provide childcare resources on-site for families in our affordable housing while supporting small businesses and early childhood education.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$20,000,000	$0	$0	**$20,000,000**
Total Package 114	**$20,000,000**	**$0**	**$0**	**$20,000,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out in the 2025-27 budget.

Governor's Budget

The Governor's Budget reduced the General Fund amount to $5 million.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$5,000,000	$0	$0	**$5,000,000**
Total Package 114	**$5,000,000**	**$0**	**$0**	**$5,000,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out in the 2025-27 budget.

Policy Package 805 Affordable Housing Realignment

Package Description

This package allows for a change in business processes from multiple programs and fund offerings for financing of affordable rental housing projects to one consolidated annual Notice of Funding Availability, which is expected to result in more projects being ready to develop sooner, lessening the risk of market volatility on projects, and reducing the time between funding commitments and project completion. Several strategies will be employed to implement the process change and support applicants seeking financing for affordable rental housing financing through OHCS.

We will create a process to prequalify organizations that wish to apply for funding, by establishing standards that applicants will have to meet before they are accepted for review. For entities that cannot meet these standards, a revolving loan program capitalized by a one-time $9.7 million General Fund appropriation will serve as bridge financing to help applicants finance permits, architectural services, or other pre-development costs, which will be repaid when the applicant submits a more complete application and receives a funding award. The General Fund money will be transferred to an OHCS account to enable the funds to be loaned and repaid.

The new award process will continue to be competitive, but on a first-come, first-reviewed basis, after completion of all predevelopment activities. Additional financial incentives may be awarded to projects meeting goals of equity and racial justice, community partnerships, or housing to meet other targeted needs beyond production volume and affordability.

Staffing Impact

This change in business processes requires 26 additional positions in the Affordable Rental Housing Division, which will be funded through application fees charged to project sponsors. The division is creating several new teams to focus on specific activities, including a new data team to ensure policy objectives are being met. In addition, the Director of Affordable Rental Housing position is reclassified from a Business Operations Administrator 1 to a Business Operations Administrator 2 to reflect the higher level of responsibilities with this staffing increase.

FTE	Position Number	Class	Title	Monthly Rate
(1.00)	0000871	Z7082 AP	Business Ops Administrator 1	($9,718)
1.00	0000871	Z7081 AP	Business Ops Administrator 2	$14,337
0.88	0002034	X7084 AP	Business Ops Manager 2	$7,630
0.88	0002035	C0861 AP	Program Analyst 2	$5,503
0.88	0002036	C0871 AP	Ops & Policy Analyst 2	$5,503

Housing and Community Services Department #91400

FTE	Position Number	Class	Title	Monthly Rate
0.88	0002037	C0108 AP	Admin Specialist 2	$3,964
0.88	0002038	C0104 AP	Office Specialist 2	$3,215
0.88	0002039	X7324 AP	Grants, Loans, Prog Manager 2	$7,630
0.79	0002040	C0862 AP	Program Analyst 3	$6,051
0.88	0002041	C0871 AP	Ops & Policy Analyst 2	$5,503
0.79	0002042	C1003 AP	Loan Specialist 3	$6,350
0.79	0002043	C0108 AP	Admin Specialist 2	$3,964
0.79	0002044	C3268 AP	Construction Proj Manager 2	$6,350
0.88	0002045	C1003 AP	Loan Specialist 3	$6,350
0.88	0002046	C1003 AP	Loan Specialist 3	$6,350
0.88	0002047	C1003 AP	Loan Specialist 3	$6,350
0.83	0002048	X7624 AP	Policy, Planning, Dev Manager 2	$7,630
0.83	0002049	X0863 AP	Program Analyst 4	$7,274
0.83	0002050	X0863 AP	Program Analyst 4	$7,274
0.83	0002051	X0863 AP	Program Analyst 4	$7,274
0.88	0002052	X7083 AP	Business Ops Manager 3	$8,408
0.88	0002053	X7084 AP	Business Ops Manager 2	$7,630
0.79	0002054	C1001 AP	Loan Specialist 1	$4,555
0.79	0002055	C1001 AP	Loan Specialist 1	$4,555
0.88	0002056	X7083 AP	Business Ops Manager 3	$8,408
0.79	0002062	C0861 AP	Program Analyst 2	$5,503
0.79	0002063	C0861 AP	Program Analyst 2	$5,503
0.92	0002070	X7082 AP	Business Ops Administrator 1	$9,718

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$5,282,867	$0	**$5,282,867**
Services & Supplies	$0	$510,520	$0	**$510,520**
Special Payments	$9,700,000	$9,700,000	$0	**$19,400,000**
Total Package 805	**$9,700,000**	**$15,493,387**	**$0**	**$25,193,387**

2025-27 Fiscal Impact

These positions and Services and Supplies costs are permanent and will be adjusted during 2025-27 budget preparation. The General Fund is one-time funding and will be phased out in 2025-27 budget preparation. The Other Funds Special Payments will be adjusted based on remaining money in the fund and projected loan repayments.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 805 - Affordable Housing Realignment

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	9,700,000	-	-	-	-	-	9,700,000
Transfer from General Fund	-	-	9,700,000	-	-	-	9,700,000
Total Revenues	**$9,700,000**	**-**	**$9,700,000**	**-**	**-**	**-**	**$19,400,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	3,466,079	-	-	-	3,466,079
Empl. Rel. Bd. Assessments	-	-	1,160	-	-	-	1,160
Public Employees' Retire Cont	-	-	621,121	-	-	-	621,121
Social Security Taxes	-	-	262,052	-	-	-	262,052
Paid Family Medical Leave Insurance	-	-	13,548	-	-	-	13,548
Worker's Comp. Assess. (WCD)	-	-	1,004	-	-	-	1,004
Mass Transit Tax	-	-	20,797	-	-	-	20,797
Flexible Benefits	-	-	871,200	-	-	-	871,200
Reconciliation Adjustment	-	-	25,906	-	-	-	25,906
Total Personal Services	**-**	**-**	**$5,282,867**	**-**	**-**	**-**	**$5,282,867**
Services & Supplies							
Instate Travel	-	-	39,600	-	-	-	39,600
Employee Training	-	-	37,050	-	-	-	37,050
Office Expenses	-	-	71,280	-	-	-	71,280
Telecommunications	-	-	23,760	-	-	-	23,760
Data Processing	-	-	29,040	-	-	-	29,040
Employee Recruitment and Develop	-	-	5,590	-	-	-	5,590
Other Services and Supplies	-	-	127,400	-	-	-	127,400

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 805 - Affordable Housing Realignment

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	111,800	-	-	-	111,800
IT Expendable Property	-	-	65,000	-	-	-	65,000
Total Services & Supplies	**-**	**-**	**$510,520**	**-**	**-**	**-**	**$510,520**
Special Payments							
Intra-Agency Gen Fund Transfer	9,700,000	-	-	-	-	-	9,700,000
Loans Made - Other	-	-	9,700,000	-	-	-	9,700,000
Total Special Payments	**$9,700,000**	**-**	**$9,700,000**	**-**	**-**	**-**	**$19,400,000**
Total Expenditures							
Total Expenditures	9,700,000	-	15,493,387	-	-	-	25,193,387
Total Expenditures	**$9,700,000**	**-**	**$15,493,387**	**-**	**-**	**-**	**$25,193,387**
Ending Balance							
Ending Balance	-	-	(5,793,387)	-	-	-	(5,793,387)
Total Ending Balance	**-**	**-**	**($5,793,387)**	**-**	**-**	**-**	**($5,793,387)**
Total Positions							
Total Positions							26
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**26**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 805 - Affordable Housing Realignment

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							22.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**22.00**

Policy Package 806 Expenditure Alignment

Package Description

This package adjusts expenditure limitation due to changes since the publication of the Governor's Budget. In this program unit, two positions that were added in Policy Package 102 are transferred out to the Project-Based Rental Assistance program unit.

Staffing Impact

Two Program Analyst 3 positions (1.84 FTE) were included in the Multifamily Rental Housing program unit to develop and administer a Family Self Sufficiency (FSS) program to support tenants living in our HUD Contract Administration properties. After the Governor's Budget was published, OHCS determined that the positions should be in the Project-Based Rental Assistance program unit, where they are classified at the Program Analyst 2 level.

FTE	Position Number	Class	Title	Monthly Rate
(0.92)	0001943	C0862 AP	Program Analyst 3	($6,051)
(0.92)	0001944	C0862 AP	Program Analyst 3	($6,051)

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	($409,763)	$0	**($409,763)**
Services & Supplies	$0	($40,320)	$0	**($40,320)**
Total Package 806	**$0**	**($450,083)**	**$0**	**($450,083)**

2025-27 Fiscal Impact

No impact in this program unit.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 806 - Expenditure Alignment

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(266,244)	-	-	-	(266,244)
Empl. Rel. Bd. Assessments	-	-	(96)	-	-	-	(96)
Public Employees' Retire Cont	-	-	(47,710)	-	-	-	(47,710)
Social Security Taxes	-	-	(20,368)	-	-	-	(20,368)
Paid Family Medical Leave Insurance	-	-	(1,064)	-	-	-	(1,064)
Worker's Comp. Assess. (WCD)	-	-	(84)	-	-	-	(84)
Mass Transit Tax	-	-	(1,597)	-	-	-	(1,597)
Flexible Benefits	-	-	(72,600)	-	-	-	(72,600)
Total Personal Services	**-**	**-**	**($409,763)**	**-**	**-**	**-**	**($409,763)**
Services & Supplies							
Instate Travel	-	-	(3,300)	-	-	-	(3,300)
Employee Training	-	-	(2,850)	-	-	-	(2,850)
Office Expenses	-	-	(5,940)	-	-	-	(5,940)
Telecommunications	-	-	(1,980)	-	-	-	(1,980)
Data Processing	-	-	(2,420)	-	-	-	(2,420)
Employee Recruitment and Develop	-	-	(430)	-	-	-	(430)
Other Services and Supplies	-	-	(9,800)	-	-	-	(9,800)
Expendable Prop 250 - 5000	-	-	(8,600)	-	-	-	(8,600)
IT Expendable Property	-	-	(5,000)	-	-	-	(5,000)
Total Services & Supplies	**-**	**-**	**($40,320)**	**-**	**-**	**-**	**($40,320)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 806 - Expenditure Alignment

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	(450,083)	-	-	-	(450,083)
Total Expenditures	**-**	**-**	**($450,083)**	**-**	**-**	**-**	**($450,083)**
Ending Balance							
Ending Balance	-	-	450,083	-	-	-	450,083
Total Ending Balance	**-**	**-**	**$450,083**	**-**	**-**	**-**	**$450,083**
Total Positions							
Total Positions							(2)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(2)**
Total FTE							
Total FTE							(1.84)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(1.84)**

Policy Package 810 Statewide Adjustments

Package Description

This package makes statewide adjustments to Attorney General and Department of Administration charges.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	($1,233)	($143,508)	($15)	**($144,756)**
Total Package 810	**($1,233)**	**($143,508)**	**($15)**	**($144,756)**

2025-27 Fiscal Impact

These costs will be adjusted during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,233)	-	-	-	-	-	(1,233)
Federal Funds	-	-	-	(15)	-	-	(15)
Total Revenues	**($1,233)**	**-**	**-**	**($15)**	**-**	**-**	**($1,248)**
Services & Supplies							
Attorney General	(1,233)	-	(143,508)	(15)	-	-	(144,756)
Total Services & Supplies	**($1,233)**	**-**	**($143,508)**	**($15)**	**-**	**-**	**($144,756)**
Total Expenditures							
Total Expenditures	(1,233)	-	(143,508)	(15)	-	-	(144,756)
Total Expenditures	**($1,233)**	**-**	**($143,508)**	**($15)**	**-**	**-**	**($144,756)**
Ending Balance							
Ending Balance	-	-	143,508	-	-	-	143,508
Total Ending Balance	**-**	**-**	**$143,508**	**-**	**-**	**-**	**$143,508**

Policy Package 811 Budget Reconciliation

Package Description

This package adjusts expenditure limitation related to Senate Bill 5506, the budget reconciliation bill. In this program unit, proceeds and Special Payments related to lottery-backed bonds are added. These funds are estimated to preserve 1,075 units of existing affordable housing. This can include publicly supported affordable housing, properties with federal project-based rental assistance contracts, rent subsidies, manufactured dwelling parks, and properties undergoing recapitalization.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$0	$50,000,000	$0	**$50,000,000**
Total Package 811	**$0**	**$50,000,000**	**$0**	**$50,000,000**

2025-27 Fiscal Impact

This is one-time funding, but due to construction timelines, it may not be fully expended during the 2023-25 biennium. Limitation will be adjusted to allow spending of any cash balance during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 811 - Budget Reconciliation

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	50,000,000	-	-	-	50,000,000
Total Revenues	**-**	**-**	**$50,000,000**	**-**	**-**	**-**	**$50,000,000**
Special Payments							
Other Special Payments	-	-	50,000,000	-	-	-	50,000,000
Total Special Payments	**-**	**-**	**$50,000,000**	**-**	**-**	**-**	**$50,000,000**
Total Expenditures							
Total Expenditures	-	-	50,000,000	-	-	-	50,000,000
Total Expenditures	**-**	**-**	**$50,000,000**	**-**	**-**	**-**	**$50,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 813 Policy Bills

Package Description

In this program unit, this package implements Legislative actions in House Bills 2001 and 3395. HB 2001 established the Oregon Housing Needs Analysis (OHNA) and created housing production goals. The bill also establishes a program to expand production capacity for modular housing and components. HB 3395 created a grant program for developing community housing supporting agricultural workers and created an affordable housing loan guarantee fund to be administered by one or more nonprofit corporations.

How Achieved

HB 2001 tasked The Department of Administrative Services (DAS) with performing the housing needs analysis with the cooperation of OHCS and the Department of Land Conservation and Development. OHCS is required to create a publicly available statewide housing production dashboard and update it annually. Three permanent positions were authorized for these efforts and one position (0.75 FTE) is in this program unit.

General Fund of $20.2 million was appropriated for the modular housing program, including a limited duration position to develop and administer the program. The program is intended to increase the supply of affordable housing in the state, and the bill allows grants or loans, and the option to have the program administered by a third party. At the time the Legislatively Adopted Budget is published, complete program requirements have not been determined. If OHCS decided to loan the funds, authorization to transfer the funds to an OHCS account will be required.

The community housing for agricultural workers must meet requirements defined in HB 3395, including where it is located, types of housing, and entities eligible to receive funding. General Fund of $10.2 million was appropriated for this program, including funding for a limited duration position (0.88 FTE) in this program unit. As with the modular housing program, OHCS is still designing this program as the LAB is being published.

Finally, an affordable loan guarantee fund operated by one or more nonprofit corporations was funded in HB 3395 with $20 million General Fund. The nonprofit corporations must be a community development financial institution that operates statewide in order to receive program funds. Again, program design is incomplete at this writing.

Staffing Impact

Three positions were approved in the Multifamily Rental Housing program unit as a result of these bills. A permanent Operations and Policy Analyst 3 position will begin in January 2024 to assist with the OHNA implementation. A limited

duration Operations and Policy Analyst 3 position administer the modular housing program, and a limited duration Program Analyst 3 position will oversee the agricultural worker housing program.

FTE	Position Number	Class	Title	Monthly Rate
0.75	0002005	C0872 AP	Ops & Policy Analyst 3	$6,350
0.88	0002006	C0872 AP	Ops & Policy Analyst 3	$6,350
0.88	0002074	C0862 AP	Program Analyst 3	$6,051

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$572,700	$0	$0	**$572,700**
Services & Supplies	$84,550	$0	$0	**$84,550**
Special Payments	$50,000,000	$0	$0	**$50,000,000**
Total Package 813	**$50,657,250**	**$0**	**$0**	**$50,657,250**

2025-27 Fiscal Impact

The permanent position (number2005) will increase to 24 months during 2025-27 budget preparation. The other two positions are limited duration and will phase out, along with related Services and Supplies and all Special Payments.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 813 - Policy Bills

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	50,657,250	-	-	-	-	-	50,657,250
Total Revenues	**$50,657,250**	**-**	**-**	**-**	**-**	**-**	**$50,657,250**
Personal Services							
Class/Unclass Sal. and Per Diem	374,721	-	-	-	-	-	374,721
Empl. Rel. Bd. Assessments	131	-	-	-	-	-	131
Public Employees' Retire Cont	67,150	-	-	-	-	-	67,150
Social Security Taxes	28,666	-	-	-	-	-	28,666
Paid Family Medical Leave Insurance	1,498	-	-	-	-	-	1,498
Worker's Comp. Assess. (WCD)	114	-	-	-	-	-	114
Mass Transit Tax	2,248	-	-	-	-	-	2,248
Flexible Benefits	99,000	-	-	-	-	-	99,000
Reconciliation Adjustment	(828)	-	-	-	-	-	(828)
Total Personal Services	**$572,700**	**-**	**-**	**-**	**-**	**-**	**$572,700**
Services & Supplies							
Instate Travel	4,500	-	-	-	-	-	4,500
Employee Training	4,275	-	-	-	-	-	4,275
Office Expenses	8,100	-	-	-	-	-	8,100
Telecommunications	2,700	-	-	-	-	-	2,700
Data Processing	3,300	-	-	-	-	-	3,300
Attorney General	25,000	-	-	-	-	-	25,000
Employee Recruitment and Develop	645	-	-	-	-	-	645
Other Services and Supplies	15,630	-	-	-	-	-	15,630

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 813 - Policy Bills

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	12,900	-	-	-	-	-	12,900
IT Expendable Property	7,500	-	-	-	-	-	7,500
Total Services & Supplies	**$84,550**	**-**	**-**	**-**	**-**	**-**	**$84,550**
Special Payments							
Other Special Payments	50,000,000	-	-	-	-	-	50,000,000
Total Special Payments	**$50,000,000**	**-**	**-**	**-**	**-**	**-**	**$50,000,000**
Total Expenditures							
Total Expenditures	50,657,250	-	-	-	-	-	50,657,250
Total Expenditures	**$50,657,250**	**-**	**-**	**-**	**-**	**-**	**$50,657,250**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 813 - Policy Bills

Cross Reference Name: Multifamily Rental Housing Programs
Cross Reference Number: 91400-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.51
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.51**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-030-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Non-business Lic. and Fees	183,903	-	-	-	-	-
Public Utilities Fees	8,624,559	8,532,967	8,532,967	9,343,589	9,343,589	9,343,589
Charges for Services	1,219,577	60,835	60,835	30,000	30,000	30,000
Admin and Service Charges	21,811,536	27,562,172	27,562,172	41,429,700	38,231,313	37,677,200
Fines and Forfeitures	113,517	18,350	18,350	40,000	40,000	40,000
Lottery Bonds	-	20,000,000	20,000,000	125,000,000	100,000,000	50,000,000
Interest Income	3,840,346	6,088,031	6,088,031	2,810,670	2,810,670	2,810,670
Housing Div Loan Repayments	86,899	52,291	52,291	5,616,385	5,616,385	5,616,385
Other Revenues	(4,717,386)	12,800	12,800	55,000	55,000	55,000
Transfer In - Intrafund	9,388,124	5,462,515	5,462,515	4,892,045	4,892,045	4,892,045
Transfer from General Fund	8,938,012	5,320,975	295,320,975	10,000,000	-	9,700,000
Tsfr From Revenue, Dept of	82,864,380	68,667,835	68,667,835	87,577,846	67,640,000	67,640,000
Tsfr From Oregon Health Authority	75,000	-	-	-	-	-
Transfer Out - Intrafund	(7,260,953)	(19,778,318)	(20,615,946)	(24,008,402)	(24,008,402)	(24,076,077)
Total Other Funds	**$125,167,514**	**$122,000,453**	**$411,162,825**	**$262,786,833**	**$204,650,600**	**$163,728,812**
Federal Funds						
Federal Funds	26,323,913	37,231,486	37,274,870	37,840,890	37,840,890	37,840,875
Total Federal Funds	**$26,323,913**	**$37,231,486**	**$37,274,870**	**$37,840,890**	**$37,840,890**	**$37,840,875**
Nonlimited Other Funds						
Admin and Service Charges	104,054	150,000	150,000	150,000	150,000	150,000
Interest Income	38,988	73,818	73,818	73,818	73,818	73,818
Housing Div Loan Repayments	692,048	561,050	561,050	61,050	61,050	61,050
Other Revenues	(6,775)	-	-	-	-	-
Transfer In - Intrafund	872,829	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-030-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Nonlimited Other Funds						
Transfer Out - Intrafund	-	(135,590)	(135,590)	-	-	-
Total Nonlimited Other Funds	**$1,701,144**	**$649,278**	**$649,278**	**$284,868**	**$284,868**	**$284,868**

Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Multifamily Rental Housing Programs

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS								
Non-business Lic. & Fees								
Marinas & Manufactured Dwelling Parks Reg	3400	0210	$183,903	$0	$0	$0	$0	$0
Public Utilities Fees								
Public Purpose Charge (HDGP)	3400	0240	$8,624,559	$8,532,967	$8,532,967	$9,343,589	$9,343,589	$9,343,589
Charges for Services								
Portfolio Administration Charges	3400	0410	$6,960	$60,835	$60,835	$30,000	$30,000	$30,000
Marinas & Manuf Homes Assess (MMCRC)	3400	0410	$1,212,617	$0	$0	$0	$0	$0
Admin and Service Charges								
Affordable Rental Housing Charges (multiple progs)	3400	0415	$18,496,940	$22,222,753	$22,222,753	$36,755,451	$33,557,064	$33,002,951
Portfolio Administration Charges	3400	0415	$3,314,596	$5,339,419	$5,339,419	$4,674,249	$4,674,249	$4,674,249
Fines and Forfeitures								
Manufactured Home Park Civil Penalties	3400	0505	$3,350	$0	$0	$0	$0	$0
Farm Labor Civil Penalties (AWHDP)	3400	0505	$110,167	$18,350	$18,350	$40,000	$40,000	$40,000
Lottery Bonds								
Lottery Bonds (Housing Preservation)	3400	0565	$0	$0	$0	$125,000,000	$100,000,000	$50,000,000
Lottery Bonds (Wildfire Recovery)	3400	0565	$0	$20,000,000	$20,000,000	$0	$0	$0
Interest Income								
Interest Earnings (Acq of Market Rate Hsg)	3400	0605	$0	$161,250	$161,250	$0	$0	$0
Interest Earnings (AWHDP)	3400	0605	$468	$12	$12	$675	$675	$675
Interest Earnings (Conduit)	3400	0605	$34,407	$59,682	$59,682	$10,030	$10,030	$10,030
Interest Earnings (E&D)	3400	0605	$0	$37,428	$37,428	$0	$0	$0
Interest Earnings (GHAP)	3400	0605	$1,358,904	$1,686,300	$1,686,300	$1,400,000	$1,400,000	$1,400,000
Interest Earnings (HDGP)	3400	0605	$1,483,594	$976,776	$976,776	$1,388,642	$1,388,642	$1,388,642
Interest Earnings (LAP)	3400	0605	$0	$0	$0	$11,323	$11,323	$11,323
Interest Earnings (Loan Guar Prog)	3400	0605	$0	$1,874,752	$1,874,752	$0	$0	$0
Interest Earnings (MH Hsg)	3400	0605	$0	$91,831	$91,831	$0	$0	$0
Interest Earnings (MMCRC)	3400	0605	$45,229	$0	$0	$0	$0	$0
Interest Earnings (Preservation)	3400	0605	$917,744	$1,200,000	$1,200,000	$0	$0	$0
Housing Div Loan Repayments								
Loan Repayments (GHAP)	3400	0930	$23,032	$22,000	$22,000	$0	$0	$0
Loan Repayments (HDGP)	3400	0930	$17,415	$30,291	$30,291	$0	$0	$0
Loan Repayments (Land Acquisition Program)	3400	0930	$0	$0	$0	$5,000,000	$5,000,000	$5,000,000
Loan Repayments (Preservation)	3400	0930	$46,452	$0	$0	$616,385	$616,385	$616,385
Other Revenues	3400	0975	($4,717,386)	$12,800	$12,800	$55,000	$55,000	$55,000
Transfer In - Intrafund	3400	1010	$9,388,124	$5,462,515	$5,462,515	$4,892,045	$4,892,045	$4,892,045

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Multifamily Rental Housing Programs

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS (continued)								
Transfer from General Fund								
Affordable Rental Housing Funding Gaps	3400	1060	$0	$5,000,000	$55,000,000	$0	$0	$0
Affordable Rental Housing Preservation	3400	1060	$0	$0	$165,000,000	$0	$0	$0
Affordable Rental Housing Small Projects	3400	1060	$0	$0	$35,000,000	$0	$0	$0
COVID Relief Programs	3400	1060	$3,938,012	$0	$0	$0	$0	$0
Hacienda CDC	3400	1060	$2,000,000	$0	$0	$0	$0	$0
Land Acquisition Program	3400	1060	$0	$0	$30,000,000	$10,000,000	$0	$0
Naturally Occurring Affordable Housing	3400	1060	$0	$0	$10,000,000	$0	$0	$0
Pre-Development Program	3400	1060	$0	$0	$0	$0	$0	$9,700,000
Shelter Operations and Facilities	3400	1060	$0	$320,975	$320,975	$0	$0	$0
Umatilla Flood Relief	3400	1060	$3,000,000	$0	$0	$0	$0	$0
Tsfr From Revenue, Dept of								
Document Recording Fee (GHAP)	3400	1150	$82,864,380	$68,667,835	$68,667,835	$87,577,846	$67,640,000	$67,640,000
Tsfr From Oregn Health Authority	3400	1443	$75,000	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3400	2010	($7,260,953)	($19,778,318)	($20,615,946)	($24,008,402)	($24,008,402)	($24,076,077)
TOTAL OTHER FUNDS			**$125,167,514**	**$122,000,453**	**$411,162,825**	**$262,786,833**	**$204,650,600**	**$163,728,812**
FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (HOME)	6400	0995	$12,955,236	$23,961,439	$23,989,507	$24,470,145	$24,470,145	$24,470,130
US Dept. of Housing & Urban Dev (Nat HTF)	6400	0995	$13,368,677	$13,223,719	$13,238,051	$13,370,745	$13,370,745	$13,370,745
US Dept. of Housing & Urban Dev (Section 811 PRA)	6400	0995	$0	$46,328	$47,312	$0	$0	$0
TOTAL FEDERAL FUNDS			**$26,323,913**	**$37,231,486**	**$37,274,870**	**$37,840,890**	**$37,840,890**	**$37,840,875**
NONLIMITED OTHER FUNDS								
Admin and Service Charges								
Admin & Financing Fees (Conduit bonds)	3200	0415	$104,054	$150,000	$150,000	$150,000	$150,000	$150,000
Interest Income								
Other Programs	3200	0605	$38,988	$73,818	$73,818	$73,818	$73,818	$73,818
Interest Earnings (HELP)	3200	0605	$0	$0	$0	$0	$0	$0
Interest Earnings (ORR)	3200	0605	$0	$0	$0	$0	$0	$0
Housing Div Loan Repayments								
Other Programs	3200	0930	$692,048	$561,050	$561,050	$61,050	$61,050	$61,050
Loan Repayments (Land Acquisition Program)	3200	0930	$0	$0	$0	$0	$0	$0
Loan Repayments (ORR)	3200	0930	$0	$0	$0	$0	$0	$0

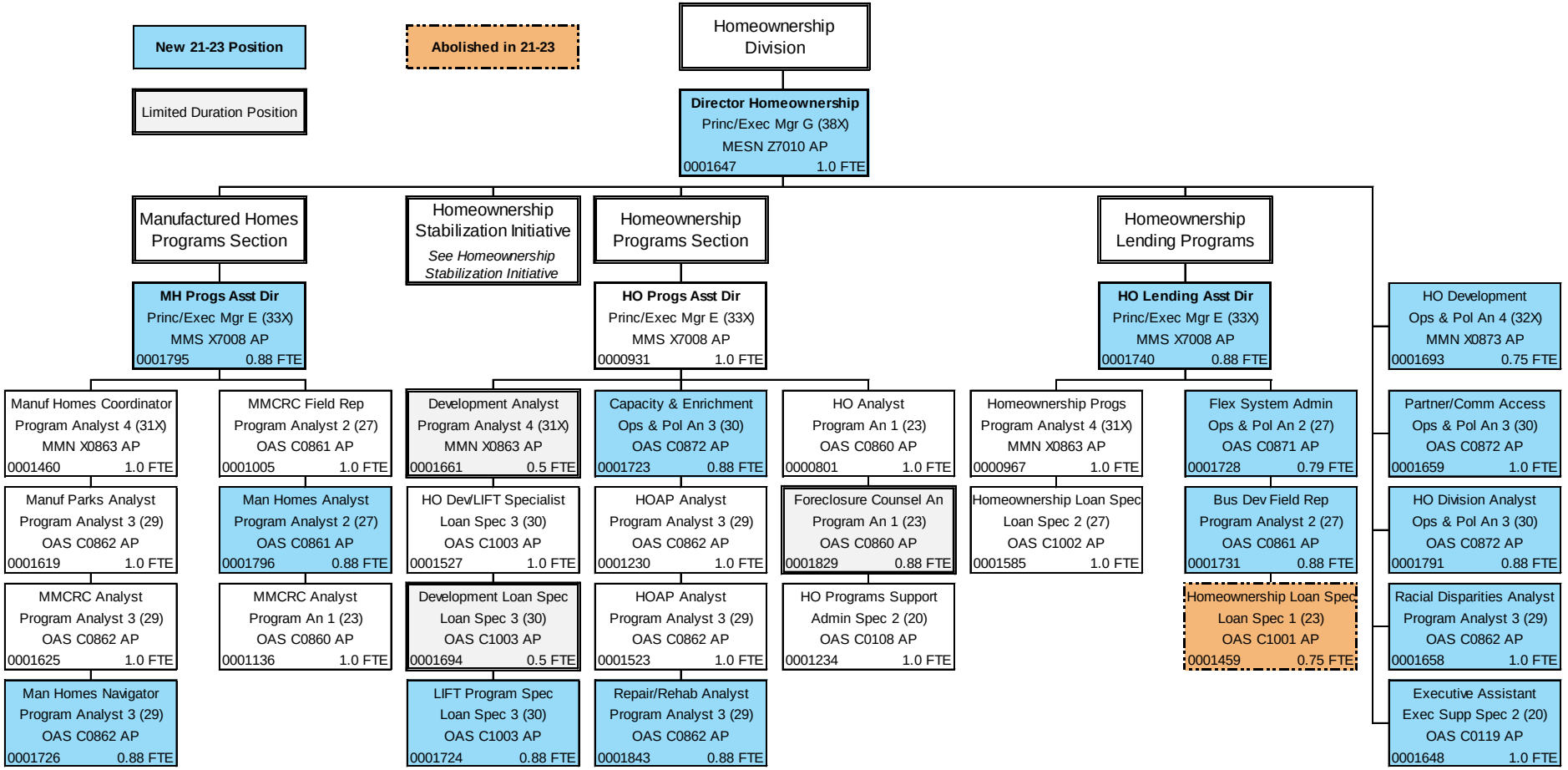
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Multifamily Rental Housing Programs								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
NONLIMITED OTHER FUNDS (continued)								
Other Revenues	3200	0975	($6,775)	$0	$0	$0	$0	$0
Transfer In - Intrafund	3200	1010	$872,829	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3200	2010	$0	($135,590)	($135,590)	$0	$0	$0
TOTAL NONLIMITED OTHER FUNDS			**$1,701,144**	**$649,278**	**$649,278**	**$284,868**	**$284,868**	**$284,868**

Single Family Housing Programs

OREGON HOUSING and COMMUNITY SERVICES

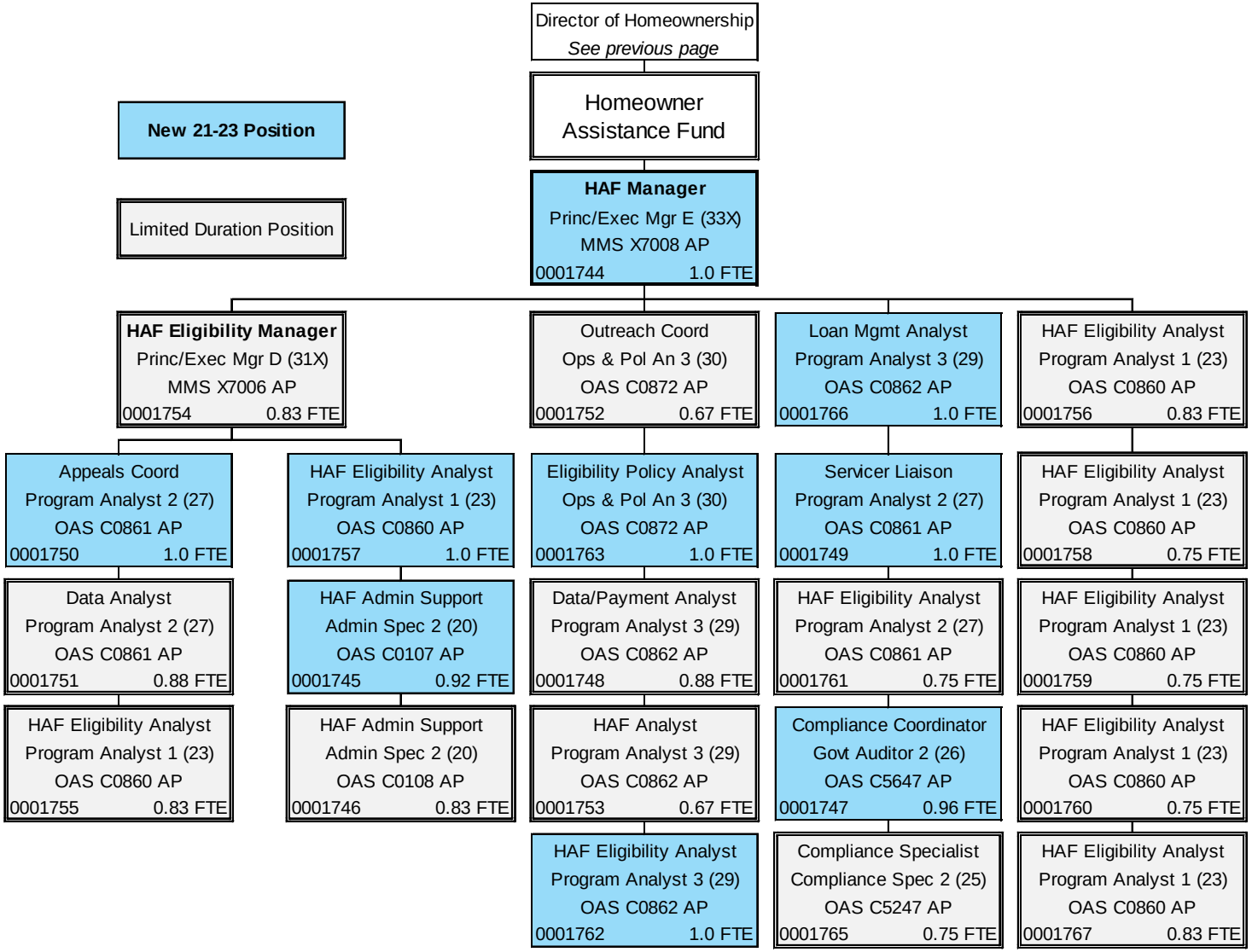
Housing and Community Services Department #91400

Single Family Housing Programs 2021-23 Organizational Chart (6/30/23)



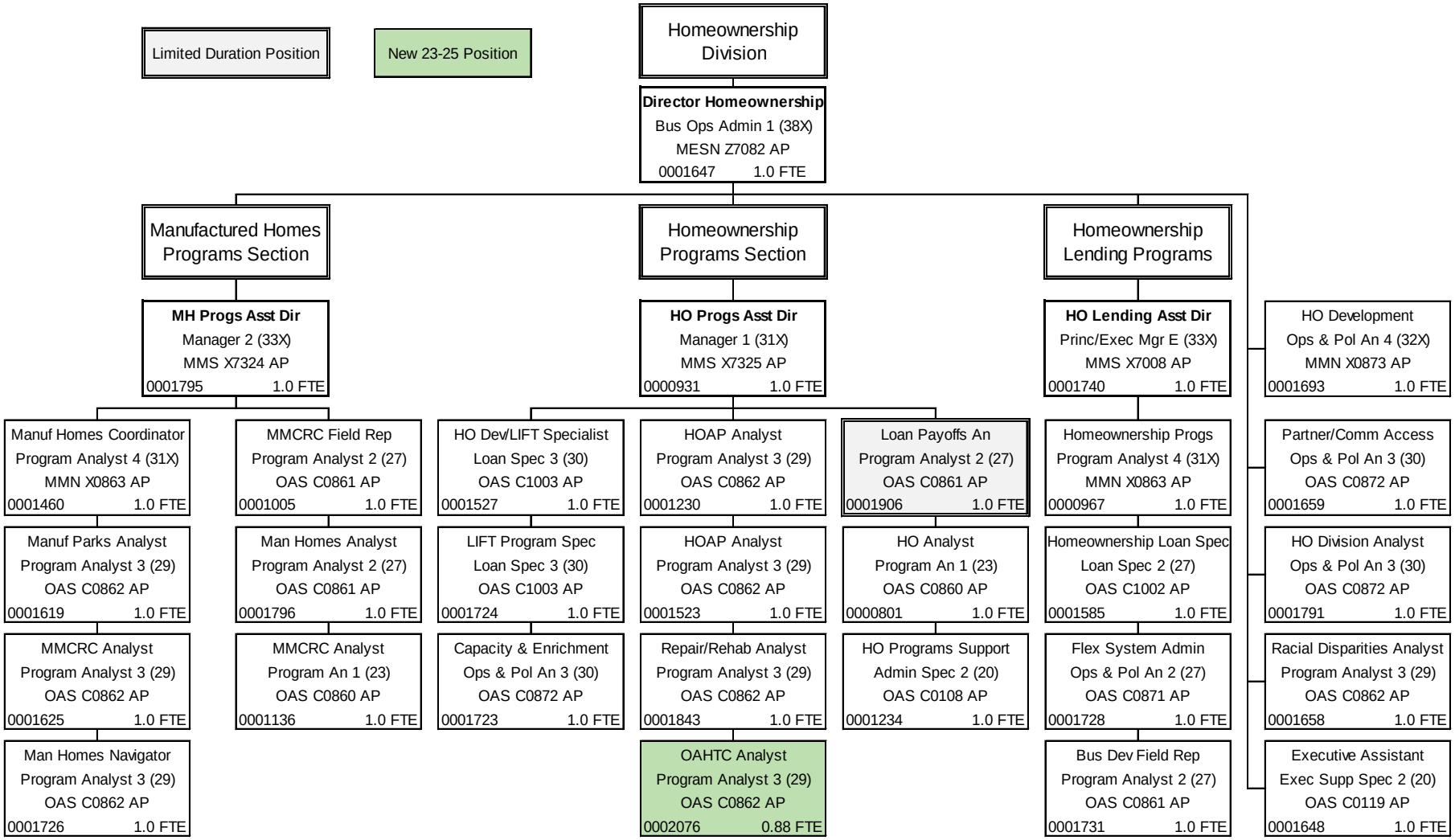
Housing and Community Services Department #91400

Single Family Housing Programs 2021-23 Organizational Chart (6/30/23)

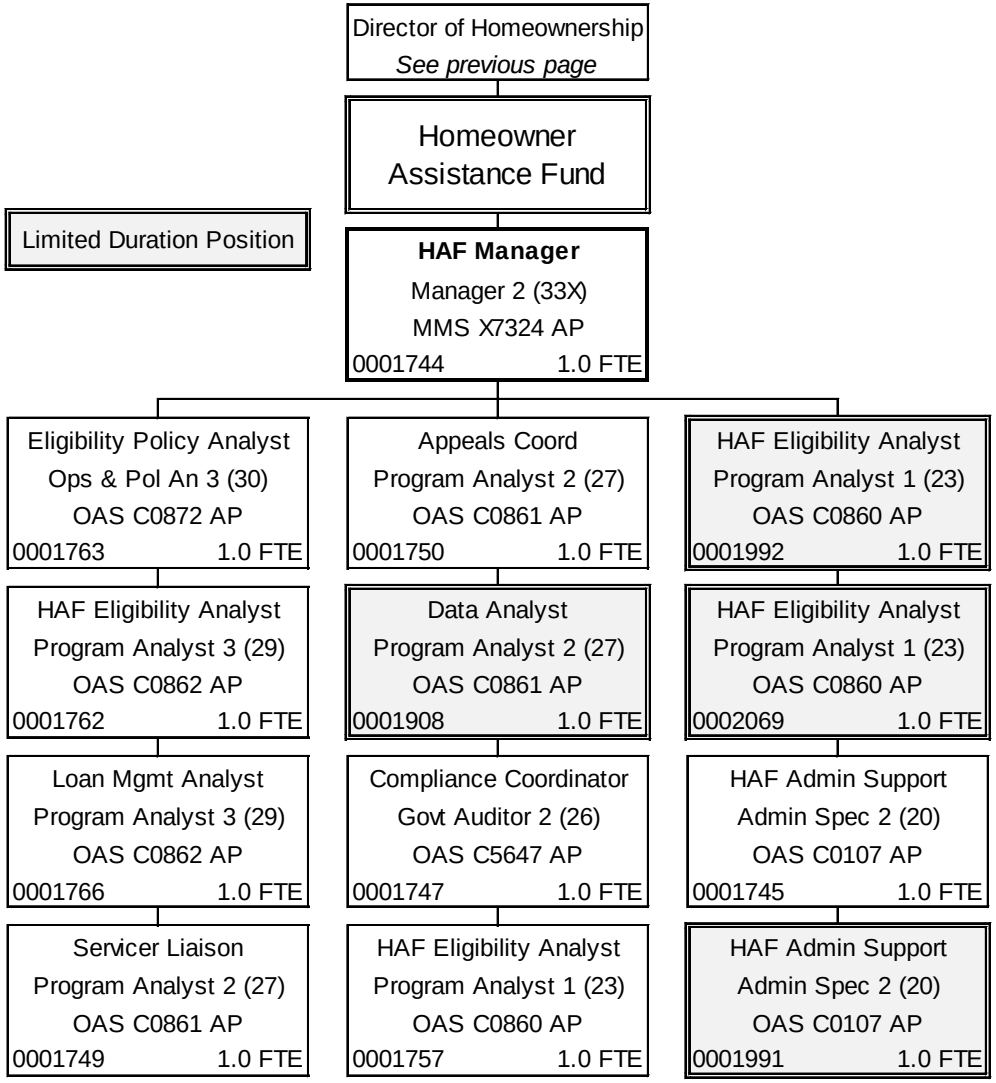


Housing and Community Services Department #91400

Single Family Housing Programs 2023-25 Organizational Chart

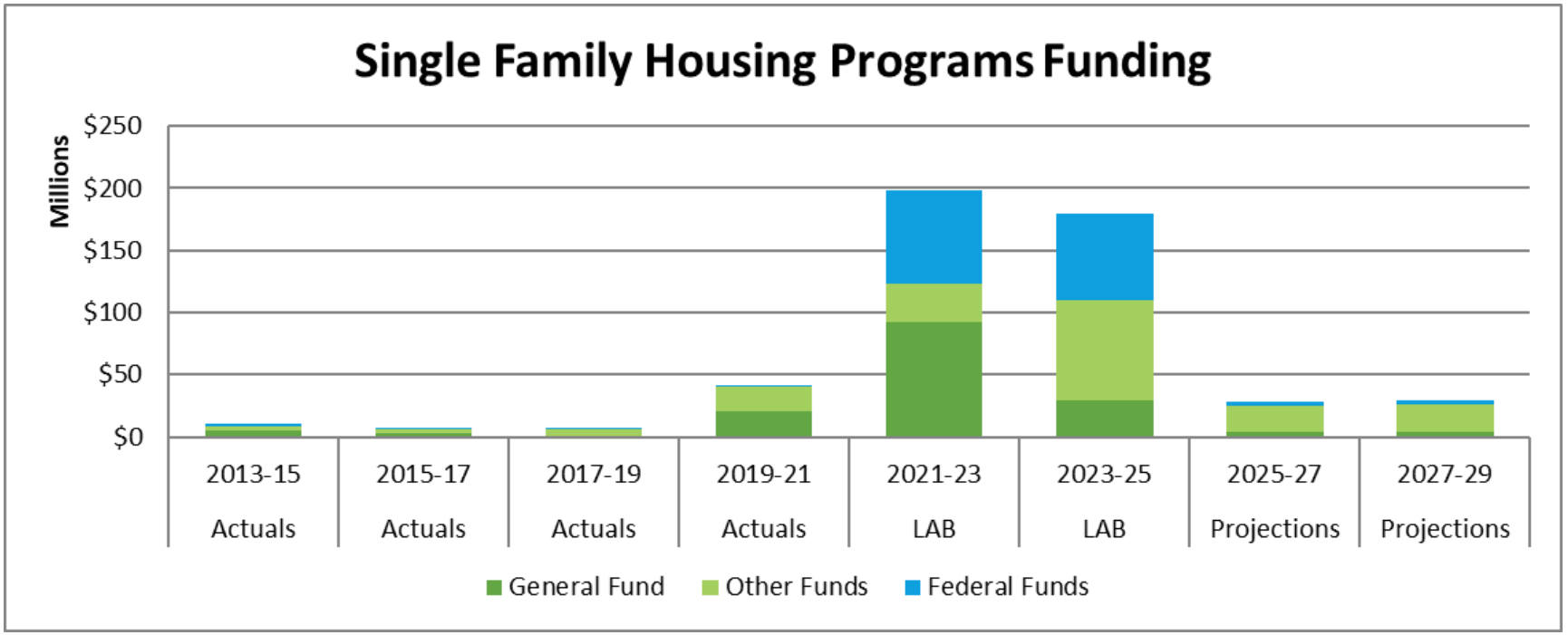


Single Family Housing Programs 2023-25 Organizational Chart



Single Family Housing Programs Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Keeble Giscombe, Homeownership Director



Program Overview

The Single Family program is administered by the Homeownership Division. The division consists of four sections, each driven by the central goal of engaging low- to moderate-income Oregonians who wish to attain or retain homeownership: Homeownership Programs, Manufactured & Marina Communities, Homeowner Assistance, and Homeownership Lending. Collectively, these programs expand access to affordable homeownership through competitive market rate mortgages, down payment assistance, and pre-purchase education and counseling, as well as assisting homeowners in retaining their homes through education, foreclosure counseling, and health and safety repairs, including resources specific to manufactured housing. In addition, Homeownership Programs increase the supply of affordable homes for purchase through homeownership development funding. These programs benefit homebuyers and homeowners who are typically not served by traditional lenders, and who would not otherwise have access to the housing market and homeownership services.

Program Funding Request

OHCS' funding for 2023-25 includes General Fund requests to continue support programs for owners of manufactured homes, additional seed funding for a down payment assistance revolving loan fund to be paired with OHCS lending programs, and funding to expand the supply of affordable homes for purchase through the LIFT homeownership program.

Single Family Housing Programs								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 LAB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	5,142,877	2,905,351	795,630	20,454,792	92,597,988	28,915,793	4,150,136	4,371,254
Lottery Funds	0	0	746	0	0	0	0	0
Other Funds	3,084,145	3,832,221	5,787,954	19,949,050	30,749,787	81,213,808	20,286,485	21,284,076
Federal Funds	2,251,029	376,623	1,255,274	151,036	75,403,948	68,887,093	3,558,945	3,756,470
All Funds	**10,478,051**	**7,114,195**	**7,839,604**	**40,554,878**	**198,751,723**	**179,016,694**	**27,995,566**	**29,411,800**
Positions/FTE	7/5.88	4/4.0	7/6.46	16/15.0	56/50.06	43/42.88	38/38.0	38/38.0

/50.6

Program Description

The Homeownership Division offers funding to bring stability to families through homebuyer and homeowner financial education, foreclosure prevention through counseling and mortgage assistance, funding for health and safety repairs, and developing an array of affordable housing opportunities for Oregonians by facilitating the financing and development of homes for homeownership.

Through the Homeownership Programs Section, the department contracts with nonprofit homeownership centers, local governments, public housing authorities, and nonprofit organizations to offer down payment assistance, homebuyer education, foreclosure counseling, health and safety repair funding, and neighborhood stabilization. Our updated down payment assistance program is available to first-time and first-generation homebuyers as well as veterans. Additionally, under Homeownership Programs, our forthcoming Homeownership Development Program seeks to increase the supply of affordable homes for purchase by funding the development of housing that is aligned with community needs.

Within the Homeownership Lending Section, OHCS supports development and oversight of mortgage lending programs and products to assist low- to moderate-income Oregon homebuyers. The Lending Section currently encompasses the Oregon Bond Residential Loan Program and the forthcoming Flex Lending Program. The Oregon Bond Residential Loan Program uses a network of lenders to finance residential loans under the program guidelines. OHCS invests in and purchases these loans from the lenders using mortgage revenue bonds (see description in the Bond Activities and Debt Service program unit). Economic conditions and financial markets affect the success of mortgage revenue bond financed loans. The recent housing market and program requirements have impacted program production. Higher home prices make it difficult for first-time home buyers, the population served by this program, to purchase homes. OHCS' new Flex Lending program will serve

to expand the reach of affordable homeownership lending activities by pairing a flexible mortgage product with down payment assistance by leveraging mortgage-backed security markets.

The Manufactured & Marina Communities Programs include manufactured homes programs and the Manufactured and Marinas Communities Resource Center (MMCRC). The manufactured home programs identify creative solutions to expand housing options by preserving and improving manufactured dwelling parks and collaborating with stakeholders to develop policies and resources that support manufactured housing residents. This also includes the Manufactured Home Replacement Program, which provides affordable gap financing for owners of manufactured homes to replace aging and inefficient manufactured homes. Mediation services are available for manufactured and marina community residents and owners through MMCRC. The program provides impartial assistance to resolve disputes between park owners and tenants outside of court by promoting cooperation, open communication, and a positive environment.

The Homeowner Assistance Section includes the Homeowner Assistance Fund (HAF), which provides financial assistance for low- to moderate-income Oregonians who experienced financial hardship related to the coronavirus pandemic, preserving homeownership through mortgage reinstatement by curing delinquent mortgages and/or assisting with future payments. HAF also connects struggling homeowners to housing counselors and legal aid services. HAF replaces the very successful mortgage assistance program funded by the Hardest Hit Funds after the last recession.

Program Justification

OHCS homeownership programs expand access to affordable housing and prevent the loss of housing stability through an array of homeowner education programs, financial literacy counseling and coaching, foreclosure prevention, health and safety repairs, and neighborhood stabilization programs. Programs also assist owners of manufactured homes with home replacement, mediation services, and preserving manufactured home parks as options for affordable homeownership.

OHCS uses an equity and racial justice lens in all our programming, policies, and operations in order to tear down systemic housing barriers and assist in creating opportunities. Striving to meet Oregon’s Statewide Housing Plan goal of closing the homeownership gap in underserved communities, OHCS purposefully focuses on the role of housing and homeownership, as homeownership has been proven historically to create stability and promote equity and generational wealth-building.

Program Performance

Key success measures for Homeownership Program performance are the number of residential loans financed, the number of people accessing homeownership centers for homebuyer education, financial literacy counseling, down payment assistance, foreclosure counseling, and the ability of homeownership programs to help reduce the minority homeownership gap. Performance data for the last four biennia and current projections are outlined in the table below.

Homeownership Services	2013-15	2015-17	2017-19	2019-21	2021-23	2023-25	2025-27	2027-29
Home Purchase (Oregon Bond Residential Loans and Flex Lending Program)	728	779	1,743	1,046	1,864*	3,120	3,120	3,120
Homeownership Centers (Households Served)	25,669	17,523**	13,334	6,980	6,980	7,100	7,300	7,500
Down Payment Assistance (Households Served)	N/A	N/A	192	207	250	500	400	400
Foreclosure Counseling/ Oregon Foreclosure Avoidance (Persons Served)	5,100	3,259	1,232**	665	1,334	1,500	1,040	1,040
Homeowner Assistance Fund (Households Funded)	N/A	N/A	N/A	N/A	1708^	1210	n/a	n/a
Manufactured Homes (homes replaced)	N/A	N/A	N/A	N/A	10	20	25	30

**Flex lending is expected to start in January 2023. If interest rates remain high, our number may be lower.*
***Homeownership Center data reporting methods changed as of July 1, 2016. Previous data collection was based on the number of services provided, while the new method reports on households served, causing a lower number in the 2019-21 biennium.*
^ Projected data is for the Homeowner Assistance Fund, a new program launched in January 2022.

Enabling Legislation and Program Authorization

Neither federal law nor the Oregon Constitution mandates housing, homeownership, and/or homeownership retention. However, because housing and homeownership are indicators of healthy, vital, and stable communities, federal and state policies encourage, promote, finance, and protect housing and homeownership as follows:

Authority	Program	Legislation
State	Bond Financing—Residential Loan Program	ORS 456
State	Increasing Homeownership, Retention	ORS 456.550, 458.655
State	Marinas & Manufactured Communities	ORS 446.515 – 446.547
State	Manufactured Home Decommissioning and Replacement Program	ORS 458.356-458.358
State	Manufactured Dwelling Park Preservation Loan Program	ORS 458.352
Federal	Neighborhood Stabilization Program	Public Law 111-203
Federal	Homeowner Assistance Fund	American Rescue Plan Act, Public Law 117-2

Funding Streams

Homeownership Programs are funded by Other Funds and Federal Funds as outlined below:

Funding Source	Program Name	Authorizing Legislation
Bond Financing	Residential Loan Program	ORS 456
Document Recording Fees	Home Ownership Assistance Program	ORS 294.187
US Dept. of Housing & Urban Development	Neighborhood Stabilization Program	Public Law 111-203
US Treasury	Homeowner Assistance Fund	American Rescue Plan Act, Public Law 117-2
Manufactured park registration fees, home assessments	Marinas & Manufactured Communities Resources	ORS 90.732, 90.734, 456.418

Comparison of Funding 2023-25 Proposal to 2021-23 Funding

Over $63.6 million in one-time General Fund is reduced from 2021-23, as well as more than $6.5 million in the federal Homeowner Assistance Fund. Approximately $45 million of the General Fund authorized in 2021-23 was projected to be committed but unspent at the end of the biennium and transferred to Other Funds so OHCS can spend funds in 2023-25. This increases Other Funds expenditures compared to the previous biennium. OHCS's funding for 2023-25 increases funding above the current service level for replacing manufactured homes, to develop homeownership opportunities, and down payment funds tied to OHCS lending programs. The net change for all funds is a decrease of $19.7 million.

Single Family Housing Programs Description

The Homeownership Division administers federal and state funds to create opportunities for lower income Oregonians to purchase and stay in a home. These programs expand access to affordable homeownership through competitive market rate residential loans and assist homeowners in retaining their homes through education, foreclosure counseling and financial assistance services. These programs benefit homebuyers with lower incomes who might not otherwise have access to homeownership options and traditional mortgage services. Additional programs provide loans and grants for manufactured dwelling park preservation and replacing older manufactured homes with newer, energy-efficient models. The section manages the Oregon Bond Residential Loan Program, down payment assistance, homeownership education and counseling, health and safety repairs, and offers training and technical assistance resources.

Affordable single-family loans financed through the Oregon Bond Residential Loan Program provide qualified first-time homebuyers with the opportunity to move from being renters to homeowners. The program offers competitive market interest rates and cash assistance to help pay for closing costs. When people advance through the housing continuum into homeownership, it helps to free up existing rental housing stock, thereby potentially increasing affordable housing opportunities for Oregonians. Affordable, competitive market rate residential loans give homeowners the ability to build wealth and achieve household stability, with an affordable monthly housing payment. Similar to the Oregon Bond Residential Loan Program, Flex Lending, a new lending program, requires no state or federal funds for baseline operation, but rather leverages OHCS' unique authorization to access federal homeownership tools. Through its many potential product offerings, it can reduce the cost of a mortgage, or provide down payment assistance for homebuyers.

Access to affordable homeownership through new, energy-efficient manufactured homes provides Oregonians with opportunities for economic and housing stability and improved health outcomes. The Manufactured Home Replacement Program offers subordinate loans and grants for decommissioning and disposal to low-income owners of manufactured homes who wish to replace their homes. In addition, short-term park preservation financing enables nonprofit organizations and resident-owned cooperatives to preserve manufactured dwelling parks when permanent financing options aren't readily available.

Additionally, the Manufactured and Marinas Communities Resource Center (MMCRC) provides impartial assistance to resolve disputes between park owners and tenants outside of court by promoting cooperation, open communication, and a positive environment. This support serves to create more stable communities.

Homeownership centers help homeowners seeking information and resources to assist with maintaining their current living environment. The centers assist prospective homeowners with homebuyer pre- and post-purchase education and down payment assistance, as well as financial literacy and coaching. Homeowners unable to afford the costs of home maintenance

can access funding for health and safety repairs, allowing homeowners the opportunity to remain in a healthy and safe environment.

Counselors within homeownership centers and other community organizations provide foreclosure prevention counseling services and support during foreclosure mediation through the Oregon Foreclosure Avoidance (OFA) and Foreclosure Avoidance Counseling (FAC) programs. OFA is a program under the Department of Justice, where OHCS administers the counseling component. FAC provides additional counseling opportunity for homeowners who aren't utilizing OFA but are in jeopardy of losing their homes.

For those at severe risk of losing their home, the Homeowner Assistance Fund (HAF) offers financial assistance for low- to moderate-income Oregonians who experienced financial hardship related to the coronavirus pandemic. The program preserves homeownership through mortgage reinstatement by curing a delinquent mortgage and/or assisting with future payments. HAF also connects struggling homeowners to housing counselors and legal aid services. The HAF program replaces the successful mortgage assistance program, Oregon Homeownership Stabilization Initiative, which supported 17,200 homeowners and was funded by the Hardest Hit Funds after the last recession.

Lastly, OHCS programs not only provide a safety net of support for future and current homeowners but seek to increase the supply of affordable homes proactively by providing funding and technical assistance to homeownership developers. Our forthcoming Homeownership Development Program will foster the creation of new and diverse types of affordable, energy-efficient housing units for purchase that are aligned with local needs, particularly for first-generation homebuyers, communities of color, Tribal nations, and rural communities.

OHCS works with partners to keep the delivery of Homeownership Programs cost-effective. For example, awarding grant agreements or contracts to local providers is more affordable than creating an in-house method of delivery and ensures that resources are maximized to address unique community needs. And, in 2021, we shifted many of our contracts with community providers to a pay-for-performance model to ensure they are meeting the desired funding outcomes.

Central to all Homeownership Division programs is a goal of eliminating the racial homeownership gap in Oregon. In 2018, the Oregon Joint Interim Task Force on Addressing Racial Disparities in Home Ownership (JARDHO) found that "Oregon's communities of color do not have equal, fair, or equitable access to homeownership." Homeownership programs seek to change this by offering accessible and equitable programs, and by proactively funding and supporting organizations that are culturally responsive and culturally specific. As laid out in the Statewide Housing Plan, all Homeownership programs aim to serve at least 30 percent Oregonians of color.

Funding Sources for Single Family Programs

Homeownership Programs			
Program Name	**Funding Source**	**Fund Type**	**GB Amount**
Affordable Homeownership Loan Fund	General Fund	General Fund	$7,500,000
Affordable Housing Tax Credit w Limited Equity Co-ops	General Fund	General Fund	$216,349
Down Payment Assistance	General Fund	General Fund	$7,500,000
	Local Construction Excise Taxes	Other Funds	$1,042,000
	Transfer from General Fund, cash balance	Other Funds	$17,500,000
Flex Lending Program	Loan Commitment Fees	Other Funds	$1,256,701
Foreclosure Avoidance Counseling	General Fund	General Fund	$2,500,000
Home Owner Assistance Program (HOAP)	Document Recording Fees, Account Balance, Interest Earnings	Other Funds	$12,649,007
Homeowner Assistance Fund	US Treasury	Federal Funds	$68,065,949
Homeownership Development	General Fund	General Fund	$5,600,094
	Transfer from General Fund, cash balance	Other Funds	$40,706,335
Language Access & Community Engagement (Addressing Racial Disparities in Homeownership)	General Fund	General Fund	$2,205,184
Neighborhood Stabilization Program	Dept. of Housing & Urban Development	Federal Funds	$821,144
Oregon Bond Residential Loan Program	Loan Commitment Fees	Other Funds	$1,506,891
Oregon Homeownership Stabilization Initiative	Loan repayments	Other Funds	$283,050

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Manufactured Homes Programs			
Program Name	**Funding Source**	**Fund Type**	**ARB Amount**
Manufactured and Marinas Communities Resource Center	Park Registration Fees, Assessments on Dwellings, Interest Earnings	Other Funds	$1,552,308
Manufactured Homes Replacement Program	General Fund	General Fund	$3,394,166
	Transfer from General Fund, cash balance	Other Funds	$4,417,516

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to decrease by $72,815 in Single Family Housing Programs in the 2023-25 biennium. This package decreases General Funds by $12,846; increases Other Funds by $2,149; and decreases Federal Funds by $62,118.

022 Phase-Out Program and One-Time Costs

This package phases out $90,395,952 General Fund as one-time funds run out. This includes $1 million for an accessory dwelling unit pilot program, $2 million for a shared-equity or tiny homes pilot, $20 million for homeownership funding paired with the LIFT program, and $19.5 million for other homeownership development funding. Other homeownership program reductions are $17.9 million for homeownership counseling and $20 million for down payment assistance. Manufactured homes programs phase-outs include $3 million for a manufactured home park in Springfield, $4.5 million for manufactured parks preservation loans, and $2.5 million for manufactured homes replacement.

General Fund for manufactured homes programs was transferred to Other Funds in order to loan the funds. These Other Funds are also phased out, totaling $6.2 million.

Federal Funds phase-outs include$1,681,331 for the Homeowner Stabilization Counseling Program, a COVID-19 response program through NeighborWorks, and $48,685,702 for the Homeowner Assistance Fund (HAF). HAF will continue in the 2023-25 biennium and be fully phased-out in 2025-27.

031 Standard Inflation

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.2 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes.

The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Single Family Housing Programs, OHCS anticipates an increase of $1,905,892 in 2023-25. This package increases General Fund by $76,173; Other Funds by $831,231 and Federal Funds by $998,488.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(12,846)	-	-	-	-	-	(12,846)
Federal Funds	-	-	-	(62,118)	-	-	(62,118)
Total Revenues	**($12,846)**	**-**	**-**	**($62,118)**	**-**	**-**	**($74,964)**
Personal Services							
Pension Obligation Bond	(1,222)	-	19,271	(45,497)	-	-	(27,448)
Mass Transit Tax	165	-	3,007	-	-	-	3,172
Vacancy Savings	(11,789)	-	(20,129)	(16,621)	-	-	(48,539)
Total Personal Services	**($12,846)**	**-**	**$2,149**	**($62,118)**	**-**	**-**	**($72,815)**
Total Expenditures							
Total Expenditures	(12,846)	-	2,149	(62,118)	-	-	(72,815)
Total Expenditures	**($12,846)**	**-**	**$2,149**	**($62,118)**	**-**	**-**	**($72,815)**
Ending Balance							
Ending Balance	-	-	(2,149)	-	-	-	(2,149)
Total Ending Balance	**-**	**-**	**($2,149)**	**-**	**-**	**-**	**($2,149)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(90,395,952)	-	-	-	-	-	(90,395,952)
Federal Funds	-	-	-	(50,367,033)	-	-	(50,367,033)
Transfer from General Fund	-	-	(17,000,000)	-	-	-	(17,000,000)
Total Revenues	**($90,395,952)**	**-**	**($17,000,000)**	**($50,367,033)**	**-**	**-**	**($157,762,985)**
Personal Services							
Pension Obligation Bond	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	(4,471)	-	-	(24,200)	-	-	(28,671)
Employee Training	(5,400)	-	-	(31,050)	-	-	(36,450)
Office Expenses	(7,995)	-	-	(47,420)	-	-	(55,415)
Telecommunications	(2,700)	-	-	(10,352)	-	-	(13,052)
Data Processing	(3,156)	-	-	-	-	-	(3,156)
Publicity and Publications	(5,000)	-	-	-	-	-	(5,000)
Professional Services	(281,000)	-	-	(4,500,000)	-	-	(4,781,000)
IT Professional Services	(4,000)	-	-	-	-	-	(4,000)
Attorney General	(86,025)	-	-	-	-	-	(86,025)
Employee Recruitment and Develop	(600)	-	-	(4,600)	-	-	(5,200)
Other Services and Supplies	(308,385)	-	-	(269,131)	-	-	(577,516)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Single Family Housing Programs**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 91400-040-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	(6,300)	-	-	(48,300)	-	-	(54,600)
Total Services & Supplies	**($715,032)**	**-**	**-**	**($4,935,053)**	**-**	**-**	**($5,650,085)**
Special Payments							
Dist to Non-Profit Organizations	(29,837,417)	-	-	(1,412,200)	-	-	(31,249,617)
Intra-Agency Gen Fund Transfer	(17,000,000)	-	-	-	-	-	(17,000,000)
Loans Made - Other	-	-	(6,200,000)	-	-	-	(6,200,000)
Other Special Payments	(42,843,503)	-	-	(44,019,780)	-	-	(86,863,283)
Total Special Payments	**($89,680,920)**	**-**	**($6,200,000)**	**($45,431,980)**	**-**	**-**	**($141,312,900)**
Total Expenditures							
Total Expenditures	(90,395,952)	-	(6,200,000)	(50,367,033)	-	-	(146,962,985)
Total Expenditures	**($90,395,952)**	**-**	**($6,200,000)**	**($50,367,033)**	**-**	**-**	**($146,962,985)**
Ending Balance							
Ending Balance	-	-	(10,800,000)	-	-	-	(10,800,000)
Total Ending Balance	**-**	**-**	**($10,800,000)**	**-**	**-**	**-**	**($10,800,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	76,173	-	-	-	-	-	76,173
Federal Funds	-	-	-	998,488	-	-	998,488
Total Revenues	**$76,173**	**-**	**-**	**$998,488**	**-**	**-**	**$1,074,661**
Services & Supplies							
Instate Travel	669	-	1,172	382	-	-	2,223
Out of State Travel	-	-	623	-	-	-	623
Employee Training	454	-	1,084	-	-	-	1,538
Office Expenses	1,106	-	1,963	546	-	-	3,615
Telecommunications	317	-	768	421	-	-	1,506
Data Processing	372	-	577	1,002	-	-	1,951
Publicity and Publications	-	-	143	-	-	-	143
Professional Services	5,280	-	20,937	211,200	-	-	237,417
IT Professional Services	176	-	87	-	-	-	263
Attorney General	1,767	-	4,957	-	-	-	6,724
Employee Recruitment and Develop	67	-	64	-	-	-	131
Dues and Subscriptions	-	-	72	-	-	-	72
Facilities Rental and Taxes	-	-	4,546	-	-	-	4,546
Facilities Maintenance	-	-	25	-	-	-	25
Other Services and Supplies	12,969	-	8,357	4,540	-	-	25,866
Expendable Prop 250 - 5000	-	-	188	-	-	-	188
IT Expendable Property	706	-	1,484	-	-	-	2,190
Total Services & Supplies	**$23,883**	**-**	**$47,047**	**$218,091**	**-**	**-**	**$289,021**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Cities	-	-	-	31,818	-	-	31,818
Dist to Counties	-	-	11,251	-	-	-	11,251
Dist to Non-Profit Organizations	52,290	-	499,711	-	-	-	552,001
Loans Made - Other	-	-	243,600	-	-	-	243,600
Other Special Payments	-	-	29,622	748,579	-	-	778,201
Total Special Payments	**$52,290**	**-**	**$784,184**	**$780,397**	**-**	**-**	**$1,616,871**
Total Expenditures							
Total Expenditures	76,173	-	831,231	998,488	-	-	1,905,892
Total Expenditures	**$76,173**	**-**	**$831,231**	**$998,488**	**-**	**-**	**$1,905,892**
Ending Balance							
Ending Balance	-	-	(831,231)	-	-	-	(831,231)
Total Ending Balance	**-**	**-**	**($831,231)**	**-**	**-**	**-**	**($831,231)**

Policy Package 090 Analyst Adjustments

This package reduces projected document recording fee revenues for the 2023-25 biennium based on the most recent estimate provided by the Department of Revenue (DOR). DOR projected a decrease in document recording fee revenues due to a slowdown in the refinancing of mortgages due to a higher mortgage interest rate environment.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Revenue, Dept of	-	-	(3,672,761)	-	-	-	(3,672,761)
Total Revenues	**-**	**-**	**($3,672,761)**	**-**	**-**	**-**	**($3,672,761)**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	(3,672,761)	-	-	-	(3,672,761)
Total Ending Balance	**-**	**-**	**($3,672,761)**	**-**	**-**	**-**	**($3,672,761)**

Policy Package 092 Statewide AG Adjustment

This Package is not included in the Legislatively Adopted Budget

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, General Fund is reduced $544 and Other Funds are reduced by $1,525.

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

In this program unit, funds are transferred to the Central Services program unit to cover a proportionate share of agency-wide costs for support positions.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's document recording fee. The document recording fee revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, we have an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, and that requires additional training for the organizations, creates a larger number of grants to manage, more payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional

staff to provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

None of the restored positions are in this program unit.

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	$0
Total Package 101	**$0**	**$0**	**$0**	**$0**

2025-27 Fiscal Impact

No impact.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(33,709)	-	-	-	(33,709)
Total Transfers Out	**-**	**-**	**($33,709)**	**-**	**-**	**-**	**($33,709)**
Ending Balance							
Ending Balance	-	-	(33,709)	-	-	-	(33,709)
Total Ending Balance	**-**	**-**	**($33,709)**	**-**	**-**	**-**	**($33,709)**

Policy Package 102 Improving Program Delivery and Access

See Legislatively Adopted Budget on page F-30

Package Description

This policy option package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Affordable Rental Housing Division.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to address the agency's internal infrastructure by fill the various operational gaps to better support the agency's mission, vision, and programs.

How Achieved

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to address the agency's internal infrastructure by fill the various operational gaps to better support the agency's mission, vision, and programs.

Staffing Impact

The Single Family Housing program unit is requesting 4 limited duration positions (3.92 FTE). Three of these positions extend limited duration positions from the 2021-23 biennium for programs that have one-time funding but are still operating. The 2021-23 limited duration positions are filled, and this request allows the employees to continue at their current classifications and salaries.

A Program Analyst 2 performs work related to the Oregon Homeownership Stabilization Initiative, a federal foreclosure prevention program in response to the housing recession. The program provided loans to homeowners to prevent

foreclosures and this position ensures conditions of the loans are met and prepares loan satisfaction documents. These duties will continue for up to five years after the close of the program, so the position is requested for the full 2023-25 biennium.

The Homeowner Assistance Fund, another federal foreclosure prevention program, was established in response to the COVID-19 pandemic. OHCS has several permanent positions working on this program but needs to extend a Principal Executive/Manager D and a Program Analyst 2 to assist with workload and oversight through the 2023-25 biennium.

The Homeownership Division Director is requesting a Principal Executive/Manager F to provide high-level assistance with policy development, program optimization, engagement and outreach with partners and legislators, and serve as the Director's representative when needed.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001906	C0861 AP	Program Analyst 2	$7,327
1.00	0001907	X7006 AP	Principal Exec/Manager D	$9,718
1.00	0001908	C0861 AP	Program Analyst 2	$5,771
0.92	0001945	X7010 AP	Principal Exec/Manager F	$8,408

Quantifying Results

Additional staffing will allow OHCS to appropriately administer the state and federal dollars to make the most effective possible investments in Oregon communities. This position will provide policy support throughout the Affordable Rental Housing Division. Additional program and policy capacity will allow OHCS to improve equity considerations in program frameworks in alignment with community needs.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$532,784	$547,674	**$1,080,458**
Services & Supplies	$0	$40,940	$41,560	**$82,500**
Total Package 102	**$0**	**$573,724**	**$589,234**	**$1,162,958**

2025-27 Fiscal Impact

These are limited duration positions that will phase out of the 2025-27 budget. If the need continues, especially for the Oregon Homeownership Stabilization Initiative position, they may be included in a 2025-27 policy package.

Legislatively Adopted Budget

Only the Program Analyst positions are included in the Legislatively Adopted Budget.

Staffing Impact

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001906	C0861 AP	Program Analyst 2	$7,327
1.00	0001908	C0861 AP	Program Analyst 2	$5,771

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$262,270	$214,173	**$476,443**
Services & Supplies	$0	$20,780	$20,780	**$41,560**
Total Package 102	**$0**	**$283,050**	**$234,953**	**$518,003**

2025-27 Fiscal Impact

These are limited duration positions that will phase out of the 2025-27 budget. If the need continues, especially for the Oregon Homeownership Stabilization Initiative position, they may be included in a 2025-27 policy package.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	234,953	-	-	234,953
Total Revenues	**-**	**-**	**-**	**$234,953**	**-**	**-**	**$234,953**
Transfers Out							
Transfer Out - Intrafund	-	-	(151,321)	-	-	-	(151,321)
Total Transfers Out	**-**	**-**	**($151,321)**	**-**	**-**	**-**	**($151,321)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	175,848	138,504	-	-	314,352
Empl. Rel. Bd. Assessments	-	-	53	53	-	-	106
Public Employees' Retire Cont	-	-	31,512	24,820	-	-	56,332
Social Security Taxes	-	-	13,452	10,596	-	-	24,048
Paid Family Medical Leave Insurance	-	-	703	554	-	-	1,257
Worker's Comp. Assess. (WCD)	-	-	46	46	-	-	92
Mass Transit Tax	-	-	1,055	-	-	-	1,055
Flexible Benefits	-	-	39,600	39,600	-	-	79,200
Reconciliation Adjustment	-	-	1	-	-	-	1
Total Personal Services	**-**	**-**	**$262,270**	**$214,173**	**-**	**-**	**$476,443**
Services & Supplies							
Instate Travel	-	-	1,800	1,800	-	-	3,600
Employee Training	-	-	1,425	1,425	-	-	2,850
Office Expenses	-	-	3,240	3,240	-	-	6,480
Telecommunications	-	-	1,080	1,080	-	-	2,160

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	1,320	1,320	-	-	2,640
Employee Recruitment and Develop	-	-	215	215	-	-	430
Other Services and Supplies	-	-	4,900	4,900	-	-	9,800
Expendable Prop 250 - 5000	-	-	4,300	4,300	-	-	8,600
IT Expendable Property	-	-	2,500	2,500	-	-	5,000
Total Services & Supplies	**-**	**-**	**$20,780**	**$20,780**	**-**	**-**	**$41,560**
Total Expenditures							
Total Expenditures	-	-	283,050	234,953	-	-	518,003
Total Expenditures	**-**	**-**	**$283,050**	**$234,953**	**-**	**-**	**$518,003**
Ending Balance							
Ending Balance	-	-	(434,371)	-	-	-	(434,371)
Total Ending Balance	**-**	**-**	**($434,371)**	**-**	**-**	**-**	**($434,371)**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

Policy Package 108 Supporting Owners of Manufactured Homes

See Legislatively Adopted Budget on page F-37

Package Description

This package requests $8 million to finance the Manufactured Home Replacement Program (MHRP). This request will allow OHCS to continue operating MHRP, which was established under House Bill 2896 (2019), to provide forgivable replacement loans and decommissioning grants by allocating additional loan capital and grant funds to the existing program. The program gives financial options to owners of manufactured homes with low to moderate incomes who wish to replace old (pre-1995), inefficient manufactured homes. This request will provide much-needed funding to fill this need and create a sustainable resource for both OHCS and its partners to support homeowners. The program provides grants of up to $15,000 to decommission older manufactured homes and loans of up to $100,000 for a single-wide and $175,000 for a double-wide to replace them with new, energy-efficient models.

Purpose

Funding resources for the Manufactured Home Replacement Program allows owners of manufactured homes living in substandard and unsafe housing to replace their homes affordably, which leads to greater economic and housing stability, particularly for members of communities that historically have had limited opportunities for asset building. While options for chattel loans exist, they are often unaffordable for owners of manufactured homes with low to moderate incomes and leave them debt burdened. Additionally, owners of manufactured homes frequently live on fixed incomes, are economically disadvantaged, and/or are from historically underserved communities. These factors make it even more difficult for owners of manufactured homes to take on debt to get into a safer, more efficient home without assistance. This program addresses this issue by leveraging General Fund dollars with other resources, such as low-interest loans from Community Development Financial Institutions (CDFIs), traditional financial institutions, weatherization funds, and energy-efficiency funding. All of these resources help, but don’t entirely meet homeowners’ needs alone.

This program contributes to meeting the Statewide Housing Plan by supporting homeowners with the tools to maintain homeownership. Manufactured housing is one of the most affordable homeownership options available and ensuring that owners of manufactured homes are in safe, energy-efficient homes is key to supporting their stability. The program provides economic prosperity through forgivable replacement loans and decommissioning grants to homeowners seeking to improve their standard of living by replacing their old (pre-1995), obsolete, and energy inefficient manufactured homes.

How Achieved

The original funding request for this program in 2019 was initiated and developed in collaboration with partners who work in community to preserve manufactured housing as permanently affordable. OHCS participated in various stakeholder groups to identify creative and flexible ways to address manufactured housing preservation in Oregon. These partners specifically requested OHCS' involvement and the development of a program that would allow for manufactured home replacement. OHCS has been working with its nonprofit partners, municipalities, and other government agencies such as the Department of Environmental Quality (DEQ), USDA Rural Development, Oregon Department of Energy, Business Oregon, and Oregon Department of Consumer and Business Services, to ensure it is best addressing community needs.

In the 2019-21 biennium, OHCS received $15 million to launch this program and officially launched the program in 2020. In the 2021-23 biennium, OHCS focused on better supporting Oregonians so they can purchase a replacement of their pre-1995 manufactured homes. Since 2019, due to higher demand, increases in the cost of raw materials, labor, and inflation, manufactured home prices have risen by about 69 percent. In response, the program recently increased program caps and now provides grants of up to $15,000 to decommission older manufactured homes, and loans of up to $100,000 for a single-wide, and up to $175,000 for a double-wide manufactured home to replace them.

Much of the increased demand is due to the devastation to manufactured home communities in the 2020 Labor Day fires. To address these urgent needs, OHCS sought a change to this program during the 2021 Legislative Session under House Bill 3218 that allows the program to serve wildfire survivors in replacing their manufactured homes that were destroyed or damaged.

In the 2021 Legislative Session, OHCS was allocated $250,000 to support the manufactured home ownership counseling that is required as part of the Manufactured Home Replacement Program, which was previously unfunded. These resources are being put out in a request for application later this year. This will allow the homeownership centers that OHCS partners with to better support owners of manufactured homes.

Staffing Impact

OHCS is requesting a limited duration Program Analyst 3 position to support individuals as they navigate the complex process of decommissioning and replacing their homes in a timely manner. Additional administrative support provided by a limited duration Administrative Specialist 2 is also requested.

FTE	Position Number	Class	Title	Monthly Rate
0.88	0001986	C0108 AP	Administrative Specialist 2	$3,964
0.88	0001987	C0862 AP	Program Analyst 3	$6,051

Quantifying Results

As construction costs increase, so has the cost to build a manufactured home. The average cost to build a single-wide is around $100,000 and $175,000 for a doublewide. This does not include set-up costs which could add an additional $25,000 to $35,000 as of July 20, 2022. OHCS anticipates it can replace up to 7 homes per million (this being a combination of single- and double-wide homes). Therefore, based on current costs, OHCS anticipates $8 million being able to replace or repair nearly 56 manufactured homes with the investment in this package.

Equity and Racial Justice Impact

Homeownership remains out of reach for many underserved communities, including Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities, rural communities, and households with low-income. These communities have been disproportionately impacted by historic and current policies and practices such as redlining, predatory lending practices, gentrification, federal housing policies, and other socioeconomic disadvantages. These historic and current practices have caused generational impacts and created barriers in these communities to accessing resources and opportunities to build generational wealth. Access to affordable homeownership through manufactured housing will create opportunities for economic and housing stability as well as improved health outcomes. Partners are asked to assist in marketing the Manufactured Home Replacement Program through culturally responsive outreach and engagement strategies, which includes providing information and materials in languages spoken by manufactured home park residents.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$335,667	$0	**$335,667**
Services & Supplies	$0	$54,333	$0	**$54,333**
Special Payments	$8,000,000	$7,610,000	$0	**$15,610,000**
Total Package 108	**$8,000,000**	**$8,000,000**	**$0**	**$16,000,000**

2025-27 Fiscal Impact

This is one-time funding and limited duration positions that will phase out during 2025-27 budget preparation.

Legislatively Adopted Budget

The General Fund investment and transfer to the Manufactured Home Replacement Fund was reduced to $2.5 million. The positions were not approved, and Other Funds Special Payments were reduced to $2.5 million.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$2,500,000	$2,500,000	$0	**$5,000,000**
Total Package 108	**$2,500,000**	**$2,500,000**	**$0**	**$5,000,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 108 - Supporting Owners of Manufactured Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,500,000	-	-	-	-	-	2,500,000
Transfer from General Fund	-	-	2,500,000	-	-	-	2,500,000
Total Revenues	**$2,500,000**	**-**	**$2,500,000**	**-**	**-**	**-**	**$5,000,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 108 - Supporting Owners of Manufactured Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Intra-Agency Gen Fund Transfer	2,500,000	-	-	-	-	-	2,500,000
Loans Made - Other	-	-	-	-	-	-	-
Other Special Payments	-	-	2,500,000	-	-	-	2,500,000
Total Special Payments	**$2,500,000**	**-**	**$2,500,000**	**-**	**-**	**-**	**$5,000,000**
Total Expenditures							
Total Expenditures	2,500,000	-	2,500,000	-	-	-	5,000,000
Total Expenditures	**$2,500,000**	**-**	**$2,500,000**	**-**	**-**	**-**	**$5,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 108 - Supporting Owners of Manufactured Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 109 Building Starter Homes

See Legislatively Adopted Budget on page F-45

Package Description

This package requests $25 million in General Fund for a homeownership development incubator program that will increase the capacity of developers to build as well as boost the supply of affordable homes available to low- to moderate-income Oregonians for purchase. This package will align with the funding that OHCS has already received for flexible homeownership development and build on the momentum of past investments.

Purpose

According to the Regional Housing Needs Analysis, Oregon will need to build 584,000 new homes over the next 20 years to keep up with state housing needs. While this number reflects a mix of homes for rent and purchase, it signals a need to invest in scaling up the production of homes, particularly those that are affordable. To get there, developers would need to increase their production of subsidized, affordable homes at three times their current build rate.

Homeownership development is complex, and developers have less state and federal resources available to them than affordable multifamily rental developers. Currently, OHCS supports developers to build homes for purchase through the Local Innovation Fast Track Homeownership (LIFT HO) program. LIFT HO was created in 2017 and has supported development of 269 homes that are affordable to homebuyers at 80 percent of area median income (AMI) or below. However, LIFT HO has presented several challenges over the duration of the program. While OHCS has worked with stakeholders to overcome many of those challenges, to expand homeownership development programming, OHCS will need a more flexible source of funds in the long-term (please note that OHCS will continue the LIFT HO program).

Constitutionally, Article XI-Q bonds require that the state maintain AN ownership stake in anything developed using these bond funds. This creates challenges in several ways:

- LIFT fund awards must be limited to the value of the land, making it challenging to develop in rural areas or develop densely in urban area.
- Due to the permanent lien on the property, LIFT funds can only support a community land trust model and not other types of homeownership models.
- The state ownership requirement makes it difficult for those who wish to become a homeowner of a LIFT HO-developed property to obtain financing, because most financial institutions are unable to finance them.

To support growth in the number of affordable homes, as well as qualified developers to build them, OHCS will create an affordable homeownership development incubator program. This program will have two tracks: 1) Capacity building resources to support existing and emerging developers to scale up operations to build more housing; 2) Funding to spur the development of tested and/or innovative housing models that meet the needs of communities that are underrepresented in Oregon's homeownership rates. This program will support the development of multiple models for homeownership, including community land trusts (CLTs), co-ops, fee simple ownership, and traditional mortgages. With General Fund resources, OHCS will be able to design a program that serves not only its nonprofit partners but also new for-profit partners who are looking to help increase supply. A set-aside for Oregon's federally recognized Tribes will also ensure that the funds are reaching Tribal community members. This program meets the Statewide Housing Plan priority of affordable homeownership and potentially other priorities depending upon where the land was purchased and the type of housing that is ultimately constructed.

How Achieved

OHCS received $20 million in General Fund for this purpose in the 2021-23 Legislatively Adopted Budget. OHCS has conducted multiple engagement sessions with potential partners, which informed the development and programming of those dollars. At the time of 2023-25 Agency Request Budget development, OHCS is still in the process of releasing and piloting the use of these flexible funds for homeownership development. Additional dollars from this package will be used to build off lessons learned from the first investment and create a more holistic homeownership development program that proactively fosters a pipeline of skilled developers and culturally specific projects that address the state's housing deficit. The agency's goals with this program are to:

- Create new, affordable homes that respond to local housing needs and are accessible to first-generation homebuyers, communities of color, members of Tribal nations, individuals with disabilities, and residents of rural communities.
- Provide Oregonians with low- and moderate-incomes opportunities to both achieve and maintain homeownership and to build generational wealth, particularly for first-generation homebuyers, communities of color, members of Tribal nations, individuals with disabilities, and residents of rural communities.
- Increase the capacity of emerging developers, culturally specific developers, and Tribal housing development organizations to access OHCS funding and engage in homeownership development projects.
- Incentivize homeownership development in rural areas and foster greater density in urban areas.
- Spur the construction of diverse and innovative housing types to meet the needs of local communities.

- Foster climate-resilient, energy-efficient communities.
- Support cross-organization collaboration to address state housing needs.

OHCS will achieve these goals by providing capacity-building "incubation" resources to support existing and emerging developers to scale up operations to build more housing, as well as project funding structured as partially forgivable loans that allow developers to "incubate" new models of housing, or build tested, community supported homeownership models. OHCS will deploy funds as grants and forgivable loans. Since some of the funds will be recaptured by OHCS, they will be recycled back into the program to support the development of more homes for purchase. OHCS will continue to work with nonprofit and for-profit developers, as well as culturally specific and Tribal entities to design, implement, and grow its homeownership development incubator to ensure that it can be a sustainable source of support for homeownership development.

Staffing Impact

This level of development funds requires additional staff for program development, loan underwriting and guiding projects through construction. Once the projects are placed in service, OHCS will need to ensure reporting, financial, and physical property compliance. The department is requesting two limited duration Loan Specialist 3 positions in the Homeownership Division.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001988	C1003 AP	Loan Specialist 3	$6,350
0.88	0001989	C1003 AP	Loan Specialist 3	$6,350

Quantifying Results

Historically, the LIFT HO program has subsidized creation of 269 affordable units. The average amount of subsidy per LIFT project has been around $70,000 per home. On average, this represents 30 percent of most LIFT project funding. With a $25 million investment, OHCS will be able to subsidize roughly 357 new affordable homes.

Equity and Racial Justice Impact

According to the U.S. Census Owner-Occupied Housing Unit Rate (2014-2018), Oregon's homeownership rate at 61.9 percent is lower than the national average of 65.3 percent. As home prices continue to trend upward and inflation and interest rise, many Oregon families and their communities will miss out on long-term stability and generational wealth building that homeownership provides. OHCS acknowledges that problem is exceptionally acute in Black, Indigenous, Latino/a/x and

Tribal communities, as they have historically experienced barriers to homeownership due to redlining, discriminatory lending practices, and neighborhood gentrification. According to a new report from the Coalition of Communities of Color, "Addressing the Racial Wealth Gap", "more than any other indicator, such as level of income or education, how a person is racialized—and the accumulation of advantages and disadvantages based on race through centuries of policies, laws, and practices—is the most important factor in understanding differential access to wealth in this country". With this investment, OHCS can create and focus its program to better serve Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities.

OHCS has heard repeatedly from culturally specific partners that while CLTs are a great tool for homeownership, many Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities want the opportunity to access all of the equity generated through owning a home. These more flexible dollars will allow OHCS to develop multiple models of homeownership that can be tailored to community needs and preferences.

Additionally, OHCS plans to set aside a percentage of these funds for rural communities and Tribal communities. Goals and performance measures in contracts will include engagement with all these communities in outreach, marketing, and equitable and culturally responsive design criteria. OHCS will track measures such as amount and types of engagement with target communities, support given to target communities to prepare them for homeownership, and the demographics of households that purchase homes created with OHCS funds.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$436,109	$0	$0	**$436,109**
Services & Supplies	$70,630	$0	$0	**$70,630**
Special Payments	$24,493,261	$64,493,261	$0	**$88,986,522**
Total Package 109	**$25,000,000**	**$64,493,261**	**$0**	**$89,493,261**

2025-27 Fiscal Impact

This is one-time funding and limited duration positions that will phase out during 2025-27 budget preparation.

Legislatively Adopted Budget

The General Fund investment and transfer to Other Funds was removed from this package but added in Package 811 Budget Reconciliation. The positions were not approved, and Other Funds Special Payments were reduced to $40 million, the amount of unspent development funds from the 2021-23 biennium that will be spent in the 2023-25 biennium.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$0	$40,000,000	$0	**$40,000,000**
Total Package 109	**$0**	**$40,000,000**	**$0**	**$40,000,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 109 - Building Starter Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 109 - Building Starter Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Intra-Agency Gen Fund Transfer	-	-	-	-	-	-	-
Other Special Payments	-	-	40,000,000	-	-	-	40,000,000
Total Special Payments	**-**	**-**	**$40,000,000**	**-**	**-**	**-**	**$40,000,000**
Total Expenditures							
Total Expenditures	-	-	40,000,000	-	-	-	40,000,000
Total Expenditures	**-**	**-**	**$40,000,000**	**-**	**-**	**-**	**$40,000,000**
Ending Balance							
Ending Balance	-	-	(40,000,000)	-	-	-	(40,000,000)
Total Ending Balance	**-**	**-**	**($40,000,000)**	**-**	**-**	**-**	**($40,000,000)**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 109 - Building Starter Homes

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Housing and Community Services Department #91400

Policy Package 113 Maintaining Homeownership

This Package is not included in the Legislatively Adopted Budget

Package Description

Crucial to supporting homeownership is a safety net that ensures homeowners can stay in their homes in the face of instability. This package includes two programs that work hand in hand to prevent foreclosure: foreclosure prevention counseling and financial assistance for mortgage relief. This package requests $2 million in General Fund resources for OHCS' existing Foreclosure Avoidance Counseling (FAC) and Oregon Foreclosure Avoidance (OFA) programs to provide support to homeowners who have been impacted by the ongoing effects of forbearance and the recent end of foreclosure moratoriums. Additionally, this package is asking for $15 million to provide financial assistance to prevent foreclosure or displacement for struggling low-income homeowners on fixed incomes in times of economic uncertainty, with rising inflation, increasing property taxes and insurance costs, and high alternative housing costs.

Purpose

OHCS is committed to addressing racial disparities in homeownership. However, once individuals achieve a dream of homeownership our work is not done. OHCS is working to create a safety net of support that ensures our most vulnerable neighbors are able to hold on to the dream they've worked so hard to attain through two layers of foreclosure prevention support: counseling and financial assistance.

Foreclosure Avoidance Counseling (FAC) and Oregon Foreclosure Avoidance OFA)

Oregon Foreclosure Avoidance (OFA) is an Oregon Department of Justice program to help Oregonians facing foreclosure. OHCS administers the homeowner counseling portion of this program in partnership with homeownership centers' certified housing counselors. The program requires that counselors be certified in foreclosure counseling to provide counseling and help homeowners navigate their best resources to avoid foreclosure. OHCS knows the key to building wealth is through sustainable homeownership. Data also shows homeowners who are Black, Indigenous, Latino/a/x, Asian, Pacific Islander, or a member of a federally recognized Tribe experience higher rates of foreclosure and often lack additional resources to assist them in maintaining and sustaining their homes.

During the 2021 Legislative Session, the Foreclosure Avoidance Counseling program was funded to create more resources for homeownership centers to provide counseling to homeowners who are not part of the OFA program but need foreclosure counseling. This filled a gap in foreclosure prevention in Oregon and helped homeowners stay in their homes, creating the Foreclosure Avoidance Counseling (FAC) program.

When economic times are good, the state disinvests in crisis programs like foreclosure prevention counseling due to a lack of need, depleting infrastructure, institutional knowledge, and staff. Then when the economy turns down, crisis funding is renewed and programs are resurrected, or sometimes created anew. It takes time and money to duplicate infrastructure that once existed. Additionally, even in times of prosperity, homeowners face financial difficulties that jeopardize their ability to maintain their homes. OHCS homeownership partners have highlighted the need to continue funding programs like OFA and FAC even when the economy is good to maintain the strength of this safety net and create a sustainable, right-sized system to support Oregon homeowners in a consistent manner, especially those who find themselves at risk of losing their homes and falling into homelessness even in times of overall economic stability for the state.

Oregon Homeowner Mortgage Relief Program

Oregon does not have a permanent mortgage relief program to prevent foreclosures and support homeowners. Stakeholders and the Statewide Housing Plan (SWHP) explicitly identify this as a gap in OHCS' service to Oregonians. The long-time resource that Oregonians had access to, the federal Oregon Homeownership Stabilization Initiative (OHSI), closed in 2021 pursuant to U.S. Treasury requirements. The Homeowner Assistance Fund (HAF), a much smaller, temporary federal emergency response program, succeeded OHSI but only assists homeowners affected by the coronavirus pandemic. OHSI was allocated nearly $373 million compared to HAF's $90 million budget. OHSI provided support for over 17,000 unique borrowers in its 10 years. Roughly 96 percent of homeowners who received assistance through OHSI still owned their homes two years after receiving that assistance. Over ten years, OHSI helped nearly 16,500 Oregon families save and retain their homes. Mortgage relief programs are successful in maintaining homeownership, increasing housing stability, building generational wealth, and helping Oregon families recover from setbacks.

HAF cannot meet the current need for homeowners who are delinquent on their mortgages. Although federal forbearance and loss mitigation options are reducing serious delinquencies, not all homeowners have access to these options. In addition, foreclosure rates are increasing (from 526 active foreclosures in December 2021, the end of the foreclosure moratorium, to 858 active foreclosures in April 2022). The HAF budget can only serve 2,400 of the 5,575 homeowners who are seriously delinquent (April 2022) if every homeowner receives $30,000, and only 1,200 households if families need the program cap of $60,000. HAF funds may be fully spent by 2024, leaving homeowners in crisis without support. Additionally, HAF only covers COVID-related foreclosures. While we are still contending with the consequences of an ongoing pandemic, we need a safety net for those facing foreclosure due to economic inequality that is not directly tied to the COVID-19 pandemic.

Without assistance programs, mortgage and housing cost delinquency can be very difficult to cure if one is on a fixed income, especially in the environment of the ongoing pandemic recovery, high inflation, rising interest rates, the potential for a recession, unexpected medical bills, natural disasters, and increasing housing costs unrelated to inflation (including property taxes, mandatory flood insurance rate increases, etc.). Mortgage default and adverse credit reporting prevent refinancing or obtaining a new loan. Loss mitigation for a loan in default depends on the type of loan and servicer and may be very difficult

to underwrite and achieve on a fixed income (precluding traditional repayment or trial payment modification plans). Not all borrowers benefit from federally related loan loss mitigation options. Furthermore, there are homeowner gaps in the Oregon Department of Revenue's senior and disabled tax deferral programs, such as a five-year ownership and residency requirement and a general prohibition on reverse mortgages, both of which this program could serve.

Creating a state-funded program will allow mortgage assistance funding to align better with the OFA and FAC programs, creating better outcomes for Oregonians in all parts of the state. Together these programs are aligned with the agency's mission and purpose, fulfill the SWHP homeownership retention strategy, and further SWHP equity and racial justice and rural community priorities.

How Achieved

Foreclosure Avoidance Counseling (FAC) and Oregon Foreclosure Avoidance OFA)
These are existing programs, and this new investment will be delivered through existing systems that support the ongoing administration of these programs within OHCS and its homeownership center partners. These "plug-and-play" resources will allow homeownership centers to continue serving Oregonians at risk of foreclosure and, together with the Oregon Homeowner Mortgage Relief Program, will help to right-size the safety net for Oregonians at risk of foreclosure.

Oregon Homeowner Mortgage Relief Program
The mortgage relief funds would be used to cure mortgage, homeowners' association, and county tax lien delinquencies and defaults for low-income Oregonians on fixed incomes. This funding would help more than 1,000 homeowners who are low-income, elderly, and disabled stay in their homes as the federally funded HAF program sunsets. Assistance would prevent county tax foreclosures, traditional mortgage foreclosures, and reverse mortgage foreclosures.

County tax payment relief: The program will help low-income seniors and homeowners with disabilities cure property tax, homeowners' association dues, and insurance cost delinquencies, plus fees and accrued interest. Homeowners are subject to county tax lien foreclosure after three years of missed payments. For Multnomah County, the average tax assessed at the median home value is $3,768 (1.04 percent of $364,300). Allowing for variation in local tax rates and home prices, the program could establish a maximum assistance of $15,000 for three years of taxes and $10,000 for homeowners' association, manufactured housing lot rent, or other association charges (two years at $400 per month). Not all homeowners will need the maximum $25,000. Where a reverse mortgage holder has paid these delinquent costs, the program would cure the reverse mortgage default.

Mortgage payment relief: The program also will help low-income seniors and disabled homeowners become current on their traditional mortgages. According to 2020 National Association of Realtors data, the median mortgage payment in Oregon is $1,647 per month. The program can be capped at $15,000 per homeowner, to cover roughly one year of missed mortgage

payments. To ensure stability, the homeowner's mortgage must be affordable going forward; if it is not, the homeowner may sell the property, refinance, or take out a reverse mortgage. In the case of the latter three, OHCS may be able to provide transitional assistance and any returned program funds would be recycled for other homeowners. Homeowners may be eligible for both mortgage payment and county tax (and other housing cost) payment relief in order to fully cure defaults.

Data points that can measure program success include:

- Homeowners served through the program who cured their mortgage, HOA, or county tax delinquency.
- Homeowners served through the program who still owned their home after two and five years.
- Homeowners served through the program who sold their home voluntarily within the five-year lien period, including an estimate of their retained equity, instead of losing the home to foreclosure.
    - Might estimate equity retained at end of five-year lien period even if the home is not sold.
- Oregon's number and trends of active foreclosures and seriously delinquent loans (e.g., the Oregon foreclosure rate was 0.40 percent in 2019 and 3 percent in the Great Recession).
- Preserving homeownership numbers and rates for those who are Black, Indigenous, Latino/a/x, Asian, Pacific Islander, or a member of a federally recognized Tribe (demographics will be requested).
- Increased outreach and engagement with target populations traditionally underserved and underrepresented.
- Amount of funds recycled through the program for additional homeowners.
- Documenting application completion rates and timelines to show reduced application barriers and use of third-party assessments by housing counselors to fast-track applications.
- Estimate of homeowners who received program informational and educational resources.

This data can be obtained and monitored through the program work, existing mortgage and homeowner data sets, and work with homeownership centers and other partners. Much of the technology setup and program design (terms, manuals, processes) has already been completed for HAF and OHSI. This would not be a completely new program for OHCS and could be set up while HAF is running to avoid gaps in coverage. Further, this program would benefit from lessons learned in both OHSI and HAF. OHCS staff has already established these programs and the results would be immediate once the new program is developed. Creating a state-funded mortgage relief program, a need identified in the Statewide Housing Plan and by stakeholders, would establish a more permanent structure that does not rely on temporary, federal emergency response programs and would strengthen the safety net for the most vulnerable Oregonians.

Staffing Impact

OHCS is requesting two limited duration positions for the 2023-25 biennium to help develop and administer the Oregon Homeowner Mortgage Relief program. A Program Analyst 1 position will assist with application review, processing, underwriting, and quality assurance of other staff and vendor work product. The second position, an Administrative Specialist 2, will help track foreclosure activity, complete targeted outreach to homeowners, provide customer service and support, and coordinate program documentation and retention. While other OHCS staff and vendors will assist and implement the program, both of the requested staff serve key roles in being able to solicit, process, fund, and document assistance to homeowners. These positions would be dedicated to this program to ensure smooth and efficient operations to better serve Oregonians.

FTE	Position Number	Class	Title	Monthly Rate
0.88	0001991	C0108 AP	Administrative Specialist 2	$3,964
0.88	0001992	C0860 AP	Program Analyst 1	$4,555

Quantifying Results

With the $2 million investment, OHCS expects to support 1,500 individuals through foreclosure prevention counseling.

OHCS anticipates $15 million will assist 1,000 homeowners and additional supporting administrative costs (intake assistance using local partners, operational vendors, staffing, indirect allocations). This estimate assumes the agency provides homeowners with an average payment of approximately $13,000. According to agency stakeholders, investments in foreclosure avoidance counseling and mortgage payment relief is needed in bad times and good and is more effective and less costly than later mitigating housing loss through homelessness services or affordable rental development.

The proposed mortgage relief program would prevent foreclosures and fill gaps in both the HAF program and state tax deferral program. According to 2020 National Association of Realtors data, the median mortgage payment in Oregon is $1,647 per month. If a homeowner received our estimated $13,000 in assistance, the program could cure nearly one year of missed mortgage payments. For homeowners without a mortgage, the program could cure tax, HOA, or other housing cost delinquencies. For Multnomah County, the average tax assessed at the median home value is $3,768 (1.04 percent of $364,300). Allowing for varying local tax rates and home prices, the program could cure about three years of unpaid taxes to prevent the county tax lien foreclosures that occur after three years. To ensure stability, the homeowner’s mortgage and housing costs must be affordable going forward. Otherwise, the program could help the homeowner sell the property and transition to their next living situation, refinance the loan, or take out a reverse mortgage.

Equity and Racial Justice Impact

According to the U.S. Census Owner-Occupied Housing Unit Rate (2014-2018), Oregon's 61.9 percent homeownership rate is lower than the national average of 65.3 percent. As home prices continue to trend upward and inflation and interest rates rise, many Oregon families and their communities will miss out on long-term stability and generational wealth building that homeownership provides. OHCS knows this is exceptionally acute in Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities, as they have historically experienced barriers to homeownership due to redlining, discriminatory lending practices and neighborhood gentrification. Additionally, OHCS knows that Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal homeowners may be placed in less favorable loans (adjustable rate mortgage are harder to maintain as interest rates rise), generally experience higher rates of foreclosure, and have a lack of additional resources to assist them in maintaining and sustaining their homes. These resources are vital to keeping older homeowners, including homeowners of color and those with disabilities, in their homes, and allowing them to keep what equity they have built. Maintaining homeownership provides stability for families and a generational wealth building opportunity.

Stakeholders recommend using alternative measures of what is "affordable" for housing costs; traditional benchmarks may not be suitable for all homeowners. OHCS will work with stakeholders and Oregon's Task Force on Addressing Racial Disparities in Homeownership to evaluate what alternatives may be more appropriate for homeowners with fixed incomes, who have disabilities, and homeowners of color. Where housing costs are not affordable, OHCS will evaluate providing transitional support to homeowners who cannot afford their mortgage or housing costs going forward as a potential safety net and wraparound service in times of need.

Lastly, OHCS can further design the mortgage relief application to reduce barriers to fixed-income homeowners. Stakeholders have noted that these homeowners in particular need easier application processes and the nature of fixed incomes can be used to create improved processes.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$295,904	$0	$0	**$295,904**
Services & Supplies	$1,734,500	$0	$0	**$1,734,500**
Special Payments	$15,000,000	$0	$0	**$15,000,000**
Total Package 113	**$17,030,404**	**$0**	**$0**	**$17,030,404**

2025-27 Fiscal Impact

This is one-time funding and limited duration positions that will phase out during 2025-27 budget preparation.

Policy Package 116 Supporting Homebuyers

See Legislatively Adopted Budget on page F-59

Package Description

This investment will provide $25 million as a recurring source of Down Payment Assistance (DPA) funding outside OHCS' current Home Owner Assistance Program (HOAP). The DPA funds will be administered by OHCS and utilized in conjunction with OHCS's homeownership lending mortgage programs. Funds will be available statewide and will have specific program outcomes. With OHCS administering this resource in tandem with our mortgage lending programs, funds will assist more homebuyers by addressing a key barrier for mortgage ready Oregonians: capital for down payment assistance.

Purpose

Saving funds for a down payment is the largest barrier to homeownership, especially for first-time homebuyers. We are at a 50 year low for homeownership rates for African Americans. Oregon's Joint Addressing Racial Disparities in Home Ownership Task Force identified increasing funding for DPA as one of the tools to reduce racial disparities in homeownership and a way to make it more affordable for all. Home prices in Oregon have continually been increasing at a rate of 10 percent to 14 percent annually, which correspondingly increases the down payment needed to buy a home. This means that resources to get people into homes, with financing they can afford, is of the utmost importance. Supporting communities of color to achieve homeownership now so they can be sheltered from rising rents and begin building equity will start narrowing the racial wealth gap.

OHCS is requesting funds to provide DPA to homebuyers who use the department's mortgage lending programs. The DPA will be in the form of a repayable second mortgage, that when repaid, will be recycled, and loaned again to future homebuyers creating an ongoing, revolving source of assistance. One hundred percent of the appropriation and repayments are pledged for assistance to homeowners. No funding will be used for administration or program delivery since funds will be used in conjunction with existing mortgage lending programs.

The parameters for this program were developed in the 2021-23 biennium by engaging stakeholders and experienced Housing Finance Agencies (HFAs) who have established lending programs and analyzing the most recent HOAP DPA programmatic framework. DPA funds and a sustainable mortgage will assist homebuyers attain housing stability so they may build generational wealth.

How Achieved

OHCS developed the program parameters and delivery methods in the 2021-23 biennium, incorporating a vetted design whose purpose is to serve communities facing the most barriers to entry and those who are mortgage ready but need additional DPA resources to attain a home. The Flex Lending program will be established prior to the 2023-25 biennium. These funds will provide continued funding for the DPA program and help create a stronger revolving loan fund to be paired with the Flex Lending mortgage program as well as other OHCS loan products in the future.

OHCS has a unique ability to administer this funding without additional administrative or program delivery funding costs by offering it in tandem with mortgage lending programs through our existing network of approved mortgage lenders. OHCS has developed the terms of the loans based on guidance from stakeholders and the Oregon Housing Stability Council. Stakeholder engagement has been used to ensure that the DPA program reflects the demographics of Oregon's racial and ethnic communities that have historically been excluded from homeownership and asset-building opportunities.

The eligibility terms for DPA consider income and demographics, as shown in the table below. Homebuyers whose income is at or below 80 percent of area median income (AMI) receive a "silent second mortgage" which requires no payments, has no interest and is forgiven over time. Buyers with incomes over 80 percent AMI receive an amortizing second mortgage repaid over time. Our Focused Demographics DPA product provides more assistance, more attractive terms, and is designed to capture homebuyers who have experienced the greatest barriers to homeownership, communities of color. The focused demographics product was developed based on a similar product created by Minnesota's HFA that has proven to be effective at reaching communities that are underrepresented in homeownership. Additionally, OHCS researchers ensured we incorporated data that reflect state needs and DOJ ensured that the focus demographic product complies with state and federal laws.

OHCS Flex Lending DPA		
Up to 80% AMI		
	Focused Demographics Silent Second	Silent Second
Min. Contribution	$0	$0
DPA	5.00%	4.00%
Rate	None	None
Payments	None	None

OHCS Flex Lending DPA		
Term	120 months	240 months
Notes	Only repaid if refinanced or sold within 120 mos.	Only repaid if refinanced or sold within 240 mos.
80.01%-120% AMI		
	Focused Demographics 30-yr Second	20-yr Second
Min. Contribution	$0	$0
DPA	5.00%	4.00%
Rate	First +1%	First +1%
Payments	Amortizing	Amortizing
Term	30-year	20-year
>120% AMI ($120K Max.) AMI		
	10-yr Second	
Min. Contribution	$0	
DPA	4.00%	
Rate	First +1%	
Payments	Amortizing	
Term	10-year	

The goal of this funding is to increase the impact of taxpayer dollars while allowing more families to build equity. This investment will also help achieve OHCS's goal outlined in Oregon's Statewide Housing Plan of assisting 4,500 homeowners by 2023. By further financing a revolving DPA fund, OHCS can assist income-qualified homeowners to achieve their dreams now and in future years, particularly those who have historically been excluded from financial assistance to achieve homeownership.

In the 2023-25 biennium, OHCS plans to implement its new Down Payment Assistance framework and continue to look at new ways to make homeownership more accessible to historically underserved communities.

Staffing Impact

The DPA Funds in this request will be implemented in conjunction with OHCS lending programs and will not require additional staffing or administrative funds.

Quantifying Results

We anticipate that this $25 million investment will help nearly 1,500 families across the state to purchase homes with down payment assistance. As homeowners repay their DPA loans, those funds will be recycled and loaned again, assisting even more Oregonians in realizing the dream of homeownership. The families that receive down payment assistance from other OHCS programs have a median income of less than $58,000, meaning that without down payment assistance it is unlikely they would be able to purchase homes without the additional $12,000 to $15,000 in assistance from the state.

Equity and Racial Justice Impact

According to the U.S. Census Owner-Occupied Housing Unit Rate (2014-2018), Oregon's homeownership rate at 61.9 percent is lower than the national average of 65.3 percent. As home prices continue to trend upward and inflation and interest rates rise, many Oregon families and their communities will miss out on the long-term stability and generational wealth building that homeownership provides. Down payment is the number one barrier to homeownership for low- and moderate-income households. OHCS is aware that problem is exceptionally acute in Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities because of historic and current disinvestment, redlining policies, discriminatory lending practices, and neighborhood gentrification. These inequities result in Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities lacking the resources and generational wealth to become first-time homebuyers. With this investment, OHCS has the opportunity to create more avenues for those with limited wealth and who are mortgage ready to access the resources that allow them to secure their dream of homeownership and build generational wealth.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$20,000,000	$20,000,000	$0	**$40,000,000**
Total Package 116	**$20,000,000**	**$20,000,000**	**$0**	**$40,000,000**

2025-27 Fiscal Impact

OHCS is requesting that this investment be an ongoing portion of the agency budget and will continue in 2025-27.

Legislatively Adopted Budget

The General Fund investment and transfer to Other Funds for downpayment assistance was reduced to $7.5 million. The Other Funds Special Payments amount includes $5 million of unspent down payment assistance funds from the 2021-23 biennium that will be spent in the 2023-25 biennium. The package also includes $2.5 million General Fund for foreclosure avoidance counseling.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments: Downpayment Assistance	$7,500,000	$12,500,000	$0	**$20,000,000**
Special Payments: Foreclosure Avoidance Counseling	$2,500,000	$0	$0	**$2,500,000**
Total Package 116	**$10,000,000**	**$12,500,000**	**$0**	**$22,500,000**

2025-27 Fiscal Impact

This is one-time funding that will phase out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 116 - Supporting Homebuyers

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	10,000,000	-	-	-	-	-	10,000,000
Transfer from General Fund	-	-	10,000,000	-	-	-	10,000,000
Total Revenues	**$10,000,000**	**-**	**$10,000,000**	**-**	**-**	**-**	**$20,000,000**
Special Payments							
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Intra-Agency Gen Fund Transfer	10,000,000	-	-	-	-	-	10,000,000
Loans Made - Other	-	-	12,500,000	-	-	-	12,500,000
Total Special Payments	**$10,000,000**	**-**	**$12,500,000**	**-**	**-**	**-**	**$22,500,000**
Total Expenditures							
Total Expenditures	10,000,000	-	12,500,000	-	-	-	22,500,000
Total Expenditures	**$10,000,000**	**-**	**$12,500,000**	**-**	**-**	**-**	**$22,500,000**
Ending Balance							
Ending Balance	-	-	(2,500,000)	-	-	-	(2,500,000)
Total Ending Balance	**-**	**-**	**($2,500,000)**	**-**	**-**	**-**	**($2,500,000)**

Policy Package 806 Expenditure Alignment

Package Description

This package adjusts limitation for the Homeowner Assistance Fund, which was funded by the American Rescue Plan Act. The program is expected to complete activities in the 2023-25 biennium. Additional positions are restored from 2021-23, and Special Payments are increased to the estimated funds remaining in the grant.

Staffing Impact

Three limited duration positions from 2021-23 were extended to assist with program administration, including two eligibility analysts and an administrative specialist.

FTE	Position Number	Class	Title	Monthly Rate
1.0	0001991	C0108 AP	Admin Specialist 2	$4,356
1.0	0001992	C0860 AP	Program Analyst 1	$5,503
1.0	0002069	C0860 AP	Program Analyst 1	$4,555

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$554,875	**$554,875**
Services and Supplies	$0	$0	$62,340	**$62,340**
Special Payments	$0	$0	$43,478,049	**$43,478,049**
Total Package 806	**$0**	**$0**	**$44,095,264**	**$44,095,264**

2025-27 Fiscal Impact

This is one-time funding and will be phased out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 806 - Expenditure Alignment

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	44,095,264	-	-	44,095,264
Total Revenues	**-**	**-**	**-**	**$44,095,264**	**-**	**-**	**$44,095,264**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	345,936	-	-	345,936
Empl. Rel. Bd. Assessments	-	-	-	159	-	-	159
Public Employees' Retire Cont	-	-	-	61,991	-	-	61,991
Social Security Taxes	-	-	-	26,465	-	-	26,465
Paid Family Medical Leave Insurance	-	-	-	1,383	-	-	1,383
Worker's Comp. Assess. (WCD)	-	-	-	138	-	-	138
Flexible Benefits	-	-	-	118,800	-	-	118,800
Reconciliation Adjustment	-	-	-	3	-	-	3
Total Personal Services	**-**	**-**	**-**	**$554,875**	**-**	**-**	**$554,875**
Services & Supplies							
Instate Travel	-	-	-	5,400	-	-	5,400
Employee Training	-	-	-	4,275	-	-	4,275
Office Expenses	-	-	-	9,720	-	-	9,720
Telecommunications	-	-	-	3,240	-	-	3,240
Data Processing	-	-	-	3,960	-	-	3,960
Employee Recruitment and Develop	-	-	-	645	-	-	645
Other Services and Supplies	-	-	-	14,700	-	-	14,700
Expendable Prop 250 - 5000	-	-	-	12,900	-	-	12,900

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 806 - Expenditure Alignment

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	7,500	-	-	7,500
Total Services & Supplies	**-**	**-**	**-**	**$62,340**	**-**	**-**	**$62,340**
Special Payments							
Other Special Payments	-	-	-	43,478,049	-	-	43,478,049
Total Special Payments	**-**	**-**	**-**	**$43,478,049**	**-**	**-**	**$43,478,049**
Total Expenditures							
Total Expenditures	-	-	-	44,095,264	-	-	44,095,264
Total Expenditures	**-**	**-**	**-**	**$44,095,264**	**-**	**-**	**$44,095,264**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							3.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.00**

Policy Package 810 Statewide Adjustments

Package Description

This package makes statewide adjustments to Attorney General and Department of Administration charges.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	($576)	($2,003)	$0	**($2,579)**
Total Package 810	**($576)**	**($2,003)**	**$0**	**($2,579)**

2025-27 Fiscal Impact

These costs will be adjusted during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(576)	-	-	-	-	-	(576)
Total Revenues	**($576)**	**-**	**-**	**-**	**-**	**-**	**($576)**
Services & Supplies							
Attorney General	(576)	-	(2,003)	-	-	-	(2,579)
Dispute Resolution Services	-	-	-	-	-	-	-
Total Services & Supplies	**($576)**	**-**	**($2,003)**	**-**	**-**	**-**	**($2,579)**
Total Expenditures							
Total Expenditures	(576)	-	(2,003)	-	-	-	(2,579)
Total Expenditures	**($576)**	**-**	**($2,003)**	**-**	**-**	**-**	**($2,579)**
Ending Balance							
Ending Balance	-	-	2,003	-	-	-	2,003
Total Ending Balance	**-**	**-**	**$2,003**	**-**	**-**	**-**	**$2,003**

Policy Package 811 Budget Reconciliation

Package Description

This package adds $5 million General Fund appropriated in SB 5506 to pair with Local Innovation and Fast Track (LIFT) bond proceeds for homeownership development. The funds are intended to incentivize development in rural areas and to foster greater density in urban areas. The historical average subsidy for LIFT homes for purchase has been $70,000 per home. This investment will be able to subsidize approximately 71 new affordable homes that are financed with LIFT Article XI-Q bond proceeds. The funds were directed to be deposited into an OHCS account, but Other Funds limitation was not provided, so OHCS will need to seek additional limitation during the biennium.

The package also adds one permanent position to implement tax credit changes made in HB 2071, specifically the credit administered by OHCS known as the Oregon Affordable Housing Tax Credit (OAHTC). The credit has been available to developers of affordable housing, and the bill allows limited equity cooperatives to also be eligible. This creates a new tax credit program in the Homeownership Division, and the position will be responsible for establishing and managing the program.

Staffing Impact

A permanent Program Analyst 3 position will oversee the tax credit program as it applies to limited equity cooperatives, including long-term compliance with program requirements.

FTE	Position Number	Class	Title	Monthly Rate
0.88	0002076	C0862 AP	Program Analyst 3	$6,051

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$195,569	$0	$0	**$195,569**
Services and Supplies	$20,780	$0	$0	**$20,780**
Special Payments	$5,000,000	$0	$0	**$5,000,000**
Total Package 811	**$5,216,349**	**$0**	**$0**	**$5,216,349**

2025-27 Fiscal Impact

The Special Payments is one-time funding and will be phased out during 2025-27 budget preparation. The position is permanent and will increase to 24 months.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 811 - Budget Reconciliation

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,216,349	-	-	-	-	-	5,216,349
Transfer from General Fund	-	-	5,000,000	-	-	-	5,000,000
Total Revenues	**$5,216,349**	**-**	**$5,000,000**	**-**	**-**	**-**	**$10,216,349**
Personal Services							
Class/Unclass Sal. and Per Diem	127,071	-	-	-	-	-	127,071
Empl. Rel. Bd. Assessments	46	-	-	-	-	-	46
Public Employees' Retire Cont	22,771	-	-	-	-	-	22,771
Social Security Taxes	9,721	-	-	-	-	-	9,721
Paid Family Medical Leave Insurance	508	-	-	-	-	-	508
Worker's Comp. Assess. (WCD)	40	-	-	-	-	-	40
Mass Transit Tax	762	-	-	-	-	-	762
Flexible Benefits	34,650	-	-	-	-	-	34,650
Total Personal Services	**$195,569**	**-**	**-**	**-**	**-**	**-**	**$195,569**
Services & Supplies							
Instate Travel	1,575	-	-	-	-	-	1,575
Employee Training	1,425	-	-	-	-	-	1,425
Office Expenses	2,835	-	-	-	-	-	2,835
Telecommunications	945	-	-	-	-	-	945
Data Processing	1,155	-	-	-	-	-	1,155
Employee Recruitment and Develop	215	-	-	-	-	-	215
Other Services and Supplies	5,830	-	-	-	-	-	5,830
Expendable Prop 250 - 5000	4,300	-	-	-	-	-	4,300

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 811 - Budget Reconciliation

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	2,500	-	-	-	-	-	2,500
Total Services & Supplies	**$20,780**	**-**	**-**	**-**	**-**	**-**	**$20,780**
Special Payments							
Intra-Agency Gen Fund Transfer	5,000,000	-	-	-	-	-	5,000,000
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**$5,000,000**	**-**	**-**	**-**	**-**	**-**	**$5,000,000**
Total Expenditures							
Total Expenditures	5,216,349	-	-	-	-	-	5,216,349
Total Expenditures	**$5,216,349**	**-**	**-**	**-**	**-**	**-**	**$5,216,349**
Ending Balance							
Ending Balance	-	-	5,000,000	-	-	-	5,000,000
Total Ending Balance	**-**	**-**	**$5,000,000**	**-**	**-**	**-**	**$5,000,000**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 811 - Budget Reconciliation

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							0.88
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.88**

Policy Package 813 Policy Bills

Package Description

In this program unit, this package implements HB 3395 establishment of the Affordable Homeownership Revolving Loan Fund that will allow a first-time home buyer who is purchasing a home, cooperative, or condominium to establish equity at a faster rate. The $7.5 million General Fund will be a grant directed to the Network for Oregon Affordable Housing (NOAH). Grant funds will not be distributed until NOAH establishes a loan fund with a balance of no less than $7.5 million of additional private money.

Loans from the fund must be used for the purchase of a dwelling subject to affordability restrictions under ORS 456.270 to ORS 456.295 and loans may only be made to applicants who have met with an approved or certified housing counseling agency with a first-time home-buyer program. The loan must have a term of 20 years or less and have a fixed interest rate that is not more than that would allow monthly amortized principal and interest payments under the term of the loan to be the amount that would result from a 30-year fixed mortgage or 0.5 percent.

House Bill 3395 requires OHCS to report to an appropriate interim legislative committee on the use of the funds by NOAH. OHCS will receive reports on its spending and provide reports to the Legislative Assembly by September 15, 2025, and September 15, 2027.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$7,500,000	$0	$0	**$7,500,000**
Total Package 813	**$7,500,000**	**$0**	**$0**	**$7,500,000**

2025-27 Fiscal Impact

This is one-time funding that will be phased out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 813 - Policy Bills

Cross Reference Name: Single Family Housing Programs
Cross Reference Number: 91400-040-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,500,000	-	-	-	-	-	7,500,000
Total Revenues	**$7,500,000**	**-**	**-**	**-**	**-**	**-**	**$7,500,000**
Special Payments							
Other Special Payments	7,500,000	-	-	-	-	-	7,500,000
Total Special Payments	**$7,500,000**	**-**	**-**	**-**	**-**	**-**	**$7,500,000**
Total Expenditures							
Total Expenditures	7,500,000	-	-	-	-	-	7,500,000
Total Expenditures	**$7,500,000**	**-**	**-**	**-**	**-**	**-**	**$7,500,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-040-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Other Selective Taxes	1,361,948	1,527,135	1,527,135	1,923,474	1,923,474	1,923,474
Non-business Lic. and Fees	-	191,300	191,300	236,476	236,476	236,476
Charges for Services	-	1,154,190	1,154,190	1,677,666	1,677,666	1,677,666
Admin and Service Charges	1,311,927	2,936,053	2,936,053	8,136,972	8,136,972	8,136,972
Fines and Forfeitures	-	1,000	1,000	3,500	3,500	3,500
Interest Income	396,483	787,714	787,714	402,497	402,497	402,497
Housing Div Loan Repayments	-	-	-	948,982	948,982	948,982
Other Revenues	180,014	52,650	52,650	65,000	65,000	65,000
Transfer In - Intrafund	-	723,807	723,807	897,084	897,084	897,084
Transfer from General Fund	16,824,111	-	17,000,000	52,493,261	22,600,000	17,500,000
Tsfr From Revenue, Dept of	15,264,491	12,649,338	12,649,338	16,132,761	12,460,000	12,460,000
Transfer Out - Intrafund	(3,000,000)	(2,500,000)	(2,500,000)	(3,973,468)	(3,973,468)	(3,973,468)
Total Other Funds	**$32,338,974**	**$17,523,187**	**$34,523,187**	**$78,944,205**	**$45,378,183**	**$40,278,183**
Federal Funds						
Federal Funds	151,036	33,733,608	75,403,948	25,146,110	25,146,110	68,887,093
Total Federal Funds	**$151,036**	**$33,733,608**	**$75,403,948**	**$25,146,110**	**$25,146,110**	**$68,887,093**

Housing and Community Services Department #91400

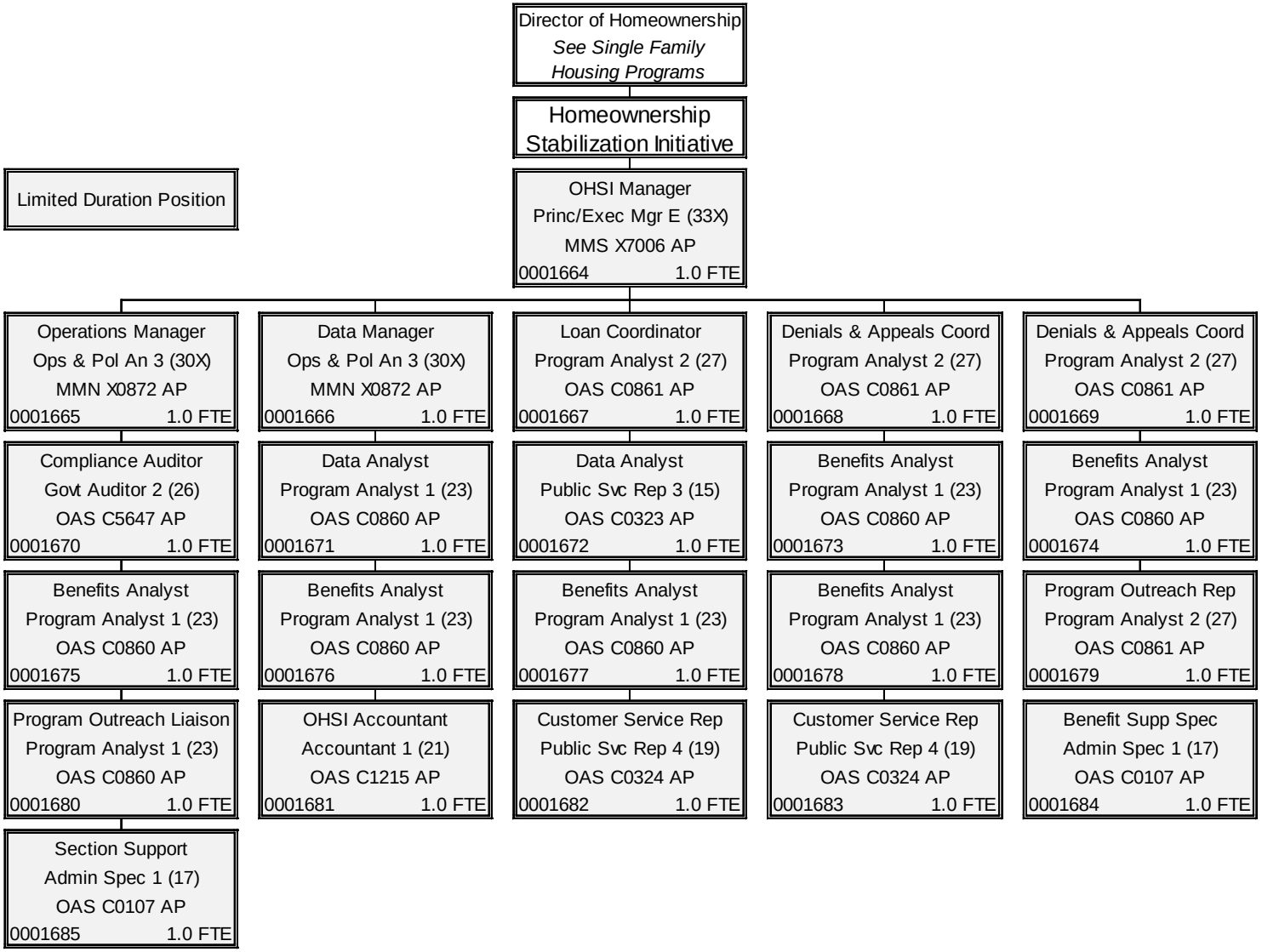
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Single Family Housing Programs								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
OTHER FUNDS								
Other Selective Taxes								
Construction Excise Tax Receipts	3400	0190	$1,361,948	$1,527,135	$1,527,135	$1,923,474	$1,923,474	$1,923,474
Non-business Lic. & Fees								
Marinas & Manufactured Dwelling Parks Reg	3400	0210	$0	$191,300	$191,300	$236,476	$236,476	$236,476
Charges for Services								
Marinas & Manuf Homes Assess (MMCRC)	3400	0410	$0	$1,154,190	$1,154,190	$1,677,666	$1,677,666	$1,677,666
Admin and Service Charges								
Flex Lending Program	3400	0415	$0	$1,289,236	$1,289,236	$6,507,564	$6,507,564	$6,507,564
LIFT Homeownership	3400	0415	$0	$0	$0	$75,000	$75,000	$75,000
Manufactured Home Park Preservation	3400	0415	$0	$49,875	$49,875	$0	$0	$0
Oregon Bond Residential Loan Program	3400	0415	$1,311,927	$1,596,942	$1,596,942	$1,554,408	$1,554,408	$1,554,408
Fines and Forfeitures								
Manufactured Home Park Civil Penalties	3400	0505	$0	$1,000	$1,000	$3,500	$3,500	$3,500
Interest Income								
Interest Earnings (HOAP)	3400	0605	$346,636	$488,640	$488,640	$191,086	$191,086	$191,086
Interest Earnings (Manuf Homes Progs)	3400	0605	$49,847	$201,850	$201,850	$40,542	$40,542	$40,542
Interest Earnings (MMCRC)	3400	0605	$0	$97,224	$97,224	$33,773	$33,773	$33,773
Interest Earnings (OHSI Loans)	3400	0605	$0	$0	$0	$137,096	$137,096	$137,096
Housing Division Loan Repayments	3400	0930	$0	$0	$0	$948,982	$948,982	$948,982
Other Revenues								
Manufactured Homes Programs	3400	0975	$115,364	$0	$0	$0	$0	$0
Down Payment Assistance Repayments (HOAP)	3400	0975	$64,650	$52,650	$52,650	$65,000	$65,000	$65,000
Transfer In - Intrafund	3400	1010	$0	$723,807	$723,807	$897,084	$897,084	$897,084
Transfer from General Fund								
Down Payment Assistance	3400	1060	$0	$0	$10,000,000	$20,000,000	$13,600,000	$10,000,000
Home Owner Assistance Program	3400	1060	$824,111	$0	$0	$0	$0	$0
Homeownership Development	3400	1060	$0	$0	$0	$24,493,261	$5,000,000	$5,000,000
Manufactured Home Park Preservation	3400	1060	$9,500,000	$0	$4,500,000	$0	$0	$0
Manufactured Homes Replacement Program	3400	1060	$2,500,000	$0	$2,500,000	$8,000,000	$4,000,000	$2,500,000
Umatilla Flood Relief	3400	1060	$4,000,000	$0	$0	$0	$0	$0
Tsfr From Revenue, Dept of								
Document Recording Fee (HOAP)	3400	1150	$15,264,491	$12,649,338	$12,649,338	$16,132,761	$12,460,000	$12,460,000
Transfer Out - Intrafund	3400	2010	($3,000,000)	($2,500,000)	($2,500,000)	($3,973,468)	($3,973,468)	($3,973,468)
TOTAL OTHER FUNDS			**$32,338,974**	**$17,523,187**	**$34,523,187**	**$78,944,205**	**$45,378,183**	**$40,278,183**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Single Family Housing Programs								
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
FEDERAL FUNDS								
Federal Funds								
NeighborWorks	6400	0995	$151,036	$0	$1,681,331	$0	$0	$0
US Dept. of Housing & Urban Dev (NSP)	6400	0995	$0	$787,655	$788,742	$821,144	$821,144	$821,144
US Treasury (Homeowner Assistance Fund)	6400	0995	$0	$32,945,953	$72,933,875	$24,324,966	$24,324,966	$68,065,949
TOTAL FEDERAL FUNDS			**$151,036**	**$33,733,608**	**$75,403,948**	**$25,146,110**	**$25,146,110**	**$68,887,093**

Homeownership Stabilization Initiative

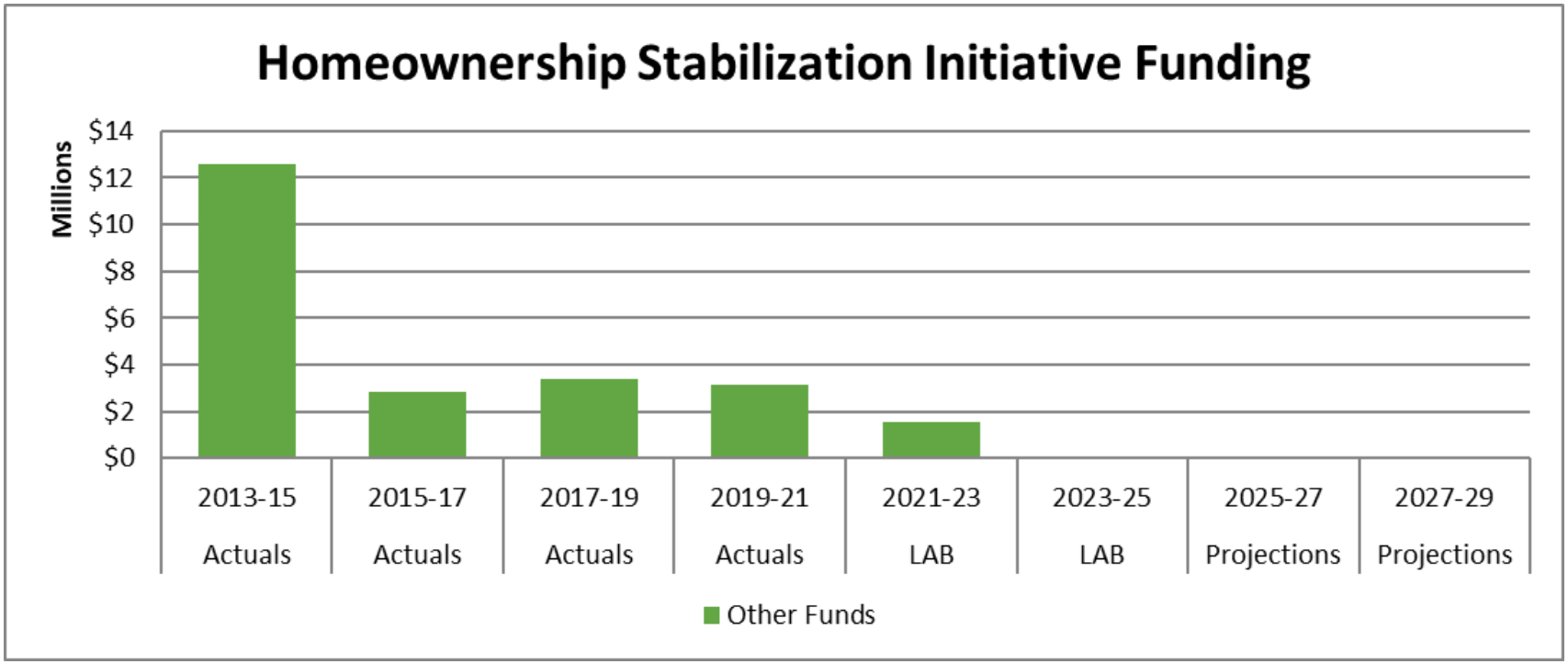
OREGON HOUSING and COMMUNITY SERVICES

Homeownership Stabilization Initiative 2021-23 Organizational Chart (6/30/23)



Homeownership Stabilization Initiative Executive Summary

Long Term Focus Area: Healthy and Safe Communities
Program Contact: Keeble Giscombe, Homeownership Director



Program Overview

The Oregon Homeownership Stabilization Initiative (OHSI) is a foreclosure prevention program that assisted at-risk homeowners to avoid foreclosure through a number of activities. The program, known nationally as the Hardest Hit Fund (HHF) program, was funded entirely by federal Troubled Asset Relief Program (TARP) resources from the U.S. Department of the Treasury. Oregon was one of 18 states and the District of Columbia awarded funds because of the severe impacts suffered during the last economic recession. The overall goal of the HHF program was to stabilize the housing market through foreclosure prevention activities. Oregon received $220 million of HHF dollars in 2010 and finished expending all of these funds in 2016. Through December 2017, OHSI assisted over 13,400 homeowners, and nearly 95 percent remained

in their homes twenty-four months after receiving assistance. An additional $95.4 million was awarded to Oregon in 2016, which had to be expended by December 2021. Over the life of the program, OHSI assisted 17,200 homeowners.

Program Funding Request

The program closed December 2021, so OHCS is not requesting additional funding in this program unit. The program created forgivable loans that will be in effect for several years, but the revenues and costs of administration are included in the Single Family Housing program unit.

Homeownership Stabilization Initiative								
	2013-15 Actuals	2015-17 Actuals	2017-19 Actuals	2019-21 Actuals	2021-23 LAB	2023-25 LAB	2025-27 Projections	2027-29 Projections
Other Funds	12,551,112	2,855,768	3,364,722	3,149,636	1,535,561	0	0	0
Federal Funds	0	0	0	2,585	0	0	0	0
All Funds	**12,551,112**	**2,855,768**	**3,364,722**	**3,152,221**	**1,535,561**	**0**	**0**	**0**
Positions/FTE	35/22.59	27/16.17	25/21.43	20/17.25	14/5.93	0/0.0	0/0	0/0

Program Description

OHSI is a foreclosure prevention program that assisted at-risk homeowners to avoid foreclosure through a number of programs. Programs that provided assistance through a no-interest, forgivable loan included Mortgage Payment Assistance (MPA) and Loan Preservation Assistance (LPA), and Principal Reduction/Lien Extinguishment assistance. Other programs include Loan Refinancing Assistance Pilot Project (LRAPP) and Rebuilding American Homeownership Assistance Pilot Project (RAHAPP), which refinanced mortgages and created a revenue source for the program.

OHSI was funded entirely by federal TARP resources from the U.S. Treasury in response to the 2008 economic recession. Oregon received $220 million for this program under the Hardest Hit Fund (HHF) and expended all of these resources before the 2017 program end date. In late 2015, the U.S. Congress committed additional funding to HHF. In February 2016, U.S. Treasury announced that Oregon was awarded $95.4 million in additional funding that had to be fully expended by December 2021.

The U.S. Treasury required HHF resources to be awarded to a non-profit entity, so OHCS created the Oregon Affordable Housing Assistance Corporation (OAHAC), a non-profit 501(c)(3) corporation. Most of the HHF dollars were expended through this corporation, including all of the direct assistance to homeowners and a portion of the administrative costs. However, all of the staff required to administer the program were limited duration employees of OHCS and paid through an administrative contract between OAHAC and the department. OHCS's budget only included costs associated with the OAHAC contract, and the expenditures were classified as Other Funds.

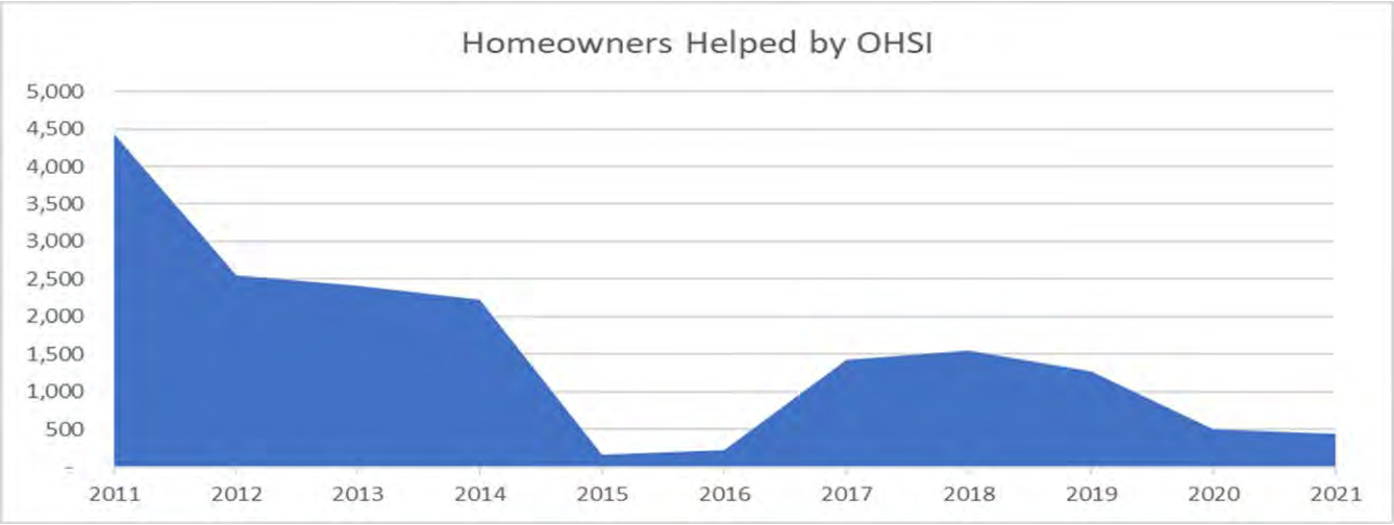
Program Justification

The Homeownership Stabilization Initiative program linked to long-term outcomes by preventing foreclosures, which helps keep families in their homes, preserves communities, and prevents avoidable loss. Further, OHSI programs helped to stabilize Oregon's housing market by preventing additional homeowners from entering Oregon's difficult rental market. Helping families stay in their homes and preventing foreclosure is easier, more cost effective, and is significantly better for the long term health and well-being of homeowners. Foreclosure causes lasting damage to credit, health, and has other significant and negative effects. A home is often a family's most valuable asset.

Program Performance

OHSI reported program and financial performance quarterly to the US Department of Treasury. The number of homeowners assisted was the primary performance outcome. Over the life of the program, 17,200 Oregonians received services to avoid foreclosure and retain their homes (see chart below).

Timeliness of assistance was another metric of performance. OHSI committed 100 percent of its initial HHF dollars by the fourth quarter in 2014, the first of the 19 states receiving HHF allocations to do so. In 2016, Oregon was awarded an additional $95.4 million in HHF dollars, to be expended by December 2021. OHSI expended the allocated program dollars (direct assistance to homeowners) by the end of 2018 and then used "recycled funds" to pay for additional program dollars. The recycled funds came from payoff money received when a past program participant sold or refinanced (with cash out) their home before the five-year forgiveness date on their assistance loan.



Enabling Legislation and Program Authorization

As noted above, the Homeownership Stabilization Initiative administered HHF under contract with OAHAC using TARP funds which were authorized under 12 U.S.C. 5211.

Funding Streams

OAHAC received the TARP funds from US Treasury, and then contracted with OHCS for administration. In the OHCS budget, these were Other Funds.

Comparison of Funding 2023-25 Proposal to 2021-23 Funding

OHCS is not requesting funding in this program unit for 2023-25 as the program has ended. One limited duration position, administrative costs, and loan payoffs are included in the Single Family Housing program unit.

Homeownership Stabilization Initiative Program Description

OHSI is a foreclosure prevention program that assisted at-risk homeowners to avoid foreclosure through a number of programs. Programs that provided assistance through a no-interest, forgivable loan included Mortgage Payment Assistance (MPA) and Loan Preservation Assistance (LPA), and Principal Reduction/Lien Extinguishment assistance. Other programs include Loan Refinancing Assistance Pilot Project (LRAPP) and Rebuilding American Homeownership Assistance Pilot Project (RAHAPP), which refinanced mortgages and created a revenue source for the program.

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Program Area	Program Name	Funding Source	Fund Type	Amount
Homeownership Stabilization Initiative	Homeownership Stabilization Initiative	Troubled Asset Relief Program	Other Funds	$0

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to decrease by $52,541 Other Funds in the Homeownership Stabilization Initiative program unit in the 2023-25 biennium.

022 Phase-Out Program and One-Time Costs

In the Homeownership Stabilization Initiative program unit, this package phases-out Services and Supplies costs remaining after limited duration positions dropped. All of the limitation for administering this program is phased out as the program ended in December 2021. The total reduction is $150,574 OF.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept | **Cross Reference Name: Homeownership Stabilization Initiative**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services | **Cross Reference Number: 91400-050-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	(47,377)	-	-	-	(47,377)
Mass Transit Tax	-	-	(5,164)	-	-	-	(5,164)
Total Personal Services	**-**	**-**	**($52,541)**	**-**	**-**	**-**	**($52,541)**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	(52,541)	-	-	-	(52,541)
Total Expenditures	**-**	**-**	**($52,541)**	**-**	**-**	**-**	**($52,541)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Homeownership Stabilization Initiative
Cross Reference Number: 91400-050-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	52,541	-	-	-	52,541
Total Ending Balance	**-**	**-**	**$52,541**	**-**	**-**	**-**	**$52,541**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Homeownership Stabilization Initiative
Cross Reference Number: 91400-050-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	(1,938)	-	-	-	(1,938)
Out of State Travel	-	-	(3,043)	-	-	-	(3,043)
Employee Training	-	-	(4,870)	-	-	-	(4,870)
Office Expenses	-	-	(11,298)	-	-	-	(11,298)
Telecommunications	-	-	(4,617)	-	-	-	(4,617)
Data Processing	-	-	(470)	-	-	-	(470)
Professional Services	-	-	(85,715)	-	-	-	(85,715)
IT Professional Services	-	-	(328)	-	-	-	(328)
Attorney General	-	-	(114)	-	-	-	(114)
Employee Recruitment and Develop	-	-	(302)	-	-	-	(302)
Dues and Subscriptions	-	-	(6,309)	-	-	-	(6,309)
Other Services and Supplies	-	-	(25,700)	-	-	-	(25,700)
IT Expendable Property	-	-	(5,870)	-	-	-	(5,870)
Total Services & Supplies	**-**	**-**	**($150,574)**	**-**	**-**	**-**	**($150,574)**
Total Expenditures							
Total Expenditures	-	-	(150,574)	-	-	-	(150,574)
Total Expenditures	**-**	**-**	**($150,574)**	**-**	**-**	**-**	**($150,574)**
Ending Balance							
Ending Balance	-	-	150,574	-	-	-	150,574
Total Ending Balance	**-**	**-**	**$150,574**	**-**	**-**	**-**	**$150,574**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-050-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Charges for Services	-	-	100,000	-	-	-
Admin and Service Charges	5,521,070	1,454,862	1,454,862	-	-	-
Interest Income	1,477,861	-	-	-	-	-
Housing Div Loan Repayments	9,809,070	-	-	-	-	-
Transfer Out - Intrafund	(13,658,365)	-	-	-	-	-
Total Other Funds	**$3,149,636**	**$1,454,862**	**$1,554,862**	**-**	**-**	**-**
Federal Funds						
Federal Funds	2,585	-	-	-	-	-
Total Federal Funds	**$2,585**	**-**	**-**	**-**	**-**	**-**

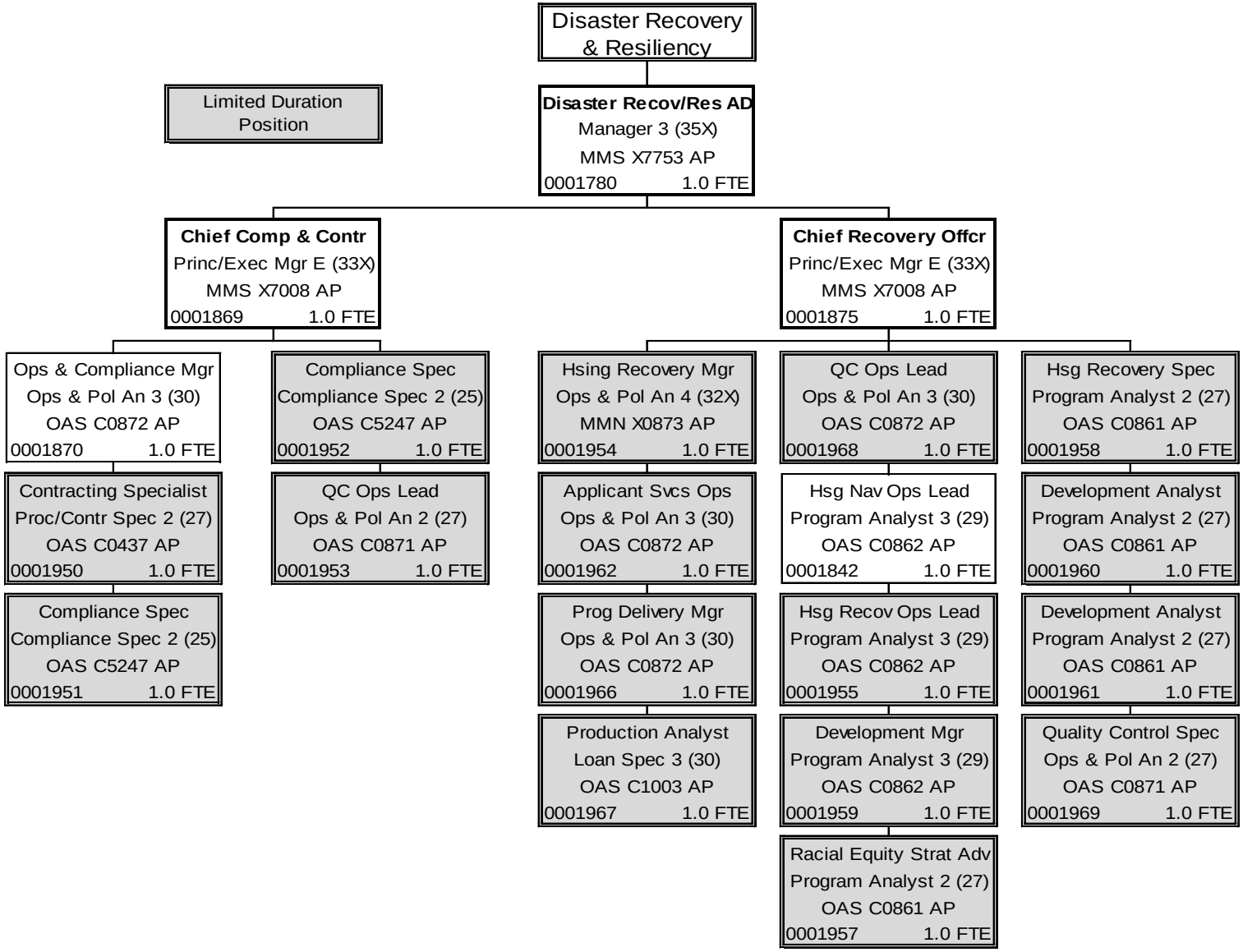
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Homeownership Stabilization Initiative								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
OTHER FUNDS								
Admin and Service Charges								
Contract Administration Fee (OHSI)	3400	0415	$5,521,070	$1,454,862	$1,454,862	$0	$0	$0
Interest Income	3400	0605	$1,477,861	$0	$0	$0	$0	$0
Housing Div Loan Repayments	3400	0930	$9,809,070	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3400	2010	($13,658,365)	$0	$0	$0	$0	$0
TOTAL OTHER FUNDS			**$3,149,636**	**$1,454,862**	**$1,454,862**	**$0**	**$0**	**$0**
FEDERAL FUNDS								
Federal Funds								
NeighborWorks	6400	0995	$2,585	$0	$0	$0	$0	$0
TOTAL FEDERAL FUNDS			**$2,585**	**$0**	**$0**	**$0**	**$0**	**$0**

Disaster Recovery and Resiliency

OREGON HOUSING and COMMUNITY SERVICES

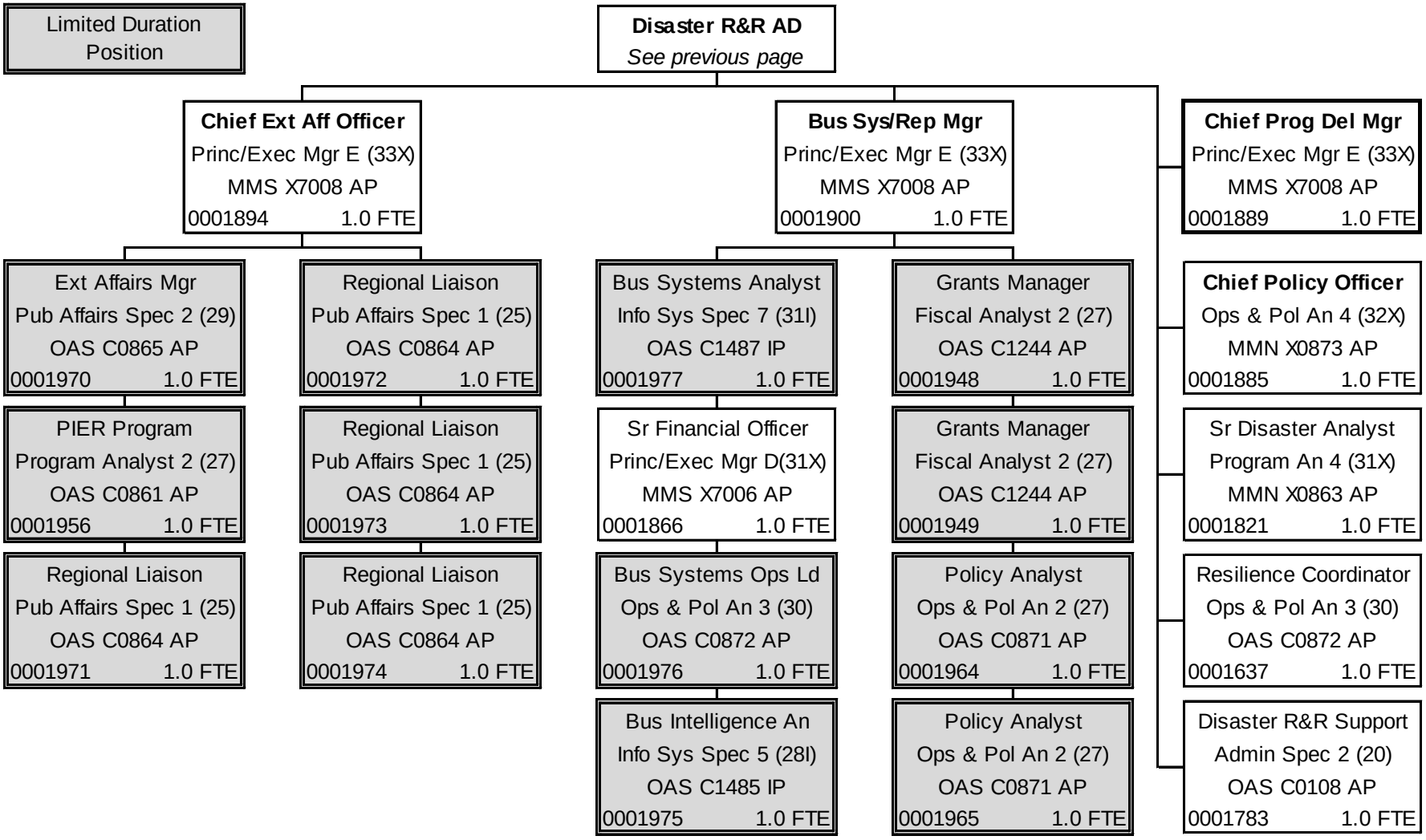
Housing and Community Services Department #91400

Disaster Recovery & Resiliency Programs 2023-25 Organizational Chart



Housing and Community Services Department #91400

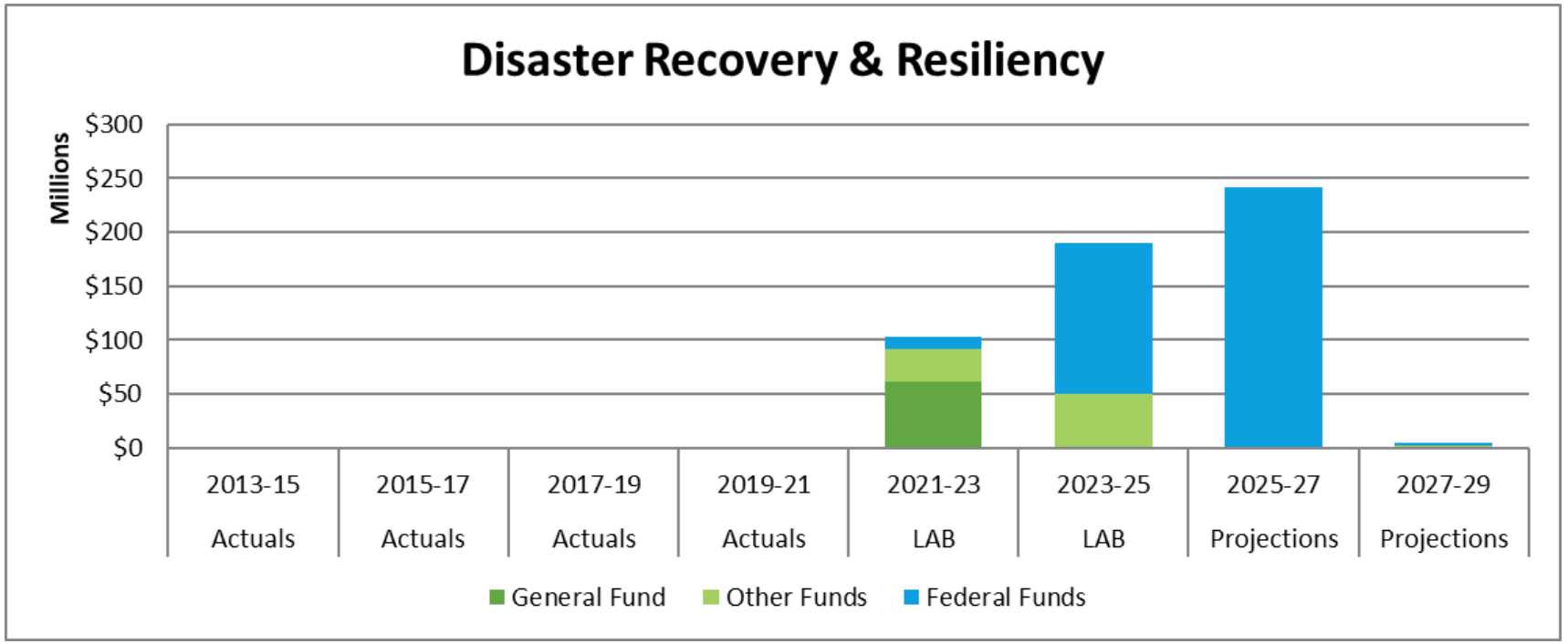
Disaster Recovery & Resiliency Programs 2023-25 Organizational Chart



Housing and Community Services Department #91400

Disaster Recovery and Resiliency Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Ryan Flynn, Assistant Director of Recovery and Resiliency



Program Overview

This program unit was created with the 2023-25 Agency Request Budget. OHCS received funding in 2021-23 to respond to the 2020 wildfires, and the funds were included in the Housing Stabilization, Multifamily Rental Housing, and Central Services program units. Funding and positions are now being consolidated here.

OHCS supports housing recovery and resilience in the face of natural disasters, particularly for low- to moderate-income Oregonians. This effort is carried out primarily by supporting production of additional affordable housing for survivors and providing services, such as housing navigation. In addition, as the lead agency on implementation of the $422 million federal Community Development Block Grant - Disaster Recovery (CDBG-DR), OHCS is responsible for carrying out or overseeing a range of disaster recovery efforts organized to support individual and community recovery from the 2020 Labor Day fires.

Program Funding Request

Oregon Housing and Community Services funding request for 2023-25 reflects expenditures of $240.5 million of the $422 million CDBG-DR grant, particularly in the Homeowner Assistance and Replacement Program (HARP) and Homeownership Opportunity Program (HOP). In addition, $22.4 million from lottery bond proceeds in the 2021-23 biennium is expected to be committed to development projects but be unspent at the close of the biennium. These funds will carry into 2023-25 to complete the projects.

Disaster Recovery and Resiliency								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 LAB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	0	0	0	0	61,099,088	865,847	915,971	956,236
Other Funds	0	0	0	0	30,000,000	49,542,865	585,126	620,117
Federal Funds	0	0	0	0	12,330,346	139,220,759	239,684,368	3,479,165
All Funds	**0**	**0**	**0**	**0**	**103,429,434**	**189,629,471**	**241,185,464**	**5,068,518**
Positions/FTE	0/0.0	0/0.0	0/0.0	0/0.0	43/24.05	42/42.0	13/13.0	13/13.0

2021-23 LAB funding and positions were budgeted in Central Services but shown here for comparison purposes.

Program Description

Activities in this program unit for the 2023-25 biennium will focus on implementation of CDBG-DR, detailed in Policy Package 118. CDBG-DR programs are expected to launch in 2021-23, although a few may not launch until early in 2023-25. The state's CDBG-DR Action Plan is being collectively marketed and branded as Re-Oregon.

It is possible that OHCS will need to respond to additional housing losses from future disasters. Depending on the scale and type of recovery needs, additional state or federal resources may be sought to respond. Anticipated activities in such situations include funding due diligence and project planning activities to jump-start long-term housing replacement projects, funding intermediate housing, as possible and necessary, and supporting the provision of housing navigation services.

Program Justification

OHCS recognized the need for dedicated staff capacity and resources to help Oregonians recover from wildfires and other natural disasters in the wake of the 2020 wildfire season, which destroyed over 4,300 housing units in western Oregon. This massive destruction compounded a pre-existing housing crisis. As a result, recovery for survivors to be able to remain in Oregon requires the construction of additional, new housing. Furthermore, some small communities (and even medium-sized towns, in the cases of Phoenix and Talent) saw significant proportions of their housing stock wiped out by the fires.

As is unfortunately the case in many disasters, low- and moderate-income Oregonians face great challenges to their recovery. The fires destroyed thousands of units of naturally occurring affordable housing, including 1,800 manufactured

homes. The residents who lost these homes have minimal, if any, opportunity to find replacement housing at a similar price without state or federal assistance. Furthermore, manufactured homes cannot be insured at replacement value, meaning insurance will not cover replacing the home entirely. As manufactured homes are a depreciating asset, many of these residents were left in very difficult financial circumstances. In the case of the 2020 fires, the vast majority of the lost manufactured homes were destroyed in Jackson County in the Almeda Fire. The area that was impacted was more than 50 percent low- and moderate-income. Most residents were either low-income, non-native English speakers, elderly, or disabled, with many being more than one.

Program Performance

The number of fire survivor households assisted in completing their housing recovery (i.e., find a safe, affordable, sustainable, permanent residence) is the primary performance measure for Disaster Recovery and Resiliency. The section anticipates approximately 300 homes to be ready for occupancy in the 2023-25 biennium as a result of activities funded with state resources (lottery bond revenue and General Fund) dedicated in the 2021-23 biennium.

With CDBG-DR programs, early projections show being able to provide awards reconstruct or replace 810 new homes, with approximately half of the homes ready for occupancy in the 2023-25 biennium and half in the 2025-27 biennium. Construction and other delays will impact how quickly homes are ready for occupancy, so definite numbers are not known yet. For additional information on CDBG-DR results, please see Quantifying Results in Policy Package 118 on page H-22.

Enabling Legislation and Program Authorization

The table below outlines state and federal authorizing legislation for Disaster Recovery and Resiliency programs:

Authority	Program	Legislation
Federal	Community Development Block Grant	42 U.S.C. 5301
Federal	Community Development Block Grant -Disaster Recovery Allocation for 2020-21 Disasters	87 FR 6364

Funding Streams

Disaster Recovery and Resiliency Programs are funded as outlined below:

Funding Source	Program Name	Authorizing Legislation
General Fund	DRR Administration	
Lottery Bond proceeds (2021-23)	Wildfire recovery	
US Dept. of Housing & Urban Development	CDBG-DR	Disaster Relief Supplemental Appropriations Act, 2022 (Pub. L. 117-43); 42 U.S.C. 5301

Comparison of Funding 2023-25 Proposal to 2021-23 Funding

OHCS' funding request for 2023-25 reduces General Fund and lottery bond proceeds provided for wildfire recovery efforts in 2021-23. Federal Funds are increased above the current service level for additional staffing and Special Payments related to housing production, housing and recovery assistance services, community recovery activities, and planning in the CDBG-DR grant.

Disaster Recovery & Resiliency Programs Description

Disaster Recovery & Resiliency (DRR) performance in the 2023-25 biennium will consist primarily of activities related to the Community Development Block Grant - Disaster Recovery (CDBG-DR) Action Plan, branded and marketed as the ReOregon program. These efforts will support recovery from the 2020 Labor Day fires and mitigation actions in Clackamas, Douglas, Jackson, Klamath, Lane, Lincoln, Linn, and Marion counties. The goal of CDBG-DR is that all fire-impacted individuals and households have equitable access to the resources necessary to be housed safely, sustainably, permanently, affordably and in their housing of choice.

The ReOregon housing programs, expected to launch late in the 2021-23 biennium, will provide resources to help wildfire survivors who have not yet been able to rebuild or return to safe, affordable homes. The plan was drafted with an explicit concern for—and implementation will be guided by—the particular needs of Latino/a/x residents, low-income residents, and individuals living with disabilities who have been disproportionately impacted by this disaster and face hurdles in recovery. OHCS will partner with culturally specific and community-based organizations to support survivors through application and recovery processes.

The core elements of the plan, which were refined through extensive public engagement in fire-impacted areas in May 2022, are described below. No less than 15 percent of program funds must be spent on mitigation activities, including building homes that are resistant to fires and other natural disasters. The total amount listed is the program budget for the life of the grant, which can be up to six years.

Homeowner Assistance and Reconstruction Program (HARP) ($204.6 million): A housing replacement program for homeowners who lost homes to the fires. The program will provide new homes or help survivors complete rebuilding. At this time, the program does not include any benefits for survivors who have completed their reconstruction. If sufficient funds are available, a reimbursement program could be added in a future amendment to the Action plan.

Homeownership Opportunities Program (HOP) ($119.3 million): A new homeownership program for fire survivors who were renters and displaced by the fires. This program will fund development of affordable opportunities for former renters to buy homes. OHCS will partner with nonprofit and other developers to build new housing. When developing new “parks,” the program will focus on quality construction (ideally, modular units as opposed to manufactured homes) and cooperative or other land ownership models that ensure long-term affordable space rents.

Both of the above programs will be opened first to applications by low- and moderate-income fire survivors (defined as those whose income is no more than 80 percent of area median income). ReOregon as a whole must devote at least 70 percent of funds to benefit low- and moderate-income survivors. OHCS has requested that HUD allow the income maximum to be

based on statewide median income rather than county median income, which would allow programs to serve more survivors who are struggling with the cost to rebuild but may not qualify at the lower amount.

Survivor Support Services: The Action Plan has funds for services such as rent support, housing navigation, legal assistance, and case management: Intermediate Housing Assistance ($20.1 million); Housing and Recovery Services ($6.0 million); Legal Services ($6.0 million).

Planning, Public Infrastructure and Economic Revitalization Program (PIER) ($42.1 million): PIER is a fund to support local priority projects to build new infrastructure, carry out mitigation activities to prepare for future disasters, and support economic revitalization. OHCS, with input from the impacted counties, will suballocate PIER funding by county. Local governments and other key recovery stakeholders (such as the housing authorities and economic development districts) will be asked to select and define the priority projects to receive these funds.

Community Planning and Revitalization (CPR) ($3 million): This program allows the state to carry out housing and mitigation planning for disaster-impacted areas.

The Action Plan budget reserves the maximum allowable amount (5 percent or $21.4 million) for administrative costs. Any future substantial amendments to the Action Plan would require another formal public comment period. OHCS is also committed to involving local partners working with fire survivors in the process of program design, which is one of the primary next phases of work in the development of ReOregon.

In addition to the federal program, $22.4 million from lottery bond proceeds in the 2021-23 biennium is expected to be committed to development projects but be unspent at the close of the biennium. These funds will carry into 2023-25 to complete the projects.

Funding Sources for Disaster Recovery & Resiliency Programs

Disaster Recovery & Resiliency Programs			
Program Name	**Funding Source**	**Fund Type**	**LAB Amount**
Disaster Recovery & Resiliency Administration	General Fund	General	$865,847
Wildfire Recovery	Cash balance (2021-23 funds)	Other	$49,542,865
Community Development Block Grant – Disaster Recovery (CDBG-DR)	US Dept. of Housing & Urban Development	Federal	$139,220,759

Essential Packages

060 Technical Adjustments

This package moves in positions and Services and Supplies costs from the Housing Stabilization, Multifamily Rental Housing, and Central Services program units to consolidate recovery and resiliency efforts in a single program unit. This results in an increase of $865,847 General Fund, $552,125 Other Funds, and $3,075,934 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	865,847	-	-	-	-	-	865,847
Federal Funds	-	-	-	3,075,934	-	-	3,075,934
Total Revenues	**$865,847**	**-**	**-**	**$3,075,934**	**-**	**-**	**$3,941,781**
Personal Services							
Class/Unclass Sal. and Per Diem	509,784	-	367,944	1,417,440	-	-	2,295,168
Empl. Rel. Bd. Assessments	159	-	106	424	-	-	689
Public Employees' Retire Cont	91,353	-	65,936	254,005	-	-	411,294
Social Security Taxes	38,999	-	28,148	108,436	-	-	175,583
Paid Family Medical Leave Insurance	2,039	-	1,471	5,667	-	-	9,177
Worker's Comp. Assess. (WCD)	138	-	92	368	-	-	598
Mass Transit Tax	3,058	-	2,207	-	-	-	5,265
Flexible Benefits	118,800	-	79,200	316,800	-	-	514,800
Total Personal Services	**$764,330**	**-**	**$545,104**	**$2,103,140**	**-**	**-**	**$3,412,574**
Services & Supplies							
Instate Travel	9,663	-	-	14,171	-	-	23,834
Employee Training	8,484	-	-	11,254	-	-	19,738
Office Expenses	17,301	-	-	25,341	-	-	42,642
Telecommunications	5,820	-	-	8,586	-	-	14,406
Data Processing	6,787	-	-	10,003	-	-	16,790
IT Professional Services	-	-	-	816,000	-	-	816,000
Attorney General	-	-	-	23,534	-	-	23,534
Employee Recruitment and Develop	1,253	-	-	1,667	-	-	2,920

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	9,522	-	7,021	5,553	-	-	22,096
Other Services and Supplies	29,466	-	-	39,179	-	-	68,645
IT Expendable Property	13,221	-	-	17,506	-	-	30,727
Total Services & Supplies	**$101,517**	**-**	**$7,021**	**$972,794**	**-**	**-**	**$1,081,332**
Total Expenditures							
Total Expenditures	865,847	-	552,125	3,075,934	-	-	4,493,906
Total Expenditures	**$865,847**	**-**	**$552,125**	**$3,075,934**	**-**	**-**	**$4,493,906**
Ending Balance							
Ending Balance	-	-	(552,125)	-	-	-	(552,125)
Total Ending Balance	**-**	**-**	**($552,125)**	**-**	**-**	**-**	**($552,125)**
Total Positions							
Total Positions							13
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**13**
Total FTE							
Total FTE							13.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**13.00**

These Packages are not included in the Legislatively Adopted Budget

Policy Package 090 Analyst Adjustments

This package reduces General Fund and increases Federal Funds by making a permanent fund shift on positions and Services and Supplies costs. General Fund was appropriated in the 2021-23 biennium to assist with recovery from the September 2020 Labor Day wildfires. Subsequently, OHCS received a $422.3 million federal CDBG-DR grant for the same purpose. This package shifts costs of permanent positions to the federal grant.

Policy Package 092 Statewide AG Adjustment

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, Federal Funds are reduced by $1,087.

Housing and Community Services Department #91400

Policy Package 118 Deploying Federal Recovery Resources

See Legislatively Adopted Budget on page H-23

Package Description

This package requests $237.4 million in Federal Funds expenditure limitation for staffing and to carry out implementation of the Community Development Block Grant Disaster Recovery (CDBG-DR) work (aka “ReOregon”). The total awarded to Oregon is $422 million, and we began expending funds in 2021-23. The state has six years to complete expenditure of the entire grant from the date of approval of the Action Plan, expected by the end of August 2022. Core permanent staff for the Disaster Recovery and Resiliency (DRR) division were approved in the 2022 short session, as were a number of limited term positions in DRR and support sections.

The package also included Other Funds limitation related to lottery bonds issued in 2021-23 for wildfire recovery. All funds were committed to projects, but some of the funds were expected to be unspent at the end of the biennium. We are requesting $21.9 million in Other Funds limitation to complete these activities.

Purpose

This package is for expenditure limitation to use federal funds to (a) assist survivors of the 2020 Labor Day Fires who have not yet been able to rebuild or find safe, affordable homes, with a priority on low- and moderate-income survivors and (b) support community recovery and disaster mitigation efforts.

The federal government appropriated funds Community Development Block Grant Disaster Recovery in the fall of 2021, but rules establishing the requirements to receive funding were not published until February 2022. A draft action plan outlining implementation and distribution of the grant was made available for public comment in May 2022. OHCS conducted five public hearings and received (and published responses to) nearly 200 comments from those hearings, focus groups, local government feedback, and an on-line survey. Revisions were made to the plan based on public comment, and the Oregon Housing Stability Council approved the Action Plan on June 3, 2022. On June 8, 2022, OHCS submitted the plan to the U.S. Department of Housing and Urban Development (HUD) and expects approval in 60 to 90 days.

The Action Plan describes how the state will spend the funds to support recovery from the 2020 Labor Day Fires in Clackamas, Douglas, Jackson, Klamath, Lane, Lincoln, Linn, and Marion counties. The goal of the program is that all fire-impacted individuals and households have equitable access to the resources necessary to be housed safely, sustainably, permanently, affordably, and in their housing of choice. There are no proof-of-citizenship or residency requirements, and

OHCS will seek opportunities to partner with culturally specific, community-based organizations to support survivors through application and recovery processes.

The programs below that serve fire survivors directly are all designed to prioritize survivors who continue to face recovery barriers because they have not had access to the resources, support services, and/or capacity to complete their recovery. This includes, specifically, many Latino/a/x fire survivors in Jackson County who were either excluded by rule from FEMA assistance or faced language barriers and/or concerns about future "public charge" implications of receiving assistance for which they were eligible. The state will achieve this through the following approaches:

- By implementing a phased approach to applicant processing, prioritizing low- and moderate-income households first.
- Through partnering with a variety of organizations, but particularly culturally specific community-based organizations, through subrecipient agreements and partnerships, to target outreach and engagement to individuals and communities with limited English proficiency, members of protected classes, vulnerable populations, and individuals from underserved communities.
- OHCS will engage local, trusted organizations to help with application intake and provide support through the application process.

Homeowner Assistance and Reconstruction Program (HARP)

(Total program budget: $204,597,567; projected 2023-25 expenditure $171.4 million). The Homeowner Assistance and Reconstruction Program will assist homeowners in replacing or reconstructing homes that were destroyed by the 2020 fires. The program provides assistance to help eligible homeowners repair, reconstruct or replace their damaged homes. For homeowners who have not yet begun to rebuild, OHCS plans to provide contracted construction oversight to homeowners to replace lost homes. Phase 1 will be open to low- and moderate-income (LMI) applicants (defined as those with household income at or below 80 percent of area median income) to ensure this population's needs are prioritized. The program will fund eligible rehabilitation, reconstruction, acquisition, and replacement, and temporary relocation costs. Homeowners who may have purchased sub-standard or unsafe housing or homes that remain vulnerable to the impacts of future disasters will also be eligible for assistance.

The Accessory Dwelling Unit (ADU) Pilot Program will be included in HARP, which will set aside $4 million for constructing ADUs on the property of reconstructed homes to provide affordable rental housing for LMI Oregonians.

Homeownership Opportunities Program (HOP)

(Total program budget: $119,348,581; projected 2023-25 expenditures $31.2 million). To address the impact of the fires on rental housing stock, the state has already invested heavily in new affordable housing projects in the impacted communities.

To serve additional renters and expand available affordable housing stock, the ReOregon program dedicates significant funding to develop hew homeownership opportunities for displaced renters. The program will incentivize development of multiple types of new housing (single-family stick-built or prefabricated structures; attached single-family; resident-, housing authority-, or nonprofit-owned manufactured housing parks; and/or condominiums) that will be sold on affordable terms to eligible disaster-impacted survivors earning up to 120 percent of area median income (AMI). This program will replace destroyed housing stock with more energy-efficient, resilient, accessible, and affordable homeownership opportunities for low- to moderate-income homebuyers.

Affordable homeownership is, of course, a critical component of any forward-thinking strategy that seeks to address both housing and prosperity. Stable, fixed home payments insulate residents from displacement pressures and homeownership provides an avenue to build wealth. Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities have lower homeownership rates than white households, on average, due to multiple factors, including historic and ongoing lending practices that were discriminatory in intent and/or result; disparities in income; and disparities in access to capital that are the result of multiple factors. A large proportion of 2020 fire survivors who continue to struggle with recovery, particularly in Jackson County where the Almeda fire ravaged the naturally occurring affordable housing stock, were Latino/a/x. These fire survivors have had reduced access to recovery support, in particular to federal Individual Assistance provided by FEMA.

Intermediate Housing Assistance (IHA)

(Total program budget: $20,073,231; projected 2023-25 expenditures $8.6 million). This program will aid fire-impacted owners and renters who need intermediate housing until permanent, affordable housing solutions are secured. OHCS will provide grants to eligible subrecipients to provide up to 36 months of rental, temporary relocation, and/or other intermediate housing assistance, such as funding housing navigation, case management, and support services for disaster-impacted residents. The program assists individuals and households who are awaiting permanent housing options that will be provided by HARP and HOP programs described above.

Planning, Infrastructure and Economic Revitalization (PIER)

(Total program budget: $42,117,170; projected 2023-25 expenditures $13.75 million). This program will provide direct grants to local governments and/or non-profits in the eight most-impacted counties to address unmet recovery and mitigation needs. Within budgetary sub-allocations made at the county level, counties, cities, and recovery organizations within the impacted areas will work together to define the specific projects or programs to be funded. The program allows for a wide range of CDBG-DR-eligible infrastructure, economic revitalization, mitigation, and planning activities. Each activity must clearly have a tie to revitalizing disaster-impacted communities by directly or indirectly supporting new housing and replacement of damaged housing, and/or the mitigation of loss of life or property in the face of future natural hazards.

Housing and Recovery Services (HRS)
(Total program budget: $6,017,576; projected 2023-25 expenditures $1.6 million). OHCS may administer the Housing and Recovery Services program directly or by awarding grants to homeownership centers, nonprofit organizations, or other qualified subrecipients to deliver housing and financial counseling and housing navigation services to impacted residents to help in their transition to more permanent housing. Services may include homeowner education, renter counseling, homebuyer education, financial literacy, credit rehabilitation, debt management, budgeting, homelessness counseling, avoiding fraud and scams, applying for public and private resources, foreclosure prevention strategies, and relocation counseling, among other services tailored to fit the participants' needs. Disaster-impacted households are facing monumental challenges and are making life-changing decisions related to housing and their household finances.

Legal Services
(Total program budget: $6,017,575; projected 2023-25 expenditures $1.6 million). Through the Legal Services Program, OHCS will provide funding to qualified legal aid and/or legal services providers to deliver the assistance necessary to help impacted residents transition to more permanent housing. This will help survivors resolve legal challenges, including replacing identification papers, insurance claims, unlawful evictions and foreclosures, title issues, and other legal services related to recovery.

Resilience Planning Program (RPP)
(Total program budget: $3,000,000; projected 2023-25 expenditures $1.0 million). Through the Resilience Planning Program, the State will carry out regional and statewide recovery, resilience, and mitigation planning, including, but not limited to, the following:

- Housing development strategies, including developing construction standards, facilitating development of affordable housing, and removing barriers to affordable housing
- Public land use and infrastructure policy and planning
- Public resilience and preparedness policy and planning, particularly in the areas of increasing resilience to the impacts of climate change, protecting public health, and addressing environmental injustice
- Spurring economic growth and creating jobs.

The planning and technical assistance process is intended to be inclusive and reflective of those with lived disaster experience, housing insecurity, and/or economic insecurity. The State will design and implement an inclusive planning process that incorporates feedback and input in a manner that is equitable and representative of the residents living in the impacted areas.

How Achieved

OHCS hopes to have its Action Plan approved by HUD in August or September 2022. While the agency awaits approval, permanent staff will be working on further developing and fleshing out details for implementation and deployment of the various programs. Once the Action Plan is approved, OHCS will move forward with contracting and designating subrecipients, with the hope of being able to open applications to survivors for HARP and HOP in early 2023. OHCS will draft administrative rules and operational manuals with all implementation details in late 2022.

In the 2023-25 biennium, OHCS will have the programs open to applications and will be disbursing funds to survivors to aid in their recovery. Additionally, OHCS will be continuing to look at the unmet need in disaster-impacted areas and amending the Action Plan with HUD to make sure all the resources are being put to the best use to help survivors recover.

Staffing Impact

This package requests continuation of 29 limited duration positions, all to be funded by the Community Development Block Grant-Disaster Recovery. The size of the team reflects the responsibility of managing a $422 million federal grant, much of which will be used to provide reimbursement payments to individual survivors or direct acquisition of construction services. While many components of the program will be performed by contractors, an enormous amount of work is necessary to procure, manage, and oversee contracts in accordance with HUD monitoring requirements and all federal laws applicable to construction.

Many of the positions are in recruitment at the time of Agency Request Budget development, and others have position descriptions in review. As we become aware of classifications that are not aligned with the budget request, we will work with the Department of Administrative Services (DAS) and Legislative Fiscal Office (LFO) to correct classifications. The Limited Duration positions we are requesting to continue through the 2023-25 biennium are:

Contract and Compliance Team

A Procurement and Contracting Specialist 2 is responsible for detailed work on numerous professional services contracts, grant agreements, or inter-governmental agreements, and the competitive processes to determine awardees.

Two Compliance Specialist 2 positions to work directly with the contracted service provider, review regular reports, to resolve issues, answer questions, and provide support and technical assistance to sub-recipients.

An Operations and Policy Analyst 2 position to serve as the Quality Control Operations Lead. This position provides quality control review of processes, performance, and reports generated by contracted compliance monitors. The position will also develop policies and procedures to ensure adequate monitoring measures are in place to comply with OHCS and HUD requirements.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001950	C0437 AP	Procurement & Contracts Spec 2	$5,503
1.00	0001951	C5247 AP	Compliance Spec 2	$5,019
1.00	0001952	C5247 AP	Compliance Spec 2	$5,019
1.00	0001953	C0871 AP	Ops & Policy Analyst 2	$5,503

Housing Recovery Team

An Operations and Policy Analyst 4 will serve as the Housing Recovery Manager. The position will manage workflow for the housing recovery team, and review and revise policy guidelines related to the applicant review process for individuals applying for CDBG-DR benefits. The Manager will advise and assist subrecipient organizations, who will be responsible for marketing the program, initiate intake and interact directly with applicants, and perform eligibility reviews.

The Recovery Operations Lead is a Program Analyst 3, who will work with Housing Recovery Specialists as they review applicant approvals. The Recovery Operations Lead will be the key reviewer and approve exceptions requests and assist the Housing Recovery Manager in communicating with the management teams of contracted services providers. This position will also work with service providers under the IHA, Recovery Services, and Legal Services programs.

Three Program Analyst 2 positions will be Housing Recovery Specialists. These positions work with the contracted services team that interacts with applicants. The Specialists will review and accept approval recommendations and assess services needed or justified in individual cases. They will also review exceptions requests and complaints and make initial recommendations to the Recovery Operations Lead.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001954	X0873 AP	Ops & Policy Analyst 4	$7,630
1.00	0001955	C0862 AP	Program Analyst 3	$6,051
1.00	0001956	C0861 AP	Program Analyst 2	$5,503
1.00	0001957	C0861 AP	Program Analyst 2	$5,503
1.00	0001958	C0861 AP	Program Analyst 2	$5,503

Development Team

The Development Manager provides oversight of the Homeownership Opportunities Program. In this program, OHCS will be engaging with housing developers for construction of new housing available for purchase by former renters. The development

manager will be the lead for issuing Notices of Funding Availability (NOFA), reviewing applications, and negotiating with selected developers. (This position is budgeted as a Program Analyst 3 position, but the classification from the DAS Chief Human Resources Office determined that the appropriate level is a Program Analyst 4. OHCS will work with our budget analysts to get the classification corrected in the Governor's or Legislatively Adopted Budget.)

Two Program Analyst 2 positions will be Development Analysts and review and analyze pro forma NOFA responses. They will also coordinate with the selected developers, serve as loan underwriters for program applicants, establish repayment schedules, and work with lenders.

The Applicant Services Operations Lead, an Operations and Policy Analyst 3, will provide oversight to team member, work with service providers, and ensure referrals among and between support service programs are completed. This position will assist with HARP program clients as needed.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001959	C0862 AP	Program Analyst 3	$6,051
1.00	0001960	C0861 AP	Program Analyst 2	$5,503
1.00	0001961	C0861 AP	Program Analyst 2	$5,503
1.00	0001962	C0872 AP	Ops & Policy Analyst 3	$6,350

Program Delivery Team

An Operations and Policy Analyst 3 is the Program Delivery Manager, who is responsible for supervising the program delivery team and providing oversight of housing production for the HARP program. The manager is lead for procuring factory-built housing (manufactured and/or modular housing units), construction services, and external contract construction management services as needed.

The Production Analyst is a Loan Specialist 3 position. The position will develop Requests for Proposals, and support analysis of proposals, reviews and selection of manufacturers and contractors. The position will also work with bidders and selected firms on construction specifications, program, and contract requirements.

Another Operations and Policy Analyst 3 will be the Quality Control Operations Lead. The position will manage workflow for quality control and inspection of housing units, approve inspection reports, and resolve disagreements between parties as needed.

Quality Control Specialist will be an Operations and Policy Analyst 2, who will be the lead field inspector of housing units during construction or manufacture. This position will schedule inspections, manage contract inspectors, provide initial review

of inspection reports, address issues that can be resolved on-site or in the field, and address any complaints from beneficiaries about construction quality.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001966	C0872 AP	Ops & Policy Analyst 3	$6,350
1.00	0001967	C1003 AP	Loan Specialist 3	$6,350
1.00	0001968	C0872 AP	Ops & Policy Analyst 3	$6,350
1.00	0001969	C0871 AP	Ops & Policy Analyst 2	$5,503

External affairs team

The External Affairs Manager is a Public Affairs Specialist 2, who is responsible for overseeing workflow and records management of comments and complaints. The position will assist in developing public communications strategy, oversee and write communications, and manage contracted marketing or public communications services.

Four Public Affairs Specialist 1 positions will serve as Recovery and Resilience Coordinators. They will be responsible for day-to-day interactions with partner agencies, community-based organizations, the media, local governments, and other partners to ensure that information about the availability of benefits and how to apply is widely disseminated.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001970	C0865 AP	Public Affairs Spec 2	$6,051
1.00	0001971	C0864 AP	Public Affairs Spec 1	$5,019
1.00	0001972	C0864 AP	Public Affairs Spec 1	$5,019
1.00	0001973	C0864 AP	Public Affairs Spec 1	$5,019
1.00	0001974	C0864 AP	Public Affairs Spec 1	$5,019

Business systems team

The Business Systems & Reporting Administrator is an Information Systems Specialist 7 position. The position will manage the design, implementation, and administration of a customized Customer Relations Management (CRM) platform that will function as the “system of record” for the program. The CRM platform will include a public intake portal, system architecture for applicant records, automated system processing of applicant files, protocols for standardized external contact to applicants within the system, and interface with OHCS accounting systems. This position will lead CRM developers and work closely with key OHCS staff to develop business requirements for programs run through the CRM.

An Operations and Policy Analyst 3 will be the Business Analyst, who will oversee research, analysis, and reporting for all CDBG-DR programs. This position will collaborate with other OHCS staff, and coordinate data and research needs with external partners, including federal partners, other state agencies, local governments, vendors and contractors, and other community organizations.

Trainer & Organizational Change Management Analyst, an Information Systems Specialist 5, is responsible for training internal staff and external partners in using the system of record and will develop strategic plans related to system roll out.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001977	C1487 IP	Info Systems Spec 7	$6,898
1.00	0001976	C0872 AP	Ops & Policy Analyst 3	$6,350
1.00	0001977	C1485 IP	Info Systems Spec 5	$5,825

Financial services team

Two Fiscal Analyst 2 positions will work with the Senior Financial Analyst to prepare reports, monitor financial and expenditure trends, and reconcile accounts. They will provide financial information to program managers for operations management and reporting for HUD and state partners.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001948	C1244 AP	Fiscal Analyst 2	$5,503
1.00	0001949	C1244 AP	Fiscal Analyst 2	$5,503

Policy team

Two Operations and Policy Analyst 2 positions will provide policy guidance for internal and external program management partners. They will assist in review, evaluation, and resolution of waiver and exception requests and appeals, provide policy updates to HUD's Disaster Recovery Grant Reporting system, and assist the external affairs team with community engagement regarding policy changes and updates.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001964	C0871 AP	Ops & Policy Analyst 2	$5,503
1.00	0001965	C0871 AP	Ops & Policy Analyst 2	$5,503

Quantifying Results

Under the HARP and HOP programs, OHCS anticipates being able to provide awards during the 2023-25 biennium to reconstruct or replace 810 new homes, based on program estimates reported to HUD and based on an average unit cost of $250,000. OHCS expects that while awards for reconstruction or replacement of the homes will be made in the 2023-25 biennium, approximately half of the homes will be ready for occupancy in the 2023-25 biennium. The other half will be ready in the 2025-27 biennium due to construction and replacement timelines. The section also anticipates another approximately 300 homes to be ready for occupancy in the 2023-25 biennium as a result of activities funded with state resources (lottery bond revenue and General Fund) dedicated in the 2021-23 biennium.

For the Intermediate Housing Assistance program, OHCS anticipates serving an average of 215 households each month. This information will include race and ethnicity, income level, and other demographic information. For the Housing Recovery Services program and Legal Services, OHCS expects to serve 150 households for the biennium for each program. For PIER, OHCS anticipates funding nine projects, recognizing that they may take multiple years to complete and are long- term. Economic revitalization projects or any project that has direct, individual beneficiaries will also generate data on number of people served. OHCS estimates completing two projects with the Community Planning and Revitalization grant.

Equity and Racial Justice Impact

In September 2020, fast-moving devastating wildfires engulfed large parts of Oregon, including 20 of 36 counties declared as disaster areas. As a result, more than 40,000 residents had to evacuate, with more than 4,300 homes damaged or destroyed. Of the 4,300 homes burned, nearly half were manufactured homes where many Latino/a/x and farmworkers lived.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$6,182,197	**$6,182,197**
Services & Supplies	$0	$0	$3,080,522	**$3,080,522**
Special Payments	$0	$21,889,550	$228,183,817	**$250,073,367**
Total Package 118	**$0**	**$21,889,550**	**$237,446,536**	**$259,336,086**

2025-27 Fiscal Impact

These are limited duration positions that will drop in 2025-27. The grant funds may not be fully expended in 2023-25, so the positions may need to be requested again. The need will be determined when we prepare the 2025-27 Agency Request Budget.

Legislatively Adopted Budget

This package reduced Federal Funds Special Payments based on updated expenditure estimates. OHCS estimated that approximately half of the homes in the HARP and HOP program will be available for occupancy in the 2023-25 biennium and half will be available in the 2025-27 biennium. Although awards and expenditures for homes available in the 2025-27 biennium may occur in the 2023-25 biennium, labor and supply chain issues may continue into the 2023-25 biennium. If OHCS finds that spending is accelerated in the 2023-25 biennium, the agency can return to the February 2024 session to request additional Federal Funds limitation. The limited duration positions and Services and Supplies costs were not changed. The source of Other Funds revenue to support the package is from lottery bonds issued in the 2021-23 biennium for wildfire recovery.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$6,182,197	**$6,182,197**
Services & Supplies	$0	$0	$3,080,522	**$3,080,522**
Special Payments	$0	$21,889,550	$126,883,817	**$148,773,367**
Total Package 118	**$0**	**$21,889,550**	**$136,146,536**	**$158,036,086**

2025-27 Fiscal Impact

These are limited duration positions that will drop in 2025-27. The grant funds may not be fully expended in 2023-25, so the positions may need to be requested again. The need will be determined when we prepare the 2025-27 Agency Request Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 118 - Deploying Federal Recovery Resources

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	136,146,536	-	-	136,146,536
Total Revenues	**-**	**-**	**-**	**$136,146,536**	**-**	**-**	**$136,146,536**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	3,993,744	-	-	3,993,744
Empl. Rel. Bd. Assessments	-	-	-	1,537	-	-	1,537
Public Employees' Retire Cont	-	-	-	715,676	-	-	715,676
Social Security Taxes	-	-	-	305,532	-	-	305,532
Paid Family Medical Leave Insurance	-	-	-	15,974	-	-	15,974
Worker's Comp. Assess. (WCD)	-	-	-	1,334	-	-	1,334
Flexible Benefits	-	-	-	1,148,400	-	-	1,148,400
Total Personal Services	**-**	**-**	**-**	**$6,182,197**	**-**	**-**	**$6,182,197**
Services & Supplies							
Instate Travel	-	-	-	52,200	-	-	52,200
Out of State Travel	-	-	-	8,902	-	-	8,902
Employee Training	-	-	-	41,325	-	-	41,325
Office Expenses	-	-	-	93,960	-	-	93,960
Telecommunications	-	-	-	31,320	-	-	31,320
Data Processing	-	-	-	38,280	-	-	38,280
Publicity and Publications	-	-	-	90,000	-	-	90,000
Professional Services	-	-	-	600,000	-	-	600,000
IT Professional Services	-	-	-	1,419,000	-	-	1,419,000
Attorney General	-	-	-	360,000	-	-	360,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 118 - Deploying Federal Recovery Resources

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	-	-	-	6,235	-	-	6,235
Other Services and Supplies	-	-	-	142,100	-	-	142,100
Expendable Prop 250 - 5000	-	-	-	124,700	-	-	124,700
IT Expendable Property	-	-	-	72,500	-	-	72,500
Total Services & Supplies	**-**	**-**	**-**	**$3,080,522**	**-**	**-**	**$3,080,522**
Special Payments							
Other Special Payments	-	-	21,889,550	126,883,817	-	-	148,773,367
Total Special Payments	**-**	**-**	**$21,889,550**	**$126,883,817**	**-**	**-**	**$148,773,367**
Total Expenditures							
Total Expenditures	-	-	21,889,550	136,146,536	-	-	158,036,086
Total Expenditures	**-**	**-**	**$21,889,550**	**$136,146,536**	**-**	**-**	**$158,036,086**
Ending Balance							
Ending Balance	-	-	(21,889,550)	-	-	-	(21,889,550)
Total Ending Balance	**-**	**-**	**($21,889,550)**	**-**	**-**	**-**	**($21,889,550)**
Total Positions							
Total Positions							29
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**29**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 118 - Deploying Federal Recovery Resources

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							29.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**29.00**

Policy Package 806 Expenditure Alignment

Package Description

This package adjusts Other Funds limitation to reflect an authorized transfer of General Fund to an OHCS account for wildfire recovery funds that were expected to need additional time to expend. Some agreements were still in process near the end of the 2021-23 biennium, and the transfer and this limitation ensure that all of the agreements can be completed and honored.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Special Payments	$0	$27,101,190	$0	**$27,101,190**
Total Package 806	**$0**	**$27,101,190**	**$0**	**$27,101,190**

2025-27 Fiscal Impact

This is one-time funding and will be phased out during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 806 - Expenditure Alignment

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	27,101,190	-	-	-	27,101,190
Total Capital Outlay	**-**	**-**	**$27,101,190**	**-**	**-**	**-**	**$27,101,190**
Total Expenditures							
Total Expenditures	-	-	27,101,190	-	-	-	27,101,190
Total Expenditures	**-**	**-**	**$27,101,190**	**-**	**-**	**-**	**$27,101,190**
Ending Balance							
Ending Balance	-	-	(27,101,190)	-	-	-	(27,101,190)
Total Ending Balance	**-**	**-**	**($27,101,190)**	**-**	**-**	**-**	**($27,101,190)**

Policy Package 810 Statewide Adjustments

Package Description

This package makes statewide adjustments to Attorney General and Department of Administration charges.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	$0	$0	($1,711)	**($1,711)**
Total Package 810	**$0**	**$0**	**($1,711)**	**($1,711)**

2025-27 Fiscal Impact

These costs will be adjusted during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Disaster Recovery & Resiliency
Cross Reference Number: 91400-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(1,711)	-	-	(1,711)
Total Revenues	**-**	**-**	**-**	**($1,711)**	**-**	**-**	**($1,711)**
Services & Supplies							
Attorney General	-	-	-	(1,711)	-	-	(1,711)
Total Services & Supplies	**-**	**-**	**-**	**($1,711)**	**-**	**-**	**($1,711)**
Total Expenditures							
Total Expenditures	-	-	-	(1,711)	-	-	(1,711)
Total Expenditures	**-**	**-**	**-**	**($1,711)**	**-**	**-**	**($1,711)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-060-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	-	-	-	552,125	552,125	552,125
Total Other Funds	**-**	**-**	**-**	**$552,125**	**$552,125**	**$552,125**
Federal Funds						
Federal Funds	-	-	-	240,522,470	241,388,317	139,220,759
Total Federal Funds	**-**	**-**	**-**	**$240,522,470**	**$241,388,317**	**$139,220,759**

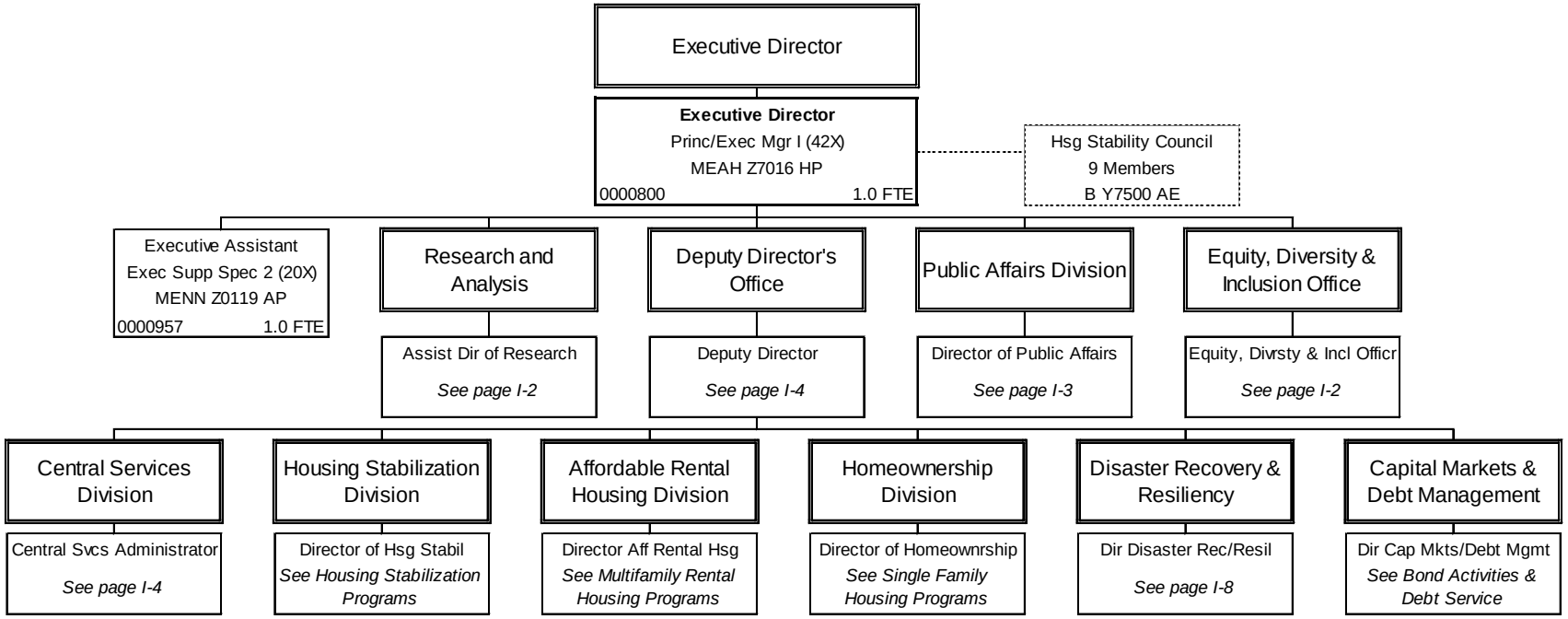
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Disaster Recovery & Resiliency								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
OTHER FUNDS								
Transfer In - Intrafund	3400	1010	$0	$0	$0	$552,125	$552,125	$552,125
TOTAL OTHER FUNDS			**$0**	**$0**	**$0**	**$552,125**	**$552,125**	**$552,125**
FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (CDBG-DR)	6400	0995	$0	$0	$0	$240,522,470	$241,388,317	$139,220,759
TOTAL FEDERAL FUNDS			**$0**	**$0**	**$0**	**$240,522,470**	**$241,388,317**	**$139,220,759**

Central Services

OREGON HOUSING and COMMUNITY SERVICES

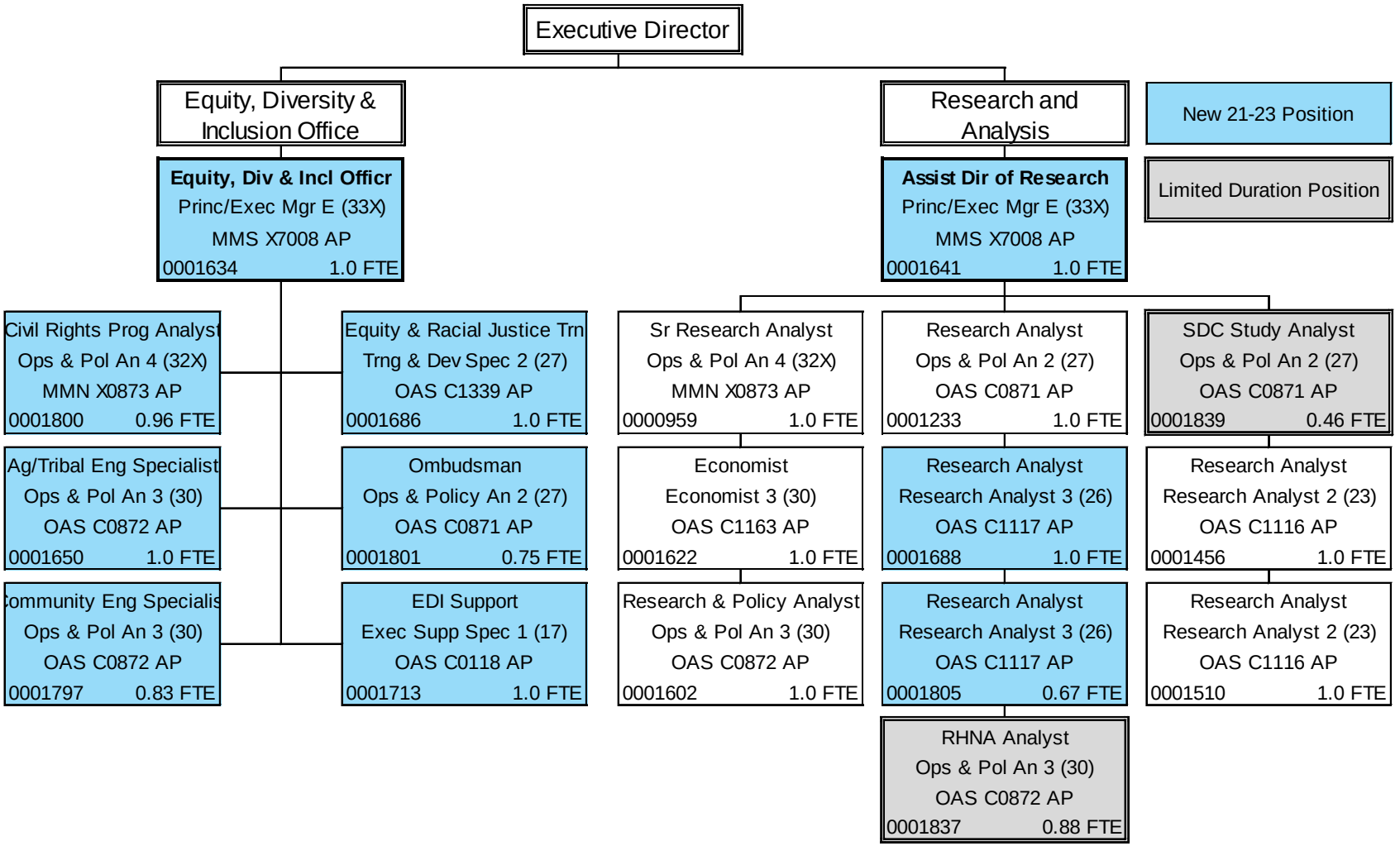
Housing and Community Services Department #91400

Central Services 2021-23 Organizational Chart (6/30/23)



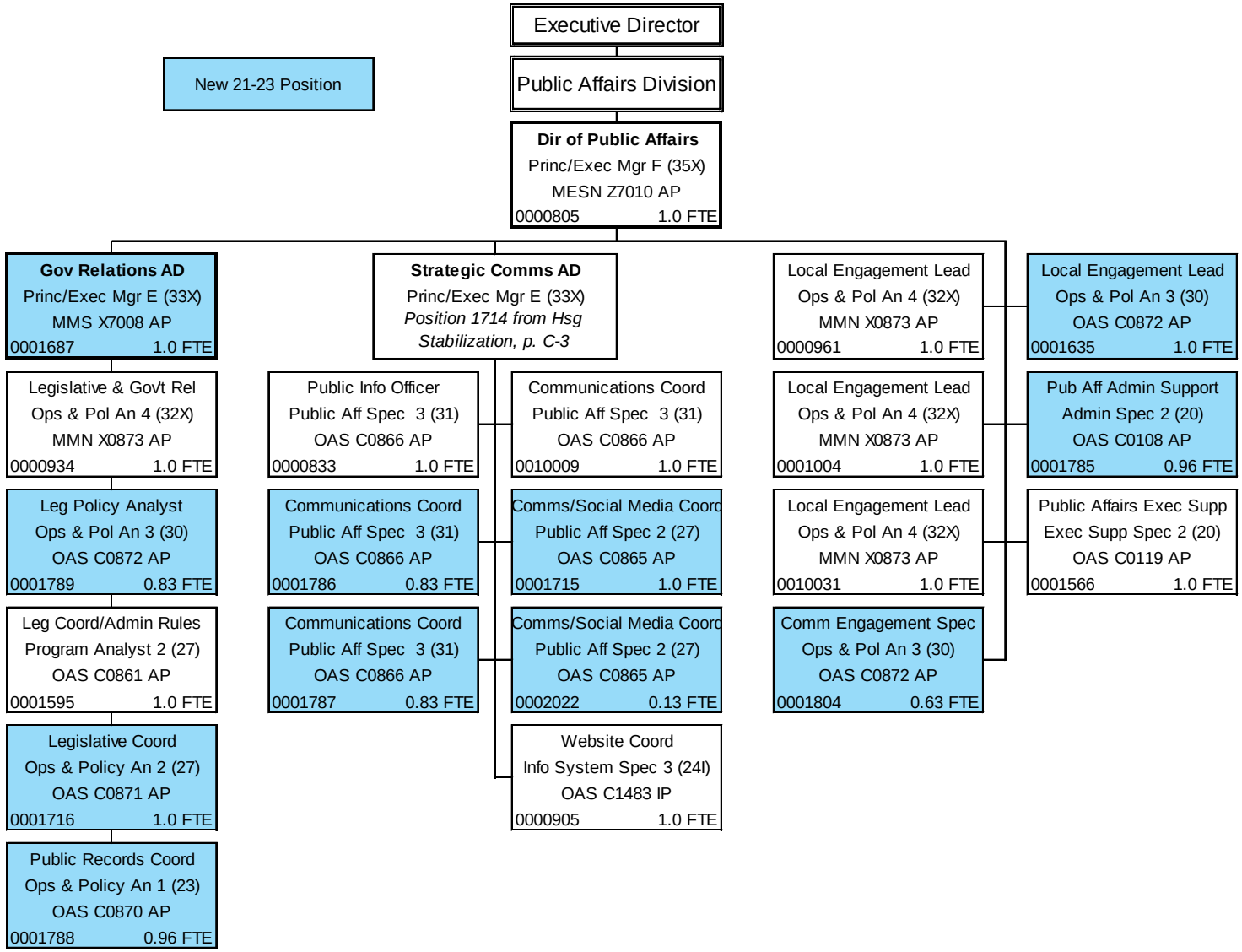
Housing and Community Services Department #91400

Central Services 2021-23 Organizational Chart (6/30/23)



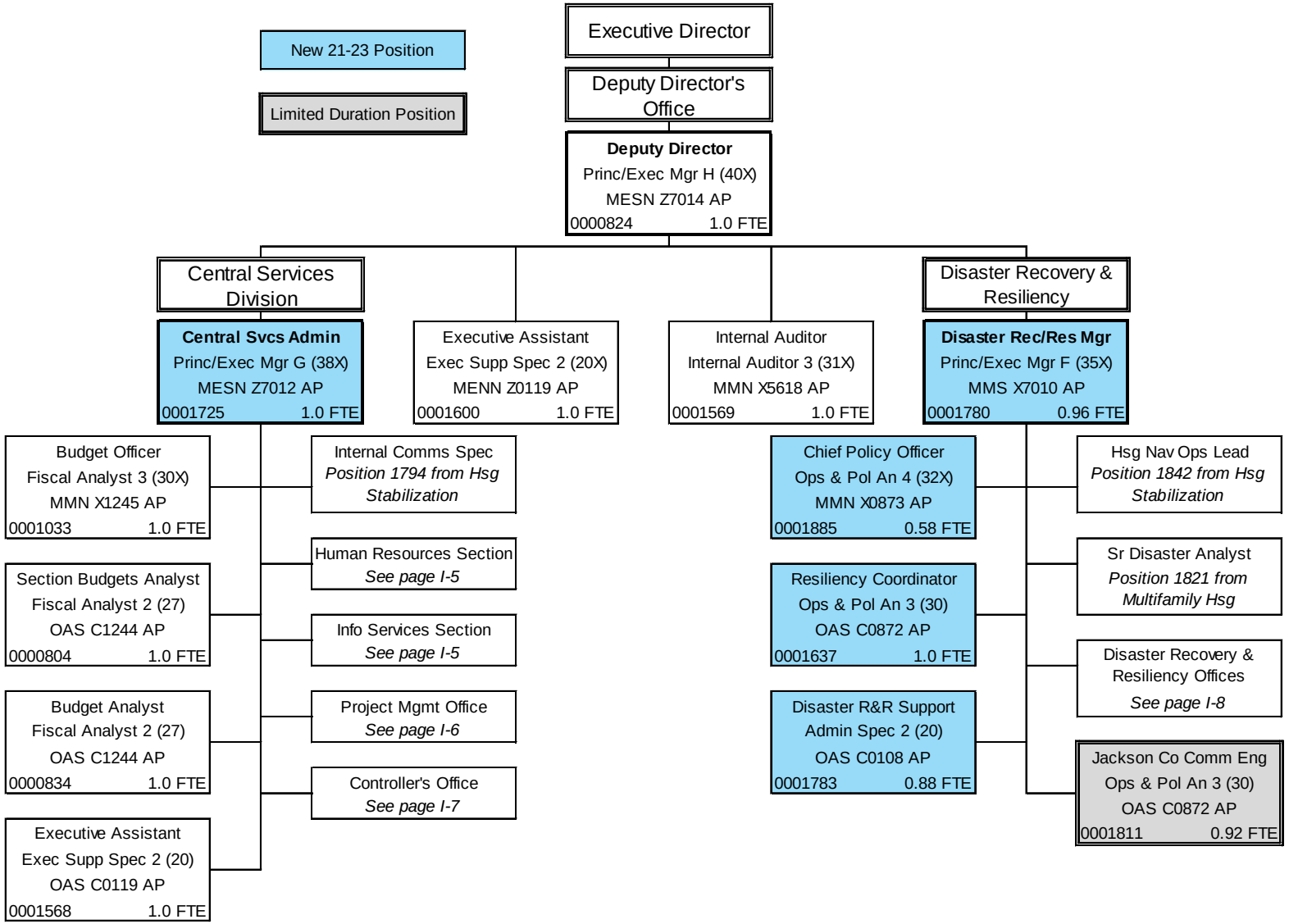
Housing and Community Services Department #91400

Central Services 2021-23 Organizational Chart (6/30/23)

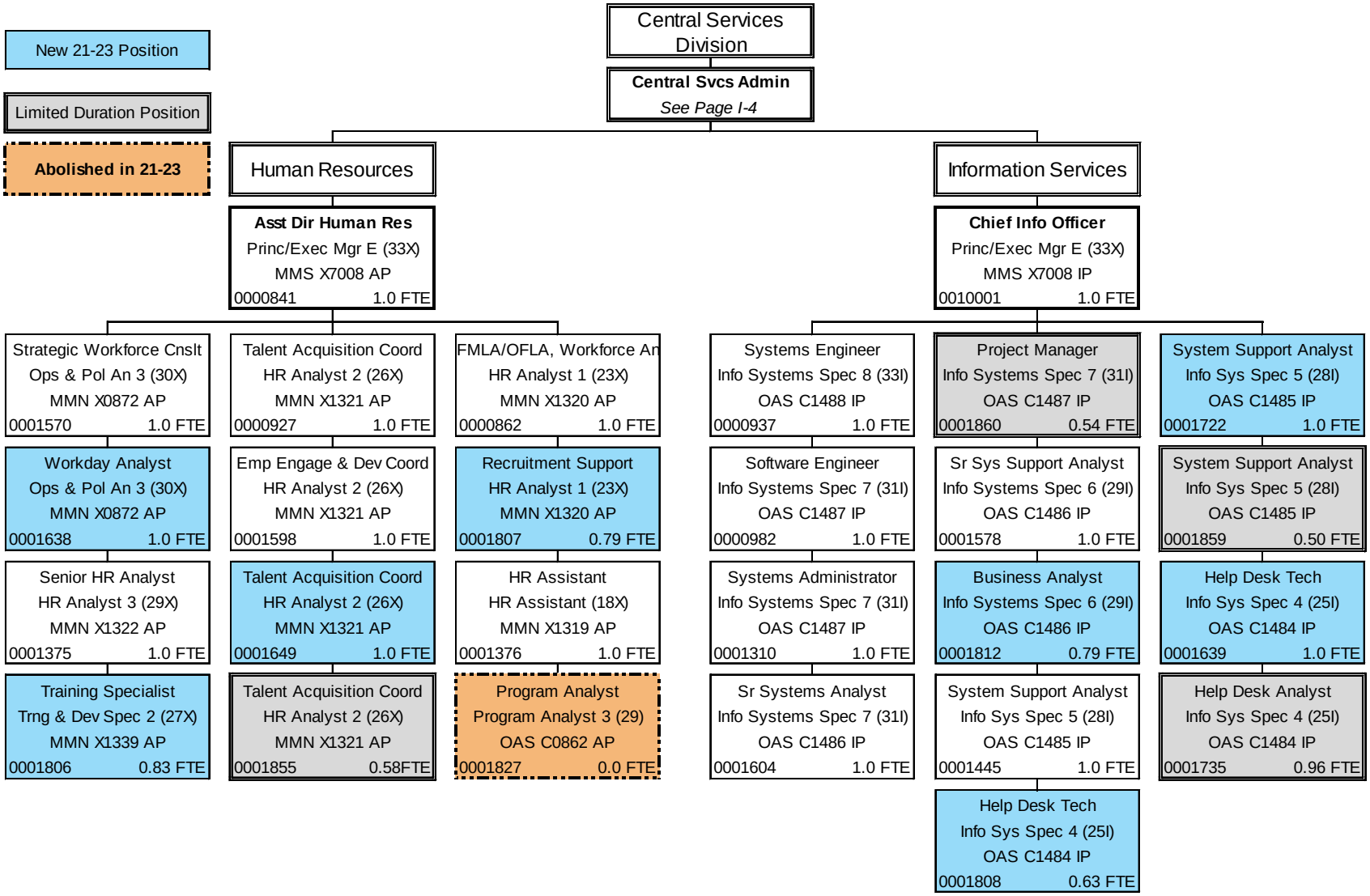


Housing and Community Services Department #91400

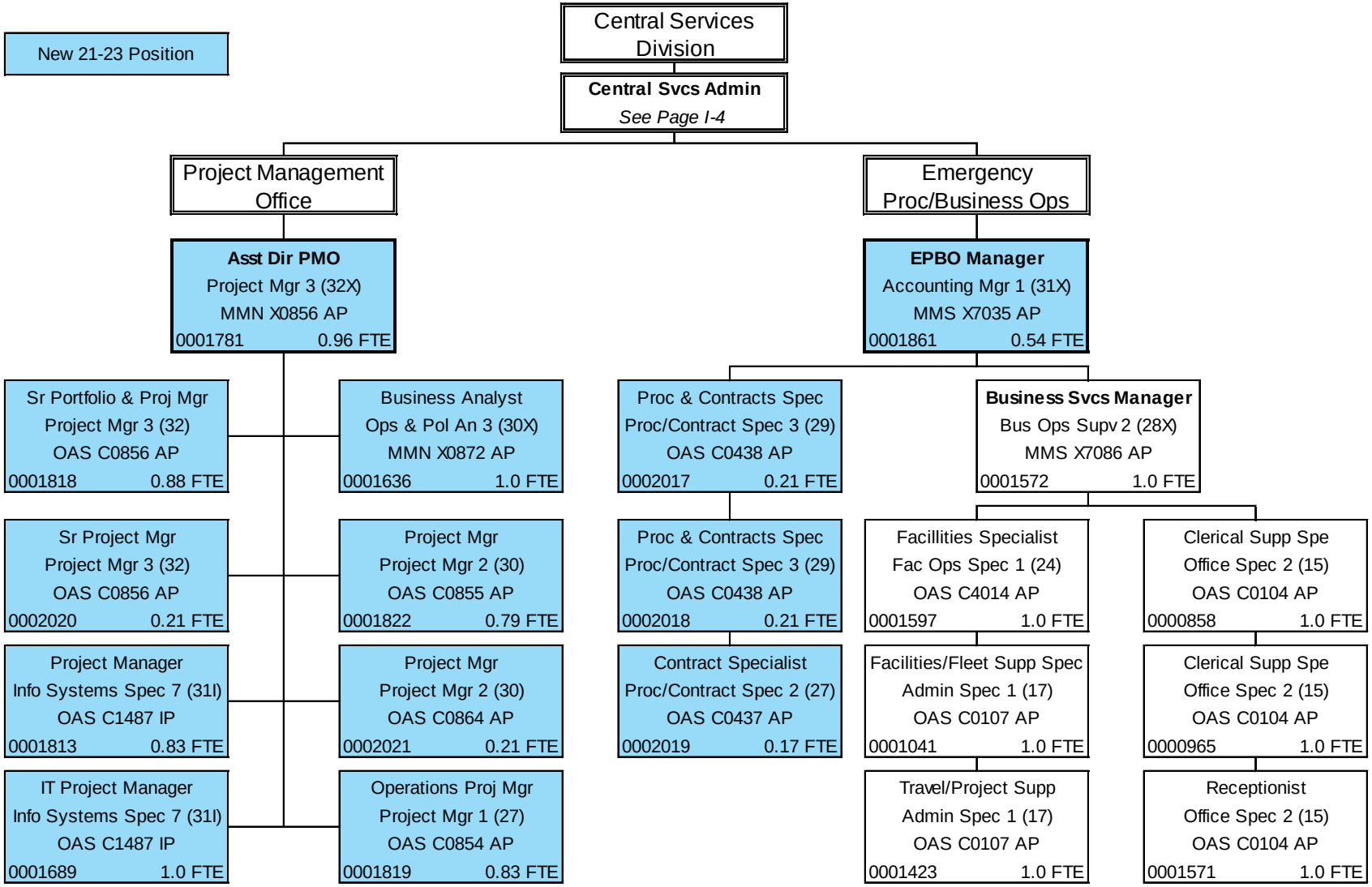
Central Services 2021-23 Organizational Chart (6/30/23)



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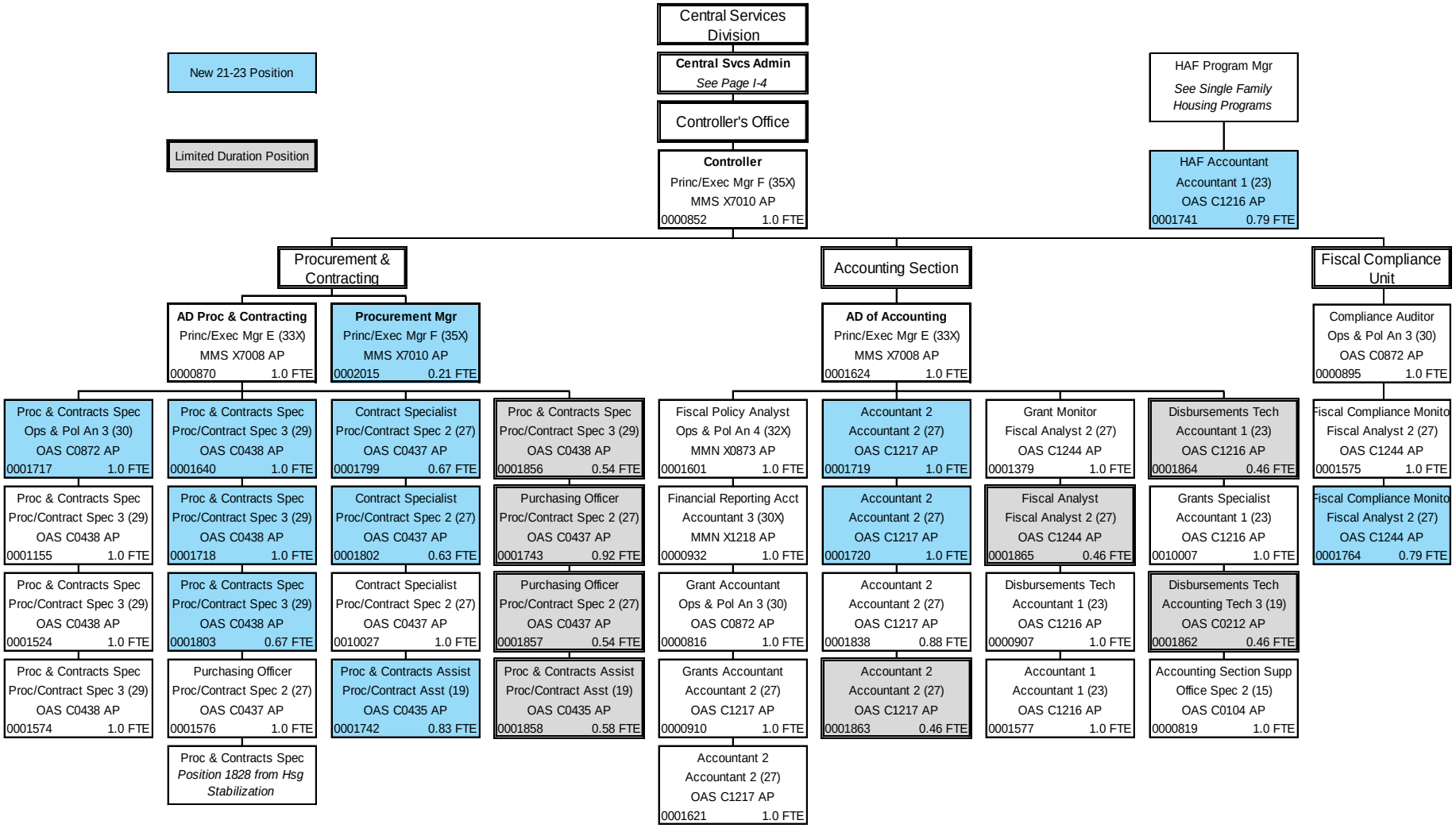


Central Services 2021-23 Organizational Chart (6/30/23)



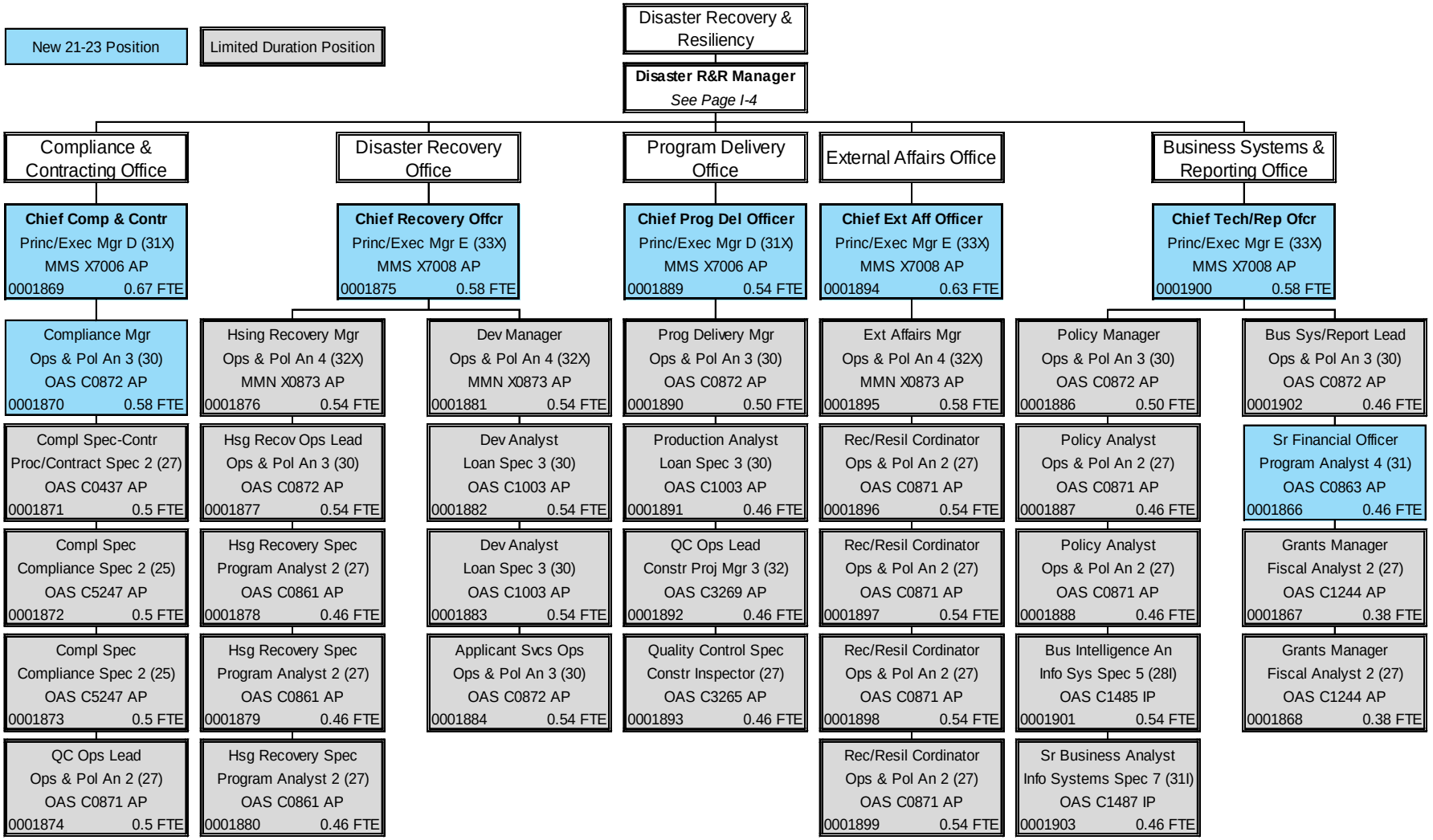
Housing and Community Services Department #91400

Central Services 2021-23 Organizational Chart (6/30/23)



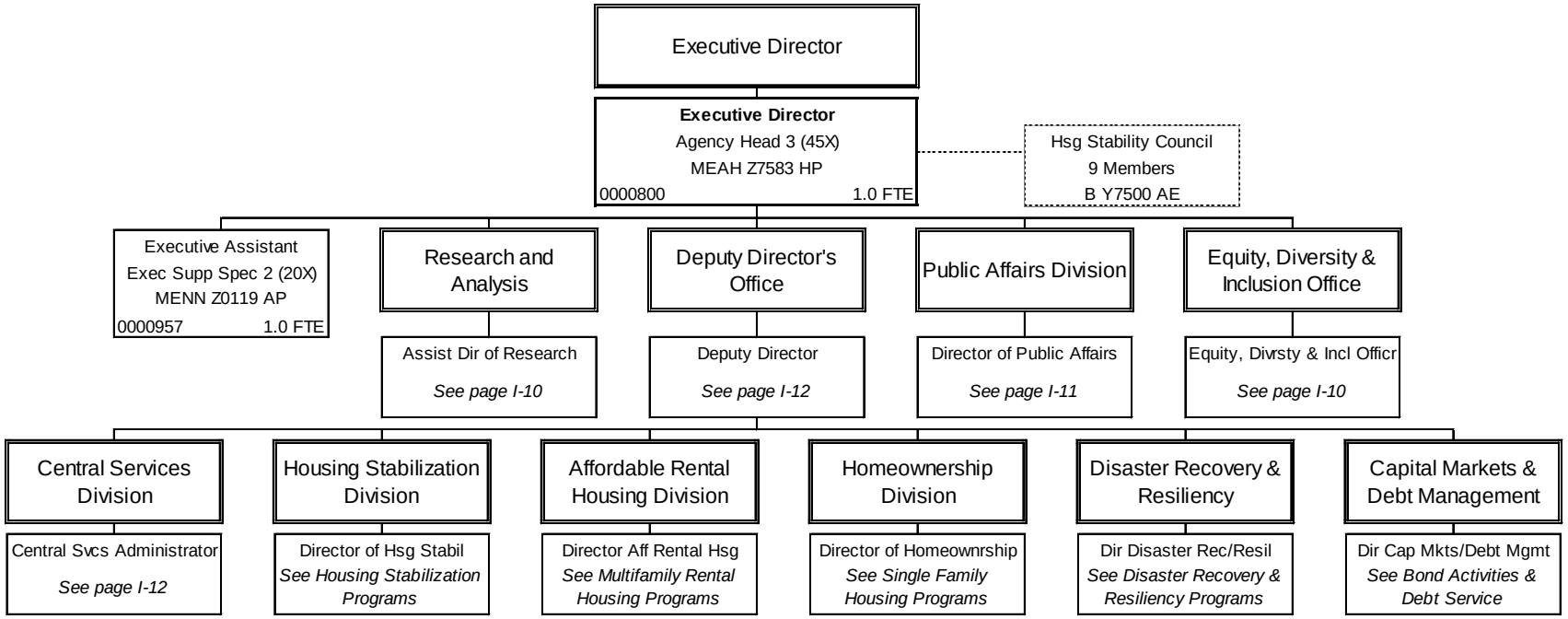
Housing and Community Services Department #91400

Central Services 2021-23 Organizational Chart (6/30/23)



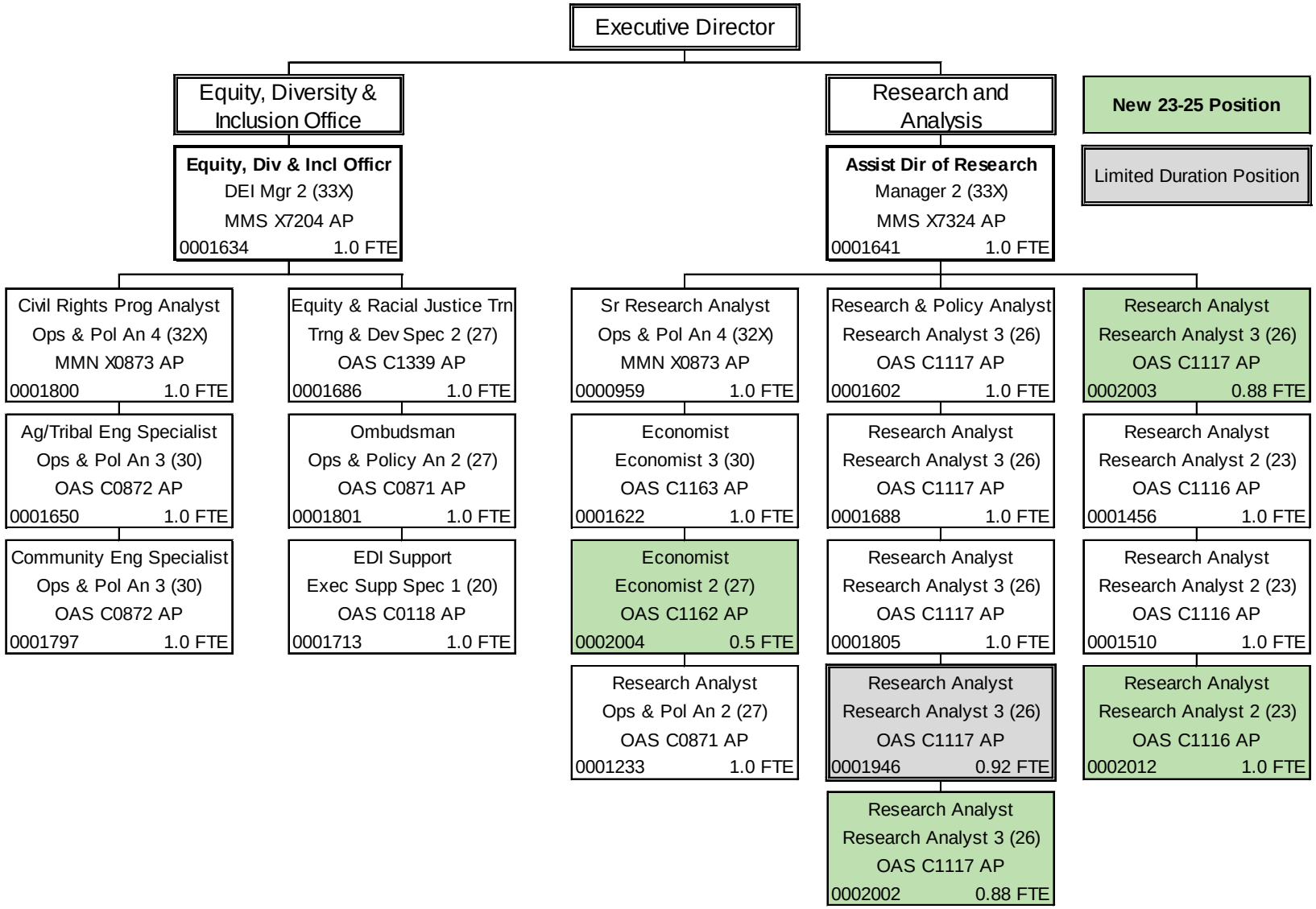
Housing and Community Services Department #91400

Central Services 2023-25 Organizational Charts

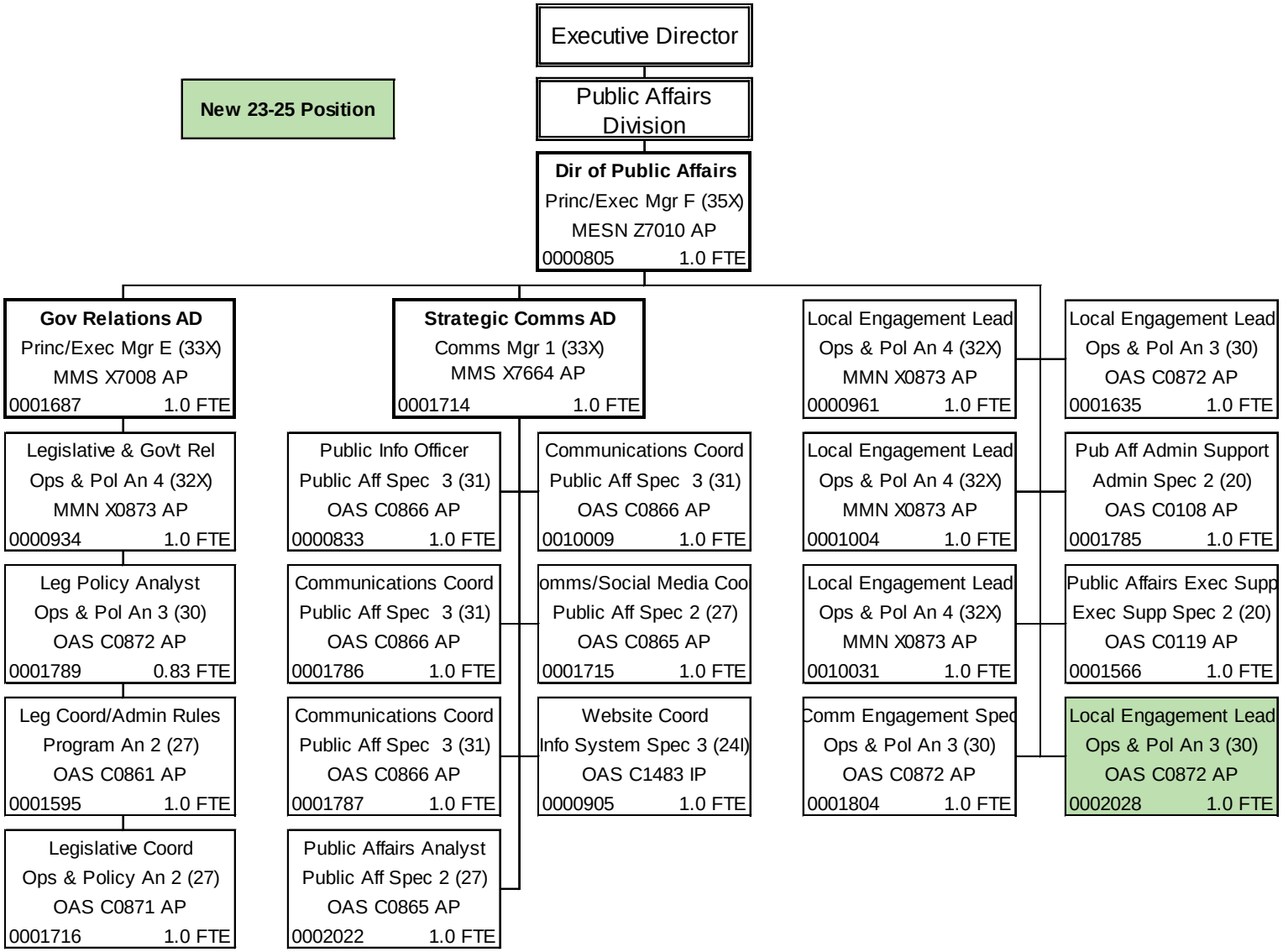


Housing and Community Services Department #91400

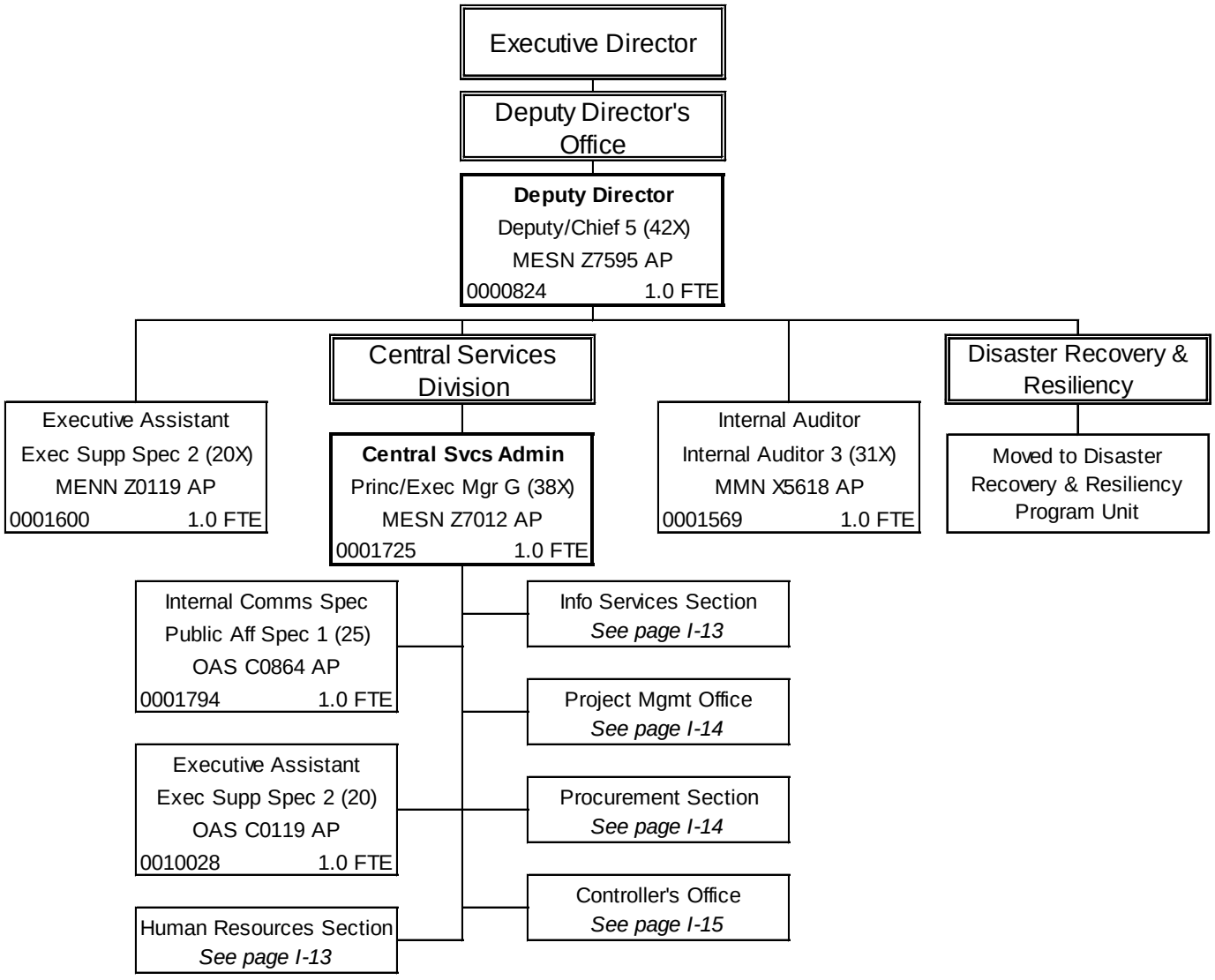
Central Services 2023-25 Organizational Charts



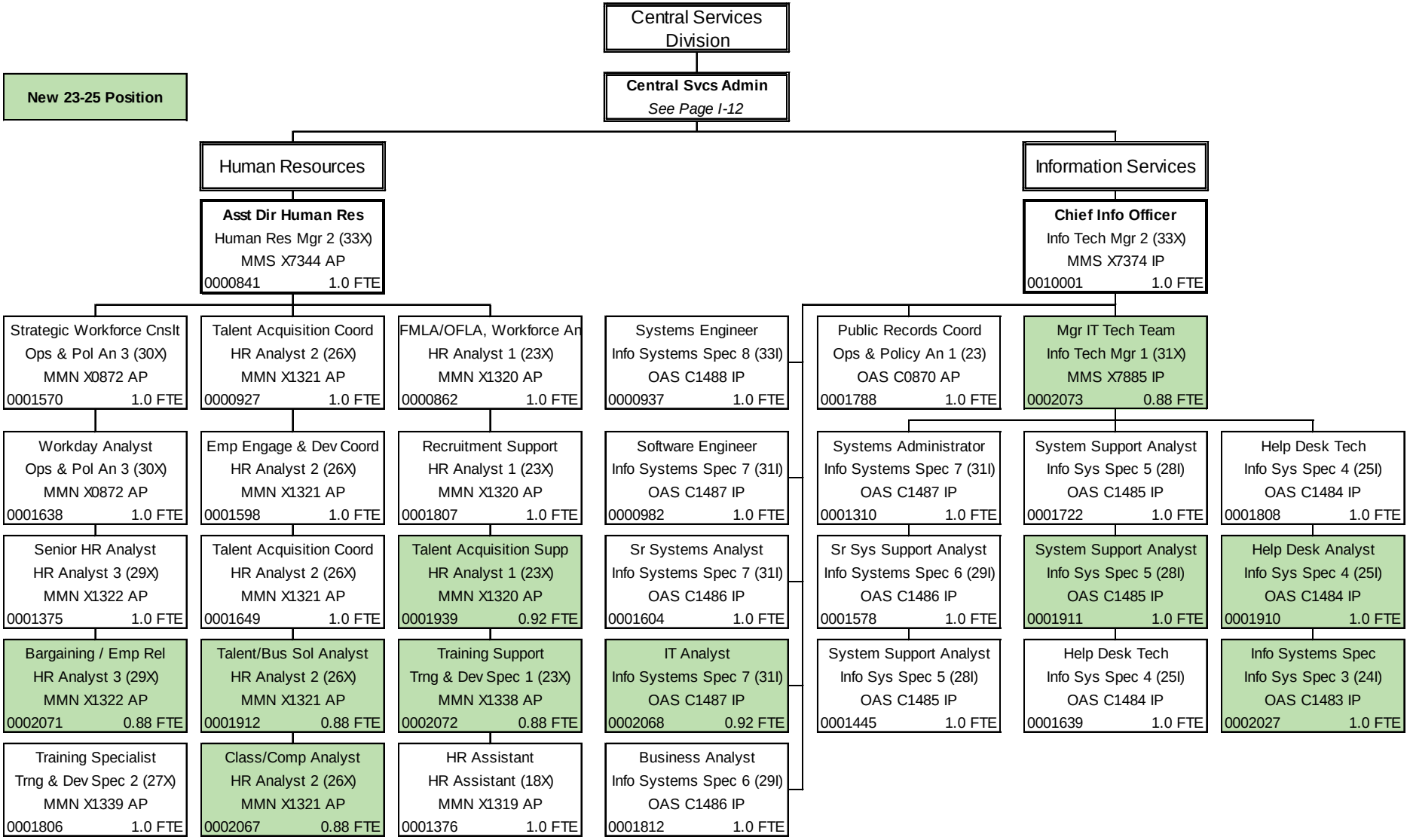
Central Services 2023-25 Organizational Charts



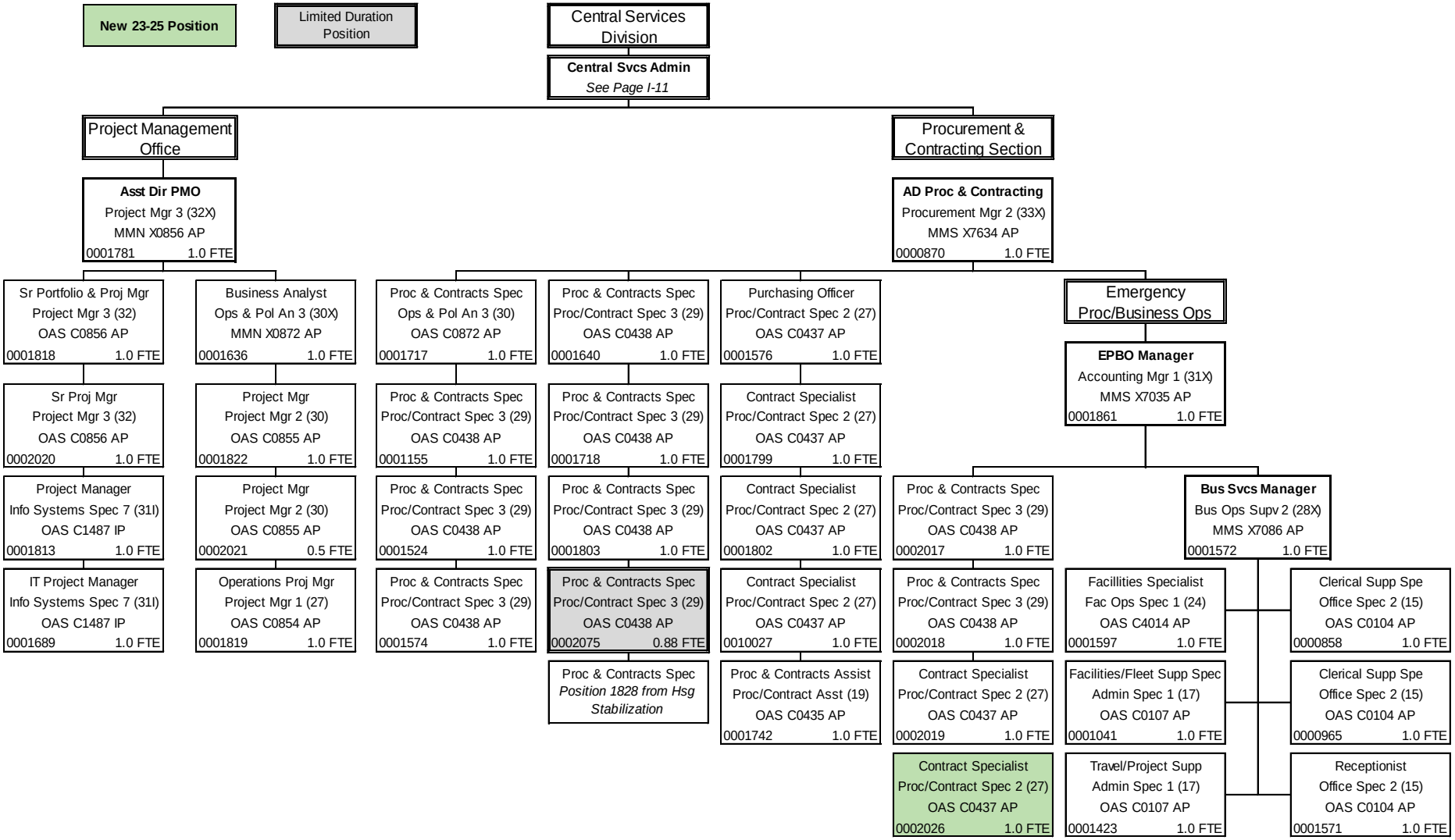
Central Services 2023-25 Organizational Charts



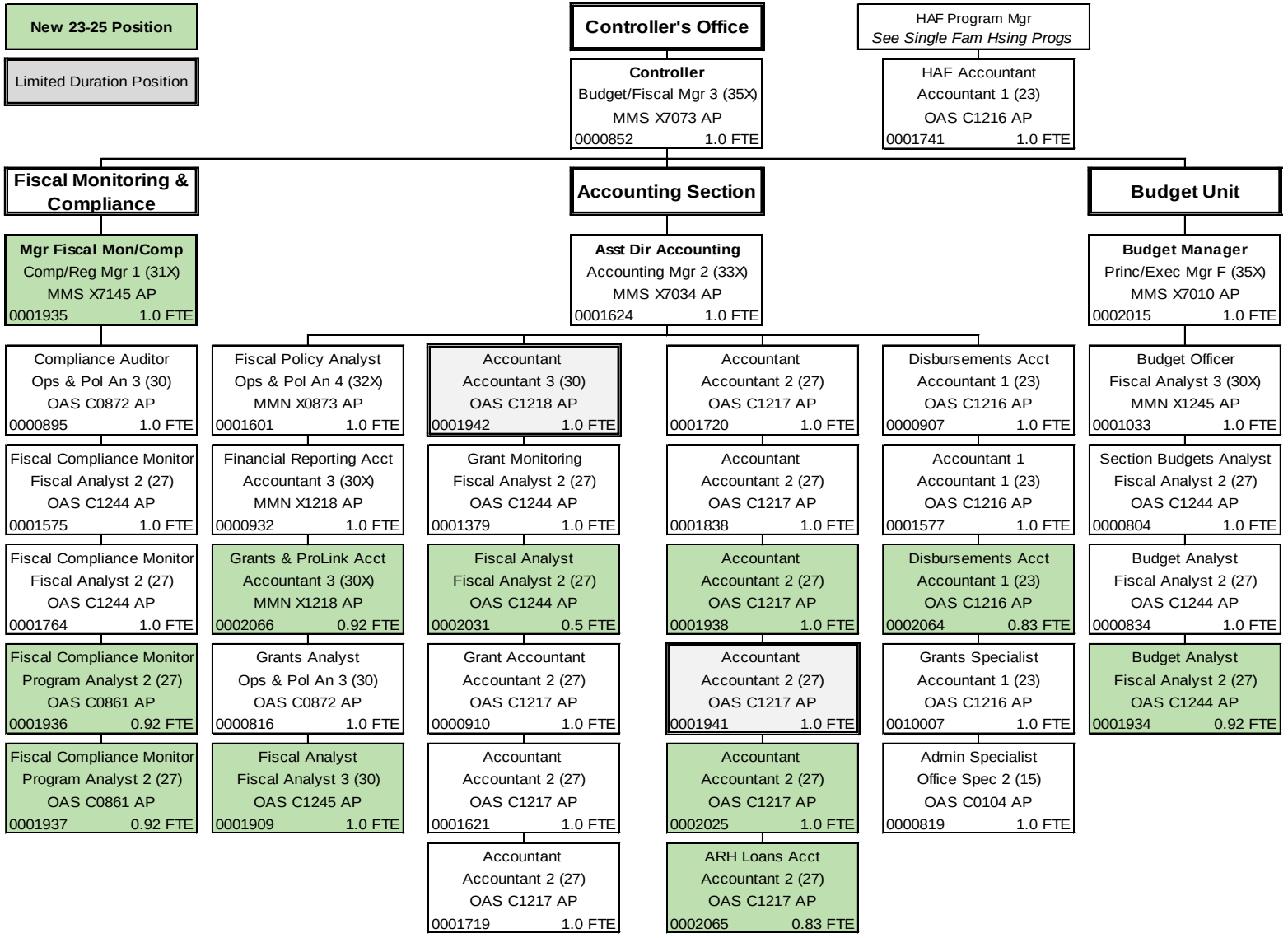
Central Services 2023-25 Organizational Charts



Central Services 2023-25 Organizational Charts

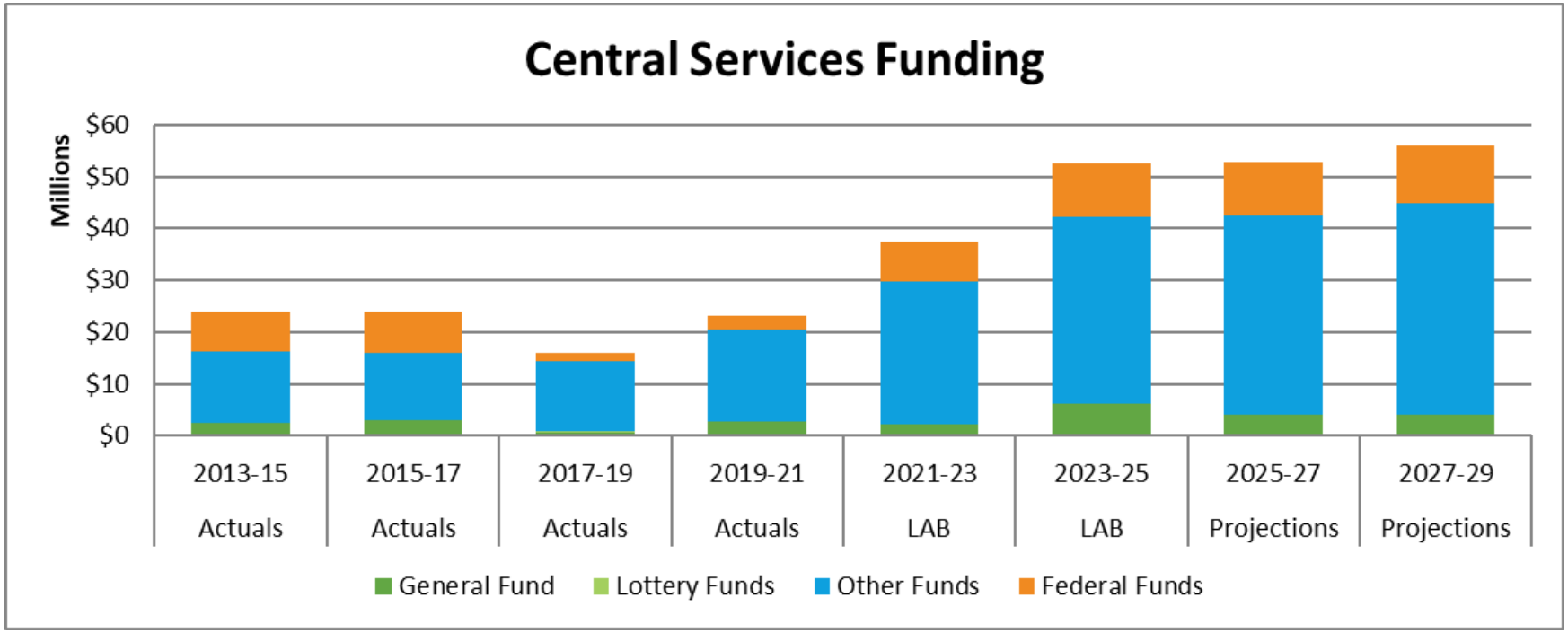


Central Services 2023-25 Organizational Charts



Central Services Executive Summary

Long Term Focus Area: **Healthy and Safe Communities, A Thriving Statewide Economy**
Program Contact: **Caleb Yant, Deputy Director**



Program Overview

The Central Services program unit provides essential leadership and business support crucial to achieving the vision of the agency: *All Oregonians have the opportunity to pursue prosperity and live free from poverty*. Central Services includes the Executive Director's Office, Public Affairs Division, the Equity, Diversity and Inclusion Office, Research and Analysis Section, Deputy Director's Office, and the Central Services Division. The Public Affairs and Central Services divisions contain multiple sections.

Program Funding Request

OHCS is requested funding for improved language access and technical assistance for partners in Policy Package 103, which increased General Fund expenditures by $1.7 million. The agency also requested additional positions to improve reporting, accounting, compliance, information services, and human resources functions. These positions are needed to support the department's mission and goals effectively at current service level funding.

Central Services								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 LAB**	**2025-27 Projections**	**2027-29 Projections**
General Fund	2,382,950	3,026,396	571,972	2,700,217	2,218,670	6,042,236	3,932,129	4,153,894
Lottery Funds	0	0	293,249	0	0	0	0	0
Other Funds	13,807,133	12,987,250	13,402,081	17,772,970	27,427,291	36,050,804	38,508,927	40,690,696
Federal Funds	7,728,831	7,994,907	1,771,585	2,672,506	7,823,323	10,534,002	10,452,549	11,054,902
All Funds	**23,918,914**	**24,008,553**	**16,038,887**	**23,145,693**	**37,469,284**	**52,627,042**	**52,893,605**	**55,899,492**
Positions/FTE	56/52.51	45/44.06	44/43.55	77/68.67	133/115.64	155/152.08	151/151.0	151/151.0

2021-23 LAB funding and positions for the Disaster Recovery and Resiliency programs were removed from Central Services and shown in the DRR program unit for comparison purposes.

Program Description

The Central Services program area represents the business support functions within the agency, includes 133 positions (132.04 FTE), and supports all agency program areas. Centralizing the administrative and operational functions enables greater efficiency and facilitates better assessment of program delivery effectiveness. OHCS has prioritized centering equity, diversity, and inclusion practices and procedures, and established this office in Central Services to support the success of these priorities.

Central Services provides essential business services that support the agency's leadership and workforce to achieve the department's mission: *To provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians*.

Program Justification

Central Services provides support to the entire agency, contributing to the agency's work to support Oregonians through the housing continuum. The guidance and support tot eh other program units at OHCS sets the stage for identifying program outcomes that are equitable and effective, allowing for data-driven policies, strategies, and decision making. Central Services is responsible for ensuring the agency has sound business processes and principles, and a well-trained staff to

deliver the services. Central Services also helps promote the work of the agency to key partners, ensures community needs are centered in programming, and leverages resources with other public and private funds.

Program Performance

Performance measures within Central Services vary across business function. However, common drivers include compliance with rules and regulations, effective communication with stakeholders at all levels, effective business processes, and equitable distribution of resources to communities across Oregon grounded in a racial justice lens. Relatedly, OHCS actively participates in statewide efforts to centralize work across the enterprise and with other government entities to streamline administrative functions and be more efficient and effective.

Funding Streams

All funding sources in the agency contribute to Central Services program costs. Based on the agency's HUD-approved cost allocation plan, the relative benefit received by each program pays for the allocated share of costs that contribute toward the Central Services program area. The agency's flexible funding sources, derived mostly from self-supporting activities such as the bond-financed loan programs, administration of non-competitive federal tax credits, and contract duties performed for HUD, subsidize programs that do not provide sufficient revenue to cover costs.

Comparison of 2023-25 Funding Proposal to 2021-23 Funding

The Central Services funding proposal moves the Disaster Recovery and Resiliency programs and staff to a new program unit with this name. We are requesting funding for improved language access and technical assistance for partners in Policy Package 103. We are also requesting additional positions to improve reporting, accounting, compliance, information services, and human resources functions. These positions are needed to effectively support the department's mission and goals at current service level funding.

Central Services Programs Description

The Central Services program unit provides essential leadership and business support crucial to achieving the vision of the agency: *All Oregonians have the opportunity to pursue prosperity and live free from poverty*. Central Services includes the Director's Office, the Research and Analysis Section, the Public Affairs Division, the Equity, Diversity, and Inclusion Office, the Deputy Director's Office, and the Central Services Division.

Executive Director's Office

The Executive Director's Office provides overall leadership, policy direction, and administrative oversight for the department. The office includes the executive director and the executive assistant, and the Housing Stability Council, which consists of nine members who are appointed by the governor. As established in statute, the role of the council is summarized through six themes:

1. Helps establish strategic direction and policy framework for OHCS
2. Helps the executive director to foster constructive partnerships with other state agencies and key partners engaged in housing and community services
3. Sets policy for and approves loans, grants, and funding awards
4. Advises policymakers
5. Informs the executive director's annual operating plan and biennial budget, and oversees OHCS operations through regular reports from the executive director
6. Advocates at all levels on behalf of the department and affordable housing

Research and Analysis Section

The Research and Analysis section supports the entire agency and has team members focused on and embedded within specific program areas. The team consists of research analysts, operations and policy analysts, and an economist. The outcome of the quantitative and qualitative analysis performed by the research section serves as the basis for how a significant portion of OHCS' resources are allocated and/or awarded. Additionally, the research section leads efforts to share data across state agencies, with local governments, and with partner organizations, to enable better outcomes for vulnerable Oregonians.

Strategic planning includes the creation and implementation of the five-year Statewide Housing Plan and establishing and monitoring annual goals. A key component of this planning is establishing outcomes and metrics by which the agency can measure the success of its programs.

Public Affairs Division

The Public Affairs Division promotes OHCS' core services, programs, and mission by leading internal and external government relations, strategic communications, and engagement. The division serves as a bridge between policymakers, public interest, and partner organizations to promote stable housing. Public Affairs actively strives to center equity and racial justice and to form deep partnerships across the housing continuum to achieve equitable and affordable housing outcomes for all Oregonians.

The Communications Section is responsible for helping shape the overarching communications strategy for the agency. The Communications team promotes OHCS' core services, programs and mission through media strategy and response, graphic design, marketing, crisis communications, social media, web management, video, strategic communications counsel, and other services. Communication is critical to ensuring equitable access to housing. With clear communications we aim to keep all Oregonians engaged and informed.

The Government Relations Section acts as policy advisors responsible for developing and implementing strategies to advance the OHCS mission and stated goals in alignment with the governor. The Government Relations team are the liaisons between the agency and elected officials and other government bodies, and its work guides strategic policy and program decisions. This team advocates for OHCS in a manner that advances equitable, systemic housing solutions for all Oregonians while elevating the agency's operational needs. The team upholds legislative intent, ensures compliance with public records requirements, oversees the development of administrative rules, voices the public's needs and desires, and consistently engages with policymakers and key partners.

The Engagement Section is responsible for developing and supporting relationships with state partners, community housing partners and the public to inform and advance OHCS programs, policies, and goals. This team provides agencywide strategic outreach and engagement planning, coordination, and implementation, responds to requests for information and provides strategic guidance to OHCS divisions and leadership. This section acts as a liaison, represents the agency at events, and participates as members and facilitators of internal, external and governor appointment committees.

Equity, Diversity, and Inclusion Office

The Equity, Diversity, & Inclusion (EDI) Office shepherds the agency's equity and racial justice work by engaging internally with executive leadership, management, and staff to develop and implement plans designed to meet the agency's goal of a diverse and inclusive workforce and tracks agencywide progress toward meeting the equity and racial justice goals of the agency's strategic plan, the Statewide Housing Plan (SWHP). The EDI Office also engages externally with partners, stakeholders, and communities to ensure OHCS' efforts improve service equity to Oregonians. Lastly, the EDI Office

provides vision, direction, counsel, and leadership to all employees in areas of equity, racial justice, diversity, and inclusion, in their daily work, and in the programs and activities of the agency.

Deputy Director's Office

The Deputy Director's Office includes the internal auditor and an executive support position. The deputy oversees all programmatic divisions in the agency, as well as the Capital Markets and Debt Management Section, and the Central Services Division.

Central Services Division

The Central Services Division is comprised of sections that support the agency to achieve its mission. This includes accounting, finance, fiscal compliance, procurement and grants, budget human resources, information systems, project management, and operations services. Work performed in this division ensures equity, accountability, transparency, stewardship, and security of state resources.

- The Project Management Office was created to provide consistent, centralized coordination of all projects that meet agency governance criteria, giving leadership visibility into projects as they are planned and during implementation.
- The Business Services Section provides administrative and operational support activities such as facilities management, worksite safety and security, non-IT inventory, reception, travel coordination, and mail and shipping processing duties.
- The Human Resources Section supports the agency by providing services such as employee recruitment and retention, employee training activities, leadership development, and workforce planning.
- The Information Services Section supports the agency's information technology needs, including network administration, application development, and desktop support functions.
- The Controller's Office provides services to the agency that include budgeting, accounting, grants, procurement, and fiscal monitoring. The primary objectives of the Controller's Office are effective stewardship of agency and federal funds, compliance with rules and regulations. And financial stability, including identification of opportunities to generate additional mission-driven funding.
- The Accounting Section maintains the department's records of revenue, accounting records, and is responsible for the financial reporting both internally and externally to bond trustees, the State of Oregon, the

federal government, and the many external stakeholder organizations. The Section is responsible for financial and investment analysis and internal operational control assessments.

- The Procurement and Contracting Section provides procurement and contract services for OHCS, an area of unique complexity given OHCS is statutorily provided with its own procurement authority.
- The Budget unit manages and reports on all aspects of the agency's budget. The section works closely with partners at the Legislative Fiscal Office and the Chief Financial Office of Department of Administrative Services to provide needed reports and budget documents throughout the biennium.

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by $128,438 in Central Services in the 2023-25 biennium. This package reduces General Fund by $725; increases Other Funds by $63,444; and increases Federal Funds by $65,719.

022 Phase-Out Program and One-Time Costs

The total phase-out in this program unit is $60,867,078 General Fund; $30,096,650 Other Funds; and $1,196,635 Federal Funds. General Fund received one-time funding for Services and Supplies (S&S) related to a Regional Housing Needs Assessment and Systems Development Charges Study, as well as one-time funding for Special Payments related to the 2020 wildfires. The Other Funds phase-out is split between S&S for positions and Shelter Operations and Facilities, and Special Payments for lottery bond proceeds to help manage the 2020 wildfires. The Federal Funds phase-out is for S&S related to limited duration positions.

030 Inflation & Price List Adjustments

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.2 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

For Central Services, OHCS anticipates an increase of $2,329,827 in 2023-25. This package increases General Fund by $482,276; Other Funds by $1,128,133; and Federal Funds by $719,418.

060 Technical Adjustments

This package moves positions from Central Services to the newly created Disaster Recovery and Resiliency (DRR) program unit. Additionally, three positions were moved into Central Services from other program units. This resulted in a total decrease of General Fund by $616,767; Other Funds by $347,241 and Federal Funds by $2,695,861.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(725)	-	-	-	-	-	(725)
Federal Funds	-	-	-	65,719	-	-	65,719
Total Revenues	**($725)**	**-**	**-**	**$65,719**	**-**	**-**	**$64,994**
Personal Services							
Temporary Appointments	-	-	3,212	28	-	-	3,240
All Other Differential	-	-	443	6	-	-	449
Public Employees' Retire Cont	-	-	79	1	-	-	80
Pension Obligation Bond	6,934	-	123,936	115,034	-	-	245,904
Social Security Taxes	-	-	280	2	-	-	282
Unemployment Assessments	-	-	173	1	-	-	174
Paid Family Medical Leave Insurance	-	-	2	-	-	-	2
Mass Transit Tax	1,058	-	14,216	-	-	-	15,274
Vacancy Savings	(8,717)	-	(78,897)	(49,353)	-	-	(136,967)
Total Personal Services	**($725)**	**-**	**$63,444**	**$65,719**	**-**	**-**	**$128,438**
Total Expenditures							
Total Expenditures	(725)	-	63,444	65,719	-	-	128,438
Total Expenditures	**($725)**	**-**	**$63,444**	**$65,719**	**-**	**-**	**$128,438**
Ending Balance							
Ending Balance	-	-	(63,444)	-	-	-	(63,444)
Total Ending Balance	**-**	**-**	**($63,444)**	**-**	**-**	**-**	**($63,444)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(60,867,078)	-	-	-	-	-	(60,867,078)
Federal Funds	-	-	-	(1,196,635)	-	-	(1,196,635)
Transfer from General Fund	-	-	(191,880)	-	-	-	(191,880)
Total Revenues	**($60,867,078)**	**-**	**($191,880)**	**($1,196,635)**	**-**	**-**	**($62,255,593)**
Services & Supplies							
Instate Travel	(2,267)	-	(8,146)	(29,053)	-	-	(39,466)
Employee Training	(2,700)	-	(9,450)	(54,000)	-	-	(66,150)
Office Expenses	(4,053)	-	(14,567)	(51,953)	-	-	(70,573)
Telecommunications	(1,367)	-	(4,937)	(17,603)	-	-	(23,907)
Data Processing	(1,600)	-	(5,750)	(20,508)	-	-	(27,858)
Professional Services	(805,000)	-	-	-	-	-	(805,000)
IT Professional Services	-	-	-	(750,000)	-	-	(750,000)
Attorney General	(2,410)	-	(4,800)	-	-	-	(7,210)
Employee Recruitment and Develop	(400)	-	(1,400)	(8,000)	-	-	(9,800)
Other Services and Supplies	(43,081)	-	(32,900)	(181,518)	-	-	(257,499)
IT Expendable Property	(4,200)	-	(14,700)	(84,000)	-	-	(102,900)
Total Services & Supplies	**($867,078)**	**-**	**($96,650)**	**($1,196,635)**	**-**	**-**	**($2,160,363)**
Special Payments							
Other Special Payments	(60,000,000)	-	(30,000,000)	-	-	-	(90,000,000)
Total Special Payments	**($60,000,000)**	**-**	**($30,000,000)**	**-**	**-**	**-**	**($90,000,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(60,867,078)	-	(30,096,650)	(1,196,635)	-	-	(92,160,363)
Total Expenditures	**($60,867,078)**	**-**	**($30,096,650)**	**($1,196,635)**	**-**	**-**	**($92,160,363)**
Ending Balance							
Ending Balance	-	-	29,904,770	-	-	-	29,904,770
Total Ending Balance	**-**	**-**	**$29,904,770**	**-**	**-**	**-**	**$29,904,770**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	482,276	-	-	-	-	-	482,276
Federal Funds	-	-	-	719,418	-	-	719,418
Total Revenues	**$482,276**	**-**	**-**	**$719,418**	**-**	**-**	**$1,201,694**
Services & Supplies							
Instate Travel	327	-	5,095	1,901	-	-	7,323
Out of State Travel	-	-	2,283	258	-	-	2,541
Employee Training	285	-	4,169	1,899	-	-	6,353
Office Expenses	586	-	11,606	3,110	-	-	15,302
Telecommunications	197	-	4,765	1,051	-	-	6,013
State Gov. Service Charges	479,175	-	924,066	628,308	-	-	2,031,549
Data Processing	229	-	29,352	1,228	-	-	30,809
Publicity and Publications	-	-	513	-	-	-	513
Professional Services	-	-	31,946	-	-	-	31,946
IT Professional Services	-	-	310	66,000	-	-	66,310
Attorney General	-	-	22,857	3,534	-	-	26,391
Employee Recruitment and Develop	42	-	406	219	-	-	667
Dues and Subscriptions	-	-	1,472	-	-	-	1,472
Facilities Rental and Taxes	-	-	46,933	3,879	-	-	50,812
Facilities Maintenance	-	-	566	94	-	-	660
Agency Program Related S and S	-	-	7,564	-	-	-	7,564
Other Services and Supplies	990	-	13,231	5,151	-	-	19,372
Expendable Prop 250 - 5000	-	-	3,580	19	-	-	3,599

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	445	-	13,229	2,767	-	-	16,441
Total Services & Supplies	**$482,276**	**-**	**$1,123,943**	**$719,418**	**-**	**-**	**$2,325,637**
Capital Outlay							
Data Processing Software	-	-	4,190	-	-	-	4,190
Total Capital Outlay	**-**	**-**	**$4,190**	**-**	**-**	**-**	**$4,190**
Total Expenditures							
Total Expenditures	482,276	-	1,128,133	719,418	-	-	2,329,827
Total Expenditures	**$482,276**	**-**	**$1,128,133**	**$719,418**	**-**	**-**	**$2,329,827**
Ending Balance							
Ending Balance	-	-	(1,128,133)	-	-	-	(1,128,133)
Total Ending Balance	**-**	**-**	**($1,128,133)**	**-**	**-**	**-**	**($1,128,133)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(617,767)	-	-	-	-	-	(617,767)
Federal Funds	-	-	-	(2,695,861)	-	-	(2,695,861)
Total Revenues	**($617,767)**	**-**	**-**	**($2,695,861)**	**-**	**-**	**($3,313,628)**
Personal Services							
Class/Unclass Sal. and Per Diem	(364,560)	-	(231,883)	(1,153,541)	-	-	(1,749,984)
Empl. Rel. Bd. Assessments	(106)	-	(64)	(360)	-	-	(530)
Public Employees' Retire Cont	(65,329)	-	(41,555)	(206,714)	-	-	(313,598)
Social Security Taxes	(27,889)	-	(17,740)	(88,247)	-	-	(133,876)
Paid Family Medical Leave Insurance	(1,458)	-	(926)	(4,612)	-	-	(6,996)
Worker's Comp. Assess. (WCD)	(92)	-	(55)	(313)	-	-	(460)
Mass Transit Tax	(2,187)	-	(477)	-	-	-	(2,664)
Flexible Benefits	(79,200)	-	(47,520)	(269,280)	-	-	(396,000)
Total Personal Services	**($540,821)**	**-**	**($340,220)**	**($1,723,067)**	**-**	**-**	**($2,604,108)**
Services & Supplies							
Instate Travel	(8,114)	-	-	(14,171)	-	-	(22,285)
Employee Training	(7,077)	-	-	(11,254)	-	-	(18,331)
Office Expenses	(14,530)	-	-	(25,341)	-	-	(39,871)
Telecommunications	(4,885)	-	-	(8,586)	-	-	(13,471)
Data Processing	(5,693)	-	-	(10,003)	-	-	(15,696)
IT Professional Services	-	-	-	(816,000)	-	-	(816,000)
Attorney General	-	-	-	(23,534)	-	-	(23,534)
Employee Recruitment and Develop	(1,045)	-	-	(1,667)	-	-	(2,712)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 060 - Technical Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	(7,021)	(5,553)	-	-	(12,574)
Other Services and Supplies	(24,569)	-	-	(39,179)	-	-	(63,748)
IT Expendable Property	(11,033)	-	-	(17,506)	-	-	(28,539)
Total Services & Supplies	**($76,946)**	**-**	**($7,021)**	**($972,794)**	**-**	**-**	**($1,056,761)**
Total Expenditures							
Total Expenditures	(617,767)	-	(347,241)	(2,695,861)	-	-	(3,660,869)
Total Expenditures	**($617,767)**	**-**	**($347,241)**	**($2,695,861)**	**-**	**-**	**($3,660,869)**
Ending Balance							
Ending Balance	-	-	347,241	-	-	-	347,241
Total Ending Balance	**-**	**-**	**$347,241**	**-**	**-**	**-**	**$347,241**
Total Positions							
Total Positions							(10)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(10)**
Total FTE							
Total FTE							(10.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(10.00)**

Policy Package 070 Revenue Shortfalls

Package Description

This package reduces positions that were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. Package 101 Retaining Quality Staff describes the funds that will be used in alternative to the one-time funds.

Purpose

This package reduces a total of 18 positions. Ten positions are in the Housing Stabilization Division and eight are in Central Services. These positions were requested with insufficient time to prepare position descriptions and receive approval from the Department of Administrative Services (DAS) Chief Human Resources Office. Now that the classification work has been completed, we are restoring three positions with revised classifications and one position reduced in Housing Stabilization will be restored in Central Services

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation.

OHCS received over $1 billion in one-time funds in 2020 and 2021 and faced significant challenges with getting the funds distributed to the intended recipients due to inadequate infrastructure within OHCS and within partner organizations. We were compelled to deliver funds using different models than our traditional methods, in some cases becoming a direct-service provider instead of a pass-through agency. We had a higher level of media attention than ever before, and we struggled with having sufficient staff to ensure adequate information was made available to Oregonians in a culturally competent manner.

With some of the one-time funds, we requested permanent positions because the programmatic and agency support functions needed to continue regardless of the short-term situation. We knew we would need to cover the costs from other sources in future biennia. OHCS uses a cost allocation process where employees charge their time to the programs they work on, and we were confident that existing sources would be available once the temporary funds expired. However, OHCS was directed to remove these positions and provide an analysis of the funding available. Policy Package 101 restores these positions with information on permanent funding.

Staffing Impact

In the Central Services program unit, we are reducing an Executive Support Specialist 1 in the Equity, Diversity, and Inclusion Office; a Research Analyst 3 in the Research Section; a Communications Manager 2 and an Operations and Policy Analyst 3 in the Strategic Communications Section; two Procurement & Contracts Specialist 2s and a Procurement & Contracts Specialist 3 in the Procurement and Contracts Section; and an Information Systems Specialist 4 in the Information Services Section.

The Executive Support Specialist and the Communications Manager were approved in OHCS' Legislatively Adopted Budget as Federal Funds positions with funding from the Emergency Rental Assistance program. The remaining positions were funded in the December 2021 Second Special Session as Other Funds using a portion of the state's American Rescue Plan Act.

FTE	Position Number	Class	Title	Monthly Rate
(1.00)	0001713	C0118 AP	Exec Support Spec 1	($4,555)
(1.00)	0001714	X7664 AP	Communications Mgr 2	($10,203)
(1.00)	0001799	C0437 AP	Procurement & Contracts Spec 2	($5,503)
(1.00)	0001802	C0437 AP	Procurement & Contracts Spec 2	($5,503)
(1.00)	0001803	C0438 AP	Procurement & Contracts Spec 3	($6,051)
(1.00)	0001804	C0872 AP	Operations and Policy Analyst 3	($6,350)
(1.00)	0001805	C1117 AP	Research Analyst 3	($5,256)
(1.00)	0001808	C1484 IP	Information Systems Spec 4	($5,214)

Quantifying Results

These staffing positions provide OHCS with the ability to improve overall agency operations. Positions ensure effective program administration, timely deployment of resources, analysis of program impact, and operations support. Shifting funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency. Eliminating these positions without reintroducing them in Policy Package 101 will have negative impacts on OHCS programs and the people we serve.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This

package allows us to invest in our organizational health and provides the ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allows equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. Eliminating these positions without reintroducing them in Policy Package 101 will have negative impacts on OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	($1,267,270)	($525,573)	**($1,792,270)**
Total Package 070	**$0**	**($1,267,270)**	**($525,573)**	**($1,792,270)**

2025-27 Fiscal Impact

OHCS is requesting these permanent positions be restored in Policy Package 101 Restoring Quality Staff, and they will continue as part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(525,573)	-	-	(525,573)
Total Revenues	**-**	**-**	**-**	**($525,573)**	**-**	**-**	**($525,573)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(813,048)	(354,192)	-	-	(1,167,240)
Empl. Rel. Bd. Assessments	-	-	(318)	(106)	-	-	(424)
Public Employees' Retire Cont	-	-	(145,697)	(63,471)	-	-	(209,168)
Social Security Taxes	-	-	(62,200)	(27,096)	-	-	(89,296)
Paid Family Medical Leave Insurance	-	-	(3,253)	(1,416)	-	-	(4,669)
Worker's Comp. Assess. (WCD)	-	-	(276)	(92)	-	-	(368)
Mass Transit Tax	-	-	(4,878)	-	-	-	(4,878)
Flexible Benefits	-	-	(237,600)	(79,200)	-	-	(316,800)
Total Personal Services	**-**	**-**	**($1,267,270)**	**($525,573)**	**-**	**-**	**($1,792,843)**
Total Expenditures							
Total Expenditures	-	-	(1,267,270)	(525,573)	-	-	(1,792,843)
Total Expenditures	**-**	**-**	**($1,267,270)**	**($525,573)**	**-**	**-**	**($1,792,843)**
Ending Balance							
Ending Balance	-	-	1,267,270	-	-	-	1,267,270
Total Ending Balance	**-**	**-**	**$1,267,270**	**-**	**-**	**-**	**$1,267,270**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(8)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(8)**
Total FTE							
Total FTE							(8.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(8.00)**

Policy Package 090 Analyst Adjustments

This package increases Other Funds limitation by $0.3 million to provide permanent staffing capacity to implement the new 1115 Medicaid waiver. The source of Other Funds revenue is a transfer from the Oregon Health Authority. OHCS may return to the Emergency Board with additional information and a request for additional staff to meet demonstrated increases in workload associated with this waiver.

Staffing Impact

FTE	Position Number	Class	Title	Monthly Rate
1.00	0002028	C0872 AP	Operations & Policy Analyst 3	$6,350
0.50	0002031	C1244 AP	Fiscal Analyst 2	$5,503

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$305,016	$0	**$305,016**
Services & Supplies	$0	$41,450	$0	**$41,450**
Total Package 090	**$0**	**$346,576**	**$0**	**$346,576**

2025-27 Fiscal Impact

These are permanent positions, and they will continue as part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 090 - Analyst Adjustments **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Tsfr From Oregon Health Authority	-	-	346,576	-	-	-	346,576
Total Revenues	**-**	**-**	**$346,576**	**-**	**-**	**-**	**$346,576**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	218,436	-	-	-	218,436
Empl. Rel. Bd. Assessments	-	-	79	-	-	-	79
Public Employees' Retire Cont	-	-	39,144	-	-	-	39,144
Social Security Taxes	-	-	16,711	-	-	-	16,711
Paid Family Medical Leave Insurance	-	-	874	-	-	-	874
Worker's Comp. Assess. (WCD)	-	-	69	-	-	-	69
Mass Transit Tax	-	-	1,310	-	-	-	1,310
Flexible Benefits	-	-	59,400	-	-	-	59,400
Reconciliation Adjustment	-	-	(31,007)	-	-	-	(31,007)
Total Personal Services	**-**	**-**	**$305,016**	**-**	**-**	**-**	**$305,016**
Services & Supplies							
Instate Travel	-	-	3,600	-	-	-	3,600
Employee Training	-	-	2,850	-	-	-	2,850
Office Expenses	-	-	6,480	-	-	-	6,480
Telecommunications	-	-	2,160	-	-	-	2,160
Data Processing	-	-	2,640	-	-	-	2,640
Employee Recruitment and Develop	-	-	430	-	-	-	430
Other Services and Supplies	-	-	9,800	-	-	-	9,800

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	8,600	-	-	-	8,600
IT Expendable Property	-	-	5,000	-	-	-	5,000
Total Services & Supplies	**-**	**-**	**$41,560**	**-**	**-**	**-**	**$41,560**
Total Expenditures							
Total Expenditures	-	-	346,576	-	-	-	346,576
Total Expenditures	**-**	**-**	**$346,576**	**-**	**-**	**-**	**$346,576**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							1.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.50**

These Packages are not included in the Legislatively Adopted Budget

Policy Package 092 Statewide AG Adjustment

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, Other Funds are reduced by $7,032.

Policy Package 093 Statewide Adjustment DAS Charges

This package reduces State Government Service Charges and DAS pricelist charges for services made in the Governor's Budget. General Fund is reduced by $58,906 and Other Funds are reduced by $530,156.

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's Document Recording Fee (DRF). The DRF revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, there is an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, in alignment with recommendations from the Task Force on Homelessness and Racial Disparities and legislative intent. This requires additional training for the organizations, creates a larger number of grants to manage, more payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional staff to

provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

In the Central Services program unit, we are requesting to restore an Executive Support Specialist 1 in the Equity, Diversity, and Inclusion (EDI) Office; a Research Analyst 3 in the Research and Analysis Section; a Communications Manager 2 in the Strategic Communications Section and an Operations and Policy Analyst 3 in the Public Affairs Division; a Public Affairs Specialist 1 in the Central Services Administration Office; two Procurement & Contracts Specialist (PCS) 2s and a PCS 3 in the Procurement and Contracts Section; and an Information Systems Specialist 4 in the Information Services Section.

The Executive Support Specialist (ESS1) supports the EDI Officer and the EDI Section by provide executive support to the EDI Officer, section employees, the Equity Council and Equity Committees, ensuring we are internally coordinated and aligned. This may include meeting coordination, preparing materials for meetings including notetaking, assisting with rule-making processes, and supporting preparation for meetings by providing research and information to EDI Officer.

As the work of the Housing Stabilization Division at OHCS has grown exponentially, it has become more and more critical to ensure we are providing timely and accurate data to the public about the outputs and outcomes of the old and new programs being run out of that Division. Before the addition of the Research Analyst 3 position within the Research section, OHCS only had one Research Analyst 2 who was dedicated to that entire Division (which includes both Homeless Services and Energy Services). There is an ongoing and urgent need for a higher level Research Analyst to work with that Division on data collection, analysis, and reporting.

The Strategic Communications Manager directs, manages, oversees, and provides leadership for the strategic communications team and efforts that advance, create, and maintain mission-driven legislative initiatives while demonstrating a positive image for the agency. This position implements communication strategies related to OHCS programs and during unforeseen issues, crises, or other potentially problematic situations. This role serves as a senior relationship policy advisor to the agency management staff, and other public-facing staff on the development of

governmental communication relationship management strategies. This position is responsible for developing and achieving short- and long-term strategic communication strategies, goals, and objectives.

The Community Engagement Specialist coordinates community outreach and engagement efforts in partnership with or on behalf of program to inform decisions, policy changes and integration of systems of care for people at risk of or experiencing homelessness and housing instability. The position facilitates and integrates the delivery of OHCS programs in a manner that respects the needs of communities of color furthering the equity and racial justice goals of the Oregon's Statewide Housing Plan. This position plans and executes community engagement to inform and advance best and promising practices, communicate and coordinate with stakeholders, and recommends solutions that advance the needs of those communities who are often disproportionately impacted by housing instability, specifically for communities of color.

The Internal Communications Coordinator provides develops, supports, monitors, evaluates, and implements agencywide internal communications plans. The coordinator also maintains and updates internal communications by collecting and curating content from program areas to share in multiple formats (web, newsletter, social media, video, etc.).

The PCS3 provides IT support work dedicated to the area of software/IT purchases. This role works on projects that vary from services as the backbone for major grant efforts, such as public facing portals, and for software that meets standard business needs, such as employee technology. The two PCS2 positions will be focused primarily on grants and ORS 190 agreements. As the program continues to grow, so will the need for procurement staff to execute the contracts and agreements.

The Information Systems Specialist 4 is one of the Help Desk Technicians. The position provides technical support to agency staff. This includes network and system administration, troubleshooting software products, managing area network performance, and configuring computers.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001713	C0118 AP	Exec Support Specialist 1	$4,555
1.00	0001805	C1117 AP	Research Analyst 3	$5,256
1.00	0001714	X7664 AP	Communications Manager 2	$10,203
1.00	0001804	C0872 AP	Operations & Policy Analyst 3	$6,350
1.00	0001794	C0864 AP	Public Affairs Specialist 1	$5,019
1.00	0001799	C0437 AP	Procurement & Contracts Spec 2	$5,503
1.00	0001802	C0437 AP	Procurement & Contracts Spec 2	$5,503
1.00	0001803	C0438 AP	Procurement & Contracts Spec 3	$6,051

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001808	C1484 AP	Information Services Spec 4	$5,214

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$1,589,702	$395,882	**$1,985,584**
Total Package 101	**$0**	**$1,589,702**	**$395,882**	**$1,985,584**

2025-27 Fiscal Impact

All of the positions are permanent and will become part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	395,882	-	-	395,882
Transfer In - Intrafund	-	-	529,369	-	-	-	529,369
Total Revenues	**-**	**-**	**$529,369**	**$395,882**	**-**	**-**	**$925,251**
Transfers Out							
Transfer Out - Intrafund	-	-	(206,937)	-	-	-	(206,937)
Total Transfers Out	**-**	**-**	**($206,937)**	**-**	**-**	**-**	**($206,937)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	1,030,158	257,538	-	-	1,287,696
Empl. Rel. Bd. Assessments	-	-	378	99	-	-	477
Public Employees' Retire Cont	-	-	184,604	46,150	-	-	230,754
Social Security Taxes	-	-	78,807	19,704	-	-	98,511
Paid Family Medical Leave Insurance	-	-	4,121	1,030	-	-	5,151
Worker's Comp. Assess. (WCD)	-	-	333	81	-	-	414
Mass Transit Tax	-	-	6,181	-	-	-	6,181
Flexible Benefits	-	-	285,120	71,280	-	-	356,400
Total Personal Services	**-**	**-**	**$1,589,702**	**$395,882**	**-**	**-**	**$1,985,584**
Total Expenditures							
Total Expenditures	-	-	1,589,702	395,882	-	-	1,985,584
Total Expenditures	**-**	**-**	**$1,589,702**	**$395,882**	**-**	**-**	**$1,985,584**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(1,267,270)	-	-	-	(1,267,270)
Total Ending Balance	**-**	**-**	**($1,267,270)**	**-**	**-**	**-**	**($1,267,270)**
Total Positions							
Total Positions							9
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**9**
Total FTE							
Total FTE							9.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**9.00**

Policy Package 102 Improving Program Delivery and Access

Package Description

This policy option package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Central Services program unit.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to address the agency's internal infrastructure by fill the various operational gaps to better support the agency's mission, vision, and programs.

How Achieved

For the agency to reach maximum capacity to best guarantee success, hiring various skilled individuals will need to take place. Fortunately, the agency is in a position where the positions we wish to fill have approved position descriptions and classification information from the Department of Administrative Services. This will enable OHCS to begin the hiring process as soon as the budget is approved instead of waiting months before the hiring process can begin.

Staffing Impact

In the Central Services program unit, we are requesting 10 additional positions (9.48 FTE) in several sections, including Central Services Administration, Fiscal Compliance, Accounting, Information Services, and Human Resources.

Central Services Administration is requesting a Fiscal Analyst 2 position to assist with agency budget preparation and execution. OHCS has grown significantly over the past several years, and its budget has become more complex. In addition, the Department of Administrative Services, the Legislative Fiscal Office, legislators, and others are seeking more information on the funds invested in the agency. This has increased the workload for the Budget Team, and an additional person is needed to ensure accurate and timely responses.

Currently, the agency has three positions for fiscal compliance, and they report to the Controller. We are requesting a Regulatory Compliance Manager 1 and two additional monitoring positions. The manager will provide a higher level of expertise and the direct supervision for the section. The manager will direct, plan, organize, align, and administer comprehensive compliance programs and functions to achieve the department's goals and objectives. The additional positions will be Program Analyst 2s who perform on-site and remote financial compliance reviews of the agency's grantees. The number and complexity of agency programs has grown in the last several years, and we are granting funds to more partner organizations. The intention is to distribute funds through culturally responsive organizations and broaden the opportunities for Oregonians to access the department's programs. This increases the number of reviews OHCS performs, and the current staff is not sufficient to ensure program funds have been spent in accordance with state and federal laws, rules, and regulations.

In the Accounting Section, we are requesting a Fiscal Analyst 3 and an Accountant 2. Again, as the number and complexity of the agency's programs has grown, the financial and accounting duties have grown as well. The Fiscal Analyst will be the primary financial advisor for a set of programs, and provide complex accounting analysis, forecasting, develop financial policy and internal controls, and consult with program and other financial staff. The Accountant 2 is needed for processing grantee reimbursement requests, auditing expenditures to ensure compliance with laws, rules, and agreements, and providing grantees with technical assistance.

The Information Services Section also needs additional staff to manage growth in the agency. We received limited duration positions in the 2021-23 biennium, but we have a permanent need for another Information Systems Specialist 4 and an Information Systems Specialist 5. The ISS4 position provides technical support to agency staff. This includes network and system administration, troubleshooting software products, managing area network performance, and configuring computers. The ISS5 position will monitor agency servers and troubleshoot network connectivity issues, manage inventory, order equipment as needed, serve as a technical resource for agency staff, and perform system updates.

The Human Resources Section is requesting a Human Resource Analyst 1 and a Human Resource Analyst 2. OHCS received limited duration positions for these duties in the 2021-23 biennium but needs the positions permanently. The HRA1 is needed to assist managers and other HR staff with recruitments, as well as assist new hires during the on-boarding process. All these functions and processes have become more complex as the agency has adapted to remote work for many employees. The HRA2 position will provide advice, counsel, and assistance to managers and employees regarding labor contracts, personnel and employment laws, and review classifications and compensation.

FTE	Position Number	Class	Title	Monthly Rate
0.92	0001934	C1244 AP	Fiscal Analyst 2	$5,503
1.00	0001935	X7145 AP	Compliance & Reg Manager 1	$6,930
0.92	0001936	C0861 AP	Program Analyst 2	$5,503
0.92	0001937	C0861 AP	Program Analyst 2	$5,503
1.00	0001909	C1245 AP	Fiscal Analyst 3	$6,350
0.92	0001938	C1217 AP	Accountant 2	$5,503
1.00	0001910	C1484 AP	Information Systems Spec 4	$5,214
1.00	0001911	C1485 AP	Information Systems Spec 5	$5,825
0.92	0001939	X1320 AP	Human Resource Analyst 1	$4,941
0.88	0001912	X1321 AP	Human Resource Analyst 2	$5,700

Quantifying Results

Additional staff will allow OHCS to appropriately administer state and federal dollars to make the most effective possible investments in Oregon communities. This positions will improve management of public funds, compliance, and overall agency operations. Supporting core agency functions will allow program staff to deliver and deploy resources to Oregonians more effectively.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$1,313,144	$700,373	**$2,013,517**
Services and Supplies	$0	$134,296	$69,474	**$203,770**
Total Package 102	**$0**	**$1,447,440**	**$769,847**	**$2,217,287**

2025-27 Fiscal Impact

These changes are permanent and will become part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 102 - Improving Program Delivery and Access **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	769,847	-	-	769,847
Transfer In - Intrafund	-	-	1,447,440	-	-	-	1,447,440
Total Revenues	**-**	**-**	**$1,447,440**	**$769,847**	**-**	**-**	**$2,217,287**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	842,499	453,823	-	-	1,296,322
Empl. Rel. Bd. Assessments	-	-	325	173	-	-	498
Public Employees' Retire Cont	-	-	150,976	81,326	-	-	232,302
Social Security Taxes	-	-	64,453	34,718	-	-	99,171
Paid Family Medical Leave Insurance	-	-	3,369	1,816	-	-	5,185
Worker's Comp. Assess. (WCD)	-	-	287	147	-	-	434
Mass Transit Tax	-	-	5,055	-	-	-	5,055
Flexible Benefits	-	-	246,180	128,370	-	-	374,550
Total Personal Services	**-**	**-**	**$1,313,144**	**$700,373**	**-**	**-**	**$2,013,517**
Services & Supplies							
Instate Travel	-	-	11,190	5,835	-	-	17,025
Employee Training	-	-	9,405	4,845	-	-	14,250
Office Expenses	-	-	20,142	10,503	-	-	30,645
Telecommunications	-	-	6,714	3,501	-	-	10,215
Data Processing	-	-	8,206	4,279	-	-	12,485
Employee Recruitment and Develop	-	-	1,419	731	-	-	2,150
Other Services and Supplies	-	-	32,340	16,660	-	-	49,000
Expendable Prop 250 - 5000	-	-	28,380	14,620	-	-	43,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 102 - Improving Program Delivery and Access **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	16,500	8,500	-	-	25,000
Total Services & Supplies	**-**	**-**	**$134,296**	**$69,474**	**-**	**-**	**$203,770**
Total Expenditures							
Total Expenditures	-	-	1,447,440	769,847	-	-	2,217,287
Total Expenditures	**-**	**-**	**$1,447,440**	**$769,847**	**-**	**-**	**$2,217,287**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							10
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**10**
Total FTE							
Total FTE							9.48
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**9.48**

Housing and Community Services Department #91400

Policy Package 103 Internal Infrastructure: Training, Technical Assistance & Access

See Legislatively Adopted Budget on page I-61

Package Description

This investment is targeted to strengthening Oregon's social safety net by providing funds that will build the organizational capacity of our partners in housing, support their ability to move their mission-critical work forward, and ensure the ecosystem of housing providers, including OHCS, are effectively addressing the most pressing housing issues we face with community accessibility at the core. This policy option package will help to develop and fund agencywide support for language access needs, training opportunities, and technical assistance. To best serve Oregonians, OHCS will expand partnerships with community-based organizations and Tribal entities to address the housing crisis facing Oregon effectively and responsively. In doing so we must look to increase our ability to support these government and organizations. This funding would help bridge the gap.

Purpose

A priority in our Statewide Housing Plan (SWHP) is to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity. OHCS has identified language access, capacity building, and training and technical assistance (T&TA) as opportunities to address some of the challenges experienced in many communities in Oregon. To advance equitable housing solutions, the state must invest in resources that can help remove these barriers. This funding will also help us meet the goals outlined in the Statewide Diversity Equity and Inclusion (DEI) Action Plan and ensure we are complying and following the guidance of Title VI Civil Rights Law. This funding will also help OHCS have a consistent approach for the agency to better understand and develop materials to improve accessibility needs for Oregon's most vulnerable citizens.

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot equitably, effectively, or responsively do so without the many community-based organizations (CBOs), including culturally specific and culturally responsive organizations, and Tribal partners who are uniquely positioned to respond to specific local community needs. These groups work with diverse communities across the state, have the knowledge, expertise, and lived experience to meet the varying needs they see, and are on the front lines doing the work every day. They are also deeply involved in cross-system work such as health and housing, and often navigate multiple state agencies with differing contracting and business requirements.

Language Access

The E-Government Program strongly recommends that all agencies gain a good understanding of the constituencies that they serve and support multi-lingual access and translation when appropriate. One important feature of online services is that they serve across barriers, including language. Providing content in languages other than English is needed to better reach underserved communities, particularly when these communities may have a higher need for resources. Funding is needed to make content published on the web available to those with limited English proficiency (LEP).

As of July 2022, OHCS is nearing recruitment for a Civil Rights Program Analyst to lead this work. This funding will allow OHCS to create a plan and clarify expectations while ensuring investment in translation and interpretation is consistent agencywide.

Currently, OHCS has no policy or process for programs to follow that clarifies when or how to translate content. Staff lack clarity on what is required, and resources committed to translation are limited. The LEP plan provides statewide data which can help determine strategy and investment, but it has not been updated since 2015. The LEP plan provides important statewide data needed for budget forecasting, planning, and compliance.

The current translation contract is $150k, which we prioritized for wildfire recovery needs and customer-based materials for emergency rental assistance and homeowner assistance. This contract provided translation services for messaging and communications, social media titles and captions, fact sheets, the application and website portal, and live Spanish translations. This contract has been renewed and increased to the limit of the current agency budget, and the remaining funds are nearly fully spent down. This contract has allowed OHCS to begin addressing the issues of accessibility through language access, but more work needs to be done to ensure our agency is fully language accessible.

OHCS does not yet have an agency-wide policy that helps programs proactively plan for a language access investment, so staff often must plan reactively, potentially leading to a lack of compliance due to insufficient budget. This work is needed to actively focus on closing the gap for communities of color by providing equitable access to information and resources for all. Additionally, we need to assess whether we have internal barriers with language access for staff and grantees and understand what tools, processes and resources should be in place.

Capacity Building and Training and Technical Assistance

Feedback received from a recent Training & Technical Assistance (T & TA) partner survey indicated that CBOs, Tribal partners, and local governments see a need for more investment in supporting overall capacity building and training and technical assistance of local housing initiatives/agencies and coordination with their efforts. We also have a specific need to serve rural and very rural communities for investment outreach and coordination with these cities and counties to better understand the limitations of OHCS programs and services when applied to rural communities. Additionally, stakeholder engagement, including a BIPOC focused listening session held on June 30, 2022, a Spanish-speaking listening session

held on July 25, 2022, and the opportunity to hear from partners with the Affordable Housing Industry Anti Racism Collaborative (AHIARC), has provided OHCS with insight into current policy and systemic barriers to partner capacity building and T&TA opportunities.

Our CBO partners have emphasized the importance of an OHCS internal policy review and change as a vital component of a capacity building plan. For example, as a housing finance agency, OHCS grants and loans large financial investments with multiple monitoring and reporting requirements and asks partners to show they are able to meet those requirements on the investments. Often, organizations with experience navigating these requirements are inadvertently incentivized when applying for and receiving funding. This makes it difficult for emerging and under resourced organizations that are less familiar with these requirements to access these investments.

This reinforces and rewards the status quo and limits wealth and relationship building opportunities for emerging and under resourced partner organizations. If OHCS is to be successful in meeting the priorities of the Statewide Housing Plan (SWHP), we must invest in the organizations and partners who are doing the work in community. The investment in this policy package will build the capacity of organizations, support their ability to move their mission-critical work forward, and ensure the system of housing providers, including OHCS, are effectively addressing the most pressing housing issues we face.

This investment will provide targeted support, resources, and/or activities to CBOs and Tribal partners focused on a multitude of specialized services, skills, and training, as well as supporting local governments (I.e., cities and counties). This includes CBOs and Tribal partners who currently partner with OHCS or would like to partner in the future, and who are providing housing stability, housing development, homeownership supports, and services. Oregonians deserve to have safe, stable, and affordable housing, and OHCS must be responsive to the diverse housing needs across the state. CBOs and Tribal partners play a vital role in the human services ecosystem and safety net, ranging from affordable housing and transportation to employment supports, preventative health and behavioral health services, and early childhood development and education, among many other important supports.

This package addresses a distinct and critical need for targeted capacity building support to ensure CBOs, Tribal partners and local governments can effectively meet their missions related to housing, thus ensuring OHCS can also meet its mission. Many funding sources available to our nonprofit community partners are tied to specific projects and have limits to use for internal capacity building and T&TA. This is especially true for culturally specific partners and Tribal partners, who are increasingly tasked with providing direct services to a growing number of our most vulnerable community members while also navigating complicated monitoring requirements to attain public funds. This package seeks to increase the capacity and organizational health of our community partners by providing resources dedicated to organizational growth and improvement, which will ultimately ensure responsible use of state resources.

This package will advance OHCS' ability to meet the priorities of our SWHP. Our ability to create more permanently supportive homes, increase the stock of safe and affordable housing, to build a coordinated statewide effort to prevent and end homelessness, to increase the number of homeowners of color, and increase housing development in rural Oregon all rely on CBOs, Tribes, and local governments. None of these priorities would be possible without their crucial efforts.

The use of General Fund dollars is important to ensure it can support the flexibility CBOs, Tribal partners, and local governments need to meet their unique community needs. We heard from partners via the T & TA survey of the need for OHCS to consider flexibility in this funding source to ensure local communities and CBOs can develop solutions that are an appropriate fit to local needs. OHCS believes General Fund will allow us to meet this need, and it ensures these entities can utilize this investment to support cross-system work.

How Achieved

This package includes two distinct components to achieve the stated goals:

Language Access | $1.7 million

For the agency to provide language accessibility tools across all divisions, this part of the investment will need to be divided into four-parts:

1. Develop and fund contracts with translation and interpretation services and culturally specific organizations to review and assess existing practices (approximately $1million)
2. Develop procedures that lead to greater confidence in compliance with federal, state and ADA requirements (approximately $700,000)
3. Update the Limited English Proficiency (LEP) data and agency plan. There are four factors that must be considered in developing a plan to provide language assistance to LEP persons. These factors include:
    a. The demographics of the population served,
    b. Frequency of contact with LEP persons,
    c. The nature and importance of program activities or services, and
    d. Identification of financial and personnel resources needed to the meet needs of LEP persons.
4. Develop and implement an agencywide American Sign Language (ASL) policy to support internal and external meetings. This will require a needs assessment and dedicated resources.

Capacity Building & Training and Technical Assistance | $17.85 million

For OHCS to provide capacity building supports, this portion of this investment will also need to be divided into four parts. These capacity building investments will support the development of competencies, strategies, systems, and structures to increase readiness to receive housing resources.

1. Capacity Building and T & TA grants to include but not limited to (approximately $10.85 million)
    a. Grant/Government Skill Building: fiscal, contracting support, reporting, ongoing fund management, bookkeeping strategies for multiple government grants, etc.
    b. Equity & Racial Justice (ERJ) Training and Capacity Building: including community engagement, language access.
    c. General Nonprofit Organizational Capacity Building: strategic planning, succession planning, data collection and analysis, language access.
2. Direct allocation of grants to the nine federally recognized Tribes to honor Tribal self-determination and to support maximum participation (approximately $3.0 million)
3. Multi-year grants to support building organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations. (approximately $3.5 million)
4. Contract to support a phased approach to rolling out investment inclusive of agency barrier assessment, research, analysis, and design to inform OHCS capacity building efforts (approximately $500,000)

OHCS needs to consider the length of time and planning needed to thoughtfully deploy these funds in a way that will have meaningful impact and ensures our ability to have continued engagement with partners. OHCS also recognizes that it is unrealistic for our partners to spend down funds within a year. Given this, OHCS is proposing a phased approach over two biennia to implement with the first phase in the 2023-25 biennium focused on laying the foundation. This includes working with our Procurement team on building a request for application (RFA), allowing time to consult with the Department of Justice as needed, contract negotiations, and hiring staff to design the implementation plan, inclusive of community engagement; we anticipate completion of phase 1 by June 30, 2024. We anticipate phase 2 beginning July 1, 2024, moving into the 2025-27 biennium, and including ongoing community engagement, deploying funds, and full implementation.

Accountability to our partners is critical to the success of this investment and OHCS knows that our agency partners at the Oregon Department of Human Services (ODHS) are asking for a similar investment with their partners, inclusive of standing up a capacity building workgroup/Black, Indigenous, Latino/a/x, and People of Color (BIPOC)-focused advisor group. While

this investment does not ask for funds specifically to stand up this group, OHCS anticipates staff working closely with ODHS on participation in this workgroup. Throughout both phases of this investment, and in addition to ongoing engagement, OHCS will conduct an internal racial equity analysis to ensure we are considering the unintended impacts of how we build the implementation plan and how we deploy funds utilizing the OHCS Racial Equity Analysis Tool (REAT).

Staffing Impact

These funds would be administered and led by a Capacity Building and T & TA Coordinating section in partnership with OHCS' programmatic divisions and would be comprised of three positions: a Program Analyst 4 (PA4), a Program Analyst 3 (PA3), and an Administrative Specialist 2 (AS2). The PA4 will manage the multi-year grants to BIPOC-led and/or rural/very rural serving organizations with their role being to support program building, design, and implementation, as well as cross-agency collaboration and partner engagement. The PA3 will manage agency specific contracts to support the phased approach and barrier assessment with their role being to support program building design and implementation and contract management.

OHCS currently has a half-time Tribal Liaison in the Equity, Diversity, and Inclusion (EDI) Office, and anticipates increasing this role to a full-time Tribal Liaison position. The Tribal Liaison will manage the Tribal-specific grants with their role being to support program building, design, and implementation, as well as cross-agency collaboration and Tribal engagement. The AS2 will work with the PA4, PA3 and Tribal Liaison to support program coordination and establishing and maintaining procedures and records. The PA4, PA3 and Tribal Liaison roles would also be working with our Procurement team, and DOJ as needed in Phase 1 of this investment, as well as working closely with programmatic division staff who have a wealth of program knowledge and can help ensure that we are internally coordinated on this investment.

All positions will be expected to have an agencywide purview and will receive specific training on requirements for successful contract administration, including planning, negotiation, execution, and expectations of contractors.

FTE	Position Number	Class	Title	Monthly Rate
0.88	0001978	X0863 AP	Program Analyst 4	$7,274
0.88	0001979	C0862 AP	Program Analyst 3	$6,051
0.88	0001980	C0108 AP	Admin Specialist 2	$3,964

Quantifying Results

Launching emergency programs while ensuring needs of non-English speakers are met amplified the need for OHCS to establish more formalized policies and practices around language access. Funds from this investment will allow OHCS to

develop formal policies and procedures while providing additional funds during the 2023-25 biennium to translate program materials. Package deliverables include an updated Limited English Proficiency Plan, ASL policies, and an agencywide policy on program translation needs. OHCS aims to use funds to identify ongoing needs for language access and ensure funding is reflected in program administrative resources.

OHCS has grown substantially over the past few years, but a corresponding level of growth for housing-focused organizations across the state has not been seen. Those organizations need a consistent flow of funds, just as we do. For context, in previous biennia OHCS has provided one-time, program-specific funding. Here is what we've learned from some of those investments.

- In 21-23, we received significant one-time funding for T&TA in the Housing Stabilization Division. Just 2 percent of this funding is ongoing.
- The majority of our T&TA funding is one-time (50 percent) and program specific (77percent), meaning organizations must receive a certain type of funding to receive the T&TA.
- Approximately 67 organizations received capacity building grants through our Affordable Rental Housing Division since 2010 and only six have been culturally specific organizations (CSOs).

This investment includes funds to help OHCS do a better job of understanding who receives our funds, including understanding if they are culturally specific organizations or culturally responsive organizations, as well as the communities they serve. OHCS must build up these relationships to ensure we not only understand what partner organizations need to improve readiness, but also what barriers we need to remove internally.

OHCS wants the organizations we invest in to grow and be resilient. For example, if an organization loses staff, resilience means they can still deliver services and effectively manage their funds, and regular disbursement requests are being submitted and approved. These are all pieces we will track. For organizations that have a strategic plan in place, OHCS could utilize it for reporting on progress toward their strategic objectives. Similarly, if an organization does not yet have a strategic plan in place, we can track how this investment helped them build their organizational strategy. Tracking for this investment will need to be flexible based on where organizations are in their planning and staffing.

OHCS will also track how many organizations are able to successfully access our funds. We will measure this across each of our programmatic divisions to ensure we are equitably distributing these funds.

Equity and Racial Justice Impact

Equity and Racial Justice is a guiding principle of Oregon's Statewide Housing Plan (SWHP). The organizational health and capacity of Tribal organizations and CBOs to serve their communities is directly related to favorable outcomes for Black,

Indigenous, and Communities of Color. According to the National Council of Nonprofits report. Goal A of the Equity and Racial Justice priority in OHCS' 2019-2023 SWHP is: Communities of color experience increased access to OHCS resources. This goal cannot be achieved without a thriving ecosystem of partner organizations. Oregon's CBOs were pivotal in supporting their communities throughout the COVID pandemic, the devastating wildfires of 2020, and continue to be at the front lines of support in the ongoing housing crisis. These organizations, and the people they serve, are resilient but not invincible. Studies have shown, and our partners can attest, that the economic health, physical health, and housing stability of BIPOC community members in Oregon were (and continue to be) most impacted by the pandemic. Many of our CBO partners report having sacrificed or delayed capacity building needs in order to provide the maximum feasible services to their communities.

This moment in time, combined with a well-documented history of systemic racism in Oregon, has contributed to a perfect storm of crisis for our Tribal communities and BIPOC community members and the organizations that serve them. Even our own agency's growth has contributed to the capacity challenges faced by our CBOs. Their salary offerings often cannot compete with the employment opportunities offered through OHCS' exponential growth.

This package will seek to prioritize distribution of funds in alignment with the SWHP priorities and will utilize the agency's Racial Equity and Analysis Tool (REAT) and guidance from the EDI Office in development, design, and oversight of the strategic plan for this investment.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$563,744	$0	$0	**$563,744**
Services & Supplies	$4,609,550	$0	$0	**$4,609,550**
Special Payments	$15,000,000	$0	$0	**$15,000,000**
Total Package 103	**$20,173,294**	**$0**	**$0**	**$20,173,294**

2025-27 Fiscal Impact

The positions are limited duration and will be requested in the 2025-27 Agency Request Budget if the need continues. The program funding is expected to be one-time, with an additional request in 2025-27 to continue the work, as described above.

Legislatively Adopted Budget

The Legislatively Adopted Budget removes the positions and reduces the total investment for the agency to provide just the language accessibility tools across all divisions. The work consists of translation and interpretation services and ensures compliance with federal, state, and ADA requirements.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	**$0**
Services & Supplies	$1,700,000	$0	$0	**$1,700,000**
Special Payments	$0	$0	$0	**$0**
Total Package 103	**$1,700,000**	**$0**	**$0**	**$1,700,000**

2025-27 Fiscal Impact

OHCS estimates that language access costs will be reduced to $1.0 million. However, the budget report doesn't specify if the total is considered one-time funds. If so, this amount will be phased out and a new request for funding will be made in a policy package.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 103 - Training, Technical Assistance & Access **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,700,000	-	-	-	-	-	1,700,000
Total Revenues	**$1,700,000**	**-**	**-**	**-**	**-**	**-**	**$1,700,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	1,700,000	-	-	-	-	-	1,700,000
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 103 - Training, Technical Assistance & Access **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**$1,700,000**	**-**	**-**	**-**	**-**	**-**	**$1,700,000**
Special Payments							
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	1,700,000	-	-	-	-	-	1,700,000
Total Expenditures	**$1,700,000**	**-**	**-**	**-**	**-**	**-**	**$1,700,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 103 - Training, Technical Assistance & Access **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Housing and Community Services Department #91400

Policy Package 112 Modernizing Grant Management Systems

This Package is not included in the Legislatively Adopted Budget

Package Description

This policy option package will support modernization of the grants management software, improving the agency's ability to deliver funds, track and manage grants, and provide reports to track services and financial spending more effectively. A more comprehensive, modern grants management system would enable the agency to receive and deliver funds more effectively and efficiently, allowing us to provide service to Oregonians more easily. Current grant management processes are inconsistent and rely on a combination of complex spreadsheets and applications developed in-house. This package will allow OHCS to create and implement a system that addresses the challenges associated with delivering funds and ease our partners' burdens and challenges in reporting on their use of funds. The evolving scope and scale of grants management necessitate the adoption of a new system.

Purpose

A priority in our Statewide Housing Plan is to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity. We have determined that using disjointed grant management systems and spreadsheets is not equitable for partners across programmatic divisions of the agency, and OHCS needs to invest in resources to remove the barriers by streamlining grant management. OHCS is not only growing in agency staff, but also in the programs and dollars funneled through the agency. It is crucial that we invest in systems that can adequately manage the increasing number and complexity of grants for the long term. New programs, including the emergency response effort, rapid organizational growth rate, and an increasing number of partner organizations to deliver grants in alignment with legislative direction, have highlighted the need to modernize and enhance how we manage the entire grant process.

Investment in an improved grant management system will allow us to implement a comprehensive system to ensure our efforts remain consistent and sustainable as we grow. We have been fortunate to have skilled in-house development to provide much of our needs historically, but we must proactively mitigate risks associated with custom systems that use aging architecture. Unprecedented emergency response efforts have illustrated the need to be agile and adaptive. This package will enable OHCS to build resiliency in such circumstances.

How Achieved

OHCS will use existing funds from flexible resources and administrative allowances from program funds, if available, to develop this system. We are coordinating with Enterprise Information Services to determine costs, timing, and scope of the project. This package will enable many improvements in delivering essential housing-related grants to Oregonians in the next biennium and beyond, including:

Outreach and engagement opportunities – Communication could be significantly streamlined, allowing more diverse stakeholders to participate in various points of the granting process. Configurable portals would allow OHCS to collaborate more efficiently, and marketing tools would enable us to reach more Oregonians in less time.

Standardization and automation opportunities – Several tasks are currently done manually in various systems that could be standardized, which would reduce duplication of efforts and create a system of record, as well as reducing opportunities for errors. Automating processes can free up staff to spend more time delivering services and less time compiling disjointed information for review and analysis.

Increased compliance and transparency – Data could be more accessible via modern connections to other record systems. Easily configurable permissions would give stakeholders appropriate views into relevant data and statuses. A modern solution would provide more opportunities to track regulatory compliance obligations effectively.

Improved planning capabilities – Better tools to manage resources, documents, and data would enable OHCS to better plan and act quickly. This investment would also help us to identify, monitor, and mitigate risks associated with our core business processes.

Alignment with broader State of Oregon Enterprise Information Services (EIS) goals, strategies, and values - Process overviews and reporting functionality will increase accountability, a core EIS value. Portals for internal and external users will make us more customer-focused and collaborative. Adoption of a modern grants management system is aligned with the cloud-first and software as a service (SaaS) approach to new IT investments and will increase a data-informed culture.

Enhanced abilities to evaluate and measure grant performance – The desired solution would allow the ability to integrate desired outcomes into applications, reports, and dashboards that display progress toward goals**.**

OHCS has developed an implementation plan for the grant management modernization in this investment request. To achieve these goals, the following activities must take place:

1. Appropriate resource allocation for project management and project members. This includes the project intake process and prioritization and initial project planning.

2. Gathering and refining business requirements, including outreach to users external to OHCS, communicating and learning from other agencies who are/have been engaged in similar endeavors, and defining project scope.
3. Competitive solicitation to identify potential solutions.
4. Selection and procurement of solution and implementation planning.
5. System implementation, testing, training, adoption, and system refinement/tuning.

Staffing Impact

No additional positions are requested in this package. Duties will be assigned to existing staff in the Central Services Division, who will collaborate with program staff in other divisions to ensure a system will be effective for various grants and partners.

Quantifying Results

A new grants management system will allow OHCS to integrate the grants management system with other internal systems to better determine who we are serving, the services provided, and with what funding sources. This will allow OHCS to build the system infrastructure and improve the efficacy of our programs. It will also provide the ability to track how quickly funds are disbursed to partners, which will enable us to evaluate and measure grantee performance. In addition to internal efficiencies, the system will improve access to grants, uploading required documentation, and reporting for grantees,

Equity and Racial Justice Impact

Equity and Racial Justice is a guiding principle of Oregon's Statewide Housing Plan. A modern grants management system would improve our ability to deliver on goals to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity. Our existing grants management solutions are not designed to facilitate these goals, especially in a manner that reflects their urgency and importance. We are not alone in these goals, and that is evidenced by the growing number of existing grants management software solutions which contain components specifically tooled to identify and address inequities among various demographics. Better grant monitoring will also improve accountability measures for grantees, allowing OHCS to identify and intervene if grantee service trends indicate a barrier to deliver on these goals. We must have systems in place to collect appropriate information, track outcomes, and analyze deficiencies. This package will give us the needed system improvements to do just that.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	$0	$3,000,000	$0	**$3,000,000**
Total Package 112	**$0**	**$3,000,000**	**$0**	**$3,000,000**

2025-27 Fiscal Impact

The need for ongoing limitation will be determined when we prepare the 2025-27 Agency Request Budget.

Policy Package 118 Deploying Federal Recovery Resources

Package Description

This package requests Federal Funds expenditure limitation for staffing and to carry out implementation of the Community Development Block Grant Disaster Recovery (CDBG-DR) work (aka “ReOregon”). The total awarded to Oregon is $422 million, and we began expending funds in 2021-23. The state has six years to complete expenditure of the entire grant from the date of approval of the Action Plan, expected by the end of August 2022. Core permanent staff for the Disaster Recovery and Resilience (DRR) division were approved in the 2022 short session, as were a number of limited term positions in DRR and support sections.

Most of the positions and program payments are included in the Disaster Recovery and Resilience program unit. In the Central Services program unit, this package requests two limited term positions be extended through the 2023-25 biennium, and an additional limited duration position be added.

Purpose

This package is for expenditure limitation to use federal funds to (a) assist survivors of the 2020 Labor Day Fires who have not yet been able to rebuild or find safe, affordable homes, with a priority on low- and moderate-income survivors and (b) support community recovery and disaster mitigation efforts.

The federal government appropriated funds Community Development Block Grant Disaster Recovery in the fall of 2021, but rules establishing the requirements to receive funding were not published until February 2022. A draft action plan outlining implementation and distribution of the grant was made available for public comment in May 2022. OHCS conducted five public hearings and received (and published responses to) nearly 200 comments from those hearings, focus groups, local government feedback, and an on-line survey. Revisions were made to the plan based on public comment, and the Oregon Housing Stability Council approved the Action Plan on June 3, 2022. On June 8, 2022, OHCS submitted the plan to the U.S. Department of Housing and Urban Development (HUD) and expects approval in 60 to 90 days.

The Action Plan describes how the state will spend the funds to support recovery from the 2020 Labor Day Fires in Clackamas, Douglas, Jackson, Klamath, Lane, Lincoln, Linn, and Marion counties. The goal of the program is that all fire-impacted individuals and households have equitable access to the resources necessary to be housed safely, sustainably, permanently, affordably, and in their housing of choice. There are no proof-of-citizenship or residency requirements, and OHCS will seek opportunities to partner with culturally specific, community-based organizations to support survivors through application and recovery processes.

The programs below that serve fire survivors directly are all designed to prioritize survivors who continue to face recovery barriers because they have not had access to the resources, support services, and/or capacity to complete their recovery. This includes, specifically, many Latino/a/x fire survivors in Jackson County who were either excluded by rule from FEMA assistance or faced language barriers and/or concerns about future "public charge" implications of receiving assistance for which they were eligible. The state will achieve this through the following approaches:

- By implementing a phased approach to applicant processing, prioritizing low- and moderate-income households first.
- Through partnering with a variety of organizations, but particularly culturally specific community-based organizations, through subrecipient agreements and partnerships, to target outreach and engagement to individuals and communities with limited English proficiency, members of protected classes, vulnerable populations, and individuals from underserved communities.
- OHCS will engage local, trusted organizations to help with application intake and provide support through the application process.

Homeowner Assistance and Reconstruction Program (HARP)
(Total program budget: $204,597,567; projected 2023-25 expenditure $171.4 million). The Homeowner Assistance and Reconstruction Program will assist homeowners in replacing or reconstructing homes that were destroyed by the 2020 fires. The program provides assistance to help eligible homeowners repair, reconstruct or replace their damaged homes. For homeowners who have not yet begun to rebuild, OHCS plans to provide contracted construction oversight to homeowners to replace lost homes. Phase 1 will be open to low- and moderate-income (LMI) applicants (defined as those with household income at or below 80 percent of area median income) to ensure this population's needs are prioritized. The program will fund eligible rehabilitation, reconstruction, acquisition, and replacement, and temporary relocation costs. Homeowners who may have purchased sub-standard or unsafe housing or homes that remain vulnerable to the impacts of future disasters will also be eligible for assistance.

The Accessory Dwelling Unit (ADU) Pilot Program will be included in HARP, which will set aside $4 million for constructing ADUs on the property of reconstructed homes to provide affordable rental housing for LMI Oregonians.

Homeownership Opportunities Program (HOP)
(Total program budget: $119,348,581; projected 2023-25 expenditures $31.2 million). To address the impact of the fires on rental housing stock, the state has already invested heavily in new affordable housing projects in the impacted communities. To serve additional renters and expand available affordable housing stock, the ReOregon program dedicates significant funding to develop hew homeownership opportunities for displaced renters. The program will incentivize development of

multiple types of new housing (single-family stick-built or prefabricated structures; attached single-family; resident-, housing authority-, or nonprofit-owned manufactured housing parks; and/or condominiums) that will be sold on affordable terms to eligible disaster-impacted survivors earning up to 120 percent of area median income (AMI). This program will replace destroyed housing stock with more energy-efficient, resilient, accessible, and affordable homeownership opportunities for low- to moderate-income homebuyers.

Affordable homeownership is, of course, a critical component of any forward-thinking strategy that seeks to address both housing and prosperity. Stable, fixed home payments insulate residents from displacement pressures and homeownership provides an avenue to build wealth. Black, Indigenous, Latino/a/x, Asian, Pacific Islander, and Tribal communities have lower homeownership rates than white households, on average, due to multiple factors, including historic and ongoing lending practices that were discriminatory in intent and/or result; disparities in income; and disparities in access to capital that are the result of multiple factors. A large proportion of 2020 fire survivors who continue to struggle with recovery, particularly in Jackson County where the Almeda fire ravaged the naturally occurring affordable housing stock, were Latino/a/x. These fire survivors have had reduced access to recovery support, in particular to federal Individual Assistance provided by FEMA.

Intermediate Housing Assistance (IHA)
(Total program budget: $20,073,231; projected 2023-25 expenditures $8.6 million). This program will aid fire-impacted owners and renters who need intermediate housing until permanent, affordable housing solutions are secured. OHCS will provide grants to eligible subrecipients to provide up to 36 months of rental, temporary relocation, and/or other intermediate housing assistance, such as funding housing navigation, case management, and support services for disaster-impacted residents. The program assists individuals and households who are awaiting permanent housing options that will be provided by HARP and HOP programs described above.

Planning, Infrastructure and Economic Revitalization (PIER)
(Total program budget: $42,117,170; projected 2023-25 expenditures $13.75 million). This program will provide direct grants to local governments and/or non-profits in the eight most-impacted counties to address unmet recovery and mitigation needs. Within budgetary sub-allocations made at the county level, counties, cities, and recovery organizations within the impacted areas will work together to define the specific projects or programs to be funded. The program allows for a wide range of CDBG-DR-eligible infrastructure, economic revitalization, mitigation, and planning activities. Each activity must clearly have a tie to revitalizing disaster-impacted communities by directly or indirectly supporting new housing and replacement of damaged housing, and/or the mitigation of loss of life or property in the face of future natural hazards.

Housing and Recovery Services (HRS)
(Total program budget: $6,017,576; projected 2023-25 expenditures $1.6 million). OHCS may administer the Housing and Recovery Services program directly or by awarding grants to homeownership centers, nonprofit organizations, or other qualified subrecipients to deliver housing and financial counseling and housing navigation services to impacted residents to help in their transition to more permanent housing. Services may include homeowner education, renter counseling, homebuyer education, financial literacy, credit rehabilitation, debt management, budgeting, homelessness counseling, avoiding fraud and scams, applying for public and private resources, foreclosure prevention strategies, and relocation counseling, among other services tailored to fit the participants' needs. Disaster-impacted households are facing monumental challenges and are making life-changing decisions related to housing and their household finances.

Legal Services
(Total program budget: $6,017,575; projected 2023-25 expenditures $1.6 million). Through the Legal Services Program, OHCS will provide funding to qualified legal aid and/or legal services providers to deliver the assistance necessary to help impacted residents transition to more permanent housing. This will help survivors resolve legal challenges, including replacing identification papers, insurance claims, unlawful evictions and foreclosures, title issues, and other legal services related to recovery.

Resilience Planning Program (RPP)
(Total program budget: $3,000,000; projected 2023-25 expenditures $1.0 million). Through the Resilience Planning Program, the State will carry out regional and statewide recovery, resilience, and mitigation planning, including, but not limited to, the following:

- Housing development strategies, including developing construction standards, facilitating development of affordable housing, and removing barriers to affordable housing
- Public land use and infrastructure policy and planning
- Public resilience and preparedness policy and planning, particularly in the areas of increasing resilience to the impacts of climate change, protecting public health, and addressing environmental injustice
- Spurring economic growth and creating jobs.

The planning and technical assistance process is intended to be inclusive and reflective of those with lived disaster experience, housing insecurity, and/or economic insecurity. The State will design and implement an inclusive planning process that incorporates feedback and input in a manner that is equitable and representative of the residents living in the impacted areas.

How Achieved

OHCS hopes to have its Action Plan approved by HUD in August or September 2022. While the agency awaits approval, permanent staff will be working on further developing and fleshing out details for implementation and deployment of the various programs. Once the Action Plan is approved, OHCS will move forward with contracting and designating subrecipients, with the hope of being able to open applications to survivors for HARP and HOP in early 2023. OHCS will draft administrative rules and operational manuals with all implementation details in late 2022.

In the 2023-25 biennium, OHCS will have the programs open to applications and will be disbursing funds to survivors to aid in their recovery. Additionally, OHCS will be continuing to look at the unmet need in disaster-impacted areas and amending the Action Plan with HUD to make sure all the resources are being put to the best use to help survivors recover.

Staffing Impact

In the Central Services program unit, OHCS is requesting that two accounting positions approved in February 2022 be restored as limited duration for the 2023-25 biennium. The CDBG-DR program will require additional work to request funds from HUD's system, generate multiple payments to new vendors, and increase reporting requirements. Permanent staff will not be able to absorb this additional work, so the limited duration positions are needed.

In addition, the program will require data collection, analysis, and reporting that existing staff do not have capacity to perform. We are requesting a limited duration Research Analyst 3 position to accomplish these tasks.

FTE	Position Number	Class	Title	Monthly Rate
1.00	0001941	C1217 AP	Accountant 2	$5,503
1.00	0001942	C1218 AP	Accountant 3	$6,350
0.88	0001946	C1117 AP	Research Analyst 3	$5,256

Quantifying Results

Under the HARP and HOP programs, OHCS anticipates being able to provide awards during the 2023-25 biennium to reconstruct or replace 810 new homes, based on program estimates reported to HUD and based on an average unit cost of $250,000. OHCS expects that while awards for reconstruction or replacement of the homes will be made in the 2023-25 biennium, approximately half of the homes will be ready for occupancy in the 2023-25 biennium. The other half will be ready in the 2025-27 biennium due to construction and replacement timelines. The section also anticipates another approximately

300 homes to be ready for occupancy in the 2023-25 biennium as a result of activities funded with state resources (lottery bond revenue and General Fund) dedicated in the 2021-23 biennium.

For the Intermediate Housing Assistance program, OHCS anticipates serving an average of 215 households each month. This information will include race and ethnicity, income level, and other demographic information. For the Housing Recovery Services program and Legal Services, OHCS expects to serve 150 households for the biennium for each program. For PIER, OHCS anticipates funding nine projects, recognizing that they may take multiple years to complete and are long-term. Economic revitalization projects or any project that has direct, individual beneficiaries will also generate data on number of people served. OHCS estimates completing two projects with the Community Planning and Revitalization grant.

Equity and Racial Justice Impact

In September 2020, fast-moving devastating wildfires engulfed large parts of Oregon, including 20 of 36 counties declared as disaster areas. As a result, more than 40,000 residents had to evacuate, with more than 4,300 homes damaged or destroyed. Of the 4,300 homes burned, nearly half were manufactured homes where many Latino/a/x and farmworkers lived.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$619,800	**$619,800**
Services & Supplies	$0	$0	$61,720	**$61,720**
Total Package 118	**$0**	**$0**	**$681,520**	**$681,520**

2025-27 Fiscal Impact

These are limited duration positions that will drop in 2025-27. The grant funds may not be fully expended in 2023-25, so the positions may need to be requested again. The need will be determined when we prepare the 2025-27 Agency Request Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 118 - Deploying Federal Recovery Resources **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	681,520	-	-	681,520
Total Revenues	**-**	**-**	**-**	**$681,520**	**-**	**-**	**$681,520**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	400,104	-	-	400,104
Empl. Rel. Bd. Assessments	-	-	-	154	-	-	154
Public Employees' Retire Cont	-	-	-	71,698	-	-	71,698
Social Security Taxes	-	-	-	30,609	-	-	30,609
Paid Family Medical Leave Insurance	-	-	-	1,601	-	-	1,601
Worker's Comp. Assess. (WCD)	-	-	-	134	-	-	134
Flexible Benefits	-	-	-	115,500	-	-	115,500
Total Personal Services	**-**	**-**	**-**	**$619,800**	**-**	**-**	**$619,800**
Services & Supplies							
Instate Travel	-	-	-	5,250	-	-	5,250
Employee Training	-	-	-	4,275	-	-	4,275
Office Expenses	-	-	-	9,450	-	-	9,450
Telecommunications	-	-	-	3,150	-	-	3,150
Data Processing	-	-	-	3,850	-	-	3,850
Employee Recruitment and Develop	-	-	-	645	-	-	645
Other Services and Supplies	-	-	-	14,700	-	-	14,700
Expendable Prop 250 - 5000	-	-	-	12,900	-	-	12,900

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 118 - Deploying Federal Recovery Resources **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	7,500	-	-	7,500
Total Services & Supplies	**-**	**-**	**-**	**$61,720**	**-**	**-**	**$61,720**
Total Expenditures							
Total Expenditures	-	-	-	681,520	-	-	681,520
Total Expenditures	**-**	**-**	**-**	**$681,520**	**-**	**-**	**$681,520**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							2.92
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.92**

Policy Package 801 LFO Analyst Adjustments

Package Description

This package shifts support for seven positions in the Central Services division from General Fund to Other Funds and Federal Funds. Administrative allowances from program fees charged by other divisions and Federal Funds administrative allowances, where applicable, are sufficient to support this fund shift.

Staffing Impact

The number of positions did not change, just the budgeted funding sources. The impacted positions are shown below

FTE	Position Number	Class	Title	Monthly Rate
1.0	0000910	C1217 AP	Accountant 2	$7,678
1.0	0001456	C1116 AP	Research Analyst 2	$5,503
1.0	0001622	C1163 AP	Economist 3	$6,350
1.0	0001725	Z7082 AP	Business Ops Admin 1	$9,718
1.0	0001818	C0856 AP	Project Manager 3	$9,751
1.0	0001819	C0854 AP	Project Manager 1	$7,678
1.0	0002017	C0438 AP	Procurement/Contracts Spec 3	$6,051

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	($1,601,867)	$1,295,538	$306,329	**$0**
Services and Supplies	($479,177)	$383,342	$95,835	**$0**
Total Package 801	**($2,081,044)**	**$1,678,880**	**$402,164**	**$0**

2025-27 Fiscal Impact

These are permanent changes to funding.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,081,044)	-	-	-	-	-	(2,081,044)
Federal Funds	-	-	-	402,164	-	-	402,164
Total Revenues	**($2,081,044)**	**-**	**-**	**$402,164**	**-**	**-**	**($1,678,880)**
Personal Services							
Class/Unclass Sal. and Per Diem	(1,038,664)	-	845,743	192,921	-	-	-
Empl. Rel. Bd. Assessments	(311)	-	251	60	-	-	-
Public Employees' Retire Cont	(186,129)	-	151,558	34,571	-	-	-
Pension Obligation Bond	(66,487)	-	45,636	20,851	-	-	-
Social Security Taxes	(79,459)	-	64,700	14,759	-	-	-
Paid Family Medical Leave Insurance	(4,154)	-	3,383	771	-	-	-
Worker's Comp. Assess. (WCD)	(271)	-	221	50	-	-	-
Mass Transit Tax	(6,232)	-	5,074	-	-	-	(1,158)
Flexible Benefits	(232,452)	-	188,892	43,560	-	-	-
Vacancy Savings	11,892	-	(9,601)	(2,291)	-	-	-
Reconciliation Adjustment	400	-	(319)	1,077	-	-	1,158
Total Personal Services	**($1,601,867)**	**-**	**$1,295,538**	**$306,329**	**-**	**-**	**-**
Services & Supplies							
State Gov. Service Charges	(479,175)	-	383,340	95,835	-	-	-
Expendable Prop 250 - 5000	(2)	-	2	-	-	-	-
Total Services & Supplies	**($479,177)**	**-**	**$383,342**	**$95,835**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(2,081,044)	-	1,678,880	402,164	-	-	-
Total Expenditures	**($2,081,044)**	**-**	**$1,678,880**	**$402,164**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	(1,678,880)	-	-	-	(1,678,880)
Total Ending Balance	**-**	**-**	**($1,678,880)**	**-**	**-**	**-**	**($1,678,880)**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package 803 Emergency Housing Investment Package

Package Description

This package provides $2.6 General Fund sufficient to maintain investments initially made through House Bill 5019 for the last eighteen months of the 2023-25 biennium. Personal Services and associated Services and Supplies expenditure limitation is included to support positions established in the bill.

Staffing Impact

Eleven positions approved for contracting, public affairs, research, reporting, data collection, and program management related to the Governor's Executive Order on homelessness are included in Policy Package 813 Policy Bills, with six-months of funding and 2.75 FTE. This package provides funding for the remaining 18 months of the biennium and adds 8.25 FTE.

FTE	Position Number	Class	Title	Monthly Rate
0.75	0002012	C1116 AP	Research Analyst 2	$4,555
0.75	0002015	X7010 AP	Principal Exec/Manager F	$8,408
0.75	0002017	C0438 AP	Procurement & Contracts Spec 3	$6,051
0.75	0002018	C0438 AP	Procurement & Contracts Spec 3	$6,051
0.75	0002019	C0437 AP	Procurement & Contracts Spec 2	$5,503
0.75	0002020	C0856 AP	Project Manager 3	$6,982
0.75	0002021	C0855 AP	Project Manager 2	$6,350
0.75	0002022	C0865 AP	Public Affairs Specialist 2	$6,051
0.75	0002025	C1217 AP	Accountant 2	$5,503
0.75	0002026	C0437 AP	Procurement & Contracts Spec 2	$5,503
0.75	0002027	C1483 IP	Info Systems Spec 3	$4,814

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$1,908,850	$0	$0	**$1,908,850**
Services & Supplies	$739,264	$0	$0	**$739,264**
Total Package 803	**$2,648,114**	**$0**	**$0**	**$2,648,114**

2025-27 Fiscal Impact

The positions and Services & Supplies amount are permanent and will be included in the 2025-27 Current Service Level calculation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 803 - Emergency Housing Investment Package **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,648,114	-	-	-	-	-	2,648,114
Total Revenues	**$2,648,114**	**-**	**-**	**-**	**-**	**-**	**$2,648,114**
Personal Services							
Class/Unclass Sal. and Per Diem	1,183,878	-	-	-	-	-	1,183,878
Empl. Rel. Bd. Assessments	440	-	-	-	-	-	440
Public Employees' Retire Cont	212,148	-	-	-	-	-	212,148
Social Security Taxes	90,570	-	-	-	-	-	90,570
Paid Family Medical Leave Insurance	4,735	-	-	-	-	-	4,735
Worker's Comp. Assess. (WCD)	385	-	-	-	-	-	385
Mass Transit Tax	7,104	-	-	-	-	-	7,104
Flexible Benefits	326,700	-	-	-	-	-	326,700
Reconciliation Adjustment	82,890	-	-	-	-	-	82,890
Total Personal Services	**$1,908,850**	**-**	**-**	**-**	**-**	**-**	**$1,908,850**
Services & Supplies							
Instate Travel	13,500	-	-	-	-	-	13,500
Employee Training	10,689	-	-	-	-	-	10,689
Office Expenses	24,300	-	-	-	-	-	24,300
Telecommunications	8,100	-	-	-	-	-	8,100
Data Processing	9,900	-	-	-	-	-	9,900
Employee Recruitment and Develop	1,612	-	-	-	-	-	1,612
Other Services and Supplies	620,163	-	-	-	-	-	620,163
Expendable Prop 250 - 5000	32,250	-	-	-	-	-	32,250

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 803 - Emergency Housing Investment Package

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	18,750	-	-	-	-	-	18,750
Total Services & Supplies	**$739,264**	**-**	**-**	**-**	**-**	**-**	**$739,264**
Total Expenditures							
Total Expenditures	2,648,114	-	-	-	-	-	2,648,114
Total Expenditures	**$2,648,114**	**-**	**-**	**-**	**-**	**-**	**$2,648,114**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							8.25
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**8.25**

Policy Package 805 Affordable Housing Realignment

Package Description

This package allows for a change in business processes from multiple programs and fund offerings for financing of affordable rental housing projects to one consolidated annual Notice of Funding Availability, which is expected to result in more projects being ready to develop sooner, lessening the risk of market volatility on projects, and reducing the time between funding commitments and project completion. Several strategies will be employed to implement the process change and support applicants seeking financing for affordable rental housing financing through OHCS.

In this program unit, eight positions (7.04 FTE) are added for accounting, human resources, and information technology. The positions are needed to manage the additional transactions and loan amortizations, hire and train new staff, and ensure information technology resources are available and optimized for all staff.

Staffing Impact

The additional positions will be funded through application fees charged to project sponsors.

FTE	Position Number	Class	Title	Monthly Rate
0.83	0002064	C1216 AP	Accountant 1	$4,555
0.83	0002065	C1217 AP	Accountant 2	$5,503
0.92	0002066	X1218 AP	Accountant 3	$6,930
0.92	0002067	X1321 AP	Human Resource Analyst 2	$5,700
0.92	0002068	C1487 IP	Information Specialist 7	$6,898
0.88	0002071	X1322 AP	Human Resource Analyst 3	$6,601
0.88	0002072	X1338 AP	Training & Development Spec 1	$4,941
0.88	0002073	X7885 IP	Information Tech Manager 1	$8,015

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$1,597,736	$0	**$1,597,736**
Services & Supplies	$0	$159,110	$0	**$159,110**
Total Package 805	**$0**	**$1,756,846**	**$0**	**$1,756,846**

2025-27 Fiscal Impact

These positions and Services and Supplies costs are permanent and will be adjusted during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept **Cross Reference Name: Central Services**

Pkg: 805 - Affordable Housing Realignment **Cross Reference Number: 91400-070-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	1,041,473	-	-	-	1,041,473
Empl. Rel. Bd. Assessments	-	-	370	-	-	-	370
Public Employees' Retire Cont	-	-	186,633	-	-	-	186,633
Social Security Taxes	-	-	79,673	-	-	-	79,673
Paid Family Medical Leave Insurance	-	-	4,165	-	-	-	4,165
Worker's Comp. Assess. (WCD)	-	-	322	-	-	-	322
Mass Transit Tax	-	-	6,249	-	-	-	6,249
Flexible Benefits	-	-	278,850	-	-	-	278,850
Reconciliation Adjustment	-	-	1	-	-	-	1
Total Personal Services	**-**	**-**	**$1,597,736**	**-**	**-**	**-**	**$1,597,736**
Services & Supplies							
Instate Travel	-	-	12,675	-	-	-	12,675
Employee Training	-	-	11,400	-	-	-	11,400
Office Expenses	-	-	22,815	-	-	-	22,815
Telecommunications	-	-	7,605	-	-	-	7,605
Data Processing	-	-	9,295	-	-	-	9,295
Employee Recruitment and Develop	-	-	1,720	-	-	-	1,720
Other Services and Supplies	-	-	39,200	-	-	-	39,200
Expendable Prop 250 - 5000	-	-	34,400	-	-	-	34,400
IT Expendable Property	-	-	20,000	-	-	-	20,000
Total Services & Supplies	**-**	**-**	**$159,110**	**-**	**-**	**-**	**$159,110**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 805 - Affordable Housing Realignment

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,756,846	-	-	-	1,756,846
Total Expenditures	**-**	**-**	**$1,756,846**	**-**	**-**	**-**	**$1,756,846**
Ending Balance							
Ending Balance	-	-	(1,756,846)	-	-	-	(1,756,846)
Total Ending Balance	**-**	**-**	**($1,756,846)**	**-**	**-**	**-**	**($1,756,846)**
Total Positions							
Total Positions							8
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**8**
Total FTE							
Total FTE							7.04
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**7.04**

Policy Package 810 Statewide Adjustments

Package Description

This package makes statewide adjustments to Attorney General and Department of Administration charges.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services & Supplies	$0	($368,050)	($92,620)	**($460,670)**
Total Package 810	**$0**	**($368,050)**	**($92,620)**	**($460,670)**

2025-27 Fiscal Impact

These costs will be adjusted during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(92,620)	-	-	(92,620)
Total Revenues	**-**	**-**	**-**	**($92,620)**	**-**	**-**	**($92,620)**
Services & Supplies							
State Gov. Service Charges	-	-	(308,075)	(49,470)	-	-	(357,545)
Attorney General	-	-	(9,231)	-	-	-	(9,231)
Other Services and Supplies	-	-	(50,744)	(43,150)	-	-	(93,894)
Total Services & Supplies	**-**	**-**	**($368,050)**	**($92,620)**	**-**	**-**	**($460,670)**
Total Expenditures							
Total Expenditures	-	-	(368,050)	(92,620)	-	-	(460,670)
Total Expenditures	**-**	**-**	**($368,050)**	**($92,620)**	**-**	**-**	**($460,670)**
Ending Balance							
Ending Balance	-	-	368,050	-	-	-	368,050
Total Ending Balance	**-**	**-**	**$368,050**	**-**	**-**	**-**	**$368,050**

Policy Package 813 Policy Bills

Package Description

In this program unit, this package implements Legislative actions in House Bills 2001, 3395, and 5019. HB 2001 established the Oregon Housing Needs Analysis (OHNA) and created housing production goals. HB 3395 established the Affordable Homeownership Revolving Loan Fund, a community-based housing program for agricultural workers, and a loan guarantee fund for affordable rental housing developers. HB 5019 appropriates General Fund to implement Executive Order 23-02 Homelessness Emergency.

HB 2001 tasked The Department of Administrative Services (DAS) with performing the housing needs analysis with the cooperation of OHCS and the Department of Land Conservation and Development. OHCS is required to create a publicly available statewide housing production dashboard and update it annually.

Staffing Impact

Three permanent positions were authorized for OHNA efforts (2.26 FTE) in HB 2001. One limited duration Procurement and Contracts Specialist 3 was added in HB 3395 to address the increased contracting workload related to the new programs. In addition, eleven positions were approved for contracting, public affairs, research, reporting, data collection, and program management related to the Governor's Executive Order on homelessness in HB 5019 (2023), with six-months of funding and 2.75 FTE. The remaining 18 months of the biennium and 8.25 FTE are added in Policy Package 803 Emergency Housing Investment Package.

FTE	Position Number	Class	Title	Monthly Rate
0.88	0002002	C1117 AP	Research Analyst 3	$5,256
0.88	0002003	C1117 AP	Research Analyst 3	$5,256
0.50	0002004	C1162 AP	Economist 2	$5,503
0.88	0002075	C0438 AP	Procurement & Contracts Spec 3	$6,051
0.25	0002012	C1116 AP	Research Analyst 2	$4,555
0.25	0002015	X7010 AP	Principal Exec/Manager F	$8,408
0.25	0002017	C0438 AP	Procurement & Contracts Spec 3	$6,051
0.25	0002018	C0438 AP	Procurement & Contracts Spec 3	$6,051
0.25	0002019	C0437 AP	Procurement & Contracts Spec 2	$5,503
0.25	0002020	C0856 AP	Project Manager 3	$6,982

Housing and Community Services Department #91400

FTE	Position Number	Class	Title	Monthly Rate
0.25	0002021	C0855 AP	Project Manager 2	$6,350
0.25	0002022	C0865 AP	Public Affairs Specialist 2	$6,051
0.25	0002025	C1217 AP	Accountant 2	$5,503
0.25	0002026	C0437 AP	Procurement & Contracts Spec 2	$5,503
0.25	0002027	C1483 IP	Info Systems Spec 3	$4,814

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$452,309	$0	$0	**$452,309**
Services & Supplies	$556,760	$0	$0	**$556,760**
Total HB 2001	**$1,009,069**	**$0**	**$0**	**$1,009,069**

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$194,741	$0	$0	**$194,741**
Services & Supplies	$119,540	$0	$0	**$119,540**
Total HB 3395	**$314,281**	**$0**	**$0**	**$314,281**

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$538,599	$0	$0	**$538,599**
Services & Supplies	$55,285	$0	$0	**$55,285**
Total HB 5019	**$593,884**	**$0**	**$0**	**$593,884**

2025-27 Fiscal Impact

Positions 2002, 2003, and 2004 established in HB 2001 are permanent and will increase to 24 months. Services and Supplies costs of $500,000 are one-time and will phase out in 2025-27 budget preparation. Position 2075 and Services and Supplies in HB 3395 are one-time funding and will phase out. The remaining 11 positions are increased to 24 months in Policy Package 803 Emergency Housing Investment Package and will continue in 2025-27.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 813 - Policy Bills

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,917,234	-	-	-	-	-	1,917,234
Total Revenues	**$1,917,234**	**-**	**-**	**-**	**-**	**-**	**$1,917,234**
Personal Services							
Class/Unclass Sal. and Per Diem	808,485	-	-	-	-	-	808,485
Empl. Rel. Bd. Assessments	307	-	-	-	-	-	307
Public Employees' Retire Cont	144,881	-	-	-	-	-	144,881
Social Security Taxes	61,850	-	-	-	-	-	61,850
Paid Family Medical Leave Insurance	3,234	-	-	-	-	-	3,234
Worker's Comp. Assess. (WCD)	264	-	-	-	-	-	264
Mass Transit Tax	5,048	-	-	-	-	-	5,048
Flexible Benefits	232,650	-	-	-	-	-	232,650
Reconciliation Adjustment	(71,070)	-	-	-	-	-	(71,070)
Total Personal Services	**$1,185,649**	**-**	**-**	**-**	**-**	**-**	**$1,185,649**
Services & Supplies							
Instate Travel	10,575	-	-	-	-	-	10,575
Employee Training	9,617	-	-	-	-	-	9,617
Office Expenses	19,035	-	-	-	-	-	19,035
Telecommunications	6,345	-	-	-	-	-	6,345
Data Processing	7,755	-	-	-	-	-	7,755
Professional Services	500,000	-	-	-	-	-	500,000
Employee Recruitment and Develop	1,453	-	-	-	-	-	1,453
Other Services and Supplies	130,905	-	-	-	-	-	130,905

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 813 - Policy Bills

Cross Reference Name: Central Services
Cross Reference Number: 91400-070-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	29,025	-	-	-	-	-	29,025
IT Expendable Property	16,875	-	-	-	-	-	16,875
Total Services & Supplies	**$731,585**	**-**	**-**	**-**	**-**	**-**	**$731,585**
Total Expenditures							
Total Expenditures	1,917,234	-	-	-	-	-	1,917,234
Total Expenditures	**$1,917,234**	**-**	**-**	**-**	**-**	**-**	**$1,917,234**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							15
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**15**
Total FTE							
Total FTE							5.89
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**5.89**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-070-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Lottery Bonds	-	30,000,000	30,000,000	-	-	-
Interest Income	390,364	649,863	649,863	178,607	178,607	178,607
Other Revenues	1,178	-	-	6,972	6,972	6,972
Transfer In - Intrafund	16,638,016	24,912,919	25,750,547	35,657,911	35,657,911	35,725,586
Transfer In Other	-	-	10,000,000	-	-	-
Transfer from General Fund	-	191,880	191,880	-	-	-
Tsfr From Human Svcs, Dept of	127,874	-	-	-	-	-
Tsfr From Administrative Svcs	615,538	-	835,001	-	-	-
Tsfr From Oregon Health Authority	-	-	-	-	346,576	346,576
Transfer Out - Intrafund	-	-	-	(206,937)	(206,937)	(206,937)
Total Other Funds	**$17,772,970**	**$55,754,662**	**$67,427,291**	**$35,636,553**	**$35,983,129**	**$36,050,804**
Federal Funds						
Federal Funds	2,672,506	6,342,069	13,978,410	10,224,458	10,224,458	10,534,002
Total Federal Funds	**$2,672,506**	**$6,342,069**	**$13,978,410**	**$10,224,458**	**$10,224,458**	**$10,534,002**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Central Services

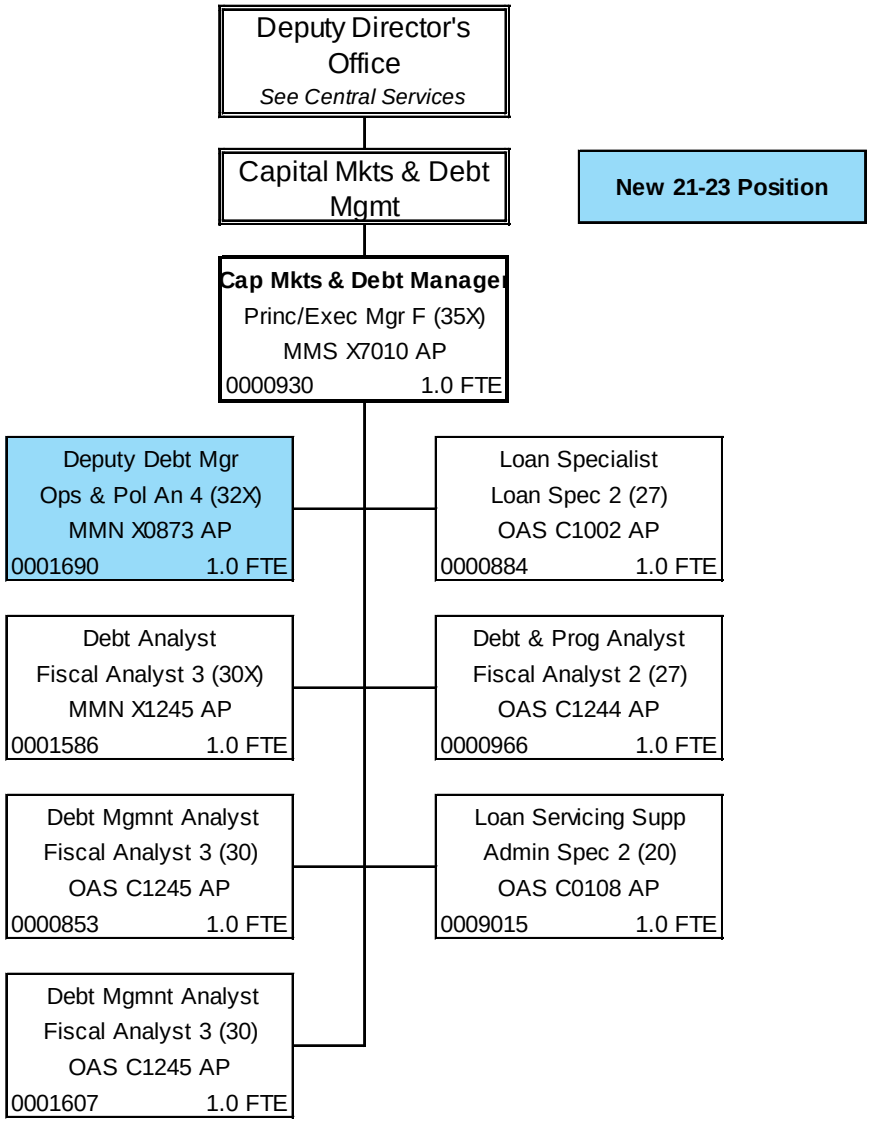
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS								
Lottery Bonds (Wildfire Recovery)	3400	0565	$0	$30,000,000	$30,000,000	$0	$0	$0
Interest Income	3400	0605	$390,364	$649,863	$649,863	$178,607	$178,607	$178,607
Other Revenues	3400	0975	$1,178	$0	$0	$6,972	$6,972	$6,972
Transfer In - Intrafund	3400	1010	$16,638,016	$24,912,919	$25,750,547	$35,657,911	$35,657,911	$35,725,586
Transfer In - Other	3400	1050	$0	$0	$10,000,000	$0	$0	$0
Transfer from General Fund								
Shelter Operations and Facilities	3400	1060	$0	$191,880	$191,880	$0	$0	$0
Transfer from Human Svcs. Dept of	3400	1100	$127,874	$0	$0	$0	$0	$0
Tsfr From Administrative Svcs								
COVID Relief Programs	3400	1107	$615,538	$0	$835,001	$0	$0	$0
Tsfr From Oregon Health Authority								
Support for Medicaid 1115 Waiver	3400	1443	$0	$0	$0	$0	$346,576	$346,576
Transfer Out - Intrafund	3400	2010	$0	$0	$0	($206,937)	($206,937)	($206,937)
TOTAL OTHER FUNDS			**$17,772,970**	**$55,754,662**	**$67,427,291**	**$35,636,553**	**$35,983,129**	**$36,050,804**
FEDERAL FUNDS								
Federal Funds								
US Dept. of Housing & Urban Dev (CDBG-DR)	6400	0995	$0	$0	$7,368,864	$0	$0	$0
Multiple agencies for allocated costs	6400	0995	$2,672,506	$6,342,069	$6,609,546	$10,224,458	$10,224,458	$10,534,002
TOTAL FEDERAL FUNDS			**$2,672,506**	**$6,342,069**	**$13,978,410**	**$10,224,458**	**$10,224,458**	**$10,534,002**

Bond Activities and Debt Service

OREGON HOUSING and COMMUNITY SERVICES

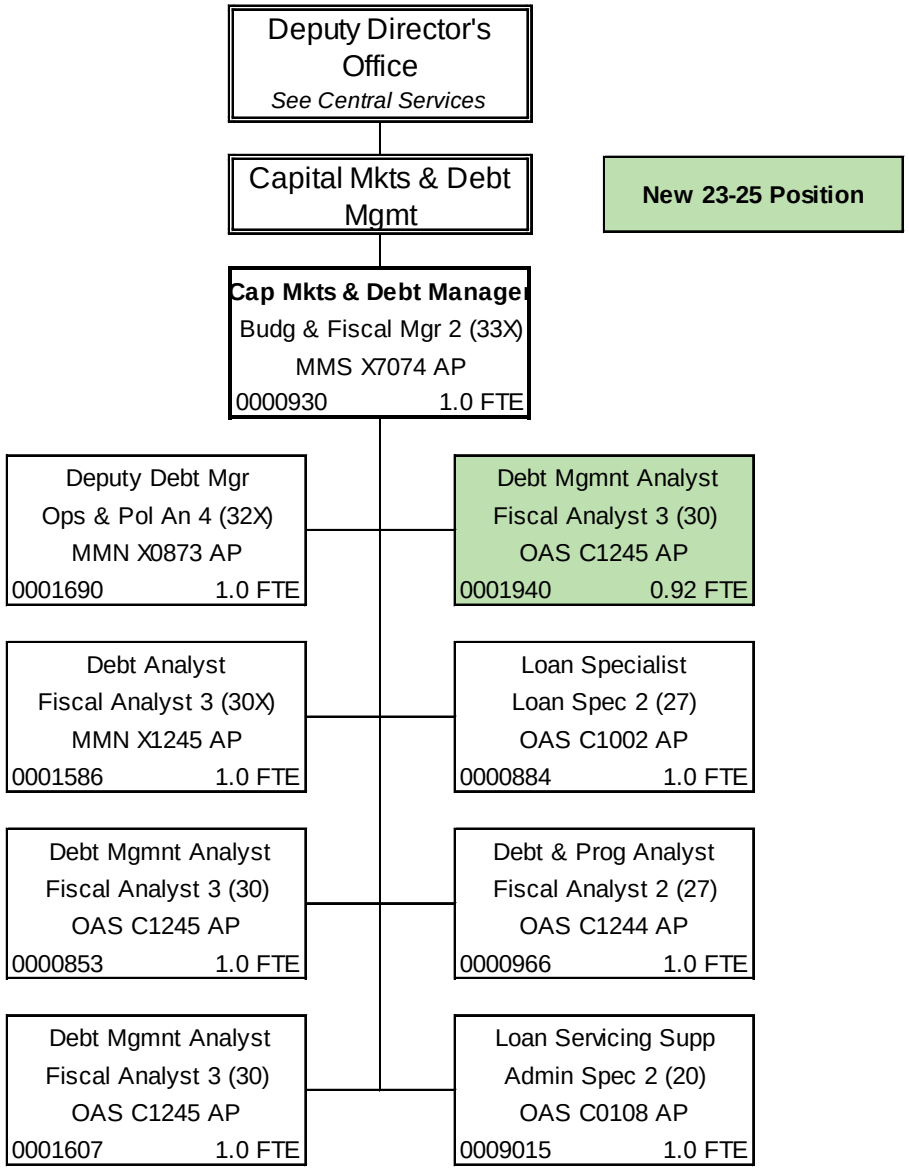
Housing and Community Services Department #91400

Bond Activities and Debt Service 2021-23 Organizational Chart (6/30/23)



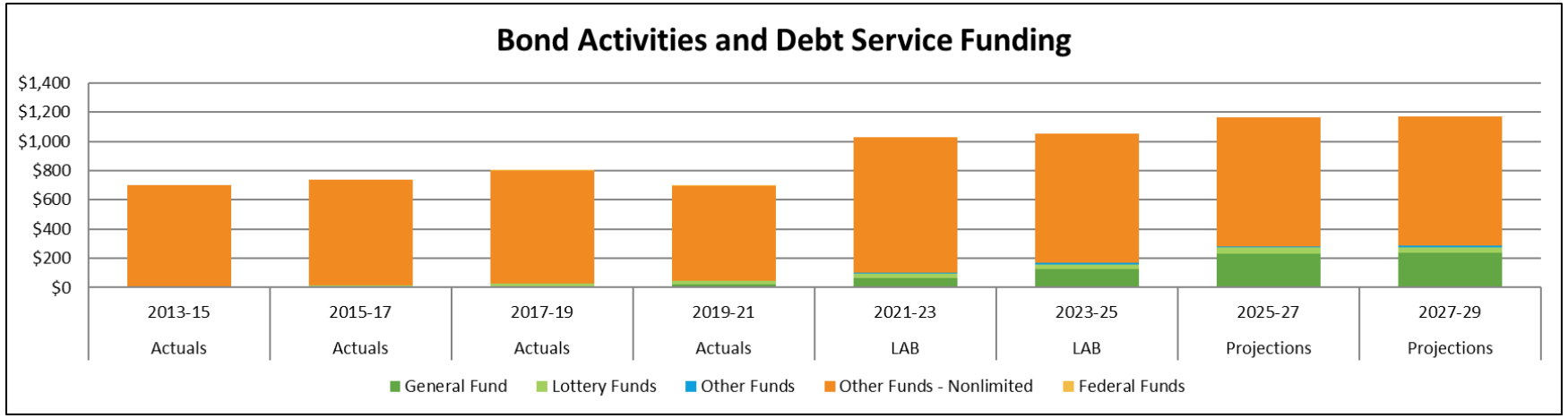
Housing and Community Services Department #91400

Bond Activities and Debt Service 2023-25 Organizational Chart



Bond Activities and Debt Service Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Matthew Harris, Assistant Director for Capital Markets and Debt Management



Program Overview

Oregon Housing and Community Services' (OHCS) various bond-financed loan programs provide safe and affordable rental housing to low-income Oregonians and provide opportunities for first-time homebuyers to finance their mortgages at below-market interest rates. Bond-related activities include disbursement of bond proceeds to finance multifamily and single-family mortgage loans, bond issuance costs, administrative expenses related to outstanding debt, and asset-protection costs associated with foreclosures and acquired properties, along with staffing for the Conduit Revenue Bond program. OHCS debt service activities primarily represent expenditures that repay investors and other parties' obligations owed on the outstanding debt issued by the agency to finance various loan program activities.

Program Funding Request

The funding for 2023-25 includes nine positions (8.92 FTE) and related Services and Supplies, non-limited Other Funds for program and debt service costs, General Fund and Lottery Funds for debt service on bonds issued in prior biennia, and costs of issuance for additional general obligation and lottery bonds requested in policy packages.

Housing and Community Services Department #91400

Bond Activities and Debt Service								
	2013-15 Actuals	**2015-17 Actuals**	**2017-19 Actuals**	**2019-21 Actuals**	**2021-23 LAB**	**2023-25 LAB**	**2025-27 Projections**	**2027-29 Projections**
General Fund Debt Service	0	0	8,553,658	23,047,217	66,868,798	127,321,360	230,971,388	240,079,418
Lottery Funds Debt Service	9,413,639	11,676,461	16,007,281	21,752,234	25,217,810	30,569,883	40,500,959	32,995,890
Other Funds (including Debt Service)	689,556,276	723,479,126	775,482,887	649,918,092	935,642,843	893,562,373	895,275,888	897,124,740
Federal Funds	0	0	527	2,588	0	0	0	0
All Funds	**698,969,915**	**735,155,587**	**800,044,353**	**694,720,131**	**1,027,729,451**	**1,051,453,616**	**1,166,748,235**	**1,170,200,048**
Positions/ FTE	0/0.0	6/6.0	6/6.00	7/6.50	8/8.00	9/8.92	9/9.00	9/9.00

Program Description

OHCS' Capital Markets and Debt Management (CMDM) Team is responsible for all activities related to the debt issuance and on-going administration of the department's various bond programs. This includes assuring compliance with all federal tax regulations, state laws, bondholder covenants, and other contractual requirements related to the taxable and tax-exempt bonds issued by OHCS, including all reporting and continuing disclosure requirements related to these bonds. The CMDM Team is also responsible for investment activities related to all funds in these various bond programs and oversees all loan servicing activities, including loan payment processing, foreclosure, mortgage insurance claims processing and disposition of acquired properties for the mortgage loans financed by the department's various bond programs.

Bond-Related Activities provide the mechanism to expend funds related to OHCS bond-financed loan programs. OHCS sells taxable and tax-exempt bonds to investors and uses the proceeds to finance multifamily and single-family mortgage loans. OHCS also issues Conduit Revenue Bonds on behalf of for-profit and non-profit entities for the construction of affordable rental housing units. This conduit issuance requires no obligation of payment to the state but unlocks tax-exempt financing and 4% Low- Income Housing Tax Credits (LIHTC) for these entities.

For multifamily housing bonds, projects financed with tax-exempt bonds must meet either of the following requirements: 1) 40 percent of the project's units at rents that would be affordable to persons at 60 percent of area median income or less; or 2) 20 percent of the project's units at rents that would be affordable to persons at 50 percent of area -median income or less. For single-family housing bonds, this includes borrower eligibility requirements that generally restrict the program to owner-occupied properties, first-time homebuyers with incomes that do not exceed area median income, and purchase price limits established by the federal government.

OHCS' residential (single-family) loan program utilizes a network of local banks and mortgage companies located throughout Oregon to reserve, underwrite, and originate mortgage loans for eligible borrowers. Participation by these lenders is critical to the success of the residential loan program. OHCS uses bond proceeds to purchase loans from these lenders, which remain in OHCS' single-family loan portfolio.

OHCS' Conduit Revenue Bond program relies on developers seeking tax-exempt and LIHTC financing to pair with other state and local resources such as Local Innovation and Fast Track (LIFT) funds, Oregon Affordable Housing Tax Credit (OAHTC), or the recently passed City of Portland and Metro local matching bonds, to name a few. OHCS acts as the "conduit" for the developer to public or private bond financing unlocks tax-exempt financing and LIHTC awards. The department does not pay the debt service on these bonds, nor is the state obligated to pay these bonds, They are a direct debt liability of the project developer/sponsor.

Debt service expenditures represent the repayment of amounts borrowed from investors, the proceeds from which provide the funding for OHCS' bond-related activities. These expenditures represent the largest portion of OHCS' budget each biennium. Debt service is contractual, and revenue to pay this debt service is generated by payments and pre-payments on outstanding loans.

OHCS sells tax-exempt bonds to investors and uses the proceeds to finance multifamily and residential (single-family) mortgage loans. Investors play a key role in the success of this program. Since interest earned from these bonds is generally exempt from federal income tax, and OHCS is a well-known, fiscally responsible borrower with a high credit rating of "AA" from Moody's Investor Services, investors are willing to accept lower interest yields on these investments. This results in reduced borrowing costs, which are passed on to borrowers in the form of below-market interest rates on their loans.

As of July 1, 2022, OHCS had the following amounts of Direct Revenue Bonds, Elderly and Disabled Housing Bonds, and Conduit Revenue Bonds outstanding:

Indenture	Outstanding Bonds (as of July 1, 2022)
Mortgage Revenue Bonds (Single-Family Mortgage Program)	$841,600,000
Housing Revenue Bonds (Single-Family Mortgage Program)	$0
Multifamily Housing Revenue Bonds	$21,150,000
Total Direct Revenue Bonds	$862,750,000
Elderly and Disabled Housing Bonds	$21,650,000
Total State of Oregon General Obligation Bonds	$21,650,000
Total Outstanding Direct Obligation Bonds	**$884,400,000**
Pass Through Conduit Revenue Bonds	$949,503,691
Total Outstanding Bonds (including Pass Through Revenue Bonds)	**$1,833,903,691**

Program Justification

OHCS bond activities help ensure all Oregonians have access to decent housing that meets their basic needs and allows them to reach their full potential by providing the funding mechanism that creates affordable housing for low- to median-income Oregonians. The program unit also protects OHCS bond programs, and the reputation of all Oregon bond programs by managing the agency's debt service obligations. A default on OHCS' debt service obligations would likely result in an immediate ratings downgrade, which not only would preclude the agency from being able to issue future debt, but more importantly, would potentially cause the agency to violate various covenants in bond documents and other related agreements, creating additional liability and other serious financial conditions for these bond programs and the agency.

Program Performance

The primary performance measure for bond-related activities is the number of affordable housing units financed for multifamily and single-family housing. The following table illustrates performance for the past ten fiscal years:

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023 Projected
Single Family Units	360	394	334	410	490	714	1,029	678	368	522	500
Direct Multifamily Units	0	0	0	0	0	0	0	0	0	0	0
Conduit Multifamily Units*	251	94	1,343	358	440	1,217	1,943	1,655	2,754	3,537	3,000
Total	611	488	1,677	768	930	1,931	2,972	2,333	3,122	4,059	3,500

**Based on Placed in Service date, not on bond issuance date – may not reconcile to other Multifamily Conduit Reports because of timing issues.*

For single-family housing, the data above is based on the number of loans purchased from program lenders. For multifamily housing, figures are based on loans closed in each fiscal year.

Enabling Legislation and Program Authorization

OHCS' bond-financed loan programs are authorized throughout ORS Chapter 456. In addition, Article XI-I (2) of the Oregon Constitution authorizes that bonds used to finance multifamily housing for elderly and disabled persons be issued as general obligation bonds of the State of Oregon, and establishes a limit of Elderly and Disabled Housing Bonds that may be outstanding at any given time in an amount equal to or not to exceed 0.5 percent of true cash value of all taxable property in the state (as of January 1, 2021, this amount is about $4.118 billion).

ORS 456.661 establishes a limit for all outstanding direct revenue bonds issued by OHCS in an amount not to exceed $2.5 billion. ORS 456.692 exempts pass-through revenue bonds issued by OHCS from the outstanding debt limitation established

by ORS 456.661. Specific legislation passed each biennium establishes OHCS' biennial new issuance limits by debt category and allocates federal "private activity bond" authority to the agency for the following two calendar years.

Funding Streams

Proceeds from the sale of OHCS bonds provide the funding stream for purchasing or financing loans and funding bond indenture required reserves. All of OHCS' bond-financed loan programs are self-supporting activities; as such, all debt service expenditures are funded solely from borrower's payments received on loans financed under each indenture, interest earnings on invested indenture funds and reserves, proceeds from the sale of acquired properties, and any recoveries from mortgage insurance related to these foreclosed properties. No other state or federal revenues are received to support the debt service payments or other costs of these programs. Although earnings are restricted by federal tax law and certain bond indenture provisions, income earned that exceeds amounts needed to cover debt service and program administrative expenses can be used to pay the general operating expenses of the agency. Loan purchases/financing, bond issuance costs and asset protection are Other Funds (Non-Limited) expenditures and administrative expenses are Other Funds (Limited) in the OHCS budget.

Successful financing of multifamily housing projects with tax-exempt bond proceeds usually requires leveraging multiple sources of capital. In addition to the proceeds of tax-exempt bonds, most multifamily housing projects utilize other funding sources such as 4% housing tax credits, state and federal grants, federal housing subsidies, local property tax abatement, subordinated debt or other funding sources from local governments, deferred developer's fees, and other capital contributions. For conduit bond issues, lenders are also often able to take advantage of the Oregon Affordable Housing Tax Credit (OAHTC), a lenders tax credit, which helps them effectively lower the interest offered to borrowers. OHCS has shifted over the past several years away from multifamily borrowings and thus income has been reduced. OHCS does, however, collect issuance fees from all Conduit Revenue Bond transactions to cover the costs of operating that program, such as for staffing on transactions, review of issuance documents, and ongoing compliance activities.

This program unit also has limitation for costs of issuance and debt service on general obligation and lottery bonds issued on the OHCS' behalf by the Department of Administrative Services (DAS). OHCS receives the proceeds from these bonds, but DAS Capital Finance staff are responsible for the issuance and ongoing maintenance of these bonds.

Comparison of 2023-25 Funding Proposal to 2021-23 Funding

One additional position is requested in 2023-25 due to capacity constraints as OHCS continues to issue high levels of conduit bonds. Lottery Funds Debt Service and General Fund Debt Service are adjusted for bonds issued in previous biennia and additional bonds proposed in 2023-25. General Fund Debt Service is increased due to Article XI-Q bonds issued in 2021-23 and the large investment in 2023-25. Lottery bonds debt service also increased due additional bonds in 2023-25.

Bond Activities and Debt Service Description

The Capital Markets and Debt Management section supports the organization by executing on a variety of municipal bond issuances and secondary capital market financial transactions including debt service payments, compliance, and reporting of bond activities. The section ensures OHCS retains its high bond ratings while providing critical funding to agency programs on top of state and federal appropriations.

The department has four primary bond programs:

- Single-Family Mortgage Revenue Bonds (MRB) and Housing Revenue Bonds (HRB)
- Multifamily Revenue Bonds
- Conduit Revenue Bonds
- Elderly & Disabled General Obligation Bonds

Single-family loans financed through OHCS bond programs, MRB and (until 2022) HRB, provide qualified first-time homebuyers the opportunity to move from being renters to homeowners. When persons advance through the housing continuum into homeownership, it helps free up existing multifamily rental housing stock, thereby increasing affordable housing opportunities for all Oregonians. OHCS is able to borrow funds through the MRB at below housing market rates through the public bond markets and offer a lower rate to Oregonians than the private housing market, while still earning a large enough spread to pay the costs of operating the program. The HRB indenture was retired in 2022 to reduce the costs of reporting and compliance for the Single Family program, as we no longer had a financial benefit to maintaining that indenture.

OHCS uses three different approaches to finance multifamily housing projects with revenue bond loan programs. One approach involves issuing direct revenue bonds where OHCS underwrites multifamily housing projects and directly finances these projects with bond proceeds. These loans remain in OHCS' multifamily loan portfolio and have traditionally been OHCS' main avenue for developing multifamily housing projects.

The second approach is through issuing Elderly & Disabled General Obligation Bonds, which function very similarly to the multifamily revenue bond program. The key difference is the projects must qualify under Article XI-I (2) of the state constitution, whereby their residents meet the definitions of elderly or disabled. Because general obligation bonds carry the backing of the full faith and credit of the state, investors are willing to ask for less return on funds financing those bonds. This results in a lower cost of funds to the department and a lower interest rate to developers. However, due to the constitutional restrictions, this program has seen less use than the other multifamily programs combined.

The third approach, which has been much more active in recent years, involves issuing pass-through ("conduit") revenue bonds. These bonds are issued as "no obligation" debt of OHCS and the state, who are simply providing borrowers with access to lower financing rates in the tax-exempt market. Most conduit revenue bonds are sold as private placements to large commercial banks, who the projects and negotiate specific transaction terms with the borrowers. The success of this program is largely dependent upon the capacity of commercial banks that operate in Oregon to participate as lenders and the projects are not direct lending of the department, thus representing less risk to the state in the event of default of the developer.

Investors play a key role in the success of the bond programs. Since interest earned from these bonds is generally exempt from federal income tax, and OHCS is a highly rated and well-known borrower, investors are willing to accept lower interest yields on these investments. This results in reduced borrowing costs, which are passed on to borrowers in the form of below-market interest rates on their loans.

Expenditures related to OHCS' bond-financed loan programs include the following:

- Disbursement of lendable bond proceeds to purchase single-family loans and finance multifamily housing loans from non-conduit bond issues, as well as amounts disbursed to borrowers as down payment assistance generated from certain single-family bond structures.
- Bond issuance costs that include all charges for professional services (bond underwriters, attorneys, financial advisers, trustees, etc.) incurred when bonds are issued to assure compliance with all state, federal, and investor requirements.
- Administrative expenses related to outstanding debt (trustee fees, state Treasury assessments, legal and financial advisory services, bond liquidity and remarketing fees, etc.) that are necessary to assure compliance with all covenants to bond holders and federal tax law requirements for the entire period that bonds remain outstanding, which is typically 30 years at a minimum, but extends through the life of any refunding bonds (which may be decades longer).
- Asset protection expenses that include all costs associated with acquiring and maintaining foreclosed properties necessary to preserve OHCS' claims to mortgage insurance proceeds, keep properties in marketable condition and prevent properties from becoming blights on the communities in which they are located.

The success of new loan production in tax-exempt bond-financed programs is largely affected by general economic conditions and current financial markets. The extended period of historically low conventional mortgage interest rates has

continued to make financing affordable housing at below-market rates with tax-exempt bond programs difficult as has the exhaustion of private activity bond (PAB) volume cap.

For multifamily housing projects financed through OHCS bond programs, reduced borrowing costs to developers and federal tax law affordability requirements result in decreased monthly rents for qualified tenants, as well as affordable housing opportunities for vulnerable populations, such as elderly and disabled persons.

Both multifamily and single-family loan production also stimulates economic activity in communities and statewide. Some economic models suggest that for every $1 million of bond proceeds used to finance multifamily or single-family loans, between 8.6 and 14.6 direct and indirect jobs are created or saved statewide. This includes jobs in construction, banking, real estate, and other related services. Current market conditions require more complexity in bond structures that often impact the size and timing of issuance. Even with the housing crisis and Great Recession, OHCS has continuously accepted single family loan reservations.

Multifamily loan production had increased to record highs during the 2021-23 biennium. Since the inception of OHCS' multifamily housing pass-through revenue bond ("conduit") program in 2000, the program has continued to be a popular financing tool for borrowers who might have otherwise used one of OHCS' non-conduit multifamily bond programs. This is presently the financing tool of choice for most borrowers who finance multifamily housing through OHCS and is only limited by the availability of gap resources such as Local Innovation Fast Track (LIFT) and the availability of PAB volume cap.

Bond Debt Service

These loan programs provide safe and affordable rental housing to low-income Oregonians and provide opportunities for first-time homebuyers to finance their mortgages at below-market interest rates.

To qualify for federal tax-exemption, these bonds are subject to various federal requirements. For multifamily housing bonds, projects financed with tax-exempt bonds must meet either of the following requirements:

1) 40 percent of the project's units at rents that would be affordable to persons at 60 percent of area median income or less; or
2) 20 percent of the project's units at rents that would be affordable to persons at 50 percent of area median income or less.

For single family housing bonds, borrower eligibility requirements generally restrict the program to owner-occupied properties, first-time homebuyers with incomes that don't exceed area median income, and purchase price limits established by the federal government. These federal tax requirements also include many provisions that affect the structure of bonds and can impact the timing and amount of debt service payments.

Expenditures related to OHCS' debt service activities include the following:

- Regular scheduled principal and interest payments on all of the OHCS' outstanding direct revenue bonds and Elderly and Disabled Housing Bonds (which are self-supporting State of Oregon general obligation bonds). This does not include any debt service payments for any of OHCS' outstanding pass-through revenue bonds ("conduits"), as these represent "no-obligation" debt of OHCS and the state. All debt service is paid to investors directly from program borrowers.
- Payments of principal and accrued interest related to early redemption of OHCS' outstanding direct revenue bonds and Elderly and Disabled Housing Bonds. Early redemptions of bonds can occur as the result of refunding of current outstanding debt, prepayment of mortgage loans, excess bond-financed reserve (which occurs when outstanding bonds are paid down) and unexpended bond proceeds. Federal tax law related to housing bonds also has various restrictions that require bonds to be redeemed prior to maturity; these relate primarily to single-family loan prepayments received after 10 years from the date of the original bond issue.
- Net interest payments owed to counterparties pursuant to interest-rate exchange agreements ("swaps"). Swaps are used by OHCS effectively to hedge against interest rate risk related to the variable rate portion of the agency's outstanding debt. These agreements comply with strict swap policies of the state Treasury and OHCS, both of which closely monitor these swap activities on an ongoing basis. These net interest payments are processed and made in conjunction with the regularly scheduled principal and interest payments for certain OHCS bonds issued under the indentures for Mortgage Revenue Bonds (Single-Family Mortgage Program).
- Arbitrage rebate or yield reduction payments owed to the federal government. Federal tax law generally requires that any investments earnings related to proceeds of tax-exempt bonds that exceed the federal tax bond yield of a specific bond issue be repaid to the U.S. Treasury. For investment earnings related to proceeds of tax-exempt bonds in specific funds and accounts not subject to arbitrage rebate requirements, other federal restrictions may still require payments to the U.S. Treasury notwithstanding the absence of an arbitrage liability.

OHCS debt service expenditures can vary greatly between years and are largely affected by general economic conditions and current financial markets. Debt service expenditures are impacted by both new bond issuance and early redemption of existing debt. During periods of low interest rates, economic refunding opportunities can result in higher debt service expenditures as existing debt is paid off and replaced with new, lower rate debt. Interest rate environments in which tax-exempt bond financing is favorable relative to conventional market rate financing can result in increased tax-exempt debt

issuance, which increases debt service expenditures in current and future periods. It is important to note that debt service expenditures extend up to 40 years after the period in which units of affordable housing are financed.

Essential Packages

010 Vacancy Factor and Non-ORPICS Personal Services

This essential package represents the non-ORPICS Personal Services increase and the vacancy factor that OHCS anticipates during the 2023-25 biennium. Non-ORPICS costs include temporary employees, overtime pay, shift differential, unemployment assessments, mass transit taxes, and the OHCS proportionate share of pension bond contributions. The vacancy factor calculation is based on historical averages of vacancies experienced by the department.

OHCS anticipates these costs to increase by $5,859 in Bond Activities and Debt Service in the 2023-25 biennium, all Other Funds.

022 Phase Out

This package phases out $4,270,071 in Other Funds Services and Supplies related to Article XI-Q and lottery bond issuance in 2021-23.

031 Standard Inflation

This essential package includes the cost of inflation and the increases or decreases in state government service charges, state agency user fees, and charges for services the department is anticipating for the 2023-25 biennium. The standard inflation factor of 4.2 percent and the DAS Price List of Goods and Services is the basis for calculating the cost changes. The DAS Price List includes assessment charges by DAS and interagency charges for other agencies, including the Department of Justice and Secretary of State.

In the Bond Activities and Debt Service program unit, OHCS anticipates 2023-25 General Fund costs to increase by $103,985 and Other Funds costs to increase by $189,680.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	10,804	-	-	-	10,804
Mass Transit Tax	-	-	1,568	-	-	-	1,568
Vacancy Savings	-	-	(6,513)	-	-	-	(6,513)
Total Personal Services	**-**	**-**	**$5,859**	**-**	**-**	**-**	**$5,859**
Total Expenditures							
Total Expenditures	-	-	5,859	-	-	-	5,859
Total Expenditures	**-**	**-**	**$5,859**	**-**	**-**	**-**	**$5,859**
Ending Balance							
Ending Balance	-	-	(5,859)	-	-	-	(5,859)
Total Ending Balance	**-**	**-**	**($5,859)**	**-**	**-**	**-**	**($5,859)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	(4,270,071)	-	-	-	(4,270,071)
Total Services & Supplies	**-**	**-**	**($4,270,071)**	**-**	**-**	**-**	**($4,270,071)**
Total Expenditures							
Total Expenditures	-	-	(4,270,071)	-	-	-	(4,270,071)
Total Expenditures	**-**	**-**	**($4,270,071)**	**-**	**-**	**-**	**($4,270,071)**
Ending Balance							
Ending Balance	-	-	4,270,071	-	-	-	4,270,071
Total Ending Balance	**-**	**-**	**$4,270,071**	**-**	**-**	**-**	**$4,270,071**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	103,985	-	-	-	-	-	103,985
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**$103,985**	**-**	**-**	**-**	**-**	**-**	**$103,985**
Services & Supplies							
Instate Travel	-	-	197	-	-	-	197
Out of State Travel	-	-	636	-	-	-	636
Employee Training	-	-	518	-	-	-	518
Office Expenses	-	-	524	-	-	-	524
Telecommunications	-	-	281	-	-	-	281
State Gov. Service Charges	103,985	-	(57,284)	-	-	-	46,701
Data Processing	-	-	1,431	-	-	-	1,431
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	230,479	-	-	-	230,479
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	5,714	-	-	-	5,714
Employee Recruitment and Develop	-	-	12	-	-	-	12
Dues and Subscriptions	-	-	38	-	-	-	38
Facilities Rental and Taxes	-	-	2,338	-	-	-	2,338
Agency Program Related S and S	-	-	47	-	-	-	47
Other Services and Supplies	-	-	4,428	-	-	-	4,428
Expendable Prop 250 - 5000	-	-	25	-	-	-	25

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 031 - Standard Inflation

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	296	-	-	-	296
Total Services & Supplies	**$103,985**	**-**	**$189,680**	**-**	**-**	**-**	**$293,665**
Total Expenditures							
Total Expenditures	103,985	-	189,680	-	-	-	293,665
Total Expenditures	**$103,985**	**-**	**$189,680**	**-**	**-**	**-**	**$293,665**
Ending Balance							
Ending Balance	-	-	(189,680)	-	-	-	(189,680)
Total Ending Balance	**-**	**-**	**($189,680)**	**-**	**-**	**-**	**($189,680)**

Policy Package 092 Statewide AG Adjustment

This Package is not included in the Legislatively Adopted Budget

This package reduces the Attorney General rate by 4.62 percent to reflect adjustments in the Governor's Budget. In this program unit, Other Funds are reduced by $1,758 and Nonlimited Other Funds are reduced by $6,038.

Policy Package 101 Retaining Quality Staff

Package Description

This package restores positions reduced in Essential Package 022 and Revenue Shortfalls package 070. Those positions were approved as permanent but had one-time funding. Language in the bills that authorized the positions stated that other revenue sources would be identified after the temporary funding expired. This package describes the funds that will be used in alternative to the one-time funds.

In this program unit, funds are transferred to the Central Services program unit to cover a proportionate share of agency-wide costs for support positions.

Purpose

A total of 19 positions are requested for restoration as permanent, using a combination of Other Funds and Federal Funds administrative allowances or flexible revenues earned by the department. Ten of the positions are in the Housing Stabilization Division and nine are in Central Services.

How Achieved

Four positions were approved in House Bill 5011 (2021) and 14 positions were authorized by Senate Bill 5561 (2021 Second Special Session) in relation to the federal Emergency Rental Assistance program, which was funded through COVID 19 relief legislation. The remaining position was approved in February 2022 for homeless services infrastructure and an Inter-Agency Council on Homelessness. This was a General Fund position for 2021-23, with a note in the budget report to use a different funding source in future biennia.

All positions in the Housing Stabilization Division perform duties related to homeless services. OHCS has analyzed revenues from other homeless services programs and determined that the Emergency Housing Assistance (EHA) program has sufficient administrative allowances to support the costs of the positions. EHA receives funding through the General Fund and a portion of the state's document recording fee. The document recording fee revenues will be used for these costs. OHCS has a self-imposed administrative funds limit of ten percent, although we seldom retain that amount.

When excess admin funds have been reserved, we typically release the excess to program so we can assist more Oregonians and reduce homelessness across the state. However, we have an increased focus on collecting, analyzing, and reporting data that requires additional staff. We are also expanding the pool of organizations that receive funding from our programs, and that requires additional training for the organizations, creates a larger number of grants to manage, more payments to process, and a greater degree of monitoring and oversight. All of these duties mean that we need additional

staff to provide the higher level of oversight, so OHCS has determined we must retain the allowable percentage of admin funds to support the additional staff in the homeless services area.

The positions in Central Services perform agency-wide functions, such as accounting, procurement and contracts processing, research, information services, and internal and external communications. Using the agency's cost allocation process, these staff are paid from the programs they work on, if that can be determined. If it can't be determined, all agency programs pay a share of the costs. Since OHCS was directed to use sources other than General Fund, we determined that the average personal services costs are charged 80 percent to Other Funds and 20 percent to Federal Funds. For this package, the funding sources have been allocated across all program units and transfers have been entered to demonstrate the relative funding from each program area.

Staffing Impact

None of the restored positions are in this program unit.

Quantifying Results

These staffing positions provide OHCS with the ability to improve program administration. Positions ensure effective program administration, support to OHCS implementation partners, and increased internal organization and planning. Shifting staffing funding streams will ensure OHCS improvement continues as these staff provide needed services for the agency.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Adequate staffing capacity across the agency allow equity goals to be achieved across agency work, including in central operations. To embed equity in communications, additional staff ensure cultural competence in messaging and marketing materials. Additional procurement staff provide adequate support to programs as they reimagine policy to meet stated equity goals. OHCS Research Section employs data justice practices that require staffing to effectively achieve. These positions improve OHCS' ability to improve programs outcomes and effectively serve Oregon's diverse communities.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$0	$0	$0
Total Package 101	**$0**	**$0**	**$0**	**$0**

2025-27 Fiscal Impact

No impact.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 101 - Retaining Quality Staff

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(20,843)	-	-	-	(20,843)
Total Transfers Out	**-**	**-**	**($20,843)**	**-**	**-**	**-**	**($20,843)**
Ending Balance							
Ending Balance	-	-	(20,843)	-	-	-	(20,843)
Total Ending Balance	**-**	**-**	**($20,843)**	**-**	**-**	**-**	**($20,843)**

Policy Package 102 Improving Program Delivery and Access

Package Description

This policy package creates permanent positions from existing administrative funding from federal and state programs and allows the department to deliver its programs more efficiently and effectively. This package impacts almost every program unit, either through adding positions or using administrative funds to support positions in the Central Services program unit.

Purpose

OHCS is rounding out a growth period for the agency as a whole as federal and state policymakers work to respond to the longstanding housing crisis. As part of this period of rapid growth, the agency has become more aware of gaps within staff capacity that reduce efficiency and ability to get programs and funding out to our partners and ultimately the people of Oregon. This package will enable OHCS to fill the various gaps within the agency and better support the agency's purpose.

How Achieved

For the agency to reach maximum capacity to best guarantee success, hiring various skilled individuals will need to take place. Fortunately, the agency is in a position where the positions we wish to fill have approved position descriptions and classification information from the Department of Administrative Services. This will enable OHCS to begin the hiring process as soon as the budget is approved instead of waiting months before we can begin the hiring process.

Staffing Impact

In the Bond Activities and Debt Service program unit we are requesting a Fiscal Analyst 3 position in the Capital Markets and Debt Management Section. The section manages complex bond sales, invests bond proceeds, manages debt service payments, and other duties related to mortgage revenue and conduit bonds. This position will advise the section in prudent fiscal practices and procedures to ensure compliance with federal, state, and internal audit standards. The volume of bond transactions has grown significantly over the last few biennia due to investments in housing development. The current volume requires additional support to ensure the transactions take place as scheduled, with complete and accurate documentation in place. As the department's bond and loan portfolios have grown, the existing software system is needing improvement or replacement. This position will assist with developing and implementing new processes or systems.

FTE	Position Number	Class	Title	Monthly Rate
0.92	0001940	C1245 AP	Fiscal Analyst 3	$6,350

Quantifying Results

Additional staffing will allow OHCS to appropriately administer the state and federal dollars to make the most effective possible investments in Oregon communities. This position will ensure public funds are used in a manner that ensures highest and best use.

Equity and Racial Justice Impact

As OHCS works to be responsive to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot do so without right-sized staffing to meet the diverse needs we see and hear about. This package allows us to invest in our organizational health and ability to successfully meet the priorities of the Statewide Housing Plan (SWHP), particularly around centering racial justice and equity in policymaking, program design and implementation, community engagement, and service delivery, by ensuring we have the staff needed to operationalize our work.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Personal Services	$0	$213,208	$0	**$213,208**
Services & Supplies	$0	$19,850	$0	**$19,850**
Total Package 102	**$0**	**$233,058**	**$0**	**$233,058**

2025-27 Fiscal Impact

These are permanent changes and will become part of the 2025-27 Base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	233,058	-	-	-	233,058
Total Revenues	**-**	**-**	**$233,058**	**-**	**-**	**-**	**$233,058**
Transfers Out							
Transfer Out - Intrafund	-	-	(326,619)	-	-	-	(326,619)
Total Transfers Out	**-**	**-**	**($326,619)**	**-**	**-**	**-**	**($326,619)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	139,700	-	-	-	139,700
Empl. Rel. Bd. Assessments	-	-	48	-	-	-	48
Public Employees' Retire Cont	-	-	25,034	-	-	-	25,034
Social Security Taxes	-	-	10,687	-	-	-	10,687
Paid Family Medical Leave Insurance	-	-	559	-	-	-	559
Worker's Comp. Assess. (WCD)	-	-	42	-	-	-	42
Mass Transit Tax	-	-	838	-	-	-	838
Flexible Benefits	-	-	36,300	-	-	-	36,300
Total Personal Services	**-**	**-**	**$213,208**	**-**	**-**	**-**	**$213,208**
Services & Supplies							
Instate Travel	-	-	1,575	-	-	-	1,575
Employee Training	-	-	1,425	-	-	-	1,425
Office Expenses	-	-	2,835	-	-	-	2,835
Telecommunications	-	-	945	-	-	-	945
Data Processing	-	-	1,155	-	-	-	1,155

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 102 - Improving Program Delivery and Access

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	-	-	215	-	-	-	215
Other Services and Supplies	-	-	4,900	-	-	-	4,900
Expendable Prop 250 - 5000	-	-	4,300	-	-	-	4,300
IT Expendable Property	-	-	2,500	-	-	-	2,500
Total Services & Supplies	**-**	**-**	**$19,850**	**-**	**-**	**-**	**$19,850**
Total Expenditures							
Total Expenditures	-	-	233,058	-	-	-	233,058
Total Expenditures	**-**	**-**	**$233,058**	**-**	**-**	**-**	**$233,058**
Ending Balance							
Ending Balance	-	-	(326,619)	-	-	-	(326,619)
Total Ending Balance	**-**	**-**	**($326,619)**	**-**	**-**	**-**	**($326,619)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.92
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.92**

Housing and Community Services Department #91400

Policy Package 104 Addressing Homelessness with PSH

This Package is not included in the Legislatively Adopted Budget

Package Description

Permanent Supportive Housing (PSH) utilizes national best practices and is a proven strategy to successfully house individuals experiencing chronic homelessness. This package requests an additional $75 million in development resources through Article XI-Q bond proceeds, which is anticipated to create 500 new PSH units. Funding for these units will be accomplished primarily through this dedicated PSH funding, as well as through leveraging other state and federal funding sources to maximize the impact of this critical state investment. This complex bundling of resources will continue to be delivered through a coordinated process at OHCS as was conducted through the 2021-23 biennium.

PSH units serve extremely low-income households in units with rent assistance that are restricted to serve those 60 percent area median income (AMI) and below. This structure allows chronically homeless households with little to no income to live in units permanently with the support of deeply affordable rents and voluntary onsite support services. Eligible individuals may access PSH units through their region's continuum of care coordinated entry system.

This request includes $1.75 million for rental assistance and supportive services related to 125 units we estimate will be occupied in the 2023-25 biennium.

Costs of issuance and debt service on Article XI-Q bonds are in this program unit. The bond proceeds are shown in the Capital Construction program unit. Construction funds will be administered by staff in the Multifamily Rental Housing program unit, and rental assistance and tenant services are administered by staff in the Project-Based Rental Assistance program unit.

Purpose

This investment package addresses the complex needs of unhoused persons who cannot remain stably housed without supportive tenancy services and rental assistance. OHCS has an established priority of using PSH resources to address the unique needs of those experiencing chronic homelessness, persons who are experiencing long-term homelessness, and/or have a disability. This program provides permanent housing with permanent project-based rent assistance and supportive services to keep vulnerable tenants safely and stably housed.

The PSH program advances several 2019-2023 Statewide Housing Plan priorities: Permanent Supportive Housing, Addressing Homelessness, Affordable Rental Housing, Equity and Racial Justice. This investment requests resources that sustainability supports the PSH program and allow OHCS to proactively continue creating PSH housing units urgently needed across the state.

How Achieved

Successfully developing and operating PSH is a complex task with many inter-connected roles that need to be built into project design and operations. OHCS hosts the Supportive Housing Institute to bring together the key three entities in any successful PSH development: the developer, the property manager, and the service provider. These project teams are also encouraged to have a member with lived experience to inform design and operations. The Institute prepares the project group as they address barriers commonly faced by these developments and creates a peer support group with fellow cohort members. To be eligible for PSH program funds, the development team must have received technical assistance and training through attending a Supportive Housing Institute.

Capital Funds:
Bond proceeds dedicated to PSH capital development will be offered through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. Other department programmatic resources aligned with PSH priorities are also used to secure new units to serve chronic homeless with permanent supportive housing; any related slots are limited to the placements requested. Notably, as bond proceeds are not able to be invested on Tribal lands given the ownership requirements, OHCS strategically uses other sources of gap funding to move those projects forward. Following these competitive funding rounds, OHCS will score proposals and present funding recommendations to the Housing Stability Council (HSC) for approval. Reservation letters are issued after HSC approval, then loans are closed, and construction begins. Once construction is complete, properties are placed in service and can begin to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years
- PSH capital fund payments are reimbursed through construction draws and rent assistance and supportive services funding is paid monthly.

Staffing Impact

No additional staff is requested in this program unit.

Quantifying Results

Together, these development resources and funding for rent assistance and services will ensure our ability to produce 500 units of permanent supportive housing. This is accomplished through leveraging these dedicated development resources with other available state and federal funds to produce 500 units that can layer PSH specific rent assistance and services for the chronically homeless. The units must be affordable for 20 to 30 years, but in many cases, will be affordable for 40 to 60 years. The units would be ready to house tenants within three years of the funding becoming available to OHCS.

Equity and Racial Justice Impact

According to the racial disparities and disproportionality index from the Corporation for Supportive Housing, Black Oregonians are 3.3 times more likely than all others to experience chronic homelessness and Native Americans living in Oregon are 3.99 times more likely than all others to experience chronic homelessness. Coupling housing with culturally responsive services and supports, and culturally specific partnerships is critical to decreasing disparity for Black and Native American people in Oregon.

PSH is a crucial part of the wide spectrum of affordable housing and a proven model for successfully housing people experiencing chronic homelessness and reducing barriers to housing instability. Because PSH focuses on people with the highest needs and who may touch various systems (I.e., justice systems, homeless service systems, foster care, etc.), an investment in PSH can help us reach better outcomes for people and can reduce costs on health care, justice systems, emergency services and other public systems. Knowing the racial disparities we see in chronic homelessness, specifically for Black and Native American people, it is important that we prioritize culturally responsive partnerships and projects led by Tribes to ensure we are meeting the unique needs and circumstances these communities are navigating.

Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects. As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining plans to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

All of these requirements are intended to directly impact the historic and current barriers Black and Native American people, and other historically marginalized communities, have experienced in accessing safe, stable, and affordable housing.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$905,000	$0	**$905,000**
Debt Service	$2,989,722	$0	$0	**$2,989,722**
Total Package 104	**$2,989,722**	**$905,000**	**$0**	**$3,894,722**

2025-27 Fiscal Impact

The Other Funds Services and Supplies expenditures will be phased out in 2025-27. General Fund Debt Service related to these bonds will increase to $13,361,636.

Housing and Community Services Department #91400

Policy Package 105 LIFTing up OR: Building Affordable Housing

This Package is not included in the Legislatively Adopted Budget

Package Description

This $200 million Article XI-Q bond funds request will fund the successful Local Innovation Fast Track (LIFT) development program to continue meaningful increases in the supply of publicly financed affordable rental housing and homeownership opportunities across Oregon. This request mirrors the request in bond proceeds from the 2021-23 Agency Request Budget.

The LIFT Rental program is a robust source of state funds that focuses on developing new affordable rental housing units that prioritize historically underserved communities, including rural regions and communities of color across Oregon. These resources are combined with other federal funds and require a 36-month funding-to-service commitment from awarded projects. Since the program inception, the resources allocated have been successfully deployed to fund new affordable rental housing statewide. Requests for LIFT development resources submitted in the 2022 competitive offering were 2.6 times the amount of resources able to be invested, giving confidence that these resources can continue to be deployed to serve the states housing needs.

The LIFT Homeownership Program, established alongside the LIFT Rental Program in 2016, is intended to create affordable homeownership opportunities for low- to moderate-income families. These funds are for new construction or conversion of existing non-housing structures with units being completed and ready for sale within 36 months of receiving a funding reservation. A homeownership development set-aside of up to 20 percent will be dedicated based on anticipated demand; unused resources from this set-aside will be used to fund affordable rental housing development.

Costs of bond issuance and debt service are included in this program unit. Article XI-Q bond proceeds are shown in the Capital Construction program unit. Construction funds will be administered by staff in the Multifamily Rental Housing and Single Family Housing program units.

Purpose

The Oregon Regional Housing Needs analysis developed in conjunction with the Department of Land Conservation and Development (DLCD) found that 584,000 housing units must be built across Oregon in the next 20 years to meet demand. The same analysis found that today the state is roughly 140,000 units short of meeting current need. Approximately half of both housing figures must be affordable at 80 percent of the area median income. This ongoing engagement with DLCD

aims to ensure that communities statewide have the tools locally to create development friendly dynamics to be responsive to the tremendous need for increased housing supply.

This package addresses the shortage of affordable rental housing in Oregon. The LIFT Rental program is statutorily designed to specifically address the unmet housing needs of communities of color and rural Oregonians aligning with the Rural Communities and Equity and Racial Justice priorities of the OHCS 2019-2023 Statewide Housing Plan. OHCS has reached the 19,000-unit mark of its 25,000 affordable housing unit goal in the current Plan.

How Achieved

In the 2021-23 biennium, OHCS received a fourth investment in the LIFT program of $360 million in Article XI-Q bonds. In the context of Oregon's current housing crisis, LIFT Rental is a nationally acclaimed program and is one of the most impactful funding sources to get affordable housing projects developed.

The LIFT Article XI-Q bond funds are loaned at zero percent interest and are deferred for the loan affordability period (20 to 30 years depending on other project financing). The borrower can repay the loan at the end of the affordability period or choose to extend the affordability period for an amount of time equal to the first affordability period. With this extension, the loan is considered satisfied and requires no payments. OHCS believes that most borrowers will choose the option to extend the affordability period with loan satisfaction.

While we have traditionally offered LIFT resources under the assumption that sponsors are able to leverage federal 4% Low Income Housing Tax Credit (LIHTC), constraints on the private activity bond (PAB) limit necessitated changes in OHCS' strategy. Without the PAB authority needed to generate the 4% LIHTC, in the 2022–2023 fund offerings OHCS has worked with the Housing Stability Council to create a strong path for continuing needed development by allocating LIFT resources to fund smaller projects without leveraging the federal tax credit. In these cases, projects are able to include related Oregon Affordable Housing Tax Credits to be able to offer more affordable rents and otherwise support innovative approaches to development. In addition, in 2022, OHCS dedicated a portion of these resources specifically to ready development opportunities in areas devastated by the 2020 wildfires. Despite all potential obstacles, LIFT has proven to be resilient and continually able to attract viable project proposals, demonstrating performance and impact in expanding the supply of affordable housing.

Bond proceeds will be made available through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. OHCS will score proposals and present funding recommendations to Housing Stability Council (HSC) for their approval. Reservations letters are issued after HSC approval, loans are then closed, and construction begins. Once construction is complete, properties are placed in service and begin

to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years

Staffing Impact

No additional staff is requested in this program unit.

Quantifying Results

An investment of $200 million in the LIFT program will result in an estimated 1,200 to 1,500 new affordable rental units and up to 170 homeownership units ready to house Oregonians three to five years after the funding becomes available to OHCS. These units will remain affordable for at least 20 to 30 years, but in many cases, for 40 to 60 years. In calendar years 2020 and 2021, 42 percent of the units funded by LIFT were in rural parts of the state. Assuming a similar trend going forward, the 2023-25 request would add approximately 630 affordable units to rural Oregon.

All the units funded with LIFT funds will have rents restricted to amounts affordable to households earning 60 percent of the area median family income or less. If past trends continue, about 30 percent of the units will be affordable to households with income at 50 percent of area median family income or less through either project-based assistance or rents set at that level.

This investment in LIFT will also ensure that more affordable family-sized units are being built throughout the state. In calendar years 2020 and 2021, approximately one-third of all the units in urban and rural areas were 3-bedrooms; an additional 43 percent in rural areas and 33 percent in urban areas were 2-bedrooms.

Equity and Racial Justice Impact

In Oregon, Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal communities face some of the deepest disparities in housing opportunities, including navigating high housing cost burdens and access to quality, affordable units. We know that affordable housing increases financial stability and allows people and families to prioritize spending on what matters most, including food, transportation, healthcare, and savings. The LIFT Rental program is intended to create new affordable housing units that serve communities with historic housing outcome disparities, including Black, Indigenous, Latino/a/x,

Asian, Pacific Islander and Tribal communities. While Article XI-Q bonds cannot be invested on Tribal lands given the related ownership controls, OHCS prioritizes the use of other state gap funding to ensure our ability to fund housing development on Tribal lands. It also focuses on service to families by prioritizing family-sized units. In order to meet these goals, LIFT requires all applications for funding to focus on service to at least one Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal community. Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement, and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects.

As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining their plan to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

OHCS continues to grow and learn about what it looks like to center equity and racial justice in our program offerings, and we anticipate more stringent requirements specific to equity and racial justice, specifically MWESB contracting, will be added to future rounds of LIFT funding.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$1,770,000	$0	**$1,770,000**
Debt Service	$8,522,648	$0	$0	**$8,522,648**
Total Package 105	**$8,522,648**	**$1,770,000**	**$0**	**$10,292,648**

2025-27 Fiscal Impact

The Other Funds Services and Supplies expenditures will be phased out in 2025-27. General Fund Debt Service related to these bonds will increase to $35,431,027.

Housing and Community Services Department #91400

Policy Package 107 Preserving Oregon's Affordable Housing Stock

This Package is not included in the Legislatively Adopted Budget

Package Description

The State of Oregon is experiencing a housing crisis and has mobilized historic levels of state resources to address the profound, ongoing need for affordable rental housing. As we continue developing new affordable housing at an unprecedented pace, it is essential and cost-effective to ensure we are preserving and maintaining the current affordable housing stock.

OHCS is requesting resources to preserve publicly funded affordable rental housing across the state. The affordable rental housing portfolio is extremely diverse, with multiple opportunities for preservation intervention to maintain current stock as the state makes progress in creating new, additional units.

This $175 million request has three components:

- Publicly Supported Housing Preservation Pool ($100 million)
- Portfolio Stabilization Fund ($50 million)
- Manufactured Housing Park Preservation Program ($25 million)

These resources will be used to prevent withdrawal from the affordable housing program, prevent foreclosure and loan forfeiture, address necessary life and safety repairs within OHCS' portfolio properties, and provide resources to preserve manufactured home parks.

Costs of bond issuance and debt service are included in this program unit. Construction funds will be administered by staff in the Multifamily Rental Housing program unit.

Purpose

Oregon's housing crisis is supply driven. According to Oregon's Regional Housing Needs Analysis, Oregon must build more than 140,000 affordable homes over the next twenty years while not losing ground on our existing housing stock. With more than 8,000 affordable homes at risk of loss over the next eight years, we have an urgent need to prioritize preservation.

Publicly Supported Housing (PuSH) Preservation Pool

When the terms of affordability restrictions or federal rental assistance contracts expire, current law allows a property owner to withdraw their property from continued use as an affordable rental development. When executed through a sale on the open market, the property owner is required to follow a legal process as outlined in House Bill 2002 (2019), which allows a housing provider willing to extend the affordability restrictions through a designee process to match the market offer, known as the ‘‘right of first refusal.” The law also allows the state, its designee, or a participating local jurisdiction to exercise this right of first refusal to purchase the property and thus extend its affordability period. Currently, no funding is available to assist these designees when competing with market rate or variable land use entities, making a successful purchase very challenging and infrequent. Additionally, many federal subsidies that are lost in these transactions cannot be replaced once properties are transferred to market rate rental units. This request for resources is one critical step in identify and making available needed resources to steward these prior investments into a new phase of long-term affordability.

Portfolio Stabilization Preservation Fund

Establishing a Portfolio Stabilization Preservation Fund will benefit the OHCS portfolio properties by expanding the tools the Asset Management team can use to intervene with properties at risk of foreclosure, loan forfeiture, or experiencing life and safety issues affecting tenants. Several potential benefits are associated with the implementation of such a fund:

- A reduction in the overall number of at-risk properties in the OHCS portfolio.
- A reduction in the number of competitive funding applications for rehabilitation of existing properties under 30 years of age.
- The ability to better respond to legislative changes in support of environmental changes, such as cooling requirements and mitigating fire dangers.
- Improved living conditions for affordable housing tenants.
- Improved access to resources for developers with smaller portfolios.
- Reduced risk of rent increases for vulnerable tenants when the owner needs funds for repairs and upgrades.

Manufactured Housing Park Preservation Program

Manufactured home parks are especially vulnerable to sale and closure as land values increase across the state. The sale of a park can devastate families in rural and urban areas where other options for affordable housing are limited. The State of Oregon has utilized resources to preserve these parks by incentivizing non-profits to purchase at-risk parks and/or to incent tenant cooperatives to purchase and operate the properties. This is the approach OHCS will continue to take with this additional funding.

How Achieved

We are requesting a combination of General Fund and Lottery Bond proceeds to preserve critical affordable housing. General Fund resources will be used when funds are granted for any of the preservation strategies, since loans are not possible with these funds. Bond proceeds will be available for loans or grants, whichever is most appropriate in the specific situation.

Publicly Supported Housing Preservation Pool

A dedicated funding stream would help incentivize the purchase and management of these affordable rental properties, preserving their affordability. These dollars would also bring much-needed access to capital to meet elevated market costs if a motivated designee could not otherwise compete with a private purchaser. Providing purchase assistance to designees is a *significantly* more cost-effective option in securing housing opportunities for Oregonians when compared to developing new housing to replace existing stock.

An updated program framework with a deliberate focus on a sustainable offering of resources will be developed and integrated into the current Publicly Supported Housing (PuSH) notice of funding process (HB 2002 (2019)). We estimate that within six months of funding approval, OHCS can establish the program and funds would be accessible to interested purchasers of expiring affordable housing developments soon after the program launch. The funds could be used as a low-interest or forgivable loan or possibly a grant depending upon the source of funds, capital, and repayment to extend affordability. The delivery of the PuSH pool resources would likely be tied to the expiration of a publicly supported housing project and an organization desiring to purchase the expiring property to preserve it. Potential buyers would need to undergo an underwriting and affordability restriction process similar to current preservation efforts to access the loan or grant.

Portfolio Stabilization Preservation Fund

The Agency will be piloting a Portfolio Stabilization Fund effort beginning in late 2022, expected to help ensure a better understanding of the needs and priorities of administering such a fund. Lessons from the pilot will inform the development of a framework for an open, non-competitive application process. The process, as incorporated through the pilot framework approved by Housing Stability Council, includes an asset management assessment, developed in collaboration with various stakeholder groups. Depending on the circumstance, properties would agree to certain regulatory agreements, including rent increase restrictions, affordability extensions, specific utilization parameters, and others.

Improvements to portfolio performance is estimated to be identifiable between years three and four as reportable data is generated from Portfolio Administration’s Risk Analysis Review Reporting (RARR) system in year-to-year comparisons of risk rating trends. The number of at-risk properties should show improvement in year three and substantial reductions by year four of the Portfolio Stabilization Fund operations.

Manufactured Housing Park Preservation Program
This investment renews the program; the framework will be developed and integrated into the current PuSH notice process. The program is expected to be established within six months of funding approval and would be accessible to interested purchasers of expiring affordable housing immediately after the program launch. The funds could be used as a low-interest or forgivable loan (or possibly a grant) depending upon the capital need and the ability of the designee to repay and/or extend affordability. The Manufactured Housing Park Preservation Program will be implemented through a non-competitive pool process, using the same approach that has been used for the program in past biennia. This is a program that OHCS has previously delivered with success.

Staffing Impact

No additional staff is requested in this program unit.

Quantifying Results

Publicly Supported Housing Preservation Pool
Success will be measured by the number of affordable units saved, the amount of rent assistance retained, and the utilization of the funds. Results will be seen as projects announce withdrawal and try to sell. It is hard to predict or determine which of the projects may want to withdraw their property and sell, but a number of properties will have this option in the next few years. With a $100 million investment in this fund, we estimate that we will be able to preserve approximately 785 units that may otherwise lose their affordability restrictions.

Portfolio Stabilization Preservation Fund
Since this is a pilot fund, past activity data doesn't exist to help us predict how many units and tenants might benefit from this program, but we can estimate that approximately 2,500 units could be stabilized with a $50 million investment. This fund would also result in a reduction of at-risk properties in the OHCS portfolio, freeing up other valuable and competitive preservation resources for other projects. Additionally, this fund will lead to tenant benefits, including a reduction in the number of rent increases needed at properties, increased energy efficiency and climate resiliency of the buildings, and general improved living conditions at properties.

Manufactured Housing Park Preservation Program
OHCS has been successfully preserving manufactured home parks since 2006. A total of 27 manufactured home parks with approximately 1,660 homes have been preserved in that time. The vast majority of the parks are now operated by tenant cooperatives, giving tenants more control over future costs. An investment of $25 million to continue this program should preserve an additional 450 homes in at-risk manufactured home parks.

Equity and Racial Justice Impact

Communities of color have been disadvantaged economically, and therefore are overrepresented as low-income households. Preserving access to affordable housing is critical to these communities, particularly in the current housing crisis. Similarly, the loss of rental assistance would have a greater impact on the Black, Indigenous, and People of Color (BIPOC) community for the same reasons. Owners of affordable rental housing are motivated to convert to market with higher rents, in particular when located in gentrifying communities. As we see in data consistently, these are neighborhoods with higher rates of communities of color.

Preventing large rental increases and improving the quality of life for residents is a clear Equity and Racial Justice benefit. As poverty and housing needs inequitably affect communities of color, incentivizing affordable rental increases, improving the quality of our existing affordable housing inventory, and addressing climate resiliency are important goals.

As with all development projects, the agency will encourage the engagement of Minority, Women, Emerging Small Business (M/WESB) and other underserved or disadvantaged Certified Oregon businesses on projects receiving funding via the Portfolio Stabilization Fund Pool. In addition, we plan to include ERJ expectations in each application and will confirm project satisfaction of and compliance with established resident service plans and/or Affirmative Fair Housing Marketing Plans. All fund applicants will be required to submit a signed Equity, Diversity, and Inclusion Agreement, which commits the applicant to making strides within their organization and its work toward diversity, equity and inclusion as outlined in the application.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Services and Supplies	$0	$1,115,178	$0	**$1,115,178**
Total Package 107	**$0**	**$1,115,178**	**$0**	**$1,115,178**

2025-27 Fiscal Impact

The Other Funds Services and Supplies expenditures will be phased out in 2025-27. Lottery Funds Debt Service related to these bonds is estimated at $24,259,713.

Policy Package 810 Statewide Adjustments

Package Description

This package makes statewide adjustments to Attorney General and Department of Administration charges. It also reduces General Fund and Lottery Funds debt service costs.

Revenue Sources

Description	General Fund	Lottery Funds	Other Funds	Total Funds
Services & Supplies	$0	$0	($2,308)	**($2,308)**
Debt Service	($15,398,550)	($381,340)	$0	**($15,779,890)**
Total Package 810	**($15,398,550)**	**($381,340)**	**($2,308)**	**($15,782,198)**

2025-27 Fiscal Impact

These costs will be adjusted during 2025-27 budget preparation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(15,398,550)	-	-	-	-	-	(15,398,550)
Tsfr From Administrative Svcs	-	(544,305)	-	-	-	-	(544,305)
Total Revenues	**($15,398,550)**	**($544,305)**	**-**	**-**	**-**	**-**	**($15,942,855)**
Services & Supplies							
Attorney General	-	-	(2,308)	-	-	-	(2,308)
Total Services & Supplies	**-**	**-**	**($2,308)**	**-**	**-**	**-**	**($2,308)**
Debt Service							
Principal - Bonds	(12,290,000)	724,990	-	-	-	-	(11,565,010)
Interest - Bonds	(3,108,550)	(1,106,330)	-	-	-	-	(4,214,880)
Total Debt Service	**($15,398,550)**	**($381,340)**	**-**	**-**	**-**	**-**	**($15,779,890)**
Total Expenditures							
Total Expenditures	(15,398,550)	(381,340)	(2,308)	-	-	-	(15,782,198)
Total Expenditures	**($15,398,550)**	**($381,340)**	**($2,308)**	**-**	**-**	**-**	**($15,782,198)**
Ending Balance							
Ending Balance	-	(162,965)	2,308	-	-	-	(160,657)
Total Ending Balance	**-**	**($162,965)**	**$2,308**	**-**	**-**	**-**	**($160,657)**

Policy Package 811 Budget Reconciliation

Package Description

This package adjusts expenditure limitation related to Senate Bill 5506, the budget reconciliation bill. In this program unit, debt service and costs of issuance related to Article XI-Q and lottery-backed bonds are added. The proceeds from Article XI-Q are included in the Capital Construction program unit and lottery-backed bond proceeds are included in the Multifamily Rental Housing program unit.

Revenue Sources

Description	General Fund	Lottery Funds	Other Funds	Total Funds
Services & Supplies	$0	$0	$4,805,793	**$4,805,793**
Debt Service	$26,488,111	$2,507,603	$29,000	**$29,024,714**
Total Package 811	**$26,488,111**	**$2,507,603**	**$4,834,793**	**$33,830,507**

2025-27 Fiscal Impact

The Service and Supplies amount is one-time funding and will be phased out during 2025-27 budget preparation. Debt Service costs will be adjusted based on payment schedules from DAS.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 811 - Budget Reconciliation

Cross Reference Name: Bond Activities and Debt Service
Cross Reference Number: 91400-080-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	26,488,111	-	-	-	-	-	26,488,111
General Fund Obligation Bonds	-	-	4,280,000	-	-	-	4,280,000
Lottery Bonds	-	-	525,793	-	-	-	525,793
Tsfr From Administrative Svcs	-	2,507,603	-	-	-	-	2,507,603
Total Revenues	**$26,488,111**	**$2,507,603**	**$4,805,793**	**-**	**-**	**-**	**$33,801,507**
Services & Supplies							
Other Services and Supplies	-	-	4,805,793	-	-	-	4,805,793
Total Services & Supplies	**-**	**-**	**$4,805,793**	**-**	**-**	**-**	**$4,805,793**
Debt Service							
Pmt To Ret Bond Escrow	-	-	-	-	-	-	-
Principal - Bonds	8,270,000	870,000	-	-	-	-	9,140,000
Interest - Bonds	18,218,111	1,637,603	29,000	-	-	-	19,884,714
Total Debt Service	**$26,488,111**	**$2,507,603**	**$29,000**	**-**	**-**	**-**	**$29,024,714**
Total Expenditures							
Total Expenditures	26,488,111	2,507,603	4,834,793	-	-	-	33,830,507
Total Expenditures	**$26,488,111**	**$2,507,603**	**$4,834,793**	**-**	**-**	**-**	**$33,830,507**
Ending Balance							
Ending Balance	-	-	(29,000)	-	-	-	(29,000)
Total Ending Balance	**-**	**-**	**($29,000)**	**-**	**-**	**-**	**($29,000)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-080-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Interest Income	147,561	-	-	-	-	-
Transfer In - Intrafund	37,102	-	-	-	-	-
Tsfr From Administrative Svcs	21,551,699	25,180,556	25,180,556	28,443,620	28,443,620	30,406,918
Tsfr From Water Resources Dept	20,381	-	-	-	-	-
Transfer Out - Intrafund	(37,093)	-	-	-	-	-
Total Lottery Funds	**$21,719,650**	**$25,180,556**	**$25,180,556**	**$28,443,620**	**$28,443,620**	**$30,406,918**
Other Funds						
General Fund Obligation Bonds	-	3,490,000	3,490,000	2,675,000	6,170,000	4,280,000
Lottery Bonds	-	780,071	780,071	1,115,178	947,376	525,793
Interest Income	30,659	87,428	87,428	12,948	12,948	12,948
Other Revenues	5,475,724	-	-	-	-	-
Transfer In - Intrafund	10,574,265	5,540,211	5,540,211	8,376,529	8,376,529	8,376,529
Tsfr From Administrative Svcs	1,048	-	-	-	-	-
Transfer Out - Intrafund	(3,088,648)	-	-	(347,462)	(347,462)	(347,462)
Total Other Funds	**$12,993,048**	**$9,897,710**	**$9,897,710**	**$11,832,193**	**$15,159,391**	**$12,847,808**
Federal Funds						
Federal Funds	2,588	-	-	-	-	-
Total Federal Funds	**$2,588**	**-**	**-**	**-**	**-**	**-**
Nonlimited Other Funds						
Dedicated Fund Oblig Bonds	-	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000
Revenue Bonds	231,405,000	500,000,000	500,000,000	500,000,000	500,000,000	500,000,000
Interest Income	82,219,975	89,600,000	89,600,000	89,600,000	89,600,000	89,600,000
Housing Div Loan Repayments	361,865,755	315,000,000	315,000,000	315,000,000	315,000,000	315,000,000
Other Revenues	(830,291)	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-080-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Nonlimited Other Funds						
Transfer In - Intrafund	400,321,432	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
Transfer Out - Intrafund	(406,779,604)	(377,012,148)	(377,012,148)	(335,175,922)	(335,175,922)	(335,175,922)
Total Nonlimited Other Funds	**$668,202,267**	**$950,100,000**	**$950,100,000**	**$948,600,000**	**$948,600,000**	**$948,600,000**

Housing and Community Services Department #91400

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE Bond Activities & Debt Service								
						2023-25		
Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	Agency Request	Governor's Budget	Legislatively Adopted
LOTTERY FUNDS								
Interest Income	4430	0605	$147,561	$0	$0	$0	$0	$0
Transfer In - Intrafund	4430	1010	$37,102	$0	$0	$0	$0	$0
Tsfr From Administrative Svcs	4430	1107	$21,551,699	$25,180,556	$25,180,556	$28,443,620	$28,443,620	$30,406,918
Tsfr From Water Resources Dept	4430	1690	$20,381	$0	$0	$0	$0	$0
Transfer Out - Intrafund	4430	2010	($37,093)	$0	$0	$0	$0	$0
TOTAL LOTTERY FUNDS			**$21,719,650**	**$25,180,556**	**$25,180,556**	**$28,443,620**	**$28,443,620**	**$30,406,918**
OTHER FUNDS								
General Fund Obligation Bonds								
GO Bonds (Costs of Issuance)	3400	0555	$0	$3,490,000	$3,490,000	$2,675,000	$6,170,000	$4,280,000
Lottery Bonds								
Lottery Bonds (Housing Preservation)	3400	0565	$0	$0	$0	$1,115,178	$947,376	$525,793
Lottery Bonds (Wildfire Recovery)	3400	0565	$0	$780,071	$780,071	$0	$0	$0
Interest Income								
Interest Earnings (multiple accounts)	3400	0605	$30,657	$87,428	$87,428	$12,948	$12,948	$12,948
Interest Earnings	3430	0605	$2	$0	$0	$0	$0	$0
Other Revenues	3400	0975	$5,475,724	$0	$0	$0	$0	$0
Transfer In - Intrafund								
Transfer In for Debt Management Section	3400	1010	$1,661,238	$2,240,211	$2,240,211	$2,847,992	$2,847,992	$2,847,992
Transfer In for Bond Programs	3400	1010	$8,875,934	$3,300,000	$3,300,000	$5,528,537	$5,528,537	$5,528,537
Transfer In for Bond Programs	3430	1010	$37,093	$0	$0	$0	$0	$0
Tsfr From Administrative Svcs	3430	1107	$1,048	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3400	2010	($3,088,648)	$0	$0	($347,462)	($347,462)	($347,462)
TOTAL OTHER FUNDS			**$12,993,048**	**$9,897,710**	**$9,897,710**	**$11,832,193**	**$15,159,391**	**$12,847,808**
FEDERAL FUNDS								
Federal Funds								
Multiple agencies for allocated costs	6400	0995	$2,588	$0	$0	$0	$0	$0
TOTAL FEDERAL FUNDS			**$2,588**	**$0**	**$0**	**$0**	**$0**	**$0**
NONLIMITED OTHER FUNDS								
Dedicated Fund Obligation Bonds								
Elderly & Disabled Bond Program	3200	0560	$0	$50,000,000	$50,000,000	$50,000,000	$50,000,000	$50,000,000
Revenue Bonds								
Oregon Bond Residential Loan Program	3200	0570	$231,405,000	$500,000,000	$500,000,000	$500,000,000	$500,000,000	$500,000,000
Interest Income								
Elderly & Disabled Bond Program	3200	0605	$6,994,682	$12,000,000	$12,000,000	$12,000,000	$12,000,000	$12,000,000

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Bond Activities & Debt Service

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
NONLIMITED OTHER FUNDS (continued)								
Interest Income								
Multifamily Housing Bond Program	3200	0605	$6,000,072	$12,600,000	$12,600,000	$12,600,000	$12,600,000	$12,600,000
Oregon Bond Residential Loan Program	3200	0605	$69,225,221	$65,000,000	$65,000,000	$65,000,000	$65,000,000	$65,000,000
Housing Div Loan Repayments								
Elderly & Disabled Bond Program	3200	0930	$19,789,577	$25,000,000	$25,000,000	$25,000,000	$25,000,000	$25,000,000
Multifamily Housing Bond Program	3200	0930	$26,010,430	$60,000,000	$60,000,000	$60,000,000	$60,000,000	$60,000,000
Oregon Bond Residential Loan Program	3200	0930	$316,065,748	$230,000,000	$230,000,000	$230,000,000	$230,000,000	$230,000,000
Other Revenues	3200	0975	($830,291)	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$5,000,000
Transfer In - Intrafund								
T-In for Non-Limited	3200	1010	$27,575,522	$0	$0	$0	$0	$0
T-In for Debt Svc	3230	1010	$372,745,910	$367,512,148	$367,512,148	$324,175,922	$324,175,922	$324,175,922
Transfer Out - Intrafund								
Elderly & Disabled Bond Program	3200	2010	($12,502,087)	($39,289,653)	($39,289,653)	($9,975,504)	($9,975,504)	($9,975,504)
Multifamily Housing Bond Program	3200	2010	($27,030,437)	($64,248,164)	($64,248,164)	($10,738,352)	($10,738,352)	($10,738,352)
Oregon Bond Residential Loan Program	3200	2010	($367,247,080)	($273,474,331)	($273,474,331)	($314,462,066)	($314,462,066)	($314,462,066)
TOTAL NONLIMITED OTHER FUNDS			**$668,202,267**	**$950,100,000**	**$950,100,000**	**$948,600,000**	**$948,600,000**	**$948,600,000**

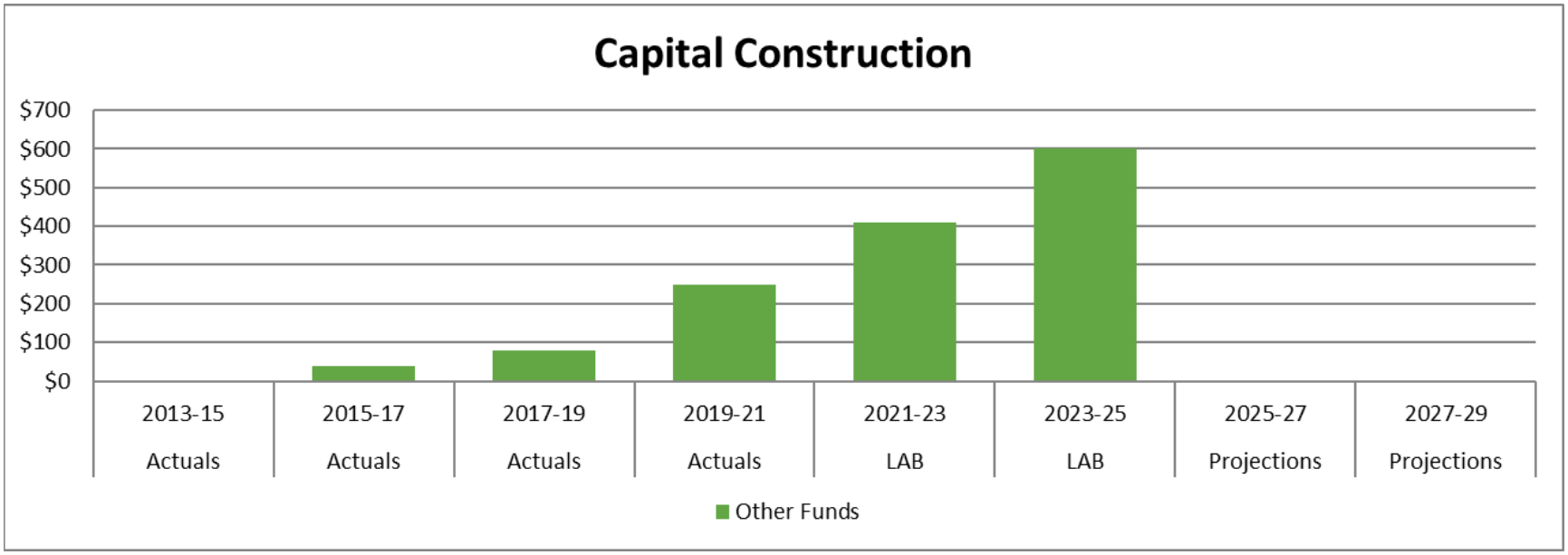
Capital Construction

OREGON HOUSING and COMMUNITY SERVICES

Housing and Community Services Department #91400

Capital Construction Executive Summary

Long Term Focus Area: Healthy and Safe Communities, A Thriving Statewide Economy
Program Contact: Caleb Yant, Deputy Director



Program Overview

The Capital Construction program unit was created in 2015 to receive $40 million in proceeds from Article XI-Q bonds to create the Local Innovation and Fast Track (LIFT) housing program. This was subsequently added to in 2017 with $80 million, and then expanded in 2019 to fund both LIFT and the Permanent Supportive Housing (PSH) Initiative. Both programs were funded in 2019-21 and 2021-23, and additional investments are requested in 2023-25.

The LIFT Program's objective is to build new affordable housing and homeownership opportunities for low income households, especially families. The PSH Initiative is focused on serving those experiencing chronic homelessness by providing a housing unit, rent assistance and tenant support services to ensure ongoing housing affordability and tenancy.

Housing and Community Services Department #91400

Program Funding Request

The 2023-25 Legislatively Adopted Budget provides $440 million in General Obligation bonds to continue the LIFT program and $160 million in the PSH program.

Capital Construction								
	2013-15 Actuals	2015-17 Actuals	2017-19 Actuals	2019-21 Actuals	2021-23 LAB	2023-25 LAB	2025-27 Projections	2027-229 Projections
Other Funds	0	40,000,000	80,000,000	250,000,000	410,000,000	600,000,000	0	0
All Funds	**0**	**40,000,000**	**80,000,000**	**250,000,000**	**410,000,000**	**600,000,000**	**0**	**0**
Positions/FTE	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0	0/0.0

Program Description

LIFT allows Oregon Housing and Community Services (OHCS) and its partners to add to the supply of affordable housing, especially for historically underserved communities. At a time when Oregon has a significant shortage of affordable housing across the state, this additional source of housing funds is a significant investment in response to the need. Permanent Supportive Housing provides rent-assisted housing with tenancy supports to vulnerable households experiencing chronic homelessness. The Land Acquisition Program allows communities to engage proactively in ensuring ongoing ability to create affordable housing in their community by securing land as it becomes available.

Key to these programs is leveraging the use of the Article XI-Q bond funding for housing development; these funds require the state to own or operate any real property. OHCS has found a means to work within these parameters by putting the funds in a first position loan in conjunction with distinct operational oversight authorities.

Program Justification

Development of affordable rental housing and homeownership programs helps ensure that all Oregonians have access to decent housing which meets their basic needs. It allows them to reach their full potential by increasing the availability of affordable rental housing and ensuring existing affordable rental housing stock is safe and decent, as well as reducing the housing cost burden for qualified tenants.

Program Performance

LIFT program results will be measured and assessed for performance. Currently identified outcome metrics for the LIFT program are:

- Increase in affordable housing inventory; measured by the number of new units built.
- More affordable rental housing units available in rural communities.
- More affordable rental housing units available that serve communities of color.

- More affordable homeownership units available in rural communities
- More affordable homeownership units available that serve communities of color
- Implement innovative and replicable cost containment strategies; measured through comparison of projects funded with LIFT proceeds to traditional multifamily housing costs, such as RS Means.

Permanent Supportive Housing will be measured by the number of new PSH units available to those experiencing chronic homelessness, as referred through local coordinated entry systems. This collaboration will ensure that the state's most vulnerable people, living without housing, are provided safe, decent, and sanitary housing. Fundamental to all program efforts is a lens toward equity and racial justice, ensuring that housing opportunities reflect the populations that have been historically under-represented in our public system supports.

Enabling Legislation and Program Authorization

ORS 458.485 – Local Innovation and Fast Track Housing

Funding Streams

Proceeds from the sale of Article XI-Q General Obligation bonds provide the funding for the LIFT program and the Permanent Supportive Housing initiative. General Fund is appropriated to OHCS in order to make regular debt service payments on outstanding bonds, shown in the Bond Activities and Debt Service program unit.

Comparison of 2023-25 Funding Proposal to 2021-23 Funding

OHCS's funding for 2023-25 increases funding approved in 2021-23 from $410 million to $600 million.

Capital Construction Program Description

The Capital Construction program unit was created for proceeds from Article XI-Q General Obligation bonds to create the Local Innovation and Fast Track (LIFT) housing program. In the 2015-17 biennium, $40 million in bond proceeds were used for this program, and in the 2017-19 biennium another $80 million was approved. In the 2019-2021 biennium OHCS began receiving funding for the Permanent Supportive Housing initiative as well.

The LIFT Program's objective is to build new affordable housing for low-income households, especially families. Using this funding source allows OHCS and its partners to add to the supply of affordable housing, in particular for historically underserved communities. At a time when Oregon has a significant shortage of affordable housing across the state, this additional source of housing funds is a significant investment in response to the need. Key to LIFT program design is identifying an effective way to use the Article XI-Q bond funding for housing development. These funds require the state to own or operate any real property development that uses this resource. OHCS typically does not have an ownership stake in developments the department finances, and this type of funding was challenging to use in housing development investments made by the state.

The primary goals of the LIFT program are to: create a large number of new affordable housing units to serve low-income Oregonians, serve historically underserved communities including rural communities with less than 25,000 people, and serve communities of color. Secondary LIFT program goals are to: place affordable housing units in service as quickly as possible, serve families at or below 60 percent of area median income who are receiving services through Oregon's Department of Human Services (DHS) child welfare or family self-sufficiency programs, and identify innovative building strategies that result in lower cost affordable housing development that is replicable.

In the 2017 legislative session, House Bill 3175 modified the program and allowed it to also be used for home ownership. OHCS set aside 20 percent of the $80 million bond proceeds to develop homeownership opportunities, with the remaining 80 percent to develop rental housing opportunities.

In 2019, the Oregon Legislature approved $50 million in development capital to support the OHCS Permanent Supportive Housing (PSH) Initiative. This Initiative specifically creates stable housing for those experiencing chronic homelessness across Oregon. PSH is a specific delivery of housing that combines the affordable housing unit, rent assistance, and tenancy support services to ensure ongoing housing affordability and stability. In delivering this program, OHCS built a strong linkage to training and technical assistance that is necessary to make sure this complex structure is effectively designed and put into operation. The first cohort of applications participated in a five month "PSH Institute" in order to be eligible for accessing development resources.

Policy Package 104 Addressing Homelessness with PSH

This package is not included in the Legislatively Adopted Budget

Package Description

Permanent Supportive Housing (PSH) utilizes national best practices and is a proven strategy to successfully house individuals experiencing chronic homelessness. This package requests an additional $75 million in development resources through Article XI-Q bond proceeds, which is anticipated to create 500 new PSH units. Funding for these units will be accomplished primarily through this dedicated PSH funding, as well as through leveraging other state and federal funding sources to maximize the impact of this critical state investment. This complex bundling of resources will continue to be delivered through a coordinated process at OHCS as was conducted through the 21-23 biennium.

PSH units serve extremely low-income households in units with rent assistance that are restricted to serve those 60% AMI and below. This structure allows chronically homeless households with little to no income to live in units permanently with the support of deeply affordable rents and voluntary onsite support services. Eligible individuals may access PSH units through their region's continuum of care coordinated entry system.

This request includes $1.75 million for rental assistance and supportive services related to 125 units we estimate will be occupied in the 2023-25 biennium.

Article XI-Q bond proceeds are shown in this program unit. Construction funds will be administered by staff in the Multifamily Rental Housing and rental assistance and tenant services are administered by staff in the Project-Based Rental Assistance program unit. Costs of bond issuance and debt service are included in the Bond Activities and Debt Service program unit.

Purpose

This investment package addresses the complex needs of unhoused persons who cannot remain stably housed without supportive tenancy services and rental assistance. OHCS has an established priority of using PSH resources to address the unique needs of those experiencing chronic homelessness, persons who are experiencing long-term homelessness, and/or have a disability. This program provides permanent housing with permanent project-based rent assistance and supportive services to keep vulnerable tenants safely and stably housed.

The PSH program advances several 2019-2023 Statewide Housing Plan priorities: Permanent Supportive Housing, Addressing Homelessness, Affordable Rental Housing, Equity and Racial Justice. This investment requests resources that

sustainability supports the PSH program and allow OHCS to proactively continue creating PSH housing units urgently needed across the state.

How Achieved

Successfully developing and operating PSH is a complex task with many inter-connected roles that need to be built into project design and operations. OHCS hosts the Supportive Housing Institute to bring together the key three entities in any successful PSH development: the developer, the property manager, and the service provider. These project teams are also encouraged to have a member with lived experience to inform design and operations. The Institute prepares the project group as they address barriers commonly faced by these developments and creates a peer support group with fellow cohort members. To be eligible for PSH program funds, the development team must have received technical assistance and training through attending a Supportive Housing Institute.

Capital Funds:
Bond proceeds dedicated to PSH capital development will be offered through a Notice of Funding Availability (NOFA) twice during the 2023-25 biennium; half of the funding will be made available through each offering. Other department programmatic resources aligned with PSH priorities are also used to secure new units to serve chronic homeless with permanent supportive housing; any related slots are limited to the placements requested. Notably, as bond proceeds are not able to be invested on Tribal lands given the ownership requirements, OHCS strategically uses other sources of gap funding to move those projects forward. Following these competitive funding rounds, OHCS will score proposals and present funding recommendations to the Housing Stability Council (HSC) for approval. Reservation letters are issued after HSC approval, then loans are closed, and construction begins. Once construction is complete, properties are placed in service and can begin to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years
- PSH capital fund payments are reimbursed through construction draws and rent assistance and supportive services funding is paid monthly.

Quantifying Results

Together, these development resources and funding for rent assistance and services will ensure our ability to produce 500 units of permanent supportive housing. This is accomplished through leveraging these dedicated development resources with other available state and federal funds to produce 500 units that can layer PSH specific rent assistance and services for the chronically homeless. The units must be affordable for 20 to 30 years, but in many cases, will be affordable for 40 to 60 years. The units would be ready to house tenants within three years of the funding becoming available to OHCS.

Equity and Racial Justice Impact

According to the racial disparities and disproportionality index from the Corporation for Supportive Housing, Black Oregonians are 3.3 times more likely than all others to experience chronic homelessness and Native Americans living in Oregon are 3.99 times more likely than all others to experience chronic homelessness. Coupling housing with culturally responsive services and supports, and culturally specific partnerships is critical to decreasing disparity for Black and Native American people in Oregon.

PSH is a crucial part of the wide spectrum of affordable housing and a proven model for successfully housing people experiencing chronic homelessness and reducing barriers to housing instability. Because PSH focuses on people with the highest needs and who may touch various systems (I.e., justice systems, homeless service systems, foster care, etc.), an investment in PSH can help us reach better outcomes for people and can reduce costs on health care, justice systems, emergency services and other public systems. Knowing the racial disparities we see in chronic homelessness, specifically for Black and Native American people, it is important that we prioritize culturally responsive partnerships and projects led by Tribes to ensure we are meeting the unique needs and circumstances these communities are navigating.

Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects. As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining plans to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

All of these requirements are intended to directly impact the historic and current barriers Black and Native American people, and other historically marginalized communities, have experienced in accessing safe, stable, and affordable housing.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Capital Outlay	$0	$75,000,000	$0	**$75,000,000**
Total Package 104	**$0**	**$75,000,000**	**$0**	**$75,000,000**

2025-27 Fiscal Impact

These are one-time funds which must be spent within six years of bond issuance.

Housing and Community Services Department #91400

Policy Package 105 LIFTing up OR: Building Affordable Housing

This package is not included in the Legislatively Adopted Budget

Package Description

This $200 million Article XI-Q bond funds request will fund the successful Local Innovation Fast Track (LIFT) development program to continue meaningful increases in the supply of publicly financed affordable rental housing and homeownership opportunities across Oregon. This request mirrors the request in bond proceeds from the 2021-23 Agency Request Budget.

The LIFT Rental program is a robust source of state funds that focuses on developing new affordable rental housing units that prioritize historically underserved communities, including rural regions and communities of color across Oregon. These resources are combined with other federal funds and require a 36-month funding-to-service commitment from awarded projects. Since the program inception, the resources allocated have been successfully deployed to fund new affordable rental housing statewide. Requests for LIFT development resources submitted in the 2022 competitive offering were 2.6 times the amount of resources able to be invested, giving confidence that these resources can continue to be deployed to serve the states housing needs.

The LIFT Homeownership Program, established alongside the LIFT Rental Program in 2016, is intended to create affordable homeownership opportunities for low- to moderate-income families. These funds are for new construction or conversion of existing non-housing structures with units being completed and ready for sale within 36 months of receiving a funding reservation. A homeownership development set-aside of up to 20 percent will be dedicated based on anticipated demand; unused resources from this set-aside will be used to fund affordable rental housing development.

Article XI-Q bond proceeds are shown in this program unit. Construction funds will be administered by staff in the Multifamily Rental Housing and Single Family Housing program units. Costs of bond issuance and debt service are included in the Bond Activities and Debt Service program unit.

Purpose

The Oregon Regional Housing Needs analysis developed in conjunction with the Department of Land Conservation and Development (DLCD) found that 584,000 housing units must be built across Oregon in the next 20 years to meet demand. The same analysis found that today the state is roughly 140,000 units short of meeting current need. Approximately half of both housing figures must be affordable at 80 percent of the area median income. This ongoing engagement with DLCD

aims to ensure that communities statewide have the tools locally to create development friendly dynamics to be responsive to the tremendous need for increased housing supply.

This package addresses the shortage of affordable rental housing in Oregon. The LIFT Rental program is statutorily designed to specifically address the unmet housing needs of communities of color and rural Oregonians aligning with the Rural Communities and Equity and Racial Justice priorities of the OHCS 2019-2023 Statewide Housing Plan. OHCS has reached the 19,000-unit mark of its 25,000 affordable housing unit goal in the current Plan.

How Achieved

In the 2021-23 biennium, OHCS received a fourth investment in the LIFT program of $360 million in Article XI-Q bonds. In the context of Oregon's current housing crisis, LIFT Rental is a nationally acclaimed program and is one of the most impactful funding sources to get affordable housing projects developed.

The LIFT Article XI-Q bond funds are loaned at zero percent interest and are deferred for the loan affordability period (20 to 30 years depending on other project financing). The borrower can repay the loan at the end of the affordability period or choose to extend the affordability period for an amount of time equal to the first affordability period. With this extension, the loan is considered satisfied and requires no payments. OHCS believes that most borrowers will choose the option to extend the affordability period with loan satisfaction.

While we have traditionally offered LIFT resources under the assumption that sponsors are able to leverage federal 4% Low Income Housing Tax Credit (LIHTC), constraints on the private activity bond (PAB) limit necessitated changes in OHCS' strategy. Without the PAB authority needed to generate the 4% LIHTC, in the 2022–2023 fund offerings OHCS has worked with the Housing Stability Council to create a strong path for continuing needed development by allocating LIFT resources to fund smaller projects without leveraging the federal tax credit. In these cases, projects are able to include related Oregon Affordable Housing Tax Credits to be able to offer more affordable rents and otherwise support innovative approaches to development. In addition, in 2022, OHCS dedicated a portion of these resources specifically to ready development opportunities in areas devastated by the 2020 wildfires. Despite all potential obstacles, LIFT has proven to be resilient and continually able to attract viable project proposals, demonstrating performance and impact in expanding the supply of affordable housing.

Bond proceeds will be made available through a Notice of Funding Availability (NOFA) twice during the 2023-2025 biennium; half of the funding will be made available through each offering. OHCS will score proposals and present funding recommendations to Housing Stability Council (HSC) for their approval. Reservations letters are issued after HSC approval, loans are then closed, and construction begins. Once construction is complete, properties are placed in service and begin

to lease units. Once leased up, properties enter the compliance phase for the affordability period of the loan. Approximate timelines are as follows:

- NOFA competition: 6 months from NOFA opening to HSC recommendation
- Reservation Letter to loan closing: 6-8 months
- Construction period: 12-18 months
- Lease up: 6 months
- Compliance period: 20-30 years

Quantifying Results

An investment of $200 million in the LIFT program will result in an estimated 1,200 to 1,500 new affordable rental units and up to 170 homeownership units ready to house Oregonians three to five years after the funding becomes available to OHCS. These units will remain affordable for at least 20 to 30 years, but in many cases, for 40 to 60 years. In calendar years 2020 and 2021, 42 percent of the units funded by LIFT were in rural parts of the state. Assuming a similar trend going forward, the 23-25 request would add approximately 630 affordable units to rural Oregon.

All the units funded with LIFT funds will have rents restricted to amounts affordable to households earning 60 percent of the area median family income or less. If past trends continue, about 30 percent of the units will be affordable to households with income at 50 percent of area median family income or less through either project-based assistance or rents set at that level.

This investment in LIFT will also ensure that more affordable family-sized units are being built throughout the state. In calendar years 2020 and 2021, approximately one-third of all the units in urban and rural areas were 3-bedrooms; an additional 43 percent in rural areas and 33 percent in urban areas were 2-bedrooms.

Equity and Racial Justice Impact

In Oregon, Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal communities face some of the deepest disparities in housing opportunities, including navigating high housing cost burdens and access to quality, affordable units. We know that affordable housing increases financial stability and allows people and families to prioritize spending on what matters most, including food, transportation, healthcare, and savings. The LIFT Rental program is intended to create new affordable housing units that serve communities with historic housing outcome disparities, including Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal communities. While Article XI-Q bonds cannot be invested on Tribal lands given the related ownership controls, OHCS prioritizes the use of other state gap funding to ensure our ability to fund housing development

on Tribal lands. It also focuses on service to families by prioritizing family-sized units. In order to meet these goals, LIFT requires all applications for funding to focus on service to at least one Black, Indigenous, Latino/a/x, Asian, Pacific Islander and Tribal community. Applicants must articulate their understanding of community demographics and share how those demographics are informing their plans for community engagement, and community partnerships, as well as how the engagement impacted project design and services made available to residents. All of these important pieces are incentivized in the scoring rubrics. This program investment prioritizes culturally responsive partnerships and has an established priority for Tribal-led projects.

As we look to also ensure equity as projects are being built, applicants must also provide a narrative outlining their plan to ensure that Minority, Women, and Emerging Small Businesses (MWESB) firms are included in the project to the maximum extent possible. These narratives are scored and require information that aligns with the OHCS MWESB Compliance Manual.

OHCS continues to grow and learn about what it looks like to center equity and racial justice in our program offerings, and we anticipate more stringent requirements specific to equity and racial justice, specifically MWESB contracting, will be added to future rounds of LIFT funding.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Capital Outlay	$0	$200,000,000	$0	**$200,000,000**
Total Package 105	**$0**	**$200,000,000**	**$0**	**$200,000,000**

2025-27 Fiscal Impact

These are one-time funds which must be spent within six years of bond issuance.

Policy Package 816 Capital Construction

Package Description

This package increases expenditure limitation related to House Bill 5006, the capital construction bill. Proceeds and Capital Outlay related to Article XI-Q bonds are added. The bonds will be used to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for Oregonians with low incomes and citizens in historically underserved communities and communities of color, as well as affordable housing that will be combined with tenancy supports and other services for low income citizens with high needs, including persons with disabilities and persons coming out of chronic homelessness.

Senate Bill 5506 provided debt service and costs of issuance limitation related to these bonds. It also assigns $440 million to the Local Innovation and Fast Track (LIFT) housing program, with $90 million set aside for homeownership opportunities and $350 million for affordable rental housing. The funding is estimated to finance 383 homes in the homeownership program and 2,953 affordable rental housing units. More information on the LIFT program is included in the narrative for Policy Package 105 LIFTing up OR: Building Affordable Housing.

The Permanent Supportive Housing (PSH) program will use $160 million to construct approximately 1,067 units. Once occupied, each PSH unit requires an ongoing operating subsidy of $20,000 for wrap around services to households, and $20,000 for rental assistance, per biennium. Funding for the subsidy and rental assistance will be added as units are completed and occupied, which is expected to take several years. More information on the PSH program is included in the narrative for Policy Package 104 Addressing Homelessness with PSH.

Revenue Sources

Description	General Fund	Other Funds	Federal Funds	Total Funds
Capital Outlay	$0	$600,000,000	$0	**$600,000,000**
Total Package 816	**$0**	**$600,000,000**	**$0**	**$600,000,000**

2025-27 Fiscal Impact

This is one-time funding with a six-year spending timeline. Following budget instructions, it will be phased out during 2025-27 budget preparation but will remain available for use through the 2027-29 biennium.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Housing & Community Svcs Dept
Pkg: 816 - Capital Construction

Cross Reference Name: Capital Construction
Cross Reference Number: 91400-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	600,000,000	-	-	-	600,000,000
Total Revenues	**-**	**-**	**$600,000,000**	**-**	**-**	**-**	**$600,000,000**
Capital Outlay							
Other Capital Outlay	-	-	600,000,000	-	-	-	600,000,000
Total Capital Outlay	**-**	**-**	**$600,000,000**	**-**	**-**	**-**	**$600,000,000**
Total Expenditures							
Total Expenditures	-	-	600,000,000	-	-	-	600,000,000
Total Expenditures	**-**	**-**	**$600,000,000**	**-**	**-**	**-**	**$600,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Housing & Community Svcs Dept **Agency Number: 91400**

2023-25 Biennium **Cross Reference Number: 91400-089-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
General Fund Obligation Bonds	247,910,000	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
Interest Income	1,586,665	-	-	-	-	-
Transfer Out - Intrafund	(990,353)	-	-	-	-	-
Total Other Funds	**$248,506,312**	**$410,000,000**	**$410,000,000**	**$275,000,000**	**$900,000,000**	**$600,000,000**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE
Capital Construction

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
OTHER FUNDS								
General Fund Obligation Bonds	3020	0555	$247,910,000	$410,000,000	$410,000,000	$275,000,000	$900,000,000	$600,000,000
Interest Income	3020	0605	$1,586,665	$0	$0	$0	$0	$0
Transfer Out - Intrafund	3020	2010	($990,353)	$0	$0	$0	$0	$0
TOTAL OTHER FUNDS			**$248,506,312**	**$410,000,000**	**$410,000,000**	**$275,000,000**	**$900,000,000**	**$600,000,000**

Capital Budgeting

OREGON HOUSING and COMMUNITY SERVICES

Capital Financing Six-Year Forecast Summary 2023-25

AGENCY: **Housing & Community Services**
Agency #: **91400**

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2023-25 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$ 600,000,000	$	$ 600,000,000	GF
Subtotal for Lottery Funds Repayment:	$ 50,000,000	$	$ 50,000,000	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Loans and Grants:	$ 700,000,000	$ 500,000,000	$ 1,200,000,000	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$ 600,000,000	$	$ 600,000,000	GF
Subtotal for Lottery Funds Repayment:	$ 50,000,000	$	$ 50,000,000	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2023-25:	**$ 700,000,000**	**$ 500,000,000**	**$ 1,200,000,000**	

____ Agency Request __ __ Governor's Budget __X__ Legislatively Adopted Budget Page _L-1__

Capital Financing Six-Year Forecast Summary 2025-27

AGENCY: **Housing & Community Services**
Agency #: **91400**

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2025-27 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Loans and Grants:	$ 50,000,000	$ 500,000,000	$ 550,000,000	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2025-27:	**$ 50,000,000**	**$ 500,000,000**	**$ 550,000,000**	

____ Agency Request __ __ Governor's Budget __X__ Legislatively Adopted Budget Page _L-2__

Capital Financing Six-Year Forecast Summary 2027-29

AGENCY: **Housing & Community Services**
Agency #: **91400**

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2027-29 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Loans and Grants:	$ 50,000,000	$ 500,000,000	$ 550,000,000	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$ 50,000,000	$ 500,000,000	$ 550,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2027-29:	**$ 50,000,000**	**$ 500,000,000**	**$ 550,000,000**	

____ Agency Request __ __ Governor's Budget __X__ Legislatively Adopted Budget Page _L-3__

Special Reports

OREGON HOUSING and COMMUNITY SERVICES

EITGC Project Prioritization | 2023-25			Grants Management Agency wide	HMIS
		TOTAL PROJECT SCORE (0-100)	**72**	**70**
CRITERIA	**WEIGHT**	**SCORING GUIDE**		
Technology and Strategic Alignment	**35%**	**WEIGHTED SUBTOTAL**	**29**	**23**
Alignment to Strategic Plans • Does this investment adhere to the Governor's Strategic Plan (Action Plan: User Friendly, Reliable and Secure: Modernizing State Information Technology Systems and Oversight) • Does this investment align with and support the vision, goals, and guiding principles outlined in the EIS Strategic Framework, Cloud Forward: A Framework for Embracing the Cloud in Oregon, Oregon's Data Strategy: Unlocking Oregon's Potential, and the Modernization Playbook? • Does this investment align with and support the State of Oregon, Diversity, Equity, and Inclusion (DEI) Action Plan: A Roadmap to Racial Equity and Belonging, the sponsor's agency-specific Racial Equity Plan, and ethical use of date—investing in data justice and representation, visibility, and ethics to serve all Oregonians? • Does this investment optimize service delivery to the public and/or internally by modernizing agency-specific and cross-agency systems? • Does this investment align with and support the agency's IT and business strategic plans, including strategies for modernizing legacy systems? • Does this investment fulfill a legislative mandate, enable compliance with current State or Federal law, or address specific audit findings?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2
Technology Best Practices and Priorities • Does this investment align with and support the following enterprise information technology priorities? - ***Information Security*** **.** Improving the security and resilience of the state's systems - ***Modernization*** . Optimizing service delivery through resilient, adaptive, secure, and customer-centered digital transformation - ***A Better Oregon Through Better Data*** **.** Leveraging data as a strategic asset—improving data analysis, data quality, information-sharing, decision-making, and ethical use. - ***Cloud Forward*** . Enabling Oregon to conduct 75% of its business via cloud-based services and infrastructure • Does this investment align with IT best practices (e.g., cloud-first, modular implementation, agile practices, configuration over customization, open systems, transparency and privacy by design, security principles, and other modern hosting technologies)? • For system modernizations that include data or data systems, has the agency evaluated the current data being collected, its overall quality, and a migration approach if relevant? • Has there been evaluation of the data contained within the system to see if changes need to be made to the data collection itself?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	3	2

EITGC Project Prioritization | 2023-25			Grants Management Agency wide	HMIS
		TOTAL PROJECT SCORE (0-100)	72	70
CRITERIA	WEIGHT	SCORING GUIDE		
Business and People-Centered Approach	25%	WEIGHTED SUBTOTAL	17	17
People-Centered Approach • Does this investment put people first—the people who rely on essential services and those working to provide those services? • Does this investment help to eradicate racial and other forms of disparities in state government? • Does this investment improve equitable access to services, programs, and resources, or make the agency's overall service portfolio more accessible or usable for diverse populations? • Does the agency intend to strengthen public involvement through transformational community engagement, access to information, and decision-making opportunities? • Does this investment reduce or eliminate administrative burdens* that have created barriers to access or reinforced existing inequalities for historically underserved and underrepresented communities? • Has the agency utilized the Racial Equity Toolkit within the DEI Action Plan in assessing and planning the project? • If the investment is for agency use, does it improve the agency users' experience?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2
Business Process Transformation • Does this investment contribute to business process improvement/transformation? • Does this investment improve service delivery to customers, partners, or other stakeholders? • Has the agency done public engagement, outreach, or an internal evaluation to identify which populations are most highly impacted (positively and negatively) by these business process changes (e.g., considering populations without home internet in creating a digital application process)? • Have measurable business outcomes and benefits been established, including the return on investment if applicable?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2
Investment Risk • Would inaction impact systems or solutions that support critical business functions? • Would inaction increase risk to continuity of services to customers, particularly vulnerable or underserved populations? • Are there community impacts of not undertaking this project? • Has the agency identified an inequity or imbalance in service provision that this initiative would resolve? • Is there increased risk if investment is not addressed during this budget cycle (e.g., security, safety, legal, funding source, or any other related risk)? • Does the investment address non-compliance of federal or state requirement, audit finding, or mandate? • Does this investment address an identified and documented highly probable agency risk?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2

EITGC Project Prioritization | 2023-25			Grants Management Agency wide	HMIS
		TOTAL PROJECT SCORE (0-100)	72	70
CRITERIA	WEIGHT	SCORING GUIDE		
Agency Readiness and Solution Appropriateness	40%	WEIGHTED SUBTOTAL	27	30
Organizational Change Management (OCM) • Does the investment significantly impact operations throughout the organization? • Does the agency have, or intend to acquire, OCM resources with the skillsets and experience for the size and complexity of the project? • Does the agency plan to address and mitigate impact or adoption risks through a change management plan or intend to follow a formal OCM methodology? • Has the agency identified community engagement or community involvement as a component of the change management process? • Is external outreach or training planned to implement this change with constituents?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	1	2
Solution Scale and Approach • Has the agency engaged customers, partners, and communities to understand and structure the business problem, benefits, and outcomes? • Does the investment fully address the agency's business problem, benefits and outcomes? • Is the solution of the appropriate size and scale? • Does this investment adhere to principles in *EIS Cloud Forward* (p.4) or *Modernization Playbook* (p.6), etc.? • Will the agency continue to engage customers and communities to inform design, approach, and usability of the solution?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	3	2
Capacity • Has the agency considered skillsets and capacity requirements needed to effectively resource this initiative? • Does the agency have resources with the necessary skillsets and knowledge, or can the agency acquire the resources? • Will this investment impact the agency's ability to deliver on its core business functions? • Has the agency considered capacity for various non-technical resources, including organizational change management, project management, business analysis, testing, communication and community engagement activities? • Does the agency or project environment foster an inclusive workplace culture and promote equitable hiring, retention, and promotion practices?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	3

EITGC Project Prioritization | 2023-25			Grants Management Agency wide	HMIS
		TOTAL PROJECT SCORE (0-100)	72	70
CRITERIA	WEIGHT	SCORING GUIDE		
Agency Readiness and Solution Appropriateness	40%	WEIGHTED SUBTOTAL	27	30
Governance and Project Management Processes • Does the agency have formal IT governance in place that will oversee this investment? • Does the investment have executive sponsorship and steering committee in place? • Does the agency employ adequate project governance structure and practices to oversee vendor/contract management, change control, quality control and quality assurance, and data management and usage? • For projects that impact data or data systems, is there a data governance body or other body responsible for data management that is engaged in the process? Is there an agency data lead who is engaged as part of the project? • Are agency DEI staff involved in the IT Governance and prioritization process? • Does the agency intend to involve customer or partner representation on project forums (i.e. steering committees, advisory boards, etc.)? • Has the agency established processes for community outreach, feedback, engagement, or advice in accordance with the Racial Equity Framework and DEI Action Plan? • Does the agency have, or intend to acquire, project management resources with the skillsets and experience for the size and complexity of the project? • Does the agency use mature project management practices (PMBOK)?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2

OHCS | *Grants Management System*

Stage Gate	New	Fund Type Mix	100% OF	Agency Score	**70**
Magnitude	Small ($1-5M)	Agency IT Governance	Project management organization	EIS Score	**57**
Modernization	Yes	Project Focus	Service Delivery and Integration	Alignment	No

Project Purpose

Deployment of a modern grants management system would enable OHCS to administer grant funds more effectively and efficiently across its portfolio of grant programs—standardizing and automating common business processes, unifying grant data and reporting, enhancing grantee outreach and engagement, and improving the overall user experience. Currently, OHCS sections manage individual grants and programs using a variety of in-house custom-developed and vendor-hosted applications, coupled with a disparate array of spreadsheet-based trackers in Excel and SmartSheets. With the pandemic and continuing housing state of emergency, OHCS has experienced unprecedented growth—in terms of new programs, funds distributed, the complexity of grant requirements, personnel (effectively doubling in size), and customer expectations. Disjointed, ad hoc, and manual grant management practices are no longer sufficient.

Technology and Strategic Alignment (35%)

Alignment to Strategic Plans

Score of 2 is supported.

- As Oregon's housing finance agency, grant management is a core capability for OHCS and central to their mission of providing affordable housing and addressing poverty, and OHCS leadership has identified this investment as a strategic priority.
- This investment would enable OHCS to optimize service delivery and provide it with ability to assess program outcomes and better identify institutional and systemic barriers to advancing equity and racial justice.
- While a Request for Information (RFI) is forthcoming and OHCS has yet to define a solutions approach (e.g., SaaS versus configured CRM), the potential solutions identified, and desired capabilities are largely consistent with EIS strategies and guiding principles.

Technology Best Practices and Priorities

Score of 2 is supported.

- Despite an indeterminate solutions approach (i.e., pending RFI), OHCS has already conducted market research on grant management systems and is actively evaluating the feasibility of leveraging capabilities within MS Dynamics to administer the distribution of wildfire recovery grants; i.e., the Community Block Grants – Disaster Recovery (CBGDR) project.
- At this point, OHCS is still assessing the roadmap for in-house developed applications and the scope of potential migration activities.

Business and People-Centered Approach (25%)

People-Centered Approach

Score of 2 is supported.

- While primarily a back-office system or set of enabling capabilities, this investment has the potential to improve of delivery essential services, enhance the agency's users' experience, and provide insight in how to advance equity and racial justice, as well as reduce administrative burdens at a programmatic level.
- Given the nature of this investment, there will be limited opportunities for public engagement.

Business Process Transformation		**Score of 2 is supported.** • This investment would enable the standardization and automation of common business processes across OHCS Divisions and grant programs, reduce the need for manual data entry, and streamline data sharing and reporting. • This investment also supports enhanced service delivery by enabling performance evaluation in terms of grant programs and individual grantees.
Investment Risk		**Score of 2 is supported.** • Disparate and disjointed IT systems, unstandardized business process, and reliance on manual entry and spreadsheets limits OHCS's ability to effectively administer new and existing grant programs, meet increasingly complex grant requirements, leverage data as a strategic asset, and meet growing stakeholder expectations.

Agency Readiness and Solution Appropriateness (40%)

Organizational Change Management (OCM)	1	**Score of 2 is not supported.** • EIS recommends a score of **1** for Organizational Change Management (OCM). • It is difficult to overstate the OCM implications of this investment, as it has the potential to impact nearly every Division within OHCS and to fundamentally change how many employees do their job. • A well-resourced and sustained OCM effort will be required to enable business process reengineering, training, and user adoption, however, at this point the OCM needs for this project have neither been described nor planned for.
Solution Scale and Approach	1	**Score of 2 is not supported.** • EIS recommends a score of **1** for Solution Scale and Approach. • There is no way to accurately assess the solution scale and approach for this investment given the indeterminate solutions approach and lack of clarity around its scope; e.g., use of CRM versus purpose-built SaaS, replacement of existing systems, integrations across systems, and the number of business units and individual grant programs impacted.
Capacity	2	**Score of 3 is not supported.** • EIS recommends a score of **2** for Capacity. • While OHCS has recently staffed-up, hiring several project managers (PMs) and business analysts for the first time, these resources have already been allocated to existing initiatives. • At this point, there is indication that OHCS is seeking to acquire the OCM resources necessary to support this initiative.
Governance and Project Management Processes	1	**Score of 2 is not supported.** • With the addition of new PM resources and business analysts, the development of an agency-wide governance framework, and an emerging PMO, OHCS has made substantial progress in its governance and project management processes. We look forward to continuing to partner with OHCS as they continue to implement and refine governance processes, enable capacity management, and gain experience with EIS engagement and successful project delivery.

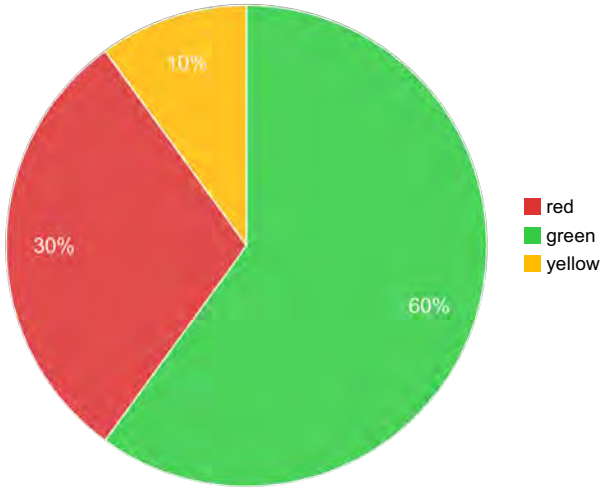
Housing and Community Services, Department of

Annual Performance Progress Report

Reporting Year 2022

Published: 10/3/2022 1:54:52 PM

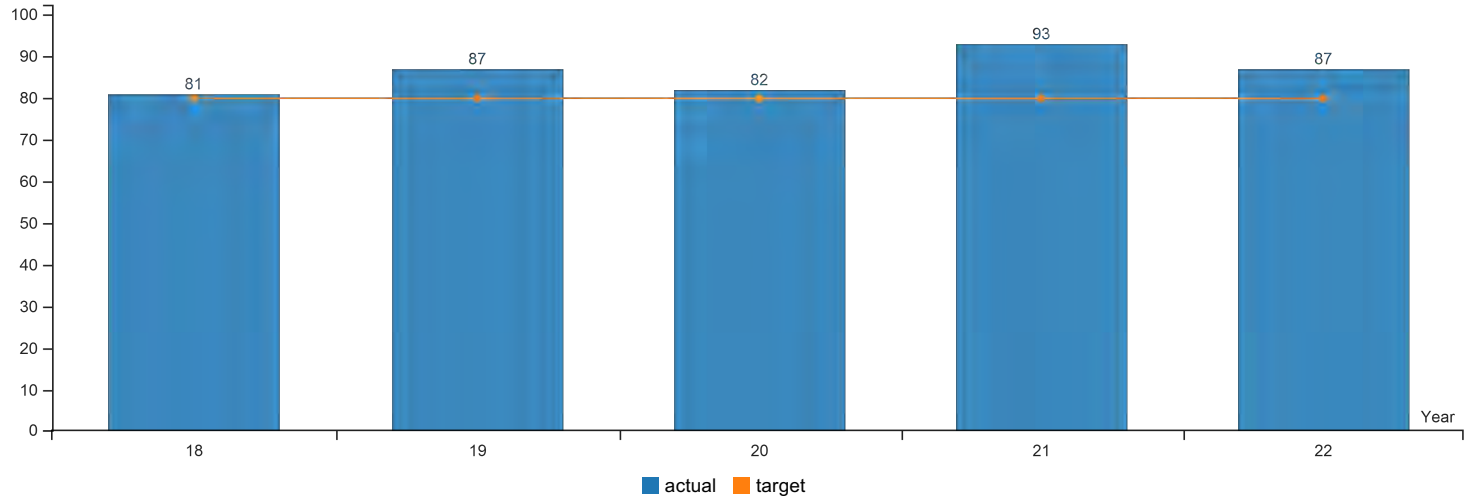
KPM #	Approved Key Performance Measures (KPMs)
1	Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.
2	Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.
3	Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.
4	Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.
5	Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.
6	Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.
7	Affordable Rental Housing in Rural Areas - Percent increase in the number of affordable rental housing units that will be developed in rural areas. Rural areas are defined as: communities with population 15,000 or less outside of the Portland Urban Growth Boundary in counties within Metropolitan Statistical Areas (Benton, Clackamas, Columbia, Deschutes, Jackson, Josephine, Lane, Marion, Multnomah, Polk, Washington and Yamhill Counties) and communities with 40,000 population or less in the balance of the state.
8	Homeownership - Percentage of households at or below the county median family income served by the Oregon Bond Residential Loan program.
9	Homeownership Services to People of Color - Percentage of people served by all OHCS homeownership programs who identify as people of color.
10	Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	60%	10%	30%

KPM #1	Reducing Homelessness - Percentage of homeless households who exited into permanent housing and retained that housing for six months or longer.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Percentage of homeless Oregonians remaining in permanent housing six months or longer					
Actual	81%	87%	82%	93%	87%
Target	80%	80%	80%	80%	80%

How Are We Doing

From July 1, 2021 through June 30, 2022, 87% of households who exited into Permanent Housing after receiving state homeless assistance funds had retained their permanent housing for six months. This is above the target of 80%.

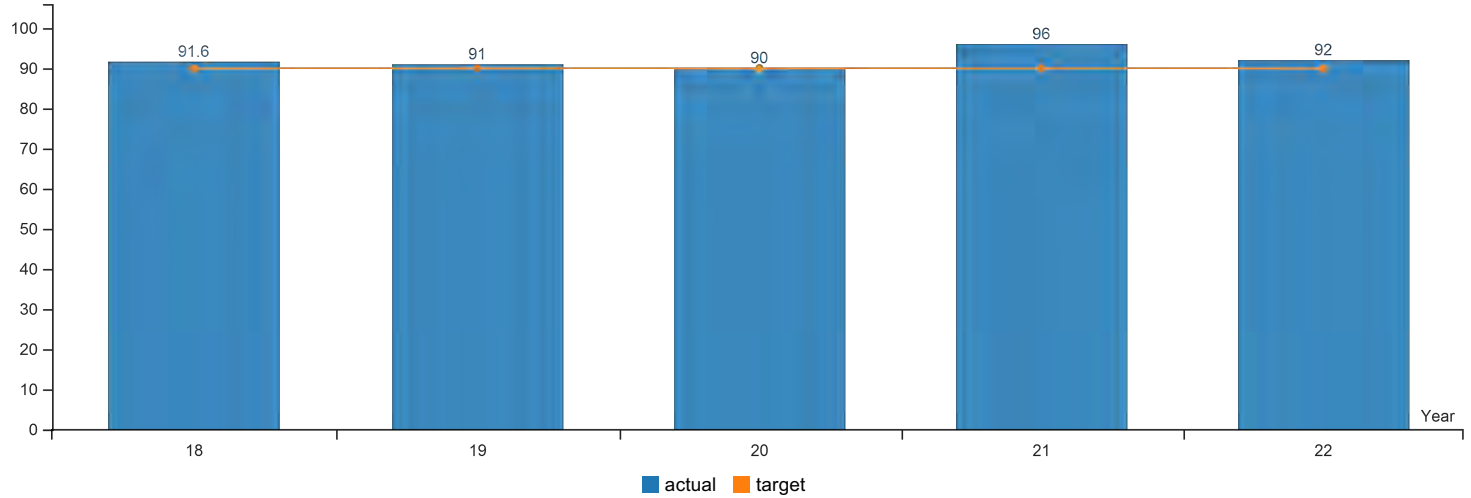
Factors Affecting Results

Shifting program attention from emergency shelters toward a "housing first" model, which prioritizes putting people into permanent housing immediately, has been ongoing for the past few years and may contribute to meeting this goal. In fiscal year 2022 there were also a significant number of continuing rental assistance programs designed to keep people housed through the COVID-19 pandemic, which could have contributed to meeting this goal this year.

In 2022 OHCS shifted the methodology to measure this KPM to improve the data. Prior to 2022, Community Action Agencies used data collected from 6-month follow-up client contacts. In 2022 the method shifted to measuring “return to homeless” data reported in Homeless Management Information Systems (HMIS). The 2022 method queries all clients who exit into Permanent Housing from a Street Outreach, Emergency Shelter, Transitional Housing, Safe Haven, or a Permanent Housing program in the date range, 6-months prior to the report date range. Of those clients, the measure reports on how many of them did not return to homelessness as indicated in the HMIS system. A return is an entry into a Street Outreach, Emergency Shelter, Transitional Housing, Safe Haven or a new entry into a Permanent Housing program. This method matches the HUD System Performance Measure 2 methodology.

KPM #2	Energy Assistance - Of all crisis energy payments, the percentage of payments made to prevent power disconnections. Crisis payments include those for preventing disconnection of service or restoring service which was shut off.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Energy Assistance					
Actual	91.60%	91%	90%	96%	92%
Target	90%	90%	90%	90%	90%

How Are We Doing

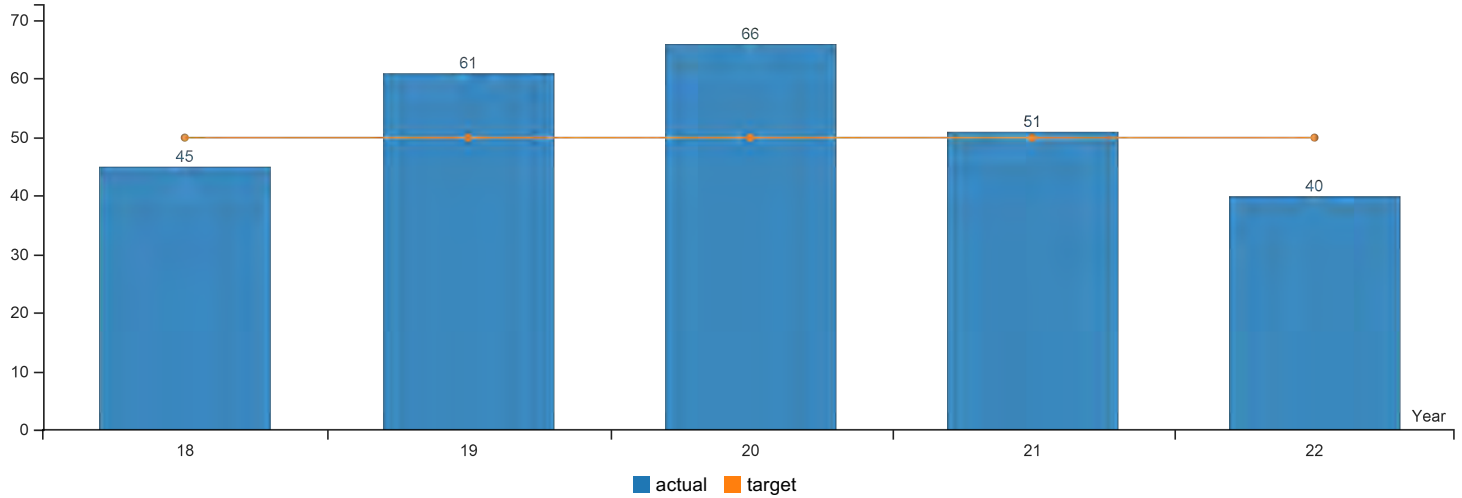
From July 1, 2021 through June 30, 2022, 92% of households receiving crisis energy assistance received payment for the prevention of power disconnections. This is above the target of 90%.

Factors Affecting Results

There has been a concerted effort by the state and our community action partners to get restoration numbers down and prevention numbers up – and in fact, they have gone from 82% of crisis payments in FY11 up to a high point of 96% in FY21. Measuring the prevention of disconnections compared to restorations is an established and well-researched method of understanding the effectiveness and efficiency of energy assistance programs. Disconnections are expensive for families, for utility companies, and it is expensive to restore services. Prevention is a much better strategy.

KPM #3	Affordable Rental Housing - Percentage of regulated multifamily housing units funded with grants, tax credits, and bonds, that will be affordable to households earning at or below 50% of the area median income.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Affordable Rental Housing					
Actual	45%	61%	66%	51%	40%
Target	50%	50%	50%	50%	50%

How Are We Doing

From July 1, 2021 through June 30, 2022, 1,858 units, or 40% of rental units approved for funding, will be affordable to households with income at or below 50% of the area median income. This is below our goal of 50%.

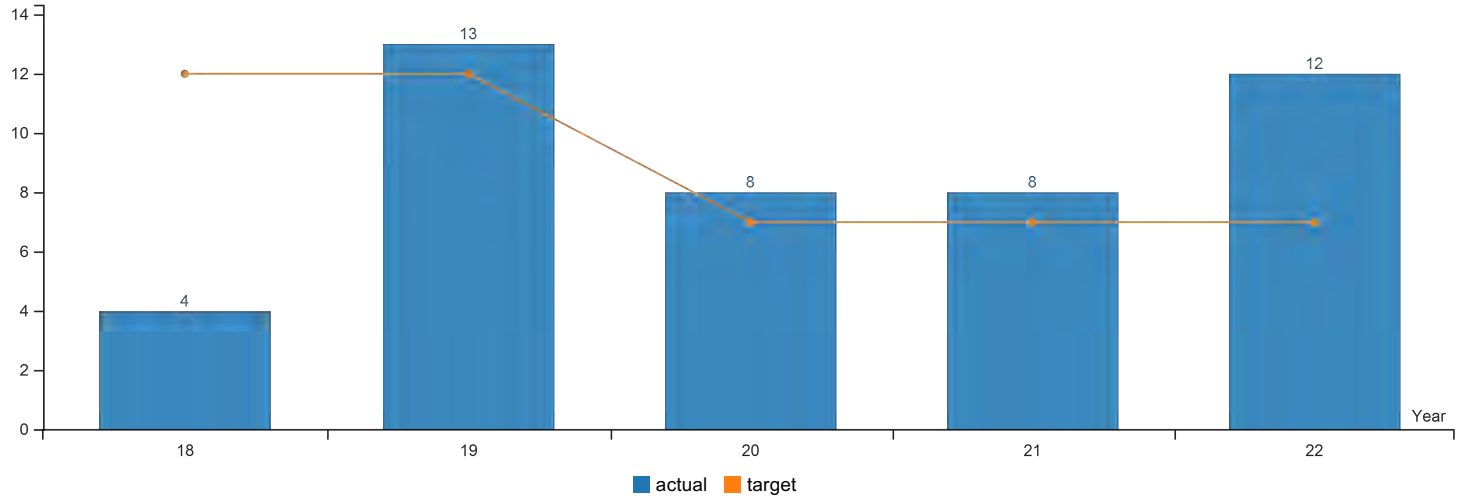
Factors Affecting Results

The majority of our funding sources serve households earning at or below 60% of AMI, and in fiscal year 2022 several programmatic policies, including points in competitive LIFT and 9% LIHTC funding and continued investment in Permanent Supportive Housing (PSH) development for chronically homeless individuals, gave further preference to serving lower incomes. As a result, we approved a number of projects that focused on housing for people with income at or below 50% of AMI. These figures include the rehabilitation and preservation of public housing properties in addition to other preservation and new construction of projects that include project-based rent assistance, which ensure that households only pay 30% of their income towards rent. This fiscal year 32% of the units funded either preserved or created project-based assistance, which is similar to the 28% of units with project-based assistance approved last fiscal year.

There has been an improvement in the methodology for capturing project-based assistance in units, which has likely resulted in this number being lower than in past years. In past years, it is possible that we occasionally double counted units with project-based assistance, if that project-based assistance was also counted as a unit affordable to households at or below 30% AMI. That has been corrected.

KPM #4	Affordable Rental Housing for People with Disabilities - Percentage of affordable rental housing units funded that provide rental opportunities for low-income individuals with physical or mental disabilities.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Affordable Rental Housing					
Actual	4%	13%	8%	8%	12%
Target	12%	12%	7%	7%	7%

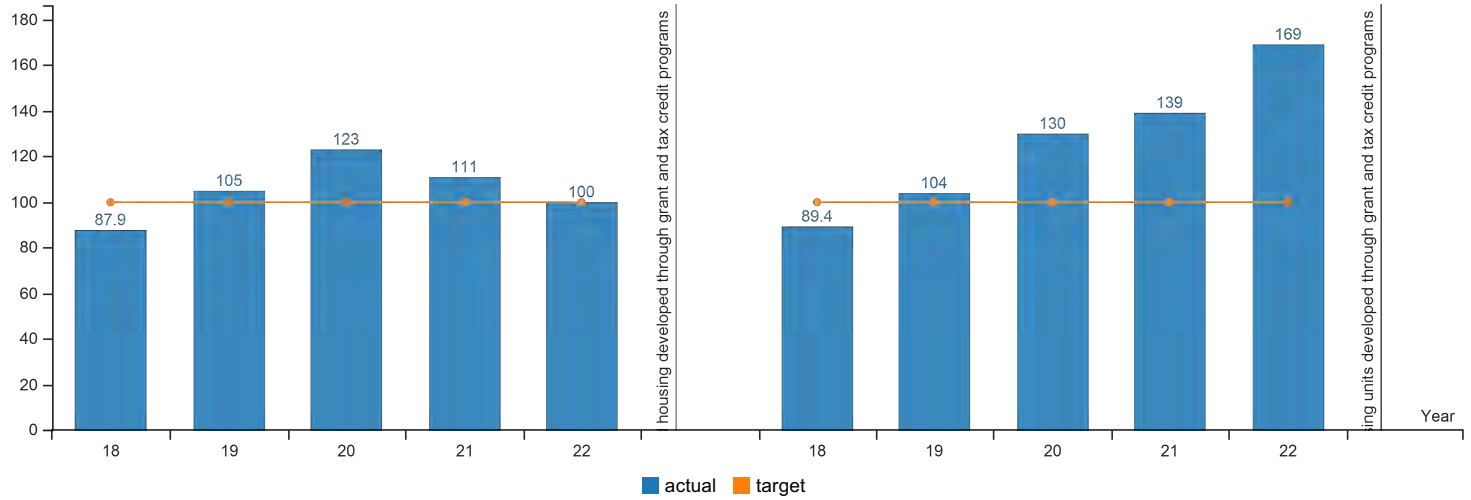
How Are We Doing

From July 1, 2021 through June 30, 2022, 564 units, or 12% of rental units approved for funding, will be set-aside for individuals with physical, developmental, or mental disabilities. This is above our goal of 7%.

Factors Affecting Results

There were several properties approved this fiscal year that set-aside a large number of units for those with mental, developmental, or physical disabilities. Not reflected in these numbers are 391 additional units that will be Permanent Supportive Housing (PSH). While these units are not directly set-aside for persons with disabilities, the populations they are designed to target do also have disabilities. For example, anyone who is served with our Permanent Supportive Housing resources would be chronically homeless – which is a population defined both by the duration and recurrence of homelessness in addition to having co-occurring disabilities. Housing for those with disabilities like these often require intensive services be provided in order to make the projects successful and ensure tenants remain stable within their housing. It is only with these specifically dedicated PSH resources that we are able to serve these populations with higher needs. In addition, we work with our partners at Oregon Health Authority (OHA) and Oregon Department of Human Services (ODHS) for the HUD 811 Project-based Rent Assistance (PRA) program. This program is funded through a grant from the US Dept. of Housing and Urban Development and pays project-based rent assistance for persons who are living with a mental illness or an intellectual/developmental disability. The rent assistance is matched with services through OHA and ODHS, who are also responsible for the referral of prospective program participants.

KPM #5	Affordable Rental Housing (Construction Costs) - Construction costs per square foot for: newly constructed housing units developed through grant and tax credit programs; and construction costs per square foot for rehabilitated housing units developed through grant and tax credit programs, as compared to national RS Means data.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2018	2019	2020	2021	2022
a. Cost per square foot of newly constructed housing developed through grant and tax credit programs					
Actual	87.90%	105%	123%	111%	100%
Target	100%	100%	100%	100%	100%
b. Cost per square foot for rehabilitated housing units developed through grant and tax credit programs					
Actual	89.40%	104%	130%	139%	169%
Target	100%	100%	100%	100%	100%

How Are We Doing

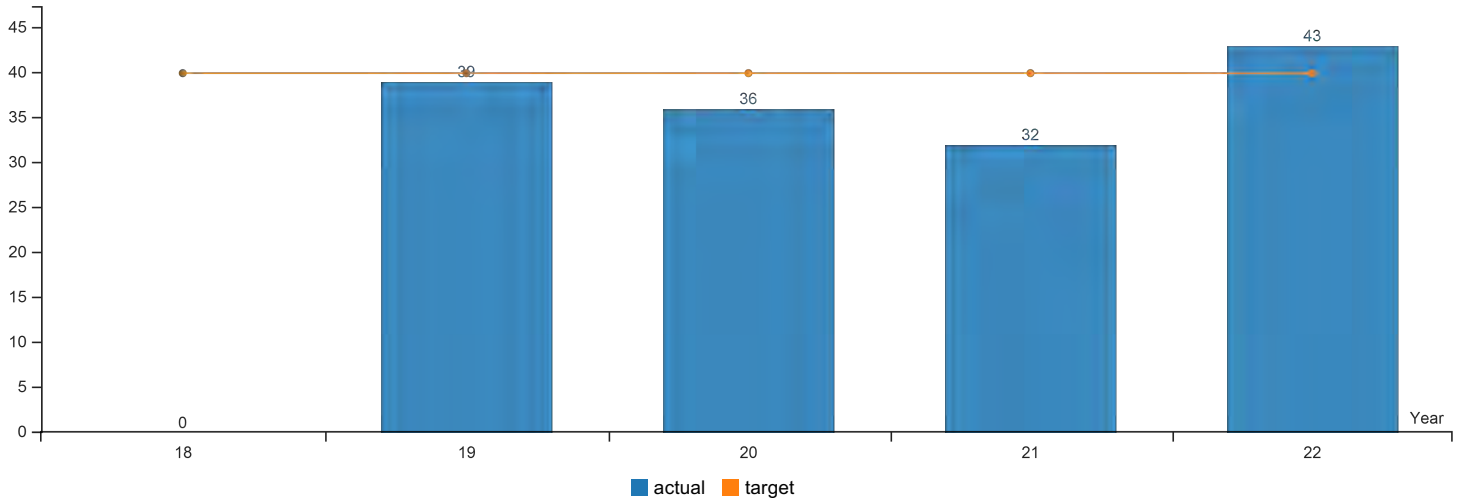
From July 1, 2021 through June 30, 2022, the average cost per square foot of new construction properties that completed construction during that period was $217, or 100% of the combined 2021 and 2022 national average construction costs per square foot as reported by RS Means data ($217). This meets the target of 100%. For properties that were preserved and went through significant rehabilitation, the average cost per square foot of that rehabilitation was $178, which is 169% of the combined 2021 and 2022 national average rehabilitation costs per square foot as reported by RS Means data ($105). This is above the target of 100%, which is a negative result.

Factors Affecting Results

Many requirements can increase costs in the development or rehabilitation of affordable housing, including but not limited to: paying workers prevailing wages, building to LEED standards, site work, design standards, the fluctuating costs and availability of materials, and locational factors. In addition, for many of our older projects needing rehabilitation we are finding the need to invest in large systems upgrades that would be less likely to have seen reflected in a normal market rehab that would be more aligned with the national average rehabilitation costs from RS Means. A large driver for the costs for rehabilitation projects over this period to be higher than average is likely due to the focus of rehabilitation and preservation offerings on those projects with multiple system failures putting tenant health and safety at risk. In addition, costs escalations were exacerbated by the COVID-19 pandemic, and its impact on supply chain and labor. Furthermore, we are using national RS Means data because statewide data is not available, but Oregon construction costs tend to be higher than the national average, especially in urban areas.

KPM #6	Affordable Rental Housing (Areas of Opportunity) - Percentage of affordable rental housing units funded with 9% Low Income Housing Tax Credits or HOME program funds that will be developed in high opportunity areas. High opportunity areas are defined as census tracts that meet two of the following three criteria: low poverty rate, below average unemployment rate, high ratio of jobs to labor force.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Affordable Rental Housing					
Actual	0%	39%	36%	32%	43%
Target	40%	40%	40%	40%	40%

How Are We Doing

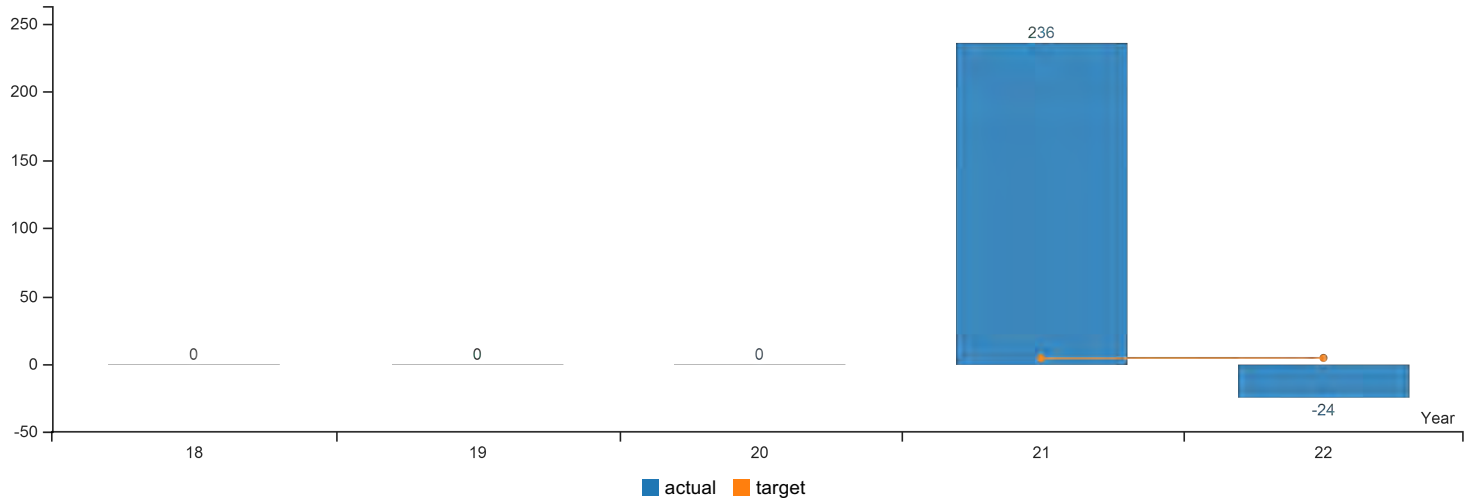
From July 1, 2021 through June 30, 2022, 43% of units funded with 9% Low Income Housing Tax Credits or HOME program funds will be developed in “high opportunity” census tracts according to the KPM definition of meeting two of three criteria. This is above the target of 40%. A fourth criterion, high scoring schools, is also used to evaluate “high opportunity” census tracts in a separate mapping tool. With the inclusion of this variable in the analysis, the percentage of units that will be developed in “high opportunity” census tracts increases to 52%.

Factors Affecting Results

Beginning in 2016, we provided points to 9% LIHTC and HOME applications that develop new units, or preserve existing units in high opportunity census tracts. This was done to encourage developers to create housing outside of high poverty census tracts, near employment opportunities, and near good schools. As developers have incorporated knowledge of these scoring incentives over time we are hopeful that we will continue to see sites located in high opportunity areas. However, as overall development costs continue to escalate it is possible that the added cost of more expensive land will serve as a deterrent, especially given that as required by the 9% LIHTC program, we also must provide points to applications for developments in qualified census tracts, which are higher poverty census tracts.

KPM #7	Affordable Rental Housing in Rural Areas - Percent increase in the number of affordable rental housing units that will be developed in rural areas. Rural areas are defined as: communities with population 15,000 or less outside of the Portland Urban Growth Boundary in counties within Metropolitan Statistical Areas (Benton, Clackamas, Columbia, Deschutes, Jackson, Josephine, Lane, Marion, Multnomah, Polk, Washington and Yamhill Counties) and communities with 40,000 population or less in the balance of the state.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Affordable Rental Housing in Rural Areas					
Actual				236%	-24%
Target				5%	5%

How Are We Doing

From July 1, 2021 through June 30, 2022, 24% of rental units approved for funding were in rural areas. The number of units funded in rural areas decreased by 34%, from 1,759 in FY 2021 to 1,153 in FY 2022. This rate of decrease was higher than the overall decrease in housing production for the state; statewide, there was a 21% decrease in the number of units funded in both rural and urban locations. This is below the target of a 5% increase, and below the target of 25% of the units being in rural areas.

Factors Affecting Results

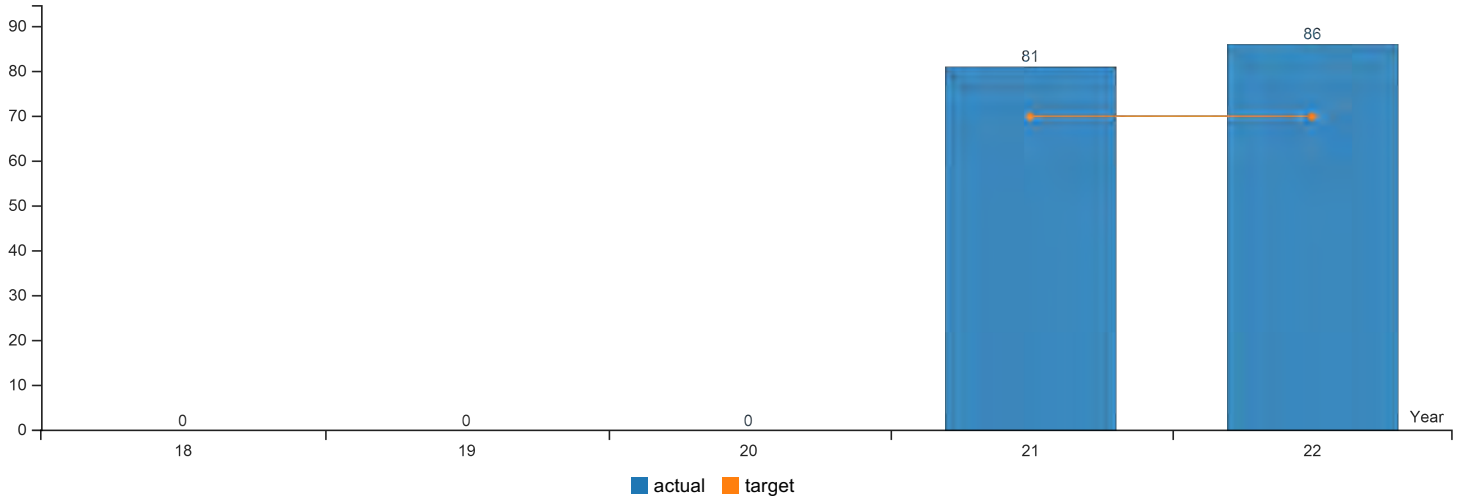
This is the second year we have tracked this KPM and this decrease was expected based on the FY 2021 numbers. Last fiscal year, there were historic levels of funding available and committed, leading to the agency more than doubling the number of units approved in Oregon and more than tripling the number of units approved in rural parts of the state. The passage of affordable housing bonds at Metro and in Portland have led to an influx of funding in the metropolitan areas, and a need for the state to invest more in the areas of the state that do not have those additional resources.

The agency's FY 2021 unit production data was an anomaly, as that historic rate of increase was not sustainable or expected over the long-term. The number of units funded in rural areas increased by 236%, from 523 in FY 2020 to 1,759 in FY 2021. This inability to keep pace with that level of growth bore out in FY 2022, with a decrease in both the overall number of units funded and rural units funded. The percentage of all units funded in rural areas does remain above what it was in FY 2019 (19%), at 24%. We recommend re-establishing the target for this KPM to align with the percentage of overall units that are located in rural areas. We can see in the provided data that the percent of units funded in rural areas as a percent of total units funded has gone from 19% in FY 2020, to 30% in FY 2021 and now to 24%. This indicates a real commitment to reaching more rural communities. Using these three points as a baseline, we would like to continue using this measurement, with a

target that 25% of the funded units be located in rural areas of the state.

KPM #8	Homeownership - Percentage of households at or below the county median family income served by the Oregon Bond Residential Loan program.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Homeownership					
Actual				81%	86%
Target				70%	70%

How Are We Doing

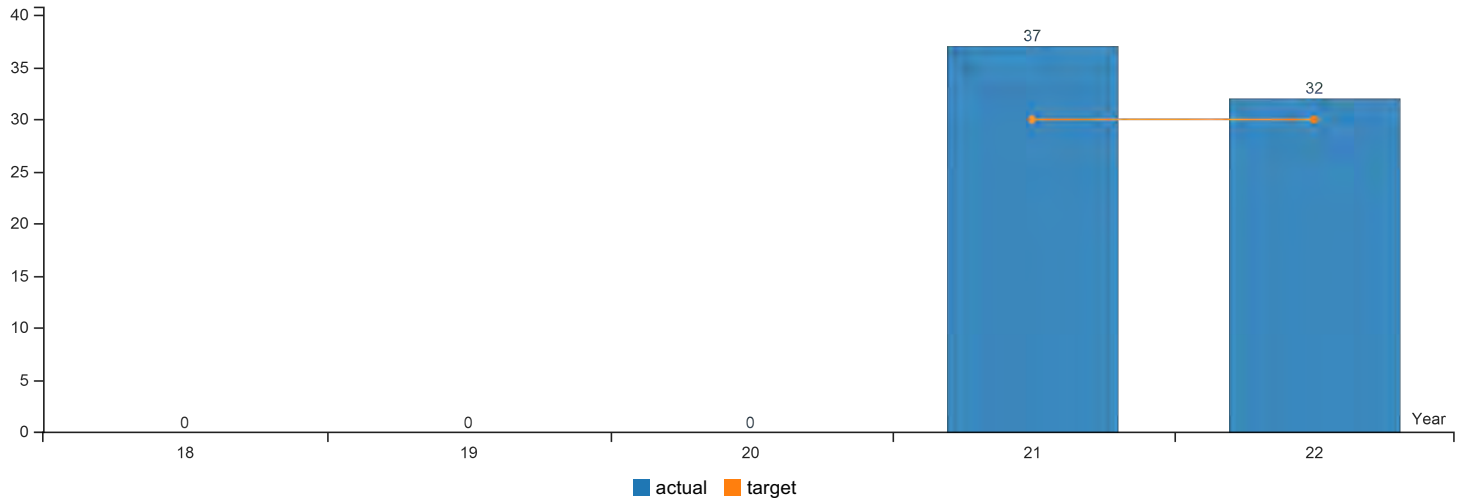
From July 1, 2021 through June 30, 2022, 86% of loans made through the Oregon Bond Residential Loan Program went to households at or below the county median family income. This is above our target of 70%.

Factors Affecting Results

The lowest income limits OHCS uses for the residential loan program is 100% of statewide median family income. The highest limit for a larger size household is 140% of statewide MFI or 140% of county MFI, whichever is greater.

KPM #9	Homeownership Services to People of Color - Percentage of people served by all OHCS homeownership programs who identify as people of color.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Homeownership Services to People of Color					
Actual				37%	32%
Target				30%	30%

How Are We Doing

From July 1, 2021 through June 30, 2022, 32% of clients served by our homeownership programs were Black, Indigenous, and People of Color (BIPOC). This is above our goal of 30%.

Factors Affecting Results

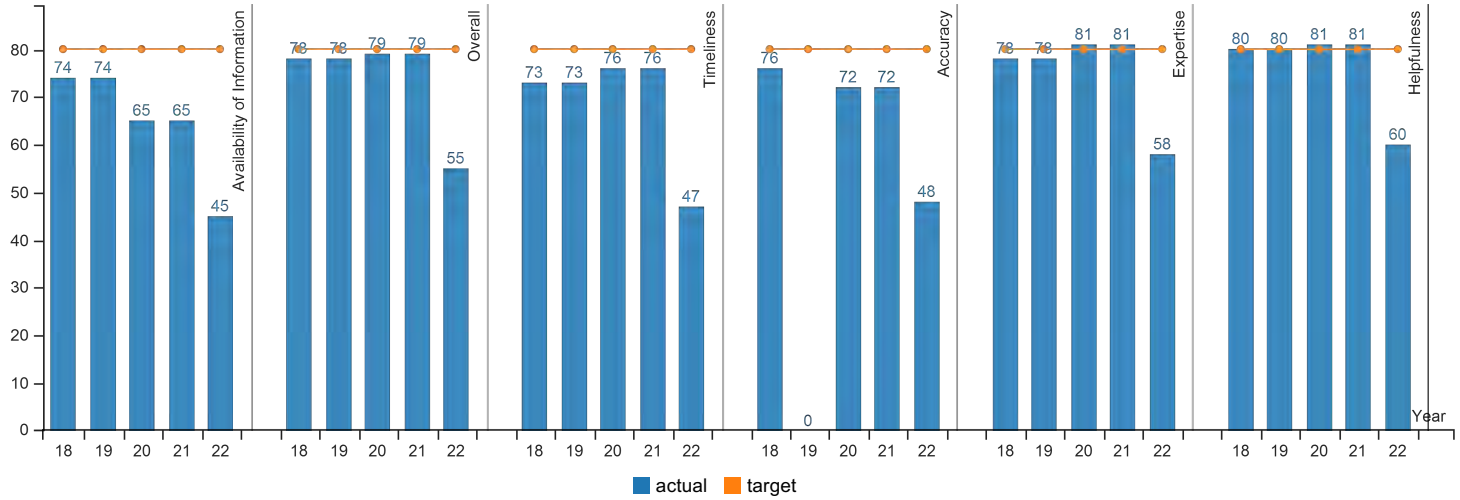
In previous years, we only looked at the percentage of borrowers or co-borrowers in our Oregon Bond Residential Loan (OBRL) program who identified as people of color for this KPM, but we are now collecting race and ethnicity data on clients served by the homeownership centers we fund, as well as recipients of our Down Payment Assistance (DPA) program, and the Oregon Foreclosure Avoidance (OFA) program, so we wanted to include them in our metric to better understand how all of our homeownership programs are reaching BIPOC communities.

There were 383 clients who were able to purchase homes through their work with the homeownership centers we fund with HOAP dollars and of those, 32% identified as people of color. Our Down Payment Assistance program served 156 clients in fiscal year 2022 and 53% of those clients were People of Color. The OBRL program reached 522 new homeowners in this fiscal year, 30% of whom were People of Color and the OFA program served 98 clients and 15% were People of Color. In fiscal year 2021 the Homeownership Division launched the Housing Assistance Fund (HAF), a program funded by the U.S Treasury to assist homeowners most at risk of foreclosure. This program launched it's pilot phase in November 2021, and from November 30, 2021 through June 30, 2022, 10 of the 33 approved applicants are People of Color. There were an additional 872 People of Color who received counseling and education at the homeownership centers funded by OHCS, making up 38% of total clients in the fiscal year. These clients were not included in the KPM calculation since they did not necessarily all purchase a home, but it is encouraging that such a high percentage of those receiving these services were from communities of color.

OHCS has been working to ensure that our partners are being more proactive in promoting the all of our homeownership programs to communities of color by encouraging partnerships with culturally-

specific organizations and expanding outreach efforts. Most recently, OHCS started using performance-based contracting with our lenders and partners to ensure that they serve and improve outreach to the BIPOC community. Partners had to submit a Request For Application to the Home Ownership division committing to serving their entire community with a focus on communities of color and hitting performance goals tied to the number of BIPOC individuals served. Homeownership is leading the Agency in this effort and is committed to refining this process over the coming years.

KPM #10	Agency Customer Service - Percentage of customers rating their satisfaction with the agency's customer service as "good" or "excellent": timeliness, accuracy, helpfulness, expertise, availability of information, overall.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2018	2019	2020	2021	2022
Availability of Information					
Actual	74%	74%	65%	65%	45%
Target	80%	80%	80%	80%	80%
Overall					
Actual	78%	78%	79%	79%	55%
Target	80%	80%	80%	80%	80%
Timeliness					
Actual	73%	73%	76%	76%	47%
Target	80%	80%	80%	80%	80%
Accuracy					
Actual	76%		72%	72%	48%
Target	80%	80%	80%	80%	80%
Expertise					
Actual	78%	78%	81%	81%	58%
Target	80%	80%	80%	80%	80%
Helpfulness					
Actual	80%	80%	81%	81%	60%
Target	80%	80%	80%	80%	80%

How Are We Doing

We performed our ninth customer service survey in 2022 and we received 121 complete responses. When asked to rate “the overall quality of service provided by OHCS”, 55% of respondents gave a positive answer (“Excellent” or “Good”). We conduct this survey every other year. This is below our target of 80%.

Factors Affecting Results

The results of the 2022 Customer Service Survey were significantly different than the 2020 survey results. After 2 years of launching and facilitating hundreds of millions of dollars of emergency programs in a short time, OHCS had to pivot our business practices and operations by becoming a direct service provider for these new programs. This change in business required OHCS to internally adjust and affected how we relate with our external partners and how we are perceived externally. Nearly all the poor or fair ratings were due to lack of satisfaction with federal emergency programs (this includes ERA and HAF). Other comments included dissatisfaction with OHCS changing prioritization for our notice of funding availability and how we score developers who are applying for affordable housing tax credit funding (LIHTC, HOME, etc.).

One important lesson the agency learned over the course of the pandemic was the importance of setting up customer service support for new public facing emergency response programs. OHCS has set up support lines for tenants and landlords in need of emergency rental assistance application support and has invested in interagency partnerships with 211 to increase the availability of information about foreclosure prevention and availability of federal and state resources.

OHCS received its highest ratings for “the helpfulness of OHCS employees”, and “the knowledge and expertise of OHCS employees”, with 60% and 58% of customers giving a positive rating on these factors respectively. The factor which the agency needs to focus on improving the most is “the availability of information at OHCS” with a positive percentage of just 45%.

OHCS works with hundreds of partners across the state across the housing continuum. While OHCS generally relies on partners to promote and deliver their services to local communities, OHCS does provide a wide variety of community supports, educational information and outreach. Sometimes there is a time lapse between when OHCS is updated about remaining availability of resources on the ground. OHCS will soon take part in an interagency council on homelessness to co-create ways to improve communication between the state, county, city and local providers in order to provide more timely information to the public about resource availability. The agency is actively building out and reformulating our stakeholder engagement and outreach to increase information sharing and partnerships with community members. This feedback will help inform our approach.

OHCS greatly values community input and takes feedback on performance seriously. While we appreciate that responders found our staff to be knowledgeable and helpful, we strive for excellence and will continue to incorporate feedback on ways the agency can improve access to information and program opportunities while strengthening community partnerships.

Audit Response Report

2021-012: Ensure financial and Federal Funding Accountability and Transparency Act reports are submitted
Federal Awarding Agency: U.S. Department of Health and Human Services
Assistance Listing Number and Name: 93.568 Low-Income Home Energy Assistance Program (LIHEAP)
Compliance Requirement: Reporting
Type of Finding: Material Weakness; Material Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
Anticipated Completion Date: June 30, 2022
OHCS actions: Finding resolved, OHCS corrected.

2021-013: Ensure documentation is maintained to support amounts reported and review of reports
Federal Awarding Agency: U.S. Department of Health and Human Services
Assistance Listing Number and Name: 93.568 Low-Income Home Energy Assistance Program (LIHEAP)
Compliance Requirement: Reporting
Type of Finding: Significant Deficiency; Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
Anticipated Completion Date: June 30, 2022
OHCS Actions: Finding has been resolved. Corrective actions completed.

2021-014: Establish controls to ensure information is readily available to assist in monitoring compliance requirements
Federal Awarding Agency: U.S. Department of Health and Human Services
Assistance Listing Number and Name: 93.568 Low-Income Home Energy Assistance Program (LIHEAP) Federal Award Numbers and Years: 2001ORLIEA, 2020
Compliance Requirement: Earmarking
Type of Finding: Significant Deficiency
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding has been resolved. Corrective actions completed.

2021-036: Strengthen controls to ensure subaward information is communicated
Federal Awarding Agency: U.S. Department of the Treasury
Assistance Listing Number and Name: 21.019 Coronavirus Relief Fund
Federal Award Numbers and Years: Unknown
2021 Compliance Requirement: Subrecipient Monitoring
Type of Finding: Significant Deficiency; Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: OHCS will strengthen its reporting and controls mechanism during the Master Grant Agreement (MGA) amendment process to ensure that all federal grant information is communicated to subrecipients as required. Finding resolved.

2021-037: Discontinue federal subawards to noncompliant subrecipients
Federal Awarding Agency: U.S. Department of the Treasury
Assistance Listing Number and Name: 21.019 Coronavirus Relief Fund
Federal Award Numbers and Years: Unknown; 2021
Compliance Requirement: Subrecipient Monitoring
Type of Finding: Noncompliance
Prior Year Finding: N/A
Questioned Costs: $4,426 (known); $415,997 (likely)
OHCS Actions: OHCS discontinued all new awards from May 2022 to September 2022 to noncompliant subrecipients. Noncompliant subrecipients were required to work with a 3rd party contractor to resolve their issues . Once issues were resolved and reviewed by OHCS staff, the constraint was released. Finding resolved.

2022-018 Controls are needed to ensure program expenditures are allowable
Federal Awarding Agency: U.S. Department of Housing and Urban Development
Assistance Listing Number and Name: 14.231 Emergency Solutions Grants Program (COVID-19)
Federal Award Numbers and Years: E-20-DW-41-0001, 2020 (COVID-19)
Compliance Requirement: Activities Allowed or Unallowed,
Allowable Costs/Cost Principles
Type of Finding: Material Weakness; Material Noncompliance
Prior Year Finding: N/A

Questioned Costs: $245,362 (known) (COVID-19)
OHCS Actions: Finding resolved. Corrective actions completed.

2022-019 Controls are needed to ensure subrecipients' compliance with equipment and real property requirements
Federal Awarding Agency: U.S. Department of Housing and Urban Development
Assistance Listing Number and Name: 14.231 Emergency Solutions Grants Program (COVID-19)
Federal Award Numbers and Years: E-20-DW-41-0001, 2020 (COVID-19)
Compliance Requirement: Equipment and Real Property Management
Type of Finding: Material Weakness; Material Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Partial corrective actions taken. Vehicle Purchase Request, Equipment Purchase Request, and Equipment/Vehicle Disposition Request Forms have been created. We are in the process of updating our guidance to enforce this requirement.

2022-020 Controls are needed to ensure buildings renovated for use as emergency homeless shelters are maintained as shelters for the period required.
Federal Awarding Agency: U.S. Department of Housing and Urban Development
Assistance Listing Number and Name: 14.231 Emergency Solutions Grants Program (COVID-19)
Federal Award Numbers and Years: E-20-DW-41-0001, 2020 (COVID-19)
Compliance Requirement: Special Tests and Provisions
Type of Finding: Material Weakness; Material Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding resolved. Corrective actions completed.

2022-021 Controls are needed to ensure compliance with level of effort requirements.
Federal Awarding Agency: U.S. Department of Housing and Urban Development
Assistance Listing Number and Name: 14.231 Emergency Solutions Grants Program (COVID-19)
Federal Award Numbers and Years: E-20-DW-41-0001, 2020 (COVID-19)
Compliance Requirement: Matching, Level of Effort, Earmarking
Type of Finding: Significant Deficiency; Noncompliance

Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Partial corrective actions taken. Monitoring staff has added this to the Program Compliance Checklist to ensure adherence to self-certification. Self-certification form is entering final stages of review.

2022-022 Documentation verifying subrecipients have not been suspended or debarred needs to be retained.
Federal Awarding Agency: U.S. Department of Housing and Urban Development
Assistance Listing Number and Name: 14.231 Emergency Solutions Grants Program (COVID-19)
Federal Award Numbers and Years: E-20-DW-41-0001, 2020 (COVID-19)
Compliance Requirement: Procurement and Suspension and Debarment
Type of Finding: Significant Deficiency; Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding resolved. Corrective actions completed.

2022-023 Controls need to be strengthened to ensure the required expenditures are spent timely.
Federal Awarding Agency: U.S. Department of Housing and Urban Development
Assistance Listing Number and Name: 14.231 Emergency Solutions Grants Program (COVID-19)
Federal Award Numbers and Years: E-20-DW-41-0001, 2020 (COVID-19)
Compliance Requirement: Special Tests and Provisions
Type of Finding: Significant Deficiency; Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Partial corrective actions taken. Additional positions are being filled to expand capacity to support timely tracking. We're also working with program to ensure spenddown plans exist and are supported/followed, and resources exist within programmatic areas as well to support this effort.

2022-024 Subrecipients need to be monitored to ensure compliance with procurement standards.
Federal Awarding Agency: U.S. Department of Housing and Urban Development
Assistance Listing Number and Name: 14.231 Emergency Solutions Grants Program (COVID-19)
Federal Award Numbers and Years: E-20-DW-41-0001, 2020 (COVID-19)
Compliance Requirement: Procurement and Suspension and Debarment

Type of Finding: Significant Deficiency; Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding has been resolved. Corrective actions completed.

2022-025 Perform fiscal monitoring for subrecipients administrative expenditures to ensure compliance.
Federal Awarding Agency: U.S. Department of the Treasury
Assistance Listing Number and Name: 21.023 Emergency Rental Assistance Program (COVID-19)
Federal Award Numbers and Years: ERA 1, 2021 (COVID-19)
Compliance Requirement: Activities Allowed or Unallowed;
Allowable Costs/Cost Principles
Type of Finding: Material Weakness; Material Noncompliance
Prior Year Finding: N/A
Questioned Costs: $121,463 (known) (COVID-19)
OHCS Actions: Finding has been resolved. Corrective actions completed.

2022-026 Implement program monitoring over client assistance payments to ensure compliance.
Federal Awarding Agency: U.S. Department of the Treasury
Assistance Listing Number and Name: 21.023 Emergency Rental Assistance Program (COVID-19)
Federal Award Numbers and Years: ERA 1, 2021; ERA 2, 2021 (COVID-19)
Compliance Requirement: Activities Allowed or Unallowed; Eligibility
Type of Finding: Material Weakness; Material Noncompliance
Prior Year Finding: N/A
Questioned Costs: $21,624 (known); $11,067,350 (likely) (COVID-19)
OHCS Actions: Finding Partially resolved. CAA Program Compliance reviews continue and are expected to be ongoing through the end of the year.

2022-027 Ensure Monthly and Quarterly reports are accurate and adequately supported.
Federal Awarding Agency: U.S. Department of the Treasury
Assistance Listing Number and Name: 21.023 Emergency Rental Assistance Program (COVID-19)
Federal Award Numbers and Years: ERA 1, 2021 (COVID-19); ERA 2, 2021 (COVID-19)
Compliance Requirement: Reporting
Type of Finding: Material Weakness; Material Noncompliance

Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding partially resolved. US Treasury has not reopened the portal to refile the quarterly report in question. Additional due diligence is being performed to ensure data files provided by the Research Section are preserved and align with the figures on any reports filed with US Treasury.

2022-028 Ensure Federal Funding Accountability and Transparency Act reporting is completed.
Federal Awarding Agency: U.S. Department of the Treasury
Assistance Listing Number and Name: 21.023 Emergency Rental Assistance Program (COVID-19)
Federal Award Numbers and Years: ERA 1, 2021 (COVID-19); ERA 2, 2021 (COVID-19)
Compliance Requirement: Reporting
Type of Finding: Material Weakness, Material Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding partially resolved. OHCS has attempted multiple times to submit the FFATA, however the award was never made available to report on within the system. OHCS has also reached out to US Treasury multiple times to confirm that we were not required to report but have yet to hear directly from US Treasury. OHCS was able to confirm and received a response from US Treasury that went to another state that grantees were not required to complete the FFATA on the federal reporting website as US Treasury was doing that on behalf of the recipient, and OHCS did share that correspondence with SOS. Although US Treasury has been nonresponsive, OHCS will continue to attempt to obtain a direct response from US Treasury for our own records.

2022-029 Ensure accessible documentation to evidence compliance with program requirements.
Federal Awarding Agency: U.S. Department of the Treasury
Assistance Listing Number and Name: 21.023 Emergency Rental Assistance Program (COVID-19)
Federal Award Numbers and Years: ERA 1, 2021 (COVID-19)
Compliance Requirement: Activities Allowed or Unallowed;
Allowable Costs/Cost Principles; Eligibility
Type of Finding: Material Weakness
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding partially resolved. OHCS had significant compliance monitoring staff turnover in FY22 leading to incomplete subrecipient monitoring reviews. OHCS completing these reviews would have ensured subrecipients had

adequate time to produce necessary documentation to evaluate compliance, or if not, subrecipients would have been required to take corrective actions. For fiscal compliance, OHCS hired a contractor to perform fiscal monitoring of federal funded Grantees. OHCS also hired fiscal staff to pre-FY22 levels, fully trained them, conducted coordinated working sessions, and reached out to the CAA network for discussions on improving processes. OHCS continues to work with the contractor for much needed assistance in monitoring of back log while internal staff move forward to allow for all monitoring to be back on schedule and coordinating both fiscal and program compliance during future fiscal years.

Program compliance employees have been hired and compliance efforts are underway. All providers will have internal compliance visits at regular intervals to ensure they have necessary documents and eligibility is being determined in compliance with program requirements. Additionally, regular and ongoing check-ins and trainings are being offered by program staff. Finally, program compliance teams are working with the Finance compliance team as well as a contracted expert to develop systems and processes in alignment with the Finance compliance team. As a result of program compliance efforts, a risk evaluation is being developed and incorporated into future contracting decisions.

Efforts in hiring and systemic investments in infrastructure, processes, and procedures in addition to partner communications have taken place to ensure agency readiness in the event another emergency occurs. As part of our commitment to continual learning, our OHCS research team is collaborating closely with university and national partners to analyze our ERA program data and findings to see what themes emerge for improvement both nationally and in Oregon.

2022-030 Ensure controls over administrative expenditure limits are properly designed and sufficiently detailed to ensure compliance.
Federal Awarding Agency: U.S. Department of the Treasury
Assistance Listing Number and Name: 21.023 Emergency Rental Assistance Program (COVID-19)
Federal Award Numbers and Years: ERA 1, 2021 (COVID-19); ERA 2, 2021 (COVID-19)
Compliance Requirement: Allowable Costs/Cost Principles
Type of Finding: Material Weakness
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding partially resolved. This is in progress. A budget to actuals tool is in development to provide sustainable tracking and reporting on administrative expenditures for all programs.

2022-031 Comply with subrecipient monitoring requirements.
Federal Awarding Agency: U.S. Department of the Treasury

Assistance Listing Number and Name: 21.027 Coronavirus State and Local Fiscal Recovery Fund
(COVID-19)
Federal Award Numbers and Years: OMB Approved No. 1505-0271, 2022 (COVID-19)
Compliance Requirement: Subrecipient Monitoring
Type of Finding: Material Weakness, Material Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding partially resolved. OHCS Central Services Division will develop a process on internal roles and responsibilities of determining subrecipient vs. vendor relationship.

2022-032 Ensure subrecipient risk assessments and fiscal monitoring are performed and required grant information is communicated timely to subrecipients.
Federal Awarding Agency: U.S. Department of Health and Human Services
Assistance Listing Number and Name: 93.568 Low-Income Home Energy Assistance Program
93.568 Low-Income Home Energy Assistance Program
(COVID-19)
Federal Award Numbers and Years: 2001ORE5C3, 2020 (COVID-19); 2102ORLIEA, 2021;
2102ORE5C6 , 2021 (COVID-19); 2202ORLIEA, 2022
Compliance Requirement: Subrecipient Monitoring
Type of Finding: Material Weakness; Material Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding has been resolved. Corrective actions completed.

2022-033 Ensure financial reports are submitted.
Federal Awarding Agency: U.S. Department of Health and Human Services
Assistance Listing Number and Name: 93.568 Low-Income Home Energy Assistance Program
93.568 Low-Income Home Energy Assistance Program
(COVID-19)
Federal Award Numbers and Years: 2002ORLIEA, 2020; 2102ORE5C6, 2021 (COVID-19)
Compliance Requirement: Reporting
Type of Finding: Material Weakness; Material Noncompliance
Prior Year Finding: 2021-012

Questioned Costs: N/A
OHCS Actions: Finding partially resolved. This is still in progress. Efforts continue for staff to obtain the correct access to file older reports.

2022-034 Ensure review of subrecipient requests for funds verifies immediate cash needs are supported.
Federal Awarding Agency: U.S. Department of Health and Human Services
Assistance Listing Number and Name: 93.568 Low-Income Home Energy Assistance Program
93.568 Low-Income Home Energy Assistance Program
(COVID-19)
Federal Award Numbers and Years: 2001ORE5C3, 2020 (COVID-19); 2102ORLIEA, 2021;
2102ORE5C6, 2021 (COVID-19); 2202ORLIEA, 2022
Compliance Requirement: Cash Management
Type of Finding: Significant Deficiency; Noncompliance
Prior Year Finding: N/A
Questioned Costs: N/A
OHCS Actions: Finding has been resolved. Corrective actions completed.

Appendix I: Racial Equity Toolkit

Section 1. Racial Equity Budget Impact Assessment Worksheet

Advancing racial equity in Oregon will take foundational reform. Racial disparities persist across key indicators of success including health, education, housing, and economic opportunity amongst others. A budget is a moral document, a statement of our state's priorities and a critical opportunity to advance racial equity. The Racial Equity Assessment Worksheet serves as a tool to apply a racial equity lens to the budget development process and assess how programs benefit and/or burden Tribal/Native American, Black/ African American, Latino/a/x, Asian, Pacific Islander, Arab/Middle Eastern/North African, Immigrant, and Refugee communities. The worksheet questions serve as a tool to deepen agencies' racial equity impact assessment for the programs (budgets) in consideration.

Step 1. Set Equity Outcomes and Define Impact

1. **Does your agency have an Equity Strategic Plan?** *(Please circle response)* **Yes** / No

While OHCS does not have Equity Strategic Plan, we do have our Statewide Housing Plan (SWHP) in which Equity and Racial Justice is both a guiding principle and a core priority in the plan. The SWHP is OHCS' roadmap for what we invest in and how we deliver key resources and programs to communities across the state. More specifically, the SWHP:

- Draws on quantitative and qualitative data to illuminate areas of need across the state and within specific communities;
- Communicates six priorities (Equity & Racial Justice, Homelessness, Permanent Supportive Housing, Affordable Rental Housing, Homeownership and Rural Communities) to build support and inspire coordinated action;
- Describes how OHCS will lead, fund, and support our partners on priority issues over the next five years; and
- Provides a framework and direction for OHCS to prepare annual work plans, set goals, monitor progress, and implement our priorities.

If so, what does your agency define as the most important equitable community outcomes related to the investment or program?

A priority in our Statewide Housing Plan (SWHP) is to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity. OHCS has identified **language access, capacity building and training and technical assistance (T&TA)** as opportunities to address some of the challenges experienced in many communities in Oregon, specifically for Tribal communities and Black, Indigenous, Latino/a/x, Asian-American and Pacific Islander communities. To advance equitable housing solutions, the state must invest in resources that can help remove these barriers.

As OHCS responds to needs and to deliver resources and programs that ensure Oregonians are safely and stably housed, we know we cannot equitably, effectively, or responsively do so without the many community-based organizations (CBOs), including culturally specific and culturally responsive organizations, and Tribal partners who are uniquely positioned to respond to specific local community needs. These groups work with diverse communities across the state, have the knowledge, expertise, and lived experience to meet the varying needs they see, and are on the front lines doing the work every day. They are also deeply involved in cross-system work such as health and housing, often navigating multiple state agencies with differing contracting and business requirements. It is crucial that we invest in the capacity and organizational health of these organizations, supporting their ability to meet their missions, ultimately serving diverse communities across the state.

2. **What is the program under consideration?**

Policy Package 103 Internal Infrastructure: Training, Technical Assistance & Access

This investment is designed to strengthen Oregon's social safety net by providing funds that will build the organizational capacity of our partners in housing, support their ability to move their mission-critical work forward that helps communities thrive and ensures the ecosystem of housing providers, including OHCS, are effectively addressing the most pressing housing issues we face with community accessibility at the core. This policy option package will help develop and fund agency-wide language access needs, training opportunities, and technical assistance. To best serve Oregonians, OHCS will expand partnerships with community-based organizations and Tribal entities to address the housing challenges facing Oregon effectively and responsively. This funding will help increase OHCS' ability to support these government and organizations and the diverse communities they serve.

3. **Which racial equity opportunity areas will the program primarily impact?** *(Bold all that apply)*

- Criminal Justice Reform and Police Accountability
- Economic Opportunity
- Education
- Environmental Justice/Natural Resources
- Health Equity
- ***Housing and Homelessness***
- Jobs/Employment
- Other

Are there impacts on:

- ***Contract/Procurement Equity***
- ***Culturally Specific Programs and Services***
- ***Immigrant and Refugee Access to Services***
- ***Inclusive Communications and Outreach***
- Workforce Equity
- Other:_____

Please explain your selection:

While this investment seeks to serve a wide range of housing-focused organizations, there will be specific impacts for culturally specific housing-focused organizations, rural and very rural housing-focused organizations. This includes:

- Direct allocation of ***grants*** to the nine federally recognized Tribal Nations to honor Tribal sovereignty and self-determination and to support maximum participation; and
- Multi-year ***grants*** to build the organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations

4. **What are the desired results and outcomes with this program?**

These capacity building investments will support community-based organizations to build and sustain their organizational competencies, strategies, systems, and structures to increase their readiness to receive housing resources both in the ability to compete and manage federal and state resources. When we're able to invest in more diverse organizations, we know we'll reach more diverse communities and better reach those on the margins.

Step 2. Analyze Data

5. **Does the program have different impacts within different geographic areas?**
   (Please circle response) Yes / **No**

6. **What are the racial demographics of those living in the area or impacted by the program?**

Oregon has a deeply racist history that continues to impact the racial demographics of the state to this day. As a state that began by instituting several black exclusionary laws, it continues to be one of the least diverse states in the country. However, the demographics are changing all over the state, even in rural areas. The Capacity Building and T&TA program will serve organizations across the state, and there will be direct grants to the nine federally recognized Tribal Nations in Oregon as well as to organizations led by Black, Indigenous, Hispanic/ Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations.

The overall demographics in the state from the 2020 US Census are below. White alone 74.8% (compared to 61.6% nationally)

- Black alone 2%
- Hispanic/Latino/a/x: 13.9%
- Asian alone 4.6%
- American Indian and Alaska Native alone 1.5%
- Native Hawaiian and Other Pacific Islander alone 0.5%
- Some Other Race alone 6.3%
- Two or More Races: 10.5%.

These numbers will not add up to 100% because Hispanic/Latino/a/x is an ethnicity and not a race and individuals who identify as Hispanic can also identify as any of the above races.

Growth rate in populations from 2010 to 2020 are:

- Native Hawaiian and Other Pacific Islander: 43.3%
- Asian: 37.7%
- Hispanic/Latino/a/x: 30.8%
- Black: 19.4%
- White: -1.1%

The diversity index is a tool used by the US Census to understand the likelihood that, if you select two individuals at random within a certain area, those 2 individuals will be of different races or ethnicity. The diversity index of Oregon overall is 46.1%. Jefferson and Washington Counties have two of the highest diversity indices in the state. Many of the other counties with the highest diversity indices are rural counties like:

- Jefferson: 56.6%
- Morrow: 53.8%
- Umatilla: 53.1%
- Malheur: 53%
- Hood River: 52%

These counties are seeing growing Hispanic/Latino/a/x and American Indian and Alaska Native populations.

7. **How are you collecting, reviewing, and analyzing demographic data to inform program decisions?**

OHCS continues to improve the way that we collect, review, and analyze demographic data at the Agency. We have created county profiles that explore demographic data and trends as well as specific housing and economic indicators disaggregated by race and ethnicity. This type of data allows us to ensure we understand where the largest disparities exist and where things might be improving or worsening for specific communities. Most of this data comes from publicly available, large datasets, which we know have biases and tend to undercount Black, Indigenous and People of Color communities. OHCS will also strive to look to data from the organizations we hope to serve with these funds and the communities they serve to ground truth and supplement that data.

In addition to the data mentioned above, OHCS is working towards ensuring we have demographic data on all the clients, tenants, and homeowners served by our programs and are transparent with that information. We now have public dashboards showing the demographics of clients served by the Oregon Emergency Rental Assistance Program, Energy Assistance programs, and almost all OHCS homeownership programs. We also have internal draft dashboards showing the demographics of clients served by most of our homeless services programs. We are working towards collecting demographic data on the tenants served in our affordable rental housing portfolio.

The needs data and program data we collect and analyze have helped OHCS understand how critical it is that we center racial equity in our work. Our listening sessions, surveys, and conversations with Community Based Organizations (CBO) and Culturally Specific and Responsive Organizations and Tribes have made it clear that our current system of funding organizations does not always work well for them and if we are going to rely on them to reach Black, Indigenous and People of Color communities, then they need additional capacity and training to be effective.

We do not yet know the specific data points we will collect and analyze as this investment moves forward, but we want to ensure we are working closely with the CBOs and Tribes we'll be serving with these funds to collectively build those systems. This investment includes funds to help OHCS do a better job of understanding who we are investing in, including understanding if they are culturally specific organizations or culturally responsive organizations, and which communities they serve. OHCS must build up these relationships to ensure we not only understand what they need to improve readiness, but also what agency-specific barriers we need to remove to better serve them.

OHCS wants the organizations we invest in to grow and be resilient. For example, if an organization loses staff, they should still be able to deliver services and effectively manage their funds, and we should be able to see that regular disbursement requests are being received, submitted, and approved. These are all pieces we will track. We also anticipate that every organization has a strategic plan in place, with which OHCS could use for reporting on progress towards their strategic objectives. Similarly, if an organization does not yet have a strategic plan in place, we can track how this investment helped them build their organizational strategy. Tracking for this investment will need to be flexible based on where organizations are in their planning and staffing.

OHCS will also track how many organizations are able to successfully access our funds. We will need to measure this across each of our programmatic divisions to ensure we are equitably distributing these funds.

8. **How are you notifying and educating constituents in the collection of this data and how it will be used?**

Throughout the process of creating this Policy Option Package (POP), staff have engaged with as many partners as possible on this investment. There was a survey sent out to our stakeholders with specific questions about the package and four different listening sessions have been conducted with:

- Federally recognized Tribes
- Culturally Specific Organizations
- Organizations serving the Latino/a/x population (conducted in Spanish)
- Affordable Housing Industry Anti Racism Collaborative (AHIARC)

We are summarizing the feedback we heard from these engagements and how they impact the final version of the POP that will be submitted to the Governor's office. We will continue to engage with these critical partners and stakeholders as the process moves forward.

If the Governor adopts this POP into their budget and the legislature approves the investment, then we will work even more closely with these partners to design the program and decide the appropriate data to collect that shows progress towards meeting our shared outcomes.

9. **How is demographic data being woven into program decision-making? Will this data, or a version of this data, be incorporated into the agency's open data efforts, so that constituents may view and understand this dataset?**

The data we ultimately collect if this investment is approved and funded will be shared in either a public report and/or an interactive dashboard designed and reviewed in collaboration with the partners we have engaged in this process. This data should be part of the Agency's open data plan. We want to be transparent about how these funds are used and if we are meeting our outcomes or not. If we are not being successful in meeting our outcomes, we will need to course correct with the assistance of those we hope to serve through this investment.

Step 3. Determine Benefit and/or Burden

10. **Who benefits from the program, both directly and indirectly?**

Tribal organizations, culturally specific (CSOs) and culturally responsive (CROs) housing-focused organizations, and rural and very rural housing-focused organizations will directly benefit from this investment. The communities served by these organizations will benefit indirectly.

11. **Who will be burdened from the proposal?**

OHCS needs to consider the ways in which we rely on Tribal organizations and CSOs to help us deliver on our Equity and Racial Justice priority in our Statewide Housing Plan and serving communities that have been intentionally and generationally impacted by racist and inequitable policies and practices and under resourcing. In most programs, we have not invested as much, if at all, in their sustainability and resiliency as compared to other investments we've made in the past. If we don't center the feedback and needs of Tribal organizations and CSOs, we risk these funds not making it to the organizations who are solving some of the deepest disparities in community.

12. **How does the program increase or decrease racial equity? Does the program have potential unintended racial equity consequences? What benefits may result?**

OHCS believes this investment in capacity building, particularly for Tribes, Black, Indigenous, Asian-American and Pacific Islanders, will increase racial equity because we will be directly investing in the organizational health and sustainability of organizations serving communities who have been most impacted by racist and inequitable policies. It will be important to be intentional and specific in building out the implementation plan for this investment so that we prioritize Tribes and Black, Indigenous and People of Color-led organizations for these investments. If we don't prioritize these organizations, we run the risk of negatively impacting their sustainability by continuing to rely on them to help us meet our goals without investing in them to do so. As we invest in the capacity and organizational health of these organizations and support their ability to meet their missions, we will ensure we effectively and equitably serve diverse communities across the state.

Section 2. Guiding Questions to Operationalize Racial Equity

Below are some guiding questions to apply the Diversity, Equity, and Inclusion (DEI) Action Plan strategies in all development and implementation State of Oregon's policy, practice, budget, program, and service decisions.

Inclusive Communications

1. **How do we ensure our communications and messaging are getting to all Oregonians?**

This investment is critical as a portion of the funds will build OHCS' infrastructure for increased language accessibility. OHCS does not yet have an agency-wide policy that helps programs proactively budget for language access needs, and staff often must respond to language access requests reactively, potentially leading to lack of compliance due to insufficient budget. This work actively focuses on closing the gap for Tribal and Black, Indigenous and People of Color communities by ensuring equitable access to information and resources. Additionally, we need to assess whether we have internal barriers to language access for staff and grantees and understand what tools, processes and resources should be in place. In order to do this, this investment will include funds to:

- Develop and fund contracts with translation and interpretation services and for culturally specific organizations to review and assess existing practices.
- Develop procedures that lead to greater confidence in compliance with federal, state and ADA requirements.
- Update the OHCS' Limited English Proficiency (LEP) data and agency plan. There are four factors that must be considered in developing a plan to provide language assistance to LEP persons. These factors include:
    1. Demographics of the population served
    2. Frequency of contact with LEP persons
    3. Nature and importance of program activities or services
    4. Identification of financial and personnel resources needed to the meet needs of LEP persons
- Develop and implement an agencywide ASL policy to support internal and external meetings. This will require a needs assessment and dedicated resources.

2. **Who are the communities being left behind and how do we connect with those communities? What processes are in place for:**

    ☐ **Translating and interpreting agency communications?**

    ☐ **Ensuring that ADA requirements are met or exceeded?**

    ☐ **Communicating with people who may be unable to read, lack access to the internet, and/or need information through alternate media?**

    ☐ **Working with trusted messengers and local leaders to communicate with communities?**

    ☐ **Seeking early input to inform the development of communications materials?**

OHCS currently has a contract to support translation, which we have prioritized for wildfire recovery needs and emergency rental assistance and homeowner assistance customer-based material. This contract provided translation services for messaging and communications, social media titles and captions, fact sheets, the application and website, and live Spanish translations. While this contract has allowed OHCS to begin addressing the issues of accessibility through language access, there is more work to be done to ensure our agency is fully language accessible, including building our capacity to communicate with people who may be unable to read, lack access to the internet, and/or need information through alternate media.

As noted above in question 1, a portion of this investment will go to build OHCS' infrastructure for increased language accessibility, including funds to assess whether we have internal barriers with language access for

grantees and to understand what tools, processes and resources should be in place.

Data Collection and Data-informed Decision-Making

1. **Are we collecting, reviewing, and analyzing demographic data to inform mitigation measures, communication strategies, and targeted investments?**

   Yes, OHCS has been collecting demographic data. As discussed in more detail in Section 1: Step 2, Question 7, this helped us decide to make this investment in the first place, specifically targeted investments in the nine federally recognized Tribes, Culturally Specific Organizations, and rural and very rural organizations. Publicly available data from the Census Bureau and the US Department of Housing and Urban Development (HUD) clearly shows that Black, Indigenous and People of Color communities are disproportionately experiencing housing instability and homelessness. We know CSOs, Tribes, and rural and very rural organizations are not accessing our funding resources as often, including our existing capacity building and technical assistance and training resources. We did quite a bit of engagement in creating this Policy Option Package to understand why they are not applying for and accessing these resources. The feedback from that engagement directly informed the way this investment was structured.

2. **How are these data being woven into decision making?**

   This question was answered in more detail in Section 1: Step 2, Questions 7 and 9.

   The needs data and program data we collect and analyze helped OHCS understand how critical it is to center racial equity in our work. Our listening sessions, surveys, and conversations with Community Based Organizations and Culturally Specific and Responsive Organizations and Tribes make it clear that our current system of funding organizations does not always work well for them and if we are going to rely on them to reach Black, Indigenous and People of Color communities, then they need additional capacity and training to be effective.

   We do not yet know the specific data points we will collect and analyze as this investment moves forward. In alignment with data and research justice, OHCS will work closely with the CSOs and Tribes we'll be serving with these funds to collectively build those systems. This investment includes funds to help OHCS do a better job of understanding who we are investing in, including understanding if they are culturally specific organizations or culturally responsive organizations, and which communities they serve. OHCS must build up these relationships to understand what they need to improve readiness and agency-specific barriers we need to remove to serve them better.

3. **Who is interpreting the data?**

   While creating this POP, there was an internal team with Equity, Diversity, and Inclusion (EDI), Research, Affordable Rental Housing Policy and Planning, Homeless Services, and Public Affairs staff who:
   - Gathered a baseline inventory of the capacity building and training and technical assistance investments we made in the past and the types of organizations those have gone to
   - Designed and analyzed a survey to gather feedback on this POP
   - Collaborated on designing the various listening sessions and meetings that were held with partners on this investment
   - Provided critical analysis of the feedback and takeaways from those sessions.

   If the Governor adopts this POP into their budget and the legislature approves the investment, then we will work even more closely with these partners to design the program and collectively decide on the most appropriate data to collect to show progress towards meeting our shared outcomes. Our hope is that we can meet with a group of partners and stakeholders regularly to review and interpret that data and course correct if outcomes are not being met.

4. **Is the data being used to impact systems rather than define people?**

   Our ultimate goal with this investment is to change the way OHCS invests in capacity building and training and technical assistance, as well as to understand the ways in which existing mechanisms and processes for providing funding presents barriers to the nine federal recognized Tribes, to organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations. We want to build a system that serves these organizations better, so they can better serve their communities and remain resilient and sustainable organizations.

5. **Was there a community engagement or other outreach process in the creation of this data system, collection methodology, or standard?**

   We do not yet have a data system, collection methodology, or standard for this investment, as it has not yet been approved or implemented. Our intention is to have robust community engagement around program implementation if this investment is ultimately approved. We have committed to the partners we've engaged with around the creation of this POP that we would continue to work with them during the implementation phase and a piece of implementation will be specific to our data collection and analysis efforts.

6. **Will this data be made publicly available as open data to support the state's vision for transparency?**

   Yes, the plan is to create a dataset to be available as open data to ensure transparency throughout this process.

Community-Informed Policy and Partnerships

1. **How are we ensuring we have representation of voices across race, ethnicity, culture, color, Tribal membership, disability, gender, gender identity, marital status, national origin, age, religion, sexual orientation, socio-economic status, veteran status, and immigration status? And geographically?**

OHCS used our Training and Technical Assistance survey to reach a diverse and wide array of partners to gather feedback on how we shape the ask. We focused on deeper engagement via listening sessions with Tribes, rural housing-focused stakeholders and housing-focused organizations led by and serving Black, Indigenous, Latinx, Asian-American and Pacific Islander communities to hear specific feedback about the needs they're seeing in their communities. While ongoing engagement with these groups will be needed, we believe the investment is reflective of the various voices we've heard from.

2. **What are the ways we engage agency equity leaders and communities in decision-making currently?**

Beginning in 2018 ahead of the 2019-21 budget development, OHCS experienced huge increases to our budget as a result of new and increased engagement with our partners and stakeholders. We continue to build on this engagement. Despite these increases and expanded program responsibility, OHCS' permanent staff have not grown proportionally to support deeper engagement work. This growth, while very exciting and necessary to meet the state's housing needs, have been challenging amid transition.

In addition to a mismatch of program growth and staff capacity, OHCS is also transitioning in its role of program administration. In response to COVID-19, OHCS is moving from a nearly exclusive "pass through" resource administrator and funder that worked primarily behind the scenes to a direct service provider. As this transition continues it will move us closer and in more direct relationship with community and those who use our programs. Although we are not yet well positioned to do the necessary deep and broad engagement this transition and our commitment to racial equity demands, the community engagement and racial equity impact statement process speeds up prioritizing, strategizing, and investments in this area.

OHCS believes that as we expand our capacity to engage more with diverse communities, we can build engagement into implementing this critical investment and build pathways to hold ourselves accountable to the outcomes of this investment.

3. **Whose voices and perspectives are not at the table? Why?**

OHCS knows that while we have increased our engagement efforts with communities related to decision-making, we are still not fully reaching some voices and perspectives, including LGBTQIA2S+ people, and people with disabilities. This is due to both internal staff capacity and our need to learn more and outreach to the organizations serving these communities.

4. **What can we do to ensure they are part of our decision-making process?**

We must invest time and resources in understanding who the array of housing-focused organizations is. This means spending time with leaders and community members to listen to needs and suggestions on goals and outcomes we should focus investment on. OHCS commits to ongoing and transparent engagement.

5. **What are the barriers that keep communities from participating in decision-making?**

Often, we are not transparent about where and how decision-making happens in at OHCS, so communities don't know when or how to engage. Generally, we have asked for feedback to support decision-making, but never go back to community to share how their feedback did or didn't impact decisions and why, which breaks trust. We also ask communities to share feedback, come to meetings, etc., without compensating them for the time and expertise they've shared with us. A lack of coordination between state agencies causes communities and organizations to navigate multiple meetings with various agencies, without considering the impact this has on the time and repetition of information they share with us. OHCS has had conversations with state agency partners, including the Oregon Health Authority and the Oregon Department of Human Services, about the need for increased collaboration.

6. **How are we ensuring that we provide access to and address the needs of:**
    - **Language?**
    - **Technology?**
    - **Physical accessibility?**
    - **Adequate support and preparation?**
    - **Financial support?**

As we planned for our various methods of engagement in this process, we thought of ways to increase accessibility and cultural relevancy. This included everything from session design that incorporates different ways to gather feedback and support diversity of participation styles (i.e., small group breakouts, use of interactive feedback gathering tools, presentation vs. group discussion, etc.) to use of interpreters, and translating materials. We also considered and included ways for people to talk about why this investment matters for them and the people they serve so that we can elevate and incorporate that framing and messaging in the investment itself.

Resource Allocation and Accessibility

1. **How are we ensuring that forms of response/relief/benefit/resource/budget allocation are:**

It is important to note that some of these questions will/can be more robustly answered in the implementation phase, once we know if we get this investment ask and how much we will receive. The thoughts shared are based on our current thinking.

- **Going directly to the communities who need it?**

Based on demographic data collection and engagement this investment will include:

Direct allocation of ***grants*** to the nine federally recognized Tribes to honor Tribal self-determination and to support maximum participation; and

Multi-year ***grants*** to support building the organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations

- **Accessible regardless of disability or status?**

Funds will be available to housing focused organizations, including organizations serving people with disabilities.

Ahead of meetings we will ask invitees if any accessibility accommodations are needed and be sure to meet the needs identified. Before selecting in-person meeting venues, OHCS will ensure the space is ADA accessible. We will send meeting invites well in advance to allow people time to prepare and ensure the invite text is large and easy to read. Finally, include a statement letting individuals know that they can request accommodations (such as ASL or captioning) for the meeting and ensuring that our websites are safe and accessible for people with disabilities.

- **Accessible regardless of language?**

OHCS will ensure all materials used for engagement and communication about the investment are translated in the top five most common languages spoken in Oregon. We will also do our best to provide translation services and alternate formats, including ASL, in our efforts.

- **Compliant with the ADA requirements?**

Ahead of meetings we will ask invitees if any accessibility accommodations are needed and meet the needs identified. Before selecting in-person and online meeting venues, OHCS will check for maximum ADA accessibility. We will send meeting invites well in advance to allow people time to prepare and ensure the invite text is large and easy to read. Finally, we will include a statement in all communications letting individuals know that they can request accommodations (such as ASL or captioning) for the meeting.

- **Accessible regardless of access to technology?**

Ahead of virtual meetings we will ask invitees if there are any technology or accessibility needs or challenges. We need to consider and find ways to engage with people who may be unable to read, lack access to the internet, and/or need information through alternate media.

- **Supporting, consulting, and/or partnering with tribes?**

We will continue to work with our Tribal Liaison and engage with the Tribal Housing Workgroup to ensure this investment is meeting the specific needs raised by our Tribal partners.

- **Accessible regardless of geographic location including rural Oregonians?**

As noted above, a portion of these funds will include multi-year ***grants*** to support building the organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, ***and/or rural and very rural serving organizations.***

- **Being prioritized for communities already living on the margins (e.g., older adults, gender, ethnic, and racial minorities, immigration status, socio-economic status)?**

Based on demographic data collection and engagement this investment will include:

Multi-year ***grants*** to support building the organizational infrastructure and capacity of organizations led by Black, Indigenous, Latino/a/x, Asian American and Pacific Islander people, and/or rural and very rural serving organizations

2. **Are we using strategies that are culturally specific and responsive to address the distinct needs of Oregonians? If not, what resources or community partners can we consult with to develop culturally specific and responsive strategies?**

Throughout our engagement efforts we've had the opportunity to engage with various culturally specific and responsive groups, some of whom are new relationships for our agency. If the Governor adopts this POP into their budget and the legislature approves the investment, we anticipate working closely with these groups to ensure design and implementation of this investment is responsive to the needs identified.

3. **Are our programs and services providing reasonable accommodations in compliance with the ADA to Oregonians? If not, what resources or partners can we consult with to develop strategies to better support people with disabilities?**

Funds will be available to housing focused organizations, including organizations serving people with disabilities. We anticipate working closely with these groups to ensure the design and implementation of this investment is responsive to the needs identified and inclusive of strategies to support people with disabilities.

Evaluation

1. **What measurable outcomes are most important to our historically and currently underserved communities?**

These capacity building investments will support the development of competencies, strategies, systems, and structures to increase community organizations' readiness to receive housing resources. This investment will also increase their organizational sustainability and resiliency.

2. **How will impacts be documented and evaluated?**

OHCS wants the organizations we invest in to grow and be resilient. For example, if an organization loses staff, they can still deliver services and effectively manage their funds, and regular disbursement requests are being received submitted and approved. These are all pieces we will track. We also anticipate that every organization has a strategic plan in place, with which OHCS could use for reporting on progress towards their strategic objectives. Similarly, if an organization does not yet have a strategic plan in place, we can track how this investment helped them build their organizational strategy. Tracking for this investment will need to be flexible based on where organizations are in their planning and staffing.

OHCS will also track how many organizations are able to successfully access our funds. We will measure this across each of our programmatic divisions to equitably distribute these funds.

3. **How will our communities participate in the evaluation process?**

Accountability to our partners is critical to the success of this investment and OHCS knows that our agency partners at the Oregon Department of Human Services (ODHS) are asking for a similar investment with their partners, inclusive of standing up a capacity building workgroup/Black, Indigenous, Latino/a/x, and People of Color (BIPOC)-focused advisor group through a Legislative Concept. While this investment does not ask for funds specifically to stand this group up, OHCS anticipates staff participating in this workgroup, particularly around evaluating the impact of this investment. Throughout both phases of this investment, in addition to ongoing community engagement, OHCS will conduct an internal racial equity analysis to consider the unintended impacts of the implementation plan and how we deploy funds using the OHCS Racial Equity Analysis Tool (REAT).

4. **Are we achieving the anticipated outcomes?**

If the Governor adopts this POP into their budget and the legislature approves the investment, we anticipate working closely with partners to ensure the design and implementation of this investment is responsive to the needs identified, and that we are meeting the outcomes we've set.

5. **Are we having measurable impact in the communities?**

If the Governor adopts this POP into their budget and the legislature approves the investment, we anticipate working closely with partners to ensure the design and implementation of this investment is responsive to the needs identified, and that the investment is having the impact we anticipated.

6. **How are we consistently communicating our efforts with our communities**

and demonstrating our results?

As we've developed this investment ask, we've committed to our partners that we will be transparent and consistent in our communication, including sharing how we've used the feedback shared to shape the ask. We've also shared the engagement we've done thus far. This is the beginning of what will be ongoing engagement from design to implementation to evaluation.

The learning has parallels: we've learned from our partners how we can strengthen this specific investment ask, and we are learning how to incorporate ongoing engagement as regular practice that allows us to truly live our values of making our Agency more racially just and equitable.

7. **How do we collect and respond to feedback?**

If the Governor adopts this POP into their budget and the legislature approves the investment, we anticipate building on the relationships formed with partners and CBOs to create an ongoing feedback loop on implementation to ensure OHCS understands specific needs and desired outcomes. This ongoing engagement is the foundation for our ability to consistently collect and respond to feedback.

8. **How do we use these results to continually reevaluate and improve our efforts?**

The use of our Racial Equity Analysis Tool (REAT) will be critical to ensuring we are using the results to regularly evaluate and improve our efforts. OHCS will conduct an internal racial equity analysis to ensure we are considering the unintended impacts of how we build the implementation plan and how we deploy funds utilizing the OHCS Racial Equity Analysis Tool (REAT).

9. **How are we ensuring these partnerships do not exploit the communities we seek to engage?**

It will be important for us to incorporate the following strategies in engagement and implementation to ensure we are not exploiting communities we hope to engage:

- Ensure that engagement points in OHCS fund offerings are intentional, well designed, and represent opportunities where they can meaningfully inform decisions;
- Consider compensation for engagement, look for guidance to ensure consistent approach;
- Ensure engagement does not lead to overpromising requested resources do not materialize in the Governor's Recommended Budget or if the Legislative Branch does not fund initiatives;
- Share how feedback was used to inform the budget, and implementation, and ensure that our words and actions are aligned - check-in, adjust and be flexible, be clear about goals and evaluate ourselves; and
- Increase attention to our communications strategies to ensure consistent messages, identify very specific decision points and well-defined topics for engagement.

10. **How will we operationalize equity and create accountability systems?**

Accountability to our partners is critical to the success of this investment and OHCS knows that our agency partners at the Oregon Department of Human Services (ODHS) are asking for a similar

investment with their partners, inclusive of standing up a capacity building workgroup/Black, Indigenous, Latino/a/x, and People of Color-focused advisory group. While this investment does not ask for funds specifically to stand this group up, OHCS anticipates staff working closely with ODHS on participation in this workgroup. Throughout both phases of this investment, and in addition to ongoing engagement, OHCS will conduct an internal racial equity analysis to ensure we are considering the unintended impacts of how we build the implementation plan and how we deploy funds utilizing the OHCS REAT.

11. **How will we ensure adequate capacity to implement strategies as outlined?**

These funds would be administered and led by a Capacity Building and T & TA Coordinating section in partnership with OHCS' programmatic divisions and would be comprised of three positions: a Program Analyst 4 (PA4), a Program Analyst 3 (PA3), and an Administrative Specialist 2 (AS2). The PA4 will manage the multi-year grants to culturally specific/responsive and/or rural/very rural serving organizations with their role being to support program building, design, and implementation, as well as cross-agency collaboration and partner engagement. The PA3 will manage agency specific contract to support the phased approach and barrier assessment with their role being to support program building design and implementation and contract management. OHCS currently has a half-time Tribal Liaison (OPA3) housed within the Equity, Diversity, and Inclusion (EDI) Office, and would anticipate bumping this role to a full-time Tribal Liaison position. The Tribal Liaison will manage the Tribal-specific grants with their role being to support program building, design, and implementation, as well as cross-agency collaboration and Tribal engagement. The AS2 will work with the PA4, PA3 and Tribal Liaison to support program coordination and establishing and maintaining procedures and records. The PA4, PA3 and Tribal Liaison roles would also be working with our Procurement team, and DOJ as needed in Phase 1 of this investment, as well as working closely with programmatic division staff who have a wealth of program knowledge and can help ensure that we are not only internally coordinated on this investment, but also have the capacity we need to implement our strategies. Additionally staffing embedded throughout the Agency Request Budget will support integration throughout OHCS programs.

PROPOSED SUPERVISORY SPAN OF CONTROL REPORT

In accordance with the requirements of ORS 291.227, (Oregon Housing & Community Services) presents this report to the Joint Ways and Means Committee regarding the agency's Proposed Maximum Supervisory Ratio for the 2021-2023 biennium.

Supervisory Ratio for the last quarter of 2021-23 biennium

The agency actual supervisory ratio as of 2/16/23 is 1:9

The Agency actual supervisory ratio is calculated using the following calculation;

_____40_____ = _____35_____ + _____6_____- (____1____)
(Total supervisors) (Employee in a supervisory role) (Vacancies that if filled would perform a supervisory role) (Agency head)

_____375_____ = _____273_____ + _____102_____
(Total non-supervisors) (Employee in a non-supervisory role) (Vacancies that if filled would perform a non- supervisory role)

The agency has a current actual supervisory ratio of-
1:_____9_____ = _____375_____ / _____40_____
(Actual span of control) (Total non - Supervisors) (Total Supervisors)

When determining an agency maximum supervisory ratio all agencies shall begin of a baseline supervisory ratio of 1:11, and based upon some or all of the following factors may adjust the ratio up or down to fit the needs of the agency.

← Narrow Span		Wide Span →
High	**RISK TO PUBLIC/EMPLOYEE SAFETY**	Low
Dispersed	**GEOGRAPHIC LOCATION(s) OF SUBORDINATES**	Assembled
Complex	**COMPLEXITY OF DUTIES/MISSION**	Not complex
Low	**BEST PRACTICES/INDUSTRY STANDARDS**	High
Small	**AGENCY SIZE/HOURS OF OPERATION**	Large
Many	**NON AGENCY STAFF/TEMPORARY EMPLOYEES**	Few
High	**FINANCIAL RESPONSIBILITY**	Low
← More Supervisors		Fewer Supervisors →

Ratio Adjustment Factors

Is safety of the public or of State employees a factor to be considered in determining the agency maximum supervisory ratio? Y/N

Explain how and why this factor impacts the agency maximum supervisory ratio upwards or downward from 1:11-

Is geographical location of the agency's employees a factor to be considered in determining the agency maximum supervisory ratio? Y/N

N/A

Is the complexity of the agency's duties a factor to be considered in determining the agency maximum supervisory ratio? Y/N

Explain how and why this factor impacts the agency maximum supervisory ratio upwards or downward from 1:11-

OHCS is responsible for administering over a billion dollars of federal and state housing tax credits each biennium, which are not seen in the budget. In addition, OHCS is one of a few state agencies that issues its own bonds, including direct revenue bonds and pass-through bonds. Both types of bonds are subject to multiple federal requirements to qualify for exemption from federal income taxes. When bond funding is layered with other funding sources in an affordable housing development, the requirements become even more complicated.

In addition to current funds, the department is also responsible for compliance and monitoring responsibilities for many programs that no longer have active funding. Most affordable housing developments have three or more types of funds to make the project viable, and each source of funding could have different restrictions for tenant incomes, populations served, and affordability periods. These restrictions can last for 60 years or more, and staff must know each of these expired programs as well as the current ones.

To make things even more challenging, many funding sources have multiple allowable uses, and the allowable uses of both state and federal funding are expanding and becoming even more complex. This is true across the continuum of the department's programs, from homeless services, to housing financing and development, to homeownership. Moreover, the interconnectedness of these areas is becoming more critical in the current housing crisis. For example, homeless services funding sources are used to acquire real estate to use for shelters, and housing development funds are paired with funds for rent subsidies. This requires integrated statewide policy work and alignment of OHCS funding sources with other state, local, and private resources.

For all of these reasons, OHCS requires managers who know a few programs and all of their intricacies, and who manage a smaller staff of professionals. Forcing managers to oversee programs where they do not have the capacity to become well informed could result in risk to the agency's funds, the state's bond rating, the integrity of housing developments, and services to low-income Oregonians.

Are there industry best practices and standards that should be a factor when determining the agency maximum supervisory ratio? Y/N

N/A

Is size and hours of operation of the agency a factor to be considered in determining the agency maximum supervisory ratio? Y/N

N/A

Are there unique personnel needs of the agency, including the agency's use of volunteers or seasonal or temporary employees, or exercise of supervisory authority by agency supervisory employees over personnel who are not agency employees a factor to be considered in determining the agency maximum supervisory ratio? Y/N

N/A

Is the financial scope and responsibility of the agency a factor to be considered in determining the agency maximum supervisory ratio? Y/N

Explain how and why this factor impacts the agency maximum supervisory ratio upwards or downward from 1:11-

When factoring in leveraged funds that OHCS administers which includes tax credit equity, pass-through bond proceeds, and other OHCS administered funds not included in the formal Legislatively Adopted Budget, OHCS's all funds budget exceeds $6.5 billion/biennium. However, those funds are administered by a total of 375 staff. The scale and complexity of the financial resources requires OHCS managers to be subject matter experts which limits the number of employees that can be supervised.

Additionally, OHCS is one of the only agencies who issues bonds. This is an extremely complex process which requires regular work with DOJ. Debt service and bond costs encompass activities related to the agency's bond-financed loan programs and include issuance of bonds to finance multifamily and single-family mortgage loans, bond issuance costs, and asset-protection costs associated with foreclosures and acquired properties. The agency has extreme responsibility to be responsible and timely with all of these costs, or risk jeopardizing the state's credit rating.

Based upon the described factors above the agency proposes a Maximum Supervisory Ratio of 1: 7.

Unions Requiring Notification: SEIU

Date unions notified: 2/21/23

Submitted by: _____ Date:_____

Signature Line _____ Date _____

Signature Line _____ Date _____

Signature Line _____ Date _____

Signature Line _____ Date _____

Oregon
Governor Tina Kotek

Housing and Community Services
North Mall Office Building
725 Summer St NE, Suite B
Salem, OR 97301-1266
PHONE: (503) 986-2000
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www.ohcs.oregon.gov

May 24, 2023

Affirmative Action Manager
Diversity, Equity and Inclusion Office of the Governor
900 Court St. NE, Ste. 254
Salem, OR 97301

Submitted via email affirmative.action@oregon.gov, rosa.klein@das.oregon.gov.

Dear Rosa,

I am pleased to provide you with the Oregon Housing and Community Services (OHCS) Affirmative Action Plan for the 2023-2025 biennium. The agency will continue with our initiatives for our agency and as a service provider for state government.

OHCS is committed to having a workforce that reflects the diversity of our customers and ensures our workplace is a welcoming, inclusive, and respectful place to work. Our agency fully supports the inclusion of all protected groups into our workforce. We are committed to recruiting, hiring, training, and promoting persons in all job classifications regardless of race, color, religion, national origin, age, sex, sexual orientation, marital status or a physical or mental disability.

OHCS is committed to creating and maintaining a work environment and culture which values and utilizes diversity and that is free from harassment based on protected class.

If you have any questions, please contact me at 503-986-0971 or Laura Deleon, HR Director, at 503-986-7228.

Sincerely,

Andrea Bell
Director
Oregon Housing and Community Services

OHCS Affirmative Action Plan 2023-2025



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Agency Overview

Oregon Housing and Community Services (OHCS) is the state's affordable housing finance agency and community services program administrator. OHCS administers federal and state programs that fund multifamily affordable housing development, fund residential mortgages for first-time homebuyers, fund foreclosure prevention, and support antipoverty programs, people experiencing homelessness, energy assistance, and community services.

Mission

We provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for residents of Oregon.

Vision

All Oregonians have the opportunity to pursue prosperity and live free from poverty.

Values

- Compassion
- Collaboration
- Dedication
- Equity
- Integrity
- Leadership

Key Contacts

OHCS Director
Andrea Bell
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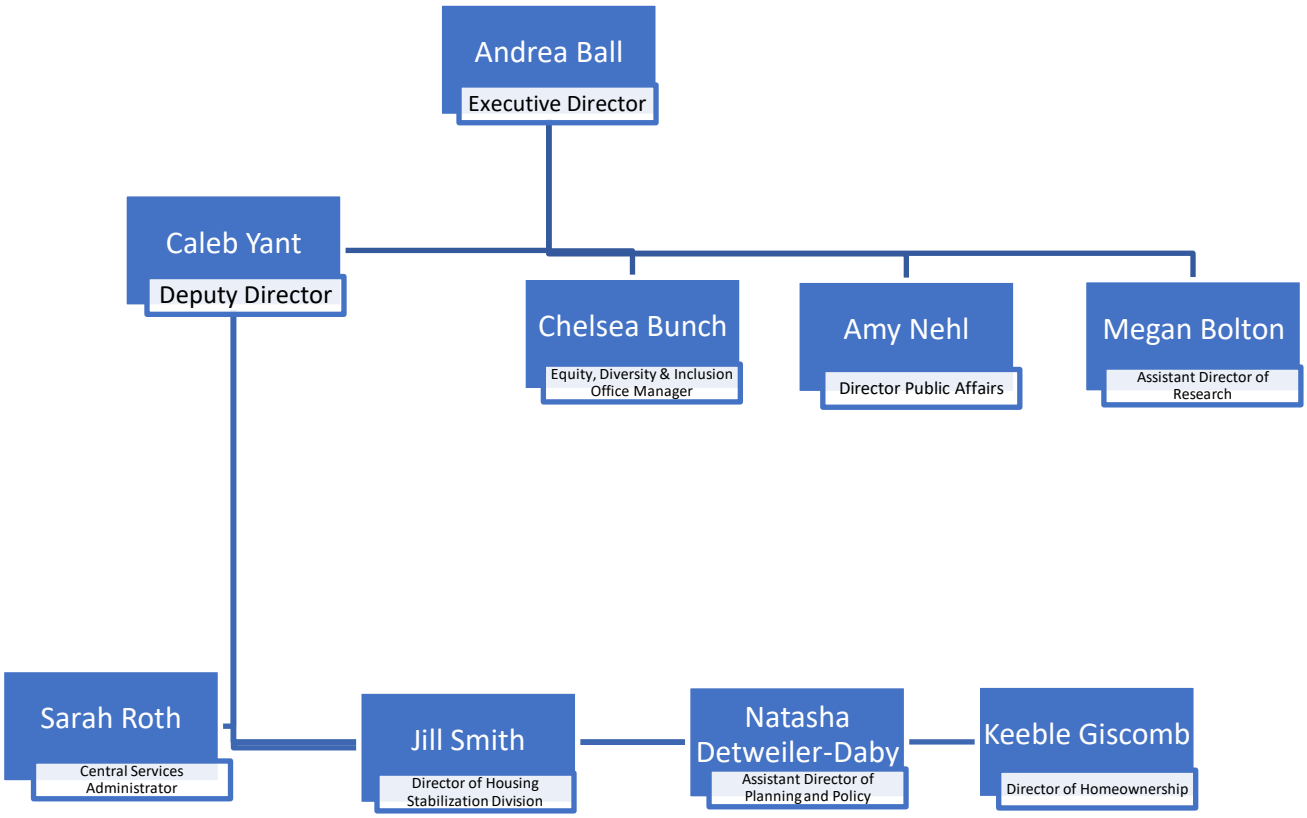
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OHCS Human Resources Director
Laura Deleon
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Equity, Diversity & Inclusion Officer
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503-383-6245
Chelsea.Bunch@hcs.oregon.gov

Finance and Procurement Manager
Sandra Flickinger
503-986-2147
Sandra.Flickinger@hcs.oregon.gov

OHCS Organizational Chart



Affirmative Action Policies

Agency Polices

Applicable OHCS Affirmative Action Policies are accessible to all employees via the OHCS internal website with links listed below:

OHCS Equal Employment Opportunity/Affirmative Action Policy 20.010.02

OHCS Reasonable Accommodations Policy 20.010.01

State Employment Resources

Statewide Affirmative Action Policies are accessible to all employees and partners via the DAS webpage and the links listed below:

ADA and Reasonable Accommodation Policy *(Statewide Policy 50.020.10)*

Discrimination and Harassment Free Workplace - *(Statewide Policy No. 50.010.01)*

Veterans Preference in Employment (*40-055-03*)

Equal Opportunity and Affirmative Action Rule *(105-040-0001)*

Executive Order 17-11: Relating to Affirmative Action and Diversity and Inclusion

Current Employee Relocation *(Statewide Policy 40-055-10)*

Employment of Returning Retirees *(Statewide Policy 40-090-01)*

Limited duration appointments *(Statewide Policy 40-025-02)*

Recruitment and Selection *(Statewide Policy 40-010-02)*

Reemployment *(Statewide Policy 40-080-01)*

Temporary Appointments *(Statewide Policy 40-025-01)*

Transfers *(Statewide Policy 40-045-01)*

Unclassified Service Employment and Termination *(Statewide Policy 40-035-01)*

Federal Employment Law Resources

The Federal Affirmative Action Title VII Resource Guide provides links and detailed information for the following federal employment laws:

Age Discrimination in Employment Act of 1967 (ADEA)

Disability Discrimination Title I of the Americans with Disability Act of 1990

Equal Pay and Compensation Discrimination Equal Pay Act of 1963, and Title VII of the Civil Rights Act of 1964

Genetic Information Discrimination Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA)

National Origin Discrimination Title VII of the Civil Rights Act of 1964

Pregnancy Discrimination Title VII of the Civil Rights Act of 1964

Race/Color Discrimination Title VII of the Civil Rights Act of 1964

Religious Discrimination Title VII of the Civil Rights Act of 1964

Retaliation Title VII of the Civil Agency Affirmative Action Policy

Sex-Based Discrimination Title VII of the Civil Rights Act of 1964

Sexual Harassment Title VII of the Civil Rights Act of 1964

Executive Order 11246 elaborates on Equal Employment Opportunity law as it applies to government contractors.

Complaint Process

The State of Oregon is committed to maintaining a discrimination and harassment free workplace. It is the policy of the State of Oregon to create and maintain a work environment that is respectful, professional, and free from inappropriate workplace conduct. OHCS has established procedures in place to receive, investigate, and act upon internal complaints involving OHCS employees. The purpose of this procedure is to promptly address concerns regarding potential violations of the DAS Discrimination and Harassment Free Workplace Policy, 50.010.01, the DAS Maintaining a Professional Workplace Policy, 50.010.03, and alleged violations of state and federal law.

Documentation. A complaint may be made orally or in writing. An oral or written complaint should contain the following:

- The name of the complainant and the name of the person that was subjected to the alleged discrimination, workplace harassment, sexual harassment, workplace intimidation, or sexual assault if they are not the same person.
- The names of all parties involved, including witnesses.

Official Complaint Form

Other Reporting Options

Filing a complaint with the Office of Human Resources does not prevent an employee from filing a complaint with the Bureau of Labor and Industries (BOLI), or the United States Equal Employment Opportunity Commission (EEOC).

Penalties. Employees found to have engaged in inappropriate workplace behavior, will be counseled, or depending on the severity of the behavior, may be subject to discipline, up to, and including dismissal.

Retaliation. OHCS does not tolerate any form of retaliation against individuals who file a complaint, participate in an investigation, or report discrimination, workplace harassment, or inappropriate workplace conduct.

OHCS Contact for Complaints

Senior HR Business Partner
Denise Kraxberger
503-689-2257
Denise.Kraxberger@hcs.oregon.gov

Roles for Implementation

All OHCS employees are required to complete the online DAS-CHRO training – Preventing Discrimination and Harassment in The Workplace. New employees must complete this training within two weeks of their start date. Each employee will complete the training annually.

OHCS Executive Director, Andrea Bell

The Executive Director commits OHCS to a policy of equal employment opportunity and is active in the attainment of the Agency's Affirmative Action goals, objectives, and initiatives. They hold OHCS administrators and management staff accountable for understanding and articulating the Affirmative Action Policy, commitment, and goals, and producing the Affirmative Action plan. This is assessed during the annual performance evaluation cycle. They are held accountable through their annual evaluation from the Governor. They will ensure compliance with all applicable federal and state laws, rules, and regulations regarding equal employment opportunity. They will deal directly with reported actions that are contrary to the policies and procedures outlined in the Affirmative Action Plan.

OHCS Executive Team

The Executive Team includes the Executive Director, Deputy Director, Director of Homeownership, Director of Affordable Housing, Director of Housing Stabilization, Equity, Diversity & Inclusion Officer, Central Services Administrator, and Director of Public Affairs.

Executive team members are responsible for the full implementation of the Affirmative Action Plan within their area of responsibility, including:

- Establish a positive climate for program success.
- Make a place where employees can thrive, succeed, and look forward to coming to work each day knowing they have a safe and respectful place to work, free from discrimination and harassment.
- Review personnel practices and procedures including training programs, recruitment, hiring and promotion patterns to identify possible roadblocks to equal employment opportunity and upward mobility; and then take appropriate remedial action to support the OHCS workforce philosophy.
- Directly engage with culturally and socially diverse organizations, OHCS partners and other local community stakeholders to promote OHCS employment opportunities. Conduct specific outreach with Black, Indigenous, and Persons of Color (BIPOC) organizations and communities. This should include BIPOC, women, and emerging small businesses, Veterans groups and organizations of the LGBTQIA2S+ community.
- Hold regular discussions with managers, supervisors, and employees to be certain that the Affirmative Action Plan is understood and implemented.
- Ensure the evaluation of manager and supervisor performance considers their commitment to Affirmative Action efforts and results.

OHCS Managers and Supervisors

The OHCS managers and supervisors have primary responsibility for the success of the Affirmative Action Plan through their direct supervisory role. Managers and supervisors are responsible for implementing the Agency's Affirmative Action Plan including:

- Becoming familiar with the details of the Affirmative Action Plan as they apply to the programs, sections, or units within their area of responsibility.
- Monitoring progress of hiring and promotions in relation to the Affirmative Action goals:
    - Brief all new employees on the plan
    - Ensure readily available access of the plan for reference
    - Discuss the plan and progress achieved at staff meetings
    - Provide information, resources and training regarding the plan, Equal Employment Opportunity (EEO) and the prohibition of discrimination and harassment
    - Periodically review hiring and promotion patterns, training opportunities, and work assignment in order to work collaboratively with the Office of Human Resource Solutions to ensure freedom from stereotyping persons with protected class status that could limit their access to jobs for which they are qualified.
    - Take steps to become involved in outreach programs to encourage and develop diverse applicant pools for current and future vacancies.
- Attend and encourage employees to attend diversity, inclusion and service equity trainings, presentations, and Equity Council meetings.
- Create a working environment, which encourages all employees to achieve their full potential. Address career development opportunities by establishing consistent Performance & Accountability check-ins on a regular basis and reviewing employee training and career plans.
- Maintain a professional attitude and an inclusive work environment, free of harassment and other forms of discrimination.
- Take responsible action to prevent harassment and discrimination of employees.
- Work collaboratively with the Office of Human Resource Solutions to provide reasonable accommodations for qualified employees with disabilities through the engagement of the interactive process.

Human Resources Solutions

The Human Resource Solutions (HRS) Director serves as, designates, and works in collaboration with the HRS team members to fulfill the role of the Agency Affirmative Action Officer as defined in compliance with the spirit of the Governor's Affirmative Action Office. The HRS Director is responsible for partnering with OHCS leadership on the implementation of the Affirmative Action Plan.

The OHCS HRS team provides human resources consultation and support to all the various work units/sections of the agency and includes the responsibility to investigate all discrimination and

harassment claims and complaints that employees file with their supervisor, manager, DAS CHRO or the Office of Human Resources. Further, OHCS HRS:

- Leads the development and monitoring of the OHCS biennial Affirmative Action Plan.
- Publicize, distribute, and train managers and supervisors on the expectations for implementing the plan.
- Assists the agency in identifying problems or improvement areas.
- Works in collaboration with the Equity, Diversity & Inclusion Office, the Equity Council and equity committees to develop affirmative action programs. This includes internal and external communication programs about the Affirmative Action Plan according to the Governor's Equity Office recommendations.
- Maintain statistical information of race, gender, and disabilities obtained through analysis of state personnel data. Provide analysis and recommend goals with timelines and develop programs to achieve those goals.
- Monitor goals initiated to remedy areas of underutilization.
- Provide feedback to executives, managers, and supervisors on affirmative action progress.
- Ensure investigations and resolutions of all discrimination and harassment complaints are conducted in compliance with OHCS procedure in a timely manner.
- Report to and update the Deputy Director and/or Director on all complaints.

2021-2023 AFFIRMATIVE ACTION PROGRESS REPORT

This section indicates progress towards program goals and strategies presented in the 2019-2021 Affirmative Action Plan.

Goal #1: Increase Employee Engagement

Strategy

HR will administer an Employee Engagement Survey by July 2021 and achieve an 80% response rate from employees. A follow-up pulse survey will be conducted and will monitor the changes to the initial survey. These results will serve as a means to measure progress of engagement strategies administered by the agency.

HR will utilize monthly reports from the Workday system to track and report trends in employee turnover rates by July 2021. HR will develop an effective agency-wide offboarding procedure and administer an exit survey for each separating employee. Identify the number of times separating employees report "manager" and/or "poor leadership" as their reason for leaving OHCS in the exit survey.

By January 2022, managers and supervisors will meet one-on-one with employees in trial service every two weeks, and regular service employees every quarter (every three months) to document structured check-ins in Workday.

By January 2022, managers and supervisors will meet one-on-one with employees annually to review and maintain Individual Development Plans (IDP) that capture job performance, acknowledge achievements, identify professional advancement opportunities, and document training and career plans.

OHCS will sponsor the creation of a Veterans Employee Resource Group by January 2022 to create a safe space for Veterans to meaningfully connect, collaborate, and network around military and Veteran culture. OHCS is also interested in creating Employee Resource Groups for employees who identify as Black, Indigenous and People of Color (BIPOC) in an effort to ensure an inclusive and supportive workplace for BIPOC staff.

Progress

HR administered a baseline Employee Engagement Survey in March 2021 using Gallup Access, which was a contract that was secured through a small procurement process. The response rate was 80%.

We issued a pulse survey in November 2021 to monitor the effectiveness of our change management efforts and ongoing agency-wide education around the Gallup Q12 philosophy and guidance. We saw an increase in overall engagement of .28% from the initial survey to the second one and maintained a similar response rate.

Because we saw a significant change, a Gallup contract for 3 additional years was purchased to consistently monitor engagement on a continuous basis.

HR has been exploring exit interview data in Workday to review trends in employee turnover. The information shared with our executive leaders in the form of raw data. We have yet to analyze the results and predict trends within specific supervisory structures.

HR has formalized an effective offboarding procedure and administers the Workday exit interview. We have not analyzed the number of times employee's select "manager" or "poor leadership" as their reason for exiting the agency because of our current HRS team's capacity restraints.

Managers are required to complete their quarterly Performance & Accountability check-ins with their staff. The agency has completed 57% of their check-ins as of 8/1/2022. We are now requiring quarterly check-ins, so annual check-ins are no longer a requirement.

OHCS has created Affinity Groups for Asian American Pacific Islander, which was expanded in 2022 to include BIPOC employees, and a White Learning space. At this time, there are no active Veterans Employee Resource Groups. We plan to continue coordinating with the Equity Diversity & Inclusion (EDI) office to continue with these efforts.

Goal #2: Build Workforce Equity, Diversity & Inclusion Proficiency

Strategy

OHCS has chartered a new Equity Committee Structure, which includes the Equity Council, Diversity & Inclusion (D&I) Best Practices, Professional Equity, Growth and Empowerment (PEGE), Equity Lab, and the Data Equity Workgroup (DEW). Part of PEGE's work, specifically, is to curate a training series on equity, racial justice, diversity and inclusion. This will create a safe and professional environment where people of all backgrounds and cultures can thrive.

Goals for training and education may include:

- Increase cultural responsiveness among co-workers, partners and service recipients.
- Educate and inform co-workers and partners about historical and present-day racial, cultural, and social oppression that was and still is practiced in the State of Oregon.
- Offer pathways for improving awareness and skills for employees and managers at all levels to promote equity and interrupt racial injustice; and
- Inform and transform employee development, training, programs and policies.

Progress

The Equity Committees meet regularly, and the committee leaders are currently developing a process for the third recruitment cycle to add more agency staff into the committees. However, we are still developing the process in which new employees can apply to be a part of the

committee, what the process looks like when a co-chair steps down and becomes a regular committee member and determining what the process will be when someone wants to move from one committee to another.

In addition to the Equity Committees, OHCS has begun leadership training for equity committee chairs and supervising managers provided by a group of consultants with the Center for Equity & Inclusion. A few select staff members, chosen by the EDI Office, have been charged with being the planning team for this cohort. The goal is to gain a cohesive understanding amongst agency leadership and to build capacity on equity concepts to be able to clearly communicate and establish racial justice and equity goals within the agency and program areas. We have not created a consistent feedback process to determine how leadership is responding to the training curriculum but anticipate doing so over the next year.

Goal #3: Expand Results-Based Monitoring & Evaluation

Strategy

Create and maintain a system to analyze OHCS programs and practices and remove identified barriers to access opportunity within OHCS programs to ensure equitable outcomes. This includes improving OHCS's ability to track, analyze, and measure performance and progress towards equity goals through standardization of data collection and enhancing data analysis of program utilization.

OHCS plans to hire a contractor in 2021 to develop a Results-Based Monitoring & Evaluation system to tie program investments and staff activities to long-term outcomes and impacts. "M&E Champions" will be selected from each section to help codify outcome metrics in order to ground the agency's work and ensure staff activities support Oregonian's long-term needs. Specific training for M&E Champions will be administered in 2021, and staff will begin working in cross-functional teams to drive this project forward starting July 2021. The Equity Committees will also be available for consult, provision of feedback and support the centering of equity and racial justice within the process and outcomes.

OHCS Staff (Executive Team, EDI Officer, HR, and Equity Council & Committees) will begin auditing the goals set forth in this Affirmative Action Plan by September 2022. They will also collaboratively draft and approve future Affirmative Action Plans starting September 2022.

Progress

The M&E Core Team meetings were initially scheduled and a M&E Steering Committee was in development. However, this work was put on hold in deference to projects deemed mission critical during Operation Follow-Through. Operation Follow Through (where, as agency leadership assessed initiatives and made difficult choices on what had to be postponed/cancelled to ensure our mission critical initiatives were achieved), M&E was postponed and eventually cancelled. No consultant was ever hired, at this point in time there are no plans to restart that initiative. It remained on hold while the initiative to improve project management coordination was moved forward.

We are planning for Results-Based Monitoring strategy in our next Statewide Housing Plan, considering our focus on community engagement, however that effort will be led by Public Affairs Division and that work plan hasn't yet been created.

Demographic Analysis

Supervisors

The tables below include the demographic analysis [1]of all supervisory personnel within OHCS. All data is this analysis is effective as of June 30, 2022.

Table 1: Supervisors by Ethnicity

Race/Ethnicity	**Percentage**	**Count**
Asian	5.13%	2
Black/African American	5.13%	2
Hispanic/Latino	10.26%	4
White	71.79%	28
American Indian or Alaska Native	2.56%	1
Two or more Races	5.13%	2
Grand Total	**100.00%**	**39**

The majority of Supervisory Managers at OHCS primarily identify as White. There are a total of nine (9) BIPOC managers.

Table 2: Supervisors by Gender

Gender	**Percentage**	**Count**
Female	64.10%	25
Male	35.90%	14
Grand Total	**100.00%**	**39**

Individuals who identify as Female represent the predominant gender of OHCS Supervisory Managers.

Table 3: Supervisors by Veteran Status

Veteran Status	**Percentage**	**Count**
Not a Veteran	100%	39
Veteran	0	0.0%
Grand Total	**39**	**100.00%**

There are currently no Veteran Supervisors represented within the agency.

[1] Note: No Supervisory Managers had self-reported a disability as of the effective date of this data.

Workforce

The following tables include the demographic information of the entire OHCS workforce broken down by job category.

Table 4: Job Categories by Race/Ethnicity

	Administrative Support		Officials and Administrators		Professionals		Skilled Craft Workers		Technicians		Total	
Race/Ethnicity	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**
American Indian or Alaska Native	7.1%	2	2.7%	1	1.5%	3	0.0%	0	0.0%	0	0.0%	6
Asian	10.7%	3	5.4%	2	5.6%	11	0.0%	0	0.0%	0	6.1%	16
Black or African American	3.6%	1	5.4%	2	2.6%	5	0.0%	0	0.0%	0	3.0%	8
Hispanic or Latino	10.7%	3	10.8%	4	9.7%	19	0.0%	0	0.0%	0	9.8%	26
I do not wish to answer.	3.6%	1	0.0%	0	3.1%	6	0.0%	0	0.0%	0	2.7%	7
Native Hawaiian or Other Pacific Islander	0.0%	0	0.0%	0	1.5%	3	0.0%	0	0.0%	0	1.1%	3
Two or More Races	7.1%	2	5.4%	2	5.1%	10	0.0%	0	0.0%	0	5.3%	14
White	57.1%	16	70.3%	26	70.9%	139	100.0%	1	100%	1	69.7%	184
Total	100.0%	28	100.0%	37	100.0%	196	100.0%	1	100.0%	1	100.0%	264

Table 5: Job Categories by Gender

	Administrative Support		Officials and Administrators		Professionals		Skilled Craft Workers		Technicians		Total	
Gender (Binary Options)	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**
Female	11.05%	19	14.53%	25	74.42%	128	0.0%	0	0.0%	0	63.47%	172
Male	4.05%	4	14.14%	14	78.79%	78	1.01%	1	1.01	1	36.53%	99
Total	100.0%	23	100.0%	39	100.0%	206	100.0%	1	100.0%	1	100.0%	271

Table 6: Job Categories by Veteran Status

	Administrative Support		Officials and Administrators		Professionals		Skilled Craft Workers		Technicians		Total	
Veteran Status	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**
Not a Veteran	100%	28	100%	37	93.9%	184	0%	0	100.0%	1	95.06%	250
Veteran	0.0%	0.	0.0%	0	6.1%	12	100%	1	0.0%	0	4.94%	13
Total	100.0%	28	100.0%	37	100.0%	196	100.0%	1	100.0%	1	100.0%	263

Table 7: Job Categories by Generation

	Administrative Support		Officials and Administrators		Professionals		Skilled Craft Workers		Technicians		Total	
Generation	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**
Generation Z (1997 - Current)	3.6%	1	0.0%	0	2.0%	4	0.0%	0	0.0%	0	2.3%	6
Millennials (1981 - 1996)	42.9%	12	27.0%	10	36.2%	71	0.0%	0	0.0%	0	35.2%	93
Generation X (1965 - 1980)	42.9%	12	51.4%	19	44.4%	87	0.0%	0	0.0%	0	44.7%	118
Baby Boomers (1947 - 1964)	10.7%	3	21.6%	8	16.8%	33	100.0%	1	100%	1	17.4%	46
Traditionalists (1917 - 1946)	0.0%	0	0.0%	0	.5%	1	0.0%	0	0.0%	0	.4%	1
Total	100.0%	28	100.0%	37	100.0%	196	100.0%	1	100.0%	1	100.0%	264

Table 8: Job Categories by Disability Reporting

	Administrative Support		Officials and Administrators		Professionals		Skilled Craft Workers		Technicians		Total	
Disability Reporting	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**	**Percent**	**Number**
No Reported Disability	100%	28	100.0%	37	96.9%	190	100.0%	1	100.0%	1	97.7%	258
Reported Disability	0.0%	0	0.0%	0	3.1%	6	100.0%	1	100.0%	1	2.3%	6
Total	100.0%	28	100.0%	37	100.0%	196	100.0%	1	100.0%	1	100.0%	264

Promotions

The tables in this section present the demographic breakdown of promotions across Race/Ethnicity and Gender for both Supervisors and Non-Supervisors.

Table 9: Race/Ethnicity of Non-Supervisory Promotions by Gender

Race/Ethnicity	**Female**	**Male**	**Total**
American Indian or Alaska Native	0	1	1
Black or African American	0	1	1
Hispanic or Latino	2	0	2
I do not wish to answer.	0	2	2
Two or More Races	2	1	3
White	24	16	40
Asian	2	1	3
Grand Total	**30**	**23**	**53**

Table 10: Race/Ethnicity of Supervisory Promotions by Gender

Race/Ethnicity	**Female**	**Male**	**Total**
American Indian or Alaska Native	0	1	1
Black or African American	1	0	1
Hispanic or Latino	0	0	0
I do not wish to answer	2	0	2
Two or More Races	2	0	2
White	9	6	15
Asian	0	0	0
Grand Total	**14**	**7**	**21**

2023-2025 Affirmative Action Goals & Strategies

Agency-Wide Goals

Goal #1: Continue to Increase Employee Engagement

Strategy

- HRS will continue administering a quarterly Employee Engagement Surveys and review the results with leadership, supervisors and staff. We provide results of the survey to executive leadership first, by sharing divisional results as well as individual manager results.
- We will continue to provide resources to employees and managers to facilitate conversations that are proven to increase engagement within the workforce.
- When an Employee Engagement Survey is conducted, we schedule 1:1's with each manager who received feedback from their staff and discuss the results.

Goal #2: Continue to Build Workforce Equity, Diversity & Inclusion Proficiency

Strategy

Continue the work of the equity committees and the leadership training through the Center for Equity & Inclusion. At this point, it is difficult to determine how successful these efforts have been. We will begin measuring the effectiveness of the committees as well as the leadership training. We will measure the effectiveness by conducting surveys, determining the interplay of equity work and engagement elements and evaluate how equity concepts show-up in day to day activities. The EDI Office has plans to advance this strategy. The first is to create an EDI training plan for OHCS and the second is to develop and customize an equity metric system through utilization of the Global Diversity, Equity, and Inclusion Benchmarks (GDEIB). The GDEIB will allow OHCS to monitor our progress in a holistic and transparent manner by engaging with all employees. This system would also allow us to outreach to OHCS partners and other stakeholders so they can report on our progress.

Goal #3: Continue to Expand Results-Based Monitoring & Evaluation

Strategy

Create and maintain a system to analyze OHCS programs and practices and remove identified barriers to access and opportunity within OHCS programs to ensure equitable outcomes. This includes improving OHCS's ability to track, analyze, and measure performance and progress towards equity goals through standardization of data collection and enhancing data analysis of program utilization.

OHCS will embed Monitoring & Evaluation into all program areas, while working in partnership with Public Affairs and the Project Management Division.

OHCS Staff (Executive Team, EDI Office, HRS, and Equity Council & Committees) will begin auditing the goals set forth in this Affirmative Action Plan by September 2023.

OHCS Staff (Executive Team, EDI Office, HRS, and Equity Council & Committees) will collaboratively draft and approve future Affirmative Action Plans starting September 2023.

Goal #4: Identify Opportunities for HRS to Collaborate With The EDI Office

Strategy

Encourage HRS staff to become more involved in equity initiatives by creating collaborative equity spaces, where HRS can discuss their role in the agency and educate staff on HRS processes, include HRS staff in leadership training and continue to build the relationship between HRS functions and that of the Equity, Diversity and Inclusion (EDI) office. In 2023, phase two of the leadership training with the Center for Equity & Inclusion will expand to serve the HRS Division with targeted training for staff and provide audit services. In addition, the EDI Office can provide guidance and ideas for HRS to engage more closely with Equity Committees, specifically the Diversity & Inclusion Best Practices Committee.

Management Goals

Goal #1: Leadership Evaluation (Ongoing)

Strategy

ORS 659A.012 requires agencies *to achieve the public policy of the State of Oregon for persons in the state to attain employment and advancement without discrimination because of race, religion, color, sex, marital status, national origin, disability or age, every state agency shall be required to include in the evaluation of all management personnel the manager's or supervisor's effectiveness in achieving affirmative action objectives as a consideration of the manager's or supervisor's performance.*

OHCS Executive Team and other leadership who oversee managers have been following the process and guidelines set forth by The Oregon Management Project (TOMP). These individuals were also required to complete mandatory trainings offered through Workday Oregon, a resource and employment system for state employees. Other guidelines include, at minimum, quarterly check-ins with managers and their direct supervisors. OHCS Human Resource Solutions (HRS) monitors compliance with the requirement. While the agency has not yet achieved full participation, reporting numbers are on the rise and HRS continues to provide the tools and

resources to assist managers in meeting the requirements. This work will continue for the duration of this Affirmative Action Plan.

Goal #2: Succession Planning (Ongoing)

Strategy

OHCS in alignment with Governor Kotek's 2023 Oregon Agency Expectations has formed a work group to build an agency succession plan. Using the provided DAS succession planning toolkit this workgroup will submit the succession plan to DAS Strategic Initiatives and Accountability Division no later than December 31, 2023.

DEI Council and Equity Committees

OHCS stood up our reimagined Equity Council. The last year has been spent continuing to lay the foundation and creating structure for the agency's Equity and Racial Justice work. In August 2020, we closed an incredibly important chapter and sunset the original Diversity, Equity, and Inclusion (DEI) Council. A former Housing Stability Council member and OHCS's former Equity, Diversity, and Inclusion (EDI) Officer, Tricia Tillman, led the council in a debrief of the in-depth EDI Assessment of our organization she developed after meeting with key staff across the agency. The assessment, which began in February and concluded in August, used a SWOT (Strengths, Weaknesses, Opportunities, and Threats) Analysis methodology to assess OHCS related to equity, diversity, and inclusion. Over 50 people who serve in executive leadership or management roles in our agency, have jobs focused on equity, diversity, and inclusion, or serve in leadership roles related to equity, diversity and inclusion participated in the assessment.

In addition, our former EDI Officer worked with the former DEI Council, including the Data Equity Workgroup (DEW), and Team C (staff training) to develop a new set of charters [Appendices A-F] for the newly formed Equity Committee structure. This was a major piece of the foundation building, solidifying our agency's direction and approach in our Equity and Racial Justice work. In August 2020, the application process for agency staff opened, and over the course of about six weeks, staff thought about their skills, passion and commitment to Equity and Racial Justice and shared their intention via the application. The application closed on September 24th. We had a little over 20% of our agency sign up to be a part of this important work and there was great representation across every division. The new Equity Committee structure will help us continue to center Equity & Racial Justice across the agency, support agency transformation and help us focus on both internal capacity and skill building and implementing our work within community. The Equity Committee Structure includes: Equity Council, Equity Lab, Data Equity Workgroup (DEW), Diversity and Inclusion Best Practices, and Professional Equity, Growth and Empowerment (PEGE).

By the end of September, applicants were placed on committees based on the charters and a few general criteria including skills and attributes needed for committee work, skills and attributes needed for chair/co-chair work, demographic data (race/ethnicity; agency positionality; gender/gender expression), applicants committee preferences and chair/co-chair preferences.

Equity Council

The Equity Council's purpose is to lead, guide, support or direct the equity, racial justice, diversity, and inclusion work of OHCS. This team will include the executive team and co-chairs of the committees who will work together to develop and implement a diversity and inclusion, equity and racial justice plan, and to identify and respond to emergent needs and opportunities to advance equity and dismantle institutional racism.

The goals of the Equity Council are:

- Full implementation of relevant civil rights law and policies, as well as regular and periodic tracking of employee and client complaints
- Full implementation of an equity and racial justice lens for the development and modification of key policies, programs, and practices
- Implementation of robust employee equity, racial justice, diversity, and inclusion training plan, including deep equity leadership development for OHCS staff engaged in the Equity Council and its committees
- Adoption and implementation of diversity and inclusion policies and best practices
- Utilization of best practices related to collecting, analyzing, and reporting on disaggregated demographic client and community data to inform policies and practices

Diversity and Inclusion Best Practice Committee

The Diversity and Inclusion Best Practices Committee's purpose is to create and support an organizational culture that promotes diversity and fosters inclusion. This team will include members of the agency who will work together on research, plan, recommend and implement policy and practice changes that support excellence in diversity and inclusion.

The goals of this committee are:

- Establish best practice policies that promote diversity and inclusion across OHCS, including but not limited to:
    - Diversity recruitment
    - MWESB participation
    - Employee Resource Groups
    - Mentoring

Data Equity Workgroup

The purpose of the OHCS Data Equity Workgroup is to advance equity and racial justice by exploring the implicit biases in existing internal and external data collection methods, evaluate and explain the impact of this on the work the agency does, and make plans for the agency to address and remediate identified issues. The workgroup will do this by evaluating internal databases through an equity lens, recommending improved methods of internal data collection and analysis, and determining appropriate metrics for measuring the agency's progress towards reducing disparities in OHCS programs and internal operations. The workgroup will examine

practices of other public, private, and nonprofit organizations and consider tools and resources that may be useful within the unique culture of OHCS. Critically, this group will serve as a cross-functional body for agency equity work, with a primary focus on data systems, data collection, and data analysis.

Equity Lab

The Equity Lab's purpose is to deeply embed equity and racial justice into the policies and practices of every facet of OHCS to address past racial injustices, dismantle institutional racism and promote equitable outcomes. This team will include members of the agency as well as community partners.

The goals of the Equity Lab are:

- Recommend best practices for programs and policies to embed in design or updates that promote equity, racial justice, diversity, and inclusion across OHCS, including but not limited to:
    - Implementation of civil rights laws, including language access
    - Culturally responsive and culturally specific service delivery
    - Strategies that address historical inequities
    - Approaches that promote racial justice and equity in housing and services

Professional Equity and Growth Empowerment Team (PEGE)

PEGE Team's purpose is to create opportunities where employees can receive education and training in topics related to diversity, equity, and inclusion in the workplace, and as it relates to services provided by the agency. This team will include members of the agency who will work together to plan and implement training and educational experiences that help to further employees' diversity, equity and inclusion education, knowledge, understanding and skill set.

The goals of PEGE are:

- Increase cultural responsiveness among co-workers, partners, and service recipients
- Educate and inform co-workers and partners about historical and present day racial, cultural, and social oppression that was and still is practiced in the State of Oregon
- Offer pathways for improving awareness and skills for employees and managers at all levels to promote equity and interrupt racial injustice
- Inform and transform employee development, training programs, and policies

Appendices

Appendix A. Equity Council Charter



OREGON HOUSING and COMMUNITY SERVICES

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503-986-2000 | www.oregon.gov/OHCS

Equity Council
Governing Charter

Background	In its Statewide Housing Plan, Oregon Housing and Community Services committed to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity in Oregon. As part of that commitment, the agency has authorized the formation of the Equity Council as a governing structure for advancing the work of diversity and inclusion, equity, and racial justice across the enterprise. The Council will provide overall guidance and executive leadership support for four supporting committees and a leadership development cohort.
Purpose & Goals	The Equity Council's purpose is to lead, guide, support or direct the equity, racial justice, diversity, and inclusion work of OHCS. This team will include the executive team and co-chairs of the committees who will work together to develop and implement a diversity and inclusion, equity and racial justice plan, and to identify and respond to emergent needs and opportunities to advance equity and dismantle institutional racism. Goals for the Equity Council: • Full implementation of relevant civil rights law and policies, as well as regular and periodic tracking of employee and client complaints • Full implementation of an equity and racial justice lens for the development and modification of key policies, programs, and practices • Implementation of robust employee equity, racial justice, diversity, and inclusion training plan, including deep equity leadership development for OHCS staff engaged in the Equity Council and its committees • Adoption and implementation of diversity and inclusion policies and best practices • Utilization of best practices related to collecting, analyzing, and reporting on disaggregated demographic client and community data to inform policies and practices

Authority & Duration	OHCS' Equity Council is charged by the Executive Team of OHCS to provide agency leadership that maximizes the effectiveness and credibility of the agency, and uses this authority to create and set the charter to advance the purpose and goals of the council and committees. Budget Authority: $200,000/biennium Duration: The Equity Council is a permanent and ongoing body. OHCS's Equity, Diversity, and Inclusion Manager, along with Council members, will review and update the charter on a biennial basis or more frequently, if needed. Charter review date: August 2022
Sponsor(s)	OHCS Director
Scope of Work	This list represents an initial scope of work anticipated for Equity Council involvement and prioritization and is subject to further modification, as needed, in order to be responsive to OHCS' goals: Set and track agency-wide Diversity and Inclusion, Equity, and Racial Justice directives for 19-21 biennium: • Track progress towards ERJ goals in the Statewide Housing Plan • Approve and track Affirmative Action Plan; track EEO progress reports • Approve a training plan tailored to the needs of executives, managers, and staff including recommendations for mandatory and optional professional development opportunities. • Develop biennial budget for agency D&I/ERJ activities • Identify equity and racial justice, diversity, and inclusion leadership development cohort
Committee Structure	To effectively achieve the goals and directives of the Equity Council, the following standing committees will be chartered: • Professional Equity Growth and Empowerment – to focus on equity, racial justice, diversity and inclusion training and professional development for staff and partners • Data Equity Workgroup – to focus on best practices related to collecting, analyzing, and reporting on disaggregated demographic client and community data • Diversity and Inclusion Best Practices - implementation of diversity and inclusion policies and best practices

	• Equity Lab – to implementation of racial justice and equity policy reviews The co-chairs of these committees will serve concurrently on the Equity Council.
Membership Expectation & Time Commitment	Membership will be limited to OHCS Executive Team members and committee chairs and co-chairs. All members of the Equity Council will have voting authority. OHCS Staff who serve on the Equity Council will: • adhere to the Equity Council's group agreements • contribute actively to the achievement of Equity Council's scope of work • provide information to and solicit ideas from staff across the agency via Management Team, SALT, All-Staff meetings, and Section Meetings • Review and consider policy recommendations and adopt policies that reflect best practices related to equity, racial justice, diversity, and inclusion <u>Time Commitment</u>: • Three (3) hours per quarter to attend scheduled Equity Council meetings; • Two to four (2-4) hours (in addition to meeting time) to prepare for and follow up after Equity Council meetings. • Executive Team Members will serve as standing members • Other Members of the Equity Council will serve concurrent with their role as committee Chair or Co-Chair.
Decision Making Process	Decisions will not be limited by the confines of a 100% consensus decision-making rule. A decision to adopt a policy will require the green- *or* yellow-level endorsement of approximately 80% of council members. Quorum will be defined as half of the Equity Council membership plus one. Meetings that do not have quorum will not take policy recommendation votes. Votes can be taken virtually over email. Members voting yellow or red are responsible for ensuring their concerns are articulated in the meeting report. Three or more members expressing red will result in a recommendation to not adopt the motion or policy. In either situation, the meeting report will be shared with the appropriate committee for re-consideration of the policy recommendation.

Green	Yellow	Red
I whole-heartedly endorse or recommend the advancement of this policy.	I can live with the advancement of this policy and will support it outside of this space, but have reservations that I will articulate and would like to see addressed.	I am not comfortable with supporting the advancement of this policy. I have reservations that I will articulate and would like to see addressed.

Convening Information

The OHCS Director will serve as Chair of the Equity Council for the initial one-year term; all other Executive Team members will rotate through the role of Chair for one year. The Equity Manager will serve as Co-Chair of the Equity Council.

Committee Support:

Co-chair and chair will facilitate meeting and set the agenda, with support and input from committee co-chairs. The Equity Manager will provide staff support to the chair and follow-up on action items in between meetings, and maintaining the official charter documents.

The Chair is responsible for meeting scheduling and minutes.

Signature of Sponsor

_____

Andrea Bell, Executive Director

As members the OHCS Equity Council, we sign as an indication of our commitment to work together.

[Signature lines for all members]

Appendix B. Equity Council Agreements

OHCS EQUITY COUNCIL AGREEMENTS

August 21, 2020

Group Agreements:

- Cultivate brave space
  - Speak your truth
  - Cultivate trust (offer and earn)
  - Assume good intent
  - Be honest/truthful
  - Be direct but speak my truth responsibly
  - Ask for clarification
- Move up; move back
- Be accountable for your impact
  - Recognize how your social positionality informs your perspectives & reactions
- Identify where your learning edge is and push it
  - Be willing to learn and educate, including historical information
  - Be open & curious
- Be responsible for my own wellbeing
  - Take notice of your own defensive reactions
- Differentiate between safety & comfort
- What's said here, stays here…What's learned here, leaves here.
  - Share actions, decisions and topics agency-wide
  - Maintain confidentiality
  - Hold personal stories in confidence
- Accept and expect non-closure
- Stay open and try on new ideas
- Be respectful
  - It is ok to disagree
- Be accepting
  - It is not ok to blame, shame or attack self or others
- Be present (turn off cell phones, i.e.)
  - Be committed to the work, the process, and the Council

Appendix C. Diversity and Inclusion Best Practices Committee Charter



OREGON HOUSING and COMMUNITY SERVICES

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Diversity and Inclusion
Best Practices Committee
Governing Charter

Background	Employees in a diverse work environment have access to a variety of different perspectives, which contributes to creativity, innovation, and problem solving, and is essential to being effective stewards of the public trust and public resources. Employees who feel welcomed, have a sense of belonging and inclusion and have opportunities to advance or deepen their skills are more likely to remain at OHCS, decreasing the human and financial costs of turnover. As part of Oregon Housing & Community Services' (OHCS) commitment to equity and racial justice in Oregon, the agency has authorized the formation of a Diversity and Inclusion Best Practices Committee to create and implement policies and practices that improve the diversity and inclusion of OHCS employees at every level. The scope of the Committee will encompass diversity and inclusion as outlined by the Global Diversity and Inclusion Benchmarks, to the fullest extent possible.

Purpose & Goals	The Diversity and Inclusion Best Practices Committee's purpose is to create and support an organizational culture that promotes diversity and fosters inclusion.
	
	This team will include members of the agency who will work together to research, plan, recommend and implement policy and practice changes that support excellence in diversity and inclusion.
	
	<u>Goals for diversity and inclusion best practices</u>:
	
	• Establish best practice policies that promote diversity and inclusion across OHCS, including but not limited to:
	  o Diversity recruitment
	  o MWESB participation
	  o Employee Resource Groups
	  o Mentoring

Authority & Duration	The Diversity and Inclusion Best Practices Committee operates under the authority of OHCS's Equity Council which is charged with providing agency leadership that maximizes the effectiveness and credibility of the agency, and uses this authority to create and set the charter to advance the purpose and goals of this committee. Budget Authority: $25,000 per year. Additional funding requests must be elevated to the Equity Council. Budget supports training assessment, as well as implementation. Duration: Diversity and Inclusion Best Practices Committee is a standing body. OHCS's Equity, Diversity and Inclusion Manager, HR Director, and committee team members will review the charter on a biennial basis and more frequently, as needed. Charter review date: August 2022
Sponsor(s)	Equity, Diversity, and Inclusion Manager
Scope of Work	This list represents an initial scope of work anticipated for Diversity and Inclusion Best Practices Committee involvement and prioritization and is subject to further modification, as needed, in order to be responsive to the Diversity and Inclusion Best Practices Committee's purpose and OHCS' goals. • Develop, adopt, communicate, implement, and track the OHCS Affirmative Action Plan • develop standard diversity recruitment plan, templates, processes; • establish equity and diversity standards for position descriptions, supplemental and interview questions, • develop diversity on-boarding, mentoring and retention strategies • develop and refine strategies and processes for increasing MWESB and culturally specific contracting • develop and implement strategies for increasing staff and community diversity on procurement review panels • develop and refine diversity recruitment and MWESB outreach budget

Membership Expectations	The Committee will consist of no more than 15 members, and will replace members who leave the group as needed. Member terms will be tracked and managed so that not all members begin or end their term at one time. Membership recruitment will happen annually and as needed. Membership will be open to all staff at Oregon Housing and Community Services, with permission of their respective managers. One standing member will represent the Procurement Team. Only members of the Committee will have voting authority. Members the Diversity and Inclusion Best Practices Committee will: • adhere to the Equity Council group agreements • contribute actively to the achievement of Diversity and Inclusion Best Practices Committee's scope of work • perform administrative functions (such as facilitation, documenting meetings, creating memos, budget tracking and funding requests) • provide information to and solicit ideas regarding diversity and inclusion policies and practices from co-workers and section leadership • provide critical input in assessing policy and practice changes
Time Commitment	• Two (2) hours per month to attend scheduled Diversity and Inclusion Best Practices Committee meetings; and • Two to four (2-4) hours (in addition to meeting time) to assist and support with planning, researching, scheduling, and other tasks. • Members will serve a 2-year term, and have the option to extend membership for one additional term. • Co-chairs will commit an additional five (5) hours per quarter to prepare for, attend, and present at the Equity Council
Decision Making Process	Recommendation will not be limited by the confines of a 100% consensus decision-making rule. A resolution to recommend a policy will require the green- *or* yellow-level endorsement of approximately 80% of members. Quorum will be defined as half of the membership plus one. Meetings that do not have quorum will not take policy recommendation votes. Votes can be taken virtually over email.

Members voting yellow or red are responsible for ensuring their concerns are articulated in the meeting report that will go to Equity Council for consideration. Three or more members expressing red will result in a recommendation to Equity Council to not advance the policy.

Green	Yellow	Red
I whole-heartedly endorse or recommend the advancement of this policy.	I can live with the advancement of this policy and will support it outside of this space, but have reservations that I will articulate and would like to see addressed.	I am not comfortable with supporting the advancement of this policy. I have reservations that I will articulate and would like to see addressed.

Convening Information

The Chair will be the HR Director for the first 2 years. The Co-Chair will be a committee member not on the HR team. In future terms, the Chair or Co-Chair role will alternate between a member of the HR team and a committee member not on the HR team.

The chair and co-chair will facilitate meetings and set the agenda, with support and input from committee members.

Committee Support:

The committee will identify staff support for the co-chair and chair, and support follow-up on action items in between meetings.

The Chair is responsible for meeting scheduling, minutes, and maintaining the official charter documents.

Signature of Sponsor

_____

Chelsea Bunch, Equity, Diversity and Inclusion Manager

As members the Diversity and Inclusion Best Practices Committee, we sign below as an indication of our commitment to work together.

[Signature lines for all members]

Appendix D. Data Equity Workgroup Charter



OREGON HOUSING and COMMUNITY SERVICES

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Data Equity Work Governing Charter

Background

The mission of Oregon Housing and Community Services (OHCS) is to provide stable and affordable housing and engage leaders to develop integrated statewide policy that addresses poverty and provides opportunity for Oregonians. The agency's vision is that all Oregonians have the opportunity to pursue prosperity and live free from poverty.

This mission and vision are especially important in relation to Oregon's residents that experience poverty, homelessness, and lack of housing opportunities disproportionately. Communities of color, persons with disabilities, the LGTBQ+ community, and English Language Learners face greater housing instability, including access to rental and home ownership opportunities. The State of Oregon cannot afford to allow any Oregonians to be left behind in our efforts to increase opportunity and prosperity, and OHCS has a duty to ensure that its programs and service delivery systems work to overcome historic and institutional racism, discrimination, and bias that continue to negatively impact many Oregonians. In order to pursue this goal, OHCS must understand the specific and unique needs of underrepresented communities, and must examine how the agency is currently serving those communities. Data collection and analysis is critical to this process, but data often can come with their own sets of biases and tend to reflect dominant culture norms.

Large scale, public databases reflect societal values and they reflect which data various entities are willing to invest in collecting, and at what level of completeness and accuracy. Databases also reflect individual and societal decisions about what information groups are willing to share with strangers. In addition, data are often categorized in ways that reflect dominant cultural norms. Even when these norms are changing (as in the case of acknowledging multi-racial identities or various gender identities), public databases may lag years or decades behind the redefinition of these norms by the populations they describe.

The people most likely to be misrepresented in the available data are often the most marginalized. "Invisibility" in the data is a consequence of undercounting, and means that conclusions drawn from large-scale databases are based on a false understanding of the reality of the group as a whole and of differences between particular groups. In addition, investments in data collection and analysis are often insufficient to get the level of detail needed to understand how systemic forces – policies,

	opportunities, resources, and conditions – contribute to particular results. All of these factors – time lags in data, the way we categorize groups, undercounting and insufficient detail – challenge strategy and policy development. So, while available demographic and population data can be useful and is necessary to support a data-driven decision-making culture, it is very important always to be cautious and conscious about the timeliness and limitations of the data, who is likely to be over- or underrepresented, and what assumptions are built into conclusions produced by the data providers and second-level users. This is particularly true when drawing conclusions across groups, places and/or databases.[2] In our work to change entrenched systems of oppression within research and data collection it is imperative that we have guiding principles and a grounded vision of what we are working toward. Research Ethics[3] and Research Justice[4] are core guiding principles for our work.
Purpose & Goals	The purpose of the OHCS Data Equity Workgroup is to utilize best practices related to collecting, analyzing, and reporting on disaggregated demographic client and community data to inform policies and practices. The Workgroup will advance equity and racial justice by exploring the implicit biases in existing internal and external data collection methods, evaluate and explain the impact of this on the work the agency does, and make plans for the agency to address and remediate identified issues. The Workgroup will do this by evaluating internal databases through an equity lens, recommending improved methods of internal data collection and analysis, and determining appropriate metrics for measuring the agency's progress towards reducing disparities in OHCS programs and internal operations. The Workgroup will examine practices of other public, private, and nonprofit organizations and consider tools and resources that may be useful within the unique culture of OHCS. Critically, this group will serve as a cross-functional body for agency equity work, with a primary focus on data systems, data collection, and data analysis. The Workgroup will use Research Ethics and Research Justice as guiding principles in our work. Research Ethics are based on the fundamental principles of Respect for Persons, Beneficence, and Justice. Research Justice centers empowering communities of color as experts of their experience and affirms their right to research, the right to know and the right to be heard. Research Justice is informed by the principles of

[2] https://www.racialequitytools.org/resources/fundamentals/data/demographics-and-population-data
[3] https://www.avac.org/principles-research-ethics
[4] https://www.coalitioncommunitiescolor.org/ccc-researchdatajustice

	Equitable Partnership, Community Priorities, Transformative Action, Sustainable Capacity, and Transparency and Accountability.
Authority & Duration	The Equity Lab operates under the authority of OHCS's Equity Council which is charged with providing agency leadership that maximizes the effectiveness and credibility of the agency, and uses this authority to create and set the charter to advance the purpose and goals of this body. Budget Authority: $25,000 per year. Additional funding requests must be elevated to the Equity Council. Budget supports per diem and stipends for community members. The Data Equity Workgroup is an ongoing body. OHCS's Deputy Director and committee team members will review the charter on a biennial basis and more frequently, as needed. Charter review date: August 2022
Sponsor	Deputy Director of OHCS
Scope of Work	This list represents an initial scope of work anticipated for the Data Equity Workgroup and prioritization and is subject to further modification, as needed, in order to be responsive to OHCS' goals. • Create ongoing opportunities to hear, discuss, and invite opinions, feedback, and involvement from employees to better understand the importance of data collection and data analysis in the context of racial and social equity. • Provide ongoing research and best practices from similar bodies within government and other public, private, and nonprofit organizations agencies to draw on lessons learned for creating greater awareness around using data in racial justice and equity work. • Develop consistent language about the biases that exist in data as it relates to, amongst other items, race, ethnicity, language, disabilities, age, and gender and ensure that language is used whenever data is presented. Update this language as needed. • Evaluate existing data systems to ensure they allow for the appropriate level of data collection needed to effectively examine

	racial and other disparities in program delivery and make recommendations for improvements to data systems when necessary. • Provide recommendations on metrics to be used in each division and section of the agency to track progress towards reducing racial and other disparities in internal operations and program delivery. • Promote a greater understanding of the principles of Research Ethics and Research Justice, and how to apply those principles to the work of OHCS. • Explore opportunities to expand OHCS's use of qualitative and survey data to add to our understanding of communities who are misrepresented or undercounted in traditional data sources.
Membership Expectations & Time Commitment	The Workgroup will consist of approximately 15 members, and will replace members who leave the group as needed. Member terms will be two years and will be tracked and managed so that not all members begin or end their term at one time. Membership recruitment will happen annually and as needed. Membership will be open to staff at Oregon Housing and Community Services and community partners who have experience and knowledge related to equity and racial justice. Only members of the Committee will have voting authority. Based on the makeup of the membership from this invitation, the COO will invite non-DEI Council members in order to ensure diversity in agency tenure and work units, as well as age, race, ethnicity, disability status, geography, and sexual orientation with the goal of participation from each section of the Agency. Members the Equity Lab will: • adhere to the Equity Council group agreements • contribute actively to the achievement of Diversity and Inclusion Best Practices Committee's scope of work • perform administrative functions (such as facilitation, documenting meetings, creating memos, budget tracking and funding requests) • provide information to and solicit ideas regarding diversity and inclusion policies and practices from co-workers and section leadership • provide critical input in assessing policy and practice changes Time Commitment: • Two (2) hours per month to attend scheduled Data Equity Workgroup meetings;

	• Two to four (2-4) hours (in addition to meeting time) for meeting follow up and preparation. • Members will serve a 2-year term, and have the option to extend membership for one additional term. • Co-chairs will commit an additional five (5) hours per quarter to prepare for, attend, and present at the Equity Council
Convening Information	The Data Equity Workgroup will have a Chair and a Co-Chair. The Chair will be a member of the OHCS research team and the Co-Chair will be a non-research team staff member who has applied for the position. The Chair and Co-Chair will serve two-year terms. The Chair and Co-Chair will facilitate meetings and set the agenda, with support and input from committee members.
Committee Support	The Equity Manager will provide staff support for the chair and co-chair, and support follow-up on action items in between meetings. The Deputy Director's Executive Assistant is responsible for meeting scheduling, minutes, and maintaining the official charter documents.
Decision Making Process	The majority of the work of the Data Equity Workgroup will be to provide input and recommendations for how to make changes in data collection and analysis methods. Consensus or formal decision-making processes may be necessary for some reviews and not for others. Recommendation will not be limited by the confines of a 100% consensus decision-making rule. A formal decision to recommend a policy or program change will require the green- or yellow-level endorsement of approximately 80% of members. Quorum will be defined as half of the membership plus one. Meetings that do not have quorum will not take policy recommendation votes. Votes can be taken virtually over email. Members voting yellow or red are responsible for ensuring their concerns are articulated in the meeting report that will go to Equity Council for consideration. Three or more members expressing red will result in a recommendation to Equity Council to not advance the policy.

Green	Yellow	Red
I whole-heartedly endorse or recommend the advancement of this policy.	I can live with the advancement of this policy and will support it outside of this space, but have reservations that I will articulate and would like to see addressed.	I am not comfortable with supporting the advancement of this policy. I have reservations that I will articulate and would like to see addressed.

Signature of Sponsor

_____

Caleb Yant, Deputy Director of OHCS

As members of the OHCS Data Equity Workgroup, we sign as an indication of our commitment to work together.

[Signature lines for all members]

Appendix E. Equity Lab Charter



OREGON HOUSING and COMMUNITY SERVICES

725 SUMMER STREET NE, SUITE B | SALEM, OR 9730
503-986-2000 | www.oregon.gov/OHCS

Equity Lab
Governing Charter

Background	In its Statewide Housing Plan, Oregon Housing and Community Services committed to advance equity and racial justice by identifying and addressing institutional and systemic barriers that have created and perpetuated patterns of disparity in housing and economic prosperity in Oregon. As part of Oregon Housing & Community Services' (OHCS) commitment to equity and racial justice in Oregon, the agency has authorized the formation of the Equity Lab under the Equity Council to analyze policies and programs using an equity and racial justice lens and to recommend strategies for policy and program improvement. The scope of the Committee includes policy and program in development and improvements that originate from within programs, sections, and committees and from Equity Lab members.
Purpose & Goals	The Equity Lab's purpose is to deeply embed equity and racial justice into the policies and practices of every facet of Oregon Housing and Community Services to address past racial injustices, dismantle institutional racism and promote equitable outcomes. This team will include members of the agency as well as community partners. <u>Goals for the Equity Lab</u>: • Recommend best practices for programs and policies to embed in design or updates that promote equity, racial justice, diversity, and inclusion across OHCS, including but not limited to: o Implementation of civil rights laws, including language access o Culturally responsive and culturally specific service delivery o Strategies that address historical inequities o Approaches that promote racial justice and equity in housing and services

Authority & Duration	The Equity Lab operates under the authority of OHCS's Equity Council which is charged with providing agency leadership that maximizes the effectiveness and credibility of the agency, and uses this authority to create and set the charter to advance the purpose and goals of this body. The Equity Lab will provide recommendations for embedding or strengthening equity and racial justice approaches within programs, legislative concepts, legislation, budgets, and internal organizational policy and procedure. The Equity Lab will receive requests for review from the Programmatic Policy Review Committee (PPRC), the Legislative Coordination Team, the Executive Team, the Equity Council, the Audit Committee, the Operational Policy Review Committee (OPRC), as well as Equity Lab members. <u>Budget Authority</u>: $25,000 per year. Additional funding requests must be elevated to the Equity Council. Budget supports training for all Lab members and per diem and stipends for community members. <u>Duration</u>: Equity Lab is a standing body. OHCS's Equity, Diversity and Inclusion Manager and committee team members will review the charter on a biennial basis and more frequently, as needed. Charter review date: August 2022
Sponsor(s)	Equity, Diversity and Inclusion Manager
Scope of Work	This list represents an initial scope of work anticipated for Equity Lab involvement and prioritization and is subject to further modification, as needed, in order to be responsive to OHCS' goals: • Develop, test, and continuously refine an OHCS Racial Equity Review Tool • Review legislative concepts and bills, budget proposals, programmatic changes, audit designs • Track Racial Equity Tool review feedback, as well as actions taken (changes, etc.) based on the feedback • Identify best practice equity and racial justice policies/policy elements that are missing from OHCS that need development and implementation • Provide a quarterly update on impact to Equity Council and an

	annual report on key accomplishments to the Housing Stability Council
Membership Process, Expectations	The Committee will consist of no more than 15 members, and will replace members who leave the group as needed. Staff and community members submit an application and demonstrate managerial approval and organizational support. The Executive Director makes the final appointment. Member terms will be tracked and managed so that not all members begin or end their term at one time. Membership recruitment will happen annually and as needed. Membership will be open to staff at Oregon Housing and Community Services and community partners who have experience and knowledge related to equity and racial justice. One Equity Lab member will be a Housing Stability Council member. Only members of the Committee will have voting authority. Members of the Equity Lab will: • adhere to the Equity Council group agreements • contribute actively to the achievement of the Equity Lab's scope of work • provide critical input in assessing policy and practice and recommending improvements
Time Commitment	• Two (2) hours per month to attend scheduled Equity Lab meetings; meeting time may increase during high intensity policy cycles (i.e. legislative session) • Two to four (2-4) hours (in addition to meeting time) for meeting follow up and preparation. • Members will serve a 2-year term, and have the option to extend membership for one additional term. • Members will participate in intensive equity and racial justice policy review training • Co-chairs will commit an additional five (5) hours per quarter to prepare for, attend, and present at the Equity Council
Decision Making Process	The majority of the work of the Equity Lab will be to provide input and recommendations for embedding equity and racial justice into policy concepts, budgets and existing policies or programs. Consensus or formal decision-making processes may be necessary for some reviews and not for others. Recommendation will not be limited by the confines of a 100% consensus decision-making rule. A formal decision to recommend a policy or

program change will require the green- or yellow-level endorsement of approximately 80% of members.

Quorum will be defined as half of the membership plus one. Meetings that do not have quorum will not take policy recommendation votes. Votes can be taken virtually over email.

Members voting yellow or red are responsible for ensuring their concerns are articulated in the meeting report that will go to Equity Council for consideration. Three or more members expressing red will result in a recommendation to Equity Council to not advance the policy.

Green	Yellow	Red
I whole-heartedly endorse or recommend the advancement of this policy.	I can live with the advancement of this policy and will support it outside of this space, but have reservations that I will articulate and would like to see addressed.	I am not comfortable with supporting the advancement of this policy. I have reservations that I will articulate and would like to see addressed.

Convening Information

The Chair and Co-Chair terms will each be a year, with the Co-Chair moving into the Chair role after one year, or as needed if the Chair position vacates early. The Chair or Co-Chair roles will alternate between a member of OHCS staff and a community member. The chair and co-chair will facilitate meetings and set the agenda, with support and input from committee members.

Committee Support:

The Equity Manager will provide staff support for the chair and co-chair, and support follow-up on action items in between meetings.
The Equity Manager is responsible for meeting scheduling, minutes, and maintaining the official charter documents.

Signature of Sponsor

_____

Chelsea Bunch, Equity, Diversity and Inclusion Manager

As members the Diversity and Inclusion Best Practices Committee, we sign below as an indication of our commitment to work together.

[Signature lines for all members]

Appendix F. Professional Equity Growth and Empowerment Committee Charter



OREGON HOUSING and COMMUNITY SERVICES

725 SUMMER STREET NE, SUITE B | SALEM, OR 9730
503-986-2000 | www.oregon.gov/OHCS

Professional Equity Growth and Empowerment Team Governing Charter

Background	As part of Oregon Housing & Community Services' (OHCS) commitment to equity and racial justice in Oregon, the agency has authorized the formation of a Professional Equity and Growth Empowerment Team (PEGE Team) to create an equity and racial justice training and educational plan for OHCS employees. The plan will consist of baseline mandatory trainings and educational opportunities of which some will be optional and at the discretion of employees based on the needs of divisions/sections and professional goals.
Purpose & Goals	PEGE Team's purpose is to create opportunities where employees are able to receive education and training in topics related to diversity, equity, and inclusion in the workplace, and as it relates to services provided by the agency. This team will include members of the agency who will work together to plan and implement training and educational experiences that help to further employees' diversity, equity and inclusion education, knowledge, understanding, and skill set. Goals for training and education: • Increase cultural responsiveness among co-workers, partners, and service recipients. • Educate and inform co-workers and partners about historical and present-day racial, cultural, and social oppression that was and still is practiced in the State of Oregon; • Offer pathways for improving awareness and skills for employees and managers at all levels to promote equity and interrupt racial injustice; and • Inform and transform employee development, training programs, and policies.
Authority & Duration	PEGE Team operates under the authority of OHCS's Equity Council charged with providing agency leadership that maximizes the effectiveness and credibility of the agency, and uses this authority to create and set the charter to advance the purpose and goals of the PEGE Team.

	Budget Authority $50,000 per year. Additional funding requests must be elevated to the Equity Council. Budget supports training assessment, as well as implementation. Duration PEGE Team is a standing body. OHCS's Equity, Diversity and Inclusion Manager and committee team members will review the charter on a biennial basis and more frequently, as needed. Charter review date: August 2022
Sponsor(s)	Equity, Diversity and Inclusion Manager
Scope of Work	This list represents an initial scope of work anticipated for PEGE Team involvement and prioritization and is subject to further modification, as needed, in order to be responsive to the PEGE Team's purpose and OHCS' goals. • Serve as a cross-functional body for agency equity work, with a primary focus on staff development. • Establish and implement a training plan tailored to the needs of executives, managers, and staff including recommendations for mandatory and optional professional development opportunities. Recommendations must go to Equity Council for approval. • Create ongoing opportunities to educate and train staff on cultural topics and issues that impact Oregonians as it relates to equity, diversity, and inclusion • Identify areas to improve development of staff capacity to recognize and dismantle institutional racism, biases, and discrimination for all Oregonians, particularly in housing. • Identify areas to improve development of staff capacity to recognize and remove inequities and create an inclusive culture in the workplace. • Plan, schedule, implement, and assess trainings and/or educational opportunities that include education and/or training for staff such as speakers, films, documentaries, readings, and other interactive activities. • Identify equity and racial justice, diversity, and inclusion leadership development cohort opportunities

Membership Process, Expectations	The Committee will consist of no more than 15 members, and will replace members who leave the group as needed. Staff members submit an application and demonstrate managerial approval and organizational support. The Executive Director makes the final appointment. Member terms will be tracked and managed so that not all members begin or end their term at one time. Membership recruitment will happen annually and as needed. Membership will be open to staff at Oregon Housing and Community Services. Only members of the Committee will have voting authority. Members of the PEGE Team will: • adhere to the Equity Council group agreements • contribute actively to the achievement of PEGE Team's scope of work • provide information to and solicit ideas regarding training and professional development policies and practices from co-workers and section leadership • Provide critical input in assessing educational and training opportunities
Time Commitment	• Two (2) hours per month to attend PEGE Team meetings; and • Two to four (2-4) hours (in addition to meeting time) to assist and support with planning, researching, scheduling, and other tasks. • Members will serve a 2-year term and have the option to extend membership for one additional term. • Members of PEGE Team will need to attend at least one intensive equity and racial justice or diversity and inclusion training annually, as part of their assessment function. • Co-chairs will commit an additional five (5) hours per quarter to prepare for, attend, and present at the Equity Council
Decision Making Process	Recommendation will not be limited by the confines of a 100% consensus decision-making rule. A formal decision to recommend a policy or program change will require the green- or yellow-level endorsement of approximately 80% of members. Quorum will be defined as half of the membership plus one. Meetings that do not have quorum will not take policy recommendation votes. Votes can be taken virtually over email.

Members voting yellow or red are responsible for ensuring their concerns are articulated in the meeting report that will go to Equity Council for consideration. Three or more members expressing red will result in a recommendation to Equity Council to not advance the policy.

Green	Yellow	Red
I whole-heartedly endorse or recommend the advancement of this policy.	I can live with the advancement of this policy and will support it outside of this space, but have reservations that I will articulate and would like to see addressed.	I am not comfortable with supporting the advancement of this policy. I have reservations that I will articulate and would like to see addressed.

Convening Information

The Chair and Co-Chair terms will each be a year, with the Co-Chair moving into the Chair role after one year, or as needed if the Chair position vacates early. The chair and co-chair will facilitate meetings and set the agenda, with support and input from committee members.

Committee Support:

The Equity Manager will provide staff support for the chair and co-chair, and support follow-up on action items in between meetings. The Equity Manager is responsible for meeting scheduling, minutes, and maintaining the official charter documents.

Signature of Sponsor

_____

Chelsea Bunch, Equity, Diversity, and Inclusion Manager

As members the Professional Equity Growth and Empowerment Team, we sign below as an indication of our commitment to work together.

[Signature lines for all members]

ORBITS & ORPICS Reports

OREGON HOUSING and COMMUNITY SERVICES

Housing & Community Svcs Dept

Summary Cross Reference Listing and Packages

2023-25 Biennium

Agency Number: 91400

BAM Analyst: UNASSIGNED

Budget Coordinator: Morter, Linda - (503)986-0995

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
010-00-00-00000	Housing Stabilization Programs	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
010-00-00-00000	Housing Stabilization Programs	021	0	Phase-in	Essential Packages
010-00-00-00000	Housing Stabilization Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-00-00-00000	Housing Stabilization Programs	031	0	Standard Inflation	Essential Packages
010-00-00-00000	Housing Stabilization Programs	032	0	Above Standard Inflation	Essential Packages
010-00-00-00000	Housing Stabilization Programs	033	0	Exceptional Inflation	Essential Packages
010-00-00-00000	Housing Stabilization Programs	060	0	Technical Adjustments	Essential Packages
010-00-00-00000	Housing Stabilization Programs	070	0	Revenue Shortfalls	Policy Packages
010-00-00-00000	Housing Stabilization Programs	081	0	June 2022 Emergency Board	Policy Packages
010-00-00-00000	Housing Stabilization Programs	082	0	September Eboard	Policy Packages
010-00-00-00000	Housing Stabilization Programs	090	0	Analyst Adjustments	Policy Packages
010-00-00-00000	Housing Stabilization Programs	091	0	Additional Analyst Adjustments	Policy Packages
010-00-00-00000	Housing Stabilization Programs	092	0	Statewide AG Adjustment	Policy Packages
010-00-00-00000	Housing Stabilization Programs	093	0	Statewide Adjustment DAS Chgs	Policy Packages
010-00-00-00000	Housing Stabilization Programs	801	0	LFO Analyst Adjustments	Policy Packages
010-00-00-00000	Housing Stabilization Programs	802	0	Vacant Position Reductions	Policy Packages
010-00-00-00000	Housing Stabilization Programs	803	0	Emergency Housing Investment Package	Policy Packages
010-00-00-00000	Housing Stabilization Programs	804	0	Removing Barriers to Shelter	Policy Packages
010-00-00-00000	Housing Stabilization Programs	806	0	Expenditure Alignment	Policy Packages
010-00-00-00000	Housing Stabilization Programs	810	0	Statewide Adjustments	Policy Packages
010-00-00-00000	Housing Stabilization Programs	811	0	Budget Reconciliation	Policy Packages
010-00-00-00000	Housing Stabilization Programs	813	0	Policy Bills	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
010-00-00-00000	Housing Stabilization Programs	816	0	Capital Construction	Policy Packages
010-00-00-00000	Housing Stabilization Programs	101	0	Retaining Quality Staff	Policy Packages
010-00-00-00000	Housing Stabilization Programs	102	0	Improving Program Delivery and Access	Policy Packages
010-00-00-00000	Housing Stabilization Programs	106	0	Shelter for Oregonians	Policy Packages
010-00-00-00000	Housing Stabilization Programs	110	0	Keeping Oregonians in their Homes	Policy Packages
010-00-00-00000	Housing Stabilization Programs	112	0	Modernizing Grant Management Systems	Policy Packages
010-00-00-00000	Housing Stabilization Programs	115	0	Housing for Youth and Families	Policy Packages
010-00-00-00000	Housing Stabilization Programs	117	0	Investing in Oregonians' Futures (IDAs)	Policy Packages
010-00-00-00000	Housing Stabilization Programs	119	0	Deploying Weatherization Resources	Policy Packages
010-00-00-00000	Housing Stabilization Programs	120	0	Consolidating TANF Programs at ODHS	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	021	0	Phase-in	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	022	0	Phase-out Pgm & One-time Costs	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	031	0	Standard Inflation	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	032	0	Above Standard Inflation	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	033	0	Exceptional Inflation	Essential Packages
025-00-00-00000	Project-Based Rental Housing Assistance	070	0	Revenue Shortfalls	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	081	0	June 2022 Emergency Board	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	082	0	September Eboard	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	090	0	Analyst Adjustments	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	091	0	Additional Analyst Adjustments	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	092	0	Statewide AG Adjustment	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
025-00-00-00000	Project-Based Rental Housing Assistance	093	0	Statewide Adjustment DAS Chgs	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	801	0	LFO Analyst Adjustments	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	802	0	Vacant Position Reductions	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	803	0	Emergency Housing Investment Package	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	806	0	Expenditure Alignment	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	810	0	Statewide Adjustments	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	811	0	Budget Reconciliation	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	813	0	Policy Bills	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	816	0	Capital Construction	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	101	0	Retaining Quality Staff	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	102	0	Improving Program Delivery and Access	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	104	0	Addressing Homelessness with PSH	Policy Packages
025-00-00-00000	Project-Based Rental Housing Assistance	112	0	Modernizing Grant Management Systems	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	021	0	Phase-in	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	031	0	Standard Inflation	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	032	0	Above Standard Inflation	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	033	0	Exceptional Inflation	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	060	0	Technical Adjustments	Essential Packages
030-00-00-00000	Multifamily Rental Housing Programs	070	0	Revenue Shortfalls	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	081	0	June 2022 Emergency Board	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-00-00-00000	Multifamily Rental Housing Programs	082	0	September Eboard	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	090	0	Analyst Adjustments	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	091	0	Additional Analyst Adjustments	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	092	0	Statewide AG Adjustment	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	093	0	Statewide Adjustment DAS Chgs	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	801	0	LFO Analyst Adjustments	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	802	0	Vacant Position Reductions	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	805	0	Affordable Housing Realignment	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	806	0	Expenditure Alignment	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	810	0	Statewide Adjustments	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	811	0	Budget Reconciliation	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	813	0	Policy Bills	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	816	0	Capital Construction	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	101	0	Retaining Quality Staff	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	102	0	Improving Program Delivery and Access	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	104	0	Addressing Homelessness with PSH	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	105	0	LIFTing up OR: Building Affordable Housing	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	107	0	Preserving Oregon’s Affordable Housing Stock	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	111	0	Acquiring Land for Affordable Homes	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	112	0	Modernizing Grant Management Systems	Policy Packages
030-00-00-00000	Multifamily Rental Housing Programs	114	0	CARE for Children in Affordable Housing	Policy Packages
040-00-00-00000	Single Family Housing Programs	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
040-00-00-00000	Single Family Housing Programs	021	0	Phase-in	Essential Packages
040-00-00-00000	Single Family Housing Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
040-00-00-00000	Single Family Housing Programs	031	0	Standard Inflation	Essential Packages
040-00-00-00000	Single Family Housing Programs	032	0	Above Standard Inflation	Essential Packages
040-00-00-00000	Single Family Housing Programs	033	0	Exceptional Inflation	Essential Packages
040-00-00-00000	Single Family Housing Programs	070	0	Revenue Shortfalls	Policy Packages
040-00-00-00000	Single Family Housing Programs	081	0	June 2022 Emergency Board	Policy Packages
040-00-00-00000	Single Family Housing Programs	082	0	September Eboard	Policy Packages
040-00-00-00000	Single Family Housing Programs	090	0	Analyst Adjustments	Policy Packages
040-00-00-00000	Single Family Housing Programs	091	0	Additional Analyst Adjustments	Policy Packages
040-00-00-00000	Single Family Housing Programs	092	0	Statewide AG Adjustment	Policy Packages
040-00-00-00000	Single Family Housing Programs	093	0	Statewide Adjustment DAS Chgs	Policy Packages
040-00-00-00000	Single Family Housing Programs	801	0	LFO Analyst Adjustments	Policy Packages
040-00-00-00000	Single Family Housing Programs	802	0	Vacant Position Reductions	Policy Packages
040-00-00-00000	Single Family Housing Programs	805	0	Affordable Housing Realignment	Policy Packages
040-00-00-00000	Single Family Housing Programs	806	0	Expenditure Alignment	Policy Packages
040-00-00-00000	Single Family Housing Programs	810	0	Statewide Adjustments	Policy Packages
040-00-00-00000	Single Family Housing Programs	811	0	Budget Reconciliation	Policy Packages
040-00-00-00000	Single Family Housing Programs	813	0	Policy Bills	Policy Packages
040-00-00-00000	Single Family Housing Programs	816	0	Capital Construction	Policy Packages
040-00-00-00000	Single Family Housing Programs	101	0	Retaining Quality Staff	Policy Packages
040-00-00-00000	Single Family Housing Programs	102	0	Improving Program Delivery and Access	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
040-00-00-00000	Single Family Housing Programs	104	0	Addressing Homelessness with PSH	Policy Packages
040-00-00-00000	Single Family Housing Programs	105	0	LIFTing up OR: Building Affordable Housing	Policy Packages
040-00-00-00000	Single Family Housing Programs	108	0	Supporting Owners of Manufactured Homes	Policy Packages
040-00-00-00000	Single Family Housing Programs	109	0	Building Starter Homes	Policy Packages
040-00-00-00000	Single Family Housing Programs	112	0	Modernizing Grant Management Systems	Policy Packages
040-00-00-00000	Single Family Housing Programs	113	0	Maintaining Homeownership	Policy Packages
040-00-00-00000	Single Family Housing Programs	116	0	Supporting Homebuyers	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	021	0	Phase-in	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	022	0	Phase-out Pgm & One-time Costs	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	031	0	Standard Inflation	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	032	0	Above Standard Inflation	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	033	0	Exceptional Inflation	Essential Packages
050-00-00-00000	Homeownership Stabilization Initiative	070	0	Revenue Shortfalls	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	081	0	June 2022 Emergency Board	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	082	0	September Eboard	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	090	0	Analyst Adjustments	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	091	0	Additional Analyst Adjustments	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	092	0	Statewide AG Adjustment	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	093	0	Statewide Adjustment DAS Chgs	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	801	0	LFO Analyst Adjustments	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	802	0	Vacant Position Reductions	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
050-00-00-00000	Homeownership Stabilization Initiative	810	0	Statewide Adjustments	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	811	0	Budget Reconciliation	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	813	0	Policy Bills	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	816	0	Capital Construction	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	102	0	Improving Program Delivery and Access	Policy Packages
050-00-00-00000	Homeownership Stabilization Initiative	104	0	Addressing Homelessness with PSH	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	021	0	Phase-in	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	022	0	Phase-out Pgm & One-time Costs	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	031	0	Standard Inflation	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	032	0	Above Standard Inflation	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	033	0	Exceptional Inflation	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	060	0	Technical Adjustments	Essential Packages
060-00-00-00000	Disaster Recovery & Resiliency	070	0	Revenue Shortfalls	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	081	0	June 2022 Emergency Board	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	082	0	September Eboard	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	090	0	Analyst Adjustments	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	091	0	Additional Analyst Adjustments	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	092	0	Statewide AG Adjustment	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	093	0	Statewide Adjustment DAS Chgs	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	801	0	LFO Analyst Adjustments	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	802	0	Vacant Position Reductions	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
060-00-00-00000	Disaster Recovery & Resiliency	806	0	Expenditure Alignment	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	810	0	Statewide Adjustments	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	811	0	Budget Reconciliation	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	813	0	Policy Bills	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	816	0	Capital Construction	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	118	0	Deploying Federal Recovery Resources	Policy Packages
060-00-00-00000	Disaster Recovery & Resiliency	119	0	Deploying Weatherization Resources	Policy Packages
070-00-00-00000	Central Services	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
070-00-00-00000	Central Services	021	0	Phase-in	Essential Packages
070-00-00-00000	Central Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
070-00-00-00000	Central Services	031	0	Standard Inflation	Essential Packages
070-00-00-00000	Central Services	032	0	Above Standard Inflation	Essential Packages
070-00-00-00000	Central Services	033	0	Exceptional Inflation	Essential Packages
070-00-00-00000	Central Services	060	0	Technical Adjustments	Essential Packages
070-00-00-00000	Central Services	070	0	Revenue Shortfalls	Policy Packages
070-00-00-00000	Central Services	081	0	June 2022 Emergency Board	Policy Packages
070-00-00-00000	Central Services	082	0	September Eboard	Policy Packages
070-00-00-00000	Central Services	090	0	Analyst Adjustments	Policy Packages
070-00-00-00000	Central Services	091	0	Additional Analyst Adjustments	Policy Packages
070-00-00-00000	Central Services	092	0	Statewide AG Adjustment	Policy Packages
070-00-00-00000	Central Services	093	0	Statewide Adjustment DAS Chgs	Policy Packages
070-00-00-00000	Central Services	801	0	LFO Analyst Adjustments	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
070-00-00-00000	Central Services	802	0	Vacant Position Reductions	Policy Packages
070-00-00-00000	Central Services	803	0	Emergency Housing Investment Package	Policy Packages
070-00-00-00000	Central Services	805	0	Affordable Housing Realignment	Policy Packages
070-00-00-00000	Central Services	810	0	Statewide Adjustments	Policy Packages
070-00-00-00000	Central Services	811	0	Budget Reconciliation	Policy Packages
070-00-00-00000	Central Services	813	0	Policy Bills	Policy Packages
070-00-00-00000	Central Services	816	0	Capital Construction	Policy Packages
070-00-00-00000	Central Services	101	0	Retaining Quality Staff	Policy Packages
070-00-00-00000	Central Services	102	0	Improving Program Delivery and Access	Policy Packages
070-00-00-00000	Central Services	103	0	Training, Technical Assistance & Access	Policy Packages
070-00-00-00000	Central Services	112	0	Modernizing Grant Management Systems	Policy Packages
070-00-00-00000	Central Services	118	0	Deploying Federal Recovery Resources	Policy Packages
070-00-00-00000	Central Services	119	0	Deploying Weatherization Resources	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	021	0	Phase-in	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	031	0	Standard Inflation	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	032	0	Above Standard Inflation	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	033	0	Exceptional Inflation	Essential Packages
080-00-00-00000	Bond Activities and Debt Service	070	0	Revenue Shortfalls	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	081	0	June 2022 Emergency Board	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	082	0	September Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
080-00-00-00000	Bond Activities and Debt Service	090	0	Analyst Adjustments	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	091	0	Additional Analyst Adjustments	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	092	0	Statewide AG Adjustment	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	093	0	Statewide Adjustment DAS Chgs	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	801	0	LFO Analyst Adjustments	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	802	0	Vacant Position Reductions	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	810	0	Statewide Adjustments	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	811	0	Budget Reconciliation	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	813	0	Policy Bills	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	816	0	Capital Construction	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	101	0	Retaining Quality Staff	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	102	0	Improving Program Delivery and Access	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	104	0	Addressing Homelessness with PSH	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	105	0	LIFTing up OR: Building Affordable Housing	Policy Packages
080-00-00-00000	Bond Activities and Debt Service	107	0	Preserving Oregon’s Affordable Housing Stock	Policy Packages
089-00-00-00000	Capital Construction	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	070	0	Revenue Shortfalls	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
089-00-00-00000	Capital Construction	081	0	June 2022 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	082	0	September Eboard	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Additional Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	093	0	Statewide Adjustment DAS Chgs	Policy Packages
089-00-00-00000	Capital Construction	801	0	LFO Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	802	0	Vacant Position Reductions	Policy Packages
089-00-00-00000	Capital Construction	810	0	Statewide Adjustments	Policy Packages
089-00-00-00000	Capital Construction	811	0	Budget Reconciliation	Policy Packages
089-00-00-00000	Capital Construction	813	0	Policy Bills	Policy Packages
089-00-00-00000	Capital Construction	816	0	Capital Construction	Policy Packages
089-00-00-00000	Capital Construction	104	0	Addressing Homelessness with PSH	Policy Packages
089-00-00-00000	Capital Construction	105	0	LIFTing up OR: Building Affordable Housing	Policy Packages

Housing & Community Svcs Dept

Policy Package List by Priority

2023-25 Biennium

Agency Number: 91400

BAM Analyst: UNASSIGNED

Budget Coordinator: Morter, Linda - (503)986-0995

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	081	June 2022 Emergency Board	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	082	September Eboard	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	082	September Eboard	060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	090	Analyst Adjustments	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	091	Additional Analyst Adjustments	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	092	Statewide AG Adjustment	010-00-00-00000	Housing Stabilization Programs

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	092	Statewide AG Adjustment	025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	093	Statewide Adjustment DAS Chgs	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	101	Retaining Quality Staff	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	102	Improving Program Delivery and Access	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
	103	Training, Technical Assistance & Access	070-00-00-00000	Central Services
	104	Addressing Homelessness with PSH	025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	105	LIFTing up OR: Building Affordable Housing	030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	106	Shelter for Oregonians	010-00-00-00000	Housing Stabilization Programs
	107	Preserving Oregon’s Affordable Housing Stocl	030-00-00-00000	Multifamily Rental Housing Programs
			080-00-00-00000	Bond Activities and Debt Service
	108	Supporting Owners of Manufactured Homes	040-00-00-00000	Single Family Housing Programs
	109	Building Starter Homes	040-00-00-00000	Single Family Housing Programs

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	110	Keeping Oregonians in their Homes	010-00-00-00000	Housing Stabilization Programs
	111	Acquiring Land for Affordable Homes	030-00-00-00000	Multifamily Rental Housing Programs
	112	Modernizing Grant Management Systems	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			070-00-00-00000	Central Services
	113	Maintaining Homeownership	040-00-00-00000	Single Family Housing Programs
	114	CARE for Children in Affordable Housing	030-00-00-00000	Multifamily Rental Housing Programs
	115	Housing for Youth and Families	010-00-00-00000	Housing Stabilization Programs
	116	Supporting Homebuyers	040-00-00-00000	Single Family Housing Programs
	117	Investing in Oregonians' Futures (IDAs)	010-00-00-00000	Housing Stabilization Programs
	118	Deploying Federal Recovery Resources	060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
	119	Deploying Weatherization Resources	010-00-00-00000	Housing Stabilization Programs
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
	120	Consolidating TANF Programs at ODHS	010-00-00-00000	Housing Stabilization Programs
	801	LFO Analyst Adjustments	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	801	LFO Analyst Adjustments	060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	802	Vacant Position Reductions	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	803	Emergency Housing Investment Package	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			070-00-00-00000	Central Services
	804	Removing Barriers to Shelter	010-00-00-00000	Housing Stabilization Programs
	805	Affordable Housing Realignment	030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			070-00-00-00000	Central Services
	806	Expenditure Alignment	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	806	Expenditure Alignment	040-00-00-00000	Single Family Housing Programs
			060-00-00-00000	Disaster Recovery & Resiliency
	810	Statewide Adjustments	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	811	Budget Reconciliation	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	813	Policy Bills	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs

Policy Package List by Priority

2023-25 Biennium

Agency Number: 91400

BAM Analyst: UNASSIGNED

Budget Coordinator: Morter, Linda - (503)986-0995

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	813	Policy Bills	040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction
	816	Capital Construction	010-00-00-00000	Housing Stabilization Programs
			025-00-00-00000	Project-Based Rental Housing Assistance
			030-00-00-00000	Multifamily Rental Housing Programs
			040-00-00-00000	Single Family Housing Programs
			050-00-00-00000	Homeownership Stabilization Initiative
			060-00-00-00000	Disaster Recovery & Resiliency
			070-00-00-00000	Central Services
			080-00-00-00000	Bond Activities and Debt Service
			089-00-00-00000	Capital Construction

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construct	2,076,520	-	-	-	-	-
3200 Other Funds Non-Ltd	334,846,539	342,776,409	342,776,409	342,776,409	342,776,409	342,776,409
3400 Other Funds Ltd	151,421,797	172,038,677	172,038,677	361,693,413	361,693,413	361,693,413
All Funds	488,344,856	514,815,086	514,815,086	704,469,822	704,469,822	704,469,822
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	32,584	44,174	44,174	-	-	162,965
3400 Other Funds Ltd	-	10,783,066	10,783,066	29,609,614	29,609,614	58,050,722
3430 Other Funds Debt Svc Ltd	-	33,241	33,241	-	-	29,000
All Funds	32,584	10,860,481	10,860,481	29,609,614	29,609,614	58,242,687
BEGINNING BALANCE						
4430 Lottery Funds Debt Svc Ltd	32,584	44,174	44,174	-	-	162,965
3020 Other Funds Cap Construct	2,076,520	-	-	-	-	-
3200 Other Funds Non-Ltd	334,846,539	342,776,409	342,776,409	342,776,409	342,776,409	342,776,409
3400 Other Funds Ltd	151,421,797	182,821,743	182,821,743	391,303,027	391,303,027	419,744,135
3430 Other Funds Debt Svc Ltd	-	33,241	33,241	-	-	29,000
TOTAL BEGINNING BALANCE	**$488,377,440**	**$525,675,567**	**$525,675,567**	**$734,079,436**	**$734,079,436**	**$762,712,509**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	308,002,321	432,410,730	839,675,215	453,495,929	521,476,891	491,157,199
8030 General Fund Debt Svc	23,043,308	69,354,398	69,307,754	127,593,540	155,800,792	127,170,731

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
All Funds	331,045,629	501,765,128	908,982,969	581,089,469	677,277,683	618,327,930
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	1,361,948	1,527,135	1,527,135	1,923,474	1,923,474	1,923,474
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	183,903	191,300	191,300	236,476	236,476	236,476
0240 Public Utilities Fees						
3400 Other Funds Ltd	71,527,669	96,470,000	96,470,000	90,104,830	90,104,830	90,104,830
LICENSES AND FEES						
3400 Other Funds Ltd	71,711,572	96,661,300	96,661,300	90,341,306	90,341,306	90,341,306
TOTAL LICENSES AND FEES	**$71,711,572**	**$96,661,300**	**$96,661,300**	**$90,341,306**	**$90,341,306**	**$90,341,306**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	1,219,577	1,215,025	1,315,025	1,707,666	1,707,666	1,707,666
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	104,054	150,000	150,000	150,000	150,000	150,000
3400 Other Funds Ltd	35,142,888	38,639,319	38,639,319	57,228,324	54,029,937	53,475,824
All Funds	35,246,942	38,789,319	38,789,319	57,378,324	54,179,937	53,625,824
CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	104,054	150,000	150,000	150,000	150,000	150,000
3400 Other Funds Ltd	36,362,465	39,854,344	39,954,344	58,935,990	55,737,603	55,183,490
TOTAL CHARGES FOR SERVICES	**$36,466,519**	**$40,004,344**	**$40,104,344**	**$59,085,990**	**$55,887,603**	**$55,333,490**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	113,517	19,350	19,350	43,500	43,500	43,500
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	247,910,000	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
3400 Other Funds Ltd	-	3,490,000	3,490,000	2,675,000	6,170,000	4,280,000
All Funds	247,910,000	413,490,000	413,490,000	277,675,000	906,170,000	604,280,000
0560 Dedicated Fund Oblig Bonds						
3200 Other Funds Non-Ltd	-	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000
0565 Lottery Bonds						
3400 Other Funds Ltd	-	50,780,071	50,780,071	126,115,178	100,947,376	50,525,793
0570 Revenue Bonds						
3200 Other Funds Non-Ltd	231,405,000	500,000,000	500,000,000	500,000,000	500,000,000	500,000,000
BOND SALES						
3020 Other Funds Cap Construct	247,910,000	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
3200 Other Funds Non-Ltd	231,405,000	550,000,000	550,000,000	550,000,000	550,000,000	550,000,000
3400 Other Funds Ltd	-	54,270,071	54,270,071	128,790,178	107,117,376	54,805,793
TOTAL BOND SALES	**$479,315,000**	**$1,014,270,071**	**$1,014,270,071**	**$953,790,178**	**$1,557,117,376**	**$1,204,805,793**
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	147,561	-	-	-	-	-
3020 Other Funds Cap Construct	1,586,665	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3200 Other Funds Non-Ltd	82,258,963	89,673,818	89,673,818	89,673,818	89,673,818	89,673,818
3400 Other Funds Ltd	7,038,247	8,813,746	8,813,746	3,847,430	3,847,430	3,847,430
3430 Other Funds Debt Svc Ltd	2	-	-	-	-	-
All Funds	91,031,438	98,487,564	98,487,564	93,521,248	93,521,248	93,521,248
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						
3200 Other Funds Non-Ltd	362,557,803	315,561,050	315,561,050	315,061,050	315,061,050	315,061,050
3400 Other Funds Ltd	10,134,478	76,291	76,291	6,589,367	6,589,367	6,589,367
All Funds	372,692,281	315,637,341	315,637,341	321,650,417	321,650,417	321,650,417
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	(837,066)	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
3400 Other Funds Ltd	997,311	553,531	553,531	144,703	3,844,703	3,844,703
All Funds	160,245	5,553,531	5,553,531	5,144,703	8,844,703	8,844,703
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	150,805,360	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	154,519,187	437,638,180	708,562,622	448,548,441	464,169,282	401,941,943
All Funds	305,324,547	614,110,868	885,035,310	633,650,840	649,271,681	587,044,342
TRANSFERS IN						
1010 Transfer In - Intrafund						
4430 Lottery Funds Debt Svc Ltd	37,102	-	-	-	-	-
3200 Other Funds Non-Ltd	28,448,351	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3400 Other Funds Ltd	36,563,312	36,639,452	37,477,080	50,399,055	50,399,055	50,466,730
3430 Other Funds Debt Svc Ltd	37,093	-	-	-	-	-
All Funds	437,831,768	404,151,600	404,989,228	374,574,977	374,574,977	374,642,652
1050 Transfer In Other						
3400 Other Funds Ltd	-	-	10,000,000	-	-	2,248,400
1060 Transfer from General Fund						
3400 Other Funds Ltd	35,408,646	36,824,290	343,824,290	101,533,602	22,937,910	36,537,910
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	4,868,816	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
4430 Lottery Funds Debt Svc Ltd	21,551,699	25,180,556	25,180,556	28,443,620	28,443,620	30,406,918
3400 Other Funds Ltd	102,615,538	-	105,000,000	-	-	-
3430 Other Funds Debt Svc Ltd	1,048	-	-	-	-	-
All Funds	124,168,285	25,180,556	130,180,556	28,443,620	30,593,961	30,406,918
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	109,032,079	90,352,414	90,352,414	115,234,008	89,000,000	89,000,000
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	1,075,000	-	-	-	916,732	796,241
1690 Tsfr From Water Resources Dept						
4430 Lottery Funds Debt Svc Ltd	20,381	-	-	-	-	-
TRANSFERS IN						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
4430 Lottery Funds Debt Svc Ltd	21,609,182	25,180,556	25,180,556	28,443,620	28,443,620	30,406,918
3200 Other Funds Non-Ltd	28,448,351	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3400 Other Funds Ltd	289,563,391	168,816,156	591,653,784	272,166,665	168,253,697	184,049,281
3430 Other Funds Debt Svc Ltd	38,141	-	-	-	-	-
TOTAL TRANSFERS IN	**$712,404,975**	**$561,508,860**	**$984,346,488**	**$624,786,207**	**$523,023,580**	**$538,632,121**
REVENUE CATEGORIES						
8000 General Fund	308,002,321	432,410,730	839,675,215	453,495,929	521,476,891	491,157,199
8030 General Fund Debt Svc	23,043,308	69,354,398	69,307,754	127,593,540	155,800,792	127,170,731
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
4430 Lottery Funds Debt Svc Ltd	21,756,743	25,180,556	25,180,556	28,443,620	28,443,620	30,406,918
3020 Other Funds Cap Construct	249,496,665	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
3200 Other Funds Non-Ltd	703,937,105	960,384,868	960,384,868	959,884,868	959,884,868	959,884,868
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3400 Other Funds Ltd	417,282,929	370,591,924	793,529,552	562,782,613	437,698,456	400,628,344
3430 Other Funds Debt Svc Ltd	38,143	-	-	-	-	-
6200 Federal Funds Non-Ltd	150,805,360	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	154,519,187	437,638,180	708,562,622	448,548,441	464,169,282	401,941,943
TOTAL REVENUE CATEGORIES	**$2,401,627,671**	**$3,249,545,492**	**$4,350,625,403**	**$3,365,027,332**	**$3,978,902,571**	**$3,520,468,324**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4430 Lottery Funds Debt Svc Ltd	(37,093)	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3020 Other Funds Cap Construct	(990,353)	-	-	-	-	-
3200 Other Funds Non-Ltd	(406,779,604)	(377,147,738)	(377,147,738)	(335,175,922)	(335,175,922)	(335,175,922)
3400 Other Funds Ltd	(30,024,718)	(27,003,862)	(27,841,490)	(39,399,055)	(39,399,055)	(39,466,730)
All Funds	(437,831,768)	(404,151,600)	(404,989,228)	(374,574,977)	(374,574,977)	(374,642,652)
AVAILABLE REVENUES						
8000 General Fund	308,002,321	432,410,730	839,675,215	453,495,929	521,476,891	491,157,199
8030 General Fund Debt Svc	23,043,308	69,354,398	69,307,754	127,593,540	155,800,792	127,170,731
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	25,224,730	28,443,620	28,443,620	30,569,883
3020 Other Funds Cap Construct	250,582,832	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
3200 Other Funds Non-Ltd	632,004,040	926,013,539	926,013,539	967,485,355	967,485,355	967,485,355
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3400 Other Funds Ltd	538,680,008	526,409,805	948,509,805	914,686,585	789,602,428	780,905,749
3430 Other Funds Debt Svc Ltd	38,143	33,241	33,241	-	-	29,000
6200 Federal Funds Non-Ltd	150,805,360	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	154,519,187	437,638,180	708,562,622	448,548,441	464,169,282	401,941,943
TOTAL AVAILABLE REVENUES	**$2,452,173,343**	**$3,371,069,459**	**$4,471,311,742**	**$3,724,531,791**	**$4,338,407,030**	**$3,908,538,181**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	2,772,157	4,435,435	4,714,471	6,474,467	7,549,184	8,766,757
3400 Other Funds Ltd	21,702,910	35,228,141	38,382,444	45,594,737	46,024,826	50,781,511

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	3,935,006	9,306,929	13,134,467	15,721,445	16,231,229	16,027,070
All Funds	28,410,073	48,970,505	56,231,382	67,790,649	69,805,239	75,575,338
3160 Temporary Appointments						
8000 General Fund	156,370	-	-	-	-	-
3400 Other Funds Ltd	130,849	528,376	528,376	79,688	79,688	79,688
6400 Federal Funds Ltd	53,723	665	665	693	693	693
All Funds	340,942	529,041	529,041	80,381	80,381	80,381
3170 Overtime Payments						
8000 General Fund	13,531	-	-	-	-	-
3400 Other Funds Ltd	105,700	-	-	-	-	-
6400 Federal Funds Ltd	12,025	-	-	-	-	-
All Funds	131,256	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	29	-	-	-	-	-
3400 Other Funds Ltd	83	-	-	-	-	-
6400 Federal Funds Ltd	11	-	-	-	-	-
All Funds	123	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	29,332	-	-	-	-	-
3400 Other Funds Ltd	228,092	12,289	12,289	12,805	12,805	12,805
6400 Federal Funds Ltd	40,901	145	145	151	151	151
All Funds	298,325	12,434	12,434	12,956	12,956	12,956
SALARIES & WAGES						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	2,971,419	4,435,435	4,714,471	6,474,467	7,549,184	8,766,757
3400 Other Funds Ltd	22,167,634	35,768,806	38,923,109	45,687,230	46,117,319	50,874,004
6400 Federal Funds Ltd	4,041,666	9,307,739	13,135,277	15,722,289	16,232,073	16,027,914
TOTAL SALARIES & WAGES	**$29,180,719**	**$49,511,980**	**$56,772,857**	**$67,883,986**	**$69,898,576**	**$75,668,675**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	976	1,884	1,918	2,133	2,525	2,994
3400 Other Funds Ltd	7,403	13,115	13,701	14,202	14,334	15,897
6400 Federal Funds Ltd	1,303	3,962	5,407	5,294	5,453	5,460
All Funds	9,682	18,961	21,026	21,629	22,312	24,351
3220 Public Employees' Retire Cont						
8000 General Fund	451,016	759,787	776,706	1,160,221	1,352,809	1,570,996
3400 Other Funds Ltd	3,495,720	6,035,579	6,268,650	8,171,720	8,248,793	9,101,192
6400 Federal Funds Ltd	653,174	1,594,305	2,184,557	2,817,310	2,908,663	2,872,077
All Funds	4,599,910	8,389,671	9,229,913	12,149,251	12,510,265	13,544,265
3221 Pension Obligation Bond						
8000 General Fund	154,566	47,578	244,167	271,280	268,198	201,711
3400 Other Funds Ltd	1,209,639	1,540,714	1,939,957	2,145,018	2,148,100	2,193,736
6400 Federal Funds Ltd	219,848	203,510	512,347	555,424	555,424	576,275
All Funds	1,584,053	1,791,802	2,696,471	2,971,722	2,971,722	2,971,722
3230 Social Security Taxes						
8000 General Fund	223,137	339,311	346,867	495,305	577,523	670,670
3400 Other Funds Ltd	1,660,345	2,731,929	2,836,016	3,479,338	3,512,242	3,873,026

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	303,028	710,946	974,545	1,199,829	1,238,828	1,223,211
All Funds	2,186,510	3,782,186	4,157,428	5,174,472	5,328,593	5,766,907
3240 Unemployment Assessments						
8000 General Fund	6,323	-	-	-	-	-
3400 Other Funds Ltd	49,688	4,128	4,128	4,301	4,301	4,301
6400 Federal Funds Ltd	-	23	23	24	24	24
All Funds	56,011	4,151	4,151	4,325	4,325	4,325
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	25,898	30,194	35,064
3400 Other Funds Ltd	-	-	-	180,742	182,463	201,173
6400 Federal Funds Ltd	-	-	-	62,576	64,615	63,797
All Funds	-	-	-	269,216	277,272	300,034
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	761	1,499	1,526	1,854	2,194	2,600
3400 Other Funds Ltd	5,666	10,404	10,871	12,345	12,461	13,817
6400 Federal Funds Ltd	1,013	3,139	4,298	4,585	4,723	4,727
All Funds	7,440	15,042	16,695	18,784	19,378	21,144
3260 Mass Transit Tax						
8000 General Fund	13,868	27,085	27,678	38,846	45,294	52,796
3400 Other Funds Ltd	135,739	214,119	222,283	274,120	276,700	305,243
All Funds	149,607	241,204	249,961	312,966	321,994	358,039
3270 Flexible Benefits						
8000 General Fund	588,929	1,247,548	1,281,597	1,596,157	1,888,207	2,239,855

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	4,987,118	8,654,516	9,124,700	10,626,686	10,725,686	11,899,628
6400 Federal Funds Ltd	886,828	2,615,730	3,602,533	3,948,807	4,067,607	4,071,567
All Funds	6,462,875	12,517,794	14,008,830	16,171,650	16,681,500	18,211,050
3280 Other OPE						
8000 General Fund	194	-	-	-	-	-
3400 Other Funds Ltd	1,190	-	-	-	-	-
All Funds	1,384	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	1,439,770	2,424,692	2,680,459	3,591,694	4,166,944	4,776,686
3400 Other Funds Ltd	11,552,508	19,204,504	20,420,306	24,908,472	25,125,080	27,608,013
6400 Federal Funds Ltd	2,065,194	5,131,615	7,283,710	8,593,849	8,845,337	8,817,138
TOTAL OTHER PAYROLL EXPENSES	**$15,057,472**	**$26,760,811**	**$30,384,475**	**$37,094,015**	**$38,137,361**	**$41,201,837**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(10,990)	(10,990)	(48,531)	(47,980)	(36,088)
3400 Other Funds Ltd	-	(222,367)	(222,367)	(413,182)	(413,733)	(423,334)
6400 Federal Funds Ltd	-	(29,271)	(29,271)	(111,960)	(111,960)	(114,251)
All Funds	-	(262,628)	(262,628)	(573,673)	(573,673)	(573,673)
3465 Reconciliation Adjustment						
8000 General Fund	-	(8,136)	(8,136)	-	(130,883)	(9,055)
3400 Other Funds Ltd	-	(58,407)	(58,407)	-	(82,724)	(55,754)
6400 Federal Funds Ltd	-	(19,062)	(19,062)	-	3,058	1,080
All Funds	-	(85,605)	(85,605)	-	(210,549)	(63,729)

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(19,126)	(19,126)	(48,531)	(178,863)	(45,143)
3400 Other Funds Ltd	-	(280,774)	(280,774)	(413,182)	(496,457)	(479,088)
6400 Federal Funds Ltd	-	(48,333)	(48,333)	(111,960)	(108,902)	(113,171)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($348,233)**	**($348,233)**	**($573,673)**	**($784,222)**	**($637,402)**
PERSONAL SERVICES						
8000 General Fund	4,411,189	6,841,001	7,375,804	10,017,630	11,537,265	13,498,300
3400 Other Funds Ltd	33,720,142	54,692,536	59,062,641	70,182,520	70,745,942	78,002,929
6400 Federal Funds Ltd	6,106,860	14,391,021	20,370,654	24,204,178	24,968,508	24,731,881
TOTAL PERSONAL SERVICES	**$44,238,191**	**$75,924,558**	**$86,809,099**	**$104,404,328**	**$107,251,715**	**$116,233,110**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	11,555	63,456	64,448	77,157	78,615	108,078
3400 Other Funds Ltd	136,742	425,059	442,555	491,654	503,708	549,180
6400 Federal Funds Ltd	26,965	124,586	168,939	174,143	183,806	177,743
All Funds	175,262	613,101	675,942	742,954	766,129	835,001
4125 Out of State Travel						
8000 General Fund	9,800	23,470	23,470	18,204	15,383	15,383
3400 Other Funds Ltd	96,370	191,376	191,376	196,243	199,064	199,064
6400 Federal Funds Ltd	16,323	45,107	45,107	55,903	55,903	55,903
All Funds	122,493	259,953	259,953	270,350	270,350	270,350
4150 Employee Training						
8000 General Fund	30,600	52,652	54,002	53,799	57,309	81,824

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	230,131	260,815	282,415	308,967	315,498	358,266
6400 Federal Funds Ltd	27,408	116,447	182,597	143,741	152,225	146,591
All Funds	288,139	429,914	519,014	506,507	525,032	586,681
4175 Office Expenses						
8000 General Fund	23,168	126,912	128,685	152,233	160,477	213,418
3200 Other Funds Non-Ltd	35	1,000	1,000	1,000	1,000	1,000
3400 Other Funds Ltd	183,364	496,917	528,204	597,466	613,636	695,512
6400 Federal Funds Ltd	16,288	193,867	273,180	277,789	295,090	284,269
All Funds	222,855	818,696	931,069	1,028,488	1,070,203	1,194,199
4200 Telecommunications						
8000 General Fund	35,139	35,321	35,922	43,390	47,965	65,665
3400 Other Funds Ltd	171,632	228,997	239,598	264,225	267,735	295,005
6400 Federal Funds Ltd	20,510	61,399	88,272	94,957	100,777	97,117
All Funds	227,281	325,717	363,792	402,572	416,477	457,787
4225 State Gov. Service Charges						
8000 General Fund	286,961	-	46,644	629,804	570,898	150,629
8030 General Fund Debt Svc	-	46,644	-	-	-	-
3200 Other Funds Non-Ltd	761,594	-	-	-	-	-
3400 Other Funds Ltd	2,438,572	3,477,577	3,477,577	4,344,359	3,996,801	4,419,624
6400 Federal Funds Ltd	246,488	383,197	383,197	1,011,505	1,011,505	1,057,870
All Funds	3,733,615	3,907,418	3,907,418	5,985,668	5,579,204	5,628,123
4250 Data Processing						
8000 General Fund	6,476	26,924	27,624	366,439	42,357	63,664

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	208,376	869,119	881,469	944,913	766,605	982,599
6400 Federal Funds Ltd	12,378	61,732	93,040	115,372	122,159	118,012
All Funds	227,230	957,775	1,002,133	1,426,724	931,121	1,164,275
4275 Publicity and Publications						
8000 General Fund	9,359	8,452	8,452	23,597	3,597	3,597
3200 Other Funds Non-Ltd	-	175,000	175,000	175,000	175,000	175,000
3400 Other Funds Ltd	18,823	46,773	46,773	48,738	48,738	48,738
6400 Federal Funds Ltd	6,943	2,706	2,706	92,820	92,820	92,820
All Funds	35,125	232,931	232,931	340,155	320,155	320,155
4300 Professional Services						
8000 General Fund	1,634,772	1,371,051	49,075,411	9,061,135	1,630,388	3,580,388
3200 Other Funds Non-Ltd	6,617,275	9,126,576	9,126,576	9,126,576	9,126,576	9,126,576
3400 Other Funds Ltd	4,474,867	5,379,479	108,344,889	5,324,414	5,504,161	5,504,161
6400 Federal Funds Ltd	1,951,585	4,660,006	9,460,006	5,996,487	5,996,487	5,996,487
All Funds	14,678,499	20,537,112	176,006,882	29,508,612	22,257,612	24,207,612
4315 IT Professional Services						
8000 General Fund	2,071	707,064	707,064	1,503,334	3,334	3,334
3400 Other Funds Ltd	13,722	114,580	114,580	2,124,305	124,305	124,305
6400 Federal Funds Ltd	1,280	551	1,500,551	2,235,599	2,235,599	2,235,599
All Funds	17,073	822,195	2,322,195	5,863,238	2,363,238	2,363,238
4325 Attorney General						
8000 General Fund	348,677	170,766	170,766	205,112	127,153	100,892
3200 Other Funds Non-Ltd	15,590	130,696	130,696	130,696	124,658	130,696

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	1,598,383	2,215,345	2,245,345	3,361,013	3,159,874	2,447,029
6400 Federal Funds Ltd	82,500	5,483	25,483	389,986	388,600	388,246
All Funds	2,045,150	2,522,290	2,572,290	4,086,807	3,800,285	3,066,863
4350 Dispute Resolution Services						
3400 Other Funds Ltd	95,750	72,816	72,816	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	1,757	4,872	5,072	6,413	7,310	10,983
3400 Other Funds Ltd	15,338	17,786	20,986	24,617	25,262	31,719
6400 Federal Funds Ltd	2,369	10,600	20,400	14,522	15,775	14,952
All Funds	19,464	33,258	46,458	45,552	48,347	57,654
4400 Dues and Subscriptions						
8000 General Fund	25,759	4,411	4,411	4,596	4,596	4,596
3400 Other Funds Ltd	112,564	104,038	104,038	1,099,477	1,099,477	99,477
6400 Federal Funds Ltd	49,422	19,269	19,269	20,078	20,078	20,078
All Funds	187,745	127,718	127,718	1,124,151	1,124,151	124,151
4425 Facilities Rental and Taxes						
8000 General Fund	261,735	86,488	86,488	90,121	80,599	90,121
3400 Other Funds Ltd	1,422,164	2,006,617	2,006,617	2,090,895	2,090,895	2,090,895
6400 Federal Funds Ltd	168,845	176,795	176,795	184,221	193,743	184,221
All Funds	1,852,744	2,269,900	2,269,900	2,365,237	2,365,237	2,365,237
4475 Facilities Maintenance						
8000 General Fund	1,195	635	635	662	662	662
3400 Other Funds Ltd	10,972	15,251	15,251	15,892	15,892	15,892

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	1,034	2,944	2,944	3,067	3,067	3,067
All Funds	13,201	18,830	18,830	19,621	19,621	19,621
4575 Agency Program Related S and S						
8000 General Fund	3,761	-	-	300,000	-	-
3200 Other Funds Non-Ltd	447,089	3,300,000	3,300,000	3,300,000	3,300,000	3,300,000
3400 Other Funds Ltd	11,518	184,336	184,336	192,079	192,079	192,079
6400 Federal Funds Ltd	3,049	-	-	-	-	-
All Funds	465,417	3,484,336	3,484,336	3,792,079	3,492,079	3,492,079
4650 Other Services and Supplies						
8000 General Fund	11,057	864,648	869,348	525,491	511,429	1,278,223
3200 Other Funds Non-Ltd	4,133,510	6,193,542	6,193,542	6,193,542	6,193,542	6,193,542
3400 Other Funds Ltd	1,124,917	5,244,183	5,319,383	5,003,984	8,359,845	6,130,681
6400 Federal Funds Ltd	6,575	270,298	763,247	469,816	499,282	436,466
All Funds	5,276,059	12,572,671	13,145,520	12,192,833	15,564,098	14,038,912
4700 Expendable Prop 250 - 5000						
8000 General Fund	12,256	2,814	2,814	58,832	101,832	150,205
3400 Other Funds Ltd	385,249	103,174	103,174	256,808	269,708	402,489
6400 Federal Funds Ltd	4,412	3,652	3,652	177,525	177,525	186,125
All Funds	401,917	109,640	109,640	493,165	549,065	738,819
4715 IT Expendable Property						
8000 General Fund	149,702	61,085	63,185	94,634	92,613	134,859
3400 Other Funds Ltd	518,673	502,257	535,857	592,794	600,294	675,606
6400 Federal Funds Ltd	55,840	135,592	238,492	187,582	200,803	192,582

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
All Funds	724,215	698,934	837,534	875,010	893,710	1,003,047
SERVICES & SUPPLIES						
8000 General Fund	2,865,800	3,611,021	51,374,441	13,214,953	3,536,517	6,056,521
8030 General Fund Debt Svc	-	46,644	-	-	-	-
3200 Other Funds Non-Ltd	11,975,093	18,926,814	18,926,814	18,926,814	18,920,776	18,926,814
3400 Other Funds Ltd	13,268,127	21,956,495	125,157,239	27,282,843	28,153,577	25,262,321
6400 Federal Funds Ltd	2,700,214	6,274,231	13,447,877	11,645,113	11,745,244	11,688,148
TOTAL SERVICES & SUPPLIES	**$30,809,234**	**$50,815,205**	**$208,906,371**	**$71,069,723**	**$62,356,114**	**$61,933,804**
CAPITAL OUTLAY						
5550 Data Processing Software						
3400 Other Funds Ltd	-	99,763	99,763	103,953	103,953	103,953
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	192,695,114	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
3400 Other Funds Ltd	-	-	-	-	-	27,101,190
All Funds	192,695,114	410,000,000	410,000,000	275,000,000	900,000,000	627,101,190
CAPITAL OUTLAY						
3020 Other Funds Cap Construct	192,695,114	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
3400 Other Funds Ltd	-	99,763	99,763	103,953	103,953	27,205,143
TOTAL CAPITAL OUTLAY	**$192,695,114**	**$410,099,763**	**$410,099,763**	**$275,103,953**	**$900,103,953**	**$627,205,143**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	-	-	6,000,000	-	-
3400 Other Funds Ltd	44,677	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	90,800	757,579	757,579	789,397	789,397	789,397
All Funds	135,477	757,579	757,579	6,789,397	789,397	789,397
6020 Dist to Counties						
8000 General Fund	76,793,733	17,020,914	17,020,914	29,735,792	17,735,792	17,735,792
3400 Other Funds Ltd	60,132,393	26,796,141	26,796,141	27,921,579	27,921,579	27,921,579
6400 Federal Funds Ltd	34,534,146	29,555,545	29,555,545	36,531,735	36,531,735	36,531,735
All Funds	171,460,272	73,372,600	73,372,600	94,189,106	82,189,106	82,189,106
6025 Dist to Other Gov Unit						
8000 General Fund	12,827,800	475,272	475,272	495,233	495,233	495,233
3400 Other Funds Ltd	880,769	688,388	688,388	717,300	717,300	717,300
All Funds	13,708,569	1,163,660	1,163,660	1,212,533	1,212,533	1,212,533
6030 Dist to Non-Gov Units						
8000 General Fund	629,507	-	-	-	-	-
3200 Other Funds Non-Ltd	2,247,056	5,996,320	5,996,320	5,996,320	5,996,320	5,996,320
3400 Other Funds Ltd	56,494,055	62,496,092	62,496,092	65,115,718	65,115,718	65,115,718
6200 Federal Funds Non-Ltd	571,198	-	-	-	-	-
All Funds	59,941,816	68,492,412	68,492,412	71,112,038	71,112,038	71,112,038
6035 Dist to Individuals						
8000 General Fund	7,122,500	-	-	-	-	-
3400 Other Funds Ltd	264,018	924,951	924,951	456,345	456,345	456,345
6200 Federal Funds Non-Ltd	150,234,162	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	81,912	-	-	39,324	39,324	39,324
All Funds	157,702,592	177,397,639	177,397,639	185,598,068	185,598,068	185,598,068

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6050 Dist to Non-Profit Organizations						
8000 General Fund	162,627,358	49,394,729	210,360,991	153,888,719	33,088,719	188,123,719
3400 Other Funds Ltd	148,741,390	181,548,673	181,548,673	131,012,208	130,662,208	132,133,208
6400 Federal Funds Ltd	85,619,992	330,035,943	552,837,738	98,832,849	98,710,346	109,477,564
All Funds	396,988,740	560,979,345	944,747,402	383,733,776	262,461,273	429,734,491
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	35,408,646	36,824,290	343,824,290	101,533,602	22,937,910	36,537,910
6080 Loans Made - Other						
3020 Other Funds Cap Construct	57,304,886	-	-	-	-	-
3200 Other Funds Non-Ltd	262,913,543	534,250,000	534,250,000	533,750,000	533,750,000	533,750,000
3400 Other Funds Ltd	20,882,430	4,609,916	51,609,916	134,427,132	66,127,132	69,727,132
6400 Federal Funds Ltd	14,424,803	-	-	-	-	-
All Funds	355,525,662	538,859,916	585,859,916	668,177,132	599,877,132	603,477,132
6085 Other Special Payments						
8000 General Fund	-	318,243,503	209,243,503	138,610,000	432,145,455	228,709,724
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
3400 Other Funds Ltd	1,984,998	84,343,076	189,046,660	350,729,478	347,873,786	279,622,186
6400 Federal Funds Ltd	10,787,578	56,623,861	91,593,229	276,505,845	175,205,845	218,683,894
All Funds	12,772,576	459,210,440	489,883,392	765,845,323	957,375,427	727,015,804
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	853,758	-	-	-	-	-
6400 Federal Funds Ltd	172,882	-	-	-	-	-
All Funds	1,026,640	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
SPECIAL PAYMENTS						
8000 General Fund	296,263,302	421,958,708	780,924,970	430,263,346	506,403,109	471,602,378
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
3020 Other Funds Cap Construct	57,304,886	-	-	-	-	-
3200 Other Funds Non-Ltd	265,160,599	540,246,320	540,246,320	539,746,320	539,746,320	539,746,320
3400 Other Funds Ltd	289,424,730	361,407,237	513,110,821	710,379,760	638,874,068	575,693,468
6200 Federal Funds Non-Ltd	150,805,360	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	145,712,113	416,972,928	674,744,091	412,699,150	311,276,647	365,521,914
TOTAL SPECIAL PAYMENTS	**$1,204,670,990**	**$1,917,057,881**	**$2,685,498,890**	**$2,278,190,975**	**$2,183,552,884**	**$2,137,666,479**
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	13,460,000	39,015,000	39,015,000	69,300,000	77,790,000	61,370,000
4430 Lottery Funds Debt Svc Ltd	17,018,995	20,284,830	20,284,830	21,103,410	21,103,410	22,698,400
3230 Other Funds Debt Svc Non-Ltd	305,840,000	305,455,000	305,455,000	267,810,000	267,810,000	267,810,000
All Funds	336,318,995	364,754,830	364,754,830	358,213,410	366,703,410	351,878,400
7150 Interest - Bonds						
8030 General Fund Debt Svc	9,583,266	30,292,754	30,292,754	58,293,540	78,010,792	65,800,731
4430 Lottery Funds Debt Svc Ltd	4,733,239	4,939,900	4,939,900	7,340,210	7,340,210	7,871,483
3230 Other Funds Debt Svc Non-Ltd	66,905,910	62,057,148	62,057,148	56,365,922	56,365,922	56,365,922
3430 Other Funds Debt Svc Ltd	38,143	33,241	33,241	-	-	29,000
All Funds	81,260,558	97,323,043	97,323,043	121,999,672	141,716,924	130,067,136
DEBT SERVICE						
8030 General Fund Debt Svc	23,043,266	69,307,754	69,307,754	127,593,540	155,800,792	127,170,731

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	25,224,730	28,443,620	28,443,620	30,569,883
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3430 Other Funds Debt Svc Ltd	38,143	33,241	33,241	-	-	29,000
TOTAL DEBT SERVICE	**$417,579,553**	**$462,077,873**	**$462,077,873**	**$480,213,082**	**$508,420,334**	**$481,945,536**
EXPENDITURES						
8000 General Fund	303,540,291	432,410,730	839,675,215	453,495,929	521,476,891	491,157,199
8030 General Fund Debt Svc	23,043,266	69,354,398	69,307,754	127,593,540	155,800,792	127,170,731
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	25,224,730	28,443,620	28,443,620	30,569,883
3020 Other Funds Cap Construct	250,000,000	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
3200 Other Funds Non-Ltd	277,135,692	559,173,134	559,173,134	558,673,134	558,667,096	558,673,134
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3400 Other Funds Ltd	336,412,999	438,156,031	697,430,464	807,949,076	737,877,540	706,163,861
3430 Other Funds Debt Svc Ltd	38,143	33,241	33,241	-	-	29,000
6200 Federal Funds Non-Ltd	150,805,360	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	154,519,187	437,638,180	708,562,622	448,548,441	347,990,399	401,941,943
TOTAL EXPENDITURES	**$1,889,993,082**	**$2,915,975,280**	**$3,853,391,996**	**$3,208,982,061**	**$3,761,685,000**	**$3,424,984,072**
REVERSIONS						
9900 Reversions						
8000 General Fund	(4,462,030)	-	-	-	-	-
8030 General Fund Debt Svc	(42)	-	-	-	-	-
All Funds	(4,462,072)	-	-	-	-	-
ENDING BALANCE						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3020 Other Funds Cap Construct	582,832	-	-	-	-	-
3200 Other Funds Non-Ltd	354,868,348	366,840,405	366,840,405	408,812,221	408,818,259	408,812,221
3400 Other Funds Ltd	202,267,009	88,253,774	251,079,341	106,737,509	51,724,888	74,741,888
6400 Federal Funds Ltd	-	-	-	-	116,178,883	-
TOTAL ENDING BALANCE	**$557,718,189**	**$455,094,179**	**$617,919,746**	**$515,549,730**	**$576,722,030**	**$483,554,109**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	252	350	416	413	427	470
TOTAL AUTHORIZED POSITIONS	**252**	**350**	**416**	**413**	**427**	**470**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	219.21	327.63	363.54	408.52	421.36	460.06
8280 FTE Reconciliation	-	0.21	0.21	-	-	(0.07)
TOTAL AUTHORIZED FTE	**219.21**	**327.84**	**363.75**	**408.52**	**421.36**	**459.99**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	30,269,363	18,358,123	18,358,123	33,523,196	33,523,196	33,523,196
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	2,854,021	2,854,021	193,767	193,767	1,533,685
BEGINNING BALANCE						
3400 Other Funds Ltd	30,269,363	21,212,144	21,212,144	33,716,963	33,716,963	35,056,881
TOTAL BEGINNING BALANCE	**$30,269,363**	**$21,212,144**	**$21,212,144**	**$33,716,963**	**$33,716,963**	**$35,056,881**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	126,790,048	126,727,791	308,735,669	251,688,097	435,504,958	374,565,969
LICENSES AND FEES						
0240 Public Utilities Fees						
3400 Other Funds Ltd	62,903,110	87,937,033	87,937,033	80,761,241	80,761,241	80,761,241
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	6,498,355	818,740	818,740	519,000	519,000	519,000
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	902,536	1,200,710	1,200,710	442,708	442,708	442,708
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	238,509	24,000	24,000	24,000	24,000	24,000
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	57,781	488,081	488,081	17,731	3,717,731	3,717,731
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	150,805,360	-	-	-	-	-
6400 Federal Funds Ltd	125,366,559	359,310,701	580,883,462	133,747,530	148,502,524	144,392,238
All Funds	276,171,919	359,310,701	580,883,462	133,747,530	148,502,524	144,392,238
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	-	-	23,361	23,361	23,361
1050 Transfer In Other						
3400 Other Funds Ltd	-	-	-	-	-	2,248,400
1060 Transfer from General Fund						
3400 Other Funds Ltd	9,646,523	31,311,435	31,311,435	39,040,341	337,910	5,337,910
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	4,740,942	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
3400 Other Funds Ltd	102,000,000	-	104,164,999	-	-	-
All Funds	102,000,000	-	104,164,999	-	2,150,341	-
1150 Tsfr From Revenue, Dept of						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	10,903,208	9,035,241	9,035,241	11,523,401	8,900,000	8,900,000
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	1,000,000	-	-	-	570,156	449,665
TRANSFERS IN						
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
3400 Other Funds Ltd	128,290,673	45,346,676	149,511,675	55,587,103	14,831,427	21,959,336
TOTAL TRANSFERS IN	**$128,290,673**	**$45,346,676**	**$149,511,675**	**$55,587,103**	**$16,981,768**	**$21,959,336**
REVENUE CATEGORIES						
8000 General Fund	126,790,048	126,727,791	308,735,669	251,688,097	435,504,958	374,565,969
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
3400 Other Funds Ltd	198,890,964	135,815,240	239,980,239	137,351,783	100,296,107	107,424,016
6200 Federal Funds Non-Ltd	150,805,360	-	-	-	-	-
6400 Federal Funds Ltd	125,366,559	359,310,701	580,883,462	133,747,530	148,502,524	144,392,238
TOTAL REVENUE CATEGORIES	**$601,852,931**	**$621,853,732**	**$1,129,599,370**	**$522,787,410**	**$686,453,930**	**$626,382,223**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(3,016,752)	(2,178,365)	(2,178,365)	(7,534,734)	(7,534,734)	(7,534,734)
AVAILABLE REVENUES						
8000 General Fund	126,790,048	126,727,791	308,735,669	251,688,097	435,504,958	374,565,969
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
3400 Other Funds Ltd	226,143,575	154,849,019	259,014,018	163,534,012	126,478,336	134,946,163
6200 Federal Funds Non-Ltd	150,805,360	-	-	-	-	-
6400 Federal Funds Ltd	125,366,559	359,310,701	580,883,462	133,747,530	148,502,524	144,392,238

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL AVAILABLE REVENUES	**$629,105,542**	**$640,887,511**	**$1,148,633,149**	**$548,969,639**	**$712,636,159**	**$653,904,370**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	829,386	1,862,043	2,047,767	2,603,473	3,274,663	4,326,298
3400 Other Funds Ltd	2,846,859	2,944,767	3,795,423	3,986,927	4,350,587	4,284,551
6400 Federal Funds Ltd	1,655,442	2,506,166	2,612,633	1,746,786	1,746,786	1,746,786
All Funds	5,331,687	7,312,976	8,455,823	8,337,186	9,372,036	10,357,635
3160 Temporary Appointments						
8000 General Fund	30,870	-	-	-	-	-
3400 Other Funds Ltd	30,939	-	-	-	-	-
6400 Federal Funds Ltd	32,070	-	-	-	-	-
All Funds	93,879	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	3,336	-	-	-	-	-
3400 Other Funds Ltd	12,809	-	-	-	-	-
6400 Federal Funds Ltd	5,695	-	-	-	-	-
All Funds	21,840	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	1	-	-	-	-	-
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	2	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3190 All Other Differential						
8000 General Fund	11,445	-	-	-	-	-
3400 Other Funds Ltd	39,430	-	-	-	-	-
6400 Federal Funds Ltd	17,881	-	-	-	-	-
All Funds	68,756	-	-	-	-	-
SALARIES & WAGES						
8000 General Fund	875,038	1,862,043	2,047,767	2,603,473	3,274,663	4,326,298
3400 Other Funds Ltd	2,930,037	2,944,767	3,795,423	3,986,927	4,350,587	4,284,551
6400 Federal Funds Ltd	1,711,089	2,506,166	2,612,633	1,746,786	1,746,786	1,746,786
TOTAL SALARIES & WAGES	**$5,516,164**	**$7,312,976**	**$8,455,823**	**$8,337,186**	**$9,372,036**	**$10,357,635**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	282	768	802	897	1,123	1,487
3400 Other Funds Ltd	1,085	1,100	1,395	1,298	1,430	1,404
6400 Federal Funds Ltd	551	1,026	1,026	576	576	576
All Funds	1,918	2,894	3,223	2,771	3,129	3,467
3220 Public Employees' Retire Cont						
8000 General Fund	137,215	318,966	335,885	466,540	586,816	775,269
3400 Other Funds Ltd	492,111	504,439	623,266	714,458	779,626	767,792
6400 Federal Funds Ltd	283,843	429,308	429,308	313,026	313,026	313,026
All Funds	913,169	1,252,713	1,388,459	1,494,024	1,679,468	1,856,087
3221 Pension Obligation Bond						
8000 General Fund	47,268	15,591	102,504	118,112	118,112	118,112

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	162,488	179,990	162,107	200,068	200,068	200,068
6400 Federal Funds Ltd	94,324	67,637	137,962	100,518	100,518	100,518
All Funds	304,080	263,218	402,573	418,698	418,698	418,698
3230 Social Security Taxes						
8000 General Fund	66,031	142,445	150,001	199,170	250,517	330,969
3400 Other Funds Ltd	221,397	225,277	278,343	305,007	332,828	327,776
6400 Federal Funds Ltd	129,372	191,721	191,721	133,632	133,632	133,632
All Funds	416,800	559,443	620,065	637,809	716,977	792,377
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	10,415	13,098	17,304
3400 Other Funds Ltd	-	-	-	15,946	17,401	17,137
6400 Federal Funds Ltd	-	-	-	6,987	6,987	6,987
All Funds	-	-	-	33,348	37,486	41,428
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	229	610	637	779	975	1,291
3400 Other Funds Ltd	826	876	1,110	1,126	1,241	1,218
6400 Federal Funds Ltd	434	812	812	499	499	499
All Funds	1,489	2,298	2,559	2,404	2,715	3,008
3260 Mass Transit Tax						
8000 General Fund	70	11,645	12,238	15,621	19,648	25,957
3400 Other Funds Ltd	8,169	17,197	21,359	23,007	25,189	24,793
All Funds	8,239	28,842	33,597	38,628	44,837	50,750
3270 Flexible Benefits						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
8000 General Fund	171,154	506,803	533,877	670,705	839,005	1,111,255
3400 Other Funds Ltd	679,060	727,912	930,705	968,220	1,067,220	1,047,420
6400 Federal Funds Ltd	364,237	676,885	683,259	430,175	430,175	430,175
All Funds	1,214,451	1,911,600	2,147,841	2,069,100	2,336,400	2,588,850
3280 Other OPE						
8000 General Fund	98	-	-	-	-	-
3400 Other Funds Ltd	61	-	-	-	-	-
All Funds	159	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	422,347	996,828	1,135,944	1,482,239	1,829,294	2,381,644
3400 Other Funds Ltd	1,565,197	1,656,791	2,018,285	2,229,130	2,425,003	2,387,608
6400 Federal Funds Ltd	872,761	1,367,389	1,444,088	985,413	985,413	985,413
TOTAL OTHER PAYROLL EXPENSES	**$2,860,305**	**$4,021,008**	**$4,598,317**	**$4,696,782**	**$5,239,710**	**$5,754,665**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(3,055)	(3,055)	(21,130)	(21,130)	(21,130)
3400 Other Funds Ltd	-	(26,432)	(26,432)	(38,556)	(38,556)	(38,556)
6400 Federal Funds Ltd	-	(9,726)	(9,726)	(20,262)	(20,262)	(20,262)
All Funds	-	(39,213)	(39,213)	(79,948)	(79,948)	(79,948)
3465 Reconciliation Adjustment						
8000 General Fund	-	2	2	-	(70,415)	(20,447)
3400 Other Funds Ltd	-	(56,147)	(56,147)	-	(51,717)	(51,717)
6400 Federal Funds Ltd	-	16,735	16,735	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
All Funds	-	(39,410)	(39,410)	-	(122,132)	(72,164)
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(3,053)	(3,053)	(21,130)	(91,545)	(41,577)
3400 Other Funds Ltd	-	(82,579)	(82,579)	(38,556)	(90,273)	(90,273)
6400 Federal Funds Ltd	-	7,009	7,009	(20,262)	(20,262)	(20,262)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($78,623)**	**($78,623)**	**($79,948)**	**($202,080)**	**($152,112)**
PERSONAL SERVICES						
8000 General Fund	1,297,385	2,855,818	3,180,658	4,064,582	5,012,412	6,666,365
3400 Other Funds Ltd	4,495,234	4,518,979	5,731,129	6,177,501	6,685,317	6,581,886
6400 Federal Funds Ltd	2,583,850	3,880,564	4,063,730	2,711,937	2,711,937	2,711,937
TOTAL PERSONAL SERVICES	**$8,376,469**	**$11,255,361**	**$12,975,517**	**$12,954,020**	**$14,409,666**	**$15,960,188**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	4,876	21,929	22,921	28,108	33,958	46,333
3400 Other Funds Ltd	23,557	37,165	46,090	33,929	39,329	37,529
6400 Federal Funds Ltd	21,427	49,579	49,579	38,374	38,374	38,374
All Funds	49,860	108,673	118,590	100,411	111,661	122,236
4125 Out of State Travel						
8000 General Fund	1,742	20,763	20,763	15,383	15,383	15,383
3400 Other Funds Ltd	4,766	19,808	19,808	20,640	20,640	20,640
6400 Federal Funds Ltd	9,309	29,258	29,258	30,487	30,487	30,487
All Funds	15,817	69,829	69,829	66,510	66,510	66,510
4150 Employee Training						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	2,186	23,033	24,383	19,994	24,269	34,244
3400 Other Funds Ltd	10,262	26,267	37,067	23,150	27,425	26,000
6400 Federal Funds Ltd	12,116	44,826	44,826	35,510	35,510	35,510
All Funds	24,564	94,126	106,276	78,654	87,204	95,754
4175 Office Expenses						
8000 General Fund	951	62,628	64,401	74,782	85,312	107,587
3400 Other Funds Ltd	5,999	40,874	56,833	34,012	43,732	40,492
6400 Federal Funds Ltd	1,249	81,150	81,150	60,849	60,849	60,849
All Funds	8,199	184,652	202,384	169,643	189,893	208,928
4200 Telecommunications						
8000 General Fund	8,712	17,526	18,127	21,401	24,911	32,336
3400 Other Funds Ltd	23,489	17,062	22,468	14,877	18,117	17,037
6400 Federal Funds Ltd	10,861	22,636	22,636	15,562	15,562	15,562
All Funds	43,062	57,224	63,231	51,840	58,590	64,935
4250 Data Processing						
8000 General Fund	216	7,270	7,970	11,571	15,861	24,936
3400 Other Funds Ltd	110,306	15,367	21,667	12,626	16,586	15,266
6400 Federal Funds Ltd	10,215	16,839	16,839	8,291	8,291	8,291
All Funds	120,737	39,476	46,476	32,488	40,738	48,493
4275 Publicity and Publications						
8000 General Fund	7,430	3,452	3,452	3,597	3,597	3,597
3400 Other Funds Ltd	847	12,848	12,848	13,388	13,388	13,388
6400 Federal Funds Ltd	-	2,706	2,706	2,820	2,820	2,820

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	8,277	19,006	19,006	19,805	19,805	19,805
4300 Professional Services						
8000 General Fund	619,602	59,842	47,764,202	3,315,108	65,108	1,315,108
3400 Other Funds Ltd	1,788,741	1,815,662	104,781,072	1,540,240	1,540,240	1,540,240
6400 Federal Funds Ltd	1,887,617	2,541,442	2,541,442	2,765,089	2,765,089	2,765,089
All Funds	4,295,960	4,416,946	155,086,716	7,620,437	4,370,437	5,620,437
4315 IT Professional Services						
8000 General Fund	556	701,064	701,064	1,501,158	1,158	1,158
3400 Other Funds Ltd	1,028	369	369	401	401	401
6400 Federal Funds Ltd	350	551	551	599	599	599
All Funds	1,934	701,984	701,984	1,502,158	2,158	2,158
4325 Attorney General						
8000 General Fund	131,088	68,743	68,743	79,123	65,930	65,739
3400 Other Funds Ltd	90,098	9,074	39,074	10,677	10,184	10,029
6400 Federal Funds Ltd	52,042	1,246	1,246	1,466	1,398	1,459
All Funds	273,228	79,063	109,063	91,266	77,512	77,227
4375 Employee Recruitment and Develop						
8000 General Fund	-	1,113	1,313	1,825	2,470	3,975
3400 Other Funds Ltd	404	1,513	3,113	951	1,596	1,381
6400 Federal Funds Ltd	950	2,200	2,200	645	645	645
All Funds	1,354	4,826	6,626	3,421	4,711	6,001
4400 Dues and Subscriptions						
8000 General Fund	12,132	4,411	4,411	4,596	4,596	4,596

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	5,247	1,809	1,809	1,885	1,885	1,885
6400 Federal Funds Ltd	41,611	19,269	19,269	20,078	20,078	20,078
All Funds	58,990	25,489	25,489	26,559	26,559	26,559
4425 Facilities Rental and Taxes						
8000 General Fund	23,507	64,547	64,547	57,736	57,736	57,736
3400 Other Funds Ltd	61,385	147,067	147,067	153,244	153,244	153,244
6400 Federal Funds Ltd	24,887	74,543	74,543	77,674	77,674	77,674
All Funds	109,779	286,157	286,157	288,654	288,654	288,654
4475 Facilities Maintenance						
8000 General Fund	-	635	635	662	662	662
3400 Other Funds Ltd	-	515	515	537	537	537
6400 Federal Funds Ltd	-	699	699	728	728	728
All Funds	-	1,849	1,849	1,927	1,927	1,927
4575 Agency Program Related S and S						
8000 General Fund	3,261	-	-	-	-	-
3400 Other Funds Ltd	5,742	2,086	2,086	2,174	2,174	2,174
6400 Federal Funds Ltd	2,837	-	-	-	-	-
All Funds	11,840	2,086	2,086	2,174	2,174	2,174
4650 Other Services and Supplies						
8000 General Fund	3,969	160,548	165,248	118,849	118,549	151,949
3400 Other Funds Ltd	5,642	49,279	86,879	36,657	51,357	50,182
6400 Federal Funds Ltd	4,812	70,571	70,571	34,365	34,365	34,365
All Funds	14,423	280,398	322,698	189,871	204,271	236,496

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	2,760	2,760	28,676	41,576	71,676
3400 Other Funds Ltd	945	3,178	3,178	3,311	16,211	11,911
6400 Federal Funds Ltd	2,025	964	964	13,904	13,904	13,904
All Funds	2,970	6,902	6,902	45,891	71,691	97,491
4715 IT Expendable Property						
8000 General Fund	15,044	18,921	21,021	28,151	35,651	54,051
3400 Other Funds Ltd	9,391	35,685	52,485	30,619	38,119	35,619
6400 Federal Funds Ltd	18,290	33,909	33,909	18,764	18,764	18,764
All Funds	42,725	88,515	107,415	77,534	92,534	108,434
SERVICES & SUPPLIES						
8000 General Fund	835,272	1,239,185	48,955,961	5,310,720	596,727	1,991,066
3400 Other Funds Ltd	2,147,849	2,235,628	105,334,428	1,933,318	1,995,165	1,977,955
6400 Federal Funds Ltd	2,100,598	2,992,388	2,992,388	3,125,205	3,125,137	3,125,198
TOTAL SERVICES & SUPPLIES	**$5,083,719**	**$6,467,201**	**$157,282,777**	**$10,369,243**	**$5,717,029**	**$7,094,219**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	-	-	6,000,000	-	-
6020 Dist to Counties						
8000 General Fund	35,844,592	17,020,914	17,020,914	29,735,792	17,735,792	17,735,792
3400 Other Funds Ltd	58,083,942	26,528,270	26,528,270	27,642,457	27,642,457	27,642,457
6400 Federal Funds Ltd	34,534,146	29,555,545	29,555,545	36,531,735	36,531,735	36,531,735
All Funds	128,462,680	73,104,729	73,104,729	93,909,984	81,909,984	81,909,984

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6025 Dist to Other Gov Unit						
8000 General Fund	330,000	475,272	475,272	495,233	495,233	495,233
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	1,197,073	242,064	242,064	247,021	247,021	247,021
6200 Federal Funds Non-Ltd	571,198	-	-	-	-	-
All Funds	1,768,271	242,064	242,064	247,021	247,021	247,021
6035 Dist to Individuals						
8000 General Fund	7,122,500	-	-	-	-	-
3400 Other Funds Ltd	264,018	924,951	924,951	456,345	456,345	456,345
6200 Federal Funds Non-Ltd	150,234,162	-	-	-	-	-
6400 Federal Funds Ltd	72,412	-	-	-	-	-
All Funds	157,693,092	924,951	924,951	456,345	456,345	456,345
6050 Dist to Non-Profit Organizations						
8000 General Fund	67,513,473	33,312,312	149,278,574	150,591,429	31,791,429	186,826,429
3400 Other Funds Ltd	116,183,712	108,345,384	108,345,384	80,278,081	80,278,081	81,749,081
6400 Federal Funds Ltd	85,902,671	322,882,204	544,271,799	91,378,653	91,256,150	102,023,368
All Funds	269,599,856	464,539,900	801,895,757	322,248,163	203,325,660	370,598,878
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	11,146,523	31,824,290	31,824,290	39,040,341	337,910	5,337,910
6080 Loans Made - Other						
3400 Other Funds Ltd	208,611	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	-	40,000,000	58,000,000	16,450,000	379,535,455	155,513,174

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
3400 Other Funds Ltd	-	362,033	362,033	39,079,669	4,077,238	11,325,638
All Funds	-	40,362,033	58,362,033	55,529,669	385,763,034	166,838,812
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	853,758	-	-	-	-	-
6400 Federal Funds Ltd	172,882	-	-	-	-	-
All Funds	1,026,640	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	122,810,846	122,632,788	256,599,050	242,312,795	429,895,819	365,908,538
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
3400 Other Funds Ltd	175,937,356	136,402,702	136,402,702	147,703,573	112,701,142	121,420,542
6200 Federal Funds Non-Ltd	150,805,360	-	-	-	-	-
6400 Federal Funds Ltd	120,682,111	352,437,749	573,827,344	127,910,388	127,787,885	138,555,103
TOTAL SPECIAL PAYMENTS	**$570,235,673**	**$611,473,239**	**$966,829,096**	**$517,926,756**	**$672,535,187**	**$625,884,183**
EXPENDITURES						
8000 General Fund	124,943,503	126,727,791	308,735,669	251,688,097	435,504,958	374,565,969
4400 Lottery Funds Ltd	-	-	-	-	2,150,341	-
3400 Other Funds Ltd	182,580,439	143,157,309	247,468,259	155,814,392	121,381,624	129,980,383
6200 Federal Funds Non-Ltd	150,805,360	-	-	-	-	-
6400 Federal Funds Ltd	125,366,559	359,310,701	580,883,462	133,747,530	133,624,959	144,392,238
TOTAL EXPENDITURES	**$583,695,861**	**$629,195,801**	**$1,137,087,390**	**$541,250,019**	**$692,661,882**	**$648,938,590**
REVERSIONS						
9900 Reversions						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
8000 General Fund	(1,846,545)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	43,563,136	11,691,710	11,545,759	7,719,620	5,096,712	4,965,780
6400 Federal Funds Ltd	-	-	-	-	14,877,565	-
TOTAL ENDING BALANCE	**$43,563,136**	**$11,691,710**	**$11,545,759**	**$7,719,620**	**$19,974,277**	**$4,965,780**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	39	52	61	53	60	66
TOTAL AUTHORIZED POSITIONS	**39**	**52**	**61**	**53**	**60**	**66**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	32.90	50.05	55.74	52.26	59.00	65.38
8280 FTE Reconciliation	-	(0.01)	(0.01)	-	-	-
TOTAL AUTHORIZED FTE	**32.90**	**50.04**	**55.73**	**52.26**	**59.00**	**65.38**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	5,250,918	5,250,918	4,025,683	4,025,683	4,025,683
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	13,795,536	13,803,503	24,723,963	22,973,963	20,260,513
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	-	5,867,492	5,867,492	7,142,652	7,142,652	7,142,652
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	-	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	-	1,020,316	1,021,932	1,066,983	1,066,983	1,066,976
All Funds	-	177,493,004	177,494,620	186,169,382	186,169,382	186,169,375
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	-	-	-	-	4,000,000
REVENUE CATEGORIES						
8000 General Fund	-	13,795,536	13,803,503	24,723,963	22,973,963	20,260,513
3400 Other Funds Ltd	-	5,867,492	5,867,492	7,142,652	7,142,652	11,142,652
6200 Federal Funds Non-Ltd	-	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	-	1,020,316	1,021,932	1,066,983	1,066,983	1,066,976

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL REVENUE CATEGORIES	**-**	**$197,156,032**	**$197,165,615**	**$218,035,997**	**$216,285,997**	**$217,572,540**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(2,547,179)	(2,547,179)	(3,328,052)	(3,328,052)	(3,328,052)
AVAILABLE REVENUES						
8000 General Fund	-	13,795,536	13,803,503	24,723,963	22,973,963	20,260,513
3400 Other Funds Ltd	-	8,571,231	8,571,231	7,840,283	7,840,283	11,840,283
6200 Federal Funds Non-Ltd	-	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	-	1,020,316	1,021,932	1,066,983	1,066,983	1,066,976
TOTAL AVAILABLE REVENUES	**-**	**$199,859,771**	**$199,869,354**	**$218,733,628**	**$216,983,628**	**$218,270,171**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	217,104	224,976	334,872	334,872	334,872
3400 Other Funds Ltd	-	1,842,840	1,941,736	2,437,464	2,437,464	2,679,596
6400 Federal Funds Ltd	-	43,032	44,592	47,568	47,568	47,568
All Funds	-	2,102,976	2,211,304	2,819,904	2,819,904	3,062,036
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	116	116	106	106	106
3400 Other Funds Ltd	-	812	812	954	954	1,050
6400 Federal Funds Ltd	-	29	29	26	26	26

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	-	957	957	1,086	1,086	1,182
3220 Public Employees' Retire Cont						
8000 General Fund	-	37,190	37,190	60,009	60,009	60,009
3400 Other Funds Ltd	-	315,679	315,679	436,794	436,794	480,184
6400 Federal Funds Ltd	-	7,371	7,371	8,524	8,524	8,524
All Funds	-	360,240	360,240	505,327	505,327	548,717
3221 Pension Obligation Bond						
8000 General Fund	-	12,576	11,951	17,699	17,699	17,699
3400 Other Funds Ltd	-	94,180	101,447	103,359	103,359	103,359
6400 Federal Funds Ltd	-	2,493	2,369	2,514	2,514	2,514
All Funds	-	109,249	115,767	123,572	123,572	123,572
3230 Social Security Taxes						
8000 General Fund	-	16,609	16,609	25,618	25,618	25,618
3400 Other Funds Ltd	-	140,978	140,978	186,471	186,471	204,995
6400 Federal Funds Ltd	-	3,292	3,292	3,639	3,639	3,639
All Funds	-	160,879	160,879	215,728	215,728	234,252
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	1,339	1,339	1,339
3400 Other Funds Ltd	-	-	-	9,750	9,750	10,718
6400 Federal Funds Ltd	-	-	-	190	190	190
All Funds	-	-	-	11,279	11,279	12,247
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	92	92	92	92	92

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	-	644	644	828	828	912
6400 Federal Funds Ltd	-	23	23	23	23	23
All Funds	-	759	759	943	943	1,027
3260 Mass Transit Tax						
8000 General Fund	-	1,303	1,303	2,009	2,009	2,009
3400 Other Funds Ltd	-	11,058	11,058	14,625	14,625	16,078
All Funds	-	12,361	12,361	16,634	16,634	18,087
3270 Flexible Benefits						
8000 General Fund	-	76,464	77,184	79,200	79,200	79,200
3400 Other Funds Ltd	-	535,248	540,288	712,800	712,800	785,400
6400 Federal Funds Ltd	-	19,116	19,296	19,800	19,800	19,800
All Funds	-	630,828	636,768	811,800	811,800	884,400
OTHER PAYROLL EXPENSES						
8000 General Fund	-	144,350	144,445	186,072	186,072	186,072
3400 Other Funds Ltd	-	1,098,599	1,110,906	1,465,581	1,465,581	1,602,696
6400 Federal Funds Ltd	-	32,324	32,380	34,716	34,716	34,716
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,275,273**	**$1,287,731**	**$1,686,369**	**$1,686,369**	**$1,823,484**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(1,821)	(1,821)	(3,166)	(3,166)	(3,166)
3400 Other Funds Ltd	-	(13,637)	(13,637)	(19,919)	(19,919)	(19,919)
6400 Federal Funds Ltd	-	(358)	(358)	(507)	(507)	(507)
All Funds	-	(15,816)	(15,816)	(23,592)	(23,592)	(23,592)

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3465 Reconciliation Adjustment						
8000 General Fund	-	(8,418)	(8,418)	-	-	-
3400 Other Funds Ltd	-	8,415	8,415	-	-	(1)
All Funds	-	(3)	(3)	-	-	(1)
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(10,239)	(10,239)	(3,166)	(3,166)	(3,166)
3400 Other Funds Ltd	-	(5,222)	(5,222)	(19,919)	(19,919)	(19,920)
6400 Federal Funds Ltd	-	(358)	(358)	(507)	(507)	(507)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($15,819)**	**($15,819)**	**($23,592)**	**($23,592)**	**($23,593)**
PERSONAL SERVICES						
8000 General Fund	-	351,215	359,182	517,778	517,778	517,778
3400 Other Funds Ltd	-	2,936,217	3,047,420	3,883,126	3,883,126	4,262,372
6400 Federal Funds Ltd	-	74,998	76,614	81,777	81,777	81,777
TOTAL PERSONAL SERVICES	**-**	**$3,362,430**	**$3,483,216**	**$4,482,681**	**$4,482,681**	**$4,861,927**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	5,110	5,110	5,325	5,325	5,325
3400 Other Funds Ltd	-	28,168	28,168	36,551	36,551	39,851
6400 Federal Funds Ltd	-	541	541	564	564	564
All Funds	-	33,819	33,819	42,440	42,440	45,740
4125 Out of State Travel						
3400 Other Funds Ltd	-	15,145	15,145	15,781	15,781	15,781
6400 Federal Funds Ltd	-	1,624	1,624	1,692	1,692	1,692

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	-	16,769	16,769	17,473	17,473	17,473
4150 Employee Training						
8000 General Fund	-	1,762	1,762	1,836	1,836	1,836
3400 Other Funds Ltd	-	13,444	13,444	19,709	19,709	22,559
6400 Federal Funds Ltd	-	324	324	338	338	338
All Funds	-	15,530	15,530	21,883	21,883	24,733
4175 Office Expenses						
8000 General Fund	-	6,539	6,539	6,814	6,814	6,814
3400 Other Funds Ltd	-	14,528	14,528	28,098	28,098	34,038
6400 Federal Funds Ltd	-	324	324	338	338	338
All Funds	-	21,391	21,391	35,250	35,250	41,190
4200 Telecommunications						
8000 General Fund	-	1,481	1,481	1,543	1,543	1,543
3400 Other Funds Ltd	-	10,184	10,184	14,932	14,932	16,912
6400 Federal Funds Ltd	-	541	541	564	564	564
All Funds	-	12,206	12,206	17,039	17,039	19,019
4250 Data Processing						
8000 General Fund	-	584	584	609	609	609
3400 Other Funds Ltd	-	43,015	43,015	50,102	50,102	52,522
6400 Federal Funds Ltd	-	541	541	564	564	564
All Funds	-	44,140	44,140	51,275	51,275	53,695
4300 Professional Services						
3400 Other Funds Ltd	-	83,096	83,096	90,408	90,408	90,408

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4315 IT Professional Services						
3400 Other Funds Ltd	-	99,125	99,125	107,848	107,848	107,848
4325 Attorney General						
3400 Other Funds Ltd	-	4,383	4,383	5,157	4,919	4,844
6400 Federal Funds Ltd	-	1,356	1,356	1,596	1,522	1,589
All Funds	-	5,739	5,739	6,753	6,441	6,433
4375 Employee Recruitment and Develop						
8000 General Fund	-	156	156	163	163	163
3400 Other Funds Ltd	-	556	556	1,439	1,439	1,869
All Funds	-	712	712	1,602	1,602	2,032
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	346	346	361	361	361
4425 Facilities Rental and Taxes						
8000 General Fund	-	21,941	21,941	22,863	22,863	22,863
3400 Other Funds Ltd	-	99,812	99,812	104,004	104,004	104,004
All Funds	-	121,753	121,753	126,867	126,867	126,867
4475 Facilities Maintenance						
3400 Other Funds Ltd	-	224	224	233	233	233
4650 Other Services and Supplies						
8000 General Fund	-	2,420	2,420	2,522	2,522	2,522
3400 Other Funds Ltd	-	9,629	9,629	29,633	29,633	39,433
6400 Federal Funds Ltd	-	1,624	1,624	1,692	1,692	1,692
All Funds	-	13,673	13,673	33,847	33,847	43,647

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	52	52	54	54	54
3400 Other Funds Ltd	-	451	451	17,670	17,670	26,270
6400 Federal Funds Ltd	-	541	541	564	564	564
All Funds	-	1,044	1,044	18,288	18,288	26,888
4715 IT Expendable Property						
8000 General Fund	-	4,276	4,276	4,456	4,456	4,456
3400 Other Funds Ltd	-	13,458	13,458	24,023	24,023	29,023
6400 Federal Funds Ltd	-	1,624	1,624	1,692	1,692	1,692
All Funds	-	19,358	19,358	30,171	30,171	35,171
SERVICES & SUPPLIES						
8000 General Fund	-	44,321	44,321	46,185	46,185	46,185
3400 Other Funds Ltd	-	435,564	435,564	545,949	545,711	585,956
6400 Federal Funds Ltd	-	9,040	9,040	9,604	9,530	9,597
TOTAL SERVICES & SUPPLIES	**-**	**$488,925**	**$488,925**	**$601,738**	**$601,426**	**$641,738**
SPECIAL PAYMENTS						
6035 Dist to Individuals						
6200 Federal Funds Non-Ltd	-	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	-	-	-	39,324	39,324	39,324
All Funds	-	176,472,688	176,472,688	185,141,723	185,141,723	185,141,723
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	-	-	-	-	-	4,000,000
6085 Other Special Payments						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	-	13,400,000	13,400,000	24,160,000	22,410,000	15,696,550
3400 Other Funds Ltd	-	3,400,000	3,400,000	-	-	4,000,000
6400 Federal Funds Ltd	-	936,278	936,278	936,278	936,278	936,278
All Funds	-	17,736,278	17,736,278	25,096,278	23,346,278	20,632,828
SPECIAL PAYMENTS						
8000 General Fund	-	13,400,000	13,400,000	24,160,000	22,410,000	19,696,550
3400 Other Funds Ltd	-	3,400,000	3,400,000	-	-	4,000,000
6200 Federal Funds Non-Ltd	-	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	-	936,278	936,278	975,602	975,602	975,602
TOTAL SPECIAL PAYMENTS	**-**	**$194,208,966**	**$194,208,966**	**$210,238,001**	**$208,488,001**	**$209,774,551**
EXPENDITURES						
8000 General Fund	-	13,795,536	13,803,503	24,723,963	22,973,963	20,260,513
3400 Other Funds Ltd	-	6,771,781	6,882,984	4,429,075	4,428,837	8,848,328
6200 Federal Funds Non-Ltd	-	176,472,688	176,472,688	185,102,399	185,102,399	185,102,399
6400 Federal Funds Ltd	-	1,020,316	1,021,932	1,066,983	1,066,909	1,066,976
TOTAL EXPENDITURES	**-**	**$198,060,321**	**$198,181,107**	**$215,322,420**	**$213,572,108**	**$215,278,216**
ENDING BALANCE						
3400 Other Funds Ltd	-	1,799,450	1,688,247	3,411,208	3,411,446	2,991,955
6400 Federal Funds Ltd	-	-	-	-	74	-
TOTAL ENDING BALANCE	**-**	**$1,799,450**	**$1,688,247**	**$3,411,208**	**$3,411,520**	**$2,991,955**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	15	17	17	21	21	23
TOTAL AUTHORIZED POSITIONS	**15**	**17**	**17**	**21**	**21**	**23**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	13.67	16.50	16.50	20.50	20.50	22.34
TOTAL AUTHORIZED FTE	**13.67**	**16.50**	**16.50**	**20.50**	**20.50**	**22.34**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	4,230,849	818,764	818,764	818,764	818,764	818,764
3400 Other Funds Ltd	109,061,457	147,292,853	147,292,853	267,431,370	267,431,370	267,431,370
All Funds	113,292,306	148,111,617	148,111,617	268,250,134	268,250,134	268,250,134
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	162,227,757	170,281,907	360,283,839	80,305,743	23,000,000	60,356,212
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	183,903	-	-	-	-	-
0240 Public Utilities Fees						
3400 Other Funds Ltd	8,624,559	8,532,967	8,532,967	9,343,589	9,343,589	9,343,589
LICENSES AND FEES						
3400 Other Funds Ltd	8,808,462	8,532,967	8,532,967	9,343,589	9,343,589	9,343,589
TOTAL LICENSES AND FEES	**$8,808,462**	**$8,532,967**	**$8,532,967**	**$9,343,589**	**$9,343,589**	**$9,343,589**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	1,219,577	60,835	60,835	30,000	30,000	30,000
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	104,054	150,000	150,000	150,000	150,000	150,000
3400 Other Funds Ltd	21,811,536	27,562,172	27,562,172	41,429,700	38,231,313	37,677,200

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
All Funds	21,915,590	27,712,172	27,712,172	41,579,700	38,381,313	37,827,200
CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	104,054	150,000	150,000	150,000	150,000	150,000
3400 Other Funds Ltd	23,031,113	27,623,007	27,623,007	41,459,700	38,261,313	37,707,200
TOTAL CHARGES FOR SERVICES	**$23,135,167**	**$27,773,007**	**$27,773,007**	**$41,609,700**	**$38,411,313**	**$37,857,200**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	113,517	18,350	18,350	40,000	40,000	40,000
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	-	20,000,000	20,000,000	125,000,000	100,000,000	50,000,000
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	38,988	73,818	73,818	73,818	73,818	73,818
3400 Other Funds Ltd	3,840,346	6,088,031	6,088,031	2,810,670	2,810,670	2,810,670
All Funds	3,879,334	6,161,849	6,161,849	2,884,488	2,884,488	2,884,488
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						
3200 Other Funds Non-Ltd	692,048	561,050	561,050	61,050	61,050	61,050
3400 Other Funds Ltd	86,899	52,291	52,291	5,616,385	5,616,385	5,616,385
All Funds	778,947	613,341	613,341	5,677,435	5,677,435	5,677,435
OTHER						
0975 Other Revenues						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3200 Other Funds Non-Ltd	(6,775)	-	-	-	-	-
3400 Other Funds Ltd	(4,717,386)	12,800	12,800	55,000	55,000	55,000
All Funds	(4,724,161)	12,800	12,800	55,000	55,000	55,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	26,323,913	37,231,486	37,274,870	37,840,890	37,840,890	37,840,875
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	872,829	-	-	-	-	-
3400 Other Funds Ltd	9,388,124	5,462,515	5,462,515	4,892,045	4,892,045	4,892,045
All Funds	10,260,953	5,462,515	5,462,515	4,892,045	4,892,045	4,892,045
1060 Transfer from General Fund						
3400 Other Funds Ltd	8,938,012	5,320,975	295,320,975	10,000,000	-	9,700,000
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	82,864,380	68,667,835	68,667,835	87,577,846	67,640,000	67,640,000
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	75,000	-	-	-	-	-
TRANSFERS IN						
3200 Other Funds Non-Ltd	872,829	-	-	-	-	-
3400 Other Funds Ltd	101,265,516	79,451,325	369,451,325	102,469,891	72,532,045	82,232,045
TOTAL TRANSFERS IN	**$102,138,345**	**$79,451,325**	**$369,451,325**	**$102,469,891**	**$72,532,045**	**$82,232,045**
REVENUE CATEGORIES						
8000 General Fund	162,227,757	170,281,907	360,283,839	80,305,743	23,000,000	60,356,212

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3200 Other Funds Non-Ltd	1,701,144	784,868	784,868	284,868	284,868	284,868
3400 Other Funds Ltd	132,428,467	141,778,771	431,778,771	286,795,235	228,659,002	187,804,889
6400 Federal Funds Ltd	26,323,913	37,231,486	37,274,870	37,840,890	37,840,890	37,840,875
TOTAL REVENUE CATEGORIES	**$322,681,281**	**$350,077,032**	**$830,122,348**	**$405,226,736**	**$289,784,760**	**$286,286,844**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	-	(135,590)	(135,590)	-	-	-
3400 Other Funds Ltd	(7,260,953)	(19,778,318)	(20,615,946)	(24,008,402)	(24,008,402)	(24,076,077)
All Funds	(7,260,953)	(19,913,908)	(20,751,536)	(24,008,402)	(24,008,402)	(24,076,077)
AVAILABLE REVENUES						
8000 General Fund	162,227,757	170,281,907	360,283,839	80,305,743	23,000,000	60,356,212
3200 Other Funds Non-Ltd	5,931,993	1,468,042	1,468,042	1,103,632	1,103,632	1,103,632
3400 Other Funds Ltd	234,228,971	269,293,306	558,455,678	530,218,203	472,081,970	431,160,182
6400 Federal Funds Ltd	26,323,913	37,231,486	37,274,870	37,840,890	37,840,890	37,840,875
TOTAL AVAILABLE REVENUES	**$428,712,634**	**$478,274,741**	**$957,482,429**	**$649,468,468**	**$534,026,492**	**$530,460,901**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	662,377	55,176	57,177	58,308	-	374,721
3400 Other Funds Ltd	7,005,558	12,823,226	13,675,868	16,896,104	16,954,412	19,832,761
6400 Federal Funds Ltd	854,588	769,626	801,540	987,692	987,692	987,692
All Funds	8,522,523	13,648,028	14,534,585	17,942,104	17,942,104	21,195,174

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3160 Temporary Appointments						
8000 General Fund	112,839	-	-	-	-	-
3400 Other Funds Ltd	25,332	451,900	451,900	-	-	-
6400 Federal Funds Ltd	4,423	-	-	-	-	-
All Funds	142,594	451,900	451,900	-	-	-
3170 Overtime Payments						
8000 General Fund	3,721	-	-	-	-	-
3400 Other Funds Ltd	1,988	-	-	-	-	-
6400 Federal Funds Ltd	132	-	-	-	-	-
All Funds	5,841	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	16	-	-	-	-	-
3400 Other Funds Ltd	27	-	-	-	-	-
6400 Federal Funds Ltd	4	-	-	-	-	-
All Funds	47	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	7,493	-	-	-	-	-
3400 Other Funds Ltd	76,602	1,744	1,744	1,817	1,817	1,817
6400 Federal Funds Ltd	9,654	7	7	7	7	7
All Funds	93,749	1,751	1,751	1,824	1,824	1,824
SALARIES & WAGES						
8000 General Fund	786,446	55,176	57,177	58,308	-	374,721
3400 Other Funds Ltd	7,109,507	13,276,870	14,129,512	16,897,921	16,956,229	19,834,578

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	868,801	769,633	801,547	987,699	987,699	987,699
TOTAL SALARIES & WAGES	**$8,764,754**	**$14,101,679**	**$14,988,236**	**$17,943,928**	**$17,943,928**	**$21,196,998**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	288	15	15	13	-	131
3400 Other Funds Ltd	2,384	4,810	4,878	5,351	5,364	6,284
6400 Federal Funds Ltd	296	283	283	265	265	265
All Funds	2,968	5,108	5,176	5,629	5,629	6,680
3220 Public Employees' Retire Cont						
8000 General Fund	107,122	9,452	9,452	10,449	-	67,150
3400 Other Funds Ltd	1,104,581	2,196,920	2,227,914	3,028,107	3,038,556	3,554,356
6400 Federal Funds Ltd	135,078	131,838	131,838	176,996	176,996	176,996
All Funds	1,346,781	2,338,210	2,369,204	3,215,552	3,215,552	3,798,502
3221 Pension Obligation Bond						
8000 General Fund	37,824	3,196	3,037	3,082	-	-
3400 Other Funds Ltd	391,142	567,417	706,004	764,558	767,640	767,640
6400 Federal Funds Ltd	47,598	32,643	42,368	53,207	53,207	53,207
All Funds	476,564	603,256	751,409	820,847	820,847	820,847
3230 Social Security Taxes						
8000 General Fund	59,025	4,221	4,221	4,461	-	28,666
3400 Other Funds Ltd	533,744	1,015,689	1,029,531	1,292,701	1,297,162	1,514,252
6400 Federal Funds Ltd	65,178	58,877	58,877	75,559	75,559	75,559
All Funds	657,947	1,078,787	1,092,629	1,372,721	1,372,721	1,618,477

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	233	-	1,498
3400 Other Funds Ltd	-	-	-	67,413	67,646	78,844
6400 Federal Funds Ltd	-	-	-	3,921	3,921	3,921
All Funds	-	-	-	71,567	71,567	84,263
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	207	12	12	12	-	114
3400 Other Funds Ltd	1,743	3,818	3,872	4,652	4,664	5,458
6400 Federal Funds Ltd	217	223	223	230	230	230
All Funds	2,167	4,053	4,107	4,894	4,894	5,802
3260 Mass Transit Tax						
8000 General Fund	5,002	331	331	350	-	2,248
3400 Other Funds Ltd	47,571	79,660	80,746	101,388	101,738	119,011
All Funds	52,573	79,991	81,077	101,738	101,738	121,259
3270 Flexible Benefits						
8000 General Fund	152,266	9,558	9,648	9,900	-	99,000
3400 Other Funds Ltd	1,676,764	3,174,341	3,248,835	4,006,992	4,016,892	4,706,592
6400 Federal Funds Ltd	212,416	185,296	187,041	197,208	197,208	197,208
All Funds	2,041,446	3,369,195	3,445,524	4,214,100	4,214,100	5,002,800
3280 Other OPE						
8000 General Fund	12	-	-	-	-	-
3400 Other Funds Ltd	95	-	-	-	-	-
All Funds	107	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
OTHER PAYROLL EXPENSES						
8000 General Fund	361,746	26,785	26,716	28,500	-	198,807
3400 Other Funds Ltd	3,758,024	7,042,655	7,301,780	9,271,162	9,299,662	10,752,437
6400 Federal Funds Ltd	460,783	409,160	420,630	507,386	507,386	507,386
TOTAL OTHER PAYROLL EXPENSES	**$4,580,553**	**$7,478,600**	**$7,749,126**	**$9,807,048**	**$9,807,048**	**$11,458,630**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(2,936)	(2,936)	(551)	-	-
3400 Other Funds Ltd	-	(80,453)	(80,453)	(147,323)	(147,874)	(147,874)
6400 Federal Funds Ltd	-	(4,695)	(4,695)	(10,725)	(10,725)	(10,725)
All Funds	-	(88,084)	(88,084)	(158,599)	(158,599)	(158,599)
3465 Reconciliation Adjustment						
8000 General Fund	-	-	-	-	-	(828)
3400 Other Funds Ltd	-	(19,013)	(19,013)	-	-	27,288
6400 Federal Funds Ltd	-	6,073	6,073	-	-	-
All Funds	-	(12,940)	(12,940)	-	-	26,460
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(2,936)	(2,936)	(551)	-	(828)
3400 Other Funds Ltd	-	(99,466)	(99,466)	(147,323)	(147,874)	(120,586)
6400 Federal Funds Ltd	-	1,378	1,378	(10,725)	(10,725)	(10,725)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($101,024)**	**($101,024)**	**($158,599)**	**($158,599)**	**($132,139)**
PERSONAL SERVICES						
8000 General Fund	1,148,192	79,025	80,957	86,257	-	572,700

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	10,867,531	20,220,059	21,331,826	26,021,760	26,108,017	30,466,429
6400 Federal Funds Ltd	1,329,584	1,180,171	1,223,555	1,484,360	1,484,360	1,484,360
TOTAL PERSONAL SERVICES	**$13,345,307**	**$21,479,255**	**$22,636,338**	**$27,592,377**	**$27,592,377**	**$32,523,489**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	677	5,954	5,954	6,204	-	4,500
3400 Other Funds Ltd	75,596	202,296	204,279	241,411	247,615	280,562
6400 Federal Funds Ltd	191	11,214	11,214	11,685	11,685	11,685
All Funds	76,464	219,464	221,447	259,300	259,300	296,747
4125 Out of State Travel						
8000 General Fund	2,111	2,707	2,707	2,821	-	-
3400 Other Funds Ltd	32,883	69,055	69,055	71,955	74,776	74,776
6400 Federal Funds Ltd	2,834	8,082	8,082	8,421	8,421	8,421
All Funds	37,828	79,844	79,844	83,197	83,197	83,197
4150 Employee Training						
8000 General Fund	5,631	2,165	2,165	2,256	-	4,275
3400 Other Funds Ltd	61,495	77,475	80,175	106,398	108,654	140,022
6400 Federal Funds Ltd	1,305	7,192	7,192	7,494	7,494	7,494
All Funds	68,431	86,832	89,532	116,148	116,148	151,791
4175 Office Expenses						
8000 General Fund	961	5,413	5,413	5,640	-	8,100
3200 Other Funds Non-Ltd	35	-	-	-	-	-
3400 Other Funds Ltd	5,655	91,870	95,417	150,845	156,485	215,816

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	129	5,233	5,233	5,453	5,453	5,453
All Funds	6,780	102,516	106,063	161,938	161,938	229,369
4200 Telecommunications						
8000 General Fund	8,525	-	-	-	-	2,700
3400 Other Funds Ltd	45,163	57,708	58,910	78,501	78,501	98,256
6400 Federal Funds Ltd	735	2,090	2,090	2,178	2,178	2,178
All Funds	54,423	59,798	61,000	80,679	80,679	103,134
4225 State Gov. Service Charges						
3200 Other Funds Non-Ltd	715,500	-	-	-	-	-
4250 Data Processing						
8000 General Fund	2,724	-	-	-	-	3,300
3400 Other Funds Ltd	54,354	118,670	120,070	146,127	146,127	170,338
6400 Federal Funds Ltd	1,123	2,052	2,052	2,138	2,138	2,138
All Funds	58,201	120,722	122,122	148,265	148,265	175,776
4275 Publicity and Publications						
3400 Other Funds Ltd	15,106	18,304	18,304	19,073	19,073	19,073
6400 Federal Funds Ltd	5,069	-	-	-	-	-
All Funds	20,175	18,304	18,304	19,073	19,073	19,073
4300 Professional Services						
8000 General Fund	952,052	165,209	165,209	179,747	-	-
3200 Other Funds Non-Ltd	99,186	-	-	-	-	-
3400 Other Funds Ltd	671,373	174,977	174,977	190,375	370,122	370,122
6400 Federal Funds Ltd	24,461	18,564	18,564	20,198	20,198	20,198

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	1,747,072	358,750	358,750	390,320	390,320	390,320
4315 IT Professional Services						
8000 General Fund	275	-	-	-	-	-
3400 Other Funds Ltd	3,616	10,244	10,244	11,145	11,145	11,145
6400 Federal Funds Ltd	68	-	-	-	-	-
All Funds	3,959	10,244	10,244	11,145	11,145	11,145
4325 Attorney General						
8000 General Fund	162,410	3,588	3,588	4,222	-	23,962
3200 Other Funds Non-Ltd	2,622	-	-	-	-	-
3400 Other Funds Ltd	1,309,656	2,007,227	2,007,227	3,111,904	2,931,811	2,222,423
6400 Federal Funds Ltd	22,793	2,881	2,881	3,390	3,233	3,375
All Funds	1,497,481	2,013,696	2,013,696	3,119,516	2,935,044	2,249,760
4350 Dispute Resolution Services						
3400 Other Funds Ltd	74,342	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	4	-	-	-	-	645
3400 Other Funds Ltd	57	3,808	4,208	7,844	7,844	12,581
6400 Federal Funds Ltd	1	400	400	417	417	417
All Funds	62	4,208	4,608	8,261	8,261	13,643
4400 Dues and Subscriptions						
8000 General Fund	221	-	-	-	-	-
3400 Other Funds Ltd	4,782	1,781	1,781	1,856	1,856	1,856
6400 Federal Funds Ltd	57	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	5,060	1,781	1,781	1,856	1,856	1,856
4425 Facilities Rental and Taxes						
8000 General Fund	22,848	-	-	-	-	-
3400 Other Funds Ltd	149,778	478,374	478,374	498,466	498,466	498,466
6400 Federal Funds Ltd	2,759	9,900	9,900	10,316	10,316	10,316
All Funds	175,385	488,274	488,274	508,782	508,782	508,782
4475 Facilities Maintenance						
3400 Other Funds Ltd	-	450	450	469	469	469
4575 Agency Program Related S and S						
8000 General Fund	5	-	-	-	-	-
3400 Other Funds Ltd	564	1,043	1,043	1,087	1,087	1,087
6400 Federal Funds Ltd	9	-	-	-	-	-
All Funds	578	1,043	1,043	1,087	1,087	1,087
4650 Other Services and Supplies						
8000 General Fund	1,368	17,846	17,846	18,596	-	15,630
3200 Other Funds Non-Ltd	-	150,000	150,000	150,000	150,000	150,000
3400 Other Funds Ltd	8,889	338,214	347,614	440,621	459,217	549,455
6400 Federal Funds Ltd	68	9,650	9,650	10,055	10,055	10,055
All Funds	10,325	515,710	525,110	619,272	619,272	725,140
4700 Expendable Prop 250 - 5000						
8000 General Fund	9,380	-	-	-	-	12,900
3400 Other Funds Ltd	3,244	9,229	9,229	91,838	91,838	190,217
6400 Federal Funds Ltd	453	1,684	1,684	1,755	1,755	1,755

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	13,077	10,913	10,913	93,593	93,593	204,872
4715 IT Expendable Property						
8000 General Fund	53,649	-	-	-	-	7,500
3400 Other Funds Ltd	154,894	87,792	91,992	136,791	136,791	192,103
6400 Federal Funds Ltd	2,572	4,762	4,762	4,962	4,962	4,962
All Funds	211,115	92,554	96,754	141,753	141,753	204,565
SERVICES & SUPPLIES						
8000 General Fund	1,222,841	202,882	202,882	219,486	-	83,512
3200 Other Funds Non-Ltd	817,343	150,000	150,000	150,000	150,000	150,000
3400 Other Funds Ltd	2,671,447	3,748,517	3,773,349	5,306,706	5,341,877	5,048,767
6400 Federal Funds Ltd	64,627	83,704	83,704	88,462	88,305	88,447
TOTAL SERVICES & SUPPLIES	**$4,776,258**	**$4,185,103**	**$4,209,935**	**$5,764,654**	**$5,580,182**	**$5,370,726**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	44,677	-	-	-	-	-
6020 Dist to Counties						
8000 General Fund	40,949,141	-	-	-	-	-
3400 Other Funds Ltd	1,951,774	-	-	-	-	-
All Funds	42,900,915	-	-	-	-	-
6025 Dist to Other Gov Unit						
8000 General Fund	12,497,800	-	-	-	-	-
3400 Other Funds Ltd	260,198	688,388	688,388	717,300	717,300	717,300
All Funds	12,757,998	688,388	688,388	717,300	717,300	717,300

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6030 Dist to Non-Gov Units						
8000 General Fund	629,507	-	-	-	-	-
3400 Other Funds Ltd	54,655,331	62,254,028	62,254,028	64,868,697	64,868,697	64,868,697
All Funds	55,284,838	62,254,028	62,254,028	64,868,697	64,868,697	64,868,697
6050 Dist to Non-Profit Organizations						
8000 General Fund	94,552,335	-	30,000,000	-	-	-
3400 Other Funds Ltd	25,486,811	61,455,408	61,455,408	37,986,535	37,986,535	37,986,535
6400 Federal Funds Ltd	(282,679)	7,153,739	7,153,739	7,454,196	7,454,196	7,454,196
All Funds	119,756,467	68,609,147	98,609,147	45,440,731	45,440,731	45,440,731
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	4,438,012	5,000,000	295,000,000	10,000,000	-	9,700,000
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	2,548,628	750,000	750,000	250,000	250,000	250,000
3400 Other Funds Ltd	11,673,819	4,609,916	39,609,916	101,483,532	41,483,532	51,183,532
6400 Federal Funds Ltd	14,424,803	-	-	-	-	-
All Funds	28,647,250	5,359,916	40,359,916	101,733,532	41,733,532	51,433,532
6085 Other Special Payments						
8000 General Fund	-	165,000,000	35,000,000	70,000,000	23,000,000	50,000,000
3400 Other Funds Ltd	1,984,998	49,725,763	154,429,347	224,172,096	267,172,096	199,172,096
6400 Federal Funds Ltd	10,787,578	28,813,872	28,813,872	28,813,872	28,813,872	28,813,872
All Funds	12,772,576	243,539,635	218,243,219	322,985,968	318,985,968	277,985,968
SPECIAL PAYMENTS						
8000 General Fund	153,066,795	170,000,000	360,000,000	80,000,000	23,000,000	59,700,000

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3200 Other Funds Non-Ltd	2,548,628	750,000	750,000	250,000	250,000	250,000
3400 Other Funds Ltd	96,057,608	178,733,503	318,437,087	429,228,160	412,228,160	353,928,160
6400 Federal Funds Ltd	24,929,702	35,967,611	35,967,611	36,268,068	36,268,068	36,268,068
TOTAL SPECIAL PAYMENTS	**$276,602,733**	**$385,451,114**	**$715,154,698**	**$545,746,228**	**$471,746,228**	**$450,146,228**
EXPENDITURES						
8000 General Fund	155,437,828	170,281,907	360,283,839	80,305,743	23,000,000	60,356,212
3200 Other Funds Non-Ltd	3,365,971	900,000	900,000	400,000	400,000	400,000
3400 Other Funds Ltd	109,596,586	202,702,079	343,542,262	460,556,626	443,678,054	389,443,356
6400 Federal Funds Ltd	26,323,913	37,231,486	37,274,870	37,840,890	37,840,733	37,840,875
TOTAL EXPENDITURES	**$294,724,298**	**$411,115,472**	**$742,000,971**	**$579,103,259**	**$504,918,787**	**$488,040,443**
REVERSIONS						
9900 Reversions						
8000 General Fund	(6,789,929)	-	-	-	-	-
ENDING BALANCE						
3200 Other Funds Non-Ltd	2,566,022	568,042	568,042	703,632	703,632	703,632
3400 Other Funds Ltd	124,632,385	66,591,227	214,913,416	69,661,577	28,403,916	41,716,826
6400 Federal Funds Ltd	-	-	-	-	157	-
TOTAL ENDING BALANCE	**$127,198,407**	**$67,159,269**	**$215,481,458**	**$70,365,209**	**$29,107,705**	**$42,420,458**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	78	90	92	108	108	132
TOTAL AUTHORIZED POSITIONS	**78**	**90**	**92**	**108**	**108**	**132**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	65.22	88.17	89.33	106.48	106.48	126.44

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
8280 FTE Reconciliation	-	-	-	-	-	(0.05)
TOTAL AUTHORIZED FTE	**65.22**	**88.17**	**89.33**	**106.48**	**106.48**	**126.39**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	9,232,344	5,790,915	5,790,915	60,142,061	60,142,061	60,142,061
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	2,678,127	2,678,127	3,500,614	3,500,614	3,500,614
BEGINNING BALANCE						
3400 Other Funds Ltd	9,232,344	8,469,042	8,469,042	63,642,675	63,642,675	63,642,675
TOTAL BEGINNING BALANCE	**$9,232,344**	**$8,469,042**	**$8,469,042**	**$63,642,675**	**$63,642,675**	**$63,642,675**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	17,500,000	58,983,414	94,097,988	73,730,424	26,299,476	28,915,793
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	1,361,948	1,527,135	1,527,135	1,923,474	1,923,474	1,923,474
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	191,300	191,300	236,476	236,476	236,476
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	1,154,190	1,154,190	1,677,666	1,677,666	1,677,666
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,311,927	2,936,053	2,936,053	8,136,972	8,136,972	8,136,972

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
CHARGES FOR SERVICES						
3400 Other Funds Ltd	1,311,927	4,090,243	4,090,243	9,814,638	9,814,638	9,814,638
TOTAL CHARGES FOR SERVICES	**$1,311,927**	**$4,090,243**	**$4,090,243**	**$9,814,638**	**$9,814,638**	**$9,814,638**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	-	1,000	1,000	3,500	3,500	3,500
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	396,483	787,714	787,714	402,497	402,497	402,497
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						
3400 Other Funds Ltd	-	-	-	948,982	948,982	948,982
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	180,014	52,650	52,650	65,000	65,000	65,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	151,036	33,733,608	75,403,948	25,146,110	25,146,110	68,887,093
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	723,807	723,807	897,084	897,084	897,084
1060 Transfer from General Fund						
3400 Other Funds Ltd	16,824,111	-	17,000,000	52,493,261	22,600,000	17,500,000

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	15,264,491	12,649,338	12,649,338	16,132,761	12,460,000	12,460,000
TRANSFERS IN						
3400 Other Funds Ltd	32,088,602	13,373,145	30,373,145	69,523,106	35,957,084	30,857,084
TOTAL TRANSFERS IN	**$32,088,602**	**$13,373,145**	**$30,373,145**	**$69,523,106**	**$35,957,084**	**$30,857,084**
REVENUE CATEGORIES						
8000 General Fund	17,500,000	58,983,414	94,097,988	73,730,424	26,299,476	28,915,793
3400 Other Funds Ltd	35,338,974	20,023,187	37,023,187	82,917,673	49,351,651	44,251,651
6400 Federal Funds Ltd	151,036	33,733,608	75,403,948	25,146,110	25,146,110	68,887,093
TOTAL REVENUE CATEGORIES	**$52,990,010**	**$112,740,209**	**$206,525,123**	**$181,794,207**	**$100,797,237**	**$142,054,537**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(3,000,000)	(2,500,000)	(2,500,000)	(3,973,468)	(3,973,468)	(3,973,468)
AVAILABLE REVENUES						
8000 General Fund	17,500,000	58,983,414	94,097,988	73,730,424	26,299,476	28,915,793
3400 Other Funds Ltd	41,571,318	25,992,229	42,992,229	142,586,880	109,020,858	103,920,858
6400 Federal Funds Ltd	151,036	33,733,608	75,403,948	25,146,110	25,146,110	68,887,093
TOTAL AVAILABLE REVENUES	**$59,222,354**	**$118,709,251**	**$212,494,165**	**$241,463,414**	**$160,466,444**	**$201,723,744**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	43,180	1,219,305	1,263,517	1,711,521	1,246,872	1,373,943

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	1,514,796	3,199,029	3,331,080	4,267,776	4,057,461	3,872,485
6400 Federal Funds Ltd	29,697	2,338,392	2,423,183	1,946,507	1,946,507	2,059,211
All Funds	1,587,673	6,756,726	7,017,780	7,925,804	7,250,840	7,305,639
3160 Temporary Appointments						
8000 General Fund	50	-	-	-	-	-
3400 Other Funds Ltd	10,749	-	-	-	-	-
6400 Federal Funds Ltd	4,042	-	-	-	-	-
All Funds	14,841	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	8	-	-	-	-	-
3400 Other Funds Ltd	393	-	-	-	-	-
6400 Federal Funds Ltd	4	-	-	-	-	-
All Funds	405	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	256	-	-	-	-	-
3400 Other Funds Ltd	5,929	-	-	-	-	-
6400 Federal Funds Ltd	98	-	-	-	-	-
All Funds	6,283	-	-	-	-	-
SALARIES & WAGES						
8000 General Fund	43,494	1,219,305	1,263,517	1,711,521	1,246,872	1,373,943
3400 Other Funds Ltd	1,531,867	3,199,029	3,331,080	4,267,776	4,057,461	3,872,485
6400 Federal Funds Ltd	33,841	2,338,392	2,423,183	1,946,507	1,946,507	2,059,211
TOTAL SALARIES & WAGES	**$1,609,202**	**$6,756,726**	**$7,017,780**	**$7,925,804**	**$7,250,840**	**$7,305,639**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	14	517	517	562	371	417
3400 Other Funds Ltd	458	1,200	1,200	1,298	1,206	1,158
6400 Federal Funds Ltd	8	1,154	1,154	591	591	697
All Funds	480	2,871	2,871	2,451	2,168	2,272
3220 Public Employees' Retire Cont						
8000 General Fund	6,245	208,866	208,866	306,703	223,439	246,210
3400 Other Funds Ltd	221,489	547,993	547,993	764,786	727,098	693,950
6400 Federal Funds Ltd	4,591	400,567	400,567	348,815	348,815	369,011
All Funds	232,325	1,157,426	1,157,426	1,420,304	1,299,352	1,309,171
3221 Pension Obligation Bond						
8000 General Fund	2,363	-	67,122	65,900	65,900	65,900
3400 Other Funds Ltd	84,511	121,016	176,104	195,375	195,375	195,375
6400 Federal Funds Ltd	1,649	1,086	128,727	83,230	83,230	83,230
All Funds	88,523	122,102	371,953	344,505	344,505	344,505
3230 Social Security Taxes						
8000 General Fund	3,257	93,276	93,276	130,933	95,387	105,108
3400 Other Funds Ltd	115,033	244,728	244,728	324,388	308,299	294,148
6400 Federal Funds Ltd	2,551	178,889	178,889	148,909	148,909	157,532
All Funds	120,841	516,893	516,893	604,230	552,595	556,788
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	6,847	4,988	5,496

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	-	-	-	16,867	16,026	15,286
6400 Federal Funds Ltd	-	-	-	7,786	7,786	8,236
All Funds	-	-	-	31,500	28,800	29,018
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	11	412	412	488	322	362
3400 Other Funds Ltd	370	953	953	1,127	1,047	1,005
6400 Federal Funds Ltd	8	917	917	513	513	605
All Funds	389	2,282	2,282	2,128	1,882	1,972
3260 Mass Transit Tax						
8000 General Fund	272	7,316	7,316	10,269	7,481	8,243
3400 Other Funds Ltd	9,399	19,173	19,173	25,607	24,345	23,235
All Funds	9,671	26,489	26,489	35,876	31,826	31,478
3270 Flexible Benefits						
8000 General Fund	10,913	344,088	347,328	420,750	277,200	311,850
3400 Other Funds Ltd	380,553	793,951	801,427	970,860	901,560	865,260
6400 Federal Funds Ltd	7,382	765,596	772,805	441,540	441,540	520,740
All Funds	398,848	1,903,635	1,921,560	1,833,150	1,620,300	1,697,850
3280 Other OPE						
8000 General Fund	3	-	-	-	-	-
3400 Other Funds Ltd	110	-	-	-	-	-
All Funds	113	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	23,078	654,475	724,837	942,452	675,088	743,586

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	811,923	1,729,014	1,791,578	2,300,308	2,174,956	2,089,417
6400 Federal Funds Ltd	16,189	1,348,209	1,483,059	1,031,384	1,031,384	1,140,051
TOTAL OTHER PAYROLL EXPENSES	**$851,190**	**$3,731,698**	**$3,999,474**	**$4,274,144**	**$3,881,428**	**$3,973,054**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	-	-	(11,789)	(11,789)	(11,789)
3400 Other Funds Ltd	-	(17,522)	(17,522)	(37,651)	(37,651)	(37,651)
6400 Federal Funds Ltd	-	(156)	(156)	(16,777)	(16,777)	(16,777)
All Funds	-	(17,678)	(17,678)	(66,217)	(66,217)	(66,217)
3465 Reconciliation Adjustment						
8000 General Fund	-	6	6	-	-	-
3400 Other Funds Ltd	-	5,103	5,103	-	-	1
6400 Federal Funds Ltd	-	(14,119)	(14,119)	-	-	3
All Funds	-	(9,010)	(9,010)	-	-	4
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	6	6	(11,789)	(11,789)	(11,789)
3400 Other Funds Ltd	-	(12,419)	(12,419)	(37,651)	(37,651)	(37,650)
6400 Federal Funds Ltd	-	(14,275)	(14,275)	(16,777)	(16,777)	(16,774)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($26,688)**	**($26,688)**	**($66,217)**	**($66,217)**	**($66,213)**
PERSONAL SERVICES						
8000 General Fund	66,572	1,873,786	1,988,360	2,642,184	1,910,171	2,105,740
3400 Other Funds Ltd	2,343,790	4,915,624	5,110,239	6,530,433	6,194,766	5,924,252
6400 Federal Funds Ltd	50,030	3,672,326	3,891,967	2,961,114	2,961,114	3,182,488

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL PERSONAL SERVICES	**$2,460,392**	**$10,461,736**	**$10,990,566**	**$12,133,731**	**$11,066,051**	**$11,212,480**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	3	20,409	20,409	23,132	16,607	18,182
3400 Other Funds Ltd	669	27,913	27,913	35,685	32,535	30,885
6400 Federal Funds Ltd	-	33,300	33,300	13,082	13,082	16,682
All Funds	672	81,622	81,622	71,899	62,224	65,749
4125 Out of State Travel						
8000 General Fund	97	-	-	-	-	-
3400 Other Funds Ltd	7,438	14,828	14,828	15,451	15,451	15,451
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	7,536	14,828	14,828	15,451	15,451	15,451
4150 Employee Training						
8000 General Fund	172	16,200	16,200	16,954	11,254	12,679
3400 Other Funds Ltd	11,221	25,806	25,806	32,590	29,740	28,315
6400 Federal Funds Ltd	125	31,050	31,050	2,850	2,850	5,700
All Funds	11,518	73,056	73,056	52,394	43,844	46,694
4175 Office Expenses						
8000 General Fund	34	34,335	34,335	39,191	27,446	30,281
3400 Other Funds Ltd	3,618	46,743	46,743	60,586	54,916	51,946
6400 Federal Funds Ltd	-	60,420	60,420	20,026	20,026	26,506
All Funds	3,652	141,498	141,498	119,803	102,388	108,733
4200 Telecommunications						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
8000 General Fund	274	10,259	10,259	11,791	7,876	8,821
3400 Other Funds Ltd	7,778	18,289	18,289	23,017	21,127	20,137
6400 Federal Funds Ltd	124	20,372	20,372	12,601	12,601	14,761
All Funds	8,176	48,920	48,920	47,409	41,604	43,719
4250 Data Processing						
8000 General Fund	-	12,006	12,006	344,007	9,222	10,377
3400 Other Funds Ltd	-	13,746	13,746	19,163	16,853	15,643
6400 Federal Funds Ltd	-	23,850	23,850	27,492	27,492	30,132
All Funds	-	49,602	49,602	390,662	53,567	56,152
4275 Publicity and Publications						
8000 General Fund	13	5,000	5,000	20,000	-	-
3400 Other Funds Ltd	245	3,399	3,399	3,542	3,542	3,542
All Funds	258	8,399	8,399	23,542	3,542	3,542
4300 Professional Services						
8000 General Fund	2	341,000	341,000	1,066,280	65,280	65,280
3400 Other Funds Ltd	8,015	237,920	237,920	258,857	258,857	258,857
6400 Federal Funds Ltd	-	2,100,000	6,900,000	2,611,200	2,611,200	2,611,200
All Funds	8,017	2,678,920	7,478,920	3,936,337	2,935,337	2,935,337
4315 IT Professional Services						
8000 General Fund	14	6,000	6,000	2,176	2,176	2,176
3400 Other Funds Ltd	742	991	991	1,078	1,078	1,078
All Funds	756	6,991	6,991	3,254	3,254	3,254
4325 Attorney General						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	711	96,025	96,025	71,767	11,223	11,191
3400 Other Funds Ltd	83,634	28,056	28,056	43,013	31,488	31,010
All Funds	84,345	124,081	124,081	114,780	42,711	42,201
4350 Dispute Resolution Services						
3400 Other Funds Ltd	21,408	72,816	72,816	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	2,200	2,200	2,527	1,667	1,882
3400 Other Funds Ltd	127	1,512	1,512	2,436	2,006	1,791
6400 Federal Funds Ltd	-	4,600	4,600	430	430	860
All Funds	127	8,312	8,312	5,393	4,103	4,533
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	1,707	1,707	1,779	1,779	1,779
4425 Facilities Rental and Taxes						
8000 General Fund	1,146	-	-	-	-	-
3400 Other Funds Ltd	33,983	108,241	108,241	112,787	112,787	112,787
6400 Federal Funds Ltd	448	-	-	-	-	-
All Funds	35,577	108,241	108,241	112,787	112,787	112,787
4475 Facilities Maintenance						
3400 Other Funds Ltd	-	591	591	616	616	616
4575 Agency Program Related S and S						
8000 General Fund	3	-	-	300,000	-	-
3400 Other Funds Ltd	94	-	-	-	-	-
All Funds	97	-	-	300,000	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4650 Other Services and Supplies						
8000 General Fund	(1)	617,174	617,174	341,358	321,758	327,588
3400 Other Funds Ltd	1,833	126,160	126,160	231,566	217,133	212,233
6400 Federal Funds Ltd	-	108,100	377,231	122,440	122,440	132,240
All Funds	1,832	851,434	1,120,565	695,364	661,331	672,061
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	-	17,200	-	4,300
3400 Other Funds Ltd	-	4,473	4,473	21,861	13,261	8,961
6400 Federal Funds Ltd	-	-	-	8,600	8,600	17,200
All Funds	-	4,473	4,473	47,661	21,861	30,461
4715 IT Expendable Property						
8000 General Fund	91	23,100	23,100	41,306	17,506	20,006
3400 Other Funds Ltd	4,337	35,325	35,325	46,809	41,809	39,309
6400 Federal Funds Ltd	8	48,300	48,300	5,000	5,000	10,000
All Funds	4,436	106,725	106,725	93,115	64,315	69,315
SERVICES & SUPPLIES						
8000 General Fund	2,559	1,183,708	1,183,708	2,297,689	492,015	512,763
3400 Other Funds Ltd	185,142	768,516	768,516	910,836	854,978	834,340
6400 Federal Funds Ltd	706	2,429,992	7,499,123	2,823,721	2,823,721	2,865,281
TOTAL SERVICES & SUPPLIES	**$188,407**	**$4,382,216**	**$9,451,347**	**$6,032,246**	**$4,170,714**	**$4,212,384**
SPECIAL PAYMENTS						
6015 Dist to Cities						
6400 Federal Funds Ltd	90,800	757,579	757,579	789,397	789,397	789,397

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6020 Dist to Counties						
3400 Other Funds Ltd	96,677	267,871	267,871	279,122	279,122	279,122
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	620,571	-	-	-	-	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	641,651	-	-	-	-	-
6035 Dist to Individuals						
6400 Federal Funds Ltd	9,500	-	-	-	-	-
6050 Dist to Non-Profit Organizations						
8000 General Fund	561,550	16,082,417	31,082,417	3,297,290	1,297,290	1,297,290
3400 Other Funds Ltd	7,061,219	11,747,881	11,747,881	12,747,592	12,397,592	12,397,592
6400 Federal Funds Ltd	-	-	1,412,200	-	-	-
All Funds	7,622,769	27,830,298	44,242,498	16,044,882	13,694,882	13,694,882
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	19,824,111	-	17,000,000	52,493,261	22,600,000	17,500,000
6080 Loans Made - Other						
3400 Other Funds Ltd	9,000,000	-	12,000,000	32,943,600	24,643,600	18,543,600
6085 Other Special Payments						
8000 General Fund	-	39,843,503	42,843,503	13,000,000	-	7,500,000
3400 Other Funds Ltd	-	855,280	855,280	65,588,163	54,734,902	43,234,902
6400 Federal Funds Ltd	-	26,873,711	61,843,079	18,571,878	18,571,878	62,049,927
All Funds	-	67,572,494	105,541,862	97,160,041	73,306,780	112,784,829
SPECIAL PAYMENTS						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
8000 General Fund	20,385,661	55,925,920	90,925,920	68,790,551	23,897,290	26,297,290
3400 Other Funds Ltd	17,420,118	12,871,032	24,871,032	111,558,477	92,055,216	74,455,216
6400 Federal Funds Ltd	100,300	27,631,290	64,012,858	19,361,275	19,361,275	62,839,324
TOTAL SPECIAL PAYMENTS	**$37,906,079**	**$96,428,242**	**$179,809,810**	**$199,710,303**	**$135,313,781**	**$163,591,830**
EXPENDITURES						
8000 General Fund	20,454,792	58,983,414	94,097,988	73,730,424	26,299,476	28,915,793
3400 Other Funds Ltd	19,949,050	18,555,172	30,749,787	118,999,746	99,104,960	81,213,808
6400 Federal Funds Ltd	151,036	33,733,608	75,403,948	25,146,110	25,146,110	68,887,093
TOTAL EXPENDITURES	**$40,554,878**	**$111,272,194**	**$200,251,723**	**$217,876,280**	**$150,550,546**	**$179,016,694**
REVERSIONS						
9900 Reversions						
8000 General Fund	2,954,792	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	21,622,268	7,437,057	12,242,442	23,587,134	9,915,898	22,707,050
TOTAL ENDING BALANCE	**$21,622,268**	**$7,437,057**	**$12,242,442**	**$23,587,134**	**$9,915,898**	**$22,707,050**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	16	56	56	47	41	43
TOTAL AUTHORIZED POSITIONS	**16**	**56**	**56**	**47**	**41**	**43**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	15.00	49.85	49.85	46.32	40.92	42.88
8280 FTE Reconciliation	-	0.21	0.21	-	-	-
TOTAL AUTHORIZED FTE	**15.00**	**50.06**	**50.06**	**46.32**	**40.92**	**42.88**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	-	100,000	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	5,521,070	1,454,862	1,454,862	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	5,521,070	1,454,862	1,554,862	-	-	-
TOTAL CHARGES FOR SERVICES	**$5,521,070**	**$1,454,862**	**$1,554,862**	**-**	**-**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	1,477,861	-	-	-	-	-
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						
3400 Other Funds Ltd	9,809,070	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	2,585	-	-	-	-	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	16,808,001	1,454,862	1,554,862	-	-	-
6400 Federal Funds Ltd	2,585	-	-	-	-	-
TOTAL REVENUE CATEGORIES	**$16,810,586**	**$1,454,862**	**$1,554,862**	**-**	**-**	**-**
TRANSFERS OUT						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(13,658,365)	-	-	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	3,149,636	1,454,862	1,554,862	-	-	-
6400 Federal Funds Ltd	2,585	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$3,152,221**	**$1,454,862**	**$1,554,862**	**-**	**-**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	1,808,248	860,637	891,844	-	-	-
6400 Federal Funds Ltd	1,782	-	-	-	-	-
All Funds	1,810,030	860,637	891,844	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	55,905	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	24,548	-	-	-	-	-
6400 Federal Funds Ltd	68	-	-	-	-	-
All Funds	24,616	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	1,888,701	860,637	891,844	-	-	-
6400 Federal Funds Ltd	1,850	-	-	-	-	-
TOTAL SALARIES & WAGES	**$1,890,551**	**$860,637**	**$891,844**	**-**	**-**	**-**

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	789	344	344	-	-	-
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	790	344	344	-	-	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	266,595	147,426	147,426	-	-	-
6400 Federal Funds Ltd	302	-	-	-	-	-
All Funds	266,897	147,426	147,426	-	-	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	102,687	-	47,377	-	-	-
6400 Federal Funds Ltd	98	-	-	-	-	-
All Funds	102,785	-	47,377	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	142,467	65,840	65,840	-	-	-
6400 Federal Funds Ltd	139	-	-	-	-	-
All Funds	142,606	65,840	65,840	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	571	267	267	-	-	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	11,343	5,164	5,164	-	-	-
3270 Flexible Benefits						
3400 Other Funds Ltd	409,630	224,613	226,728	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
6400 Federal Funds Ltd	195	-	-	-	-	-
All Funds	409,825	224,613	226,728	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	934,082	443,654	493,146	-	-	-
6400 Federal Funds Ltd	735	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$934,817**	**$443,654**	**$493,146**	**-**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(3)	(3)	-	-	-
PERSONAL SERVICES						
3400 Other Funds Ltd	2,822,783	1,304,288	1,384,987	-	-	-
6400 Federal Funds Ltd	2,585	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$2,825,368**	**$1,304,288**	**$1,384,987**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	10	1,938	1,938	-	-	-
4125 Out of State Travel						
3400 Other Funds Ltd	928	3,043	3,043	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	558	4,870	4,870	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	14,512	11,298	11,298	-	-	-
4200 Telecommunications						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	12,176	4,617	4,617	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	313	470	470	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	52	-	-	-	-	-
4300 Professional Services						
3400 Other Funds Ltd	207,429	85,715	85,715	-	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	694	328	328	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	5,243	114	114	-	-	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	302	302	-	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	22,447	6,309	6,309	-	-	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	54,241	-	-	-	-	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	400	-	-	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,768	25,700	25,700	-	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	6,082	5,870	5,870	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
SERVICES & SUPPLIES						
3400 Other Funds Ltd	326,853	150,574	150,574	-	-	-
TOTAL SERVICES & SUPPLIES	**$326,853**	**$150,574**	**$150,574**	**-**	**-**	**-**
EXPENDITURES						
3400 Other Funds Ltd	3,149,636	1,454,862	1,535,561	-	-	-
6400 Federal Funds Ltd	2,585	-	-	-	-	-
TOTAL EXPENDITURES	**$3,152,221**	**$1,454,862**	**$1,535,561**	**-**	**-**	**-**
ENDING BALANCE						
3400 Other Funds Ltd	-	-	19,301	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**$19,301**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	20	14	14	-	-	-
TOTAL AUTHORIZED POSITIONS	**20**	**14**	**14**	**-**	**-**	**-**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	17.25	5.94	5.94	-	-	-
8280 FTE Reconciliation	-	(0.01)	(0.01)	-	-	-
TOTAL AUTHORIZED FTE	**17.25**	**5.93**	**5.93**	**-**	**-**	**-**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	21,889,550	21,889,550	48,990,740
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	-	865,847	-	865,847
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	240,522,470	241,388,317	139,220,759
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	-	-	552,125	552,125	552,125
REVENUE CATEGORIES						
8000 General Fund	-	-	-	865,847	-	865,847
3400 Other Funds Ltd	-	-	-	552,125	552,125	552,125
6400 Federal Funds Ltd	-	-	-	240,522,470	241,388,317	139,220,759
TOTAL REVENUE CATEGORIES	**-**	**-**	**-**	**$241,940,442**	**$241,940,442**	**$140,638,731**
AVAILABLE REVENUES						
8000 General Fund	-	-	-	865,847	-	865,847
3400 Other Funds Ltd	-	-	-	22,441,675	22,441,675	49,542,865
6400 Federal Funds Ltd	-	-	-	240,522,470	241,388,317	139,220,759
TOTAL AVAILABLE REVENUES	**-**	**-**	**-**	**$263,829,992**	**$263,829,992**	**$189,629,471**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	-	509,784	-	509,784
3400 Other Funds Ltd	-	-	-	367,944	367,944	367,944
6400 Federal Funds Ltd	-	-	-	5,411,184	5,920,968	5,411,184
All Funds	-	-	-	6,288,912	6,288,912	6,288,912
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	-	159	-	159
3400 Other Funds Ltd	-	-	-	106	106	106
6400 Federal Funds Ltd	-	-	-	1,961	2,120	1,961
All Funds	-	-	-	2,226	2,226	2,226
3220 Public Employees' Retire Cont						
8000 General Fund	-	-	-	91,353	-	91,353
3400 Other Funds Ltd	-	-	-	65,936	65,936	65,936
6400 Federal Funds Ltd	-	-	-	969,681	1,061,034	969,681
All Funds	-	-	-	1,126,970	1,126,970	1,126,970
3230 Social Security Taxes						
8000 General Fund	-	-	-	38,999	-	38,999
3400 Other Funds Ltd	-	-	-	28,148	28,148	28,148
6400 Federal Funds Ltd	-	-	-	413,968	452,967	413,968

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	-	-	-	481,115	481,115	481,115
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	2,039	-	2,039
3400 Other Funds Ltd	-	-	-	1,471	1,471	1,471
6400 Federal Funds Ltd	-	-	-	21,641	23,680	21,641
All Funds	-	-	-	25,151	25,151	25,151
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	-	-	138	-	138
3400 Other Funds Ltd	-	-	-	92	92	92
6400 Federal Funds Ltd	-	-	-	1,702	1,840	1,702
All Funds	-	-	-	1,932	1,932	1,932
3260 Mass Transit Tax						
8000 General Fund	-	-	-	3,058	-	3,058
3400 Other Funds Ltd	-	-	-	2,207	2,207	2,207
All Funds	-	-	-	5,265	2,207	5,265
3270 Flexible Benefits						
8000 General Fund	-	-	-	118,800	-	118,800
3400 Other Funds Ltd	-	-	-	79,200	79,200	79,200
6400 Federal Funds Ltd	-	-	-	1,465,200	1,584,000	1,465,200
All Funds	-	-	-	1,663,200	1,663,200	1,663,200
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	-	254,546	-	254,546
3400 Other Funds Ltd	-	-	-	177,160	177,160	177,160

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
6400 Federal Funds Ltd	-	-	-	2,874,153	3,125,641	2,874,153
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**-**	**$3,305,859**	**$3,302,801**	**$3,305,859**
P.S. BUDGET ADJUSTMENTS						
3465 Reconciliation Adjustment						
6400 Federal Funds Ltd	-	-	-	-	3,058	-
PERSONAL SERVICES						
8000 General Fund	-	-	-	764,330	-	764,330
3400 Other Funds Ltd	-	-	-	545,104	545,104	545,104
6400 Federal Funds Ltd	-	-	-	8,285,337	9,049,667	8,285,337
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**$9,594,771**	**$9,594,771**	**$9,594,771**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	-	9,663	-	9,663
6400 Federal Funds Ltd	-	-	-	66,371	76,034	66,371
All Funds	-	-	-	76,034	76,034	76,034
4125 Out of State Travel						
6400 Federal Funds Ltd	-	-	-	8,902	8,902	8,902
4150 Employee Training						
8000 General Fund	-	-	-	8,484	-	8,484
6400 Federal Funds Ltd	-	-	-	52,579	61,063	52,579
All Funds	-	-	-	61,063	61,063	61,063
4175 Office Expenses						
8000 General Fund	-	-	-	17,301	-	17,301

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	-	-	-	119,301	136,602	119,301
All Funds	-	-	-	136,602	136,602	136,602
4200 Telecommunications						
8000 General Fund	-	-	-	5,820	-	5,820
6400 Federal Funds Ltd	-	-	-	39,906	45,726	39,906
All Funds	-	-	-	45,726	45,726	45,726
4250 Data Processing						
8000 General Fund	-	-	-	6,787	-	6,787
6400 Federal Funds Ltd	-	-	-	48,283	55,070	48,283
All Funds	-	-	-	55,070	55,070	55,070
4275 Publicity and Publications						
6400 Federal Funds Ltd	-	-	-	90,000	90,000	90,000
4300 Professional Services						
6400 Federal Funds Ltd	-	-	-	600,000	600,000	600,000
4315 IT Professional Services						
6400 Federal Funds Ltd	-	-	-	2,235,000	2,235,000	2,235,000
4325 Attorney General						
6400 Federal Funds Ltd	-	-	-	383,534	382,447	381,823
4375 Employee Recruitment and Develop						
8000 General Fund	-	-	-	1,253	-	1,253
6400 Federal Funds Ltd	-	-	-	7,902	9,155	7,902
All Funds	-	-	-	9,155	9,155	9,155
4425 Facilities Rental and Taxes						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	-	-	-	9,522	-	9,522
3400 Other Funds Ltd	-	-	-	7,021	7,021	7,021
6400 Federal Funds Ltd	-	-	-	5,553	15,075	5,553
All Funds	-	-	-	22,096	22,096	22,096
4650 Other Services and Supplies						
8000 General Fund	-	-	-	29,466	-	29,466
6400 Federal Funds Ltd	-	-	-	181,279	210,745	181,279
All Funds	-	-	-	210,745	210,745	210,745
4700 Expendable Prop 250 - 5000						
6400 Federal Funds Ltd	-	-	-	124,700	124,700	124,700
4715 IT Expendable Property						
8000 General Fund	-	-	-	13,221	-	13,221
6400 Federal Funds Ltd	-	-	-	90,006	103,227	90,006
All Funds	-	-	-	103,227	103,227	103,227
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	101,517	-	101,517
3400 Other Funds Ltd	-	-	-	7,021	7,021	7,021
6400 Federal Funds Ltd	-	-	-	4,053,316	4,153,746	4,051,605
TOTAL SERVICES & SUPPLIES	**-**	**-**	**-**	**$4,161,854**	**$4,160,767**	**$4,160,143**
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	-	-	-	-	27,101,190
SPECIAL PAYMENTS						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
6085 Other Special Payments						
3400 Other Funds Ltd	-	-	-	21,889,550	21,889,550	21,889,550
6400 Federal Funds Ltd	-	-	-	228,183,817	126,883,817	126,883,817
All Funds	-	-	-	250,073,367	148,773,367	148,773,367
EXPENDITURES						
8000 General Fund	-	-	-	865,847	-	865,847
3400 Other Funds Ltd	-	-	-	22,441,675	22,441,675	49,542,865
6400 Federal Funds Ltd	-	-	-	240,522,470	140,087,230	139,220,759
TOTAL EXPENDITURES	**-**	**-**	**-**	**$263,829,992**	**$162,528,905**	**$189,629,471**
ENDING BALANCE						
6400 Federal Funds Ltd	-	-	-	-	101,301,087	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**$101,301,087**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	-	42	42	42
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**-**	**42**	**42**	**42**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	-	-	42.00	42.00	42.00
TOTAL AUTHORIZED FTE	**-**	**-**	**-**	**42.00**	**42.00**	**42.00**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,468,385	62,622,082	62,707,572	22,031,226	13,547,865	6,042,236
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	-	30,000,000	30,000,000	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	390,364	649,863	649,863	178,607	178,607	178,607
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,178	-	-	6,972	6,972	6,972
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	2,672,506	6,342,069	13,978,410	10,224,458	10,224,458	10,534,002
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	16,638,016	24,912,919	25,750,547	35,657,911	35,657,911	35,725,586
1050 Transfer In Other						
3400 Other Funds Ltd	-	-	10,000,000	-	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	191,880	191,880	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	127,874	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	615,538	-	835,001	-	-	-
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	-	-	-	-	346,576	346,576
TRANSFERS IN						
3400 Other Funds Ltd	17,381,428	25,104,799	36,777,428	35,657,911	36,004,487	36,072,162
TOTAL TRANSFERS IN	**$17,381,428**	**$25,104,799**	**$36,777,428**	**$35,657,911**	**$36,004,487**	**$36,072,162**
REVENUE CATEGORIES						
8000 General Fund	1,468,385	62,622,082	62,707,572	22,031,226	13,547,865	6,042,236
3400 Other Funds Ltd	17,772,970	55,754,662	67,427,291	35,843,490	36,190,066	36,257,741
6400 Federal Funds Ltd	2,672,506	6,342,069	13,978,410	10,224,458	10,224,458	10,534,002
TOTAL REVENUE CATEGORIES	**$21,913,861**	**$124,718,813**	**$144,113,273**	**$68,099,174**	**$59,962,389**	**$52,833,979**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	-	-	(206,937)	(206,937)	(206,937)
AVAILABLE REVENUES						
8000 General Fund	1,468,385	62,622,082	62,707,572	22,031,226	13,547,865	6,042,236
3400 Other Funds Ltd	17,772,970	55,754,662	67,427,291	35,636,553	35,983,129	36,050,804
6400 Federal Funds Ltd	2,672,506	6,342,069	13,978,410	10,224,458	10,224,458	10,534,002
TOTAL AVAILABLE REVENUES	**$21,913,861**	**$124,718,813**	**$144,113,273**	**$67,892,237**	**$59,755,452**	**$52,627,042**
EXPENDITURES						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,235,605	1,081,807	1,121,034	1,256,509	2,692,777	1,847,139
3400 Other Funds Ltd	7,514,682	12,187,002	13,320,208	15,866,774	16,085,210	17,972,426
6400 Federal Funds Ltd	1,391,876	3,649,713	7,252,519	5,581,708	5,581,708	5,774,629
All Funds	10,142,163	16,918,522	21,693,761	22,704,991	24,359,695	25,594,194
3160 Temporary Appointments						
8000 General Fund	12,611	-	-	-	-	-
3400 Other Funds Ltd	63,829	76,476	76,476	79,688	79,688	79,688
6400 Federal Funds Ltd	13,188	665	665	693	693	693
All Funds	89,628	77,141	77,141	80,381	80,381	80,381
3170 Overtime Payments						
8000 General Fund	6,466	-	-	-	-	-
3400 Other Funds Ltd	34,209	-	-	-	-	-
6400 Federal Funds Ltd	6,194	-	-	-	-	-
All Funds	46,869	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	12	-	-	-	-	-
3400 Other Funds Ltd	56	-	-	-	-	-
6400 Federal Funds Ltd	6	-	-	-	-	-
All Funds	74	-	-	-	-	-
3190 All Other Differential						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	10,136	-	-	-	-	-
3400 Other Funds Ltd	77,400	10,545	10,545	10,988	10,988	10,988
6400 Federal Funds Ltd	13,195	138	138	144	144	144
All Funds	100,731	10,683	10,683	11,132	11,132	11,132
SALARIES & WAGES						
8000 General Fund	1,264,830	1,081,807	1,121,034	1,256,509	2,692,777	1,847,139
3400 Other Funds Ltd	7,690,176	12,274,023	13,407,229	15,957,450	16,175,886	18,063,102
6400 Federal Funds Ltd	1,424,459	3,650,516	7,253,322	5,582,545	5,582,545	5,775,466
TOTAL SALARIES & WAGES	**$10,379,465**	**$17,006,346**	**$21,781,585**	**$22,796,504**	**$24,451,208**	**$25,685,707**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	392	468	468	396	925	694
3400 Other Funds Ltd	2,359	4,385	4,608	4,723	4,802	5,423
6400 Federal Funds Ltd	447	1,470	2,915	1,875	1,875	1,935
All Funds	3,198	6,323	7,991	6,994	7,602	8,052
3220 Public Employees' Retire Cont						
8000 General Fund	200,138	185,313	185,313	225,167	482,545	331,005
3400 Other Funds Ltd	1,224,691	2,088,332	2,171,582	2,844,142	2,883,286	3,221,477
6400 Federal Funds Ltd	229,063	625,221	1,215,473	1,000,268	1,000,268	1,034,839
All Funds	1,653,892	2,898,866	3,572,368	4,069,577	4,366,099	4,587,321
3221 Pension Obligation Bond						
8000 General Fund	67,017	16,215	59,553	66,487	66,487	-
3400 Other Funds Ltd	411,113	508,287	671,465	795,401	795,401	841,037

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	76,086	99,651	200,921	315,955	315,955	336,806
All Funds	554,216	624,153	931,939	1,177,843	1,177,843	1,177,843
3230 Social Security Taxes						
8000 General Fund	94,700	82,760	82,760	96,124	206,001	141,310
3400 Other Funds Ltd	569,970	934,563	971,742	1,207,084	1,223,795	1,368,168
6400 Federal Funds Ltd	105,663	278,167	541,766	424,122	424,122	438,881
All Funds	770,333	1,295,490	1,596,268	1,727,330	1,853,918	1,948,359
3240 Unemployment Assessments						
8000 General Fund	6,323	-	-	-	-	-
3400 Other Funds Ltd	49,688	4,128	4,128	4,301	4,301	4,301
6400 Federal Funds Ltd	-	23	23	24	24	24
All Funds	56,011	4,151	4,151	4,325	4,325	4,325
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	5,025	10,769	7,388
3400 Other Funds Ltd	-	-	-	62,208	63,082	70,630
6400 Federal Funds Ltd	-	-	-	22,051	22,051	22,822
All Funds	-	-	-	89,284	95,902	100,840
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	314	373	373	345	805	603
3400 Other Funds Ltd	1,918	3,478	3,657	4,110	4,179	4,722
6400 Federal Funds Ltd	354	1,164	2,323	1,618	1,618	1,668
All Funds	2,586	5,015	6,353	6,073	6,602	6,993
3260 Mass Transit Tax						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	8,514	6,490	6,490	7,539	16,156	11,281
3400 Other Funds Ltd	53,143	73,643	76,559	96,656	97,966	109,289
All Funds	61,657	80,133	83,049	104,195	114,122	120,570
3270 Flexible Benefits						
8000 General Fund	254,206	310,635	313,560	296,802	692,802	519,750
3400 Other Funds Ltd	1,599,053	2,892,595	3,067,981	3,535,514	3,594,914	4,062,656
6400 Federal Funds Ltd	302,205	968,837	1,940,132	1,394,884	1,394,884	1,438,444
All Funds	2,155,464	4,172,067	5,321,673	5,227,200	5,682,600	6,020,850
3280 Other OPE						
8000 General Fund	81	-	-	-	-	-
3400 Other Funds Ltd	924	-	-	-	-	-
All Funds	1,005	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	631,685	602,254	648,517	697,885	1,476,490	1,012,031
3400 Other Funds Ltd	3,912,859	6,509,411	6,971,722	8,554,139	8,671,726	9,687,703
6400 Federal Funds Ltd	713,818	1,974,533	3,903,553	3,160,797	3,160,797	3,275,419
TOTAL OTHER PAYROLL EXPENSES	**$5,258,362**	**$9,086,198**	**$11,523,792**	**$12,412,821**	**$13,309,013**	**$13,975,153**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(3,178)	(3,178)	(11,895)	(11,895)	(3)
3400 Other Funds Ltd	-	(74,213)	(74,213)	(153,110)	(153,110)	(162,711)
6400 Federal Funds Ltd	-	(14,336)	(14,336)	(63,689)	(63,689)	(65,980)
All Funds	-	(91,727)	(91,727)	(228,694)	(228,694)	(228,694)

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3465 Reconciliation Adjustment						
8000 General Fund	-	274	274	-	(60,468)	12,220
3400 Other Funds Ltd	-	3,238	3,238	-	(31,007)	(31,325)
6400 Federal Funds Ltd	-	(27,751)	(27,751)	-	-	1,077
All Funds	-	(24,239)	(24,239)	-	(91,475)	(18,028)
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(2,904)	(2,904)	(11,895)	(72,363)	12,217
3400 Other Funds Ltd	-	(70,975)	(70,975)	(153,110)	(184,117)	(194,036)
6400 Federal Funds Ltd	-	(42,087)	(42,087)	(63,689)	(63,689)	(64,903)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($115,966)**	**($115,966)**	**($228,694)**	**($320,169)**	**($246,722)**
PERSONAL SERVICES						
8000 General Fund	1,896,515	1,681,157	1,766,647	1,942,499	4,096,904	2,871,387
3400 Other Funds Ltd	11,603,035	18,712,459	20,307,976	24,358,479	24,663,495	27,556,769
6400 Federal Funds Ltd	2,138,277	5,582,962	11,114,788	8,679,653	8,679,653	8,985,982
TOTAL PERSONAL SERVICES	**$15,637,827**	**$25,976,578**	**$33,189,411**	**$34,980,631**	**$37,440,052**	**$39,414,138**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	5,999	10,054	10,054	4,725	22,725	24,075
3400 Other Funds Ltd	36,705	122,886	129,474	137,613	141,213	153,888
6400 Federal Funds Ltd	5,347	29,952	74,305	44,067	44,067	44,067
All Funds	48,051	162,892	213,833	186,405	208,005	222,030
4125 Out of State Travel						
8000 General Fund	5,850	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	50,355	54,352	54,352	56,635	56,635	56,635
6400 Federal Funds Ltd	4,179	6,143	6,143	6,401	6,401	6,401
All Funds	60,384	60,495	60,495	63,036	63,036	63,036
4150 Employee Training						
8000 General Fund	22,598	9,492	9,492	4,275	19,950	20,306
3400 Other Funds Ltd	140,137	100,617	108,717	112,841	115,691	127,091
6400 Federal Funds Ltd	13,856	33,055	99,205	44,970	44,970	44,970
All Funds	176,591	143,164	217,414	162,086	180,611	192,367
4175 Office Expenses						
8000 General Fund	21,221	17,997	17,997	8,505	40,905	43,335
3400 Other Funds Ltd	152,601	279,119	290,900	308,081	314,561	337,376
6400 Federal Funds Ltd	14,910	46,740	126,053	71,822	71,822	71,822
All Funds	188,732	343,856	434,950	388,408	427,288	452,533
4200 Telecommunications						
8000 General Fund	17,619	6,055	6,055	2,835	13,635	14,445
3400 Other Funds Ltd	77,096	114,436	118,429	124,971	127,131	134,736
6400 Federal Funds Ltd	8,785	15,760	42,633	24,146	24,146	24,146
All Funds	103,500	136,251	167,117	151,952	164,912	173,327
4225 State Gov. Service Charges						
8000 General Fund	285,624	-	-	479,175	420,269	-
3400 Other Funds Ltd	2,424,322	2,980,274	2,980,274	3,904,340	3,556,782	3,979,605
6400 Federal Funds Ltd	246,488	383,197	383,197	1,011,505	1,011,505	1,057,870
All Funds	2,956,434	3,363,471	3,363,471	5,395,020	4,988,556	5,037,475

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4250 Data Processing						
8000 General Fund	3,536	7,064	7,064	3,465	16,665	17,655
3400 Other Funds Ltd	13,577	643,771	648,421	680,229	500,271	692,164
6400 Federal Funds Ltd	1,040	18,450	49,758	28,604	28,604	28,604
All Funds	18,153	669,285	705,243	712,298	545,540	738,423
4275 Publicity and Publications						
8000 General Fund	1,916	-	-	-	-	-
3400 Other Funds Ltd	2,573	12,222	12,222	12,735	12,735	12,735
6400 Federal Funds Ltd	1,874	-	-	-	-	-
All Funds	6,363	12,222	12,222	12,735	12,735	12,735
4300 Professional Services						
8000 General Fund	63,100	805,000	805,000	4,500,000	1,500,000	2,200,000
3400 Other Funds Ltd	1,123,139	363,020	363,020	394,966	394,966	394,966
6400 Federal Funds Ltd	39,495	-	-	-	-	-
All Funds	1,225,734	1,168,020	1,168,020	4,894,966	1,894,966	2,594,966
4315 IT Professional Services						
8000 General Fund	1,226	-	-	-	-	-
3400 Other Funds Ltd	7,642	3,523	3,523	2,003,833	3,833	3,833
6400 Federal Funds Ltd	862	-	1,500,000	-	-	-
All Funds	9,730	3,523	1,503,523	2,003,833	3,833	3,833
4325 Attorney General						
8000 General Fund	54,468	2,410	2,410	50,000	50,000	-
3400 Other Funds Ltd	102,527	134,153	134,153	152,210	145,178	142,979

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	7,665	-	20,000	-	-	-
All Funds	164,660	136,563	156,563	202,210	195,178	142,979
4375 Employee Recruitment and Develop						
8000 General Fund	1,753	1,403	1,403	645	3,010	3,065
3400 Other Funds Ltd	14,750	9,817	11,017	11,442	11,872	13,592
6400 Federal Funds Ltd	1,418	3,400	13,200	5,128	5,128	5,128
All Funds	17,921	14,620	25,620	17,215	20,010	21,785
4400 Dues and Subscriptions						
8000 General Fund	13,404	-	-	-	-	-
3400 Other Funds Ltd	79,002	91,187	91,187	1,092,659	1,092,659	92,659
6400 Federal Funds Ltd	7,753	-	-	-	-	-
All Funds	100,159	91,187	91,187	1,092,659	1,092,659	92,659
4425 Facilities Rental and Taxes						
8000 General Fund	214,189	-	-	-	-	-
3400 Other Funds Ltd	1,098,359	1,117,452	1,117,452	1,157,364	1,157,364	1,157,364
6400 Federal Funds Ltd	140,723	92,352	92,352	90,678	90,678	90,678
All Funds	1,453,271	1,209,804	1,209,804	1,248,042	1,248,042	1,248,042
4475 Facilities Maintenance						
8000 General Fund	1,195	-	-	-	-	-
3400 Other Funds Ltd	10,972	13,471	13,471	14,037	14,037	14,037
6400 Federal Funds Ltd	1,034	2,245	2,245	2,339	2,339	2,339
All Funds	13,201	15,716	15,716	16,376	16,376	16,376
4575 Agency Program Related S and S						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	492	-	-	-	-	-
3400 Other Funds Ltd	4,718	180,085	180,085	187,649	187,649	187,649
6400 Federal Funds Ltd	203	-	-	-	-	-
All Funds	5,413	180,085	180,085	187,649	187,649	187,649
4650 Other Services and Supplies						
8000 General Fund	5,721	66,660	66,660	14,700	68,600	751,068
3400 Other Funds Ltd	104,396	319,719	347,919	360,590	370,390	358,846
6400 Federal Funds Ltd	1,695	80,353	304,171	119,985	119,985	76,835
All Funds	111,812	466,732	718,750	495,275	558,975	1,186,749
4700 Expendable Prop 250 - 5000						
8000 General Fund	2,876	2	2	12,902	60,202	61,275
3400 Other Funds Ltd	381,060	85,255	85,255	117,215	125,815	160,217
6400 Federal Funds Ltd	1,934	463	463	28,002	28,002	28,002
All Funds	385,870	85,720	85,720	158,119	214,019	249,494
4715 IT Expendable Property						
8000 General Fund	80,915	14,788	14,788	7,500	35,000	35,625
3400 Other Funds Ltd	340,457	317,081	329,681	344,710	349,710	369,710
6400 Federal Funds Ltd	34,968	46,997	149,897	67,158	67,158	67,158
All Funds	456,340	378,866	494,366	419,368	451,868	472,493
SERVICES & SUPPLIES						
8000 General Fund	803,702	940,925	940,925	5,088,727	2,250,961	3,170,849
3400 Other Funds Ltd	6,164,388	6,942,440	7,019,552	11,174,120	8,678,492	8,390,082
6400 Federal Funds Ltd	534,229	759,107	2,863,622	1,544,805	1,544,805	1,548,020

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL SERVICES & SUPPLIES	**$7,502,319**	**$8,642,472**	**$10,824,099**	**$17,807,652**	**$12,474,258**	**$13,108,951**
CAPITAL OUTLAY						
5550 Data Processing Software						
3400 Other Funds Ltd	-	99,763	99,763	103,953	103,953	103,953
SPECIAL PAYMENTS						
6050 Dist to Non-Profit Organizations						
3400 Other Funds Ltd	5,547	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	-	60,000,000	60,000,000	15,000,000	7,200,000	-
3400 Other Funds Ltd	-	30,000,000	30,000,000	-	-	-
All Funds	-	90,000,000	90,000,000	15,000,000	7,200,000	-
SPECIAL PAYMENTS						
8000 General Fund	-	60,000,000	60,000,000	15,000,000	7,200,000	-
3400 Other Funds Ltd	5,547	30,000,000	30,000,000	-	-	-
TOTAL SPECIAL PAYMENTS	**$5,547**	**$90,000,000**	**$90,000,000**	**$15,000,000**	**$7,200,000**	**-**
EXPENDITURES						
8000 General Fund	2,700,217	62,622,082	62,707,572	22,031,226	13,547,865	6,042,236
3400 Other Funds Ltd	17,772,970	55,754,662	57,427,291	35,636,552	33,445,940	36,050,804
6400 Federal Funds Ltd	2,672,506	6,342,069	13,978,410	10,224,458	10,224,458	10,534,002
TOTAL EXPENDITURES	**$23,145,693**	**$124,718,813**	**$134,113,273**	**$67,892,236**	**$57,218,263**	**$52,627,042**
REVERSIONS						
9900 Reversions						
8000 General Fund	1,231,832	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
ENDING BALANCE						
3400 Other Funds Ltd	-	-	10,000,000	1	2,537,189	-
TOTAL ENDING BALANCE	**-**	**-**	**$10,000,000**	**$1**	**$2,537,189**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	77	113	168	133	146	155
TOTAL AUTHORIZED POSITIONS	**77**	**113**	**168**	**133**	**146**	**155**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	68.67	109.12	138.18	132.04	143.54	152.10
8280 FTE Reconciliation	-	0.02	0.02	-	-	(0.02)
TOTAL AUTHORIZED FTE	**68.67**	**109.14**	**138.20**	**132.04**	**143.54**	**152.08**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	330,615,690	341,957,645	341,957,645	341,957,645	341,957,645	341,957,645
3400 Other Funds Ltd	2,858,633	596,786	596,786	596,786	596,786	596,786
All Funds	333,474,323	342,554,431	342,554,431	342,554,431	342,554,431	342,554,431
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	32,584	44,174	44,174	-	-	162,965
3430 Other Funds Debt Svc Ltd	-	33,241	33,241	-	-	29,000
All Funds	32,584	77,415	77,415	-	-	191,965
BEGINNING BALANCE						
4430 Lottery Funds Debt Svc Ltd	32,584	44,174	44,174	-	-	162,965
3200 Other Funds Non-Ltd	330,615,690	341,957,645	341,957,645	341,957,645	341,957,645	341,957,645
3400 Other Funds Ltd	2,858,633	596,786	596,786	596,786	596,786	596,786
3430 Other Funds Debt Svc Ltd	-	33,241	33,241	-	-	29,000
TOTAL BEGINNING BALANCE	**$333,506,907**	**$342,631,846**	**$342,631,846**	**$342,554,431**	**$342,554,431**	**$342,746,396**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	16,131	-	46,644	150,629	150,629	150,629
8030 General Fund Debt Svc	23,043,308	69,354,398	69,307,754	127,593,540	155,800,792	127,170,731
All Funds	23,059,439	69,354,398	69,354,398	127,744,169	155,951,421	127,321,360
BOND SALES						
0555 General Fund Obligation Bonds						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	-	3,490,000	3,490,000	2,675,000	6,170,000	4,280,000
0560 Dedicated Fund Oblig Bonds						
3200 Other Funds Non-Ltd	-	50,000,000	50,000,000	50,000,000	50,000,000	50,000,000
0565 Lottery Bonds						
3400 Other Funds Ltd	-	780,071	780,071	1,115,178	947,376	525,793
0570 Revenue Bonds						
3200 Other Funds Non-Ltd	231,405,000	500,000,000	500,000,000	500,000,000	500,000,000	500,000,000
BOND SALES						
3200 Other Funds Non-Ltd	231,405,000	550,000,000	550,000,000	550,000,000	550,000,000	550,000,000
3400 Other Funds Ltd	-	4,270,071	4,270,071	3,790,178	7,117,376	4,805,793
TOTAL BOND SALES	**$231,405,000**	**$554,270,071**	**$554,270,071**	**$553,790,178**	**$557,117,376**	**$554,805,793**
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	147,561	-	-	-	-	-
3200 Other Funds Non-Ltd	82,219,975	89,600,000	89,600,000	89,600,000	89,600,000	89,600,000
3400 Other Funds Ltd	30,657	87,428	87,428	12,948	12,948	12,948
3430 Other Funds Debt Svc Ltd	2	-	-	-	-	-
All Funds	82,398,195	89,687,428	89,687,428	89,612,948	89,612,948	89,612,948
LOAN REPAYMENT						
0930 Housing Div Loan Repayments						
3200 Other Funds Non-Ltd	361,865,755	315,000,000	315,000,000	315,000,000	315,000,000	315,000,000
OTHER						
0975 Other Revenues						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3200 Other Funds Non-Ltd	(830,291)	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
3400 Other Funds Ltd	5,475,724	-	-	-	-	-
All Funds	4,645,433	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	2,588	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
4430 Lottery Funds Debt Svc Ltd	37,102	-	-	-	-	-
3200 Other Funds Non-Ltd	27,575,522	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3400 Other Funds Ltd	10,537,172	5,540,211	5,540,211	8,376,529	8,376,529	8,376,529
3430 Other Funds Debt Svc Ltd	37,093	-	-	-	-	-
All Funds	410,932,799	373,052,359	373,052,359	332,552,451	332,552,451	332,552,451
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	21,551,699	25,180,556	25,180,556	28,443,620	28,443,620	30,406,918
3430 Other Funds Debt Svc Ltd	1,048	-	-	-	-	-
All Funds	21,552,747	25,180,556	25,180,556	28,443,620	28,443,620	30,406,918
1690 Tsfr From Water Resources Dept						
4430 Lottery Funds Debt Svc Ltd	20,381	-	-	-	-	-
TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	21,609,182	25,180,556	25,180,556	28,443,620	28,443,620	30,406,918
3200 Other Funds Non-Ltd	27,575,522	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3400 Other Funds Ltd	10,537,172	5,540,211	5,540,211	8,376,529	8,376,529	8,376,529
3430 Other Funds Debt Svc Ltd	38,141	-	-	-	-	-
TOTAL TRANSFERS IN	**$432,505,927**	**$398,232,915**	**$398,232,915**	**$360,996,071**	**$360,996,071**	**$362,959,369**
REVENUE CATEGORIES						
8000 General Fund	16,131	-	46,644	150,629	150,629	150,629
8030 General Fund Debt Svc	23,043,308	69,354,398	69,307,754	127,593,540	155,800,792	127,170,731
4430 Lottery Funds Debt Svc Ltd	21,756,743	25,180,556	25,180,556	28,443,620	28,443,620	30,406,918
3200 Other Funds Non-Ltd	702,235,961	959,600,000	959,600,000	959,600,000	959,600,000	959,600,000
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3400 Other Funds Ltd	16,043,553	9,897,710	9,897,710	12,179,655	15,506,853	13,195,270
3430 Other Funds Debt Svc Ltd	38,143	-	-	-	-	-
6400 Federal Funds Ltd	2,588	-	-	-	-	-
TOTAL REVENUE CATEGORIES	**$1,135,882,337**	**$1,431,544,812**	**$1,431,544,812**	**$1,452,143,366**	**$1,483,677,816**	**$1,454,699,470**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4430 Lottery Funds Debt Svc Ltd	(37,093)	-	-	-	-	-
3200 Other Funds Non-Ltd	(406,779,604)	(377,012,148)	(377,012,148)	(335,175,922)	(335,175,922)	(335,175,922)
3400 Other Funds Ltd	(3,088,648)	-	-	(347,462)	(347,462)	(347,462)
All Funds	(409,905,345)	(377,012,148)	(377,012,148)	(335,523,384)	(335,523,384)	(335,523,384)
AVAILABLE REVENUES						
8000 General Fund	16,131	-	46,644	150,629	150,629	150,629
8030 General Fund Debt Svc	23,043,308	69,354,398	69,307,754	127,593,540	155,800,792	127,170,731

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	25,224,730	28,443,620	28,443,620	30,569,883
3200 Other Funds Non-Ltd	626,072,047	924,545,497	924,545,497	966,381,723	966,381,723	966,381,723
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3400 Other Funds Ltd	15,813,538	10,494,496	10,494,496	12,428,979	15,756,177	13,444,594
3430 Other Funds Debt Svc Ltd	38,143	33,241	33,241	-	-	29,000
6400 Federal Funds Ltd	2,588	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$1,059,483,899**	**$1,397,164,510**	**$1,397,164,510**	**$1,459,174,413**	**$1,490,708,863**	**$1,461,922,482**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,609	-	-	-	-	-
3400 Other Funds Ltd	1,012,767	1,370,640	1,426,285	1,771,748	1,771,748	1,771,748
6400 Federal Funds Ltd	1,621	-	-	-	-	-
All Funds	1,015,997	1,370,640	1,426,285	1,771,748	1,771,748	1,771,748
3170 Overtime Payments						
3400 Other Funds Ltd	396	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	2	-	-	-	-	-
3400 Other Funds Ltd	4,183	-	-	-	-	-
6400 Federal Funds Ltd	5	-	-	-	-	-
All Funds	4,190	-	-	-	-	-
SALARIES & WAGES						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	1,611	-	-	-	-	-
3400 Other Funds Ltd	1,017,346	1,370,640	1,426,285	1,771,748	1,771,748	1,771,748
6400 Federal Funds Ltd	1,626	-	-	-	-	-
TOTAL SALARIES & WAGES	**$1,020,583**	**$1,370,640**	**$1,426,285**	**$1,771,748**	**$1,771,748**	**$1,771,748**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	328	464	464	472	472	472
3220 Public Employees' Retire Cont						
8000 General Fund	296	-	-	-	-	-
3400 Other Funds Ltd	186,253	234,790	234,790	317,497	317,497	317,497
6400 Federal Funds Ltd	297	-	-	-	-	-
All Funds	186,846	234,790	234,790	317,497	317,497	317,497
3221 Pension Obligation Bond						
8000 General Fund	94	-	-	-	-	-
3400 Other Funds Ltd	57,698	69,824	75,453	86,257	86,257	86,257
6400 Federal Funds Ltd	93	-	-	-	-	-
All Funds	57,885	69,824	75,453	86,257	86,257	86,257
3230 Social Security Taxes						
8000 General Fund	124	-	-	-	-	-
3400 Other Funds Ltd	77,734	104,854	104,854	135,539	135,539	135,539
6400 Federal Funds Ltd	125	-	-	-	-	-
All Funds	77,983	104,854	104,854	135,539	135,539	135,539
3241 Paid Family Medical Leave Insurance						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	-	-	-	7,087	7,087	7,087
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	238	368	368	410	410	410
3260 Mass Transit Tax						
8000 General Fund	10	-	-	-	-	-
3400 Other Funds Ltd	6,114	8,224	8,224	10,630	10,630	10,630
All Funds	6,124	8,224	8,224	10,630	10,630	10,630
3270 Flexible Benefits						
8000 General Fund	390	-	-	-	-	-
3400 Other Funds Ltd	242,058	305,856	308,736	353,100	353,100	353,100
6400 Federal Funds Ltd	393	-	-	-	-	-
All Funds	242,841	305,856	308,736	353,100	353,100	353,100
OTHER PAYROLL EXPENSES						
8000 General Fund	914	-	-	-	-	-
3400 Other Funds Ltd	570,423	724,380	732,889	910,992	910,992	910,992
6400 Federal Funds Ltd	908	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$572,245**	**$724,380**	**$732,889**	**$910,992**	**$910,992**	**$910,992**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(10,110)	(10,110)	(16,623)	(16,623)	(16,623)
PERSONAL SERVICES						
8000 General Fund	2,525	-	-	-	-	-
3400 Other Funds Ltd	1,587,769	2,084,910	2,149,064	2,666,117	2,666,117	2,666,117

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
6400 Federal Funds Ltd	2,534	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$1,592,828**	**$2,084,910**	**$2,149,064**	**$2,666,117**	**$2,666,117**	**$2,666,117**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	205	4,693	4,693	6,465	6,465	6,465
4125 Out of State Travel						
3400 Other Funds Ltd	-	15,145	15,145	15,781	15,781	15,781
4150 Employee Training						
8000 General Fund	13	-	-	-	-	-
3400 Other Funds Ltd	6,458	12,336	12,336	14,279	14,279	14,279
6400 Federal Funds Ltd	6	-	-	-	-	-
All Funds	6,477	12,336	12,336	14,279	14,279	14,279
4175 Office Expenses						
8000 General Fund	1	-	-	-	-	-
3200 Other Funds Non-Ltd	-	1,000	1,000	1,000	1,000	1,000
3400 Other Funds Ltd	979	12,485	12,485	15,844	15,844	15,844
All Funds	980	13,485	13,485	16,844	16,844	16,844
4200 Telecommunications						
8000 General Fund	9	-	-	-	-	-
3400 Other Funds Ltd	5,930	6,701	6,701	7,927	7,927	7,927
6400 Federal Funds Ltd	5	-	-	-	-	-
All Funds	5,944	6,701	6,701	7,927	7,927	7,927
4225 State Gov. Service Charges						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	1,337	-	46,644	150,629	150,629	150,629
8030 General Fund Debt Svc	-	46,644	-	-	-	-
3200 Other Funds Non-Ltd	46,094	-	-	-	-	-
3400 Other Funds Ltd	14,250	497,303	497,303	440,019	440,019	440,019
All Funds	61,681	543,947	543,947	590,648	590,648	590,648
4250 Data Processing						
3400 Other Funds Ltd	29,826	34,080	34,080	36,666	36,666	36,666
4275 Publicity and Publications						
3200 Other Funds Non-Ltd	-	175,000	175,000	175,000	175,000	175,000
4300 Professional Services						
8000 General Fund	16	-	-	-	-	-
3200 Other Funds Non-Ltd	6,518,089	9,126,576	9,126,576	9,126,576	9,126,576	9,126,576
3400 Other Funds Ltd	676,170	2,619,089	2,619,089	2,849,568	2,849,568	2,849,568
6400 Federal Funds Ltd	12	-	-	-	-	-
All Funds	7,194,287	11,745,665	11,745,665	11,976,144	11,976,144	11,976,144
4325 Attorney General						
3200 Other Funds Non-Ltd	12,968	130,696	130,696	130,696	124,658	130,696
3400 Other Funds Ltd	7,225	32,338	32,338	38,052	36,294	35,744
All Funds	20,193	163,034	163,034	168,748	160,952	166,440
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	278	278	505	505	505
4400 Dues and Subscriptions						
8000 General Fund	2	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	1,086	899	899	937	937	937
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	1,089	899	899	937	937	937
4425 Facilities Rental and Taxes						
8000 General Fund	45	-	-	-	-	-
3400 Other Funds Ltd	24,418	55,671	55,671	58,009	58,009	58,009
6400 Federal Funds Ltd	28	-	-	-	-	-
All Funds	24,491	55,671	55,671	58,009	58,009	58,009
4575 Agency Program Related S and S						
3200 Other Funds Non-Ltd	447,089	3,300,000	3,300,000	3,300,000	3,300,000	3,300,000
3400 Other Funds Ltd	-	1,122	1,122	1,169	1,169	1,169
All Funds	447,089	3,301,122	3,301,122	3,301,169	3,301,169	3,301,169
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	4,133,510	6,043,542	6,043,542	6,043,542	6,043,542	6,043,542
3400 Other Funds Ltd	1,002,389	4,375,482	4,375,482	3,904,917	7,232,115	4,920,532
All Funds	5,135,899	10,419,024	10,419,024	9,948,459	13,275,657	10,964,074
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	588	588	4,913	4,913	4,913
4715 IT Expendable Property						
8000 General Fund	3	-	-	-	-	-
3400 Other Funds Ltd	3,512	7,046	7,046	9,842	9,842	9,842
6400 Federal Funds Ltd	2	-	-	-	-	-
All Funds	3,517	7,046	7,046	9,842	9,842	9,842

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
SERVICES & SUPPLIES						
8000 General Fund	1,426	-	46,644	150,629	150,629	150,629
8030 General Fund Debt Svc	-	46,644	-	-	-	-
3200 Other Funds Non-Ltd	11,157,750	18,776,814	18,776,814	18,776,814	18,770,776	18,776,814
3400 Other Funds Ltd	1,772,448	7,675,256	7,675,256	7,404,893	10,730,333	8,418,200
6400 Federal Funds Ltd	54	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$12,931,678**	**$26,498,714**	**$26,498,714**	**$26,332,336**	**$29,651,738**	**$27,345,643**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
3200 Other Funds Non-Ltd	2,247,056	5,996,320	5,996,320	5,996,320	5,996,320	5,996,320
6050 Dist to Non-Profit Organizations						
3400 Other Funds Ltd	4,101	-	-	-	-	-
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	260,364,915	533,500,000	533,500,000	533,500,000	533,500,000	533,500,000
SPECIAL PAYMENTS						
3200 Other Funds Non-Ltd	262,611,971	539,496,320	539,496,320	539,496,320	539,496,320	539,496,320
3400 Other Funds Ltd	4,101	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$262,616,072**	**$539,496,320**	**$539,496,320**	**$539,496,320**	**$539,496,320**	**$539,496,320**
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	13,460,000	39,015,000	39,015,000	69,300,000	77,790,000	61,370,000
4430 Lottery Funds Debt Svc Ltd	17,018,995	20,284,830	20,284,830	21,103,410	21,103,410	22,698,400
3230 Other Funds Debt Svc Non-Ltd	305,840,000	305,455,000	305,455,000	267,810,000	267,810,000	267,810,000

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	336,318,995	364,754,830	364,754,830	358,213,410	366,703,410	351,878,400
7150 Interest - Bonds						
8030 General Fund Debt Svc	9,583,266	30,292,754	30,292,754	58,293,540	78,010,792	65,800,731
4430 Lottery Funds Debt Svc Ltd	4,733,239	4,939,900	4,939,900	7,340,210	7,340,210	7,871,483
3230 Other Funds Debt Svc Non-Ltd	66,905,910	62,057,148	62,057,148	56,365,922	56,365,922	56,365,922
3430 Other Funds Debt Svc Ltd	38,143	33,241	33,241	-	-	29,000
All Funds	81,260,558	97,323,043	97,323,043	121,999,672	141,716,924	130,067,136
DEBT SERVICE						
8030 General Fund Debt Svc	23,043,266	69,307,754	69,307,754	127,593,540	155,800,792	127,170,731
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	25,224,730	28,443,620	28,443,620	30,569,883
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3430 Other Funds Debt Svc Ltd	38,143	33,241	33,241	-	-	29,000
TOTAL DEBT SERVICE	**$417,579,553**	**$462,077,873**	**$462,077,873**	**$480,213,082**	**$508,420,334**	**$481,945,536**
EXPENDITURES						
8000 General Fund	3,951	-	46,644	150,629	150,629	150,629
8030 General Fund Debt Svc	23,043,266	69,354,398	69,307,754	127,593,540	155,800,792	127,170,731
4430 Lottery Funds Debt Svc Ltd	21,752,234	25,224,730	25,224,730	28,443,620	28,443,620	30,569,883
3200 Other Funds Non-Ltd	273,769,721	558,273,134	558,273,134	558,273,134	558,267,096	558,273,134
3230 Other Funds Debt Svc Non-Ltd	372,745,910	367,512,148	367,512,148	324,175,922	324,175,922	324,175,922
3400 Other Funds Ltd	3,364,318	9,760,166	9,824,320	10,071,010	13,396,450	11,084,317
3430 Other Funds Debt Svc Ltd	38,143	33,241	33,241	-	-	29,000
6400 Federal Funds Ltd	2,588	-	-	-	-	-
TOTAL EXPENDITURES	**$694,720,131**	**$1,030,157,817**	**$1,030,221,971**	**$1,048,707,855**	**$1,080,234,509**	**$1,051,453,616**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVERSIONS						
9900 Reversions						
8000 General Fund	(12,180)	-	-	-	-	-
8030 General Fund Debt Svc	(42)	-	-	-	-	-
All Funds	(12,222)	-	-	-	-	-
ENDING BALANCE						
3200 Other Funds Non-Ltd	352,302,326	366,272,363	366,272,363	408,108,589	408,114,627	408,108,589
3400 Other Funds Ltd	12,449,220	734,330	670,176	2,357,969	2,359,727	2,360,277
TOTAL ENDING BALANCE	**$364,751,546**	**$367,006,693**	**$366,942,539**	**$410,466,558**	**$410,474,354**	**$410,468,866**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	7	8	8	9	9	9
TOTAL AUTHORIZED POSITIONS	**7**	**8**	**8**	**9**	**9**	**9**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	6.50	8.00	8.00	8.92	8.92	8.92
TOTAL AUTHORIZED FTE	**6.50**	**8.00**	**8.00**	**8.92**	**8.92**	**8.92**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construct	2,076,520	-	-	-	-	-
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	247,910,000	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construct	1,586,665	-	-	-	-	-
REVENUE CATEGORIES						
3020 Other Funds Cap Construct	249,496,665	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
TOTAL REVENUE CATEGORIES	**$249,496,665**	**$410,000,000**	**$410,000,000**	**$275,000,000**	**$900,000,000**	**$600,000,000**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construct	(990,353)	-	-	-	-	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	250,582,832	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
TOTAL AVAILABLE REVENUES	**$250,582,832**	**$410,000,000**	**$410,000,000**	**$275,000,000**	**$900,000,000**	**$600,000,000**
EXPENDITURES						
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	192,695,114	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
SPECIAL PAYMENTS						
6080 Loans Made - Other						
3020 Other Funds Cap Construct	57,304,886	-	-	-	-	-
EXPENDITURES						
3020 Other Funds Cap Construct	250,000,000	410,000,000	410,000,000	275,000,000	900,000,000	600,000,000
TOTAL EXPENDITURES	**$250,000,000**	**$410,000,000**	**$410,000,000**	**$275,000,000**	**$900,000,000**	**$600,000,000**
ENDING BALANCE						
3020 Other Funds Cap Construct	582,832	-	-	-	-	-
TOTAL ENDING BALANCE	**$582,832**	**-**	**-**	**-**	**-**	**-**

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2023-25 Biennium
Housing Stabilization Programs

Cross Reference Number:91400-010-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	33,523,196	33,523,196	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	193,767	1,533,685	1,339,918	691.51%
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	33,716,963	35,056,881	1,339,918	3.97%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	309,045,046	309,045,046	0	-
LICENSES AND FEES				
0240 Public Utilities Fees				
3400 Other Funds Ltd	80,761,241	80,761,241	0	-
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	519,000	519,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	442,708	442,708	0	-
LOAN REPAYMENT				
0930 Housing Div Loan Repayments				
3400 Other Funds Ltd	24,000	24,000	0	-
OTHER				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
0975 Other Revenues				
3400 Other Funds Ltd	17,731	17,731	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	579,794,862	579,794,862	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	23,361	23,361	0	-
1060 Transfer from General Fund				
3400 Other Funds Ltd	31,311,435	31,311,435	0	-
1100 Tsfr From Human Svcs, Dept of				
3400 Other Funds Ltd	5,000,000	5,000,000	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	11,523,401	11,523,401	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	47,858,197	47,858,197	0	-
TOTAL REVENUES				
8000 General Fund	309,045,046	309,045,046	0	-
3400 Other Funds Ltd	129,622,877	129,622,877	0	-
6400 Federal Funds Ltd	579,794,862	579,794,862	0	-
TOTAL REVENUES	**$1,018,462,785**	**$1,018,462,785**	**0**	**-**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(7,270,221)	(7,270,221)	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	309,045,046	309,045,046	0	-
3400 Other Funds Ltd	156,069,619	157,409,537	1,339,918	0.86%
6400 Federal Funds Ltd	579,794,862	579,794,862	0	-
TOTAL AVAILABLE REVENUES	**$1,044,909,527**	**$1,046,249,445**	**$1,339,918**	**0.13%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	2,234,767	2,234,767	0	-
3400 Other Funds Ltd	3,785,447	3,785,447	0	-
6400 Federal Funds Ltd	1,901,874	1,901,874	0	-
All Funds	7,922,088	7,922,088	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	752	752	0	-
3400 Other Funds Ltd	1,192	1,192	0	-
6400 Federal Funds Ltd	603	603	0	-
All Funds	2,547	2,547	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	400,468	400,468	0	-
3400 Other Funds Ltd	678,353	678,353	0	-
6400 Federal Funds Ltd	340,817	340,817	0	-
All Funds	1,419,638	1,419,638	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3221 Pension Obligation Bond				
8000 General Fund	102,504	102,504	0	-
3400 Other Funds Ltd	162,107	162,107	0	-
6400 Federal Funds Ltd	137,962	137,962	0	-
All Funds	402,573	402,573	0	-
3230 Social Security Taxes				
8000 General Fund	170,964	170,964	0	-
3400 Other Funds Ltd	289,593	289,593	0	-
6400 Federal Funds Ltd	145,497	145,497	0	-
All Funds	606,054	606,054	0	-
3241 Paid Family Medical Leave Insurance				
8000 General Fund	8,939	8,939	0	-
3400 Other Funds Ltd	15,140	15,140	0	-
6400 Federal Funds Ltd	7,606	7,606	0	-
All Funds	31,685	31,685	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	653	653	0	-
3400 Other Funds Ltd	1,034	1,034	0	-
6400 Federal Funds Ltd	522	522	0	-
All Funds	2,209	2,209	0	-
3260 Mass Transit Tax				
8000 General Fund	12,238	12,238	0	-
3400 Other Funds Ltd	21,359	21,359	0	-
All Funds	33,597	33,597	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
8000 General Fund	561,805	561,805	0	-
3400 Other Funds Ltd	889,020	889,020	0	-
6400 Federal Funds Ltd	449,975	449,975	0	-
All Funds	1,900,800	1,900,800	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	1,258,323	1,258,323	0	-
3400 Other Funds Ltd	2,057,798	2,057,798	0	-
6400 Federal Funds Ltd	1,082,982	1,082,982	0	-
TOTAL OTHER PAYROLL EXPENSES	**$4,399,103**	**$4,399,103**	**0**	**-**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(3,055)	(3,055)	0	-
3400 Other Funds Ltd	(26,432)	(26,432)	0	-
6400 Federal Funds Ltd	(9,726)	(9,726)	0	-
All Funds	(39,213)	(39,213)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	3,490,035	3,490,035	0	-
3400 Other Funds Ltd	5,816,813	5,816,813	0	-
6400 Federal Funds Ltd	2,975,130	2,975,130	0	-
TOTAL PERSONAL SERVICES	**$12,281,978**	**$12,281,978**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	22,921	22,921	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	46,090	46,090	0	-
6400 Federal Funds Ltd	49,579	49,579	0	-
All Funds	118,590	118,590	0	-
4125 Out of State Travel				
8000 General Fund	20,763	20,763	0	-
3400 Other Funds Ltd	19,808	19,808	0	-
6400 Federal Funds Ltd	29,258	29,258	0	-
All Funds	69,829	69,829	0	-
4150 Employee Training				
8000 General Fund	24,383	24,383	0	-
3400 Other Funds Ltd	37,067	37,067	0	-
6400 Federal Funds Ltd	44,826	44,826	0	-
All Funds	106,276	106,276	0	-
4175 Office Expenses				
8000 General Fund	64,401	64,401	0	-
3400 Other Funds Ltd	56,833	56,833	0	-
6400 Federal Funds Ltd	81,150	81,150	0	-
All Funds	202,384	202,384	0	-
4200 Telecommunications				
8000 General Fund	18,127	18,127	0	-
3400 Other Funds Ltd	22,468	22,468	0	-
6400 Federal Funds Ltd	22,636	22,636	0	-
All Funds	63,231	63,231	0	-
4250 Data Processing				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	7,970	7,970	0	-
3400 Other Funds Ltd	21,667	21,667	0	-
6400 Federal Funds Ltd	16,839	16,839	0	-
All Funds	46,476	46,476	0	-
4275 Publicity and Publications				
8000 General Fund	3,452	3,452	0	-
3400 Other Funds Ltd	12,848	12,848	0	-
6400 Federal Funds Ltd	2,706	2,706	0	-
All Funds	19,006	19,006	0	-
4300 Professional Services				
8000 General Fund	47,764,202	47,764,202	0	-
3400 Other Funds Ltd	104,781,072	104,781,072	0	-
6400 Federal Funds Ltd	2,541,442	2,541,442	0	-
All Funds	155,086,716	155,086,716	0	-
4315 IT Professional Services				
8000 General Fund	701,064	701,064	0	-
3400 Other Funds Ltd	369	369	0	-
6400 Federal Funds Ltd	551	551	0	-
All Funds	701,984	701,984	0	-
4325 Attorney General				
8000 General Fund	68,743	68,743	0	-
3400 Other Funds Ltd	39,074	39,074	0	-
6400 Federal Funds Ltd	1,246	1,246	0	-
All Funds	109,063	109,063	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
8000 General Fund	1,313	1,313	0	-
3400 Other Funds Ltd	3,113	3,113	0	-
6400 Federal Funds Ltd	2,200	2,200	0	-
All Funds	6,626	6,626	0	-
4400 Dues and Subscriptions				
8000 General Fund	4,411	4,411	0	-
3400 Other Funds Ltd	1,809	1,809	0	-
6400 Federal Funds Ltd	19,269	19,269	0	-
All Funds	25,489	25,489	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	64,547	64,547	0	-
3400 Other Funds Ltd	147,067	147,067	0	-
6400 Federal Funds Ltd	74,543	74,543	0	-
All Funds	286,157	286,157	0	-
4475 Facilities Maintenance				
8000 General Fund	635	635	0	-
3400 Other Funds Ltd	515	515	0	-
6400 Federal Funds Ltd	699	699	0	-
All Funds	1,849	1,849	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	2,086	2,086	0	-
4650 Other Services and Supplies				
8000 General Fund	165,248	165,248	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	86,879	86,879	0	-
6400 Federal Funds Ltd	70,571	70,571	0	-
All Funds	322,698	322,698	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,760	2,760	0	-
3400 Other Funds Ltd	3,178	3,178	0	-
6400 Federal Funds Ltd	964	964	0	-
All Funds	6,902	6,902	0	-
4715 IT Expendable Property				
8000 General Fund	21,021	21,021	0	-
3400 Other Funds Ltd	52,485	52,485	0	-
6400 Federal Funds Ltd	33,909	33,909	0	-
All Funds	107,415	107,415	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	48,955,961	48,955,961	0	-
3400 Other Funds Ltd	105,334,428	105,334,428	0	-
6400 Federal Funds Ltd	2,992,388	2,992,388	0	-
TOTAL SERVICES & SUPPLIES	**$157,282,777**	**$157,282,777**	**0**	**-**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	17,020,914	17,020,914	0	-
3400 Other Funds Ltd	26,528,270	26,528,270	0	-
6400 Federal Funds Ltd	29,555,545	29,555,545	0	-
All Funds	73,104,729	73,104,729	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6025 Dist to Other Gov Unit				
8000 General Fund	475,272	475,272	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	237,064	237,064	0	-
6035 Dist to Individuals				
3400 Other Funds Ltd	437,951	437,951	0	-
6050 Dist to Non-Profit Organizations				
8000 General Fund	149,278,574	149,278,574	0	-
3400 Other Funds Ltd	108,837,384	108,837,384	0	-
6400 Federal Funds Ltd	544,271,799	544,271,799	0	-
All Funds	802,387,757	802,387,757	0	-
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	31,824,290	31,824,290	0	-
6085 Other Special Payments				
8000 General Fund	58,000,000	58,000,000	0	-
3400 Other Funds Ltd	362,033	362,033	0	-
All Funds	58,362,033	58,362,033	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	256,599,050	256,599,050	0	-
3400 Other Funds Ltd	136,402,702	136,402,702	0	-
6400 Federal Funds Ltd	573,827,344	573,827,344	0	-
TOTAL SPECIAL PAYMENTS	**$966,829,096**	**$966,829,096**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	309,045,046	309,045,046	0	-

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2023-25 Biennium
Housing Stabilization Programs

Cross Reference Number:91400-010-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	247,553,943	247,553,943	0	-
6400 Federal Funds Ltd	579,794,862	579,794,862	0	-
TOTAL EXPENDITURES	**$1,136,393,851**	**$1,136,393,851**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	(91,484,324)	(90,144,406)	1,339,918	1.46%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	48	48	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	48.00	48.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	4,025,683	4,025,683	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	13,956,990	13,956,990	0	-
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	7,142,652	7,142,652	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6200 Federal Funds Non-Ltd	185,102,399	185,102,399	0	-
6400 Federal Funds Ltd	1,027,099	1,027,099	0	-
All Funds	186,129,498	186,129,498	0	-
TOTAL REVENUES				
8000 General Fund	13,956,990	13,956,990	0	-
3400 Other Funds Ltd	7,142,652	7,142,652	0	-
6200 Federal Funds Non-Ltd	185,102,399	185,102,399	0	-
6400 Federal Funds Ltd	1,027,099	1,027,099	0	-
TOTAL REVENUES	**$207,229,140**	**$207,229,140**	**0**	**-**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(3,158,103)	(3,158,103)	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
8000 General Fund	13,956,990	13,956,990	0	-
3400 Other Funds Ltd	8,010,232	8,010,232	0	-
6200 Federal Funds Non-Ltd	185,102,399	185,102,399	0	-
6400 Federal Funds Ltd	1,027,099	1,027,099	0	-
TOTAL AVAILABLE REVENUES	**$208,096,720**	**$208,096,720**	**0**	**-**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	334,872	334,872	0	-
3400 Other Funds Ltd	1,955,640	1,955,640	0	-
6400 Federal Funds Ltd	47,568	47,568	0	-
All Funds	2,338,080	2,338,080	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	106	106	0	-
3400 Other Funds Ltd	742	742	0	-
6400 Federal Funds Ltd	26	26	0	-
All Funds	874	874	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	60,009	60,009	0	-
3400 Other Funds Ltd	350,450	350,450	0	-
6400 Federal Funds Ltd	8,524	8,524	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	418,983	418,983	0	-
3221 Pension Obligation Bond				
8000 General Fund	11,951	11,951	0	-
3400 Other Funds Ltd	101,447	101,447	0	-
6400 Federal Funds Ltd	2,369	2,369	0	-
All Funds	115,767	115,767	0	-
3230 Social Security Taxes				
8000 General Fund	25,618	25,618	0	-
3400 Other Funds Ltd	149,611	149,611	0	-
6400 Federal Funds Ltd	3,639	3,639	0	-
All Funds	178,868	178,868	0	-
3241 Paid Family Medical Leave Insurance				
8000 General Fund	1,339	1,339	0	-
3400 Other Funds Ltd	7,822	7,822	0	-
6400 Federal Funds Ltd	190	190	0	-
All Funds	9,351	9,351	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	92	92	0	-
3400 Other Funds Ltd	644	644	0	-
6400 Federal Funds Ltd	23	23	0	-
All Funds	759	759	0	-
3260 Mass Transit Tax				
8000 General Fund	1,303	1,303	0	-
3400 Other Funds Ltd	11,058	11,058	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	12,361	12,361	0	-
3270 Flexible Benefits				
8000 General Fund	79,200	79,200	0	-
3400 Other Funds Ltd	554,400	554,400	0	-
6400 Federal Funds Ltd	19,800	19,800	0	-
All Funds	653,400	653,400	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	179,618	179,618	0	-
3400 Other Funds Ltd	1,176,174	1,176,174	0	-
6400 Federal Funds Ltd	34,571	34,571	0	-
TOTAL OTHER PAYROLL EXPENSES	**$1,390,363**	**$1,390,363**	**0**	**-**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(1,821)	(1,821)	0	-
3400 Other Funds Ltd	(13,637)	(13,637)	0	-
6400 Federal Funds Ltd	(358)	(358)	0	-
All Funds	(15,816)	(15,816)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	512,669	512,669	0	-
3400 Other Funds Ltd	3,118,177	3,118,177	0	-
6400 Federal Funds Ltd	81,781	81,781	0	-
TOTAL PERSONAL SERVICES	**$3,712,627**	**$3,712,627**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	5,110	5,110	0	-
3400 Other Funds Ltd	28,168	28,168	0	-
6400 Federal Funds Ltd	541	541	0	-
All Funds	33,819	33,819	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	15,145	15,145	0	-
6400 Federal Funds Ltd	1,624	1,624	0	-
All Funds	16,769	16,769	0	-
4150 Employee Training				
8000 General Fund	1,762	1,762	0	-
3400 Other Funds Ltd	13,444	13,444	0	-
6400 Federal Funds Ltd	324	324	0	-
All Funds	15,530	15,530	0	-
4175 Office Expenses				
8000 General Fund	6,539	6,539	0	-
3400 Other Funds Ltd	14,528	14,528	0	-
6400 Federal Funds Ltd	324	324	0	-
All Funds	21,391	21,391	0	-
4200 Telecommunications				
8000 General Fund	1,481	1,481	0	-
3400 Other Funds Ltd	10,184	10,184	0	-
6400 Federal Funds Ltd	541	541	0	-
All Funds	12,206	12,206	0	-
4250 Data Processing				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	584	584	0	-
3400 Other Funds Ltd	43,015	43,015	0	-
6400 Federal Funds Ltd	541	541	0	-
All Funds	44,140	44,140	0	-
4300 Professional Services				
3400 Other Funds Ltd	83,096	83,096	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	99,125	99,125	0	-
4325 Attorney General				
3400 Other Funds Ltd	4,383	4,383	0	-
6400 Federal Funds Ltd	1,356	1,356	0	-
All Funds	5,739	5,739	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	156	156	0	-
3400 Other Funds Ltd	556	556	0	-
All Funds	712	712	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	346	346	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	21,941	21,941	0	-
3400 Other Funds Ltd	99,812	99,812	0	-
All Funds	121,753	121,753	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	224	224	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
8000 General Fund	2,420	2,420	0	-
3400 Other Funds Ltd	9,629	9,629	0	-
6400 Federal Funds Ltd	1,624	1,624	0	-
All Funds	13,673	13,673	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	52	52	0	-
3400 Other Funds Ltd	451	451	0	-
6400 Federal Funds Ltd	541	541	0	-
All Funds	1,044	1,044	0	-
4715 IT Expendable Property				
8000 General Fund	4,276	4,276	0	-
3400 Other Funds Ltd	13,458	13,458	0	-
6400 Federal Funds Ltd	1,624	1,624	0	-
All Funds	19,358	19,358	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	44,321	44,321	0	-
3400 Other Funds Ltd	435,564	435,564	0	-
6400 Federal Funds Ltd	9,040	9,040	0	-
TOTAL SERVICES & SUPPLIES	**$488,925**	**$488,925**	**0**	**-**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
6200 Federal Funds Non-Ltd	185,102,399	185,102,399	0	-
6085 Other Special Payments				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	13,400,000	13,400,000	0	-
3400 Other Funds Ltd	3,400,000	3,400,000	0	-
6400 Federal Funds Ltd	936,278	936,278	0	-
All Funds	17,736,278	17,736,278	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	13,400,000	13,400,000	0	-
3400 Other Funds Ltd	3,400,000	3,400,000	0	-
6200 Federal Funds Non-Ltd	185,102,399	185,102,399	0	-
6400 Federal Funds Ltd	936,278	936,278	0	-
TOTAL SPECIAL PAYMENTS	**$202,838,677**	**$202,838,677**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	13,956,990	13,956,990	0	-
3400 Other Funds Ltd	6,953,741	6,953,741	0	-
6200 Federal Funds Non-Ltd	185,102,399	185,102,399	0	-
6400 Federal Funds Ltd	1,027,099	1,027,099	0	-
TOTAL EXPENDITURES	**$207,040,229**	**$207,040,229**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	1,056,491	1,056,491	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	17	17	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	16.50	16.50	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	818,764	818,764	0	-
3400 Other Funds Ltd	267,431,370	267,431,370	0	-
All Funds	268,250,134	268,250,134	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	360,286,690	360,286,690	0	-
LICENSES AND FEES				
0240 Public Utilities Fees				
3400 Other Funds Ltd	9,343,589	9,343,589	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	30,000	30,000	0	-
0415 Admin and Service Charges				
3200 Other Funds Non-Ltd	150,000	150,000	0	-
3400 Other Funds Ltd	37,677,200	37,677,200	0	-
All Funds	37,827,200	37,827,200	0	-
TOTAL CHARGES FOR SERVICES				
3200 Other Funds Non-Ltd	150,000	150,000	0	-
3400 Other Funds Ltd	37,707,200	37,707,200	0	-
TOTAL CHARGES FOR SERVICES	**$37,857,200**	**$37,857,200**	**0**	**-**
FINES, RENTS AND ROYALTIES				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
0505 Fines and Forfeitures				
3400 Other Funds Ltd	40,000	40,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3200 Other Funds Non-Ltd	73,818	73,818	0	-
3400 Other Funds Ltd	2,810,670	2,810,670	0	-
All Funds	2,884,488	2,884,488	0	-
LOAN REPAYMENT				
0930 Housing Div Loan Repayments				
3200 Other Funds Non-Ltd	61,050	61,050	0	-
3400 Other Funds Ltd	5,616,385	5,616,385	0	-
All Funds	5,677,435	5,677,435	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	55,000	55,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	37,562,775	37,562,775	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	4,892,045	4,892,045	0	-
1060 Transfer from General Fund				
3400 Other Funds Ltd	295,320,975	295,320,975	0	-
1150 Tsfr From Revenue, Dept of				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	87,577,846	87,577,846	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	387,790,866	387,790,866	0	-
TOTAL REVENUES				
8000 General Fund	360,286,690	360,286,690	0	-
3200 Other Funds Non-Ltd	284,868	284,868	0	-
3400 Other Funds Ltd	443,363,710	443,363,710	0	-
6400 Federal Funds Ltd	37,562,775	37,562,775	0	-
TOTAL REVENUES	**$841,498,043**	**$841,498,043**	**0**	**-**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(22,972,426)	(23,040,101)	(67,675)	-0.29%
AVAILABLE REVENUES				
8000 General Fund	360,286,690	360,286,690	0	-
3200 Other Funds Non-Ltd	1,103,632	1,103,632	0	-
3400 Other Funds Ltd	687,822,654	687,754,979	(67,675)	-0.01%
6400 Federal Funds Ltd	37,562,775	37,562,775	0	-
TOTAL AVAILABLE REVENUES	**$1,086,775,751**	**$1,086,708,076**	**($67,675)**	**-0.01%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	58,308	58,308	0	-
3400 Other Funds Ltd	14,464,269	14,464,269	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,006,719	1,006,719	0	-
All Funds	15,529,296	15,529,296	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	451,900	451,900	0	-
3190 All Other Differential				
3400 Other Funds Ltd	1,744	1,744	0	-
6400 Federal Funds Ltd	7	7	0	-
All Funds	1,751	1,751	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	58,308	58,308	0	-
3400 Other Funds Ltd	14,917,913	14,917,913	0	-
6400 Federal Funds Ltd	1,006,726	1,006,726	0	-
TOTAL SALARIES & WAGES	**$15,982,947**	**$15,982,947**	**0**	**-**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	13	13	0	-
3400 Other Funds Ltd	4,375	4,375	0	-
6400 Federal Funds Ltd	276	276	0	-
All Funds	4,664	4,664	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	10,449	10,449	0	-
3400 Other Funds Ltd	2,592,307	2,592,307	0	-
6400 Federal Funds Ltd	180,406	180,406	0	-
All Funds	2,783,162	2,783,162	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3221 Pension Obligation Bond				
8000 General Fund	3,037	3,037	0	-
3400 Other Funds Ltd	706,004	706,004	0	-
6400 Federal Funds Ltd	42,368	42,368	0	-
All Funds	751,409	751,409	0	-
3230 Social Security Taxes				
8000 General Fund	4,461	4,461	0	-
3400 Other Funds Ltd	1,141,226	1,141,226	0	-
6400 Federal Funds Ltd	77,015	77,015	0	-
All Funds	1,222,702	1,222,702	0	-
3241 Paid Family Medical Leave Insurance				
8000 General Fund	233	233	0	-
3400 Other Funds Ltd	57,688	57,688	0	-
6400 Federal Funds Ltd	3,997	3,997	0	-
All Funds	61,918	61,918	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	12	12	0	-
3400 Other Funds Ltd	3,799	3,799	0	-
6400 Federal Funds Ltd	239	239	0	-
All Funds	4,050	4,050	0	-
3260 Mass Transit Tax				
8000 General Fund	331	331	0	-
3400 Other Funds Ltd	80,746	80,746	0	-
All Funds	81,077	81,077	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
8000 General Fund	9,900	9,900	0	-
3400 Other Funds Ltd	3,269,772	3,269,772	0	-
6400 Federal Funds Ltd	205,128	205,128	0	-
All Funds	3,484,800	3,484,800	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	28,436	28,436	0	-
3400 Other Funds Ltd	7,855,917	7,855,917	0	-
6400 Federal Funds Ltd	509,429	509,429	0	-
TOTAL OTHER PAYROLL EXPENSES	**$8,393,782**	**$8,393,782**	**0**	**-**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(2,936)	(2,936)	0	-
3400 Other Funds Ltd	(80,453)	(80,453)	0	-
6400 Federal Funds Ltd	(4,695)	(4,695)	0	-
All Funds	(88,084)	(88,084)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	83,808	83,808	0	-
3400 Other Funds Ltd	22,693,377	22,693,377	0	-
6400 Federal Funds Ltd	1,511,460	1,511,460	0	-
TOTAL PERSONAL SERVICES	**$24,288,645**	**$24,288,645**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	5,954	5,954	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	204,279	204,279	0	-
6400 Federal Funds Ltd	11,214	11,214	0	-
All Funds	221,447	221,447	0	-
4125 Out of State Travel				
8000 General Fund	2,707	2,707	0	-
3400 Other Funds Ltd	69,055	69,055	0	-
6400 Federal Funds Ltd	8,082	8,082	0	-
All Funds	79,844	79,844	0	-
4150 Employee Training				
8000 General Fund	2,165	2,165	0	-
3400 Other Funds Ltd	80,175	80,175	0	-
6400 Federal Funds Ltd	7,192	7,192	0	-
All Funds	89,532	89,532	0	-
4175 Office Expenses				
8000 General Fund	5,413	5,413	0	-
3400 Other Funds Ltd	95,417	95,417	0	-
6400 Federal Funds Ltd	5,233	5,233	0	-
All Funds	106,063	106,063	0	-
4200 Telecommunications				
3400 Other Funds Ltd	58,910	58,910	0	-
6400 Federal Funds Ltd	2,090	2,090	0	-
All Funds	61,000	61,000	0	-
4250 Data Processing				
3400 Other Funds Ltd	120,070	120,070	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,052	2,052	0	-
All Funds	122,122	122,122	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	18,304	18,304	0	-
4300 Professional Services				
8000 General Fund	165,209	165,209	0	-
3400 Other Funds Ltd	174,977	174,977	0	-
6400 Federal Funds Ltd	18,564	18,564	0	-
All Funds	358,750	358,750	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	10,244	10,244	0	-
4325 Attorney General				
8000 General Fund	3,588	3,588	0	-
3400 Other Funds Ltd	2,007,227	2,007,227	0	-
6400 Federal Funds Ltd	2,881	2,881	0	-
All Funds	2,013,696	2,013,696	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	4,208	4,208	0	-
6400 Federal Funds Ltd	400	400	0	-
All Funds	4,608	4,608	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,781	1,781	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	478,374	478,374	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	9,900	9,900	0	-
All Funds	488,274	488,274	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	450	450	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,043	1,043	0	-
4650 Other Services and Supplies				
8000 General Fund	17,846	17,846	0	-
3200 Other Funds Non-Ltd	150,000	150,000	0	-
3400 Other Funds Ltd	347,614	347,614	0	-
6400 Federal Funds Ltd	9,650	9,650	0	-
All Funds	525,110	525,110	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	9,229	9,229	0	-
6400 Federal Funds Ltd	1,684	1,684	0	-
All Funds	10,913	10,913	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	91,992	91,992	0	-
6400 Federal Funds Ltd	4,762	4,762	0	-
All Funds	96,754	96,754	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	202,882	202,882	0	-
3200 Other Funds Non-Ltd	150,000	150,000	0	-
3400 Other Funds Ltd	3,773,349	3,773,349	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	83,704	83,704	0	-
TOTAL SERVICES & SUPPLIES	**$4,209,935**	**$4,209,935**	**0**	**-**
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	688,388	688,388	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	62,254,028	62,254,028	0	-
6050 Dist to Non-Profit Organizations				
8000 General Fund	30,000,000	30,000,000	0	-
3400 Other Funds Ltd	61,455,408	61,455,408	0	-
6400 Federal Funds Ltd	7,153,739	7,153,739	0	-
All Funds	98,609,147	98,609,147	0	-
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	295,000,000	295,000,000	0	-
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	250,000	250,000	0	-
3400 Other Funds Ltd	39,609,916	39,609,916	0	-
All Funds	39,859,916	39,859,916	0	-
6085 Other Special Payments				
8000 General Fund	35,000,000	35,000,000	0	-
3400 Other Funds Ltd	154,429,347	154,429,347	0	-
6400 Federal Funds Ltd	28,813,872	28,813,872	0	-
All Funds	218,243,219	218,243,219	0	-
TOTAL SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	360,000,000	360,000,000	0	-
3200 Other Funds Non-Ltd	250,000	250,000	0	-
3400 Other Funds Ltd	318,437,087	318,437,087	0	-
6400 Federal Funds Ltd	35,967,611	35,967,611	0	-
TOTAL SPECIAL PAYMENTS	**$714,654,698**	**$714,654,698**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	360,286,690	360,286,690	0	-
3200 Other Funds Non-Ltd	400,000	400,000	0	-
3400 Other Funds Ltd	344,903,813	344,903,813	0	-
6400 Federal Funds Ltd	37,562,775	37,562,775	0	-
TOTAL EXPENDITURES	**$743,153,278**	**$743,153,278**	**0**	**-**
ENDING BALANCE				
3200 Other Funds Non-Ltd	703,632	703,632	0	-
3400 Other Funds Ltd	342,918,841	342,851,166	(67,675)	-0.02%
TOTAL ENDING BALANCE	**$343,622,473**	**$343,554,798**	**($67,675)**	**-0.02%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	88	88	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	88.00	88.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	60,142,061	60,142,061	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	3,500,614	3,500,614	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	63,642,675	63,642,675	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	94,032,645	94,032,645	0	-
TAXES				
0190 Other Selective Taxes				
3400 Other Funds Ltd	1,923,474	1,923,474	0	-
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	236,476	236,476	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	1,677,666	1,677,666	0	-
0415 Admin and Service Charges				
3400 Other Funds Ltd	8,136,972	8,136,972	0	-
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	9,814,638	9,814,638	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	3,500	3,500	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	402,497	402,497	0	-
LOAN REPAYMENT				
0930 Housing Div Loan Repayments				
3400 Other Funds Ltd	948,982	948,982	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	65,000	65,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	73,987,539	73,987,539	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	897,084	897,084	0	-
1060 Transfer from General Fund				
3400 Other Funds Ltd	17,000,000	17,000,000	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	16,132,761	16,132,761	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	34,029,845	34,029,845	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUES				
8000 General Fund	94,032,645	94,032,645	0	-
3400 Other Funds Ltd	47,424,412	47,424,412	0	-
6400 Federal Funds Ltd	73,987,539	73,987,539	0	-
TOTAL REVENUES	**$215,444,596**	**$215,444,596**	**0**	**-**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(3,788,438)	(3,788,438)	0	-
AVAILABLE REVENUES				
8000 General Fund	94,032,645	94,032,645	0	-
3400 Other Funds Ltd	107,278,649	107,278,649	0	-
6400 Federal Funds Ltd	73,987,539	73,987,539	0	-
TOTAL AVAILABLE REVENUES	**$275,298,833**	**$275,298,833**	**0**	**-**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,246,872	1,246,872	0	-
3400 Other Funds Ltd	3,696,637	3,696,637	0	-
6400 Federal Funds Ltd	1,574,771	1,574,771	0	-
All Funds	6,518,280	6,518,280	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	371	371	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,105	1,105	0	-
6400 Federal Funds Ltd	485	485	0	-
All Funds	1,961	1,961	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	223,439	223,439	0	-
3400 Other Funds Ltd	662,438	662,438	0	-
6400 Federal Funds Ltd	282,200	282,200	0	-
All Funds	1,168,077	1,168,077	0	-
3221 Pension Obligation Bond				
8000 General Fund	67,122	67,122	0	-
3400 Other Funds Ltd	176,104	176,104	0	-
6400 Federal Funds Ltd	128,727	128,727	0	-
All Funds	371,953	371,953	0	-
3230 Social Security Taxes				
8000 General Fund	95,387	95,387	0	-
3400 Other Funds Ltd	280,696	280,696	0	-
6400 Federal Funds Ltd	120,471	120,471	0	-
All Funds	496,554	496,554	0	-
3241 Paid Family Medical Leave Insurance				
8000 General Fund	4,988	4,988	0	-
3400 Other Funds Ltd	14,583	14,583	0	-
6400 Federal Funds Ltd	6,299	6,299	0	-
All Funds	25,870	25,870	0	-
3250 Worker's Comp. Assess. (WCD)				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	322	322	0	-
3400 Other Funds Ltd	959	959	0	-
6400 Federal Funds Ltd	421	421	0	-
All Funds	1,702	1,702	0	-
3260 Mass Transit Tax				
8000 General Fund	7,316	7,316	0	-
3400 Other Funds Ltd	19,173	19,173	0	-
All Funds	26,489	26,489	0	-
3270 Flexible Benefits				
8000 General Fund	277,200	277,200	0	-
3400 Other Funds Ltd	825,660	825,660	0	-
6400 Federal Funds Ltd	362,340	362,340	0	-
All Funds	1,465,200	1,465,200	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	676,145	676,145	0	-
3400 Other Funds Ltd	1,980,718	1,980,718	0	-
6400 Federal Funds Ltd	900,943	900,943	0	-
TOTAL OTHER PAYROLL EXPENSES	**$3,557,806**	**$3,557,806**	**0**	**-**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(17,522)	(17,522)	0	-
6400 Federal Funds Ltd	(156)	(156)	0	-
All Funds	(17,678)	(17,678)	0	-
TOTAL PERSONAL SERVICES				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,923,017	1,923,017	0	-
3400 Other Funds Ltd	5,659,833	5,659,833	0	-
6400 Federal Funds Ltd	2,475,558	2,475,558	0	-
TOTAL PERSONAL SERVICES	**$10,058,408**	**$10,058,408**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	20,409	20,409	0	-
3400 Other Funds Ltd	27,913	27,913	0	-
6400 Federal Funds Ltd	33,300	33,300	0	-
All Funds	81,622	81,622	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	14,828	14,828	0	-
4150 Employee Training				
8000 General Fund	16,200	16,200	0	-
3400 Other Funds Ltd	25,806	25,806	0	-
6400 Federal Funds Ltd	31,050	31,050	0	-
All Funds	73,056	73,056	0	-
4175 Office Expenses				
8000 General Fund	34,335	34,335	0	-
3400 Other Funds Ltd	46,743	46,743	0	-
6400 Federal Funds Ltd	60,420	60,420	0	-
All Funds	141,498	141,498	0	-
4200 Telecommunications				
8000 General Fund	10,259	10,259	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	18,289	18,289	0	-
6400 Federal Funds Ltd	20,372	20,372	0	-
All Funds	48,920	48,920	0	-
4250 Data Processing				
8000 General Fund	12,006	12,006	0	-
3400 Other Funds Ltd	13,746	13,746	0	-
6400 Federal Funds Ltd	23,850	23,850	0	-
All Funds	49,602	49,602	0	-
4275 Publicity and Publications				
8000 General Fund	5,000	5,000	0	-
3400 Other Funds Ltd	3,399	3,399	0	-
All Funds	8,399	8,399	0	-
4300 Professional Services				
8000 General Fund	341,000	341,000	0	-
3400 Other Funds Ltd	237,920	237,920	0	-
6400 Federal Funds Ltd	6,900,000	6,900,000	0	-
All Funds	7,478,920	7,478,920	0	-
4315 IT Professional Services				
8000 General Fund	6,000	6,000	0	-
3400 Other Funds Ltd	991	991	0	-
All Funds	6,991	6,991	0	-
4325 Attorney General				
8000 General Fund	96,025	96,025	0	-
3400 Other Funds Ltd	28,056	28,056	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	124,081	124,081	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	2,200	2,200	0	-
3400 Other Funds Ltd	1,512	1,512	0	-
6400 Federal Funds Ltd	4,600	4,600	0	-
All Funds	8,312	8,312	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,707	1,707	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	108,241	108,241	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	591	591	0	-
4650 Other Services and Supplies				
8000 General Fund	617,174	617,174	0	-
3400 Other Funds Ltd	198,976	198,976	0	-
6400 Federal Funds Ltd	377,231	377,231	0	-
All Funds	1,193,381	1,193,381	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	4,473	4,473	0	-
4715 IT Expendable Property				
8000 General Fund	23,100	23,100	0	-
3400 Other Funds Ltd	35,325	35,325	0	-
6400 Federal Funds Ltd	48,300	48,300	0	-
All Funds	106,725	106,725	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES				
8000 General Fund	1,183,708	1,183,708	0	-
3400 Other Funds Ltd	768,516	768,516	0	-
6400 Federal Funds Ltd	7,499,123	7,499,123	0	-
TOTAL SERVICES & SUPPLIES	**$9,451,347**	**$9,451,347**	**0**	**-**
SPECIAL PAYMENTS				
6015 Dist to Cities				
6400 Federal Funds Ltd	757,579	757,579	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	267,871	267,871	0	-
6050 Dist to Non-Profit Organizations				
8000 General Fund	31,082,417	31,082,417	0	-
3400 Other Funds Ltd	11,897,881	11,897,881	0	-
6400 Federal Funds Ltd	1,412,200	1,412,200	0	-
All Funds	44,392,498	44,392,498	0	-
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	17,000,000	17,000,000	0	-
6080 Loans Made - Other				
3400 Other Funds Ltd	12,000,000	12,000,000	0	-
6085 Other Special Payments				
8000 General Fund	42,843,503	42,843,503	0	-
3400 Other Funds Ltd	705,280	705,280	0	-
6400 Federal Funds Ltd	61,843,079	61,843,079	0	-
All Funds	105,391,862	105,391,862	0	-

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2023-25 Biennium
Single Family Housing Programs

Cross Reference Number:91400-040-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS				
8000 General Fund	90,925,920	90,925,920	0	-
3400 Other Funds Ltd	24,871,032	24,871,032	0	-
6400 Federal Funds Ltd	64,012,858	64,012,858	0	-
TOTAL SPECIAL PAYMENTS	**$179,809,810**	**$179,809,810**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	94,032,645	94,032,645	0	-
3400 Other Funds Ltd	31,299,381	31,299,381	0	-
6400 Federal Funds Ltd	73,987,539	73,987,539	0	-
TOTAL EXPENDITURES	**$199,319,565**	**$199,319,565**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	75,979,268	75,979,268	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	37	37	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	37.00	37.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				
3400 Other Funds Ltd	47,377	47,377	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	5,164	5,164	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	52,541	52,541	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,938	1,938	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	3,043	3,043	0	-
4150 Employee Training				
3400 Other Funds Ltd	4,870	4,870	0	-
4175 Office Expenses				
3400 Other Funds Ltd	11,298	11,298	0	-
4200 Telecommunications				
3400 Other Funds Ltd	4,617	4,617	0	-
4250 Data Processing				
3400 Other Funds Ltd	470	470	0	-
4300 Professional Services				
3400 Other Funds Ltd	85,715	85,715	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4315 IT Professional Services				
3400 Other Funds Ltd	328	328	0	-
4325 Attorney General				
3400 Other Funds Ltd	114	114	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	302	302	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	6,309	6,309	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	25,700	25,700	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	5,870	5,870	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	150,574	150,574	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	203,115	203,115	0	-
ENDING BALANCE				
3400 Other Funds Ltd	(203,115)	(203,115)	0	-

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2023-25 Biennium
Disaster Recovery & Resiliency

Cross Reference Number:91400-060-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	21,889,550	48,990,740	27,101,190	123.81%
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	552,125	552,125	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	22,441,675	49,542,865	27,101,190	120.76%
ENDING BALANCE				
3400 Other Funds Ltd	22,441,675	49,542,865	27,101,190	120.76%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	62,861,226	62,861,226	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	178,607	178,607	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	6,972	6,972	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	12,010,141	12,010,141	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	33,681,102	33,748,777	67,675	0.20%
1060 Transfer from General Fund				
3400 Other Funds Ltd	191,880	191,880	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	33,872,982	33,940,657	67,675	0.20%
TOTAL REVENUES				
8000 General Fund	62,861,226	62,861,226	0	-
3400 Other Funds Ltd	34,058,561	34,126,236	67,675	0.20%
6400 Federal Funds Ltd	12,010,141	12,010,141	0	-

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2023-25 Biennium
Central Services

Cross Reference Number:91400-070-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUES	**$108,929,928**	**$108,997,603**	**$67,675**	**0.06%**
AVAILABLE REVENUES				
8000 General Fund	62,861,226	62,861,226	0	-
3400 Other Funds Ltd	34,058,561	34,126,236	67,675	0.20%
6400 Federal Funds Ltd	12,010,141	12,010,141	0	-
TOTAL AVAILABLE REVENUES	**$108,929,928**	**$108,997,603**	**$67,675**	**0.06%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,258,000	1,258,000	0	-
3400 Other Funds Ltd	15,039,048	15,039,048	0	-
6400 Federal Funds Ltd	5,977,976	5,977,976	0	-
All Funds	22,275,024	22,275,024	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	76,476	76,476	0	-
6400 Federal Funds Ltd	665	665	0	-
All Funds	77,141	77,141	0	-
3190 All Other Differential				
3400 Other Funds Ltd	10,545	10,545	0	-
6400 Federal Funds Ltd	138	138	0	-
All Funds	10,683	10,683	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	1,258,000	1,258,000	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	15,126,069	15,126,069	0	-
6400 Federal Funds Ltd	5,978,779	5,978,779	0	-
TOTAL SALARIES & WAGES	**$22,362,848**	**$22,362,848**	**0**	**-**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	364	364	0	-
3400 Other Funds Ltd	4,402	4,402	0	-
6400 Federal Funds Ltd	1,915	1,915	0	-
All Funds	6,681	6,681	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	225,434	225,434	0	-
3400 Other Funds Ltd	2,695,735	2,695,735	0	-
6400 Federal Funds Ltd	1,071,278	1,071,278	0	-
All Funds	3,992,447	3,992,447	0	-
3221 Pension Obligation Bond				
8000 General Fund	59,553	59,553	0	-
3400 Other Funds Ltd	671,465	671,465	0	-
6400 Federal Funds Ltd	200,921	200,921	0	-
All Funds	931,939	931,939	0	-
3230 Social Security Taxes				
8000 General Fund	96,238	96,238	0	-
3400 Other Funds Ltd	1,143,484	1,143,484	0	-
6400 Federal Funds Ltd	454,432	454,432	0	-
All Funds	1,694,154	1,694,154	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3240 Unemployment Assessments				
3400 Other Funds Ltd	4,128	4,128	0	-
6400 Federal Funds Ltd	23	23	0	-
All Funds	4,151	4,151	0	-
3241 Paid Family Medical Leave Insurance				
8000 General Fund	5,031	5,031	0	-
3400 Other Funds Ltd	58,895	58,895	0	-
6400 Federal Funds Ltd	23,632	23,632	0	-
All Funds	87,558	87,558	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	317	317	0	-
3400 Other Funds Ltd	3,821	3,821	0	-
6400 Federal Funds Ltd	1,661	1,661	0	-
All Funds	5,799	5,799	0	-
3260 Mass Transit Tax				
8000 General Fund	6,490	6,490	0	-
3400 Other Funds Ltd	76,559	76,559	0	-
All Funds	83,049	83,049	0	-
3270 Flexible Benefits				
8000 General Fund	272,052	272,052	0	-
3400 Other Funds Ltd	3,289,334	3,289,334	0	-
6400 Federal Funds Ltd	1,428,214	1,428,214	0	-
All Funds	4,989,600	4,989,600	0	-
TOTAL OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	665,479	665,479	0	-
3400 Other Funds Ltd	7,947,823	7,947,823	0	-
6400 Federal Funds Ltd	3,182,076	3,182,076	0	-
TOTAL OTHER PAYROLL EXPENSES	**$11,795,378**	**$11,795,378**	**0**	**-**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(3,178)	(3,178)	0	-
3400 Other Funds Ltd	(74,213)	(74,213)	0	-
6400 Federal Funds Ltd	(14,336)	(14,336)	0	-
All Funds	(91,727)	(91,727)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	1,920,301	1,920,301	0	-
3400 Other Funds Ltd	22,999,679	22,999,679	0	-
6400 Federal Funds Ltd	9,146,519	9,146,519	0	-
TOTAL PERSONAL SERVICES	**$34,066,499**	**$34,066,499**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	10,054	10,054	0	-
3400 Other Funds Ltd	129,474	129,474	0	-
6400 Federal Funds Ltd	74,305	74,305	0	-
All Funds	213,833	213,833	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	54,352	54,352	0	-
6400 Federal Funds Ltd	6,143	6,143	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	60,495	60,495	0	-
4150 Employee Training				
8000 General Fund	9,492	9,492	0	-
3400 Other Funds Ltd	108,717	108,717	0	-
6400 Federal Funds Ltd	99,205	99,205	0	-
All Funds	217,414	217,414	0	-
4175 Office Expenses				
8000 General Fund	17,997	17,997	0	-
3400 Other Funds Ltd	290,900	290,900	0	-
6400 Federal Funds Ltd	126,053	126,053	0	-
All Funds	434,950	434,950	0	-
4200 Telecommunications				
8000 General Fund	6,055	6,055	0	-
3400 Other Funds Ltd	118,429	118,429	0	-
6400 Federal Funds Ltd	42,633	42,633	0	-
All Funds	167,117	167,117	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	2,980,274	2,980,274	0	-
6400 Federal Funds Ltd	383,197	383,197	0	-
All Funds	3,363,471	3,363,471	0	-
4250 Data Processing				
8000 General Fund	7,064	7,064	0	-
3400 Other Funds Ltd	648,421	648,421	0	-
6400 Federal Funds Ltd	49,758	49,758	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	705,243	705,243	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	12,222	12,222	0	-
4300 Professional Services				
8000 General Fund	805,000	805,000	0	-
3400 Other Funds Ltd	363,020	363,020	0	-
All Funds	1,168,020	1,168,020	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	3,523	3,523	0	-
6400 Federal Funds Ltd	1,500,000	1,500,000	0	-
All Funds	1,503,523	1,503,523	0	-
4325 Attorney General				
8000 General Fund	2,410	2,410	0	-
3400 Other Funds Ltd	134,153	134,153	0	-
6400 Federal Funds Ltd	20,000	20,000	0	-
All Funds	156,563	156,563	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	1,403	1,403	0	-
3400 Other Funds Ltd	11,017	11,017	0	-
6400 Federal Funds Ltd	13,200	13,200	0	-
All Funds	25,620	25,620	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	91,187	91,187	0	-
4425 Facilities Rental and Taxes				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,117,452	1,117,452	0	-
6400 Federal Funds Ltd	92,352	92,352	0	-
All Funds	1,209,804	1,209,804	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	13,471	13,471	0	-
6400 Federal Funds Ltd	2,245	2,245	0	-
All Funds	15,716	15,716	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	180,085	180,085	0	-
4650 Other Services and Supplies				
8000 General Fund	66,660	66,660	0	-
3400 Other Funds Ltd	347,919	347,919	0	-
6400 Federal Funds Ltd	304,171	304,171	0	-
All Funds	718,750	718,750	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	2	2	0	-
3400 Other Funds Ltd	85,255	85,255	0	-
6400 Federal Funds Ltd	463	463	0	-
All Funds	85,720	85,720	0	-
4715 IT Expendable Property				
8000 General Fund	14,788	14,788	0	-
3400 Other Funds Ltd	329,681	329,681	0	-
6400 Federal Funds Ltd	149,897	149,897	0	-
All Funds	494,366	494,366	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES				
8000 General Fund	940,925	940,925	0	-
3400 Other Funds Ltd	7,019,552	7,019,552	0	-
6400 Federal Funds Ltd	2,863,622	2,863,622	0	-
TOTAL SERVICES & SUPPLIES	**$10,824,099**	**$10,824,099**	**0**	**-**
CAPITAL OUTLAY				
5550 Data Processing Software				
3400 Other Funds Ltd	99,763	99,763	0	-
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	60,000,000	60,000,000	0	-
3400 Other Funds Ltd	30,000,000	30,000,000	0	-
All Funds	90,000,000	90,000,000	0	-
TOTAL EXPENDITURES				
8000 General Fund	62,861,226	62,861,226	0	-
3400 Other Funds Ltd	60,118,994	60,118,994	0	-
6400 Federal Funds Ltd	12,010,141	12,010,141	0	-
TOTAL EXPENDITURES	**$134,990,361**	**$134,990,361**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	(26,060,433)	(25,992,758)	67,675	0.26%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	126	126	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	126.00	126.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	341,957,645	341,957,645	0	-
3400 Other Funds Ltd	596,786	596,786	0	-
All Funds	342,554,431	342,554,431	0	-
0030 Beginning Balance Adjustment				
4430 Lottery Funds Debt Svc Ltd	-	162,965	162,965	100.00%
3430 Other Funds Debt Svc Ltd	-	29,000	29,000	100.00%
All Funds	-	191,965	191,965	100.00%
TOTAL BEGINNING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	162,965	162,965	100.00%
3200 Other Funds Non-Ltd	341,957,645	341,957,645	0	-
3400 Other Funds Ltd	596,786	596,786	0	-
3430 Other Funds Debt Svc Ltd	-	29,000	29,000	100.00%
TOTAL BEGINNING BALANCE	**$342,554,431**	**$342,746,396**	**$191,965**	**0.06%**
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	46,644	46,644	0	-
8030 General Fund Debt Svc	116,081,170	116,081,170	0	-
All Funds	116,127,814	116,127,814	0	-
BOND SALES				
0560 Dedicated Fund Oblig Bonds				
3200 Other Funds Non-Ltd	50,000,000	50,000,000	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
0570 Revenue Bonds				
3200 Other Funds Non-Ltd	500,000,000	500,000,000	0	-
TOTAL BOND SALES				
3200 Other Funds Non-Ltd	550,000,000	550,000,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3200 Other Funds Non-Ltd	89,600,000	89,600,000	0	-
3400 Other Funds Ltd	12,948	12,948	0	-
All Funds	89,612,948	89,612,948	0	-
LOAN REPAYMENT				
0930 Housing Div Loan Repayments				
3200 Other Funds Non-Ltd	315,000,000	315,000,000	0	-
OTHER				
0975 Other Revenues				
3200 Other Funds Non-Ltd	5,000,000	5,000,000	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3230 Other Funds Debt Svc Non-Ltd	324,175,922	324,175,922	0	-
3400 Other Funds Ltd	8,143,471	8,143,471	0	-
All Funds	332,319,393	332,319,393	0	-
1107 Tsfr From Administrative Svcs				
4430 Lottery Funds Debt Svc Ltd	28,443,620	28,443,620	0	-
TOTAL TRANSFERS IN				
4430 Lottery Funds Debt Svc Ltd	28,443,620	28,443,620	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Other Funds Debt Svc Non-Ltd	324,175,922	324,175,922	0	-
3400 Other Funds Ltd	8,143,471	8,143,471	0	-
TOTAL TRANSFERS IN	**$360,763,013**	**$360,763,013**	**0**	**-**
TOTAL REVENUES				
8000 General Fund	46,644	46,644	0	-
8030 General Fund Debt Svc	116,081,170	116,081,170	0	-
4430 Lottery Funds Debt Svc Ltd	28,443,620	28,443,620	0	-
3200 Other Funds Non-Ltd	959,600,000	959,600,000	0	-
3230 Other Funds Debt Svc Non-Ltd	324,175,922	324,175,922	0	-
3400 Other Funds Ltd	8,156,419	8,156,419	0	-
TOTAL REVENUES	**$1,436,503,775**	**$1,436,503,775**	**0**	**-**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3200 Other Funds Non-Ltd	(335,175,922)	(335,175,922)	0	-
AVAILABLE REVENUES				
8000 General Fund	46,644	46,644	0	-
8030 General Fund Debt Svc	116,081,170	116,081,170	0	-
4430 Lottery Funds Debt Svc Ltd	28,443,620	28,606,585	162,965	0.57%
3200 Other Funds Non-Ltd	966,381,723	966,381,723	0	-
3230 Other Funds Debt Svc Non-Ltd	324,175,922	324,175,922	0	-
3400 Other Funds Ltd	8,753,205	8,753,205	0	-
3430 Other Funds Debt Svc Ltd	-	29,000	29,000	100.00%
TOTAL AVAILABLE REVENUES	**$1,443,882,284**	**$1,444,074,249**	**$191,965**	**0.01%**
EXPENDITURES				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	1,632,048	1,632,048	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	424	424	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	292,463	292,463	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	75,453	75,453	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	124,852	124,852	0	-
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	6,528	6,528	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	368	368	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	8,224	8,224	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	316,800	316,800	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	825,112	825,112	0	-
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3455 Vacancy Savings				
3400 Other Funds Ltd	(10,110)	(10,110)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	2,447,050	2,447,050	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	4,693	4,693	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	15,145	15,145	0	-
4150 Employee Training				
3400 Other Funds Ltd	12,336	12,336	0	-
4175 Office Expenses				
3200 Other Funds Non-Ltd	1,000	1,000	0	-
3400 Other Funds Ltd	12,485	12,485	0	-
All Funds	13,485	13,485	0	-
4200 Telecommunications				
3400 Other Funds Ltd	6,701	6,701	0	-
4225 State Gov. Service Charges				
8000 General Fund	46,644	46,644	0	-
3400 Other Funds Ltd	497,303	497,303	0	-
All Funds	543,947	543,947	0	-
4250 Data Processing				
3400 Other Funds Ltd	34,080	34,080	0	-
4275 Publicity and Publications				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3200 Other Funds Non-Ltd	175,000	175,000	0	-
4300 Professional Services				
3200 Other Funds Non-Ltd	9,126,576	9,126,576	0	-
3400 Other Funds Ltd	2,619,089	2,619,089	0	-
All Funds	11,745,665	11,745,665	0	-
4325 Attorney General				
3200 Other Funds Non-Ltd	130,696	130,696	0	-
3400 Other Funds Ltd	32,338	32,338	0	-
All Funds	163,034	163,034	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	278	278	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	899	899	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	55,671	55,671	0	-
4575 Agency Program Related S and S				
3200 Other Funds Non-Ltd	3,300,000	3,300,000	0	-
3400 Other Funds Ltd	1,122	1,122	0	-
All Funds	3,301,122	3,301,122	0	-
4650 Other Services and Supplies				
3200 Other Funds Non-Ltd	6,043,542	6,043,542	0	-
3400 Other Funds Ltd	4,375,482	4,375,482	0	-
All Funds	10,419,024	10,419,024	0	-
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	588	588	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	7,046	7,046	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	46,644	46,644	0	-
3200 Other Funds Non-Ltd	18,776,814	18,776,814	0	-
3400 Other Funds Ltd	7,675,256	7,675,256	0	-
TOTAL SERVICES & SUPPLIES	**$26,498,714**	**$26,498,714**	**0**	**-**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3200 Other Funds Non-Ltd	5,996,320	5,996,320	0	-
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	533,500,000	533,500,000	0	-
TOTAL SPECIAL PAYMENTS				
3200 Other Funds Non-Ltd	539,496,320	539,496,320	0	-
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	65,390,000	65,390,000	0	-
4430 Lottery Funds Debt Svc Ltd	21,103,410	21,103,410	0	-
3230 Other Funds Debt Svc Non-Ltd	267,810,000	267,810,000	0	-
All Funds	354,303,410	354,303,410	0	-
7150 Interest - Bonds				
8030 General Fund Debt Svc	50,691,170	50,691,170	0	-
4430 Lottery Funds Debt Svc Ltd	7,340,210	7,340,210	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Other Funds Debt Svc Non-Ltd	56,365,922	56,365,922	0	-
All Funds	114,397,302	114,397,302	0	-
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	116,081,170	116,081,170	0	-
4430 Lottery Funds Debt Svc Ltd	28,443,620	28,443,620	0	-
3230 Other Funds Debt Svc Non-Ltd	324,175,922	324,175,922	0	-
TOTAL DEBT SERVICE	**$468,700,712**	**$468,700,712**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	46,644	46,644	0	-
8030 General Fund Debt Svc	116,081,170	116,081,170	0	-
4430 Lottery Funds Debt Svc Ltd	28,443,620	28,443,620	0	-
3200 Other Funds Non-Ltd	558,273,134	558,273,134	0	-
3230 Other Funds Debt Svc Non-Ltd	324,175,922	324,175,922	0	-
3400 Other Funds Ltd	10,122,306	10,122,306	0	-
TOTAL EXPENDITURES	**$1,037,142,796**	**$1,037,142,796**	**0**	**-**
ENDING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	162,965	162,965	100.00%
3200 Other Funds Non-Ltd	408,108,589	408,108,589	0	-
3400 Other Funds Ltd	(1,369,101)	(1,369,101)	0	-
3430 Other Funds Debt Svc Ltd	-	29,000	29,000	100.00%
TOTAL ENDING BALANCE	**$406,739,488**	**$406,931,453**	**$191,965**	**0.05%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	8	8	0	-
AUTHORIZED FTE				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	8.00	8.00	0	-

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,296)	(1,296)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(47,980)	(47,980)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(1,296)	(1,296)	0	0.00%
6400 Federal Funds Ltd	(47,980)	(47,980)	0	0.00%
TOTAL REVENUE CATEGORIES	**($49,276)**	**($49,276)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(1,296)	(1,296)	0	0.00%
6400 Federal Funds Ltd	(47,980)	(47,980)	0	0.00%
TOTAL AVAILABLE REVENUES	**($49,276)**	**($49,276)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	15,608	15,608	0	0.00%
3400 Other Funds Ltd	37,961	37,961	0	0.00%
6400 Federal Funds Ltd	(37,444)	(37,444)	0	0.00%
All Funds	16,125	16,125	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	1,171	1,171	0	0.00%
3400 Other Funds Ltd	1,354	1,354	0	0.00%
All Funds	2,525	2,525	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	16,779	16,779	0	0.00%
3400 Other Funds Ltd	39,315	39,315	0	0.00%
6400 Federal Funds Ltd	(37,444)	(37,444)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$18,650**	**$18,650**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(18,075)	(18,075)	0	0.00%
3400 Other Funds Ltd	(12,124)	(12,124)	0	0.00%
6400 Federal Funds Ltd	(10,536)	(10,536)	0	0.00%
All Funds	(40,735)	(40,735)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(18,075)	(18,075)	0	0.00%
3400 Other Funds Ltd	(12,124)	(12,124)	0	0.00%
6400 Federal Funds Ltd	(10,536)	(10,536)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($40,735)**	**($40,735)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(1,296)	(1,296)	0	0.00%
3400 Other Funds Ltd	27,191	27,191	0	0.00%
6400 Federal Funds Ltd	(47,980)	(47,980)	0	0.00%
TOTAL PERSONAL SERVICES	**($22,085)**	**($22,085)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(1,296)	(1,296)	0	0.00%
3400 Other Funds Ltd	27,191	27,191	0	0.00%
6400 Federal Funds Ltd	(47,980)	(47,980)	0	0.00%
TOTAL EXPENDITURES	**($22,085)**	**($22,085)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(27,191)	(27,191)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	**($27,191)**	**($27,191)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				
3400 Other Funds Ltd	9,204,375	9,204,375	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	9,204,375	9,204,375	0	0.00%
TOTAL SPECIAL PAYMENTS	**$9,204,375**	**$9,204,375**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	9,204,375	9,204,375	0	0.00%
TOTAL EXPENDITURES	**$9,204,375**	**$9,204,375**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(9,204,375)	(9,204,375)	0	0.00%
TOTAL ENDING BALANCE	**($9,204,375)**	**($9,204,375)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(264,284,142)	(264,284,142)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(473,629,220)	(473,629,220)	0	0.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	(30,987,145)	(30,987,145)	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	(30,987,145)	(30,987,145)	0	0.00%
TOTAL TRANSFERS IN	**($30,987,145)**	**($30,987,145)**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	(264,284,142)	(264,284,142)	0	0.00%
3400 Other Funds Ltd	(30,987,145)	(30,987,145)	0	0.00%
6400 Federal Funds Ltd	(473,629,220)	(473,629,220)	0	0.00%
TOTAL REVENUE CATEGORIES	**($768,900,507)**	**($768,900,507)**	**$0**	**0.00%**
AVAILABLE REVENUES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(264,284,142)	(264,284,142)	0	0.00%
3400 Other Funds Ltd	(30,987,145)	(30,987,145)	0	0.00%
6400 Federal Funds Ltd	(473,629,220)	(473,629,220)	0	0.00%
TOTAL AVAILABLE REVENUES	**($768,900,507)**	**($768,900,507)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	(183,120)	(183,120)	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(53)	(53)	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(32,815)	(32,815)	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(14,009)	(14,009)	0	0.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	(732)	(732)	0	0.00%
3250 Workers Comp. Assess. (WCD)				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(46)	(46)	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	(1,099)	(1,099)	0	0.00%
3270 Flexible Benefits				
8000 General Fund	(39,600)	(39,600)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(88,354)	(88,354)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($88,354)**	**($88,354)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(271,474)	(271,474)	0	0.00%
TOTAL PERSONAL SERVICES	**($271,474)**	**($271,474)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(4,392)	(4,392)	0	0.00%
3400 Other Funds Ltd	(13,529)	(13,529)	0	0.00%
6400 Federal Funds Ltd	(17,071)	(17,071)	0	0.00%
All Funds	(34,992)	(34,992)	0	0.00%
4125 Out of State Travel				
8000 General Fund	(6,000)	(6,000)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4150 Employee Training				
8000 General Fund	(12,050)	(12,050)	0	0.00%
3400 Other Funds Ltd	(14,850)	(14,850)	0	0.00%
6400 Federal Funds Ltd	(14,850)	(14,850)	0	0.00%
All Funds	(41,750)	(41,750)	0	0.00%
4175 Office Expenses				
8000 General Fund	(7,853)	(7,853)	0	0.00%
3400 Other Funds Ltd	(24,192)	(24,192)	0	0.00%
6400 Federal Funds Ltd	(30,527)	(30,527)	0	0.00%
All Funds	(62,572)	(62,572)	0	0.00%
4200 Telecommunications				
8000 General Fund	(2,651)	(2,651)	0	0.00%
3400 Other Funds Ltd	(8,191)	(8,191)	0	0.00%
6400 Federal Funds Ltd	(10,293)	(10,293)	0	0.00%
All Funds	(21,135)	(21,135)	0	0.00%
4250 Data Processing				
8000 General Fund	(3,100)	(3,100)	0	0.00%
3400 Other Funds Ltd	(9,550)	(9,550)	0	0.00%
6400 Federal Funds Ltd	(12,050)	(12,050)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(24,700)	(24,700)	0	0.00%
4300 Professional Services				
8000 General Fund	(47,704,360)	(47,704,360)	0	0.00%
3400 Other Funds Ltd	(103,365,410)	(103,365,410)	0	0.00%
All Funds	(151,069,770)	(151,069,770)	0	0.00%
4315 IT Professional Services				
8000 General Fund	(700,000)	(700,000)	0	0.00%
4325 Attorney General				
8000 General Fund	(10,000)	(10,000)	0	0.00%
3400 Other Funds Ltd	(30,000)	(30,000)	0	0.00%
All Funds	(40,000)	(40,000)	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(600)	(600)	0	0.00%
3400 Other Funds Ltd	(2,200)	(2,200)	0	0.00%
6400 Federal Funds Ltd	(2,200)	(2,200)	0	0.00%
All Funds	(5,000)	(5,000)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(89,100)	(89,100)	0	0.00%
3400 Other Funds Ltd	(51,700)	(51,700)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(51,699)	(51,699)	0	0.00%
All Funds	(192,499)	(192,499)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(6,300)	(6,300)	0	0.00%
3400 Other Funds Ltd	(23,100)	(23,100)	0	0.00%
6400 Federal Funds Ltd	(23,100)	(23,100)	0	0.00%
All Funds	(52,500)	(52,500)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(48,546,406)	(48,546,406)	0	0.00%
3400 Other Funds Ltd	(103,542,722)	(103,542,722)	0	0.00%
6400 Federal Funds Ltd	(161,790)	(161,790)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($152,250,918)**	**($152,250,918)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	(920,000)	(920,000)	0	0.00%
6050 Dist to Non-Profit Organizations				
8000 General Fund	(125,966,262)	(125,966,262)	0	0.00%
3400 Other Funds Ltd	(40,632,214)	(40,632,214)	0	0.00%
6400 Federal Funds Ltd	(472,547,430)	(472,547,430)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(639,145,906)	(639,145,906)	0	0.00%
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	(31,500,000)	(31,500,000)	0	0.00%
6085 Other Special Payments				
8000 General Fund	(58,000,000)	(58,000,000)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(215,466,262)	(215,466,262)	0	0.00%
3400 Other Funds Ltd	(40,632,214)	(40,632,214)	0	0.00%
6400 Federal Funds Ltd	(473,467,430)	(473,467,430)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($729,565,906)**	**($729,565,906)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(264,284,142)	(264,284,142)	0	0.00%
3400 Other Funds Ltd	(144,174,936)	(144,174,936)	0	0.00%
6400 Federal Funds Ltd	(473,629,220)	(473,629,220)	0	0.00%
TOTAL EXPENDITURES	**($882,088,298)**	**($882,088,298)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	113,187,791	113,187,791	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	**$113,187,791**	**$113,187,791**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(1)	(1)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(1.00)	(1.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,755,492	1,755,492	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	4,451,104	4,451,104	0	0.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	13,620	13,620	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	13,620	13,620	0	0.00%
TOTAL TRANSFERS IN	**$13,620**	**$13,620**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	1,755,492	1,755,492	0	0.00%
3400 Other Funds Ltd	13,620	13,620	0	0.00%
6400 Federal Funds Ltd	4,451,104	4,451,104	0	0.00%
TOTAL REVENUE CATEGORIES	**$6,220,216**	**$6,220,216**	**$0**	**0.00%**
AVAILABLE REVENUES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	1,755,492	1,755,492	0	0.00%
3400 Other Funds Ltd	13,620	13,620	0	0.00%
6400 Federal Funds Ltd	4,451,104	4,451,104	0	0.00%
TOTAL AVAILABLE REVENUES	**$6,220,216**	**$6,220,216**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	778	778	0	0.00%
3400 Other Funds Ltd	1,368	1,368	0	0.00%
6400 Federal Funds Ltd	1,366	1,366	0	0.00%
All Funds	3,512	3,512	0	0.00%
4125 Out of State Travel				
8000 General Fund	620	620	0	0.00%
3400 Other Funds Ltd	832	832	0	0.00%
6400 Federal Funds Ltd	1,229	1,229	0	0.00%
All Funds	2,681	2,681	0	0.00%
4150 Employee Training				
8000 General Fund	518	518	0	0.00%
3400 Other Funds Ltd	933	933	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,259	1,259	0	0.00%
All Funds	2,710	2,710	0	0.00%
4175 Office Expenses				
8000 General Fund	2,375	2,375	0	0.00%
3400 Other Funds Ltd	1,371	1,371	0	0.00%
6400 Federal Funds Ltd	2,126	2,126	0	0.00%
All Funds	5,872	5,872	0	0.00%
4200 Telecommunications				
8000 General Fund	650	650	0	0.00%
3400 Other Funds Ltd	600	600	0	0.00%
6400 Federal Funds Ltd	519	519	0	0.00%
All Funds	1,769	1,769	0	0.00%
4250 Data Processing				
8000 General Fund	205	205	0	0.00%
3400 Other Funds Ltd	509	509	0	0.00%
6400 Federal Funds Ltd	202	202	0	0.00%
All Funds	916	916	0	0.00%
4275 Publicity and Publications				
8000 General Fund	145	145	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	540	540	0	0.00%
6400 Federal Funds Ltd	114	114	0	0.00%
All Funds	799	799	0	0.00%
4300 Professional Services				
8000 General Fund	5,266	5,266	0	0.00%
3400 Other Funds Ltd	124,578	124,578	0	0.00%
6400 Federal Funds Ltd	223,647	223,647	0	0.00%
All Funds	353,491	353,491	0	0.00%
4315 IT Professional Services				
8000 General Fund	94	94	0	0.00%
3400 Other Funds Ltd	32	32	0	0.00%
6400 Federal Funds Ltd	48	48	0	0.00%
All Funds	174	174	0	0.00%
4325 Attorney General				
8000 General Fund	10,380	10,380	0	0.00%
3400 Other Funds Ltd	1,603	1,603	0	0.00%
6400 Federal Funds Ltd	220	220	0	0.00%
All Funds	12,203	12,203	0	0.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	30	30	0	0.00%
3400 Other Funds Ltd	38	38	0	0.00%
All Funds	68	68	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	185	185	0	0.00%
3400 Other Funds Ltd	76	76	0	0.00%
6400 Federal Funds Ltd	809	809	0	0.00%
All Funds	1,070	1,070	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	2,711	2,711	0	0.00%
3400 Other Funds Ltd	6,177	6,177	0	0.00%
6400 Federal Funds Ltd	3,131	3,131	0	0.00%
All Funds	12,019	12,019	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	27	27	0	0.00%
3400 Other Funds Ltd	22	22	0	0.00%
6400 Federal Funds Ltd	29	29	0	0.00%
All Funds	78	78	0	0.00%
4575 Agency Program Related S and S				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	88	88	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	3,198	3,198	0	0.00%
3400 Other Funds Ltd	1,478	1,478	0	0.00%
6400 Federal Funds Ltd	793	793	0	0.00%
All Funds	5,469	5,469	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	116	116	0	0.00%
3400 Other Funds Ltd	133	133	0	0.00%
6400 Federal Funds Ltd	40	40	0	0.00%
All Funds	289	289	0	0.00%
4715 IT Expendable Property				
8000 General Fund	618	618	0	0.00%
3400 Other Funds Ltd	1,234	1,234	0	0.00%
6400 Federal Funds Ltd	455	455	0	0.00%
All Funds	2,307	2,307	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	27,916	27,916	0	0.00%
3400 Other Funds Ltd	141,612	141,612	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	235,987	235,987	0	0.00%
TOTAL SERVICES & SUPPLIES	**$405,515**	**$405,515**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	714,878	714,878	0	0.00%
3400 Other Funds Ltd	1,114,187	1,114,187	0	0.00%
6400 Federal Funds Ltd	1,202,693	1,202,693	0	0.00%
All Funds	3,031,758	3,031,758	0	0.00%
6025 Dist to Other Gov Unit				
8000 General Fund	19,961	19,961	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	9,957	9,957	0	0.00%
6035 Dist to Individuals				
3400 Other Funds Ltd	18,394	18,394	0	0.00%
6050 Dist to Non-Profit Organizations				
8000 General Fund	979,117	979,117	0	0.00%
3400 Other Funds Ltd	2,868,536	2,868,536	0	0.00%
6400 Federal Funds Ltd	3,012,424	3,012,424	0	0.00%
All Funds	6,860,077	6,860,077	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	13,620	13,620	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	15,205	15,205	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	1,727,576	1,727,576	0	0.00%
3400 Other Funds Ltd	4,026,279	4,026,279	0	0.00%
6400 Federal Funds Ltd	4,215,117	4,215,117	0	0.00%
TOTAL SPECIAL PAYMENTS	**$9,968,972**	**$9,968,972**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	1,755,492	1,755,492	0	0.00%
3400 Other Funds Ltd	4,167,891	4,167,891	0	0.00%
6400 Federal Funds Ltd	4,451,104	4,451,104	0	0.00%
TOTAL EXPENDITURES	**$10,374,487**	**$10,374,487**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(4,154,271)	(4,154,271)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($4,154,271)**	**($4,154,271)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(248,080)	(248,080)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(348,164)	(348,164)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(248,080)	(248,080)	0	0.00%
6400 Federal Funds Ltd	(348,164)	(348,164)	0	0.00%
TOTAL REVENUE CATEGORIES	**($596,244)**	**($596,244)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(248,080)	(248,080)	0	0.00%
6400 Federal Funds Ltd	(348,164)	(348,164)	0	0.00%
TOTAL AVAILABLE REVENUES	**($596,244)**	**($596,244)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(145,224)	(145,224)	0	0.00%
6400 Federal Funds Ltd	(244,872)	(244,872)	0	0.00%
All Funds	(390,096)	(390,096)	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(53)	(53)	0	0.00%
6400 Federal Funds Ltd	(53)	(53)	0	0.00%
All Funds	(106)	(106)	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(26,024)	(26,024)	0	0.00%
6400 Federal Funds Ltd	(43,881)	(43,881)	0	0.00%
All Funds	(69,905)	(69,905)	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(11,110)	(11,110)	0	0.00%
6400 Federal Funds Ltd	(18,733)	(18,733)	0	0.00%
All Funds	(29,843)	(29,843)	0	0.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	(581)	(581)	0	0.00%
6400 Federal Funds Ltd	(979)	(979)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	(1,560)	(1,560)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(46)	(46)	0	0.00%
6400 Federal Funds Ltd	(46)	(46)	0	0.00%
All Funds	(92)	(92)	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	(871)	(871)	0	0.00%
3400 Other Funds Ltd	(914)	(914)	0	0.00%
All Funds	(1,785)	(1,785)	0	0.00%
3270 Flexible Benefits				
8000 General Fund	(39,600)	(39,600)	0	0.00%
6400 Federal Funds Ltd	(39,600)	(39,600)	0	0.00%
All Funds	(79,200)	(79,200)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(78,285)	(78,285)	0	0.00%
3400 Other Funds Ltd	(914)	(914)	0	0.00%
6400 Federal Funds Ltd	(103,292)	(103,292)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($182,491)**	**($182,491)**	**$0**	**0.00%**

PERSONAL SERVICES

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(223,509)	(223,509)	0	0.00%
3400 Other Funds Ltd	(914)	(914)	0	0.00%
6400 Federal Funds Ltd	(348,164)	(348,164)	0	0.00%
TOTAL PERSONAL SERVICES	**($572,587)**	**($572,587)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(1,549)	(1,549)	0	0.00%
4150 Employee Training				
8000 General Fund	(1,407)	(1,407)	0	0.00%
4175 Office Expenses				
8000 General Fund	(2,771)	(2,771)	0	0.00%
4200 Telecommunications				
8000 General Fund	(935)	(935)	0	0.00%
4250 Data Processing				
8000 General Fund	(1,094)	(1,094)	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(208)	(208)	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(9,522)	(9,522)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4650 Other Services and Supplies				
8000 General Fund	(4,897)	(4,897)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(2,188)	(2,188)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(24,571)	(24,571)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($24,571)**	**($24,571)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(248,080)	(248,080)	0	0.00%
3400 Other Funds Ltd	(914)	(914)	0	0.00%
6400 Federal Funds Ltd	(348,164)	(348,164)	0	0.00%
TOTAL EXPENDITURES	**($597,158)**	**($597,158)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	914	914	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$914**	**$914**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(2)	(2)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(2.00)	(2.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(397,508)	(397,508)	0	0.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	(397,508)	(397,508)	0	0.00%
TOTAL REVENUE CATEGORIES	**($397,508)**	**($397,508)**	**$0**	**0.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	(397,508)	(397,508)	0	0.00%
TOTAL AVAILABLE REVENUES	**($397,508)**	**($397,508)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(1,221,600)	(1,221,600)	0	0.00%
6400 Federal Funds Ltd	(252,528)	(252,528)	0	0.00%
All Funds	(1,474,128)	(1,474,128)	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(424)	(424)	0	0.00%
6400 Federal Funds Ltd	(106)	(106)	0	0.00%
All Funds	(530)	(530)	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(218,910)	(218,910)	0	0.00%
6400 Federal Funds Ltd	(45,253)	(45,253)	0	0.00%
All Funds	(264,163)	(264,163)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(93,455)	(93,455)	0	0.00%
6400 Federal Funds Ltd	(19,319)	(19,319)	0	0.00%
All Funds	(112,774)	(112,774)	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(4,885)	(4,885)	0	0.00%
6400 Federal Funds Ltd	(1,010)	(1,010)	0	0.00%
All Funds	(5,895)	(5,895)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(368)	(368)	0	0.00%
6400 Federal Funds Ltd	(92)	(92)	0	0.00%
All Funds	(460)	(460)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	(7,330)	(7,330)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(316,800)	(316,800)	0	0.00%
6400 Federal Funds Ltd	(79,200)	(79,200)	0	0.00%
All Funds	(396,000)	(396,000)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(642,172)	(642,172)	0	0.00%
6400 Federal Funds Ltd	(144,980)	(144,980)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($787,152)**	**($787,152)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,863,772)	(1,863,772)	0	0.00%
6400 Federal Funds Ltd	(397,508)	(397,508)	0	0.00%
TOTAL PERSONAL SERVICES	**($2,261,280)**	**($2,261,280)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,863,772)	(1,863,772)	0	0.00%
6400 Federal Funds Ltd	(397,508)	(397,508)	0	0.00%
TOTAL EXPENDITURES	**($2,261,280)**	**($2,261,280)**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,863,772	1,863,772	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$1,863,772**	**$1,863,772**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(10)	(10)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(10.00)	(10.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	15,301,933	15,301,933	0	0.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	15,301,933	15,301,933	0	0.00%
TOTAL REVENUE CATEGORIES	**$15,301,933**	**$15,301,933**	**$0**	**0.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	15,301,933	15,301,933	0	0.00%
TOTAL AVAILABLE REVENUES	**$15,301,933**	**$15,301,933**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
6400 Federal Funds Ltd	240,912	240,912	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	106	106	0	0.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	43,172	43,172	0	0.00%
3230 Social Security Taxes				
6400 Federal Funds Ltd	18,430	18,430	0	0.00%
3241 Paid Family Medical Leave Insurance				
6400 Federal Funds Ltd	964	964	0	0.00%
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	92	92	0	0.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	79,200	79,200	0	0.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	141,964	141,964	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$141,964**	**$141,964**	**$0**	**0.00%**
PERSONAL SERVICES				
6400 Federal Funds Ltd	382,876	382,876	0	0.00%
TOTAL PERSONAL SERVICES	**$382,876**	**$382,876**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	3,600	3,600	0	0.00%
4150 Employee Training				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	2,850	2,850	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	6,480	6,480	0	0.00%
4200 Telecommunications				
6400 Federal Funds Ltd	2,160	2,160	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	2,640	2,640	0	0.00%
4375 Employee Recruitment and Develop				
6400 Federal Funds Ltd	430	430	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	9,800	9,800	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	8,600	8,600	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	5,000	5,000	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	41,560	41,560	0	0.00%
TOTAL SERVICES & SUPPLIES	**$41,560**	**$41,560**	**$0**	**0.00%**
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6020 Dist to Counties				
6400 Federal Funds Ltd	4,496,139	4,496,139	0	0.00%
6050 Dist to Non-Profit Organizations				
6400 Federal Funds Ltd	10,381,358	10,381,358	0	0.00%
SPECIAL PAYMENTS				
6400 Federal Funds Ltd	14,877,497	14,877,497	0	0.00%
TOTAL SPECIAL PAYMENTS	**$14,877,497**	**$14,877,497**	**$0**	**0.00%**
EXPENDITURES				
6400 Federal Funds Ltd	15,301,933	15,301,933	0	0.00%
TOTAL EXPENDITURES	**$15,301,933**	**$15,301,933**	**$0**	**0.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	2	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.00	2.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	375,241,131	-	(375,241,131)	(100.00%)
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	3,700,000	3,700,000	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	2,150,341	-	(2,150,341)	(100.00%)
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	(2,623,401)	(2,623,401)	0	0.00%
1443 Tsfr From Oregon Health Authority				
3400 Other Funds Ltd	570,156	449,665	(120,491)	(21.13%)
TRANSFERS IN				
4400 Lottery Funds Ltd	2,150,341	-	(2,150,341)	(100.00%)
3400 Other Funds Ltd	(2,053,245)	(2,173,736)	(120,491)	(5.87%)
TOTAL TRANSFERS IN	**$97,096**	**($2,173,736)**	**($2,270,832)**	**(2,338.75%)**

REVENUE CATEGORIES

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	375,241,131	-	(375,241,131)	(100.00%)
4400 Lottery Funds Ltd	2,150,341	-	(2,150,341)	(100.00%)
3400 Other Funds Ltd	1,646,755	1,526,264	(120,491)	(7.32%)
TOTAL REVENUE CATEGORIES	**$379,038,227**	**$1,526,264**	**($377,511,963)**	**(99.60%)**
AVAILABLE REVENUES				
8000 General Fund	375,241,131	-	(375,241,131)	(100.00%)
4400 Lottery Funds Ltd	2,150,341	-	(2,150,341)	(100.00%)
3400 Other Funds Ltd	1,646,755	1,526,264	(120,491)	(7.32%)
TOTAL AVAILABLE REVENUES	**$379,038,227**	**$1,526,264**	**($377,511,963)**	**(99.60%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,368,240	-	(1,368,240)	(100.00%)
3400 Other Funds Ltd	363,660	297,624	(66,036)	(18.16%)
All Funds	1,731,900	297,624	(1,434,276)	(82.82%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	477	-	(477)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	132	106	(26)	(19.70%)
All Funds	609	106	(503)	(82.59%)
3220 Public Employees Retire Cont				
8000 General Fund	245,187	-	(245,187)	(100.00%)
3400 Other Funds Ltd	65,168	53,334	(11,834)	(18.16%)
All Funds	310,355	53,334	(257,021)	(82.82%)
3230 Social Security Taxes				
8000 General Fund	104,672	-	(104,672)	(100.00%)
3400 Other Funds Ltd	27,821	22,769	(5,052)	(18.16%)
All Funds	132,493	22,769	(109,724)	(82.81%)
3241 Paid Family Medical Leave Insurance				
8000 General Fund	5,472	-	(5,472)	(100.00%)
3400 Other Funds Ltd	1,455	1,191	(264)	(18.14%)
All Funds	6,927	1,191	(5,736)	(82.81%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	414	-	(414)	(100.00%)
3400 Other Funds Ltd	115	92	(23)	(20.00%)
All Funds	529	92	(437)	(82.61%)
3260 Mass Transit Tax				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	8,209	-	(8,209)	(100.00%)
3400 Other Funds Ltd	2,182	1,786	(396)	(18.15%)
All Funds	10,391	1,786	(8,605)	(82.81%)
3270 Flexible Benefits				
8000 General Fund	356,400	-	(356,400)	(100.00%)
3400 Other Funds Ltd	99,000	79,200	(19,800)	(20.00%)
All Funds	455,400	79,200	(376,200)	(82.61%)
OTHER PAYROLL EXPENSES				
8000 General Fund	720,831	-	(720,831)	(100.00%)
3400 Other Funds Ltd	195,873	158,478	(37,395)	(19.09%)
TOTAL OTHER PAYROLL EXPENSES	**$916,704**	**$158,478**	**($758,226)**	**(82.71%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(70,415)	-	70,415	100.00%
3400 Other Funds Ltd	(51,717)	(51,717)	0	0.00%
All Funds	(122,132)	(51,717)	70,415	57.65%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(70,415)	-	70,415	100.00%
3400 Other Funds Ltd	(51,717)	(51,717)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL P.S. BUDGET ADJUSTMENTS	**($122,132)**	**($51,717)**	**$70,415**	**57.65%**
PERSONAL SERVICES				
8000 General Fund	2,018,656	-	(2,018,656)	(100.00%)
3400 Other Funds Ltd	507,816	404,385	(103,431)	(20.37%)
TOTAL PERSONAL SERVICES	**$2,526,472**	**$404,385**	**($2,122,087)**	**(83.99%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	16,200	-	(16,200)	(100.00%)
3400 Other Funds Ltd	5,400	3,600	(1,800)	(33.33%)
All Funds	21,600	3,600	(18,000)	(83.33%)
4150 Employee Training				
8000 General Fund	12,825	-	(12,825)	(100.00%)
3400 Other Funds Ltd	4,275	2,850	(1,425)	(33.33%)
All Funds	17,100	2,850	(14,250)	(83.33%)
4175 Office Expenses				
8000 General Fund	29,160	-	(29,160)	(100.00%)
3400 Other Funds Ltd	9,720	6,480	(3,240)	(33.33%)
All Funds	38,880	6,480	(32,400)	(83.33%)
4200 Telecommunications				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	9,720	-	(9,720)	(100.00%)
3400 Other Funds Ltd	3,240	2,160	(1,080)	(33.33%)
All Funds	12,960	2,160	(10,800)	(83.33%)
4250 Data Processing				
8000 General Fund	11,880	-	(11,880)	(100.00%)
3400 Other Funds Ltd	3,960	2,640	(1,320)	(33.33%)
All Funds	15,840	2,640	(13,200)	(83.33%)
4375 Employee Recruitment and Develop				
8000 General Fund	1,935	-	(1,935)	(100.00%)
3400 Other Funds Ltd	645	430	(215)	(33.33%)
All Funds	2,580	430	(2,150)	(83.33%)
4650 Other Services and Supplies				
8000 General Fund	44,100	-	(44,100)	(100.00%)
3400 Other Funds Ltd	14,700	13,525	(1,175)	(7.99%)
All Funds	58,800	13,525	(45,275)	(77.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	38,700	-	(38,700)	(100.00%)
3400 Other Funds Ltd	12,900	8,600	(4,300)	(33.33%)
All Funds	51,600	8,600	(43,000)	(83.33%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
8000 General Fund	22,500	-	(22,500)	(100.00%)
3400 Other Funds Ltd	7,500	5,000	(2,500)	(33.33%)
All Funds	30,000	5,000	(25,000)	(83.33%)
SERVICES & SUPPLIES				
8000 General Fund	187,020	-	(187,020)	(100.00%)
3400 Other Funds Ltd	62,340	45,285	(17,055)	(27.36%)
TOTAL SERVICES & SUPPLIES	**$249,360**	**$45,285**	**($204,075)**	**(81.84%)**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	373,035,455	-	(373,035,455)	(100.00%)
4400 Lottery Funds Ltd	2,150,341	-	(2,150,341)	(100.00%)
3400 Other Funds Ltd	3,700,000	3,700,000	0	0.00%
All Funds	378,885,796	3,700,000	(375,185,796)	(99.02%)
SPECIAL PAYMENTS				
8000 General Fund	373,035,455	-	(373,035,455)	(100.00%)
4400 Lottery Funds Ltd	2,150,341	-	(2,150,341)	(100.00%)
3400 Other Funds Ltd	3,700,000	3,700,000	0	0.00%
TOTAL SPECIAL PAYMENTS	**$378,885,796**	**$3,700,000**	**($375,185,796)**	**(99.02%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	375,241,131	-	(375,241,131)	(100.00%)
4400 Lottery Funds Ltd	2,150,341	-	(2,150,341)	(100.00%)
3400 Other Funds Ltd	4,270,156	4,149,670	(120,486)	(2.82%)
TOTAL EXPENDITURES	**$381,661,628**	**$4,149,670**	**($377,511,958)**	**(98.91%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	(2,623,401)	(2,623,406)	(5)	(0.00%)
TOTAL ENDING BALANCE	**($2,623,401)**	**($2,623,406)**	**($5)**	**(0.00%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	12	2	(10)	(83.33%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	11.50	2.00	(9.50)	(82.61%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(3,193)	-	3,193	100.00%
REVENUE CATEGORIES				
8000 General Fund	(3,193)	-	3,193	100.00%
TOTAL REVENUE CATEGORIES	**($3,193)**	**-**	**$3,193**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(3,193)	-	3,193	100.00%
TOTAL AVAILABLE REVENUES	**($3,193)**	**-**	**$3,193**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(3,193)	-	3,193	100.00%
3400 Other Funds Ltd	(493)	-	493	100.00%
6400 Federal Funds Ltd	(68)	-	68	100.00%
All Funds	(3,754)	-	3,754	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(3,193)	-	3,193	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(493)	-	493	100.00%
6400 Federal Funds Ltd	(68)	-	68	100.00%
TOTAL SERVICES & SUPPLIES	**($3,754)**	**-**	**$3,754**	**100.00%**
EXPENDITURES				
8000 General Fund	(3,193)	-	3,193	100.00%
3400 Other Funds Ltd	(493)	-	493	100.00%
6400 Federal Funds Ltd	(68)	-	68	100.00%
TOTAL EXPENDITURES	**($3,754)**	**-**	**$3,754**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	493	-	(493)	(100.00%)
6400 Federal Funds Ltd	68	-	(68)	(100.00%)
TOTAL ENDING BALANCE	**$561**	**-**	**($561)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(48,188)	(48,188)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(48,188)	(48,188)	0	0.00%
TOTAL AVAILABLE REVENUES	**($48,188)**	**($48,188)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	1,423,080	1,423,080	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	530	530	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	255,015	255,015	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	108,869	108,869	0	0.00%
3241 Paid Family Medical Leave Insurance				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	5,691	5,691	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	460	460	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	8,538	8,538	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	396,000	396,000	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	775,103	775,103	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$775,103**	**$775,103**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	2,198,183	2,198,183	0	0.00%
TOTAL PERSONAL SERVICES	**$2,198,183**	**$2,198,183**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	2,198,183	2,198,183	0	0.00%
TOTAL EXPENDITURES	**$2,198,183**	**$2,198,183**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(2,246,371)	(2,246,371)	0	0.00%
TOTAL ENDING BALANCE	**($2,246,371)**	**($2,246,371)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	10	10	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	10.00	10.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(216,325)	(216,325)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(216,325)	(216,325)	0	0.00%
TOTAL AVAILABLE REVENUES	**($216,325)**	**($216,325)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(216,325)	(216,325)	0	0.00%
TOTAL ENDING BALANCE	**($216,325)**	**($216,325)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	5,000,000	5,000,000	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	5,000,000	5,000,000	0	0.00%
TOTAL REVENUE CATEGORIES	**$5,000,000**	**$5,000,000**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	5,000,000	5,000,000	0	0.00%
TOTAL AVAILABLE REVENUES	**$5,000,000**	**$5,000,000**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	5,000,000	5,000,000	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	5,000,000	5,000,000	0	0.00%
TOTAL SPECIAL PAYMENTS	**$5,000,000**	**$5,000,000**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	5,000,000	5,000,000	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$5,000,000**	**$5,000,000**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,500,000	61,000,000	59,500,000	3,966.67%
REVENUE CATEGORIES				
8000 General Fund	1,500,000	61,000,000	59,500,000	3,966.67%
TOTAL REVENUE CATEGORIES	**$1,500,000**	**$61,000,000**	**$59,500,000**	**3,966.67%**
AVAILABLE REVENUES				
8000 General Fund	1,500,000	61,000,000	59,500,000	3,966.67%
TOTAL AVAILABLE REVENUES	**$1,500,000**	**$61,000,000**	**$59,500,000**	**3,966.67%**
EXPENDITURES				
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				
8000 General Fund	-	6,000,000	6,000,000	100.00%
6085 Other Special Payments				
8000 General Fund	1,500,000	55,000,000	53,500,000	3,566.67%
SPECIAL PAYMENTS				
8000 General Fund	1,500,000	61,000,000	59,500,000	3,966.67%
TOTAL SPECIAL PAYMENTS	**$1,500,000**	**$61,000,000**	**$59,500,000**	**3,966.67%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	1,500,000	61,000,000	59,500,000	3,966.67%
TOTAL EXPENDITURES	**$1,500,000**	**$61,000,000**	**$59,500,000**	**3,966.67%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	7,500,000	-	(7,500,000)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	7,500,000	-	(7,500,000)	(100.00%)
TOTAL REVENUE CATEGORIES	**$7,500,000**	**-**	**($7,500,000)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	7,500,000	-	(7,500,000)	(100.00%)
TOTAL AVAILABLE REVENUES	**$7,500,000**	**-**	**($7,500,000)**	**(100.00%)**
EXPENDITURES				
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				
8000 General Fund	7,500,000	-	(7,500,000)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	7,500,000	-	(7,500,000)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$7,500,000**	**-**	**($7,500,000)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	7,500,000	-	(7,500,000)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$7,500,000**	**-**	**($7,500,000)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	23,377,497	8,500,000	(14,877,497)	(63.64%)
REVENUE CATEGORIES				
6400 Federal Funds Ltd	23,377,497	8,500,000	(14,877,497)	(63.64%)
TOTAL REVENUE CATEGORIES	**$23,377,497**	**$8,500,000**	**($14,877,497)**	**(63.64%)**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	23,377,497	8,500,000	(14,877,497)	(63.64%)
TOTAL AVAILABLE REVENUES	**$23,377,497**	**$8,500,000**	**($14,877,497)**	**(63.64%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
6400 Federal Funds Ltd	101,400	101,400	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	26	26	0	0.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	18,171	18,171	0	0.00%
3230 Social Security Taxes				
6400 Federal Funds Ltd	7,757	7,757	0	0.00%
3241 Paid Family Medical Leave Insurance				
6400 Federal Funds Ltd	406	406	0	0.00%
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	23	23	0	0.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	19,800	19,800	0	0.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	46,183	46,183	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$46,183**	**$46,183**	**$0**	**0.00%**
PERSONAL SERVICES				
6400 Federal Funds Ltd	147,583	147,583	0	0.00%
TOTAL PERSONAL SERVICES	**$147,583**	**$147,583**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	900	900	0	0.00%
4150 Employee Training				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,425	1,425	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	1,620	1,620	0	0.00%
4200 Telecommunications				
6400 Federal Funds Ltd	540	540	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	660	660	0	0.00%
4375 Employee Recruitment and Develop				
6400 Federal Funds Ltd	215	215	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	4,900	4,900	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	4,300	4,300	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	2,500	2,500	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	17,060	17,060	0	0.00%
TOTAL SERVICES & SUPPLIES	**$17,060**	**$17,060**	**$0**	**0.00%**
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6020 Dist to Counties				
6400 Federal Funds Ltd	2,197,358	2,197,358	0	0.00%
6050 Dist to Non-Profit Organizations				
6400 Federal Funds Ltd	6,137,999	6,137,999	0	0.00%
SPECIAL PAYMENTS				
6400 Federal Funds Ltd	8,335,357	8,335,357	0	0.00%
TOTAL SPECIAL PAYMENTS	**$8,335,357**	**$8,335,357**	**$0**	**0.00%**
EXPENDITURES				
6400 Federal Funds Ltd	8,500,000	8,500,000	0	0.00%
TOTAL EXPENDITURES	**$8,500,000**	**$8,500,000**	**$0**	**0.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	14,877,497	-	(14,877,497)	(100.00%)
TOTAL ENDING BALANCE	**$14,877,497**	**-**	**($14,877,497)**	**(100.00%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.50	0.50	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	132,651,886	132,651,886	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	132,651,886	132,651,886	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$132,651,886**	**$132,651,886**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	132,651,886	132,651,886	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$132,651,886**	**$132,651,886**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	1,971,126	1,971,126	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	678	678	100.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	353,224	353,224	100.00%
3230 Social Security Taxes				
8000 General Fund	-	150,795	150,795	100.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	-	7,883	7,883	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	591	591	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	11,826	11,826	100.00%
3270 Flexible Benefits				
8000 General Fund	-	504,900	504,900	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	1,029,897	1,029,897	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,029,897**	**$1,029,897**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(13,335)	(13,335)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(13,335)	(13,335)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($13,335)**	**($13,335)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	2,987,688	2,987,688	100.00%
TOTAL PERSONAL SERVICES	**-**	**$2,987,688**	**$2,987,688**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	22,950	22,950	100.00%
4150 Employee Training				
8000 General Fund	-	18,169	18,169	100.00%
4175 Office Expenses				
8000 General Fund	-	41,310	41,310	100.00%
4200 Telecommunications				
8000 General Fund	-	13,770	13,770	100.00%
4250 Data Processing				
8000 General Fund	-	16,830	16,830	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	2,741	2,741	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	61,728	61,728	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	54,825	54,825	100.00%
4715 IT Expendable Property				
8000 General Fund	-	31,875	31,875	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	264,198	264,198	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$264,198**	**$264,198**	**100.00%**
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				
8000 General Fund	-	129,400,000	129,400,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	129,400,000	129,400,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$129,400,000**	**$129,400,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	132,651,886	132,651,886	100.00%
TOTAL EXPENDITURES	**-**	**$132,651,886**	**$132,651,886**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	6	6	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	12.75	12.75	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	1,000,000	1,000,000	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	1,000,000	1,000,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$1,000,000**	**$1,000,000**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	1,000,000	1,000,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$1,000,000**	**$1,000,000**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				
8000 General Fund	-	1,000,000	1,000,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	1,000,000	1,000,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$1,000,000**	**$1,000,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	1,000,000	1,000,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**-**	**$1,000,000**	**$1,000,000**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	10,767,218	10,767,218	100.00%
TRANSFERS IN				
1050 Transfer In Other				
3400 Other Funds Ltd	-	2,248,400	2,248,400	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	2,248,400	2,248,400	100.00%
TOTAL TRANSFERS IN	**-**	**$2,248,400**	**$2,248,400**	**100.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	2,248,400	2,248,400	100.00%
6400 Federal Funds Ltd	-	10,767,218	10,767,218	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$13,015,618**	**$13,015,618**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	2,248,400	2,248,400	100.00%
6400 Federal Funds Ltd	-	10,767,218	10,767,218	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$13,015,618**	**$13,015,618**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				
3400 Other Funds Ltd	-	1,471,000	1,471,000	100.00%
6400 Federal Funds Ltd	-	10,767,218	10,767,218	100.00%
All Funds	-	12,238,218	12,238,218	100.00%
6085 Other Special Payments				
3400 Other Funds Ltd	-	2,248,400	2,248,400	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	3,719,400	3,719,400	100.00%
6400 Federal Funds Ltd	-	10,767,218	10,767,218	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$14,486,618**	**$14,486,618**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	3,719,400	3,719,400	100.00%
6400 Federal Funds Ltd	-	10,767,218	10,767,218	100.00%
TOTAL EXPENDITURES	**-**	**$14,486,618**	**$14,486,618**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(1,471,000)	(1,471,000)	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**($1,471,000)**	**($1,471,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(3,384)	(3,384)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(3,384)	(3,384)	100.00%
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($3,391)**	**($3,391)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(3,384)	(3,384)	100.00%
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($3,391)**	**($3,391)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	-	(3,384)	(3,384)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(648)	(648)	100.00%
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
All Funds	-	(4,039)	(4,039)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(3,384)	(3,384)	100.00%
3400 Other Funds Ltd	-	(648)	(648)	100.00%
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($4,039)**	**($4,039)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(3,384)	(3,384)	100.00%
3400 Other Funds Ltd	-	(648)	(648)	100.00%
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
TOTAL EXPENDITURES	**-**	**($4,039)**	**($4,039)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	648	648	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$648**	**$648**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	128,650,447	128,650,447	100.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL TRANSFERS IN	**-**	**$5,000,000**	**$5,000,000**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	128,650,447	128,650,447	100.00%
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$133,650,447**	**$133,650,447**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	128,650,447	128,650,447	100.00%
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$133,650,447**	**$133,650,447**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	448,749	448,749	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	163	163	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	80,416	80,416	100.00%
3230 Social Security Taxes				
8000 General Fund	-	34,329	34,329	100.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	-	1,795	1,795	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	139	139	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	2,692	2,692	100.00%
3270 Flexible Benefits				
8000 General Fund	-	123,750	123,750	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
8000 General Fund	-	243,284	243,284	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$243,284**	**$243,284**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(7,112)	(7,112)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(7,112)	(7,112)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($7,112)**	**($7,112)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	684,921	684,921	100.00%
TOTAL PERSONAL SERVICES	**-**	**$684,921**	**$684,921**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	5,625	5,625	100.00%
4150 Employee Training				
8000 General Fund	-	4,631	4,631	100.00%
4175 Office Expenses				
8000 General Fund	-	10,125	10,125	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4200 Telecommunications				
8000 General Fund	-	3,375	3,375	100.00%
4250 Data Processing				
8000 General Fund	-	4,125	4,125	100.00%
4300 Professional Services				
8000 General Fund	-	1,250,000	1,250,000	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	699	699	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	15,772	15,772	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	13,975	13,975	100.00%
4715 IT Expendable Property				
8000 General Fund	-	9,025	9,025	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	1,317,352	1,317,352	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$1,317,352**	**$1,317,352**	**100.00%**
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	26,135,000	26,135,000	100.00%
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	-	5,000,000	5,000,000	100.00%
6085 Other Special Payments				
8000 General Fund	-	95,513,174	95,513,174	100.00%
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
All Funds	-	100,513,174	100,513,174	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	126,648,174	126,648,174	100.00%
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$131,648,174**	**$131,648,174**	**100.00%**
EXPENDITURES				
8000 General Fund	-	128,650,447	128,650,447	100.00%
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL EXPENDITURES	**-**	**$133,650,447**	**$133,650,447**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	10	10	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	3.13	3.13	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	5,109	5,109	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(4)	(4)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	5,109	5,109	0	0.00%
6400 Federal Funds Ltd	(4)	(4)	0	0.00%
TOTAL REVENUE CATEGORIES	**$5,105**	**$5,105**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	5,109	5,109	0	0.00%
6400 Federal Funds Ltd	(4)	(4)	0	0.00%
TOTAL AVAILABLE REVENUES	**$5,105**	**$5,105**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	5,748	5,748	0	0.00%
3400 Other Funds Ltd	1,912	1,912	0	0.00%
6400 Federal Funds Ltd	145	145	0	0.00%
All Funds	7,805	7,805	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	706	706	0	0.00%
3400 Other Funds Ltd	676	676	0	0.00%
All Funds	1,382	1,382	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	6,454	6,454	0	0.00%
3400 Other Funds Ltd	2,588	2,588	0	0.00%
6400 Federal Funds Ltd	145	145	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$9,187**	**$9,187**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(1,345)	(1,345)	0	0.00%
3400 Other Funds Ltd	(6,282)	(6,282)	0	0.00%
6400 Federal Funds Ltd	(149)	(149)	0	0.00%
All Funds	(7,776)	(7,776)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(1,345)	(1,345)	0	0.00%
3400 Other Funds Ltd	(6,282)	(6,282)	0	0.00%
6400 Federal Funds Ltd	(149)	(149)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($7,776)**	**($7,776)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	5,109	5,109	0	0.00%
3400 Other Funds Ltd	(3,694)	(3,694)	0	0.00%
6400 Federal Funds Ltd	(4)	(4)	0	0.00%
TOTAL PERSONAL SERVICES	**$1,411**	**$1,411**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	5,109	5,109	0	0.00%
3400 Other Funds Ltd	(3,694)	(3,694)	0	0.00%
6400 Federal Funds Ltd	(4)	(4)	0	0.00%
TOTAL EXPENDITURES	**$1,411**	**$1,411**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	3,694	3,694	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	$3,694	$3,694	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	8,447,200	8,447,200	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	8,447,200	8,447,200	0	0.00%
TOTAL REVENUE CATEGORIES	**$8,447,200**	**$8,447,200**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	8,447,200	8,447,200	0	0.00%
TOTAL AVAILABLE REVENUES	**$8,447,200**	**$8,447,200**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	8,447,200	8,447,200	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	8,447,200	8,447,200	0	0.00%
TOTAL SPECIAL PAYMENTS	**$8,447,200**	**$8,447,200**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	8,447,200	8,447,200	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$8,447,200**	**$8,447,200**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	(3,400,000)	(3,400,000)	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	(3,400,000)	(3,400,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($3,400,000)**	**($3,400,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(3,400,000)	(3,400,000)	0	0.00%
TOTAL EXPENDITURES	**($3,400,000)**	**($3,400,000)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	3,400,000	3,400,000	0	0.00%
TOTAL ENDING BALANCE	**$3,400,000**	**$3,400,000**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	564,664	564,664	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	39,888	39,888	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	564,664	564,664	0	0.00%
6400 Federal Funds Ltd	39,888	39,888	0	0.00%
TOTAL REVENUE CATEGORIES	**$604,552**	**$604,552**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	564,664	564,664	0	0.00%
6400 Federal Funds Ltd	39,888	39,888	0	0.00%
TOTAL AVAILABLE REVENUES	**$604,552**	**$604,552**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	215	215	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,183	1,183	0	0.00%
6400 Federal Funds Ltd	23	23	0	0.00%
All Funds	1,421	1,421	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	636	636	0	0.00%
6400 Federal Funds Ltd	68	68	0	0.00%
All Funds	704	704	0	0.00%
4150 Employee Training				
8000 General Fund	74	74	0	0.00%
3400 Other Funds Ltd	565	565	0	0.00%
6400 Federal Funds Ltd	14	14	0	0.00%
All Funds	653	653	0	0.00%
4175 Office Expenses				
8000 General Fund	275	275	0	0.00%
3400 Other Funds Ltd	610	610	0	0.00%
6400 Federal Funds Ltd	14	14	0	0.00%
All Funds	899	899	0	0.00%
4200 Telecommunications				
8000 General Fund	62	62	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	428	428	0	0.00%
6400 Federal Funds Ltd	23	23	0	0.00%
All Funds	513	513	0	0.00%
4250 Data Processing				
8000 General Fund	25	25	0	0.00%
3400 Other Funds Ltd	1,807	1,807	0	0.00%
6400 Federal Funds Ltd	23	23	0	0.00%
All Funds	1,855	1,855	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	7,312	7,312	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	8,723	8,723	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	774	774	0	0.00%
6400 Federal Funds Ltd	240	240	0	0.00%
All Funds	1,014	1,014	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	7	7	0	0.00%
3400 Other Funds Ltd	23	23	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	30	30	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	15	15	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	922	922	0	0.00%
3400 Other Funds Ltd	4,192	4,192	0	0.00%
All Funds	5,114	5,114	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	9	9	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	102	102	0	0.00%
3400 Other Funds Ltd	404	404	0	0.00%
6400 Federal Funds Ltd	68	68	0	0.00%
All Funds	574	574	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	2	2	0	0.00%
3400 Other Funds Ltd	19	19	0	0.00%
6400 Federal Funds Ltd	23	23	0	0.00%
All Funds	44	44	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
8000 General Fund	180	180	0	0.00%
3400 Other Funds Ltd	565	565	0	0.00%
6400 Federal Funds Ltd	68	68	0	0.00%
All Funds	813	813	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,864	1,864	0	0.00%
3400 Other Funds Ltd	27,265	27,265	0	0.00%
6400 Federal Funds Ltd	564	564	0	0.00%
TOTAL SERVICES & SUPPLIES	**$29,693**	**$29,693**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
6400 Federal Funds Ltd	39,324	39,324	0	0.00%
6085 Other Special Payments				
8000 General Fund	562,800	562,800	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	562,800	562,800	0	0.00%
6400 Federal Funds Ltd	39,324	39,324	0	0.00%
TOTAL SPECIAL PAYMENTS	**$602,124**	**$602,124**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	564,664	564,664	0	0.00%
3400 Other Funds Ltd	27,265	27,265	0	0.00%
6400 Federal Funds Ltd	39,888	39,888	0	0.00%
TOTAL EXPENDITURES	**$631,817**	**$631,817**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(27,265)	(27,265)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($27,265)**	**($27,265)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	481,824	481,824	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	212	212	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	86,344	86,344	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	36,860	36,860	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	1,928	1,928	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	184	184	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	2,891	2,891	0	0.00%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	158,400	158,400	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	286,819	286,819	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$286,819**	**$286,819**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	768,643	768,643	0	0.00%
TOTAL PERSONAL SERVICES	**$768,643**	**$768,643**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	7,200	7,200	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	5,700	5,700	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	12,960	12,960	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	4,320	4,320	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	5,280	5,280	0	0.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	860	860	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	19,600	19,600	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	17,200	17,200	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	10,000	10,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	83,120	83,120	0	0.00%
TOTAL SERVICES & SUPPLIES	**$83,120**	**$83,120**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	851,763	851,763	0	0.00%
TOTAL EXPENDITURES	**$851,763**	**$851,763**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(851,763)	(851,763)	0	0.00%
TOTAL ENDING BALANCE	**($851,763)**	**($851,763)**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	4	0	0.00%
AUTHORIZED FTE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	4.00	4.00	0.00	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(238)	-	238	100.00%
6400 Federal Funds Ltd	(74)	-	74	100.00%
All Funds	(312)	-	312	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(238)	-	238	100.00%
6400 Federal Funds Ltd	(74)	-	74	100.00%
TOTAL SERVICES & SUPPLIES	**($312)**	**-**	**$312**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(238)	-	238	100.00%
6400 Federal Funds Ltd	(74)	-	74	100.00%
TOTAL EXPENDITURES	**($312)**	**-**	**$312**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	238	-	(238)	(100.00%)
6400 Federal Funds Ltd	74	-	(74)	(100.00%)
TOTAL ENDING BALANCE	**$312**	**-**	**($312)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(30,961)	(30,961)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(30,961)	(30,961)	0	0.00%
TOTAL AVAILABLE REVENUES	**($30,961)**	**($30,961)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(30,961)	(30,961)	0	0.00%
TOTAL ENDING BALANCE	**($30,961)**	**($30,961)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(138,988)	(138,988)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(138,988)	(138,988)	0	0.00%
TOTAL AVAILABLE REVENUES	**($138,988)**	**($138,988)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(138,988)	(138,988)	0	0.00%
TOTAL ENDING BALANCE	**($138,988)**	**($138,988)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(6,713,450)	(6,713,450)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(6,713,450)	(6,713,450)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($6,713,450)**	**($6,713,450)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(6,713,450)	(6,713,450)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($6,713,450)**	**($6,713,450)**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	(6,713,450)	(6,713,450)	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(6,713,450)	(6,713,450)	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**($6,713,450)**	**($6,713,450)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(6,713,450)	(6,713,450)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**-**	**($6,713,450)**	**($6,713,450)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	4,000,000	4,000,000	100.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	4,000,000	4,000,000	100.00%
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$8,000,000**	**$8,000,000**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	4,000,000	4,000,000	100.00%
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$8,000,000**	**$8,000,000**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	-	4,000,000	4,000,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6085 Other Special Payments				
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	4,000,000	4,000,000	100.00%
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$8,000,000**	**$8,000,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	4,000,000	4,000,000	100.00%
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
TOTAL EXPENDITURES	**-**	**$8,000,000**	**$8,000,000**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	242,132	242,132	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	96	96	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	43,390	43,390	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	18,524	18,524	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	968	968	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	84	84	100.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	1,453	1,453	100.00%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	72,600	72,600	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	137,115	137,115	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$137,115**	**$137,115**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(1)	(1)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(1)	(1)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1)**	**($1)**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	379,246	379,246	100.00%
TOTAL PERSONAL SERVICES	**-**	**$379,246**	**$379,246**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	3,300	3,300	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	2,850	2,850	100.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	5,940	5,940	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	1,980	1,980	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	2,420	2,420	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	-	430	430	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	9,800	9,800	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	8,600	8,600	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	5,000	5,000	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	40,320	40,320	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$40,320**	**$40,320**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	419,566	419,566	100.00%
TOTAL EXPENDITURES	**-**	**$419,566**	**$419,566**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	-	(419,566)	(419,566)	100.00%
TOTAL ENDING BALANCE	**-**	**($419,566)**	**($419,566)**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	2	2	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	1.84	1.84	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($7)**	**($7)**	**100.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($7)**	**($7)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(313)	(313)	100.00%
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
All Funds	-	(320)	(320)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(313)	(313)	100.00%
6400 Federal Funds Ltd	-	(7)	(7)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**-**	**($320)**	**($320)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(313)	(313)	100.00%
6400 Federal Funds Ltd	-	(7)	(7)	100.00%
TOTAL EXPENDITURES	**-**	**($320)**	**($320)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	313	313	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$313**	**$313**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,449	2,449	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	4,809	4,809	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	2,449	2,449	0	0.00%
6400 Federal Funds Ltd	4,809	4,809	0	0.00%
TOTAL REVENUE CATEGORIES	**$7,258**	**$7,258**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	2,449	2,449	0	0.00%
6400 Federal Funds Ltd	4,809	4,809	0	0.00%
TOTAL AVAILABLE REVENUES	**$7,258**	**$7,258**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3190 All Other Differential				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	73	73	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	73	73	0	0.00%
TOTAL SALARIES & WAGES	**$73**	**$73**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	13	13	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	45	45	0	0.00%
3400 Other Funds Ltd	58,554	58,554	0	0.00%
6400 Federal Funds Ltd	10,839	10,839	0	0.00%
All Funds	69,438	69,438	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	6	6	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	19	19	0	0.00%
3400 Other Funds Ltd	6,053	6,053	0	0.00%
All Funds	6,072	6,072	0	0.00%
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	64	64	0	0.00%
3400 Other Funds Ltd	64,626	64,626	0	0.00%
6400 Federal Funds Ltd	10,839	10,839	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$75,529**	**$75,529**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	2,385	2,385	0	0.00%
3400 Other Funds Ltd	(66,870)	(66,870)	0	0.00%
6400 Federal Funds Ltd	(6,030)	(6,030)	0	0.00%
All Funds	(70,515)	(70,515)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	2,385	2,385	0	0.00%
3400 Other Funds Ltd	(66,870)	(66,870)	0	0.00%
6400 Federal Funds Ltd	(6,030)	(6,030)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($70,515)**	**($70,515)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	2,449	2,449	0	0.00%
3400 Other Funds Ltd	(2,171)	(2,171)	0	0.00%
6400 Federal Funds Ltd	4,809	4,809	0	0.00%

Package Comparison Report - Detail
2023-25 Biennium
Multifamily Rental Housing Programs

Cross Reference Number: 91400-030-00-00-00000
Package: Vacancy Factor and Non-ORPICS Personal Services
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**$5,087**	**$5,087**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	2,449	2,449	0	0.00%
3400 Other Funds Ltd	(2,171)	(2,171)	0	0.00%
6400 Federal Funds Ltd	4,809	4,809	0	0.00%
TOTAL EXPENDITURES	**$5,087**	**$5,087**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	2,171	2,171	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$2,171**	**$2,171**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	57,700,000	57,700,000	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	57,700,000	57,700,000	0	0.00%
TOTAL SPECIAL PAYMENTS	**$57,700,000**	**$57,700,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	57,700,000	57,700,000	0	0.00%
TOTAL EXPENDITURES	**$57,700,000**	**$57,700,000**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(57,700,000)	(57,700,000)	0	0.00%
TOTAL ENDING BALANCE	**($57,700,000)**	**($57,700,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(360,000,000)	(360,000,000)	0	0.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	(295,320,975)	(295,320,975)	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	(295,320,975)	(295,320,975)	0	0.00%
TOTAL TRANSFERS IN	**($295,320,975)**	**($295,320,975)**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	(360,000,000)	(360,000,000)	0	0.00%
3400 Other Funds Ltd	(295,320,975)	(295,320,975)	0	0.00%
TOTAL REVENUE CATEGORIES	**($655,320,975)**	**($655,320,975)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(360,000,000)	(360,000,000)	0	0.00%
3400 Other Funds Ltd	(295,320,975)	(295,320,975)	0	0.00%
TOTAL AVAILABLE REVENUES	**($655,320,975)**	**($655,320,975)**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	(451,900)	(451,900)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(451,900)	(451,900)	0	0.00%
TOTAL SALARIES & WAGES	**($451,900)**	**($451,900)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3230 Social Security Taxes				
3400 Other Funds Ltd	(34,570)	(34,570)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(34,570)	(34,570)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($34,570)**	**($34,570)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(486,470)	(486,470)	0	0.00%
TOTAL PERSONAL SERVICES	**($486,470)**	**($486,470)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(4,391)	(4,391)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4150 Employee Training				
3400 Other Funds Ltd	(5,400)	(5,400)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(7,854)	(7,854)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(2,661)	(2,661)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(3,100)	(3,100)	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(800)	(800)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(18,800)	(18,800)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(8,400)	(8,400)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(51,406)	(51,406)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($51,406)**	**($51,406)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(30,000,000)	(30,000,000)	0	0.00%
3400 Other Funds Ltd	(25,000,000)	(25,000,000)	0	0.00%
All Funds	(55,000,000)	(55,000,000)	0	0.00%
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	(295,000,000)	(295,000,000)	0	0.00%
6085 Other Special Payments				
8000 General Fund	(35,000,000)	(35,000,000)	0	0.00%
3400 Other Funds Ltd	(66,644,226)	(66,644,226)	0	0.00%
All Funds	(101,644,226)	(101,644,226)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(360,000,000)	(360,000,000)	0	0.00%
3400 Other Funds Ltd	(91,644,226)	(91,644,226)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($451,644,226)**	**($451,644,226)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(360,000,000)	(360,000,000)	0	0.00%
3400 Other Funds Ltd	(92,182,102)	(92,182,102)	0	0.00%
TOTAL EXPENDITURES	**($452,182,102)**	**($452,182,102)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(203,138,873)	(203,138,873)	0	0.00%
TOTAL ENDING BALANCE	**($203,138,873)**	**($203,138,873)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	16,604	16,604	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	305,215	305,215	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	16,604	16,604	0	0.00%
6400 Federal Funds Ltd	305,215	305,215	0	0.00%
TOTAL REVENUE CATEGORIES	**$321,819**	**$321,819**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	16,604	16,604	0	0.00%
6400 Federal Funds Ltd	305,215	305,215	0	0.00%
TOTAL AVAILABLE REVENUES	**$321,819**	**$321,819**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	250	250	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	8,395	8,395	0	0.00%
6400 Federal Funds Ltd	471	471	0	0.00%
All Funds	9,116	9,116	0	0.00%
4125 Out of State Travel				
8000 General Fund	114	114	0	0.00%
3400 Other Funds Ltd	2,900	2,900	0	0.00%
6400 Federal Funds Ltd	339	339	0	0.00%
All Funds	3,353	3,353	0	0.00%
4150 Employee Training				
8000 General Fund	91	91	0	0.00%
3400 Other Funds Ltd	3,141	3,141	0	0.00%
6400 Federal Funds Ltd	302	302	0	0.00%
All Funds	3,534	3,534	0	0.00%
4175 Office Expenses				
8000 General Fund	227	227	0	0.00%
3400 Other Funds Ltd	3,678	3,678	0	0.00%
6400 Federal Funds Ltd	220	220	0	0.00%
All Funds	4,125	4,125	0	0.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,362	2,362	0	0.00%
6400 Federal Funds Ltd	88	88	0	0.00%
All Funds	2,450	2,450	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	4,913	4,913	0	0.00%
6400 Federal Funds Ltd	86	86	0	0.00%
All Funds	4,999	4,999	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	769	769	0	0.00%
4300 Professional Services				
8000 General Fund	14,538	14,538	0	0.00%
3400 Other Funds Ltd	15,398	15,398	0	0.00%
6400 Federal Funds Ltd	1,634	1,634	0	0.00%
All Funds	31,570	31,570	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	901	901	0	0.00%
4325 Attorney General				
8000 General Fund	634	634	0	0.00%
3400 Other Funds Ltd	354,677	354,677	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	509	509	0	0.00%
All Funds	355,820	355,820	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	143	143	0	0.00%
6400 Federal Funds Ltd	17	17	0	0.00%
All Funds	160	160	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	75	75	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	20,092	20,092	0	0.00%
6400 Federal Funds Ltd	416	416	0	0.00%
All Funds	20,508	20,508	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	19	19	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	44	44	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	750	750	0	0.00%
3400 Other Funds Ltd	13,810	13,810	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	405	405	0	0.00%
All Funds	14,965	14,965	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	388	388	0	0.00%
6400 Federal Funds Ltd	71	71	0	0.00%
All Funds	459	459	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	3,511	3,511	0	0.00%
6400 Federal Funds Ltd	200	200	0	0.00%
All Funds	3,711	3,711	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	16,604	16,604	0	0.00%
3400 Other Funds Ltd	435,216	435,216	0	0.00%
6400 Federal Funds Ltd	4,758	4,758	0	0.00%
TOTAL SERVICES & SUPPLIES	**$456,578**	**$456,578**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	28,912	28,912	0	0.00%
6030 Dist to Non-Gov Units				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,614,669	2,614,669	0	0.00%
6050 Dist to Non-Profit Organizations				
3400 Other Funds Ltd	1,531,127	1,531,127	0	0.00%
6400 Federal Funds Ltd	300,457	300,457	0	0.00%
All Funds	1,831,584	1,831,584	0	0.00%
6080 Loans Made - Other				
3400 Other Funds Ltd	1,873,616	1,873,616	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	3,686,975	3,686,975	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	9,735,299	9,735,299	0	0.00%
6400 Federal Funds Ltd	300,457	300,457	0	0.00%
TOTAL SPECIAL PAYMENTS	**$10,035,756**	**$10,035,756**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	16,604	16,604	0	0.00%
3400 Other Funds Ltd	10,170,515	10,170,515	0	0.00%
6400 Federal Funds Ltd	305,215	305,215	0	0.00%
TOTAL EXPENDITURES	**$10,492,334**	**$10,492,334**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(10,170,515)	(10,170,515)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($10,170,515)**	**($10,170,515)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(31,909)	(31,909)	0	0.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	(31,909)	(31,909)	0	0.00%
TOTAL REVENUE CATEGORIES	**($31,909)**	**($31,909)**	**$0**	**0.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	(31,909)	(31,909)	0	0.00%
TOTAL AVAILABLE REVENUES	**($31,909)**	**($31,909)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(136,061)	(136,061)	0	0.00%
6400 Federal Funds Ltd	(19,027)	(19,027)	0	0.00%
All Funds	(155,088)	(155,088)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(136,061)	(136,061)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(19,027)	(19,027)	0	0.00%
TOTAL SALARIES & WAGES	**($155,088)**	**($155,088)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(42)	(42)	0	0.00%
6400 Federal Funds Ltd	(11)	(11)	0	0.00%
All Funds	(53)	(53)	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(24,381)	(24,381)	0	0.00%
6400 Federal Funds Ltd	(3,410)	(3,410)	0	0.00%
All Funds	(27,791)	(27,791)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(10,408)	(10,408)	0	0.00%
6400 Federal Funds Ltd	(1,456)	(1,456)	0	0.00%
All Funds	(11,864)	(11,864)	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(545)	(545)	0	0.00%
6400 Federal Funds Ltd	(76)	(76)	0	0.00%
All Funds	(621)	(621)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(37)	(37)	0	0.00%
6400 Federal Funds Ltd	(9)	(9)	0	0.00%
All Funds	(46)	(46)	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	(816)	(816)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(31,680)	(31,680)	0	0.00%
6400 Federal Funds Ltd	(7,920)	(7,920)	0	0.00%
All Funds	(39,600)	(39,600)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(67,909)	(67,909)	0	0.00%
6400 Federal Funds Ltd	(12,882)	(12,882)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($80,791)**	**($80,791)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(203,970)	(203,970)	0	0.00%
6400 Federal Funds Ltd	(31,909)	(31,909)	0	0.00%
TOTAL PERSONAL SERVICES	**($235,879)**	**($235,879)**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(203,970)	(203,970)	0	0.00%
6400 Federal Funds Ltd	(31,909)	(31,909)	0	0.00%
TOTAL EXPENDITURES	**($235,879)**	**($235,879)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	203,970	203,970	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$203,970**	**$203,970**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(1)	(1)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(1.00)	(1.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(305,548)	(305,548)	0	0.00%
TRANSFERS IN				
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	(19,937,846)	(19,937,846)	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	(19,937,846)	(19,937,846)	0	0.00%
TOTAL TRANSFERS IN	**($19,937,846)**	**($19,937,846)**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	(305,548)	(305,548)	0	0.00%
3400 Other Funds Ltd	(19,937,846)	(19,937,846)	0	0.00%
TOTAL REVENUE CATEGORIES	**($20,243,394)**	**($20,243,394)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(305,548)	(305,548)	0	0.00%
3400 Other Funds Ltd	(19,937,846)	(19,937,846)	0	0.00%
TOTAL AVAILABLE REVENUES	**($20,243,394)**	**($20,243,394)**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	(58,308)	(58,308)	0	0.00%
3400 Other Funds Ltd	58,308	58,308	0	0.00%
All Funds	-	-	0	0.00%
SALARIES & WAGES				
8000 General Fund	(58,308)	(58,308)	0	0.00%
3400 Other Funds Ltd	58,308	58,308	0	0.00%
TOTAL SALARIES & WAGES	**-**	**-**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(13)	(13)	0	0.00%
3400 Other Funds Ltd	13	13	0	0.00%
All Funds	-	-	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(10,449)	(10,449)	0	0.00%
3400 Other Funds Ltd	10,449	10,449	0	0.00%
All Funds	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3221 Pension Obligation Bond				
8000 General Fund	(3,082)	(3,082)	0	0.00%
3400 Other Funds Ltd	3,082	3,082	0	0.00%
All Funds	-	-	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(4,461)	(4,461)	0	0.00%
3400 Other Funds Ltd	4,461	4,461	0	0.00%
All Funds	-	-	0	0.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	(233)	(233)	0	0.00%
3400 Other Funds Ltd	233	233	0	0.00%
All Funds	-	-	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(12)	(12)	0	0.00%
3400 Other Funds Ltd	12	12	0	0.00%
All Funds	-	-	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	(350)	(350)	0	0.00%
3400 Other Funds Ltd	350	350	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
3270 Flexible Benefits				
8000 General Fund	(9,900)	(9,900)	0	0.00%
3400 Other Funds Ltd	9,900	9,900	0	0.00%
All Funds	-	-	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(28,500)	(28,500)	0	0.00%
3400 Other Funds Ltd	28,500	28,500	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	551	551	0	0.00%
3400 Other Funds Ltd	(551)	(551)	0	0.00%
All Funds	-	-	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	551	551	0	0.00%
3400 Other Funds Ltd	(551)	(551)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**-**	**$0**	**0.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(86,257)	(86,257)	0	0.00%
3400 Other Funds Ltd	86,257	86,257	0	0.00%
TOTAL PERSONAL SERVICES	**-**	**-**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(6,204)	(6,204)	0	0.00%
3400 Other Funds Ltd	6,204	6,204	0	0.00%
All Funds	-	-	0	0.00%
4125 Out of State Travel				
8000 General Fund	(2,821)	(2,821)	0	0.00%
3400 Other Funds Ltd	2,821	2,821	0	0.00%
All Funds	-	-	0	0.00%
4150 Employee Training				
8000 General Fund	(2,256)	(2,256)	0	0.00%
3400 Other Funds Ltd	2,256	2,256	0	0.00%
All Funds	-	-	0	0.00%
4175 Office Expenses				
8000 General Fund	(5,640)	(5,640)	0	0.00%
3400 Other Funds Ltd	5,640	5,640	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
4300 Professional Services				
8000 General Fund	(179,747)	(179,747)	0	0.00%
3400 Other Funds Ltd	179,747	179,747	0	0.00%
All Funds	-	-	0	0.00%
4325 Attorney General				
8000 General Fund	(4,027)	(4,027)	0	0.00%
3400 Other Funds Ltd	4,027	4,027	0	0.00%
All Funds	-	-	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(18,596)	(18,596)	0	0.00%
3400 Other Funds Ltd	18,596	18,596	0	0.00%
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(219,291)	(219,291)	0	0.00%
3400 Other Funds Ltd	219,291	219,291	0	0.00%
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(305,548)	(305,548)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	305,548	305,548	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(20,243,394)	(20,243,394)	0	0.00%
TOTAL ENDING BALANCE	**($20,243,394)**	**($20,243,394)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(195)	-	195	100.00%
REVENUE CATEGORIES				
8000 General Fund	(195)	-	195	100.00%
TOTAL REVENUE CATEGORIES	**($195)**	**-**	**$195**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(195)	-	195	100.00%
TOTAL AVAILABLE REVENUES	**($195)**	**-**	**$195**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(195)	-	195	100.00%
3400 Other Funds Ltd	(109,120)	-	109,120	100.00%
6400 Federal Funds Ltd	(157)	-	157	100.00%
All Funds	(109,472)	-	109,472	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(195)	-	195	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(109,120)	-	109,120	100.00%
6400 Federal Funds Ltd	(157)	-	157	100.00%
TOTAL SERVICES & SUPPLIES	**($109,472)**	**-**	**$109,472**	**100.00%**
EXPENDITURES				
8000 General Fund	(195)	-	195	100.00%
3400 Other Funds Ltd	(109,120)	-	109,120	100.00%
6400 Federal Funds Ltd	(157)	-	157	100.00%
TOTAL EXPENDITURES	**($109,472)**	**-**	**$109,472**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	109,120	-	(109,120)	(100.00%)
6400 Federal Funds Ltd	157	-	(157)	(100.00%)
TOTAL ENDING BALANCE	**$109,277**	**-**	**($109,277)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(188,731)	(188,731)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(188,731)	(188,731)	0	0.00%
TOTAL AVAILABLE REVENUES	**($188,731)**	**($188,731)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(188,731)	(188,731)	0	0.00%
TOTAL ENDING BALANCE	**($188,731)**	**($188,731)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(847,245)	(847,245)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(847,245)	(847,245)	0	0.00%
TOTAL AVAILABLE REVENUES	**($847,245)**	**($847,245)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	2,467,686	2,246,410	(221,276)	(8.97%)
SALARIES & WAGES				
3400 Other Funds Ltd	2,467,686	2,246,410	(221,276)	(8.97%)
TOTAL SALARIES & WAGES	**$2,467,686**	**$2,246,410**	**($221,276)**	**(8.97%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	970	874	(96)	(9.90%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	442,210	402,557	(39,653)	(8.97%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	188,781	171,853	(16,928)	(8.97%)
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	9,869	8,984	(885)	(8.97%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	848	764	(84)	(9.91%)
3260 Mass Transit Tax				
3400 Other Funds Ltd	14,804	13,478	(1,326)	(8.96%)
3270 Flexible Benefits				
3400 Other Funds Ltd	732,600	660,000	(72,600)	(9.91%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,390,082	1,258,510	(131,572)	(9.47%)
TOTAL OTHER PAYROLL EXPENSES	**$1,390,082**	**$1,258,510**	**($131,572)**	**(9.47%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	1,382	1,382	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	1,382	1,382	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$1,382**	**$1,382**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
3400 Other Funds Ltd	3,857,768	3,506,302	(351,466)	(9.11%)
TOTAL PERSONAL SERVICES	**$3,857,768**	**$3,506,302**	**($351,466)**	**(9.11%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	31,500	29,775	(1,725)	(5.48%)
4150 Employee Training				
3400 Other Funds Ltd	27,075	25,650	(1,425)	(5.26%)
4175 Office Expenses				
3400 Other Funds Ltd	56,700	53,595	(3,105)	(5.48%)
4200 Telecommunications				
3400 Other Funds Ltd	18,900	17,865	(1,035)	(5.48%)
4250 Data Processing				
3400 Other Funds Ltd	23,100	21,835	(1,265)	(5.48%)
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	4,085	3,870	(215)	(5.26%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	93,100	70,635	(22,465)	(24.13%)
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	81,700	77,400	(4,300)	(5.26%)
4715 IT Expendable Property				
3400 Other Funds Ltd	47,500	45,000	(2,500)	(5.26%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	383,660	345,625	(38,035)	(9.91%)
TOTAL SERVICES & SUPPLIES	**$383,660**	**$345,625**	**($38,035)**	**(9.91%)**
EXPENDITURES				
3400 Other Funds Ltd	4,241,428	3,851,927	(389,501)	(9.18%)
TOTAL EXPENDITURES	**$4,241,428**	**$3,851,927**	**($389,501)**	**(9.18%)**
ENDING BALANCE				
3400 Other Funds Ltd	(5,088,673)	(4,699,172)	389,501	7.65%
TOTAL ENDING BALANCE	**($5,088,673)**	**($4,699,172)**	**$389,501**	**7.65%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	20	18	(2)	(10.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	18.56	16.72	(1.84)	(9.91%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	150,000	-	(150,000)	(100.00%)
REVENUE CATEGORIES				
3400 Other Funds Ltd	150,000	-	(150,000)	(100.00%)
TOTAL REVENUE CATEGORIES	**$150,000**	**-**	**($150,000)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	150,000	-	(150,000)	(100.00%)
TOTAL AVAILABLE REVENUES	**$150,000**	**-**	**($150,000)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	150,000	-	(150,000)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	150,000	-	(150,000)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$150,000**	**-**	**($150,000)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	150,000	-	(150,000)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$150,000**	**-**	**($150,000)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	404,113	-	(404,113)	(100.00%)
REVENUE CATEGORIES				
3400 Other Funds Ltd	404,113	-	(404,113)	(100.00%)
TOTAL REVENUE CATEGORIES	**$404,113**	**-**	**($404,113)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	404,113	-	(404,113)	(100.00%)
TOTAL AVAILABLE REVENUES	**$404,113**	**-**	**($404,113)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	100,210	-	(100,210)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	100,210	-	(100,210)	(100.00%)
TOTAL SALARIES & WAGES	**$100,210**	**-**	**($100,210)**	**(100.00%)**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	48	-	(48)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	17,958	-	(17,958)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	7,666	-	(7,666)	(100.00%)
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	401	-	(401)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	42	-	(42)	(100.00%)
3260 Mass Transit Tax				
3400 Other Funds Ltd	601	-	(601)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	36,300	-	(36,300)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	63,016	-	(63,016)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$63,016**	**-**	**($63,016)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	163,226	-	(163,226)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**$163,226**	**-**	**($163,226)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,628	-	(1,628)	(100.00%)
4150 Employee Training				
3400 Other Funds Ltd	1,407	-	(1,407)	(100.00%)
4175 Office Expenses				
3400 Other Funds Ltd	2,904	-	(2,904)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	990	-	(990)	(100.00%)
4250 Data Processing				
3400 Other Funds Ltd	1,144	-	(1,144)	(100.00%)
4325 Attorney General				
3400 Other Funds Ltd	225,000	-	(225,000)	(100.00%)
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	208	-	(208)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	4,897	-	(4,897)	(100.00%)
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	521	-	(521)	(100.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	2,188	-	(2,188)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	240,887	-	(240,887)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$240,887**	**-**	**($240,887)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	404,113	-	(404,113)	(100.00%)
TOTAL EXPENDITURES	**$404,113**	**-**	**($404,113)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.92	-	(0.92)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	18,000,000	-	(18,000,000)	(100.00%)
BOND SALES				
0565 Lottery Bonds				
3400 Other Funds Ltd	100,000,000	-	(100,000,000)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	18,000,000	-	(18,000,000)	(100.00%)
3400 Other Funds Ltd	100,000,000	-	(100,000,000)	(100.00%)
TOTAL REVENUE CATEGORIES	**$118,000,000**	**-**	**($118,000,000)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	18,000,000	-	(18,000,000)	(100.00%)
3400 Other Funds Ltd	100,000,000	-	(100,000,000)	(100.00%)
TOTAL AVAILABLE REVENUES	**$118,000,000**	**-**	**($118,000,000)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	300,000	-	(300,000)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SERVICES & SUPPLIES				
3400 Other Funds Ltd	300,000	-	(300,000)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$300,000**	**-**	**($300,000)**	**(100.00%)**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	18,000,000	-	(18,000,000)	(100.00%)
3400 Other Funds Ltd	118,000,000	-	(118,000,000)	(100.00%)
All Funds	136,000,000	-	(136,000,000)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	18,000,000	-	(18,000,000)	(100.00%)
3400 Other Funds Ltd	118,000,000	-	(118,000,000)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$136,000,000**	**-**	**($136,000,000)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	18,000,000	-	(18,000,000)	(100.00%)
3400 Other Funds Ltd	118,300,000	-	(118,300,000)	(100.00%)
TOTAL EXPENDITURES	**$136,300,000**	**-**	**($136,300,000)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(18,300,000)	-	18,300,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	($18,300,000)	-	$18,300,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
TOTAL REVENUE CATEGORIES	**$5,000,000**	**-**	**($5,000,000)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
TOTAL AVAILABLE REVENUES	**$5,000,000**	**-**	**($5,000,000)**	**(100.00%)**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
SPECIAL PAYMENTS				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
TOTAL SPECIAL PAYMENTS	**$5,000,000**	**-**	**($5,000,000)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$5,000,000**	**-**	**($5,000,000)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	9,700,000	9,700,000	100.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	-	9,700,000	9,700,000	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	9,700,000	9,700,000	100.00%
TOTAL TRANSFERS IN	**-**	**$9,700,000**	**$9,700,000**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	9,700,000	9,700,000	100.00%
3400 Other Funds Ltd	-	9,700,000	9,700,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$19,400,000**	**$19,400,000**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	9,700,000	9,700,000	100.00%
3400 Other Funds Ltd	-	9,700,000	9,700,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$19,400,000**	**$19,400,000**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	3,466,079	3,466,079	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	3,466,079	3,466,079	100.00%
TOTAL SALARIES & WAGES	**-**	**$3,466,079**	**$3,466,079**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	1,160	1,160	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	621,121	621,121	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	262,052	262,052	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	13,548	13,548	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	1,004	1,004	100.00%
3260 Mass Transit Tax				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	20,797	20,797	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	871,200	871,200	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	1,790,882	1,790,882	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,790,882**	**$1,790,882**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	25,906	25,906	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	25,906	25,906	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$25,906**	**$25,906**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	5,282,867	5,282,867	100.00%
TOTAL PERSONAL SERVICES	**-**	**$5,282,867**	**$5,282,867**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	39,600	39,600	100.00%
4150 Employee Training				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	37,050	37,050	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	71,280	71,280	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	23,760	23,760	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	29,040	29,040	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	-	5,590	5,590	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	127,400	127,400	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	111,800	111,800	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	65,000	65,000	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	510,520	510,520	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$510,520**	**$510,520**	**100.00%**
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	-	9,700,000	9,700,000	100.00%
6080 Loans Made - Other				
3400 Other Funds Ltd	-	9,700,000	9,700,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	9,700,000	9,700,000	100.00%
3400 Other Funds Ltd	-	9,700,000	9,700,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$19,400,000**	**$19,400,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	9,700,000	9,700,000	100.00%
3400 Other Funds Ltd	-	15,493,387	15,493,387	100.00%
TOTAL EXPENDITURES	**-**	**$25,193,387**	**$25,193,387**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(5,793,387)	(5,793,387)	100.00%
TOTAL ENDING BALANCE	**-**	**($5,793,387)**	**($5,793,387)**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	26	26	100.00%
AUTHORIZED FTE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	-	22.05	22.05	100.00%
8280 FTE Reconciliation	-	(0.05)	(0.05)	100.00%
TOTAL AUTHORIZED FTE	**-**	**22.00**	**22.00**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	(266,244)	(266,244)	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	(266,244)	(266,244)	100.00%
TOTAL SALARIES & WAGES	**-**	**($266,244)**	**($266,244)**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	(96)	(96)	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	(47,710)	(47,710)	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	(20,368)	(20,368)	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	(1,064)	(1,064)	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	(84)	(84)	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	(1,597)	(1,597)	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	(72,600)	(72,600)	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	(143,519)	(143,519)	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**($143,519)**	**($143,519)**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(409,763)	(409,763)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($409,763)**	**($409,763)**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	(3,300)	(3,300)	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	(2,850)	(2,850)	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	(5,940)	(5,940)	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	(1,980)	(1,980)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	-	(2,420)	(2,420)	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	-	(430)	(430)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(9,800)	(9,800)	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	(8,600)	(8,600)	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	(5,000)	(5,000)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(40,320)	(40,320)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($40,320)**	**($40,320)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(450,083)	(450,083)	100.00%
TOTAL EXPENDITURES	**-**	**($450,083)**	**($450,083)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	450,083	450,083	100.00%
TOTAL ENDING BALANCE	**-**	**$450,083**	**$450,083**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	(2)	(2)	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	(1.84)	(1.84)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(1,233)	(1,233)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(15)	(15)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(1,233)	(1,233)	100.00%
6400 Federal Funds Ltd	-	(15)	(15)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($1,248)**	**($1,248)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(1,233)	(1,233)	100.00%
6400 Federal Funds Ltd	-	(15)	(15)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($1,248)**	**($1,248)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	-	(1,233)	(1,233)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(143,508)	(143,508)	100.00%
6400 Federal Funds Ltd	-	(15)	(15)	100.00%
All Funds	-	(144,756)	(144,756)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(1,233)	(1,233)	100.00%
3400 Other Funds Ltd	-	(143,508)	(143,508)	100.00%
6400 Federal Funds Ltd	-	(15)	(15)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($144,756)**	**($144,756)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(1,233)	(1,233)	100.00%
3400 Other Funds Ltd	-	(143,508)	(143,508)	100.00%
6400 Federal Funds Ltd	-	(15)	(15)	100.00%
TOTAL EXPENDITURES	**-**	**($144,756)**	**($144,756)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	143,508	143,508	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$143,508**	**$143,508**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0565 Lottery Bonds				
3400 Other Funds Ltd	-	50,000,000	50,000,000	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	50,000,000	50,000,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$50,000,000**	**$50,000,000**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	50,000,000	50,000,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$50,000,000**	**$50,000,000**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	-	50,000,000	50,000,000	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	50,000,000	50,000,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$50,000,000**	**$50,000,000**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	50,000,000	50,000,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**-**	**$50,000,000**	**$50,000,000**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	50,657,250	50,657,250	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	50,657,250	50,657,250	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$50,657,250**	**$50,657,250**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	50,657,250	50,657,250	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$50,657,250**	**$50,657,250**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	374,721	374,721	100.00%
SALARIES & WAGES				
8000 General Fund	-	374,721	374,721	100.00%
TOTAL SALARIES & WAGES	**-**	**$374,721**	**$374,721**	**100.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	131	131	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	67,150	67,150	100.00%
3230 Social Security Taxes				
8000 General Fund	-	28,666	28,666	100.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	-	1,498	1,498	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	114	114	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	2,248	2,248	100.00%
3270 Flexible Benefits				
8000 General Fund	-	99,000	99,000	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	198,807	198,807	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$198,807**	**$198,807**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	(828)	(828)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(828)	(828)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($828)**	**($828)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	572,700	572,700	100.00%
TOTAL PERSONAL SERVICES	**-**	**$572,700**	**$572,700**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	4,500	4,500	100.00%
4150 Employee Training				
8000 General Fund	-	4,275	4,275	100.00%
4175 Office Expenses				
8000 General Fund	-	8,100	8,100	100.00%
4200 Telecommunications				
8000 General Fund	-	2,700	2,700	100.00%
4250 Data Processing				
8000 General Fund	-	3,300	3,300	100.00%
4325 Attorney General				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	25,000	25,000	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	645	645	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	15,630	15,630	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	12,900	12,900	100.00%
4715 IT Expendable Property				
8000 General Fund	-	7,500	7,500	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	84,550	84,550	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$84,550**	**$84,550**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	50,000,000	50,000,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	50,000,000	50,000,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$50,000,000**	**$50,000,000**	**100.00%**

EXPENDITURES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	50,657,250	50,657,250	100.00%
TOTAL EXPENDITURES	**-**	**$50,657,250**	**$50,657,250**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	3	3	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	2.51	2.51	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(12,846)	(12,846)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(62,118)	(62,118)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(12,846)	(12,846)	0	0.00%
6400 Federal Funds Ltd	(62,118)	(62,118)	0	0.00%
TOTAL REVENUE CATEGORIES	**($74,964)**	**($74,964)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(12,846)	(12,846)	0	0.00%
6400 Federal Funds Ltd	(62,118)	(62,118)	0	0.00%
TOTAL AVAILABLE REVENUES	**($74,964)**	**($74,964)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(1,222)	(1,222)	0	0.00%
3400 Other Funds Ltd	19,271	19,271	0	0.00%
6400 Federal Funds Ltd	(45,497)	(45,497)	0	0.00%
All Funds	(27,448)	(27,448)	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	165	165	0	0.00%
3400 Other Funds Ltd	3,007	3,007	0	0.00%
All Funds	3,172	3,172	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(1,057)	(1,057)	0	0.00%
3400 Other Funds Ltd	22,278	22,278	0	0.00%
6400 Federal Funds Ltd	(45,497)	(45,497)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($24,276)**	**($24,276)**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(11,789)	(11,789)	0	0.00%
3400 Other Funds Ltd	(20,129)	(20,129)	0	0.00%
6400 Federal Funds Ltd	(16,621)	(16,621)	0	0.00%
All Funds	(48,539)	(48,539)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(11,789)	(11,789)	0	0.00%
3400 Other Funds Ltd	(20,129)	(20,129)	0	0.00%
6400 Federal Funds Ltd	(16,621)	(16,621)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($48,539)**	**($48,539)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(12,846)	(12,846)	0	0.00%
3400 Other Funds Ltd	2,149	2,149	0	0.00%
6400 Federal Funds Ltd	(62,118)	(62,118)	0	0.00%
TOTAL PERSONAL SERVICES	**($72,815)**	**($72,815)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(12,846)	(12,846)	0	0.00%
3400 Other Funds Ltd	2,149	2,149	0	0.00%
6400 Federal Funds Ltd	(62,118)	(62,118)	0	0.00%
TOTAL EXPENDITURES	**($72,815)**	**($72,815)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(2,149)	(2,149)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	($2,149)	($2,149)	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(90,395,952)	(90,395,952)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(50,367,033)	(50,367,033)	0	0.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	(17,000,000)	(17,000,000)	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	(17,000,000)	(17,000,000)	0	0.00%
TOTAL TRANSFERS IN	**($17,000,000)**	**($17,000,000)**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	(90,395,952)	(90,395,952)	0	0.00%
3400 Other Funds Ltd	(17,000,000)	(17,000,000)	0	0.00%
6400 Federal Funds Ltd	(50,367,033)	(50,367,033)	0	0.00%
TOTAL REVENUE CATEGORIES	**($157,762,985)**	**($157,762,985)**	**$0**	**0.00%**
AVAILABLE REVENUES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(90,395,952)	(90,395,952)	0	0.00%
3400 Other Funds Ltd	(17,000,000)	(17,000,000)	0	0.00%
6400 Federal Funds Ltd	(50,367,033)	(50,367,033)	0	0.00%
TOTAL AVAILABLE REVENUES	**($157,762,985)**	**($157,762,985)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(4,471)	(4,471)	0	0.00%
6400 Federal Funds Ltd	(24,200)	(24,200)	0	0.00%
All Funds	(28,671)	(28,671)	0	0.00%
4150 Employee Training				
8000 General Fund	(5,400)	(5,400)	0	0.00%
6400 Federal Funds Ltd	(31,050)	(31,050)	0	0.00%
All Funds	(36,450)	(36,450)	0	0.00%
4175 Office Expenses				
8000 General Fund	(7,995)	(7,995)	0	0.00%
6400 Federal Funds Ltd	(47,420)	(47,420)	0	0.00%
All Funds	(55,415)	(55,415)	0	0.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(2,700)	(2,700)	0	0.00%
6400 Federal Funds Ltd	(10,352)	(10,352)	0	0.00%
All Funds	(13,052)	(13,052)	0	0.00%
4250 Data Processing				
8000 General Fund	(3,156)	(3,156)	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(5,000)	(5,000)	0	0.00%
4300 Professional Services				
8000 General Fund	(281,000)	(281,000)	0	0.00%
6400 Federal Funds Ltd	(4,500,000)	(4,500,000)	0	0.00%
All Funds	(4,781,000)	(4,781,000)	0	0.00%
4315 IT Professional Services				
8000 General Fund	(4,000)	(4,000)	0	0.00%
4325 Attorney General				
8000 General Fund	(86,025)	(86,025)	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(600)	(600)	0	0.00%
6400 Federal Funds Ltd	(4,600)	(4,600)	0	0.00%
All Funds	(5,200)	(5,200)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
8000 General Fund	(308,385)	(308,385)	0	0.00%
6400 Federal Funds Ltd	(269,131)	(269,131)	0	0.00%
All Funds	(577,516)	(577,516)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(6,300)	(6,300)	0	0.00%
6400 Federal Funds Ltd	(48,300)	(48,300)	0	0.00%
All Funds	(54,600)	(54,600)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(715,032)	(715,032)	0	0.00%
6400 Federal Funds Ltd	(4,935,053)	(4,935,053)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($5,650,085)**	**($5,650,085)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				
8000 General Fund	(29,837,417)	(29,837,417)	0	0.00%
6400 Federal Funds Ltd	(1,412,200)	(1,412,200)	0	0.00%
All Funds	(31,249,617)	(31,249,617)	0	0.00%
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	(17,000,000)	(17,000,000)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6080 Loans Made - Other				
3400 Other Funds Ltd	(6,200,000)	(6,200,000)	0	0.00%
6085 Other Special Payments				
8000 General Fund	(42,843,503)	(42,843,503)	0	0.00%
6400 Federal Funds Ltd	(44,019,780)	(44,019,780)	0	0.00%
All Funds	(86,863,283)	(86,863,283)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(89,680,920)	(89,680,920)	0	0.00%
3400 Other Funds Ltd	(6,200,000)	(6,200,000)	0	0.00%
6400 Federal Funds Ltd	(45,431,980)	(45,431,980)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($141,312,900)**	**($141,312,900)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(90,395,952)	(90,395,952)	0	0.00%
3400 Other Funds Ltd	(6,200,000)	(6,200,000)	0	0.00%
6400 Federal Funds Ltd	(50,367,033)	(50,367,033)	0	0.00%
TOTAL EXPENDITURES	**($146,962,985)**	**($146,962,985)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(10,800,000)	(10,800,000)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($10,800,000)**	**($10,800,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	76,173	76,173	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	998,488	998,488	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	76,173	76,173	0	0.00%
6400 Federal Funds Ltd	998,488	998,488	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,074,661**	**$1,074,661**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	76,173	76,173	0	0.00%
6400 Federal Funds Ltd	998,488	998,488	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,074,661**	**$1,074,661**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	669	669	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,172	1,172	0	0.00%
6400 Federal Funds Ltd	382	382	0	0.00%
All Funds	2,223	2,223	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	623	623	0	0.00%
4150 Employee Training				
8000 General Fund	454	454	0	0.00%
3400 Other Funds Ltd	1,084	1,084	0	0.00%
All Funds	1,538	1,538	0	0.00%
4175 Office Expenses				
8000 General Fund	1,106	1,106	0	0.00%
3400 Other Funds Ltd	1,963	1,963	0	0.00%
6400 Federal Funds Ltd	546	546	0	0.00%
All Funds	3,615	3,615	0	0.00%
4200 Telecommunications				
8000 General Fund	317	317	0	0.00%
3400 Other Funds Ltd	768	768	0	0.00%
6400 Federal Funds Ltd	421	421	0	0.00%
All Funds	1,506	1,506	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
8000 General Fund	372	372	0	0.00%
3400 Other Funds Ltd	577	577	0	0.00%
6400 Federal Funds Ltd	1,002	1,002	0	0.00%
All Funds	1,951	1,951	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	143	143	0	0.00%
4300 Professional Services				
8000 General Fund	5,280	5,280	0	0.00%
3400 Other Funds Ltd	20,937	20,937	0	0.00%
6400 Federal Funds Ltd	211,200	211,200	0	0.00%
All Funds	237,417	237,417	0	0.00%
4315 IT Professional Services				
8000 General Fund	176	176	0	0.00%
3400 Other Funds Ltd	87	87	0	0.00%
All Funds	263	263	0	0.00%
4325 Attorney General				
8000 General Fund	1,767	1,767	0	0.00%
3400 Other Funds Ltd	4,957	4,957	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	6,724	6,724	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	67	67	0	0.00%
3400 Other Funds Ltd	64	64	0	0.00%
All Funds	131	131	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	72	72	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	4,546	4,546	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	25	25	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	12,969	12,969	0	0.00%
3400 Other Funds Ltd	8,357	8,357	0	0.00%
6400 Federal Funds Ltd	4,540	4,540	0	0.00%
All Funds	25,866	25,866	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	188	188	0	0.00%
4715 IT Expendable Property				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	706	706	0	0.00%
3400 Other Funds Ltd	1,484	1,484	0	0.00%
All Funds	2,190	2,190	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	23,883	23,883	0	0.00%
3400 Other Funds Ltd	47,047	47,047	0	0.00%
6400 Federal Funds Ltd	218,091	218,091	0	0.00%
TOTAL SERVICES & SUPPLIES	**$289,021**	**$289,021**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
6400 Federal Funds Ltd	31,818	31,818	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	11,251	11,251	0	0.00%
6050 Dist to Non-Profit Organizations				
8000 General Fund	52,290	52,290	0	0.00%
3400 Other Funds Ltd	499,711	499,711	0	0.00%
All Funds	552,001	552,001	0	0.00%
6080 Loans Made - Other				
3400 Other Funds Ltd	243,600	243,600	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6085 Other Special Payments				
3400 Other Funds Ltd	29,622	29,622	0	0.00%
6400 Federal Funds Ltd	748,579	748,579	0	0.00%
All Funds	778,201	778,201	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	52,290	52,290	0	0.00%
3400 Other Funds Ltd	784,184	784,184	0	0.00%
6400 Federal Funds Ltd	780,397	780,397	0	0.00%
TOTAL SPECIAL PAYMENTS	**$1,616,871**	**$1,616,871**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	76,173	76,173	0	0.00%
3400 Other Funds Ltd	831,231	831,231	0	0.00%
6400 Federal Funds Ltd	998,488	998,488	0	0.00%
TOTAL EXPENDITURES	**$1,905,892**	**$1,905,892**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(831,231)	(831,231)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($831,231)**	**($831,231)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	(3,672,761)	(3,672,761)	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	(3,672,761)	(3,672,761)	0	0.00%
TOTAL TRANSFERS IN	**($3,672,761)**	**($3,672,761)**	**$0**	**0.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	(3,672,761)	(3,672,761)	0	0.00%
TOTAL REVENUE CATEGORIES	**($3,672,761)**	**($3,672,761)**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(3,672,761)	(3,672,761)	0	0.00%
TOTAL AVAILABLE REVENUES	**($3,672,761)**	**($3,672,761)**	**$0**	**0.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	5,000,000	-	(5,000,000)	(100.00%)
SPECIAL PAYMENTS				
3400 Other Funds Ltd	5,000,000	-	(5,000,000)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**$5,000,000**	**-**	**($5,000,000)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	5,000,000	-	(5,000,000)	(100.00%)
TOTAL EXPENDITURES	**$5,000,000**	**-**	**($5,000,000)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	(8,672,761)	(3,672,761)	5,000,000	57.65%
TOTAL ENDING BALANCE	**($8,672,761)**	**($3,672,761)**	**$5,000,000**	**57.65%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(544)	-	544	100.00%
REVENUE CATEGORIES				
8000 General Fund	(544)	-	544	100.00%
TOTAL REVENUE CATEGORIES	**($544)**	**-**	**$544**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(544)	-	544	100.00%
TOTAL AVAILABLE REVENUES	**($544)**	**-**	**$544**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	(544)	-	544	100.00%
3400 Other Funds Ltd	(1,525)	-	1,525	100.00%
All Funds	(2,069)	-	2,069	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(544)	-	544	100.00%
3400 Other Funds Ltd	(1,525)	-	1,525	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($2,069)**	**-**	**$2,069**	**100.00%**
EXPENDITURES				
8000 General Fund	(544)	-	544	100.00%
3400 Other Funds Ltd	(1,525)	-	1,525	100.00%
TOTAL EXPENDITURES	**($2,069)**	**-**	**$2,069**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	1,525	-	(1,525)	(100.00%)
TOTAL ENDING BALANCE	**$1,525**	**-**	**($1,525)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(33,709)	(33,709)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(33,709)	(33,709)	0	0.00%
TOTAL AVAILABLE REVENUES	**($33,709)**	**($33,709)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(33,709)	(33,709)	0	0.00%
TOTAL ENDING BALANCE	**($33,709)**	**($33,709)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	589,234	234,953	(354,281)	(60.13%)
REVENUE CATEGORIES				
6400 Federal Funds Ltd	589,234	234,953	(354,281)	(60.13%)
TOTAL REVENUE CATEGORIES	**$589,234**	**$234,953**	**($354,281)**	**(60.13%)**
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(151,321)	(151,321)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(151,321)	(151,321)	0	0.00%
6400 Federal Funds Ltd	589,234	234,953	(354,281)	(60.13%)
TOTAL AVAILABLE REVENUES	**$437,913**	**$83,632**	**($354,281)**	**(80.90%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	360,824	175,848	(184,976)	(51.26%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	371,736	138,504	(233,232)	(62.74%)
All Funds	732,560	314,352	(418,208)	(57.09%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	101	53	(48)	(47.52%)
6400 Federal Funds Ltd	106	53	(53)	(50.00%)
All Funds	207	106	(101)	(48.79%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	64,660	31,512	(33,148)	(51.27%)
6400 Federal Funds Ltd	66,615	24,820	(41,795)	(62.74%)
All Funds	131,275	56,332	(74,943)	(57.09%)
3230 Social Security Taxes				
3400 Other Funds Ltd	27,603	13,452	(14,151)	(51.27%)
6400 Federal Funds Ltd	28,438	10,596	(17,842)	(62.74%)
All Funds	56,041	24,048	(31,993)	(57.09%)
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	1,443	703	(740)	(51.28%)
6400 Federal Funds Ltd	1,487	554	(933)	(62.74%)
All Funds	2,930	1,257	(1,673)	(57.10%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	88	46	(42)	(47.73%)
6400 Federal Funds Ltd	92	46	(46)	(50.00%)
All Funds	180	92	(88)	(48.89%)
3260 Mass Transit Tax				
3400 Other Funds Ltd	2,165	1,055	(1,110)	(51.27%)
3270 Flexible Benefits				
3400 Other Funds Ltd	75,900	39,600	(36,300)	(47.83%)
6400 Federal Funds Ltd	79,200	39,600	(39,600)	(50.00%)
All Funds	155,100	79,200	(75,900)	(48.94%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	171,960	86,421	(85,539)	(49.74%)
6400 Federal Funds Ltd	175,938	75,669	(100,269)	(56.99%)
TOTAL OTHER PAYROLL EXPENSES	**$347,898**	**$162,090**	**($185,808)**	**(53.41%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	1	1	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	1	1	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$1**	**$1**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	532,784	262,270	(270,514)	(50.77%)
6400 Federal Funds Ltd	547,674	214,173	(333,501)	(60.89%)
TOTAL PERSONAL SERVICES	**$1,080,458**	**$476,443**	**($604,015)**	**(55.90%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	3,450	1,800	(1,650)	(47.83%)
6400 Federal Funds Ltd	3,600	1,800	(1,800)	(50.00%)
All Funds	7,050	3,600	(3,450)	(48.94%)
4150 Employee Training				
3400 Other Funds Ltd	2,850	1,425	(1,425)	(50.00%)
6400 Federal Funds Ltd	2,850	1,425	(1,425)	(50.00%)
All Funds	5,700	2,850	(2,850)	(50.00%)
4175 Office Expenses				
3400 Other Funds Ltd	6,210	3,240	(2,970)	(47.83%)
6400 Federal Funds Ltd	6,480	3,240	(3,240)	(50.00%)
All Funds	12,690	6,480	(6,210)	(48.94%)
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,070	1,080	(990)	(47.83%)
6400 Federal Funds Ltd	2,160	1,080	(1,080)	(50.00%)
All Funds	4,230	2,160	(2,070)	(48.94%)
4250 Data Processing				
3400 Other Funds Ltd	2,530	1,320	(1,210)	(47.83%)
6400 Federal Funds Ltd	2,640	1,320	(1,320)	(50.00%)
All Funds	5,170	2,640	(2,530)	(48.94%)
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	430	215	(215)	(50.00%)
6400 Federal Funds Ltd	430	215	(215)	(50.00%)
All Funds	860	430	(430)	(50.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	9,800	4,900	(4,900)	(50.00%)
6400 Federal Funds Ltd	9,800	4,900	(4,900)	(50.00%)
All Funds	19,600	9,800	(9,800)	(50.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	8,600	4,300	(4,300)	(50.00%)
6400 Federal Funds Ltd	8,600	4,300	(4,300)	(50.00%)
All Funds	17,200	8,600	(8,600)	(50.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	5,000	2,500	(2,500)	(50.00%)
6400 Federal Funds Ltd	5,000	2,500	(2,500)	(50.00%)
All Funds	10,000	5,000	(5,000)	(50.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	40,940	20,780	(20,160)	(49.24%)
6400 Federal Funds Ltd	41,560	20,780	(20,780)	(50.00%)
TOTAL SERVICES & SUPPLIES	**$82,500**	**$41,560**	**($40,940)**	**(49.62%)**
EXPENDITURES				
3400 Other Funds Ltd	573,724	283,050	(290,674)	(50.66%)
6400 Federal Funds Ltd	589,234	234,953	(354,281)	(60.13%)
TOTAL EXPENDITURES	**$1,162,958**	**$518,003**	**($644,955)**	**(55.46%)**
ENDING BALANCE				
3400 Other Funds Ltd	(725,045)	(434,371)	290,674	40.09%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($725,045)**	**($434,371)**	**$290,674**	**40.09%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	2	(2)	(50.00%)
AUTHORIZED FTE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	3.92	2.00	(1.92)	(48.98%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	4,000,000	2,500,000	(1,500,000)	(37.50%)
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	4,000,000	2,500,000	(1,500,000)	(37.50%)
TRANSFERS IN				
3400 Other Funds Ltd	4,000,000	2,500,000	(1,500,000)	(37.50%)
TOTAL TRANSFERS IN	**$4,000,000**	**$2,500,000**	**($1,500,000)**	**(37.50%)**
REVENUE CATEGORIES				
8000 General Fund	4,000,000	2,500,000	(1,500,000)	(37.50%)
3400 Other Funds Ltd	4,000,000	2,500,000	(1,500,000)	(37.50%)
TOTAL REVENUE CATEGORIES	**$8,000,000**	**$5,000,000**	**($3,000,000)**	**(37.50%)**
AVAILABLE REVENUES				
8000 General Fund	4,000,000	2,500,000	(1,500,000)	(37.50%)
3400 Other Funds Ltd	4,000,000	2,500,000	(1,500,000)	(37.50%)
TOTAL AVAILABLE REVENUES	**$8,000,000**	**$5,000,000**	**($3,000,000)**	**(37.50%)**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	4,000,000	2,500,000	(1,500,000)	(37.50%)
6085 Other Special Payments				
3400 Other Funds Ltd	4,000,000	2,500,000	(1,500,000)	(37.50%)
SPECIAL PAYMENTS				
8000 General Fund	4,000,000	2,500,000	(1,500,000)	(37.50%)
3400 Other Funds Ltd	4,000,000	2,500,000	(1,500,000)	(37.50%)
TOTAL SPECIAL PAYMENTS	**$8,000,000**	**$5,000,000**	**($3,000,000)**	**(37.50%)**
EXPENDITURES				
8000 General Fund	4,000,000	2,500,000	(1,500,000)	(37.50%)
3400 Other Funds Ltd	4,000,000	2,500,000	(1,500,000)	(37.50%)
TOTAL EXPENDITURES	**$8,000,000**	**$5,000,000**	**($3,000,000)**	**(37.50%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	5,000,000	-	(5,000,000)	(100.00%)
TRANSFERS IN				
3400 Other Funds Ltd	5,000,000	-	(5,000,000)	(100.00%)
TOTAL TRANSFERS IN	**$5,000,000**	**-**	**($5,000,000)**	**(100.00%)**
REVENUE CATEGORIES				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
3400 Other Funds Ltd	5,000,000	-	(5,000,000)	(100.00%)
TOTAL REVENUE CATEGORIES	**$10,000,000**	**-**	**($10,000,000)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
3400 Other Funds Ltd	5,000,000	-	(5,000,000)	(100.00%)
TOTAL AVAILABLE REVENUES	**$10,000,000**	**-**	**($10,000,000)**	**(100.00%)**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
6085 Other Special Payments				
3400 Other Funds Ltd	45,000,000	40,000,000	(5,000,000)	(11.11%)
SPECIAL PAYMENTS				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
3400 Other Funds Ltd	45,000,000	40,000,000	(5,000,000)	(11.11%)
TOTAL SPECIAL PAYMENTS	**$50,000,000**	**$40,000,000**	**($10,000,000)**	**(20.00%)**
EXPENDITURES				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
3400 Other Funds Ltd	45,000,000	40,000,000	(5,000,000)	(11.11%)
TOTAL EXPENDITURES	**$50,000,000**	**$40,000,000**	**($10,000,000)**	**(20.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(40,000,000)	(40,000,000)	0	0.00%
TOTAL ENDING BALANCE	**($40,000,000)**	**($40,000,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	13,600,000	10,000,000	(3,600,000)	(26.47%)
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	13,600,000	10,000,000	(3,600,000)	(26.47%)
TRANSFERS IN				
3400 Other Funds Ltd	13,600,000	10,000,000	(3,600,000)	(26.47%)
TOTAL TRANSFERS IN	**$13,600,000**	**$10,000,000**	**($3,600,000)**	**(26.47%)**
REVENUE CATEGORIES				
8000 General Fund	13,600,000	10,000,000	(3,600,000)	(26.47%)
3400 Other Funds Ltd	13,600,000	10,000,000	(3,600,000)	(26.47%)
TOTAL REVENUE CATEGORIES	**$27,200,000**	**$20,000,000**	**($7,200,000)**	**(26.47%)**
AVAILABLE REVENUES				
8000 General Fund	13,600,000	10,000,000	(3,600,000)	(26.47%)
3400 Other Funds Ltd	13,600,000	10,000,000	(3,600,000)	(26.47%)
TOTAL AVAILABLE REVENUES	**$27,200,000**	**$20,000,000**	**($7,200,000)**	**(26.47%)**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	13,600,000	10,000,000	(3,600,000)	(26.47%)
6080 Loans Made - Other				
3400 Other Funds Ltd	18,600,000	12,500,000	(6,100,000)	(32.80%)
SPECIAL PAYMENTS				
8000 General Fund	13,600,000	10,000,000	(3,600,000)	(26.47%)
3400 Other Funds Ltd	18,600,000	12,500,000	(6,100,000)	(32.80%)
TOTAL SPECIAL PAYMENTS	**$32,200,000**	**$22,500,000**	**($9,700,000)**	**(30.12%)**
EXPENDITURES				
8000 General Fund	13,600,000	10,000,000	(3,600,000)	(26.47%)
3400 Other Funds Ltd	18,600,000	12,500,000	(6,100,000)	(32.80%)
TOTAL EXPENDITURES	**$32,200,000**	**$22,500,000**	**($9,700,000)**	**(30.12%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(5,000,000)	(2,500,000)	2,500,000	50.00%
TOTAL ENDING BALANCE	**($5,000,000)**	**($2,500,000)**	**$2,500,000**	**50.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	44,095,264	44,095,264	100.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	-	44,095,264	44,095,264	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$44,095,264**	**$44,095,264**	**100.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	44,095,264	44,095,264	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$44,095,264**	**$44,095,264**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
6400 Federal Funds Ltd	-	345,936	345,936	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	-	159	159	100.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	61,991	61,991	100.00%
3230 Social Security Taxes				
6400 Federal Funds Ltd	-	26,465	26,465	100.00%
3241 Paid Family Medical Leave Insurance				
6400 Federal Funds Ltd	-	1,383	1,383	100.00%
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	-	138	138	100.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	-	118,800	118,800	100.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	-	208,936	208,936	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$208,936**	**$208,936**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
6400 Federal Funds Ltd	-	3	3	100.00%
P.S. BUDGET ADJUSTMENTS				
6400 Federal Funds Ltd	-	3	3	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$3**	**$3**	**100.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	-	554,875	554,875	100.00%
TOTAL PERSONAL SERVICES	**-**	**$554,875**	**$554,875**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	-	5,400	5,400	100.00%
4150 Employee Training				
6400 Federal Funds Ltd	-	4,275	4,275	100.00%
4175 Office Expenses				
6400 Federal Funds Ltd	-	9,720	9,720	100.00%
4200 Telecommunications				
6400 Federal Funds Ltd	-	3,240	3,240	100.00%
4250 Data Processing				
6400 Federal Funds Ltd	-	3,960	3,960	100.00%
4375 Employee Recruitment and Develop				
6400 Federal Funds Ltd	-	645	645	100.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	-	14,700	14,700	100.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	-	12,900	12,900	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
6400 Federal Funds Ltd	-	7,500	7,500	100.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	-	62,340	62,340	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$62,340**	**$62,340**	**100.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
6400 Federal Funds Ltd	-	43,478,049	43,478,049	100.00%
SPECIAL PAYMENTS				
6400 Federal Funds Ltd	-	43,478,049	43,478,049	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$43,478,049**	**$43,478,049**	**100.00%**
EXPENDITURES				
6400 Federal Funds Ltd	-	44,095,264	44,095,264	100.00%
TOTAL EXPENDITURES	**-**	**$44,095,264**	**$44,095,264**	**100.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	3	3	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	3.00	3.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(576)	(576)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(576)	(576)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($576)**	**($576)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(576)	(576)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($576)**	**($576)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	-	(576)	(576)	100.00%
3400 Other Funds Ltd	-	(2,003)	(2,003)	100.00%
All Funds	-	(2,579)	(2,579)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(576)	(576)	100.00%
3400 Other Funds Ltd	-	(2,003)	(2,003)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**-**	**($2,579)**	**($2,579)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(576)	(576)	100.00%
3400 Other Funds Ltd	-	(2,003)	(2,003)	100.00%
TOTAL EXPENDITURES	**-**	**($2,579)**	**($2,579)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	2,003	2,003	100.00%
TOTAL ENDING BALANCE	**-**	**$2,003**	**$2,003**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	5,216,349	5,216,349	100.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TRANSFERS IN				
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL TRANSFERS IN	**-**	**$5,000,000**	**$5,000,000**	**100.00%**
REVENUE CATEGORIES				
8000 General Fund	-	5,216,349	5,216,349	100.00%
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$10,216,349**	**$10,216,349**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	5,216,349	5,216,349	100.00%
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$10,216,349**	**$10,216,349**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	127,071	127,071	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	46	46	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	22,771	22,771	100.00%
3230 Social Security Taxes				
8000 General Fund	-	9,721	9,721	100.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	-	508	508	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	40	40	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	762	762	100.00%
3270 Flexible Benefits				
8000 General Fund	-	34,650	34,650	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
8000 General Fund	-	68,498	68,498	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$68,498**	**$68,498**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	195,569	195,569	100.00%
TOTAL PERSONAL SERVICES	**-**	**$195,569**	**$195,569**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	1,575	1,575	100.00%
4150 Employee Training				
8000 General Fund	-	1,425	1,425	100.00%
4175 Office Expenses				
8000 General Fund	-	2,835	2,835	100.00%
4200 Telecommunications				
8000 General Fund	-	945	945	100.00%
4250 Data Processing				
8000 General Fund	-	1,155	1,155	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	215	215	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
8000 General Fund	-	5,830	5,830	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	4,300	4,300	100.00%
4715 IT Expendable Property				
8000 General Fund	-	2,500	2,500	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	20,780	20,780	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$20,780**	**$20,780**	**100.00%**
SPECIAL PAYMENTS				
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	-	5,000,000	5,000,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	5,000,000	5,000,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$5,000,000**	**$5,000,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	5,216,349	5,216,349	100.00%
TOTAL EXPENDITURES	**-**	**$5,216,349**	**$5,216,349**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL ENDING BALANCE	**-**	**$5,000,000**	**$5,000,000**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	1	1	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	0.88	0.88	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	7,500,000	7,500,000	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	7,500,000	7,500,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$7,500,000**	**$7,500,000**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	7,500,000	7,500,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$7,500,000**	**$7,500,000**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	7,500,000	7,500,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	7,500,000	7,500,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$7,500,000**	**$7,500,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	7,500,000	7,500,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**-**	**$7,500,000**	**$7,500,000**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				
3400 Other Funds Ltd	(47,377)	(47,377)	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	(5,164)	(5,164)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(52,541)	(52,541)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($52,541)**	**($52,541)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(52,541)	(52,541)	0	0.00%
TOTAL EXPENDITURES	**($52,541)**	**($52,541)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	52,541	52,541	0	0.00%
TOTAL ENDING BALANCE	**$52,541**	**$52,541**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(1,938)	(1,938)	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(3,043)	(3,043)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(4,870)	(4,870)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(11,298)	(11,298)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(4,617)	(4,617)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(470)	(470)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(85,715)	(85,715)	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	(328)	(328)	0	0.00%
4325 Attorney General				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(114)	(114)	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(302)	(302)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(6,309)	(6,309)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(25,700)	(25,700)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(5,870)	(5,870)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(150,574)	(150,574)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($150,574)**	**($150,574)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(150,574)	(150,574)	0	0.00%
TOTAL EXPENDITURES	**($150,574)**	**($150,574)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	150,574	150,574	0	0.00%
TOTAL ENDING BALANCE	**$150,574**	**$150,574**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	865,847	865,847	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,075,934	3,075,934	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	865,847	865,847	0	0.00%
6400 Federal Funds Ltd	3,075,934	3,075,934	0	0.00%
TOTAL REVENUE CATEGORIES	**$3,941,781**	**$3,941,781**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	865,847	865,847	0	0.00%
6400 Federal Funds Ltd	3,075,934	3,075,934	0	0.00%
TOTAL AVAILABLE REVENUES	**$3,941,781**	**$3,941,781**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	509,784	509,784	0	0.00%
3400 Other Funds Ltd	367,944	367,944	0	0.00%
6400 Federal Funds Ltd	1,417,440	1,417,440	0	0.00%
All Funds	2,295,168	2,295,168	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	159	159	0	0.00%
3400 Other Funds Ltd	106	106	0	0.00%
6400 Federal Funds Ltd	424	424	0	0.00%
All Funds	689	689	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	91,353	91,353	0	0.00%
3400 Other Funds Ltd	65,936	65,936	0	0.00%
6400 Federal Funds Ltd	254,005	254,005	0	0.00%
All Funds	411,294	411,294	0	0.00%
3230 Social Security Taxes				
8000 General Fund	38,999	38,999	0	0.00%
3400 Other Funds Ltd	28,148	28,148	0	0.00%
6400 Federal Funds Ltd	108,436	108,436	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	175,583	175,583	0	0.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	2,039	2,039	0	0.00%
3400 Other Funds Ltd	1,471	1,471	0	0.00%
6400 Federal Funds Ltd	5,667	5,667	0	0.00%
All Funds	9,177	9,177	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	138	138	0	0.00%
3400 Other Funds Ltd	92	92	0	0.00%
6400 Federal Funds Ltd	368	368	0	0.00%
All Funds	598	598	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	3,058	3,058	0	0.00%
3400 Other Funds Ltd	2,207	2,207	0	0.00%
All Funds	5,265	5,265	0	0.00%
3270 Flexible Benefits				
8000 General Fund	118,800	118,800	0	0.00%
3400 Other Funds Ltd	79,200	79,200	0	0.00%
6400 Federal Funds Ltd	316,800	316,800	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	514,800	514,800	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	254,546	254,546	0	0.00%
3400 Other Funds Ltd	177,160	177,160	0	0.00%
6400 Federal Funds Ltd	685,700	685,700	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$1,117,406**	**$1,117,406**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	764,330	764,330	0	0.00%
3400 Other Funds Ltd	545,104	545,104	0	0.00%
6400 Federal Funds Ltd	2,103,140	2,103,140	0	0.00%
TOTAL PERSONAL SERVICES	**$3,412,574**	**$3,412,574**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	9,663	9,663	0	0.00%
6400 Federal Funds Ltd	14,171	14,171	0	0.00%
All Funds	23,834	23,834	0	0.00%
4150 Employee Training				
8000 General Fund	8,484	8,484	0	0.00%
6400 Federal Funds Ltd	11,254	11,254	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	19,738	19,738	0	0.00%
4175 Office Expenses				
8000 General Fund	17,301	17,301	0	0.00%
6400 Federal Funds Ltd	25,341	25,341	0	0.00%
All Funds	42,642	42,642	0	0.00%
4200 Telecommunications				
8000 General Fund	5,820	5,820	0	0.00%
6400 Federal Funds Ltd	8,586	8,586	0	0.00%
All Funds	14,406	14,406	0	0.00%
4250 Data Processing				
8000 General Fund	6,787	6,787	0	0.00%
6400 Federal Funds Ltd	10,003	10,003	0	0.00%
All Funds	16,790	16,790	0	0.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	816,000	816,000	0	0.00%
4325 Attorney General				
6400 Federal Funds Ltd	23,534	23,534	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	1,253	1,253	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,667	1,667	0	0.00%
All Funds	2,920	2,920	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	9,522	9,522	0	0.00%
3400 Other Funds Ltd	7,021	7,021	0	0.00%
6400 Federal Funds Ltd	5,553	5,553	0	0.00%
All Funds	22,096	22,096	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	29,466	29,466	0	0.00%
6400 Federal Funds Ltd	39,179	39,179	0	0.00%
All Funds	68,645	68,645	0	0.00%
4715 IT Expendable Property				
8000 General Fund	13,221	13,221	0	0.00%
6400 Federal Funds Ltd	17,506	17,506	0	0.00%
All Funds	30,727	30,727	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	101,517	101,517	0	0.00%
3400 Other Funds Ltd	7,021	7,021	0	0.00%
6400 Federal Funds Ltd	972,794	972,794	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
TOTAL SERVICES & SUPPLIES	**$1,081,332**	**$1,081,332**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	865,847	865,847	0	0.00%
3400 Other Funds Ltd	552,125	552,125	0	0.00%
6400 Federal Funds Ltd	3,075,934	3,075,934	0	0.00%
TOTAL EXPENDITURES	**$4,493,906**	**$4,493,906**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(552,125)	(552,125)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($552,125)**	**($552,125)**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	13	13	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	13.00	13.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(865,847)	-	865,847	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	865,847	-	(865,847)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	(865,847)	-	865,847	100.00%
6400 Federal Funds Ltd	865,847	-	(865,847)	(100.00%)
TOTAL REVENUE CATEGORIES	**-**	**-**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(865,847)	-	865,847	100.00%
6400 Federal Funds Ltd	865,847	-	(865,847)	(100.00%)
TOTAL AVAILABLE REVENUES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(509,784)	-	509,784	100.00%
6400 Federal Funds Ltd	509,784	-	(509,784)	(100.00%)
All Funds	-	-	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(159)	-	159	100.00%
6400 Federal Funds Ltd	159	-	(159)	(100.00%)
All Funds	-	-	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(91,353)	-	91,353	100.00%
6400 Federal Funds Ltd	91,353	-	(91,353)	(100.00%)
All Funds	-	-	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(38,999)	-	38,999	100.00%
6400 Federal Funds Ltd	38,999	-	(38,999)	(100.00%)
All Funds	-	-	0	0.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	(2,039)	-	2,039	100.00%
6400 Federal Funds Ltd	2,039	-	(2,039)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	-	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(138)	-	138	100.00%
6400 Federal Funds Ltd	138	-	(138)	(100.00%)
All Funds	-	-	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	(3,058)	-	3,058	100.00%
3270 Flexible Benefits				
8000 General Fund	(118,800)	-	118,800	100.00%
6400 Federal Funds Ltd	118,800	-	(118,800)	(100.00%)
All Funds	-	-	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(254,546)	-	254,546	100.00%
6400 Federal Funds Ltd	251,488	-	(251,488)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**($3,058)**	**-**	**$3,058**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
6400 Federal Funds Ltd	3,058	-	(3,058)	(100.00%)
PERSONAL SERVICES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(764,330)	-	764,330	100.00%
6400 Federal Funds Ltd	764,330	-	(764,330)	(100.00%)
TOTAL PERSONAL SERVICES	**-**	**-**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(9,663)	-	9,663	100.00%
6400 Federal Funds Ltd	9,663	-	(9,663)	(100.00%)
All Funds	-	-	0	0.00%
4150 Employee Training				
8000 General Fund	(8,484)	-	8,484	100.00%
6400 Federal Funds Ltd	8,484	-	(8,484)	(100.00%)
All Funds	-	-	0	0.00%
4175 Office Expenses				
8000 General Fund	(17,301)	-	17,301	100.00%
6400 Federal Funds Ltd	17,301	-	(17,301)	(100.00%)
All Funds	-	-	0	0.00%
4200 Telecommunications				
8000 General Fund	(5,820)	-	5,820	100.00%
6400 Federal Funds Ltd	5,820	-	(5,820)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
4250 Data Processing				
8000 General Fund	(6,787)	-	6,787	100.00%
6400 Federal Funds Ltd	6,787	-	(6,787)	(100.00%)
All Funds	-	-	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(1,253)	-	1,253	100.00%
6400 Federal Funds Ltd	1,253	-	(1,253)	(100.00%)
All Funds	-	-	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(9,522)	-	9,522	100.00%
6400 Federal Funds Ltd	9,522	-	(9,522)	(100.00%)
All Funds	-	-	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(29,466)	-	29,466	100.00%
6400 Federal Funds Ltd	29,466	-	(29,466)	(100.00%)
All Funds	-	-	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(13,221)	-	13,221	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	13,221	-	(13,221)	(100.00%)
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(101,517)	-	101,517	100.00%
6400 Federal Funds Ltd	101,517	-	(101,517)	(100.00%)
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(865,847)	-	865,847	100.00%
6400 Federal Funds Ltd	865,847	-	(865,847)	(100.00%)
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
6400 Federal Funds Ltd	(1,087)	-	1,087	100.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	(1,087)	-	1,087	100.00%
TOTAL SERVICES & SUPPLIES	**($1,087)**	**-**	**$1,087**	**100.00%**
EXPENDITURES				
6400 Federal Funds Ltd	(1,087)	-	1,087	100.00%
TOTAL EXPENDITURES	**($1,087)**	**-**	**$1,087**	**100.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	1,087	-	(1,087)	(100.00%)
TOTAL ENDING BALANCE	**$1,087**	**-**	**($1,087)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	237,446,536	136,146,536	(101,300,000)	(42.66%)
REVENUE CATEGORIES				
6400 Federal Funds Ltd	237,446,536	136,146,536	(101,300,000)	(42.66%)
TOTAL REVENUE CATEGORIES	**$237,446,536**	**$136,146,536**	**($101,300,000)**	**(42.66%)**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	237,446,536	136,146,536	(101,300,000)	(42.66%)
TOTAL AVAILABLE REVENUES	**$237,446,536**	**$136,146,536**	**($101,300,000)**	**(42.66%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
6400 Federal Funds Ltd	3,993,744	3,993,744	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	1,537	1,537	0	0.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	715,676	715,676	0	0.00%
3230 Social Security Taxes				
6400 Federal Funds Ltd	305,532	305,532	0	0.00%
3241 Paid Family Medical Leave Insurance				
6400 Federal Funds Ltd	15,974	15,974	0	0.00%
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	1,334	1,334	0	0.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	1,148,400	1,148,400	0	0.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	2,188,453	2,188,453	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$2,188,453**	**$2,188,453**	**$0**	**0.00%**
PERSONAL SERVICES				
6400 Federal Funds Ltd	6,182,197	6,182,197	0	0.00%
TOTAL PERSONAL SERVICES	**$6,182,197**	**$6,182,197**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	52,200	52,200	0	0.00%
4125 Out of State Travel				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	8,902	8,902	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	41,325	41,325	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	93,960	93,960	0	0.00%
4200 Telecommunications				
6400 Federal Funds Ltd	31,320	31,320	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	38,280	38,280	0	0.00%
4275 Publicity and Publications				
6400 Federal Funds Ltd	90,000	90,000	0	0.00%
4300 Professional Services				
6400 Federal Funds Ltd	600,000	600,000	0	0.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	1,419,000	1,419,000	0	0.00%
4325 Attorney General				
6400 Federal Funds Ltd	360,000	360,000	0	0.00%
4375 Employee Recruitment and Develop				
6400 Federal Funds Ltd	6,235	6,235	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
6400 Federal Funds Ltd	142,100	142,100	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	124,700	124,700	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	72,500	72,500	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	3,080,522	3,080,522	0	0.00%
TOTAL SERVICES & SUPPLIES	**$3,080,522**	**$3,080,522**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	21,889,550	21,889,550	0	0.00%
6400 Federal Funds Ltd	126,883,817	126,883,817	0	0.00%
All Funds	148,773,367	148,773,367	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	21,889,550	21,889,550	0	0.00%
6400 Federal Funds Ltd	136,146,536	136,146,536	0	0.00%
TOTAL EXPENDITURES	**$158,036,086**	**$158,036,086**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(21,889,550)	(21,889,550)	0	0.00%
6400 Federal Funds Ltd	101,300,000	-	(101,300,000)	(100.00%)
TOTAL ENDING BALANCE	**$79,410,450**	**($21,889,550)**	**($101,300,000)**	**(127.57%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	29	29	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	29.00	29.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3400 Other Funds Ltd	-	27,101,190	27,101,190	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	27,101,190	27,101,190	100.00%
TOTAL EXPENDITURES	**-**	**$27,101,190**	**$27,101,190**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(27,101,190)	(27,101,190)	100.00%
TOTAL ENDING BALANCE	**-**	**($27,101,190)**	**($27,101,190)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(1,711)	(1,711)	100.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	-	(1,711)	(1,711)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($1,711)**	**($1,711)**	**100.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	(1,711)	(1,711)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($1,711)**	**($1,711)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
6400 Federal Funds Ltd	-	(1,711)	(1,711)	100.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	-	(1,711)	(1,711)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($1,711)**	**($1,711)**	**100.00%**
EXPENDITURES				
6400 Federal Funds Ltd	-	(1,711)	(1,711)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**-**	**($1,711)**	**($1,711)**	**100.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(725)	(725)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	65,719	65,719	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(725)	(725)	0	0.00%
6400 Federal Funds Ltd	65,719	65,719	0	0.00%
TOTAL REVENUE CATEGORIES	**$64,994**	**$64,994**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(725)	(725)	0	0.00%
6400 Federal Funds Ltd	65,719	65,719	0	0.00%
TOTAL AVAILABLE REVENUES	**$64,994**	**$64,994**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	3,212	3,212	0	0.00%
6400 Federal Funds Ltd	28	28	0	0.00%
All Funds	3,240	3,240	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	443	443	0	0.00%
6400 Federal Funds Ltd	6	6	0	0.00%
All Funds	449	449	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	3,655	3,655	0	0.00%
6400 Federal Funds Ltd	34	34	0	0.00%
TOTAL SALARIES & WAGES	**$3,689**	**$3,689**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	79	79	0	0.00%
6400 Federal Funds Ltd	1	1	0	0.00%
All Funds	80	80	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	6,934	6,934	0	0.00%
3400 Other Funds Ltd	123,936	123,936	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	115,034	115,034	0	0.00%
All Funds	245,904	245,904	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	280	280	0	0.00%
6400 Federal Funds Ltd	2	2	0	0.00%
All Funds	282	282	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	173	173	0	0.00%
6400 Federal Funds Ltd	1	1	0	0.00%
All Funds	174	174	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	2	2	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	1,058	1,058	0	0.00%
3400 Other Funds Ltd	14,216	14,216	0	0.00%
All Funds	15,274	15,274	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	7,992	7,992	0	0.00%
3400 Other Funds Ltd	138,686	138,686	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	115,038	115,038	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$261,716**	**$261,716**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(8,717)	(8,717)	0	0.00%
3400 Other Funds Ltd	(78,897)	(78,897)	0	0.00%
6400 Federal Funds Ltd	(49,353)	(49,353)	0	0.00%
All Funds	(136,967)	(136,967)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(8,717)	(8,717)	0	0.00%
3400 Other Funds Ltd	(78,897)	(78,897)	0	0.00%
6400 Federal Funds Ltd	(49,353)	(49,353)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($136,967)**	**($136,967)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(725)	(725)	0	0.00%
3400 Other Funds Ltd	63,444	63,444	0	0.00%
6400 Federal Funds Ltd	65,719	65,719	0	0.00%
TOTAL PERSONAL SERVICES	**$128,438**	**$128,438**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(725)	(725)	0	0.00%
3400 Other Funds Ltd	63,444	63,444	0	0.00%
6400 Federal Funds Ltd	65,719	65,719	0	0.00%
TOTAL EXPENDITURES	**$128,438**	**$128,438**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(63,444)	(63,444)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($63,444)**	**($63,444)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(60,867,078)	(60,867,078)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(1,196,635)	(1,196,635)	0	0.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	(191,880)	(191,880)	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	(191,880)	(191,880)	0	0.00%
TOTAL TRANSFERS IN	**($191,880)**	**($191,880)**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	(60,867,078)	(60,867,078)	0	0.00%
3400 Other Funds Ltd	(191,880)	(191,880)	0	0.00%
6400 Federal Funds Ltd	(1,196,635)	(1,196,635)	0	0.00%
TOTAL REVENUE CATEGORIES	**($62,255,593)**	**($62,255,593)**	**$0**	**0.00%**
AVAILABLE REVENUES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(60,867,078)	(60,867,078)	0	0.00%
3400 Other Funds Ltd	(191,880)	(191,880)	0	0.00%
6400 Federal Funds Ltd	(1,196,635)	(1,196,635)	0	0.00%
TOTAL AVAILABLE REVENUES	**($62,255,593)**	**($62,255,593)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(2,267)	(2,267)	0	0.00%
3400 Other Funds Ltd	(8,146)	(8,146)	0	0.00%
6400 Federal Funds Ltd	(29,053)	(29,053)	0	0.00%
All Funds	(39,466)	(39,466)	0	0.00%
4150 Employee Training				
8000 General Fund	(2,700)	(2,700)	0	0.00%
3400 Other Funds Ltd	(9,450)	(9,450)	0	0.00%
6400 Federal Funds Ltd	(54,000)	(54,000)	0	0.00%
All Funds	(66,150)	(66,150)	0	0.00%
4175 Office Expenses				
8000 General Fund	(4,053)	(4,053)	0	0.00%
3400 Other Funds Ltd	(14,567)	(14,567)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(51,953)	(51,953)	0	0.00%
All Funds	(70,573)	(70,573)	0	0.00%
4200 Telecommunications				
8000 General Fund	(1,367)	(1,367)	0	0.00%
3400 Other Funds Ltd	(4,937)	(4,937)	0	0.00%
6400 Federal Funds Ltd	(17,603)	(17,603)	0	0.00%
All Funds	(23,907)	(23,907)	0	0.00%
4250 Data Processing				
8000 General Fund	(1,600)	(1,600)	0	0.00%
3400 Other Funds Ltd	(5,750)	(5,750)	0	0.00%
6400 Federal Funds Ltd	(20,508)	(20,508)	0	0.00%
All Funds	(27,858)	(27,858)	0	0.00%
4300 Professional Services				
8000 General Fund	(805,000)	(805,000)	0	0.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	(750,000)	(750,000)	0	0.00%
4325 Attorney General				
8000 General Fund	(2,410)	(2,410)	0	0.00%
3400 Other Funds Ltd	(4,800)	(4,800)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(7,210)	(7,210)	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(400)	(400)	0	0.00%
3400 Other Funds Ltd	(1,400)	(1,400)	0	0.00%
6400 Federal Funds Ltd	(8,000)	(8,000)	0	0.00%
All Funds	(9,800)	(9,800)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(43,081)	(43,081)	0	0.00%
3400 Other Funds Ltd	(32,900)	(32,900)	0	0.00%
6400 Federal Funds Ltd	(181,518)	(181,518)	0	0.00%
All Funds	(257,499)	(257,499)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(4,200)	(4,200)	0	0.00%
3400 Other Funds Ltd	(14,700)	(14,700)	0	0.00%
6400 Federal Funds Ltd	(84,000)	(84,000)	0	0.00%
All Funds	(102,900)	(102,900)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(867,078)	(867,078)	0	0.00%
3400 Other Funds Ltd	(96,650)	(96,650)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(1,196,635)	(1,196,635)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($2,160,363)**	**($2,160,363)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	(60,000,000)	(60,000,000)	0	0.00%
3400 Other Funds Ltd	(30,000,000)	(30,000,000)	0	0.00%
All Funds	(90,000,000)	(90,000,000)	0	0.00%
EXPENDITURES				
8000 General Fund	(60,867,078)	(60,867,078)	0	0.00%
3400 Other Funds Ltd	(30,096,650)	(30,096,650)	0	0.00%
6400 Federal Funds Ltd	(1,196,635)	(1,196,635)	0	0.00%
TOTAL EXPENDITURES	**($92,160,363)**	**($92,160,363)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	29,904,770	29,904,770	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$29,904,770**	**$29,904,770**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	482,276	482,276	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	719,418	719,418	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	482,276	482,276	0	0.00%
6400 Federal Funds Ltd	719,418	719,418	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,201,694**	**$1,201,694**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	482,276	482,276	0	0.00%
6400 Federal Funds Ltd	719,418	719,418	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,201,694**	**$1,201,694**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	327	327	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,095	5,095	0	0.00%
6400 Federal Funds Ltd	1,901	1,901	0	0.00%
All Funds	7,323	7,323	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	2,283	2,283	0	0.00%
6400 Federal Funds Ltd	258	258	0	0.00%
All Funds	2,541	2,541	0	0.00%
4150 Employee Training				
8000 General Fund	285	285	0	0.00%
3400 Other Funds Ltd	4,169	4,169	0	0.00%
6400 Federal Funds Ltd	1,899	1,899	0	0.00%
All Funds	6,353	6,353	0	0.00%
4175 Office Expenses				
8000 General Fund	586	586	0	0.00%
3400 Other Funds Ltd	11,606	11,606	0	0.00%
6400 Federal Funds Ltd	3,110	3,110	0	0.00%
All Funds	15,302	15,302	0	0.00%
4200 Telecommunications				
8000 General Fund	197	197	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,765	4,765	0	0.00%
6400 Federal Funds Ltd	1,051	1,051	0	0.00%
All Funds	6,013	6,013	0	0.00%
4225 State Gov. Service Charges				
8000 General Fund	479,175	479,175	0	0.00%
3400 Other Funds Ltd	924,066	924,066	0	0.00%
6400 Federal Funds Ltd	628,308	628,308	0	0.00%
All Funds	2,031,549	2,031,549	0	0.00%
4250 Data Processing				
8000 General Fund	229	229	0	0.00%
3400 Other Funds Ltd	29,352	29,352	0	0.00%
6400 Federal Funds Ltd	1,228	1,228	0	0.00%
All Funds	30,809	30,809	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	513	513	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	31,946	31,946	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	310	310	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	66,000	66,000	0	0.00%
All Funds	66,310	66,310	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	22,857	22,857	0	0.00%
6400 Federal Funds Ltd	3,534	3,534	0	0.00%
All Funds	26,391	26,391	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	42	42	0	0.00%
3400 Other Funds Ltd	406	406	0	0.00%
6400 Federal Funds Ltd	219	219	0	0.00%
All Funds	667	667	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,472	1,472	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	46,933	46,933	0	0.00%
6400 Federal Funds Ltd	3,879	3,879	0	0.00%
All Funds	50,812	50,812	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	566	566	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	94	94	0	0.00%
All Funds	660	660	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	7,564	7,564	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	990	990	0	0.00%
3400 Other Funds Ltd	13,231	13,231	0	0.00%
6400 Federal Funds Ltd	5,151	5,151	0	0.00%
All Funds	19,372	19,372	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	3,580	3,580	0	0.00%
6400 Federal Funds Ltd	19	19	0	0.00%
All Funds	3,599	3,599	0	0.00%
4715 IT Expendable Property				
8000 General Fund	445	445	0	0.00%
3400 Other Funds Ltd	13,229	13,229	0	0.00%
6400 Federal Funds Ltd	2,767	2,767	0	0.00%
All Funds	16,441	16,441	0	0.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	482,276	482,276	0	0.00%
3400 Other Funds Ltd	1,123,943	1,123,943	0	0.00%
6400 Federal Funds Ltd	719,418	719,418	0	0.00%
TOTAL SERVICES & SUPPLIES	**$2,325,637**	**$2,325,637**	**$0**	**0.00%**
CAPITAL OUTLAY				
5550 Data Processing Software				
3400 Other Funds Ltd	4,190	4,190	0	0.00%
EXPENDITURES				
8000 General Fund	482,276	482,276	0	0.00%
3400 Other Funds Ltd	1,128,133	1,128,133	0	0.00%
6400 Federal Funds Ltd	719,418	719,418	0	0.00%
TOTAL EXPENDITURES	**$2,329,827**	**$2,329,827**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(1,128,133)	(1,128,133)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($1,128,133)**	**($1,128,133)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(617,767)	(617,767)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(2,695,861)	(2,695,861)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(617,767)	(617,767)	0	0.00%
6400 Federal Funds Ltd	(2,695,861)	(2,695,861)	0	0.00%
TOTAL REVENUE CATEGORIES	**($3,313,628)**	**($3,313,628)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(617,767)	(617,767)	0	0.00%
6400 Federal Funds Ltd	(2,695,861)	(2,695,861)	0	0.00%
TOTAL AVAILABLE REVENUES	**($3,313,628)**	**($3,313,628)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(364,560)	(364,560)	0	0.00%
3400 Other Funds Ltd	(231,883)	(231,883)	0	0.00%
6400 Federal Funds Ltd	(1,153,541)	(1,153,541)	0	0.00%
All Funds	(1,749,984)	(1,749,984)	0	0.00%
SALARIES & WAGES				
8000 General Fund	(364,560)	(364,560)	0	0.00%
3400 Other Funds Ltd	(231,883)	(231,883)	0	0.00%
6400 Federal Funds Ltd	(1,153,541)	(1,153,541)	0	0.00%
TOTAL SALARIES & WAGES	**($1,749,984)**	**($1,749,984)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(106)	(106)	0	0.00%
3400 Other Funds Ltd	(64)	(64)	0	0.00%
6400 Federal Funds Ltd	(360)	(360)	0	0.00%
All Funds	(530)	(530)	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(65,329)	(65,329)	0	0.00%
3400 Other Funds Ltd	(41,555)	(41,555)	0	0.00%
6400 Federal Funds Ltd	(206,714)	(206,714)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	(313,598)	(313,598)	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(27,889)	(27,889)	0	0.00%
3400 Other Funds Ltd	(17,740)	(17,740)	0	0.00%
6400 Federal Funds Ltd	(88,247)	(88,247)	0	0.00%
All Funds	(133,876)	(133,876)	0	0.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	(1,458)	(1,458)	0	0.00%
3400 Other Funds Ltd	(926)	(926)	0	0.00%
6400 Federal Funds Ltd	(4,612)	(4,612)	0	0.00%
All Funds	(6,996)	(6,996)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(92)	(92)	0	0.00%
3400 Other Funds Ltd	(55)	(55)	0	0.00%
6400 Federal Funds Ltd	(313)	(313)	0	0.00%
All Funds	(460)	(460)	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	(2,187)	(2,187)	0	0.00%
3400 Other Funds Ltd	(477)	(477)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(2,664)	(2,664)	0	0.00%
3270 Flexible Benefits				
8000 General Fund	(79,200)	(79,200)	0	0.00%
3400 Other Funds Ltd	(47,520)	(47,520)	0	0.00%
6400 Federal Funds Ltd	(269,280)	(269,280)	0	0.00%
All Funds	(396,000)	(396,000)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(176,261)	(176,261)	0	0.00%
3400 Other Funds Ltd	(108,337)	(108,337)	0	0.00%
6400 Federal Funds Ltd	(569,526)	(569,526)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($854,124)**	**($854,124)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(540,821)	(540,821)	0	0.00%
3400 Other Funds Ltd	(340,220)	(340,220)	0	0.00%
6400 Federal Funds Ltd	(1,723,067)	(1,723,067)	0	0.00%
TOTAL PERSONAL SERVICES	**($2,604,108)**	**($2,604,108)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(8,114)	(8,114)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(14,171)	(14,171)	0	0.00%
All Funds	(22,285)	(22,285)	0	0.00%
4150 Employee Training				
8000 General Fund	(7,077)	(7,077)	0	0.00%
6400 Federal Funds Ltd	(11,254)	(11,254)	0	0.00%
All Funds	(18,331)	(18,331)	0	0.00%
4175 Office Expenses				
8000 General Fund	(14,530)	(14,530)	0	0.00%
6400 Federal Funds Ltd	(25,341)	(25,341)	0	0.00%
All Funds	(39,871)	(39,871)	0	0.00%
4200 Telecommunications				
8000 General Fund	(4,885)	(4,885)	0	0.00%
6400 Federal Funds Ltd	(8,586)	(8,586)	0	0.00%
All Funds	(13,471)	(13,471)	0	0.00%
4250 Data Processing				
8000 General Fund	(5,693)	(5,693)	0	0.00%
6400 Federal Funds Ltd	(10,003)	(10,003)	0	0.00%
All Funds	(15,696)	(15,696)	0	0.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(816,000)	(816,000)	0	0.00%
4325 Attorney General				
6400 Federal Funds Ltd	(23,534)	(23,534)	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(1,045)	(1,045)	0	0.00%
6400 Federal Funds Ltd	(1,667)	(1,667)	0	0.00%
All Funds	(2,712)	(2,712)	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(7,021)	(7,021)	0	0.00%
6400 Federal Funds Ltd	(5,553)	(5,553)	0	0.00%
All Funds	(12,574)	(12,574)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(24,569)	(24,569)	0	0.00%
6400 Federal Funds Ltd	(39,179)	(39,179)	0	0.00%
All Funds	(63,748)	(63,748)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(11,033)	(11,033)	0	0.00%
6400 Federal Funds Ltd	(17,506)	(17,506)	0	0.00%
All Funds	(28,539)	(28,539)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SERVICES & SUPPLIES				
8000 General Fund	(76,946)	(76,946)	0	0.00%
3400 Other Funds Ltd	(7,021)	(7,021)	0	0.00%
6400 Federal Funds Ltd	(972,794)	(972,794)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($1,056,761)**	**($1,056,761)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(617,767)	(617,767)	0	0.00%
3400 Other Funds Ltd	(347,241)	(347,241)	0	0.00%
6400 Federal Funds Ltd	(2,695,861)	(2,695,861)	0	0.00%
TOTAL EXPENDITURES	**($3,660,869)**	**($3,660,869)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	347,241	347,241	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$347,241**	**$347,241**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(10)	(10)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(10.00)	(10.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(525,573)	(525,573)	0	0.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	(525,573)	(525,573)	0	0.00%
TOTAL REVENUE CATEGORIES	**($525,573)**	**($525,573)**	**$0**	**0.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	(525,573)	(525,573)	0	0.00%
TOTAL AVAILABLE REVENUES	**($525,573)**	**($525,573)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(813,048)	(813,048)	0	0.00%
6400 Federal Funds Ltd	(354,192)	(354,192)	0	0.00%
All Funds	(1,167,240)	(1,167,240)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(813,048)	(813,048)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(354,192)	(354,192)	0	0.00%
TOTAL SALARIES & WAGES	**($1,167,240)**	**($1,167,240)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(318)	(318)	0	0.00%
6400 Federal Funds Ltd	(106)	(106)	0	0.00%
All Funds	(424)	(424)	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(145,697)	(145,697)	0	0.00%
6400 Federal Funds Ltd	(63,471)	(63,471)	0	0.00%
All Funds	(209,168)	(209,168)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(62,200)	(62,200)	0	0.00%
6400 Federal Funds Ltd	(27,096)	(27,096)	0	0.00%
All Funds	(89,296)	(89,296)	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(3,253)	(3,253)	0	0.00%
6400 Federal Funds Ltd	(1,416)	(1,416)	0	0.00%
All Funds	(4,669)	(4,669)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(276)	(276)	0	0.00%
6400 Federal Funds Ltd	(92)	(92)	0	0.00%
All Funds	(368)	(368)	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	(4,878)	(4,878)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(237,600)	(237,600)	0	0.00%
6400 Federal Funds Ltd	(79,200)	(79,200)	0	0.00%
All Funds	(316,800)	(316,800)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(454,222)	(454,222)	0	0.00%
6400 Federal Funds Ltd	(171,381)	(171,381)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($625,603)**	**($625,603)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,267,270)	(1,267,270)	0	0.00%
6400 Federal Funds Ltd	(525,573)	(525,573)	0	0.00%
TOTAL PERSONAL SERVICES	**($1,792,843)**	**($1,792,843)**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(1,267,270)	(1,267,270)	0	0.00%
6400 Federal Funds Ltd	(525,573)	(525,573)	0	0.00%
TOTAL EXPENDITURES	**($1,792,843)**	**($1,792,843)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,267,270	1,267,270	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$1,267,270**	**$1,267,270**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(8)	(8)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(8.00)	(8.00)	0.00	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,375,545	-	(2,375,545)	(100.00%)
TRANSFERS IN				
1443 Tsfr From Oregon Health Authority				
3400 Other Funds Ltd	346,576	346,576	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	346,576	346,576	0	0.00%
TOTAL TRANSFERS IN	**$346,576**	**$346,576**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	2,375,545	-	(2,375,545)	(100.00%)
3400 Other Funds Ltd	346,576	346,576	0	0.00%
TOTAL REVENUE CATEGORIES	**$2,722,121**	**$346,576**	**($2,375,545)**	**(87.27%)**
AVAILABLE REVENUES				
8000 General Fund	2,375,545	-	(2,375,545)	(100.00%)
3400 Other Funds Ltd	346,576	346,576	0	0.00%
TOTAL AVAILABLE REVENUES	**$2,722,121**	**$346,576**	**($2,375,545)**	**(87.27%)**
EXPENDITURES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,436,268	-	(1,436,268)	(100.00%)
3400 Other Funds Ltd	218,436	218,436	0	0.00%
All Funds	1,654,704	218,436	(1,436,268)	(86.80%)
SALARIES & WAGES				
8000 General Fund	1,436,268	-	(1,436,268)	(100.00%)
3400 Other Funds Ltd	218,436	218,436	0	0.00%
TOTAL SALARIES & WAGES	**$1,654,704**	**$218,436**	**($1,436,268)**	**(86.80%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	529	-	(529)	(100.00%)
3400 Other Funds Ltd	79	79	0	0.00%
All Funds	608	79	(529)	(87.01%)
3220 Public Employees Retire Cont				
8000 General Fund	257,378	-	(257,378)	(100.00%)
3400 Other Funds Ltd	39,144	39,144	0	0.00%
All Funds	296,522	39,144	(257,378)	(86.80%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3230 Social Security Taxes				
8000 General Fund	109,877	-	(109,877)	(100.00%)
3400 Other Funds Ltd	16,711	16,711	0	0.00%
All Funds	126,588	16,711	(109,877)	(86.80%)
3241 Paid Family Medical Leave Insurance				
8000 General Fund	5,744	-	(5,744)	(100.00%)
3400 Other Funds Ltd	874	874	0	0.00%
All Funds	6,618	874	(5,744)	(86.79%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	460	-	(460)	(100.00%)
3400 Other Funds Ltd	69	69	0	0.00%
All Funds	529	69	(460)	(86.96%)
3260 Mass Transit Tax				
8000 General Fund	8,617	-	(8,617)	(100.00%)
3400 Other Funds Ltd	1,310	1,310	0	0.00%
All Funds	9,927	1,310	(8,617)	(86.80%)
3270 Flexible Benefits				
8000 General Fund	396,000	-	(396,000)	(100.00%)
3400 Other Funds Ltd	59,400	59,400	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	455,400	59,400	(396,000)	(86.96%)
OTHER PAYROLL EXPENSES				
8000 General Fund	778,605	-	(778,605)	(100.00%)
3400 Other Funds Ltd	117,587	117,587	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$896,192**	**$117,587**	**($778,605)**	**(86.88%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	(60,468)	-	60,468	100.00%
3400 Other Funds Ltd	(31,007)	(31,007)	0	0.00%
All Funds	(91,475)	(31,007)	60,468	66.10%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(60,468)	-	60,468	100.00%
3400 Other Funds Ltd	(31,007)	(31,007)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($91,475)**	**($31,007)**	**$60,468**	**66.10%**
PERSONAL SERVICES				
8000 General Fund	2,154,405	-	(2,154,405)	(100.00%)
3400 Other Funds Ltd	305,016	305,016	0	0.00%
TOTAL PERSONAL SERVICES	**$2,459,421**	**$305,016**	**($2,154,405)**	**(87.60%)**
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4100 Instate Travel				
8000 General Fund	18,000	-	(18,000)	(100.00%)
3400 Other Funds Ltd	3,600	3,600	0	0.00%
All Funds	21,600	3,600	(18,000)	(83.33%)
4150 Employee Training				
8000 General Fund	15,675	-	(15,675)	(100.00%)
3400 Other Funds Ltd	2,850	2,850	0	0.00%
All Funds	18,525	2,850	(15,675)	(84.62%)
4175 Office Expenses				
8000 General Fund	32,400	-	(32,400)	(100.00%)
3400 Other Funds Ltd	6,480	6,480	0	0.00%
All Funds	38,880	6,480	(32,400)	(83.33%)
4200 Telecommunications				
8000 General Fund	10,800	-	(10,800)	(100.00%)
3400 Other Funds Ltd	2,160	2,160	0	0.00%
All Funds	12,960	2,160	(10,800)	(83.33%)
4250 Data Processing				
8000 General Fund	13,200	-	(13,200)	(100.00%)
3400 Other Funds Ltd	2,640	2,640	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	15,840	2,640	(13,200)	(83.33%)
4375 Employee Recruitment and Develop				
8000 General Fund	2,365	-	(2,365)	(100.00%)
3400 Other Funds Ltd	430	430	0	0.00%
All Funds	2,795	430	(2,365)	(84.62%)
4650 Other Services and Supplies				
8000 General Fund	53,900	-	(53,900)	(100.00%)
3400 Other Funds Ltd	9,800	9,800	0	0.00%
All Funds	63,700	9,800	(53,900)	(84.62%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	47,300	-	(47,300)	(100.00%)
3400 Other Funds Ltd	8,600	8,600	0	0.00%
All Funds	55,900	8,600	(47,300)	(84.62%)
4715 IT Expendable Property				
8000 General Fund	27,500	-	(27,500)	(100.00%)
3400 Other Funds Ltd	5,000	5,000	0	0.00%
All Funds	32,500	5,000	(27,500)	(84.62%)
SERVICES & SUPPLIES				
8000 General Fund	221,140	-	(221,140)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	41,560	41,560	0	0.00%
TOTAL SERVICES & SUPPLIES	**$262,700**	**$41,560**	**($221,140)**	**(84.18%)**
EXPENDITURES				
8000 General Fund	2,375,545	-	(2,375,545)	(100.00%)
3400 Other Funds Ltd	346,576	346,576	0	0.00%
TOTAL EXPENDITURES	**$2,722,121**	**$346,576**	**($2,375,545)**	**(87.27%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	13	2	(11)	(84.62%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	11.50	1.50	(10.00)	(86.96%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(7,032)	-	7,032	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(7,032)	-	7,032	100.00%
TOTAL SERVICES & SUPPLIES	**($7,032)**	**-**	**$7,032**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(7,032)	-	7,032	100.00%
TOTAL EXPENDITURES	**($7,032)**	**-**	**$7,032**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	7,032	-	(7,032)	(100.00%)
TOTAL ENDING BALANCE	**$7,032**	**-**	**($7,032)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(58,906)	-	58,906	100.00%
REVENUE CATEGORIES				
8000 General Fund	(58,906)	-	58,906	100.00%
TOTAL REVENUE CATEGORIES	**($58,906)**	**-**	**$58,906**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(58,906)	-	58,906	100.00%
TOTAL AVAILABLE REVENUES	**($58,906)**	**-**	**$58,906**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
8000 General Fund	(58,906)	-	58,906	100.00%
3400 Other Funds Ltd	(347,558)	-	347,558	100.00%
All Funds	(406,464)	-	406,464	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(182,598)	-	182,598	100.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(58,906)	-	58,906	100.00%
3400 Other Funds Ltd	(530,156)	-	530,156	100.00%
TOTAL SERVICES & SUPPLIES	**($589,062)**	**-**	**$589,062**	**100.00%**
EXPENDITURES				
8000 General Fund	(58,906)	-	58,906	100.00%
3400 Other Funds Ltd	(530,156)	-	530,156	100.00%
TOTAL EXPENDITURES	**($589,062)**	**-**	**$589,062**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	530,156	-	(530,156)	(100.00%)
TOTAL ENDING BALANCE	**$530,156**	**-**	**($530,156)**	**(100.00%)**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	395,882	395,882	0	0.00%
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	529,369	529,369	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	529,369	529,369	0	0.00%
TOTAL TRANSFERS IN	**$529,369**	**$529,369**	**$0**	**0.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	529,369	529,369	0	0.00%
6400 Federal Funds Ltd	395,882	395,882	0	0.00%
TOTAL REVENUE CATEGORIES	**$925,251**	**$925,251**	**$0**	**0.00%**
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(206,937)	(206,937)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	322,432	322,432	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	395,882	395,882	0	0.00%
TOTAL AVAILABLE REVENUES	**$718,314**	**$718,314**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	1,030,158	1,030,158	0	0.00%
6400 Federal Funds Ltd	257,538	257,538	0	0.00%
All Funds	1,287,696	1,287,696	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	1,030,158	1,030,158	0	0.00%
6400 Federal Funds Ltd	257,538	257,538	0	0.00%
TOTAL SALARIES & WAGES	**$1,287,696**	**$1,287,696**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	378	378	0	0.00%
6400 Federal Funds Ltd	99	99	0	0.00%
All Funds	477	477	0	0.00%
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	184,604	184,604	0	0.00%
6400 Federal Funds Ltd	46,150	46,150	0	0.00%
All Funds	230,754	230,754	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	78,807	78,807	0	0.00%
6400 Federal Funds Ltd	19,704	19,704	0	0.00%
All Funds	98,511	98,511	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	4,121	4,121	0	0.00%
6400 Federal Funds Ltd	1,030	1,030	0	0.00%
All Funds	5,151	5,151	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	333	333	0	0.00%
6400 Federal Funds Ltd	81	81	0	0.00%
All Funds	414	414	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	6,181	6,181	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	285,120	285,120	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	71,280	71,280	0	0.00%
All Funds	356,400	356,400	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	559,544	559,544	0	0.00%
6400 Federal Funds Ltd	138,344	138,344	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$697,888**	**$697,888**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	1,589,702	1,589,702	0	0.00%
6400 Federal Funds Ltd	395,882	395,882	0	0.00%
TOTAL PERSONAL SERVICES	**$1,985,584**	**$1,985,584**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	1,589,702	1,589,702	0	0.00%
6400 Federal Funds Ltd	395,882	395,882	0	0.00%
TOTAL EXPENDITURES	**$1,985,584**	**$1,985,584**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(1,267,270)	(1,267,270)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($1,267,270)**	**($1,267,270)**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	9	9	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	9.00	9.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	769,847	769,847	0	0.00%
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1,447,440	1,447,440	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	1,447,440	1,447,440	0	0.00%
TOTAL TRANSFERS IN	**$1,447,440**	**$1,447,440**	**$0**	**0.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	1,447,440	1,447,440	0	0.00%
6400 Federal Funds Ltd	769,847	769,847	0	0.00%
TOTAL REVENUE CATEGORIES	**$2,217,287**	**$2,217,287**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,447,440	1,447,440	0	0.00%
6400 Federal Funds Ltd	769,847	769,847	0	0.00%
TOTAL AVAILABLE REVENUES	**$2,217,287**	**$2,217,287**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	842,499	842,499	0	0.00%
6400 Federal Funds Ltd	453,823	453,823	0	0.00%
All Funds	1,296,322	1,296,322	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	842,499	842,499	0	0.00%
6400 Federal Funds Ltd	453,823	453,823	0	0.00%
TOTAL SALARIES & WAGES	**$1,296,322**	**$1,296,322**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	325	325	0	0.00%
6400 Federal Funds Ltd	173	173	0	0.00%
All Funds	498	498	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	150,976	150,976	0	0.00%
6400 Federal Funds Ltd	81,326	81,326	0	0.00%
All Funds	232,302	232,302	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3230 Social Security Taxes				
3400 Other Funds Ltd	64,453	64,453	0	0.00%
6400 Federal Funds Ltd	34,718	34,718	0	0.00%
All Funds	99,171	99,171	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	3,369	3,369	0	0.00%
6400 Federal Funds Ltd	1,816	1,816	0	0.00%
All Funds	5,185	5,185	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	287	287	0	0.00%
6400 Federal Funds Ltd	147	147	0	0.00%
All Funds	434	434	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	5,055	5,055	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	246,180	246,180	0	0.00%
6400 Federal Funds Ltd	128,370	128,370	0	0.00%
All Funds	374,550	374,550	0	0.00%
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	470,645	470,645	0	0.00%
6400 Federal Funds Ltd	246,550	246,550	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$717,195**	**$717,195**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	1,313,144	1,313,144	0	0.00%
6400 Federal Funds Ltd	700,373	700,373	0	0.00%
TOTAL PERSONAL SERVICES	**$2,013,517**	**$2,013,517**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	11,190	11,190	0	0.00%
6400 Federal Funds Ltd	5,835	5,835	0	0.00%
All Funds	17,025	17,025	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	9,405	9,405	0	0.00%
6400 Federal Funds Ltd	4,845	4,845	0	0.00%
All Funds	14,250	14,250	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	20,142	20,142	0	0.00%
6400 Federal Funds Ltd	10,503	10,503	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	30,645	30,645	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	6,714	6,714	0	0.00%
6400 Federal Funds Ltd	3,501	3,501	0	0.00%
All Funds	10,215	10,215	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	8,206	8,206	0	0.00%
6400 Federal Funds Ltd	4,279	4,279	0	0.00%
All Funds	12,485	12,485	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	1,419	1,419	0	0.00%
6400 Federal Funds Ltd	731	731	0	0.00%
All Funds	2,150	2,150	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	32,340	32,340	0	0.00%
6400 Federal Funds Ltd	16,660	16,660	0	0.00%
All Funds	49,000	49,000	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	28,380	28,380	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	14,620	14,620	0	0.00%
All Funds	43,000	43,000	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	16,500	16,500	0	0.00%
6400 Federal Funds Ltd	8,500	8,500	0	0.00%
All Funds	25,000	25,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	134,296	134,296	0	0.00%
6400 Federal Funds Ltd	69,474	69,474	0	0.00%
TOTAL SERVICES & SUPPLIES	**$203,770**	**$203,770**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	1,447,440	1,447,440	0	0.00%
6400 Federal Funds Ltd	769,847	769,847	0	0.00%
TOTAL EXPENDITURES	**$2,217,287**	**$2,217,287**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	10	10	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	9.48	9.48	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	9,373,294	1,700,000	(7,673,294)	(81.86%)
REVENUE CATEGORIES				
8000 General Fund	9,373,294	1,700,000	(7,673,294)	(81.86%)
TOTAL REVENUE CATEGORIES	**$9,373,294**	**$1,700,000**	**($7,673,294)**	**(81.86%)**
AVAILABLE REVENUES				
8000 General Fund	9,373,294	1,700,000	(7,673,294)	(81.86%)
TOTAL AVAILABLE REVENUES	**$9,373,294**	**$1,700,000**	**($7,673,294)**	**(81.86%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	363,069	-	(363,069)	(100.00%)
SALARIES & WAGES				
8000 General Fund	363,069	-	(363,069)	(100.00%)
TOTAL SALARIES & WAGES	**$363,069**	**-**	**($363,069)**	**(100.00%)**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	138	-	(138)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	65,062	-	(65,062)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	27,775	-	(27,775)	(100.00%)
3241 Paid Family Medical Leave Insurance				
8000 General Fund	1,452	-	(1,452)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	120	-	(120)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	2,178	-	(2,178)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	103,950	-	(103,950)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	200,675	-	(200,675)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$200,675**	**-**	**($200,675)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	563,744	-	(563,744)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**$563,744**	**-**	**($563,744)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	4,725	-	(4,725)	(100.00%)
4150 Employee Training				
8000 General Fund	4,275	-	(4,275)	(100.00%)
4175 Office Expenses				
8000 General Fund	8,505	-	(8,505)	(100.00%)
4200 Telecommunications				
8000 General Fund	2,835	-	(2,835)	(100.00%)
4250 Data Processing				
8000 General Fund	3,465	-	(3,465)	(100.00%)
4300 Professional Services				
8000 General Fund	1,500,000	1,700,000	200,000	13.33%
4325 Attorney General				
8000 General Fund	50,000	-	(50,000)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	645	-	(645)	(100.00%)
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	14,700	-	(14,700)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	12,900	-	(12,900)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	7,500	-	(7,500)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	1,609,550	1,700,000	90,450	5.62%
TOTAL SERVICES & SUPPLIES	**$1,609,550**	**$1,700,000**	**$90,450**	**5.62%**
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	7,200,000	-	(7,200,000)	(100.00%)
EXPENDITURES				
8000 General Fund	9,373,294	1,700,000	(7,673,294)	(81.86%)
TOTAL EXPENDITURES	**$9,373,294**	**$1,700,000**	**($7,673,294)**	**(81.86%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	-	(3)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.64	-	(2.64)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,000,000	-	(1,000,000)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,000,000	-	(1,000,000)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$1,000,000**	**-**	**($1,000,000)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	1,000,000	-	(1,000,000)	(100.00%)
TOTAL EXPENDITURES	**$1,000,000**	**-**	**($1,000,000)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	(1,000,000)	-	1,000,000	100.00%
TOTAL ENDING BALANCE	**($1,000,000)**	**-**	**$1,000,000**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	681,520	681,520	0	0.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	681,520	681,520	0	0.00%
TOTAL REVENUE CATEGORIES	**$681,520**	**$681,520**	**$0**	**0.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	681,520	681,520	0	0.00%
TOTAL AVAILABLE REVENUES	**$681,520**	**$681,520**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
6400 Federal Funds Ltd	400,104	400,104	0	0.00%
SALARIES & WAGES				
6400 Federal Funds Ltd	400,104	400,104	0	0.00%
TOTAL SALARIES & WAGES	**$400,104**	**$400,104**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	154	154	0	0.00%
3220 Public Employees Retire Cont				
6400 Federal Funds Ltd	71,698	71,698	0	0.00%
3230 Social Security Taxes				
6400 Federal Funds Ltd	30,609	30,609	0	0.00%
3241 Paid Family Medical Leave Insurance				
6400 Federal Funds Ltd	1,601	1,601	0	0.00%
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	134	134	0	0.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	115,500	115,500	0	0.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	219,696	219,696	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$219,696**	**$219,696**	**$0**	**0.00%**
PERSONAL SERVICES				
6400 Federal Funds Ltd	619,800	619,800	0	0.00%
TOTAL PERSONAL SERVICES	**$619,800**	**$619,800**	**$0**	**0.00%**
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
6400 Federal Funds Ltd	5,250	5,250	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	4,275	4,275	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	9,450	9,450	0	0.00%
4200 Telecommunications				
6400 Federal Funds Ltd	3,150	3,150	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	3,850	3,850	0	0.00%
4375 Employee Recruitment and Develop				
6400 Federal Funds Ltd	645	645	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	14,700	14,700	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	12,900	12,900	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	7,500	7,500	0	0.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	61,720	61,720	0	0.00%
TOTAL SERVICES & SUPPLIES	**$61,720**	**$61,720**	**$0**	**0.00%**
EXPENDITURES				
6400 Federal Funds Ltd	681,520	681,520	0	0.00%
TOTAL EXPENDITURES	**$681,520**	**$681,520**	**$0**	**0.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	3	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.92	2.92	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(2,081,044)	(2,081,044)	100.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	402,164	402,164	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(2,081,044)	(2,081,044)	100.00%
6400 Federal Funds Ltd	-	402,164	402,164	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($1,678,880)**	**($1,678,880)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(2,081,044)	(2,081,044)	100.00%
6400 Federal Funds Ltd	-	402,164	402,164	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($1,678,880)**	**($1,678,880)**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	(1,038,664)	(1,038,664)	100.00%
3400 Other Funds Ltd	-	845,743	845,743	100.00%
6400 Federal Funds Ltd	-	192,921	192,921	100.00%
All Funds	-	-	0	0.00%
SALARIES & WAGES				
8000 General Fund	-	(1,038,664)	(1,038,664)	100.00%
3400 Other Funds Ltd	-	845,743	845,743	100.00%
6400 Federal Funds Ltd	-	192,921	192,921	100.00%
TOTAL SALARIES & WAGES	**-**	**-**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	(311)	(311)	100.00%
3400 Other Funds Ltd	-	251	251	100.00%
6400 Federal Funds Ltd	-	60	60	100.00%
All Funds	-	-	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	(186,129)	(186,129)	100.00%
3400 Other Funds Ltd	-	151,558	151,558	100.00%
6400 Federal Funds Ltd	-	34,571	34,571	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	-	(66,487)	(66,487)	100.00%
3400 Other Funds Ltd	-	45,636	45,636	100.00%
6400 Federal Funds Ltd	-	20,851	20,851	100.00%
All Funds	-	-	0	0.00%
3230 Social Security Taxes				
8000 General Fund	-	(79,459)	(79,459)	100.00%
3400 Other Funds Ltd	-	64,700	64,700	100.00%
6400 Federal Funds Ltd	-	14,759	14,759	100.00%
All Funds	-	-	0	0.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	-	(4,154)	(4,154)	100.00%
3400 Other Funds Ltd	-	3,383	3,383	100.00%
6400 Federal Funds Ltd	-	771	771	100.00%
All Funds	-	-	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	(271)	(271)	100.00%
3400 Other Funds Ltd	-	221	221	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	50	50	100.00%
All Funds	-	-	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	-	(6,232)	(6,232)	100.00%
3400 Other Funds Ltd	-	5,074	5,074	100.00%
All Funds	-	(1,158)	(1,158)	100.00%
3270 Flexible Benefits				
8000 General Fund	-	(232,452)	(232,452)	100.00%
3400 Other Funds Ltd	-	188,892	188,892	100.00%
6400 Federal Funds Ltd	-	43,560	43,560	100.00%
All Funds	-	-	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(575,495)	(575,495)	100.00%
3400 Other Funds Ltd	-	459,715	459,715	100.00%
6400 Federal Funds Ltd	-	114,622	114,622	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**($1,158)**	**($1,158)**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	-	11,892	11,892	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(9,601)	(9,601)	100.00%
6400 Federal Funds Ltd	-	(2,291)	(2,291)	100.00%
All Funds	-	-	0	0.00%
3465 Reconciliation Adjustment				
8000 General Fund	-	400	400	100.00%
3400 Other Funds Ltd	-	(319)	(319)	100.00%
6400 Federal Funds Ltd	-	1,077	1,077	100.00%
All Funds	-	1,158	1,158	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	12,292	12,292	100.00%
3400 Other Funds Ltd	-	(9,920)	(9,920)	100.00%
6400 Federal Funds Ltd	-	(1,214)	(1,214)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$1,158**	**$1,158**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(1,601,867)	(1,601,867)	100.00%
3400 Other Funds Ltd	-	1,295,538	1,295,538	100.00%
6400 Federal Funds Ltd	-	306,329	306,329	100.00%
TOTAL PERSONAL SERVICES	**-**	**-**	**$0**	**0.00%**
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4225 State Gov. Service Charges				
8000 General Fund	-	(479,175)	(479,175)	100.00%
3400 Other Funds Ltd	-	383,340	383,340	100.00%
6400 Federal Funds Ltd	-	95,835	95,835	100.00%
All Funds	-	-	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(2)	(2)	100.00%
3400 Other Funds Ltd	-	2	2	100.00%
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(479,177)	(479,177)	100.00%
3400 Other Funds Ltd	-	383,342	383,342	100.00%
6400 Federal Funds Ltd	-	95,835	95,835	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	-	(2,081,044)	(2,081,044)	100.00%
3400 Other Funds Ltd	-	1,678,880	1,678,880	100.00%
6400 Federal Funds Ltd	-	402,164	402,164	100.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(1,678,880)	(1,678,880)	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**($1,678,880)**	**($1,678,880)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	2,648,114	2,648,114	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	2,648,114	2,648,114	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$2,648,114**	**$2,648,114**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	2,648,114	2,648,114	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$2,648,114**	**$2,648,114**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	1,183,878	1,183,878	100.00%
SALARIES & WAGES				
8000 General Fund	-	1,183,878	1,183,878	100.00%
TOTAL SALARIES & WAGES	**-**	**$1,183,878**	**$1,183,878**	**100.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	440	440	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	212,148	212,148	100.00%
3230 Social Security Taxes				
8000 General Fund	-	90,570	90,570	100.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	-	4,735	4,735	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	385	385	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	7,104	7,104	100.00%
3270 Flexible Benefits				
8000 General Fund	-	326,700	326,700	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	642,082	642,082	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$642,082**	**$642,082**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	82,890	82,890	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	82,890	82,890	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$82,890**	**$82,890**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	1,908,850	1,908,850	100.00%
TOTAL PERSONAL SERVICES	**-**	**$1,908,850**	**$1,908,850**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	13,500	13,500	100.00%
4150 Employee Training				
8000 General Fund	-	10,689	10,689	100.00%
4175 Office Expenses				
8000 General Fund	-	24,300	24,300	100.00%
4200 Telecommunications				
8000 General Fund	-	8,100	8,100	100.00%
4250 Data Processing				
8000 General Fund	-	9,900	9,900	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	1,612	1,612	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	620,163	620,163	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	32,250	32,250	100.00%
4715 IT Expendable Property				
8000 General Fund	-	18,750	18,750	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	739,264	739,264	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$739,264**	**$739,264**	**100.00%**
EXPENDITURES				
8000 General Fund	-	2,648,114	2,648,114	100.00%
TOTAL EXPENDITURES	**-**	**$2,648,114**	**$2,648,114**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	8.25	8.25	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	1,041,473	1,041,473	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	1,041,473	1,041,473	100.00%
TOTAL SALARIES & WAGES	**-**	**$1,041,473**	**$1,041,473**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	370	370	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	186,633	186,633	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	79,673	79,673	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	4,165	4,165	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	322	322	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	6,249	6,249	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	278,850	278,850	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	556,262	556,262	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$556,262**	**$556,262**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	1	1	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$1**	**$1**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	1,597,736	1,597,736	100.00%
TOTAL PERSONAL SERVICES	**-**	**$1,597,736**	**$1,597,736**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	12,675	12,675	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4150 Employee Training				
3400 Other Funds Ltd	-	11,400	11,400	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	22,815	22,815	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	7,605	7,605	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	9,295	9,295	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	-	1,720	1,720	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	39,200	39,200	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	34,400	34,400	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	20,000	20,000	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	159,110	159,110	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$159,110**	**$159,110**	**100.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
3400 Other Funds Ltd	-	1,756,846	1,756,846	100.00%
TOTAL EXPENDITURES	**-**	**$1,756,846**	**$1,756,846**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(1,756,846)	(1,756,846)	100.00%
TOTAL ENDING BALANCE	**-**	**($1,756,846)**	**($1,756,846)**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	8	8	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	7.06	7.06	100.00%
8280 FTE Reconciliation	-	(0.02)	(0.02)	100.00%
TOTAL AUTHORIZED FTE	**-**	**7.04**	**7.04**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(92,620)	(92,620)	100.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	-	(92,620)	(92,620)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($92,620)**	**($92,620)**	**100.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	(92,620)	(92,620)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($92,620)**	**($92,620)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(308,075)	(308,075)	100.00%
6400 Federal Funds Ltd	-	(49,470)	(49,470)	100.00%
All Funds	-	(357,545)	(357,545)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(9,231)	(9,231)	100.00%
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(50,744)	(50,744)	100.00%
6400 Federal Funds Ltd	-	(43,150)	(43,150)	100.00%
All Funds	-	(93,894)	(93,894)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(368,050)	(368,050)	100.00%
6400 Federal Funds Ltd	-	(92,620)	(92,620)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($460,670)**	**($460,670)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(368,050)	(368,050)	100.00%
6400 Federal Funds Ltd	-	(92,620)	(92,620)	100.00%
TOTAL EXPENDITURES	**-**	**($460,670)**	**($460,670)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	368,050	368,050	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$368,050**	**$368,050**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	1,917,234	1,917,234	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	1,917,234	1,917,234	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$1,917,234**	**$1,917,234**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	1,917,234	1,917,234	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$1,917,234**	**$1,917,234**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	808,485	808,485	100.00%
SALARIES & WAGES				
8000 General Fund	-	808,485	808,485	100.00%
TOTAL SALARIES & WAGES	**-**	**$808,485**	**$808,485**	**100.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	307	307	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	144,881	144,881	100.00%
3230 Social Security Taxes				
8000 General Fund	-	61,850	61,850	100.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	-	3,234	3,234	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	264	264	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	5,048	5,048	100.00%
3270 Flexible Benefits				
8000 General Fund	-	232,650	232,650	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	448,234	448,234	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$448,234**	**$448,234**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	(71,070)	(71,070)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(71,070)	(71,070)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($71,070)**	**($71,070)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	1,185,649	1,185,649	100.00%
TOTAL PERSONAL SERVICES	**-**	**$1,185,649**	**$1,185,649**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	10,575	10,575	100.00%
4150 Employee Training				
8000 General Fund	-	9,617	9,617	100.00%
4175 Office Expenses				
8000 General Fund	-	19,035	19,035	100.00%
4200 Telecommunications				
8000 General Fund	-	6,345	6,345	100.00%
4250 Data Processing				
8000 General Fund	-	7,755	7,755	100.00%
4300 Professional Services				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	500,000	500,000	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	1,453	1,453	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	130,905	130,905	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	29,025	29,025	100.00%
4715 IT Expendable Property				
8000 General Fund	-	16,875	16,875	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	731,585	731,585	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$731,585**	**$731,585**	**100.00%**
EXPENDITURES				
8000 General Fund	-	1,917,234	1,917,234	100.00%
TOTAL EXPENDITURES	**-**	**$1,917,234**	**$1,917,234**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	15	15	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	5.89	5.89	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				
3400 Other Funds Ltd	10,804	10,804	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	1,568	1,568	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	12,372	12,372	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$12,372**	**$12,372**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(6,513)	(6,513)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	5,859	5,859	0	0.00%
TOTAL PERSONAL SERVICES	**$5,859**	**$5,859**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	5,859	5,859	0	0.00%
TOTAL EXPENDITURES	**$5,859**	**$5,859**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	(5,859)	(5,859)	0	0.00%
TOTAL ENDING BALANCE	**($5,859)**	**($5,859)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	(4,270,071)	(4,270,071)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(4,270,071)	(4,270,071)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($4,270,071)**	**($4,270,071)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(4,270,071)	(4,270,071)	0	0.00%
TOTAL EXPENDITURES	**($4,270,071)**	**($4,270,071)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	4,270,071	4,270,071	0	0.00%
TOTAL ENDING BALANCE	**$4,270,071**	**$4,270,071**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	103,985	103,985	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	103,985	103,985	0	0.00%
TOTAL REVENUE CATEGORIES	**$103,985**	**$103,985**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	103,985	103,985	0	0.00%
TOTAL AVAILABLE REVENUES	**$103,985**	**$103,985**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	197	197	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	636	636	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	518	518	0	0.00%
4175 Office Expenses				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	524	524	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	281	281	0	0.00%
4225 State Gov. Service Charges				
8000 General Fund	103,985	103,985	0	0.00%
3400 Other Funds Ltd	(57,284)	(57,284)	0	0.00%
All Funds	46,701	46,701	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	1,431	1,431	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	230,479	230,479	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	5,714	5,714	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	12	12	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	38	38	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	2,338	2,338	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4575 Agency Program Related S and S				
3400 Other Funds Ltd	47	47	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	4,428	4,428	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	25	25	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	296	296	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	103,985	103,985	0	0.00%
3400 Other Funds Ltd	189,680	189,680	0	0.00%
TOTAL SERVICES & SUPPLIES	**$293,665**	**$293,665**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	103,985	103,985	0	0.00%
3400 Other Funds Ltd	189,680	189,680	0	0.00%
TOTAL EXPENDITURES	**$293,665**	**$293,665**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(189,680)	(189,680)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	**($189,680)**	**($189,680)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3200 Other Funds Non-Ltd	(6,038)	-	6,038	100.00%
3400 Other Funds Ltd	(1,758)	-	1,758	100.00%
All Funds	(7,796)	-	7,796	100.00%
SERVICES & SUPPLIES				
3200 Other Funds Non-Ltd	(6,038)	-	6,038	100.00%
3400 Other Funds Ltd	(1,758)	-	1,758	100.00%
TOTAL SERVICES & SUPPLIES	**($7,796)**	**-**	**$7,796**	**100.00%**
EXPENDITURES				
3200 Other Funds Non-Ltd	(6,038)	-	6,038	100.00%
3400 Other Funds Ltd	(1,758)	-	1,758	100.00%
TOTAL EXPENDITURES	**($7,796)**	**-**	**$7,796**	**100.00%**
ENDING BALANCE				
3200 Other Funds Non-Ltd	6,038	-	(6,038)	(100.00%)
3400 Other Funds Ltd	1,758	-	(1,758)	(100.00%)
TOTAL ENDING BALANCE	**$7,796**	**-**	**($7,796)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(20,843)	(20,843)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(20,843)	(20,843)	0	0.00%
TOTAL AVAILABLE REVENUES	**($20,843)**	**($20,843)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(20,843)	(20,843)	0	0.00%
TOTAL ENDING BALANCE	**($20,843)**	**($20,843)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	233,058	233,058	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	233,058	233,058	0	0.00%
TOTAL TRANSFERS IN	**$233,058**	**$233,058**	**$0**	**0.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	233,058	233,058	0	0.00%
TOTAL REVENUE CATEGORIES	**$233,058**	**$233,058**	**$0**	**0.00%**
2000				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(326,619)	(326,619)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(93,561)	(93,561)	0	0.00%
TOTAL AVAILABLE REVENUES	**($93,561)**	**($93,561)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	139,700	139,700	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	48	48	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	25,034	25,034	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	10,687	10,687	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	559	559	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	42	42	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	838	838	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	36,300	36,300	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	73,508	73,508	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**$73,508**	**$73,508**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	213,208	213,208	0	0.00%
TOTAL PERSONAL SERVICES	**$213,208**	**$213,208**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,575	1,575	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	1,425	1,425	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	2,835	2,835	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	945	945	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	1,155	1,155	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	215	215	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	4,900	4,900	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	4,300	4,300	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	2,500	2,500	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	19,850	19,850	0	0.00%
TOTAL SERVICES & SUPPLIES	**$19,850**	**$19,850**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	233,058	233,058	0	0.00%
TOTAL EXPENDITURES	**$233,058**	**$233,058**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(326,619)	(326,619)	0	0.00%
TOTAL ENDING BALANCE	**($326,619)**	**($326,619)**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.92	0.92	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	5,737,279	-	(5,737,279)	(100.00%)
BOND SALES				
0555 General Fund Obligation Bonds				
3400 Other Funds Ltd	891,222	-	(891,222)	(100.00%)
BOND SALES				
3400 Other Funds Ltd	891,222	-	(891,222)	(100.00%)
TOTAL BOND SALES	**$891,222**	**-**	**($891,222)**	**(100.00%)**
REVENUE CATEGORIES				
8030 General Fund Debt Svc	5,737,279	-	(5,737,279)	(100.00%)
3400 Other Funds Ltd	891,222	-	(891,222)	(100.00%)
TOTAL REVENUE CATEGORIES	**$6,628,501**	**-**	**($6,628,501)**	**(100.00%)**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	5,737,279	-	(5,737,279)	(100.00%)
3400 Other Funds Ltd	891,222	-	(891,222)	(100.00%)
TOTAL AVAILABLE REVENUES	**$6,628,501**	**-**	**($6,628,501)**	**(100.00%)**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	891,222	-	(891,222)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	891,222	-	(891,222)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$891,222**	**-**	**($891,222)**	**(100.00%)**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	1,791,111	-	(1,791,111)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	3,946,168	-	(3,946,168)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	5,737,279	-	(5,737,279)	(100.00%)
TOTAL DEBT SERVICE	**$5,737,279**	**-**	**($5,737,279)**	**(100.00%)**
EXPENDITURES				
8030 General Fund Debt Svc	5,737,279	-	(5,737,279)	(100.00%)
3400 Other Funds Ltd	891,222	-	(891,222)	(100.00%)
TOTAL EXPENDITURES	**$6,628,501**	**-**	**($6,628,501)**	**(100.00%)**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	33,982,343	-	(33,982,343)	(100.00%)
BOND SALES				
0555 General Fund Obligation Bonds				
3400 Other Funds Ltd	5,278,778	-	(5,278,778)	(100.00%)
BOND SALES				
3400 Other Funds Ltd	5,278,778	-	(5,278,778)	(100.00%)
TOTAL BOND SALES	**$5,278,778**	**-**	**($5,278,778)**	**(100.00%)**
REVENUE CATEGORIES				
8030 General Fund Debt Svc	33,982,343	-	(33,982,343)	(100.00%)
3400 Other Funds Ltd	5,278,778	-	(5,278,778)	(100.00%)
TOTAL REVENUE CATEGORIES	**$39,261,121**	**-**	**($39,261,121)**	**(100.00%)**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	33,982,343	-	(33,982,343)	(100.00%)
3400 Other Funds Ltd	5,278,778	-	(5,278,778)	(100.00%)
TOTAL AVAILABLE REVENUES	**$39,261,121**	**-**	**($39,261,121)**	**(100.00%)**
EXPENDITURES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	5,278,778	-	(5,278,778)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	5,278,778	-	(5,278,778)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$5,278,778**	**-**	**($5,278,778)**	**(100.00%)**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	10,608,889	-	(10,608,889)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	23,373,454	-	(23,373,454)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	33,982,343	-	(33,982,343)	(100.00%)
TOTAL DEBT SERVICE	**$33,982,343**	**-**	**($33,982,343)**	**(100.00%)**
EXPENDITURES				
8030 General Fund Debt Svc	33,982,343	-	(33,982,343)	(100.00%)
3400 Other Funds Ltd	5,278,778	-	(5,278,778)	(100.00%)
TOTAL EXPENDITURES	**$39,261,121**	**-**	**($39,261,121)**	**(100.00%)**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0565 Lottery Bonds				
3400 Other Funds Ltd	947,376	-	(947,376)	(100.00%)
BOND SALES				
3400 Other Funds Ltd	947,376	-	(947,376)	(100.00%)
TOTAL BOND SALES	**$947,376**	**-**	**($947,376)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	947,376	-	(947,376)	(100.00%)
TOTAL REVENUE CATEGORIES	**$947,376**	**-**	**($947,376)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	947,376	-	(947,376)	(100.00%)
TOTAL AVAILABLE REVENUES	**$947,376**	**-**	**($947,376)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	947,376	-	(947,376)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	947,376	-	(947,376)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$947,376**	**-**	**($947,376)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	947,376	-	(947,376)	(100.00%)
TOTAL EXPENDITURES	**$947,376**	**-**	**($947,376)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	-	(15,398,550)	(15,398,550)	100.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4430 Lottery Funds Debt Svc Ltd	-	(544,305)	(544,305)	100.00%
TRANSFERS IN				
4430 Lottery Funds Debt Svc Ltd	-	(544,305)	(544,305)	100.00%
TOTAL TRANSFERS IN	**-**	**($544,305)**	**($544,305)**	**100.00%**
REVENUE CATEGORIES				
8030 General Fund Debt Svc	-	(15,398,550)	(15,398,550)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	(544,305)	(544,305)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($15,942,855)**	**($15,942,855)**	**100.00%**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	-	(15,398,550)	(15,398,550)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	(544,305)	(544,305)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($15,942,855)**	**($15,942,855)**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(2,308)	(2,308)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(2,308)	(2,308)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($2,308)**	**($2,308)**	**100.00%**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	-	(12,290,000)	(12,290,000)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	724,990	724,990	100.00%
All Funds	-	(11,565,010)	(11,565,010)	100.00%
7150 Interest - Bonds				
8030 General Fund Debt Svc	-	(3,108,550)	(3,108,550)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	(1,106,330)	(1,106,330)	100.00%
All Funds	-	(4,214,880)	(4,214,880)	100.00%
DEBT SERVICE				
8030 General Fund Debt Svc	-	(15,398,550)	(15,398,550)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	(381,340)	(381,340)	100.00%
TOTAL DEBT SERVICE	**-**	**($15,779,890)**	**($15,779,890)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8030 General Fund Debt Svc	-	(15,398,550)	(15,398,550)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	(381,340)	(381,340)	100.00%
3400 Other Funds Ltd	-	(2,308)	(2,308)	100.00%
TOTAL EXPENDITURES	**-**	**($15,782,198)**	**($15,782,198)**	**100.00%**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
4430 Lottery Funds Debt Svc Ltd	-	(162,965)	(162,965)	100.00%
3400 Other Funds Ltd	-	2,308	2,308	100.00%
TOTAL ENDING BALANCE	**-**	**($160,657)**	**($160,657)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	-	26,488,111	26,488,111	100.00%
BOND SALES				
0555 General Fund Obligation Bonds				
3400 Other Funds Ltd	-	4,280,000	4,280,000	100.00%
0565 Lottery Bonds				
3400 Other Funds Ltd	-	525,793	525,793	100.00%
BOND SALES				
3400 Other Funds Ltd	-	4,805,793	4,805,793	100.00%
TOTAL BOND SALES	**-**	**$4,805,793**	**$4,805,793**	**100.00%**
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4430 Lottery Funds Debt Svc Ltd	-	2,507,603	2,507,603	100.00%
TRANSFERS IN				
4430 Lottery Funds Debt Svc Ltd	-	2,507,603	2,507,603	100.00%
TOTAL TRANSFERS IN	**-**	**$2,507,603**	**$2,507,603**	**100.00%**
REVENUE CATEGORIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8030 General Fund Debt Svc	-	26,488,111	26,488,111	100.00%
4430 Lottery Funds Debt Svc Ltd	-	2,507,603	2,507,603	100.00%
3400 Other Funds Ltd	-	4,805,793	4,805,793	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$33,801,507**	**$33,801,507**	**100.00%**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	-	26,488,111	26,488,111	100.00%
4430 Lottery Funds Debt Svc Ltd	-	2,507,603	2,507,603	100.00%
3400 Other Funds Ltd	-	4,805,793	4,805,793	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$33,801,507**	**$33,801,507**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	4,805,793	4,805,793	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	4,805,793	4,805,793	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$4,805,793**	**$4,805,793**	**100.00%**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	-	8,270,000	8,270,000	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4430 Lottery Funds Debt Svc Ltd	-	870,000	870,000	100.00%
All Funds	-	9,140,000	9,140,000	100.00%
7150 Interest - Bonds				
8030 General Fund Debt Svc	-	18,218,111	18,218,111	100.00%
4430 Lottery Funds Debt Svc Ltd	-	1,637,603	1,637,603	100.00%
3430 Other Funds Debt Svc Ltd	-	29,000	29,000	100.00%
All Funds	-	19,884,714	19,884,714	100.00%
DEBT SERVICE				
8030 General Fund Debt Svc	-	26,488,111	26,488,111	100.00%
4430 Lottery Funds Debt Svc Ltd	-	2,507,603	2,507,603	100.00%
3430 Other Funds Debt Svc Ltd	-	29,000	29,000	100.00%
TOTAL DEBT SERVICE	**-**	**$29,024,714**	**$29,024,714**	**100.00%**
EXPENDITURES				
8030 General Fund Debt Svc	-	26,488,111	26,488,111	100.00%
4430 Lottery Funds Debt Svc Ltd	-	2,507,603	2,507,603	100.00%
3400 Other Funds Ltd	-	4,805,793	4,805,793	100.00%
3430 Other Funds Debt Svc Ltd	-	29,000	29,000	100.00%
TOTAL EXPENDITURES	**-**	**$33,830,507**	**$33,830,507**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8030 General Fund Debt Svc	-	-	0	0.00%
4430 Lottery Funds Debt Svc Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
3430 Other Funds Debt Svc Ltd	-	(29,000)	(29,000)	100.00%
TOTAL ENDING BALANCE	**-**	**($29,000)**	**($29,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construct	130,000,000	-	(130,000,000)	(100.00%)
AVAILABLE REVENUES				
3020 Other Funds Cap Construct	130,000,000	-	(130,000,000)	(100.00%)
TOTAL AVAILABLE REVENUES	**$130,000,000**	**-**	**($130,000,000)**	**(100.00%)**
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	130,000,000	-	(130,000,000)	(100.00%)
ENDING BALANCE				
3020 Other Funds Cap Construct	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construct	770,000,000	-	(770,000,000)	(100.00%)
AVAILABLE REVENUES				
3020 Other Funds Cap Construct	770,000,000	-	(770,000,000)	(100.00%)
TOTAL AVAILABLE REVENUES	**$770,000,000**	**-**	**($770,000,000)**	**(100.00%)**
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	770,000,000	-	(770,000,000)	(100.00%)
ENDING BALANCE				
3020 Other Funds Cap Construct	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construct	-	600,000,000	600,000,000	100.00%
AVAILABLE REVENUES				
3020 Other Funds Cap Construct	-	600,000,000	600,000,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$600,000,000**	**$600,000,000**	**100.00%**
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	-	600,000,000	600,000,000	100.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

2023-25 Biennium **Cross Reference Number: 91400-000-00-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Salary											8,766,757	-	50,781,511	16,027,070	75,575,338
Total OPE											4,522,178	-	25,095,259	8,240,730	37,858,167
Total Personal Services					**470**	**460.06**					**13,288,935**	**-**	**75,876,770**	**24,267,800**	**113,433,505**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000866	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6350	SAL	152,400	-	-	-	152,400
										OPE	79,278	-	-	-	79,278
0000880	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	9	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0000897	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0000945	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0000958	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	6	8408	SAL	37,735	-	-	164,057	201,792
										OPE	17,223	-	-	74,881	92,104
0001134	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	36,137	84,319	120,456
										OPE	-	-	21,295	49,687	70,982
0001142	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	7327	SAL	-	-	-	175,848	175,848
										OPE	-	-	-	85,366	85,366
0001490	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0001514	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	4	4776	SAL	114,624	-	-	-	114,624
										OPE	69,467	-	-	-	69,467
0001519	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0001548	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	8	9718	SAL	233,232	-	-	-	233,232
										OPE	100,269	-	-	-	100,269
0001549	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	8831	SAL	211,944	-	-	-	211,944
										OPE	94,741	-	-	-	94,741
0001584	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	212,880	-	-	-	212,880
										OPE	94,984	-	-	-	94,984
0001642	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0001656	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6350	SAL	152,400	-	-	-	152,400
										OPE	79,278	-	-	-	79,278
0001657	OAS C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	2	4356	SAL	104,544	-	-	-	104,544

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	66,849	-	-	-	66,849
0001712	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001773	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001774	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001776	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001777	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001782	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001790	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001792	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001793	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001798	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	3	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
0001828	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0001854	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0001905	OAS C0863 AP	PROGRAM ANALYST 4	31	LF	1	0.50	12	8	8450	SAL	-	-	-	101,400	101,400
										OPE	-	-	-	46,183	46,183
0001982	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0001983	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	120,456	-	-	-	120,456
										OPE	70,982	-	-	-	70,982

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001984	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	152,400	-	-	-	152,400
										OPE	79,278	-	-	-	79,278
0001990	MMS X7324 AP	GRANTS LOANS AND PROGRAMS MANA	33X	PF	1	1.00	24	3	7630	SAL	183,120	-	-	-	183,120
										OPE	87,255	-	-	-	87,255
0001993	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6982	SAL	167,568	-	-	-	167,568
										OPE	83,216	-	-	-	83,216
0002007	OAS C0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	8	8450	SAL	202,800	-	-	-	202,800
										OPE	92,366	-	-	-	92,366
0002008	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0002009	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0002010	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0002011	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0002013	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	174,576	-	-	-	174,576
										OPE	85,036	-	-	-	85,036
0002014	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	95,136	-	-	-	95,136
										OPE	64,406	-	-	-	64,406
0002016	MMS X7623 AP	POLICY PLANNING AND DEVELOPMENT	35X	PF	1	1.00	24	3	8408	SAL	201,792	-	-	-	201,792
										OPE	92,104	-	-	-	92,104
0002023	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	174,576	-	-	-	174,576
										OPE	85,036	-	-	-	85,036
0002024	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0002029	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0002032	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0002033	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	0.88	21	3	5503	SAL	115,563	-	-	-	115,563

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	64,748	-	-	-	64,748
Total Salary											4,326,298	-	1,939,961	802,920	7,069,179
Total OPE											2,237,574	-	1,031,807	407,529	3,676,910
Total Personal Services					**47**	**46.38**					**6,563,872**	**-**	**2,971,768**	**1,210,449**	**10,746,089**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000864	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATC	38X	PF	1	1.00	24	3	9718	SAL	-	-	116,616	116,616	233,232
										OPE	-	-	50,135	50,135	100,270
0000935	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	152,100	50,700	202,800
										OPE	-	-	69,275	23,092	92,367
0001003	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001035	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001133	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	30,420	172,380	202,800
										OPE	-	-	13,855	78,511	92,366
0001140	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3629	SAL	-	-	87,096	-	87,096
										OPE	-	-	62,318	-	62,318
0001228	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001420	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	59,432	72,640	132,072
										OPE	-	-	33,299	40,699	73,998
0001550	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001551	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001583	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001778	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001779	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001784	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	3	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
0001996	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001997	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	70,982	70,982
0010005	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	55,282	128,990	184,272
										OPE	-	-	26,267	61,289	87,556
0941202	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	60,228	60,228	120,456
										OPE	-	-	35,491	35,491	70,982
Total Salary											-	-	2,243,190	842,466	3,085,656
Total OPE											-	-	1,084,750	431,181	1,515,931
Total Personal Services					**18**	**18.00**					**-**	**-**	**3,327,940**	**1,273,647**	**4,601,587**

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Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0001040	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	101,400	101,400	202,800
										OPE	-	-	46,183	46,183	92,366
Total Salary											-	-	101,400	101,400	202,800
Total OPE											-	-	46,183	46,183	92,366
Total Personal Services					**1**	**1.00**					**-**	**-**	**147,583**	**147,583**	**295,166**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000831	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0000882	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001015	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	6	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0001130	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA	31X	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001131	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001132	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001137	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001138	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001139	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	6	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
0001489	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PP	1	0.50	12	3	3964	SAL	-	-	-	47,568	47,568
										OPE	-	-	-	32,202	32,202
0001552	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	9	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001553	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001590	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3790	SAL	-	-	90,960	-	90,960
										OPE	-	-	63,321	-	63,321
0001616	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	5	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001630	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	8	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001943	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,831	-	67,831
0001944	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001998	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001999	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0002000	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0002001	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
Total Salary											-	-	2,679,596	47,568	2,727,164
Total OPE											-	-	1,483,259	32,202	1,515,461
Total Personal Services					**21**	**20.34**					**-**	**-**	**4,162,855**	**79,770**	**4,242,625**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001610	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	202,800	-	-	-	202,800
										OPE	92,366	-	-	-	92,366
0001611	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	7	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
Total Salary											334,872	-	-	-	334,872
Total OPE											166,364	-	-	-	166,364
Total Personal Services					**2**	**2.00**					**501,236**	**-**	**-**	**-**	**501,236**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000815	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0000818	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	8	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0000871	MESN Z7081 AF	BUSINESS OPERATIONS ADMINISTRATC	40X	PF	1	1.00	24	9	14337	SAL	-	-	344,088	-	344,088
										OPE	-	-	125,640	-	125,640
0000874	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	171,410	73,462	244,872
										OPE	-	-	72,304	30,988	103,292
0000881	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0000886	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0000890	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	170,304	42,576	212,880
										OPE	-	-	75,987	18,997	94,984
0000901	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	6	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
0000904	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	118,865	13,207	132,072
										OPE	-	-	66,598	7,400	73,998
0000913	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0000962	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001149	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	-	233,232	233,232
										OPE	-	-	-	100,269	100,269
0001159	MMS X7323 AP	Manager 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	184,111	99,137	283,248
										OPE	-	-	73,572	39,616	113,188
0001229	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	8	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0001231	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001446	OAS C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8870	SAL	-	-	191,592	21,288	212,880

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	85,486	9,498	94,984
0001453	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001491	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001520	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0001521	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	7	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001522	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001554	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001556	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0001558	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001559	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	5	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001560	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001562	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	5	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0001568	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	7	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
0001591	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
0001605	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	5	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001606	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0001631	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001632	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	260,588	22,660	283,248
										OPE	-	-	104,133	9,055	113,188
0001643	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0001644	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	7	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001646	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001651	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	2	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001652	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001653	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001662	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	6	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0001663	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001691	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001692	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001737	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	8	9718	SAL	-	-	-	233,232	233,232
										OPE	-	-	-	100,269	100,269
0001738	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	-	-	-	95,136	95,136
										OPE	-	-	-	64,406	64,406
0001823	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001824	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	79,278	-	79,278
0001826	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001840	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001841	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001913	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001914	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001921	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001922	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001923	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001924	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001947	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.92	22	3	7630	SAL	-	-	167,860	-	167,860
										OPE	-	-	79,983	-	79,983
0002005	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.75	18	3	6350	SAL	114,300	-	-	-	114,300
										OPE	59,457	-	-	-	59,457
0002006	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	0.88	21	3	6350	SAL	133,350	-	-	-	133,350
										OPE	69,366	-	-	-	69,366
0002034	MMS X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	0.88	21	3	7630	SAL	-	-	160,230	-	160,230
										OPE	-	-	76,348	-	76,348
0002035	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748
0002036	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0002037	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	0.88	21	3	3964	SAL	-	-	83,244	-	83,244
										OPE	-	-	56,354	-	56,354
0002038	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	0.88	21	3	3215	SAL	-	-	67,515	-	67,515
										OPE	-	-	52,270	-	52,270
0002039	MMS X7324 AP	GRANTS LOANS AND PROGRAMS MANA	33X	PF	1	0.88	21	3	7630	SAL	-	-	160,230	-	160,230
										OPE	-	-	76,348	-	76,348
0002040	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.79	19	3	6051	SAL	-	-	114,969	-	114,969
										OPE	-	-	61,285	-	61,285
0002041	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748
0002042	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	0.79	19	3	6350	SAL	-	-	120,650	-	120,650
										OPE	-	-	62,761	-	62,761
0002043	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	0.79	19	3	3964	SAL	-	-	75,316	-	75,316
										OPE	-	-	50,988	-	50,988
0002044	OAS C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	0.79	19	3	6350	SAL	-	-	120,650	-	120,650
										OPE	-	-	62,761	-	62,761
0002045	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	0.88	21	3	6350	SAL	-	-	133,350	-	133,350
										OPE	-	-	69,366	-	69,366
0002046	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	0.88	21	3	6350	SAL	-	-	133,350	-	133,350
										OPE	-	-	69,366	-	69,366
0002047	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	0.88	21	3	6350	SAL	-	-	133,350	-	133,350
										OPE	-	-	69,366	-	69,366
0002048	MMS X7624 AP	POLICY PLANNING AND DEVELOPMENT	33X	PF	1	0.83	20	3	7630	SAL	-	-	152,600	-	152,600
										OPE	-	-	72,712	-	72,712
0002049	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	0.88	21	3	7274	SAL	-	-	152,754	-	152,754
										OPE	-	-	74,407	-	74,407
0002050	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	0.83	20	3	7274	SAL	-	-	145,480	-	145,480
										OPE	-	-	70,863	-	70,863
0002051	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	0.83	20	3	7274	SAL	-	-	145,480	-	145,480
										OPE	-	-	70,863	-	70,863
0002052	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	0.88	21	3	8408	SAL	-	-	176,568	-	176,568

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	80,590	-	80,590
0002053	MMS X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	0.88	21	3	7630	SAL	-	-	160,230	-	160,230
										OPE	-	-	76,348	-	76,348
0002054	OAS C1001 AP	LOAN SPECIALIST 1	23	PF	1	0.79	19	3	4555	SAL	-	-	86,545	-	86,545
										OPE	-	-	53,904	-	53,904
0002055	OAS C1001 AP	LOAN SPECIALIST 1	23	PF	1	0.79	19	3	4555	SAL	-	-	86,545	-	86,545
										OPE	-	-	53,904	-	53,904
0002056	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	0.88	21	3	8408	SAL	-	-	176,568	-	176,568
										OPE	-	-	80,590	-	80,590
0002070	MMS X7082 AP	BUSINESS OPERATIONS ADMINISTRATC	38X	PF	1	0.92	22	3	9718	SAL	-	-	213,796	-	213,796
										OPE	-	-	91,912	-	91,912
0002074	OAS C0862 AP	PROGRAM ANALYST 3	29	LF	1	0.88	21	3	6051	SAL	127,071	-	-	-	127,071
										OPE	67,736	-	-	-	67,736
0010036	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	159,660	53,220	212,880
										OPE	-	-	71,238	23,746	94,984
Total Salary											374,721	-	12,737,259	887,150	13,999,130
Total OPE											196,559	-	6,226,964	404,244	6,827,767
Total Personal Services					**85**	**80.58**					**571,280**	**-**	**18,964,223**	**1,291,394**	**20,826,897**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000825	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0000827	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0000832	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	8	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0000859	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	8	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0000970	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	5	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001044	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0001070	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001135	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	5	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001141	MMS X7143 AP	COMPLIANCE AND REGULATORY MANA	35X	PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0001146	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	134,054	33,514	167,568
										OPE	-	-	66,573	16,643	83,216
0001147	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	134,054	33,514	167,568
										OPE	-	-	66,573	16,643	83,216
0001148	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	134,054	33,514	167,568
										OPE	-	-	66,573	16,643	83,216
0001165	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001272	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001426	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	4	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0001454	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	70,982	-	70,982
0001509	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001517	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001518	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001526	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	5	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001561	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA	31X	PF	1	1.00	24	10	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001563	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	5	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
0001564	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001612	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001613	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001614	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001615	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001617	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	7	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0001618	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA	31X	PF	1	1.00	24	10	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001629	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
0001633	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0001645	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
0001654	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001655	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	4	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0001739	MMS X7144 AP	COMPLIANCE AND REGULATORY MANA	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001825	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001925	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	0.92	22	3	4155	SAL	-	-	91,410	-	91,410
										OPE	-	-	60,130	-	60,130
0001926	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.92	22	3	5019	SAL	-	-	110,418	-	110,418
										OPE	-	-	65,066	-	65,066
0001927	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.92	22	3	5019	SAL	-	-	110,418	-	110,418
										OPE	-	-	65,066	-	65,066
0001928	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	0.92	22	3	6051	SAL	-	-	133,122	-	133,122
										OPE	-	-	70,961	-	70,961
0001929	OAS C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	0.92	22	3	4155	SAL	-	-	91,410	-	91,410
										OPE	-	-	60,130	-	60,130
0001930	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.92	22	3	5019	SAL	-	-	110,418	-	110,418
										OPE	-	-	65,066	-	65,066
0001931	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.92	22	3	5019	SAL	-	-	110,418	-	110,418
										OPE	-	-	65,066	-	65,066
0001932	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	121,066	-	121,066
										OPE	-	-	67,831	-	67,831
0001933	OAS C1001 AP	LOAN SPECIALIST 1	23	PF	1	0.92	22	3	4555	SAL	-	-	100,210	-	100,210
										OPE	-	-	62,415	-	62,415
0002062	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.79	19	3	5503	SAL	-	-	104,557	-	104,557
										OPE	-	-	58,582	-	58,582
0002063	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.79	19	3	5503	SAL	-	-	104,557	-	104,557

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	58,582	-	58,582
Total Salary											-	-	7,095,502	100,542	7,196,044
Total OPE											-	-	3,638,350	49,929	3,688,279
Total Personal Services					**47**	**45.86**					**-**	**-**	**10,733,852**	**150,471**	**10,884,323**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000801	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0000931	MMS X7325 AP	Manager 1	31X	PF	1	1.00	24	10	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0000967	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001230	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001234	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	112,261	19,811	132,072
										OPE	-	-	62,898	11,100	73,998
0001523	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001527	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	4	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0001585	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	7	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0001647	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATC	38X	PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
0001648	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001658	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0001659	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	212,880	-	-	-	212,880
										OPE	94,984	-	-	-	94,984
0001693	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	8408	SAL	201,792	-	-	-	201,792
										OPE	92,104	-	-	-	92,104
0001723	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001724	OAS C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001728	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	73,998	-	73,998
0001731	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001740	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001744	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	-	257,280	257,280
										OPE	-	-	-	106,515	106,515
0001745	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4356	SAL	-	-	-	104,544	104,544
										OPE	-	-	-	66,849	66,849
0001747	OAS C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	9	6982	SAL	-	-	-	167,568	167,568
										OPE	-	-	-	83,216	83,216
0001749	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	-	184,272	184,272
										OPE	-	-	-	87,555	87,555
0001750	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6664	SAL	-	-	-	159,936	159,936
										OPE	-	-	-	81,235	81,235
0001757	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	5	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001762	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	-	202,800	202,800
										OPE	-	-	-	92,366	92,366
0001763	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	-	212,880	212,880
										OPE	-	-	-	94,984	94,984
0001766	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0001791	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001843	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	4	6350	SAL	152,400	-	-	-	152,400
										OPE	79,278	-	-	-	79,278
0001906	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	9	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0001908	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	4	5771	SAL	-	-	-	138,504	138,504
										OPE	-	-	-	75,669	75,669

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Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0001991	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	LF	1	1.00	24	5	4356	SAL	-	-	-	104,544	104,544
										OPE	-	-	-	66,849	66,849
0001992	OAS C0860 AP	PROGRAM ANALYST 1	23	LF	1	1.00	24	7	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0002069	OAS C0860 AP	PROGRAM ANALYST 1	23	LF	1	1.00	24	3	4555	SAL	-	-	-	109,320	109,320
										OPE	-	-	-	68,089	68,089
0002076	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.88	21	3	6051	SAL	127,071	-	-	-	127,071
										OPE	67,736	-	-	-	67,736
Total Salary											839,367	-	3,012,349	2,059,211	5,910,927
Total OPE											411,516	-	1,448,889	1,056,821	2,917,226
Total Personal Services					**35**	**34.88**					**1,250,883**	**-**	**4,461,238**	**3,116,032**	**8,828,153**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001005	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001136	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	7	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001460	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001619	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0001625	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0001726	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0001795	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	257,280	-	-	-	257,280
										OPE	106,515	-	-	-	106,515
0001796	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
Total Salary											534,576	-	860,136	-	1,394,712
Total OPE											257,927	-	421,872	-	679,799
Total Personal Services					**8**	**8.00**					**792,503**	**-**	**1,282,008**	**-**	**2,074,511**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001637	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
0001780	MMS X7753 AP	Manager 3	35X	PF	1	1.00	24	10	11035	SAL	264,840	-	-	-	264,840
										OPE	108,477	-	-	-	108,477
0001783	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	4155	SAL	99,720	-	-	-	99,720
										OPE	65,597	-	-	-	65,597
0001821	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	3	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
0001842	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0001866	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	3	6930	SAL	-	-	-	166,320	166,320
										OPE	-	-	-	82,892	82,892
0001869	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001870	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001875	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001885	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001889	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001894	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001900	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
Total Salary											509,784	-	367,944	1,417,440	2,295,168
Total OPE											251,488	-	174,953	685,700	1,112,141
Total Personal Services					**13**	**13.00**					**761,272**	**-**	**542,897**	**2,103,140**	**3,407,309**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0001948	OAS C1244 AP	FISCAL ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001949	OAS C1244 AP	FISCAL ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001950	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001951	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001952	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001953	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001954	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001955	OAS C0862 AP	PROGRAM ANALYST 3	29	LF	1	1.00	24	3	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0001956	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001957	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001958	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001959	OAS C0862 AP	PROGRAM ANALYST 3	29	LF	1	1.00	24	3	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0001960	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001961	OAS C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001962	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001964	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	73,998	73,998
0001965	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001966	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001967	OAS C1003 AP	LOAN SPECIALIST 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001968	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001969	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001970	OAS C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	LF	1	1.00	24	3	6051	SAL	-	-	-	145,224	145,224
										OPE	-	-	-	77,414	77,414
0001971	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001972	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001973	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001974	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	LF	1	1.00	24	3	5019	SAL	-	-	-	120,456	120,456
										OPE	-	-	-	70,982	70,982
0001975	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	LF	1	1.00	24	3	5825	SAL	-	-	-	139,800	139,800
										OPE	-	-	-	76,005	76,005
0001976	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001977	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	LF	1	1.00	24	3	6898	SAL	-	-	-	165,552	165,552
										OPE	-	-	-	82,693	82,693
Total Salary											-	-	-	3,993,744	3,993,744
Total OPE											-	-	-	2,188,453	2,188,453
Total Personal Services					**29**	**29.00**					**-**	**-**	**-**	**6,182,197**	**6,182,197**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000800	MEAH Z7583 HF	AGENCY HEAD 3	45X	PF	1	1.00	24	9	19497	SAL	-	-	374,342	93,586	467,928
										OPE	-	-	119,702	29,926	149,628
0000806	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000807	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000808	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000809	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000810	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000811	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000812	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0000957	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5700	SAL	-	-	116,280	20,520	136,800
										OPE	-	-	63,942	11,284	75,226
0001451	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
0001452	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	720	-	720
										OPE	-	-	55	-	55
Total Salary											-	-	497,102	114,106	611,208
Total OPE											-	-	184,139	41,210	225,349
Total Personal Services					**2**	**2.00**					**-**	**-**	**681,241**	**155,316**	**836,557**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000824	MESN Z7595 DI	DEPUTY/CHIEF 5	42X	PF	1	1.00	24	7	14767	SAL	-	-	318,967	35,441	354,408
										OPE	-	-	114,875	12,764	127,639
0000834	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	79,243	52,829	132,072
										OPE	-	-	44,399	29,599	73,998
0001033	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	166,752	55,584	222,336
										OPE	-	-	73,080	24,360	97,440
0001569	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	8	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001600	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	6	4941	SAL	-	-	118,584	-	118,584
										OPE	-	-	70,495	-	70,495
0001725	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATO	38X	PF	1	1.00	24	3	9718	SAL	-	-	186,586	46,646	233,232
										OPE	-	-	80,215	20,054	100,269
0001794	OAS C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	3	5019	SAL	-	-	96,365	24,091	120,456
										OPE	-	-	56,786	14,196	70,982
0001822	OAS C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001934	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	96,853	24,213	121,066
										OPE	-	-	54,265	13,566	67,831
0010028	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	-	-	76,109	19,027	95,136
										OPE	-	-	51,525	12,881	64,406
Total Salary											-	-	1,361,795	410,231	1,772,026
Total OPE											-	-	643,080	206,698	849,778
Total Personal Services					**10**	**9.92**					**-**	**-**	**2,004,875**	**616,929**	**2,621,804**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000852	MMS X7072 AP	Budget and Fiscal Administrator 1		PF	1	1.00	24	10	13661	SAL	-	-	262,291	65,573	327,864
										OPE	-	-	97,998	24,499	122,497
0000895	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	30,480	121,920	152,400
										OPE	-	-	15,856	63,422	79,278
0001575	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001764	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001935	MMS X7145 AP	COMPLIANCE AND REGULATORY MANA	31X	PF	1	1.00	24	3	6930	SAL	-	-	133,056	33,264	166,320
										OPE	-	-	66,314	16,578	82,892
0001936	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	60,533	60,533	121,066
										OPE	-	-	33,916	33,916	67,832
0001937	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.92	22	3	5503	SAL	-	-	60,533	60,533	121,066
										OPE	-	-	33,916	33,916	67,832
Total Salary											-	-	678,965	473,895	1,152,860
Total OPE											-	-	321,998	246,329	568,327
Total Personal Services					**7**	**6.84**					**-**	**-**	**1,000,963**	**720,224**	**1,721,187**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000804	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0000816	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	53,220	159,660	212,880
										OPE	-	-	23,746	71,238	94,984
0000819	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0000870	MMS X7634 AP	Procurement Manager 2		PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0000907	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	3	4555	SAL	-	-	54,660	54,660	109,320
										OPE	-	-	34,045	34,045	68,090
0000910	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7678	SAL	-	-	147,418	36,854	184,272
										OPE	-	-	70,044	17,511	87,555
0000932	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001155	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001379	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	55,282	128,990	184,272
										OPE	-	-	26,267	61,289	87,556
0001524	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	6	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001574	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0001576	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001577	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	5	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0001601	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0001621	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001624	MMS X7034 AP	ACCOUNTING MANAGER 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	106,515	-	106,515
0001640	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	6	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001717	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	-	212,880	212,880
										OPE	-	-	-	94,984	94,984
0001718	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	2	5771	SAL	-	-	-	138,504	138,504
										OPE	-	-	-	75,669	75,669
0001719	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	4	5771	SAL	-	-	-	138,504	138,504
										OPE	-	-	-	75,669	75,669
0001720	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001741	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	7	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001742	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIS	19	PF	1	1.00	24	3	3790	SAL	-	-	-	90,960	90,960
										OPE	-	-	-	63,321	63,321
0001799	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	3	5503	SAL	-	-	105,658	26,414	132,072
										OPE	-	-	59,198	14,800	73,998
0001802	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	3	5503	SAL	-	-	105,658	26,414	132,072
										OPE	-	-	59,198	14,800	73,998
0001803	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	3	6051	SAL	-	-	116,179	29,045	145,224
										OPE	-	-	61,931	15,483	77,414
0001838	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0001861	MMS X7035 AP	ACCOUNTING MANAGER 1	31X	PF	1	1.00	24	3	6930	SAL	-	-	-	166,320	166,320
										OPE	-	-	-	82,892	82,892
0001909	OAS C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001938	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	0.92	22	3	5503	SAL	-	-	96,853	24,213	121,066
										OPE	-	-	54,265	13,566	67,831
0001941	OAS C1217 AP	ACCOUNTANT 2	27	LF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001942	OAS C1218 AP	ACCOUNTANT 3	30	LF	1	1.00	24	3	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0002015	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	3	8408	SAL	201,792	-	-	-	201,792
										OPE	92,104	-	-	-	92,104
0002017	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	3	6051	SAL	-	-	116,179	29,045	145,224
										OPE	-	-	61,931	15,483	77,414
0002018	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0002019	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0002025	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0002026	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	3	5503	SAL	132,072	-	-	-	132,072
										OPE	73,998	-	-	-	73,998
0002031	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	0.50	12	3	5503	SAL	-	-	66,036	-	66,036
										OPE	-	-	36,999	-	36,999
0002064	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	0.83	20	3	4555	SAL	-	-	91,100	-	91,100
										OPE	-	-	56,740	-	56,740
0002065	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	0.83	20	3	5503	SAL	-	-	110,060	-	110,060
										OPE	-	-	61,665	-	61,665
0002066	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	0.92	22	3	6930	SAL	-	-	152,460	-	152,460
										OPE	-	-	75,984	-	75,984
0002075	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	LF	1	0.88	21	3	6051	SAL	127,071	-	-	-	127,071
										OPE	67,736	-	-	-	67,736
0010007	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	10	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0010027	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
Total Salary											870,303	-	3,979,019	2,115,879	6,965,201
Total OPE											459,248	-	1,980,834	1,110,578	3,550,660

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
Total Personal Services					45	43.88					1,329,551	-	5,959,853	3,226,457	10,515,861

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000937	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
0000982	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	114,204	114,204	228,408
										OPE	-	-	49,509	49,509	99,018
0001310	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
0001445	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	7330	SAL	-	-	137,921	37,999	175,920
										OPE	-	-	66,943	18,443	85,386
0001578	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
0001639	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	7197	SAL	-	-	172,728	-	172,728
										OPE	-	-	84,557	-	84,557
0001722	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	7003	SAL	-	-	-	168,072	168,072
										OPE	-	-	-	83,348	83,348
0001808	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	3	5214	SAL	-	-	100,109	25,027	125,136
										OPE	-	-	57,758	14,439	72,197
0001812	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	4	6523	SAL	-	-	-	156,552	156,552
										OPE	-	-	-	80,355	80,355
0001813	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8683	SAL	-	-	-	208,392	208,392
										OPE	-	-	-	93,819	93,819
0001910	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	3	5214	SAL	-	-	100,109	25,027	125,136
										OPE	-	-	57,758	14,439	72,197
0001911	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	3	5825	SAL	-	-	111,840	27,960	139,800
										OPE	-	-	60,804	15,201	76,005
0002027	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	3	4814	SAL	115,536	-	-	-	115,536
										OPE	69,704	-	-	-	69,704
0002068	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	0.92	22	3	6898	SAL	-	-	151,756	-	151,756
										OPE	-	-	75,801	-	75,801
0002073	MMS X7885 IP	INFORMATION TECHNOLOGY MANAGEF	31X	PF	1	0.88	21	3	8015	SAL	-	-	168,315	-	168,315
										OPE	-	-	78,447	-	78,447
0010001	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	9	11802	SAL	-	-	198,274	84,974	283,248

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	79,232	33,956	113,188
Total Salary											115,536	-	1,939,352	848,207	2,903,095
Total OPE											69,704	-	907,568	403,509	1,380,781
Total Personal Services					**16**	**15.80**					**185,240**	**-**	**2,846,920**	**1,251,716**	**4,283,876**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000841	MMS X7344 AP	Human Resources Manager 2		PF	1	1.00	24	10	10720	SAL	-	-	205,824	51,456	257,280
										OPE	-	-	85,212	21,303	106,515
0000862	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	6	5700	SAL	-	-	95,760	41,040	136,800
										OPE	-	-	52,658	22,568	75,226
0000927	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	8	7274	SAL	-	-	122,203	52,373	174,576
										OPE	-	-	59,525	25,511	85,036
0001375	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8831	SAL	-	-	137,764	74,180	211,944
										OPE	-	-	61,582	33,159	94,741
0001376	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	3	3877	SAL	-	-	60,481	32,567	93,048
										OPE	-	-	41,511	22,352	63,863
0001570	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001598	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	7	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
0001638	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001649	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0001806	MMN X1339 AP	TRAINING & DEVELOPMENT SPECIALIS	27	PF	1	1.00	24	3	5985	SAL	-	-	-	143,640	143,640
										OPE	-	-	-	77,002	77,002
0001807	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	4	5188	SAL	-	-	-	124,512	124,512
										OPE	-	-	-	72,035	72,035
0001912	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	0.88	21	3	5700	SAL	-	-	95,760	23,940	119,700
										OPE	-	-	52,658	13,164	65,822
0001939	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	0.92	22	3	4941	SAL	-	-	86,962	21,740	108,702
										OPE	-	-	51,696	12,924	64,620
0002067	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	0.92	22	3	5700	SAL	-	-	125,400	-	125,400
										OPE	-	-	68,957	-	68,957
0002071	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	0.88	21	3	6601	SAL	-	-	138,621	-	138,621
										OPE	-	-	70,736	-	70,736
0002072	MMN X1338 AP	TRAINING & DEVELOPMENT SPECIALIS	23	PF	1	0.88	21	3	4941	SAL	-	-	103,761	-	103,761

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	61,683	-	61,683
Total Salary											-	-	1,966,648	565,448	2,532,096
Total OPE											-	-	971,245	300,018	1,271,263
Total Personal Services					**16**	**15.48**					**-**	**-**	**2,937,893**	**865,466**	**3,803,359**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000858	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
0000965	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	3088	SAL	-	-	74,112	-	74,112
										OPE	-	-	58,946	-	58,946
0001041	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
0001423	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3964	SAL	-	-	47,568	47,568	95,136
										OPE	-	-	32,203	32,203	64,406
0001571	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
0001572	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR :	28X	PF	1	1.00	24	10	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
0001597	OAS C4014 AP	FACILITY OPERATIONS SPECIALIST 1	24	PF	1	1.00	24	10	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0001604	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
0001689	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
0001781	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	3	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	87,255	87,255
0001818	OAS C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	10	9751	SAL	-	-	187,219	46,805	234,024
										OPE	-	-	80,380	20,095	100,475
0001819	OAS C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	10	7678	SAL	-	-	147,418	36,854	184,272
										OPE	-	-	70,044	17,511	87,555
0002020	OAS C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	3	6982	SAL	167,568	-	-	-	167,568
										OPE	83,216	-	-	-	83,216
0002021	OAS C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	3	6350	SAL	152,400	-	-	-	152,400
										OPE	79,278	-	-	-	79,278
Total Salary											319,968	-	1,557,893	314,347	2,192,208
Total OPE											162,494	-	805,548	157,064	1,125,106

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Personal Services					**14**	**14.00**					**482,462**	**-**	**2,363,441**	**471,411**	**3,317,314**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001634	MMS X7204 AP	Diversity Equity and Inclusion Manager 2		PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001650	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0001686	OAS C1339 AP	TRAINING & DEVELOPMENT SPECIALIS	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0001713	OAS C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4555	SAL	-	-	87,456	21,864	109,320
										OPE	-	-	54,471	13,618	68,089
0001797	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001800	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0001801	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
Total Salary											-	-	1,164,168	21,864	1,186,032
Total OPE											-	-	572,288	13,618	585,906
Total Personal Services					**7**	**7.00**					**-**	**-**	**1,736,456**	**35,482**	**1,771,938**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000959	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	4	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
0001233	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001456	OAS C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	7	5503	SAL	-	-	105,658	26,414	132,072
										OPE	-	-	59,198	14,800	73,998
0001510	OAS C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	8	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0001602	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001622	OAS C1163 AP	ECONOMIST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	121,920	30,480	152,400
										OPE	-	-	63,422	15,856	79,278
0001641	MMS X7324 AP	Manager 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0001688	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	3	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0001805	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	3	5256	SAL	-	-	100,915	25,229	126,144
										OPE	-	-	57,967	14,492	72,459
0001946	OAS C1117 AP	RESEARCH ANALYST 3	26	LF	1	0.92	22	3	5256	SAL	-	-	-	115,632	115,632
										OPE	-	-	-	66,420	66,420
0002002	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	0.88	21	3	5256	SAL	110,376	-	-	-	110,376
										OPE	63,401	-	-	-	63,401
0002003	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	0.88	21	3	5256	SAL	110,376	-	-	-	110,376
										OPE	63,401	-	-	-	63,401
0002004	OAS C1162 AP	ECONOMIST 2	27	PF	1	0.50	12	3	5503	SAL	66,036	-	-	-	66,036
										OPE	36,999	-	-	-	36,999
0002012	OAS C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	3	4555	SAL	109,320	-	-	-	109,320
										OPE	68,089	-	-	-	68,089
Total Salary											396,108	-	1,347,581	197,755	1,941,444
Total OPE											231,890	-	683,441	111,568	1,026,899

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Personal Services					14	13.18					627,998	-	2,031,022	309,323	2,968,343

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000805	MESN Z7083 AF	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	240,761	42,487	283,248
										OPE	-	-	96,210	16,978	113,188
0000833	OAS C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	10	9293	SAL	-	-	189,577	33,455	223,032
										OPE	-	-	82,977	14,643	97,620
0000905	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
0000934	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	4	8015	SAL	-	-	134,652	57,708	192,360
										OPE	-	-	62,759	26,897	89,656
0000961	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	171,410	73,462	244,872
										OPE	-	-	72,304	30,988	103,292
0001004	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0001566	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
0001595	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0001635	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001636	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0001687	MMS X7314 AP	Government Relations Manager 2		PF	1	1.00	24	8	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0001714	MMS X7664 AP	COMMUNICATIONS MANAGER 2	33X	PF	1	1.00	24	9	10203	SAL	-	-	195,898	48,974	244,872
										OPE	-	-	82,634	20,658	103,292
0001715	OAS C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	4	6350	SAL	-	-	-	152,400	152,400
										OPE	-	-	-	79,278	79,278
0001716	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	-	132,072	132,072
										OPE	-	-	-	73,998	73,998
0001785	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
0001786	OAS C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	10	9293	SAL	-	-	223,032	-	223,032

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	97,620	-	97,620
0001787	OAS C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001788	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	8	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0001789	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0001804	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	121,920	30,480	152,400
										OPE	-	-	63,422	15,856	79,278
0002022	OAS C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	3	6051	SAL	145,224	-	-	-	145,224
										OPE	77,414	-	-	-	77,414
0002028	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0010009	OAS C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	3	6664	SAL	-	-	127,949	31,987	159,936
										OPE	-	-	64,988	16,247	81,235
0010031	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	73,248	109,872	183,120
										OPE	-	-	34,902	52,353	87,255
Total Salary											145,224	-	3,479,903	712,897	4,338,024
Total OPE											77,414	-	1,653,986	347,896	2,079,296
Total Personal Services					**24**	**24.00**					**222,638**	**-**	**5,133,889**	**1,060,793**	**6,417,320**

2023-25 Biennium **Cross Reference Number: 91400-080-06-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000853	OAS C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0000884	OAS C1002 AP	LOAN SPECIALIST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0000930	MMS X7074 AP	Budget and Fiscal Manager 2		PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0000966	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	9	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0001586	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	8	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
0001607	OAS C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0001690	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0001940	OAS C1245 AP	FISCAL ANALYST 3	30	PF	1	0.92	22	3	6350	SAL	-	-	139,700	-	139,700
										OPE	-	-	72,670	-	72,670
0009015	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
Total Salary											-	-	1,771,748	-	1,771,748
Total OPE											-	-	814,105	-	814,105
Total Personal Services					**9**	**8.92**					**-**	**-**	**2,585,853**	**-**	**2,585,853**