

Executive Director's Report for July 2026

ADMINISTRATIVE

2025-2027 Biennium Budget (July 1, 2025 through June 30, 2027)

Budget Summary through May 2026

Revenue	Biennium to Date	2025-27 Total Biennial Budget	% Received
All Sources (including cash reserves & reimbursements)	1,540,102.02	3,587,580	43%
Expenditures	Biennium to Date	2025-27 Total Biennial Budget	% Spent
Personal Services	921,159.98	2,173,920	42%
Services and Supplies	555,446.30	1,482,812	37%
Total Expenditures	1,476,606.28	3,656,732	40%

Licensing fee revenue is received once a year – even-numbered years for individual licensees & odd-numbered years for facility licensees – which results in a significant revenue increase at the end of each calendar year and is the main reason why our agency must maintain a higher than average ending balance at the end of each fiscal year and each biennium (typically the equivalent of 8-10 months). Our agency also self-insures against unknown expenses such as costs associated with administrative hearings. It is important to note that there is a difference between the agency's approved limitation (authorization to spend) and its cash reserve. If our agency anticipates exceeding the approved limitation total for any expense category, we must request additional limitation authority from the Oregon Legislature via an Emergency Board (Ways & Means) proceeding, even if we have a sufficient cash reserve to cover expenses.

Agency's Biennial Budget Revenue

The agency's biennial budget revenue consists of a beginning cash balance of **\$2,143,159.36*** (cash reserves carried over from the 23-25 biennium), which is the remaining amount collected for death filing fees – which supports both the agency's operations/programs and the Indigent Disposition Program (IDP) Fund – licensing fees/renewals and estimates for miscellaneous revenue such as civil penalty payments and interest.

*The previously reported beginning cash balance of **\$2,145,873.76** was incorrect. For context, this balance is initially uploaded at the start of the biennium and updated once more after the December close of odd-numbered years to capture any late-posted AY25 invoices. The amount previously reported reflected the balance at the start of the biennium. Following the December adjustment, the correct beginning cash balance is **\$2,143,159.36**. This balance will not be adjusted again during AY27. It is typically updated only twice each biennium – once at the start of the biennium and once after the December close in odd-numbered years.

The death filing fee (\$30 for each report of death) is projected to equal approximately **\$2,562,360** in total revenue for the 25-27 biennium.

Based upon the allocation of the death filing fee, the following is projected to be received for the 25-27 biennium:

- The Indigent Disposition Program (IDP) Fund – 53% of total revenue: **\$1,357,051.**
- The remaining balance to support agency operations/programs – 47% of total revenue: **\$1,205,309.**

It is important to note that the actual amount received will depend upon the number of actual deaths registered and billed within the biennium. The revenue projection is based upon the population data provided by the [Office of Economic Analysis](#) which is an anticipated **85,412** deaths within the 25-27 biennium.

LICENSING

Licensing Transactions Executed Pursuant to Delegated Authority

1. Permanently Lapsed Individual Licenses:

- Morley, Kimberly PN-9666
- Dahmen, Corey PN-9662
- OMAN, GARY PN-9665
- Waters, Sean PN-9553
- ZHANG, SISI PN-9359
- HADWICK, MARY LOU PN-9558
- Conner, Nicholas PN-9549
- Zabala, Lisa PN-9498
- Leary, Angela PN-9602
- Dalke, Greg PN-9641
- Harris-Masuoka, Angelee PN-9591
- VAIL, TERESA PN-8225
- Thomas, Joshua PN-9608
- White, Sloane PN-9605
- CHAPMAN, ROBERT PN-9394
- Al-Ansari, Ahmed PN-9576
- LUCAS, KOREEN PN-9325
- SLEEPER, SHUREE PN-9266
- Dalton, Curtis PN-9636
- Masterson, Joshua PN-9526
- Beamis, Matthew PN-9633
- Sanchez, Yadira PN-9642
- Husby, Jeffrey PN-9541
- Krause, Derald PN-9614
- GARNER, CANDACE PN-9468
- Carmicheal, James PN-9651
- aa. Carey, Jana PN-9653
- bb. PHILBERT, BARRY PN-9612
- cc. Trussler, Kaitlin PN-9644
- dd. DEBELLOY, SUSAN PN-9281
- ee. McAnulty, Kharizma PN-9457
- ff. Kamashian, Jennifer PN-9514

gg. Baldwin, Doug PN-9647
 hh. Hogard, Christopher PN-9706
 ii. Barker Jr, Lester PN-9702
 jj. Hansen, Jake PN-9714
 kk. Smith, Roni PN-9613
 ll. LEWIS, SARAH PN-9122
 mm. Hamner Sushereba, Janice PN-9645
 nn. Hodnett, Casey PN-9643
 oo. Moloney, Jesze PN-9598
 pp. KELLER, MICHELLE PN-9288
 qq. Steeves, Walter PN-9671
 rr. Perry, Mary Ann PN-9461
 ss. MUELLER, BRYAN PN-9364
 tt. Choina, Meg PN-9696
 uu. Shields, Rachel PN-9670
 vv. Tierney, Julie PN-9694
 ww. Schmidt, David PN-9635
 xx. Ruiz Reyes, Ginet PN-9599
 yy. Applegate, Hannah PN-9466
 zz. Norstadt, Paul PN-9515
 aaa. Watson, Sandra PN-9646
 bbb. Upshur, Jessica PN-9640
 ccc. Rose, Rebecca PN-9586
 ddd. Yvonne, April PN-9452
 eee. Dallas, Darlene PN-9506
 fff. Mandel, Joshua PN-9638
 ggg. CLARK, GREGORY PN-9600
 hhh. Baker, Gentry PN-9523
 iii. Beaupain, Daniel PN-9658
 jjj. Morgan, Anthony PN-9655
 kkk. Meeker, Teryl PN-9659
 ll. Neely, Mary PN-9688
 mmm. Tarduno, Maria PN-9663
 nnn. Burchett, Knicole PN-9669
 ooo. Hedges, Crystal PN-9699
 ppp. Porter, Brian PN-9660
 qq. Herring, Sharayah PN-9690
 rrr. Juscak, Thaddeus PN-9672
 sss. Paollili, Rachael PN-9668
 ttt. Blocker, Charlotte PN-9689
 uu. Chandler, Curt PN-9674
 vvv. Baum, Maureen PN-9664
 www. Meek, Mandy PN-9585
 xxx. Chan, Cody PN-9595
 yyy. Niccum, Joe PN-9617
 zzz. Hayes, Stacey PN-9648
 aaaa. POE, CARLY PN-9435
 bbbb. Kerr, Sarweshni PN-9625

cccc. Orgill, Brian PN-9681
 dddd. Williams, Robb PN-9684
 eeee. Bigham, Brian PN-9604
 ffff. Wood, Vaughn PN-9609
 gggg. Rose, Mariah PN-9627
 hhhh. Thomas, Michael PN-9703
 iiii. Leighton, Monte PN-9691

2. **Permanently Lapsed Facility Licenses:** None

3. **Individual or Facility Licenses Suspended:** None

4. **Licenses Revoked:** None

AD: Alternative Disposition Facility; **AE:** Apprentice Embalmer; **AF:** Apprentice FSP; **CE:** Cemetery; **CM:** City owned Cemetery; **CO:** Combination Embalmer and FSP; **CR:** Crematory; **CS:** Special Tax District owned Cemetery; **CY:** County owned Cemetery; **DC:** Death Care Consultant; **EM:** Embalmer; **FE:** Funeral Establishment; **FS:** Funeral Service Practitioner; **IP:** Intern Permit; **PN:** Preneed Salesperson; **RR:** Removal Registration.

Licensing Statistics

License Type	April 7, 2026	July 7, 2026	Change from Apr. to July	Trend
Death Care Consultants	2	2	0	-
EM Apprentices	68	76	8	▲
FSP Apprentices	77	77	0	-
Interns	9	11	2	▲
Embalmer Only	12	12	0	-
FSP Only	179	185	6	▲
Combination FSP/ Embalmer	344	347	3	▲



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Military Combination FSP/ Embalmer	0	0	0	-
Preneed Salespeople	111	124	13	▲
Funeral Establishments	175	172	3	▼
Immediate Disposition Companies	16	16	0	-
Crematoriums	66	66	0	-
Cemeteries, Operating	305	306	1	▲
Cemeteries, Operating, Municipal	37	37	0	-
Cemeteries, Operating, County	7	7	0	-
Cemeteries, Operating, Special District	123	123	0	-
Cemeteries, Registered Non- Operating	49	49	0	-
Removal Registrations	42	43	1	-
Alternative Disposition Facilities	3	4	1	▲
Combined Total of all Licenses/Registrations	1,625	1,657	32	▲

COMPLIANCE

Overview of Inspections Completed During FY 2025-2026

OMCB's Compliance Division has continued to maintain the pace and quality of our inspections throughout the current reporting quarter to once again meet the goal of our agency's Key Performance Measure #1: *Percent of licensed facilities inspected not less than once per biennium.*

Our agency reached 102% of the annual target at the close of the fourth quarter of FY 2021-2022. We continued this pace through FY 2022-2023. Compliance achieved 100% of licensed facilities inspected in the biennium – the first time in the modern era!

Our Inspectors returned to in-person, on-site inspections in June 2022 and have primarily continued conducting in-person inspections throughout FY 2022-2023, FY 2023-2024, FY 2024-2025, and now into FY 2025-2026. Additionally, we have continued utilizing virtual inspections as a tool when appropriate.

Our Inspectors are well-trained and experienced with the inspection process. They continue to meet or exceed their quarterly targets. We have streamlined our initial/follow-up communications with facilities and developed a long-term scheduling plan, which resulted in our agency meeting the inspection goals for FY 2024-2025 Biennium. As of FY 2026 one inspector vacated the position and a new replacement inspector was hired and is in the training process which resulted in a lower inspection completion rate.

Inspection Key Performance Measure

KPM #1: Facility Inspection – Percentage of licensed facilities inspected not less than once per biennium.

Data Collection Period: Jul 01 – Jun 30

As of the beginning of the 2025-2027 biennium, OMCB regulates 725 licensed facilities located throughout the state. Our agency's statutory mandate is to inspect at least half of these (approximately 363) during each fiscal year. To achieve our inspection targets, our two Inspectors must complete approximately 91 inspections per quarter combined. For the past two years, Inspectors have met or exceeded those averages. Inspection details by quarter are in the chart below.

Total Inspections Completed During the Past Four Quarters				
FACILITY TYPE	July – September 2025 (Q1)	October – December 2025 (Q2)	January – March 2026 (Q3)	April – June 2026 (Q4)
Funeral Establishment	11	3	19	26



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Cemetery Authority	34	78	48	56
Crematory Authority	6	2	8	13
Alternative Disposition Facility	0	0	0	2
Immediate Disposition Company	0	0	0	0
Biennial Inspections Completed per Quarter	51	83	75	97
Total Inspections Completed per Quarter	55	90	84	102
Total Biennial Inspections for FY	51 (14% complete)	134 (37% complete)	209 (58% complete)	306 (84% complete)

Special Projects/Other Items:

Additionally, inspectors continue to work on investigations from significant findings found through inspections. Inspectors are also assisting with Facility Licensing actions (Facility Licensing Action Types: Initial, Change of Location, Change of Name, Change of Ownership) reviews.

Investigations

The following table shows the total number of cases by phase to July 2026.

Please note that in order to be consistent with case counts, related cases are counted individually. For example, a case with multiple respondents – separated by individual investigations, like 22-0000ABC – will be counted individually (A, B and C) and tracked/reported as three different cases. These cases are often investigated together and are presented simultaneously to the Board. However, they often close at different stages, so it is more practical to count them as individual cases. We have applied that count change to the numbers below and the following illustrates the status of cases from quarter to quarter.



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Case Status	October 2025	January 2026	April 2026	July 2026
Open	22	15	29	28
Hold	2	2	2	2
Post	14	8	8	4
Closed (Since last Board meeting)	12	7	35	28

Case Phases:

“Open”: All cases not yet reported to the Board and are in various stages of review or investigation – such as intake, investigation, writing investigative report, or presenting to Board.

“Hold”: Cases that have been presented to the Board but require some other activity or action by another entity before the Board completes deliberation on a case. This may include cases awaiting determination by another agency, or findings in civil or criminal proceedings. In some cases, it can also mean additional investigation is required for clarification before returning to the Board for review/discussion.

“Post”: Cases that have been presented since the last Board meeting, but there is post-meeting activity still required before closure. This

includes closing out cases resulting in no action, as well as all activity relating to cases where action is being taken, through the course of any negotiations, appeals, or related activity. This process has the potential of taking years before a case can be closed.

“Closed”: Cases that have been moved completely through the Post phase and have been closed out since the last board meeting. This may include closed cases requiring some form of monitoring or follow-up, such as in the case of a negotiated consent period, when there are relevant consent order terms to be monitored.

Case Status from the April 2026 Board Meeting

There were 17 cases presented to the Board during the April 14th board meeting.

Cases Presented During Last Board Meeting (April 2026)			
Case Number	Case Action/No Action	Current Case Status	Note/Comment
23-1049A 2 nd Addendum	Action	Closed- Consent Order	
23-1050A 2 nd Addendum	Action	Closed- Consent Order	



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23-1051A 2 nd Addendum	Action	Closed- Consent Order	
25-1026C Addendum	Rescind prior action	Closed- Rescind NPDA	
25-1035	No Action	Closed	
25-1039	Table	Open	
25-1040A	No Action	Closed	Canizares & Collins Recused
25-1040B	No Action	Closed	Canizares & Collins Recused
25-1040C	No Action	Closed	Canizares & Collins Recused
25-1041	Ratify closure	Closed	
25-1043A	Action	Closed- Consent Order	
25-1043B	Action	Closed- Consent Order	
25-1043C	No Action	Closed	
26-1001A	No Action	Closed	Johnson Recused Leder Recused
26-1001B	No Action	Closed	Johnson Recused Leder Recused
26-1001C	No Action	Closed	Johnson Recused Leder Recused
26-1008	No Action. Approve license application	Closed	

Case Aging

There are currently no cases that have gone over 180 days. Approval of the Executive Director's Report authorizes up to an additional 60 days for case reporting to the Board under ORS 676.165 to cover any cases where aging will exceed the aging limits based on the date of the next available scheduled meeting. All aging will continue to accrue and any case reports exceeding aging limits will be reported both here as well as on legislative key performance measures.

Indigent Disposition Program (IDP) Fund

Historical Background

The purpose of the Indigent Disposition Program (IDP) is to provide licensed Oregon funeral establishments with reimbursement for costs incurred while providing services for the disposition of unclaimed indigent decedents. The Indigent Disposition Program has been in existence since the Oregon State Legislature originally assigned administrative responsibility for reimbursement to the Public Health Division of the Oregon Health Authority in 1993. Prior to that legislation, each county was responsible for covering all indigent disposition expenses. In 2015, the Oregon State Legislature revised certain elements of the program, transferred management to the Oregon Mortuary & Cemetery Board (OMCB) and amended the required process that a funeral establishment must complete prior to performing final disposition of an indigent decedent. These changes went into effect on January 1, 2016.

Not every state has established a program like Oregon's Indigent Disposition Program. In the states surrounding Oregon, payment for the care of unclaimed decedents falls to the county – which may or may not have sufficient funds – and may or may not have requirements regarding the decedent's residency in the county. Overall, fewer than half of all state governments have established funds similar to this one.

The Indigent Disposition Program's maximum reimbursement rate is set annually by OMCB's Board – the current rate is \$550 per approved claim. This rate is posted on OMCB's website and notification of any rate changes are publicized.

In accordance with OAR 830-040-0090(1), only a licensed funeral establishment (including an immediate disposition company or persons acting as funeral service practitioners) may apply for indigent disposition reimbursement.

How the IDP Fund is Currently Funded with the Implementation of HB 2120:

With the implementation of HB 2120 that became effective on January 1, 2022 – now included in **ORS 692.415** – the \$30 death filing fee is allocated as follows:

- \$16 to be used to carry out the management/administration of the IDP Fund, and
- \$14 is to be used for OMCB's agency budget account – still the primary source of our agency's revenue.

Current Reimbursement Rate:

The current IDP reimbursement rate is \$550 per claim as of July 2023.

Current Status of IDP Claims	Number of Claims Processed from April 1st through June 30th, 2026
Pending Approval	67
Submitted for Payment	147



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Withdrawn/Denied	5
Grand Total	219

Indigent Claims Received	CY 2023	CY 2024*	CY 2025**	2026 YTD
Total Number of Claims Reviewed	719	626	737	409
Number of Claims submitted for payment	539	568	578	277
Pending Approval***	125	35	126	117
Withdrawn/Denied	55	23	33	15

*Data has been corrected since 10/08/24 ED Report

**Data has been corrected since 01/20/26 ED Report

*** For YTD, the number of claims pending approval is always in flux and includes the claims submitted during last quarter that still need supplemental information.