

Executive Director's Report for October 2025

ADMINISTRATIVE

2025-2027 Biennium Budget (July 1, 2025 through June 30, 2027)

Budget Summary through July 2025

Revenue	Biennium to Date	2025-27 Total Biennial Budget	% Received
All Sources (including cash reserves & reimbursements)	182,172.46	3,587,580	5%
Expenditures	Biennium to Date	2025-27 Total Biennial Budget	% Spent
Personal Services	153,530.08	2,079,262	7%
Services and Supplies	118,909.09	1,483,415	8%
Total Expenditures	272,439.17	3,562,677	8%

Licensing fee revenue is received once a year – even-numbered years for individual licensees & odd-numbered years for facility licensees – which results in a significant revenue increase at the end of each calendar year and is the main reason why our agency must maintain a higher than average ending balance at the end of each fiscal year and each biennium (typically the equivalent of 8-10 months). Our agency also self-insures against unknown expenses such as costs associated with administrative hearings. It is important to note that there is a difference between the agency's approved limitation (authorization to spend) and its cash reserve. If our agency anticipates exceeding the approved limitation total for any expense category, we must request additional limitation authority from the Oregon Legislature via an Emergency Board (Ways & Means) proceeding, even if we have a sufficient cash reserve to cover expenses.

Agency's Biennial Budget Revenue

The agency's biennial budget revenue consists of a beginning cash balance of **\$2,145,873.76** (cash reserves carried over from the 23-25 biennium), which is the remaining amount collected for death filing fees – which supports both the agency's operations/programs and the Indigent Disposition Program (IDP) Fund – licensing fees/renewals and estimates for miscellaneous revenue such as civil penalty payments and interest.

The death filing fee (\$30 for each report of death) is projected to equal approximately **\$2,562,360** in total revenue for the 25-27 biennium.

Based upon the allocation of the death filing fee, the following is projected to be received for the 25-27 biennium:

- The Indigent Disposition Program (IDP) Fund – 53% of total revenue: **\$1,357,051.**
- The remaining balance to support agency operations/programs – 47% of total revenue: **\$1,205,309.**

It is important to note that the actual amount received will depend upon the number of actual deaths registered and billed within the biennium. The revenue projection is based upon the population data provided by the [Office of Economic Analysis](#) which is an anticipated **85,412** deaths within the 25-27 biennium.

LICENSING

Updated data will be provided at the January 2026 board meeting.

Licensing Transactions Executed Pursuant to Delegated Authority

1. **Permanently Lapsed Individual Licenses:**
2. **Permanently Lapsed Facility Licenses:**
3. **Individual or Facility Licenses Suspended:** None
4. **Licenses Revoked:** None

AD: Alternative Disposition Facility; **AE:** Apprentice Embalmer; **AF:** Apprentice FSP; **CE:** Cemetery; **CM:** City owned Cemetery; **CO:** Combination Embalmer and FSP; **CR:** Crematory; **CS:** Special Tax District owned Cemetery; **CY:** County owned Cemetery; **DC:** Death Care Consultant; **EM:** Embalmer; **FE:** Funeral Establishment; **FS:** Funeral Service Practitioner; **IP:** Intern Permit; **PN:** Preneed Salesperson; **RR:** Removal Registration.

Licensing Statistics

License Type	Mar 26, 2025	June 30, 2025	Change from Mar. to June	Trend
Death Care Consultants	1	1	0	-
EM Apprentices	50	48	2	▼
FSP Apprentices	66	67	1	▲
Interns	7	14	7	▲
Embalmer Only	12	13	1	▲



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FSP Only	195	201	6	▲
Combination FSP/ Embalmer	375	380	5	▲
Military Combination FSP/ Embalmer	0	0	0	-
Preneed Salespeople	162	178	16	▲
Funeral Establishments	178	176	2	▼
Immediate Disposition Companies	12	12	0	-
Crematoriums	66	66	0	-
Cemeteries, Operating	300	300	0	-
Cemeteries, Operating, Municipal	36	36	0	-
Cemeteries, Operating, County	7	7	0	-
Cemeteries, Operating, Special District	121	121	0	-
Cemeteries, Registered Non-Operating	49	49	0	-
Removal Registrations	39	39	0	-
Alternative Disposition Facilities	3	3	0	-
Combined Total of all Licenses/Registrations	1,720	1,711	9	▼

COMPLIANCE

Overview of Inspections Completed During FY 2025-2026

OMCB’s Compliance Division has continued to maintain the pace and quality of our inspections throughout the current reporting quarter to once again meet the goal of our agency’s Key Performance Measure #1: *Percent of licensed facilities inspected not less than once per biennium.*

Our agency reached 102% of the annual target at the close of the fourth quarter of FY 2021-2022. We continued this pace through FY 2022-2023. Compliance achieved 100% of licensed facilities inspected in the biennium – the first time in the modern era!

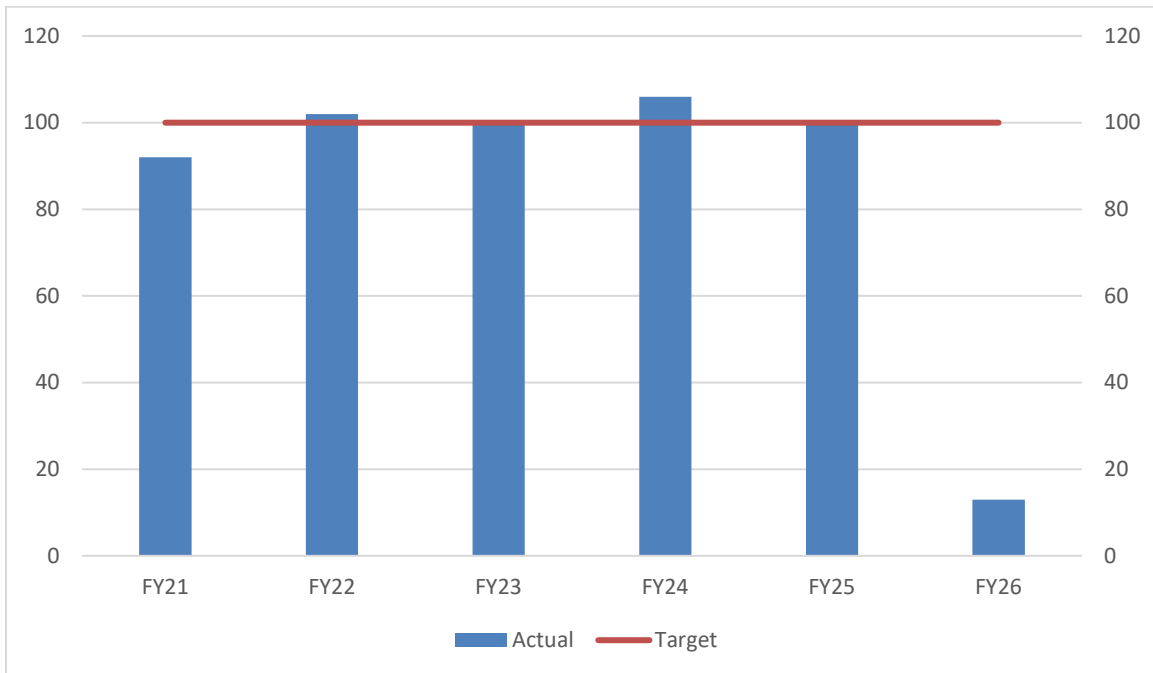
Our Inspectors returned to in-person, on-site inspections in June 2022 and have primarily continued conducting in-person inspections throughout FY 2022-2023, FY 2023-2024, FY 2024-2025, and now into FY 2025-2026. Additionally, we have continued utilizing virtual inspections as a tool when appropriate.

Our Inspectors are well-trained and experienced with the inspection process. They continue to meet or exceed their quarterly targets. We have streamlined our initial/follow-up communications with facilities and developed a long-term scheduling plan, which resulted in our agency meeting the inspection goals for FY 2024-2025 Biennium.

Inspection Key Performance Measure

KPM #1: Facility Inspection – Percentage of licensed facilities inspected not less than once per biennium.

Data Collection Period: Jul 01 – Jun 30



As of the beginning of the 2025-2027 biennium, OMCB regulates 725 licensed facilities located throughout the state. Our agency’s statutory mandate is to inspect at least half of these (approximately 363) during each fiscal year. To achieve our inspection targets, our two Inspectors must complete approximately 91 inspections per quarter combined. For the past two years, Inspectors have met or exceeded those averages. Inspection details by quarter are in the chart below.

Total Inspections Completed During the Past Four Quarters				
FACILITY TYPE	October – December 2024 (Q2)	January – March 202 (Q3)	April – June 2025 (Q4)	July – September 2025 (Q1)
Funeral Establishment	14	20	25	11
Cemetery Authority	80	46	27	34
Crematory Authority	2	7	6	6
Alternative Disposition Facility	0	0	0	0
Immediate Disposition Company	0	0	4	0
Biennial Inspections Completed per Quarter	96	73	62	51
Total Inspections Completed per Quarter	101	76	70	55
Total Biennial Inspections for FY	192 (57% complete)	265 (79% complete)	327 (100% complete)	51 (13% complete)

Special Projects/Other Items:

Additionally, Inspectors continue to work on investigations alongside the Investigator when appropriate. Inspectors are also assisting with Facility Licensing applications (Facility Application Types: Initial, Change of Location, Change of Name, Change of Ownership) reviews.

Furthermore, please note that one of the two inspectors resigned as of 1/31/2025, and the new inspector started on 6/23/2025.

Investigations

The following table shows the total number of cases by phase to October 2025.

Please note that in order to be consistent with case counts, related cases are counted individually. For example, a case with multiple respondents – separated by individual investigations, like 22-0000ABC – will be counted individually (A, B and C) and tracked/reported as three different cases. These cases are often investigated together and are presented simultaneously to the Board. However, they often close at different stages, so it is more practical to count them as individual cases. We have applied that count change to the numbers below and the following illustrates the status of cases from quarter to quarter.

Case Status	January 2025	April 2025	July 2025	October 2025
Open	15	10	34	22
Hold	0	0	0	2
Post	9	19	27	14
Closed	8	10	4	12

Case Phases:

“Open”: All cases not yet reported to the Board and are in various stages of review or investigation – such as intake, investigation, writing investigative report, or presenting to Board.

“Hold”: Cases that have been presented to the Board but require some other activity or action by another entity before the Board completes deliberation on a case. This may include cases awaiting determination by another agency, or findings in civil or criminal proceedings. In some cases, it can also mean additional investigation is required for clarification before returning to the Board for review/discussion.

“Post”: Cases that have been presented since the last Board meeting, but there is post-meeting activity still required before closure. This

includes closing out cases resulting in no action, as well as all activity relating to cases where action is being taken, through the course of any negotiations, appeals, or related activity. This process has the potential of taking years before a case can be closed.

“Closed”: Cases that have been moved completely through the Post phase and have been closed out since the last board meeting. This may include closed cases requiring some form of monitoring or follow-up, such as in the case of a negotiated consent period, when there are relevant consent order terms to be monitored.

Case Status from the July 8, 2025 Board Meeting

There were 29 cases presented to the Board during the July 8th board meeting.

Cases Presented During Last Board Meeting (July 2025)			
Case Number	Case Action/No Action	Current Case Status	Note/Comment
25-1003	Tabled	Hold	Awaiting legal advice
25-1004A	Action	Pending NPDA	
25-1004B	Action	Pending NPDA	
25-1004C	Action	Pending NPDA	
25-1006	No Action	Closed	
25-1007	No Action	Closed	
25-1008	Table	Hold	Awaiting legal advice
25-1009A	No Action	Closed	
25-1009B	No Action	Closed	
25-1009C	No Action	Closed	
25-1009D	No Action	Closed	
25-1010A	Action	Pending NPDA	



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25-1010B	Action	Pending NPDA	
25-1010C	Action	Pending NPDA	
25-1011	No Action	Closed	
25-1012A	Action	Pending NPDA	
25-1012B	Action	Pending NPDA	
25-1013A	Action	Pending NPDA	
25-1013B	Action	Pending NPDA	
25-1014A	No Action	Closed	
25-1014B	Action	Pending NPDA	
25-1014C	Action	Pending NPDA	
25-1014D	No Action	Closed	
25-1014E	Action	Pending NPDA	
25-1019	No Action	Closed	
25-1020	Action- Application denied	Pre-Hearing Conference scheduled	
25-1021A	No Action	Closed	
25-1021B	No Action	Closed	
25-1021C	No Action	Closed	

Case Aging

There are currently no cases that have gone over 180 days. Approval of the Executive Director’s Report authorizes up to an additional 60 days for case reporting to the Board under ORS 676.165 to cover any cases where aging will exceed the aging limits based on the date of the next available scheduled meeting. All aging will continue to accrue and any case reports exceeding aging limits will be reported both here as well as on legislative key performance measures.

Indigent Disposition Program (IDP) Fund

Historical Background

The purpose of the Indigent Disposition Program (IDP) is to provide licensed Oregon funeral establishments with reimbursement for costs incurred while providing services for the disposition of unclaimed indigent decedents. The Indigent Disposition Program has been in existence since the Oregon State Legislature originally assigned administrative responsibility for reimbursement to the Public Health Division of the Oregon Health Authority in 1993. Prior to that legislation, each county was responsible for covering all indigent disposition expenses. In 2015, the Oregon State Legislature revised certain elements of the program, transferred management to the Oregon Mortuary & Cemetery Board (OMCB) and amended the required process that a funeral establishment must complete prior to performing final disposition of an indigent decedent. These changes went into effect on January 1, 2016.

Not every state has established a program like Oregon's Indigent Disposition Program. In the states surrounding Oregon, payment for the care of unclaimed decedents falls to the county – which may or may not have sufficient funds – and may or may not have requirements regarding the decedent's residency in the county. Overall, fewer than half of all state governments have established funds similar to this one.

The Indigent Disposition Program's maximum reimbursement rate is set annually by OMCB's Board – the current rate is \$550 per approved claim. This rate is posted on OMCB's website and notification of any rate changes are publicized.

In accordance with OAR 830-040-0090(1), only a licensed funeral establishment (including an immediate disposition company or persons acting as funeral service practitioners) may apply for indigent disposition reimbursement.

How the IDP Fund is Currently Funded with the Implementation of HB 2120:

With the implementation of HB 2120 that became effective on January 1, 2022 – now included in **ORS 692.415** – the \$30 death filing fee is allocated as follows:

- \$16 to be used to carry out the management/administration of the IDP Fund, and
- \$14 is to be used for OMCB's agency budget account – still the primary source of our agency's revenue.



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Current Reimbursement Rate:

The current IDP reimbursement rate is \$550 per claim as of July 2023.

Current Status of IDP Claims	Number of Claims Processed from June 27th to Oct 13th, 2025
Under Review/Processing	8
Submitted for Payment	163
Waiting for Supplemental Information	17
Withdrawn/Denied	14
Grand Total	202

Indigent Claims Received	CY 2022	CY 2023	CY 2024*	2025 YTD
Total Number of Claims Reviewed	492	719	626	624
Number of Claims submitted for payment	349	539	568	475
Under Review/ Processing	45	72	8	84
Currently Open Claims (Waiting on additional information, researching, etc.)	72	53	27	39
Withdrawn/Denied	26	55	23	26

*Data has been corrected since 10/08/24 ED Report