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2021-2023 Agency Request Budget Oregon Military Department

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CERTIFICATION

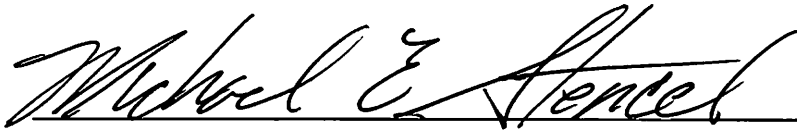
I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Oregon Military Department

AGENCY NAME

1776 Militia Way SE, Salem, OR 97301-6888

AGENCY ADDRESS



SIGNATURE

The Adjutant General

TITLE

☒ Agency Request

☐ Governor's Budget

☐ Legislatively Adopted

HB 5031 A BUDGET REPORT and MEASURE SUMMARY

Carrier: Rep. Piluso

Joint Committee On Ways and Means

Action Date: 06/07/19

Action: Do pass with amendments. (Printed A-Eng.)

House Vote

Yeas: 9 - Gombert, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Smith G, Stark

Senate Vote

Yeas: 10 - Beyer, Frederick, Girod, Heard, Johnson, Manning Jr, Roblan, Steiner Hayward, Thomsen, Wagner

Exc: 1 - Hansell

Prepared By: Michelle Lisper, Department of Administrative Services

Reviewed By: Julie Neburka, Legislative Fiscal Office

Military Department

2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget ⁽¹⁾	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 16,891,831	\$ 16,458,514	\$ 21,750,271	\$ 4,858,440	28.8%
General Fund Capital Improvement	\$ 1,000,000	\$ -	\$ -	\$ (1,000,000)	(100.0%)
General Fund Debt Service	\$ 9,997,675	\$ 11,639,970	\$ 11,639,970	\$ 1,642,295	16.4%
Other Funds Limited	\$ 112,160,793	\$ 111,605,421	\$ 112,391,960	\$ 231,167	0.2%
Other Funds Capital Improvement	\$ 500,000	\$ -	\$ -	\$ (500,000)	(100.0%)
Other Funds Debt Service Limited	\$ 550,790	\$ 100,050	\$ 100,050	\$ (450,740)	(81.8%)
Federal Funds Limited	\$ 289,027,233	\$ 283,009,085	\$ 285,416,888	\$ (3,610,345)	(1.2%)
Federal Funds Capital Improvement	\$ 4,946,561	\$ 5,133,694	\$ 5,133,694	\$ 187,133	3.8%
Total	\$ 435,074,883	\$ 427,946,734	\$ 436,432,833	\$ 1,357,950	0.3%

Position Summary

Authorized Positions	477	478	517	40
Full-time Equivalent (FTE) positions	426.82	435.30	463.00	36.18

⁽¹⁾ Includes adjustments through December 2018

* Excludes Capital Construction expenditures

Summary of Revenue Changes

General Fund pays wages and salaries of state employees and provides matching funds for various facilities management activities, as well as matching funds for various Oregon National Guard activities.

Other Funds revenues include 9-1-1 taxes; proceeds from real property sales; facility rental fees; Average Daily Membership revenue received from the Bend-LaPine School District for the Youth Challenge Program; indirect cost transfers within the Department; and other miscellaneous revenues. Facility rental fees contribute to, but do not fully cover, armory maintenance and operations costs. If the Capital Construction Subcommittee subsequently approves one or more of the requested bond-funded capital construction projects, there will be additional Other Funds revenue from the sale of bonds.

Federal Funds come from a variety of federal-state cooperative agreements with the National Guard Bureau, and from grants from the Federal Emergency Management Agency (FEMA). They fund most facilities' operating costs; pay wages and salaries of state employees assigned to Oregon National Guard duties; provide construction funds for a variety of maintenance, armory, training, and reserve center facilities; fund

several educational programs for youth; and contribute to central administrative costs through an interagency transfer. The Office of Emergency Management receives federal dollars from the Department of Homeland Security, the Department of Defense, and FEMA.

The Department has a federal budget administered separately from its state budget that is not subject to state Federal Funds expenditure limitation.

Summary of Public Safety Subcommittee Action

The Oregon Military Department (OMD) provides Oregon and the United States with a ready force of Citizen Soldiers, Airmen and Civilians, trained and equipped to respond to any contingency, natural or manmade. The Department is responsible for administering the Oregon Army National Guard, the Oregon Air National Guard, the Oregon State Defense Force, and the Office of Emergency Management. OMD has a dual mission: providing combat-ready units and equipment to be deployed in support of national defense under the direction of the President, and providing trained personnel and equipment to protect life and property in Oregon during natural disasters or civil unrest, under the direction of the Governor.

The Subcommittee recommended a budget of \$436,432,833 total funds consisting of \$33,390,241 General Fund, \$112,492,010 Other Funds expenditure limitation, \$290,550,582 Federal Funds expenditure limitation, and 517 positions (463.00 FTE). The total funds budget is 2.0% higher than the 2019-21 current service level and 0.3% more than the 2017-19 legislatively approved budget.

Administration

The Administration Program provides leadership and support for command, control, and administration of the Oregon National Guard and the Office of Emergency Management. The program consists of the Command Group, Financial Administration Division, State Personnel Office, Public Affairs Program, Emergency Financial Assistance Program, and the Reintegration Program.

The Subcommittee recommended a budget of \$5,279,710 General Fund, \$2,637,158 Other Funds expenditure limitation, and 25 positions (23.67 FTE). The Subcommittee recommended the following packages:

Package 801, LFO Analyst Adjustment. This package reduces the Department's budget by \$174,858 General Fund and eliminates one Executive Support Specialist position (1.00 FTE) in order to meet statewide budget reductions targets.

Package 803, Internal Auditor. This package adds \$186,263 General Fund and one Internal Auditor position (0.88 FTE).

Operations

The Operations Program is responsible for ongoing maintenance and support of the facilities used by the National Guard and provides the infrastructure to respond to natural or human-made disasters. The program includes operation and maintenance of Army National Guard

facilities and operation of the Portland Air Base at the Portland International Airport, Kingsley Field in Klamath Falls, and the Camp Rilea Air Station in Warrenton. It also includes capital construction staff to oversee the Department's capital construction projects.

The Subcommittee recommended a budget of \$8,070,438 General Fund, \$5,012,166 Other Funds expenditure limitation, \$97,346,048 Federal Funds expenditure limitation, and 362 positions (313.80 FTE). The Subcommittee recommended the following packages:

Package 201, PANG Over-Cap and Utilities. This package provides \$275,000 General Fund and \$707,960 Federal Funds expenditure limitation for the Portland Air National Guard (PANG) Air Base. The General Fund will cover employee payroll costs exceeding federally-mandated pay caps and collective bargaining costs that are not allowed to be paid with federal funds. The General Fund for utilities and other operating costs will generate the Federal Funds expenditure limitation match in the package.

Package 202, New Positions-AGI. This package provides \$193,354 Other Funds expenditure limitation, \$2,552,425 Federal Funds expenditure limitation, and 24 permanent positions (18.00 FTE). These positions will be added to the Operations and Maintenance Program's Military Construction, Fire and Emergency Services, and Army National Guard Emergency Management Coordinator programs at Military Department locations throughout the state.

This package funds the following positions with the following funding sources:

- 12 seasonal half-time wildland firefighter positions (6.00 FTE), federally funded at \$748,380;
- Two permanent full-time Wildland Fire Suppression Specialist positions (2.00 FTE) established at Camp Umatilla, federally funded at \$249,460;
- Two permanent full-time Facility Maintenance Specialist positions (2.00 FTE), one established at Camp Withycombe and the other at Camp Pendleton, funded with \$25,778 Other Funds and \$231,998 Federal Funds;
- Three permanent full-time administrative positions (3.00 FTE) and one position reclassification at Camp Rilea in Warrenton, funded with \$85,767 Other Funds (from facility rental revenues) and \$338,166 Federal Funds; and
- One administrative, two construction, one procurement, and one program analyst position (5.00 FTE) and one position reclassification in Salem, funded with \$70,786 Other Funds and \$809,871 Federal Funds.

Package 203, Kingsley Field Over-Cap and Utilities. This package provides \$220,000 General Fund for the Kingsley Field Air National Guard Base. Specifically, \$127,518 General Fund is provided to cover personnel and labor costs disallowed by the Master Agreement between the National Guard Bureau and the State of Oregon; \$92,482 General Fund is provided to pay increased utility expenses associated with heavy use of the facility. This General Fund will match Federal Funds (for which the Department has adequate expenditure limitation) at a 15/85 rate.

Kingsley Field is the only training facility in the nation for F-15 fighter pilots. The facility has experienced increased use since 2007, when the Air Force closed all other F-15 training sites. A shortage of trained pilots has contributed to increased use of the facility, as the Air Force continues to send greater numbers of pilot trainees to Kingsley Field.

Office of Emergency Management

The Office of Emergency Management (OEM) coordinates statewide emergency services and maintains the emergency communications systems used for public warnings, emergency notifications, and emergency support. OEM also provides cities, counties and tribes throughout Oregon with planning, training and technical assistance in disaster preparedness, emergency response, recovery services, and hazard mitigation. Program areas within OEM include the Administration Program, Technology and Response Program, Plans and Training Program and the Mitigation and Recovery Program. The Subcommittee recommended a budget of \$7,794,510 General Fund, \$100,626,256 Other Funds expenditure limitation, \$173,285,759 Federal Funds expenditure limitation, and 44 positions (44.62 FTE). The Subcommittee recommended the following packages:

Package 301, OEM Fund Shift Indirect Cost Positions. This package provides \$1,415,352 General Fund and reduces Federal Funds by \$2,698,530. The package shifts personnel expenses for 11 positions in OEM from Federal Funds to the General Fund in order to comply with audit findings related to charging indirect costs to grants. Additionally, it removes Federal Funds expenditure limitation for Services and Supplies that was double-counted in the Department's 2019-21 budget request.

Package 801, LFO Analyst Adjustments. This package provides \$2,970,000 General Fund on a one-time-only basis to repay FEMA for questioned costs identified in a 2013 federal audit of two Department of Homeland Security grant programs: the State Homeland Security grant program and the Urban Area Security Initiative grant program.

Package 802, Generator Connector Grant Fund. This package provides \$288,000 Other Funds expenditure limitation for the Fuel Storage Facility Compatibility Grant program created by Senate Bill 1523 (2016). This program provides grants to commercial cardlock facilities for the purchase and installation of generator connectors, in order for emergency response personnel to be able to pump fuel from these facilities in an emergency.

Community Support

The Community Support program offers educational opportunities for youth in Oregon. These opportunities are provided by the Oregon Youth Challenge Program in Bend and the Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) program in Portland and Klamath Falls.

The Subcommittee recommended a budget of \$605,613 General Fund, \$4,116,380 Other Funds expenditure limitation, \$14,785,081 Federal Funds expenditure limitation, and 86 positions (80.82 FTE). The Subcommittee recommended the following packages:

Package 401, Youth Challenge Program Expansion. This package provides \$400,000 General Fund on a one-time-only basis, \$305,185 Other Funds expenditure limitation, \$1,683,492 Federal Funds expenditure limitation, and establishes 14 permanent positions and two contracted teaching positions (8.82 FTE).

The positions and budget increases will support an increased number of students (from 156 to 240 per class) expected once the program's facility expansion project (currently under construction) is completed in the 2019-21 biennium. The program is planning a phased approach for increasing the number of students. Phase 1 will add 24 additional female cadets in January 2020 and Phase 2 will accommodate 60 additional male cadets in July 2020.

The number of positions is based on the student to staff ratios written in the Master Cooperative Agreement between the State of Oregon and the federal government. General Fund will pay for the new positions to be phased in on April 1, 2020, prior to Other Funds and Federal Funds revenue from the cooperative agreements being received after additional cadets are enrolled and onsite.

Package 402, STARBASE Position. This package provides \$162,456 Federal Funds expenditure limitation and establishes one permanent teaching position (1.00 FTE) in the STARBASE program at the Portland Air National Guard Base. STARBASE is a 100% federally-funded experiential educational program designed to increase third through eighth-grade students' interest in science, technology, engineering, and math. The program targets students in demographics that are under-represented in STEM professions, ideally serving students who live in inner cities or rural locations, those who are socio-economically disadvantaged, low in academic performance, or have a disability. The Portland STARBASE program served 1,650 fifth-grade students through 58 classes in 2018.

The new position will backfill the program after two teaching positions are transferred from Portland to a new STARBASE academy opening at Camp Rilea in Warrenton, Oregon.

Capital Debt Service and Related Costs

The Capital Debt Service and Related Costs Program provides funding to make payments on principal, interest, and financing costs for Certificate of Participation and Article XI-Q general obligation bond debt used to construct and upgrade agency facilities and for acquisition of land and facilities. The Subcommittee approved a budget of \$11,740,020 total funds consisting of \$11,639,970 General Fund, and \$100,050 Other Funds expenditure limitation.

Capital Improvements

The Capital Improvements program provides for capital improvements to existing facilities. Capital improvements projects are those with a total cost of less than \$1.0 million. Program expenditures are used to address the Department's backlog of deferred maintenance. The Subcommittee approved a budget of \$5,133,694 Federal Funds expenditure limitation.

Summary of Maximum Supervisory Ratio

The Subcommittee reviewed the agency's proposed Maximum Supervisory Ratio of 1:10.

Summary of Performance Measure Action

See attached "Legislatively Approved 2019-2021 Key Performance Measures."

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Military Department
Michelle Lisper 971-283-6360

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2017-19 Legislatively Approved Budget at Dec 2018 *	\$ 27,889,506	\$ -	\$ 113,211,583	\$ -	\$ 293,973,794	\$ -	\$ 435,074,883	477	426.82
2019-21 Current Service Level (CSL)*	\$ 28,098,484	\$ -	\$ 111,705,471	\$ -	\$ 288,142,779	\$ -	\$ 427,946,734	478	435.30
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 001 - Administration									
Package 801: LFO Analyst Adjustments									
Personal Services	\$ (174,858)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (174,858)	(1)	(1.00)
Package 803: Internal Auditor									
Personal Services	\$ 186,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,263	1	0.88
SCR 002 - Operations									
Package 201: PANG Over-Cap and Utilities									
Personal Services	\$ 78,010	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,010	0	0.00
Services and Supplies	\$ 196,990	\$ -	\$ -	\$ -	\$ 707,960	\$ -	\$ 904,950		
Package 202: New Positions- AGI									
Personal Services	\$ -	\$ -	\$ 182,979	\$ -	\$ 2,377,875	\$ -	\$ 2,560,854	24	18.00
Services and Supplies	\$ -	\$ -	\$ 10,375	\$ -	\$ 174,550	\$ -	\$ 184,925		
Package 203: Kingsley Field Over-Cap and Utilities									
Personal Services	\$ 127,518	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 127,518	0	0.00
Services and Supplies	\$ 92,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,482		
SCR 003 - Office of Emergency Management									
Package 301: OEM Fund Shift Indirect Cost Positions									
Personal Services	\$ 1,415,352	\$ -	\$ -	\$ -	\$ (1,415,352)	\$ -	\$ -	0	0.00
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ (1,283,178)	\$ -	\$ (1,283,178)		
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ 2,970,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,970,000		
Package 802: Generator Connector Grant Fund									
Services and Supplies	\$ -	\$ -	\$ 288,000	\$ -	\$ -	\$ -	\$ 288,000		
SCR 004 - Community Support									
Package 401: Youth Challenge Program Expansion Ph2									
Personal Services	\$ -	\$ -	\$ 305,185	\$ -	\$ 915,492	\$ -	\$ 1,220,677	14	8.82
Services and Supplies	\$ 400,000	\$ -	\$ -	\$ -	\$ 768,000	\$ -	\$ 1,168,000		
Package 402: STARBASE Position									
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 152,456	\$ -	\$ 152,456	1	1.00
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000		
TOTAL ADJUSTMENTS	\$ 5,291,757	\$ -	\$ 786,539	\$ -	\$ 2,407,803	\$ -	\$ 8,486,099	39	27.70
SUBCOMMITTEE RECOMMENDATION *	\$ 33,390,241	\$ -	\$ 112,492,010	\$ -	\$ 290,550,582	\$ -	\$ 436,432,833	517	463.00
% Change from 2017-19 Leg Approved Budget	19.7%	0.0%	(0.6%)	0.0%	(1.2%)	0.0%	0.3%	8.4%	8.5%
% Change from 2019-21 Current Service Level	18.8%	0.0%	0.7%	0.0%	0.8%	0.0%	2.0%	8.2%	6.4%

*Excludes Capital Construction Expenditures

Legislatively Approved 2019 - 2021 Key Performance Measures

Published: 6/5/2019 12:09:16 PM

Agency: Military Department

Mission Statement:

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2020	Target 2021
1. RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.		Approved	90%	100%	100%
2. ARMORY CONDITION - Percent of statewide armories in adequate or better condition.		Approved	55%	80%	80%
3. REVENUE GENERATION - Percent of available armory time rented.		Approved	22%	40%	40%
4. EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.		Approved	126%	95%	100%
5. YOUTH CHALLENGE - Percent of youth who complete the academic phase of the program with a GED, high school diploma, or credit recovery at graduation		Approved	91%	90%	90%
6. REINTEGRATION - Percent of members successfully referred for reintegration services.		Approved	100%	98%	100%
7. DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).		Approved	100%	100%	100%
8. HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.		Approved	73%	90%	90%
9. CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	1) Expertise	Approved	75%	75%	80%
	2) Helpfulness		70%	75%	80%
	3) Timeliness		69%	75%	80%
	4) Availability of Information		68%	75%	80%
	5) Accuracy		72%	75%	80%
	6) Overall		71%	75%	80%

LFO Recommendation:

The Legislative Fiscal Office recommends the Key Performance Measures and targets as presented, and notes the following recommended changes.

For KPM #4, Equipment Availability, LFO recommends increasing the target from 95% to 100%. Maintaining as much National Guard Bureau equipment in Oregon as is possible better prepares the state for disaster response. The agency has consistently maintained equipment availability at more than 100% for four of the past five years.

For KPM #6, Reintegration, LFO recommends increasing the target from 98% to 100%. The agency has exceeded its 98% target in each of the last five reporting years.

For KPM # 9, Customer Satisfaction, LFO recommends increasing all six targets from 75% to 80% in order to establish more rigorous expectations for customer service provided by the Military Department.

SubCommittee Action:

HB 5031 A

The Subcommittee approved the key performance measures and increased targets as recommended by LFO.

HB 5050 A BUDGET REPORT and MEASURE SUMMARY

Carrier: Rep. Rayfield

Joint Committee On Ways and Means

Action Date: 06/25/19

Action: Do pass with amendments. (Printed A-Eng.)

House Vote

Yeas: 8 - Gombert, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Stark

Exc: 1 - Smith G

Senate Vote

Yeas: 7 - Beyer, Frederick, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner

Abs: 5 - Baertschiger Jr, Girod, Hansell, Heard, Thomsen

Prepared By: Julie Neburka and Theresa McHugh, Legislative Fiscal Office

Reviewed By: Paul Siebert, Legislative Fiscal Office

Emergency Board

2019-21

Department of Corrections

2017-19

Budget Summary***District Attorneys and their Deputies**

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
General Fund		\$ (105,735)	\$ (105,735)

Department of Justice

General Fund	\$ (667,789)	\$ (667,789)
--------------	--------------	--------------

General Fund Debt Service	\$ 1,484,988	\$ 1,484,988
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Other Funds	\$ (2,479,020)	\$ (2,479,020)
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Federal Funds	\$ (716,952)	\$ (716,952)
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Oregon Military Department

General Fund	\$ 179,395	\$ 179,395
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General Fund Debt Service	\$ (36,468)	\$ (36,468)
---------------------------	-------------	-------------

Other Funds	\$ (373,737)	\$ (373,737)
-------------	--------------	--------------

Other Funds Debt Service	\$ 33,000	\$ 33,000
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Federal Funds	\$ (691,605)	\$ (691,605)
---------------	--------------	--------------

Oregon Board of Parole and Post-Prison Supervision

General Fund	\$ (101,621)	\$ (101,621)
--------------	--------------	--------------

Oregon State Police

General Fund	\$ (2,122,021)	\$ (2,122,021)
--------------	----------------	----------------

Lottery Funds	\$ (69,541)	\$ (69,541)
---------------	-------------	-------------

Other Funds	\$ (873,872)	\$ (873,872)
-------------	--------------	--------------

Federal Funds	\$ (23,603)	\$ (23,603)
---------------	-------------	-------------

Department of Public Safety Standards and Training

Other Funds	\$ (290,693)	\$ (290,693)
-------------	--------------	--------------

Federal Funds	\$ 324,810	\$ 324,810
---------------	------------	------------

Oregon Youth Authority

General Fund	\$ (1,803,255)	\$ (1,803,255)
--------------	----------------	----------------

General Fund Debt Service	\$ (3,008,574)	\$ (3,008,574)
---------------------------	----------------	----------------

Other Funds	\$ 772,367	\$ 772,367
-------------	------------	------------

Other Funds Debt Service	\$ 95,000	\$ 95,000
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Federal Funds	\$ (74,149)	\$ (74,149)
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TRANSPORTATION PROGRAM AREA**Department of Aviation**

Other Funds	\$ (32,084)	\$ (32,084)
-------------	-------------	-------------

Federal Funds	\$ (826)	\$ (826)
---------------	----------	----------

A second reservation was established within the general purpose Emergency Fund of \$9 million for the Oregon Health Authority for the purpose of supporting community mental health programs. The Oregon Health Authority may request allocation of the reservation from the Emergency Board if any or all of these funds are deemed necessary to maintain the 2017-19 level of on-going community mental health program services funded by the agency.

Adjustments to Approved 2019-21 Agency Budgets

STATEWIDE ADJUSTMENTS

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, Attorney General rates, Secretary of State assessments, and Parks assessments. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales, and Other Funds balances and interest earnings that can be applied to debt service. Total savings are \$66.2 million General Fund, \$13.7 million Lottery Funds, \$34 million Other Funds, and \$11 million Federal Funds.

Specific reductions include \$37.1 million total funds from lower Department of Administrative Services assessments and service rates; \$31.1 million total funds from PERS rate updates; \$39.8 million total funds from debt service interest rate savings and refunding of outstanding bonds; \$8.1 million total funds from lower Attorney General rates; and \$2.6 million total funds from lower Secretary of State and Parks assessments.

Section 161 of the budget bill reflects the changes, as described above, for each agency. These adjustments are included in the table at the beginning of the budget report but are not addressed in the individual agency narratives. Additionally, new Other Funds debt service expenditure limitations for multiple agencies are established to accommodate the use of fund balances for debt repayment.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

The Subcommittee approved an Other Funds expenditure limitation increase of \$4,585,442 for the Community Corrections program to allocate funding to counties from the Criminal Fines Account for the purpose of planning, operating, and maintaining county juvenile and adult corrections programs and facilities and drug and alcohol programs. The Subcommittee approved the following budget note:

Budget Note:

The Department of Corrections shall require county recipients of Criminal Fines Account disbursements to report annually on the programs and services funded with this allocation and on the number of clients served.

Oregon Department of Justice

The Subcommittee appropriated \$700,000 General Fund to support the Oregon Crime Victims Law Center, as a one-time increase. This will increase General Fund support for the Law Center from the Department of Justice (DOJ) from \$342,081 to \$1,042,081. This increase may supplant the need for DOJ to provide the Law Center with a state grant funded from punitive damage awards. In addition, the Law Center may continue to apply for, and possibly be awarded, federal Victim of Crime Act grant funding, as was the case during the 2017-19 biennium.

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation of \$348,000 for cost of issuance of \$22,275,000 in Article XI-Q bonds for Aviation Facility Emergency Enhancement projects in Salem and Pendleton, three Armory Service Life Extension projects at the Owen Summers and Anderson Readiness Center facilities in Salem and at the Jackson Armory in Portland, and construction of exhibit space at the Oregon Military Museum at Camp Withycombe. Bonds are planned to be issued in May 2020, and in March 2021.

The agency's General Fund appropriation for debt service was increased by \$533,528 for debt service on \$22,275,000 in Article XI-Q bonds estimated to be paid in 2019-21. Debt service for these bonds is estimated to be \$4,367,339 General Fund in 2021-23.

For a risk abatement study of the Critical Energy Infrastructure Hub located in Portland, the Subcommittee approved a one-time General Fund appropriation of \$300,000. The Office of Emergency Management will collaborate with the Department of Environmental Quality and the Department of Energy to commission a study that will evaluate the impacts of a catastrophic failure of fuel storage facilities located at the Critical Energy Infrastructure Hub following a Cascadia subduction zone earthquake.

Criminal Justice Commission

The Subcommittee approved adding Other Funds expenditure limitation of \$275,086 to the Criminal Justice Commission's 2019-21 budget to allow the agency to spend a grant award from the Laura and John Arnold Foundation. Oregon is one of five states chosen to participate in the

General Fund	SB 5515 1(1)	-34,259
Other funds	SB 5515 2(1)	-401,353
Appellate Division		
General Fund	SB 5515 1(2)	-14,156
Other funds	SB 5515 2(2)	-159,524
Criminal Justice Division		
General Fund	SB 5515 1(3)	-74,853
Other funds	SB 5515 2(4)	-105,924
Federal funds	SB 5515 3(2)	-15,353
Crime Victim and Survivor Services Division		
General Fund	SB 5515 1(4)	-18,555
Other funds	SB 5515 2(5)	-61,876
Federal funds	SB 5515 3(3)	-177,718
Defense of Criminal Convictions		
General Fund	SB 5515 1(5)	-1,050,206
Division of Child Support		
General Fund	SB 5515 1(6)	-175,760
Other funds	SB 5515 2(8)	-174,311
Federal funds	SB 5515 3(4)	-503,312
Child Support Enforcement Automated System		
Other funds	SB 5515 2(9)	-6,600
Debt Service and Related Costs		
General Fund	SB 5515 1(8)	+1,484,988
Civil Enforcement Division		
Other funds	SB 5515 2(3)	-931,401
Federal funds	SB 5515 3(1)	-20,569
General Counsel Division		
Other funds	SB 5515 2(6)	-439,308
Trial Division		
Other funds	SB 5515 2(7)	-198,723
Oregon Military Department: Administration		
Other funds	HB 5031 2(1)	-28,641
Operations		
General Fund	HB 5031 1(2)	-38,119
Other funds	HB 5031 2(2)	-30,007
Federal funds	HB 5031 3(1)	-509,493
Emergency Management		
General Fund	HB 5031 1(3)	-82,486
Other funds	HB 5031 2(3)	-663,089
Federal funds	HB 5031 3(2)	-113,936
Community Support		
Federal funds	HB 5031 3(3)	-67,848
Debt Service		
General Fund	HB 5031 1(5)	-569,996
Other funds	HB 5031 2(5)	+33,000
Capital Improvements		

Federal funds	HB 5031 3(4)	-328
Department of Public Safety Standards and Training:		
Operations		
Other funds	SB 5533 2(1)	-290,693
Federal funds	SB 5533 3	-1,145
Oregon Youth Authority:		
Operations		
General Fund	SB 5541 1(1)	-1,803,255
Other funds	SB 5541 2	-2,342
Federal funds	SB 5541 3	-74,149
Debt Service		
General Fund	SB 5541 1(5)	-3,922,881

(10) TRANSPORTATION.

Agency/Program/Funds	2019 Oregon Laws	
	Chapter/ Section	\$ Adjustment
Oregon Department of Aviation:		
Operations		
Other funds	HB 5004 1(1)	-30,955
Federal funds	HB 5004 2(1)	-826
Aircraft Registration		
Other funds	HB 5004 1(2)	-521
Pavement Maintenance		
Other funds	HB 5004 1(3)	-608
Department of Transportation:		
Debt Service		
General Fund	HB 5039 1	-8,904
Other funds	HB 5039 2(16)	+8,904
Lottery funds	HB 5039 4	-3,182,760
Maintenance and Emergency Relief Program		
Other funds	HB 5039 2(2)	-2,896,233
Preservation Program		
Other funds	HB 5039 2(3)	-130,410
Bridge Program		
Other funds	HB 5039 2(4)	-167,303
Operations Program		
Other funds	HB 5039 2(5)	-168,997
Modernization Program		
Other funds	HB 5039 2(6)	-234,561
Special Programs		

HB 5005 A BUDGET REPORT and MEASURE SUMMARY

Carrier: Rep. Holvey

Joint Committee On Ways and Means

Action Date: 06/25/19

Action: Do pass with amendments. (Printed A-Eng.)

House Vote

Yeas: 8 - Gombert, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Stark

Exc: 1 - Smith G

Senate Vote

Yeas: 7 - Beyer, Frederick, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner

Abs: 5 - Baertschiger Jr, Girod, Hansell, Heard, Thomsen

Prepared By: Jean Gabriel, Department of Administrative Services

Reviewed By: Amanda Beitel, Legislative Fiscal Office

**Various
2019-21**

Budget Summary

None.

Summary of Capital Construction Subcommittee Action

House Bill 5005 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to House Bill 5005 for the following purposes:

General Fund Obligations

1. The Subcommittee approved Article XI-G general obligation bond authority of \$75,265,000 to fund grants to Community Colleges to finance three new capital projects and eight reauthorized capital projects approved in the previous legislative session. The proceeds of the bonds will be used to provide grants through a grant program administered by the Higher Education Coordinating Commission (HECC). Projects are described later in this report.
2. The Subcommittee approved Article XI-M general obligation bond authority of \$101,240,000, which includes net proceeds of \$100,000,000 and \$1,240,000 for costs of issuing bonds and approved Article XI-N general obligation bond authority of \$20,270,000, which includes net proceeds of \$20,000,000 and \$270,000 for costs of issuing bonds. The proceeds of the Article XI-M bonds will be used to provide grants for Seismic Rehabilitation of Public Education Buildings, and the proceeds of the Article XI-N bonds will be used to provide grants for Seismic Rehabilitation of Emergency Services Buildings through grant programs administered by the Oregon Business Development Department.
3. The Subcommittee approved Article XI-P general obligation bond authority of \$126,090,000, which includes \$125,000,000 in net proceeds and \$1,090,000 for costs of issuing bonds, to fund matching grants to school districts for capital costs including construction, improvement, or remodel of facilities and acquisition of equipment through a grant program administered by the Oregon Department of Education.

- Department of Human Services, ONE Integrated Eligibility and Medicaid Eligibility System: approved \$38,165,000 Article XI-Q bonds to finance \$37,500,000 of project costs and \$665,000 for costs of issuing the bonds. The project will complete the implementation of an IT system to integrate the determination of client eligibility for multiple programs into one system, including eligibility for TANF, ERDC, SNAP, and to expand Medicaid eligibility to include non-MAGI Medicaid populations.
- Oregon Housing and Community Services, Local Innovation and Fast Track (LIFT) Housing Program: approved \$151,550,000 Article XI-Q bonds to finance \$150,000,000 of project costs and \$1,550,000 for costs of issuing the bonds. The bond proceeds will be used to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for low income Oregonians, as well citizens in historically underserved communities and communities of color.
- Oregon Housing and Community Services, Permanent Supportive Housing: approved \$50,730,000 Article XI-Q bonds to finance \$50,000,000 of project costs and \$730,000 for costs of issuing the bonds. The bond proceeds will be used to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing that will be combined with tenancy supports and other services for low income citizens with high needs, including persons with disabilities and persons coming out of chronic homelessness.
- Oregon Military Department, Salem and Pendleton Aviation Facility Emergency Enhancement: approved \$9,985,000 Article XI-Q bonds to finance \$9,852,000 of project costs and \$133,000 for costs of issuing the bonds. The project is to make seismic improvements to the building structures at the Army Aviation Support Facilities in Salem and Pendleton and acquire generators for backup power, wells, pumps, and storage tanks for potable water, storage systems for emergency supplies, and seismically stable fuel storage for use in the event of an emergency.
- Oregon Military Department, Portland Jackson Armory Service Life Extension: approved \$4,335,000 Article XI-Q bonds to finance \$4,275,000 of project costs and \$60,000 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Portland Jackson Armory to bring the building into conformance with current building code. This will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.
- Oregon Military Department, Salem Owen Summers and Anderson Readiness Center Armory Service Life Extension: approved \$5,910,000 Article XI-Q bonds to finance \$5,800,000 of project costs and \$110,000 for costs of issuing the bonds. The project is for design and construction of additions and alterations to two facilities located in Salem, the Owen Summers Building and the Anderson Readiness Center. The improvements will bring the facilities into conformance with current building code and will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space,

latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

- Oregon Military Department, Oregon Military Museum: approved \$2,045,000 Article XI-Q bonds to finance \$2,000,000 of project costs and \$45,000 for costs of issuing the bonds. The project is for construction and installation of exhibit galleries within the 9,000 sq. ft. former drill floor of the Clackamas Armory at Camp Withycombe that includes casework, graphics, lighting, interpretive panels with inset cases, and dioramas.
- Oregon Youth Authority, Oak Creek Medical and Dental Renovations: approved \$1,345,000 Article XI-Q bonds to finance \$1,271,202 of project costs and \$73,798 for costs of issuing the bonds. The project involves capital improvements to remodel and expand the medical and dental clinic at the Oak Creek Youth Correctional Facility, including addressing needs identified by the Facility Condition Assessment completed on OYA facilities.
- Oregon Youth Authority, Tillamook Medical and Dental Renovations: approved \$1,595,000 Article XI-Q bonds to finance \$1,521,875 of project costs and \$73,125 for costs of issuing the bonds. The project involves capital improvements to remodel and expand the medical and dental clinic at the Tillamook Youth Correctional Facility to meet operational needs.
- Oregon Youth Authority, MacLaren Infirmary and Pharmacy Renovation and Expansion: approved \$1,875,000 Article XI-Q bonds to finance \$1,804,000 of project costs and \$71,000 for costs of issuing the bonds. The project involves capital improvements to renovate and expand the infirmary, clinic and pharmacy at the MacLaren Youth Correctional Facility to meet operational needs.
- Oregon Youth Authority, MacLaren West Cottages Renovation: approved \$14,325,000 Article XI-Q bonds to finance \$14,100,000 of project costs and \$225,000 for costs of issuing the bonds. The project involves capital improvements to renovate and remodel the seven living units on the west side of the campus at MacLaren Youth Correctional Facility.
- Oregon Youth Authority, Rogue Valley Facility Improvements: approved \$8,135,000 Article XI-Q bonds to finance \$7,978,465 of project costs and \$156,535 for costs of issuing the bonds. The project involves capital improvements to renovate and remodel the four living units at the Rogue Valley Youth Correctional Facility.
- Oregon Youth Authority, Control Room Renovations: approved \$1,850,000 Article XI-Q bonds to finance \$1,772,500 of project costs and \$77,500 for costs of issuing the bonds. The project involves capital improvements to renovate the control rooms at the Rogue Valley, Eastern Oregon and Oak Creek Youth Correctional Facilities.

House Bill 5005, SECTIONS 1 - 3.

Program Designation	2017-19 Legislatively Approved	2019-21 Governor's Budget	2019-21 Committee Recommendations	Changes from Governor's Budget
GENERAL OBLIGATION BONDS				
General Fund Obligations				
Higher Education Coordinating Comm. - PU (Art. XI-G)	\$ 125,845,000	\$ -	\$ -	\$ -
Higher Education Coordinating Comm. - CC (Art. XI-G)	\$ 103,185,000	\$ 60,615,000	\$ 75,265,000	\$ 14,650,000
Dept of Environmental Quality (Art. XI-H)	\$ 10,300,000	\$ -	\$ -	\$ -
Oregon Business Development Dept. (Art. XI-M)	\$ 101,180,000	\$ 100,935,000	\$ 101,240,000	\$ 305,000
Oregon Business Development Dept. (Art. XI-N)	\$ 20,430,000	\$ 20,305,000	\$ 20,270,000	\$ (35,000)
Oregon Department of Education (Art. XI-P)	\$ 100,985,000	\$ 100,935,000	\$ 126,090,000	\$ 25,155,000
Department of Administrative Services (Art. XI-Q)	\$ 613,689,225	\$ 432,487,220	\$ 623,149,223	\$ 190,662,003
Dedicated Fund Obligations				
Department of Veterans' Affairs (Art. XI-A)	\$ 120,000,000	\$ 180,000,000	\$ 180,000,000	\$ -
Higher Education Coordinating Comm. (Art. XI-F(1))	\$ 90,520,000	\$ 94,345,000	\$ -	\$ (94,345,000)
Dept of Environmental Quality (Art. XI-H)	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -
Housing and Community Services Dept (Art. XI-I(2))	\$ 25,000,000	\$ 50,000,000	\$ 50,000,000	\$ -
Department of Administrative Services (Art. XI-Q)	\$ 14,435,775	\$ 25,302,780	\$ 50,135,777	\$ 24,832,997
Total General Obligation Bonds	\$ 1,335,570,000	\$ 1,074,925,000	\$ 1,236,150,000	\$ 161,225,000
REVENUE BONDS				
Direct Revenue Bonds				
Housing and Community Services Department	\$ 400,000,000	\$ 500,000,000	\$ 500,000,000	\$ -
Department of Transportation				
Highway User Tax	\$ -	\$ 485,000,000	\$ 485,000,000	\$ -
Oregon Business Development Department	\$ 30,000,000	\$ 30,000,000	\$ 100,000,000	\$ 70,000,000
Department of Administrative Services				
Lottery Revenue Bonds	\$ 217,670,000	\$ 301,320,000	\$ 302,505,000	\$ 1,185,000
Total Direct Revenue Bonds	\$ 647,670,000	\$ 1,316,320,000	\$ 1,387,505,000	\$ 71,185,000

HB 5006 A BUDGET REPORT and MEASURE SUMMARY

Carrier: Rep. Holvey

Joint Committee On Ways and Means

Action Date: 06/25/19

Action: Do pass with amendments. (Printed A-Eng.)

House Vote

Yeas: 8 - Gombert, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Stark

Exc: 1 - Smith G

Senate Vote

Yeas: 7 - Beyer, Frederick, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner

Abs: 5 - Baertschiger Jr, Girod, Hansell, Heard, Thomsen

Prepared By: Jean Gabriel, Department of Administrative Services

Reviewed By: Amanda Beitel, Legislative Fiscal Office

Capital Construction – Various Agencies

2019-21

Capital Construction – Higher Education Coordinating Commission

2017-19

Budget Summary

	2017-19 Legislatively Approved Budget⁽¹⁾	2019-21 Committee Recommendation	Committee Change from 2017-19 Legislatively Approved	
			\$ Change	% Change
Other Funds Capital Construction	\$ 835,271,681	\$ 495,149,645	\$ (340,122,036)	-40.7%
Federal Funds Capital Construction	\$ 33,414,638	\$ 33,711,000	\$ 296,362	0.9%
Total	\$ 868,686,319	\$ 528,860,645	\$ (339,825,674)	-39.1%

2017-19 Supplemental Expenditure Limitation Adjustments

Higher Education Coordinating Commission

OSU - Quality Food and Beverage Center	\$ (9,000,000)	\$ (9,000,000)
OSU - Dairy Products Pilot Plant	\$ 3,000,000	\$ 3,000,000

⁽¹⁾ Includes adjustments through December 2018

Revenue Summary

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q and XI-G of Oregon's Constitution, proceeds from the issuance of lottery revenue bonds, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, jet fuel and AV gas taxes, and state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the National Guard Bureau, the Federal Aviation Administration's General Aviation Entitlement Program, and the Federal Airport Improvement Program.

Summary of Capital Construction Subcommittee Action

HB 5006 provides six-year expenditure limitation for capital construction projects. Projects in excess of \$1.0 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing, and equipping of building and facilities are categorized as capital construction projects. In addition, HB 5006 extends the six-year expiration dates and expenditure limitations for specified projects.

Oregon Department of Administrative Services

Deferred Maintenance: \$10,524,000 Other Funds (Capital Projects Fund) is approved for various capital and tenant improvements in multiple DAS-owned buildings. These improvements include: roof replacements for the Executive Building, Human Services Building, Revenue Building, Publishing and Distribution, and the General Services Building Annex; resealing and flashing the roof of the State Data Center; energy efficient upgrades to lighting and control systems for the Agriculture Building, Public Service Building, and Department of Environmental Quality Building; addition of redundant power supply for the Agriculture Building; and upgrades to boilers, heaters and HVAC systems in multiple buildings, including the Labor & Industry Building.

Justice Building Exterior Updates: \$5,000,000 Other Funds (Article XI-Q Bonds) is approved to replace wood window casements with double hung, vented or sliding windows and install an additional ten secondary electrical distribution panels and feed power transformers and circuit breakers.

Revenue Building Electrical System Upgrades: \$10,000,000 Other Funds (Article XI-Q Bonds) is approved to plan, design and replace the electrical and HVAC system components of the building.

Portland State Office Building Upgrades: \$8,600,000 Other Funds (Article XI-Q Bonds) is approved to repair the roof, replace exterior windows, update security, upgrade the HVAC system, and install high efficiency lighting and lighting controls.

Wilsonville Building Purchase: \$24,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire a 175,000 sq. ft. facility in Wilsonville that offers warehouse, lab and office space as well as high-bay doors.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the following: HVAC Improvement Projects (Other Funds) to June 30, 2021; Roof Replacements (Other Funds) to June 30, 2021; Elevator Upgrades (Other Funds) to June 30, 2021; Carpet Replacements (Other Funds) to June 30, 2021; and Executive Building Renovation (Other Funds) to June 30, 2021.

Oregon Military Department

Salem and Pendleton Aviation Facility Emergency Enhancements: \$9,852,000 Other Funds (Article XI-Q Bonds) is approved to make seismic improvements to the building structures at the Army Aviation Support Facilities in Salem and Pendleton and acquire generators for backup

power, wells, pumps, and storage tanks for potable water, storage systems for emergency supplies, and seismically stable fuel storage for use in the event of an emergency.

Salem and Anderson Readiness Center Service Life Extension: \$5,800,000 Other Funds (Article XI-Q Bonds) and \$6,200,000 Federal Funds (National Guard Bureau) is approved for design and construction of additions and alterations to two facilities located in Salem, the Owen Summers Building and the Anderson Readiness Center. The improvements will bring the facilities into conformance with current building code and will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

Jackson Armory Service Life Extension: \$4,275,000 Other Funds (Article XI-Q Bonds) is approved for design and construction of additions and alterations to the Portland Jackson Armory to bring the building into conformance with current building code. This will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

Oregon Military Museum: \$2,000,000 Other Funds (Article XI-Q Bonds) is approved for construction and installation of exhibit galleries within the 9,000 sq. ft. former drill floor of the Clackamas Armory at Camp Withycombe that includes casework, graphics, lighting, interpretive panels with inset cases, and dioramas.

Boardman Tactical Unmanned Aerial Vehicle Facility: \$12,000,000 Federal Funds (National Guard Bureau) is approved for construction of a new tactical unmanned aerial vehicle facility at the Naval Bombing Range in Boardman. The facility will include a hanger to store and maintain the aircraft and office space for assigned personnel. The project also involves construction of site improvements, including an aircraft runway and landing systems, parking, lighting, fencing, roadways and required utilities.

Umatilla Wastewater Treatment Facility and Water Supply Line: \$6,000,000 Federal Funds (National Guard Bureau) is approved for construction of a new wastewater treatment system and a new main water supply line for potable water at Camp Umatilla.

Grants Pass Armory Service Life Extension: \$4,300,000 Federal Funds (National Guard Bureau) is approved for additions and alterations to the Grants Pass Armory to more closely align the facility to current federal criteria for supporting the assigned units. The required state match for the federal funds is expected to be Article XI-Q bond proceeds from bonds issued in the 2017-19 biennium to renovate the facility.

Oregon Youth Authority

Tillamook Medical and Dental Renovations: \$1,521,875 Other Funds (Article XI-Q Bonds) is approved for capital improvements to remodel and expand the medical and dental clinic at the Tillamook Youth Correctional Facility to meet operational needs.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5006-A

Various Agencies

Jean Gabriel 503-378-3107

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>COMMITTEE AUTHORIZATIONS</u>							
<u>EDUCATION PROGRAM AREA</u>							
<u>Higher Education Coordinating Commission</u>							
All - Capital Improvement and Renewal	\$ -	\$ -	\$ 65,000,000	\$ -	\$ 65,000,000	0	0.00
OIT - OMIC R&D Rapid Toolmaking Center, Rapid Prototyping Education Lab, and Sinter HIP Equipment	\$ -	\$ -	\$ 12,700,000	\$ -	\$ 12,700,000	0	0.00
Blue Mtn CC - Facility for Agricultural Resource Management	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
Central Oregon CC - Classroom Building Redmond Campus	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
Klamath CC - Apprenticeship and Industrial Trades Center	\$ -	\$ -	\$ 3,910,000	\$ -	\$ 3,910,000	0	0.00
Treasure Valley CC - Nursing-Allied Health Professions Center	\$ -	\$ -	\$ 4,950,000	\$ -	\$ 4,950,000	0	0.00
<u>ADMINISTRATION PROGRAM AREA</u>							
<u>Department of Administrative Services</u>							
Deferred Maintenance	\$ -	\$ -	\$ 10,524,000	\$ -	\$ 10,524,000	0	0.00
Justice Building Exterior Updates	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	0	0.00
Revenue Building Electrical System Upgrades	\$ -	\$ -	\$ 10,000,000	\$ -	\$ 10,000,000	0	0.00
Portland State Office Building Upgrades	\$ -	\$ -	\$ 8,600,000	\$ -	\$ 8,600,000	0	0.00
Wilsonville Building Purchase	\$ -	\$ -	\$ 24,000,000	\$ -	\$ 24,000,000	0	0.00
<u>PUBLIC SAFETY PROGRAM AREA</u>							
<u>Oregon Military Department</u>							
Salem and Pendleton Aviation Facility Emergency Enhancements	\$ -	\$ -	\$ 9,852,000	\$ -	\$ 9,852,000	0	0.00
Salem and Anderson Readiness Center Service Life Extension	\$ -	\$ -	\$ 5,800,000	\$ 6,200,000	\$ 12,000,000	0	0.00
Jackson Armory Service Life Extension	\$ -	\$ -	\$ 4,275,000	\$ -	\$ 4,275,000	0	0.00
Oregon Military Museum	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000	0	0.00
Boardman Tactical Unmanned Aerial Vehicle Facility	\$ -	\$ -	\$ -	\$ 12,000,000	\$ 12,000,000	0	0.00
Umatilla Wastewater Treatment Facility & Water Supply Line	\$ -	\$ -	\$ -	\$ 6,000,000	\$ 6,000,000	0	0.00
Grants Pass Armory Service Life Extension	\$ -	\$ -	\$ -	\$ 4,300,000	\$ 4,300,000	0	0.00

HB 5006 A

Oregon Business Development Department

Established a General Fund appropriation by allocating \$1,500,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Oregon Business Development Department, for business, innovation and trade, for the Strategic Reserve Fund for support of business clean-up and restoration expenses necessitated by flooding in Eastern Oregon that are not reimbursed by insurance.

Department of Administrative Services

Established a General Fund appropriation by allocating \$500,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Administrative Services for a grant to the Blue Mountain Foundation for flood recovery activities.

Department of Administrative Services

Established a General Fund appropriation by allocating \$350,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Administrative Services for a grant to the City of Milton-Freewater for flood recovery activities.

Oregon Health Authority

Established a General Fund appropriation by allocating \$5,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Oregon Health Authority, and increased the Federal Funds expenditure limitation established for the Authority by section 4(1), chapter 695, Oregon Laws 2019, Health Systems, Health Policy and Analytics, and Public Health, by \$20,000,000, to support coronavirus emergency response activities, with the understanding the Department of Administrative Services (DAS) will unschedule \$4,000,000 of the Emergency Fund allocation and \$10,000,000 of the Federal Funds expenditure limitation until a plan is presented and approved by the Legislative Fiscal Office and the DAS Chief Financial Office.

Military Department

Established a General Fund appropriation by allocating \$2,700,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Military Department for the Office of Emergency Management for an all-hazard emergency preparedness and response program.

Department of Environmental Quality

Established a General Fund appropriation by allocating \$5,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Environmental Quality, to be used for rulemaking and other actions with the goal of reducing greenhouse gas emissions across all emissions sources, including point sources, natural gas emissions and transportation fuels.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT 2021-23 BIENNIAL BUDGET Budget Summary Graphics

FACILITY LOCATIONS



☒ Agency Request
2021-2023

☐ Governor's Budget

☐ Legislatively Adopted

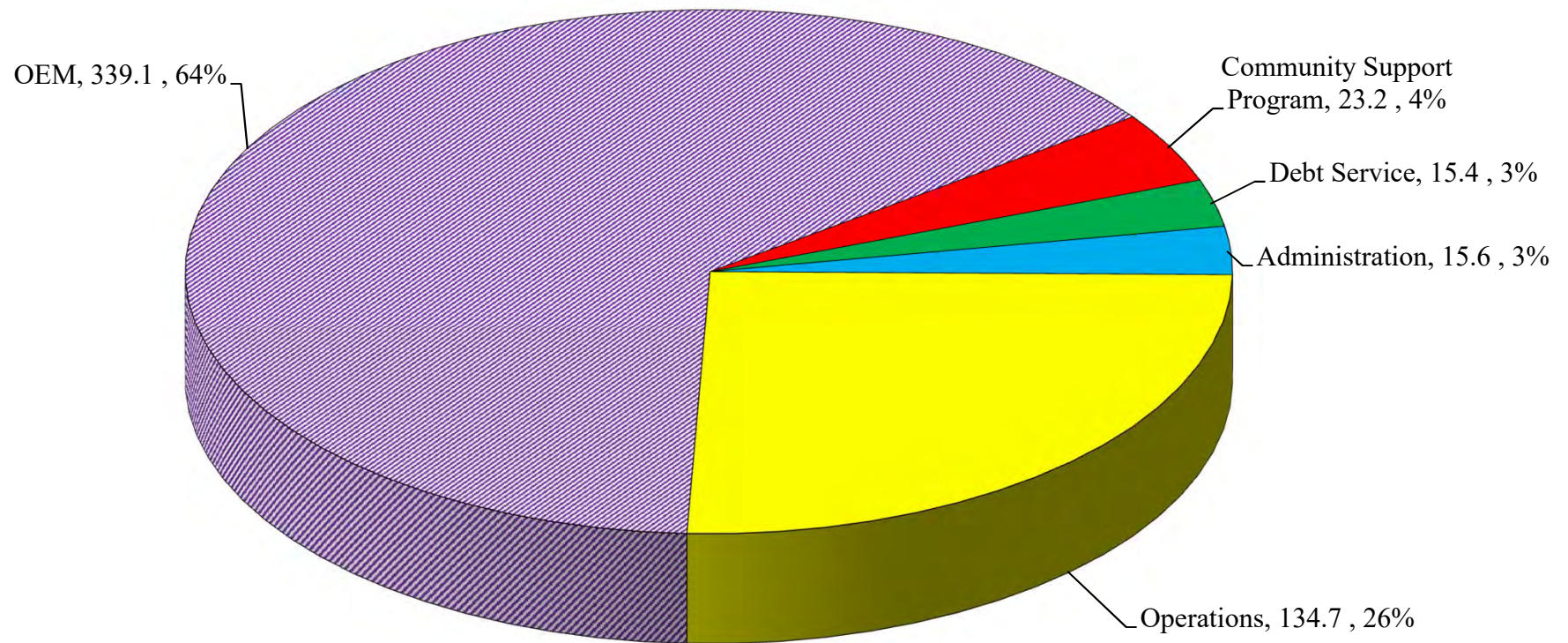
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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

2021-2023 AGENCY REQUEST BUDGET BY PROGRAM (EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION) (Millions)



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2021-2023

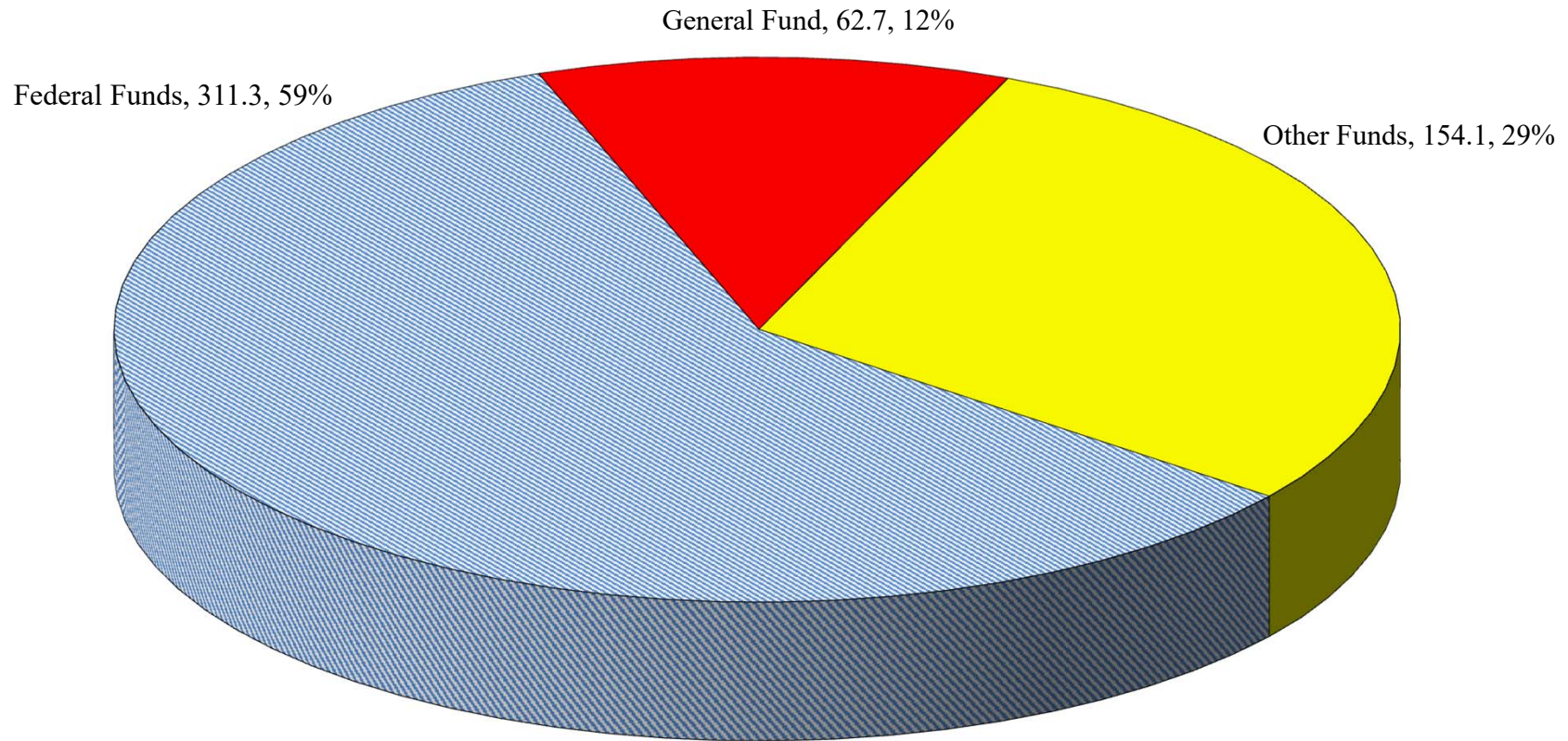
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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

2021-2023 AGENCY REQUEST BUDGET BY FUND (EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION) (Millions)



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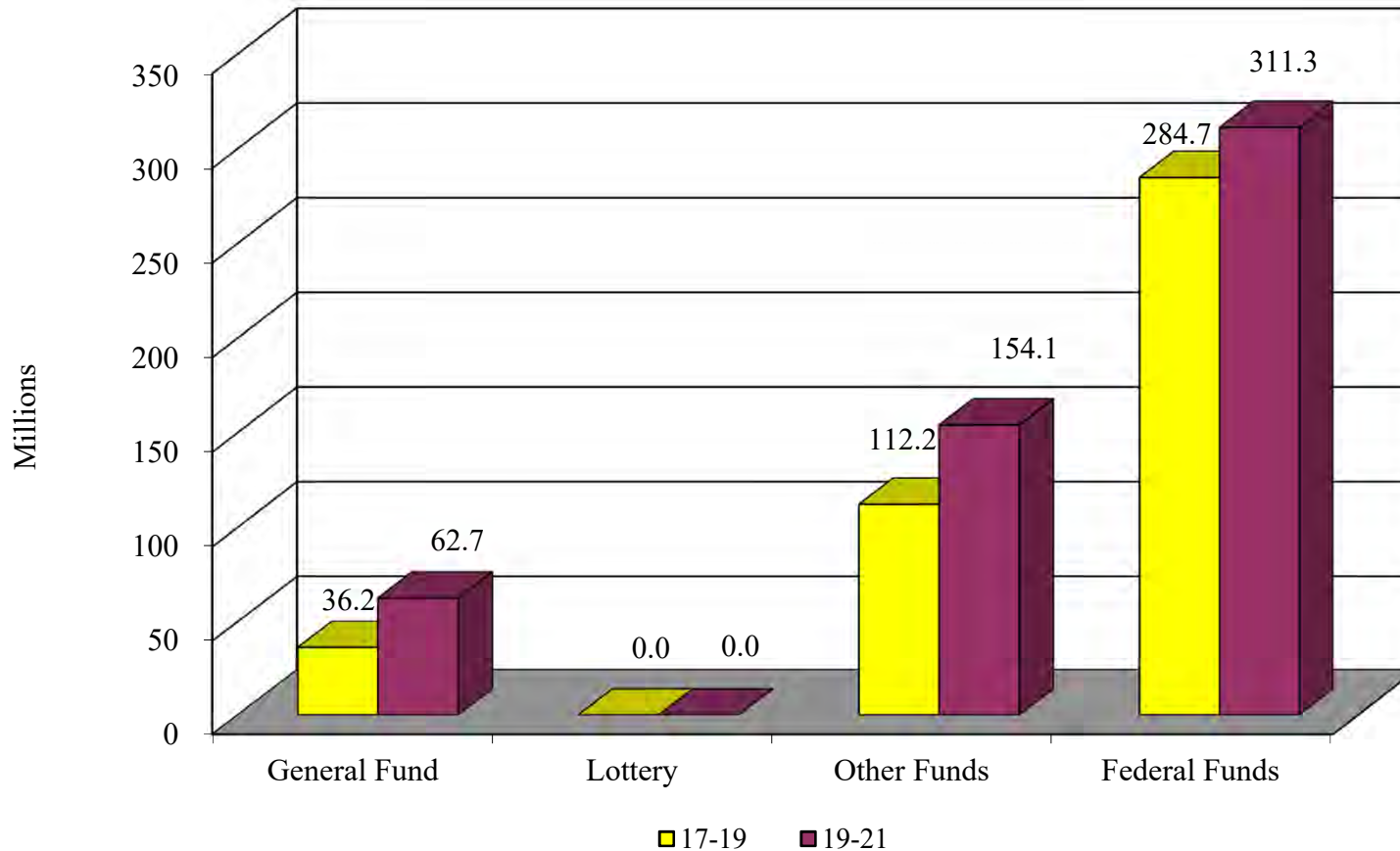
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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

**2019-2021 LEGISLATIVELY APPROVED BUDGET VS.
2021-2023 AGENCY REQUEST BUDGET**
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



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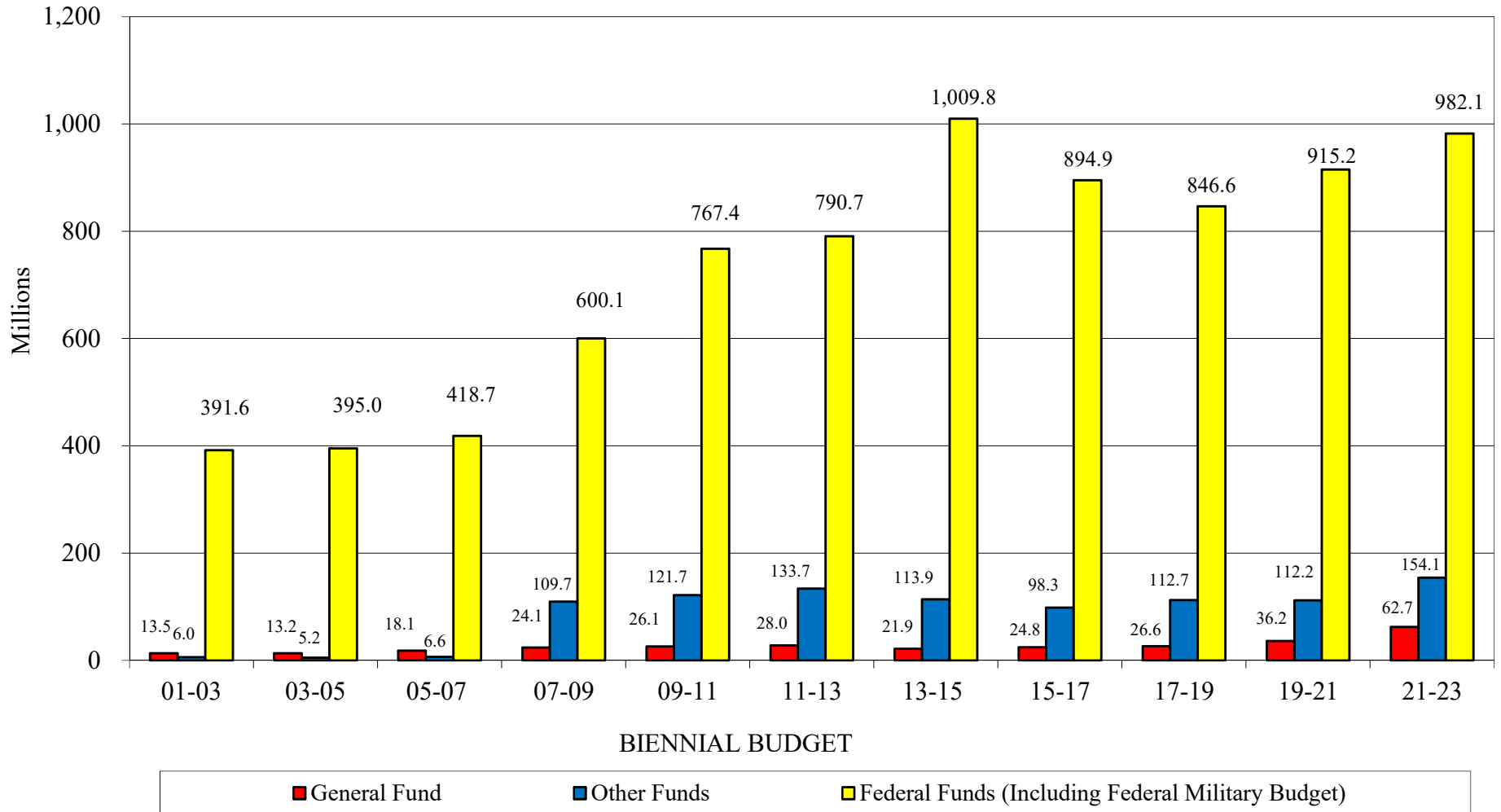
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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

BUDGET COMPARISON (EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



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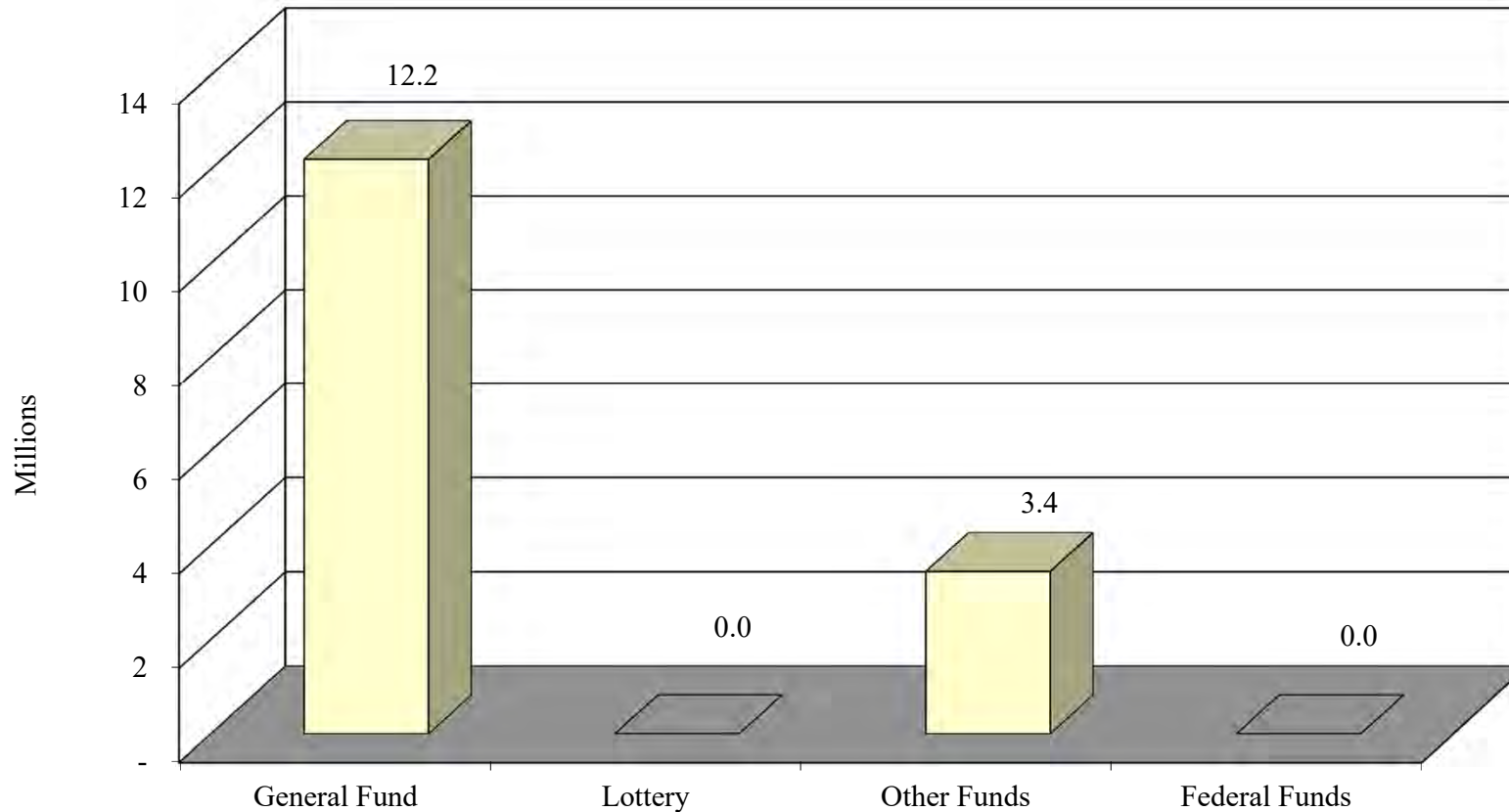
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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

2021-2023 AGENCY REQUEST BUDGET ADMINISTRATION PROGRAM



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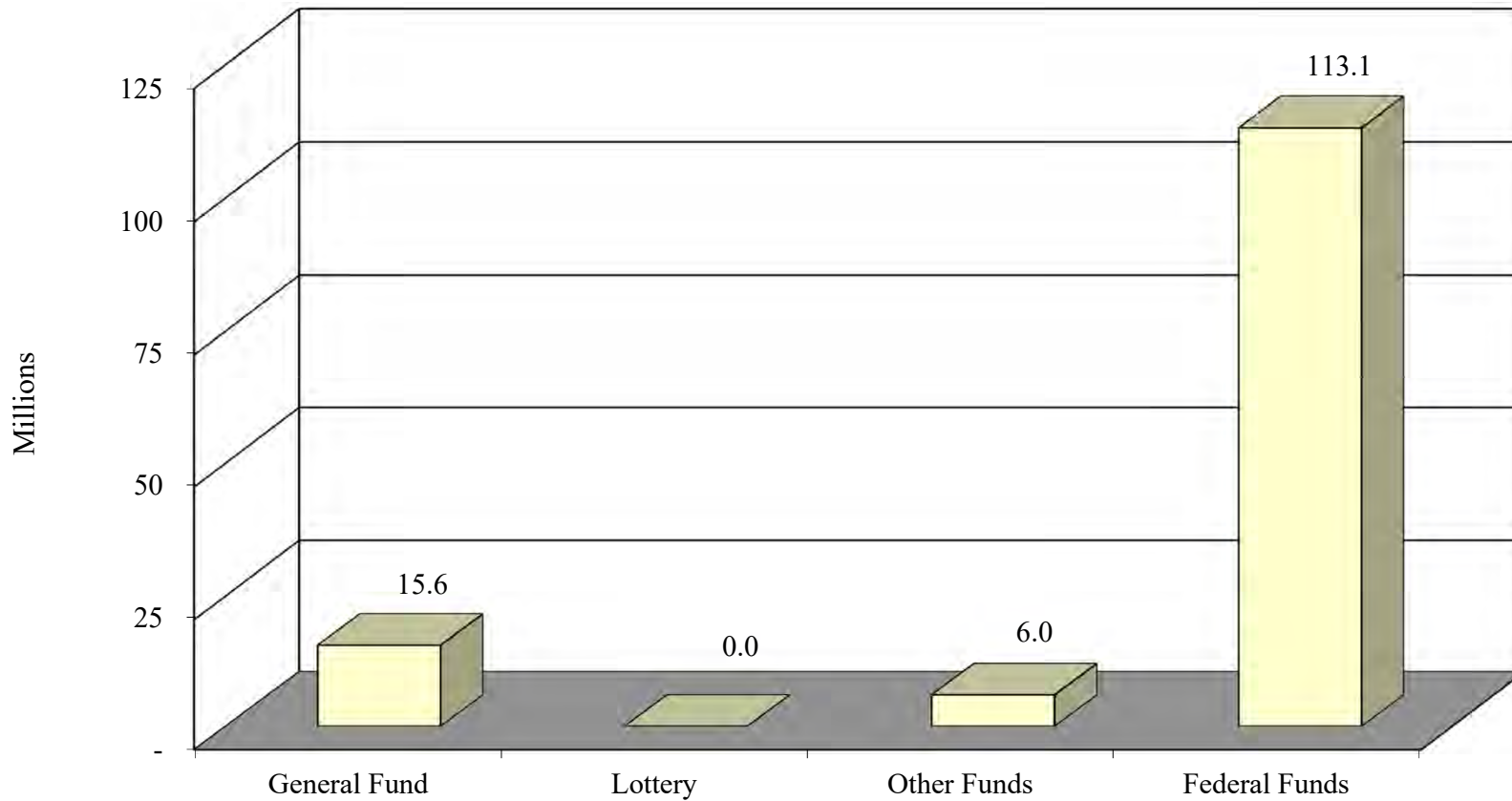
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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

2021-2023 AGENCY REQUEST BUDGET OPERATIONS PROGRAM



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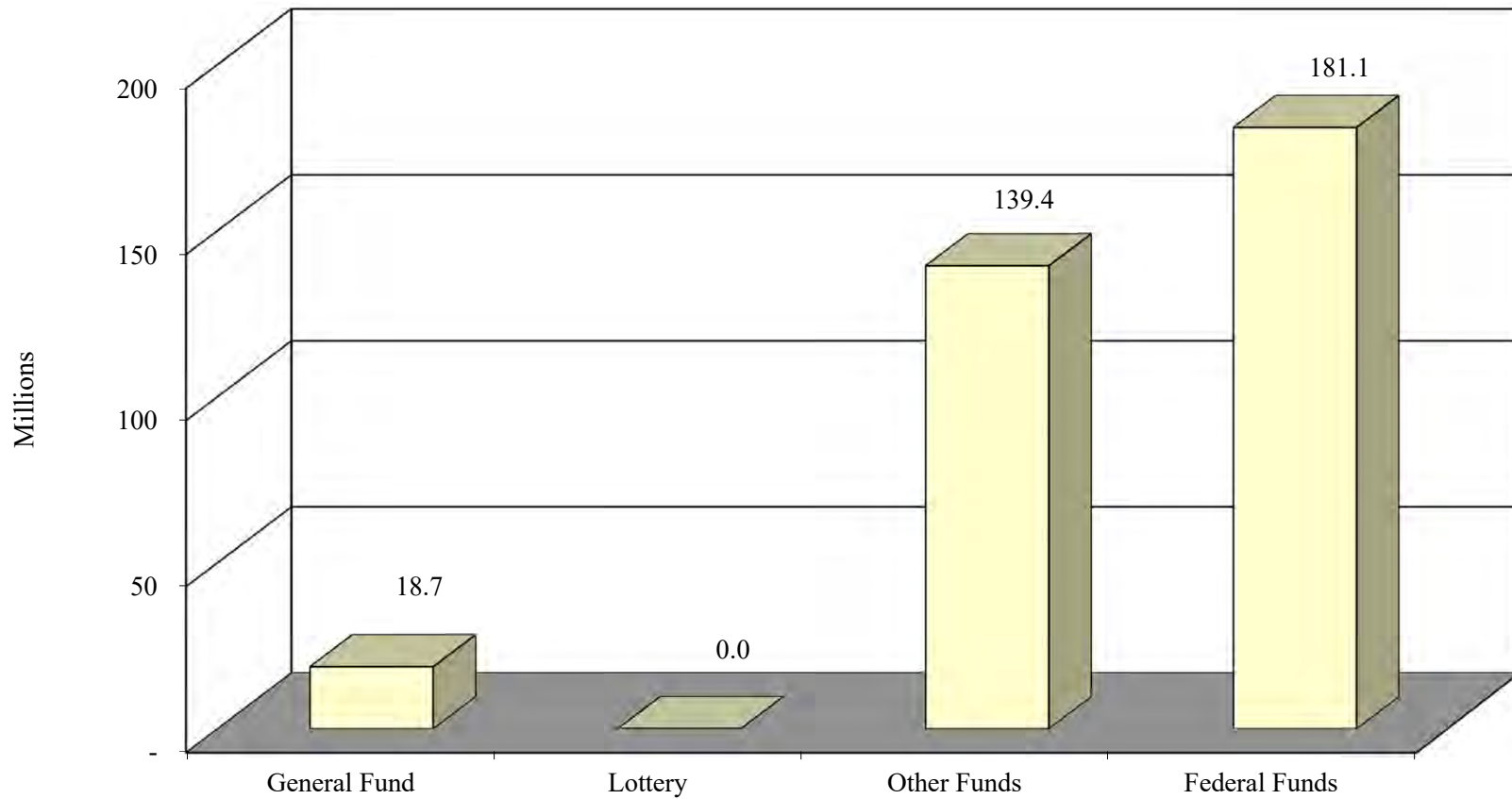
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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

2021-2023 AGENCY REQUEST BUDGET OFFICE OF EMERGENCY MANAGEMENT



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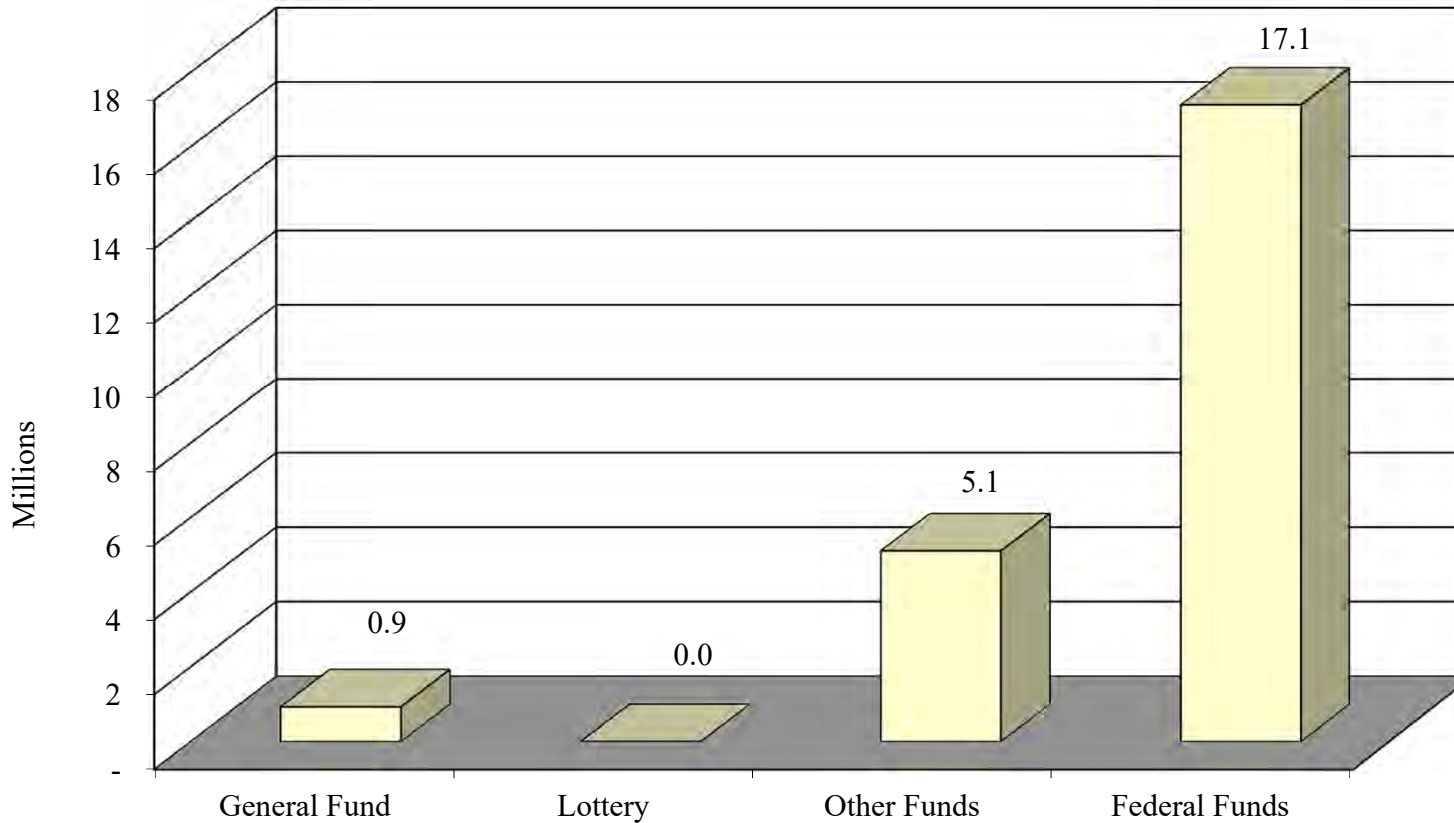
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BUDGET NARRATIVE
OREGON MILITARY DEPARTMENT

2021-2023 AGENCY REQUEST BUDGET
COMMUNITY SUPPORT PROGRAM



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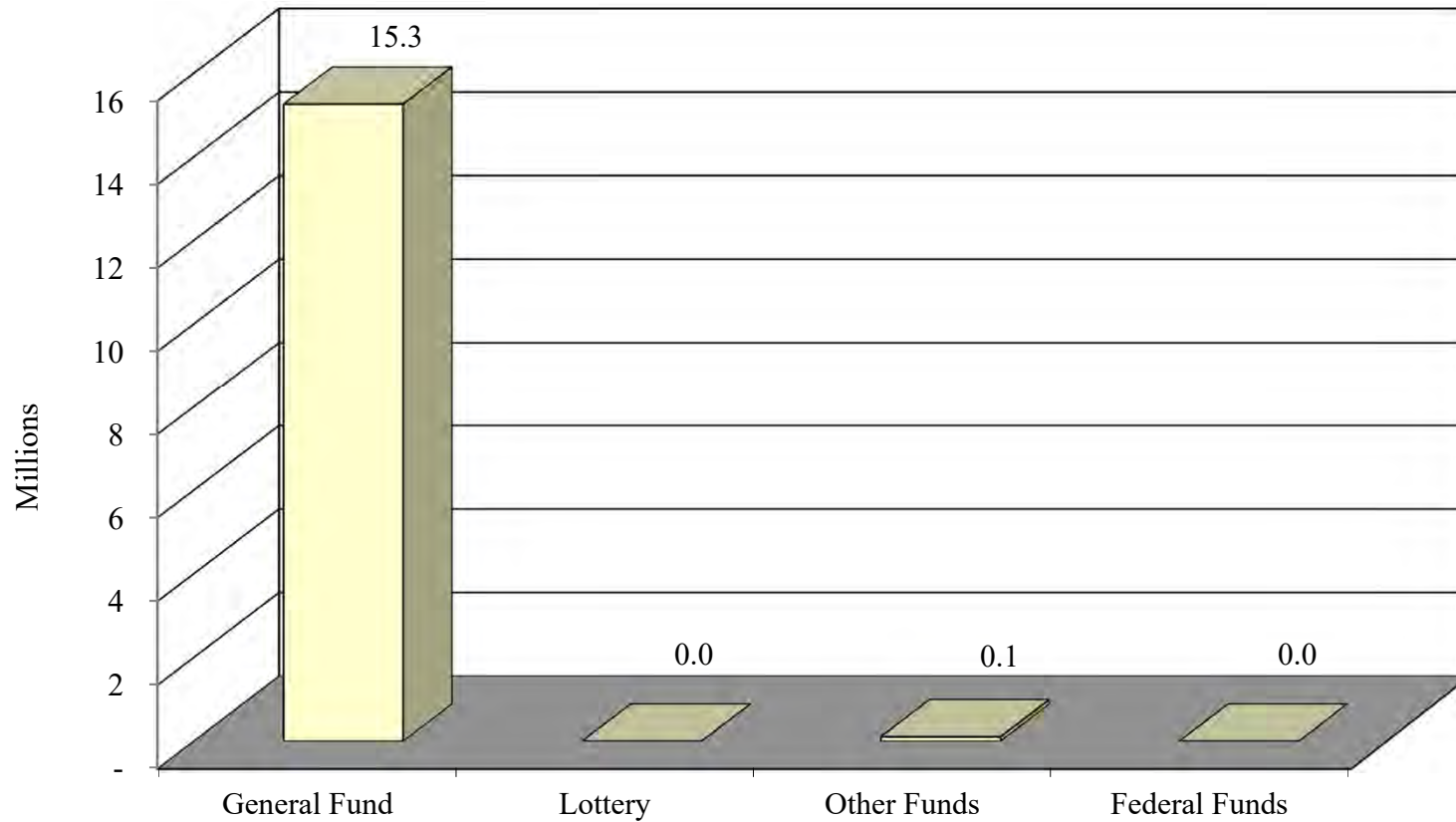
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BUDGET NARRATIVE
OREGON MILITARY DEPARTMENT

2021-2023 AGENCY REQUEST BUDGET
DEBT SERVICE



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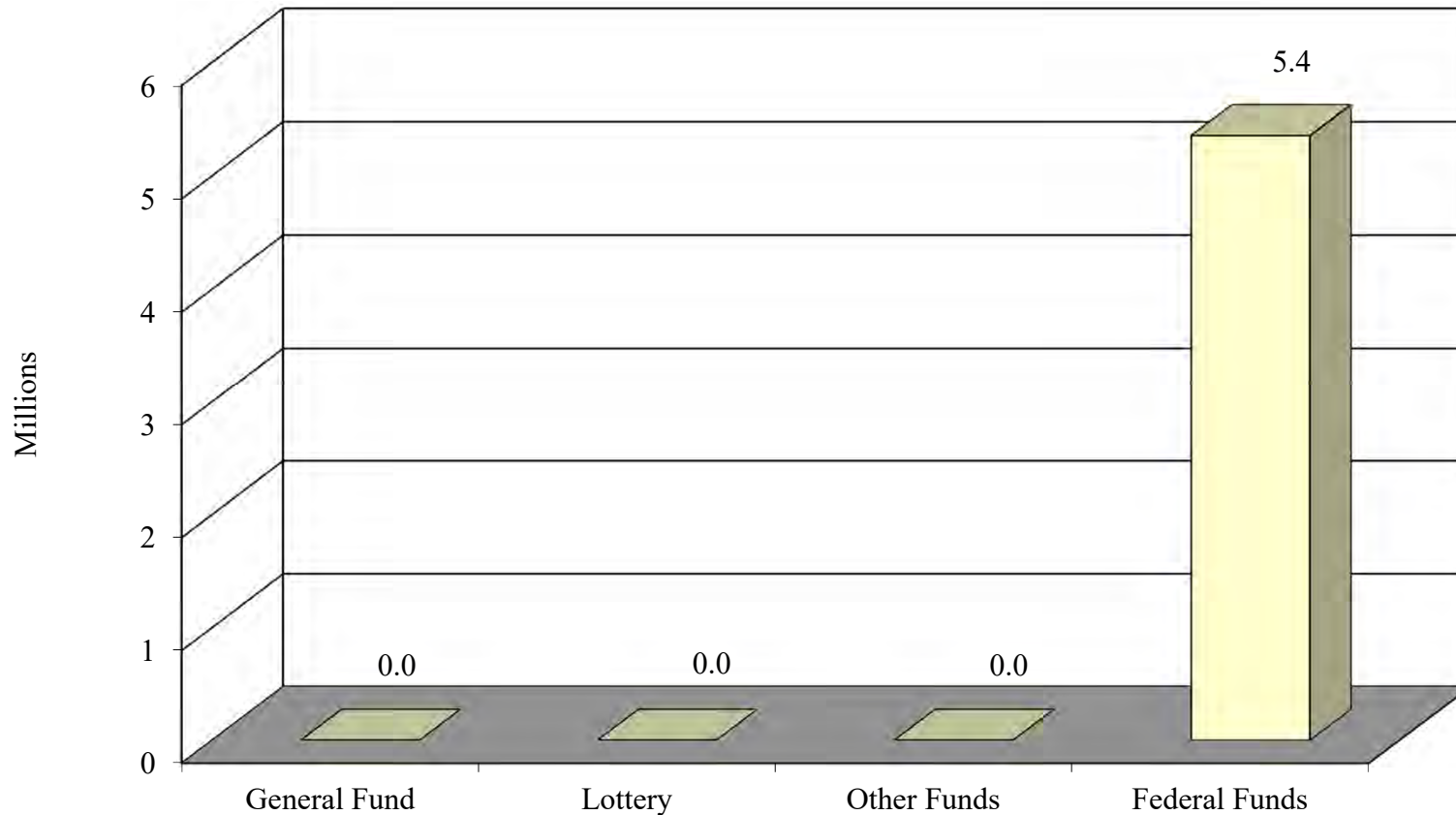
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BUDGET NARRATIVE
OREGON MILITARY DEPARTMENT

2021-2023 AGENCY REQUEST BUDGET
CAPITAL IMPROVEMENTS



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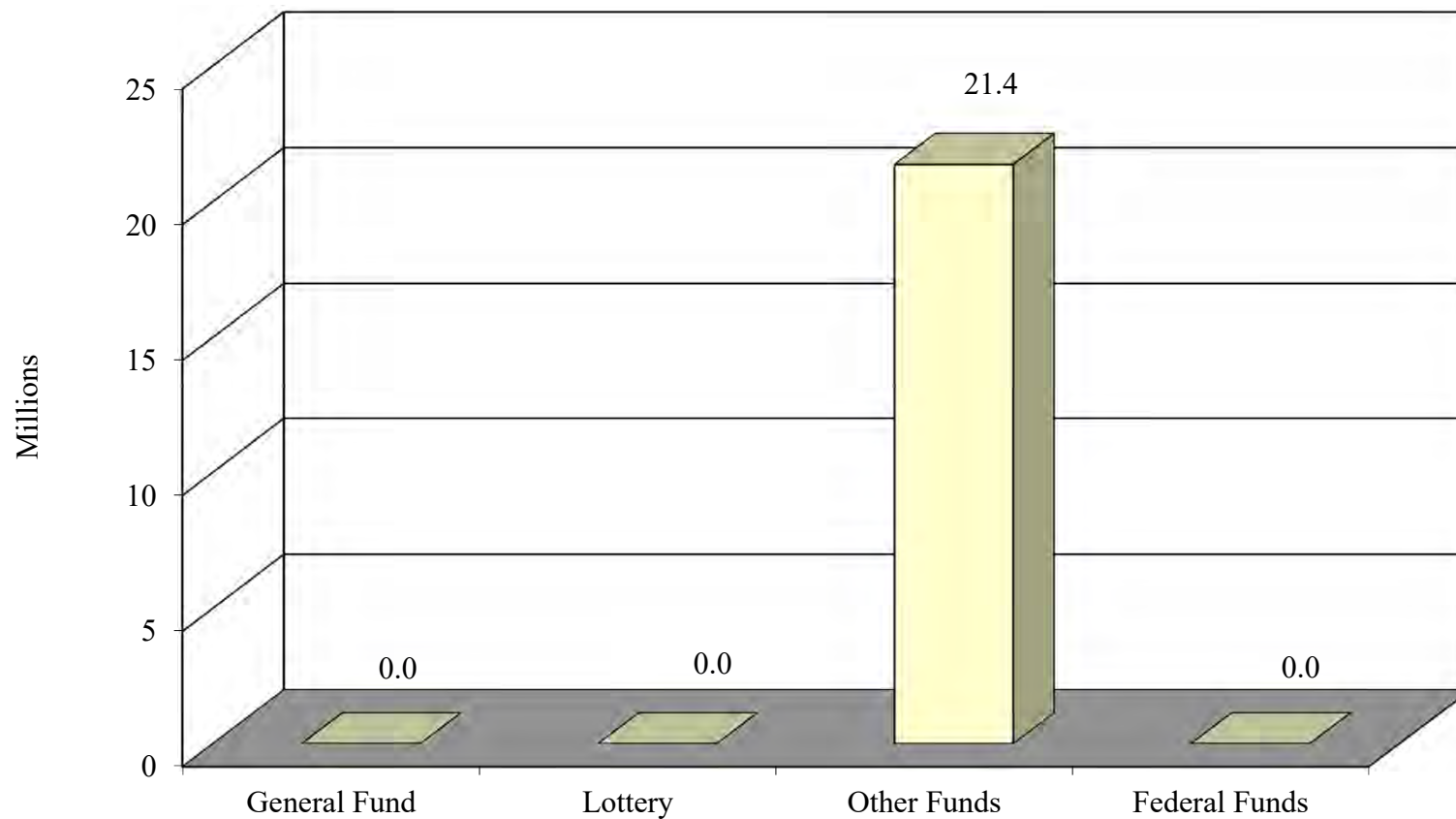
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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

2021-2023 AGENCY REQUEST BUDGET MAJOR CONSTRUCTION



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2021-2023

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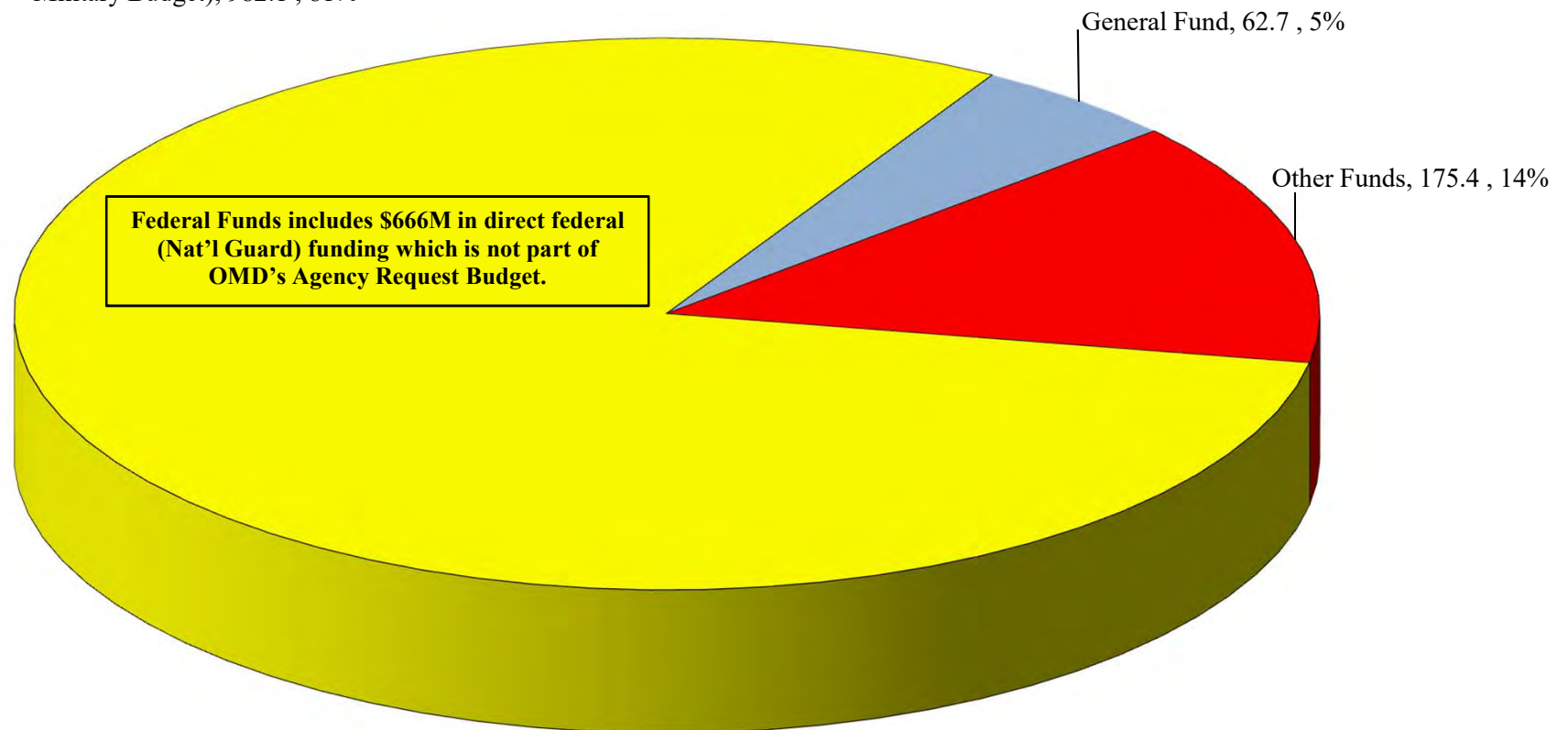
BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

2021-2023 AGENCY REQUEST BUDGET (Millions)

Return on General Fund Investment: 16 to 1

Federal Funds (Including Federal
Military Budget), 982.1 , 81%



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 Governor's Budget

 Legislatively Adopted

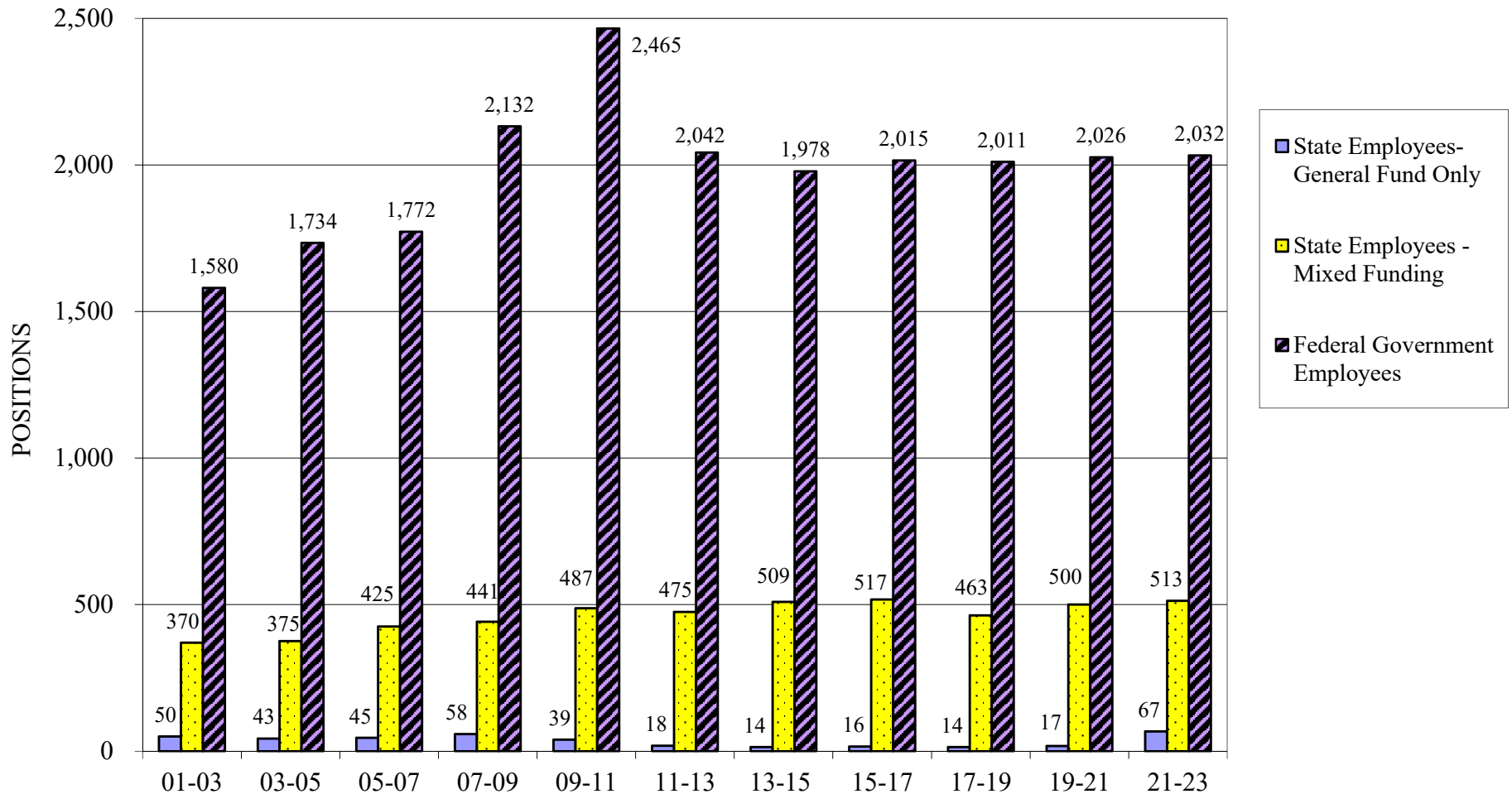
2021-2023

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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

EMPLOYEES



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 ☐ Legislatively Adopted

2021-2023

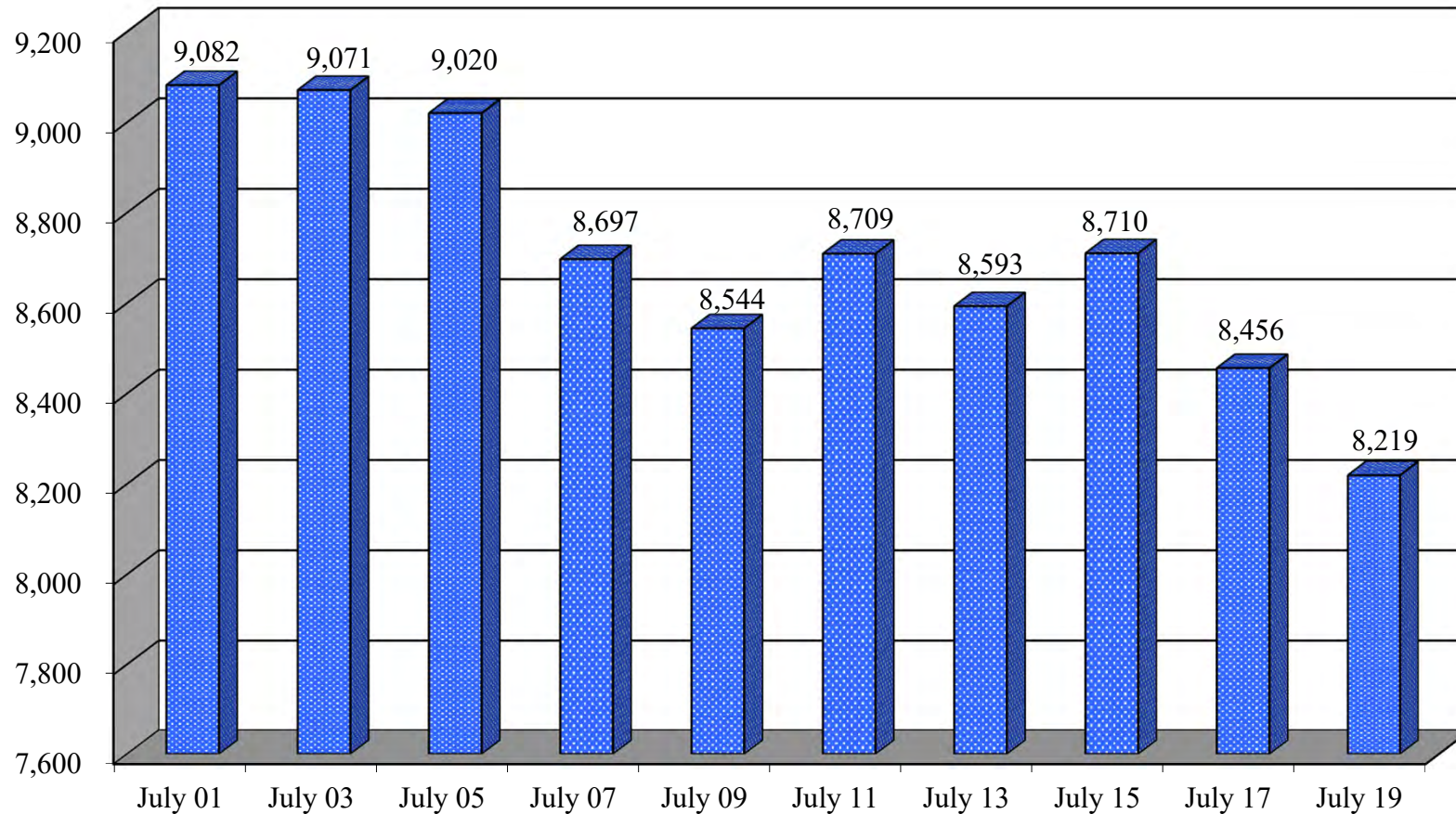
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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

AUTHORIZED MILITARY STRENGTH



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2021-2023

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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT 2021-2023 BIENNIAL BUDGET Agency Summary

b. Mission Statement and Statutory Authority - The Oregon Military Department (OMD) is a ready, professional organization dedicated to the highest quality service to our Communities, State and Nation. The OMD provides a ready force of Citizen Soldiers, Citizen Airmen, and Civilians, trained and equipped to respond to any contingency, natural or man-made. The OMD and the Oregon National Guard are culturally and gender diverse organizations which promote equity, justice and fairness in all that we do.

Article X of the Oregon Constitution establishes a State Militia. The OMD is established by statute in ORS 396.305; while ORS Chapters 396, 398, 399, 401, 402, 403, and 404 contain the Oregon Military Department, Oregon National Guard (ORNG) and Office of Emergency Management (OEM) authorities and duties.

c. Agency Plans - The ORNG has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the ORNG is grounded on its mission statement. The Oregon Military Department performs our creed: *“When we are needed, we are there.”* It encapsulates what the public expects of this agency. The Oregon Military Department’s agency plans are to:

Administer and house the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army and;

Coordinate and facilitate emergency planning, preparedness, response and recovery activities with federal, state, county, local and tribal emergency service agencies and organizations.

- **Long-Term Plan:**

The OMD’s primary purpose is to advance the missions of the ORNG and the OEM in service to the citizens of Oregon and to do so in a way which promotes racial and gender equity and fairness. The state and federal facets of OMD and ORNG missions allow them to access a wide ranges of governmental funding.

Nearly every generation in American history can attest to the significant contribution Citizen-Soldiers and Airmen have made in defense of our freedoms and way of life. Long before our nation’s War on Terrorism, the ORNG, both at home and abroad, had served this nation and our state at unparalleled levels. In the near past, the ORNG contributed substantial forces, equipment and people to critical stabilization forces in

BUDGET NARRATIVE

Bosnia; peacekeeping forces in the Sinai; no-fly zone operations in Southern and Northern Watch; State to State partnerships with the countries of Bangladesh and Vietnam; domestic emergencies; humanitarian operations in rapid response to the Gulf Coast in the aftermath of Hurricane Katrina, Hurricane Rita, Hurricane Harvey, and Hurricane Irma; and numerous combat operations across the world, particularly in the Persian Gulf, Iraq and Afghanistan. It is important to note that without our federal missions we have no equipment or manpower to use in support of a domestic response for the citizens of Oregon.

With no active military component in our state, we are the people Oregon sees in uniform. The ORNG continues deployments of Citizen-Soldiers and Airmen to dangerous and austere conditions where we conduct ground, air and space combat operations in support of the Global War on Terrorism.

The ORNG is a unique instrument. While it is commanded by the Governor the majority of its funding is derived from the federal government. It serves Oregon and the United States. Issues concerning the ORNG's state and federal missions and response are interwoven in our planning strategies. The OMD's long- and short-term plans concurrently focus on our state mission and the critical support we provide for the citizens of Oregon, while at the same time maintaining effective readiness in support of our National Military Strategy.

Assure a Ready Trained Force for Rapid Response to Statewide Emergencies; and Enhance Community Support and Readiness for Emergency Response and Recovery: These strategic goals are at the heart of the agency's core state mission. The OMD maintains preparedness through its core state mission. The OMD offers key performance measures aligned with its mission. Actions the OMD must take in achieving these goals include:

- Continuing recruiting efforts to assure force strength;
- Create and maintain an environment that promotes diversity, inclusion and respect
- Managing and improving emergency management and response coordination efforts through the agency's Emergency Coordination Center;
- Effectively partnering with Federal, State, Local, and Tribal Governments in securing funds and identifying emergency and Homeland Security requirements;
- Strategically stationing equipment assets and maintaining asset accountability;
- Supporting its volunteer organization - the Oregon Civil Defense Force;
- Maintaining real property assets to a standard that assures immediate emergency use of armories, buildings, and installations located throughout Oregon;
- Maintaining and upgrading our Information Systems infrastructure for ensuring effective communication and security.
- Build resiliency for our Service Members and the state at large

The OEM is responsible for leading statewide efforts to develop and enhance preparedness, response, recovery and mitigation capabilities with the goal of building resiliency and protecting the lives, property and environment of the whole community. This mission supports the vision statement of OEM which is to ensure that Oregon has safe and resilient communities. OEM accomplishes its mission by applying its six core values of

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BUDGET NARRATIVE

Customer Service, Professionalism, Teamwork, Innovation, Respect and Opportunity across its seven functional business areas: 9-1-1, Operations and Preparedness, Response, Recovery, Mitigation, Grant Administration and Organizational Quality and Excellence. The statewide responsibilities of OEM are statutorily codified in ORS 401, 402, 403, and 404.

The Joint and Domestic Operations Command (JDOC) within the Oregon Military Department performs as a conduit for the coordination of Oregon National Guard personnel and equipment resources in times of crisis and emergency. At the State level, the JDOC provides liaison to OEM, conducts and creates emergency plans and coordination, operates the Oregon National Guard Joint Operations Center (JOC), and identifies and mobilizes Oregon National Guard resources in response to emergencies. Nationally, the JDOC provides linkage to the United States Northern Command (NORTHCOM), the National Guard Bureau, Regional State Partners, and Homeland Security. The JDOC remains able to expand in support of all incident areas.

The JDOC continues its support of Homeland Security and Force Protections by providing security at critical military facilities throughout Oregon, maintaining 24 hour / 7 day a week operations, support to soldiers' federal activation, and coordination with the OEM for Search and Rescue (SAR). JDOC updates and maintains the Joint Emergency Operations Plan to reflect the changing requirements of the State and Homeland Security missions.

As the Department of Defense works to define its role in providing Homeland defense and security for the nation, it includes the National Guard as a primary player because of our capability to promote a better federal/state relationship. In nearly every conceivable scenario, National Guard units—under the control of our Governor and Adjutant General—will be the first military responders on the scene. The U.S. Northern Command (NORTHCOM) and the Department of Homeland Security have established the lines of coordination with the National Guard Bureau, fulfilling our role as the statutory “channel of communications on all matters pertaining to the National Guard.” This will ensure effective military support for the full spectrum of Homeland Security preparation, training, exercise and operations.

The OMD has recognized a need for improved efficiency in the tracking, accounting, monitoring and reporting of its capital assets. The agency's capital assets are put to use on a daily basis and many are placed into 24 hour operation during state emergencies. The OMD currently administers 36 armories and readiness centers, 2 Air National Guard bases, and 13 training/logistic sites totaling over 5 million sq. ft. across 78,400 acres. The location of these facilities throughout the state provides an additional benefit in allowing for the stationing of units and equipment able to respond to regional emergencies. The Installations Division completes an extensive annual analysis of all Oregon Army National Guard facilities. This analysis, titled “Installation Status Report” (ISR), is an annual requirement by the Department of the Army through the National Guard Bureau. The ISR concept is a decision support system designed to improve management of limited resources for facilities and environmental programs. The 2019 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 26% of the total facilities infrastructure is in compliance with Army standards and in overall “good condition”, 24% do not fully meet Army standards and are in overall “adequate condition”, 37% do not meet Army standard and are in overall “poor condition”, and 13.2% are in overall “very poor condition”.

BUDGET NARRATIVE

Infrastructure and facilities are increasingly important. Inadequate facilities impact both the training and quality of life of our members as well as drain valuable resources. Our facilities have to reflect the developing roles and missions for increased ORNG participation in both global warfare and Homeland Security. We need to ensure decision-makers know and understand the value of our infrastructure for both Homeland Security and distributed wartime capability, and their critical link to our communities. We are the face of the military to Oregonians.

The ability to respond to state emergencies requires the OMD to continually improve and maintain its statewide network of facilities and military units. The OMD must have the people, equipment, and facilities throughout the state to ensure immediate response to Oregon communities in times of need. Department of Defense missions such as the Global War on Terrorism and Homeland Security continue and require unit strength and readiness to be as strong as possible. Maintaining our facilities throughout the state ensure their ready access to communities, and serve as the physical center to where soldiers and airmen assemble as collective military units.

The ORNG is ready to accomplish its mission. One of the most important lessons that Oregonians can take from the past decade and a half is a fuller appreciation of the adaptability and ability to react quickly provided by the National Guard's three different duty statuses: State active duty as the state militia; our federal role as the National Guard of the United States in Title 10 status; and the federally funded and state-executed operations under Title 32 as the ORNG under the control of the Governor. This flexibility must be protected and well-resourced at all times. In addition, many discovered that while partial mobilization authority is critical at times of great need, the use of volunteerism in combination with the necessary Partial Mobilization authority gives National Guard commanders the proper tools to ensure sustained, ready forces.

- **Agency Process Improvement Efforts:**

The OMD is a dynamic organization with a critical mission that has both domestic and foreign implications. To successfully accomplish this mission in an environment which demands efficiencies and effectiveness the OMD must strive to continuously improve its operations. In order to gauge improvements at the state level, the OMD utilizes a series of nine performance measures. Each measure is uniquely designed to provide insight into different areas of our operations. On an annual basis the Military Department gathers data on recruitment levels, armory condition, revenue generation, and equipment availability, high school diplomas, GED's and high school credits earned within the Oregon Youth Challenge Program, reintegration services, local emergency operations plans, hazard mitigation plans, and overall customer satisfaction. This data is reviewed and analyzed and then centralized into the Annual Performance Progress Report, a copy of which is located in the Special Reports section, and then sent to agency leadership for review. In addition to the aforementioned nine state approved performance measures the ORNG utilizes a series of federal performance standards to gauge progress.

During the 2019-21 biennium the OMD has seen success with several of our performance measures while facing challenges with others. Measures showing success during this period included Recruiting, Equipment Availability, Youth Challenge, Reintegration, and Domestic Preparedness Plans. All of these measures were within 5% of their legislatively approved targets. Agency leadership has focused on working to maintain the high levels

BUDGET NARRATIVE

of success the OMD has seen with regards to these measures. This has included the development of sound policy packages for executive and legislative consideration, partnering with the federal government to fully leverage state resources, and providing support and insight to local governments. Measures which provided challenges included armory condition, revenue generation, hazard mitigation planning, and overall customer service. Agency leadership is aware of the challenges associated with these four measures, and they are working to develop solutions in order to improve the outcomes in future reporting periods.

As the department moves towards the 2021-23 biennium and beyond the leadership of the organization is focused and determined to continually improve our levels of performance. This includes working with the Governor's Office and the Legislature to ensure we are measuring processes and outcomes which are valuable to both the agency and the state of Oregon. The increased importance being placed on performance management and measurement at the upper echelons of state government is being replicated within the OMD. This is shown through the involvement and dedication of key agency leaders in the continual review, analysis, and modification of the Military Department's key performance measures.

- **2021-2023 Short-Term Plan:**

Agency Programs: The OMD, as established by ORS 396.305, is responsible for the supervision and administration of the military affairs and emergency management of the state. The agency prepares and promulgates necessary regulations for the organization, governance, armament, equipment, training, and compensation of the militia of the state in conformity with the provisions of ORS Chapters 396, 398, and 399, and the laws of the United States, and in conformity with ORS Chapter 401, 402 and 403 for emergency preparedness, planning, mitigation, response, recovery, emergency mutual assistance agreements, and management of the state 9-1-1 system. The OMD primary budget program units include:

(001) Administration Program – The Administration Program provides senior-level leadership and support for the command, control, and administration of the ORNG, the Oregon Civil Defense Force, and the Office of Emergency Management. There are four major programs within the Administration Program:

The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for the State Affairs Component and the Oregon Civil Defense Force. The purpose of the Command Group is to administer all components of the OMD.

The Financial Administration Division provides fiscal management and oversight of the agency's state and federal budgets. The division also manages agency risk, financial accounting and reporting, agency wide payroll for state employees and the National Guard when called to state service, public procurement activities, and accounts for agency property.

The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the OMD.

BUDGET NARRATIVE

The Public Affairs Office is responsible for providing information to the public concerning activities of the State's Emergency Management and the ORNG, responding to requests for information from the public and private sector, and providing information to include our active and retired members of the ORNG.

Agency Request Budget -	General Fund	\$12,210,306
	Other Funds	<u>\$3,437,653</u>
	TOTAL	\$15,647,959

Agency Request Positions – 37 positions – 36.50 FTE.

Revenue Source – General Fund – The Command Group and Public Affairs are primarily supported by General Fund. The Financial Administration Division and State Personnel Office are partially supported by General Fund.

Other Funds - Internal Centralized Personnel Plan assessments are budgeted as transfers from federally funded programs and provide funding for Financial Administration Division and State Personnel Office employees supporting federal programs.

Customers - Citizens and communities of Oregon; all ORNG members.

(002) Operations Program - There are 13 major programs within the Operations Program.

The Army National Guard Facilities Program provides operation, maintenance, repair, and alteration of existing Oregon Army National Guard facilities.

The Army National Guard Construction Operations program provides construction management services for our Army National Guard Major Construction Program.

The Army National Guard Environmental Program provides environmental management services for Oregon Army National Guard facilities.

The Counterdrug Program supports efforts to combat illegal drug use within Oregon's communities. The program uses National Guard personnel, equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations.

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The Wildland Fire Protection Program began in the 2009-11 biennium and is 100% federally reimbursed. The goals of the program are to comply with fire protection requirements set forth in Oregon Revised Statute 477.095 and related statutes; support and sustain the ORNG's training mission; sustain the natural environment and native vegetation of the OMD's training ranges and lands; enhance both military and public fire safety in the vicinity of OMD training ranges and lands; and to enhance ORNG support during State declared wildland fire emergencies or natural disasters.

The Air National Guard Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Air National Guard Security Program provides security police protection at the Portland Air Base and Kingsley Field.

The Air National Guard Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field.

The Air National Guard Environmental Program manages environmental issues and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Electronic Security System Program provides alarm systems for all Oregon Army National Guard small arms and ammunition storage facilities.

The Distributed Learning Program (DLP) is a nationwide National Guard program providing access to video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail and electronic network systems.

The Anti-Terrorism Program provides 100% federal funding to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism.

The Army National Guard Emergency Management Program Coordinator Program develops and maintains all hazard/all threat emergency response plans for all Army National Guard facilities across the state.

BUDGET NARRATIVE

Agency Request Budget -	General Fund	\$15,591,392
	Other Funds	\$6,042,241
	Federal Funds	\$113,108,227
	TOTAL	\$134,741,860

Agency Request Positions – 368 positions – 319.80 FTE.

Revenue Source – General Fund – General Fund is used to support portions of the Army National Guard (ARNG) Facilities Program and the ARNG Construction Operations Program. General Fund is also used for the state matching fund requirement for the ANG Civil Engineering Programs, ANG Fire Programs, and ANG Environmental Programs.

Other Funds - Other Fund revenue is received primarily from the rental of facilities.

Federal Funds - All programs receive Federal Fund revenue through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

(003) Office of Emergency Management – The Office of Emergency Management (OEM) includes the OEM Administration Program, 9-1-1 Emergency Telephone Program, Operations & Preparedness Program and the Disasters Program.

The purpose of the OEM is to execute the Governor's responsibilities to maintain an emergency services system as prescribed in ORS 401 and ORS 403 by planning, preparing and providing for the prevention, mitigation and management of emergencies or disasters that present a threat to the lives and property of citizens of and visitors to the State of Oregon.

The program is responsible for coordinating and facilitating emergency planning, preparedness, response and recovery activities with the state and local emergency services agencies and organizations, and shall;

Make rules that are necessary and proper for the administration of ORS 401;

- Coordinate the activities of all public and private organizations specifically related to providing emergency services within this state;

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- Maintain a cooperative liaison with emergency management agencies and organization of local governments, other states, and the Federal Government;
- Have such additional authority, duties and responsibilities authorized by ORS 401.015 to 401.105, 401.260 to 401.325 and 401.355 to 401.580 or as may be directed by the Governor;
- Administer grants relating to emergency program management and emergency services for the state;
- Provide for and staff a State Emergency Operations (Emergency Coordination) Center to aid the Governor and the office in the performance of duties;
- Serve as the Governor's authorized representative for coordination response activities and managing the recovery process;
- Establish training and professional standards for local emergency program management personnel;
- Establish task forces and advisory groups to assist the office in achieving mandated responsibilities; and
- Enforce compliance requirements of federal and state agencies for receiving funds and conducting designated emergency functions.

The OEM Administration Program provides overall administration and direction over the emergency management functions of the division as prescribed by ORS 401.

The 9-1-1 Emergency Telephone Program administers ORS 403.120 – 403.250 governing emergency telecommunications systems for the state. The program receives 9-1-1 excise tax of \$1.00 per month per landline and wireless device capable of accessing 9-1-1 services, or \$1.00 per retail transaction for prepaid wireless telecommunications services. This tax is distributed quarterly to the 43 Public Service Answering Points across Oregon who provide 9-1-1 services. The tax will increase to \$1.25 effective January 1, 2021.

The Operations and Preparedness Program administers and distributes federal grant funds from the US Department of Homeland Security. These grants are used by state and local governments to increase security and anti-terrorism measures. This program also manages the State Emergency Coordination Center, and is responsible for leading statewide planning efforts regarding preparedness, response and hazards.

The Disasters Program distributes federal funds from the Federal Emergency Management Agency (FEMA) to state and local jurisdictions following federally-declared disasters. It also distributes pre-disaster and flood mitigation grants for projects that prevent future loss during natural disasters.

Agency Request Budget -	General Fund	\$18,669,806
	Other Funds	\$139,374,659
	Federal Funds	<u>\$181,055,362</u>
	TOTAL	\$339,099,827

Agency Request Positions – 86 positions – 86.00 FTE.

BUDGET NARRATIVE

Revenue Source –	General Fund –	General Fund is used to support portions of the Administration Program within the Office of Emergency Management, as a 50% match under the Emergency Management Performance Grant.
	Other Funds -	Other Fund revenue is received primarily from 9-1-1 tax.
	Federal Funds -	Office of Emergency Management Administration and Operations and Preparedness Programs receive Federal Funds revenue through the US Department of Homeland Security's Homeland Security Grant Program.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

(004) Community Support Program - The Community Support Program includes the Oregon Youth Challenge Program, the STARBASE Program and the Emergency Operations Program.

The Youth Challenge Program offers at-risk high school dropouts an opportunity to build a future. The program consists of two phases. The first phase is a 22 week residential program. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credit with a goal of reintegrating into high school to earn a diploma or to prepare for General Education Development (GED) examinations. The second phase of the program is a 12-month nonresident mentoring program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors for the students. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens. The Oregon Youth Challenge Program has been recognized as the Best Program nationally three times. Since its inception in October 1994 through June 2020, 5,180 students have graduated the Oregon Youth Challenge Program.

The Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment. No state funds are required to operate this program.

The Emergency Operations Program provides critical National Guard manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the ORNG. Because such emergencies and associated State Active Duty requirements cannot be foreseen, there minimal budget for this program. Other Funds limitation is requested during Legislative Interim sessions after State Active Duty missions are completed.

BUDGET NARRATIVE

Agency Request Budget-	General Fund	\$926,816
	Other Funds	\$5,101,849
	<u>Federal Funds</u>	<u>\$17,121,691</u>
	TOTAL	\$23,150,356

Agency Request Positions – 89 positions – 89.00 FTE.

Revenue Source – General Fund – General Fund provides a portion of the 25% state matching fund requirement for the Youth Challenge Program.

Other Funds - The Youth Challenge Program receives Average Daily Membership Other Fund revenue through the Bend-LaPine School District, which support a portion of the program's 25% state matching fund requirement. In addition, the program receives National School Breakfast and Lunch Program revenue through the Oregon Department of Education. The Emergency Operations Program receives Other Funds reimbursements from the Oregon Department of Forestry following wildfire activations.

Federal Funds - All programs receive Federal Fund revenue through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; at-risk youth.

(087) Debt Service – The Debt Service Program provides funding to make payments on principal, interest and financing costs for Article XI-Q bonds used to construct Army National Guard facilities throughout Oregon.

Agency Request Budget -	General Fund	\$15,259,974
	<u>Other Funds</u>	<u>\$103,910</u>
	TOTAL	\$15,363,884

Agency Request Positions - 0 positions - 0 FTE.

Revenue Source – General Fund - General Fund is used for a small portion of Debt Service payments.

BUDGET NARRATIVE

Other Funds - Revenue is received from Article XI-Q bonds for financing costs related to issuance. Armory rental revenue has been used to pay debt service on the 2011-O and 2014-A Article XI-Q-bond refunding of the 2004-A COP for the Baker City Readiness Center.

Customers – Soldiers, citizens and communities of Oregon who utilize the new facilities constructed or remodeled with XI-Q bond funding.

(088) Capital Improvements – The Capital Improvements accomplishes capital projects and property acquisitions under \$1,000,000.

Agency Request Budget -	<u>Federal Funds</u>	<u>\$5,354,100</u>
	TOTAL	\$5,354,100

Agency Request Positions - 0 positions - 0 FTE.

Revenue Source – Federal Funds - Federal Funds for Capital Improvement projects are received through National Guard Bureau Federal/State Cooperative Agreements

(089) Major Construction – The Major Construction Program accomplishes projects of \$1,000,000 or more involving constructing or changing the use or function of a facility. It includes planning for the construction or acquisition of future facilities. The program is not federally or state mandated.

Agency Request Budget -	<u>Other Funds</u>	<u>\$21,371,872</u>
	TOTAL	\$21,371,872

Agency Request Positions - 0 positions - 0 FTE.

Revenue Source – General Fund - General Fund is occasionally used to support portions of the Capital Construction Program.

Other Funds - All revenue is dedicated specifically for Major Construction projects and cannot be utilized to support other activities. Revenue is received from Article XI-Q bonds and the sale of facilities.

Federal Funds - Revenue is received through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon, and Oregon Army National Guard units.

BUDGET NARRATIVE

Environmental Factors:

Factors that Aid Achievement of Desired Results:

1. The ORNG will invest in Oregon's future through at-risk youth programs, mentor programs, counterdrug programs, and community improvement civil-military projects.
2. The ORNG will add value to Oregon by providing equipment and a highly skilled emergency force available for response to civil unrest and natural disasters (flood, windstorm, forest fire, and earthquake).
3. Partner relationships with governmental agencies for:
 - a. Improved State of Oregon response to natural disasters, Homeland Security and civil emergencies.
 - b. Joint use of facilities.
 - c. Marketing and management of rental programs.
4. Increase revenue through improved marketing and management of rental programs.

Factors that Hinder Achievement of Desired Results:

1. Insufficient State General to fully leverage available Army and Air National Guard federal funding.
2. Insufficient state positions and funding to manage multiple programs at an acceptable level.
3. Insufficient State General Fund to fully support Armory operations, maintenance, and sustainment.
4. Inefficient and poorly maintained facilities hinder the marketing and rental of facilities to assist in the funding for operations and maintenance.

BUDGET NARRATIVE

Agency Initiatives:

The OMD's initiatives for the 2021-2023 budget focus on providing the citizens of the State of Oregon with a ready force of citizen soldiers and airmen increasingly respond to any contingency, and to provide a robust emergency management capability that is focused on preparing the State and its citizens to be better prepared to respond and recover from any disaster or emergency. Our standards in leadership, equipment and training are geared to produce a professional military force, capable of meeting any state or national challenge. Federal activations continue as national policy and national military strategy relies more heavily on the reserve components of the military. Though the ORNG continues to experience federal mobilization efforts, our commitment to Oregon will not diminish.

1. Administration Program Initiatives:

The Administration Program provides command, control, and oversight of agency operations and military assistance during times of natural disaster, civil disturbance, and other emergencies declared by the Governor. Maintaining a viable force is the critical component of meeting our commitment and relies heavily on recruiting and retaining members. Continuing to support and advocate education initiative to support the advancement of soldiers and airmen throughout the enterprise.

2. Operations Program Initiatives:

The OMD operates and maintains state-supported facilities and installations in a condition of readiness to support the agency mission. The OMD also administers cooperative agreements between the state and federal government to operate and maintain federally supported facilities and installations to Department of Defense standards. These initiatives include providing environmental compliance oversight, construction management services, fire protection, aircraft crash/rescue response, and installation security. Through state and federal cooperative agreements, the OMD assists local, county, state, and federal law enforcement agencies in reducing illegal drug demand and supply in Oregon communities. The operation and maintenance of Oregon Army National Guard telecommunications systems, and providing storefront recruiting office spaces in cities throughout Oregon are also administered through cooperative agreement with the federal government.

The construction, operation, and maintenance of facilities and installations are examined and evaluated to federal standards, and are reported each year. The OMD will strive to meet facility and installation high quality and quantity condition ratings based on the annual Installations Status Report. Facility and Installation targets are established for making sure these assets provide the required training platforms for our soldiers and airmen. Meeting these facility and installation targets ensures readiness of these assets in support of the agency goal for enhancing community support and readiness for emergency response. These public facility assets also provide Oregon communities and citizens with facilities for use by rentals, that otherwise may not be available. Funding requested in this budget will have positive impacts

BUDGET NARRATIVE

on Key Performance Measures #2 (Armory Condition), #3 (Revenue Generation - % of available armory time rented), and #9 (Customer Service - % of customers satisfied with service provided by the agency).

3. Office of Emergency Management Initiatives:

Oregon, along with 16 other states that include each state within FEMA Region X, utilize an organizational structure that collocates National Guard and emergency management functions. This structure allows for seamless coordination and collaboration among two of Oregon's critical disaster planning, response, and recovery organizations. The OEM maintains focus on operational coordination and the establishment and maintenance of state-wide situational awareness during emergencies and disasters through the State Emergency Coordination Center, while also ensuring the emergency notification process has a robust 9-1-1 communications infrastructure capable of supporting emerging and future technologies. OEM's forward-leaning posture and continuous evaluation of process and practice ensure Oregon is well positioned to coordinate the response to, and recovery from, any disaster, regardless of cause. In support of OEM's primary ECC management role, efforts remain underway to review and refine state-level emergency management plans like the Cascadia Playbook and the State Recovery Plan while also providing technical support and subject matter expertise to local, tribal, non-profit, private sector, and state partners to ensure robust and effective plans exist, and are practiced, state-wide. The incorporation of lessons-learned from past Secretary of State and Department of Homeland Security, Office of Inspector General Audits, the 2016 multi-state Cascadia Rising exercise, public education and outreach, and managing federal emergency preparedness, disaster recovery, and hazard mitigation grant funds further improve Oregon's comprehensive, all-hazards, and inclusive approach to disaster readiness. OEM is also preparing for a National Level Exercise in 2022 that will build upon the 2016 Cascadia Rising exercise. OEM is also participating in the comprehensive After Action Report process associated with the COVID19 Pandemic, and will be putting into place lessons learned from their role in the response and recovery missions. The expectation expressed by the Governor, the Legislature, and the Secretary of State is that the Office of Emergency Management provides leadership and coordination for all actions necessary to accomplish this mission. Funding in this budget should have positive impacts on Key Performance Measures #7 (Domestic Preparedness - % of Counties with NIMS Compliant Emergency Operations Plan), and #8 (Hazard Mitigation Plans - % Population covered by a FEMA approved Hazard Mitigation Plan).

4. Community Support Program Initiatives:

The Oregon Military Department administers state and federal cooperative agreements to operate Oregon Youth Challenge, and STARBASE. Our initiatives support these activities, and also identify other enhancements to provide for Oregon youth. These programs result in benefits for the state and the Oregon National Guard by:

- a. Increasing grade school students' awareness of the importance of math and science through the STARBASE program.

BUDGET NARRATIVE

- b. Providing high school dropouts an opportunity to obtain a high school diploma, academic credit or prepare for the GED exam and receive job skill training through the Oregon National Guard Youth Challenge Program.

The Emergency Operations Program remains prepared to identify and mobilize resources in response to emergencies within the borders of Oregon and as directed by the Governor. We will manage, monitor, and improve the agency's emergency coordination efforts. The Oregon National Guard's Joint Emergency Operations Center (JOC): The JOC will identify and mobilize assets and resources within 24 hours of notification in response to emergencies. The Oregon Military Department will continue to seek Emergency Funds at the completion of emergency operations as the agency operates without Legislative funding appropriation for the immediate employment of personnel in state active duty status for placing the JOC into enhanced operation, and to provide other active state duty requirements pursuant to ORS 399.065 and 399.075.

d. Criteria for 2021-2023 Budget Development:

Agency Goals: Provide trained and ready operational forces to our State and Nation / Be effective stewards of our resources / Sustain the Oregon Military Department community / Forge and maintain partnerships.

1. Support the ORNG mission by ensuring federal readiness standards and strength levels are achieved or exceeded. This is accomplished through active and passive recruiting activities to attract a continual stream of members.
2. Ensure the ORNG, and the Oregon Office of Emergency Management are prepared to respond to disasters or civil unrest and Homeland Security, and to assist communities in recovering fully from the effects. The OMD will manage, monitor, and continually improve its emergency coordination efforts by conducting and evaluating regular Emergency Operations Center exercises. The Office of Emergency Management is preparing for a National Level Exercise in 2022 that will build upon the 2016 Cascadia Rising exercise. OEM's participation in the COVID19 Pandemic response and recovery missions shows a dire need for increased staffing. Annual alert notifications will be conducted and evaluated, including annual updates of alert notification rosters. The Joint and Domestic Operations Command section will participate in multi-agency emergency exercises and councils, and assist in modifying and updating the agency's emergency procedures and plans each year.
 - 2.a. Ensure Oregon National Guard facilities are available and meet requirements for use during a state emergency. The OMD administers its facilities and installations located throughout the state for the stationing of units and equipment. The readiness of the facilities and installations remain a vital component in emergency response. The OMD will continue to pursue sufficient funding and personnel to support facilities operations, maintenance and construction. Federal participation is utilized to the maximum extent. Standardized annual facilities and installations status inspections will be conducted and reported to the National Guard Bureau. Facilities sustainment, rehabilitation, and modernization plans will be developed and executed based on available funding. Long range construction plans will be developed and executed.

BUDGET NARRATIVE

- e. **Major Information Technology Projects/Initiatives:** The OMD does not have any major Information Technology Projects or Initiatives currently planned for the 2021-23 Biennium.

Summary of 2021-23 Biennium Budget

Military Dept, Oregon
Military Dept, Oregon
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 24800-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2019-21 Leg Adopted Budget	517	463.00	485,970,418	33,533,168	-	134,078,273	318,358,977	-	-
2019-21 Emergency Boards	8	4.00	4,942,467	2,700,000	-	-	-	2,242,467	-
2019-21 Leg Approved Budget	525	467.00	490,912,885	36,233,168	-	134,078,273	318,358,977	2,242,467	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(10)	(0.70)	8,495,776	(24,993)	-	1,586,016	6,934,753	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			47,439	2,310,098	-	(29,140)	-	(2,233,519)	-
Base Nonlimited Adjustment			(8,948)	-	-	-	-	(8,948)	-
Capital Construction			(50,427,000)	-	-	(21,927,000)	(28,500,000)	-	-
Subtotal 2021-23 Base Budget	515	466.30	449,020,152	38,518,273	-	113,708,149	296,793,730	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(414,937)	(53,038)	-	(58,662)	(303,237)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	598,050	125,772	-	87,992	384,286	-	-
Subtotal	-	-	183,113	72,734	-	29,330	81,049	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	69,674	15,646	-	13,508	40,520	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(10,121,054)	(5,541,827)	-	(4,579,227)	-	-	-
Subtotal	-	-	(10,051,380)	(5,526,181)	-	(4,565,719)	40,520	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	13,940,326	305,630	-	4,071,111	9,563,585	-	-
State Gov't & Services Charges Increase/(Decrease)			4,116,868	3,021,306	-	(24,919)	1,120,481	-	-

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Summary of 2021-23 Biennium Budget

Military Dept, Oregon
Military Dept, Oregon
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 24800-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	18,057,194	3,326,936	-	4,046,192	10,684,066	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	515	466.30	457,209,079	36,391,762	-	113,217,952	307,599,365	-	-

Summary of 2021-23 Biennium Budget

Military Dept, Oregon
Military Dept, Oregon
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 24800-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2021-23 Current Service Level	515	466.30	457,209,079	36,391,762	-	113,217,952	307,599,365	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	515	466.30	457,209,079	36,391,762	-	113,217,952	307,599,365	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	2,000,000	2,000,000	-	-	-	-	-
102 - Chief Information Officer Position	1	1.00	1,279,021	1,279,021	-	-	-	-	-
103 - Financial Administration Positions	3	3.00	523,888	276,944	-	246,944	-	-	-
104 - Human Resource Positions	2	2.00	394,139	132,243	-	261,896	-	-	-
201 - Deferred Maintenance	-	-	13,441,838	6,720,919	-	-	6,720,919	-	-
202 - PANG Positions	3	3.00	768,462	169,812	-	-	598,650	-	-
203 - AGI New & Reclassed Positions	6	6.00	1,065,380	-	-	108,291	957,089	-	-
301 - OEM Mitigation & Recovery Enhancements	30	30.00	6,521,394	6,521,394	-	-	-	-	-
302 - OEM Fund Shift	-	-	(3,755)	1,345,752	-	(1,349,509)	2	-	-
303 - OEM LD to Permanent Position	1	1.00	290,522	145,562	-	-	144,960	-	-
304 - OEM 9-1-1 Positions	2	2.00	533,676	-	-	533,676	-	-	-

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Summary of 2021-23 Biennium Budget

Military Dept, Oregon
Military Dept, Oregon
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 24800-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Resiliency Positions	8	8.00	4,830,875	4,830,875	-	-	-	-	-
306 - OEM OERS Transfer	6	6.00	1,027,636	1,027,636	-	-	-	-	-
307 - OEM Position Reclassifications	-	-	16,138	-	-	-	16,138	-	-
308 - 9-1-1 Limitation Increase	-	-	40,009,762	-	-	40,009,762	-	-	-
401 - Youth Challenge Program Increase	-	-	1,093,851	470,000	-	623,851	-	-	-
402 - STARBASE New & Reclassed Positions	3	3.00	544,299	-	-	-	544,299	-	-
403 - Youth Challenge Program Position Reclasses	-	-	77,279	-	-	19,321	57,958	-	-
480 - New Debt Service	-	-	1,734,502	1,346,374	-	388,128	-	-	-
490 - Corvallis ASLEP	-	-	4,317,605	-	-	4,317,605	-	-	-
491 - Ashland ASLEP	-	-	5,373,235	-	-	5,373,235	-	-	-
492 - Kliever ASLEP	-	-	6,149,437	-	-	6,149,437	-	-	-
493 - McMinnville ASLEP	-	-	5,531,595	-	-	5,531,595	-	-	-
Subtotal Policy Packages	65	65.00	97,520,779	26,266,532	-	62,214,232	9,040,015	-	-
Total 2021-23 Agency Request Budget	580	531.30	554,729,858	62,658,294	-	175,432,184	316,639,380	-	-
Percentage Change From 2019-21 Leg Approved Budget	10.48%	13.77%	13.00%	72.93%	-	30.84%	-0.54%	-100.00%	-
Percentage Change From 2021-23 Current Service Level	12.62%	13.94%	21.33%	72.18%	-	54.95%	2.94%	-	-

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Administration
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2019-21 Leg Adopted Budget	25	23.76	7,888,227	5,279,710	-	2,608,517	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	25	23.76	7,888,227	5,279,710	-	2,608,517	-	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	1	1.74	997,956	748,591	-	249,365	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	26	25.50	8,886,183	6,028,301	-	2,857,882	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(27,301)	(9,599)	-	(17,702)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	57,771	41,928	-	15,843	-	-	-
Subtotal	-	-	30,470	32,329	-	(1,859)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	15,646	15,646	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	15,646	15,646	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	33,524	15,058	-	18,466	-	-	-
State Gov't & Services Charges Increase/(Decrease)			1,553,208	1,498,884	-	54,324	-	-	-

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Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Administration
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	1,586,732	1,513,942	-	72,790	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	26	25.50	10,519,031	7,590,218	-	2,928,813	-	-	-

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Administration
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2021-23 Current Service Level	26	25.50	10,519,031	7,590,218	-	2,928,813	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	26	25.50	10,519,031	7,590,218	-	2,928,813	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	2,000,000	2,000,000	-	-	-	-	-
102 - Chief Information Officer Position	1	1.00	1,279,021	1,279,021	-	-	-	-	-
103 - Financial Administration Positions	3	3.00	523,888	276,944	-	246,944	-	-	-
104 - Human Resource Positions	2	2.00	394,139	132,243	-	261,896	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Positions	-	-	-	-	-	-	-	-	-
203 - AGI New & Reclassed Positions	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery Enhancements	5	5.00	931,880	931,880	-	-	-	-	-
302 - OEM Fund Shift	-	-	-	-	-	-	-	-	-
303 - OEM LD to Permanent Position	-	-	-	-	-	-	-	-	-
304 - OEM 9-1-1 Positions	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Administration
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Resiliency Positions	-	-	-	-	-	-	-	-	-
306 - OEM OERS Transfer	-	-	-	-	-	-	-	-	-
307 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
308 - 9-1-1 Limitation Increase	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Increase	-	-	-	-	-	-	-	-	-
402 - STARBASE New & Reclassed Positions	-	-	-	-	-	-	-	-	-
403 - Youth Challenge Program Position Reclasses	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Corvallis ASLEP	-	-	-	-	-	-	-	-	-
491 - Ashland ASLEP	-	-	-	-	-	-	-	-	-
492 - Kliever ASLEP	-	-	-	-	-	-	-	-	-
493 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	11	11.00	5,128,928	4,620,088	-	508,840	-	-	-
Total 2021-23 Agency Request Budget	37	36.50	15,647,959	12,210,306	-	3,437,653	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	48.00%	53.62%	98.37%	131.27%	-	31.79%	-	-	-
Percentage Change From 2021-23 Current Service Level	42.31%	43.14%	48.76%	60.87%	-	17.37%	-	-	-

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Operations
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2019-21 Leg Adopted Budget	362	313.80	110,199,033	8,032,319	-	5,330,159	96,836,555	-	-
2019-21 Emergency Boards	-	-	8,948	-	-	-	-	8,948	-
2019-21 Leg Approved Budget	362	313.80	110,207,981	8,032,319	-	5,330,159	96,836,555	8,948	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(3)	(3.00)	5,488,541	47,248	-	527,870	4,913,423	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			(8,948)	-	-	-	-	(8,948)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	359	310.80	115,687,574	8,079,567	-	5,858,029	101,749,978	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(188,455)	29,278	-	(52,842)	(164,891)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	355,523	23,839	-	18,270	313,414	-	-
Subtotal	-	-	167,068	53,117	-	(34,572)	148,523	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(348,000)	-	-	(348,000)	-	-	-
Subtotal	-	-	(348,000)	-	-	(348,000)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,146,798	187,458	-	59,014	1,900,326	-	-
State Gov't & Services Charges Increase/(Decrease)			1,424,612	380,519	-	11,351	1,032,742	-	-

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Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Operations
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	3,571,410	567,977	-	70,365	2,933,068	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	359	310.80	119,078,052	8,700,661	-	5,545,822	104,831,569	-	-

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Operations
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2021-23 Current Service Level	359	310.80	119,078,052	8,700,661	-	5,545,822	104,831,569	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	359	310.80	119,078,052	8,700,661	-	5,545,822	104,831,569	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - Chief Information Officer Position	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Human Resource Positions	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	13,441,838	6,720,919	-	-	6,720,919	-	-
202 - PANG Positions	3	3.00	768,462	169,812	-	-	598,650	-	-
203 - AGI New & Reclassed Positions	6	6.00	1,065,380	-	-	108,291	957,089	-	-
301 - OEM Mitigation & Recovery Enhancements	-	-	-	-	-	-	-	-	-
302 - OEM Fund Shift	-	-	-	-	-	-	-	-	-
303 - OEM LD to Permanent Position	-	-	-	-	-	-	-	-	-
304 - OEM 9-1-1 Positions	-	-	-	-	-	-	-	-	-

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Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Operations
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**Agency Request Budget
Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Resiliency Positions	-	-	-	-	-	-	-	-	-
306 - OEM OERS Transfer	-	-	-	-	-	-	-	-	-
307 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
308 - 9-1-1 Limitation Increase	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Increase	-	-	-	-	-	-	-	-	-
402 - STARBASE New & Reclassed Positions	-	-	-	-	-	-	-	-	-
403 - Youth Challenge Program Position Reclasses	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	388,128	-	-	388,128	-	-	-
490 - Corvallis ASLEP	-	-	-	-	-	-	-	-	-
491 - Ashland ASLEP	-	-	-	-	-	-	-	-	-
492 - Kliever ASLEP	-	-	-	-	-	-	-	-	-
493 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	9	9.00	15,663,808	6,890,731	-	496,419	8,276,658	-	-
Total 2021-23 Agency Request Budget	368	319.80	134,741,860	15,591,392	-	6,042,241	113,108,227	-	-
Percentage Change From 2019-21 Leg Approved Budget	1.66%	1.91%	22.26%	94.11%	-	13.36%	16.80%	-100.00%	-
Percentage Change From 2021-23 Current Service Level	2.51%	2.90%	13.15%	79.20%	-	8.95%	7.90%	-	-

Summary of 2021-23 Biennium Budget

Military Dept, Oregon
Office of Emergency Management
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2019-21 Leg Adopted Budget	44	44.62	281,147,014	8,012,024	-	99,963,167	173,171,823	-	-
2019-21 Emergency Boards	8	4.00	2,700,000	2,700,000	-	-	-	-	-
2019-21 Leg Approved Budget	52	48.62	283,847,014	10,712,024	-	99,963,167	173,171,823	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(8)	(4.62)	112,848	(820,833)	-	411,174	522,507	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	44	44.00	283,959,862	9,891,191	-	100,374,341	173,694,330	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(42,828)	(72,717)	-	40,947	(11,058)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	50,727	60,001	-	22,025	(31,299)	-	-
Subtotal	-	-	7,899	(12,716)	-	62,972	(42,357)	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(9,373,054)	(5,141,827)	-	(4,231,227)	-	-	-
Subtotal	-	-	(9,373,054)	(5,141,827)	-	(4,231,227)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	11,283,586	91,400	-	3,949,897	7,242,289	-	-
State Gov't & Services Charges Increase/(Decrease)			927,166	902,419	-	24,747	-	-	-

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Summary of 2021-23 Biennium Budget

Military Dept, Oregon
Office of Emergency Management
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Agency Request Budget
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	12,210,752	993,819	-	3,974,644	7,242,289	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	44	44.00	286,805,459	5,730,467	-	100,180,730	180,894,262	-	-

Summary of 2021-23 Biennium Budget

Military Dept, Oregon
Office of Emergency Management
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2021-23 Current Service Level	44	44.00	286,805,459	5,730,467	-	100,180,730	180,894,262	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	44	44.00	286,805,459	5,730,467	-	100,180,730	180,894,262	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - Chief Information Officer Position	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Human Resource Positions	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Positions	-	-	-	-	-	-	-	-	-
203 - AGI New & Reclassed Positions	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery Enhancements	25	25.00	5,589,514	5,589,514	-	-	-	-	-
302 - OEM Fund Shift	-	-	(3,755)	1,345,752	-	(1,349,509)	2	-	-
303 - OEM LD to Permanent Position	1	1.00	290,522	145,562	-	-	144,960	-	-
304 - OEM 9-1-1 Positions	2	2.00	533,676	-	-	533,676	-	-	-

Summary of 2021-23 Biennium Budget

Military Dept, Oregon
Office of Emergency Management
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Resiliency Positions	8	8.00	4,830,875	4,830,875	-	-	-	-	-
306 - OEM OERS Transfer	6	6.00	1,027,636	1,027,636	-	-	-	-	-
307 - OEM Position Reclassifications	-	-	16,138	-	-	-	16,138	-	-
308 - 9-1-1 Limitation Increase	-	-	40,009,762	-	-	40,009,762	-	-	-
401 - Youth Challenge Program Increase	-	-	-	-	-	-	-	-	-
402 - STARBASE New & Reclassed Positions	-	-	-	-	-	-	-	-	-
403 - Youth Challenge Program Position Reclasses	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Corvallis ASLEP	-	-	-	-	-	-	-	-	-
491 - Ashland ASLEP	-	-	-	-	-	-	-	-	-
492 - Kliever ASLEP	-	-	-	-	-	-	-	-	-
493 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	42	42.00	52,294,368	12,939,339	-	39,193,929	161,100	-	-
Total 2021-23 Agency Request Budget	86	86.00	339,099,827	18,669,806	-	139,374,659	181,055,362	-	-
Percentage Change From 2019-21 Leg Approved Budget	65.38%	76.88%	19.47%	74.29%	-	39.43%	4.55%	-	-
Percentage Change From 2021-23 Current Service Level	95.45%	95.45%	18.23%	225.80%	-	39.12%	0.09%	-	-

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Community Support
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2019-21 Leg Adopted Budget	86	80.82	19,439,226	605,613	-	4,116,380	14,717,233	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	86	80.82	19,439,226	605,613	-	4,116,380	14,717,233	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	5.18	1,896,431	1	-	397,607	1,498,823	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	86	86.00	21,335,657	605,614	-	4,513,987	16,216,056	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(156,353)	-	-	(29,065)	(127,288)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	134,029	4	-	31,854	102,171	-	-
Subtotal	-	-	(22,324)	4	-	2,789	(25,117)	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	54,028	-	-	13,508	40,520	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(400,000)	(400,000)	-	-	-	-	-
Subtotal	-	-	(345,972)	(400,000)	-	13,508	40,520	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	255,684	11,714	-	43,734	200,236	-	-
State Gov't & Services Charges Increase/(Decrease)			211,882	239,484	-	(115,341)	87,739	-	-

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Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Community Support
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**Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	467,566	251,198	-	(71,607)	287,975	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	86	86.00	21,434,927	456,816	-	4,458,677	16,519,434	-	-

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Community Support
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2021-23 Current Service Level	86	86.00	21,434,927	456,816	-	4,458,677	16,519,434	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	86	86.00	21,434,927	456,816	-	4,458,677	16,519,434	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - Chief Information Officer Position	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Human Resource Positions	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Positions	-	-	-	-	-	-	-	-	-
203 - AGI New & Reclassed Positions	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery Enhancements	-	-	-	-	-	-	-	-	-
302 - OEM Fund Shift	-	-	-	-	-	-	-	-	-
303 - OEM LD to Permanent Position	-	-	-	-	-	-	-	-	-
304 - OEM 9-1-1 Positions	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Community Support
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Resiliency Positions	-	-	-	-	-	-	-	-	-
306 - OEM OERS Transfer	-	-	-	-	-	-	-	-	-
307 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
308 - 9-1-1 Limitation Increase	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Increase	-	-	1,093,851	470,000	-	623,851	-	-	-
402 - STARBASE New & Reclassed Positions	3	3.00	544,299	-	-	-	544,299	-	-
403 - Youth Challenge Program Position Reclasses	-	-	77,279	-	-	19,321	57,958	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Corvallis ASLEP	-	-	-	-	-	-	-	-	-
491 - Ashland ASLEP	-	-	-	-	-	-	-	-	-
492 - Kliever ASLEP	-	-	-	-	-	-	-	-	-
493 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	3	3.00	1,715,429	470,000	-	643,172	602,257	-	-
Total 2021-23 Agency Request Budget	89	89.00	23,150,356	926,816	-	5,101,849	17,121,691	-	-
Percentage Change From 2019-21 Leg Approved Budget	3.49%	10.12%	19.09%	53.04%	-	23.94%	16.34%	-	-
Percentage Change From 2021-23 Current Service Level	3.49%	3.49%	8.00%	102.89%	-	14.43%	3.65%	-	-

Summary of 2021-23 Biennium Budget

Military Dept, Oregon

Capital Debt Service and Related costs

2021-23 Biennium

Agency Request Budget

Cross Reference Number: 24800-087-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2019-21 Leg Adopted Budget	-	-	11,736,552	11,603,502	-	133,050	-	-	-
2019-21 Emergency Boards	-	-	2,233,519	-	-	-	-	2,233,519	-
2019-21 Leg Approved Budget	-	-	13,970,071	11,603,502	-	133,050	-	2,233,519	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			47,439	2,310,098	-	(29,140)	-	(2,233,519)	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	-	-	14,017,510	13,913,600	-	103,910	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	-	-	14,017,510	13,913,600	-	103,910	-	-	-

Summary of 2021-23 Biennium Budget

Military Dept, Oregon

Capital Debt Service and Related costs

2021-23 Biennium

Agency Request Budget

Cross Reference Number: 24800-087-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2021-23 Current Service Level	-	-	14,017,510	13,913,600	-	103,910	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	14,017,510	13,913,600	-	103,910	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - Chief Information Officer Position	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Human Resource Positions	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Positions	-	-	-	-	-	-	-	-	-
203 - AGI New & Reclassed Positions	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery Enhancements	-	-	-	-	-	-	-	-	-
302 - OEM Fund Shift	-	-	-	-	-	-	-	-	-
303 - OEM LD to Permanent Position	-	-	-	-	-	-	-	-	-
304 - OEM 9-1-1 Positions	-	-	-	-	-	-	-	-	-

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Summary of 2021-23 Biennium Budget

Military Dept, Oregon

Capital Debt Service and Related costs

2021-23 Biennium

Agency Request Budget

Cross Reference Number: 24800-087-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Resiliency Positions	-	-	-	-	-	-	-	-	-
306 - OEM OERS Transfer	-	-	-	-	-	-	-	-	-
307 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
308 - 9-1-1 Limitation Increase	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Increase	-	-	-	-	-	-	-	-	-
402 - STARBASE New & Reclassed Positions	-	-	-	-	-	-	-	-	-
403 - Youth Challenge Program Position Reclasses	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	1,346,374	1,346,374	-	-	-	-	-
490 - Corvallis ASLEP	-	-	-	-	-	-	-	-	-
491 - Ashland ASLEP	-	-	-	-	-	-	-	-	-
492 - Kliever ASLEP	-	-	-	-	-	-	-	-	-
493 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	1,346,374	1,346,374	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	15,363,884	15,259,974	-	103,910	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	9.98%	31.51%	-	-21.90%	-	-100.00%	-
Percentage Change From 2021-23 Current Service Level	-	-	9.60%	9.68%	-	-	-	-	-

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Capital Improvements
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2019-21 Leg Adopted Budget	-	-	5,133,366	-	-	-	5,133,366	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	5,133,366	-	-	-	5,133,366	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	-	-	5,133,366	-	-	-	5,133,366	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	220,734	-	-	-	220,734	-	-
Subtotal	-	-	220,734	-	-	-	220,734	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Capital Improvements
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	-	-	5,354,100	-	-	-	5,354,100	-	-

Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Capital Improvements
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2021-23 Current Service Level	-	-	5,354,100	-	-	-	5,354,100	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	5,354,100	-	-	-	5,354,100	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - Chief Information Officer Position	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Human Resource Positions	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Positions	-	-	-	-	-	-	-	-	-
203 - AGI New & Reclassed Positions	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery Enhancements	-	-	-	-	-	-	-	-	-
302 - OEM Fund Shift	-	-	-	-	-	-	-	-	-
303 - OEM LD to Permanent Position	-	-	-	-	-	-	-	-	-
304 - OEM 9-1-1 Positions	-	-	-	-	-	-	-	-	-

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Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Capital Improvements
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Resiliency Positions	-	-	-	-	-	-	-	-	-
306 - OEM OERS Transfer	-	-	-	-	-	-	-	-	-
307 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
308 - 9-1-1 Limitation Increase	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Increase	-	-	-	-	-	-	-	-	-
402 - STARBASE New & Reclassed Positions	-	-	-	-	-	-	-	-	-
403 - Youth Challenge Program Position Reclasses	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Corvallis ASLEP	-	-	-	-	-	-	-	-	-
491 - Ashland ASLEP	-	-	-	-	-	-	-	-	-
492 - Kliever ASLEP	-	-	-	-	-	-	-	-	-
493 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	5,354,100	-	-	-	5,354,100	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	4.30%	-	-	-	4.30%	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Military Dept, Oregon
Capital Construction
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 24800-089-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2019-21 Leg Adopted Budget	-	-	50,427,000	-	-	21,927,000	28,500,000	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	50,427,000	-	-	21,927,000	28,500,000	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(50,427,000)	-	-	(21,927,000)	(28,500,000)	-	-
Subtotal 2021-23 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Military Dept, Oregon
Capital Construction
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 24800-089-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - Chief Information Officer Position	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Human Resource Positions	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Positions	-	-	-	-	-	-	-	-	-
203 - AGI New & Reclassed Positions	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery Enhancements	-	-	-	-	-	-	-	-	-
302 - OEM Fund Shift	-	-	-	-	-	-	-	-	-
303 - OEM LD to Permanent Position	-	-	-	-	-	-	-	-	-
304 - OEM 9-1-1 Positions	-	-	-	-	-	-	-	-	-

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Summary of 2021-23 Biennium Budget

**Military Dept, Oregon
Capital Construction
2021-23 Biennium**

**Agency Request Budget
Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Resiliency Positions	-	-	-	-	-	-	-	-	-
306 - OEM OERS Transfer	-	-	-	-	-	-	-	-	-
307 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
308 - 9-1-1 Limitation Increase	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Increase	-	-	-	-	-	-	-	-	-
402 - STARBASE New & Reclassed Positions	-	-	-	-	-	-	-	-	-
403 - Youth Challenge Program Position Reclasses	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Corvallis ASLEP	-	-	4,317,605	-	-	4,317,605	-	-	-
491 - Ashland ASLEP	-	-	5,373,235	-	-	5,373,235	-	-	-
492 - Kliever ASLEP	-	-	6,149,437	-	-	6,149,437	-	-	-
493 - McMinnville ASLEP	-	-	5,531,595	-	-	5,531,595	-	-	-
Subtotal Policy Packages	-	-	21,371,872	-	-	21,371,872	-	-	-
Total 2021-23 Agency Request Budget	-	-	21,371,872	-	-	21,371,872	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-57.62%	-	-	-2.53%	-100.00%	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

PROGRAM PRIORITIZATION FOR 2021-23

Agency Name: Oregon Military Department																			Agency Number: 24800			
2021-23 Biennium																						
Agency-wide																						
Program/Division Priorities for 2021-23 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request		
Agcy	Prgm/ Div																					
		OMD	Debt	Debt Service		4	13,913,600			103,910		\$ 14,017,510	0	0.00	N	N	D			POL 480 requests \$836,528 new debt service for 3 projects (POL 490-492).		
		OMD	AG	Command Group	248-01 to 248-09	4	4,260,238			264,623		\$ 4,524,861	5	5.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 101 requests \$2M in Special Purpose Appropriation for cash flow. POL 104		
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	1,940,125			1,688,322		\$ 3,628,447	13	13.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	requests a PEM-G.		
		OMD	AGP	State Personnel Office	248-09	4	1,070,844			654,828		\$ 1,725,672	6	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 103 requests a new Act 1, reclass		
		OMD	ANG	Air National Guard Administration	248-09	4	0			0		\$ -	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	Act 1 to 2, P&C Spec 2 to 3		
1	1	OMD	ADMIN	OEM Administration	248-07 to 248-09	4	5,730,467			1,025,628	11,986,405	\$ 18,742,500	23	19.21	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 102 requests 3 positions: HRA-3 Safety, Spec. 1, HR Assistant		
2	1	OMD	EOC	Emergency Operations	248-09	8				278,124		\$ 278,124	0	0.00	N	N	FO			POL 301 Shifts Indirect Cost employees from FF & OF to GF. POL 305 Shifts Direct Cost employees from FF to GF.		
3	2	OMD	911	OEM 911 Emergency Telephone	248-09	8				98,854,718		\$ 98,854,718	13	16.94	N	N	S	ORS 403	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 304 establishes 2 positions from LD to Permanent, ISS-7 & ISS-8		
4	3	OMD	DOM PRE	OEM Operations & Preparedness	248-07 to 248-09	8				300,384	61,369,214	\$ 61,669,598	8	7.85	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 302 establishes 6 positions, POL 303 establishes 6 positions, POL 305 fund shifts 8 positions from FF to GF, POL 306 establishes 10 positions		
5	4	OMD	DIS	OEM Disasters	248-07 to 248-09	8					107,538,643	\$ 107,538,643	0	0.00	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 307 requests \$1M to fund the OEM Disaster Loan and Grant Account.		
6	1	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03, 248-04	8	5,145,792			5,545,822	56,563,796	\$ 67,255,410	206	157.80	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 22 new positions in AGI-O.		
7	2	OMD	AGI-C	Army Guard Construction Operations	248-09	8	225,302			0	3,785,572	\$ 4,010,874	14	14.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 2 new positions in AGI-C		
8	3	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	1,699,531				7,455,454	\$ 9,154,985	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 201 requests \$708K for over-cap & utilities.		
9	4	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	1,435,706				7,920,321	\$ 9,356,027	28	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL203 requests \$220K for over-cap & utilities.		
10	1	OMD	CAP IMP	Capital Improvement	248-09	8					5,354,100	\$ 5,354,100	0	0.00	N	N	D	ORS 396				
11	5	OMD	PAB-SEC	Portland Air Base Security	248-09	8					2,415,474	\$ 2,415,474	12	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
12	1	OMD	CAP IMP	Capital Construction	248-09	8						\$ -	0	0.00	N	N	D	ORS 396				
13	6	OMD	KF-SEC	Kingsley Field Security	248-09	8					1,914,514	\$ 1,914,514	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
14	7	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8					6,602,624	\$ 6,602,624	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
15	8	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8					10,378,111	\$ 10,378,111	30	30.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
16	2	OMD	YCP	Youth Challenge Program	248-05	7	456,816			4,180,553	13,577,005	\$ 18,214,374	73	73.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future	POL 401 requests 14 new positions and additional S&S for increased number of cadets following facility expansion.		
17	2	OMD	EFAP	Emergency Financial Assistance	248-09	4				193,125		\$ 193,125	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia			
18	9	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4					356,458	\$ 356,458	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 1 new positions in AGI-ATPM		
19	10	OMD	AGI-E	Army Guard Environmental	248-09	8					4,838,728	\$ 4,838,728	10	10.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
20	11	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	50,756				212,402	\$ 263,158	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
21	12	OMD	KF-Env	Kingsley Field Environmental	248-09	8	34,752				193,848	\$ 228,600	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
22	13	OMD	CD	Counter Drug Operations	248-09	10					441,553	\$ 441,553	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
23	14	OMD	ESS	Electronic Security Systems	248-09	8					651,507	\$ 651,507	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
24	15	OMD	TC	Telecommunications	248-09	4					69,439	\$ 69,439	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
25	16	OMD	DL	Distance Learning	248-09	7					695,111	\$ 695,111	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
26	17	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	108,822				336,657	\$ 445,479	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
27	3	OMD	AGPA	Public Affairs Office	248-09	12	319,011			127,889		\$ 446,900	2	1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia			
28	3	OMD	STARBASE	STARBASE	248-09	7					2,942,429	\$ 2,942,429	13	13.00	N	N	FO	10 USC Sec. 2193 b	Designed to increase at risk students awareness of the importance of math and science			
29	4	OMD	ED	Education and Training	248-01	7	0			26		\$ 26	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia			
							36,391,762	-	-	113,217,952	-	\$ 457,209,079	515	466.30								

X Agency Request

Governor's Budget

Legislatively Adopted

2021-23

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Agency-wide

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PROGRAM PRIORITIZATION FOR 2021-23

Agency Name: Oregon Military Department																								
2021-23 Biennium																			Agency Number: 24800					
Agency-wide																								
Program/Division Priorities for 2021-23 Biennium																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request				

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities)
by detail budget level in ORBITS

Document criteria used to prioritize activities:

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399, 401, 402, 403 and 404 contain the Oregon Military Department, Oregon National Guard and Oregon Emergency Management authorities and duties.

The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

☒ Agency Request

☐ Governor's Budget

☐ Legislatively Adopted
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2021-23

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Agency-wide

PROGRAM PRIORITIZATION FOR 2021-23

Agency Name: Oregon Military Department																					
2021-23 Biennium																			Agency Number: 24800		
Program 001 - Administration																					
Program/Division Priorities for 2021-23 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description		Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/Div																				
		OMD	AG	Command Group	248-01 to 248-09	4	4,260,238		264,623				\$ 4,524,861	5	5.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 101 requests \$2M in Special Purpose Appropriation for cash flow. POL 104 requests a PEM-G.
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	1,940,125		1,688,322				\$ 3,628,447	13	13.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 103 requests a new Act 1, reclass Act 1 to 2, P&C Spec 2 to 3
		OMD	AGP	State Personnel Office	248-09	4	1,070,844		654,828				\$ 1,725,672	6	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 102 requests 3 positions: HRA-3, Safety Spec 1, HR Assistant
17	2	OMD	EFAP	Emergency Financial Assistance	248-09	4			193,125				\$ 193,125	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
27	3	OMD	AGPA	Public Affairs Office	248-09	12	319,011		127,889				\$ 446,900	2	1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
29	4	OMD	ED	Education and Training	248-01	7			26				\$ 26	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
							7,590,218	-	2,928,813	-	-	-	\$ 10,519,031	26	25.50						

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

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 X Agency Request

 Governor's Budget

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2021-23

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Program 001

Agency Name: Oregon Military Department																			Agency Number: 24800					
2021-23 Biennium																								
Program 002 - Operations																								
Program/Division Priorities for 2021-23 Biennium																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL- OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request				
Agcy	Prgm/ Div																							
		OMD	ANG	Air National Guard Administration	248-09	4						\$ -			N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
6	1	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03	8	5,145,792	5,545,822		56,563,796		\$ 67,255,410	206	157.80	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 22 new positions in AGI-O				
7	2	OMD	AGI-C	Army Guard Construction Operations	248-09	8	225,302			3,785,572		\$ 4,010,874	14	14.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 2 new positions in AGI-C				
8	3	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	1,699,531			7,455,454		\$ 9,154,985	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 201 requests \$708K for over-cap & utilities, 205 requests 8 new positions				
9	4	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	1,435,706			7,920,321		\$ 9,356,027	28	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL203 requests \$220K for over-cap & utilities.				
11	5	OMD	PAB-SEC	Portland Air Base Security	248-09	8				2,415,474		\$ 2,415,474	12	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
13	6	OMD	KF-SEC	Kingsley Field Security	248-09	8				1,914,514		\$ 1,914,514	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
14	7	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8	6,602,624			6,602,624		\$ 6,602,624	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
15	8	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8				10,378,111		\$ 10,378,111	30	30.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
18	9	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4				356,458		\$ 356,458	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 1 new positions in AGI-ATPM				
19	10	OMD	AGI-E	Army Guard Environmental	248-09	8				4,838,728		\$ 4,838,728	10	10.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
20	11	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	50,756			212,402		\$ 263,158	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
21	12	OMD	KF-Env	Kingsley Field Environmental	248-09	8	34,752			193,848		\$ 228,600	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
22	13	OMD	CD	Counter Drug Operations	248-09	10				441,553		\$ 441,553	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
23	14	OMD	ESS	Electronic Security Systems	248-09	8				651,507		\$ 651,507	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
24	15	OMD	TC	Telecommunications	248-09	4				69,439		\$ 69,439	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
25	16	OMD	DL	Distance Learning	248-09	7				695,111		\$ 695,111	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
26	17	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	108,822			336,657		\$ 445,479	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
							8,700,661	-																

19. Legal Requirement Code

- C Constitutional
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 S Statutory

Document criteria used to prioritize activities:

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PROGRAM PRIORITIZATION FOR 2021-23

Agency Name: Oregon Military Department																						
2021-23 Biennium																			Agency Number: 24800			
Program 003 - Office of Emergency Management																						
Program/Division Priorities for 2021-23 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
Agcy :	Prgm/ Div																					
1	1	OMD	ADMIN	OEM Administration		4	5,730,467			1,025,628		11,986,405	\$	18,742,500	23	19.21	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 301 Shifts Indirect Cost employees from FF & OF to GF. POL 305 Shifts Direct Cost employees from FF to GF.
3	2	OMD	911	OEM 911 Emergency Telephone	248-09	8				98,854,718			\$	98,854,718	13	16.94	N	N	S	ORS 403	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 304 establishes 2 positions from LD to Permanent, ISS-7 & ISS-8
4	3	OMD	DOM PRE	OEM Operations and Preparedness	248-07-248-09	8				300,384		61,369,214	\$	61,669,598	8	7.85	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 302 establishes 6 positions, POL 303 establishes 6 positions, POL 305 fund shifts 8 positions from FF to GF, POL 306 establishes 10 positions
5	4	OMD	DIS	OEM Disasters	248-07-248-09	8						107,538,643	\$	107,538,643	0	0.00	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 307 requests \$1M to fund the OEM Disaster Loan and Grant Account.
							5,730,467	-	-	100,180,730	-	180,894,262	\$	286,805,459	44	44.00						

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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☒ **Agency Request**

☐ **Governor's Budget**

☐ **Legislatively Adopted**
107BF23

2021-23

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Program 003

PROGRAM PRIORITIZATION FOR 2021-23

Agency Name: Oregon Military Department																								
2021-23 Biennium																			Agency Number: 24800					
Program 004 - Community Support																								
Program/Division Priorities for 2021-23 Biennium																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request				
Agcy	Prgm/Div																							
2	1	OMD	EOC	Emergency Operations	248-09	8			278,124			\$ 278,124	0	0.00	N	N	FO							
16	2	OMD	YCP	Youth Challenge Program	248-05	7	456,816		4,180,553		13,577,005	\$ 18,214,374	73	73.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future. Designed to increase at risk students awareness if the importance of math and science in today's high-technology work environment.	POL 401 requests 14 new positions and additional S&S for increased number of cadets following facility expansion.				
28	3	OMD	STARBASE	STARBASE	248-09	7				2,942,429		\$ 2,942,429	13	13.00	N	N	FO	10 USC Sec. 2193 b						
							456,816	-	4,458,677	-	16,519,434	\$ -	86	86.00										
												\$ 21,434,927												

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399, 401, 402, 403 and 404 contain the Oregon Military Department, Oregon National Guard and Oregon Emergency Management authorities and duties.

The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

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Program 004

PROGRAM PRIORITIZATION FOR 2021-23

Agency Name: Oregon Military Department																					
2021-23 Biennium																			Agency Number: 24800		
Program 087 - Debt Service																					
Program/Division Priorities for 2021-23 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description		Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
		OMD	Debt	Debt Service		4	13,913,600		103,910				\$ 14,017,510	0	0.00	N	N	D			POL 480 requests \$836,528 new debt service for 3 projects (POL 490-492).
													\$ -								
							13,913,600	-	103,910	-	-	-	\$ 14,017,510	0	0.00						

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
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- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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Program 087

PROGRAM PRIORITIZATION FOR 2021-23

Agency Name: Oregon Military Department																								
2021-23 Biennium																			Agency Number: 24800					
Program 088 - Capital Improvement																								
Program/Division Priorities for 2021-23 Biennium																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request				
Agcy	Prgm/ Div																							
10	1	OMD	CAP IMP	Capital Improvement	248-09	8					5,354,100	\$ 5,354,100	0	0.00	N	N	D	ORS 396						
												\$ -												
												\$ -												
												\$ -												
												\$ -												
												\$ 5,354,100	0	0.00										

7. Primary Purpose Program/Activity Exists

- Civil Justice
- Community Development
- Consumer Protection
- Administrative Function
- Criminal Justice
- Economic Development
- Education & Skill Development
- Emergency Services
- Environmental Protection
- Public Health
- Recreation, Heritage, or Cultural
- Social Support

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

19. Legal Requirement Code

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Document criteria used to prioritize activities:

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Program 088

Agency Name: Oregon Military Department																			Agency Number: 24800			
2021-23 Biennium																						
Program 089 - Capital Construction																						
Program/Division Priorities for 2021-23 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
Agcy	Prgm/ Div																					
12	1	OMD	CAP CNST	Capital Construction	248-09	8						\$ -		0	0.00	N	N	D	ORS 396			
												\$ -										
												\$ -										
												\$ -										
												\$ -										
												\$ -										
												\$ -										
												\$ -		0	0.00							

- 1 Civil Justice
- 2 Community Development
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OREGON MILITARY DEPARTMENT 2021-2023 BIENNIAL BUDGET

In the 2021-2023 biennium, the Oregon Military Department's Current Service Level Budget is 67% Federal, 25% Other Funds, and 8% General Fund. Although the OMD budget is mainly federally funded, through cooperative agreements with the National Guard Bureau and federal grants from the United States Department of Homeland Security, OMD could not accomplish its mission without its state General Fund resources.

General Fund is used for required State match on a number of federal cooperative agreements and grants, for the overall leadership and administration of Oregon's National Guard, and for debt service on our Article XI-Q bonds used for new construction. Of note, \$13.9 million, or 38% of the agency's Current Service Level General Fund, is Debt Service on outstanding bonds for construction.

The Military Department has experienced numerous reductions over the previous three decades. In 1991, 101 positions out of a total of 244 were 100% General Funded; in the 2021-23 Base Budget, only 15 positions from a total of 515 are 100% General Funded, a decrease of 85%. The Installations Division within the Operations Program has been hit particularly hard. It lost \$1.5 million General Fund in the 2009-11 budget, including 6 maintenance positions. In the 2011-13 Biennium, the Installations Division suffered another General Fund reduction of \$2.5 million and lost an additional 15 positions. The 2013-15 biennium followed up with a reduction to Current Service Level and an additional loss of 3 more critical positions. The 2015-17 biennium ended with an additional General Fund reduction to Services and Supplies within the Installations Division. Maintenance and repairs on Oregon's 37 armories and two Air National Guard bases have been limited to immediate and critical situations only. These reductions have severely decreased our ability to adequately maintain facilities that house the Oregon Army and Air National Guard and provide emergency infrastructure in times of natural disaster. The 2017-19 biennium saw reductions in General Fund to the Fire Programs at both Portland and Kingsley Field Air National Guard bases, as well as the elimination of a Facility Energy Technician 3 position at the Portland Air National Guard Base. The 2019-21 biennium saw reductions to the Command Group program through the elimination of an existing Executive Support Specialist 2 position.

Further reductions in General Fund may jeopardize the agency's ability to meet its constitutional mission, and will adversely affect the future of the Oregon Military Department.

The following table provides an overview of General Fund reductions OMD has taken over the past 10 biennia:

Biennium	General Fund reduction	% of Current Service Level	Number of Positions abolished
2001-03	\$1,544,125	12%	5
2003-05	\$1,458,303	10%	4
2005-07	\$94,446	.7%	0

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BUDGET NARRATIVE

Biennium	General Fund reduction	% of Current Service Level	Number of Positions abolished
2007-09	\$1,945,599	11%	12
2009-11	\$4,514,281	16%	7
2011-13	\$6,074,325	19%	65
2013-15	\$1,605,684	6%	3
2015-17	\$645,020	3%	1
2017-19	\$1,676,149	10%	1
2019-21	\$170,162	1%	1

In compliance with ORS 291.216, the Oregon Military Department submits the following 10% reduction options for the 2021-23 biennium:

Community Support Program – Oregon Youth Challenge

Fiscal Impact: (\$45,682) General Fund / (\$137,046) Federal Funds

Agency Impact: This reduction would result in the Youth Challenge Program not being able to fill one of two Individualized Education Program Teacher positions. Historically over one third of students in the Youth Challenge Program require an active IEP and this second teacher would be critical to supporting the needs of those students. Without this teacher there will be fewer services made available to students with active IEP's. Additionally, the program will be at risk of losing \$137,046 in Federal Funds due to the loss of the required non-federal match.

Administration Program – Public Affairs

Fiscal Impact: (\$20,094) General Fund

Agency Impact: This reduction would put increased reliance on federal resources within the Public Affairs program. There is limited General Fund already appropriated to this program area, and it is utilized primarily to support the travel needs of the state employees currently assigned to the program. Without these resources the Public Affairs functionality of the Military Department will be materially reduced. This will impact our effectiveness in messaging critical information, taking part in interagency coordination efforts, providing timely information to elected officials and the press. Federal resources associated with the Oregon National Guard traditionally have to be spent on issues directly associated with their federal mission. Promoting, and sharing the state mission of the Oregon National Guard, such as fighting wildfires is usually paid for with state resources, and this reduction would eliminate that functionality.

Emergency Management – Administration Program

Fiscal Impact: (\$109,552) General Fund / \$109,552 Federal Funds

Agency Impact: This reduction is being offered for the 2021-23 biennium only. The base funding for the position would need to be re-established for the 2023-25 biennium. The reduction is financed through a fund shift related to the State Hazard Mitigation Officer position within OEM. The

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BUDGET NARRATIVE

fund shift transitions 100% of the personal services costs for the position to Federal Funds financed through State Management Costs associated with the Hazard Mitigation Grant Program. The impact of this move is it provides less flexibility for this position to pursue non-HMGP related projects, to include providing technical planning assistance to local/tribal jurisdictions and pursuing Flood Mitigation Assistance and Pre-Disaster Mitigation/Building Resilient Infrastructure and Community funding due to the restrictive nature of State Management Cost funding. It will also jeopardize the ability of the office to retain federal funds in the amount of \$109,552 from the Emergency Management Performance Grant. State Management Costs (SMC) are not meant to be long term financing solutions as they are disaster dependent and the amount of funding they provide fluctuates significantly based on the overall cost of a disaster. It is impossible to predict what future disasters may impact Oregon, and therefore it is impossible to determine what future levels of SMC funding may be available to us. This is the logic behind why this reduction is only be offered for the 21-23 biennium. We believe we will have sufficient SMC to cover these costs, but should projected funding fall short of expectations OEM would need to internalize any cost overruns with already limited General Fund resources.

Emergency Management – Administration Program

Fiscal Impact: (\$112,822) General Fund / \$112,822 Federal Funds

Agency Impact: This reduction is being offered for the 2021-23 biennium only. The base funding for the position would need to be re-established for the 2023-25 biennium. The reduction is financed through a fund shift related to the Director and Deputy Director positions within OEM. The fund shift transitions 21% of total personal services costs for the Director position and 25% of total personal service costs for the Deputy Director position to Federal Funds financed through State Management Costs associated with the Public Assistance and Hazard Mitigation Grant Programs. The impact of this move is it will provide less flexibility for these positions to provide over management assistance to other program areas within the Office due to the restrictive nature of State Management Cost funding. State Management Costs (SMC) are not meant to be long term financing solutions as they are disaster dependent and the amount of funding they provide fluctuates significantly based on the overall cost of a disaster. It is impossible to predict what future disasters may impact Oregon, and therefore it is impossible to determine what future levels of SMC funding may be available to us. This is the logic behind why this reduction is only be offered for the 21-23 biennium. We believe we will have sufficient SMC to cover these costs, but should projected funding fall short of expectations OEM would need to internalize any cost overruns with already limited General Fund resources.

Emergency Management – Administration Program

Fiscal Impact: (\$75,565) General Fund / \$75,565 Federal Funds

Agency Impact: This reduction is being offered for the 2021-23 biennium only. The base funding for the position would need to be re-established for the 2023-25 biennium. The reduction is financed through a fund shift related to the Mitigation and Recovery Section Manager position within OEM. The fund shift transitions 50% of the personal services costs for the position to Federal Funds financed through State Management Costs associated with the Public Assistance and Hazard Mitigation Grant Programs. The impact of this move is it will provide less flexibility for this position to provide oversight and management to other program areas within the MARS section to include the day to day financial operations due to the restrictive nature of State Management Cost funding. State Management Costs (SMC) are not meant to be long term financing solutions as they are disaster dependent and the amount of funding they provide fluctuates significantly based on the overall cost of a disaster. It is impossible

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BUDGET NARRATIVE

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Emergency Management – Administration Program

Fiscal Impact: (\$128,460) General Fund / \$128,460 Federal Funds

Agency Impact: This reduction is being offered for the 2021-23 biennium only. The base funding for the position would need to be re-established for the 2023-25 biennium. The reduction is financed through a fund shift related to the Hazard Mitigation and Recovery Planner position within OEM. The fund shift transitions 100% of the personal services costs for the position to Federal Funds financed through State Management Costs associated with both the Public Assistance and Hazard Mitigation Grant Programs. The impact of this move is it will provide less flexibility for this position to provide technical planning assistance to local/tribal jurisdictions, and eliminate the ability of the position to review draft local hazard mitigation plans which is a critically important task associated with this position due to the restrictive nature of State Management Cost funding. It will also jeopardize the ability of the office to retain federal funds in the amount of \$128,460 from the Emergency Management Performance Grant. State Management Costs (SMC) are not meant to be long term financing solutions as they are disaster dependent and the amount of funding they provide fluctuates significantly based on the overall cost of a disaster. It is impossible to predict what future disasters may impact Oregon, and therefore it is impossible to determine what future levels of SMC funding may be available to us. This is the logic behind why this reduction is only be offered for the 21-23 biennium. We believe we will have sufficient SMC to cover these costs, but should projected funding fall short of expectations OEM would need to internalize any cost overruns with already limited General Fund resources.

Emergency Management – Administration Program

Fiscal Impact: (\$144,996) General Fund / \$144,996 Federal Funds

Agency Impact: This reduction is being offered for the 2021-23 biennium only. The base funding for the position would need to be re-established for the 2023-25 biennium. The reduction is financed through a fund shift related to the State Public Assistance Officer position within OEM. The fund shift transitions 100% of the personal services costs for the position to Federal Funds financed through State Management Costs associated with the Public Assistance Grant Program. The impact of this move is it will provide less flexibility for this position to provide technical planning assistance to local/tribal jurisdictions due to the restrictive nature of State Management Cost funding. It will also jeopardize the ability of the office to retain federal funds in the amount of \$144,996 from the Emergency Management Performance Grant. State Management Costs (SMC) are not meant to be long term financing solutions as they are disaster dependent and the amount of funding they provide fluctuates significantly based on the overall cost of a disaster. It is impossible to predict what future disasters may impact Oregon, and therefore it is impossible to determine what future levels of SMC funding may be available to us. This is the logic behind why this reduction is only be offered for the 21-23 biennium. We believe we will have sufficient SMC to cover these costs, but should projected funding fall short of expectations OEM would need to internalize any cost overruns with already limited General Fund resources.

BUDGET NARRATIVE

Administration Program – Financial Administration

Fiscal Impact: (\$194,322) General Fund, \$194,322 Other Funds

Agency Impact: This reduction is associated with a fund shift of five (5) positions within the Financial Administration Division. The fund shift is financed through increasing costs associated with our Centralized Personnel Plan (CPP) which is a cost allocation tool associated with our Master Cooperative Agreements. While each of these positions has a direct nexus to multiple Cooperative Agreement Appendices, the federal government and our operational programs may view the increased cost associated with the positions as extreme and may not approve it. Should this occur the Financial Administration Division would have to layoff these staff or allocate the charges to the General Fund component pieces of other agency programs. Without these staff the timeline for reimbursements from the federal government would be impacted, our ability to complete our CAFR responsibilities would diminished, and our agency payroll function would be crippled.

Operations Program – Operations and Maintenance

Fiscal Impact: (\$171,946) General Fund / \$171,946 Federal Funds

Agency Impact: This reduction is financed through a fund shift of thirty-six (36) positions within our Installations Division. The fund shifts are meant to more accurately reflect the funding structure associated with these positions. The impact of the fund shifts are an increased reliance on Federal Funds to finance personal service costs which will impact the ability of the program to use those federal funds to pay for project costs, utility costs and other operational needs. This will place further reliance on already limited Other Funds resources to cover any costs that would have been financed with the Federal Funds now going to Personal Services.

Operations Program – Portland Civil Engineering and Kingsley Field Civil Engineering

Fiscal Impact: (\$154,725) General Fund / (\$723,695) Federal Funds

Agency Impact: This reduction of Services and Supplies would result in a reduced capability for the Portland Air National Guard Base and Kingsley Field Air National Guard Base to pay for day to day operational maintenance costs across the facilities. Without proper funding to maintain these facilities serious mechanical, infrastructure and structural problems could lead to catastrophic conditions leading to mission failure. The 142nd Fighter Wing at Portland Air National Guard Base is part of the 4 Corner Defense mission of the United States, and is responsible for patrolling the skies above Oregon, Washington, and Alaska. They respond to all forms of threats including Russian bombers who fly into the U.S airways on training missions. Should the Civil Engineering program fail to adequately maintain the facility National Guard Bureau may choose to move this mission to another base in another state. This would have a dire effect on the economy within the Portland community due to the loss of state and significant federal investment due to the 20/80 cost share where the federal government covers 80% of operational costs to maintain the base. The Facilities Operation and Maintenance Agreement (FOMA) at Kingsley Field funds a portion of the maintenance and the majority of the snow removal of the civilian Crater Lake-Klamath Regional Airport as required by the Airport Joint Use Agreement (AJUA) between the military and the City of Klamath Falls. Civilian airlines will not be able to utilize the airport without this maintenance and snow removal operations. In addition, military air operations could be affected without the maintenance funded by the FOMA. The Air Force relies heavily on Kingsley Field to provide the only F-15C pilot training in the United States and has the responsibility of preparing fighter pilots to serve critical roles in the national defense strategy.

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BUDGET NARRATIVE

Administration Program – Command Group

Fiscal Impact: (\$55,415) General Fund

Agency Impact: This reduction would eliminate funding for office supplies, subscriptions and other necessary business needs for the office of The Adjutant General. Without sufficient S&S funding, The Adjutant General would be restricted to attend work related functions with a direct federal nexus in order for the National Guard Bureau to fund his travel. This will impact the ability of The Adjutant General to conduct travel related to his role as the Governor's Homeland Security Advisor, which requires extensive travel to meetings and conferences throughout the nation. In all likelihood day to day operational needs would be financed with General Fund from other areas of the agency which would have the effect of reducing their budgets and impacting their operations.

Operations Program – Operations and Maintenance

Fiscal Impact: (\$364,722) General Fund / (\$364,722) Federal Funds

Agency Impact: This reduction would eliminate \$364,722 in General Fund Services & Supplies (S&S) funding associated with our Operations and Maintenance Program. This program has the responsibility for maintaining over 3 million square feet of real-estate across this state. This reduction in S&S will have a direct negative result on the condition of our armories which require state investment to operate. Ongoing preventative maintenance is currently a challenge for our organization and this reduction will exacerbate that situation and lead to an increase in our already extremely high levels of deferred maintenance needs. Currently the Military Department is tracking nearly \$130 million in deferred maintenance needs before this reduction is taken into consideration.

Administration Program – Public Affairs

Fiscal Impact: (\$13,952) General Fund

Agency Impact: This reduction would modify the one full-time 100% state funded position within the Public Affairs office to a .95 FTE and would increase the reliance on federal staff and resources within the Public Affairs program. Without a full position the Public Affairs functionality of the Military Department will be materially reduced as there is only one other state position within the program and it is a half time FTE. This will impact our effectiveness in messaging critical information, taking part in interagency coordination efforts, providing timely information to elected officials and the press. Federal resources associated with the Oregon National Guard traditionally have to be spent on issues directly associated with their federal mission. Promoting, and sharing the state mission of the Oregon National Guard, such as fighting wildfires is usually conducted by state personnel paid for with state resources, and this reduction would eliminate that functionality.

Operations Program – Portland Civil Engineering and Kingsley Field Civil Engineering

Fiscal Impact: (\$144,434) General Fund / (\$680,959) Federal Funds / 6 Positions & 6.00 FTE

Agency Impact: This reduction would eliminate one Transportation Maintenance Specialist 2, one Grounds Maintenance Worker 2, and one Accounting Technician 2 position. Many maintenance requirements will not be completed and the deferred maintenance backlog will continue to

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BUDGET NARRATIVE

grow. The current backlog of work orders for PANG is approximately 1,500. The backlog of work orders will grow at an uncontrollable rate if we are faced with this situation. The 142nd Fighter Wing at Portland Air National Guard Base is part of the 4 Corner Defense mission of the United States, and is responsible for patrolling the skies above Oregon, Washington, and Alaska. They respond to all forms of threats including Russian bombers who fly into the U.S airways on training missions. Should the Civil Engineering program fail to adequately maintain the facility, National Guard Bureau may choose to move this mission to another base in another state. This would have a dire effect on the economy within the Portland community due to the loss of state and significant federal investment due the 20/80 cost share where the federal government covers 80% of operational costs to maintain the base. For Kingsley Field this reduction will keep the Civil Engineering program from maintaining full operational manning. The Facilities Operation and Maintenance Agreement (FOMA) funds a portion of the maintenance and the majority of the snow removal of the civilian Crater Lake-Klamath Regional Airport as required by the Airport Joint Use Agreement (AJUA) between the military and the City of Klamath Falls. Civilian airlines will not be able to utilize the airport without this maintenance and snow removal operations. In addition, military air operations could be affected without the maintenance funded by the FOMA. The Air Force relies heavily on Kingsley Field to provide the only F-15C pilot training in the United States and has the responsibility of preparing fighter pilots to serve critical roles in the national defense strategy.

Administration Program – Human Resources

Fiscal Impact: (\$200,738) General Fund / 1 Position & 1.00 FTE

Agency Impact: This reduction would eliminate an Executive Support Specialist 2 position. This position performs all duties and entries within the Human Resource Information System known as Workday. This includes all personnel actions including but not limited to promotion, demotion, transfer, position and salary changes for 515 positions in the agency. This position works hand in hand with our payroll department to ensure compensation for our employees is accurate by acting as the gatekeepers for information kept in the Workday system. This position assists in explaining human resource procedures and program guidelines to supervisors and employees regarding personnel laws, rules and regulations, and benefits. The position assists in compiling and disseminating human resource related reports such as vacancy reports, and temporary employee status reports. It maintains all personnel files. This position assists agency managers and supervisors with scheduling and completing new employee orientation and obtaining signatures on all required forms. It explains agency policies and procedures regarding promotion, demotion, transfer, position salary, examinations, job application processes and minimum qualification requirements to potential applicants. It acts as executive support for the agency Personnel Director by assisting in scheduling meetings, calendaring appointments, answering phone calls, and filing necessary paperwork

Administration Program – Command Group

Fiscal Impact: (\$315,209) General Fund / 1 Position & 1.00 FTE

Agency Impact: This reduction would result in the elimination of an Internal Auditor 3 position within the Command Group structure. This position was added to the agency during the 2019 legislative session as a key element of internal control for the agency. The elimination of this position will strip the Military Department of this critical, and required, function and force the agency to take further draconian measures to engage a contract auditor to perform this function. Those measures will include retaining needed General Fund dollars from the Youth Challenge Program, the Emergency Management Program and our Operations Program, all of which are currently underfunded in terms of General Fund.

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Other Funds and Federal Funds Limitation reductions to arrive at a 10% reduction of each fund type as required by ORS 291.216:

OEM - 9-1-1 Program

Fiscal Impact: (\$11,311,404) Other Funds limitation.

Agency Impact: This reduction will negatively impact the distribution of 9-1-1 tax revenue to the Public Safety Answering Points throughout Oregon, who rely on this funding to operate their 9-1-1 call centers. A reduction of Other Funds limitation in the 9-1-1 program will negatively impact the entire 9-1-1 system and place the citizens of Oregon at risk if the 9-1-1 system is not properly supported.

OEM - Disasters Program

Fiscal Impact: (\$30,759,937) Federal Funds limitation.

Agency Impact: This reduction will have an impact in the event of a large-scale disaster, where federal assistance from FEMA will not be able to be fully disbursed to Oregon communities.

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ACTIVITY OR PROGRAM (WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	DESCRIBE REDUCTION (DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2019-21 AND 2021-23)	AMOUNT AND FUND TYPE (GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	RANK AND JUSTIFICATION (RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Community Support – Youth Challenge Program	Reduce General Fund appropriated for Services and Supplies	(\$45,682) GF / (\$137,046 FF)	#1 – This reduction would result in the Youth Challenge Program not being able to fill one of two Individualized Education Program Teacher positions. Historically over one third of students in the Youth Challenge Program require an active IEP and this second teacher would be critical to supporting the needs of those students. Without this teacher there will be fewer services made available to students with active IEP's. Additionally, the program will be at risk of losing \$137,046 in Federal Funds due to the loss of the required non-federal match.
Administration Program – Public Affairs	Reduce General Fund appropriated for Services and Supplies	(\$20,094) GF	#2 – This reduction would put increased reliance on federal resources within the Public Affairs program. There is limited General Fund already appropriated to this program area, and it is utilized primarily to support the travel needs of the state employees currently assigned to the program. Without these resources the Public Affairs functionality of the Military Department will be materially reduced. This will impact our effectiveness in messaging critical information, taking part in interagency coordination efforts, providing timely information to elected officials and the press. Federal resources

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			associated with the Oregon National Guard traditionally have to be spent on issues directly associated with their federal mission. Promoting, and sharing the state mission of the Oregon National Guard, such as fighting wildfires is usually paid for with state resources, and this reduction would eliminate that functionality.
Emergency Management – Administration Program	Fund Shift one position	(\$109,552) GF / \$109,522 FF	#3 This reduction is being offered for the 2021-23 biennium only. The base funding for the position would need to be re-established for the 2023-25 biennium. The reduction is financed through a fund shift related to the State Hazard Mitigation Officer position within OEM. The fund shift transitions 100% of the personal services costs for the position to Federal Funds financed through State Management Costs associated with the Hazard Mitigation Grant Program. The impact of this move is it provides less flexibility for this position to pursue non-HMGP related projects, to include providing technical planning assistance to local/tribal jurisdictions and pursuing Flood Mitigation Assistance and Pre-Disaster Mitigation/Building Resilient

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			Infrastructure and Community funding due to the restrictive nature of State Management Cost funding. It will also jeopardize the ability of the office to retain federal funds in the amount of \$109,552 from the Emergency Management Performance Grant. State Management Costs (SMC) are not meant to be long term financing solutions as they are disaster dependent and the amount of funding they provide fluctuates significantly based on the overall cost of a disaster. It is impossible to predict what future disasters may impact Oregon, and therefore it is impossible to determine what future levels of SMC funding may be available to us. This is the logic behind why this reduction is only be offered for the 21-23 biennium. We believe we will have sufficient SMC to cover these costs, but should projected funding fall short of expectations OEM would need to internalize any cost overruns with already limited General Fund resources.
Emergency Management – Administration Program	Fund Shift One Position	(\$112,822) GF / \$112,822 FF	#4 – This reduction is being offered for the 2021-23 biennium only. The base funding for the position would need to be re-established for the 2023-25 biennium. The

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(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2019-21 AND 2021-23)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
			<p>reduction is financed through a fund shift related to the Director and Deputy Director positions within OEM. The fund shift transitions 5.3% of total personal services costs for the Director position and 25% of total personal service costs for the Deputy Director position to Federal Funds financed through State Management Costs associated with the Public Assistance and Hazard Mitigation Grant Programs. The impact of this move is it will provide less flexibility for these positions to provide over management assistance to other program areas within the Office due to the restrictive nature of State Management Cost funding. State Management Costs (SMC) are not meant to be long term financing solutions as they are disaster dependent and the amount of funding they provide fluctuates significantly based on the overall cost of a disaster. It is impossible to predict what future disasters may impact Oregon, and therefore it is impossible to determine what future levels of SMC funding may be available to us. This is the logic behind why this reduction is only be offered for the 21-23 biennium. We believe we will have sufficient SMC to cover these costs, but should projected</p>

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			funding fall short of expectations OEM would need to internalize any cost overruns with already limited General Fund resources.
Emergency Management – Administration Program	Fund shift one position	(\$75,565) GF / \$75,565 FF	#5 – This reduction is being offered for the 2021-23 biennium only. The base funding for the position would need to be re-established for the 2023-25 biennium. The reduction is financed through a fund shift related to the Mitigation and Recovery Section Manager position within OEM. The fund shift transitions 50% of the personal services costs for the position to Federal Funds financed through State Management Costs associated with the Public Assistance and Hazard Mitigation Grant Programs. The impact of this move is it will provide less flexibility for this position to provide oversight and management to other program areas within the MARS section to include the day to day financial operations due to the restrictive nature of State Management Cost funding. State Management Costs (SMC) are not meant to be long term financing solutions as they are disaster dependent and the amount of funding they provide fluctuates significantly based on the overall cost of a

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			disaster. It is impossible to predict what future disasters may impact Oregon, and therefore it is impossible to determine what future levels of SMC funding may be available to us. This is the logic behind why this reduction is only be offered for the 21-23 biennium. We believe we will have sufficient SMC to cover these costs, but should projected funding fall short of expectations OEM would need to internalize any cost overruns with already limited General Fund resources.
Emergency Management – Administration Program	Fund shift one position	(\$128,460) GF / \$128,460 FF	#6 – This reduction is being offered for the 2021-23 biennium only. The base funding for the position would need to be re-established for the 2023-25 biennium. The reduction is financed through a fund shift related to the Hazard Mitigation and Recovery Planner position within OEM. The fund shift transitions 100% of the personal services costs for the position to Federal Funds financed through State Management Costs associated with both the Public Assistance and Hazard Mitigation Grant Programs. The impact of

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			<p>this move is it will provide less flexibility for this position to provide technical planning assistance to local/tribal jurisdictions, and eliminate the ability of the position to review draft local hazard mitigation plans which is a critically important task associated with this position due to the restrictive nature of State Management Cost funding. It will also jeopardize the ability of the office to retain federal funds in the amount of \$128,490 from the Emergency Management Performance Grant. State Management Costs (SMC) are not meant to be long term financing solutions as they are disaster dependent and the amount of funding they provide fluctuates significantly based on the overall cost of a disaster. It is impossible to predict what future disasters may impact Oregon, and therefore it is impossible to determine what future levels of SMC funding may be available to us. This is the logic behind why this reduction is only be offered for the 21-23 biennium. We believe we will have sufficient SMC to cover these costs, but should projected funding fall short of expectations OEM would need to internalize any cost overruns</p>

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			with already limited General Fund resources.
Emergency Management – Administration Program	Fund shift one position	(\$144,996) GF / \$144,996 FF	#7 – This reduction is being offered for the 2021-23 biennium only. The base funding for the position would need to be re-established for the 2023-25 biennium. The reduction is financed through a fund shift related to the State Public Assistance Officer position within OEM. The fund shift transitions 100% of the personal services costs for the position to Federal Funds financed through State Management Costs associated with the Public Assistance Grant Program. The impact of this move is it will provide less flexibility for this position to provide technical planning assistance to local/tribal jurisdictions due to the restrictive nature of State Management Cost funding. It will also jeopardize the ability of the office to retain federal funds in the amount of \$144,996 from the Emergency Management Performance Grant. State Management Costs (SMC) are not meant to be long term financing solutions as they are disaster dependent and the amount of funding they provide fluctuates significantly based on the overall cost of a disaster. It is

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			impossible to predict what future disasters may impact Oregon, and therefore it is impossible to determine what future levels of SMC funding may be available to us. This is the logic behind why this reduction is only be offered for the 21-23 biennium. We believe we will have sufficient SMC to cover these costs, but should projected funding fall short of expectations OEM would need to internalize any cost overruns with already limited General Fund resources.
Administration – Financial Administration	Fund shift four positions	(\$194,322) GF / \$194,322 OF	#8 – This reduction is associated with a fund shift of four (4) positions within the Financial Administration Division. The fund shift is financed through increasing costs associated with our Centralized Personnel Plan (CPP) which is a cost allocation tool associated with our Master Cooperative Agreements. While each of these positions have a direct nexus to multiple Cooperative Agreement Appendices the federal government and our operational programs may view the

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			increased cost associated with the positions as extreme and may not approve it. Should this occur the Financial Administration Division would have to layoff these staff or allocate the charges to the General Fund component pieces of other agency programs. Without these staff the timeline for reimbursements from the federal government would be impacted, our ability to complete our CAFR responsibilities would diminished, and our agency payroll function would be crippled.
Operations – Operations and Maintenance	Fund shift 36 positions	(\$171,946) GF / \$171,946 FF	#9 – This reduction is financed through a fund shift of thirty-six (36) positions within our Installations Division. The fund shifts are meant to more accurately reflect the funding structure associated with these positions. The impact of the fund shifts are an increased reliance on Federal Funds to finance personal service costs which will impact the ability of the program to use those federal funds to pay for project costs, utility costs and other operational needs. This will place further reliance on already limited Other Funds resources to cover any costs that would have been financed with the Federal Funds now going to Personal Services.

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Operations – Portland Civil Engineering and Kingsley Field Civil Engineering	Reduce General Fund appropriated for Services and Supplies	(\$154,725) GF / (\$723,695) FF	#10 – This reduction would result in a reduced capability of both the Portland Air National Guard Base and the Kingsley Field Air National Guard Base to pay for day to day operational maintenance costs across the facilities. Without proper funding to maintain these facilities serious mechanical, infrastructure and structural problems could lead to catastrophic conditions leading to mission failure. The 142 nd Fighter Wing at Portland Air National Guard Base is part of the 4 Corner Defense mission of the United States, and is responsible for patrolling the skies above Oregon, Washington, and Alaska. They respond to all forms of threats to include Russian bombers who fly into the U.S airways on training missions. Should the Civil Engineering program fail to adequately maintain the facility National Guard Bureau may choose to move this mission to another base in another state. This would have a dire effect on the economy within the Portland community due to the loss of state and significant federal investment due to the 20/80 cost share where the federal government covers 80% of operational costs to maintain the base.

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			The Facilities Operation and Maintenance Agreement (FOMA) at Kingsley Field funds a portion of the maintenance and the majority of the snow removal of the civilian Crater Lake-Klamath Regional Airport as required by the Airport Joint Use Agreement (AJUA) between the military and the City of Klamath Falls. Civilian airlines will not be able to utilize the airport without this maintenance and snow removal operations. In addition, military air operations could be affected without the maintenance funded by the FOMA. The Air Force relies heavily on Kingsley Field to provide the only F-15C pilot training in the United States and has the responsibility of preparing fighter pilots to serve critical roles in the national defense strategy.
Administration – Command Group	Reduce services and supplies funding	(\$55,415 GF)	#11 – This reduction would eliminate funding for office supplies, travel, subscriptions and other necessary business needs for the office of The Adjutant General. Without funding for travel, The Adjutant General would be restricted to attend work related functions with a direct federal nexus in order for the National Guard Bureau to fund his travel. This will impact the ability of The Adjutant General to conduct travel related to his role as the Governor’s Homeland Security Advisor,

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			which requires extensive travel to meetings and conferences throughout the nation. In all likelihood day to day operational needs would be financed with General Fund from other areas of the agency which would have the effect of reducing their budgets and impacting their operations.
Operations – Operations and Maintenance	Reduce services and supplies funding	(\$359,904) GF / (\$359,904) FF	#12 – This reduction would eliminate \$359,904 in General Fund Services & Supplies (S&S) funding associated with our Operations and Maintenance Program. This program has the responsibility for maintaining over 3 million square feet of real-estate across this state. This reduction in S&S will have a direct negative result on the condition of our armories which require on state investment to operate. Ongoing preventative maintenance is currently a challenge for our organization and this reduction will exacerbate that situation and lead to an increase in our already extremely high levels of deferred maintenance needs. Currently the Military Department is tracking nearly \$130 million in deferred maintenance needs before this reduction is taken into consideration.

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Administration – Public Affairs	Reduce FTE for one Public Affairs Specialist to .95.	(\$13,952) GF	#13 – This reduction would modify the one full-time 100% state funded position within the Public Affairs office to a .95 FTE and would increase the reliance on federal staff and resources within the Public Affairs program. Without a full position the Public Affairs functionality of the Military Department will be materially reduced as there is only one other state position within the program and it is a half time FTE. This will impact our effectiveness in messaging critical information, taking part in interagency coordination efforts, providing timely information to elected officials and the press. Federal resources associated with the Oregon National Guard traditionally have to be spent on issues directly associated with their federal mission. Promoting, and sharing the state mission of the Oregon National Guard, such as fighting wildfires is usually conducted by state personnel paid for with state resources, and this reduction would eliminate that functionality.
Operations – Portland Civil Engineering and Kingsley Field Civil Engineering	Eliminate six positions across the Civil Engineering Programs.	(\$144,434) GF / (\$680,959) FF	#14 – This reduction would eliminate one Transportation Maintenance Specialist 2, one Grounds Maintenance Worker 2, one

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10% REDUCTION OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM (WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	DESCRIBE REDUCTION (DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2019-21 AND 2021-23)	AMOUNT AND FUND TYPE (GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	RANK AND JUSTIFICATION (RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
			<p>Accounting Technician 2, one Carpenter position and two Custodians.</p> <p>For Portland Air National Guard Base this reduction will result in maintenance requirements will not be completed and the deferred maintenance backlog will continue to grow. The current backlog of work orders for PANG is approximately 1,500. The backlog of work orders will grow at an uncontrollable rate if we are faced with this situation. The 142nd Fighter Wing at Portland Air National Guard Base is part of the 4 Corner Defense mission of the United States, and is responsible for patrolling the skies above Oregon, Washington, and Alaska. They respond to all forms of threats to include Russian bombers who fly into the U.S airways on training missions. Should the Civil Engineering program fail to adequately maintain the facility National Guard Bureau may choose to move this mission to another base in another state. This would have a dire effect on the economy within the Portland community due to the loss of state and significant federal investment due the 20/80 cost share where the federal government covers 80% of operational costs to maintain the base.</p> <p>For Kingsley Field this reduction will keep the Civil Engineering program from maintaining full operational manning. The Facilities Operation and Maintenance Agreement</p>

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10% REDUCTION OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM (WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	DESCRIBE REDUCTION (DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2019-21 AND 2021-23)	AMOUNT AND FUND TYPE (GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	RANK AND JUSTIFICATION (RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
			(FOMA) funds a portion of the maintenance and the majority of the snow removal of the civilian Crater Lake-Klamath Regional Airport as required by the Airport Joint Use Agreement (AJUA) between the military and the City of Klamath Falls. Civilian airlines will not be able to utilize the airport without this maintenance and snow removal operations. In addition, military air operations could be affected without the maintenance funded by the FOMA. The Air Force relies heavily on Kingsley Field to provide the only F-15C pilot training in the United States and has the responsibility of preparing fighter pilots to serve critical roles in the national defense strategy.
Administration – Human Resources	Eliminate one position in Human Resources	\$200,738 GF	#15 – This reduction would eliminate an Executive Support Specialist 2 position. This position performs all duties and entries within the Human Resource Information System known as Workday. This includes all personnel actions including but not limited to promotion, demotion, transfer, position and salary changes for 490 employees in the agency. This position works hand in hand with our payroll department to ensure compensation for our employees is accurate by acting as the gatekeepers for information kept in the Workday system.

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ACTIVITY OR PROGRAM (WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	DESCRIBE REDUCTION (DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2019-21 AND 2021-23)	AMOUNT AND FUND TYPE (GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	RANK AND JUSTIFICATION (RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
			This position assists in explaining human resource procedures and program guidelines to supervisors and employees regarding personnel laws, rules and regulations, and benefits. The position assists in compiling and disseminating human resource related reports such as vacancy reports, and temporary employee status reports. Maintains all personnel files. This position assists agency managers and supervisors with scheduling and completing new employee orientation and obtaining signatures on all required forms. It explains agency policies and procedures regarding promotion, demotion, transfer, position salary, examinations, job application processes and minimum qualification requirements to potential applicants. It acts as executive support for the agency Personnel Director by assisting in scheduling meetings, calendaring appointments, answering phone calls, and filing necessary paperwork
Administration – Command Group	Eliminate one position in Command Group	(\$315,209) GF	#16 – This reduction would result in the elimination of an Internal Auditor 3 position within the Command Group structure. This position was added to the agency during the 2019 legislative session

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10% REDUCTION OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM (WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	DESCRIBE REDUCTION (DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2019-21 AND 2021-23)	AMOUNT AND FUND TYPE (GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	RANK AND JUSTIFICATION (RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
			as a key element of internal control for the agency. The elimination of this position will strip the Military Department of this critical, and required, function and force the agency to take further draconian measures to engage a contract auditor to perform this function. Those measure will include retaining needed General Fund dollars from the Youth Challenge Program, the Emergency Management Program and our Operations Program, all of which are currently underfunded in terms of General Fund.
Emergency Management Program – 9-1-1	Reduce Special Payments for distributions of 9-1-1 tax revenue to the Public Safety Answering Points throughout Oregon, who rely on this funding to operate their 9-1-1 call centers. Significant Impact.	(\$11,311,404) OF (emergency communications excise tax)	#17 – This reduction would reduce the ability of OEM to transfer operational funds to Public Safety Answering Points. This reduction would negatively impact the entire 9-1-1 system and place the citizens of Oregon at risk if the 9-1-1 system is not properly supported.
Emergency Management Program – Disasters	Reduce the ability to make disbursements from FEMA federal assistance dollars to Oregon communities in the event of disasters. Significant Impact.	(\$30,759,937) FF	#18 – In an event of a large scale disaster, federal assistance from FEMA would not be able to be fully disbursed to Oregon communities thus reducing the ability of the community to recover quickly from the disaster.

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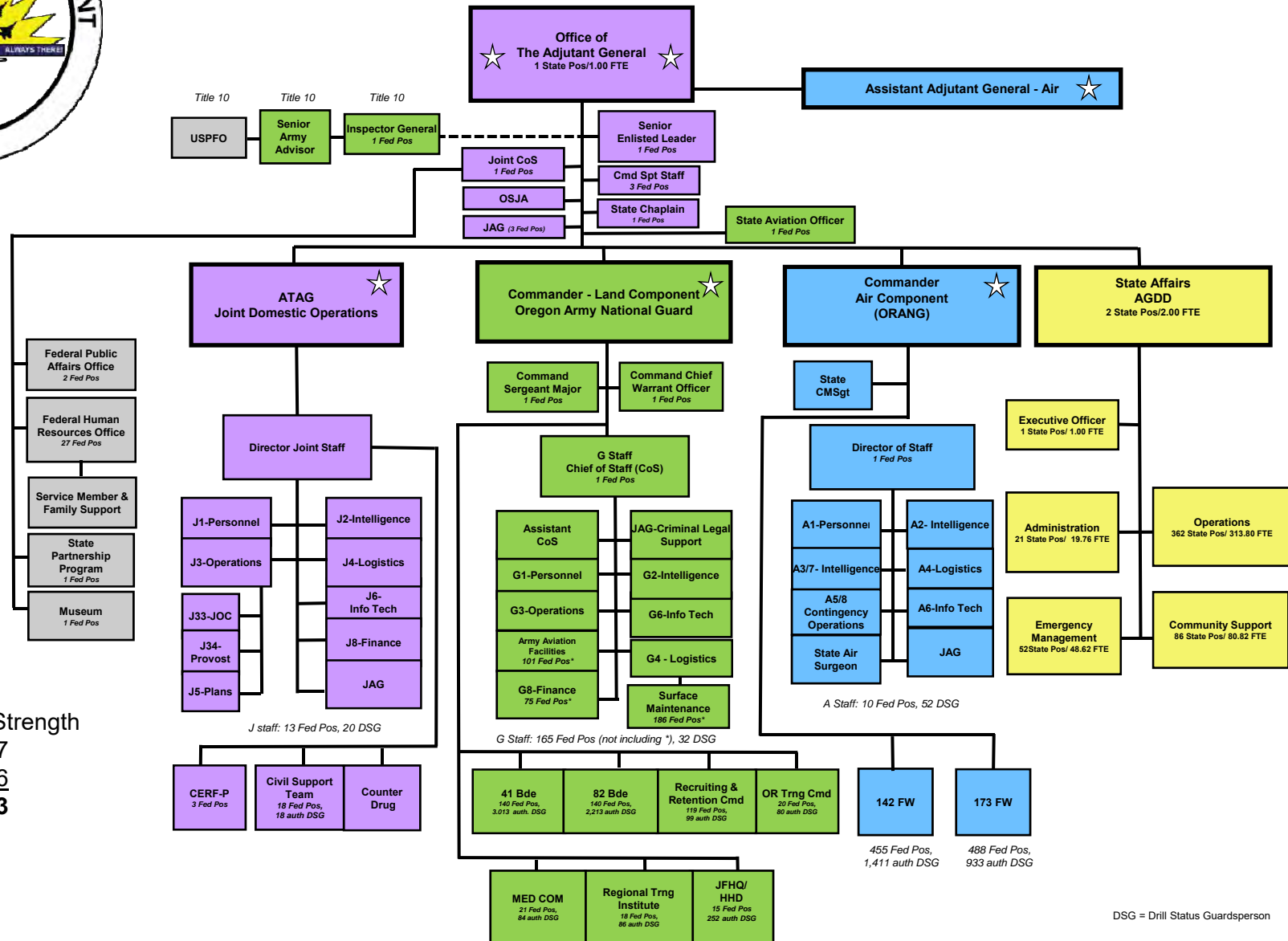
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BUDGET NARRATIVE

Oregon Military Department Organizational Chart 2019-21 Biennium



Authorized Strength
Army: 5,897
Air: 2,396
Total: 8,293

DSG = Drill Status Guardsperson

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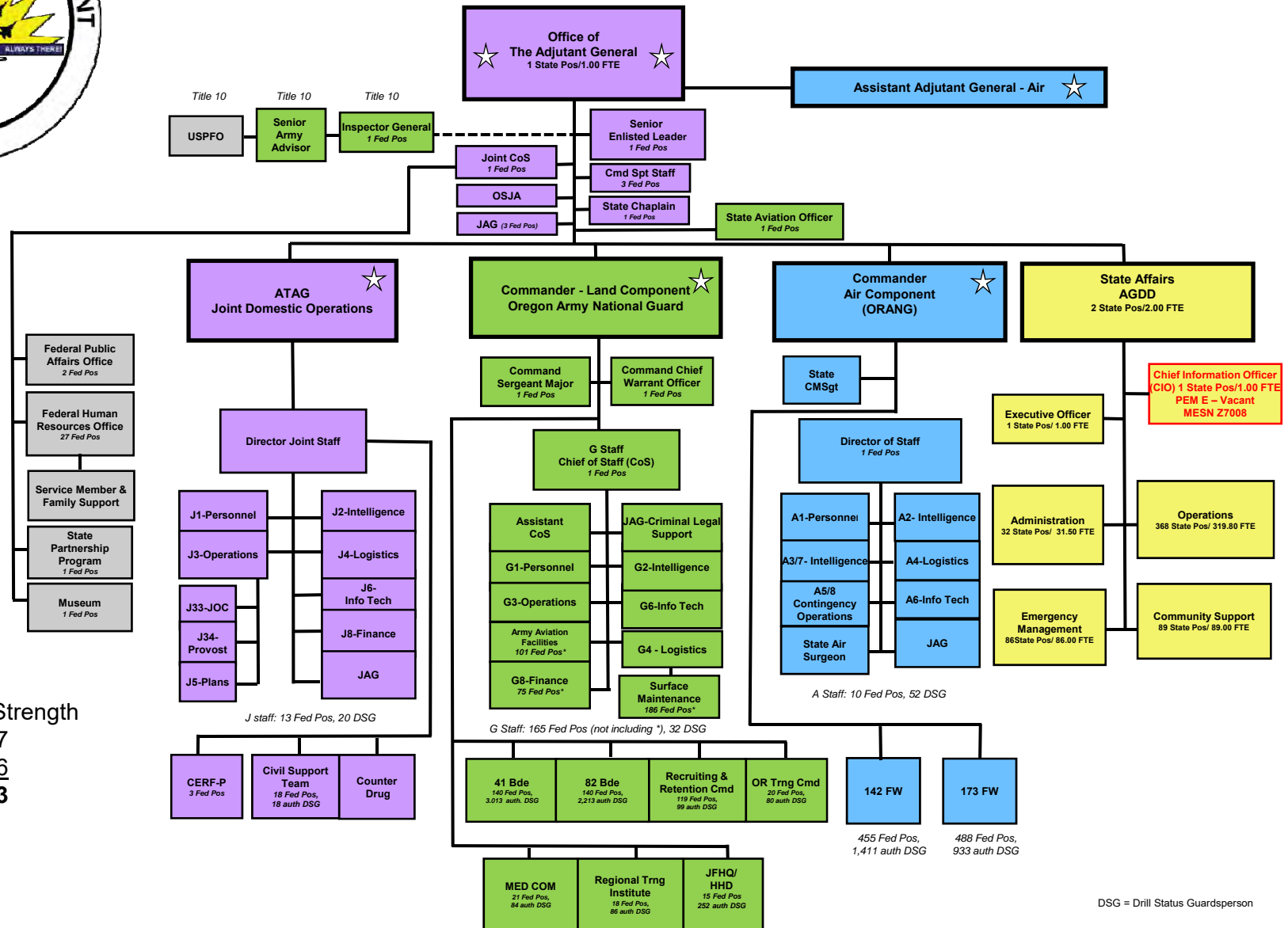
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BUDGET NARRATIVE

Oregon Military Department Organizational Chart 2021-23 Biennium



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**Agencywide Program Unit Summary
2021-23 Biennium**

Version: V - 01 - Agency Request Budget

Summary Cross Reference Number	Cross Reference Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
001-00-00-00000	Administration						
	General Fund	5,477,063	5,279,710	5,279,710	12,210,306	-	-
	Other Funds	1,886,996	2,608,517	2,608,517	3,437,653	-	-
	All Funds	7,364,059	7,888,227	7,888,227	15,647,959	-	-
002-00-00-00000	Operations						
	General Fund	7,162,718	8,032,319	8,032,319	15,591,392	-	-
	Other Funds	3,135,873	5,330,159	5,339,107	6,042,241	-	-
	Federal Funds	92,890,794	96,836,555	96,836,555	113,108,227	-	-
	All Funds	103,189,385	110,199,033	110,207,981	134,741,860	-	-
003-00-00-00000	Office of Emergency Management						
	General Fund	3,981,517	8,012,024	10,712,024	18,669,806	-	-
	Other Funds	86,625,928	99,963,167	99,963,167	139,374,659	-	-
	Federal Funds	48,599,507	173,171,823	173,171,823	181,055,362	-	-
	All Funds	139,206,952	281,147,014	283,847,014	339,099,827	-	-
004-00-00-00000	Community Support						
	General Fund	320,633	605,613	605,613	926,816	-	-
	Other Funds	11,801,379	4,116,380	4,116,380	5,101,849	-	-
	Federal Funds	10,675,856	14,717,233	14,717,233	17,121,691	-	-
	All Funds	22,797,868	19,439,226	19,439,226	23,150,356	-	-

**Agencywide Program Unit Summary
2021-23 Biennium**

Version: V - 01 - Agency Request Budget

Summary Cross Reference Number	Cross Reference Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
087-00-00-00000	Capital Debt Service and Related costs						
	General Fund	9,554,793	11,603,502	11,603,502	15,259,974	-	-
	Other Funds	256,664	133,050	2,366,569	103,910	-	-
	All Funds	9,811,457	11,736,552	13,970,071	15,363,884	-	-
088-00-00-00000	Capital Improvements						
	General Fund	1,000,000	-	-	-	-	-
	Other Funds	477,990	-	-	-	-	-
	Federal Funds	1,045,641	5,133,366	5,133,366	5,354,100	-	-
	All Funds	2,523,631	5,133,366	5,133,366	5,354,100	-	-
089-00-00-00000	Capital Construction						
	Other Funds	13,534,756	21,927,000	21,927,000	21,371,872	-	-
	Federal Funds	21,725,000	28,500,000	28,500,000	-	-	-
	All Funds	35,259,756	50,427,000	50,427,000	21,371,872	-	-
TOTAL AGENCY							
	General Fund	27,496,724	33,533,168	36,233,168	62,658,294	-	-
	Other Funds	117,719,586	134,078,273	136,320,740	175,432,184	-	-
	Federal Funds	174,936,798	318,358,977	318,358,977	316,639,380	-	-
	All Funds	320,153,108	485,970,418	490,912,885	554,729,858	-	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT 2021-2023 BIENNIAL BUDGET REVENUE FORECAST NARRATIVE

Source of Revenues - The Oregon Military Department receives Other Funds and Federal Fund revenues from a variety of sources. The funds are received from the following sources and used for the purposes indicated:

Other Funds Revenue:

Beginning Balance - The beginning balance represents the agency projected Other Fund carryover.

Centralized Personnel Plan - The Centralized Personnel Plan allocates the salaries of accounting, personnel, and procurement staff that support multiple programs to each program proportionate to the workload generated by the program. Centralized Personnel Plan allocation assessments are budgeted as transfers from federally funded programs.

Facility Rental Fees - The Military Department rents facilities to a variety of users such as community groups, social clubs, charities, businesses, individuals and other local, state, and federal governmental agencies. Rental purposes include charity fund-raisers, civic events, dances, concerts, vendor shows, weddings, overnight accommodations, sports events, and training. Rental revenues from state supported facilities are used to operate and maintain state facilities.

Sales of Land and Buildings - The Military Department occasionally disposes of land and buildings. The revenue generated from the sales of these properties is used as state matching funds for federally funded construction projects requiring a state match.

Interest - The Military Department maintains a Construction Account with the State Treasury which earns interest on deposits. The interest revenues are used as state matching funds for federally funded construction projects requiring a state match.

Community Partnership Agreements - Occasionally communities contribute funds to the Military Department on construction projects. These partnerships provide communities with usable space such as classrooms and conference or community centers. They diversify and enhance the military facility.

Certificates of Participation/ Article XI-Q general obligation bonds - The Military Department funded a portion of major construction projects through Certificates of Participation during the 1997-99, 1999-2001, 2003-05, 2007-09 and 2009-11 biennia. The agency switched to Article XI-Q bonds in 2011, which have been used for construction projects since the 2011-13 biennium. Policy Packages 490, 491 and 492 request \$19,927,000 in XI-Q bond funding to construct or alter Oregon Army National Guard facilities.

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Average Daily Membership (ADM) School Support - The Youth Challenge Program receives ADM Other Funds revenue through the Bend-LaPine School District. The revenue is based on the number of students enrolled in the Youth Challenge Program. The funds are used to support operation of the program.

Miscellaneous - Revenues received from sources such as vending machines, coin-operated telephones, and recycling programs. The revenues are primarily used to operate and maintain state facilities.

9-1-1 Tax - Other funds received from the Department of Revenue from an excise tax of \$1.25 per month per consumer who has telecommunications service or interconnected Voice over Internet Protocol service with access to the emergency communications system. Prepaid wireless telecommunications services are taxed at \$1.25 per retail transaction. From 1995 through 2019, the rate was \$.75. HB 2449, passed in 2019, raised the tax incrementally to \$1.00 for calendar year 2020 and then to \$1.25 permanently beginning January 1, 2021.

Federal Revenues as Other Funds – The Military Department receives federal funds into other funds from federal agencies renting state-owned facilities.

Transfers (Centralized Personnel Plan) - Agency internal Centralized Personnel Plan allocation assessments are budgeted as transfers to the Administration Program from federally funded programs.

Transfers (Interagency) – Interagency transfers are received from other state agencies. The majority is comprised of 9-1-1 excise tax revenue collected by the Department of Revenue and transferred to OMD on a quarterly basis. OMD also receives National School Breakfast and Lunch funds transferred from the Oregon Department of Education to support the 24/7 operations at the Oregon Youth Challenge Program. Also, pilot registration fees transferred from the Department of Aviation and are used to support the air search and rescue (SAR) program within the Office of Emergency Management.

Lottery Funds Revenue:

No Lottery Funds have been requested or received since the 1995-97 biennium, when they funded a portion of three capital construction projects.

Federal Funds Revenue:

Federal Fund revenues are received through National Guard Bureau Federal/State Cooperative Agreements and the United States Office of Homeland Security. Funds must be expended in accordance with provisions of the agreements. Fifteen Federal/State Cooperative Agreements are projected to be in effect for the 2021-2023 biennium.

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The Federal/State cooperative agreements are listed below:

Master Cooperative Agreement – Includes the following appendices (agreements):

- Army National Guard Facilities Program - Provides federal funds for operation, maintenance, and related personnel costs for Oregon Army National Guard training and logistical facilities. The state matching share depends upon the type of facility and ranges from 0%-50%.
- Army National Environmental Resources Management - Manages Oregon Army National Guard facilities environmental issues. The program focuses on three management programs: Environmental Compliance, Integrated Training Area Management, and Land Use Planning. The agreement is 100% federally funded.
- Army National Guard Security Guard Activities – Provides contracted armed gate guards at eight Oregon Army National Guard facilities. The agreement is 100% federally funded.
- Electronic Security Systems Agreement - Provides electronic security for Oregon Army National Guard facilities that store weapons. The agreement is 100% federally funded.
- Training Support System Program – Maintains and repairs Army National Guard ranges equipped with Automated Target Systems. The agreement is 100% federally funded.
- Full Time Dining Facility Operations – Operates dining activities at Camp Rilea in Warrenton, Oregon. The agreement is supported with Other and Federal Funds from users of the camp.
- Army National Guard Anti-Terrorism Program Manager – Funds one state position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. This agreement is 100% federally funded.
- Army National Guard Emergency Management Program Coordinator Activities - Funds one state position to implement, integrate and sustain an emergency management program within the Oregon Army National Guard. It develops and maintains all hazard/all threat emergency response plans for all Army National Guard facilities across the state.

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- Air Force Facilities Operations and Maintenance Agreements - Provides federal funds for operation, maintenance and related personnel costs for Oregon Air National Guard installations. The Portland Air Base agreement requires a 20% state matching share. The Kingsley Field (Klamath Falls) agreement requires a 15% state matching share. The Camp Rilea Air Station agreement requires a 25% state matching share.
- Air National Guard Environmental Program - Monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. The agreement at Portland Air Base requires a 20% state matching share, while the agreement at Kingsley Field (Klamath Falls) requires a 15% state matching share.
- Fire and Security Agreements - Provides support for the Portland Air Base and Kingsley Field fire fighters and security police. In addition, a security agreement exists for providing security guards for Oregon Army National Guard facilities located at Camp Rilea, Camp Withycombe, Camp Biak, Salem Army Air Support Facility, and Pendleton Limited Army Air Support Facility. The Air and Army National Guard Security agreements are 100% federally funded. However, the Air National Guard Fire Protection Agreement changed in Federal Fiscal Year 2012 (and implemented in Federal Fiscal Year 2014) so that the state must pay for the excess of actual pay versus a federal cap or grandfathered amount. There is no fixed state funding percentage; rather, the state costs are calculated on an employee-by-employee basis and shifted to state costs as they occur.
- Distributed Learning Agreement - Provides video conferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail, and electronic network system to soldiers and their communities. The agreement is 100% federally funded.

Other Cooperative Agreements

Youth Challenge Program – Operates as an alternative high school for at-risk youth between 16-18 years old. This agreement requires a minimum of a 25% state match.

STARBASE Program – Provides hands-on Science, Technology, Engineering and Math (STEM) education for elementary students at the Portland and Kingsley Field Air National Guard bases and at Camp Rilea in Warrenton. A fourth site at Camp Umatilla is in the planning stages. This agreement is 100% federally funded.

Construction Agreements - Provides federal funding for construction of state facilities utilized by the Army National Guard. Federal funding varies from approximately 65% to 90% depending on the type of facility constructed. The state must provide the balance of funding for the project, including costs not funded by the federal government (land, permits, certain fees, art and state renewable energy requirements).

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BUDGET NARRATIVE

FEMA grants

Emergency Management Performance Grant funds may be used for necessary and essential expenses involved in the development, maintenance, and improvement of state and local emergency management programs. The grant is designed to give states more flexibility in deciding how to best use federal dollars to meet state specific needs. Local jurisdictions (32 counties, 5 cities) also receive grant funding and are required to provide a 50% cash match to participate in the program.

Homeland Security Grant Program –This program, funded by the U.S. Department of Homeland Security, includes pass-through funding to local jurisdictions who participate in the Homeland Security Exercise and Evaluation Program. This money also includes funding to support Citizens Corps and Community Emergency Response Team (CERT) programs and the Buffer Zone Protection Program. The Program also makes money available to the Portland Regional Area under the Urban Area Security Initiative Program. Regional agencies in Portland and the surrounding counties work together on projects and investments designed to improve the area’s preparedness for a domestic preparedness event. These funds serve a dual purpose in that most projects also have a benefit in the area of natural hazards preparedness.

FEMA Public Assistance and Hazard Mitigation Grant Programs. The Public Assistance Program pays for the repair/restoration of damaged public infrastructure in the event that the President declares a Major Disaster/Emergency. The Hazard Mitigation Grant Program pays for mitigation efforts after a Presidential declaration by providing 20% of all overall FEMA recovery costs to the State for mitigation projects. The majority of this funding is pass-through Federal Funding. Because this funding is unknown in advance of a disaster, OEM carries ample limitation as part of its budget so that funding is not slowed in the event of a Presidential disaster declaration.

FEMA Pre-Disaster Mitigation Grants and Flood Mitigation Assistance Grants. These funds are made available to the state and its local jurisdictions for natural hazard planning and project implementation. The funds are appropriated on a yearly basis, and vary from year to year. The PDM grant program is a nationally competitive grant program, while the Flood Mitigation Assistance program is a formula driven program. Oregon has been quite successful in acquiring PDM grants for local projects and the State’s overall natural hazard mitigation planning effort. Flood Mitigation Assistance grants are targeted toward repetitive flood loss properties that are insured under the National Floodplain Insurance Program.

Basis for 2021-2023 biennium estimates:

Other Fund revenue estimates are based on historical trends with adjustments for projected changes.

Federal Fund revenue estimates are based on forecasts of future funding levels provided by the National Guard Bureau and US Department of Homeland Security.

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Proposed changes in revenue sources or fees - None.

Proposals for new legislation - None.

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY**

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	515,569	600,000	600,000	600,000		
Charges for Services (EMAC reimb)	Oth	0410	24,304	-	-	-		
Charges for Services (OMD tenants)	Oth	0410	134,717	360,000	360,000	200,000		
Charges for Services (ADM Revenue)	Oth	0410	2,417,305	2,706,550	2,706,550	3,951,948		
Charges for Services (Wildfire Rev: ODF)	Oth	0410	10,744,177	266,658	266,658	278,124		
Facility Rental Fees	Oth	0510	2,792,853	3,136,538	3,136,538	2,789,924		
General Fund Obligation Bonds	Oth	0555	16,911,712	22,275,000	22,275,000	21,760,000		
Interest Income	Oth	0605	363,573	110,679	110,679	141,600		
Sales Income	Oth	0705	387,778	110,786	110,786	10,000		
Donations	Oth	0905	33,567	-	-	-		
Grants (Non-Federal)	Oth	0910	3,057	-	-	-		
Other Revenues	Oth	0975	87,693	38,708	38,708	51,000		
Transfers In - Intrafund	Oth	1010	36,720,788	387,406	387,406	218,704		
Transfers-Centralized Personnel Plan	Oth	1020	1,406,587	2,497,000	2,497,000	2,740,000		
Transfer In- Indirect Cost (OEM)\	Oth	1020	127,784	400,000	400,000	400,000		
Transfer In Other	Oth	1050	12,508,029	-	-	-		
Transfer from General Fund	Oth	1060	188,000	-	-	-		

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY**

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Transfer from Aviation, Dept of	Oth	1109	75,000	75,000	75,000	75,000		
Transfer from Revenue, Dept of	Oth	1150	89,820,504	92,235,386	92,235,386	153,326,228		
Transfer from Consumer & Bus Svs	Oth	1440	2,000	-	-	-		
Transfer from OR Health Authority	Oth	1443	32,100	-	-	-		
Transfer from Education, Dept of	Oth	1581	488,086	582,141	582,141	800,000		
Transfer Out- Intrafund	Oth	2010	(36,720,788)	(387,406)	(387,406)	(218,704)		
Transfer Out- Centralized Personnel Plan	Oth	2020	(24,967)	(47,033)	(47,033)	(63,726)		
Transfer to Other	Oth	2050	(20,206,604)	-	-	-		
Transfer to OR State Police	Oth	2257	(124,373)	-	-	-		
Subtotal - Other Funds			118,708,451	125,347,413	125,347,413	187,060,098	-	-

Refunding Bonds	Oth-NL	0575	-	-	2,242,467	-		
Total - Nonlimited Other Funds	Oth-NL		-	-	2,242,467	-	-	-

Subtotal - Other Funds and NL			118,708,451	125,347,413	127,589,880	187,060,098	-	-
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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY**

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal/State Agreements:								
Federal Funds Revenue	Fed	0995	176,446,202	321,208,944	321,208,944	319,715,654		
Transfer Out - Intrafund	Fed	2010						
Transfers-Centralized Personnel Plan	Fed	2020	(1,381,620)	(2,449,967)	(2,449,967)	(2,676,274)		
Transfer-Out-Indirect Cost (OEM)	Fed	2020	(127,784)	(400,000)	(400,000)	(400,000)		
Subtotal - Federal Funds	Fed		174,936,798	318,358,977	318,358,977	316,639,380	-	-

Total - Other Funds and Federal Funds			293,645,249	443,706,390	445,948,857	503,699,478	-	-
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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon
2021-23 Biennium

Agency Number: 24800

Cross Reference Number: 24800-000-00-00-00000

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Federal Revenues	515,569	600,000	600,000	600,000	-	-
Charges for Services	13,320,503	3,333,208	3,333,208	4,430,072	-	-
Rents and Royalties	2,792,853	3,136,538	3,136,538	2,789,924	-	-
General Fund Obligation Bonds	16,911,712	22,275,000	22,275,000	21,760,000	-	-
Interest Income	363,573	110,679	110,679	141,600	-	-
Sales Income	387,778	110,786	110,786	10,000	-	-
Donations	33,567	-	-	-	-	-
Grants (Non-Fed)	3,057	-	-	-	-	-
Other Revenues	87,693	38,708	38,708	51,000	-	-
Transfer In - Intrafund	36,720,788	387,406	387,406	218,704	-	-
Transfer In - Indirect Cost	1,534,371	2,897,000	2,897,000	3,140,000	-	-
Transfer In Other	12,508,029	-	-	-	-	-
Transfer from General Fund	188,000	-	-	-	-	-
Tsfr From Aviation, Dept of	75,000	75,000	75,000	75,000	-	-
Tsfr From Revenue, Dept of	89,820,504	92,235,386	92,235,386	153,326,228	-	-
Tsfr From Consumer/Bus Svcs	2,000	-	-	-	-	-
Tsfr From Oregon Health Authority	32,100	-	-	-	-	-
Tsfr From Education, Dept of	488,086	582,141	582,141	800,000	-	-
Transfer Out - Intrafund	(36,720,788)	(387,406)	(387,406)	(218,704)	-	-
Transfer Out - Indirect Cost	(24,967)	(47,033)	(47,033)	(63,726)	-	-
Transfer to Other	(20,206,604)	-	-	-	-	-
Tsfr To Police, Dept of State	(124,373)	-	-	-	-	-
Total Other Funds	\$118,708,451	\$125,347,413	\$125,347,413	\$187,060,098	-	-

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Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon
2021-23 Biennium

Agency Number: 24800

Cross Reference Number: 24800-000-00-00-00000

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Federal Funds						
Federal Funds	176,446,202	321,208,944	321,208,944	319,715,654	-	-
Transfer Out - Indirect Cost	(1,509,404)	(2,849,967)	(2,849,967)	(3,076,274)	-	-
Total Federal Funds	\$174,936,798	\$318,358,977	\$318,358,977	\$316,639,380	-	-
Nonlimited Other Funds						
Refunding Bonds	-	-	2,242,467	-	-	-
Total Nonlimited Other Funds	-	-	\$2,242,467	-	-	-

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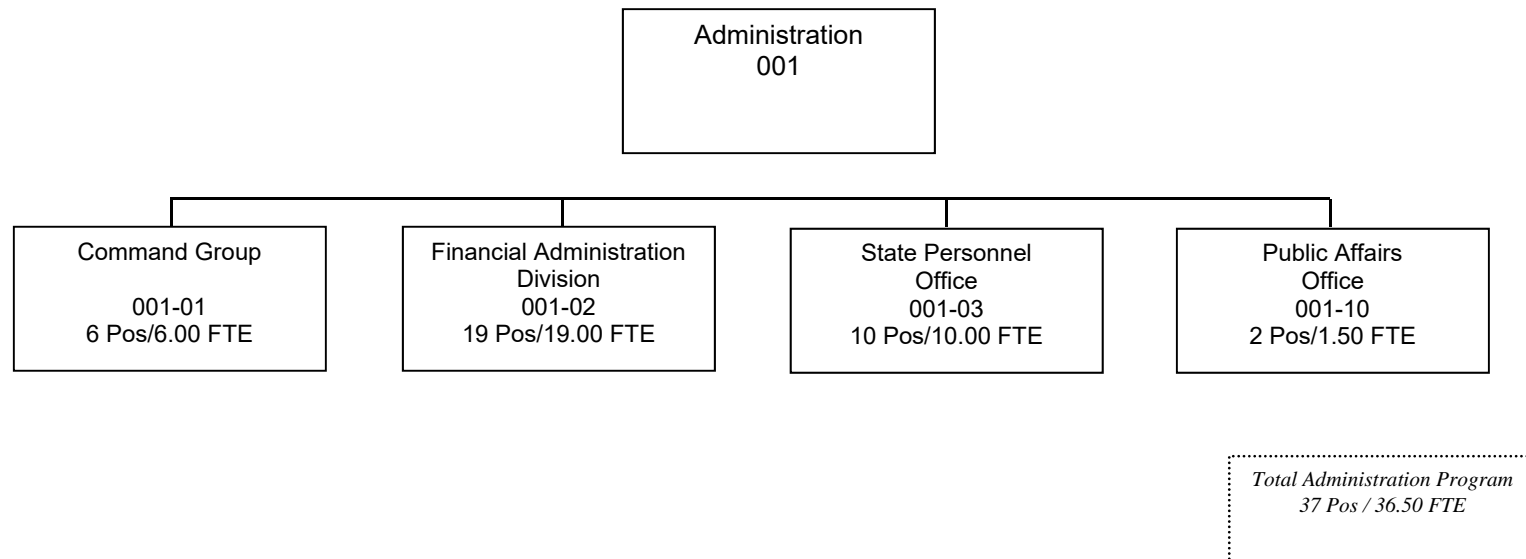
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Detail of LF, OF, and FF Revenues - BPR012

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OREGON MILITARY DEPARTMENT

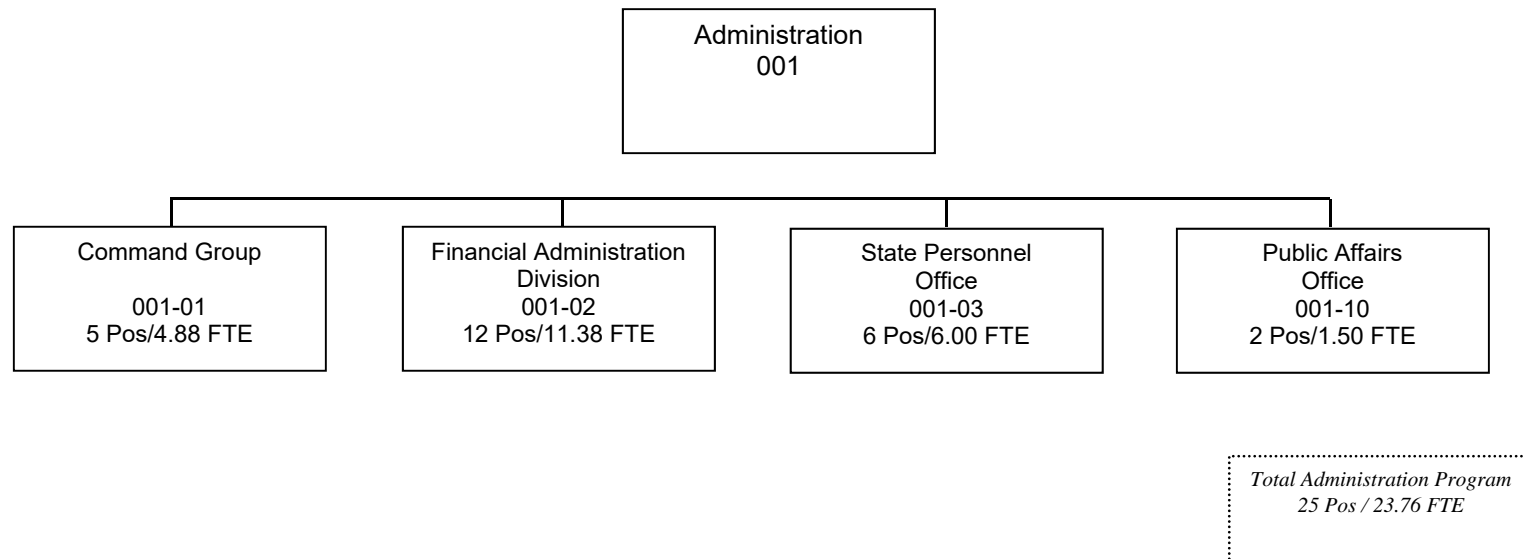
Administration Program 2021-2023 Organization Chart



BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

Administration Program 2019-2021 Organization Chart



BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT ADMINISTRATION PROGRAM

The Administration Program provides senior-level leadership and support for the command, control, and administration of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. The program supports just over 2,500 state and federal full-time Oregon Military Department and Oregon National Guard employees, commands over 7,800 soldiers and airmen, and provides oversight of over \$4 billion in facilities and equipment. The Administration Program is focused on leading enterprise wide initiatives related to diversity, equity and inclusion. Promoting those ideals in all aspects of our business practices is primary goal for the Oregon Military Department and is key strategic objective for the Agency executive team.

There are six major programs within the Administration Program:

Command Group - The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for State Affairs Component and the Oregon Civil Defense Force. The purpose of the Command Group is to administer all components of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. Base budget funding supports five positions and provides services and supplies for operations.

Financial Administration Division - The Financial Administration Division provides fiscal management and oversight of the agency's state and federal budgets. The division develops, monitors, and enforces agency fiscal and internal control systems, coordinates and prepares agency budgets, accounts for agency state and federal funds, performs payroll functions for the agency's state employees and the National Guard when called to state service, and accounts for agency property. The division also coordinates grants, federal/state cooperative agreements, public procurements, and other agreements. The division is also responsible for annual financial reporting, audit services, and policy development. Base budget funding supports 13 positions and provides services and supplies for operations.

State Personnel Office - The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the Oregon Military Department. The Department has 515 authorized State positions in the Base Budget. The State Personnel Office provides technical assistance to Oregon Military Department managers, supervisors, and bargaining unit employees to maintain a high performance work force in support of the Oregon National Guard and Oregon's Office of Emergency Management. The office reviews actions of managers and supervisors to ensure compliance with personnel rules and collective bargaining agreements. The State Personnel Office also determines and recommends actions in disciplinary matters, grievance resolutions, and other personnel matters. Base budget funding supports six positions and provides services and supplies for operations.

Public Affairs - The Public Affairs Office is responsible for disseminating information to the public concerning activities of the Oregon National Guard, responding to requests for information from the public and private sector, and providing information to active and retired members of the Oregon

BUDGET NARRATIVE

National Guard. The program also prepares and distributes an agency newsletter, prepares video productions, and provides public relations support for the Oregon Military Department. The base budget includes two positions and minimal services and supplies.

Public and command information projects include a monthly newsletter with a circulation of approximately 10,500 current and retired Oregon National Guard members, and federal and state agencies. Annual reports are produced for the executive branch of state government. These reports outline activities, provide information used in planning agency activities, and are a source of historical information for the agency. The Public Affairs Program produces all agency videos. The program produces informational videos on Oregon National Guard activities, news release videos, and safety videos. Base budget funding supports two positions and provides services and supplies for operations.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program provides hardship grants and loans to National Guard members and their families. The program began in the 2005-07 biennium and continues with periodic General Fund contributions from the Legislature as well as charitable check-off revenues from Oregon personal income tax returns. The fund has helped over 1,000 individuals with various personal bills; housing, medical care, emergency repairs, transportation, etc.

Expected Results of the 2021–2023 Budget:

The Administration Program will provide continued agency leadership, management, and administration of the Oregon Military Department, the Oregon National Guard and the Office of Emergency Management.

Administration Program objectives and expected results support the agency's performance measures.

The Military Department is submitting five policy packages in the Administration Program to assist with requested growth in the Office of Emergency Management (Policy Package 301), federal cash flow issues (Policy Package 101), establish a new Principal Executive Manager E to serve as the agency Chief Information Officer (Policy Package 102), establish new positions within the Financial Administration Division (Policy Package 103), and establish new personnel in the Human Resources Office (Policy Package 104).

Respond to State Emergencies:

The Command Group provides command and control of Oregon National Guard resources during response to state emergencies. The Financial Administration Division coordinates financial agreements between agencies and vendors, and administers systems for recording personnel and equipment resources mobilized in fire suppression support and other support in response to state emergencies. The Financial Administration Division is also responsible for compensation of personnel resources and the coordination of reimbursements to the federal government regarding military equipment mobilized in response to state emergencies. The Public Affairs Office is responsible for disseminating information to the public concerning activities of the agency and its response to state emergencies.

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Revenue Sources:

Command Group – The Command Group is 100% General Fund with the exception of one Operations and Policy Analyst 4 position which is 100% Other Funds.

Financial Administration Division – The Financial Administration Division receives Other Fund transfers through an agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies (training, travel, office machines, office supplies, contracts, etc.) are reliant on General Fund, as the federal government will not pay for Services and Supplies.

State Personnel Office – The State Personnel Office receives Other Fund transfers through the agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies are reliant on General Fund, as the federal government will not pay for Services and Supplies.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program receives Other Fund charitable check-off revenues from personal income tax returns from the Department of Revenue. It also periodically receives General Fund which is transferred into the Other Funds account at the State Treasury.

Public Affairs - The Public Affairs Program is General Fund for one full-time position and Services and Supplies and Other Funds for a part-time position.

Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2021-23 biennium) – \$32,329 General Fund, (\$1,859) Other Funds.

021 – Phase in of S&S for an already established position – \$15,646 General Fund

031 – Inflation on Services and Supplies, adjustments for State Government Service charges – \$1,507,645 General Fund, \$68,602 Other Funds.

032 – Above Standard Inflation for Workday Payroll and Time Tracking Project, which will replace the Oregon State Payroll Application. \$6,297 General Fund, \$4,188 Other Funds.

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Policy Packages:

301 – OEM Mitigation and Recovery Enhancements (central administrative support) - \$931,880 General Fund, five positions.

101 – Cash Flow Appropriation – \$2,000,000 General Fund.

102 – Chief Information Officer Position – \$1,279,021 General Fund, one position.

103 – Financial Administration Division Positions – \$276,944 General Fund, \$246,944 Other Funds, three positions.

104 – New Human Resource Positions – \$132,243 General Fund, \$261,896 Other Funds, two positions.

Proposed New Laws – The Administration Program has submitted on Legislative Concept for consideration during the 2021 Legislative Session. It seeks to expand eligible expenses associated with National Guard Tuition Assistance Program managed by the Higher Education Coordination Commission. It also seeks to transition the program from a “last pay” program to one that provides funding immediately after Federal Tuition Assistance is exhausted.

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OREGON MILITARY DEPARTMENT ADMINISTRATION PROGRAM ESSENTIAL PACKAGES

1. **Purpose** - Essential Packages adjust the base budget to reflect the agency's 2021-23 current service level requirements.
2. **How Achieved** – The following Essential Packages adjust the Administration Program's base budget to reflect 2021-23 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2021-23 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund \$32,329 and decreases Other Funds (\$1,859).

021 – Phases in \$15,646 General Fund Services and Supplies for the agency's Internal Auditor, a new position established in Policy Package 803 of the 2019-21 Legislatively Adopted Budget with funding for Personal Services only. The phased-in amount includes 4.3% standard inflation and covers travel, training, telecommunications, office expenses and IT costs.

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2021-23 changes. The package increases General Fund \$1,507,645 and increases Other Funds \$68,602.

032 – Provides an increase to cover estimated usage charges for the Workday Payroll and Time Tracking Project, which will replace the Oregon State Payroll Application. The package increases General Fund \$6,297 and Other Funds \$4,188.
3. **Staffing Impact** - None.
4. **Revenue Source** - General Fund is increased \$1,561,917 and Other Funds is increased \$70,931.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administration

Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	32,329	-	-	-	-	-	32,329
Total Revenues	\$32,329	-	-	-	-	-	\$32,329
Personal Services							
All Other Differential	3,121	-	-	-	-	-	3,121
Public Employees' Retire Cont	556	-	-	-	-	-	556
Pension Obligation Bond	34,371	-	11,345	-	-	-	45,716
Social Security Taxes	239	-	-	-	-	-	239
Unemployment Assessments	465	-	3,548	-	-	-	4,013
Mass Transit Tax	3,176	-	950	-	-	-	4,126
Vacancy Savings	(9,599)	-	(17,702)	-	-	-	(27,301)
Total Personal Services	\$32,329	-	(\$1,859)	-	-	-	\$30,470
Total Expenditures							
Total Expenditures	32,329	-	(1,859)	-	-	-	30,470
Total Expenditures	\$32,329	-	(\$1,859)	-	-	-	\$30,470
Ending Balance							
Ending Balance	-	-	1,859	-	-	-	1,859
Total Ending Balance	-	-	\$1,859	-	-	-	\$1,859

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 021 - Phase-in

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	15,646	-	-	-	-	-	15,646
Total Revenues	\$15,646	-	-	-	-	-	\$15,646
Services & Supplies							
Instate Travel	5,215	-	-	-	-	-	5,215
Out of State Travel	2,086	-	-	-	-	-	2,086
Employee Training	2,086	-	-	-	-	-	2,086
Office Expenses	1,043	-	-	-	-	-	1,043
Telecommunications	1,565	-	-	-	-	-	1,565
Data Processing	1,565	-	-	-	-	-	1,565
IT Expendable Property	2,086	-	-	-	-	-	2,086
Total Services & Supplies	\$15,646	-	-	-	-	-	\$15,646
Total Expenditures							
Total Expenditures	15,646	-	-	-	-	-	15,646
Total Expenditures	\$15,646	-	-	-	-	-	\$15,646
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,507,645	-	-	-	-	-	1,507,645
Total Revenues	\$1,507,645	-	-	-	-	-	\$1,507,645
Services & Supplies							
Instate Travel	337	-	437	-	-	-	774
Out of State Travel	973	-	93	-	-	-	1,066
Employee Training	210	-	767	-	-	-	977
Office Expenses	1,290	-	945	-	-	-	2,235
Telecommunications	847	-	183	-	-	-	1,030
State Gov. Service Charges	1,498,884	-	54,324	-	-	-	1,553,208
Data Processing	606	-	375	-	-	-	981
Publicity and Publications	499	-	101	-	-	-	600
Professional Services	29	-	12	-	-	-	41
Attorney General	1,938	-	-	-	-	-	1,938
Employee Recruitment and Develop	172	-	90	-	-	-	262
Dues and Subscriptions	406	-	26	-	-	-	432
Facilities Maintenance	8	-	-	-	-	-	8
Food and Kitchen Supplies	220	-	104	-	-	-	324
Agency Program Related S and S	96	-	129	-	-	-	225
Other Services and Supplies	995	-	1,334	-	-	-	2,329
Expendable Prop 250 - 5000	65	-	1,324	-	-	-	1,389
IT Expendable Property	70	-	403	-	-	-	473
Total Services & Supplies	\$1,507,645	-	\$60,647	-	-	-	\$1,568,292

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Individuals	-	-	7,955	-	-	-	7,955
Total Special Payments	-	-	\$7,955	-	-	-	\$7,955
Total Expenditures							
Total Expenditures	1,507,645	-	68,602	-	-	-	1,576,247
Total Expenditures	\$1,507,645	-	\$68,602	-	-	-	\$1,576,247
Ending Balance							
Ending Balance	-	-	(68,602)	-	-	-	(68,602)
Total Ending Balance	-	-	(\$68,602)	-	-	-	(\$68,602)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6,297	-	-	-	-	-	6,297
Total Revenues	\$6,297	-	-	-	-	-	\$6,297
Services & Supplies							
Intra-agency Charges	6,297	-	4,188	-	-	-	10,485
Total Services & Supplies	\$6,297	-	\$4,188	-	-	-	\$10,485
Total Expenditures							
Total Expenditures	6,297	-	4,188	-	-	-	10,485
Total Expenditures	\$6,297	-	\$4,188	-	-	-	\$10,485
Ending Balance							
Ending Balance	-	-	(4,188)	-	-	-	(4,188)
Total Ending Balance	-	-	(\$4,188)	-	-	-	(\$4,188)

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OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 301
MITIGATION AND RECOVERY STAFF
PRIORITY 1

1. **Purpose**— This Policy Package establishes five positions in the Administration Program to support the 25 new positions being requested in Policy Package 301 in the Office of Emergency Management (OEM): One Human Resource Assistant, one Human Resource Analyst 3, two Accountant 3 positions and one Accounting Technician 3, along with services and supplies .The Human Resource Analyst 1 and the Human Resource Analyst 3 will report to the Military Department’s Director of Personnel, and the two Accountant 3’s and the Accounting Technician 3 will report to the Military Department’s Chief Financial Officer. Refer to Policy Package 301 in the Office of Emergency Management Program for information on the 25 positions being requested for OEM.

The positions in OEM are needed to enhance and maintain the recovery efforts for the current COVID-19 Pandemic, the Major Disaster Declaration recently received related to the February 2020 Eastern Oregon Floods, five other open disasters and dozens of post-wildfire and post-disaster federal mitigation grants that are managed by OEM. The COVID-19 recovery efforts alone are expected to more than double the workload of Oregon’s previous six federal disaster declarations combined. Every county in Oregon and nearly every tribal nation, city, law enforcement agency, fire and emergency medical service department as well as many non-profit organizations will rely on OEM’s recovery staff to help secure tens of millions of dollars in federal recovery funds.

The COVID 19 Pandemic has shown that current staffing levels within OEM are inadequate to effectively manage Oregon’s response and recovery efforts from a large scale disaster. This inadequacy is further perpetuated when one compares staffing in OEM to Alaska, Florida and Washington which inhibits the agency’s capacity to lead and coordinate emergency management efforts in the state. The state Emergency Coordination Center is not equipped, staffed, or structurally designed to provide the level of sustained emergency management required for a catastrophic event, nor for long term recovery efforts that must be undertaken. These new positions will assist in improving that situation as they take on the functional role of leading state agencies, local & tribal governments, certain non-profits, and eligible citizens through the transition from emergency response to statewide recovery for all current and future disasters.

This request is also directly related to findings and recommendations identified in Secretary of State Performance Audit Report No. 2018-03 Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster. The report highlights that Oregon is at risk of a major Cascadia earthquake and tsunami that will threaten infrastructure, cost potentially billions of dollars, and result in numerous deaths. The state must do more to prepare for such a disaster including completing and implementing critical plans, fulfilling minimum standards for an effective emergency management program, and adequately staffing the agency charged with coordinating emergency management efforts.

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Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021046	Human Resource Assistant	X1319	Establish	\$143,623		
0021047	Human Resource Analyst 3	X1322	Establish	\$217,298		
0021049	Accountant 3	C1217	Establish	\$188,003		
0021050	Accountant 3	C1217	Establish	\$188,003		
0021048	Accounting Technician 3	C0212	Establish	\$141,667		
Mass Transit Tax				\$3,286		
Total Personal Services				\$881,880		
Services and Supplies				\$50,000		
Total Policy Package 301: Administration Program				\$931,880		

Position 0021046 – Human Resource Assistant: This position will enter personnel information into the Workday system, review new hire paperwork, position descriptions, performance evaluations, and other documents for completeness, accuracy, policy and labor agreement compliance. It will maintain employee personnel files, maintain position history data for each legislatively approved position, and serve as the state personnel Records Retention Officer. This position will provide much needed support to the HR function of the agency.

Position 0021047 – Human Resource Analyst 3: This position will provide full spectrum Human Resource support services for the 25 other new positions being requested for OEM in this policy package, as well as the 17 additional positions requested for OEM in Policy Packages 303, 304, 305 and 306.. This will include management training, consultative services regarding policy development, supporting and overseeing recruitment, staff training, and general HR support. This position will also be leveraged to provide high level HR support associated with the other 515 existing positions within the Military Department.

Positions 0021049, 0021050 – Accountant 3 (two positions): These positions will be responsible for full spectrum grants accounting associated with increased funding flowing through both the Mitigation and Public Assistance Programs. These will review requests for reimbursements, conduct onsite monitoring of sub-recipients, ensure all federal grant requirements are being handled accordingly and complete necessary quarterly fiscal reporting. They will also assist the Controller in the completion of the Comprehensive Annual Financial Report, primarily the Schedule Expenditures of Federal Awards component. The main goal of these positions is to enhance the fiscal oversight capabilities of the organization to ensure future audits can be conducted easily and with no findings.

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Position 0021048 – Accounting Technician 3: This position will process all payments associated with the Mitigation and Recovery programs. Currently the Military Department has only one Accounting Technician 3 to process payments, and the increased workload these new disasters will bring is beyond the capacity of the one existing position.

2. **How Achieved** – In order to achieve the ever increasing demands and scrutiny on the office, along with external expectations, OEM seeks to establish these positions in order to develop a more robust system to provide services to our customers, community, and stakeholders responsible for oversight of our operations. These positions will provide a more focused and consistent level of capability and service to our partners in all critical areas.
3. **Staffing Impact** –Establish 5 Positions – 5.00 FTE.
4. **Quantifying Results** –Quantifying results will be evident in terms of output, as each of these positions provides direct engagement in one or more critical areas of operations for OEM. The office will analyze the agency and determine if any internal metrics or tracking is needed to further assess effectiveness of the implemented solution.
5. **Revenue Source** - \$931,880 General Fund.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 301 - OEM Mitigation & Recovery Enhancements

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	931,880	-	-	-	-	-	931,880
Total Revenues	\$931,880	-	-	-	-	-	\$931,880
Personal Services							
Class/Unclass Sal. and Per Diem	547,560	-	-	-	-	-	547,560
Empl. Rel. Bd. Assessments	290	-	-	-	-	-	290
Public Employees' Retire Cont	97,466	-	-	-	-	-	97,466
Social Security Taxes	41,888	-	-	-	-	-	41,888
Worker's Comp. Assess. (WCD)	230	-	-	-	-	-	230
Mass Transit Tax	3,286	-	-	-	-	-	3,286
Flexible Benefits	191,160	-	-	-	-	-	191,160
Total Personal Services	\$881,880	-	-	-	-	-	\$881,880
Services & Supplies							
Instate Travel	15,000	-	-	-	-	-	15,000
Employee Training	10,000	-	-	-	-	-	10,000
Office Expenses	10,000	-	-	-	-	-	10,000
IT Expendable Property	15,000	-	-	-	-	-	15,000
Total Services & Supplies	\$50,000	-	-	-	-	-	\$50,000
Total Expenditures							
Total Expenditures	931,880	-	-	-	-	-	931,880
Total Expenditures	\$931,880	-	-	-	-	-	\$931,880

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 301 - OEM Mitigation & Recovery Enhancements

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							5
Total Positions	-	-	-	-	-	-	5
Total FTE							
Total FTE							5.00
Total FTE	-	-	-	-	-	-	5.00

PICS116 - Net Package Fiscal Impact Report

Administration

2021-23 Biennium

Cross Reference Number: 24800-001-00-00-00000

Agency Request Budget

Package Number: 301

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21046	1379131		MMN X1319 A P	HUMAN RESOURCE ASSISTANT	18	PF	24	2	3,497	83,928	59,695	143,623	1	1.00
21047	1379152		MMN X1322 A P	HUMAN RESOURCE ANALYST 3	29	PF	24	2	5,944	142,656	74,642	217,298	1	1.00
21048	1379172		AU C0212 A P	ACCOUNTING TECHNICIAN 3	19	PF	24	2	3,432	82,368	59,299	141,667	1	1.00
21049	1379252		AU C1217 A P	ACCOUNTANT 3	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21050	1379291		AU C1217 A P	ACCOUNTANT 3	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
General Funds										547,560	331,034	878,594		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										547,560	331,034	878,594	5	5.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 101
CASH FLOW APPROPRIATION
PRIORITY 4

1. Purpose– This Policy Package requests the establishment of a \$2 million General Fund special purpose appropriation to assist the Oregon Military Department (OMD) in dealing with cash flow issues arising from the processing time associated with billing the federal government for costs incurred by the state to manage Master Cooperative Agreements with the National Guard Bureau. This appropriation will also help facilitate costs associated with the mobilization of the Oregon National Guard to State Active Duty status to support wildfire suppression actions across the state. This special purpose appropriation would only be utilized in two specific scenarios:

- a. First, when non-federal cash levels are nearing a terminal point, degrading OMD’s ability to meet cost obligations and impacting our operational tempo, and/or impacting businesses who enter into agreements with the Military Department to provide goods or services.
- b. Second, when the Governor calls the Oregon National Guard to support the Oregon Department of Forestry in wildland fire suppression actions across the state.

It is the intent of the Military Department to ensure this appropriation is fully reimbursed prior to the point when General Fund appropriations are de-obligated by the Department of Administrative Services. To accomplish this objective the Military Department will work closely with the Chief Financial Office and the Legislative Fiscal Office on the development of rules and requirements prior to accessing these funds.

The first scenario relates to the Oregon Military Department’s management of 15 Master Cooperative Agreement Appendices and four Master Construction Cooperative Agreements from the National Guard Bureau with a validated value of \$66,228,933 federal funds in Federal Fiscal Year 2020. These cooperative agreements act as the primary federal funding source for Army and Air National Guard operations within the state of Oregon, and each comes with a unique cost share requirement ranging from 50% Federal Funds / 50% Non- Federal Match, to 85% Federal Funds / 15% Non-Federal Match, to 100% Federal Funds. The one commonality among all 15 appendices is they each operate on a reimbursable basis, meaning the Military Department’s state funds must initially cover the cost of an expense and then wait to be reimbursed through a complex billing process which is mandated by National Guard Bureau. This process is standardized across the nation and states have no ability to influence or demand changes.

On average the federal government is taking over 70 days to process reimbursement requests, which range in value from as little as a few hundred dollars to several valued at over half a million dollars. At any point in time the Military Department will have as many as 130 reimbursement requests pending with National Guard Bureau, with a reimbursable value of over \$11 million. The costs being billed include but are not limited to payroll, utilities at National Guard armories, construction contract payments, travel reimbursements, and payments to small businesses for goods and services. The Military Department uses a tool known as Linking Allotment to finance these costs, which is a short-term borrowing of General Fund resources

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already appropriated to the Military Department's Operations Program, which is then automatically reimbursed when federal reimbursements are received. Currently Linking Allotment is capped at \$4 million which is equivalent to 50% of General Fund appropriation for the Operations Program in the 2019-21 biennium.

Cooperative Agreement Reimbursements and Linking Allotment

In past biennia Linking Allotment in the \$3-4 million range has allowed OMD to operate with minimal interruption in payment processing until available General Fund falls below the \$3-4 million level late in the biennium. When overall General Fund falls below the Linking Allotment level, usually during the last five months of the biennium, OMD has obtained a loan from the State Treasury in the amount of \$5 million to assist in processing bills. This action comes with associated costs in both staff time, and interest which OMD cannot bill to the federal government, even though they are directly related to the ongoing management of the Master Cooperative Agreements. Since the beginning of the 2015-17 biennium the Military Department has been dealing with interruptions to payment processing due to the delay in reimbursement from the federal government. Due to these delays armories have received utility shutoff notices, construction contractors have removed crews from job sites, and small businesses in rural areas of the state, where large vendors such as Lowes and/or Home Depot do not exist, have closed OMD accounts resulting in maintenance staff having to travel greater distances to obtain needed materials. Additionally, the Department of Administrative Services has to routinely "cover" the cost of OMD's monthly payroll as it awaits funding to arrive in the State Financial Management System (SFMS). The payroll issue brings its own set of complications to our payment process due to the fact that frequently when cash is provided by the federal government for a certain cost, SFMS does not recognize the specifics of what those funds are meant to pay for, the system simply applies the funds to the oldest bill, which is often payroll, thereby draining those funds before other operational costs can be paid. While the above listed problems still exist they have been mitigated somewhat during the 2019-21 biennium due to the Military Department not having to incur significant State Active Duty expenses related to wildfires. We were also successful in getting legislation passed during the 2021 session that would allow the Military Department to be eligible to receive advanced funding from the National Guard Bureau for our cooperative agreements, but due to federal rules the earliest we could consider doing this is the start of Federal Fiscal Year 2021 which begins on 1 October 2020.

State Activations of the Oregon National Guard

The second scenario revolves around the Governor calling the Oregon National Guard to State Active Duty status to support the Oregon Department of Forestry (ODF) in suppressing wildland fire across the state. It is critical to note that ODF does ultimately reimburse the Military Department for the costs associated with using National Guard resources based on an interagency agreement known as OPLAN SMOKEY. The challenge is related to how long it takes the Military Department to invoice for those costs, and then how long it takes ODF to review them and make payment on those invoices. During the 2017 and 2018 fire seasons over 900 members of the Oregon National Guard volunteered to serve as Type 2 Wildland Fire Fighters to support of this state mission. They were supported through the use of Oregon Army National Guard aviation assets, ground assets, and support teams. The overall cost of the 2017 and 2018 fire seasons was \$8.9 million, comprised of personal services, boots, meals, transportation, and other miscellaneous items. This cost for sending National Guard members and equipment to support this type of mission was required to be borne by state resources within the Oregon Military Department, as federal funds could not legally be used for these costs. A new federal funding structure is

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being developed that may provide some level of federal funding to Oregon for these costs in the future, but they are not anticipated to be sufficient enough to pay for the full cost of supporting wildfire suppression activities.

Some of the 2017 and 2018 fire costs were paid from Community Support Other Funds limitation, but the majority, \$4.9 million, was paid from Operations Program General Fund, as it is the largest source of available General Fund. The \$4.9 million General Fund fire costs consumed 69% of the entire 2017-19 biennial General Fund appropriation for the Operations Program, leaving \$2.2 million for recurring operational bills for armories, training sites and the two airbases. In May 2018 the ODF began reimbursing the OMD for the costs incurred, and to date, all costs have been reimbursed.

Two solutions exist to solve this problem: 1) obtain a larger continuous line of credit from the Oregon State Treasury similar to the Department of Forestry; or 2) obtain a special purpose appropriation from the Legislature. The line of credit (LOC) option has been executed on during the 2019-21 biennium with approval from the Chief Financial Office and the Legislative Fiscal Office. The Military Department obtained a \$5 million LOC in May of 2020, and has been using the proceeds to pay down outstanding bills, although its use has been substantially less due not having an active 2019 Fire Season. The cost of the 2017 Fire Season, \$4.9 million in General Fund expenses, was the primary reason for our negative cash flow for the first half of the 2017-19 biennium. The ongoing delay in obtaining reimbursements from the federal government exacerbated the cash flow problem. The current LOC will result in ongoing, unbudgeted interest costs that will exceed those incurred in any previous biennium. The special purpose appropriation option provides for the lowest cost option due to the lack of interest and staff costs. The Military Department would be able to work with CFO and LFO to notify them when access to the appropriation is needed, and for what purpose the appropriation is being used (i.e. services and supplies, capital outlay, payroll costs etc.). The Military Department would not use the special purpose appropriation to subsidize unbudgeted personal services costs without first consulting with, and obtaining approval from CFO and LFO. The appropriation would be reimbursed fully prior to 31 December of odd number years when the Department of Administrative Services de-obligates the previous biennium's remaining General Fund.

2. How Achieved – This Policy Package is achieved by appropriating \$2,000,000 million in General Fund to a Special Purpose Appropriation to be used to overcome cash flow issues resulting from delayed reimbursement from the federal government and/or an activation of the Oregon National Guard to State Active Duty Status.

3. Staffing Impact – None.

4. Quantifying Results – The quantifiable measures associated with this Policy Package are a reduction in the number of days to process utility payments, professional service payments, contract payments, and maintenance services & supplies payments. These payments include those associated with women and minority owned businesses which are more reliant on prompt payment due to the size of their organizations and their ability to internally finance their day to day costs while awaiting payment. Additional measures will include reestablishing good standing with small businesses through the reactivation of accounts, and an improvement in the Military Department's reputation within the construction contractor community. They also ensure that critical facilities such as Armories and Readiness Centers are in the best condition possible to support our citizen soldiers and airmen, as well as providing a facility which may be used to support communities during a natural or man-made disaster.

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5. Revenue Source - \$2,000,000 General Fund

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 101 - Cash Flow appropriation

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,000,000	-	-	-	-	-	2,000,000
Total Revenues	\$2,000,000	-	-	-	-	-	\$2,000,000
Services & Supplies							
Other Services and Supplies	2,000,000	-	-	-	-	-	2,000,000
Total Services & Supplies	\$2,000,000	-	-	-	-	-	\$2,000,000
Total Expenditures							
Total Expenditures	2,000,000	-	-	-	-	-	2,000,000
Total Expenditures	\$2,000,000	-	-	-	-	-	\$2,000,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 102
CHIEF INFORMATION OFFICER POSITION
PRIORITY 6

1. **Purpose**– This Policy Package requests the establishment of a Principal Executive Manager E to serve as the Chief Information Officer for the Oregon Military Department, along with Services and Supplies funding to effectively manage the IT infrastructure needs.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021017	Principal Executive Manager E	Z7008	Establish	\$277,875		
Mass Transit Tax				\$1,146		
Total Personal Services				\$279,021		
Services and Supplies				\$1,000,000		
Total Policy Package 102				\$1,279,021		

Position 0021017 - This position would act as OMD's Chief Information Officer and Director of Cyber Security Initiatives, supporting 515 state positions in the base budget. This function is currently being performed by the Deputy Director of the Office of Emergency Management, a position which has many duties and insufficient time to adequately oversee the agency's IT assets. This new Chief Information Officer position would report directly to the Deputy Director of OMD and lead a new Information Technology Division made up of existing IT staff. It would develop long range strategic plans including budget development for IT lifecycle replacement, and provide direction over the use of IT resources. This position will also oversee ongoing operation of the agency's IT infrastructure, resources, OEM cyber-security roles/impacts, and personnel.

The \$1 million in Services and Supplies funding is to provide the CIO with a budget sufficient enough to support basic lifecycle replacement of critical IT systems for an agency with over 500 positions. We have worked with DAS Enterprise Information Services on what these funds will be used for prospectively, but a partial list includes: replacement computers, updates to servers, ability to transition the state response system to remote or virtual capabilities, catastrophic system failures etc. Part of the responsibilities of this position will be to ensure we are promoting an inclusive and diverse approach to our IT management and our outreach to internal and external customers. Those customers cross racial, gender and societal boundaries and this position will be responsible for ensuring OMD is utilizing the appropriate tools and techniques in all our IT interactions.

2. **How Achieved** – Approval of this position would provide a dedicated position to oversee the information technology infrastructure for the programs on the state network at the Military Department.

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3. **Staffing Impact** – Establish one new position – 1.00 FTE.
4. **Quantifying Results** – The quantifiable result of this policy package will be a more robust, reliable and current state network resulting in increased operational efficiencies. This will allow for greater accountability, collaboration, as well as an increased focus on innovation, and provide a more customer focused approach to IT services.
5. **Revenue Source** - \$1,279,021 General Fund.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon

Pkg: 102 - Chief Information Officer Position

Cross Reference Name: Administration

Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,279,021	-	-	-	-	-	1,279,021
Total Revenues	\$1,279,021	-	-	-	-	-	\$1,279,021
Personal Services							
Class/Unclass Sal. and Per Diem	190,944	-	-	-	-	-	190,944
Empl. Rel. Bd. Assessments	58	-	-	-	-	-	58
Public Employees' Retire Cont	33,988	-	-	-	-	-	33,988
Social Security Taxes	14,607	-	-	-	-	-	14,607
Worker's Comp. Assess. (WCD)	46	-	-	-	-	-	46
Mass Transit Tax	1,146	-	-	-	-	-	1,146
Flexible Benefits	38,232	-	-	-	-	-	38,232
Total Personal Services	\$279,021	-	-	-	-	-	\$279,021
Services & Supplies							
IT Expendable Property	1,000,000	-	-	-	-	-	1,000,000
Total Services & Supplies	\$1,000,000	-	-	-	-	-	\$1,000,000
Total Expenditures							
Total Expenditures	1,279,021	-	-	-	-	-	1,279,021
Total Expenditures	\$1,279,021	-	-	-	-	-	\$1,279,021

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon

Pkg: 102 - Chief Information Officer Position

Cross Reference Name: Administration

Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	1.00

PICS116 - Net Package Fiscal Impact Report**Administration****2021-23 Biennium****Cross Reference Number: 24800-001-00-00-00000****Agency Request Budget****Package Number: 102**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21017	1377892		MESN Z7008 I P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	2	7,956	190,944	86,931	277,875	1	1.00
										190,944	86,931	277,875		
										0	0	0		
										0	0	0		
										0	0	0		
										190,944	86,931	277,875	1	1.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 103
FINANCIAL ADMINISTRATION POSITIONS
PRIORITY 7

1. Purpose— This Policy Package requests the establishment of an Accounting Technician 3, an Accountant 2 and a Procurement and Contract Specialist 2 along with services and supplies within the Financial Administration Division of the Oregon Military Department. The new positions will be funded with 50% General Fund and 50% Other Funds, and services and supplies will be funded with 100% General Fund. The source of the Other Funds is Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB).

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021014	Accounting Technician 3	C0212	Establish	\$70,834	\$70,834	
0021015	Accountant 2	C1216	Establish	\$81,206	\$81,206	
0021016	Procurement and Contract Specialist 2	C0437	Establish	\$94,002	\$94,002	
Mass Transit Tax				\$902	\$902	
Total Personal Services				\$246,944	\$246,944	
Services and Supplies				\$30,000		
Total Policy Package 103				\$276,944	\$246,944	

The Oregon Military Department's (OMD) Financial Administration Division is responsible for providing a full range of financial services to over 500 managers and employees of the agency. These services include budget, accounting, payroll, auditing, risk management, and procurement services as well as implementation and education of statewide policies and procedures disseminated by the Department of Administrative Services, Chief Financial Office. The Financial Administration Division provides the above listed services utilizing a team of 12 technical and professional level financial positions led by a Principal Executive Manager F. The demands of providing these types of services to an organization like the Military Department, which has staff and management in every corner of the state at the current staffing level has proven to be a challenge. The establishment of a new Accounting Technician 3, Accountant 2 and Procurement and Contract Specialist 2 positions will provide much needed professional level support to the agency.

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Position 0021014 – Accounting Technician 3: Currently the Military Department only has one payables technician to process thousands of transactions each fiscal year. There is very little depth in the office to manage the workload and the current payables technician has other duties that limit the amount of time available to process payments. Having a second technician will allow for increased capacity to process payments and cash receipts, set up accounts receivable, complete client billings, and file paperwork. These payments include those associated with women and minority owned businesses which are more reliant on prompt payment due to the size of their organizations and their ability to internally finance their day to day costs while awaiting payment.

Position 0021015 – Accountant 2: This position provides financial support to multiple complex programs within the Oregon Military Department. It accounts for, reconciles, analyzes and interprets accounting data and records associated with the agency's cooperative agreement programs. This position identifies errors in the accounting system and makes appropriate reversals, adjusting or correcting entries. This position will alleviate a work load burden on the Agency Controller by picking up the critical function of creating our annual Centralized Personnel Plan rates which are billed to the federal government, it will calculate annual State Active Duty rates in response to wildfires, it will complete bank statement reconciliations, and it will assist in the completion of the Comprehensive Annual Financial Report. The position will review and releases batches of other accountants in the absence of the Controller and other senior accounting staff.

Position 0021016 – Procurement and Contract Specialist 2: This position will provide procurement and contracting services for the Office of Emergency Management, which lacks a dedicated procurement position. This new position will work in tandem with the already established Procurement and Contract Specialist (PCS) 2 position to provide full spectrum contracting services. The contracts and solicitations this positions works on will tie to the state goals of greater diversity and inclusion in vendor selection. This will entail preparing solicitations for services, developing intergovernmental and interagency agreements, implementing procurement policies and procedures, reviewing grant agreements, interacting with the Department of Justice on contractual legal matters, and providing contract support to the other PCS 2. The position will report to directly to the Director of Financial Administration, who acts as the Designated Procurement Officer for the agency.

In addition to the two positions, Services and Supplies funding of \$30,000 General Fund is requested to finance the associated costs of new equipment, travel, training, and increased operating costs. Federal guidance over cooperative agreements, National Guard Regulation 5-1, does not authorize Services and Supplies costs in the CPP, which is the reason behind the 100% General Fund S&S request.

2. How Achieved – This Policy Package is achieved by approval of the three new positions along with associated General Fund appropriation and Other Funds limitation to help support financial management operations within the Oregon Military Department.

3. Staffing Impact – Establish 3 positions / 3.00 FTE.

4. Quantifying Results – The quantifiable measures associated with this Policy Package will include a more efficient delivery of financial services to the customers of the Oregon Military Department, and more effective support to internal programs and our partner agencies.

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5. Revenue Source - \$276,944 General Fund, \$246,944 Other Funds (Centralized Personnel Plan transfers).

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 103 - Financial Administration Positions

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	276,944	-	-	-	-	-	276,944
Total Revenues	\$276,944	-	-	-	-	-	\$276,944
Personal Services							
Class/Unclass Sal. and Per Diem	150,288	-	150,288	-	-	-	300,576
Empl. Rel. Bd. Assessments	87	-	87	-	-	-	174
Public Employees' Retire Cont	26,752	-	26,752	-	-	-	53,504
Social Security Taxes	11,498	-	11,498	-	-	-	22,996
Worker's Comp. Assess. (WCD)	69	-	69	-	-	-	138
Mass Transit Tax	902	-	902	-	-	-	1,804
Flexible Benefits	57,348	-	57,348	-	-	-	114,696
Total Personal Services	\$246,944	-	\$246,944	-	-	-	\$493,888
Services & Supplies							
Instate Travel	9,000	-	-	-	-	-	9,000
Employee Training	6,000	-	-	-	-	-	6,000
Office Expenses	6,000	-	-	-	-	-	6,000
IT Expendable Property	9,000	-	-	-	-	-	9,000
Total Services & Supplies	\$30,000	-	-	-	-	-	\$30,000
Total Expenditures							
Total Expenditures	276,944	-	246,944	-	-	-	523,888
Total Expenditures	\$276,944	-	\$246,944	-	-	-	\$523,888

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 103 - Financial Administration Positions

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(246,944)	-	-	-	(246,944)
Total Ending Balance	-	-	(\$246,944)	-	-	-	(\$246,944)
Total Positions							
Total Positions							3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE							3.00
Total FTE	-	-	-	-	-	-	3.00

PICS116 - Net Package Fiscal Impact Report**Administration****2021-23 Biennium****Cross Reference Number: 24800-001-00-00-00000****Agency Request Budget****Package Number: 103**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21014	1378611		AU C0212 A P	ACCOUNTING TECHNICIAN 3	19	PF	24	2	3,432	82,368	59,300	141,668	1	1.00
21015	1378612		AU C1216 A P	ACCOUNTANT 2	23	PF	24	2	4,121	98,904	63,508	162,412	1	1.00
21016	1378613		AU C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	2	4,971	119,304	68,700	188,004	1	1.00
General Funds										150,288	95,754	246,042		
Lottery Funds										0	0	0		
Other Funds										150,288	95,754	246,042		
Federal Funds										0	0	0		
Total Funds										300,576	191,508	492,084	3	3.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 104
HUMAN RESOURCE POSITIONS
PRIORITY 8

1. **Purpose** – This Policy Option Package requests the establishment of two Human Resource positions within the Military Department’s State Personnel Office: a Safety Specialist 2 and a Human Resource Analyst 1. The current staffing level of six positions is insufficient to adequately support human resource activities for the 515 base budget positions in the agency.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021035	Safety Specialist 2	X1346	Establish	\$60,222	\$140,515	
0021030	Human Resource Analyst 1	X1320	Establish	\$51,596	\$120,390	
Mass Transit Tax				\$425	\$991	
Total Personal Services				\$112,243	\$261,896	
Services and Supplies				\$20,000		
Total Policy Package 104				\$132,243	\$261,896	

These two positions would be funded with 30% General Fund and 70% Other Funds. The source of the Other Funds is Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB).

The Oregon Military Department’s (OMD) State Personnel Office is responsible for providing a full range of human resource services to over 500 supervisors and employees of the agency. These services include management and employee training, position recruitment and retention services including promoting racial equality and inclusion into our recruitment processes, position reclassification studies, Family Medical Leave Act and Oregon Family Leave Act management and advice, classification and compensation analysis, review of human resource related disciplinary actions taken by management, collective bargaining services with multiple unions, and development of agency specific human resource policies and procedures as well as implementation and education of statewide policies and procedures disseminated by the Department of Administrative Services, Chief Human Resource Office. The State Personnel Office provides the above listed services utilizing a team of five professional level human resource positions led by a Principal Executive Manager F. The demands of providing these types of services to an organization like the Military Department, which has staff and management in every corner of the state, at the current staffing level has proven to be a challenge.

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BUDGET NARRATIVE

Position 0021035 – Safety Specialist 2 (X1346): This position will develop and administer occupational safety and injury-loss prevention programs for OMD state employees. It will consult with managers to facilitate improved safety and health program performance, ensuring compliance with state and federal rules. It will evaluate and assess the effectiveness of safety programs, provide training on safety regulations, first aid and use of safety equipment. This position will also participate in facility inspections to identify and address potential hazards, and provide claims management for accident, injury and Workers' Compensation claims. The implementation of the 11:1 management/labor ratio policy, eliminated the Safety Manager position at OMD. At that time the safety program's accountability functions both started and ended with that Safety manager. Over the last 10 years, the safety programs have declined or disappeared almost entirely. The lack of oversight and accountability of these programs have left employees without training, guidance, and without a voice on the conditions that impact workplace safety. Throughout OMD, individual locations have taken up the safety mantle to the best of their ability and developed programs to serve their own needs. In some limited cases these programs are robust, but in most cases, they are inadequate and inconsistent. OMD did request a Safety Position in the last budget request; however, it was denied. We currently are stretched too thin to provide a resource that would allow us to correct this problem and ensure the safety of our valued employees.

For years our employees have been requesting/demanding these programs and tools to ensure their own safety. In most cases these requests that have not been adequately addressed and many of them have escalated to OSHA complaints that have resulted in 3 OSHA investigations over the last 6 months. Our hearing conservation program, which is vital given our significant noise exposure was partially operating until 2016 and fizzled out leaving the noise exposure unaddressed. These people and their health and safety are critical to our mission.

OMD is in a transitional period. We are now aware of our safety shortcomings and need to reinvest to make up for ten years of misplaced accountability. We are a unique state agency and have many complex safety issues (many more than most other agencies) that, under Oregon State Statute, require written programs, oversight, training, annual review, and most of all a guiding hand. These programs, at least 20 (that we know of), will be implemented through the individual locations but will need oversight to ensure compliance and consistency. It will be essential that they have the support of a permanent full-time Safety Specialist.

Position 0021030- Human Resource Analyst 1 (X1320): The State Personnel Office currently has one Human Resource Analyst 1 Recruiter. We are at our maximum capacity for providing recruiting and employee training services. Our goal is to aggressively promote racial equality and inclusion into the recruitments for the positions within the Oregon Military Department by having the time and ability to network with our underserved communities and build our applicant pools. Currently with one agency recruiter we are stretched too thin to go into the community and make these connections. Our infrastructure must be increased to support our growing needs as we ensure racial equity and inclusion, quality and timely recruitments. The addition of the positions desperately needed by Oregon Emergency Management and the workload this will create for the personnel office as the agency recruits for and develops this high functioning and fast paced team requires one additional resource on top of the responsibilities and obligations the agency already has. Our one recruiter has done more than half of the total recruitments for 2019 in the first four months of 2020.

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BUDGET NARRATIVE

In addition to the two positions, Services and Supplies funding of \$20,000 General Fund is requested to finance the associated costs of new equipment, travel, training, and increased operating costs. Federal guidance over cooperative agreements, National Guard Regulation 5-1, does not authorize Services and Supplies costs in the CPP, which is the reason behind the 100% General Fund S&S request.

2. **How Achieved** – Appropriation and approval of these new positions will allow the agency to operate an effective and efficient personnel office whose mission is to provide high levels of technical and professional human resources related services for the Military Department. Additionally, OMD would be able to leverage 70% of the costs of the positions to the federal government through the Centralized Personnel Plan authorized in National Guard Regulation 5-1.
3. **Staffing Impact** – Establish two new positions – 2.00 FTE.
4. **Quantifying Results** – The results of this Policy Package will be measured by the data from our affirmative action report showing that having a recruiter who would be able to focus on networking in underserved communities had a significant impact on diversifying our applicant pools resulting in a more diverse workforce with equity and inclusion. There would be measureable reduction in the time to provide human resource related guidance, diversity training and education, and services to agency management and employees. Specific examples include shorter response times for position recruitments and timelier responses to questions. Additionally, the Safety Specialist will work to provide severely needed support to our employees which will save the agency in OSHA related fines and Workers Compensation claims. Approval of the above requested positions will support the agency's workforce that maintains the infrastructure of the Oregon National Guard and Office of Emergency Management.
5. **Revenue Source** -\$132,243 General Fund, \$261,896 Other Funds (Centralized Personnel Plan transfers).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 104 - Human Resource Positions

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	132,243	-	-	-	-	-	132,243
Total Revenues	\$132,243	-	-	-	-	-	\$132,243
Personal Services							
Class/Unclass Sal. and Per Diem	70,798	-	165,194	-	-	-	235,992
Empl. Rel. Bd. Assessments	34	-	82	-	-	-	116
Public Employees' Retire Cont	12,602	-	29,404	-	-	-	42,006
Social Security Taxes	5,416	-	12,637	-	-	-	18,053
Worker's Comp. Assess. (WCD)	28	-	64	-	-	-	92
Mass Transit Tax	425	-	991	-	-	-	1,416
Flexible Benefits	22,940	-	53,524	-	-	-	76,464
Total Personal Services	\$112,243	-	\$261,896	-	-	-	\$374,139
Services & Supplies							
Instate Travel	6,000	-	-	-	-	-	6,000
Employee Training	6,000	-	-	-	-	-	6,000
Office Expenses	2,000	-	-	-	-	-	2,000
IT Expendable Property	6,000	-	-	-	-	-	6,000
Total Services & Supplies	\$20,000	-	-	-	-	-	\$20,000
Total Expenditures							
Total Expenditures	132,243	-	261,896	-	-	-	394,139
Total Expenditures	\$132,243	-	\$261,896	-	-	-	\$394,139

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 104 - Human Resource Positions

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(261,896)	-	-	-	(261,896)
Total Ending Balance	-	-	(\$261,896)	-	-	-	(\$261,896)
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	2.00

PICS116 - Net Package Fiscal Impact Report**Administration****2021-23 Biennium****Cross Reference Number: 24800-001-00-00-00000****Agency Request Budget****Package Number: 104**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21030	1378731		MMN X1320 A P	HUMAN RESOURCE ANALYST 1	23	PF	24	2	4,439	106,536	65,449	171,985	1	1.00
21035	1378911		MMN X1346 A P	SAFETY SPECIALIST 2	27	PF	24	2	5,394	129,456	71,282	200,738	1	1.00
General Funds										70,798	41,020	111,817		
Lottery Funds										0	0	0		
Other Funds										165,194	95,711	260,907		
Federal Funds										0	0	0		
Total Funds										235,992	136,731	372,724	2	2.00

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - ADMINISTRATION (001)

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Charges for Services (EMAC reimb)	Oth	0410	24,304	-	-	-		
Interest on Emerg Financial Asst Fund	Oth	0605	6,099	4,300	4,300	7,200		
Sales Income	Oth	0705	-	-	-	-		
Donations for Museum	Oth	0905	218	-	-	-		
Miscellaneous Revenues	Oth	0975	10	-	-	-		
Transfer In- Intrafund	Oth	1010	451,160	287,356	287,356	114,794		
Transfers-Centralized Personnel Plan	Oth	1020	1,406,587	2,497,000	2,497,000	2,740,000		
Transfer In - Other	Oth	1050	-	-	-	-		
Transfer from Revenue, Dept of	Oth	1150	50,564	56,000	56,000	57,000		
Total - Other Funds			1,938,942	2,844,656	2,844,656	2,918,994	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon
2021-23 Biennium

Agency Number: 24800

Cross Reference Number: 24800-001-00-00-00000

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Charges for Services	24,304	-	-	-	-	-
Interest Income	6,099	4,300	4,300	7,200	-	-
Donations	218	-	-	-	-	-
Other Revenues	10	-	-	-	-	-
Transfer In - Intrafund	451,160	287,356	287,356	114,794	-	-
Transfer In - Indirect Cost	1,406,587	2,497,000	2,497,000	2,740,000	-	-
Tsfr From Revenue, Dept of	50,564	56,000	56,000	57,000	-	-
Total Other Funds	\$1,938,942	\$2,844,656	\$2,844,656	\$2,918,994	-	-

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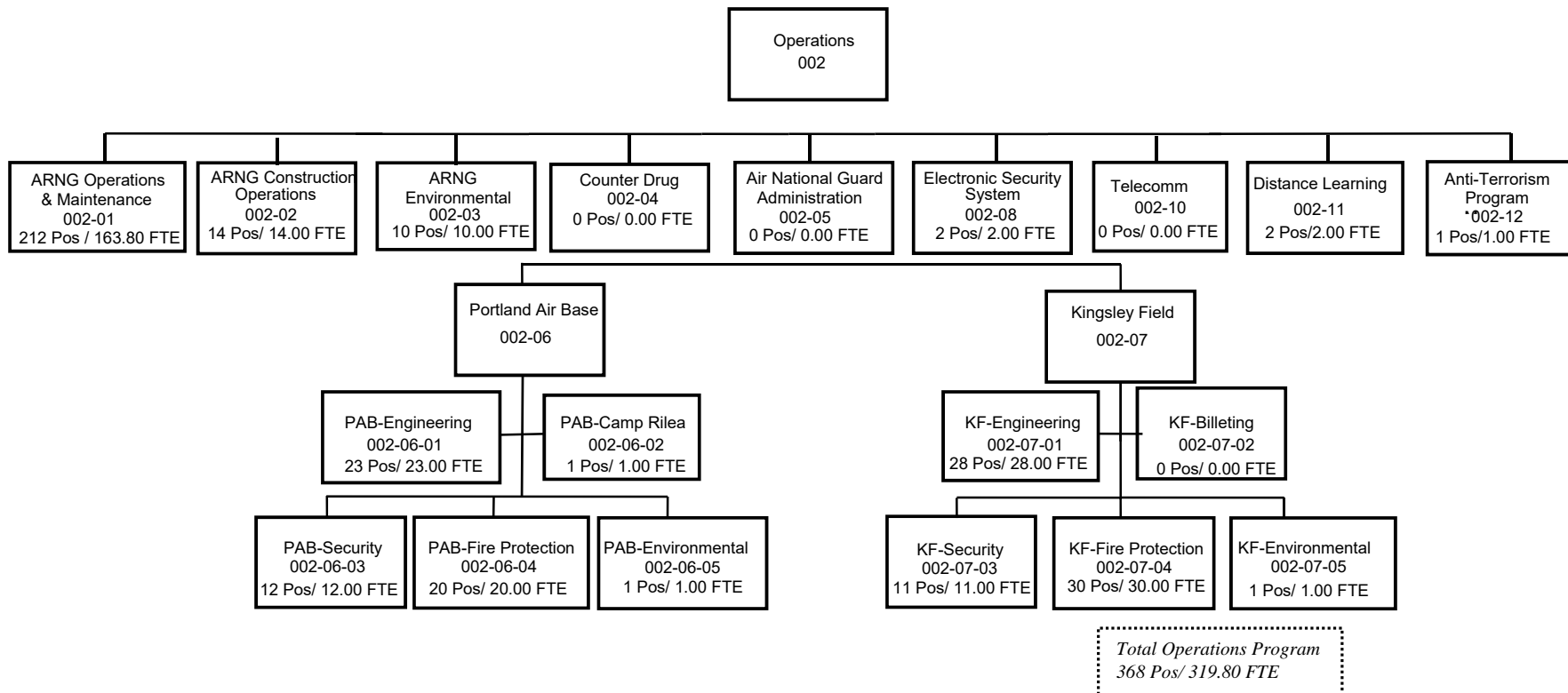
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Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

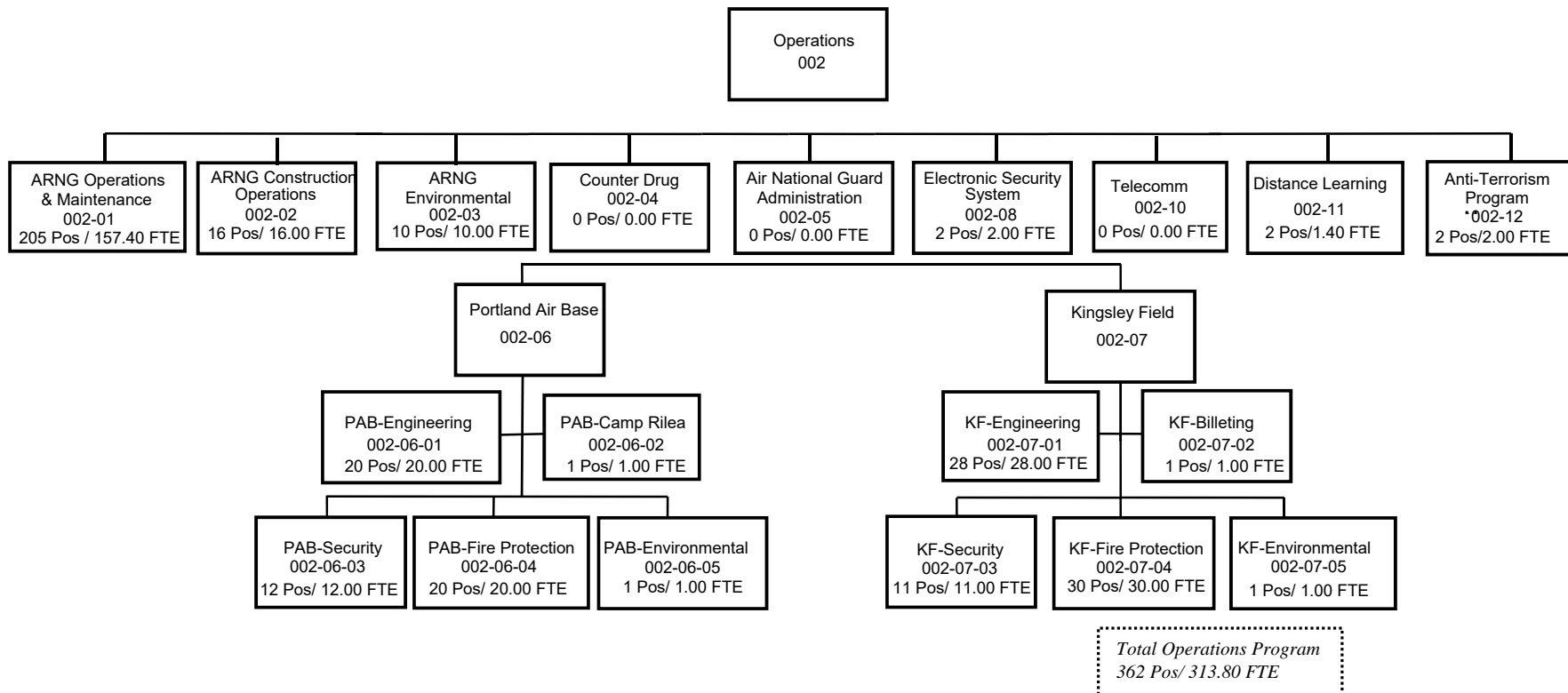
Operations Program 2021-2023 Organization Chart



BUDGET NARRATIVE

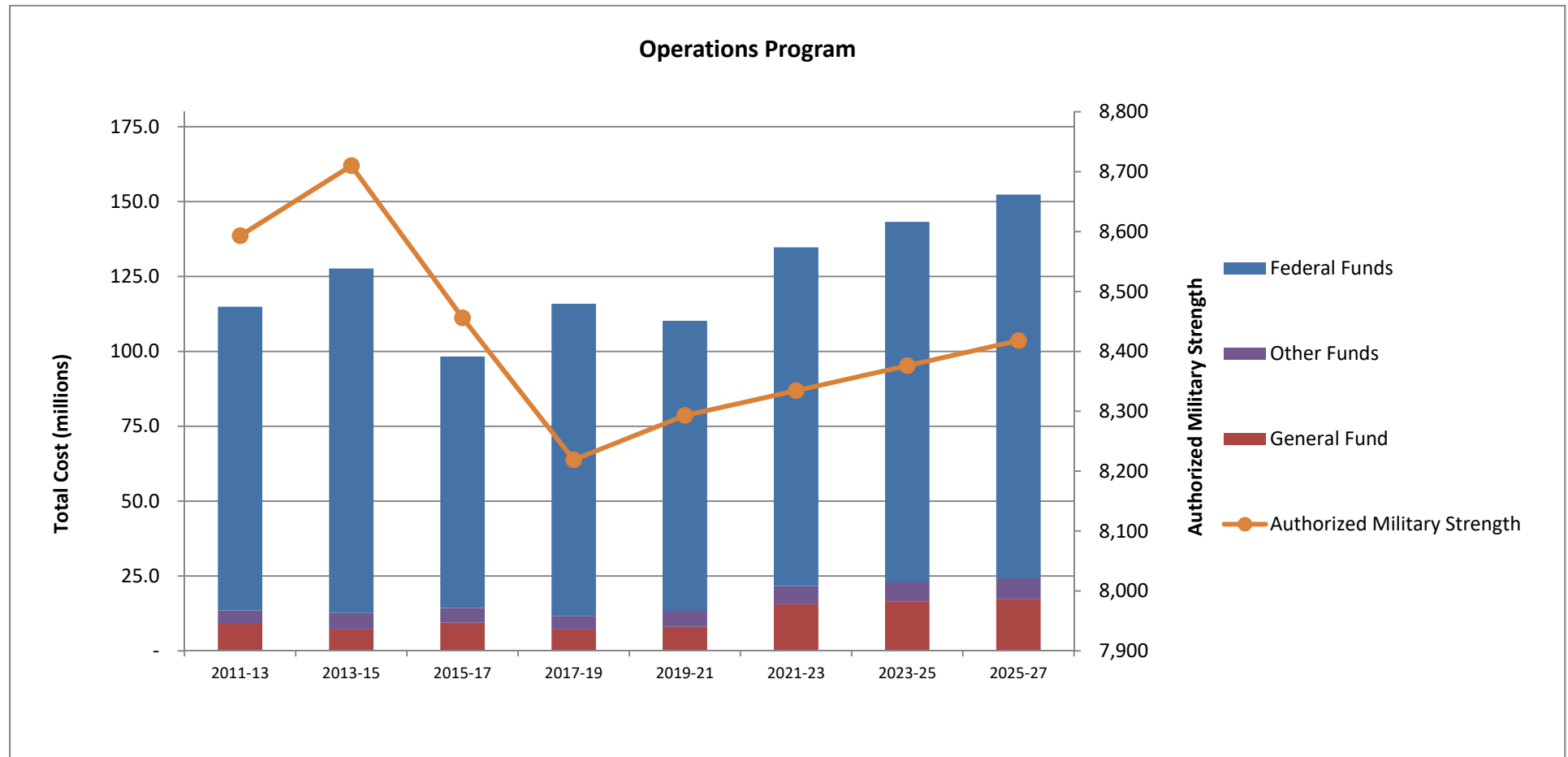
OREGON MILITARY DEPARTMENT

Operations Program 2019-2021 Organization Chart



Oregon Military Department – Operations Program – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities
 Secondary Long Term Focus Area: A Thriving Statewide Economy
 Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



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Program Overview

The Operations Program supports the mission of the Oregon National Guard through the ongoing maintenance and support of National Guard Facilities. Without the Operations Program the National Guard could not operate within the State of Oregon. The success of the Operations Program also directly affects the Governor's Safer, Healthier Communities focus area as it impacts the state's ability to provide adequate infrastructure in response to natural or human-made disasters.

Program Funding

The Agency Request Budget (ARB) for the Operations Program within the Oregon Military Department includes expenditure authority of \$15,591,392 General Fund, \$6,042,241 Other Funds, and \$113,108,227 in Federal Funds. The ARB includes 368 positions and 319.80 FTE for the 2021-23 Biennium. This budget is a necessity to ensure the continued operation of the Oregon National Guard. The Operations Program provides the support structure to ensure National Guard facilities are functionally ready for use by the assigned units 24 hours a day 7 days a week. In addition, these facilities can be utilized as emergency response centers and distribution centers by communities during emergency situations. Without adequate facilities, the National Guard Bureau can remove units from the state. The removal of units includes loss of federal funds, and equipment such as trucks, trailers, helicopters, and Humvees which are used by the state when responding to emergency situations.

Program Description

The Operations Program's primary responsibility is to maintain and enhance the operational readiness of Oregon National Guard facilities for soldier and airmen training. Our statewide facilities serve a large tenant population made up of employees, students, BLM, State Police, USFS, Oregon Department of Veterans Affairs, the Coast Guard, and many others. The majority of these tenants utilize our facilities on a daily basis, thereby requiring our staff presence daily. The facilities maintained by the Operations Program have also traditionally functioned as rental facilities for the general public, for events such as business meetings, wedding receptions, trade shows, concerts, cultural events, Red Cross blood drives, and sporting events, all of which generate Other Funds Revenue. Other Funds rental revenue is essential for maintaining these facilities.

Facilities maintenance and support is primarily accomplished through the work of the Real Property Operations and Maintenance Program (RPOM) for Army Guard facilities, and the Civil Engineering Programs (CE) for Air Guard Facilities. RPOM is currently responsible for 484 buildings totaling 3.4 million square feet. To effectively manage the facility maintenance needs, RPOM conducts an extensive annual assessment of all facilities. This assessment, known as the Installation Status Report (ISR), helps identify which facilities are in critical need of support. The financing of facilities maintenance varies by facility, about half of our army installations operate under a 50/50 funding split where the state and federal governments partner to share costs equally. A list of ARNG facilities and their funding splits follows the Operations Program narrative.

The Civil Engineering (CE) programs at the Portland and Kingsley Field Air National Guard Bases perform a similar function to the RPOM program. Between the two airbases the CE programs are responsible for 164 buildings totaling 1.25 million square feet. In addition to facilities maintenance the CE programs are responsible for a considerable amount of airfield maintenance (i.e. snow removal, mowing, and sweeping) through the Airport Joint

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Use Agreement (AJUA). The financing of facilities maintenance varies by airbase. At the Portland Air National Guard Base (alert mission) the funding split is 80/20 with the federal government financing 80 percent of maintenance operations. At the Kingsley Field Air National Guard Base (training mission) the funding split is 85/15 with the federal government financing 85 percent of maintenance operations.

The environmental services performed by the Operations Program are focused on compliance and stewardship. The Environmental Program works with all Oregon National Guard facilities to ensure compliance with federal, state and local regulations. This includes compliance work related to wastewater treatment plant operations, hazardous materials management, pollution prevention, recycling, air quality, asbestos removal, and drinking water quality. The majority of environmental operations are funded 100 percent with federal funds, with the exception of operations conducted at the two airbases.

24-7 security services are provided by the Operations Program at both the Portland and Kingsley Field Air National Guard bases. Security personnel are instrumental in protecting 48 F-15 fighter jets worth \$1.736 billion, and the facilities housing them, from sabotage, theft, vandalism and trespass. To accomplish this mission the Operations Program partners with the Oregon State Police, the FBI, the Secret Service, the Air Force Office of Special Investigation as well as local law enforcement. Security service costs at both airbases are financed 100 percent with Federal Funds.

The counterdrug function of the Operations Program conducts a full spectrum campaign that bridges the gap between Department of Defense and Non-DoD institutions in the fight against illicit drugs and transnational threats. Soldiers and Airmen support multiple agencies at the local, state, and federal levels preventing illicit drugs from being grown, imported, manufactured and distributed. This program is funded 100 percent with Federal Funds.

The major cost drivers associated with our Operations Program include personal service costs, rising utility and fuel costs, deferred maintenance costs, changes within the cooperative agreements requiring larger state funds participation (such as the Air National Guard Fire Protection Program) and loss of rental revenue due to armory closures as a result of lead contamination and COVID-19 social distancing related restrictions. To offset the rising utility costs, where possible, both Army and Air facilities are utilizing green technologies to reduce consumption and therefore reduce costs.

To effectively manage facility maintenance, the Operations Program relies on successful partnerships. These include partnerships with Treasure Valley Community College, home to the Ontario Armory, and Columbia Gorge Community College, which provided land and funding for classroom space at the new Fort Dalles Readiness Center. We also partner with the Marine Corps Reserve, US Naval Reserve, US Bureau of Land Management and the US Forest Service in the operation of our Springfield Armed Forces Reserve Center.

Program Justification and Link to Long Term Outcomes

The mission of the Oregon National Guard is to provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency. “*Always Ready, Always There!*” is our creed, and this creed supports the Governor’s

focus area of “Healthy and Safe Communities.” The Operations Program is the primary support program which allows the Oregon National Guard to be ready to support local and national missions.

Facilities maintenance is the driving force behind the Operations Program. There is a primary link between facilities maintenance and the Governor’s focus area of healthy and safe communities, primarily the ability of maintained and enhanced facilities to provide for adequate response to natural or human made disasters. Oregon National Guard facilities act as centralized points for the support of communities during a disaster. Our facilities can be utilized to act as Emergency Coordination Centers, food and supply distribution centers, a gathering place for displaced citizens, as well as the launch sites for National Guard support. The majority of our facilities are funded with a matching requirement, so the burden for maintaining these facilities is shared by both the state and federal government. This is an important point to realize as it directly affects our ability to successfully leverage critical federal resources.

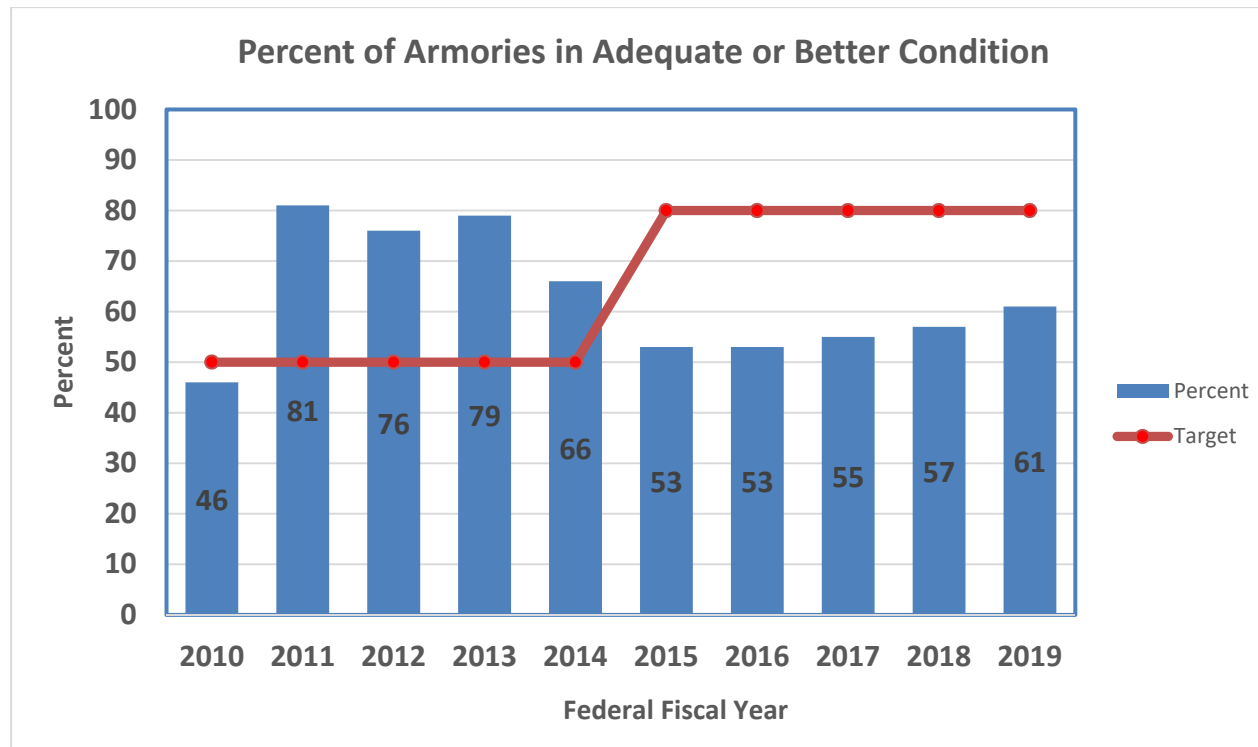
In addition to the role as a Safety organization, the Oregon Military Department acts as an economic stimulator due to federal funding. The over 8,500 Citizen Soldiers bring valuable Personal Income Tax revenue into the state. Our Wildland Fire Program helps battle forest fires which devastate a key economic good, timber, for the state. These actions all tie, as a secondary link, into the Governor’s focus area of “A Thriving Oregon Economy.”

The Air and Army National Guard Environmental Programs have primary ties to the Governor’s focus area of “Responsible Environmental Stewardship” by monitoring compliance with state and federal environmental regulations at all the Air and Army National Guard facilities around the state.

Program Performance

The primary performance tool of the Operations Program is the Installation Status Report (ISR). The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2019 ISR Facility Condition Index (FCI) results for Oregon’s armories are as follows: 61% of the total facilities infrastructure is in compliance with Army standards and in overall fair or good condition, 29% do not fully meet Army standards and are in overall poor condition, and 10% are in overall very poor condition. These metrics inform OMD’s Annual Performance Progress Report (APPR) Key Performance Measure #2 – Armory Condition).

Another metric utilized by the Operations Program is the Percent of Available Armory Time Rented. During Federal Fiscal Year 2016, approximately 20% of available armory time was rented. Since then, lead contamination from indoor firing ranges and public closures of armories as a result of COVID-19 social distancing restrictions have negatively affected armory availability. Available armory rental metrics are reported within the APPR and also submitted to Department of Administrative Services Chief Financial Office and the Legislative Fiscal Office.



Enabling Legislation/Program Authorization

The National Guard is authorized by the US Constitution Article I, Section 8 Clause 15 and 16. The Oregon National Guard is authorized by Article X of the Oregon Constitution. The Operations Program is authorized by ORS Chapters 396, 398 and 399. Further Federal Authorization is provided by National Guard Regulation 5-1.

Funding Streams

The 2021-23 program base budget is funded with General Fund (7%), Other Funds (5%) and Federal Funds (88%). The Other Funds include Armory Rental Revenue. The Federal Funds carry a match requirement of zero to 50 percent and come from the National Guard Bureau. All Federal Funds are dedicated and subject to sequestration.

Significant Proposed Program Changes from 2019-21

The proposed budget for the Operations Program is an enhancement over the program's Current Service Level budget. The Operation's Program top priority is Policy Package 201 which requests \$6,720,919 General Fund and \$6,720,919 Federal Funds for deferred maintenance at 24 Army National

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Guard facilities. Policy Package 203 requests six new positions and nine position reclassifications for the Installations Division. At Portland Air National Guard Base, Policy Package 202 would establish three new positions and reclassify one upward to address a staffing shortfall.

The Operations program is focused on improving the quality of National Guard facilities to enhance our functional role under the Governor's Healthy and Safe Communities focus area. The majority of our Army National Guard facilities operate under a state matching requirement which ranges from 15% to 50%. An increased state investment will allow the department to continue to improve the quality and condition of our facilities as reported in the Installation Status Report (Please see Program Performance for more details regarding the ISR).

Increased state investment will also allow the department to fully utilize federal investment. With each dollar the state invests we can obtain between 1 and 5.7 dollars of federal investment depending on the funding split. This increased federal investment, along with improvements to National Guard facilities, could lead to new Force Structure opportunities whereby new federal personnel and assets are placed within the state. This would lead to increased tax revenue from federal payroll as well as increased investment in the local economy.

The Operations Program is not planning to shift resources to new activities, but it is focused on improving the way it does business. This includes seeking to maximize federal investment in order to improve the quality of our National Guard facilities in support of the Governor's Safe and Healthy Communities priority.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT OPERATIONS PROGRAM

The Operations Program includes all programs that support Oregon National Guard facilities operations and maintenance. It includes the Army National Guard facilities operations and maintenance program, Air National Guard Programs, Oregon National Guard Counterdrug Program, Oregon Army National Guard's Wildland Fire Management Program, Oregon National Guard Distributed Learning Program, and Army National Guard Anti-Terrorism and Emergency Management Programs. There are 13 major programs within the Operations Program:

Army National Guard Facilities Operations and Maintenance:

The Army National Guard (ARNG) Facilities Operations and Maintenance Program provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates. See the list of ARNG facilities and their funding splits that follows this narrative.

The program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2019 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 61% is in compliance with Army standards and in overall fair or good condition, 29% do not meet Army standard and are in overall poor condition, and 11% are in overall very poor condition. The program continues to struggle in reducing deferred maintenance for the 1,686,320 square feet of facilities that requires a 50% state match for operations and maintenance. The last of the lead cleanup projects from indoor firing ranges were completed in June of 2020, though frequent lead testing and ongoing custodial housecleaning of facilities is necessary to prevent lead reoccurrence. OMD continues working with the Department of Administrative Services (DAS) for contracted facility cost assessments, which will be loaded into two separate database systems, 4Tell and BUILDER. These two programs will become the agency's databases of record for reporting to DAS, the Oregon Legislature, and National Guard Bureau for information on facility needs. Together these systems will provide a clearer picture of our deferred maintenance backlog, life cycle replacement, and forecasting for future requirements.

The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at \$250 million. This includes approximately \$86 million in seismic upgrades and asbestos removal. The current estimation is a combination of internal facility condition assessments from ISR and assessments from the DAS contractor. Reduction of this backlog has been primarily the result of new construction and Armory Service Life Extension (ASLEP) projects. While these projects eliminate substantial amounts of the deferred maintenance, without adequate funding the deferred list continues to grow from other facilities. The Oregon Military Department's

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(OMD) deferred backlog stems from limited state matching funds. Without the state match, OMD is unable to spend the federal funds to address deferred maintenance, maintenance and repair, or any but the most urgent repairs on armories or other facilities requiring a state funding match. The current state funding of \$2.28 per square foot (2019-21 biennium) for facilities requiring a state match, when matched with federal funds, only covers essential bills including wages and supplies and services, leaving no funding for preventive maintenance, deferred maintenance, or repair projects. Concurrently, National Guard Bureau provided \$15.80 per square foot for OMD's facilities that are authorized one-hundred percent federal support.

The Army National Guard Facilities Operations and Maintenance Program continues to function with the mission of operating our under-funded and failing facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land for those facilities authorized federal support. OMD participates in the yearly National Guard Facilities Programs Personnel Allocation Standard (FP-PAS) to determine the current manpower requirement for the state of Oregon. The comprehensive study determined that the Oregon Army National Guard Facilities Operations and Maintenance Program requires 190 full-time equivalent (FTE) employees to operate the current 37 Armories, 4 Training Sites, 11 Maintenance Facilities, and 436 other facilities geographically dispersed throughout 27 counties. According to this study the Oregon Army National Guard Facilities Operations and Maintenance Program is understaffed, as OMD currently has 129 positions that support the Oregon Army National Guard Facilities Operations and Maintenance Program.

The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides: a federal funding budget module for programming and allocation, the real property database, and a programming module for federal project funding. OMD utilizes a computerized fiscal management system called Integrated Engineering Management System (iEMS) and a variety of standalone computerized facility management, energy reporting, and other databases to meet reporting requirements to National Guard Bureau and Department of the Army.

The OMD Real Property Development Program and the Range and Training Lands Program benefits OMD by providing the current status of our facilities, and given the agency vision and goals, projects the future use of facilities. This provides OMD a statewide picture of facility priorities for short and long-term strategic planning.

The OMD Energy Management software program allows us to review heating, ventilation, and air conditioning operations, troubleshoot systems, and perform preventive maintenance checks and services, thus saving time and money. The OMD utility tracking program has proven a great benefit to us by providing a tool to monitor monthly utility usage and make operational changes based on most favorable rates. This allows us to identify and correct inaccurate invoicing and inappropriate utility service usage.

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BUDGET NARRATIVE

The Army National Guard Facilities Operations and Maintenance Program is funded through a variety of General, Other, and Federal Fund sources. The all funds base budget provides for 157.80 FTE as well as General Fund appropriation, Other Funds, and Federal Funds limitation for required Services and Supplies.

The Army National Guard Facilities Operations and Maintenance Program supports a community based and racially diverse National Guard force that operates in 37 Armories, 4 Training Sites, 11 Maintenance Facilities, and 436 other facilities geographically dispersed throughout 27 counties. OMD gives preference to Oregon minority-owned, woman-owned, or emerging small businesses when issuing facility maintenance, repair, capital improvement, and service contracts thereby contributing to diversity, equity and inclusion in the communities in which we serve.

Army National Guard Construction Operations:

The Army National Guard Construction Operations Program manages construction of Oregon Army National Guard facilities. The program is funded through a variety of General, Other, and Federal sources. The base budget provides federal limitation for 14.00 100% federally funded FTE for Army National Guard Construction Operations employees through Federal/State Cooperative Agreement with NGB.

Army National Guard Environmental Program:

The Oregon Army National Guard Environmental Program manages environmental issues for Oregon Army National Guard facilities throughout the state, as well as other lands used for military training under various use agreements with public or private owners. Primary program pillars include Compliance, Cleanup, Conservation, Pollution Prevention, Assessments and Evaluations, and Integrated Training Area Management. Through much of its management effort, the Program also advocates sound environmental stewardship. A stewardship ethic has been adopted by agency leadership and is fostered throughout agency planning and operations. This program is 100% federally funded through a Federal/State Cooperative Agreement with NGB. The base budget provides for 10 positions.

The Program manages federal, state, and local regulatory compliance, such as wastewater treatment plant operations, wastewater discharge permits, hazardous waste management, pollution prevention, recycling, air quality, and drinking water quality. The Program maintains and implements an on-going external and internal Environmental Performance Assessment System, as well as an effective environmental training program, as integral parts of the Environmental Program.

The Program manages Environmental Restoration efforts, which focus on the cleanup of areas used for military training or support facilities (such as underground storage tanks and munitions), and for which environmental contamination may continue to exist. Cleanup is managed in accordance with Department of the Army (DA) and National Guard Bureau (NGB) standards, with close agency coordination with the Oregon Department of Environmental Quality. The Program also manages agency requirements for environmental site assessments to support real

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estate actions, in accordance with Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA), as supplemented by DA and NGB standards.

The Program manages agency Government-to-Government consultation with the federally-recognized Native American Tribes in Oregon, in accordance with both federal and state requirements, and frequently collaborates with tribal entities for services all of which contributes to diversity, equity and inclusion priorities of the State.

The Program manages other federal requirements applicable to the agency due to the use of federal funds, such as implementation and maintenance of an Environmental Management System (EMS) in accordance with International Standards Organization (ISO) Chapter 14001:2004(E) to ensure “. . . environmental, transportation, and energy-related activities are conducted in an environmentally, economically, and fiscally sound, integrated, continuously improving, efficient, and sustainable manner.” The Environmental Program coordinates the preparation and processing of environmental documentation required by the National Environmental Policy Act for major agency actions with federal funding. This requires coordination with applicable federal and state regulatory agencies, local jurisdictions, and the public. The goal is to appropriately plan and execute agency actions, resolve conflicts, and maximize land use compatibility near Oregon Army National Guard facilities.

In the spirit of stewardship and protection of natural resource values, the agency maintains an Integrated Natural Resources Management Plan (INRMP) for each of its four major military training sites: Biak Training Center (Redmond), Najaf Training Center (Corvallis), Camp Rilea (Warrenton), and Camp Umatilla (Hermiston). The four INRMPs are designed to “integrate” military training with environmental protection, in the spirit of environmental stewardship. They are also designed to address compliance with requirements of the federal Sikes Act for managing military training lands; applicable regulatory requirements, such as the Endangered Species Act and wetlands management under the Clean Water Act; and Department of Defense, DA, and NGB directives. The Program maintains a statewide Integrated Pest Management Program, which is a key component of the facilities management effort to control both floral and faunal pests and non-native species. Pest management activities and pesticide usage are tracked and reported to both the State and National Guard Bureau by the Environmental Staff, in accordance with appropriate directives.

A statewide Operational Noise Management Plan has been developed, and is implemented and maintained for the major training sites managed by the agency. The plan is used to define and manage significant noise sources, and attempts to limit conflicts with incompatible land uses on adjacent lands.

Finally, a statewide Integrated Cultural Resources Management Plan has been developed and implemented, partially to document the heritage of the Oregon National Guard, but also to identify and appropriately define cultural resources management requirements at agency facilities and identify potential impacts at other sites from proposed agency actions. In several cases, older facilities and armories are “eligible” for the

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National Register of Historic Places and must be maintained in accordance with federal and state law. Particularly at the major training sites, the protection of archaeological, historical, and other cultural resources is important for sustaining mission requirements in the future. Furthermore, since the Program deals with a dynamic resource, continual monitoring and updates must be accomplished.

The Integrated Training Area Management (ITAM) Program focuses on balancing military training with resource conservation on Oregon Army National Guard maneuver land. The ITAM Program is designed to enhance the readiness posture of the Oregon Army National Guard by maintaining and improving military training opportunities at our training centers; monitoring the impacts of military training activities on the environment; identifying, evaluating, and restoring environmental damage caused by military training; and maintaining or fostering the reestablishment of natural ecosystems in concert and balance with military training. Integrated Natural Resources Management Plans provide guidance on meeting these needs. Although many ITAM initiatives are environmentally related, they are all directly related to military training activities.

Electronic Security Program:

The National Guard Bureau requires all facilities designated for storage of small arms or ammunition to be protected with an approved and operational electronic security system. Electronic security system equipment and replacement components are procured directly through the federal supply system with federal funds. Employees and equipment to install and maintain electronic security systems are 100% federally reimbursed through a Federal/State Agreement. The base budget provides Federal Funds limitation for two positions and necessary Services and Supplies. Federal funding provides for repair or replacement of computers, vehicles, tools, and the supplies and repair parts necessary to maintain the Intrusion Detection systems in Armories and critical facilities statewide.

Oregon Army National Guard's Wildfire Fire Management Program:

The Oregon Army National Guard's Wildland Fire Management Program is funded by 100% Federal funding from the Department of the Army through the Master Cooperative Agreement with National Guard Bureau, which reimburses State expenses for this Program. The Oregon Army National Guard's Wildland Fire Management Program goals are: to comply with fire protection requirements set forth in Oregon Revised Statutes; support and sustain the Oregon National Guard's training mission; sustain the natural environment and native vegetation of the Oregon Military Department's training ranges and lands; to enhance both military and public fire safety in the vicinity of Oregon Military Department training ranges and lands; and to enhance Oregon National Guard support during State declared wildland fire emergencies or natural disasters. This program funds eight fulltime employees, twenty-three seasonal wildland firefighters, six fire trucks, PPE, communications, and the equipment and tools necessary to prevent and or fight wildland fire on over 80,000 acres of training lands that the OMD owns or leases.

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Air National Guard Programs:

The Oregon Air National Guard has two primary missions. The first is its federal mission to man, train, equip and organize its members to provide for the defense and security of the United States and in a broader sense to support worldwide security goals and objectives. To provide the necessary skills to support this mission, a large amount of technical training is invested in Oregon Air National Guard members. These training opportunities many times have direct correlation to civilian occupations, thus providing a better-educated workforce for the state. The second mission of the Oregon Air National Guard is to provide public safety and protection of citizens during disasters when called upon by the Governor. As an element of the state's emergency communications plan, Oregon Air National Guard's satellite communications resources remain ready to assure adequate communications between fire bases and coordination centers operating from the Willamette Valley.

The Oregon Air National Guard is located at four sites:

The Oregon Air National Headquarters is co-located in Salem with the Oregon Army National Guard Headquarters at the Joint Force Headquarters. This facilitates close coordination and integration of all Oregon National Guard resources during training and contingency operations.

The Portland Air National Guard Base is located at Portland International Airport. The 142nd Fighter Wing and the Combat Operations Group are stationed at the base. The 142nd Fighter Wing's mission is to provide air defense of the northwest United States from northern California to the Canadian border. The Combat Operations Group provides command and control for missions in tactical communications in support of theater operations and weather analysis support to several worldwide deployable Air Force and Army units.

Kingsley Field is located at Klamath Falls. The 173rd Fighter Wing and the 270th Air Traffic Control Squadron are stationed at the base. The 173rd Fighter Wing's mission is to train F-15 fighter pilots for air-to-air combat and air defense roles. It is the only Air Force F-15 training site in the United States. The 270th Air Traffic Control Squadron operates the air traffic control tower for civilian and military operations at Kingsley Field. Kingsley Field has increased pilot production since 2014, which has brought increased military personnel and aircraft to the base.

Camp Rilea is located at Warrenton and is host to the 116th Air Control Squadron. The 116th Air Control Squadron's mission is to provide tactical radar command and control in support of theater operations. The mission includes offensive and defensive air operations and early warning radar and electronic intelligence operations.

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There are four major Air National Guard programs within the Operations Program:

Air National Guard Civil Engineering Program - The Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facilities. Civil Engineering programs are funded through Federal/State Agreements and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support 49 positions and necessary Services and Supplies.

Air National Guard Security Program - The Security Program provides security police protection at the Portland Air Base and Kingsley Field. Security personnel are instrumental in protecting aircraft and facilities against sabotage, theft, vandalism and trespass. The Security Program is 100% federally funded. The base budget provides Federal Funds limitation for 23 positions and necessary Services and Supplies.

Air National Guard Fire Protection Program – The Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field. Personnel are trained and certified to contain aircraft fires, perform air crew extraction, and provide structural firefighting protection. The Oregon Air National Guard is the only crash/rescue and firefighting resource at the Klamath Falls Airport. Civilian aviation would not have crash/rescue protection at Klamath Falls without the Oregon Air National Guard Fire Protection Program. The Fire Protection Program had been 100% federally funded until October 1, 2013, when Oregon implemented changes to Appendix 1024 of the Master Cooperative Agreement that instituted a cap on the maximum amount of federal funds available to reimburse the state for firefighter payroll costs. Any actual payroll costs exceeding the federal cap became a state cost. General Fund is required for certification incentive pay, legal fees and collective bargaining costs. The base budget provides Federal Funds limitation for 50 positions and necessary Services and Supplies.

Air National Guard Environmental Program - The Environmental Program manages environmental issues. The program monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. Kingsley Field will be one of the first federal facilities in Oregon to apply for a Green Environmental Management System (GEMS) permit through Oregon Department of Environmental Quality. Kingsley Field is applying for a “Leader” GEMS permit which is the most stringent of the three GEMS permit options. The GEMS Leader permit is offered only to organizations with environmental management systems that have at least a three year record of excellent environmental performance and comply with International Standards Organization 14001 Environmental Management System Criteria. Air National Guard Environmental programs are funded through a Federal/State Cooperative Agreement and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support two positions and necessary Services and Supplies.

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Distributed Learning Program:

The Army National Guard (ARNG) Distributed Learning Program (DLP) creates content, provides access, and enables delivery of training to enhance the readiness of Soldiers and units nationwide. The Oregon DLP provides Soldiers and their communities with a classroom setting that provides the necessary resources to conduct readiness training using a secure, dedicated network. Capabilities of each DLP include multimedia capabilities for hosting video and audio teleconferencing, computer-based training, Internet-based training, interactive video Tele-training, access to electronic mail, and varied productivity software applications. There are six fixed-based DLP classrooms and one mobile-based system located in Oregon. The fixed-based classrooms are located within armories at Clackamas, Springfield, Warrenton (Camp Rilea), Hermiston (Camp Umatilla), Bend, and Medford; the mobile system is home-based in Salem. The sites can be made available on a space-available reimbursable basis to perform "shared use" activities unrelated to ARNG training or operations at an ORARNG DLC. Four categories of shared use are identified as: Joint (Federal, DoD), Interagency (Federal, non-DoD), Intergovernmental (Non-Federal), and Community-based (Non-Governmental) such as 32 USC Section 508 organizations, civic organizations, and private academia. The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. Federal program income is generated through fees charged to the user and may only be used to support the program. The base budget provides Federal Funds limitation for 2.00 Distributed Learning FTE. The base budget also provides Federal Funds limitation for required Services and Supplies to support this program.

Counterdrug Program:

The Counterdrug Support Program (CDSP) is a 100% federally funded program that combats illegal drug use within Oregon's communities. The program has been an integral part of our state's drug supply reduction efforts for over 20 years. The program is organized and functions through the Oregon National Guard using Soldiers and Airmen as well as equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations. The Oregon National Guard personnel supporting the Counterdrug Program are placed on fulltime Title 32 Active Duty Operational Support (ADOS) orders under the control of the Governor and The Adjutant General of Oregon.

The Oregon National Guard is committed to approaching the fight against drugs as a Total Force: community leaders, anti-drug coalitions and law enforcement agencies working in partnership with Oregon's citizen-soldiers. Hundreds of millions of dollars in drugs and tens of millions of dollars in property involved in drug trafficking have been seized due to the support of the Oregon National Guard. Dozens of arrests are made each year as a result of Oregon National Guard Counterdrug mission involvement. The Oregon Military Department works closely through the efforts of the Counterdrug Support Program with law enforcement agencies to retrieve a portion of these funds through the "Equitable Sharing of Federally Forfeited Property" program to expand equipment, operations, and drug education and awareness programs.

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The Counterdrug Support Program has two primary missions. The first is to support local, state and federal law enforcement efforts to stop the flow of illegal drugs into and manufactured in Oregon (supply reduction). The second is to support Oregon's community-based organizations in their efforts to educate, train and prevent drug abuse (demand reduction) among Oregon's citizens. Both supply and demand reduction efforts are required to meet the challenge that illegal drug abuse presents. By focusing on outcomes, measured in reduced supply, declining drug use and the resulting lessening social consequences, we can achieve our common goal of a drug free Oregon.

The Oregon National Guard Counterdrug Support Program offers the following cost effective National Guard unique support services to our community partners:

The UH-72A helicopter is equipped with advanced forward-looking infrared camera with thermal imaging, reversible polarity, zoom capability and "night sun" high power illumination system (searchlight).

The Light Armored Vehicle provides a secure platform for transporting police officers during high-risk search warrants.

Hand held thermal imaging equipment provides police officers a passive, non-intrusive device to detect thermal energy which can be used in an investigation of a concealed indoor marijuana growing operation.

National Guard unique counterdrug courses supporting law enforcement officers assigned to multi-jurisdictional drug task forces.

National Guard personnel with military-specific skills enabling civic leaders to build effective coalitions to illuminate and/or mitigate the use of illegal drugs in their community. By building coalitions that make communities more resistant to drug- and transnational criminal organizations (TCO) activity, Guardsmen help lessen the demand for drugs, thereby reducing the revenues flowing back to drug-linked TCOs.

The Counterdrug program is 100% federally funded. The base budget provides Federal Funds limitation for Services and Supplies.

Anti-Terrorism Program Manager:

The National Guard Bureau provides 100% federal funding for one position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. The base budget provides Federal Fund limitation for one position and the supporting Services and Supplies.

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Army National Guard Emergency Management Program Coordinator:

The National Guard Bureau provides 100% federal funding for one position to implement, integrate and sustain an emergency management program within the Oregon Army National Guard. It develops and maintains all hazard/all threat emergency response plans for all Army National Guard facilities across the state. The base budget provides no position or Services and Supplies Funding, as it has been staffed with a Limited Duration employee.

Expected Results from the 2021-23 Budget:

The Army National Guard Facilities Operations and Maintenance Program 2021-23 Base Budget of \$2.40 per square foot will not fully support the needs of our Army National Guard facilities. When matched with an equivalent \$2.40 in federal funds, the program will continue a “manage the decline” facilities maintenance practice. The shortage of funding, compounded by new facilities that have not received state matching funds, increased usage of our facilities as a result of the Oregon National Guard performing national defense missions throughout the world and Homeland Defense missions throughout the state, has reached a level that is not sustainable. Currently 27% of our facilities are rated as dysfunctional or substandard and in overall poor condition according to U.S. Army standards. Additionally, the backlog and costs of maintenance and repair projects continues to increase partially due to inflationary pressure, but primarily due to lack of adequate funding. See Policy Package 201 for requested funding for deferred maintenance.

OMD’s Armory Other Funds rental earning was reduced in 2015 following the discovery of lead contamination in facilities that have indoor firing ranges. Twelve armories were closed to the public due to lead levels being found above the "child occupied facility" and National Guard Bureau standards. Before the lead cleanup projects were complete, all armories were closed to the public due to social distancing restrictions resulting from the COVID-19 pandemic. The significant loss of revenue from armory closures resulting from lead contamination and now the COVID-19 pandemic has caused a continual disruption of rental activities that only serves to create negative impacts to the program and to revenue generation. With future uncertainty surrounding use of armories for public gatherings, OMD will continue to struggle to restore the rental program to its former level and generate the amount of Other Fund necessary to meet the necessary sustaining costs.

Army National Guard Construction Operations – The program will continue to operate successfully within the level of resources budgeted.

National Guard Environmental Program - The program will continue to operate successfully within the level of resources budgeted, provided other “proponents” can fund requirements that cannot be supported with environmental funding allotted by National Guard Bureau.

Electronic Security System Program - The program will continue to operate successfully within the level of resources budgeted.

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Wildland Fire Management Program- The program is requesting three new permanent, full-time Wildland Fire Suppression Specialist positions in Policy Package 203. They will be located at Camp Rilea, Camp Biak and Camp Najaf (formerly Adair).

Air National Guard Program – The Portland Air National Guard base faces staff shortfalls and funding for custodial contracts (refer to Policy Package 202).

Distributed Learning Program - The program will continue to be successful within the level of resources budgeted.

Counterdrug Program - The program will continue to be successful in the 2021-23 biennium through drug reduction and eradication programs. The program will continue to work with local, county, state, and federal law enforcement agencies to reduce drug demand and supply in Oregon communities. The Mentor Program will continue to be successful by increasing the number of local citizens and Oregon National Guard mentors in Oregon communities. The program will continue to support local community coalitions in a combined effort to curb the use of drugs.

Anti-Terrorism Program - The program will continue to be successful within the level of resources budgeted.

Army National Guard Emergency Management Program – The program will continue to be successful within the level of resources budgeted.

Operations Program objectives and expected results are directly linked to the agency's performance measures.

Respond to State Emergencies:

Oregon Army and Air National Guard facilities are located in 27 counties and provide a focal point for National Guard disaster response activities. Emergency response equipment is stored at the facilities and available for rapid deployment during emergencies. These facilities are used to stage and support and house personnel and equipment arriving from other locations in response to emergencies. These facilities are used to house emergency relief organizations and citizens displaced by disasters. Specialized communication equipment allows the facilities to serve as emergency operations command centers. National Guard facilities strategically located around the state are a vital component of the State of Oregon's ability to provide timely and appropriate response during emergencies.

Revenue Sources:

The Operations Program is funded from a variety of General, Other, and Federal Funds. Other Funds are primarily received from facility rentals. Other Funds revenue estimates are based on historical information adjusted for projected future trends. Federal Funds are received through Federal/State

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Cooperative Agreements between the National Guard Bureau (NGB) and the State of Oregon. The funds may only be used to support programs for which they are received. Federal Funds estimates are based on historical trends and information provided by NGB Fund Managers. We do not anticipate any changes in revenue sources during the 2021-23 biennium. Operations Programs are funded as follows:

Army National Guard Facilities Operations and Maintenance:

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities. Construction activities at Training Sites may generate some requirement for State funds. Pure State requirements such as permits, 1% for art or energy efficiency associated with a 100% federally funded project will generate the requirement for State funds. See the list of ARNG facilities and their funding splits that follows this narrative.

Logistical Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities.

Readiness Centers (Armories) – The facilities are split funded based on type and use of the facilities, typically 50% Federal and 50% State. See the list of ARNG facilities and their funding splits that follows this narrative.

Security – This program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Range and Training Land Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Construction Operations – The program has thirteen positions. These positions are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Environmental Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. The funds may only be used to support the program.

Electronic Security System Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

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Anti-Terrorism Program - The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Emergency Management Program - The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2021-23 biennium) – \$53,177 General Fund, (\$34,572) Other Funds, and \$148,523 Federal Funds.

022 – Phase-Outs – (\$348,000) Other Funds.

031 – Inflation on Services and Supplies, adjustments for State Government Service charges – \$560,233 General Fund, \$59,181, Other Funds, and \$2,824,222 Federal Funds.

032 – Above Standard Inflation – \$7,744 General Fund, \$11,184 Other Funds, and \$108,846 Federal Funds.

060 – Technical Adjustment – Transfers \$140 in Services and Supplies (Professional Services) from Kingsley Field Billeting to the Kingsley Field Fire Protection.

Policy Packages:

201 – Deferred Maintenance - \$6,720,919 General Fund, \$6,720,919 Federal Funds.

202 – Portland Air National Guard Positions - \$169,812 General Fund, \$598,650 Federal Funds, three new positions, one reclassified position.

203 – Installations Division New and Reclassified Positions - \$108,291 Other Funds, \$957,089 Federal Funds, six new positions, nine reclassified positions.

480 – New Debt Service - \$388,128 Other Funds (bond issuance costs).

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Proposed New Laws – The Operations Program has proposed Legislative Concept 502 which seeks to exempt OMD owned and operated facilities from having to collect and remit state and local transient lodging taxes.

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OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM NARRATIVE - ADDENDUM
ARMY NATIONAL GUARD FACILITIES WITH A STATE MATCH COMPONENT

Fund splits are determined by the building support code per NGB regulation and the total square footage in use by federal and state entities.

Facility	Year Built	Square Footage	Federal Share	State Share
Family Housing (Camp Withycombe - Clackamas)		2,400	0%	100%
Christmas Valley	1990	44,860	0%	100%
Fort Dalles Readiness Center	2014	62,689	32%	68%
Anderson Readiness Center (Salem)	2002	117,427	44%	56%
Albany Armory	1974	17,062	50%	50%
Ashland Armory	1988	22,981	50%	50%
Baker City Armory	2004	28,755	50%	50%
Bend Armory	1993	40,460	50%	50%
Burns Armory	1955	12,426	50%	50%
Warrenton Armory	1980	22,779	50%	50%
Coos Bay Armory	1976	22,047	50%	50%
Dallas Readiness Center	2012	35,975	50%	50%
Forest Grove Armory	1994	38,041	50%	50%
Grants Pass Armory	1972	17,865	50%	50%
Gresham Armory	1955	13,941	50%	50%
Hermiston Armory	1996	24,026	50%	50%
Hood River Armory	1955	12,425	50%	50%
Jackson Armory (Portland)	1963	39,373	50%	50%
Kliever Armory (Portland)	1968	66,138	50%	50%
LaGrande Armory	1998	42,352	50%	50%
Lebanon Armory	1950	15,600	50%	50%
Maison Armory (Portland)	1960	23,269	50%	50%
McMinnville Armory	1978	18,553	50%	50%

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OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM NARRATIVE - ADDENDUM
ARMY NATIONAL GUARD FACILITIES WITH A STATE MATCH COMPONENT (cont.)

Fund splits are determined by the building support code per NGB regulation and the total square footage in use by federal and state entities.

Facility	Year Built	Square Footage	Federal Share	State Share
Medford Armory	1957	41,329	50%	50%
Milton Freewater Armory	1954	14,087	50%	50%
Newport Armory	1962	14,971	50%	50%
John W Brown Armory (Ontario)	2010	36,600	50%	50%
Pendleton Armory	1993	33,400	50%	50%
Redmond Armory	1955	12,182	50%	50%
Roseburg Armory	1977	20,011	50%	50%
Salem Auditorium	1961	38,901	50%	50%
Salem Armory	1961	26,320	50%	50%
St Helens Armory	1955	12,426	50%	50%
Woodburn Armory	1657	17,564	50%	50%
Owen Summers Bldg (Salem)	1988	85,680	58%	42%
Camp Withycombe (Clackamas)	2011	215,382	65%	35%
Central Oregon Readiness Center (Prineville)	1996	30,595	73%	27%
Salem Reserve Center	1954	16,266	73%	27%
Corvallis Armory	1959	14,268	75%	25%
Springfield 162 Inf Regiment Readiness Center	2009	157,819	84%	16%

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OPERATIONS PROGRAM NARRATIVE - ADDENDUM
ARMY NATIONAL GUARD FACILITIES MAINTAINED WITH 100% FEDERAL FUNDS

Fund splits are determined by the building support code per NGB regulation and the total square footage in use by federal and state entities.

Facility	Year Built	Square Footage	Federal Share	State Share
Central OR Education & Training Facility (COTEF) (Bend-YCP)	1986	73,694	100%	0
Biak Training Center (Redmond)	1986	21,580	100%	0
Camp Adair	2013	12,000	100%	0
Camp Rilea		335,624	100%	0
Camp Umatilla	1942	554,998	100%	0
Forest Grove Field Maintenance Shop	2000	5,000	100%	0
Salem Field Maintenance Shop	1976	18,102	100%	0
Kliever Field Maintenance Shop (Portland)	1971	4,590	100%	0
LaGrande Field Maintenance Shop	1998	12,841	100%	0
Maison Field Maintenance Shop (Portland)	1960	6,130	100%	0
Medford Field Maintenance Shop	1974	3,792	100%	0
Pendleton Army Aviation Support Facility	1996	46,744	100%	0
Portland Air Base Sensitive Compartmented Information Facility (SCIF)	1989	14,804	100%	0
Salem Army Aviation Support Facility		134,993	100%	0

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OREGON MILITARY DEPARTMENT OPERATIONS PROGRAM ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2021-23 current service level requirements.
2. **How Achieved** – The following Essential Packages adjust the Operations Program’s base budget to reflect 2021-23 current service level requirements:
 - 010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2021-23 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund \$53,117, decreases Other Funds (\$34,572), and increases Federal Funds \$148,523.
 - 022 - Phases out (\$348,000) Other Funds limitation from the 2019-21 Legislatively Approved Budget for costs of issuance related to Article XI-Q bonds issued for Capital Construction projects during the 2019-21 biennium.
 - 031 – Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2021-23 changes. The package increases General Fund \$560,233, Other Funds \$59,181 and Federal Funds \$2,824,222.
 - 032 – Provides an increase to cover estimated usage charges for the Workday Payroll and Time Tracking Project, which will replace the Oregon State Payroll Application. The package increases General Fund \$7,744, Other Funds \$11,184 and Federal Funds \$108,846.
 - 060 – Technical adjustment that shifts \$140 Services and Supplies from Kingsley Field Billeting to Kingsley Field Fire Protection. The Billeting Program at Kingsley Field provides temporary housing for Air Force and National Guard members training to fly F-15 fighter jets. It switched from state to federal control several years ago, and both state positions have been moved or abolished. In the 2021-23 Base Budget, \$4,846 in other Services and Supplies accounts were moved to the Kingsley Field Fire Protection Program, but \$140 is in the Professional Services account, which is locked in the budget system. Package 060 allows this account to be accessed and shifted between programs. There is no impact to overall expenditures in the Operations Program.
3. **Staffing Impact** – None.
4. **Revenue Source** – General Fund is increased \$621,094, Other Funds Limited is decreased (\$312,207), and Federal Funds is increased \$3,081,591.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Operations

Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	53,117	-	-	-	-	-	53,117
Federal Funds	-	-	-	148,523	-	-	148,523
Total Revenues	\$53,117	-	-	\$148,523	-	-	\$201,640
Personal Services							
Overtime Payments	-	-	-	2,093	-	-	2,093
Shift Differential	-	-	-	1,477	-	-	1,477
All Other Differential	7,092	-	-	-	-	-	7,092
Public Employees' Retire Cont	1,262	-	-	635	-	-	1,897
Pension Obligation Bond	13,003	-	17,467	306,078	-	-	336,548
Social Security Taxes	543	-	-	273	-	-	816
Unemployment Assessments	1,756	-	-	2,858	-	-	4,614
Mass Transit Tax	183	-	803	-	-	-	986
Vacancy Savings	29,278	-	(52,842)	(164,891)	-	-	(188,455)
Total Personal Services	\$53,117	-	(\$34,572)	\$148,523	-	-	\$167,068
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	53,117	-	(34,572)	148,523	-	-	167,068
Total Expenditures	\$53,117	-	(\$34,572)	\$148,523	-	-	\$167,068

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Operations

Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	34,572	-	-	-	34,572
Total Ending Balance	-	-	\$34,572	-	-	-	\$34,572

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon

Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Operations

Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	(348,000)	-	-	-	(348,000)
Refunding Bonds	-	-	-	-	-	-	-
Total Revenues	-	-	(\$348,000)	-	-	-	(\$348,000)
Services & Supplies							
Other COP Costs	-	-	(348,000)	-	-	-	(348,000)
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	(\$348,000)	-	-	-	(\$348,000)
Total Expenditures							
Total Expenditures	-	-	(348,000)	-	-	-	(348,000)
Total Expenditures	-	-	(\$348,000)	-	-	-	(\$348,000)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	560,233	-	-	-	-	-	560,233
Federal Funds	-	-	-	2,824,222	-	-	2,824,222
Total Revenues	\$560,233	-	-	\$2,824,222	-	-	\$3,384,455

Services & Supplies

Instate Travel	472	-	334	8,988	-	-	9,794
Out of State Travel	575	-	35	11,129	-	-	11,739
Employee Training	334	-	66	35,525	-	-	35,925
Office Expenses	723	-	160	11,741	-	-	12,624
Telecommunications	1,284	-	2,462	5,845	-	-	9,591
State Gov. Service Charges	380,519	-	11,351	1,032,742	-	-	1,424,612
Data Processing	5	-	-	222	-	-	227
Publicity and Publications	250	-	71	2,789	-	-	3,110
Professional Services	1,238	-	558	9,155	-	-	10,951
Attorney General	15,577	-	-	8,348	-	-	23,925
Employee Recruitment and Develop	80	-	5	478	-	-	563
Dues and Subscriptions	72	-	345	1,556	-	-	1,973
Facilities Rental and Taxes	3,634	-	-	34,611	-	-	38,245
Fuels and Utilities	114,646	-	23,295	675,192	-	-	813,133
Facilities Maintenance	21,693	-	10,324	501,773	-	-	533,790
Food and Kitchen Supplies	13	-	-	466	-	-	479
Medical Services and Supplies	14	-	-	5,188	-	-	5,202
Agency Program Related S and S	465	-	26	4,268	-	-	4,759
Other Services and Supplies	9,190	-	4,680	324,322	-	-	338,192
Expendable Prop 250 - 5000	1,540	-	1,415	95,100	-	-	98,055

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	1,324	-	721	20,861	-	-	22,906
Total Services & Supplies	\$553,648	-	\$55,848	\$2,790,299	-	-	\$3,399,795
Capital Outlay							
Technical Equipment	-	-	-	2,475	-	-	2,475
Industrial and Heavy Equipment	-	-	-	10,358	-	-	10,358
Automotive and Aircraft	-	-	3,333	-	-	-	3,333
Data Processing Software	-	-	-	1,028	-	-	1,028
Data Processing Hardware	-	-	-	4,010	-	-	4,010
Other Capital Outlay	-	-	-	16,052	-	-	16,052
Total Capital Outlay	-	-	\$3,333	\$33,923	-	-	\$37,256
Special Payments							
Loan Repaid To State Agencies	6,585	-	-	-	-	-	6,585
Total Special Payments	\$6,585	-	-	-	-	-	\$6,585
Total Expenditures							
Total Expenditures	560,233	-	59,181	2,824,222	-	-	3,443,636
Total Expenditures	\$560,233	-	\$59,181	\$2,824,222	-	-	\$3,443,636
Ending Balance							
Ending Balance	-	-	(59,181)	-	-	-	(59,181)
Total Ending Balance	-	-	(\$59,181)	-	-	-	(\$59,181)

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,744	-	-	-	-	-	7,744
Federal Funds	-	-	-	108,846	-	-	108,846
Total Revenues	\$7,744	-	-	\$108,846	-	-	\$116,590
Services & Supplies							
Intra-agency Charges	7,744	-	11,184	108,846	-	-	127,774
Total Services & Supplies	\$7,744	-	\$11,184	\$108,846	-	-	\$127,774
Total Expenditures							
Total Expenditures	7,744	-	11,184	108,846	-	-	127,774
Total Expenditures	\$7,744	-	\$11,184	\$108,846	-	-	\$127,774
Ending Balance							
Ending Balance	-	-	(11,184)	-	-	-	(11,184)
Total Ending Balance	-	-	(\$11,184)	-	-	-	(\$11,184)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 060 - Technical Adjustments

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Professional Services	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT OPERATIONS PROGRAM POLICY PACKAGE 201 DEFERRED MAINTENANCE PRIORITY 3

1. Purpose: This Policy Package addresses Army National Guard facilities repair and maintenance needs as documented in our Capital Planning Advisory Board (CPAB) reporting. The Department of Administrative Services (DAS) as directed by ORS 276.227 develops and implements a Statewide Facility Planning Process (SFPP). As reported by DAS in the SFPP, the Oregon Military Department owns and operates 157 buildings of over \$1.0 million in replacement value each, representing approximately 3.3 million square feet of conditioned space.

The CPAB Facility Plan displays our requirements in 2021-2023, and the following two biennial periods, for Roofs; Heating, Ventilating, and Air Conditioning (HVAC); Electrical; Seismic upgrade; Building Exterior; Roads and Grounds; Building Interior, and hazardous building materials removal. During the 2019-2021 biennium the percentage of support was 89% Federal Funds, 7% General Funds and 4% Other Funds. Of OMDs 3.3 million square feet of facility space, 1.6 million square feet (just under half) requires state matching funds dollar for dollar per the Federal Cooperative Agreement. The CPAB facility plan shows operation and maintenance (O&M) federal funding of the total 3.4 million square feet at \$15.80 per square foot. However, our state General Fund budget provides only \$2.40 O&M per square foot of the 1.6 million square footage requiring state support. This means that we are limited to federal matching funds of \$2.40 per square foot, or a total of \$4.80 per square foot for half of our facilities inventory, a far smaller amount than the federal funding of \$16.43 per square foot. In short, our 100% federally supported buildings are funded much more robustly than the facilities with a state match. General Fund reductions over the past 10 years have restricted O&M funding for our state-supported buildings.

OMD has benefited from new construction over the last several biennia. While the new facilities helped alleviate some of the deferred maintenance backlog by replacing our older facilities, they also added additional square footage as the older facilities were undersized for current needs. Even though these replacement facilities are built to be extremely efficient, the additional square footage has increased utility and maintenance costs, half of which is funded with state funds. The limited state funding covers the state's share of employee salaries, utilities, assessments, and supplies and services, there simply isn't enough left to fund projects that would reduce the estimated \$250 million in deferred maintenance projects.

The Installation Division conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. At a high level, the 2019 ISR results for Oregon's armories shows 50% do not comply with Army standards, while 50% are in compliance with Army standards, with only minor limitations. At a finer level, 39% are in poor-to-unacceptable condition, while 61% are in good-to-adequate condition. OMD is also working with the Department of

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BUDGET NARRATIVE

Administrative Services (DAS) and National Guard Bureau for additional contracted facility condition assessments. Together these assessments will provide a clearer picture of our deferred maintenance backlog and forecast future requirements.

The Oregon Military Department's ability to generate Other Funds revenue through community and government use of armories was reduced due to the presence of lead dust from indoor firing ranges at numerous armories including several of our highest revenue generating facilities. While the facilities have since been reopened, the recovery to normal levels of use takes time. Our recovery was under way until the COVID-19 pandemic shut down the ability to generate revenue. The loss of revenue for the duration and recovery from the pandemic is forecasted at \$487,219. Our continued reliance on our Other Fund to meet operational cost will be severely hampered and contribute to a continual increase in deferred maintenance and the further decline of our facilities.

2. How achieved: The amount in this policy package was derived by identifying the 2% of the Current Replacement Value, \$24,015,541, and subtracting the 2021-23 Current Service Level amount in the Facilities Maintenance account of \$10,659,683, which results in \$13,355,858. The projects included in this package slightly exceed this amount at \$13,441,838, 50% of which is General Fund and 50% is Federal Funds.

We have selected deferred maintenance and repair projects for inclusion in this Policy Package that directly impact our ability to provide safe, well-maintained facilities for our soldiers, full-time employees, and the citizens of Oregon. Our facilities must be capable of supporting local communities during floods, ice storms, fires, and other emergencies. The requested \$6,720,919 in state General Fund and matching Federal Fund limitation will allow urgently required repairs and allow the facilities to continue to be used by Oregon's communities in support of local economic development activities. These activities, such as trade shows, cultural events, and regional meetings, attract many visitors to the communities, bringing additional revenue to local businesses. The continued degradation of our facilities will eliminate these opportunities and jeopardize our ability to responsibly react to local emergencies requiring use of our armories, training sites, and logistical facilities.

The "worst condition" roofs, HVAC boilers and chillers, parking lots and kitchen upgrades are included in the priorities below. Roof and HVAC equipment replacements are funded with 50% Federal / 50% State funds. Increasing average age of facilities and declining facility operation and maintenance funding has forced us to focus on only the most vital needs and to "manage the decline" in other areas.

BUDGET NARRATIVE

Deferred Maintenance Funding In Current Budget Model

Total Short and Long Term Deferred Maintenance Plan for Facilities

2021-23
Biennium

Ongoing Budgeted
(non POP)

Ongoing Budgeted
(non POP)

Current Costs
2020

Ten Year Projection

2021-23 Budgeted
SB 1067 (2% CRV
min.)

2023-25 Projected
SB 1067 (2% CRV
min.)

3

Priorities 1-3 -
Currently, Potentially
and Not Yet Critical
Priority 4 - Seismic &
Natural Hazard
Priority 5 -
Modernization

4,5,6

\$250,744,154

\$244,587,946

\$24,015,541

\$24,015,541

7

\$78,859,674

\$9,668,953

8

\$2,378,177

\$2,378,177

Total Priority Need
Facility Condition
Index (Priority 1-3
Needs/CRV)

9

20.88%

20.36%

Assets CRV

\$1,200,777,041

Current Replacement Value Reported to Risk or Calculated Replacement Value
Reported from Facility Conditions Assessment (FCA)

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BUDGET NARRATIVE

FACILITY	YR BUILT	SQ FT	CRV	PRIORITY 1	PRIORITY 2	POLICY ASK	BREAKDOWN
Albany Armory	1974	17,062	\$6,234,953.38	\$15,489.24	\$462,890.28	\$567,656.00	Boiler replacement, circulation pumps and unit heaters.
Anderson Readiness Center (Salem)	2002	117,427	\$45,578,713.27	\$1,248,554.08	\$983,445.06	\$681,799.00	Boiler Replacement DDC Controls Fire Alarm Panel updates and repairs to multiple condensing and air handling equipment.
Ashland Armory	1988	22,981	\$10,023,577.66	\$0.00	\$1,407,289.62	\$672,528.00	Boiler Replacement, HVAC repairs to include new DDC Controls.
Baker City Readiness Center	2004	28,755	\$10,345,783.93	\$0.00	\$146,389.59	\$11,700.00	Hood and duct fire protection repairs.
Bend Armory	1993	40,460	\$14,785,266.89	\$3,022.83	\$864,028.33	\$338,586.00	Fire alarm panel updates, replace flat roof, update HVAC controls parking lot repairs.
Camp Rilea Armory	1980	22,779	\$8,595,148.61	\$0.00	\$1,142,545.62	\$545,816.00	Domestic hot water heaters, door, windows and pumps.
Coos Bay Armory	1976	22,047	\$8,318,459.07	\$209,574.55	\$1,140,633.97	\$652,666.00	Boiler Replacement, HVAC, controls and sewer lift station repairs.
Smith Hall Armory (Corvallis)	1959	14,268	\$5,213,944.41	\$23,984.55	\$879,239.16	\$604,379.00	Roof Replacement, Boiler Replacement, and heat radiators.
Gresham Armory	1955	13,941	\$5,047,711.13	\$13,353.46	\$22,749.95	\$47,255.00	Water Heaters, HVAC repairs, Fire Alarm Panel.

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BUDGET NARRATIVE

FACILITY	YR BUILT	SQ FT	CRV	PRIORITY 1	PRIORITY 2	POLICY ASK	BREAKDOWN
Hermiston Armory	1996	24,026	\$9,065,147.29	\$155,947.61	\$712,677.65	\$473,172.00	Replace HVAC package units and DDC controls.
Hood River Armory	1955	12,425	\$4,688,024.73	\$84,762.92	\$179,147.78	\$150,247.00	Boiler replacement, roof repairs.
162 Inf Regiment Readiness Center (Springfield)	2009	157,819	\$59,723,695.59	\$200,594.04	\$720,944.11	\$214,790.00	HVAC controls.
Kliever Armory (Portland)	1968	66,138	\$24,971,620.24	\$341,730.48	\$2,792,839.46	\$1,936,625.00	Fire Alarm Panel DDC controls, and Boiler Replacement.
McMinnville Armory	1978	18,553	\$7,000,152.22	\$0.00	\$1,216,185.08	\$955,599.00	Heating and exhaust systems doors and roofing.
Maison Armory (Portland)	1960	23,269	\$10,023,577.66	\$0.00	\$292,188.78	\$263,024.00	Replace roof systems.
LaGrande Armory	1998	42,352	\$15,979,650.41	\$95,880.04	\$394,671.28	\$844,013.00	Entire HVAC system needs to be replaced, DDC Controls.
Newport Armory	1962	14,971	\$5,470,841.09	\$1,490.88	\$908,166.94	\$603,016.00	Hot water heaters, replace roofing.
Pendleton Armory	1993	33,400	\$12,602,010.66	\$0.00	\$868,790.79	\$439,682.00	HVAC system and controls, exhaust fans and roofing
Central Oregon Readiness Center (Prineville)	1996	30,595	\$11,930,526.77	\$148,225.26	\$1,781,491.18	\$1,158,948.00	Flat roof replacement, HVAC upgrades parking lot repairs.

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BUDGET NARRATIVE

FACILITY	YR BUILT	SQ FT	CRV	PRIORITY 1	PRIORITY 2	POLICY ASK	BREAKDOWN
Redmond Armory	1955	12,182	\$4,451,658.77	\$12,124.82	\$677,622.70	\$296,145.00	Roof Replacement, Boiler replacement and controls.
Salem Armory	1961	38,901	\$13,743,838.55	\$0.00	\$1,004,572.36	\$237,898.00	Boiler Replacement, AHUs Replacement Fire Alarm Panel upgrades.
Salem Auditorium	1961	26,320	\$6,263,274.38	\$0.00	\$241,930.04	\$473,281.00	Replace hydronic heating coils and air handling units.
St Helens Armory	1955	12,426	\$4,922,820.49	\$102,732.69	\$270,036.61	\$255,891.00	Roof Replacement.
Woodburn Armory	1957	17,564	\$6,626,997.63	\$112,818.10	\$1,287,174.98	\$1,017,124.00	Roof Replacement, exterior stucco and window repair, sewer line repairs.
Totals			\$310,586,385.87	\$2,778,780.86	\$20,814,000.20	\$13,441,838.00	
						Total combined funds	\$13,441,838
						State Share	\$6,720,919
						Federal Share	\$6,720,919

3. Staffing Impact: None.

4. Quantifying Results –The results of this policy package will be measured with Key Performance Measure #2 – Armory Condition.

5. Revenue Source: \$6,720,919 General Fund and \$6,720,919 Federal Funds.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 201 - Deferred Maintenance

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6,720,919	-	-	-	-	-	6,720,919
Federal Funds	-	-	-	6,720,919	-	-	6,720,919
Total Revenues	\$6,720,919	-	-	\$6,720,919	-	-	\$13,441,838
Services & Supplies							
Facilities Maintenance	6,720,919	-	-	6,720,919	-	-	13,441,838
Total Services & Supplies	\$6,720,919	-	-	\$6,720,919	-	-	\$13,441,838
Total Expenditures							
Total Expenditures	6,720,919	-	-	6,720,919	-	-	13,441,838
Total Expenditures	\$6,720,919	-	-	\$6,720,919	-	-	\$13,441,838
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 202
PORTLAND AIR NATIONAL GUARD POSITIONS
PRIORITY 5

1. **Purpose** – This Policy Package requests three new positions and one position reclassification at the Portland Air National Guard Base. It also requests an increase in Services and Supplies, including funding for a custodial contract with a local business. These activities fall under the Operations and Maintenance Activities (FOMA) Appendix of the Master Cooperative Agreement (MCA), which is a contractual agreement between the National Guard Bureau (NGB) and OMD. It provides 80% Federal Funds to maintain the facilities and grounds at PANGB. General Fund provides the 20% state match. This funding formula amplifies General Fund investment by providing \$4 Federal Funds for every \$1 General Fund.

PANGB mission

The Portland Air National Guard Base (PANGB) is made up of 64 buildings on approximately 221 acres adjoining Portland International Airport. It serves primarily as the home of the 142d Fighter Wing, which protects the northwest United States from northern California to the Canadian border 24/7 with its homeland alert mission flying F-15 fighter jets. These fighter jets respond to commercial airline emergencies as well as intercept Russian long range bombers that test our country's west coast defenses. In addition to the homeland alert mission, PANGB also hosts Air Force Special Operations units in the 125th Special Tactics Squadron and the Air Force Reserve's 304th Rescue Squadron. Both units provide the state an internal, highly skilled search and rescue capability through their Domestic Operations (DomOps) support. Other PANGB tenants include the Oregon Army National Guard, Civil Air Patrol, and STARBASE. STARBASE is an Oregon Military Department program focusing on teaching Science, Technology, Engineering and Mathematics (STEM) to local school-aged children. PANGB supports three of the Governor's priorities: 1) Healthy and Safe Communities; 2) A Thriving State Economy; and 3) A Seamless System of Education.

Staffing shortage

Without additional positions and maintenance funding, facility maintenance functions will continue to be deferred across the installation. Currently, FOMA staffing of 21 positions is 75% of the recommended federal authorization of 28 total personnel. The continued deterioration of building conditions due to insufficient maintenance directly impacts all base and state-supported Domestic Operation missions and degrades critical life safety systems. These systems include, but are not limited to, fire suppression and alarms, lightning protection, primary utility grids,

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and climate control of network server rooms and populated work areas. Over time deferred maintenance costs lead to diminished capability or even wing and DomOps mission stoppage and ultimately higher repair costs. The State's support of this funding request will not only improve facility conditions and mission support at PANGB; it will positively impact the Governor's Thriving Statewide Economy initiative by fully leveraging all federal funding available to this maintenance program.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021036	Procurement and Contract Specialist 2	C0437	Establish	\$40,539		\$162,157
0021037	Facility Maintenance Specialist	C4012	Establish	\$27,490		\$109,961
0021038	Construction Inspector	C3265	Establish	\$37,601		\$150,402
0097044	Fiscal Analyst 1	C1243	Reclass From			(\$219,104)
0097044	Fiscal Analyst 2	C1244	Reclass To			\$228,047
Other Differentials (Pay exceeding federal GS pay caps)				\$21,886		
Mass Transit Tax				\$500		
Total Personal Services				\$128,016		\$431,463
Services and Supplies				\$41,796		\$167,187
Total Policy Package 202				\$169,812		\$598,650

Position 0021036 – Procurement and Contract Specialist 2: This position replaces a non-budgeted Limited Duration position that was filled in June 2020. It will perform procurement and contracting functions for the base, including purchasing supplies, facility maintenance products, and soliciting various service contracts in accordance with state procurement laws and rules. This is the only state procurement position at PANGB; previously, procurements were performed by a Procurement and Contract Specialist 2 in Salem who provides procurement services for multiple OMD programs and has a large workload. Under the cooperative agreement, procurements must follow state contracting rules; therefore, federal procurement staff cannot perform this function. Because the employee in the LD position is at pay step 3, step 4 is being requested for the permanent position.

Position 0021037 – Facility Maintenance Specialist: This position will perform regular and preventative maintenance on facilities, including rolling doors, overhead doors, aircraft hangar doors, mechanical gates, floors, ceilings, windows and locks. It will perform construction and remodeling, welding, sheet metal work, and inspect and maintain small vehicles, tools and equipment. This position will address and resolve work orders in a timely manner, minimizing deferred maintenance costs and enhancing continued mission support at the base.

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Position 0021038 – Construction Inspector: This position will inspect minor construction, maintenance and repair projects. It will ensure compliance with the contract, including adherence to plans, specifications, codes, regulations and ordinances. It will facilitate effective communication between the contractor and owner (OMD), research problems, identify disputes, and recommend best courses of action to the Project Manager. The addition of this position will enable smooth execution of facilities projects, which also reduces deferred maintenance and enhances mission support at the base.

Position 0097044 – Fiscal Analyst 2: This position is being reclassified upward from a Fiscal Analyst 1 to a Fiscal Analyst 2. The higher classification has been approved by the Department of Administrative Services, Chief Human Resources Office. This is the only Fiscal Analyst at the base. This position supports the federal and state program managers with regards to four appendices under the Master Cooperative Agreement. Specifically, PANGB has Appendix 21, 22, 23, and 24 that fall under the MCA umbrella. These Cooperative agreements average roughly \$7.5 million of combined State and Federal funds annually at Portland alone. National Guard Bureau recognizes the criticality of this position and reimburses 100% of the costs for payroll/benefits (to the federal cap). This position continually monitors and advises State and Federal leaders of the status of the budget, trends, potential over/under execution and assists with approvals and clarification from higher headquarters on complex matters. Without this position, PANGB would not have a position that linked the Federal and State funding programs for a streamlined execution of the Cooperative Agreements that fall within the Oregon MCA.

Over-the-cap payroll costs

The FOMA cooperative agreement includes a federal pay cap to limit the amount of federal funds spent on payroll. The cap varies depending on the type of position. State payroll costs that exceed these caps must be paid with 100% General Fund. Two of the position in the package will likely exceed the federal pay cap: the Procurement and Contract Specialist 2 is estimated to exceed the cap by \$15,262 during the 2021-23 biennium, and the Fiscal Analyst 2 is expected to exceed the cap by \$6,624. The total over-the-cap pay is \$21,886 General Fund.

Services and Supplies

OMD is requesting \$10,000 Services and Supplies funding (at an 80/20 fund split) for each of the three new positions. This funding will cover Personal Protective Equipment, janitorial and maintenance supplies, and increased DAS usage fees. Additionally, we are requesting \$35,796 General Fund and \$143,187 Federal Funds to pay for a custodial contract that will keep the facilities at PANGB clean and sanitized.

2. **How Achieved** – Appropriation and approval will allow the agency to increase its overall maintenance staff to the recommended federal authorization and sufficiently operate, maintain and support Facility Operations and Maintenance Activities through the State and Federal Cooperative Agreement at the Portland Air National Guard Base. This package directly supports the Governor’s focus area of a Thriving Statewide Economy by increasing available jobs, employing Oregonians, as well as leveraging combined federal and state dollars into local

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companies supplying facility maintenance and custodial functions. Efforts will be made to promote racial equality and inclusion in our position recruitments and in soliciting the custodial contract.

3. **Staffing Impact** – Establish three new positions – 3.00 FTE. Reclassify one position upward.
4. **Quantifying Results** – The results of this policy package will be monitored by audits performed by the Secretary of State Audits Division and federal internal auditors, as well as operational reviews performed by the Department of Defense.
5. **Revenue Source** - \$169,812 General Fund, \$598,650 Federal Funds.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 202 - PANG Positions

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	169,812	-	-	-	-	-	169,812
Federal Funds	-	-	-	598,650	-	-	598,650
Total Revenues	\$169,812	-	-	\$598,650	-	-	\$768,462
Personal Services							
Class/Unclass Sal. and Per Diem	65,866	-	-	270,590	-	-	336,456
All Other Differential	17,446	-	-	-	-	-	17,446
Empl. Rel. Bd. Assessments	36	-	-	138	-	-	174
Public Employees' Retire Cont	14,829	-	-	48,165	-	-	62,994
Social Security Taxes	6,374	-	-	20,701	-	-	27,075
Worker's Comp. Assess. (WCD)	27	-	-	111	-	-	138
Mass Transit Tax	500	-	-	-	-	-	500
Flexible Benefits	22,938	-	-	91,758	-	-	114,696
Total Personal Services	\$128,016	-	-	\$431,463	-	-	\$559,479
Services & Supplies							
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Facilities Maintenance	3,000	-	-	12,000	-	-	15,000
Agency Program Related S and S	1,500	-	-	6,000	-	-	7,500
Intra-agency Charges	1,500	-	-	6,000	-	-	7,500
Other Services and Supplies	35,796	-	-	143,187	-	-	178,983
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 202 - PANG Positions

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	\$41,796	-	-	\$167,187	-	-	\$208,983
Total Expenditures							
Total Expenditures	169,812	-	-	598,650	-	-	768,462
Total Expenditures	\$169,812	-	-	\$598,650	-	-	\$768,462
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE							3.00
Total FTE	-	-	-	-	-	-	3.00

PICS116 - Net Package Fiscal Impact Report

Operations

2021-23 Biennium

Cross Reference Number: 24800-002-00-00-00000

Agency Request Budget

Package Number: 202

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21036	1380711		AU C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	4	5,459	131,016	71,680	202,696	1	1.00
21037	1380731		AU C4012 A P	FACILITY MAINTENANCE SPEC	18	PF	24	2	3,292	79,008	58,443	137,451	1	1.00
21038	1380733		AU C3265 A P	CONSTRUCTION INSPECTOR	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
97042	742220	13845	AU C1244 A P	FISCAL ANALYST 2	27	PF	0	7	6,301	7,128	1,815	8,943	0	0.00
										65,866	39,765	105,630		
										0	0	0		
										0	0	0		
										270,590	160,872	431,463		
										336,456	200,637	537,093	3	3.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 203
INSTALLATIONS DIVISION NEW AND RECLASSIFIED POSITIONS
PRIORITY 12

1. **Purpose**— This Policy Package requests the establishment of 6 new positions, including one permanent position to replace a limited duration position, and upward reclassification of nine existing positions. Generally, these positions are intended to accommodate an ever increasing capability of the newly acquired Camp Umatilla training center, increase the wildland fire protection capability of agency resources, and correct disparities in position classifications as a result of increasing federal program management and support responsibilities. These positions are within the Oregon Military Department's (OMD) Operations and Maintenance Program and Fire and Emergency Services Program.

The personnel shortfall is primarily the result of increased capabilities of Camp Umatilla as the camp transitions to be the OMD's premier training site for the Oregon National Guard. Wildland Fire positions will provide a year-round fire risk reduction and forestry management capability for Camp Rilea, Najaf Training Center, and Biak Training Center as well as enhanced fire protection during the wildland fire season.

Creation of a permanent Accountant 1 position to replace a limited duration position will improve fiscal oversight at the Billeting and Lodging program at Camp Rilea, which provides temporary housing and dining services for users of the camp. Camp Rilea is one of OMD's main training areas and is located on the northwest coast of Oregon and hosts visitors from government and civilian organizations, including military units from inside and outside Oregon, various police departments and high school football camps. Other Funds revenue generated from this hoteling operation is used to pay 25% of this position's costs, with Federal Funds making up the remaining 75%.

The federally funded position reclassifications are the result of desk audits that account for the increased responsibilities associated with administering the federal databases and programs necessary to manage the Federal-State Master Cooperative Agreements that ensure adequate federal funding is programmed to operate and maintain OMD installations. The Operations and Policy Analyst 2 corrects a position classification for the Marketing Manager for the Armory Rental Program. This position significantly contributes to OMD's ability to generate Other Funds revenue necessary to match federal operations and maintenance funds.

BUDGET NARRATIVE

A. New Position List

New Position #	Title	(1 Jul 21) Classification	Type	Impact		
				GF	OF	FF
0021019	Wildland Fire Suppression Specialist (Biak Training Center – Wildland Fire)	C8255	Establish	-	-	\$133,387
0021020	Wildland Fire Suppression Specialist (Camp Rilea – Wildland Fire)	C8255	Establish	-	-	\$133,387
0021021	Wildland Fire Suppression Specialist (Najaf Training Center – Wildland Fire)	C8255	Establish	-	-	\$133,387
0021025	Natural Resource Specialist 2 (Camp Umatilla – Facilities Maintenance)	C8502	Establish	-	-	\$168,132
0021026	Carpenter (Camp Umatilla – Facilities Maintenance)	C4003	Establish	-	-	\$156,721

B. Limited Duration to Permanent Position.

Position #	Title	Classification	Type	Impact		
				GF	OF	FF
0021039	Accountant 1 (Camp Rilea)	C1215	Establish	-	\$42,033	\$126,099

C. Position Reclassifications:

Position #	Title after Reclass	Current Classification	1 Jul 21 Classification	Reclass Type	Impact		
					GF	OF	FF
0013020	Operations and Policy Analyst 2 (Planning & Programming)	C0860	C0871	Upward	-	-	\$8,943
0825021	Operations and Policy Analyst 2 (Planning & Programming)	C0860	C0871	Upward	-	-	\$18,757

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Position #	Title after Reclass	Current Classification	1 Jul 21 Classification	Reclass Type	Impact		
					GF	OF	FF
0003008	Facility Engineer 2 (Planning & Programming)	C1485	C3252	Upward	-	-	\$11,893
0099029	Accounting Technician 3 (Camp Rilea)	C0211	C0212	Upward	-	\$(181,168)	\$188,003
0099027	Information Systems Spec 7 (Support Branch)	C1485	C1487	Upward	-	-	\$7,225
0000029	Information Systems Spec 7 (Support Branch)	C1485	C1487	Upward	-	-	\$6,955
0003072	Information Systems Spec 7 (Support Branch)	C1484	C1487	Upward	-	-	\$16,349
0099046	Information Systems Spec 7 (Support Branch)	C1484	C1487	Upward	-	-	\$23,634
0015001	Operations and Policy Analyst 2 (Rental Program)	X7000	C0871	Upward	-	\$246,956	\$(235,783)
Mass Transit Tax						\$470	
Total Personal Services						\$108,291	\$957,089
Services and Supplies							\$60,000
Total Policy Package 203						\$108,291	\$957,089

Positions 0021019, 0021020, 0021021 - Wildland Fire Suppression Specialists. These three new permanent full-time Wildland Fire Suppression Specialist positions, one at each training site, are necessary to provide for firefighter safety, protection of personnel, property, and resources, and fire suppression capabilities for Camp Rilea, Najaf Training Center (Camp Adair), and Biak Training Center (Redmond) throughout the peak wildfire season and during National Guard training. They will also contribute to fire mitigation by providing year-round fire risk reduction and forestry management capabilities. These positions are funded with 100% Federal Funds.

Position 0021025 - Natural Resource Specialist 2. This new position will be located at Camp Umatilla. It will manage, operate, and maintain all aspects of the wastewater treatment operations, including on-site wastewater collection, treatment, and effluent discharge for the new Department of Environmental Quality required wastewater treatment plant scheduled to be constructed on Camp Umatilla by summer of 2021. The position will collect analytical samples, take measurements, conduct field and laboratory analyses of wastewater chemistry, and maintain monitoring records necessary to report to regulatory agencies. This position is funded with 100% Federal Funds.

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Position 0021026 - Carpenter. This new Carpenter position will be located at Camp Umatilla. This position provides a journeyman level of experience that is needed to assist the Camp Umatilla Training Site Manager in retrofitting 1940s era buildings for occupancy and maintaining them in accordance with current building codes and safe occupancy standards. This position is funded with 100% Federal funds.

Position 0021039 – Accountant 1: Convert from limited duration to permanent. This Accountant 1 position replaces a limited duration position that provides fiscal oversight of the billeting and lodging program at Camp Rilea and is responsible for billing and accounts receivable. Creation of temporary billeting and lodging employees and the ultimate transition from temporary to limited duration was made necessary as a result of an agency internal audit of the Camp’s lodging program, formerly managed by federal employees, that identified managing this program was an inherently State responsibility. Other Funds revenue generated from this hoteling operation is used to pay the salaries for these employees that manage the program. Because the employee in the LD position is at pay step 5, step 5 is being requested for the permanent position. This position is funded with 25% Other Funds (billeting & lodging revenue) and 75% Federal Funds.

Reclassify Position 0013020 from a Program Analyst 1 to an Operations and Policy Analyst 2. This Installations Status Report Manager position, residing within the Planning & Programming Branch, is responsible for gathering services related data performed at all OMD facilities and maintaining condition assessment records for all OMD facilities in sophisticated databases in order to ensure adequate federal resources are provided to the program necessary to operate and maintain OMD installations. New requirements that prompted this reclassification include development of systems in which gathered data can be integrated into the State of Oregon’s infrastructure management database (4Tell or follow-on program). The work performed by this position affects various levels and every OMD installation within the State and data submitted to National Guard Bureau by this position impacts the amount of federal funding received necessary to correct facility shortfalls. This position is funded with 100% Federal Funds.

Reclassify Position 0825021 from a Program Analyst 1 to an Operations and Policy Analyst 2. This Real Property Analyst position, residing within the Planning & Programming Branch, is responsible for accurately accounting for, classifying, and tracking facility usage of all OMD properties and ensuring they are categorized correctly in real property databases managed by National Guard Bureau. These data bases are used to determine federal funding support for facilities and properly classify the federal and state cost sharing of improvement projects. New requirements that prompted this reclassification include development of systems in which gathered data can be integrated into the State’s database in order to meet State of Oregon’s real property accountability standards. The work performed by this position affects various levels and every OMD installation within the State and data submitted to National Guard Bureau by this position impacts the amount of federal funding received necessary to correct facility shortfalls. This position is funded with 100% Federal Funds.

Reclassify Position 0003008 from an Information Systems Specialist 5 to Facility Engineer 2. This currently vacant position, residing within the Planning & Programming Branch, provides an opportunity to reclassify the position to meet changes in National Guard Bureau programming processes. The Facility Engineer 2 position will interact with stakeholders and military units in order to define project needs, design projects to resolve identified

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BUDGET NARRATIVE

needs, and provide validated project cost estimates to support federally required programming documents. This position is funded with 100% Federal Funds.

Reclassify Position 0099029 from an Accounting Technician 2 to an Accounting Technician 3. This position provides for fiscal accounting and financial reporting for federal and State funds at Camp Rilea. The reclassification is made necessary as the result of desk audits that account for the increased responsibilities associated with administering the federal databases and programs necessary to manage the Federal-State Master Cooperative Agreements that ensure adequate federal funding is programmed to operate and maintain this training site. The funding on this position is changing from 100% Other Funds to 100% Federal Funds, which is how it has been paid for several years.

Reclassify Positions 0099027 and 0000029 from Information Systems Specialist 5 to Information Systems Specialist 6. These positions reside within the Support Branch and perform management of system specifications, servers, remote support to all OMD facilities throughout the State, development of future requirements supporting applications across multiple platforms, and providing day-to-day help desk responsibilities for technical and general users on both federal and State networks. A desk audit has determined the complexity and diversity of information systems as well as the geographic dispersion of the customer base that a reclassification is necessary. These positions are funded with 100% Federal Funds.

Reclassify Positions 0003072 and 0099046 from Information Systems Specialist 4 to Information Systems Specialist 5. These positions reside within the Support Branch and perform management of system specifications, servers, remote support to all OMD facilities throughout the State, development of future requirements supporting applications across multiple platforms, and providing day-to-day help desk responsibilities for technical and general users on both federal and State networks. A desk audit has determined the complexity and diversity of information systems as well as the geographic dispersion of the customer base that a reclassification is necessary. These positions are funded with 100% Federal Funds.

Reclassify Position 0015001 from Principal Executive Manager A to an Operations and Policy Analyst 2. This Events and Marketing Manager position resides within the Armory Rental Program. Reclassifying this position to an Operations and Policy Analyst 2 corrects the position classification as determined by Department of Administrative Services. This position significantly contributes to OMD's ability to generate Other Funds revenue necessary to match federal operations and maintenance funds. The funding on this position is changing from 100% Federal to 100% Other Funds (rental revenue).

Services and Supplies: For the new positions, we are requesting \$60,000 Federal Funds (\$10,000 per position) for Services and Supplies. This will cover travel, training, office expenses, new computers, personal protective gear, and maintenance tools and supplies.

2. How Achieved – Approval of these positions will allow the agency to meet its mission and functions, by providing operations support to our customers and key facilities located statewide.

BUDGET NARRATIVE

3. **Staffing Impact** – Establish 5 positions.

Convert 1 positions from limited duration to permanent.

Reclassify 9 positions.

4. **Quantifying Results** – The results of this package will be quantified by an increased customer service to tenant National Guard units and through increased Rental Program activities in armories. Additionally; the Operations and Maintenance Branch management will be able to increase focus on analyzing and addressing preventive maintenance and deferred maintenance with the intent of reducing the amount of emergency maintenance projects, address energy management requirements, facilitate major and minor construction projects, provide fire protection of infrastructure, provide customer service to transient lodging users, and address administrative support needs. This package directly supports the Governor’s Healthy and Safe Communities priority by improving the facility infrastructure within the Oregon Army National Guard.

5. **Revenue Source** - \$108,291 Other Funds and \$957,089 Federal Funds.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 203 - AGI New & Reclassed Positions

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	957,089	-	-	957,089
Total Revenues	-	-	-	\$957,089	-	-	\$957,089
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	78,306	539,382	-	-	617,688
Empl. Rel. Bd. Assessments	-	-	15	334	-	-	349
Public Employees' Retire Cont	-	-	13,939	96,012	-	-	109,951
Social Security Taxes	-	-	5,991	41,262	-	-	47,253
Worker's Comp. Assess. (WCD)	-	-	12	265	-	-	277
Mass Transit Tax	-	-	470	-	-	-	470
Flexible Benefits	-	-	9,558	219,834	-	-	229,392
Total Personal Services	-	-	\$108,291	\$897,089	-	-	\$1,005,380
Services & Supplies							
Instate Travel	-	-	-	6,000	-	-	6,000
Employee Training	-	-	-	6,000	-	-	6,000
Office Expenses	-	-	-	2,000	-	-	2,000
Fuels and Utilities	-	-	-	6,000	-	-	6,000
Facilities Maintenance	-	-	-	18,000	-	-	18,000
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	10,000	-	-	10,000
IT Expendable Property	-	-	-	12,000	-	-	12,000
Total Services & Supplies	-	-	-	\$60,000	-	-	\$60,000

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 203 - AGI New & Reclassed Positions

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	108,291	957,089	-	-	1,065,380
Total Expenditures	-	-	\$108,291	\$957,089	-	-	\$1,065,380
Ending Balance							
Ending Balance	-	-	(108,291)	-	-	-	(108,291)
Total Ending Balance	-	-	(\$108,291)	-	-	-	(\$108,291)
Total Positions							
Total Positions							6
Total Positions	-	-	-	-	-	-	6
Total FTE							
Total FTE							6.00
Total FTE	-	-	-	-	-	-	6.00

PICS116 - Net Package Fiscal Impact Report

Operations

2021-23 Biennium

Cross Reference Number: 24800-002-00-00-00000

Agency Request Budget

Package Number: 203

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE	
29	813880	36248	AU	C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	6	7,489	5,544	1,411	6,955	0	0.00
3008	877430	20153	AU	C3252 A P	FACILITIES ENGINEER 2	29	PF	0	10	7,995	9,480	2,413	11,893	0	0.00
3072	942590	48811	AU	C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	1	5,949	13,032	3,317	16,349	0	0.00
13020	1187440	24041	AU	C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	0	7	6,301	7,128	1,815	8,943	0	0.00
15001	1255860	20915	AU	C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	0	9	6,929	8,904	2,267	11,171	0	0.00
21019	1381251		AU	C8255 A P	WILDLAND FIRE SUPPRESSION SF	17	PF	24	2	3,157	75,768	57,619	133,387	1	1.00
21020	1381271		AU	C8255 A P	WILDLAND FIRE SUPPRESSION SF	17	PF	24	2	3,157	75,768	57,619	133,387	1	1.00
21021	1381291		AU	C8255 A P	WILDLAND FIRE SUPPRESSION SF	17	PF	24	2	3,157	75,768	57,619	133,387	1	1.00
21025	1381491		AU	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	2	4,311	103,464	64,668	168,132	1	1.00
21026	1381511		AU	C4003 A P	CARPENTER	22	PF	24	2	3,932	94,368	62,353	156,721	1	1.00
21039	1381531		AU	C1215 A P	ACCOUNTANT 1	21	PF	24	5	4,311	103,464	64,670	168,134	1	1.00
99027	786520	1278	AU	C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	7	7,840	5,760	1,465	7,225	0	0.00
99029	795950	7761	AU	C0212 A P	ACCOUNTING TECHNICIAN 3	19	PF	0	10	4,971	5,448	1,387	6,835	0	0.00
99046	797310	57475	AU	C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	1	5,949	18,840	4,794	23,634	0	0.00
825021	502540	31286	AU	C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	0	1	4,744	14,952	3,805	18,757	0	0.00
General Funds										0	0	0			
Lottery Funds										0	0	0			
Other Funds										34,770	18,435	53,205			
Federal Funds										582,918	368,788	951,706			
Total Funds										617,688	387,223	1,004,911	6	6.00	

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 480
NEW DEBT SERVICE
PRIORITY 18

1. **Purpose**– This Policy Package requests \$388,128 Other Funds for costs of issuance on new Article XI-Q bonds that will fund four Major Construction projects. Debt service costs for the 2021-23 biennium can be found in Policy Package 480 in the Debt Service Program. Limitation for the three construction projects is requested in Policy Packages 490, 491, 492 and 493. The projects incurring issuance costs are shown below.

Description	Type of project	Bond Sale Date	Project Amount	Other Fund Issuance Costs
Ashland Armory Service Life Extension Project (ASLEP)	Service Life Extension	May 2022	\$5,373,235	\$106,765
Corvallis ASLEP	Service Life Extension	May 2022	4,317,605	57,395
Kliever (Portland) ASLEP	Service Life Extension	March 2023	6,149,437	115,563
McMinnville ASLEP	Service Life Extension	March 2023	5,531,595	108,405
Total bonds			\$21,371,872	
Total Issuance Costs 2021-23 biennium				\$388,128

2. **How Achieved** –Bond proceeds will be used to pay issuance costs on new XI-Q bonds for four construction projects.

3. **Staffing Impact** – None.

4. **Quantifying Results** – This policy package will be measured by Key Performance Measure #2-Armory Condition.

5. **Revenue Source** - \$388,128 Other Funds (Article XI-Q bonds).

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 480 - New Debt Service

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	388,128	-	-	-	388,128
Total Revenues	-	-	\$388,128	-	-	-	\$388,128
Services & Supplies							
Other Services and Supplies	-	-	388,128	-	-	-	388,128
Total Services & Supplies	-	-	\$388,128	-	-	-	\$388,128
Total Expenditures							
Total Expenditures	-	-	388,128	-	-	-	388,128
Total Expenditures	-	-	\$388,128	-	-	-	\$388,128
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - OPERATIONS (002)**

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	515,526	600,000	600,000	600,000		
Charges for Services (OMD tenants)	Oth	0410	134,717	360,000	360,000	200,000		
Facility Rental Fees	Oth	0510	2,792,853	3,136,538	3,136,538	2,789,924		
Fines and Forfeitures	Oth	0505	-	-	-	-		
General Fund Obligation Bonds	Oth	0555	-	348,000	348,000	388,128		
Refunding Bonds	Oth	0575	-	-	-	-		
Interest Income	Oth	0605	20	-	-	-		
Sales Income	Oth	0705	18,342	-	-	-		
Donations (Mohawk display-Salem AASF)	Oth	0905	33,349	-	-	-		
Grants (Non-Federal)	Oth	0910	3,057	-	-	-		
Other Revenues	Oth	0975	38,877	5,000	5,000	5,000		
Transfer In- Intrafund	Oth	1010	-	-	-	-		
Transfer Out- Intrafund	Oth	2010	(102,541)	(100,050)	(100,050)	(103,910)		
Subtotal - Other Funds			3,434,200	4,349,488	4,349,488	3,879,142	-	-

Refunding Bonds	Oth-NL	0575	-	-	8,948	-		
Total - Nonlimited Other Funds	Oth-NL		-	-	8,948	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - OPERATIONS (002)

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal/State Agreements:								
Master Cooperative Agreement	Fed	0995	94,157,134	99,078,184	99,078,184	115,509,863		
Transfers-Centralized Personnel Plan	Fed	2020	(1,266,340)	(2,241,629)	(2,241,629)	(2,401,636)		
Subtotal - Federal Funds			92,890,794	96,836,555	96,836,555	113,108,227	-	-
Total - Other Funds and Federal Funds			96,324,994	101,186,043	101,186,043	116,987,369	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Military Dept, Oregon
2021-23 Biennium**

Agency Number: 24800

Cross Reference Number: 24800-002-00-00-00000

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Federal Revenues	515,526	600,000	600,000	600,000	-	-
Charges for Services	134,717	360,000	360,000	200,000	-	-
Rents and Royalties	2,792,853	3,136,538	3,136,538	2,789,924	-	-
General Fund Obligation Bonds	-	348,000	348,000	388,128	-	-
Interest Income	20	-	-	-	-	-
Sales Income	18,342	-	-	-	-	-
Donations	33,349	-	-	-	-	-
Grants (Non-Fed)	3,057	-	-	-	-	-
Other Revenues	38,877	5,000	5,000	5,000	-	-
Transfer Out - Intrafund	(102,541)	(100,050)	(100,050)	(103,910)	-	-
Total Other Funds	\$3,434,200	\$4,349,488	\$4,349,488	\$3,879,142	-	-
Federal Funds						
Federal Funds	94,157,134	99,078,184	99,078,184	115,509,863	-	-
Transfer Out - Indirect Cost	(1,266,340)	(2,241,629)	(2,241,629)	(2,401,636)	-	-
Total Federal Funds	\$92,890,794	\$96,836,555	\$96,836,555	\$113,108,227	-	-
Nonlimited Other Funds						
Refunding Bonds	-	-	8,948	-	-	-
Total Nonlimited Other Funds	-	-	\$8,948	-	-	-

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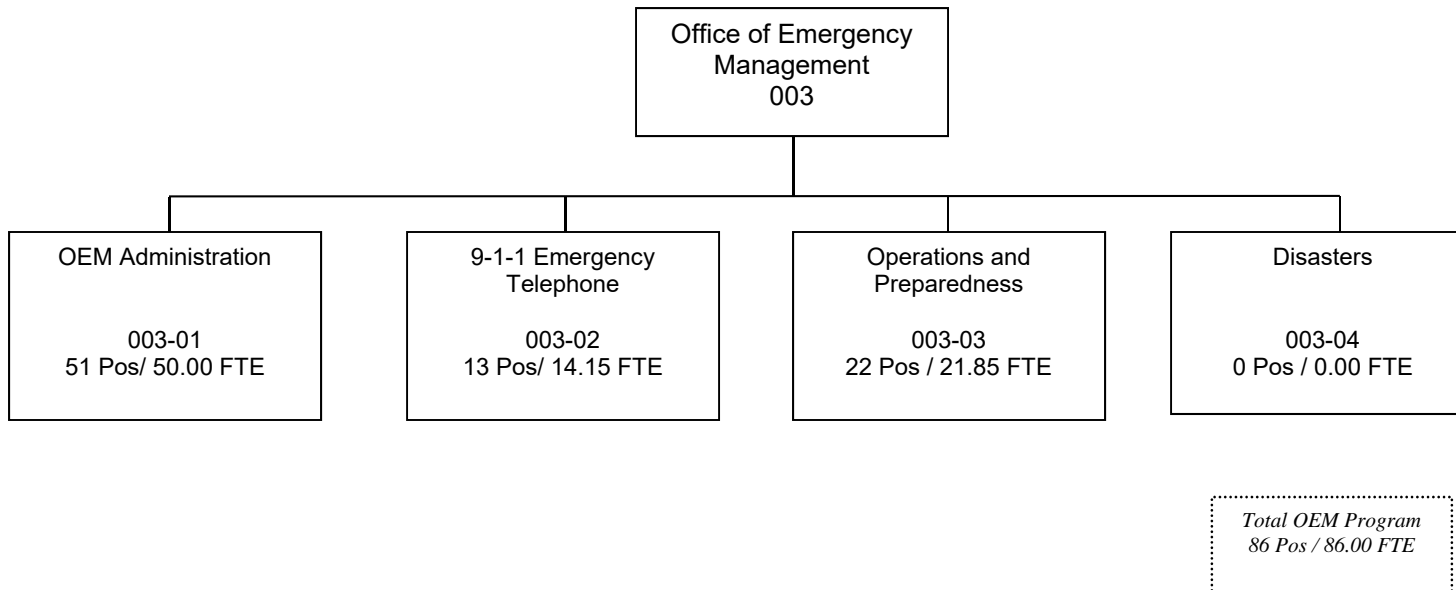
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Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

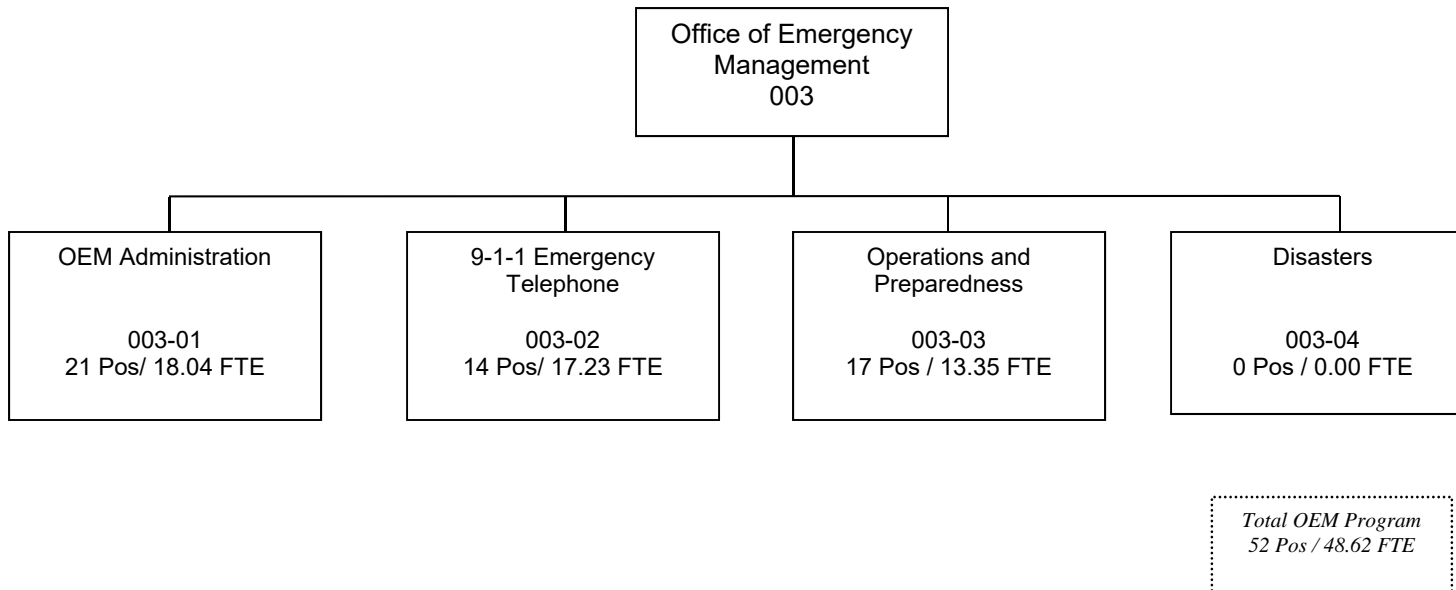
Office of Emergency Management 2021-2023 Organization Chart



BUDGET NARRATIVE

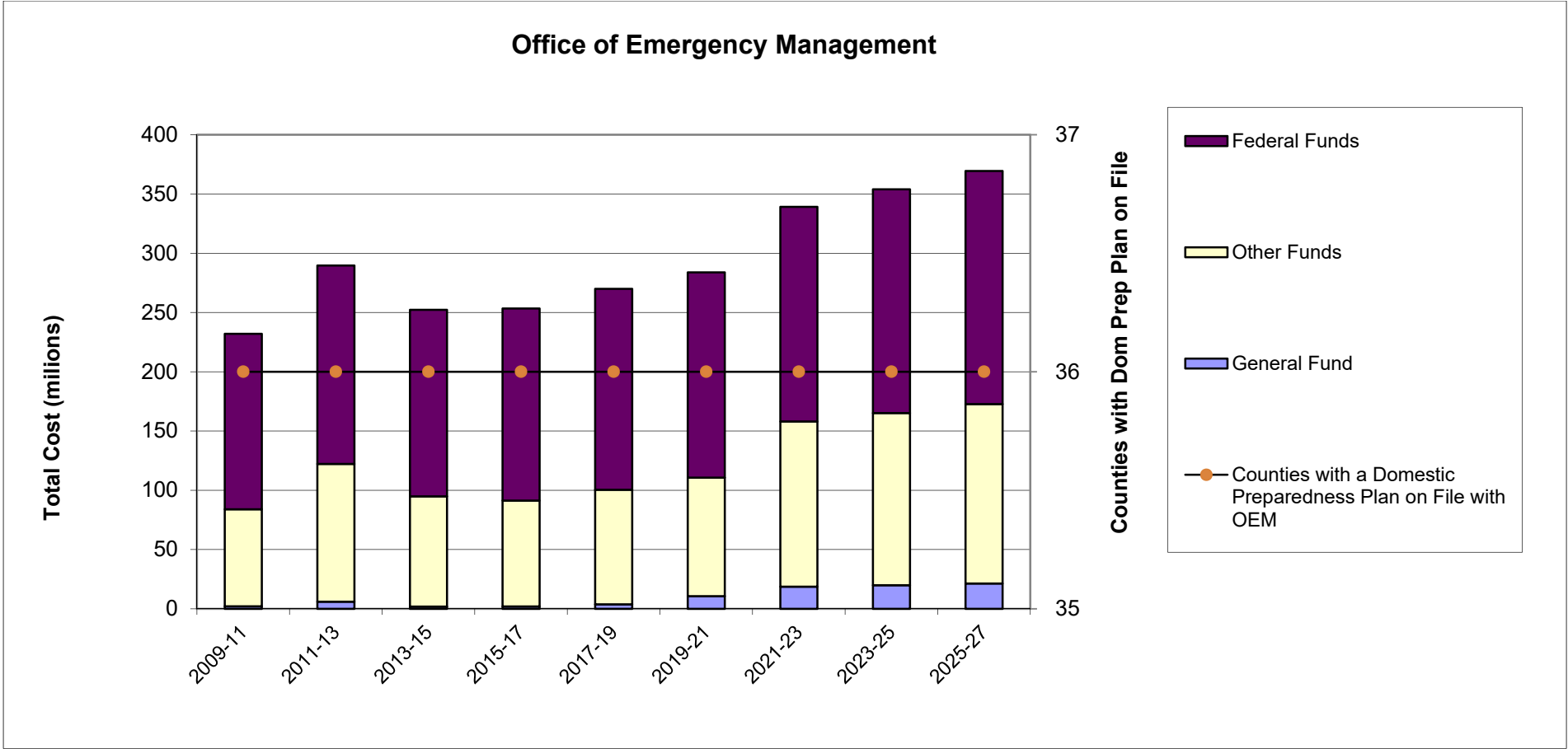
OREGON MILITARY DEPARTMENT

Office of Emergency Management 2019-2021 Organization Chart



Oregon Military Department – Office of Emergency Management – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities
Program Contact: Andrew Phelps, Director (503) 378-3933



Program Overview

The Office of Emergency Management (OEM) coordinates statewide emergency services and maintains emergency communications systems used for public warnings, emergency notifications, and emergency support. OEM also provides cities, counties, and tribes throughout Oregon with planning, training, exercise and technical assistance as it relates to disaster preparedness, emergency response, recovery services, and hazard mitigation.

Program Funding Request

The 2021-23 Agency Request Budget (ARB) for the Office of Emergency Management within the Oregon Military Department includes expenditure authority of \$18,669,806 General Fund, \$139,374,659 Other Funds, and \$181,055,362 Federal Funds. The 2021-23 All Funds Budget is \$339,099,827. The 2021-23 ARB includes 86 positions and 86.00 FTE. All Funds Budgets estimated for the 2023-25 and 2025-27 Biennia are \$353,881,117 and \$369,343,087 respectively.

This budget request ensures a fully staffed and high-functioning Office of Emergency Management is available to provide critical services to the citizens of Oregon. A high-functioning OEM is critical to the success of the Governor's Safety Strategy as it relates to emergency preparedness, emergency response, disaster mitigation and 9-1-1 call taking activities. The impact of OEM to the citizens of Oregon is tremendous, as situations like the response to the COVID-19 pandemic and recent winter storms and floods demonstrate.

An additional benefit provided by OEM is the ability to leverage federal resources. The Emergency Management Performance Grant (EMPG), which is a primary funding tool for OEM, requires a 50% non-federal match. Each year, available federal funding is unmatched due to a lack of state investment. The request for investment made by this budget would result in these federal funds being brought to Oregon for use in enhancing our emergency response efforts.

Program Description

The Office of Emergency Management encompasses four program areas: Administration, the 9-1-1 Program, Operations and Preparedness, and Mitigation and Recovery.

1. The Administration Program oversees the strengthening of Oregon's overall emergency preparedness by coordinating and providing intra-governmental, non-governmental, and private sector partners with the opportunities to collaborate on specific patterns of preparedness actions. The result of these efforts lead to planned, coordinated, and collaborative responses to emergencies and disasters, which is the goal of the Executive and Legislative branches of government. The administration program also oversees the state Search and Rescue program which coordinates local search and rescue efforts with the National Guard, Coast Guard and the Civil Air Patrol.

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2. The 9-1-1 Program is responsible for the seamless operation of the statewide Enhanced 9-1-1 system. This includes responsibility for the continual coordination and management of the network necessary to deliver 9-1-1 calls to Public Safety Answering Points across the state. Additionally, the 9-1-1 Program coordinates with the Oregon State Police to manage the Oregon Emergency Response System (OERS).
3. The Operations and Preparedness Program executes planning, training, and exercise programs with the goal of raising awareness. Increasing awareness leads to better statewide preparedness for all hazard incidents. This program also provides daily customer service to state and local agencies regarding Homeland Security Grant Programs, Emergency Operations Plans, the Cascadia Playbook, Geological Hazard Programs, the National Incident Management System (NIMS), Training and Exercise development and support, support to local Citizen Corps Programs and the State Emergency Coordination Center.
4. The Mitigation and Recovery Program (MRP) leads the coordination among state, local, and federal agencies in the development, planning, and adoption of local community hazard mitigation plans. The MRP accomplishes this by administering multiple Department of Homeland Security programs including the Pre-Disaster Mitigation Program, the Flood Mitigation Assistance Program, the Severe Repetitive Flood Program, the Hazard Mitigation Grant Program, and the Robert T. Stafford Disaster Relief Fund (which encompasses Public Assistance and Individual Assistance for disaster recovery). Additionally the MRP leads the coordination of the Emergency Management Performance Grant which provides financial support for the day to day operations of county, city and tribal Emergency Managers. The MRP also leads efforts surrounding post disaster recovery activities as they relate to the Robert T. Stafford Disaster Relief Fund.

The major cost drivers associated with the OEM program include Personal Services costs. While increased costs are an issue, likely reductions in Homeland Security Grant Funds or the addition of a non-federal cost share is a key issue affecting OEM. Without an alternative means of financing, the identified reduction in federal support will impact the future ability of OEM to retain key program and grant administrative staff in coming years.

To accomplish its complex mission OEM heavily utilizes partnerships between federal, state, and local agencies as well as volunteer groups.

The Administration Program partners with state agencies, tribes, cities and counties to coordinate a whole-community approach to emergency management. This approach includes helping to lead response, mitigation and recovery processes. The Plans and Training Program (PTP) partners with state agencies to administer the Oregon Emergency Response System Council. These partners also man the state Emergency Coordination Center during emergencies and disasters. These partnerships help provide emergency support functions to determine the resources or assets needed to meet the needs of impacted areas. OEM has partnerships with all state agencies when responding to emergency situations.

The 9-1-1 Program partners with the 43 Public Safety Answering Points (PSAPs) around the state to ensure seamless operation of the 9-1-1 system. It meets quarterly with members of the PSAP community to discuss new technologies, operational improvements and program requirements. The 9-1-1 Program also partners with the Amateur Radio Unit (ARU) during times of emergency. The ARU is staffed by volunteers and acts as a backup/alternative system for statewide communication when traditional means of communication have broken down.

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The Mitigation and Recovery Program (MRP) works with local jurisdictions and state agencies to plan strategies for the mitigation of hazards across the state. The MRP also partners with the Federal Emergency Management Agency (FEMA) in effectively leveraging federal resources.

Opportunities to improve performance through alternative delivery methods: The creation of regional preparedness, mitigation, and recovery liaisons is a strategy which would lead to more effective and coordinated response and recovery efforts across the state, and increased ability to leverage federal mitigation funds. An additional strategy would be to begin incorporating mitigation practices during the development stages of construction and industrial expansion. It has been shown that mitigation is one the most effect mechanisms for building disaster resilient communities and typically save six dollars on future response and recovery costs for every dollar invested in mitigation projects.

Program Justification and Link to Long Term Outcomes

The mission of the Office of Emergency Management (OEM) is to support the safety and security of the citizens of Oregon. This mission goes hand in hand with the Governor's goal that all Oregonians should live in safer and healthier communities. OEM accomplishes this mission through partnership development, disaster planning and training, mitigation project development and management, educational outreach, research and development and leveraging new and emerging technologies. The partnerships between OEM and the vast array of federal, state, and local agencies as well as public organizations provide for coordination toward emergency preparedness, response, recovery and hazard mitigation.

OEM provides guidance through effective statewide leadership on disaster and hazard awareness, preparedness, mitigation, and response and recovery. This leadership helps ensure communities have prepared and planned for disasters and the corresponding recovery efforts which follow. These planning actions help improve the resiliency of Oregon to the long term impacts of disasters.

OEM is continually working to improve the services and materials needed to help educate communities. OEM has distributed thousands of brochures on hazard preparedness, especially as it relates to earthquakes. OEM also utilizes social media (Twitter and Facebook) to share the message of preparedness, as well as for disseminating real time information during a disaster. Effective statewide communication is an integral part of the operations within OEM.

OEM is also leading the development of the Next Generation 9-1-1 system. The development of this system will help coordinate shared public safety data and real time communication systems with the goal of increasing the capability and responsiveness of all public services. In addition to Next Generation 9-1-1, OEM is working to improve the Oregon Emergency Response System (OERS). The improvements are focused on enhancing the communication and coordination between government agencies for responding to hazard incidents across the state.

It is important to realize the work done by OEM impacts policy areas outside of safety. Having effective mitigation and disaster recovery plans in place along with proactive educational outreach helps improve the resiliency of Oregon’s economy, a secondary link to the focus area of “A Thriving Oregon Economy.” The work performed by OEM and its partnership with the federal government helps bring millions of dollars to Oregon to help improve public infrastructure and facilities as well as removing homes from flood zones. The result is less damage and injuries during future events and a quicker economic recovery to impacted areas.

Program Performance

To date the Office of Emergency Management (OEM) has distributed funding to all 36 Oregon counties to help finance emergency management programs. Currently 100% of Oregon counties have a formal written Emergency Operations Plan on file with OEM. Our goal is continue to have 100% of counties with a plan on file with the office. Through the Emergency Communications Account all 43 Public Safety Answering Points (PSAPs) are able to maintain/upgrade 9-1-1 call taking equipment. Currently 80% of Oregon’s population is covered by a FEMA approved hazard mitigation plan. This has resulted in several mitigation projects being approved for funding through the Pre-Disaster Mitigation Program.

Enabling Legislation/Program Authorization

The Office of Emergency Management (OEM) is a division of the Oregon Military Department which is authorized under Article X of the Oregon State Constitution. OEM is further authorized by Oregon Revised Statutes 401.052, 403.120 and 404.100. Federal program authority is authorized by Department of Homeland Security 44 Code of Federal Regulations (CFR).

Funding Streams

For the 2021-23 biennium, the program is funded with General Fund (6%), Other Funds (41%) and Federal Funds (53%). Other Funds include dedicated Emergency Communication Tax Revenue authorized by ORS 403.235 which is collected from vendors that sell any device capable of reaching the 9-1-1 system. Federal Funds carry match requirements from zero to 50 percent, are dedicated, and come primarily from the Department of Homeland Security.

Proposed Program Enhancements for 2021-23

The proposed budget for the Office of Emergency Management contains enhancements over the program’s Current Service Level budget for the 2021-23 biennium. Policy Package 301 establishes 25 positions for the Office of Emergency Management (OEM): one (1) Principal Executive Manager F, one (1) Principal Executive Manager E, one (1) Limited Duration Operations and Policy Analyst 4, four (4) Program Analyst 3’s, two (2) Limited Duration Program Analyst 2’s, twelve (12) Permanent Program Analyst 2’s, one (1) Information Systems Specialist 7, two (2) Administrative Support Specialist 2’s and one (1) Public Affairs Specialist 3 along with services and supplies for OEM. To support these new positions in OEM, five Human Resource and Accounting staff are requested for the Administration Program: Refer to Policy Package 301 in the Administration Program for information on those positions.

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These positions are needed to enhance and maintain the recovery efforts for the current COVID-19 Pandemic, the Major Disaster Declaration recently received related to the February 2020 Eastern Oregon Floods, five other open disasters and dozens of post-wildfire and post-disaster federal mitigation grants being managed by OEM. These positions are also vital to ensure OEM can implement the governor's Equity Framework for Recovery through increased access, outreach and support to Black, Indigenous, and People of Color (BIPOC) communities that are disproportionately impacted by disasters. The COVID-19 recovery efforts alone are expected to more than double the workload of Oregon's previous six federal disaster declarations combined. Every county in Oregon and nearly every tribal nation, city, law enforcement agency, fire and emergency medical service departments as well as many non-profit organizations will rely on OEM's recovery staff to help secure tens of millions of dollars in federal recovery funds.

The COVID 19 Pandemic has shown that current staffing levels within OEM are inadequate to effectively manage Oregon's response and recovery efforts from a large scale disaster. This inadequacy is further perpetuated when one compares staffing in OEM to Colorado, Florida and Washington which inhibits the agency's capacity to lead and coordinate emergency management efforts in the state. The state Emergency Coordination Center is not equipped, staffed, or structurally designed to provide the level of sustained emergency management required for a catastrophic event, nor for long term recovery efforts that must be undertaken. These new positions will assist in improving that situation as they take on the functional role of leading state agencies, local & tribal governments, certain non-profits, and eligible citizens through the transition from emergency response to statewide recovery for all current and future disasters.

This request is also directly related to findings and recommendations identified in Secretary of State Performance Audit Report No. 2018-03 Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster. The report highlights that Oregon is at risk of a major Cascadia earthquake and tsunami that will threaten infrastructure, cost potentially billions of dollars, and result in numerous deaths. The state must do more to prepare for such a disaster including completing and implementing critical plans, fulfilling minimum standards for an effective emergency management program, ensure equitable and inclusive delivery of federal recovery programs, and adequately staffing the agency charged with coordinating emergency management efforts.

Policy Package 302 requests a fund shift for eight (8) positions as detailed in the chart below. The fund shift's primary purpose is to change staff disproportionately financed with 9-1-1 program Other Funds and shifting them to General Fund. This is necessary as it has become apparent that the new 2.4% Administrative Cap, which becomes law on January 1, 2020, will be insufficient to finance current and projected administrative costs. Should this change not be approved OEM will either be forced to transfer on a quarterly basis approximately \$156,000 to its limited General Fund, reduce staffing levels within the office, seek a legislative change to the administrative cap, or risk violating the law. The biennial impact of this transfer would reduce available General Fund within OEM by approximately \$1.25 million or 15% of 2019-21 LAB. This will reduce the amount of funding OEM has available to match Federal Funds such as the Emergency Management Performance Grant, and it will impact the ability of OEM to pay for other staff within the program.

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Policy Package 303 establishes one (1) permanent position and services and supplies limitation within the Office of Emergency Management to manage the Public Private Partnership Program (P3). This position is needed to develop, maintain and enhance relationships with the private sector across the state to support local, regional, and statewide preparedness levels, community response capabilities, organizational continuity of operations, capacity to assist in disaster recovery actions, and expedite community recovery.

Policy Package 304 establishes two permanent positions and services and supplies limitation within the Office of Emergency Management to support the State 9-1-1 Program.

Policy Package 305 establishes eight (8) positions: one Principal Executive Manager E, one Principal Executive Manager D, one Operations and Policy Analyst 4, five (5) Program Analyst 3's, services and supplies and grant funding for the Office of Emergency Management (OEM).

This request is a continuation of funding approved by the March 2020 Emergency Board. The goal of that funding was to begin the process of creating a Two-week Ready Oregon Program focused on helping Oregonians become two-weeks ready. The goal was for OEM to partner with local and tribal governments, nonprofits and other entities to assess readiness and assist households to become two-weeks ready. To establish this program OEM needed six full-time permanent positions (1 PEM D and 5 PA 3s) to cover the different regions of the state. OEM was also tasked with developing and administering a grant program for establishing and maintaining staging areas for emergency response throughout the state. For the development and execution of the grant program OEM needed 2 full time positions (PEM E and an OPA 4). While this work is underway the COVID 19 Pandemic Response effort led by OEM is impacting how much of the original scope of work is being accomplished. To that end, during the 2021-23 biennium the office will continue to issue grants to local governments for the developing and maintaining staging areas and Type 3 Incident Management Teams (IMT). The grants will be used for any purpose related to the development of the IMTs. OEM may fund up to two IMTs per staging area. OEM will also continue developing plans to create additional teams IMTs at a rate of four per biennium for the next five biennia.

This request is also directly related to findings and recommendations identified in Secretary of State Performance Audit Report No. 2018-03 Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster. The report highlights that Oregon is at risk of a major Cascadia earthquake and tsunami that will threaten infrastructure, cost potentially billions of dollars, and result in numerous deaths. The state must do more to prepare for such a disaster including completing and implementing critical plans, fulfilling minimum standards for an effective emergency management program, and adequately staffing the agency charged with coordinating emergency management efforts. OEM will also utilize these coordinator positions to ensure preparedness programs are delivered equitably to Oregon's Black, Indigenous, and People of Color (BIPOC) communities, and that information is provided in a culturally competent manner.

Current staffing levels statewide are inadequate to reduce Oregon’s vulnerability to emergencies. OEM is severely understaffed as compared to Colorado, Florida and Washington which inhibits the agency’s capacity to lead and coordinate emergency management efforts in the state. The state Emergency Coordination Center is not equipped, staffed, or structurally designed to provide the level of sustained emergency management required for a catastrophic event. While this work is underway the long term implications of creating a resilient state and population require that the positions originally funded be made permanent, along with funding for the staging base and incident management team grant programs.

Policy Package 306 establishes six (6) positions to serve as Oregon Emergency Response System (OERS) Duty Officers (Administrative Specialist 2), and \$53,500 in Services & Supplies to finance IT infrastructure needs. This staffing request is directly related to an agency submitted Legislative Concept which transfers the functional responsibility of the Oregon Emergency Response System from the Office of State Police (OSP) to the Office of Emergency Management (OEM). Prior to the 2007 transfer of OEM to the Oregon Military Department, the OERS System was overseen and part of OEM. When the transition occurred, OSP retained control of this function and began utilizing the positions to assist with IT needs for Trooper vehicles. OSP has a distinct need for the six OERS call taking positions and cannot transfer them to OEM as part of this package thereby requiring the establishment of new positions within OEM. Should the Legislative Concept not be moved forward this Policy Package will be withdrawn.

Policy Package 307 reclassifies two positions within the Office of Emergency Management.

Policy Package 308 This Policy Package requests a \$40,009,762 increase in Other Funds limitation for the 9-1-1 program to accommodate the increase in expenditures resulting from the growth in 9-1-1 emergency communications excise revenue. The 2019 Legislature passed House Bill 2449, which increased the tax rate incrementally from \$.75 to \$1.00 for calendar year 2020 and then permanently to \$1.25 effective January 1, 2021. The tax is assessed on a monthly basis for each consumer or retailer subscriber who has telecommunications service or interconnected Voice over Internet Protocol service, or per retail transaction for prepaid wireless telecommunications service. Laws pertaining to this tax are found in ORS 403.200 – 403.250. OMD estimates tax revenues will increase by \$61,089,842 in the 2021-23 biennium, and expenditures will increase by \$40,009,762 over the Current Service Level.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT OFFICE OF EMERGENCY MANAGEMENT

The purpose of the Office of Emergency Management (OEM) is to coordinate, maintain, and collaborate with partners in support of the Governor's statewide emergency services system. This system facilitates, coordinates, and manages the emergency needs of Oregon citizens and visitors to the state in coordination with local emergency management. This supports the State's ability to prevent, prepare for, respond to, recover from and mitigate all types of emergencies from active assailant attacks and civil disruptions, to flooding and winter storms, to catastrophic earthquakes and tsunamis. OEM's efforts focus on strengthening Oregon's overall resiliency. The Office of Emergency Management coordinates with partners from all levels of government, tribal nations, non-governmental organizations, and private sector businesses to synchronize efforts and ensure the state leverages all available resources. The systems and structures OEM develops and maintains, provide opportunities to collaborate before, during and after specific incidents or large planned events to improve response and recovery efforts. The result is clear roles and responsibilities for all state agencies' on how they will provide essential functions and critical services for the whole community during or following a disaster in a planned, coordinated, and effective manner. The expectation expressed by the Governor and the Legislature is that the Office of Emergency Management provides leadership and coordination for all actions necessary to accomplish this mission.

Office of Emergency Management Administration:

OEM Administration is primarily funded by, and oversees the actions of, the Emergency Management Performance Grant Program (EMPG) which acts as the foundation of the State's All-Hazards approach to disaster preparedness. EMPG funding comes to the Office of Emergency Management from the U.S. Department of Homeland Security (DHS) through the Federal Emergency Management Agency (FEMA). The purpose of the EMPG is to give state and local jurisdictions greater flexibility in determining an effective and tailored emergency management organization at the state and local level. The Emergency Management Performance Grant is the single federal funding source that specifically provides for personnel and day to day costs for state and local emergency management programs. The EMPG program requires a non-federal match of 50% at both the state and local level. OEM currently has 36 counties that participate in the program, six tribal nations (the Confederated Tribes of Grand Ronde, the Coquille Indian Tribe, the Cow Creek Band of Umpqua Tribe of Indians, the Klamath Tribes, the Confederated Tribe of Siletz Indians, and the Confederated Tribes of Warm Springs), as well as six of Oregon's largest cities (Portland, Beaverton, Bend, Gresham, Salem and Eugene). EMPG funds also support the State's mitigation plans and projects, as well as natural hazard programs, including the State's Earthquake/Tsunami and Volcanic Hazards programs. The Administration program supports the preparation of federally mandated hazard analysis and vulnerability risk documents that local governments complete in order to understand which hazards they are most at risk for, and to plan accordingly to reduce that risk. The Administration program also focuses on coordination and planning activities among state agencies and links local jurisdictions in this effort. The identification of areas of deficiency support prioritization of limited resources and serves as the basis for determining processes that optimize those resources. The Administration program is also responsible for the day to day management of OEM. The OEM Director and Deputy Director work within this program area to provide guidance and direction regarding the future actions of the Office and to engage and influence

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national homeland security and emergency management policies to benefit Oregon. Enterprise wide strategic planning is also directed through this program area, as is development of the Public Private Partnership Program and crisis communications capabilities.

State 9-1-1:

The mission of the State 9-1-1 Program is to ensure the reliable operation of the 9-1-1 system within Oregon. The program is responsible for the continual coordination and management of the network necessary to deliver 9-1-1 calls to Public Safety Answering Points (PSAPs), the customer premise equipment used by the PSAPs to process those calls, as well as assisting local governments with the challenges faced in the delivery of and participation in the State 9-1-1 emergency reporting system.

The State 9-1-1 Program continues to upgrade and maintain the statewide system for the delivery of 9-1-1 calls for service. OEM supports the network and equipment maintenance and upgrades as necessary to sustain the current level of operations at every PSAP in Oregon. The State 9-1-1 Program recently completed a transition from an outdated Frame Relay Network to a state-of-the-art digital system.

Additionally, the Office of Emergency Management is continuing to work with the PSAP community to implement text to 9-1-1 capability statewide.

The State 9-1-1 Program works closely with the Department of Administrative Services, State Chief Information Office and the Legislative Fiscal Office in support of NG 9-1-1 initiative. In addition OEM continues to work with the Oregon Department of Revenue to ensure that new technologies subject to the 9-1-1 tax are being researched and when appropriate, collected. OEM includes the Public Utility Commission in such discussions to ensure advanced coordination on all regulatory matters relating to telecommunications that impact 9-1-1 capabilities in Oregon.

The State 9-1-1 Program continues to work with the public safety community, local governments, state partners, the Federal Communications Commission and other national organizations to plan for the capability of answering a 9-1-1 call for help from any device, anywhere, anytime.

Operations and Preparedness:

The Operations and Preparedness Program receives Federal U.S. Department of Homeland Security Program Grant Funding to execute the programmatic functions of Oregon's Homeland Security planning, organization, equipment, training, and exercise programs. This is accomplished by utilizing Homeland Security Grant dollars to fund nine OEM staff, while passing through 80% of the funds to local communities. Unfortunately, this grant has declined steadily and significantly in recent years.

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Oregon uses the funding very effectively to raise the awareness of the terrorist threat, catastrophic incidents, and to increase the State's preparedness for all hazards. The grant funds, for the past 18 years, have been critical in assisting state and local government agencies at all levels in developing terrorism plans and annexes, conducting domestic preparedness training and exercise activities, and to acquire equipment to support these functions.

OEM's planning, training, and exercise programs provide preparedness and recovery training to local and tribal emergency managers, first responders, local elected and appointed officials, and state officials with direct and indirect emergency management authority and responsibilities. In addition, a wide variety of equipment is also provided under these grants to enhance first responder and emergency management professional capabilities in reducing the impact to life and safety, property, and the environment. Instituting the programs under these grants has provided a commonality in equipment, planning and training, resulting in well-prepared response organizations throughout Oregon.

The foundation for conducting training and exercising is the development of plans and procedures for all hazards that are a potential and probable threat to Oregonians. This includes terrorism and catastrophic incident preparedness, response, and recovery activities. Conducting these programs incorporates the familiarization and orientation of state and local officials to federal and state laws, regulations, and policies that ensure eligibility for funding and other state and federal assistance during the times of disaster and during recovery and restoration following an incident of national significance.

Disasters:

Since February of 1996, Oregon has experienced disaster activity severe enough to warrant a Presidential Disaster Declaration on 23 separate severe weather events, and two federal Emergency Declarations, including the recent emergency declaration for COVID-19. These major disasters have included flooding, landslides, pandemic, hurricane force wind events, as well as severe winter storm activity. Only five states have had more federal fire, emergency or disaster declarations than the state of Oregon. Under a mandate from Congress to FEMA, emphasis has been added to expedite the expenditure and closure of old declared disasters. The federal disaster declaration will be the largest federal disaster in Oregon's history, with estimates of federal public assistance funding expected to exceed \$500 million. Before the COVID-19 disaster, the December 2015 storm event, from which we are still recovering, is the third largest disaster in Oregon, following the 2007 flood event, and the 1962 Columbus Day Storm. These disasters have resulted in federal disaster relief in excess of \$200 million to public entities throughout Oregon. In addition to Public Assistance to public entities, hazard mitigation grant funds have accompanied these disasters. These funds are used to reduce the effects of future disasters in Oregon.

Oregon's cities and counties continue developing, updating and adopting local community hazard mitigation plans. Through FEMA's Flood Mitigation Assistance Program, federal dollars are available to assist local jurisdictions with flood mitigation planning and flood mitigation projects. OEM works with other state agencies, such as Department of Land Conservation and Development, to identify project implementation opportunities in order to achieve the greatest impact with the least amount of resources. Counties and cities with repetitive flood losses receive highest priority

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for consideration of grant funding and technical assistance to develop hazard mitigation plans and funding which are approved by FEMA in order to be eligible for future grant funding for hazard mitigation projects. In 2020, nearly all Oregon counties have mitigation plans that are either current or are being updated to meet current requirements. Most of Oregon's larger cities have mitigation plans. Subsequently, approximately 80% of Oregon's population is covered by a FEMA-approved hazard mitigation plan. This resulted in a large number of mitigation projects being selected for funding from the Pre-Disaster Mitigation (PDM) program, which is a competitive federal program. Hazard mitigation staff is currently working with the University of Oregon, Oregon Partnership for Disaster Resilience, to provide technical assistance to both cities and counties in support of their local hazard mitigation planning needs. In addition, several Oregon Universities have completed demonstration projects using PDM grant funding to seismically retrofit both dormitory and other university buildings. The successful implementation of projects on the Portland State University, Oregon Institute of Technology, Western Oregon University, and Oregon State University campuses in partnership with the Department of Geology and Mineral Industries helped lay the groundwork for the state's Seismic Rehabilitation Grant Program.

Hazard Mitigation Grant Program (HMGP) Funds accompany Major Disaster Declarations. Since 1996, Oregon has spent HMGP funds throughout the state on mitigation planning and projects. These funds total over \$55 million dollars and include HMGP funding as a result of various storm activity, including Disaster 4432, which occurred in February of 2019, Disaster 4452, which occurred in April of 2019, and Disaster 4519, which occurred in February of 2020.

Incorporating mitigation into codes and ordinances prior to new development is one of the most effective forms of hazard reduction and the keystone in building disaster resistant and resilient communities. FEMA's emphasis on pre-disaster mitigation encourages local communities to become disaster resistant communities by involving local volunteers, business and industry to promote mitigation measures, public education and an awareness of the hazards that a community may face, as well as developing incentive programs that encourage citizens and the business community to participate in available mitigation and preparedness programs. For example, the Project Wildfire Program in Deschutes County brings together fuels reduction activities to create defensible spaces, codes and standards, first responder access, public awareness and other measures that reduce the impact of wildfires.

Expected Results from the 2021-23 Budget:

The Oregon Military Department is home to the Oregon Army and Air National Guard, who aside from their recent prominent roles in the deployments to Afghanistan and Iraq, have played a critical role in preparing for and responding to natural disasters here in Oregon.

The Office of Emergency Management, likewise, has its central role, assisting the whole community to prevent, mitigate, prepare for, respond and recover from natural and man-made disasters.

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OEM's 2021-23 budget is seeking to expand the capability of the organization in multiple facets. This budget is also requesting much needed resources to help the organization address operational shortfalls identified by both internal and external audits, including the Oregon Secretary of State Audit Report 2018-03 "Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster."

OEM proposed six policy packages which seek to increase staff and/or reclassify positions within the agency. These packages are needed to enhance and maintain the recovery efforts for COVID-19, the Eastern Oregon Floods, other open disasters, and post wildfire missions. The COVID 19 Pandemic has shown that current staffing levels within OEM are inadequate to effectively manage Oregon's response and recovery efforts from a large scale disaster. This inadequacy is further perpetuated when one compares staffing in OEM to Colorado, Florida and Washington which inhibits the agency's capacity to lead and coordinate emergency management efforts in the state. The state Emergency Coordination Center is not equipped, staffed, or structurally designed to provide the level of sustained emergency management required for a catastrophic event, nor for long term recovery efforts that must be undertaken. These new positions will assist in improving that situation as they take on the functional role of leading state agencies, local & tribal governments, certain non-profits, and eligible citizens through the transition from emergency response to statewide recovery for all current and future disasters.

Among these packages are positions to help facilitate effective Public Private Partnerships (P3) and regional officers that will help organize preventative measures within their regions. P3 programs have become critical across the nation as the emergency management community has come to recognize the important role the private sector can and must play in effective preparedness, response and recovery activities. The private sector offers capabilities that government cannot necessarily provide due to statutory restrictions, availability of funding, and overall lack of subject matter knowledge. Logistics, communications, mass care and feeding, information technology, large scale manufacturing, along with research and development are areas where the private sector can be leveraged to provide critical support to communities in need. In order to have access to these capabilities there needs to be partnership between government and sector. These positions also work to ensure that Oregon's businesses are represented in disaster preparedness, response and recovery planning at the state level. The goal of OEM is to partner with local and tribal governments, nonprofits and other entities to assess readiness and assist households with establishing preventative measures, such as two-weeks ready, to help reduce the strain on local resources during times of emergencies.

Events of the past several years have shown that Oregon is prone to many natural hazard events, from wildfires, floods, hurricane force winds and severe winter storms. Also, the state faces the catastrophic hazard of a Cascadia Subduction Zone Earthquake and Tsunami, which will result in destruction of entire portions of the Oregon Coast. OEM's current capacity is limited due to a shortage of staff and resources. The Emergency Management Performance Grant, which is used to fund a majority of the division's employees, now only funds approximately 30% of the staff, primarily due to lack of General Fund match monies. Additionally, since most OEM employees are funded by federally funded programs (even those that require GF match), they must work under the requirements of that grant program, which limits the flexibility the state has in prioritizing its needs in its preparedness programs. Staff members in the 9-1-1 program are funded from a dedicated funding source, which is not available on a day-to-day basis to concentrate on other agency programs. As many local governments suffer the loss of revenues and an economic downturn, the

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increasing requests made to OEM to provide technical assistance and other resources to assist with training, exercise and other events, strains the agency's capacity to deal with the requests while continuing to meet the basic needs of the state's program.

Revenue Sources:

Other Funds

9-1-1 Emergency Telephone- 9-1-1 Tax - Other Funds received from the Department of Revenue from an excise tax of \$1.00 per month per consumer who has telecommunications service or interconnected Voice over Internet Protocol service with access to the emergency communications system. Prepaid wireless telecommunications services are taxes at \$1.00 per retail transaction. The 2019 Legislature passed HB 2449, which increased the tax to \$1.00 from January 1, 2020 until January 1, 2021, when it increases to \$1.25 per retail transaction. HB 2449 also extends the sunset of the tax from January 1, 2022 to January 1, 2030.

Department of Aviation- Other Funds are used to support the air search and rescue program and are matched with federal funding available through the Emergency Management Performance Grant.

Q-bonds: In the 2017-19 biennium, \$5 million in Article XI-Q bonds were sold for the State Preparedness and Incident Response Equipment (SPIRE) grant program. Under this program, local and tribal governments and non-profit organizations submit a grant application for emergency preparedness equipment from an approved list, which includes generators, high axle rescue vehicles, mass casualty incident support trailers, mobile shelters, and communications equipment, among other items. OEM purchases the equipment with the bond funds and distributes the equipment to the recipient, who is responsible for maintaining it.

Federal Funds

Emergency Management Performance Grant funds (administered by FEMA) may be used for necessary and essential expenses involved in the development, maintenance, and improvement of state, tribal and local emergency management programs. Through this grant program, OEM has the opportunity to receive a dollar for dollar match of federal funds to our general fund allocation. The grant is designed to give states more flexibility in deciding how to best use federal dollars to meet state specific needs. Local jurisdictions (36 counties, 6 cities, 6 Tribal Nations) also receive grant funding, which is required to provide a 50% cash match to participate in the program.

Homeland Security Grant Program - Includes pass-through funding to statewide local and tribal jurisdictions to enhance and or develop capabilities in planning, organization, equipment, training, and exercises within the national core capabilities to address the threat and risk of terrorism and catastrophic incidents. This money also includes funding to support Citizens preparedness and Community Emergency Response Team (CERT)

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programs and the Non-Profit Security Grant Program. The Program also makes money available to the Portland Regional Area under the Urban Area Security Initiative Program. Regional agencies in Portland and the surrounding counties work together on projects and investments designed to improve the area's preparedness for a domestic preparedness event. These funds serve a dual purpose in that most projects also have a benefit in the area of natural hazards preparedness. One time grants from DHS for specific needs also come through Oregon as the State's Administrative Agency (SAA). For example, during the 2007-2009 biennium, the Public Safety Interoperability Communications Grant (PSIC), a \$12 million grant for interoperable communications, was also made available to Oregon and its local jurisdictions.

FEMA's Public Assistance and Hazard Mitigation Grant Programs - The Public Assistance Program pays for the repair/restoration of damaged public infrastructure in the event that the President declares a Major Disaster/Emergency. The Hazard Mitigation Grant Program pays for mitigation efforts after a Presidential declaration by providing 15% of all overall FEMA recovery costs. The majority of this funding is pass-through Federal Funding. Because this funding is unknown in advance of a disaster, OEM carries empty limitation as part of its budget so that funding is not slowed in the event of a Presidential disaster declaration.

FEMA's Pre-Disaster Mitigation Grant Program (PDM) and Flood Mitigation Assistance (FMA) Program - PDM is a nationally competitive grant program available to communities who have FEMA approved natural hazard mitigation plans. PDM funds can be used for both planning efforts and project implementation. Projects must be identified as a priority in the jurisdictions' local natural hazard mitigation plan. FMA Grants are made available yearly on a nationally competitive basis, and are geared toward repetitive flood loss properties insured through the National Flood Insurance Program. Oregon works closely with the Department of Land Conservation and Development on projects selected for funding under the FMA Program.

Essential Packages:

010 – Inflation on non-PICS personal services vacancy factor adjustments (expected vacancy savings in the 2021-23 biennium) – (\$12,716) General Fund, \$62,972 Other Funds, (\$42,357) Federal Funds.

022 – Phase outs – (\$5,141,827) General Fund, (\$4,231,227) Other Funds.

031 – Inflation on Services & Supplies, adjustments for State Government Service Charges - \$982,727 General Fund, \$3,967,647 Other Funds, \$7,242,289 Federal Funds.

032 – Above Standard Inflation - \$11,092 General Fund, \$6,997 Other Funds.

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Policy Packages:

- 301 – OEM Mitigation & Recovery Enhancements - \$5,589,514 General Fund, twenty-five (25) new positions.
- 302 – OEM Fund Shift (Reduce Impact to 9-1-1) - \$1,345,752 General Fund, (\$1,349,509) Other Funds, \$2 Federal Funds.
- 303 – OEM LD to Permanent - P3 Position - \$145,562 General Fund, 144,960 Federal Funds.
- 304 – OEM 9-1-1 Positions - \$533,676 Other Funds, two (2) new positions.
- 305 – OEM Resiliency Positions – \$4,830,875 General Fund, eight (8) new positions.
- 306 – OEM OERS Transfer - \$1,027,636 General Fund, six (6) new positions.
- 307 – OEM Positions Reclassification - \$16,138 Federal Funds.
- 308 – OEM 9-1-1 Limitation Increase - \$40,009,762 Other Funds (9-1-1 excise tax revenue).

Proposed New Laws:

OEM has proposed five legislative concepts for consideration during the 2021 legislative session. The first deals with modifying the responsibility for providing Workers Compensation Coverage to Qualified Emergency Service Volunteer. The second deals with transition responsibility for animal planning in an emergency situation to the Department of Agriculture. The third deals with transitioning the statutory responsibility for the 2-1-1 system to the Department of Human Services. The fourth deals with expanding the credentialing program outlined in ORS 401.239. The fifth deals with transitioning the Oregon Emergency Response System from the Oregon State Police back to the Office of Emergency Management

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OREGON MILITARY DEPARTMENT OFFICE OF EMERGENCY MANAGEMENT ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2021-23 current service level requirements.
2. **How Achieved** – The following Essential Packages adjust the Emergency Management Program’s base budget to reflect 2021-23 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2021-23 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund (\$12,716), increases Other Funds \$62,972, and decreases Federal Funds (\$42,357).

022 - Phases out the following items:

1. (\$2,970,000) one-time General Fund appropriation for the repayment of questioned costs resulting from the U.S. Department of Homeland Security Office of Inspector General audit #14-14. The audit examined State Homeland Security and Urban Areas Security Initiative grants for fiscal years 2010 through 2012. The funding was approved in Policy Package 801 in the 2019-21 Legislatively Adopted Budget.
2. (\$300,000) one-time General Fund to conduct a study of the Critical Energy Infrastructure hub in Portland, which would evaluate the impacts of a catastrophic failure of fuel storage facilities following a Cascadia subduction zone earthquake. This funding was approved in Policy Package 811 in the 2019-21 Legislatively Adopted Budget.
3. (\$1,871,827) one-time General Fund from the March 2020 Emergency Board, which approved \$2.7 million General Fund and eight Limited Duration positions to enhance emergency preparedness and response in Oregon. The E-Board authorized a grant program to fund up to 10 logistics staging bases throughout Oregon, develop an incident management team (IMT) to train, equip and exercise 20 IMTs over the next 10 years, and regional teams to enhance local emergency preparedness plans and activities. The eight Limited Duration positions did not carry forward into the 2021-23 Base Budget, unlike \$1,871,827 in Services and Supplies, Capital Outlay and Special Payments which are phased-out in this package.
4. (\$4,231,227) Other Funds limitation for the State Preparedness and Incident Response Equipment (SPIRE) Grant Program. This program was authorized by the Legislature in Policy Package 811 of the 2017-19 Legislatively Adopted Budget. \$5 million in Q-bonds were sold in February

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2019 to fund the grants. Under the program, local and tribal governments and nonprofit organizations apply for emergency preparedness equipment (such as generators, rescue vehicles and mass casualty response trailers), which is then purchased by OEM with bond funds and delivered to the grantee. After the equipment has been fully depreciated, it can be offered for sale to the grantee at its fair market value. The program anticipates spending all but \$1 million in bond funds by the end of the 2019-21 biennium. No new bonds for the 2021-23 biennium have been requested. The Base Budget for 2021-23 contains \$5,190,000 in limitation; phasing out \$4,231,227 and adding 4.3% standard inflation in Package 031 of \$41,227 results in \$1 million remaining limitation to spend the balance of the bond funds.

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2021-23 changes. The package increases General Fund \$982,727, Other Funds \$3,967,647 and Federal Funds \$7,242,289.

032 – Provides an increase to cover estimated usage charges for the Workday Payroll and Time Tracking Project, which will replace the Oregon State Payroll Application. The package increases General Fund \$11,092 and Other Funds \$6,997.

3. **Staffing Impact** – None.

4. **Revenue Source** – General Fund is decreased (\$4,160,724), Other Funds is decreased (\$193,611), and Federal Funds is increased \$7,199,932.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon

Cross Reference Name: Office of Emergency Management

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(12,716)	-	-	-	-	-	(12,716)
Federal Funds	-	-	-	(42,357)	-	-	(42,357)
Total Revenues	(\$12,716)	-	-	(\$42,357)	-	-	(\$55,073)
Personal Services							
Overtime Payments	281	-	52	128	-	-	461
Shift Differential	44	-	1	3	-	-	48
All Other Differential	505	-	618	336	-	-	1,459
Public Employees' Retire Cont	148	-	119	83	-	-	350
Pension Obligation Bond	56,544	-	19,594	(31,885)	-	-	44,253
Social Security Taxes	63	-	51	36	-	-	150
Mass Transit Tax	2,416	-	1,590	-	-	-	4,006
Vacancy Savings	(72,717)	-	40,947	(11,058)	-	-	(42,828)
Total Personal Services	(\$12,716)	-	\$62,972	(\$42,357)	-	-	\$7,899
Total Expenditures							
Total Expenditures	(12,716)	-	62,972	(42,357)	-	-	7,899
Total Expenditures	(\$12,716)	-	\$62,972	(\$42,357)	-	-	\$7,899
Ending Balance							
Ending Balance	-	-	(62,972)	-	-	-	(62,972)
Total Ending Balance	-	-	(\$62,972)	-	-	-	(\$62,972)

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon

Cross Reference Name: Office of Emergency Management

Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(5,141,827)	-	-	-	-	-	(5,141,827)
Total Revenues	(\$5,141,827)	-	-	-	-	-	(\$5,141,827)
Services & Supplies							
Instate Travel	(40,000)	-	-	-	-	-	(40,000)
Employee Training	(16,000)	-	-	-	-	-	(16,000)
Office Expenses	(18,000)	-	-	-	-	-	(18,000)
Telecommunications	(13,920)	-	-	-	-	-	(13,920)
Professional Services	(300,000)	-	-	-	-	-	(300,000)
Facilities Rental and Taxes	(204,000)	-	-	-	-	-	(204,000)
Agency Program Related S and S	(3,070,000)	-	-	-	-	-	(3,070,000)
Other Services and Supplies	(21,931)	-	-	-	-	-	(21,931)
IT Expendable Property	(8,000)	-	-	-	-	-	(8,000)
Total Services & Supplies	(\$3,691,851)	-	-	-	-	-	(\$3,691,851)
Capital Outlay							
Automotive and Aircraft	(65,000)	-	-	-	-	-	(65,000)
Other Capital Outlay	-	-	(4,231,227)	-	-	-	(4,231,227)
Total Capital Outlay	(\$65,000)	-	(\$4,231,227)	-	-	-	(\$4,296,227)
Special Payments							
Dist to Cities	(623,239)	-	-	-	-	-	(623,239)
Dist to Counties	(623,239)	-	-	-	-	-	(623,239)

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Other Gov Unit	(138,498)	-	-	-	-	-	(138,498)
Total Special Payments	(\$1,384,976)	-	-	-	-	-	(\$1,384,976)
Total Expenditures							
Total Expenditures	(5,141,827)	-	(4,231,227)	-	-	-	(9,373,054)
Total Expenditures	(\$5,141,827)	-	(\$4,231,227)	-	-	-	(\$9,373,054)
Ending Balance							
Ending Balance	-	-	4,231,227	-	-	-	4,231,227
Total Ending Balance	-	-	\$4,231,227	-	-	-	\$4,231,227

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	982,727	-	-	-	-	-	982,727
Federal Funds	-	-	-	7,242,289	-	-	7,242,289
Total Revenues	\$982,727	-	-	\$7,242,289	-	-	\$8,225,016

Services & Supplies

Instate Travel	1,111	-	1,913	10,847	-	-	13,871
Out of State Travel	40	-	922	939	-	-	1,901
Employee Training	138	-	445	1,670	-	-	2,253
Office Expenses	1,263	-	1,014	1,256	-	-	3,533
Telecommunications	2,747	-	10,222	127	-	-	13,096
State Gov. Service Charges	902,419	-	24,747	-	-	-	927,166
Data Processing	954	-	15,556	1,233	-	-	17,743
Publicity and Publications	-	-	1,459	1,119	-	-	2,578
Professional Services	292	-	135,597	26,574	-	-	162,463
Attorney General	105	-	14,396	366	-	-	14,867
Employee Recruitment and Develop	1	-	2	78	-	-	81
Dues and Subscriptions	2	-	108	85	-	-	195
Facilities Rental and Taxes	72,685	-	7,341	22	-	-	80,048
Fuels and Utilities	13	-	569	151	-	-	733
Facilities Maintenance	-	-	-	50	-	-	50
Agency Program Related S and S	-	-	12,384	-	-	-	12,384
Other Services and Supplies	928	-	1,072	4,325	-	-	6,325
Expendable Prop 250 - 5000	-	-	606	130	-	-	736

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	29	-	1,986	334	-	-	2,349
Total Services & Supplies	\$982,727	-	\$230,339	\$49,306	-	-	\$1,262,372
Capital Outlay							
Office Furniture and Fixtures	-	-	968	-	-	-	968
Technical Equipment	-	-	715	3,383	-	-	4,098
Data Processing Software	-	-	-	5,653	-	-	5,653
Data Processing Hardware	-	-	-	2,216	-	-	2,216
Other Capital Outlay	-	-	41,227	-	-	-	41,227
Total Capital Outlay	-	-	\$42,910	\$11,252	-	-	\$54,162
Special Payments							
Dist to Cities	-	-	1,658,914	1,822,686	-	-	3,481,600
Dist to Counties	-	-	1,085,063	1,392,532	-	-	2,477,595
Dist to Other Gov Unit	-	-	950,421	2,942,109	-	-	3,892,530
Dist to Non-Gov Units	-	-	-	949,889	-	-	949,889
Dist to Local School Districts	-	-	-	74,515	-	-	74,515
Total Special Payments	-	-	\$3,694,398	\$7,181,731	-	-	\$10,876,129
Total Expenditures							
Total Expenditures	982,727	-	3,967,647	7,242,289	-	-	12,192,663
Total Expenditures	\$982,727	-	\$3,967,647	\$7,242,289	-	-	\$12,192,663

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(3,967,647)	-	-	-	(3,967,647)
Total Ending Balance	-	-	(\$3,967,647)	-	-	-	(\$3,967,647)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	11,092	-	-	-	-	-	11,092
Total Revenues	\$11,092	-	-	-	-	-	\$11,092
Services & Supplies							
Intra-agency Charges	11,092	-	6,997	-	-	-	18,089
Total Services & Supplies	\$11,092	-	\$6,997	-	-	-	\$18,089
Total Expenditures							
Total Expenditures	11,092	-	6,997	-	-	-	18,089
Total Expenditures	\$11,092	-	\$6,997	-	-	-	\$18,089
Ending Balance							
Ending Balance	-	-	(6,997)	-	-	-	(6,997)
Total Ending Balance	-	-	(\$6,997)	-	-	-	(\$6,997)

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 301
MITIGATION AND RECOVERY STAFF
PRIORITY 1

1. **Purpose**— This Policy Package establishes 25 positions for the Office of Emergency Management (OEM): one (1) Principal Executive Manager F, one (1) Principal Executive Manager E, one (1) Limited Duration Operations and Policy Analyst 4, four (4) Program Analyst 3's, two (2) Limited Duration Program Analyst 2's, twelve (12) Permanent Program Analyst 2's, one (1) Information Systems Specialist 7, two (2) Administrative Support Specialist 2's and one (1) Public Affairs Specialist 3 along with services and supplies for OEM. To support these new positions in OEM, five Human Resource and Accounting staff are requested for the Administration Program: Refer to Policy Package 301 in the Administration Program for information on those positions.

These positions are needed to enhance and maintain the recovery efforts for the current COVID-19 Pandemic, the Major Disaster Declaration recently received related to the February 2020 Eastern Oregon Floods, five other open disasters and dozens of post-wildfire and post-disaster federal mitigation grants being managed by OEM. The COVID-19 recovery efforts alone are expected to more than double the workload of Oregon's previous six federal disaster declarations combined. Every county in Oregon and nearly every tribal nation, city, law enforcement agency, fire and emergency medical service departments as well as many non-profit organizations will rely on OEM's recovery staff to help secure tens of millions of dollars in federal recovery funds.

The COVID 19 Pandemic has shown that current staffing levels within OEM are inadequate to effectively manage Oregon's response and recovery efforts from a large scale disaster. This inadequacy is further perpetuated when one compares staffing in OEM to Alaska, Florida and Washington which inhibits the agency's capacity to lead and coordinate emergency management efforts in the state. The state Emergency Coordination Center is not equipped, staffed, or structurally designed to provide the level of sustained emergency management required for a catastrophic event, nor for long term recovery efforts that must be undertaken. These new positions will assist in improving that situation as they take on the functional role of leading state agencies, local & tribal governments, certain non-profits, and eligible citizens through the transition from emergency response to statewide recovery for all current and future disasters.

This request is also directly related to findings and recommendations identified in Secretary of State Performance Audit Report No. 2018-03 Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster. The report highlights that Oregon is at risk of a major Cascadia earthquake and tsunami that will threaten infrastructure, cost potentially billions of dollars, and result in numerous deaths. The state must do more to prepare for such a disaster including completing and implementing critical plans, fulfilling minimum standards for an effective emergency management program, and adequately staffing the agency charged with coordinating emergency management efforts.

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BUDGET NARRATIVE

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021072	Principal Executive Manager F	X7010	Establish	\$266,675		
0021071	Principal Executive Manager E	X7008	Establish	\$245,569		
0021081	Operations and Policy Analyst 4 (Limited Duration)	X0873	Establish	\$245,569		
0021065	Program Analyst 3	C0862	Establish	\$202,696		
0021066	Program Analyst 3	C0862	Establish	\$202,696		
0021067	Program Analyst 3	C0862	Establish	\$202,696		
0021082	Program Analyst 3	C0862	Establish	\$202,696		
0021074	Program Analyst 2	C0861	Establish	\$188,003		
0021075	Program Analyst 2	C0861	Establish	\$188,003		
0021076	Program Analyst 2	C0861	Establish	\$188,003		
0021077	Program Analyst 2	C0861	Establish	\$188,003		
0021078	Program Analyst 2	C0861	Establish	\$188,003		
0021079	Program Analyst 2	C0861	Establish	\$188,003		
0021083	Program Analyst 2	C0861	Establish	\$188,003		
0021084	Program Analyst 2	C0861	Establish	\$188,003		
0021085	Program Analyst 2	C0861	Establish	\$188,003		
0021086	Program Analyst 2	C0861	Establish	\$188,003		
0021087	Program Analyst 2	C0861	Establish	\$188,003		
0021088	Program Analyst 2	C0861	Establish	\$188,003		
2123007	Program Analyst 2 (Limited Duration)	C0861	Establish	\$188,003		
2123008	Program Analyst 2 (Limited Duration)	C0861	Establish	\$188,003		
0021089	Information Systems Specialist 7	C1487	Establish	\$225,878		
0021073	Administrative Support Specialist 2	C0108	Establish	\$146,123		
0021080	Administrative Support Specialist 2	C0108	Establish	\$146,123		
0021007	Public Affairs Specialist 3	X0866	Establish	\$235,784		
Mass Transit Tax				\$19,113		
Total Personal Services				\$4,973,660		
Services and Supplies				\$615,854		
Total Policy Package 301				\$5,589,514		

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BUDGET NARRATIVE

Position 0021072 – Principal Executive Manager F: This position will act as the overall authority to manage statewide Mitigation and Recovery Section Managers and the internal IT section which supports the entire OEM office and the ECC when activated. This new management position will act in concert with the response function currently in place within the State’s Emergency Coordination Center (ECC), and help lead a smoother transition from Response to Recovery with Mitigation functions throughout the disaster cycle. This new Deputy position will action the requirements outlined in the State Recovery Plan and Hazard Mitigation Plan under the supervision of the OEM Director.

Position 0021071 – Principal Executive Manager E: This position will coordinate the execution of the appropriate mitigation strategies and plans across all open disasters, to include the COVID-19 Pandemic, along with leading the coordination of efforts to develop and manage the State’s Natural Hazard Mitigation Plan as well as Oregon’s status as an Enhanced State which has been in jeopardy due to lack of staffing directly associated with mitigation work. Will directly supervises 14 subordinate staff members in the areas of mitigation and grants management. Fulfills authorized responsibilities of the agency Deputy Director and/or Director during his/her absence.

Position 0021081 – Operations & Policy Analyst 4: This position serves as a member of the management team and provides daily program management of the Individual Assistance Program associated with all open disasters and advises the Recovery Section Manager, OEM Deputy and Director. Ensures that program materials, policies, procedures, and guidance established between the Office of Emergency Management and stakeholders are matured to increase coordination and improve the State response capability to provide incident management support. Leverages the capabilities of county, tribal, and local communities as resource multipliers to enhance the State’s ability to prepare for, respond to and recover from emergencies.

Positions 0021065-0021067, 0021082 – Program Analyst 3 (4 positions): Three (3) of these positions will oversee different component programs within the Mitigation Section. The programs include maintaining the Enhanced Status of the States Natural Hazard Mitigation Plan, developing and managing statewide hazard mitigation projects, and working with local governments on develop local natural hazard mitigation plans and hazard mitigation projects to be submitted to FEMA for federal funding consideration. One (1) of these positions will be provide oversight of recovery activities outlined in the Oregon Disaster Recovery Plan (OPDR) which has been activated for both the COVID 19 Pandemic and the Eastern Oregon Floods.

Positions 0021074-0021088, 2123007-2123008 - Program Analyst 2 (11 permanent positions / 2 limited duration positions): Three (3) of these positions will be focused on developing, overseeing, and managing public assistance projects across the state associated with the seven open disasters currently being managed by OEM. Two (2) of the positions will focus on providing technical support to the recovery efforts outlined in the Oregon Disaster Recovery Plan as well as working with local jurisdictions on developing new, and updating existing, local recovery plans. Six (6) of the positions will act as regionally based mitigation officers and will supporting mitigation planning, technical assistance, project

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development, and grant applications for six geographic regions across the state. The two (2) limited duration positions will work with the limited duration Operations and Policy Analyst on the execution of the Individual Assistance program for both the COVID 19 Pandemic and the Eastern Oregon Floods.

Position 0021089 – Information Systems Specialist 7: This position will help manage the IT related needs associated with the 28 other new positions being requested. This will include remote work locations and other issues. This position will also work with the existing IT staff in place within the Military Department to provide full spectrum IT analysis and support. This will include server maintenance, trouble shooting, desk top support etc.

Positions 0021073, 0021080 – Administrative Support Specialist 2: These positions will be responsible for monitoring billings received from local jurisdictions for proper expenditures of their emergency management assistance funds and compliance with federal regulations. These positions will also process all Division invoices, maintain billing records, process federal quarterly reports and necessary federal documentation associated with receipt of federal funds.

Position 0021007 – Public Affairs Specialist 3: The primary purpose of this position will be to focus on the Emergency Joint Information Center and Emergency Repsonse aspects of OEM. Plan, design and execute the public affairs and public relations programs for Oregon’s Office of Emergency Management. These programs encompass all facets of crisis communication and public education that includes the Governor’s office, DAS, OMD and other state agencies. The programs provide an expedient and efficient manner with which to release information to the public and the media in the event of a disaster/emergency.

2. **How Achieved** – In order to achieve the ever increasing demands and scrutiny on the office, along with external expectations, OEM seeks to establish these positions in order to develop a more robust system to provide services to our customers, community, and stakeholders responsible for oversight of our operations. These positions will provide a more focused and consistent level of capability and service to our partners in all critical areas.
3. **Staffing Impact** –Establish 25 Positions – 25.00 FTE.
4. **Quantifying Results** – Quantifying results will be evident in terms of output, as each of these positions provides direct engagement in one or more critical areas of operations for OEM. The office will analyze the agency and determine if any internal metrics or tracking is needed to further assess effectiveness of the implemented solution.
5. **Revenue Source** - \$5,589,514 General Fund.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 301 - OEM Mitigation & Recovery Enhancements

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,589,514	-	-	-	-	-	5,589,514
Total Revenues	\$5,589,514	-	-	-	-	-	\$5,589,514
Personal Services							
Class/Unclass Sal. and Per Diem	3,185,448	-	-	-	-	-	3,185,448
Empl. Rel. Bd. Assessments	1,450	-	-	-	-	-	1,450
Public Employees' Retire Cont	567,009	-	-	-	-	-	567,009
Social Security Taxes	243,690	-	-	-	-	-	243,690
Worker's Comp. Assess. (WCD)	1,150	-	-	-	-	-	1,150
Mass Transit Tax	19,113	-	-	-	-	-	19,113
Flexible Benefits	955,800	-	-	-	-	-	955,800
Total Personal Services	\$4,973,660	-	-	-	-	-	\$4,973,660
Services & Supplies							
Instate Travel	50,000	-	-	-	-	-	50,000
Employee Training	50,000	-	-	-	-	-	50,000
Office Expenses	37,500	-	-	-	-	-	37,500
Telecommunications	49,200	-	-	-	-	-	49,200
Facilities Rental and Taxes	365,854	-	-	-	-	-	365,854
Other Services and Supplies	13,300	-	-	-	-	-	13,300
IT Expendable Property	50,000	-	-	-	-	-	50,000
Total Services & Supplies	\$615,854	-	-	-	-	-	\$615,854

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 301 - OEM Mitigation & Recovery Enhancements

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	5,589,514	-	-	-	-	-	5,589,514
Total Expenditures	\$5,589,514	-	-	-	-	-	\$5,589,514
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							25
Total Positions	-	-	-	-	-	-	25
Total FTE							
Total FTE							25.00
Total FTE	-	-	-	-	-	-	25.00

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 301

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21007	1379371		MMN X0866 A P	PUBLIC AFFAIRS SPECIALIST 3	31	PF	24	2	6,558	157,392	78,392	235,784	1	1.00
21065	1379612		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21066	1379674		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21067	1379711		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21071	1379952		MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	2	6,883	165,192	80,377	245,569	1	1.00
21072	1384213		MESN Z7010 A P	PRINCIPAL EXECUTIVE/MANAGER	35X	PF	24	2	7,584	182,016	84,659	266,675	1	1.00
21073	1380012		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21074	1380255		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21075	1380391		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21076	1380411		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21077	1380412		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21078	1380431		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21079	1380451		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21080	1380052		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21081	1381071		MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	LF	24	2	6,883	165,192	80,377	245,569	1	1.00
21082	1380551		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21083	1380552		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21084	1380554		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21085	1380571		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21086	1380594		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21087	1380611		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21088	1380613		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21089	1380631		AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	24	2	6,229	149,496	76,382	225,878	1	1.00
2123007	1384372		AV C0861 A P	PROGRAM ANALYST 2	27	LF	24	2	4,971	119,304	68,699	188,003	1	1.00
2123008	1384373		AV C0861 A P	PROGRAM ANALYST 2	27	LF	24	2	4,971	119,304	68,699	188,003	1	1.00
General Funds										3,185,448	1,769,099	4,954,547		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										3,185,448	1,769,099	4,954,547	25	25.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 302
FUND SHIFT OF INDIRECT POSITIONS
PRIORITY 2

1. Purpose – This Policy Package requests a fund shift for eight (8) positions as detailed in the chart below. The fund shift's primary purpose is to change staff that are disproportionately financed with 9-1-1 program Other Funds and shift them to General Fund. This is necessary as it has become apparent that the new 2.4% Administrative Cap, which becomes law on January 1, 2020, will be insufficient to finance current and projected administrative costs. Should this change not be approved OEM will either be forced to transfer on a quarterly basis approximately \$156,000 to its limited General Fund, reduce staffing levels within the office, seek a legislative change to the administrative cap, or risk violating the law. The biennial impact of this transfer would reduce available General Fund within OEM by approximately \$1.25 million or 15% of 2019-21 LAB. This will reduce the amount of funding OEM has available to match Federal Funds such as the Emergency Management Performance Grant, and it will impact the ability of OEM to pay for other staff within the program.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
1020001	OEM Director	Z7012	Fund Shift	\$334,065	(\$337,822)	
1020002	Mitigation & Recovery Section Manager	X7008	Fund Shift	\$151,131	(\$151,131)	
1020008	Executive Support Specialist 2	X0119	Fund Shift	\$82,937	(\$82,937)	
1020310	Information Systems Specialist 7	C1487	Fund Shift	\$142,731	(\$142,731)	
1020309	Information Systems Specialist 7	C1487	Fund Shift	\$154,534	(\$154,534)	
1020009	Admin Specialist 2	C0108	Fund Shift	\$78,361	(\$78,361)	
1020004	Program Analyst 2 (SAR Coordinator)	C0861	Fund Shift	\$256,920	(\$256,920)	
1020021	Program Analyst 3 (Geological Hazards)	C0862	Fund Shift	\$139,524	(\$139,524)	\$2
Mass Transit Tax				\$5,549	(\$5,549)	
Total Policy Package 302				\$1,345,752	(\$1,349,509)	\$2

During the 2019 Legislative Session OEM was heavily involved in conversations surrounding the passage of HB 2449 which increased the Emergency Communications Excise Tax from \$.75 to \$1.00 on January 1, 2020, and then to \$1.25 effective January 1, 2021. Part of those conversations surrounded

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a modification to the administrative cap OEM is allowed to apply to manage the 9-1-1 Program. Effective January 1, 2021 the administrative cap drops from 4% to 2.4%. The logic behind this reduction was that the program would see a 40% increase in quarterly revenue and could thereby, theoretically, afford a 40% reduction in the administrative cap percentage. OMD/OEM and the Legislative Revenue Office worked together to determine anticipated revenue amounts to validate this assumption, and based on those analysis both offices agreed that the reduction could occur. What was missed in those deliberations is that the effect of the tax increase is not seen immediately. It has taken on average two quarters before the tax revenues, based on the increase to \$1.00, were collected and transferred by the Department of Revenue, and it estimated the same two quarter delay will occur after the change to \$1.25.

In addition to the delay in tax revenue collection, the analysis in 2019 did not adequately assess necessary program expenditures. Critical life cycle replacements of Customer Premise Equipment (CPE) and other critical items necessary for the 43 Public Safety Answering Points (PSAP) to accomplish their missions have been delayed. This was necessary as the Enhanced 9-1-1 Subaccount did not have sufficient resources within it to cover all the costs requested by our PSAP partners. OEM has worked with the PSAP's to identify a lifecycle replacement timeline that meets the majority of their needs, and those timelines require that significant investment in upgrading technology occur during the 2019-21 biennium and beyond. This was the primary reason for increasing the tax, to help ensure PSAP's have the tools they need to meet their mission.

What we have found is that we be unable to meet our spend plan requirements for lifecycle replacement if we maintain the existing administrative financing structure that has been previously approved due the requirements for cash on hand necessary to support those administrative costs. The solution to this issue is to approve a permanent fund shift of the eight positions identified above. Without this fund shift OEM will be obligated to either absorb \$1.25 million in its General Fund operating budget, eliminate critical 9-1-1 staff, or seek a legislative modification to the administrative cap that was just approved. It is our opinion that the fund shift is the most responsible course of action as the positions included in the request have limited direct connection with the 9-1-1 program and should appropriately be financed with General Fund resources.

2. **How Achieved** – Sustaining existing staff would be achieved by shifting funding from the 9-1-1 Emergency Communications Tax and replacing it with General Fund.

3. **Staffing Impact** – None.

4. **Quantifying Results** – Results of this policy package will be seen through increased investment in critical lifecycle replacement expenditures, and an increased supportive tone from our Public Safety Answering Point partners.

5. **Revenue Source** - \$1,345,752 General Fund, (\$1,349,509) Other Funds, and \$2 Federal Funds.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 302 - OEM Fund Shift

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,345,752	-	-	-	-	-	1,345,752
Federal Funds	-	-	-	2	-	-	2
Total Revenues	\$1,345,752	-	-	\$2	-	-	\$1,345,754
Personal Services							
Class/Unclass Sal. and Per Diem	924,884	-	(924,884)	-	-	-	-
Empl. Rel. Bd. Assessments	276	-	(278)	-	-	-	(2)
Public Employees' Retire Cont	164,631	-	(164,629)	1	-	-	3
Social Security Taxes	68,591	-	(70,754)	1	-	-	(2,162)
Worker's Comp. Assess. (WCD)	219	-	(220)	-	-	-	(1)
Mass Transit Tax	5,549	-	(5,549)	-	-	-	-
Flexible Benefits	181,602	-	(183,195)	-	-	-	(1,593)
Total Personal Services	\$1,345,752	-	(\$1,349,509)	\$2	-	-	(\$3,755)
Total Expenditures							
Total Expenditures	1,345,752	-	(1,349,509)	2	-	-	(3,755)
Total Expenditures	\$1,345,752	-	(\$1,349,509)	\$2	-	-	(\$3,755)
Ending Balance							
Ending Balance	-	-	1,349,509	-	-	-	1,349,509
Total Ending Balance	-	-	\$1,349,509	-	-	-	\$1,349,509

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 302 - OEM Fund Shift

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 302

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1020001	1020460	38809	MESN Z7012 A P	PRINCIPAL EXECUTIVE/MANAGER	38X	PF	24	10	12,927	245,096	88,969	334,065	1	0.79
1020001	1020460	38809	MESN Z7012 A P	PRINCIPAL EXECUTIVE/MANAGER	38X	PF	18.96	10	12,927	-245,096	-92,726	-337,822	-1	-0.79
1020002	1020080	22782	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	7	8,766	105,192	45,939	151,131	0	0.50
1020002	1020080	22782	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	12	7	8,766	-105,192	-45,939	-151,131	0	-0.50
1020004	1020100	2672	AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	10	7,260	-174,240	-82,680	-256,920	-1	-1.00
1020004	1020100	2672	AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	10	7,260	174,240	82,680	256,920	1	1.00
1020008	1020110	36123	MMC X0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	12	4	4,236	-50,832	-32,105	-82,937	0	-0.50
1020008	1020110	36123	MMC X0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	24	4	4,236	50,832	32,104	82,936	0	0.50
1020009	1020450	66095	AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	4	3,932	47,184	31,176	78,360	0	0.50
1020009	1020450	66095	AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	12	4	3,932	-47,184	-31,177	-78,361	0	-0.50
1020021	1020130	25260	AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	10	7,995	95,940	43,588	139,528	0	0.50
1020021	1020130	25260	AV C0862 A P	PROGRAM ANALYST 3	29	PF	12	10	7,995	-95,940	-43,584	-139,524	0	-0.50
1020309	1020440	564	AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	24	10	8,992	107,904	46,629	154,533	0	0.50
1020309	1020440	564	AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	12	10	8,992	-107,904	-46,630	-154,534	0	-0.50
1020310	1020260	25243	AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	24	8	8,208	98,496	44,236	142,732	0	0.50
1020310	1020260	25243	AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	12	8	8,208	-98,496	-44,235	-142,731	0	-0.50
General Funds										876,914	393,527	1,270,441		
Lottery Funds										0	0	0		
Other Funds										-924,884	-419,076	-1,343,960		
Federal Funds										47,970	21,794	69,764		
Total Funds										0	-3,755	-3,755	0	0.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 303

LIMITED DURATION TO PERMANENT POSITION: PUBLIC PRIVATE PARTNERSHIP
PRIORITY 9

- 1. Purpose** – This Policy Package establishes one permanent position and services and supplies limitation within the Office of Emergency Management to manage the Public Private Partnership Program (P3). This position is needed to develop, maintain and enhance relationships with the private sector across the state to support local, regional, and statewide preparedness levels, community response capabilities, organizational continuity of operations, capacity to assist in disaster recovery actions, and expedite community recovery.

Effective Public Private Partnership programs have become critical across the nation as the emergency management community has come to recognize the important role the private sector can and must play in effective preparedness, response and recovery activities. The private sector offers capabilities that government cannot necessarily provide due to statutory restrictions, availability of funding, and overall lack of subject matter knowledge. Logistics, communications, mass care and feeding, information technology, large scale manufacturing, along with research and development are areas where the private sector can be leveraged to provide critical support to communities in need. In order to have access to these capabilities there needs to be partnership between government and sector. In addition, the private sector plays a significant role in the economy of the local and regional community. It is vital to build and maintain relationships between the public and private sector to ensure the public sector is doing everything it can to maintain the private sectors operations. Also, public private partnerships guarantee that small businesses, women and minority owned businesses, have a voice in disaster planning, preparedness, and response at the state level. The Oregon Public Private Partnership Program Manager engages in these activities.

The P3 Program Manager is tasked with communicating with critical private sector partners throughout Oregon to support their preparedness planning, their response capabilities, their continuity of operation's needs, and what they can provide in terms of recovery support. The P3 Manager connects private sector representatives across multiple sectors to leverage best practices, connects private sector leaders across multiple states to ensure regional capacity, and makes sure the private sector has the access to training and exercise materials to help their workplace and workforce be prepared for and speed recovery from disasters. The P3 Manager meets with senior level officials at some of the largest companies in Oregon, to include Nike, Intel and HP, and with the most critical private sector operations including the grocer community. The P3 Manager leads the External Liaison position within the Oregon Emergency Coordination Center when activated, provides direct private sector connection and support to Emergency Support Functions and State Recovery Functions as outlined in the State's Emergency Operation Plan and Disaster Recovery Plan. This position leads the Oregon Business Emergency Operations Center, which establishes key private sector partner situational awareness and communication in a disaster response by involving the impacted sectors in response and recovery operations within Oregon Emergency

 X Agency Request

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Management. The Manager also acts as a Senior Adviser to the Office of Emergency Management Director and serves as a representative on local, state, regional and national workgroups.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021070	Operations & Policy Analyst 4 - Public Private Partnership Program Manager	X0873	Establish	\$144,960		\$144,960
Mass Transit Tax				\$602		
Total Policy Package 303				\$145,562		\$144,960

Position 0021070 Public Private Partnership Program Manager Operations and Policy Analyst: This position replaces a Limited Duration position that began in July 2019. It is responsible for developing and maintaining relationships with private sector partners focusing on the development of policies and practices surrounding preparedness, response capabilities, continuity of operations, economic recovery capabilities, and ability to support recovery activities in the aftermath of a disaster.

2. **How Achieved** – In order to achieve the ever increasing demands and scrutiny on the office, along with external expectations, OEM seeks to establish this position in order to continue to develop a more robust system to provide services to our customers, community, and stakeholders responsible for oversight of our operations. This position provides a focused and consistent level of capability and service to our private sector partners from small to large sectors in all critical areas.
3. **Staffing Impact** – Establish 1 position – 1.00 FTE
4. **Quantifying Results** – Quantifying results will be evident in terms of the overall business resiliency, significant gaps in communication and situational awareness, response capabilities and capacity to support and speed recovery actions throughout the state.
5. **Revenue Source** - \$145,562 GF/\$144,960 FF

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 303 - OEM LD to Permanent Position

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	145,562	-	-	-	-	-	145,562
Federal Funds	-	-	-	144,960	-	-	144,960
Total Revenues	\$145,562	-	-	\$144,960	-	-	\$290,522
Personal Services							
Class/Unclass Sal. and Per Diem	100,272	-	-	100,272	-	-	200,544
Empl. Rel. Bd. Assessments	29	-	-	29	-	-	58
Public Employees' Retire Cont	17,849	-	-	17,849	-	-	35,698
Social Security Taxes	7,671	-	-	7,671	-	-	15,342
Worker's Comp. Assess. (WCD)	23	-	-	23	-	-	46
Mass Transit Tax	602	-	-	-	-	-	602
Flexible Benefits	19,116	-	-	19,116	-	-	38,232
Total Personal Services	\$145,562	-	-	\$144,960	-	-	\$290,522
Total Expenditures							
Total Expenditures	145,562	-	-	144,960	-	-	290,522
Total Expenditures	\$145,562	-	-	\$144,960	-	-	\$290,522
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 303 - OEM LD to Permanent Position

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	1.00

PICS116 - Net Package Fiscal Impact Report**Office of Emergency Management****2021-23 Biennium****Cross Reference Number: 24800-003-00-00-00000****Agency Request Budget****Package Number: 303**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21070	1380791		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	6	8,356	200,544	89,376	289,920	1	1.00
										100,272	44,688	144,960		
										0	0	0		
										0	0	0		
										100,272	44,688	144,960		
										200,544	89,376	289,920	1	1.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 304
9-1-1 POSITIONS
PRIORITY 19

1. Purpose— This Policy Package establishes two permanent positions and services and supplies limitation within the Office of Emergency Management to support the State 9-1-1 Program.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021068	Next Generation 9-1-1 Deputy Project Manager	C1487	Establish		\$225,878	
0021069	9-1-1 Project Portfolio Manager	X1488	Establish		\$256,589	
Mass Transit Tax					\$1,941	
Total Personal Services					\$484,408	
Services & Supplies					\$49,268	
Total Policy Package 304					\$533,676	

Position 0021068 - Next Generation 9-1-1 Deputy Project Manager Information Systems Specialist 7: This position is responsible for providing project management leadership and the coordination of a statewide approach to deploy a modern, cost effective and secure wide area network for Oregon's Public Safety Answering Points (PSAPs). This position is the liaison to the primary point of contact and conduit with the awarded vendor of the Next Generation (NG) 9-1-1 Request for Proposal (RFP) to implement NG 9-1-1 throughout the state. This position interfaces with, directs and oversees the OEM NG 9-1-1 Project Team and NG 9-1-1 vendor during all aspects of NG 9-1-1 implementation, migration, installation and maintenance. This is responsible for the development of technical specifications, project management standards and methodologies, development of detailed project plans including budgeting, managing execution of work plans and project management systems, and directing and coordinating the activities required of both technical and non-technical project staff. This position will help create and implement all policies impacting all phases of NG 9-1-1. This position will determine whether 9-1-1 software or equipment updates and/or modifications are required throughout the State. This position is mission critical for the success of NG 9-1-1.

Position 0021069 - 9-1-1 Project Portfolio Manager Information Systems Specialist 8: This is the statewide NG 9-1-1 Project Portfolio Manager for the OEM NG 9-1-1 Program that includes primary oversight of both Legacy and NG 9-1-1 projects. This position is responsible for providing

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management, leadership and coordination of a statewide approach for implementing NG 9-1-1 Core Services for Oregon's 43 Public Safety Answering Points (PSAPs). The Project Portfolio Manager leads program staff assigned to manage and coordinate agency projects. This position defines, implements and maintains project portfolio management processes using a Project Management Body of Knowledge (PMBOK) based project management methodology containing well defined and documented processes, templates, and guidelines for all project phases. This position oversees the effective planning, execution and closeout of projects. This position monitors, measures and reports on resource planning and utilization across the 9-1-1 portfolio of projects. This position manages project intake, prioritization and governance processes. This position is mission critical for the success of all project work performed within the 9-1-1 section.

2. **How Achieved** – Continual support of critical long term needs of the 9-1-1 program would be achieved by establishing the two permanent positions. These positions will ensure the high level technical needs of the emergency management systems are maintained and enhanced for the most effective response and situational awareness functionality.
3. **Staffing Impact** – Establish 2 positions – 2.00 FTE
4. **Quantifying Results** – Results for this package will be reflected in the ongoing to modification and updating of the State 9-1-1 System to effectively utilize all currently available technologies and allow Oregon to be better positioned to utilize new technologies as they are developed.
5. **Revenue Source** - \$533,676 Other Funds (9-1-1 Revenue)

<u> X </u>	Agency Request	<u> </u>	Governor's Budget	<u> </u>	Legislatively Adopted
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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 304 - OEM 9-1-1 Positions

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	323,472	-	-	-	323,472
Empl. Rel. Bd. Assessments	-	-	116	-	-	-	116
Public Employees' Retire Cont	-	-	57,578	-	-	-	57,578
Social Security Taxes	-	-	24,745	-	-	-	24,745
Worker's Comp. Assess. (WCD)	-	-	92	-	-	-	92
Mass Transit Tax	-	-	1,941	-	-	-	1,941
Flexible Benefits	-	-	76,464	-	-	-	76,464
Total Personal Services	-	-	\$484,408	-	-	-	\$484,408
Services & Supplies							
Employee Training	-	-	6,000	-	-	-	6,000
Office Expenses	-	-	4,640	-	-	-	4,640
Telecommunications	-	-	3,360	-	-	-	3,360
Employee Recruitment and Develop	-	-	2,000	-	-	-	2,000
Facilities Rental and Taxes	-	-	29,268	-	-	-	29,268
IT Expendable Property	-	-	4,000	-	-	-	4,000
Total Services & Supplies	-	-	\$49,268	-	-	-	\$49,268
Total Expenditures							
Total Expenditures	-	-	533,676	-	-	-	533,676
Total Expenditures	-	-	\$533,676	-	-	-	\$533,676

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 304 - OEM 9-1-1 Positions

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(533,676)	-	-	-	(533,676)
Total Ending Balance	-	-	(\$533,676)	-	-	-	(\$533,676)
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	2.00

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 304

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21068	1380831		AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	24	2	6,229	149,496	76,382	225,878	1	1.00
21069	1380852		MMN X1488 I P	INFO SYSTEMS SPECIALIST 8	32	PF	24	2	7,249	173,976	82,613	256,589	1	1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										323,472	158,995	482,467		
Federal Funds										0	0	0		
Total Funds										323,472	158,995	482,467	2	2.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 305
OEM RESILIENCY POSITIONS: REGIONAL TEAMS
PRIORITY 20

1. **Purpose**— This Policy Package establishes eight (8) positions: one Principal Executive Manager E, one Principal Executive Manager D, one Operations and Policy Analyst 4, five (5) Program Analyst 3's, services and supplies and grant funding for the Office of Emergency Management (OEM).

This request is a continuation of funding approved by the March 2020 Emergency Board. The goal of that funding was to begin the process of creating a Two-week Ready Oregon Program focused on helping Oregonians become two-weeks ready. This means having necessary supplies and expertise to be self-sufficient for at least two weeks. The goal was for OEM to partner with local and tribal governments, nonprofits and other entities to assess readiness and assist households to become two-weeks ready. To establish this program OEM needed six full-time permanent positions (1 PEM D and 5 PA 3s) to cover the different regions of the state. OEM was also tasked with developing and administering a grant program for establishing and maintaining staging areas for emergency response throughout the state. For the development and execution of the grant program OEM needed 2 full time positions (PEM E and an OPA 4). While this work is underway the COVID 19 Pandemic Response effort led by OEM is impacting how much of the original scope of work is being accomplished. To that end, during the 2021-23 biennium the office will continue to issue grants to local governments for the developing and maintaining staging areas and Type 3 Incident Management Teams (IMT). The grants will be used for any purpose related to the development of the IMTs. OEM may fund up to two IMTs per staging area. OEM will also continue developing plans to create additional teams IMTs at a rate of four per biennium for the next five biennia.

This request is also directly related to findings and recommendations identified in Secretary of State Performance Audit Report No. 2018-03 Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster. The report highlights that Oregon is at risk of a major Cascadia earthquake and tsunami that will threaten infrastructure, cost potentially billions of dollars, and result in numerous deaths. The state must do more to prepare for such a disaster including completing and implementing critical plans, fulfilling minimum standards for an effective emergency management program, and adequately staffing the agency charged with coordinating emergency management efforts.

Current staffing levels statewide are inadequate to reduce Oregon's vulnerability to emergencies. OEM is severely understaffed as compared to Alaska, Florida and Washington which inhibits the agency's capacity to lead and coordinate emergency management efforts in the state. The state Emergency Coordination Center is not equipped, staffed, or structurally designed to provide the level of sustained emergency management required for a catastrophic event. While this work is underway the long term implications of creating a resilient state and population require that the positions originally funded be made permanent, along with funding for the staging base and incident management team grant programs.

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Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021051	Principal Executive Manager E	X7008	Establish	\$245,569		
0021052	Principal Executive Manager D	X7006	Establish	\$226,420		
0021053	Operations & Policy Analyst 4	X0873	Establish	\$245,569		
0021054	Program Analyst 3	C0862	Establish	\$202,696		
0021055	Program Analyst 3	C0862	Establish	\$202,696		
0021056	Program Analyst 3	C0862	Establish	\$202,696		
0021057	Program Analyst 3	C0862	Establish	\$202,696		
0021058	Program Analyst 3	C0862	Establish	\$202,696		
Mass Transit Tax				\$6,812		
Total Personal Services				\$1,737,850		
Services and Supplies				\$233,073		
Capital Outlay				\$90,000		
Special Payments				\$2,769,952		
Total Policy Package 305				\$4,830,875		

Operational Space & Configuration: The critical needs of the State Emergency Coordination Center (ECC) are significantly taxed during response operations, especially catastrophic operations when federal and state coordination is required. This was clearly identified as a shortfall during both the COVID 19 response and the Cascadia Rising Exercise. The development and sustainment of emergency operational capabilities requires additional space to house and maintain a larger number of employees and operational activity. Due to an area vacated by the Oregon State Police, space is available that would provide a solution with additional capacity within the same facility, directly adjacent to OEM's current office space. Ongoing funding for this space is included in this package as OEM is required to pay rent to the Department of Administrative Services for this space.

Position 0021051 – Principal Executive Manager E: This position develops and implements policies, procedures, and establishes priorities consistent with federal and state regulations. Responsible for coordinating, developing, updating, publishing and disseminating the State Emergency Operations Plan and related procedures; manages the various activities in the State Emergency Coordination Center during emergency activations or exercises. This position co-chairs the Oregon Emergency Response System Council, which is comprised of **33** agencies

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that are responsible for various functions in the State Emergency Management Services System. Receives Federal Grants and manages state grant programs. Responsible for developing and managing the state's logistic staging base grant program. Directly supervises 8 subordinate staff members in the areas of operations, planning, training, emergency communications, Search and Rescue, incident management infrastructure and geographic information systems. Fulfills authorized responsibilities of the agency Deputy Director and/or Director during his/her absence.

Position 0021052 – Principal Executive Manager D: This position implements policies, procedures, and establishes priorities in coordination with the Preparedness, Emergency Coordination, and Mitigation and Recovery Services Section Managers, consistent with federal and state regulations, to support the community through regional implementation. Responsible for coordinating, developing, publishing and disseminating services and resources regionally through the Emergency Management Plan. Manages the various activities needed to support the State Emergency Coordination Center during emergency activations or exercises. As the Regional Preparedness Program Manager, supports Federal Grants and provides guidance to state, local, and private non-profits. In addition to maintaining responsibility as a preparedness coordinator for one of six geographic regions, directly supervise 5 regional staff in the support of regional and local outreach and preparedness initiatives. Provide technical planning assistance in all-hazard planning initiatives, serve as a liaison within local EOCs and the State ECC during emergencies, fulfills authorized responsibilities of the offices Deputy Director and/or Director during his/her absence.

Position 0021053 – Operations & Policy Analyst 4: This position serves as a member of the management team and provides daily program management of the Incident Management Team Program and advises the Preparedness Section Manager, OEM Deputy and Director. Ensures that program materials, policies, procedures, and guidance established between the Office of Emergency Management and stakeholders are matured to increase coordination and improve the State response capability to provide incident management support. Leverages the capabilities of county, tribal, and local communities as resource multipliers to enhance the State's ability to prepare for, respond to and recover from emergencies.

Positions 0021054-0021058 – Regional Resiliency Officers - Program Analyst 3 (5 positions): The positions work under the supervision of the Regional Preparedness Program Manager. They will coordinate and support the implementation of emergency management programs and activities within the region with a focus on supporting county, tribal, and local partners. They will deliver key emergency preparedness programs like 2 Weeks Ready, in coordination with local/tribal emergency management; assists in the development, conduct, and evaluation of regional-focused exercises; deliver regional emergency management training, seminars, and workshops, at the request of and in coordination with local/tribal emergency management; provides technical planning assistance for the development and maintenance of local emergency operations plans; serve as a liaison between local emergency operations centers and the State ECC during emergencies and disasters.

2. **How Achieved** – In order to achieve the ever increasing demands and scrutiny on the office, along with external expectations, OEM seeks to establish these positions in order to develop a more robust system to provide services to our customers, community, and stakeholders responsible for oversight of our operations. These positions will provide a more focused and consistent level of capability and service to our partners in all critical areas.

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3. **Staffing Impact** –Establish 8 Positions – 8.00 FTE.

4. **Quantifying Results** –Quantifying results will be evident in terms of output, as each of these positions provides direct engagement in one or more critical areas of operations for OEM. The office will analyze the agency and determine if any internal metrics or tracking is needed to further assess effectiveness of the implemented solution.

5. **Revenue Source** - \$4,830,875 General Fund.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 305 - OEM Resiliency Positions

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,830,875	-	-	-	-	-	4,830,875
Total Revenues	\$4,830,875	-	-	-	-	-	\$4,830,875
Personal Services							
Class/Unclass Sal. and Per Diem	1,135,392	-	-	-	-	-	1,135,392
Empl. Rel. Bd. Assessments	464	-	-	-	-	-	464
Public Employees' Retire Cont	202,100	-	-	-	-	-	202,100
Social Security Taxes	86,858	-	-	-	-	-	86,858
Worker's Comp. Assess. (WCD)	368	-	-	-	-	-	368
Mass Transit Tax	6,812	-	-	-	-	-	6,812
Flexible Benefits	305,856	-	-	-	-	-	305,856
Total Personal Services	\$1,737,850	-	-	-	-	-	\$1,737,850
Services & Supplies							
Instate Travel	40,000	-	-	-	-	-	40,000
Employee Training	16,000	-	-	-	-	-	16,000
Office Expenses	16,149	-	-	-	-	-	16,149
Telecommunications	13,920	-	-	-	-	-	13,920
Facilities Rental and Taxes	117,073	-	-	-	-	-	117,073
Other Services and Supplies	21,931	-	-	-	-	-	21,931
IT Expendable Property	8,000	-	-	-	-	-	8,000
Total Services & Supplies	\$233,073	-	-	-	-	-	\$233,073

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 305 - OEM Resiliency Positions

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Automotive and Aircraft	90,000	-	-	-	-	-	90,000
Total Capital Outlay	\$90,000	-	-	-	-	-	\$90,000
Special Payments							
Dist to Other Gov Unit	2,769,952	-	-	-	-	-	2,769,952
Total Special Payments	\$2,769,952	-	-	-	-	-	\$2,769,952
Total Expenditures							
Total Expenditures	4,830,875	-	-	-	-	-	4,830,875
Total Expenditures	\$4,830,875	-	-	-	-	-	\$4,830,875
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							8
Total Positions	-	-	-	-	-	-	8
Total FTE							
Total FTE							8.00
Total FTE	-	-	-	-	-	-	8.00

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Essential and Policy Package Fiscal Impact Summary - BPR013

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 305

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21051	1378871		MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	2	6,883	165,192	80,377	245,569	1	1.00
21052	1378951		MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	PF	24	2	6,247	149,928	76,492	226,420	1	1.00
21053	1378971		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	2	6,883	165,192	80,377	245,569	1	1.00
21054	1378991		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21055	1379011		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21056	1379012		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21057	1379031		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21058	1379032		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
General Funds										1,135,392	595,646	1,731,038		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										1,135,392	595,646	1,731,038	8	8.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 306
OEM OERS TRANSFER
PRIORITY 21

1. **Purpose**— This Policy Package establishes six (6) positions to serve as Oregon Emergency Response System (OERS) Duty Officers (Administrative Specialist 2), and \$53,500 in Services & Supplies to finance IT infrastructure needs. This staffing request is directly related to an agency submitted Legislative Concept which transfers the functional responsibility of the Oregon Emergency Response System from the Office of State Police (OSP) to the Office of Emergency Management (OEM). Prior to the 2007 transfer of OEM to the Oregon Military Department, the OERS System was overseen by and part of OEM. When the transition occurred, OSP retained control of this function and began utilizing the positions to assist with IT needs for Trooper vehicles. OSP has a distinct need for the six OERS call taking positions and cannot transfer them to OEM as part of this package thereby requiring the establishment of new positions within OEM. Should the Legislative Concept not be moved forward this Policy Package will be withdrawn.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021059	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$146,123		
0021060	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$146,123		
0021061	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$146,123		
0021062	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$146,123		
0021063	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$146,123		
0021064	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$146,123		
Mass Transit Tax				\$3,093		
Total Personal Services				\$879,831		
Services & Supplies				\$147,805		
Total Policy Package 306				\$1,027,636		

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OERS Duty Officer Positions 0021059-0021064 (AS-2) Six Positions: Oregon Emergency Response Duty Officers provide a critical function to the state, acting essentially as a state level 9-1-1 system. This function requires 24/7/365 coverage. These positions will enable OEM to provide around the clock coverage in the Emergency Coordination Center (ECC).

2. **How Achieved** – In order to achieve the ever increasing demands and scrutiny on the office, escalating audit findings, and external expectations, OEM seeks to establish these positions in order to develop a more robust system to provide services to our customers, community, and stakeholders responsible for oversight of our operations. These positions will provide a more focused and consistent level of capability and service to our partners in all critical areas.
3. **Staffing Impact** – Establish 6 positions - 6.00 FTE.
4. **Quantifying Results** –Quantifying results will be evident in terms of output, as each of these positions provides direct engagement in one or more critical areas of operations for OEM. The office will analyze the agency and determine if any internal metrics or tracking is needed to further assess effectiveness of the implemented solution.
5. **Revenue Source** - \$1,027,636 General Fund.

<u> X </u>	Agency Request	<u> </u>	Governor's Balanced	<u> </u>	Legislatively Adopted
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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 306 - OEM OERS Transfer

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,027,636	-	-	-	-	-	1,027,636
Total Revenues	\$1,027,636	-	-	-	-	-	\$1,027,636
Personal Services							
Class/Unclass Sal. and Per Diem	515,520	-	-	-	-	-	515,520
Empl. Rel. Bd. Assessments	348	-	-	-	-	-	348
Public Employees' Retire Cont	91,764	-	-	-	-	-	91,764
Social Security Taxes	39,438	-	-	-	-	-	39,438
Worker's Comp. Assess. (WCD)	276	-	-	-	-	-	276
Mass Transit Tax	3,093	-	-	-	-	-	3,093
Flexible Benefits	229,392	-	-	-	-	-	229,392
Total Personal Services	\$879,831	-	-	-	-	-	\$879,831
Services & Supplies							
Employee Training	18,000	-	-	-	-	-	18,000
Office Expenses	13,920	-	-	-	-	-	13,920
Telecommunications	10,080	-	-	-	-	-	10,080
Employee Recruitment and Develop	6,000	-	-	-	-	-	6,000
Facilities Rental and Taxes	87,805	-	-	-	-	-	87,805
IT Expendable Property	12,000	-	-	-	-	-	12,000
Total Services & Supplies	\$147,805	-	-	-	-	-	\$147,805

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 306 - OEM OERS Transfer

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	1,027,636	-	-	-	-	-	1,027,636
Total Expenditures	\$1,027,636	-	-	-	-	-	\$1,027,636
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							6
Total Positions	-	-	-	-	-	-	6
Total FTE							
Total FTE							6.00
Total FTE	-	-	-	-	-	-	6.00

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 306

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21059	1378671		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21060	1378691		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21061	1378711		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21062	1378712		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21063	1378732		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21064	1378852		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
General Funds										515,520	361,218	876,738		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										515,520	361,218	876,738	6	6.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 307
OEM POSITION RECLASSIFICATIONS
PRIORITY 22

1. **Purpose**— This Policy Package reclassifies two positions upward within the Office of Emergency Management. The Chief Human Resources Office at the Department of Administrative Services has reviewed and approved the higher classification for both positions.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0013017	Information Systems Specialist 5	C1485	From			(\$267,157)
0013017	Information Systems Specialist 7	C1487	To			\$274,382
1020233	Program Analyst 2	C0861	From			(\$219,134)
1020233	Planner 3	C1098	To			\$228,047
Total Policy Package 307						\$16,138

Position 0013017: Information Systems Specialist 5 to Information Systems Specialist 7— This position is the statewide support for the enhancement, maintenance, and operations of OEM’s GIS related applications (currently OpsCenter & RAPTOR), the State’s crisis management software, specialized database and internet based communication system for use in disaster response and recovery operations throughout the State. This position is responsible for the coordination of a statewide approach to utilizing and implementing OEM’s Operations and GIS related software solutions, with the current and future system infrastructure to facilitate data sharing and interoperable communications network for Oregon’s 36 counties and the state’s Emergency Response agencies. Over the past couple of years, the Operations and Preparedness Section of OEM has undergone significant adjustments of roles and duties to realign the workload with the positions responsible. The GIS Program Coordinator position has been relied upon for significant duties and responsibilities for the development, management and maintenance of all aspects of the GIS program within OEM.

Position 1020233: Program Analyst 2 to Planner 3 - OEM currently has one Planner position. With the increase of emergencies currently happening throughout the state, it has become apparent that an additional Planner position is needed to handle the additional emergencies. The purpose of this position is to lead planning projects for the OEM. Planning projects may involve development of OEM plans or to assist and coordinate the planning actions of state, local and federal agencies, nongovernmental organizations (NGOs), and local subject matter experts

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throughout the State of Oregon. A primary function of this position is to develop and write plans as well as draft policies and procedures to support OEM's plans, particularly the Emergency Operations Plan (EOP) and all related support Annexes and response plans. This position coordinates regularly with counties and cities as a primary point of contact and technical expert of planning needs at a local level. Ensures that OEM maintains a plan inventory, including local EOPs and response plans. This position tracks and manages the status of emergency plans, updates, and new planning requirements. This position also has the responsibility to maintain and update NIMS, THIRA, state capability assessment, and the Cascadia Playbook and lead coordination of those efforts with state partners. Ensures local government plans are developed and kept current and in compliance with all applicable Federal State policy guidance and monitors and provides technical assistance to Local Emergency Managers on a continuous basis to integrate terrorism plans into the all-hazard environment.

2. **How Achieved** – Approval of these reclassifications will allow OEM to better perform its mission and functions, and will ensure staff duties better align to the state's classification system, resulting in improved employee retention and performance.
3. **Staffing Impact** – Reclassify two (2) positions upward.
4. **Quantifying Results** – Quantifying results will be evident in terms of output, as each of these positions provides direct engagement in one or more critical areas of operations for OEM. The office will analyze the agency and determine if any internal metrics or tracking is needed to further assess effectiveness of the implemented solution.
5. **Revenue Source** - \$16,138 Federal Funds.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 307 - OEM Position Reclassifications

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	16,138	-	-	16,138
Total Revenues	-	-	-	\$16,138	-	-	\$16,138
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	12,864	-	-	12,864
Public Employees' Retire Cont	-	-	-	2,290	-	-	2,290
Social Security Taxes	-	-	-	984	-	-	984
Total Personal Services	-	-	-	\$16,138	-	-	\$16,138
Total Expenditures							
Total Expenditures	-	-	-	16,138	-	-	16,138
Total Expenditures	-	-	-	\$16,138	-	-	\$16,138
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 307

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE	
13017	1187400	22058	AV	C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	7	7,840	5,760	1,465	7,225	0	0.00
1020233	1020290	66094	AV	C1098 A P	PLANNER 3	30	PF	0	4	6,301	7,104	1,809	8,913	0	0.00
General Funds											0	0	0		
Lottery Funds											0	0	0		
Other Funds											0	0	0		
Federal Funds											12,864	3,274	16,138		
Total Funds											12,864	3,274	16,138	0	0.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 308
9-1-1 LIMITATION INCREASE
PRIORITY 23

1. **Purpose**— This Policy Package requests a \$40,009,762 increase in Other Funds limitation for the 9-1-1 program to accommodate the increase in expenditures resulting from the growth in 9-1-1 emergency communications excise revenue. The 2019 Legislature passed House Bill 2449, which increased the tax rate incrementally from \$.75 to \$1.00 for calendar year 2020 and then permanently to \$1.25 effective January 1, 2021. The tax is assessed on a monthly basis for each consumer or retailer subscriber who has telecommunications service or interconnected Voice over Internet Protocol service, or per retail transaction for prepaid wireless telecommunications service. Laws pertaining to this tax are found in ORS 403.200 – 403.250. OMD estimates tax revenues will increase by \$61,089,842 in the 2021-23 biennium, and expenditures will increase by \$40,009,762 over the Current Service Level.

History of 9-1-1 tax

In 1981 the Oregon Legislature issued a mandate for statewide 9-1-1 services and instituted a 3% surcharge on subscriber's telephone lines. At that time there were over 280 Public Safety Answering Points (PSAPs) in Oregon with only a few providing basic 9-1-1 service, and none provided Enhanced 9-1-1 service. The 1991 Legislature increased the surcharge to 5% and mandated Enhanced 9-1-1 service (9-1-1 caller's address and responsible police, fire and EMS provider displayed to the call-taker). However, in 1995 the 5% surcharge was converted to an approximate equivalent 75-cent surcharge to provide the 9-1-1 program with greater revenue stability and predictability. The \$.75 rate was in effect for 25 years, while call-handling systems became more complex and costly, and the volume of 9-1-1 calls increased with population growth.

Revenue is distributed as follows:

- **Distribution:** Sixty-two percent (62%) of the revenues are distributed to public safety answering points for operation of the state's 43 Public Safety Answering Points (PSAPs), which receive and handle 9-1-1 calls. Prior to HB 2449, the percentage distributed to PSAPs was 60%. Distribution is in proportion to population, except that no county receives less than 1% of the distribution. The funds may not be used for PSAP operations unless they are directly related to 9-1-1. For the PSAPs, the tax revenue provides only 30% of operating funds; the bulk of PSAP funding, 70%, is provided by local revenues.
- **Enhanced 9-1-1 Account:** Thirty-five percent (35%) of the revenues are deposited into the Enhanced 9-1-1 Account to pay costs associated with the Enhanced 9-1-1 program which include network, database, equipment and other costs related to providing state-wide wire line and wireless

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9-1-1 services. Note that HB 2449 directs interest revenue on the Emergency Communications Account to be deposited into the Enhanced 9-1-1 Account.

- Administrative costs: Actual costs or no more than 2.4% maximum of the cash balance in the Emergency Communications Account may be used by the Oregon Emergency Management to pay for OEM 9-1-1 program administration and Telecommunicator training at the Department of Public Safety Standards and Training (DPSST). This percentage was reduced from 4% to 2.4% effective January 1, 2021 in HB 2449.
- Department of Revenue administrative costs: Up to six-tenths of one percent (.6%) of the revenues are distributed to the Department of Revenue for administrative processing cost recovery. This percentage was reduced from 1% to .6% effective January 1, 2020 in HB 2449.

2. **How Achieved** – Increased Other Funds limitation will allow OEM to effectively operate the 9-1-1 program and distribute larger amounts of revenue to the local communities, ensuring continued, essential 9-1-1 service to all Oregonians.
3. **Staffing Impact** – None.
4. **Quantifying Results** – The results of this Policy Package can be measured by successful 9-1-1 call-taking services, with minimal service disruptions.
5. **Revenue Source** - \$40,009,762 Other Funds (9-1-1 excise tax revenue).

<u> X </u>	Agency Request	<u> </u>	Governor's Budget	<u> </u>	Legislatively Adopted
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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 308 - 9-1-1 Limitation Increase

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Revenue, Dept of	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Employee Training	-	-	26,894	-	-	-	26,894
Telecommunications	-	-	958,483	-	-	-	958,483
IT Professional Services	-	-	14,774,168	-	-	-	14,774,168
Facilities Rental and Taxes	-	-	244,694	-	-	-	244,694
Intra-agency Charges	-	-	383,343	-	-	-	383,343
Total Services & Supplies	-	-	\$16,387,582	-	-	-	\$16,387,582
Special Payments							
Dist to Counties	-	-	8,273,424	-	-	-	8,273,424
Other Special Payments	-	-	15,348,756	-	-	-	15,348,756
Total Special Payments	-	-	\$23,622,180	-	-	-	\$23,622,180
Total Expenditures							
Total Expenditures	-	-	40,009,762	-	-	-	40,009,762
Total Expenditures	-	-	\$40,009,762	-	-	-	\$40,009,762
Ending Balance							
Ending Balance	-	-	(40,009,762)	-	-	-	(40,009,762)
Total Ending Balance	-	-	(\$40,009,762)	-	-	-	(\$40,009,762)

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)**

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	43	-	-	-		
General Fund Obligation Bonds	Oth	0555	5,001,388	-	-	-		
Interest Income	Oth	0605	49,160	-	-	-		
Other Revenues	Oth	0975	43,916	25,708	25,708	40,000		
Transfer In- Intrafund	Oth	1010	36,147,801	-	-	-		
Transfer In- Indirect Cost	Oth	1020	127,784	400,000	400,000	400,000		
Transfer In Other	Oth	1050	11,944,121	-	-	-		
Transfer from General Fund	Oth	1060	188,000	-	-	-		
Transfer from Aviation, Dept of	Oth	1109	75,000	75,000	75,000	75,000		
Transfer from Revenue, Dept of	Oth	1150	89,769,940	92,179,386	92,179,386	153,269,228		
Transfer from Consumer & Bus Svs	Oth	1440	2,000	-	-	-		
Transfer from OR Health Authority	Oth	1443	32,100	-	-	-		
Transfer Out- Intrafund	Oth	2010	(36,453,351)	(287,356)	(287,356)	(114,794)		
Transfer to Other	Oth	2050	(20,174,443)	-	-	-		
Transfer to OR State Police	Oth	2257	(124,373)	-	-	-		
Subtotal - Other Funds			86,629,086	92,392,738	92,392,738	153,669,434	-	-

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)**

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Grants:								
US Dept of Homeland Security	Fed	0995	48,727,291	173,571,823	173,571,823	181,455,362		
Transfer Out- Indirect Cost	Fed	2020	(127,784)	(400,000)	(400,000)	(400,000)		
Subtotal - Federal Funds			48,599,507	173,171,823	173,171,823	181,055,362	-	-
Total - Other Funds and Federal Funds			135,228,593	265,564,561	265,564,561	334,724,796	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon
2021-23 Biennium

Agency Number: 24800

Cross Reference Number: 24800-003-00-00-00000

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Federal Revenues	43	-	-	-	-	-
General Fund Obligation Bonds	5,001,388	-	-	-	-	-
Interest Income	49,160	-	-	-	-	-
Other Revenues	43,916	25,708	25,708	40,000	-	-
Transfer In - Intrafund	36,147,801	-	-	-	-	-
Transfer In - Indirect Cost	127,784	400,000	400,000	400,000	-	-
Transfer In Other	11,944,121	-	-	-	-	-
Transfer from General Fund	188,000	-	-	-	-	-
Tsfr From Aviation, Dept of	75,000	75,000	75,000	75,000	-	-
Tsfr From Revenue, Dept of	89,769,940	92,179,386	92,179,386	153,269,228	-	-
Tsfr From Consumer/Bus Svcs	2,000	-	-	-	-	-
Tsfr From Oregon Health Authority	32,100	-	-	-	-	-
Transfer Out - Intrafund	(36,453,351)	(287,356)	(287,356)	(114,794)	-	-
Transfer to Other	(20,174,443)	-	-	-	-	-
Tsfr To Police, Dept of State	(124,373)	-	-	-	-	-
Total Other Funds	\$86,629,086	\$92,392,738	\$92,392,738	\$153,669,434	-	-
Federal Funds						
Federal Funds	48,727,291	173,571,823	173,571,823	181,455,362	-	-
Transfer Out - Indirect Cost	(127,784)	(400,000)	(400,000)	(400,000)	-	-
Total Federal Funds	\$48,599,507	\$173,171,823	\$173,171,823	\$181,055,362	-	-

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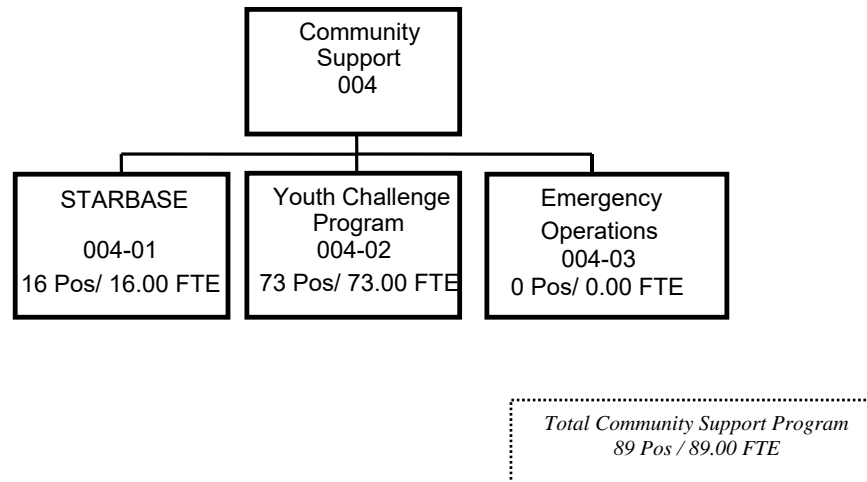
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Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

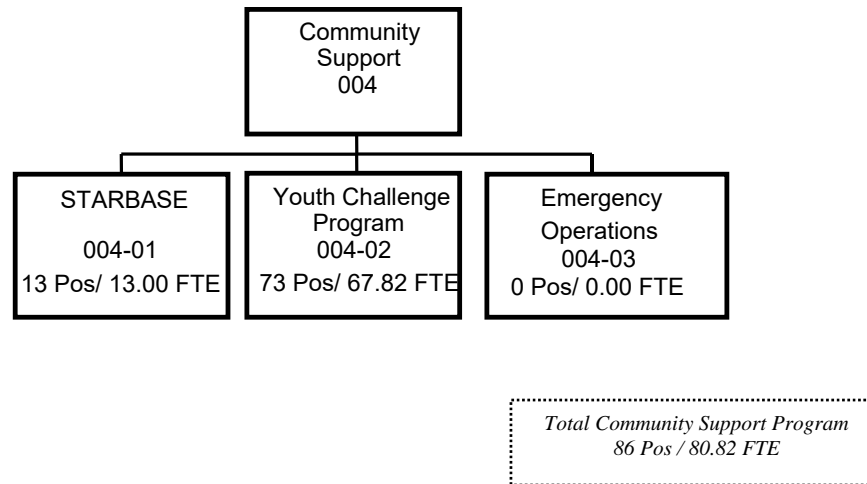
Community Support Program 2021-2023 Organization Chart



BUDGET NARRATIVE

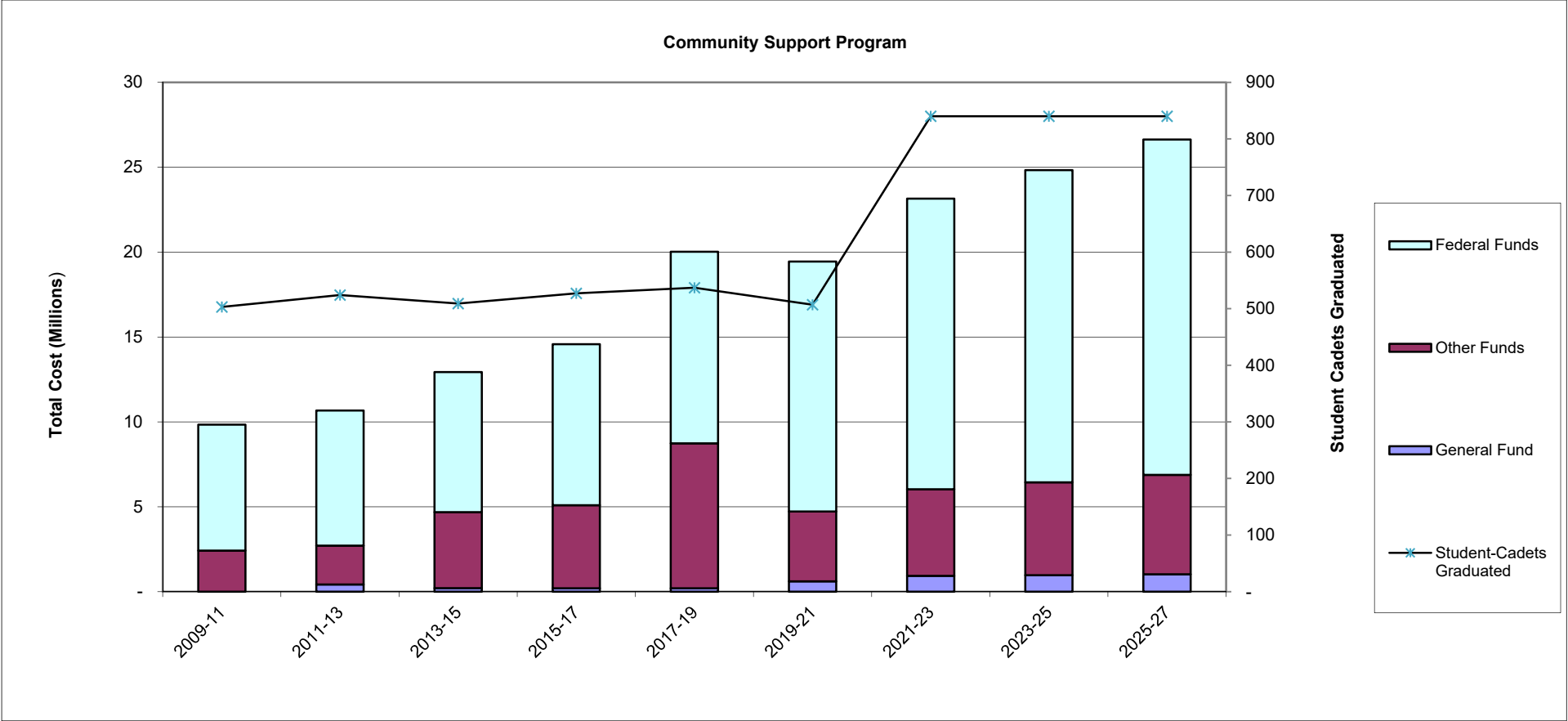
OREGON MILITARY DEPARTMENT

Community Support Program 2019-2021 Organization Chart



Oregon Military Department – Community Support Program – Executive Summary

Primary Long Term Focus Area: Seamless System of Education
Secondary Long Term Focus Area: Healthy and Safe Communities
Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



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Program Overview

The Military Department's Community Support Program offers a full spectrum of educational opportunities for the at-risk youth of Oregon. These opportunities are provided by the Oregon Youth Challenge Program in Bend and the STARBASE programs in Portland, Klamath Falls and Camp Rilea. Their goal is to provide the at-risk youth of Oregon an opportunity to build a future through education, structure and support.

Program Funding Request

The Agency Request Budget (ARB) for the Community Support Program within the Oregon Military Department includes expenditure authority of \$926,816 General Fund, \$5,101,849 Other Funds and \$17,121,691 Federal Funds. The 2021-23 ARB includes 89 positions and 89.00 FTE. The goal of this budget is to increase state and federal budgetary resources to reflect the anticipated growth within the Community Support Program. Current operations within the Community Support Program tie directly to the Governor's focus area of "Seamless System of Education" regarding focusing investment on student outcomes. The component programs which make up the Community Support Program include STARBASE, the Youth Challenge Program, and Emergency Operations. This Executive Summary focuses on the educational programs within Community Support: Emergency Operations is discussed in more detail in the Community Support Program narrative.

Continued investment in the Community Support Program will provide equitable access and opportunities for our diverse high school dropout population who have failed in a traditional school environment. Youth Challenge provides at-risk youth a fair and level playing field in order to participate and complete their education and become valuable, productive members of society. This investment will also help keep young students focused on the need to continue their education as well as pursue studies in the core sciences. Increasing the number of permanent positions in the STARBASE program will expand STEM education delivery to elementary and middle school students at Camp Umatilla.

Program Description

The Community Support program includes two educational program areas, the Oregon Youth Challenge Program (OYCP) and the Science and Technology Academies Reinforcing Basic Aviation and Space Exploration program (STARBASE). Both of these programs directly support the Governor's focus area of "Seamless System of Education" by educating at-risk youth, sparking interest in Science, Technology, Engineering and Math (STEM) at STARBASE, and in the case of OYCP, redirecting them toward a positive and productive future.

Located in Bend, the Oregon National Guard Youth Challenge Program (OYCP) remains committed to prioritizing equity and addressing racial disparities by engaging our under-served and under-resourced communities throughout the state. We pride ourselves on being an inclusive and welcoming educational opportunity for all at-risk youth regardless of race, ethnicity, culture, color, disability, gender, religion, economic status and national origin. OYCP is committed to serving a diverse group of 16 to 18 year old male and female dropouts who have struggled to succeed in a traditional high school environment.

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OYCP is Oregon's only public *statewide* quasi-military based high school, which includes supervised work experience in community service and conservation projects. The program is fully accredited by Cognia and is a statewide public alternative high school. OYCP is a residential 22 week program where students are provided all services 24 hours a day 7 days a week. The residential phase is followed by a 12 month post-residential phase which includes providing each graduate with a mentor. Two classes per year are conducted, serving 480 youth and graduating a minimum of 420 students each year. OYCP within the Community Support Program has been recognized by the National Guard Bureau as the one of the "Best Overall Challenge Programs" several times since 2001. The program began an expansion project in fall 2017 using Article XI-Q bonds approved by the 2015 Legislature to provide the infrastructure to house an additional 84 students per class (24 females and 60 males) to better meet demand. Construction was completed in March 2020.

The educational services of OYCP are implemented through the use of an accredited high school curriculum taught by certified teachers approved by the Oregon Department of Education. OYCP partners with all 197 school districts across Oregon's 36 counties to provide information about our unique and impartial alternative education program. OYCP provides on-site and off-site orientations to interested applicants and their families, as well as training for mentors and mentees for the post residential phase of the program. The program also maintains ongoing service to community partnerships through student volunteer services, as well as scholarship opportunities for graduating students. 100% of graduating students earn either a high school diploma, a GED certificate, or 8 certified high school credits to take back to their communities to re-enroll in their hometown high schools.

The success of the Community Support program depends heavily on the utilization of partnerships. At the local level, OYCP partners closely with local contractors for medical services, Bend LaPine School District for teaching services from Central Oregon Intergovernmental Council, and High Desert ESD for auditing services. OYCP partners with non-profit organizations and local industries to take part in the programs semi-annual career fair. OYCP partners primarily with the Department of Education at the state level. OYCP partners with the National Guard Bureau. The National Guard Bureau provides 75% of operational funding for OYCP. The STARBASE Program partners with local school districts for transportation of students at all three sites (soon to be four).

The major cost drivers of the Community Support Program have been identified as Personal Services Costs, Student Meal Related Costs and Facility related expenses. OYCP Personal Services, which includes contracted teaching and medical staff account for 80% of annual operating costs. Food Related Costs account for 8%, and Facility Maintenance costs (including utilities) account for 4% of annual operating costs, according to the 2019 program budget submitted to National Guard Bureau.

The STARBASE Program exposes third to eighth graders to the fields of Science, Technology, Engineering and Mathematics (STEM) with the hopes of inspiring them to pursue a career in these fields. This is done through the use of a highly acclaimed 25 hour curriculum taught by the program's teaching staff. The program is focused on capturing student interest in STEM at the elementary and middle school levels and showing them why studying these courses is important to their future goals. The program is 100% federally funded and hosts approximately 3,100 students each year at the Portland Airbase, Kingsley Field Airbase in Klamath Falls, and Camp Rilea. A fourth site at Camp Umatilla is in the planning stages for FFY 2021.

Program Justification and Link to Long Term Outcomes

The vision of the Community Support Program through the Oregon Youth Challenge Program (OYCP) and STARBASE is to be the premier program serving our vulnerable at-risk youth and those who are not likely to succeed in the traditional school setting, while creating economic value, long term cost avoidance, civic contribution and future responsible tax paying citizens of Oregon. The Community Support vision primarily supports the focus area of "Seamless System of Education."

The mission of the Community Support Program is to provide opportunities for personal growth, self-improvement and academic achievement among at-risk third through eighth graders (STARBASE), and teens no longer attending or failing in high school (OYCP), through a highly structured non-traditional environment; integrating training, mentoring and diverse educational activities.

The Community Support Program was built specifically to help the youth of Oregon who are most at-risk of being left behind by the traditional educational system. The curriculum of both the Oregon Youth Challenge Program (OYCP) and the STARBASE programs emphasize the importance of math and science. The Community Support Program through OYCP utilizes a work skills program, which provides training in conjunction with public works and community service projects. Students at OYCP have worked with Oregon State Parks and U.S. Forest Service, among others, on community service projects which provide exposure to a vast array of career fields. This community service provided approximately \$270,000 per year in benefits to the participating agencies during the 2017-19 Biennium.

In the 2017-19 biennium, the graduation rate at OYCP averaged 91%. Approximately 8% of the students that graduated earned their High School Diploma while 3% passed the GED test. The remaining 89% of the graduating students participated in the high school credit curriculum, of which 100% earned 8 credits allowing them to fully integrate back into their local high school. The cost for 293 graduates in 2019 was \$20,819 per graduate, of which the state paid \$5,205 per graduate. The remainder was financed through federal funds.

The Community Support Program has secondary ties to the Governor's focus area of "Healthy and Safe Communities," as these programs steer vulnerable youth away from entering the public safety system. They also contribute toward building a more equitable Oregon by promoting the four

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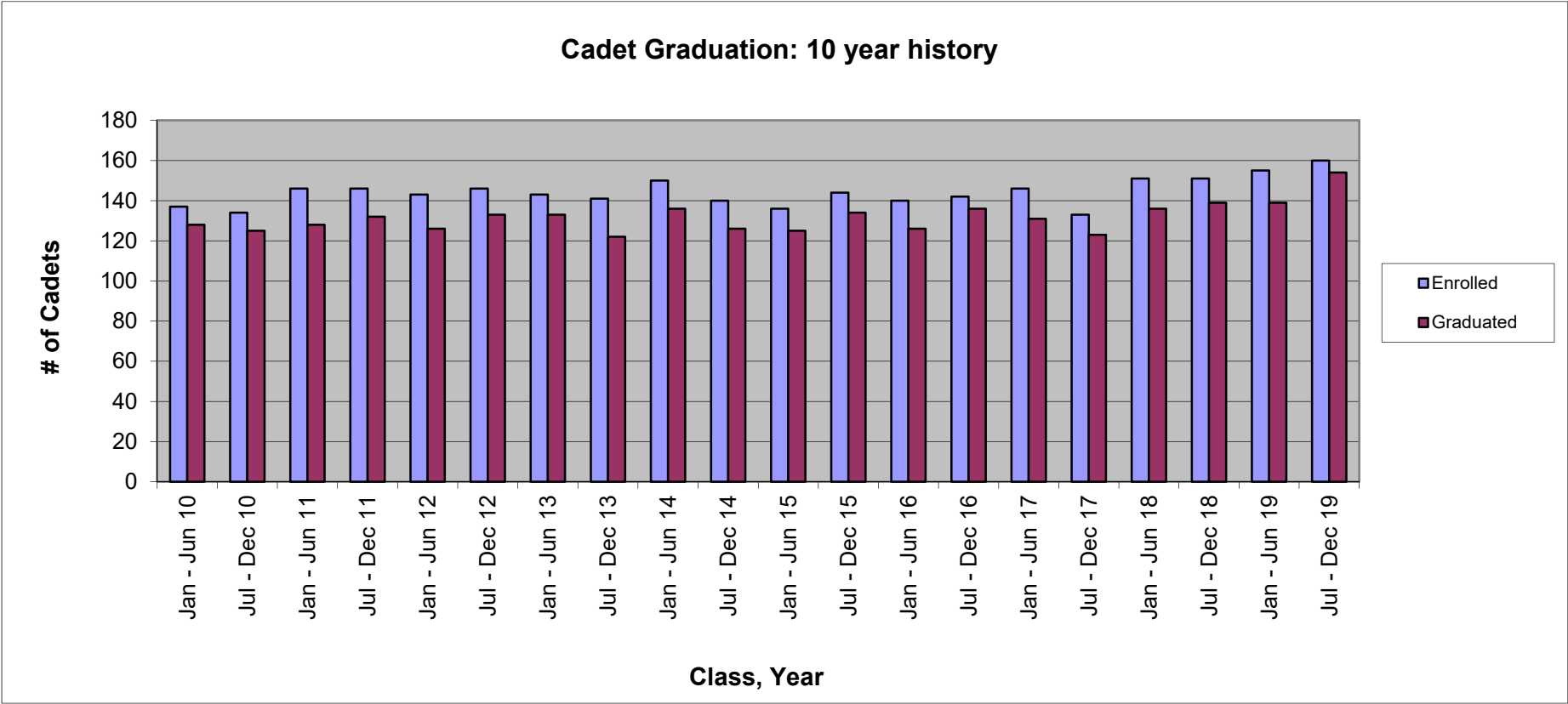
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principles of social justice: access, equality, rights and participation. Both OYCP and the STARBASE program were developed to provide this service to the youth of Oregon, and both provide this critical service at little cost to the state.

Program Performance

This chart shows OYCP student-cadets enrolled and graduated over the past ten years, from 2010 through 2019.



July 1999 was the first year the Oregon Youth Challenge Program (OYCP) was classified as a “Full Service Youth Challenge Program.” Since that date, OYCP has accepted 6,270 students, of which 5,653 completed the 2 week acclimation phase and began classroom enrollment. 4,946 graduated

for an overall graduation rate of 87%. The average cost per graduate in 2019 was \$20,819. 75% of this cost is financed through federal funds from the National Guard Bureau. The cost per graduate to the state of Oregon was \$5,205 in 2019. This was 33% less than the average cost per student in Oregon public schools, which in 2017-18 was \$7,785.

The retention and target graduation rates at OYCP are 420 graduates per year. On average, students leaving OYCP have increased their basic education by over 2 grade levels during the residential phase (evidenced by “Test of Adult Basic Education” (TABE) scores). Other Fund revenue is generated from the State Basic School Support fund on a per student count and is used to leverage the Federal Funds match of 75%.

Enabling Legislation/Program Authorization

The Community Support Program is a division of the Oregon Military Department which is mandated by Article X of the Oregon Constitution. The National Guard Youth Challenge Program was created to provide opportunities for civilian youth and is authorized by Section 509, Chapter 5 of Title 32, United States Code. The authority for all National Guard Youth Challenge Programs in the nation falls under the Secretary of Defense, acting through the Chief of the National Guard Bureau (NGB), who has entered into an agreement (as described in 31 USC Sect. 6305) with the Governor of the State of Oregon. The OYCP agreement was established in 1994 and is currently funded through 2020.

OYCP utilizes a citizen member Advisory Board. The board’s primary role is to meet a minimum of twice per class as an oversight group to ensure the program meets the state plan and Federal Master Cooperative Agreement. It too serves as a conduit to the local community to ensure local citizens are aware of the program and preserve quality community relations. The board advises the Adjutant General of Oregon through the Deputy Director for the Military Department.

The STARBASE program is authorized and approved through a Congressional Appropriation.

Funding Streams

In the 2021-23 Current Service Level budget, OYCP is funded by General Fund (2.5%), Other Funds (23%) and Federal Funds (75%). The Other Funds include State Basic School Support and National School Lunch Meal Reimbursement. The State Basic School Support funds are dedicated per ORS 336.615 – 336.675 and OAR 581-22-1350. The National School Lunch Meal Reimbursement funds are dedicated per PL 79-396 60 Stat.230 and PL 108-269, as well as ORS 326 & 327 and 7 CFR 210 and finally OAR 581-051. The Federal Funds carry a matching requirement of 25%, which is made up of General Fund and Other Funds. The Federal Funds are dedicated per Section 509 Chapter 5 of Title 32, United States Code. The STARBASE program is funded with Federal Funds (100%) which are fully dedicated.

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Significant Proposed Program Changes from 2019-21

The proposed budget for the Community Support Program reflects growth from the 2019-21 Legislatively Approved Budget. OYCP completed an expansion project in March 2020. The goal is to allow up to 84 more students per class: 24 females and 60 males, for a total of 240 per six-month class. Policy Package 401 requests General Fund and Other Funds limitation to fund a larger teaching contract, food costs and staff payroll that exceeds federally-mandated pay caps. Policy Package 403 requests Other Funds and Federal Funds limitation for seven position reclassifications at the program

STARBASE is requesting three additional positions in Policy Package 402 for the new Umatilla site as well as the reclassification of three existing positions to management to oversee each of the other three sites.

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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT COMMUNITY SUPPORT PROGRAM

The Community Support Program includes the STARBASE Program, the Oregon Youth Challenge Program, and the Emergency Operations Program.

STARBASE - The Oregon National Guard Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment.

STARBASE involves a series of hands-on classes taught for the Portland Public School District at the Portland Air Base, the Klamath County School District at Kingsley Field, and Clatsop County school districts at Camp Rilea. The goal of the program is to motivate at-risk students to pursue math and science education. The curriculum demonstrates math and science applications in aerospace operations. In many instances, this is the first opportunity the students have to relate the application of math and science to a tangible result. Students tour the airbase and study high technology aircraft and associated support equipment. They observe flight operations, weather reporting and forecasting operations, and tour aircraft and electronics maintenance facilities and fire fighting facilities. Oregon National Guard members demonstrate applicability of math and science to the activities observed by the students during their tours. Over 20,000 students have participated in this 100% federally funded program. Base budget funding provides services and supplies for operations.

Youth Challenge Program - The Oregon National Guard Youth Challenge Program (OYCP) offers high school dropouts and students failing at traditional high schools the opportunity to build a future. We pride ourselves on being an inclusive and welcoming educational opportunity for all at-risk youth regardless of race, ethnicity, culture, color, disability, gender, religion, economic status and national origin. The program has 73 state employees working as counselors, group life coordinators, and support/administration staff. The program also contracts 10 teachers and 1 medical provider.

The program consists of two phases. The first phase is a 22 week residential program at the Senator Jackie Winters Oregon National Guard Youth Challenge Campus in Bend, Oregon. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credits with a goal of reintegrating into high school, earning a diploma, or to prepare for and take the General Educational Development (GED) examinations.

The second phase of the program is a 12 month nonresident program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors to the students. The mentors help students continue efforts to meet educational and/or career goals set by the student

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during the residential phase. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens.

Students must be 16-18 years old and have dropped out of school or are failing high school. The student must be an Oregon resident, free of drugs, and not currently in the court system. The curriculum combines classroom work, community service, and challenging individual and team activities into one experience. Other major areas of instruction include health and drug abuse awareness, leadership, self-discipline, personal development, physical fitness, and basic work skills. All students participate in local community projects to encourage personal growth and development. Students have the opportunity to complete educational credits toward high school graduation or a GED certificate.

During the 2017-19 Biennium, the program averaged a 91% graduation rate. Approximately 8% of the students that graduated earned their High School Diploma while 4% participated in the GED program, of which 67% passed all portions of the examinations. The remaining 88% of the graduating students participated in the high school credit curriculum, of which 100% earned 8 credits allowing them to fully integrate back into their local high school. In 2019, the State of Oregon paid \$5,205 per graduate who received academics, goal setting, and community service in a team environment on a 7 day a week and 24-hour basis throughout their residential class at OYCP. Over 27% of the students enrolled in Oregon Youth Challenge are Individual Education Planned (IEP) special needs students.

The work skills portion of the program involves training in conjunction with public works and community service projects for the U.S. Forest Service, Bureau of Land Management, Oregon State Parks, Oregon Hunters Association, Oregon Chapter of the Alzheimers Association, Habitat for Humanity and Adopt-A-Road Program. During the 2017-19 Biennium, the students provided an average of 12,085 hours of volunteer community service per class. At minimum wage of \$11.25 per hour, this equates to \$135,956 per class or \$271,912 per year benefit to these agencies.

In 2010 Congress changed funding for the Youth Challenge Program from 60% federal and 40% state to 75% federal and 25% state. The majority of the funds required for state match are received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District. Youth Challenge is Oregon's only statewide public alternative high school. The Youth Challenge program partners with and accepts students from all 197 school districts across Oregon's 36 counties. For the 2017-19 Biennium, OYCP served a diversified group of students from 204 different high schools and 31 counties throughout the state with an average GPA of 1.3 at the entrance to the program. 100% of the students who graduate earn either a high school diploma, a GED certificate, or 8 Oregon certified high school credits to take back to their communities to re-enroll in high school. The Youth Challenge program is certified by the Oregon Department of Education and is accredited by the non-profit organization Cognia.

The Oregon Youth Challenge Program has received numerous citations for excellence and recognition for outstanding public service. In 2001, 2003, and 2007 Oregon's Youth Challenge Program was recognized as the Best Overall Youth Challenge Program in the United States. The recognition program was discontinued by the National Guard Bureau in 2009.

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BUDGET NARRATIVE

Emergency Operations – The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. Responding to state emergencies is part of our core mission:

“The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there.”

The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest.

Wildfire suppression is the main activity performed by Oregon National Guard members, who are called to state status nearly every year by the Governor. 2017 was one of the largest activations for wildfire suppression, with over 900 members activated to several fires across the state, 528 of which received red card training to assist at the fire line. State employee resources using federal equipment from the Kingsley Field Fire Department were called for assistance to protect structures through the Conflagration Act under the management of the State Fire Marshal.

The Oregon National Guard has also been activated to respond to flooding in Vernonia (2007), Tillamook (2008), Burns (2011, 2017) as well as snow removal in Detroit and Idanha (2008) and medical transport assistance during a winter storm in The Dalles (2017). During the August 2017 solar eclipse, 155 Guard members were activated to support local communities with traffic control and medevac support. In May and June 2018, 40 Guard members distributed clean drinking water to Salem and Turner residents during a drinking water contamination advisory caused by blue-green algae in Detroit Lake. Most recently, 230 Guard members served Oregon communities during the COVID-19 emergency in various capacities, including setting up a temporary hospital in Salem, managing medical supply shipments received at a Wilsonville warehouse and delivering the medical supplies to communities across the state. They are also assisting the Employment Department by contacting individuals who have filed Pandemic Unemployment Assistance claims resulting from the COVID-19 pandemic.

Soldiers and Airmen become temporary state employees while on State Active Duty in response to disasters and emergencies. Because natural disasters, emergencies and associated State Active Duty requirements cannot be foreseen, there is minimal limitation in the Emergency Operations Program. Instead, the Oregon Military Department requests General Fund appropriation and Other Funds limitation at Emergency Boards after such operations occur. The Command Group, Financial Administration Division, and the Personnel Office as part of the Administration Program absorbs the increased workload, overtime, and/or temporary hire assistance associated with the management and administrative support required during emergency response operations. The General Fund appropriation and Other Funds limitation increase in result of emergency operations is not carried forward each biennium.

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BUDGET NARRATIVE

Expected Results of the 2021-2023 Budget:

The STARBASE Program will continue to support Oregon youth through academic and practical application of mathematical and scientific principles. STARBASE increases third through eighth grade students' awareness of the importance of math and science. The program will impress upon students the need to continue their education as well as pursue studies in the core sciences. The program motivates at-risk students to become a valuable resource for Oregon's future. Policy Package 402 requests three new positions for a new classroom planned at Camp Umatilla, as well as upward reclassifications of three existing positions to oversee the other three sites.

The Youth Challenge Program will continue to provide equitable access to Oregon's youth through academics and motivational goal setting. The program provides an opportunity for high school dropouts to complete their education and become valuable, productive members of society. The program supports efforts to prevent potential juvenile offenders from becoming adult career criminals. In doing so, the Youth Challenge Program will help the State of Oregon to realize savings that would otherwise be spent incarcerating and rehabilitating many of these young citizens in the future. An facility expansion project was completed in March 2020, with a goal of accommodating up to 84 additional students per 22-week residential class, for a total of 240 per class. The program brought in 24 additional students in January 2020 and planned an additional 60 students in July 2020 prior to COVID-19. Anticipating a return to normalcy in the 2021-23 biennium, with the higher number of cadets, Policy Package 401 requests additional General Fund for the teaching contract and payroll costs exceeding the federally mandated pay caps, as well as Other Funds limitation to cover increased food costs. Policy Package 403 requests Other Funds and Federal Funds limitation for seven position reclassifications at the program.

Revenue Sources:

STARBASE - The STARBASE Program is 100% federally funded through a National Guard Bureau (NGB) Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program. Revenue estimates are based on NGB forecasts of future funding levels. There are no proposed changes in revenue sources.

Youth Challenge Program - Congress changed funding for the Youth Challenge Program to 75% federal and 25% state in 2010. The federal funds are received through a NGB Federal/State Cooperative Agreement, and may only be used to support the program. Federal revenue estimates are based on NGB forecasts of future funding levels. The majority of the required state matching funds is received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District. The remainder of the matching funds is received from the General Fund. As the program grows and staffing increases to meet the Cooperative Agreement requirements, additional General Fund is needed to support the program.

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BUDGET NARRATIVE

Emergency Operations Program - The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest. This program is normally funded with Other Funds reimbursements from the Department of Forestry in the event of wildfire suppression.

Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2021-23 biennium) – \$4 General Fund, \$2,789 Other Funds, (\$25,117) Federal Funds.

021 – Phase-in - \$13,508 Other Funds, \$40,520 Federal Funds.

022 – Phase-out– (\$400,000) General Fund.

031 - Inflation on Services and Supplies, adjustments for State Government Service charges - \$251,198 General Fund, (\$79,110) Other Funds, \$260,121 Federal Funds.

032 – Above-Standard Inflation - \$7,503 Other Funds, \$27,854 Federal Funds.

060 – Technical Adjustment - Transfers \$2,050 Other Funds and \$462,200 Federal Funds Services and Supplies from non-locked to locked accounts within the Youth Challenge Program, with no impact to overall expenditures.

Policy Packages:

401 – Youth Challenge Program Increase - \$470,000 General Fund, \$623,851 Other Funds.

402 – STARBASE New and Reclassified Positions - \$544,299 Federal Funds, 3 new positions, 3 position reclassifications.

403 – Youth Challenge Program Position Reclassifications – \$19,321 Other Funds, \$57,958 Federal Funds, 7 position reclassifications.

Proposed New Laws - None.

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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT COMMUNITY SUPPORT PROGRAM ESSENTIAL PACKAGES

1. **Purpose** - Essential Packages adjust the base budget to reflect the agency's 2021-23 current service level requirements.
2. **How Achieved** – The following Essential Packages adjust the Community Support Program's base budget to reflect 2021-23 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2021-23 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund \$4, Other Funds \$2,789, and decreases Federal Funds (\$25,117).

021 – Phases-in \$13,508 Other Funds and \$40,520 Federal Funds Services and Supplies limitation for 14 positions at the Youth Challenge Program that were established in Policy Package 401 in the 2019-21 Legislatively Adopted Budget. These positions were phased-in as of April 1, 2020, with a total FTE of 8.82. Package 021 adds Services and Supplies limitation for the additional 5.18 FTE being phased-in during the 2021-23 biennium, at \$10,000 per FTE multiplied by 5.18 FTE plus standard inflation of 4.3%. The increased limitation will cover employee-related costs such as travel, telecommunications, data processing, and uniforms.

022 – Phases-out (\$400,000) one time General Fund approved in Policy Package 401 in the 2019-21 Legislatively Adopted Budget. The funding covers start-up and increased operational costs of the Youth Challenge Program as it began increasing its class sizes in the 2019-21 biennium. A construction/remodel project approved by the 2017 Legislature expanded the facility's capacity for cadets from 156 to 240 per 22-week class. This funding was designated as one-time only.

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2021-23 changes. The package increases General Fund \$251,198, decreases Other Funds (\$79,110) and increases Federal Funds \$260,121.

032 – Provides an increase to cover estimated usage charges for the Workday Payroll and Time Tracking Project, which will replace the Oregon State Payroll Application. The package increases Other Funds \$7,503 and Federal Funds \$27,854.

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060 – Technical adjustment that shifts limitation from non-locked Services and Supplies accounts into protected, or “locked” Services and Supplies accounts in ORBITS for the Youth Challenge Program. This adjustment is a result of comparing the program’s expected requirements by account in the 2021-23 biennium to the Current Service Level by account. This package assists in “right-sizing” some accounts which will reduce the amount of new appropriation and limitation requested in Policy Package 401. In Package 060, \$2,050 Other Funds is moved from Facilities Maintenance into Attorney General, \$5,485 Federal Funds is moved from Facilities Maintenance into Attorney General, and \$456,715 Federal Funds is moved from Food and Other Services and Supplies into Professional Services. Package 060 results in no overall change in total Other or Federal Funds limitation.

3. **Staffing Impact** - None.

4. **Revenue Source** - General Fund is decreased (\$148,798), Other Funds are decreased (\$53,310) and Federal Funds are increased \$303,378.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4	-	-	-	-	-	4
Federal Funds	-	-	-	(25,117)	-	-	(25,117)
Total Revenues	\$4	-	-	(\$25,117)	-	-	(\$25,113)
Personal Services							
Temporary Appointments	1	-	10,718	2,696	-	-	13,415
Overtime Payments	1	-	381	1,167	-	-	1,549
Shift Differential	1	-	307	934	-	-	1,242
All Other Differential	-	-	163	487	-	-	650
Public Employees' Retire Cont	-	-	151	461	-	-	612
Pension Obligation Bond	1	-	19,193	95,855	-	-	115,049
Social Security Taxes	-	-	885	404	-	-	1,289
Unemployment Assessments	-	-	56	167	-	-	223
Vacancy Savings	-	-	(29,065)	(127,288)	-	-	(156,353)
Total Personal Services	\$4	-	\$2,789	(\$25,117)	-	-	(\$22,324)
Total Expenditures							
Total Expenditures	4	-	2,789	(25,117)	-	-	(22,324)
Total Expenditures	\$4	-	\$2,789	(\$25,117)	-	-	(\$22,324)
Ending Balance							
Ending Balance	-	-	(2,789)	-	-	-	(2,789)
Total Ending Balance	-	-	(\$2,789)	-	-	-	(\$2,789)

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 021 - Phase-in

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	40,520	-	-	40,520
Total Revenues	-	-	-	\$40,520	-	-	\$40,520
Services & Supplies							
Instate Travel	-	-	2,608	7,823	-	-	10,431
Employee Training	-	-	-	-	-	-	-
Telecommunications	-	-	522	1,565	-	-	2,087
Data Processing	-	-	782	2,347	-	-	3,129
Fuels and Utilities	-	-	5,215	15,643	-	-	20,858
Agency Program Related S and S	-	-	2,608	7,823	-	-	10,431
Other Services and Supplies	-	-	1,773	5,319	-	-	7,092
Total Services & Supplies	-	-	\$13,508	\$40,520	-	-	\$54,028
Total Expenditures							
Total Expenditures	-	-	13,508	40,520	-	-	54,028
Total Expenditures	-	-	\$13,508	\$40,520	-	-	\$54,028
Ending Balance							
Ending Balance	-	-	(13,508)	-	-	-	(13,508)
Total Ending Balance	-	-	(\$13,508)	-	-	-	(\$13,508)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon

Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Community Support

Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(400,000)	-	-	-	-	-	(400,000)
Total Revenues	(\$400,000)	-	-	-	-	-	(\$400,000)
Services & Supplies							
Instate Travel	(1,828)	-	-	-	-	-	(1,828)
Out of State Travel	(4,266)	-	-	-	-	-	(4,266)
Office Expenses	(7,922)	-	-	-	-	-	(7,922)
Professional Services	(39,000)	-	-	-	-	-	(39,000)
Fuels and Utilities	(16,453)	-	-	-	-	-	(16,453)
Facilities Maintenance	(13,406)	-	-	-	-	-	(13,406)
Food and Kitchen Supplies	(46,312)	-	-	-	-	-	(46,312)
Medical Services and Supplies	(4,266)	-	-	-	-	-	(4,266)
Agency Program Related S and S	(244,000)	-	-	-	-	-	(244,000)
Other Services and Supplies	(22,547)	-	-	-	-	-	(22,547)
Total Services & Supplies	(\$400,000)	-	-	-	-	-	(\$400,000)
Total Expenditures							
Total Expenditures	(400,000)	-	-	-	-	-	(400,000)
Total Expenditures	(\$400,000)	-	-	-	-	-	(\$400,000)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	251,198	-	-	-	-	-	251,198
Federal Funds	-	-	-	260,121	-	-	260,121
Total Revenues	\$251,198	-	-	\$260,121	-	-	\$511,319

Services & Supplies

Instate Travel	-	-	640	2,050	-	-	2,690
Out of State Travel	-	-	-	2,019	-	-	2,019
Employee Training	-	-	-	2,634	-	-	2,634
Office Expenses	-	-	890	4,394	-	-	5,284
Telecommunications	-	-	596	1,788	-	-	2,384
State Gov. Service Charges	239,484	-	(115,341)	87,739	-	-	211,882
Publicity and Publications	-	-	1,075	3,225	-	-	4,300
Professional Services	11,714	-	5,726	56,193	-	-	73,633
Attorney General	-	-	480	1,548	-	-	2,028
Employee Recruitment and Develop	-	-	2	7	-	-	9
Fuels and Utilities	-	-	3,399	12,014	-	-	15,413
Facilities Maintenance	-	-	3,342	11,775	-	-	15,117
Food and Kitchen Supplies	-	-	7,735	28,202	-	-	35,937
Medical Services and Supplies	-	-	1,621	4,863	-	-	6,484
Agency Program Related S and S	-	-	4,036	12,109	-	-	16,145
Other Services and Supplies	-	-	2,712	21,819	-	-	24,531
Expendable Prop 250 - 5000	-	-	3,052	1,422	-	-	4,474

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	925	6,320	-	-	7,245
Total Services & Supplies	\$251,198	-	(\$79,110)	\$260,121	-	-	\$432,209
Total Expenditures							
Total Expenditures	251,198	-	(79,110)	260,121	-	-	432,209
Total Expenditures	\$251,198	-	(\$79,110)	\$260,121	-	-	\$432,209
Ending Balance							
Ending Balance	-	-	79,110	-	-	-	79,110
Total Ending Balance	-	-	\$79,110	-	-	-	\$79,110

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	27,854	-	-	27,854
Total Revenues	-	-	-	\$27,854	-	-	\$27,854
Services & Supplies							
Intra-agency Charges	-	-	7,503	27,854	-	-	35,357
Total Services & Supplies	-	-	\$7,503	\$27,854	-	-	\$35,357
Total Expenditures							
Total Expenditures	-	-	7,503	27,854	-	-	35,357
Total Expenditures	-	-	\$7,503	\$27,854	-	-	\$35,357
Ending Balance							
Ending Balance	-	-	(7,503)	-	-	-	(7,503)
Total Ending Balance	-	-	(\$7,503)	-	-	-	(\$7,503)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 060 - Technical Adjustments

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	-	456,715	-	-	456,715
Attorney General	-	-	2,050	5,485	-	-	7,535
Facilities Maintenance	-	-	(2,050)	(5,485)	-	-	(7,535)
Food and Kitchen Supplies	-	-	-	(349,694)	-	-	(349,694)
Other Services and Supplies	-	-	-	(107,021)	-	-	(107,021)
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 401
YOUTH CHALLENGE PROGRAM INCREASE
PRIORITY 10

1. Purpose – This Policy Package requests additional General Funds and limitation to support increased contract teaching services, Services and Supplies, OYCP has completed a facility expansion project that increases the number of students served from 312 to 480 per year, providing the opportunity for more at-risk youth to attend the program. The General Fund and limitation increases requested in this package are needed to support the increased number of students.

The Oregon Youth Challenge Program is a highly successful, voluntary program for students between 16 and 18 years old, who are failing in our traditional mainstream high school system. OYCP serves students from all socio-economic levels and ethnicities across Oregon. Nationally there are 43 programs in 32 states, the District of Columbia, and Puerto Rico. The intensive curriculum combines classroom work, community service, and challenging individual and team activities into one experience. There are two phases: a 22-week residential phase and a 12-month non-residential phase. The students, known as “cadets,” can earn their high school diploma, a GED, or academic credits and return to their high school. Over the past 16 years, students have increased an average of 2 grade levels during the residential phase. Over 5,600 students have graduated from Oregon’s program since the program began in 1994.

OYCP supports the Governor’s priorities of “Seamless System of Education” and “Thriving State Economy” by educating students who are at risk of dropping out of school and steering youth away from crime, poverty, public assistance and toward a productive and positive future. Prior to the National Guard terminating the Youth Challenge awards program, Oregon’s Youth Challenge Program won the national “Top Program” award numerous times.

OYCP is funded 75% with Federal funds from National Guard Bureau (NGB) and 25% with State funds. State funding is received through General Funds and Average Daily Membership (ADM) Other Funds revenue for each day a student attends the program. Each State dollar provided brings three Federal dollars to run the program.

In 2020, OYCP completed a facility expansion and renovation project allowing for an increased number of students to be served. The State and Federal Governments combined contributed over \$11 million to expand and renovate the facility to allow OYCP to serve 480 students per year. The expanded student population requires additional contracted teachers and supervisory staff to educate and supervise the students. The first class of 240 students was scheduled to begin in July 2020. However, the COVID 19 pandemic has delayed the July class until the September of 2020, with a smaller enrollment of 120 cadets. The program anticipates operating at full capacity in the 2021-23 biennium.

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The budget to operate OYCP has grown with the increased student population, teaching staff and supervisory staff necessary to run the program. To meet the Master Cooperative Agreement required staff to student ratios, state employees (FTE) have increased from 46 in July 2019 to 73 in July 2020. Projections for 2021-23 show that the program will be short funding due to increased teachers, food and over-the cap payroll costs.

Teaching contract: The cost of contracted teachers is expected to increase from \$617,000 in 2019 to a forecasted \$1.1 million in 2022, adding three additional teachers (10 total) to satisfy teacher to student ratios and deliver special education requirements. Bend-LaPine School District (BLP) provides teaching staff to OYCP via a subcontract. Beginning January 1, 2020, the school district's sub contract was awarded to the Central Oregon Intergovernmental Council, which has increased the costs of the contract. This policy package requests **\$313,254 General Fund** to cover increased teacher costs.

Food: In mid-2019, NGB directed OYCP to discontinue using revenues from the Child Nutrition Program (National School Breakfast and Lunch Program) as revenue toward the 25% state match (in previous years it had been allowed). Instead, CNP revenue must be used to directly pay for food and other dining costs, such as payroll for cook staff, authorized as part of the National School Breakfast and Lunch Programs. The process begins with OYCP submitting monthly reports to the Oregon Department of Education (ODE) on the number of meals served per month. ODE then transfers the funding to OYCP the following month, which comes in as Other Funds revenue (transfers-in). The program uses those funds to purchase food for those meals (breakfast and lunch), as well as cook staff payroll for time spent preparing those meals at 100% Other Funds. Food for dinner is purchased at the standard 75% Federal and 25% State (Other Funds) split. The program estimates \$800,000 in CNP revenue will be transferred from ODE in the 2021-23 biennium. This policy package requests **\$623,851 Other Funds** limitation to accommodate the National School Breakfast and Lunch Programs expenditures made from 100% Other Funds.

Over-the-cap payroll costs

The YCP cooperative agreement includes a federal pay cap to limit the amount of federal funds spent on payroll. The cap varies depending on the type of position. State payroll costs that exceed these caps must be paid with 100% General Fund. In the 2017-19 biennium, total over-cap costs were \$15,140, paid from Other Funds. Thirteen positions will exceed the federal pay cap in the 2021-23 biennium, with an expected **General Fund cost of \$156,746**. Other Funds cash is insufficient to cover this cost. Over-the-cap costs are increasing due to the 6.95% increase in compensation rates effective February 1, 2019 to cover employees' 6% share of PERS contributions, the 5.15% cost of living increases received during the 2019-21 biennium, and more staff than in previous years.

Summary of Policy Package 401	General Fund	Other Funds
Over-the-Cap Payroll Costs	\$156,746	
Professional Services (Teacher contract)	\$313,254	
Food		\$623,851
Total Policy Package 401	\$470,000	\$623,851

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If this policy package is not approved, OYCP will be forced to reduce the number of teachers in the teacher contract, which will reduce the amount of students OYCP can serve, while maintaining mandated staff to student ratios. Over-the-cap payroll costs is a must-pay item that would reduce General Fund available for the teacher contract. Food expenditures would be paid from other categories within Other Funds, reducing the amount available for other necessary costs to run this 24/7 program.

2. **How Achieved** – This package supports the Governor’s priorities of “Seamless System of Education” and “Thriving State Economy” by allowing a greater number of at-risk youth to attend this valuable educational and life-skills program and build positive and productive futures.

3. **Staffing Impact** - None.

4. **Quantifying Results** – The results of this policy package will be measured by Key Performance Measure #5: Percent of youth who complete the academic phase of the program with a GED, high school diploma or credit recovery at graduation.

5. **Revenue Source** - \$470,000 General Fund and \$623,851 Other Funds (ADM revenue).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 401 - Youth Challenge Program Increase

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	470,000	-	-	-	-	-	470,000
Total Revenues	\$470,000	-	-	-	-	-	\$470,000
Personal Services							
All Other Differential	124,947	-	-	-	-	-	124,947
Public Employees' Retire Cont	22,241	-	-	-	-	-	22,241
Social Security Taxes	9,558	-	-	-	-	-	9,558
Total Personal Services	\$156,746	-	-	-	-	-	\$156,746
Services & Supplies							
Professional Services	313,254	-	-	-	-	-	313,254
Food and Kitchen Supplies	-	-	623,851	-	-	-	623,851
Total Services & Supplies	\$313,254	-	\$623,851	-	-	-	\$937,105
Total Expenditures							
Total Expenditures	470,000	-	623,851	-	-	-	1,093,851
Total Expenditures	\$470,000	-	\$623,851	-	-	-	\$1,093,851
Ending Balance							
Ending Balance	-	-	(623,851)	-	-	-	(623,851)
Total Ending Balance	-	-	(\$623,851)	-	-	-	(\$623,851)

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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 402
STARBASE NEW AND RECLASSIFIED POSITIONS
PRIORITY 11

1. **Purpose**— This Policy Package requests the establishment of three permanent positions and three position reclassifications for the STARBASE Program. STARBASE is a Science, Technology, Engineering and Math (STEM) education program for underrepresented fifth grade students that provides 25 hours of engaging, inquiry based STEM instruction. The technology-rich environment allows students to experience first-hand “real world” application of STEM skills. STARBASE focuses on raising the interest and improving the knowledge and skills of students traditionally underrepresented in STEM careers. It is funded with 100% Federal Funds through a cooperative agreement with the National Guard Bureau.

STARBASE Academies are integral to school districts’ STEM education pipeline that assists students in meeting science standards. The program helps students develop the required scientific literacy and technology knowledge to excel as citizens of an increasingly complex world. STARBASE is focused on capturing the underrepresented students’ interest in STEM at the elementary and middle school levels, closing the achievement gap and showing them why studying these courses is important to their future goals. STARBASE students tour the hosting base and study high technology aircraft and associated support equipment. They observe flight operations, weather reporting and forecasting operations and working robots. They tour aircraft and electronics maintenance facilities, fire-fighting facilities and training facilities.

STARBASE Oregon will serve approximately 3,100 youth in Federal Fiscal Year 2020 at three sites: Portland Airbase, Kingsley Field Airbase in Klamath Falls and the Camp Rilea Training Facility near Warrenton, Oregon. The average cost is \$325 per student per year, at no cost to the state.

Currently the staffing model is as follows:

One State Director – Directs all 3 academies.

STARBASE Portland – Five (5) Training & Development Specialist 1 (Instructors)

STARBASE Kingsley – Three (3) Training & Development Specialist 1 (Instructors)

STARBASE Camp Rilea – Two (2) Training & Development Specialist 1 (Instructors)

New site: A fourth site at Camp Umatilla is planned for Federal Fiscal Year 2021, which will serve an additional 900 underrepresented Oregon youth per year.

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New positions: To provide instruction at the new Umatilla site, two Training and Development Specialist 1 positions are requested in this policy package. A Principal Executive Manager A position is also requested to provide oversight at the Umatilla site.

Reclassified positions: The agency is requesting the reclassification of three existing Training and Development Specialist 1 positions to Principal Executive Manager A positions, to serve as supervisors at each of the other three sites. Currently the program's director, a Principal Executive Manager C, travels frequently to the sites, hires and supervisors all staff. The creation of Principal Executive Manager A positions will allow the program director to provide strategic direction with less travel and day to day supervision of staff.

Position	Title	Classification	Location	Type	Impact		
					GF	OF	FF
0021031	Training and Development Specialist 1	C1338	Umatilla	Establish			\$162,411
0021032	Training and Development Specialist 1	C1338	Umatilla	Establish			\$162,411
0021033	Principal Executive Manager A	X7000	Umatilla	Establish			\$171,985
0017056	Training and Development Specialist 1	C1338	Portland	Reclass From			(\$188,003)
0017056	Principal Executive Manager A	X7000	Portland	Reclass To			\$193,091
0017061	Training and Development Specialist 1	C1338	K. Falls	Reclass From			(\$219,104)
0017061	Principal Executive Manager A	X7000	K. Falls	Reclass To			\$226,420
0019040	Training and Development Specialist 1	C1338	Rilea	Reclass From			(\$188,003)
0019040	Principal Executive Manager A	X7000	Rilea	Reclass To			\$193,091
Total Personal Services							\$514,299
Services and Supplies							\$30,000
Total Policy Package 402							\$544,299

In addition to positions, this Policy Package requests \$30,000 Services and Supplies (\$10,000 for each new position). This will cover new computers, travel, training and telecommunications costs.

2. **How Achieved** – The establishment of one additional teaching position at STARBASE will enable the expansion of the program to a fourth site, furthering crucial STEM education in Oregon
3. **Staffing Impact** – Establish 3 positions – 3.00 FTE. Reclassify 3 positions upward from Training and Development Specialist 1 to Principal Executive Manager A.

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BUDGET NARRATIVE

4. **Quantifying Results** — Pre- and post- testing of STARBASE participants shows substantial improvement in the students’ understanding, interest and ability with Science, Technology, Engineering and Math. Furthermore, Oregon schools have reported that they have noticed a substantial increase in 5th graders who have either met or exceeded the standard on the State Science assessment after attending STARBASE Oregon.
5. **Revenue Source** – \$544,299 Federal Funds.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 402 - STARBASE New & Reclassed Positions

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	544,299	-	-	544,299
Total Revenues	-	-	-	\$544,299	-	-	\$544,299
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	318,288	-	-	318,288
Empl. Rel. Bd. Assessments	-	-	-	174	-	-	174
Public Employees' Retire Cont	-	-	-	56,655	-	-	56,655
Social Security Taxes	-	-	-	24,348	-	-	24,348
Worker's Comp. Assess. (WCD)	-	-	-	138	-	-	138
Flexible Benefits	-	-	-	114,696	-	-	114,696
Total Personal Services	-	-	-	\$514,299	-	-	\$514,299
Services & Supplies							
Instate Travel	-	-	-	6,000	-	-	6,000
Employee Training	-	-	-	2,400	-	-	2,400
Office Expenses	-	-	-	1,200	-	-	1,200
Telecommunications	-	-	-	14,400	-	-	14,400
IT Expendable Property	-	-	-	6,000	-	-	6,000
Total Services & Supplies	-	-	-	\$30,000	-	-	\$30,000
Total Expenditures							
Total Expenditures	-	-	-	544,299	-	-	544,299
Total Expenditures	-	-	-	\$544,299	-	-	\$544,299

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 402 - STARBASE New & Reclassed Positions

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE							3.00
Total FTE	-	-	-	-	-	-	3.00

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Cross Reference Number: 24800-004-00-00-00000

Agency Request Budget

Package Number: 402

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
17056	1279450	39025	MMS X7000 A P	PRINCIPAL EXECUTIVE/MANAGER	24X	PF	0	5	5,140	4,056	1,032	5,088	0	0.00
17061	1279500	35369	MMS X7000 A P	PRINCIPAL EXECUTIVE/MANAGER	24X	PF	0	9	6,247	5,832	1,484	7,316	0	0.00
19040	1335780	100166	MMS X7000 A P	PRINCIPAL EXECUTIVE/MANAGER	24X	PF	0	5	5,140	4,056	1,032	5,088	0	0.00
21031	1380751		AU C1338 A P	TRAINING & DEVELOPMENT SPEC	23	PF	24	2	4,121	98,904	63,507	162,411	1	1.00
21032	1380752		AU C1338 A P	TRAINING & DEVELOPMENT SPEC	23	PF	24	2	4,121	98,904	63,507	162,411	1	1.00
21033	1380753		MMS X7000 A P	PRINCIPAL EXECUTIVE/MANAGER	24X	PF	24	2	4,439	106,536	65,449	171,985	1	1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										318,288	196,011	514,299		
Total Funds										318,288	196,011	514,299	3	3.00

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 403
YOUTH CHALLENGE PROGRAM RECLASSIFIED POSITIONS
PRIORITY 13

1. **Purpose**— This Policy Package reclassifies seven positions at the Youth Challenge Program, located in Bend, Oregon. The Chief Human Resources Office at the Department of Administrative Services has reviewed and approved the new classifications.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0099030	Principal Executive Manager F: Program Director	X7010	From		(\$93,646)	(\$280,937)
0099030	Principal Executive Manager G: Program Director	X7012	To		\$97,768	\$293,301
0003070	Principal Executive Manager D: Deputy Director	X7006	From		(\$61,392)	(\$184,177)
0003070	Principal Executive Manager E: Deputy Director	X7008	To		\$63,929	\$191,788
0007028	Group Life Supervisor: Company Commander	X6754	From		(\$44,773)	(\$134,318)
0007028	Principal Executive Manager C: Company Commander	X7004	To		\$48,273	144,819
0003018	Group Life Coordinator 1: Line Staff	C6750	From		(\$34,363)	(\$103,088)
0003018	Group Life Coordinator 2: Line Staff	C6751	To		\$35,417	\$106,250
0017077	Group Life Coordinator 1: Line Staff	C6750	From		(\$32,398)	(\$97,195)
0017077	Group Life Coordinator 2: Line Staff	C6751	To		\$35,417	\$106,250
0099055	Group Life Coordinator 1: Line Staff	C6750	From		(\$33,347)	(\$100,040)
0099055	Group Life Coordinator 2: Line Staff	C6751	To		\$35,417	\$106,250
0099068	Group Life Coordinator 1: Line Staff	C6750	From		(\$32,398)	(\$97,195)
0099068	Group Life Coordinator 2: Line Staff	C6751	To		\$35,417	\$106,250
Total Policy Package 403					\$19,321	\$57,958

Reclassification of Director position 0099030

The position is responsible for the management and administrative oversight of the Oregon Youth Challenge Program, an accredited alternative high school. This includes, but is not limited to: Program coordination at district level (Bend-LaPine School District), state level (Department of Education and Oregon Military Department) and at national level with National Guard Bureau (NGB) and Department of Defense (DoD), policy and procedure development, fiscal management, personnel management, labor relations, contract administration, purchasing, program

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BUDGET NARRATIVE

development, community participation and compliance with federal and state laws governing the program and master cooperative agreement. The program operates 24/7 and serves 480 residential teenagers annually. The position manages 73 state employee positions and 11 contract employee positions, to ensure and maintain staffing ratios are in accordance with the national NGB Master Cooperative Agreement. The physical expansion of the facility in 2019-21 biennium, increased cadets and additional staffing has increased the Directors responsibilities initiating the reclassification.

Reclassification of Deputy Director position 0003070

The position is responsible to manage a complex section of services and staff to meet the Federal Master Cooperative Agreement that governs the Oregon Youth Challenge Program. This position is the Senior Manager that supervises a multiple group of non-interdisciplinary service components. The components vary from the 24/7 residential military component, Dining Services, Logistics Coordination, Post Residential Services to Facility Maintenance, Purchasing & Supply, Budget and Guidance Counseling. The position acts in the absence of the Director. The physical expansion of the facility in 2019-21 biennium, increased cadets and additional staffing has increased the Deputy Directors responsibilities initiating the reclassification.

Reclassification of Group Life Supervisor position to Company Commander 0007028

This position is responsible for oversight of the Cadre Operations and the safety and well-being of the cadets. This position is the senior position for all cadre at OYCP. The physical expansion of the facility in 2019-21 biennium allowed for increased cadets. The additional cadets increased the number of platoons. Supervisory ratios in the Master Cooperative Agreement required an additional Company Commander for management and oversight of the increased number of cadre and cadets.

Reclassification of Group Life Coordinator 1 positions 0003018, 0017077, 0099055, and 0099068 to Group Life Coordinator 2

These positions are responsible for 24-hour care, control, safety, security, training, and guidance for all the cadets in the program. The previous classification of Group Life Coordinator (GLC) 1 is obsolete, as the program has grown and changed the responsibility level of the GLC1 position to that of a GLC2 position. The GLC2's are fully responsible for the safety and well-being of all cadets in our program.

2. **How Achieved** – The reclassification of these 7 positions will allow OYCP to successfully accommodate and manage the increased number of cadets introduced into the program in the 2021-23 biennium. This package directly supports the Governor's focus on "Seamless System of Education" and "A Thriving Statewide Economy" priorities by allowing a number of diverse at-risk youth to attend this impartial, affordable educational and life-skills program.
3. **Staffing Impact** – Reclassify 7 positions upward.

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BUDGET NARRATIVE

4. **Quantifying Results** — The results of this policy package will be measured by Key Performance Measure #5: Percent of youth who complete the academic phase of the program with a GED, high school diploma or credit recovery at graduation.
5. **Revenue Source** – \$19,321 Other Funds, \$57,958 Federal Funds.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 403 - Youth Challenge Program Position Reclasses

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	57,958	-	-	57,958
Total Revenues	-	-	-	\$57,958	-	-	\$57,958
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	15,474	46,422	-	-	61,896
Public Employees' Retire Cont	-	-	2,757	8,266	-	-	11,023
Social Security Taxes	-	-	1,090	3,270	-	-	4,360
Total Personal Services	-	-	\$19,321	\$57,958	-	-	\$77,279
Total Expenditures							
Total Expenditures	-	-	19,321	57,958	-	-	77,279
Total Expenditures	-	-	\$19,321	\$57,958	-	-	\$77,279
Ending Balance							
Ending Balance	-	-	(19,321)	-	-	-	(19,321)
Total Ending Balance	-	-	(\$19,321)	-	-	-	(\$19,321)

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Cross Reference Number: 24800-004-00-00-00000

Agency Request Budget

Package Number: 403

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
3018	918880	57204	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	1	3,432	3,360	856	4,216	0	0.00
3070	929010	33486	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,220	8,088	2,059	10,147	0	0.00
7028	984930	20057	MMS X7004 A P	PRINCIPAL EXECUTIVE/MANAGER	28X	PF	0	1	5,140	11,160	2,842	14,002	0	0.00
17077	1279670	67300	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	1	3,432	9,624	2,451	12,075	0	0.00
99030	797150	12099	MESN Z7012 A P	PRINCIPAL EXECUTIVE/MANAGER	38X	PF	0	8	11,728	13,440	3,044	16,484	0	0.00
99055	797400	57187	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	1	3,432	6,600	1,680	8,280	0	0.00
99068	797530	57902	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	1	3,432	9,624	2,451	12,075	0	0.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										15,474	3,847	19,321		
Federal Funds										46,422	11,537	57,959		
Total Funds										61,896	15,384	77,280	0	0.00

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - COMMUNITY SUPPORT (004)**

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Charges for Services (ADM Revenue)	Oth	0410	2,417,305	2,706,550	2,706,550	3,951,948		
Charges for Services (Wildfire Rev: ODF)	Oth	0410	10,744,177	266,658	266,658	278,124		
Sales Income	Oth	0705	2,865	-	-	-		
Other Revenues	Oth	0975	4,890	8,000	8,000	6,000		
Transfer In Other	Oth	1050	7,187	-	-	-		
Transfer from Education, Dept of	Oth	1581	488,086	582,141	582,141	800,000		
Transfer Out - Intrafund	Oth	2010	(146,999)	-	-	-		
Transfers-Centralized Personnel Plan	Oth	2020	(24,967)	(47,033)	(47,033)	(63,726)		
Subtotal - Other Funds			13,492,544	3,516,316	3,516,316	4,972,346	-	-
Federal/State Agreements:								
Youth Programs	Fed	0995	10,791,136	14,925,571	14,925,571	17,396,329		
Transfers-Centralized Personnel Plan	Fed	2020	(115,280)	(208,338)	(208,338)	(274,638)		
Subtotal - Federal Funds			10,675,856	14,717,233	14,717,233	17,121,691	-	-
Total - Other Funds and Federal Funds			24,168,400	18,233,549	18,233,549	22,094,037	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Military Dept, Oregon
2021-23 Biennium**

Agency Number: 24800

Cross Reference Number: 24800-004-00-00-00000

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Charges for Services	13,161,482	2,973,208	2,973,208	4,230,072	-	-
Sales Income	2,865	-	-	-	-	-
Other Revenues	4,890	8,000	8,000	6,000	-	-
Transfer In Other	7,187	-	-	-	-	-
Tsfr From Education, Dept of	488,086	582,141	582,141	800,000	-	-
Transfer Out - Intrafund	(146,999)	-	-	-	-	-
Transfer Out - Indirect Cost	(24,967)	(47,033)	(47,033)	(63,726)	-	-
Total Other Funds	\$13,492,544	\$3,516,316	\$3,516,316	\$4,972,346	-	-
Federal Funds						
Federal Funds	10,791,136	14,925,571	14,925,571	17,396,329	-	-
Transfer Out - Indirect Cost	(115,280)	(208,338)	(208,338)	(274,638)	-	-
Total Federal Funds	\$10,675,856	\$14,717,233	\$14,717,233	\$17,121,691	-	-

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2021-23 Biennium

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Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT DEBT SERVICE PROGRAM

The Debt Service Program provides funding to make payments on principal, interest and financing costs for Article XI-Q general obligation bond debt used to construct and upgrade Army National Guard facilities, and for acquisition of land and facilities.

Certificates of Participation were instrumental in constructing new Army National Guard facilities throughout Oregon. Facilities built with COP funding include the LaGrande Armory, the Salem Anderson Readiness Center, the Baker City Readiness Center, the Salem Flight Operations Facility, the Lane County Armed Forces Reserve Center, the Ontario Readiness Center and the Camp Withycombe Armed Forces Reserve Center.

In November 2010, Oregon voters authorized Article XI-Q bonds in the Oregon Constitution for capital projects, and these less-expensive instruments replaced COPs for new capital project debt issued after 2010. In the 2019-21 biennium, XI-Q bond financing is being used to upgrade and remodel the Owen Summers building (Salem), the Anderson Readiness Center (Salem), and Jackson Armory (Portland). It is also funding a seismic retrofit of the Salem and Pendleton Army Aviation Support Facilities, as well as construction of exhibit space at the Military Museum at Camp Withycombe.

State funding such as XI-Q bonds is required to match federal funds provided by the National Guard Bureau with regards to Major Construction Projects. The required percentage of state match varies depending on the type of facility being constructed. Also, there are certain items that are not allowable federal costs (e.g. land). The agency has a Capital Construction Other Fund cash account that is funded with proceeds from sales of property and interest, but it is insufficient to fund the entire state share of most of the major construction projects, especially the larger projects. Therefore, the agency has come to rely on bond funding.

Expected Results of the 2021-2023 Budget:

The Debt Service Program will continue to make required principal and interest payments on outstanding bond debt on capital projects. New debt service for XI-Q bond funding requested in the 2021-2023 budget is requested in Policy Package 480.

Revenue Sources:

General Fund is used for all debt service except for the 2011-O Article XI-Q bond refunding of the 2004-A COP (Baker City Readiness Center) which is being funded with Other Funds armory rental revenue.

BUDGET NARRATIVE

Essential Packages: None.

Policy Packages:

480 – New Debt Service - \$1,346,374 General Fund.

Proposed New Laws - None.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
DEBT SERVICE PROGRAM
POLICY PACKAGE 480
NEW DEBT SERVICE
PRIORITY 18

1. **Purpose**– This Policy Package requests \$1,346,374 General Fund for debt service costs on new Article XI-Q bonds that will fund four Major Construction projects. Limitation for bond issuance cost can be found in Policy Package 480 in the Operations Program. Limitation for the three construction projects is requested in Policy Packages 490, 491, 492 and 493. The projects incurring debt service costs are shown below.

Description	Type of project	Bond Sale Date	Project Amount	General Fund Debt Service 21-23 Costs
Ashland Armory Service Life Extension Project (ASLEP)	Service Life Extension	May 2022	\$5,373,235	\$960,439
Corvallis ASLEP	Service Life Extension	May 2022	4,317,605	382,640
Kliever (Portland) ASLEP	Service Life Extension	March 2023	6,149,437	
McMinnville ASLEP	Service Life Extension	March 2023	5,531,595	
Total bonds			\$21,371,872	
Total Debt Service Costs 2021-23 biennium				\$1,346,374

2. **How Achieved** –General Fund will be used to pay debt service costs on new XI-Q bonds for four construction projects.

3. **Staffing Impact** – None.

4. **Quantifying Results** – This policy package will be measured by Key Performance Measure #2-Armory Condition.

5. **Revenue Source** - \$1,346,374 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 480 - New Debt Service

Cross Reference Name: Capital Debt Service and Related costs
Cross Reference Number: 24800-087-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,346,374	-	-	-	-	-	1,346,374
Total Revenues	\$1,346,374	-	-	-	-	-	\$1,346,374
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Debt Service							
Principal - Bonds	850,000	-	-	-	-	-	850,000
Interest - Bonds	496,374	-	-	-	-	-	496,374
Total Debt Service	\$1,346,374	-	-	-	-	-	\$1,346,374
Total Expenditures							
Total Expenditures	1,346,374	-	-	-	-	-	1,346,374
Total Expenditures	\$1,346,374	-	-	-	-	-	\$1,346,374
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - DEBT SERVICE & RELATED COSTS (087)**

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	97,313	-	-	-		
Interest Income	Oth	0605	596	-	-	-		
Transfers In - Intrafund	Oth	1010	121,827	100,050	100,050	103,910		
Transfer In - Other	Oth	1050	78,731	-	-	-		
Transfers Out - Intrafund	Oth	2010	(9,642)					
Transfer Out - Other	Oth	2050	(32,161)	-	-	-		
Total - Other Funds			256,664	100,050	100,050	103,910	-	-

Refunding Bonds	Oth-NL	0575	-	-	2,233,519	-		
Total - Nonlimited Other Funds			-	-	2,233,519	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon
2021-23 Biennium

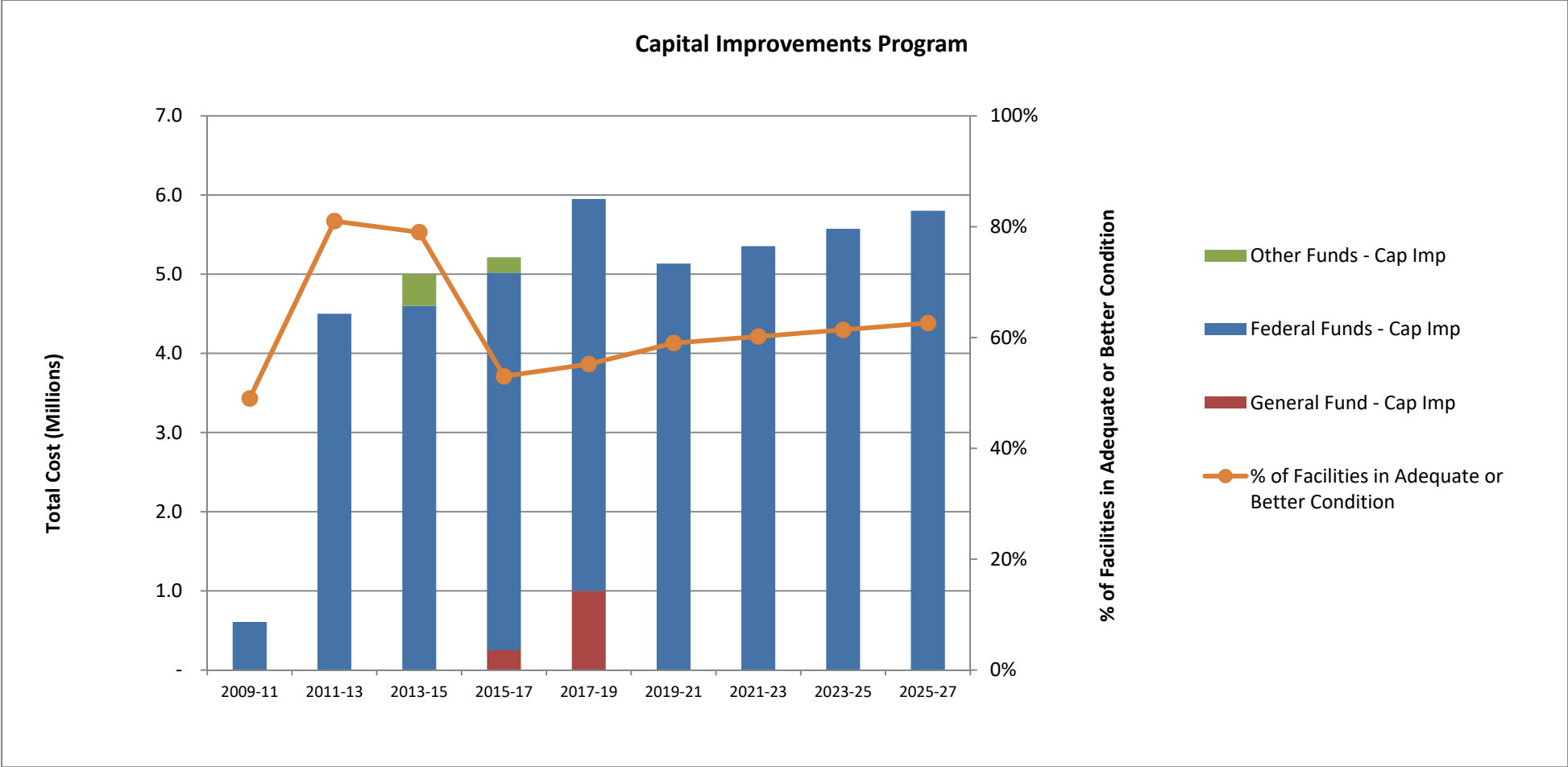
Agency Number: 24800

Cross Reference Number: 24800-087-00-00-00000

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
General Fund Obligation Bonds	97,313	-	-	-	-	-
Interest Income	596	-	-	-	-	-
Transfer In - Intrafund	121,827	100,050	100,050	103,910	-	-
Transfer In Other	78,731	-	-	-	-	-
Transfer Out - Intrafund	(9,642)	-	-	-	-	-
Transfer to Other	(32,161)	-	-	-	-	-
Total Other Funds	\$256,664	\$100,050	\$100,050	\$103,910	-	-
Nonlimited Other Funds						
Refunding Bonds	-	-	2,233,519	-	-	-
Total Nonlimited Other Funds	-	-	\$2,233,519	-	-	-

Oregon Military Department – Capital Improvements Program – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities
Secondary Long Term Focus Area: A Thriving Statewide Economy
Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



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Program Overview

The Capital Improvements Program works to meet the critical requirements for housing units of the Oregon Army National Guard. The primary difference between the Capital Improvement Program (CIP) and the Capital Construction Program is the CIP performs projects with a total cost of less than \$1 million.

Program Funding Request

The Agency Budget (ARB) for the Capital Improvements Program within the Oregon Military Department is \$5,354,100 Federal Funds.

The primary purpose of this budget is to improve the overall condition of our facilities. The success of these projects will be reflected in future issuances of the Installation Status Report which identifies the adequacy of our facilities. The implications of having substandard facilities are severe, and would have a direct impact on the Governor's focus area of "Healthy and Safe Communities." This is due to the role Military Department facilities serve in response to natural and human made disasters, as well as the response role conducted by National Guard soldiers. If existing facilities are substandard they cannot effectively be used by local communities. Additionally, the National Guard Bureau (NGB) may determine the facilities cannot support the assigned unit which may cause NGB to remove the unit from the state.

There is also an economic impact associated with this budget request, resulting in a secondary link to the Governor's focus area of "A Thriving Oregon Economy." Capital Improvement projects bring high wage jobs into the state, as well as increased local investment through the purchase of goods and services. In addition, the potential loss of units due to inadequate facilities would result in reduced personal income tax collected as well as the investment made by units in the local economy.

The program supports a community based and racially diverse National Guard force that operates in 37 Armories, 4 Training Sites, 11 Maintenance Facilities, and 436 other facilities geographically dispersed throughout 27 counties. OMD gives preference to Oregon minority-owned, woman-owned, or emerging small businesses when issuing capital improvement contracts on these facilities thereby contributing to diversity, equity and inclusion within the communities we serve.

Program Description

The Capital Improvement Program's primary responsibility is to perform critical deferred maintenance projects across 3.4 million square feet of facility space. Typical capital improvement projects are key facility roof, structural, HVAC system, and building envelope (i.e. window and door replacement) projects. These deferred maintenance projects directly affect the operational readiness of Oregon National Guard facilities used for soldier and airmen training. Increasing levels of deferred maintenance also negatively impact our tenants. Our statewide facilities serve a large tenant population made up of employees, students, BLM, State Police, USFS, Oregon Department of Veterans Affairs, the Coast Guard, and many others. The majority of

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these tenants utilize our facilities on a daily basis, thereby requiring our staff presence daily. National Guard facilities also function as rental facilities for the general public. Due to this heavy use, providing regular maintenance as well as reducing deferred maintenance is a top priority for the Capital Improvement Programs.

To successfully mitigate issues associated with deferred maintenance, the Capital Improvement Program relies on partnerships. Many of these partnerships are the same as those the Operations Program relies on for success. We have partnered with Treasure Valley Community College, home to the Ontario Armory, and Columbia Gorge Community College, which provided land and funding for classroom space at the new Fort Dalles Readiness Center. The Dalles Armory was constructed at the Columbia Gorge Community College providing a new partnership. We also partnered with the Marine Corps Reserve, US Naval Reserve, US Bureau of Land Management and the US Forest Service in the operation of our Springfield Armed Forces Reserve Center. The Anderson Readiness Center located in Salem houses OEM, ODOT and the State Police. OMD, ODOT and State Police have 24 hour operations in this facility. These are but a few of the many partners who provide critical funding to help finance regular maintenance at some of our facilities.

For facilities which do not benefit from partnerships, the levels of deferred maintenance continue to increase due to the rising cost of regular maintenance. Current reports show the statewide deferred maintenance backlog at \$250 million. The issue of split funding and limited General Fund resources will negatively impact the effectiveness of the Capital Improvement Program to reduce this figure.

Program Justification and Link to Long Term Outcomes

The mission of the Oregon National Guard is to provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency. “*When we are needed, we are there*” is our creed, and this creed directly supports the Governor’s focus area of “Healthy and Safe Communities.” The Capital Improvement Program is a support program which allows the Oregon National Guard to be ready to support local and national missions.

Deferred maintenance of critical facilities is the driving force behind the Capital Improvement Program. Oregon National Guard facilities act as centralized points for the support of communities during a disaster. Our facilities can be utilized as Emergency Coordination Centers, food and supply distribution centers, a gathering place for displaced citizens, as well as the launch sites for National Guard support. The majority of our facilities are funded with a matching requirement, so the burden for maintaining these facilities is shared by both the state and federal government. This is an important point to realize as it directly affects our ability to successfully leverage critical federal resources.

In addition to the role as a Safety organization, the Oregon Military Department acts as an economic stimulator due to federal funding. The over 8,100 Citizen Soldiers bring valuable Personal Income Tax revenue into the state. By successfully dealing with critical deferred maintenance issues the Capital Improvement Program is mitigating the risk of losing National Guard Units. The risk of the National Guard Bureau removing National Guard

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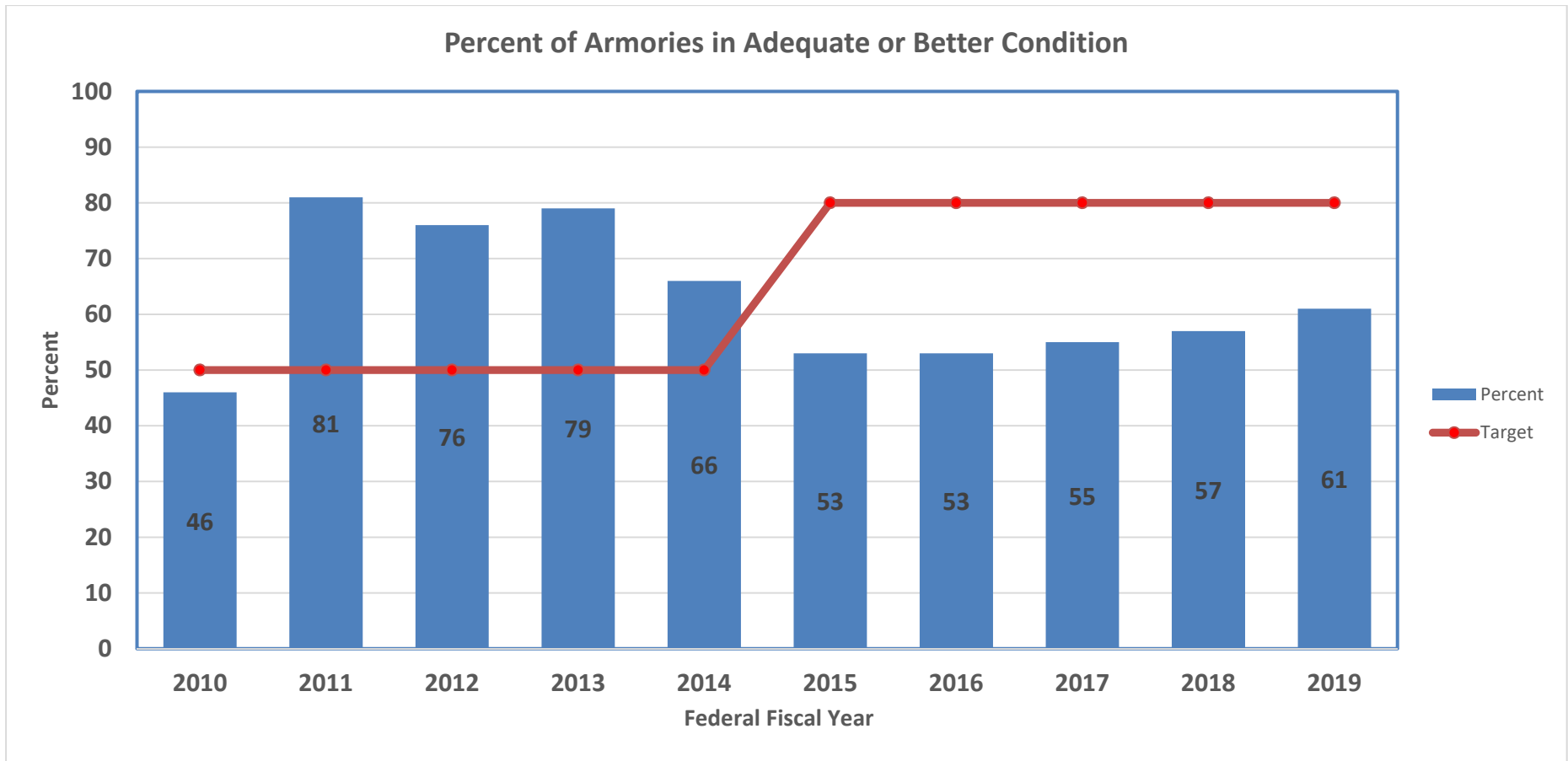
units from Oregon is very real if sufficient facilities are not available. It is essential to the citizens of the State of Oregon that this never happens, as the National Guard is the primary resource for the state’s response to both human made and natural disasters, and brings millions of federal dollars into Oregon communities.

Deferred maintenance projects are performed by minority-owned, woman-owned, or emerging small business contractors, providing jobs, stimulating Oregon’s economy, and contributing to diversity, equity and inclusion in the communities we serve. The Capital Improvements program has a secondary link to the focus area of “A Thriving Statewide Economy.”

Program Performance

The primary performance tool of the Capital Improvement Program is the Installation Status Report (ISR). The ISR applies Army standards and categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2019 ISR Facility Condition Index (FCI) results for Oregon’s armories are as follows: 61% of the total facilities infrastructure is in compliance with Army standards and in overall fair or good condition, 29% do not fully meet Army standards and are in overall poor condition, and 10% are in overall very poor condition. These metrics inform OMD’s Annual Performance Progress Report (APPR) Key Performance Measure #2 – Armory Condition.

Another metric utilized by the Operations Program is the Percent of Available Armory Time Rented. During Federal Fiscal Year 2016, approximately 20% of available armory time was rented. Since then, lead contamination from indoor firing ranges and public closures of armories as a result of COVID-19 social distancing restrictions have negatively affected armory availability. Available armory rental metrics are reported within the APPR and also submitted to Department of Administrative Services Chief Financial Office and the Legislative Fiscal Office.



Enabling Legislation/Program Authorization

The National Guard is authorized by the US Constitution Article I, Section 8 Clauses 15 and 16. The Oregon National Guard is authorized by Article X of the Oregon Constitution. The Operations Program is authorized by ORS Chapters 396, 398 and 399. Further Federal Authorization is provided by National Guard Regulation 5-1.

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Funding Streams

The program is currently funded solely with Federal Funds. One-time General Fund of \$1.0 million was approved by the Legislature in the 2017-19 biennium for the Oregon Military Museum. The Federal Funds carry a match requirement of zero to 50 percent and come primarily from the National Guard Bureau. All Federal Funds are dedicated and subject to sequestration.

Significant Proposed Program Changes from 2019-21

The proposed budget for the Capital Improvement Program minimally maintains the Current Service Level budget. The program is working to improve how it does business. This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually aiming to maximize federal investment while minimizing state costs.

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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT CAPITAL IMPROVEMENTS PROGRAM

The Oregon Military Department has identified capital improvement projects for the 2021-23 biennium critical to the requirements for housing Army National Guard units and fulfilling the agency's mission. The department does not receive sufficient Armory Program General Fund to adequately maintain armories and associated facilities. Since the 1991-93 biennium it was only in the 2007-09 Legislatively Adopted Budget that the Oregon Military Department received funding directed to address the ever increasing amount of deferred maintenance projects. This \$1.4M allowed the department to leverage federal funds to complete a number of projects.

The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at \$250 million. This includes approximately \$86 million in seismic upgrades and asbestos removal. The current estimation is a combination of internal facility condition assessments and contracted facility cost assessments from a Department of Administrative Services (DAS) contractor. Reduction of this backlog has been the result of replacing armories through new construction and completion of Armory Service Life Extension (ASLEP) remodel projects. Current service level budgets, inflation, increases in fees and code related mandatory expenses, as well as additional square footage as a result of new building space all indicate that the Army National Guard Facilities Operations Program cannot adequately maintain the current inventory of facilities. Continuing to "manage new building to failure" and lessen the amount of facility maintenance and repair being accomplished leads to a predictable increase in the deferred maintenance liability each biennia. The funded ASLEP projects in combination with federal project funds eliminate the backlog for specific facilities, leaving the majority of facilities unimproved.

The program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, entitled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2019 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 61% are in compliance with Army standards and in overall fair to good condition, 39% do not meet Army standard and are in overall poor condition or failing condition. The last of the contaminated lead cleanup projects as a result of indoor firing ranges was completed in June of 2020. OMD continues working with DAS for contracted facility cost assessments, which will be loaded into two separate database systems, 4Tell and BUILDER. These two programs will become the agency's databases of record for reporting to DAS, the Oregon Legislature, and National Guard Bureau for information on facility needs. Together these systems will provide a clearer picture of our deferred maintenance backlog, life cycle replacement, and forecasting for future requirements.

The program supports a community based and racially diverse National Guard force that operates in 37 Armories, 4 Training Sites, 11 Maintenance Facilities, and 436 other facilities geographically dispersed throughout 27 counties. OMD gives preference to Oregon minority-owned, woman-owned, or emerging small businesses when issuing capital improvement contracts on these facilities thereby contributing to diversity, equity and inclusion within the communities we serve.

 X Agency Request

 Governor's Budget

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2021-2023

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BUDGET NARRATIVE

Expected results for 2021-23:

The capital improvement program expects to have results that are measured by two Key Performance Measures: #2- Armory conditions and #3 Revenue Generation.

Revenue Sources:

Federal Funds are used for capital improvement projects. Occasionally the Legislature has approved General Fund for specific projects, and Other Funds donations in the past few years have supported construction of the Military Museum at Camp Withycombe.

Essential Packages:

031 - Inflation on Services and Supplies– \$220,734 Federal Funds.

Policy Packages: None.

Proposed New Laws: None.

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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT CAPITAL IMPROVEMENTS PROGRAM ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2021-23 current service level requirements.
2. **How Achieved** – The following Essential Package adjusts the Capital Improvements base budget to reflect 2021-23 current service level requirements:

031 - Provides a general inflation increase for Services and Supplies and Capital Outlay costs.
3. **Staffing Impact** – None.
4. **Quantifying Results** – Adjust base budget to reflect the agency’s 2021-23 current service level requirements.
5. **Revenue Source** – Federal Funds limitation is increased \$220,734.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 24800-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	220,734	-	-	220,734
Total Revenues	-	-	-	\$220,734	-	-	\$220,734
Services & Supplies							
Other Services and Supplies	-	-	-	1	-	-	1
Total Services & Supplies	-	-	-	\$1	-	-	\$1
Capital Outlay							
Land Improvements	-	-	-	17,135	-	-	17,135
Building Structures	-	-	-	182,669	-	-	182,669
Equipment - Part of Building	-	-	-	13,327	-	-	13,327
Other Capital Outlay	-	-	-	7,602	-	-	7,602
Total Capital Outlay	-	-	-	\$220,733	-	-	\$220,733
Total Expenditures							
Total Expenditures	-	-	-	220,734	-	-	220,734
Total Expenditures	-	-	-	\$220,734	-	-	\$220,734
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - CAPITAL IMPROVEMENTS PROGRAM (088)

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Transfers In - Intrafund	Oth	1010	-	-	-	-		
Transfers In - Other	Oth	1050	477,990	-	-	-		
Total - Other Funds			477,990	-	-	-	-	-
Federal Funds	Fed	0995	1,045,641	5,133,366	5,133,366	5,354,100		
Total - Federal Funds			1,045,641	5,133,366	5,133,366	5,354,100	-	-
Total - Other Funds and Federal Funds			1,523,631	5,133,366	5,133,366	5,354,100	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon
2021-23 Biennium

Agency Number: 24800

Cross Reference Number: 24800-088-00-00-00000

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Transfer In Other	477,990	-	-	-	-	-
Total Other Funds	\$477,990	-	-	-	-	-
Federal Funds						
Federal Funds	1,045,641	5,133,366	5,133,366	5,354,100	-	-
Total Federal Funds	\$1,045,641	\$5,133,366	\$5,133,366	\$5,354,100	-	-

____ Agency Request
2021-23 Biennium

____ Governor's Budget
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Detail of LF, OF, and FF Revenues - BPR012

Oregon Military Department – Capital Construction Program – Executive Summary

Primary Long Term Focus Area:

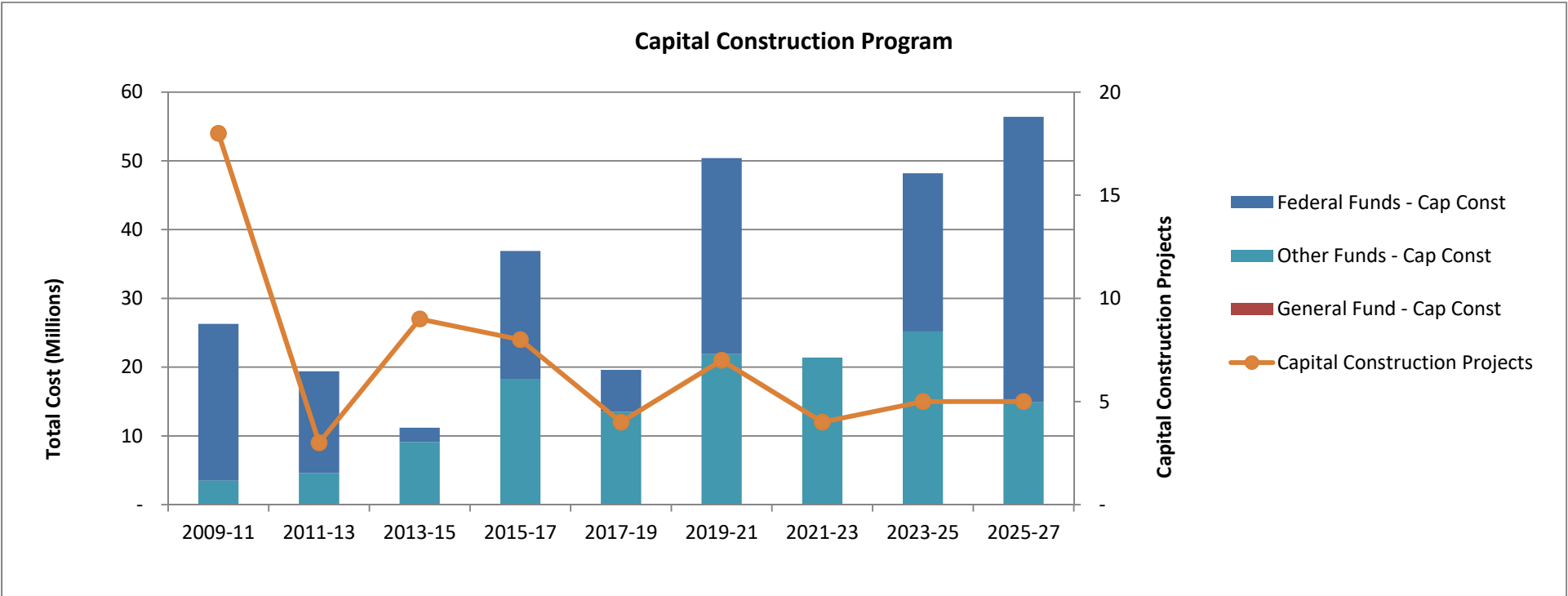
Secondary Long Term Focus Area:

Program Contact:

Healthy and Safe Communities

A Thriving Statewide Economy

Dave Stuckey, OMD Deputy Director (503) 584-3985



Program Overview

The Capital Construction program is responsible for the planning, design, and construction of all capital construction projects of \$1 million or more for the Oregon Army National Guard. Due to the nature of Capital Construction funds the above chart only indicates approval of Capital Construction expenditure limitation. Actual expenditures may take place for up to six years.

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Program Funding Request

The Agency Request Budget (ARB) for the Capital Construction Program within the Oregon Military Department seeks Capital Construction expenditure limitation of \$21,371,872 Other Funds. The source of revenue for the Other Funds expenditure request is the issuance of Article Q General Obligation Bonds. The ARB includes limitation for both design and construction to occur during the 2021-23 biennium.

The primary purpose of this requested budget is to improve the overall condition of a number of Military Department facilities. The success of these projects will be reflected in future issuances of the Installation Status Report (ISR) which identifies the adequacy of our facilities. The implications of having substandard facilities are severe and directly impact on the Governor's Safety Strategy. This is due to the role Military Department facilities serve in response to natural and human caused disasters, as well as the response role conducted by National Guard soldiers. If existing facilities are substandard they cannot effectively serve the needs of local communities. Additionally the National Guard Bureau (NGB) may determine the facilities cannot support the mission of assigned units which may cause NGB to remove units from the state.

There is also an economic impact associated with this budget request. Capital Construction projects bring high wage jobs into the state, as well as increased local investment through the purchase of goods and services. In addition, the potential loss of units due to inadequate facilities would result in reduced personal income tax collected as well as the investment made by units in the local economy.

Program Description

The Capital Construction program addresses the agency's most critical facility shortfalls either through replacing facilities that are no longer capable of serving the needs of the assigned units, or extending the lifespan of facilities through alterations and additions.

Similar to the Operations Program, the Capital Construction program heavily utilizes the ISR as a guide to identifying which facilities across the state need replacement or modification. Once a project has been identified, the Capital Construction program will utilize one of two contracting methods based upon project scope and size: (1) Design/Build; (2) Design/Bid/Build contracting vehicles.

When planning capital construction projects the Capital Construction program utilizes a three pronged strategy. First, they look at the possibility of constructing an Armed Forces Reserve Center (AFRC). The value in this type of project is the agency can access federal funds for up to 90% of total design and construction costs. Second, the Capital Construction program will seek out partnerships with federal, state and local agencies to share in the functionality of our facilities. The primary building areas shared include the entrance areas, assembly halls, parking lots, restrooms, classrooms, break rooms and kitchens. The value this strategy provides is access to external funding from the partners for the construction and ongoing operating costs of the facility. This external funding is used as a portion of the matching requirements placed on the federal funds. Third, the Capital Construction

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program will attempt to identify excess real property and facilities which can be disposed of by the construction of a new facility. The proceeds from the disposal of these excess items go into our Capital Construction Other Funds Account and are used to help offset construction costs.

Since 1986 the Capital Construction program has executed 73 construction projects throughout the state bringing in combined federal support in excess of \$302 million. The Capital Construction Program has 20 projects identified on the NGB Long-Range Construction Plan. Estimates indicate these projects will extend through 2050, bringing millions of dollars in additional federal support to Oregon.

Material and labor costs have been identified as the primary cost drivers for the program. After several years of declining costs for both these areas the industry has begun to experience mild increases in labor costs, and moderate increases in material costs. These trends are expected to continue, with most industry analysts predicting a 4-5% annual increase in labor costs, and a 4-5% annual increase in material costs for the next 3-5 years. A fundamental component of the program strategy is the pursuit and utilization of partnerships within the communities affected. These partnerships with local entities ensure the agency is relevant to the local community, improves the ability of the unit assigned to the community to conduct their missions, and leverages our facilities into community assets, providing maximum value for the invested funds.

Program Justification and Link to Long Term Outcomes

The Capital Construction program primarily relates to the Governor’s focus area of Healthy and Safe Communities with a secondary nexus to a Thriving Statewide Economy. Facilities constructed or enhanced by the Capital Construction program are utilized throughout the state during times of crisis. During the COVID-19 pandemic, the Anderson Readiness Center provided 24 hour support through the Emergency Coordination Center and stockpiled and distributed personal protective equipment and other life-safety items from various designated armories. During the December 2007 and January 2012 Winter Storm Floods the Anderson Readiness Center was fully operational and provided 24 hour support through the Emergency Coordination Center. Both the Pendleton and Salem Aviation Support Facilities play critical roles in the conduct of National Guard emergency response missions, as evidenced by the 2020 Eastern Oregon flooding as well as the 2018 wildland fire season.

In addition, the Capital Construction program enables the State of Oregon to address its responsibility to provide facilities that support the assigned citizen soldiers in the performance of their duties. Providing suitable facilities for the assigned units is imperative, as it enables them to train, store their equipment, and conduct their missions. Furthermore, if sufficient facilities are not available to meet the needs of the National Guard Units, NGB has the authority to remove those units from the state. It is essential to the citizens of the State of Oregon that this never happens, as the National Guard is the primary resource for the states response to both natural and human caused disasters, and brings millions of federal dollars into the economies of local communities.

As stated above the Capital Construction Program has been responsible for bringing hundreds of millions of dollars of federal revenue into the Oregon economy in the last 25 years. In the last ten years alone this program has spent nearly \$155 million on construction projects throughout the state. The investment made by this program also leads to the retention and development of high paid construction and consulting jobs throughout the state.

Program Performance

A primary tool utilized by the Capital Construction program to gauge program performance is the ISR. The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2019 ISR results for Oregon's armories are as follows: 50% do not comply with Army standards, while 50% are in compliance with minor limitations to Army standards. 39% are in poor-to-unacceptable condition, while 61% are in good-to-adequate condition. Key Performance Measure #3 (percent of available armory time rented), is enhanced by the Capital Construction program. While the Capital Construction program is first and foremost required to construct facilities to meet certain NGB requirements, marketability of the facilities for rental is an ancillary benefit. This benefit enhances value to the community due to the traffic associated with events held within our installations.

Enabling Legislation/Program Authorization

The National Guard is authorized by the US Constitution Article I, Section 8 Clauses 15 and 16. The Capital Construction Program is a division within the Oregon Military Department authorized under Article X of the Oregon State Constitution. The program is further authorized under ORS Chapters 396 and 399. Federal Program Authority is authorized by NGB Military Construction Cooperative Agreements (for each federally funded project), based on the 415 series of regulations.

Funding Streams

The program has historically been funded with Other Funds (31%) and Federal Funds (69%). Over the last ten years, Federal funds were provided through the Military Construction (MILCON) program. Other Funds have been sourced from the agency's Capital Construction Account or through the use of Article XI-Q bonds sold by the state. The Capital Construction Account is prescribed by ORS 396-525, which requires the agency to deposit revenue generated from the sale of its real property into the account, and restricts the use of the account to the department's capital construction expenses. Both the Other Funds and Federal Funds sources of revenue are dedicated.

Significant Proposed Program Changes from 2019-21 biennium

The Agency Request Budget for the Capital Construction Program is an enhancement over the program's Current Service Level budget. Statewide budget policy requires removal of Capital Construction Limitation from the base budget in the subsequent biennium. Due to this nuance there is no 2021-23 Current Service Level budget within the Capital Construction Program. The program is not shifting resources to new activities, but it is working to improve how it does business. This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually try to maximize federal investment while minimizing state costs. To this end, several new capital construction projects are being considered

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2021-2023

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for the 2021-23 biennium: Policy Package 490 requests \$4,317,605 in Other Funds Limitation and XI-Q Bond financing for the Corvallis Armory Service Life Extension Projects/Regional Emergency Enhancement Project (ASLEP/REEP). Policy Package 491 requests \$5,373,235 Other Funds Limitation and XI-Q Bond financing for the Ashland ASLEP/REEP. Policy Package 492 requests \$6,149,437 Other Funds Limitation and XI-Q Bond financing for the Kliever ASLEP. Lastly, Policy Package 493 requests \$5,531,595 Other Funds Limitation and XI-Q Bond financing for the McMinnville ASLEP/REEP.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT MAJOR CONSTRUCTION / ACQUISITION PROGRAM

The Oregon Military Department (OMD) through the Oregon Army National Guard has three points in its strategy for funding and reducing the cost of facility replacements. First, by emphasizing construction of Armed Forces Reserve Centers (AFRCs) wherever possible, the agency can access federal funds for approximately 90% of the design and construction costs, and at the same time, eliminate old and obsolete facilities having high maintenance costs. Accessing the federal funds requires a relatively small percentage of state matching funds. Second, the agency routinely seeks partnering opportunities with federal, state, and other agencies to share common functions of a facility, such as entrance areas, assembly halls, parking lots, restrooms, classrooms, break areas, and food service areas. This reduces the design and construction costs, and reduces the long-term operations and maintenance burden of each agency. Third, the agency is working to identify facilities and real property that are excess to the agency. These facilities and properties will be disposed and the funds generated from their disposal will be added to OMD's Capital Construction Other Funds Account. This account is limited by statute solely for Military Major Construction expenditures.

The agency conducts an extensive annual analysis of all Oregon Army National Guard facilities. This analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of limited resources for facilities. The 2019 ISR results for Oregon's armories are as follows: 50% do not comply with Army standards, while 50% are in compliance with minor limitations to Army standards. 39% are in poor-to-unacceptable condition, while 61% are in good-to-adequate condition. Key Performance Measure #3, (percent of available armory time rented) is enhanced by the Capital Construction program. When we compared the FCI from ISR with the FCI derived from our deferred maintenance numbers using the standards in the Department of Administrative State Facilities Planning Process manual we find they mirror each other.

Due to a decline in state and federal operations and maintenance resources, the OMD is vigorously pursuing replacement and consolidation of facilities, primarily through the use of Federal Military Construction Funds. Facility replacement is based on the following criteria: 1) Mission requirements and equipment changes; 2) Age and serviceability of existing facilities; 3) Demographics of localities, community acceptance, community sensibilities; 4) Funds availability; 5) Site availability; and 6) Joint use or partnership ventures.

The OMD has developed long range armory renovation programs, the Armory Service Life Extension Plan (ASLEP) and the Regional Emergency Enhancement Program (REEP), in an effort to extend the useful life and resiliency of our current facilities. In addition to the criteria used for facility replacement, OMD also considers facility resiliency and energy security goals as primary determining factors for building remodels.

The OMD's ability to generate Other Funds revenue through rental of armories is eroded statewide due to the degraded condition of many of our armories and from the recent COVID-19 social-distancing restrictions. Our ability to generate and sustain a repeat customer-base is jeopardized and has resulted in a drastic decline in rental revenues as a result from COVID-19. Armory rental funds are used to partially offset facility operation and maintenance costs. Additionally, asbestos, lead contamination, and non-compliance with the Americans with Disabilities Act create a property

BUDGET NARRATIVE

management risk. The foundation for effectively training and sustaining soldiers is providing adequate facilities. The declining condition of our armory infrastructure has a direct and negative impact on recruiting, training, and retaining Oregon National Guard soldiers.

The OMD facilities must be capable of supporting local communities during floods, storms, fires, and other emergencies. The requested funding will allow these facilities to continue to be used during emergencies and also by Oregon's communities in support of local economic development activities. We have analyzed the use of our armories and determined that over 30% of the total use is by the public. These activities, such as trade shows, cultural events, and regional meetings, attract many visitors to the communities, bringing additional revenue to local businesses. Renovation of our facilities will reduce lost opportunities to earn revenue and will allow us to continue our mission of responding to local emergencies.

Since 1986 the Capital Construction program has executed 73 construction projects throughout the state bringing in combined federal support in excess of \$302 million. The ratio of federal support to state support for Capital Construction projects is 7:1. The Capital Construction Program has 20 projects identified on the National Guard Bureau Long-Range Construction Plan. Estimates indicate these projects will extend through 2050, bringing a large federal investment to Oregon with ongoing federal support.

In the 2021-23 Agency Request Budget, Policy Package 490 requests \$4,317,605 in Other Funds Limitation and XI-Q Bond financing for the Corvallis Armory Service Life Extension Projects/Regional Emergency Enhancement Project (ASLEP/REEP). Policy Package 491 requests \$5,373,235 Other Funds Limitation and XI-Q Bond financing for the Ashland ASLEP/REEP. Policy Package 492 requests \$6,149,437 Other Funds Limitation and XI-Q Bond financing for the Kliever ASLEP. Lastly, Policy Package 493 requests \$5,531,595 Other Funds Limitation and XI-Q Bond financing for the McMinnville ASLEP/REEP.

Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2021-23 Biennium

Agency Name: Oregon Military Department

Proposed New Construction or Acquisition - Complete for 5 Biennia

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2021-23	1	ASLEP - Kliever Armory	Addition/Alteration of the Kliever Armory	66,138	305		6,149,437			6,149,437
2021-23	2	ASLEP/REEP - Ashland Armory	Addition/Alteration, Emergency Enhancements of the Ashland Armory	22,981	181		5,373,235			5,373,235
2021-23	3	ASLEP/REEP - McMinnville Armory	Addition/Alteration, Emergency Enhancements of the McMinnville Armory	18,553	92		5,531,595			5,531,595
2021-23	4	ASLEP/REEP - Corvallis Armory	Addition/Alteration, Emergency Enhancements of the Corvallis Armory	14,268	139		4,317,605			4,317,605
2023-25	5	ASLEP - Coos Bay Armory	Addition/Alteration of the Coos Bay Armory	22,047	64		4,985,900			4,985,900
2023-25	6	Hillsboro Readiness Center	Construction of a new Readiness Center		186		5,025,520		23,000,000	28,025,520
2023-25	7	ASLEP - Newport Armory	Addition/Alteration of the Newport Armory	14,971	43		3,286,730			3,286,730
2023-25	8	ASLEP - Warrenton Armory	Addition/Alteration of the Warrenton Armory	22,779	52		5,151,470			5,151,470
2023-25	9	ASLEP - La Grande Armory	Addition/Alteration of the La Grande Armory	42,352	180		6,779,440			6,779,440
2025-27	10	Boardman Multipurpose Machinegun Range	Construction of a new Machinegun Range		NA				16,500,000	16,500,000
2025-27	11	Lebanon Armed Forces Reserve Center	Construction of a new Armed Forces Reserve Center in Linn County		96		5,462,525		25,000,000	30,462,525
2025-27	12	ASLEP - Woodburn Armory	Addition/Alteration of the Woodburn Armory	17,564	203		3,840,965			3,840,965
2025-27	13	ASLEP - Hood River Armory	Addition/Alteration of the Hood River Armory	12,425	43		2,809,915			2,809,915
2025-27	14	ASLEP - St. Helens Armory	Addition/Alteration of the St. Helens Armory	12,426	90		2,810,140			2,810,140
2027-29	15	ASLEP - Gresham Armory	Addition/Alteration of the Gresham Armory	13,941	142		4,140,480			4,140,480
2027-29	16	Redmond Readiness Center	Construction of a new Readiness Center in Redmond		97		4,724,000		14,170,000	18,894,000
2027-29	17	ASLEP - Bend Armory	Addition/Alteration of the Bend Armory	40,460	217		6,387,235			6,387,235
2029-31	18	ASLEP - Hermiston Armory	Addition/Alteration of the Hermiston Armory	24,026	45		4,980,590			4,980,590
2029-31	19	ASLEP - Pendleton Armory	Addition/Alteration of the Pendleton Armory	33,400	171		5,923,820			5,923,820
2029-31	20	Kliever Armed Forces Reserve Center	Construction of a new Armed Forces Reserve Center in Portland		305				16,468,000	16,468,000
2029-31	21	Salem Readiness Center	Construction of a new Armed Forces Reserve Center in Marion County		300		6,911,000		20,731,000	27,642,000

Proposed Lease Changes over 10,000 RSF - Complete for 5 Biennia

Biennium	Location	Description/Use	Term in Years	Total RSF ² +/- (added or eliminated)	USF ³	Position Count ¹	Biennial S Rent/RSF ²	Biennial S O&M ⁴ /RSF ² not included in base rent payment	Total Cost / Biennium
				A	B	C	D	E	(D+E)*A
2021-23	None scheduled								-
2023-25	None scheduled								-
2025-27	None scheduled								-
2027-29	None scheduled								-
2029-31	None scheduled								-

Planned Disposal of Owned Facility

Biennium	Facility Name	Description
	None scheduled	

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Capital Financing Six-Year Forecast Summary 2021-23

Agency: Oregon Military Department

Agency #: 24800

Provide amounts of agency financing needs for the 2021-23 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
Major Construction / Acquisition Projects				
General Fund Repayment	\$ 21,371,872	\$	\$ 21,371,872	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Major Construction	\$ 21,371,872	\$ -	\$ 21,371,872	
Equipment/Technology Projects over \$500,000				
General Fund Repayment	\$	\$	-	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	\$ -	\$ -	\$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	\$	\$	-	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	\$ -	\$ -	\$ -	
Total All Debt Issuance				
General Fund Repayment	\$ 21,371,872	\$ -	\$ 21,371,872	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2021-23	\$ 21,371,872	\$ -	\$ 21,371,872	

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2021-23

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Capital Financing Six-Year Forecast Summary 2023-25

Agency: Oregon Military Department
 Agency #: 24800

Provide amounts of agency financing needs for the 2023-25 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
Major Construction / Acquisition Projects				
General Fund Repayment	\$ 25,229,060	\$	\$ 25,229,060	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Major Construction	\$ 25,229,060	\$ -	\$ 25,229,060	
Equipment/Technology Projects over \$500,000				
General Fund Repayment	\$	\$	-	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	\$ -	\$ -	\$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	\$	\$	-	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	\$ -	\$ -	\$ -	
Total All Debt Issuance				
General Fund Repayment	\$ 25,229,060	\$ -	\$ 25,229,060	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2023-25	\$ 25,229,060	\$ -	\$ 25,229,060	

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Capital Financing Six-Year Forecast Summary 2025-27

Agency: Oregon Military Department
 Agency #: 24800

Provide amounts of agency financing needs for the 2025-27 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
Major Construction / Acquisition Projects				
General Fund Repayment	\$ 14,923,545	\$	\$ 14,923,545	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Major Construction	\$ 14,923,545	\$ -	\$ 14,923,545	
Equipment/Technology Projects over \$500,000				
General Fund Repayment	\$	\$	-	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	\$ -	\$ -	\$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	\$	\$	-	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	\$ -	\$ -	\$ -	
Total All Debt Issuance				
General Fund Repayment	\$ 14,923,545	\$ -	\$ 14,923,545	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2025-27	\$ 14,923,545	\$ -	\$ 14,923,545	

☒ Agency Request

☐ Governor's Budget

☐ Legislatively Adopted

Major Construction/Acquisition Project Narrative

Agency:	Oregon Military Department	Priority (Agency #):		Schedule	
Project Name:	Armory Service Life Extension and Regional Emergency Enhancement Project - Corvallis Armory (Smith Hall)	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$ 4,317,605	4/27/2020	3/1/2023	2/28/2026
Address/Location:	Benton County	GSF	# Stories	Land Use/Zoning Satisfied	
		14,268	1	Y	

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			\$ 4,317,605	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected
<p>This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP) and Regional Emergency Enhancements Program (REEP). By combining the request for these programs, the department will be able to implement both programs simultaneously and effectively address maintenance issues while improving the State's planning and response in the event of a disaster for those sites that would benefit from both programs. The ASLEP program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The REEP program ensures that essential and critical facilities have the capability to serve as staging areas through seismic retrofits, emergency power, water, fuel and storage of supplies for the purpose of disaster response. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. The department's REEP program includes a review of disaster response plans, such as the Cascadia Subduction Zone Catastrophic Disaster Response Plan, and has identified critical facilities that require improvements to effectively serve as regional hubs in the event of a disaster or emergency. This request provides funding for the design and construction of additions and alterations and improvements to the Corvallis Armory located in Benton County. The existing armory was constructed in 1959 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is 22,328 square feet short of the current federal requirement. The deferred maintenance issues, building condition and critical space shortage have resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment, overcrowding and a limited ability to provide the necessary resiliency in times of disaster. The Oregon Military Department currently calculates Jackson Armory deferred maintenance and improved resiliency at over \$4.3M. This project would alleviate much of that deferred maintenance liability and provide the added benefit of resiliency in times of disaster.</p>

Project Scope and Alternatives Considered
<p>The ASLEP portion of the project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. Other areas the ASLEP will address include repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The Corvallis Armory is strategically located within the Willamette Valley such that it could serve the region during a Cascadia event. The REEP will provide the 'Emergency Operations Center' facility with structural improvements and upgrades, 24/7 emergency backup power through the use of diesel or dual fuel generator sets with automatic transfer switches, and emergency potable water through maintained, tested, and certified wells, pumps, storage tanks, and automatic controls. Additionally, it will provide for storage of emergency response supplies and seismically stable above ground fuel storage tanks. These emergency response materials and fuel storage tanks would be cached and staged at this site for use during a disaster, or distribution to other facilities depending on the planned response and recovery mission.</p>

☒ Agency Request ☐ Governor's Budget ☐ Legislatively Adopted

2021-23

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Project Scope and Alternatives Considered (continued)

These 'Emergency Operations Centers' can also be deployed to serve as supply depots to provide assistance and support as needed to the nearby and surrounding areas and public gathering locations as they are outside of the Cascadia Subduction Zone Tsunami Inundation Plan. The Oregon Military Department anticipates an increase in rental activity as a result of this project. Funds from rental activity is used to partially offset facility operations and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account. The combination of the ASLEP and REEP will allow the department to address severe deferred maintenance deficiencies and enhance resiliency and disaster response.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS			
	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	\$ 2,504,211	58%	\$ 176
2 Site Cost Estimate (20 Ft beyond building footprint)	\$ 863,521	20%	\$ 61
3 TOTAL DIRECT CONSTRUCTION COSTS	\$ 3,367,732	78%	\$ 236
INDIRECT CONSTRUCTION COSTS			
4 Owner Equipment / Furnishings / Special Systems	\$ 129,528	3%	\$ 9
5 Construction Related Permits & Fees	\$ -	0%	\$ -
6 Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$ 86,352	2%	\$ 6
7 Architectural, Engineering Consultants	\$ 474,937	11%	\$ 33
8 Other Design and PM Costs	\$ 43,176	1%	\$ 3
9 TOTAL INDIRECT COSTS	\$ 733,993	17%	\$ 51
10 OWNER'S PROJECT CONTINGENCY	insert %	5.00%	\$ 15
	\$	% Project Cost	\$/GSF
TOTAL PROJECT COST	\$ 4,317,605	100%	\$ 302

Project Image/Illustration (optional)

 X Agency Request

 Governor's Budget

 Legislatively Adopted

2021-23

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 490 - Corvallis ASLEP

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	4,317,605	-	-	-	4,317,605
Total Revenues	-	-	\$4,317,605	-	-	-	\$4,317,605
Capital Outlay							
Building Structures	-	-	4,317,605	-	-	-	4,317,605
Total Capital Outlay	-	-	\$4,317,605	-	-	-	\$4,317,605
Total Expenditures							
Total Expenditures	-	-	4,317,605	-	-	-	4,317,605
Total Expenditures	-	-	\$4,317,605	-	-	-	\$4,317,605
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Major Construction/Acquisition Project Narrative

Agency:	Oregon Military Department	Priority (Agency #):		Schedule	
Project Name:	Armory Service Life Extension and Regional Emergency Enhancement Project - Ashland Armory	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$ 5,373,235	4/27/2020	5/2/2022	4/30/2025
Address/Location:	Jackson County	GSF	# Stories	Land Use/Zoning Satisfied	
		22,981	1	Y	

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			\$ 5,373,235	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP) and Regional Emergency Enhancements Program (REEP). By combining the request for these programs, the department will be able to implement both programs simultaneously and effectively address maintenance issues while improving the State's planning and response in the event of a disaster for those sites that would benefit from both programs. The ASLEP program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The REEP program ensures that essential and critical facilities have the capability to serve as staging areas through seismic retrofits, emergency power, water, fuel and storage of supplies for the purpose of disaster response. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. The department's REEP program includes a review of disaster response plans, such as the Cascadia Subduction Zone Catastrophic Disaster Response Plan, and has identified critical facilities that require improvements to effectively serve as regional hubs in the event of a disaster or emergency. This request provides funding for the design and construction of additions and alterations and improvements to the Ashland Armory located in Jackson County. The existing armory was constructed in 1988 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is 13,614 square feet short of the current federal requirement. The deferred maintenance issues, building condition and critical space shortage have resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment, overcrowding and a limited ability to provide the necessary resiliency in times of disaster. The Oregon Military Department currently calculates Ashland Armory deferred maintenance and improved resiliency at over \$5.3M. This project would alleviate much of that deferred maintenance liability and provide the added benefit of resiliency in times of disaster.

Project Scope and Alternatives Considered

The ASLEP portion of the project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. Other areas the ASLEP will address include repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The Ashland Armory is strategically located along the Interstate 5 corridor in southern Oregon such that it could serve the region during a Cascadia event.

☒ Agency Request ☐ Governor's Budget ☐ Legislatively Adopted

2021-23

Project Scope and Alternatives Considered (continued)

The REEP will provide the 'Emergency Operations Center' facility with structural improvements and upgrades, 24/7 emergency backup power through the use of diesel or dual fuel generator sets with automatic transfer switches, and emergency potable water through maintained, tested, and certified wells, pumps, storage tanks, and automatic controls. Additionally, it will provide for storage of emergency response supplies and seismically stable above ground fuel storage tanks. These emergency response materials and fuel storage tanks would be cached and staged at this site for use during a disaster, or distribution to other facilities depending on the planned response and recovery mission. These 'Emergency Operations Centers' can also be deployed to serve as supply depots to provide assistance and support as needed to the nearby and surrounding areas and public gathering locations as they are outside of the Cascadia Subduction Zone Tsunami Inundation Plan. The Oregon Military Department anticipates an increase in rental activity as a result of this project. Funds from rental activity is used to partially offset facility operations and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account. The combination of the ASLEP and REEP will allow the department to address severe deferred maintenance deficiencies and enhance resiliency and disaster response.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	\$ 3,438,870	64%	\$ 150
2 Site Cost Estimate (20 Ft beyond building footprint)	\$ 752,253	14%	\$ 33
3 TOTAL DIRECT CONSTRUCTION COSTS	\$ 4,191,123	78%	\$ 182

INDIRECT CONSTRUCTION COSTS

4 Owner Equipment / Furnishings / Special Systems	\$ 161,197	3%	\$ 7
5 Construction Related Permits & Fees		0%	\$ -
6 Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$ 107,465	2%	\$ 5
7 Architectural, Engineering Consultants	\$ 591,056	11%	\$ 26
8 Other Design and PM Costs	\$ 53,732	1%	\$ 2
9 TOTAL INDIRECT COSTS	\$ 913,450	17%	\$ 39

10 OWNER'S PROJECT CONTINGENCY	insert %	\$ 268,662	5.00%	\$ 12
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	\$	% Project Cost	\$/GSF
TOTAL PROJECT COST	\$ 5,373,235	100%	\$ 233

Project Image/Illustration (optional)

☒ Agency Request

☐ Governor's Budget

☐ Legislatively Adopted

2021-23

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 491 - Ashland ASLEP

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	5,373,235	-	-	-	5,373,235
Total Revenues	-	-	\$5,373,235	-	-	-	\$5,373,235
Capital Outlay							
Building Structures	-	-	5,373,235	-	-	-	5,373,235
Total Capital Outlay	-	-	\$5,373,235	-	-	-	\$5,373,235
Total Expenditures							
Total Expenditures	-	-	5,373,235	-	-	-	5,373,235
Total Expenditures	-	-	\$5,373,235	-	-	-	\$5,373,235
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Major Construction/Acquisition Project Narrative

Agency:	Oregon Military Department	Priority (Agency #):		Schedule	
Project Name:	Armory Service Life Extension Project - Kliever Armory	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$ 6,149,437	4/27/2020	5/2/2022	4/1/2025
Address/Location:	Multnomah County	GSF	# Stories	Land Use/Zoning Satisfied	
		66,138	2	Y	

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			\$ 6,149,437	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected
<p>This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP). The program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. This request provides funding for the design and construction of additions and alterations to the Kliever Armory located in Multnomah County. The existing armory was constructed in 1968 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 22,408 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. Oregon Military Department currently calculates Kliever Armory deferred maintenance at over \$6.1M. This project would alleviate much of that deferred maintenance liability.</p>

Project Scope and Alternatives Considered
<p>The project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. The project will repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The Oregon Military Department anticipates an increase in rental activity as a result of this project. Funds from rental activities are used to partially offset facility operation and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.</p>

 X Agency Request

 Governor's Budget

 Legislatively Adopted

2021-23

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ESTIMATED PROJECT COST**DIRECT CONSTRUCTION COSTS**

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	\$ 3,935,640	64%	\$ 61
2 Site Cost Estimate (20 Ft beyond building footprint)	\$ 860,921	14%	\$ 13
3 TOTAL DIRECT CONSTRUCTION COSTS	\$ 4,796,561	78%	\$ 74

INDIRECT CONSTRUCTION COSTS

4 Owner Equipment / Furnishings / Special Systems	\$ 184,484	3%	\$ 3
5 Construction Related Permits & Fees			
6 Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$ 122,988	2%	\$ 2
7 Architectural, Engineering Consultants	\$ 676,438	11%	\$ 10
8 Other Design and PM Costs	\$ 61,494	1%	\$ 1
9 TOTAL INDIRECT COSTS	\$ 1,045,404	17%	\$ 16

10 OWNER'S PROJECT CONTINGENCY	insert %	\$ 307,472	5.00%	\$ 5
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	\$	% Project Cost	\$/GSF
TOTAL PROJECT COST	\$ 6,149,437	100%	\$ 95

Project Image/Illustration (optional)

 X Agency Request Governor's Budget Legislatively Adopted

2021-23

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 492 - Kliever ASLEP

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	6,149,437	-	-	-	6,149,437
Total Revenues	-	-	\$6,149,437	-	-	-	\$6,149,437
Capital Outlay							
Building Structures	-	-	6,149,437	-	-	-	6,149,437
Total Capital Outlay	-	-	\$6,149,437	-	-	-	\$6,149,437
Total Expenditures							
Total Expenditures	-	-	6,149,437	-	-	-	6,149,437
Total Expenditures	-	-	\$6,149,437	-	-	-	\$6,149,437
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Major Construction/Acquisition Project Narrative

Agency:	Oregon Military Department	Priority (Agency #):		Schedule	
Project Name:	Armory Service Life Extension and Regional Emergency Enhancement Project - McMinnville Armory	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$ 5,531,595	4/27/2020	3/2/2023	2/28/2026
Address/Location:	Yamhill County	GSF	# Stories	Land Use/Zoning Satisfied	
		18,553	1	Y	

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			\$ 5,531,595	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected
<p>This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP) and Regional Emergency Enhancements Program (REEP). By combining the request for these programs, the department will be able to implement both programs simultaneously and effectively address maintenance issues while improving the State's planning and response in the event of a disaster for those sites that would benefit from both programs. The ASLEP program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The REEP program ensures that essential and critical facilities have the capability to serve as staging areas through seismic retrofits, emergency power, water, fuel and storage of supplies for the purpose of disaster response. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. The department's REEP program includes a review of disaster response plans, such as the Cascadia Subduction Zone Catastrophic Disaster Response Plan, and has identified critical facilities that require improvements to effectively serve as regional hubs in the event of a disaster or emergency. This request provides funding for the design and construction of additions and alterations and improvements to the McMinnville Armory located in Yamhill County. The existing armory was constructed in 1978 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is 19,183 square feet short of the current federal requirement. The deferred maintenance issues, building condition and critical space shortage have resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment, overcrowding and a limited ability to provide the necessary resiliency in times of disaster. The Oregon Military Department currently calculates McMinnville Armory deferred maintenance and improved resiliency at over \$5.5M. This project would alleviate much of that deferred maintenance liability and provide the added benefit of resiliency in times of disaster.</p>

Project Scope and Alternatives Considered
<p>The ASLEP portion of the project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. Other areas the ASLEP will address include repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The McMinnville Armory is strategically located within the Willamette Valley such that it could serve the region during a Cascadia event. The REEP will provide the 'Emergency Operations Center' facility with structural improvements and upgrades, 24/7 emergency backup power through the use of diesel or dual fuel generator sets with automatic transfer switches, and emergency potable water through maintained, tested, and certified wells, pumps, storage tanks, and automatic controls. Additionally, it will provide for storage of emergency response supplies and seismically stable above ground fuel storage tanks. These emergency response materials and fuel storage tanks would be cached and staged at this site for use during a disaster, or distribution to other facilities depending on the planned response and recovery mission.</p>

☒ Agency Request
 ☐ Governor's Budget
 ☐ Legislatively Adopted

2021-23

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Project Scope and Alternatives Considered (continued)

These 'Emergency Operations Centers' can also be deployed to serve as supply depot's to provide assistance and support as needed to the nearby and surrounding areas and public gathering locations as they are outside of the Cascadia Subduction Zone Tsunami Inundation Plan. The Oregon Military Department anticipates an increase in rental activity as a result of this project. Funds from rental activity is used to partially offset facility operations and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account. The combination of the ASLEP and REEP will allow the department to address severe deferred maintenance deficiencies and enhance resiliency and disaster response.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	\$ 3,263,641	59%	\$ 176
2 Site Cost Estimate (20 Ft beyond building footprint)	\$ 1,051,003	19%	\$ 57
3 TOTAL DIRECT CONSTRUCTION COSTS	\$ 4,314,644	78%	\$ 233

INDIRECT CONSTRUCTION COSTS

4 Owner Equipment / Furnishings / Special Systems	\$ 165,948	3%	\$ 9
5 Construction Related Permits & Fees	\$ -	0%	\$ -
6 Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$ 110,632	2%	\$ 6
7 Architectural, Engineering Consultants	\$ 608,475	11%	\$ 33
8 Other Design and PM Costs	\$ 55,316	1%	\$ 3
9 TOTAL INDIRECT COSTS	\$ 940,371	17%	\$ 51

10 OWNER'S PROJECT CONTINGENCY	insert %	\$ 276,580	5.00%	\$ 15
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	\$	% Project Cost	\$/GSF
TOTAL PROJECT COST	\$ 5,531,595	100%	\$ 298

Project Image/Illustration (optional)

☒ Agency Request

☐ Governor's Budget

☐ Legislatively Adopted

2021-23

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 493 - McMinnville ASLEP

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	5,531,595	-	-	-	5,531,595
Total Revenues	-	-	\$5,531,595	-	-	-	\$5,531,595
Capital Outlay							
Building Structures	-	-	5,531,595	-	-	-	5,531,595
Total Capital Outlay	-	-	\$5,531,595	-	-	-	\$5,531,595
Total Expenditures							
Total Expenditures	-	-	5,531,595	-	-	-	5,531,595
Total Expenditures	-	-	\$5,531,595	-	-	-	\$5,531,595
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - CAPITAL CONSTRUCTION PROGRAM (089)**

Source	Fund	ORBITS Revenue Acct	2017-19 Actual	2019-21 Legislatively Adopted	2019-21 Legislatively Approved	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	11,813,011	21,927,000	21,927,000	21,371,872		
Interest	Oth	0605	307,698	106,379	106,379	134,400		
Sales Income (real property)	Oth	0705	366,571	110,786	110,786	10,000		
Transfer Out- Intrafund	Oth	2010	(8,255)	-	-	-		
Subtotal - Other Funds			12,479,025	22,144,165	22,144,165	21,516,272	-	-
Federal/State Agreements (Construction Projects)	Fed	0995	21,725,000	28,500,000	28,500,000	-		
Total - Other Funds and Federal Funds			34,204,025	50,644,165	50,644,165	21,516,272	-	-

 X Agency Request Governor's Budget Legislatively Adopted

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon
2021-23 Biennium

Agency Number: 24800

Cross Reference Number: 24800-089-00-00-00000

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
General Fund Obligation Bonds	11,813,011	21,927,000	21,927,000	21,371,872	-	-
Interest Income	307,698	106,379	106,379	134,400	-	-
Sales Income	366,571	110,786	110,786	10,000	-	-
Transfer Out - Intrafund	(8,255)	-	-	-	-	-
Total Other Funds	\$12,479,025	\$22,144,165	\$22,144,165	\$21,516,272	-	-
Federal Funds						
Federal Funds	21,725,000	28,500,000	28,500,000	-	-	-
Total Federal Funds	\$21,725,000	\$28,500,000	\$28,500,000	-	-	-

____ Agency Request
2021-23 Biennium

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Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT FACILITIES MAINTENANCE NARRATIVE

OMD Operations and Maintenance Program & Funding: The Army National Guard Facilities Operations and Maintenance Program provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates. The Oregon Military Department owns and operates 157 of the state's facilities with a replacement value of \$1 million or greater. The agency also owns and operates another 327 smaller facilities throughout the state for a total of 484 facilities and comprising of a combined total of more than 3.4 million square feet.

Army National Guard Facilities Operations and Maintenance funding of facilities:

Readiness Centers (Armories) – The Operations Program maintenance employees, maintenance and repair projects, as well as supplies and services are 50% GF / OF and 50% FF. Major projects are also generally 50% federally funded as allowed by the Federal/State Cooperative Agreement. The 2021-23 Current Service Level Budget provides \$2.40 per square foot that will be matched with \$2.40 in federal funds.

Ranges and Training Land – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support firing ranges, range support buildings and the wages for federally reimbursed employees.

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities. National Guard Bureau provides \$15.80 per square foot in federal funds for these facilities.

Logistical Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities. National Guard Bureau provides \$15.80 per square foot in federal funds for these facilities.

The program supports a community-based and racially diverse National Guard force that operates in 37 Armories, 4 Training Sites, 11 Maintenance Facilities, and 436 other facilities geographically dispersed throughout 27 counties. OMD gives preference to Oregon minority-owned, woman-owned, or emerging small businesses when issuing facility maintenance, repair, and service contracts thereby contributing to diversity, equity and inclusion in the communities in which we serve.

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BUDGET NARRATIVE

Facility Inspections: The Installations Staff at the Oregon Military Department conducts an extensive annual inspection of every facility and real property asset. The inspection titled “Installation Status Report” (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2019 ISR Facility Condition Index (FCI) results for Oregon’s armories are as follows: 61% are in compliance with Army standards and in overall fair to good condition, 39% do not meet Army standard and are in overall poor condition or failing condition. The program continues to struggle in reducing deferred maintenance for the 1,686,320 square feet of facilities that requires a 50% state match for operations and maintenance. The last of the lead cleanup projects from indoor firing ranges were completed in June of 2020, though frequent lead testing and ongoing custodial housecleaning of facilities is necessary to prevent lead reoccurrence. OMD continues working with the Department of Administrative Services (DAS) for contracted facility cost assessments, which will be loaded into two separate database systems, 4Tell and BUILDER. These two programs will become the agency’s databases of record for reporting to DAS, the Oregon Legislature, and National Guard Bureau for information on facility needs. Together these systems will provide a clearer picture of our deferred maintenance backlog, life cycle replacement, and forecasting for future requirements.

Estimating Deferred Maintenance: In addition to the Installation Status Report annual inspections, OMD continues working with the Department of Administrative Services (DAS) for contracted facility cost assessments, which will be loaded into two separate database systems, 4Tell and BUILDER. These two programs will become the agency’s databases of record for reporting to DAS, the Oregon Legislature, and National Guard Bureau for information on facility needs. Together these systems will provide a clearer picture of our deferred maintenance backlog, life cycle replacement, and forecasting for future requirements. Any reductions in deferred maintenance is primarily the result of Armory Service Life Extension (ASLEP) projects or facility replacements funded by federal Military Construction appropriation.

Funding vs. Deferred Maintenance: Given a generally static General Fund budget, the Oregon Military Departments deferred maintenance liability continues to increase. The Army National Guard Facilities Operations and Maintenance Program 2021-23 Base Budget of \$2.40 per square foot will not fully support the needs of our Army National Guard facilities. When matched with an equivalent \$2.40 in federal funds, the program will continue a “manage the decline” facilities maintenance practice. Concurrently, National Guard Bureau provided \$15.80 per square foot for OMD’s facilities that are authorized one-hundred percent federal support. The agency continues to struggle with mechanical equipment failures and other systems (roofs) which are at end of life, especially at those facilities that require a state match. The Oregon Military Departments deferred maintenance backlog stems from limited state funding for staff, preventive maintenance, and all but the most urgent maintenance and repair projects. The state funding and other fund revenue covers must pay bills including wages, and supplies and services leaving no funding to address major repairs or deferred maintenance work requiring a State match.

The Army National Guard Facilities Operations and Maintenance Program continues to function with the mission of operating our under-funded facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land. OMD participates in the yearly National Guard Facilities Programs Personnel Allocation Standard (FP-PAS) to determine the current manpower requirement for the state of Oregon. The comprehensive study

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BUDGET NARRATIVE

determined that the Oregon Army National Guard Facilities Operations and Maintenance Program requires 190 full-time equivalent (FTE) employees to operate the current 37 Armories, 4 Training Sites, 11 Maintenance Facilities, and 436 other facilities geographically dispersed throughout 27 counties. According to this study the Oregon Army National Guard Facilities Operations and Maintenance Program is severely understaffed, as OMD currently has 129 positions that support the Oregon Army National Guard Facilities Operations and Maintenance Program.

In the 2021-23 Base Budget the Oregon Military Department has 102 FTE positions that support the Facilities Operations and Maintenance Program.

Maintenance Management System: The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides federal budget guidance and is our real property database and programming module for federal project funding. The Oregon Military Department is currently populating a computerized maintenance management system called Integrated Engineering Management System to generate preventive maintenance work orders. OMD is also working with the Department of Administrative Services (DAS) for contracted facility cost assessments, which will be loaded into two separate database systems, Iplan and BUILDER. These systems will become the agency's databases of record for reporting to DAS, the Oregon Legislature and National Guard Bureau for information on facility needs. Together these systems will provide a clearer picture of our deferred maintenance backlog and forecast future requirements.

Operations and Maintenance Focus for the Future: The Oregon Military Department dedicates a great deal of staff time to meeting the ever increasing federal reporting requirements as well as the DAS reporting requirements. Currently our dedicated staff spends an increased amount of time completing the reporting requirements and therefore has minimal time for planning. An identified planning priority is to calculate the life-cycle replacement cost and schedule. The calculation of the equipment, systems, and component replacement schedule will allow OMD to be proactive in preparing for future costs by biennium. A primary concern for OMD is the ability to sustain the current infrastructure with a field staff that in many cases maintain two and in some cases three armories. These employees then travel between two or three communities. These are the same employees who operate the Rental Program for their armories.

Facilities Summary Report

2021-23 Biennium

Agency Name

Military Department

Table A: Owned Assets Over \$1M CRV

FY 2020 DATA

Total Number of Facilities Over \$1M		157				
Current Replacement Value \$ (CRV)	1	\$1,138,740,377	Source	4	FCA	Risk or FCA
Total Gross Square Feet (GSF)		3,097,066				
Office/Administrative Usable Square Feet (USF)	2	580,000	Estimate/Actual	5		20% USF/GSF
Occupants Position Count (PC)	3	3500	Office/Admin USF/PC or Agency Measure	6		
				7	see below	
Occupants Position Count (PC) = Non-real weekend, M-F Full-Time Employees in the Buildings			Army regulations (primarily the 415 series) prescribe facility authorizations and requirements based on the units and equipment assigned to each facility.			

Table B: Owned facilities under \$1M CRV

Number of Facilities Under \$1M		289
CRV	1	\$62,036,664
Total Gross Square Feet (GSF)		316,798

Table C: Leased Facilities

Total Rented SF	8	62,201	In-Grant		\$/RS
Total 2021-2023 Biennial Lease Cost		\$492,762	100% federally reimbursed		\$0.33 F/Mo.
Additional 2019-2021 Costs for Lease Properties (O&M)	9	0			
Office/Administrative Usable Square Feet (USF)	2	7,020	Estimate/Actual	5	20% USF/GSF
Occupants Position Count (PC)	3	293	Office/Admin USF/PC	6	24.0

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Definitions

CRV	1	Current Replacement Value Reported to Risk Management <i>or Calculated Replacement Value Reported from iPlan Facility Conditions Assessment (FCA)</i>
USF	2	Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.
Occupant Postion Count (PC)	3	Total Legislatively Approved Budget (LAB) Position Count within the buildings or leases as applicable.
Source	4	Enter Source of CRV as "Risk" or "FCA"
Estimate/Actual	5	Use actual USF % of USF to GSF, if available. If not known, estimate the percentage.
Office/Administrative USF/PC	6	Divide your USF by your position count. If office/admin space is a less than 10% of your space use, fill in N/A and fill in #7, "Agency Measure".
Agency Measure	7	If not using USF/PC, insert Agency Measure as defined in 107BF02 question #1.
RSF	8	Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.
O&M	9	Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial

Facilities Operations and Maintenance and Deferred Maintenance Report

2021-23 Biennium

Facility Plan - Facility O&M/DM Report 107B16b

Agency Name

Military Department

Facilities Operations and Maintenance (O&M) Budget excluding Capital Improvements and Deferred Maintenance

Fed Fund Personal Services (PS) Operations and Maintenance
Fed Fnd Services and Supplies (S&S) Operations and Maintenance
Fed Fund Utilities not included in PS and S&S above
Total Federal Fund O&M
O&M \$/SF

1	2017-19 Actual	2019-21 LAB	2021-23 Budgeted	2023-25 Budgeted
	\$ 19,527,023	20,969,646	23,084,253	25,392,678
	\$ 30,994,012	17,640,886	18,399,444	19,190,620
	\$ 4,978,540	10,331,630	10,775,890	11,239,253
	\$ 55,499,575	57,569,487	61,601,524	65,919,087
	\$ 16.26	\$ 16.86	\$ 18.04	\$ 19.31

Total O&M SF

3,413,864 Include only the SF for which your agency provides O&M funding.

O&M Estimated Fund Split Percentage %

2	General Fund	Lottery Fund	Other Funds	Federal Funds
	7%	0%	4%	89%

Table below shows the state share of O&M and the corresponding square footage that requires state matching funds, this limits our total O&M funding to \$4.94 (2017-19)

Facilities Operations and Maintenance (O&M) Budget excluding Capital Improvements and Deferred Maintenance

State GF Budget Personal Services (PS) Operations and Maintenance
GF Services and Supplies (S&S) Operations and Maintenance
GF Utilities not included in PS and S&S above
Total GF O&M
O&M \$/SF

1	2017-19 Actual	2019-21 LAB	2021-23 Budgeted	2023-25 Budgeted	2021-23 REQUESTED
	\$ 1,676,350	\$ 1,828,513	\$ 1,956,632	\$ 2,152,295	\$ 2,152,295.00
	\$ 862,811	\$ 413,166	\$ 430,933	\$ 449,463	\$ 9,502,028.00
	\$ 1,624,858	\$ 1,598,854	\$ 1,667,605	\$ 1,739,312	\$ 1,667,605.00
	\$ 4,164,019	\$ 3,840,533	\$ 4,055,170	\$ 4,341,070	\$ 13,321,928.00
	\$ 2.47	\$ 2.28	\$ 2.40	\$ 2.57	\$ 7.90

Total O&M SF requiring state funds

1,686,320 Total square foot that requires state and federal fund equal shared match for O&M funding.

7%

4%

89%

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Facilities Operations and Maintenance and Deferred Maintenance Report

2021-23 Biennium

Facility Plan - Facility O&M/DM Report 107B16b

Deferred Maintenance Funding In Current Budget Model		2021-23 Biennium		Ongoing Budgeted (non POP) 2021-23 Budgeted SB 1067 (2% CRV min.)	Ongoing Budgeted (non POP) 2023-25 Projected SB 1067 (2% CRV min.)
Total Short and Long Term Deferred Maintenance Plan for Facilities		3	Current Costs 2020	Ten Year Projection	
Priorities 1-3 - Currently, Potentially and Not Yet Critical	4,5,6	\$	250,744,154.00	\$244,587,946	\$13,441,840
DM/Life Safety (Priority 1)			\$8,287,065	\$554,720	
Capital Renewal (Priority 2)			\$33,540,757	\$1,796,486	
Capital Renewal (Priority 3)			\$37,366,228	\$6,526,192	
Site Systems					
Priority 4 - Seismic & Natural Hazard	7		\$78,859,674	\$9,668,953	
Priority 5 - Modernization	8		\$21,371,872	\$21,371,872	
Total Priority Need					
Facility Condition Index (Priority 1-3 Needs/CRV)	9		20.882%	20.369%	19.762%
Assets CRV			\$1,200,777,041	Current Replacement Value Reported to Risk or Calculated Replacement Value Reported from Facility Conditions Assessment	

Process/Software for routine maintenance (O&M)	The Oregon Military Department is currently utilizing a computerized maintenance management system called iEMS (Integrated Engineering Management System) to generate preventive maintenance work orders. Deferred maintenance will be tracked through IPLAN and Builder. The Oregon Military Department has also been working with Faithful and Gould who has been contracted to conduct a facility cost indexing which is in process, this data will be provided in IPLAN. Together these three systems will provide a clearer picture of our deferred maintenance backlog and forecast our future requirements.
Process/Software for deferred maintenance/renewal	Oregon Military Department Operations and Maintenance staff also conducts an annual inspection to validate / update deferred maintenance needs. The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at \$138 million. Reductions in the deferred maintenance amount is primarily from the Armory Service Life Extension (ASLEP) projects. The current calculated deferred maintenance resulted from a thorough inspection completed over the last several months as well as assessments done by Faithful and Gould. When deficiencies or needs are identified we utilize multiple sources to calculate costs. The Operations and Maintenance Branch has in-house staff trained to utilize RS Means estimating resources. Manual methods also include Internet research to price materials and BOLI labor rates to complete cost calculations.

Facilities Operations and Maintenance and Deferred Maintenance Report

2021-23 Biennium

Facility Plan - Facility O&M/DM Report 107B16b

Process for funding facilities maintenance	The facilities maintenance budget is a derivative of both the State and Federal budgets. In both cases facilities maintenance budget becomes whatever is left over after Personnel and Utilities are funded. Any increases in facilities maintenance are accomplished through either mid-year plus-ups to the federal budget or Legislatively adopted Policy Packages in the state budget. As described below there is a reliance on our Other Fund revenue generation to pay our way through each biennium. Requirements unable to be funded become deferred maintenance or repair requirements.
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Definitions

Facilities Operations and Maintenance Budget	1	The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities, janitorial and maintenance costs. Maintenance costs are categorized as external building (roof, siding, windows, etc.); interior systems (electrical, mechanical, interior walls, doors, etc.); roads and ground (groundskeeper, parking lots, sidewalks, etc.) and centrally operated systems (electrical, mechanical, etc.). Agencies with significant facilities may include support staff if directly associated with facilities maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.
O&M Estimated Fund Split Percentage %	2	Show the fund split by percentage of fund source allocated to facility O&M for your agency
Total Short and Long Term Maintenance and Deferred Maintenance Plan for Facilities Value Over \$1M	3	All Maintenance excluding routine O&M costs. 19-21 and 21-23 auto-populates with 2% of the sum of your agency portfolio's CRV. Written to deliver on SB 1067: SECTION 9. (1) Each biennium, the Governor shall propose as part of the Governor's recommended budget an amount for deferred maintenance and capital improvements on existing state-owned buildings and infrastructure that is equivalent to at least two percent of the current replacement value of the state-owned buildings and infrastructure.
Priority One: Currently Critical	4	From the Budget Instruction: Priority One projects are conditions that require immediate action in order to address code and accessibility violations that affect life safety. Building envelope issues (roof, sides, windows and doors) that pose immediate safety concerns should be included in this category.
Priority Two: Potentially Critical	5	From the Budget Instruction: Priority Two projects are to be undertaken in the near future to maintain the integrity of the facility and accommodate current agency program requirements. Included are systems that are functioning improperly or at limited capacity, and if not addressed, will cause additional system deterioration and added repair costs. Also included are significant building envelope issues (roof, sides, windows and doors) that, if not addressed, will cause additional system deterioration and added repair costs.
Priority Three: Necessary - Not yet Critical	6	From the Budget Instructions: Priority Three projects could be undertaken in the near to mid-term future to maintain the integrity of a building and to address building systems, building components and site work that have reached or exceeded their useful life based on industry standards, but are still functioning in some capacity. These projects may require attention currently to avoid deterioration, potential downtime and consequently higher costs if corrective action is deferred.

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Facilities Operations and Maintenance and Deferred Maintenance Report

2021-23 Biennium

Facility Plan - Facility O&M/DM Report 107B16b

Priority Four: Seismic and Natural Hazard Remediation	7	constructed prior to 1995 building code changes to protect occupants, minimize building damage and speed recovery after a major earthquake. Projects also include those that mitigate significant flood hazards.
Priority Five: Modernization	8	From the Budget Instructions: Priority Five projects are alterations or replacement of facilities solely to implement new or higher standards to accommodate new functions, significantly improve existing functionality as well as replacement of building components that typically last more than 50 years (such as the building structure or foundations). These standards include system and aesthetic upgrades which represent sensible improvements to the existing condition. These projects improve the overall usability and reduce long-term maintenance requirements. Given the significant nature of these projects, the work typically addresses deficiencies that do not conform to current codes, but are 'grandfathered' in their existing condition to the extent feasible.
Facility Condition Index	9	A calculated measure of facility condition relative to its current replacement value (expressed as a percentage)

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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT SPECIAL REPORT AUDIT RESPONSE REPORT

The Oregon Military Department has received two completed audits by the Secretary of State Audits Division since February 2018 for the 2017-2019 biennium, two completed audits for the 2019-2021 biennium, and one FY20 audit is in the process of being completed.

2017-2019 biennium

Selected Financial Accounts for the year ended June 30, 2018

This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were Buildings, Accumulated Depreciation and Federal Revenue. This audit did not identify any reportable findings or deficiencies in internal control over financial reporting.

The audit also included a review of a prior year finding of a significant deficiency related to the department's accounting for federal revenues. Due to some federal revenue and expenditure accounting records not including a grant number, the status of the prior year finding for the fiscal year ended June 30, 2018 was reported as partial corrective action taken.

Corrective Action taken to Complete Prior Year Audit Finding #2017-005:

- 1) Strengthened financial reporting over federal revenues by developing processes and procedures to accurately and timely accrue, record, or transfer federal revenue into the appropriate fund.
- 2) Ensure federal grant numbers are included on all new federal fund PCAs so that our accounting records reflect the federal grant number associated with federal revenues and expenditures
- 3) Ensure federal revenues are reported in the same fund as federal expenditures
- 4) Ensure documentation supporting accounting records contains sufficient levels of detail to support transactions and provide assurance that the transactions are appropriate.

Review of cash management processes (March – July 2018)

The Secretary of State Audits Division conducted a review of OMD's cash management processes. The review included gaining an understanding of the nature and cause of cash shortages and reviewing the actions taken by management to address the issue. The review found that OMD management is taking appropriate actions to address cash shortages.

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2019-2021 biennium

Selected Financial Accounts for year ended June 30, 2019

This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were Buildings, Accumulated Depreciation and Federal Revenue. This audit did not identify any reportable findings or deficiencies in internal control over financial reporting.

FY19 Federal Compliance - Single Audit for year ended June 30, 2019

This audit was conducted in accordance with the Single Audit Act and 2 CFR 200 (Uniform Guidance). The objectives were to determine whether OMD 1) complied with federal requirements for the program, 2) had effective internal controls over compliance and 3) accurately reported federal expenditures related to the program under the audit. Catalog of Federal Domestic Assistance (CFDA) number 12.401 National Guard Military Operations and Maintenance Federal programs was selected. The results of the audit disclosed instances of noncompliance as follows:

- 1) Material Weakness, Noncompliance: Finding: Strengthen Controls to Ensure Financial Reports are accurate and adequately supported by accounting records. Recommend department management ensure corrections are being made in the accounting records as errors are identified. Also recommend department management ensure monthly reconciliations occur between subsidiary system and accounting records; consider implementing use of additional data fields within the accounting system to promote accurate federal reporting
 - a. Summary of OMD response:
 - i. OMD concurs with the finding and recommendations and will undertake corrective action as follows:
 1. Assess Department's current use of the Statewide Financial Management Applications (SFMA), contact partner agencies to ascertain if there are improvements/modifications to how the Department uses SFMA that can be implemented by OMD.
 - a. Action taken to date: OMD met with another state agency (DHS) to ascertain what improvements OMD could make to utilize SFMA to its fullest.
 2. Assess the viability and appropriateness of using iEMS (OMD-Installation Division subsidiary system) as primary supporting documentation associated with SF-270s.
 - a. Action taken to date: OMD issued a Memo for Record between the OMD's Director of Installations and the CFO agreeing that the iEMS system will be maintained and utilized only as an internal tool for the Installations Division. Any reports from that system that may be included with SF-270 may be a source of information for federal program managers but will not be the primary supporting fiscal documentation associated with the federal reimbursement request. Reports generated from Hyperion queries, the data for which comes directly from SFMA will be the primary supporting fiscal documentation.

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BUDGET NARRATIVE

3. Ensure the Datamart queries are included as the PRIMARY supporting documentation validating both Federal and Non-Federal share of requested reimbursements.
 - a. Action taken to date: Datamart queries are included as the primary supporting documentation for all SF270s. Efforts are underway with some of our federal programs to improve our ability to validate the Non-Federal share of requested reimbursements through datamart queries.
 4. Create new monthly reconciliation process between Financial Administration (AGC) Senior Master Cooperative Agreement (MCA) Accountant and the Installation Division (AGI) Budget Analyst.
 - a. Action taken to date: Due to COVID 19 restrictions, and a delay in hiring a new AGI Budget Analyst, meetings still need to be held between the AGC MCA Accountant and the AGI Budget Analyst. The new AGI Budget Analyst was recently hired and is obtaining the necessary clearances to access the federal systems she needs to work with to help complete this task.
 5. A Grant #/Phase will be applied to all non-federal fund PCA's which will match the Grant #/Phase associated with corresponding federal fund PCAs.
 - a. Action taken to date: Due to COVID 19 restrictions, no action has taken place yet. OMD met with the Financial Services Section of the Department of Human Services to discuss how they manage federal funds within the State Financial Management Application. The information shared by the DHS personnel was extremely useful, but OMD has been occupied with COVID response work and the implication of staff telecommuting have made it difficult to implement the changes that we identified through the meeting with DHS.
- 2) Significant Deficiency, Noncompliance: Strengthen Controls to Ensure Expenditures Do Not Exceed Obligated Amounts. Recommend department management ensure construction tracking sheets are appropriately reconciled to the accounting records to ensure payments do not exceed budgeted amounts.
- a. Summary of OMD response:
 - i. OMD concurs with the finding and recommendation and will undertake correction action as follows:
 1. Create a monthly reconciliation meeting between Construction Project Managers, Installations Division Budget Analyst, the Senior MCA Accountant, and the Senior Debt Accountant
 - a. Action taken to date: Due to COVID19 restrictions, hiring delays and transition of duties between management personnel meetings have not yet been scheduled.
-

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BUDGET NARRATIVE

Audits currently being conducted by the Secretary of State Audits Division

Selected Financial Accounts for the year ended June 30, 2020

This audit is currently being conducted for FY20 and is to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report are fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles are Buildings, Accumulated Depreciation and Federal Revenue.

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Oregon Military Department Affirmative Action Statistics: 2019-21 Biennium

This report is submitted to provide an update of the Oregon Military Department's progress toward the 2019-21 biennium goals and programs.

The Oregon Military Department has 584 total positions as of July 1, 2020, including temporary, limited duration and seasonal, the majority of which are full time. Over 60 positions are part-time. Some positions have multiple employees who work less than quarter time and share positions. Workday reports show the agency having 452 filled positions. The summary of percentages show: Caucasian (387) 87%; African American (5) 1.1%; Hispanic (26) 5.8%; Asian Pacific (7) 1.6%; Native American (4) .9%; two or more races (13) 2.9%; Disabled (14) 3.1% and Women (127) 28.4%.

Historically, positions in the Oregon Military Department have been male dominated work groups. The Oregon Military Department will continue to increase our networking to communities to increase diversity in our application pool. The percentage of Women in our workforce increased by .4%. The percentage of Black or African Americans decreased by 11.3%. Hispanic or Latinos decreased by 1.2%. Asian / Native Hawaiian or Other Pacific Islanders has increased by 0.2%. People who have reported disabilities has increased by .87%. American Indians or Alaska Natives has decreased by 0.5%. The percentage of Whites has increased by 5.1%. As part of our six year plan, we hope to increase by 2% overall for minority and disability populations.

Our paramount goal however, is to employ as many returning veterans as possible and a mission clearly relating to mobilization and deployment of soldiers in the event of State and National Emergencies. Our outreach efforts, including providing quality service and recruitment to that group is occasionally limited due to budget constraints. We have an expansive distribution list for our job postings and research hard-to-fill positions to locate areas for advertisement. These efforts increased our applicant pool of qualified minority candidates and we continue to look for ways to reach more minority applicants. We contact colleges, related associated fields, the Employment Department and Tribes. We use Workday to post announcements on the State of Oregon jobs page. We are actively involved with the ever changing E-Recruit process and stay current and updated on new and improved ways to take advantage of networking opportunities with other State agencies, recruiters, job fairs and events. We also place recruitment announcements on the federal Oregon National Guard website and other veteran assistance programs. Our goals continue to be finding a variety of ways to expand our outreach efforts in bringing a diverse workforce to the Oregon Military Department.

Military Dept, Oregon**Summary Cross Reference Listing and Packages
2021-23 Biennium****Agency Number: 24800****BAM Analyst: Lisper, Michelle****Budget Coordinator: Stratman, Deborah - (503)584-3873**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
001-00-00-00000	Administration	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Administration	021	0	Phase-in	Essential Packages
001-00-00-00000	Administration	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Administration	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Administration	032	0	Above Standard Inflation	Essential Packages
001-00-00-00000	Administration	033	0	Exceptional Inflation	Essential Packages
001-00-00-00000	Administration	080	0	March 2020 Eboard	Policy Packages
001-00-00-00000	Administration	081	0	April 2020 Eboard	Policy Packages
001-00-00-00000	Administration	082	0	May 2020 Eboard	Policy Packages
001-00-00-00000	Administration	083	0	June 2020 Eboard	Policy Packages
001-00-00-00000	Administration	101	4	Cash Flow appropriation	Policy Packages
001-00-00-00000	Administration	102	6	Chief Information Officer Position	Policy Packages
001-00-00-00000	Administration	103	7	Financial Administration Positions	Policy Packages
001-00-00-00000	Administration	104	8	Human Resource Positions	Policy Packages
001-00-00-00000	Administration	301	1	OEM Mitigation & Recovery Enhancements	Policy Packages
002-00-00-00000	Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Operations	021	0	Phase-in	Essential Packages
002-00-00-00000	Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Operations	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Operations	032	0	Above Standard Inflation	Essential Packages
002-00-00-00000	Operations	033	0	Exceptional Inflation	Essential Packages
002-00-00-00000	Operations	060	0	Technical Adjustments	Essential Packages

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Military Dept, Oregon**Summary Cross Reference Listing and Packages
2021-23 Biennium****Agency Number: 24800****BAM Analyst: Lisper, Michelle****Budget Coordinator: Stratman, Deborah - (503)584-3873**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
002-00-00-00000	Operations	080	0	March 2020 Eboard	Policy Packages
002-00-00-00000	Operations	081	0	April 2020 Eboard	Policy Packages
002-00-00-00000	Operations	082	0	May 2020 Eboard	Policy Packages
002-00-00-00000	Operations	083	0	June 2020 Eboard	Policy Packages
002-00-00-00000	Operations	201	3	Deferred Maintenance	Policy Packages
002-00-00-00000	Operations	202	5	PANG Positions	Policy Packages
002-00-00-00000	Operations	203	12	AGI New & Reclassed Positions	Policy Packages
002-00-00-00000	Operations	480	18	New Debt Service	Policy Packages
003-00-00-00000	Office of Emergency Management	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
003-00-00-00000	Office of Emergency Management	021	0	Phase-in	Essential Packages
003-00-00-00000	Office of Emergency Management	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Office of Emergency Management	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Office of Emergency Management	032	0	Above Standard Inflation	Essential Packages
003-00-00-00000	Office of Emergency Management	033	0	Exceptional Inflation	Essential Packages
003-00-00-00000	Office of Emergency Management	080	0	March 2020 Eboard	Policy Packages
003-00-00-00000	Office of Emergency Management	081	0	April 2020 Eboard	Policy Packages
003-00-00-00000	Office of Emergency Management	082	0	May 2020 Eboard	Policy Packages
003-00-00-00000	Office of Emergency Management	083	0	June 2020 Eboard	Policy Packages
003-00-00-00000	Office of Emergency Management	301	1	OEM Mitigation & Recovery Enhancements	Policy Packages
003-00-00-00000	Office of Emergency Management	302	2	OEM Fund Shift	Policy Packages
003-00-00-00000	Office of Emergency Management	303	9	OEM LD to Permanent Position	Policy Packages
003-00-00-00000	Office of Emergency Management	304	19	OEM 9-1-1 Positions	Policy Packages

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2021-23 Biennium****Agency Number: 24800****BAM Analyst: Lisper, Michelle****Budget Coordinator: Stratman, Deborah - (503)584-3873**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
003-00-00-00000	Office of Emergency Management	305	20	OEM Resiliency Positions	Policy Packages
003-00-00-00000	Office of Emergency Management	306	21	OEM OERS Transfer	Policy Packages
003-00-00-00000	Office of Emergency Management	307	22	OEM Position Reclassifications	Policy Packages
003-00-00-00000	Office of Emergency Management	308	23	9-1-1 Limitation Increase	Policy Packages
004-00-00-00000	Community Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
004-00-00-00000	Community Support	021	0	Phase-in	Essential Packages
004-00-00-00000	Community Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
004-00-00-00000	Community Support	031	0	Standard Inflation	Essential Packages
004-00-00-00000	Community Support	032	0	Above Standard Inflation	Essential Packages
004-00-00-00000	Community Support	033	0	Exceptional Inflation	Essential Packages
004-00-00-00000	Community Support	060	0	Technical Adjustments	Essential Packages
004-00-00-00000	Community Support	080	0	March 2020 Eboard	Policy Packages
004-00-00-00000	Community Support	081	0	April 2020 Eboard	Policy Packages
004-00-00-00000	Community Support	082	0	May 2020 Eboard	Policy Packages
004-00-00-00000	Community Support	083	0	June 2020 Eboard	Policy Packages
004-00-00-00000	Community Support	401	10	Youth Challenge Program Increase	Policy Packages
004-00-00-00000	Community Support	402	11	STARBASE New & Reclassed Positions	Policy Packages
004-00-00-00000	Community Support	403	13	Youth Challenge Program Position Reclasses	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	021	0	Phase-in	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	031	0	Standard Inflation	Essential Packages

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
087-00-00-00000	Capital Debt Service and Related costs	032	0	Above Standard Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	033	0	Exceptional Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	080	0	March 2020 Eboard	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	081	0	April 2020 Eboard	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	082	0	May 2020 Eboard	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	083	0	June 2020 Eboard	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	480	18	New Debt Service	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase-in	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	080	0	March 2020 Eboard	Policy Packages
088-00-00-00000	Capital Improvements	081	0	April 2020 Eboard	Policy Packages
088-00-00-00000	Capital Improvements	082	0	May 2020 Eboard	Policy Packages
088-00-00-00000	Capital Improvements	083	0	June 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages

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Military Dept, Oregon**Summary Cross Reference Listing and Packages****2021-23 Biennium****Agency Number: 24800****BAM Analyst: Lisper, Michelle****Budget Coordinator: Stratman, Deborah - (503)584-3873**

<i>Cross Reference Number</i>	<i>Cross Reference Description</i>	<i>Package Number</i>	<i>Priority</i>	<i>Package Description</i>	<i>Package Group</i>
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	080	0	March 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	081	0	April 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	082	0	May 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	083	0	June 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	490	14	Corvallis ASLEP	Policy Packages
089-00-00-00000	Capital Construction	491	15	Ashland ASLEP	Policy Packages
089-00-00-00000	Capital Construction	492	16	Kliever ASLEP	Policy Packages
089-00-00-00000	Capital Construction	493	17	McMinnville ASLEP	Policy Packages

Military Dept, Oregon**Policy Package List by Priority
2021-23 Biennium****Agency Number: 24800****BAM Analyst: Lisper, Michelle****Budget Coordinator: Stratman, Deborah - (503)584-3873**

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	080	March 2020 Eboard	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Office of Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	081	April 2020 Eboard	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Office of Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	082	May 2020 Eboard	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Office of Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	083	June 2020 Eboard	001-00-00-00000	Administration
			002-00-00-00000	Operations

Military Dept, Oregon**Policy Package List by Priority
2021-23 Biennium****Agency Number: 24800****BAM Analyst: Lisper, Michelle****Budget Coordinator: Stratman, Deborah - (503)584-3873**

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	083	June 2020 Eboard	003-00-00-00000	Office of Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
1	301	OEM Mitigation & Recovery Enhancements	001-00-00-00000	Administration
			003-00-00-00000	Office of Emergency Management
2	302	OEM Fund Shift	003-00-00-00000	Office of Emergency Management
3	201	Deferred Maintenance	002-00-00-00000	Operations
4	101	Cash Flow appropriation	001-00-00-00000	Administration
5	202	PANG Positions	002-00-00-00000	Operations
6	102	Chief Information Officer Position	001-00-00-00000	Administration
7	103	Financial Administration Positions	001-00-00-00000	Administration
8	104	Human Resource Positions	001-00-00-00000	Administration
9	303	OEM LD to Permanent Position	003-00-00-00000	Office of Emergency Management
10	401	Youth Challenge Program Increase	004-00-00-00000	Community Support
11	402	STARBASE New & Reclassed Positions	004-00-00-00000	Community Support
12	203	AGI New & Reclassed Positions	002-00-00-00000	Operations
13	403	Youth Challenge Program Position Reclasses	004-00-00-00000	Community Support
14	490	Corvallis ASLEP	089-00-00-00000	Capital Construction
15	491	Ashland ASLEP	089-00-00-00000	Capital Construction
16	492	Kliever ASLEP	089-00-00-00000	Capital Construction
17	493	McMinnville ASLEP	089-00-00-00000	Capital Construction

Military Dept, Oregon**Policy Package List by Priority
2021-23 Biennium****Agency Number: 24800****BAM Analyst: Lisper, Michelle****Budget Coordinator: Stratman, Deborah - (503)584-3873**

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
18	480	New Debt Service	002-00-00-00000 087-00-00-00000	Operations Capital Debt Service and Related costs
19	304	OEM 9-1-1 Positions	003-00-00-00000	Office of Emergency Management
20	305	OEM Resiliency Positions	003-00-00-00000	Office of Emergency Management
21	306	OEM OERS Transfer	003-00-00-00000	Office of Emergency Management
22	307	OEM Position Reclassifications	003-00-00-00000	Office of Emergency Management
23	308	9-1-1 Limitation Increase	003-00-00-00000	Office of Emergency Management

Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
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BEGINNING BALANCE**0025 Beginning Balance**

3020 Other Funds Cap Construct	2,701,487	1,382,380	-	1,382,380	1,654,465	1,654,465
3400 Other Funds Ltd	3,597,569	19,830,444	-	19,830,444	4,268,449	4,268,449
All Funds	6,299,056	21,212,824	-	21,212,824	5,922,914	5,922,914

0030 Beginning Balance Adjustment

3400 Other Funds Ltd	-	288,000	-	288,000	-	-
3430 Other Funds Debt Svc Ltd	-	33,000	-	33,000	-	-
All Funds	-	321,000	-	321,000	-	-

TOTAL BEGINNING BALANCE

3020 Other Funds Cap Construct	2,701,487	1,382,380	-	1,382,380	1,654,465	1,654,465
3400 Other Funds Ltd	3,597,569	20,118,444	-	20,118,444	4,268,449	4,268,449
3430 Other Funds Debt Svc Ltd	-	33,000	-	33,000	-	-

TOTAL BEGINNING BALANCE	\$6,299,056	\$21,533,824	-	\$21,533,824	\$5,922,914	\$5,922,914
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REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	16,941,931	21,929,666	2,700,000	24,629,666	24,604,673	22,478,162
8010 General Fund Cap Improve	1,000,000	-	-	-	-	-
8030 General Fund Debt Svc	9,554,794	11,603,502	-	11,603,502	13,913,600	13,913,600

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Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	27,496,725	33,533,168	2,700,000	36,233,168	38,518,273	36,391,762
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	515,569	600,000	-	600,000	600,000	600,000
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	13,320,503	3,333,208	-	3,333,208	4,430,072	4,430,072
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	2,792,853	3,136,538	-	3,136,538	2,789,924	2,789,924
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	11,813,011	21,927,000	-	21,927,000	-	-
3400 Other Funds Ltd	5,098,701	348,000	-	348,000	348,000	-
All Funds	16,911,712	22,275,000	-	22,275,000	348,000	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
All Funds	-	-	2,242,467	2,242,467	-	-
TOTAL BOND SALES						
3020 Other Funds Cap Construct	11,813,011	21,927,000	-	21,927,000	-	-

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Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
3400 Other Funds Ltd	5,098,701	348,000	-	348,000	348,000	-
TOTAL BOND SALES	\$16,911,712	\$22,275,000	\$2,242,467	\$24,517,467	\$348,000	-
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construct	307,698	106,379	-	106,379	134,400	134,400
3400 Other Funds Ltd	55,279	4,300	-	4,300	7,200	7,200
3430 Other Funds Debt Svc Ltd	596	-	-	-	-	-
All Funds	363,573	110,679	-	110,679	141,600	141,600
SALES INCOME						
0705 Sales Income						
3020 Other Funds Cap Construct	366,571	110,786	-	110,786	10,000	10,000
3400 Other Funds Ltd	21,207	-	-	-	-	-
All Funds	387,778	110,786	-	110,786	10,000	10,000
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	33,567	-	-	-	-	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	3,057	-	-	-	-	-

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Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
TOTAL DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	36,624	-	-	-	-	-
TOTAL DONATIONS AND CONTRIBUTIONS	\$36,624	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	87,693	38,708	-	38,708	51,000	51,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improve	1,045,641	5,133,366	-	5,133,366	5,133,366	5,354,100
6020 Federal Funds Cap Construct	21,725,000	28,500,000	-	28,500,000	-	-
6400 Federal Funds Ltd	153,675,561	287,575,578	-	287,575,578	294,736,638	305,321,539
All Funds	176,446,202	321,208,944	-	321,208,944	299,870,004	310,675,639
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	36,608,604	287,356	-	287,356	114,794	114,794
3430 Other Funds Debt Svc Ltd	112,184	100,050	-	100,050	103,910	103,910
All Funds	36,720,788	387,406	-	387,406	218,704	218,704
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	1,534,371	2,897,000	-	2,897,000	3,140,000	3,140,000
1050 Transfer In Other						

Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3010 Other Funds Cap Improve	477,990	-	-	-	-	-
3400 Other Funds Ltd	11,951,308	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	78,731	-	-	-	-	-
All Funds	12,508,029	-	-	-	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	188,000	-	-	-	-	-
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	75,000	75,000	-	75,000	75,000	75,000
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	89,820,504	92,235,386	-	92,235,386	153,326,228	153,326,228
1440 Tsfr From Consumer/Bus Svcs						
3400 Other Funds Ltd	2,000	-	-	-	-	-
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	32,100	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	488,086	582,141	-	582,141	800,000	800,000
TOTAL TRANSFERS IN						
3010 Other Funds Cap Improve	477,990	-	-	-	-	-
3400 Other Funds Ltd	140,699,973	96,076,883	-	96,076,883	157,456,022	157,456,022
3430 Other Funds Debt Svc Ltd	190,915	100,050	-	100,050	103,910	103,910

Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
TOTAL TRANSFERS IN	\$141,368,878	\$96,176,933	-	\$96,176,933	\$157,559,932	\$157,559,932
REVENUES						
8000 General Fund	16,941,931	21,929,666	2,700,000	24,629,666	24,604,673	22,478,162
8010 General Fund Cap Improve	1,000,000	-	-	-	-	-
8030 General Fund Debt Svc	9,554,794	11,603,502	-	11,603,502	13,913,600	13,913,600
3010 Other Funds Cap Improve	477,990	-	-	-	-	-
3020 Other Funds Cap Construct	12,487,280	22,144,165	-	22,144,165	144,400	144,400
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
3400 Other Funds Ltd	162,628,402	103,537,637	-	103,537,637	165,682,218	165,334,218
3430 Other Funds Debt Svc Ltd	191,511	100,050	-	100,050	103,910	103,910
6010 Federal Funds Cap Improve	1,045,641	5,133,366	-	5,133,366	5,133,366	5,354,100
6020 Federal Funds Cap Construct	21,725,000	28,500,000	-	28,500,000	-	-
6400 Federal Funds Ltd	153,675,561	287,575,578	-	287,575,578	294,736,638	305,321,539
TOTAL REVENUES	\$379,728,110	\$480,523,964	\$4,942,467	\$485,466,431	\$504,318,805	\$512,649,929
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construct	(8,255)	-	-	-	-	-
3400 Other Funds Ltd	(36,702,891)	(387,406)	-	(387,406)	(218,704)	(218,704)
3430 Other Funds Debt Svc Ltd	(9,642)	-	-	-	-	-

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Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
All Funds	(36,720,788)	(387,406)	-	(387,406)	(218,704)	(218,704)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(24,967)	(47,033)	-	(47,033)	(63,726)	(63,726)
6400 Federal Funds Ltd	(1,509,404)	(2,849,967)	-	(2,849,967)	(3,076,274)	(3,076,274)
All Funds	(1,534,371)	(2,897,000)	-	(2,897,000)	(3,140,000)	(3,140,000)
2050 Transfer to Other						
3400 Other Funds Ltd	(20,174,443)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(32,161)	-	-	-	-	-
All Funds	(20,206,604)	-	-	-	-	-
2257 Tsfr To Police, Dept of State						
3400 Other Funds Ltd	(124,373)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3020 Other Funds Cap Construct	(8,255)	-	-	-	-	-
3400 Other Funds Ltd	(57,026,674)	(434,439)	-	(434,439)	(282,430)	(282,430)
3430 Other Funds Debt Svc Ltd	(41,803)	-	-	-	-	-
6400 Federal Funds Ltd	(1,509,404)	(2,849,967)	-	(2,849,967)	(3,076,274)	(3,076,274)
TOTAL TRANSFERS OUT	(\$58,586,136)	(\$3,284,406)	-	(\$3,284,406)	(\$3,358,704)	(\$3,358,704)
AVAILABLE REVENUES						
8000 General Fund	16,941,931	21,929,666	2,700,000	24,629,666	24,604,673	22,478,162
8010 General Fund Cap Improve	1,000,000	-	-	-	-	-

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8030 General Fund Debt Svc	9,554,794	11,603,502	-	11,603,502	13,913,600	13,913,600
3010 Other Funds Cap Improve	477,990	-	-	-	-	-
3020 Other Funds Cap Construct	15,180,512	23,526,545	-	23,526,545	1,798,865	1,798,865
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
3400 Other Funds Ltd	109,199,297	123,221,642	-	123,221,642	169,668,237	169,320,237
3430 Other Funds Debt Svc Ltd	149,708	133,050	-	133,050	103,910	103,910
6010 Federal Funds Cap Improve	1,045,641	5,133,366	-	5,133,366	5,133,366	5,354,100
6020 Federal Funds Cap Construct	21,725,000	28,500,000	-	28,500,000	-	-
6400 Federal Funds Ltd	152,166,157	284,725,611	-	284,725,611	291,660,364	302,245,265
TOTAL AVAILABLE REVENUES	\$327,441,030	\$498,773,382	\$4,942,467	\$503,715,849	\$506,883,015	\$515,214,139

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	5,678,933	6,356,556	551,172	6,907,728	6,841,717	6,841,717
3400 Other Funds Ltd	5,522,177	8,131,963	-	8,131,963	8,912,246	8,912,246
6400 Federal Funds Ltd	33,299,957	42,914,077	-	42,914,077	47,061,530	47,061,530
All Funds	44,501,067	57,402,596	551,172	57,953,768	62,815,493	62,815,493

3160 Temporary Appointments

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	251,749	31	-	31	31	32
3400 Other Funds Ltd	7,875,550	249,266	-	249,266	249,266	259,984
6400 Federal Funds Ltd	353,049	62,690	-	62,690	62,690	65,386
All Funds	8,480,348	311,987	-	311,987	311,987	325,402
3170 Overtime Payments						
8000 General Fund	28,970	6,578	-	6,578	6,578	6,860
3400 Other Funds Ltd	168,767	10,085	-	10,085	10,085	10,518
6400 Federal Funds Ltd	808,380	78,782	-	78,782	78,782	82,170
All Funds	1,006,117	95,445	-	95,445	95,445	99,548
3180 Shift Differential						
8000 General Fund	1,393	1,043	-	1,043	1,043	1,088
3400 Other Funds Ltd	21,320	7,165	-	7,165	7,165	7,473
6400 Federal Funds Ltd	51,510	56,167	-	56,167	56,167	58,581
All Funds	74,223	64,375	-	64,375	64,375	67,142
3190 All Other Differential						
8000 General Fund	145,754	249,240	-	249,240	249,240	259,958
3400 Other Funds Ltd	184,974	18,148	-	18,148	18,148	18,929
6400 Federal Funds Ltd	221,236	19,115	-	19,115	19,115	19,938
All Funds	551,964	286,503	-	286,503	286,503	298,825
TOTAL SALARIES & WAGES						
8000 General Fund	6,106,799	6,613,448	551,172	7,164,620	7,098,609	7,109,655

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	13,772,788	8,416,627	-	8,416,627	9,196,910	9,209,150
6400 Federal Funds Ltd	34,734,132	43,130,831	-	43,130,831	47,278,284	47,287,605
TOTAL SALARIES & WAGES	\$54,613,719	\$58,160,906	\$551,172	\$58,712,078	\$63,573,803	\$63,606,410
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,939	2,672	224	2,896	2,589	2,589
3400 Other Funds Ltd	3,264	6,566	-	6,566	4,331	4,331
6400 Federal Funds Ltd	14,164	21,183	-	21,183	20,285	20,285
All Funds	19,367	30,421	224	30,645	27,205	27,205
3220 Public Employees' Retire Cont						
8000 General Fund	1,025,305	1,122,295	90,337	1,212,632	1,263,550	1,265,516
3400 Other Funds Ltd	1,142,782	1,386,019	-	1,386,019	1,592,703	1,592,973
6400 Federal Funds Ltd	6,332,476	7,308,623	-	7,308,623	8,404,393	8,405,572
All Funds	8,500,563	9,816,937	90,337	9,907,274	11,260,646	11,264,061
3221 Pension Obligation Bond						
8000 General Fund	349,140	307,260	-	307,260	307,260	411,179
3400 Other Funds Ltd	379,522	450,684	-	450,684	450,684	518,283
6400 Federal Funds Ltd	2,051,222	2,364,868	-	2,364,868	2,364,868	2,734,916
All Funds	2,779,884	3,122,812	-	3,122,812	3,122,812	3,664,378
3230 Social Security Taxes						

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	434,551	499,817	42,163	541,980	533,427	534,272
3400 Other Funds Ltd	458,081	643,802	-	643,802	703,192	704,128
6400 Federal Funds Ltd	2,663,275	3,299,427	-	3,299,427	3,616,409	3,617,122
All Funds	3,555,907	4,443,046	42,163	4,485,209	4,853,028	4,855,522
3240 Unemployment Assessments						
8000 General Fund	22,515	51,635	-	51,635	51,635	53,856
3400 Other Funds Ltd	60,238	83,793	-	83,793	83,793	87,397
6400 Federal Funds Ltd	27,153	70,356	-	70,356	70,356	73,381
All Funds	109,906	205,784	-	205,784	205,784	214,634
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	2,361	2,632	232	2,864	2,038	2,038
3400 Other Funds Ltd	12,073	6,280	-	6,280	3,448	3,448
6400 Federal Funds Ltd	13,919	20,093	-	20,093	16,110	16,110
All Funds	28,353	29,005	232	29,237	21,596	21,596
3260 Mass Transit Tax						
8000 General Fund	32,469	33,573	3,309	36,882	36,882	42,657
3400 Other Funds Ltd	28,414	38,693	-	38,693	38,693	42,036
All Funds	60,883	72,266	3,309	75,575	75,575	84,693
3270 Flexible Benefits						
8000 General Fund	1,483,463	1,587,501	140,736	1,728,237	1,694,488	1,694,488
3400 Other Funds Ltd	1,579,163	2,313,422	-	2,313,422	2,821,368	2,821,368

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
6400 Federal Funds Ltd	9,865,962	12,216,281	-	12,216,281	13,357,604	13,357,604
All Funds	12,928,588	16,117,204	140,736	16,257,940	17,873,460	17,873,460
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	3,351,743	3,607,385	277,001	3,884,386	3,891,869	4,006,595
3400 Other Funds Ltd	3,663,537	4,929,259	-	4,929,259	5,698,212	5,773,964
6400 Federal Funds Ltd	20,968,171	25,300,831	-	25,300,831	27,850,025	28,224,990
TOTAL OTHER PAYROLL EXPENSES	\$27,983,451	\$33,837,475	\$277,001	\$34,114,476	\$37,440,106	\$38,005,549
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(67,091)	-	(67,091)	(67,091)	(120,129)
3400 Other Funds Ltd	-	(95,107)	-	(95,107)	(95,107)	(153,769)
6400 Federal Funds Ltd	-	(508,039)	-	(508,039)	(508,039)	(811,276)
All Funds	-	(670,237)	-	(670,237)	(670,237)	(1,085,174)
3465 Reconciliation Adjustment						
8000 General Fund	-	(33,535)	-	(33,535)	-	-
3400 Other Funds Ltd	-	(36,780)	-	(36,780)	-	-
6400 Federal Funds Ltd	-	(238,106)	-	(238,106)	-	-
All Funds	-	(308,421)	-	(308,421)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(100,626)	-	(100,626)	(67,091)	(120,129)

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	-	(131,887)	-	(131,887)	(95,107)	(153,769)
6400 Federal Funds Ltd	-	(746,145)	-	(746,145)	(508,039)	(811,276)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$978,658)	-	(\$978,658)	(\$670,237)	(\$1,085,174)
TOTAL PERSONAL SERVICES						
8000 General Fund	9,458,542	10,120,207	828,173	10,948,380	10,923,387	10,996,121
3400 Other Funds Ltd	17,436,325	13,213,999	-	13,213,999	14,800,015	14,829,345
6400 Federal Funds Ltd	55,702,303	67,685,517	-	67,685,517	74,620,270	74,701,319
TOTAL PERSONAL SERVICES	\$82,597,170	\$91,019,723	\$828,173	\$91,847,896	\$100,343,672	\$100,526,785
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	44,593	46,450	40,000	86,450	86,450	51,757
8010 General Fund Cap Improve	10	-	-	-	-	-
3400 Other Funds Ltd	457,245	63,552	-	63,552	77,335	83,267
6400 Federal Funds Ltd	281,275	492,907	-	492,907	508,929	538,637
All Funds	783,123	602,909	40,000	642,909	672,714	673,661
4125 Out of State Travel						
8000 General Fund	15,491	41,198	-	41,198	41,198	40,606
3400 Other Funds Ltd	28,520	24,410	-	24,410	24,410	25,460
6400 Federal Funds Ltd	103,907	327,596	-	327,596	327,596	341,683
All Funds	147,918	393,204	-	393,204	393,204	407,749

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
4150 Employee Training						
8000 General Fund	26,222	15,859	16,000	31,859	31,859	18,627
3400 Other Funds Ltd	64,488	29,706	-	29,706	29,706	30,984
6400 Federal Funds Ltd	313,506	989,128	-	989,128	926,249	966,078
All Funds	404,216	1,034,693	16,000	1,050,693	987,814	1,015,689
4175 Office Expenses						
8000 General Fund	102,610	84,100	18,000	102,100	102,100	80,497
3400 Other Funds Ltd	15,025	69,984	-	69,984	69,984	72,993
6400 Federal Funds Ltd	234,304	404,430	-	404,430	404,430	421,821
All Funds	351,939	558,514	18,000	576,514	576,514	575,311
4200 Telecommunications						
8000 General Fund	137,569	113,446	13,920	127,366	127,366	119,889
3400 Other Funds Ltd	1,426,435	301,709	-	301,709	313,094	327,079
6400 Federal Funds Ltd	248,618	147,487	-	147,487	180,500	189,825
All Funds	1,812,622	562,642	13,920	576,562	620,960	636,793
4225 State Gov. Service Charges						
8000 General Fund	2,131,221	2,011,311	-	2,011,311	2,011,311	5,032,617
3400 Other Funds Ltd	429,479	536,819	-	536,819	536,819	511,900
6400 Federal Funds Ltd	1,847,087	2,570,887	-	2,570,887	2,570,887	3,691,368
All Funds	4,407,787	5,119,017	-	5,119,017	5,119,017	9,235,885
4250 Data Processing						

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
8000 General Fund	24,764	36,407	-	36,407	36,407	39,537
3400 Other Funds Ltd	9,591	370,494	-	370,494	370,494	387,207
6400 Federal Funds Ltd	88,638	33,843	-	33,843	33,843	37,645
All Funds	122,993	440,744	-	440,744	440,744	464,389
4275 Publicity and Publications						
8000 General Fund	5,414	17,421	-	17,421	17,421	18,170
3400 Other Funds Ltd	8,867	39,669	-	39,669	62,930	65,636
6400 Federal Funds Ltd	68,510	103,016	-	103,016	165,895	173,028
All Funds	82,791	160,106	-	160,106	246,246	256,834
4300 Professional Services						
8000 General Fund	163,275	571,834	-	571,834	571,834	246,107
3400 Other Funds Ltd	1,378,982	2,489,350	-	2,489,350	2,489,350	2,631,243
6020 Federal Funds Cap Construct	19,878	-	-	-	-	-
6400 Federal Funds Ltd	1,853,643	1,612,652	-	1,612,652	1,612,652	2,161,289
All Funds	3,415,778	4,673,836	-	4,673,836	4,673,836	5,038,639
4315 IT Professional Services						
8000 General Fund	1,169	-	-	-	-	-
3400 Other Funds Ltd	15,846,602	-	-	-	-	-
6400 Federal Funds Ltd	3,258	-	-	-	-	-
All Funds	15,851,029	-	-	-	-	-
4325 Attorney General						

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
8000 General Fund	103,735	90,683	-	90,683	90,683	108,303
3400 Other Funds Ltd	138,894	76,561	-	76,561	76,561	93,487
6020 Federal Funds Cap Construct	673	-	-	-	-	-
6400 Federal Funds Ltd	133,224	52,809	-	52,809	52,809	68,556
All Funds	376,526	220,053	-	220,053	220,053	270,346
4375 Employee Recruitment and Develop						
8000 General Fund	277	5,856	-	5,856	5,856	6,109
3400 Other Funds Ltd	-	2,323	-	2,323	2,323	2,422
6400 Federal Funds Ltd	1,300	13,107	-	13,107	13,107	13,670
All Funds	1,577	21,286	-	21,286	21,286	22,201
4400 Dues and Subscriptions						
8000 General Fund	17,873	11,131	-	11,131	11,131	11,611
3400 Other Funds Ltd	7,481	11,138	-	11,138	11,138	11,617
6400 Federal Funds Ltd	7,509	38,146	-	38,146	38,146	39,787
All Funds	32,863	60,415	-	60,415	60,415	63,015
4425 Facilities Rental and Taxes						
8000 General Fund	776,916	1,774,851	204,000	1,978,851	1,978,851	1,851,170
3400 Other Funds Ltd	388,574	170,713	-	170,713	170,713	178,054
6400 Federal Funds Ltd	412,493	805,417	-	805,417	805,417	840,050
All Funds	1,577,983	2,750,981	204,000	2,954,981	2,954,981	2,869,274
4450 Fuels and Utilities						

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	2,376,374	2,682,925	-	2,682,925	2,682,925	2,781,131
3400 Other Funds Ltd	115,114	579,659	-	579,659	634,016	666,494
6400 Federal Funds Ltd	9,648,487	15,985,055	-	15,985,055	15,985,055	16,688,055
All Funds	12,139,975	19,247,639	-	19,247,639	19,301,996	20,135,680
4475 Facilities Maintenance						
8000 General Fund	603,595	518,060	-	518,060	518,060	526,355
8010 General Fund Cap Improve	85,860	-	-	-	-	-
3400 Other Funds Ltd	256,627	342,989	-	342,989	317,821	329,437
6400 Federal Funds Ltd	19,259,384	11,993,210	-	11,993,210	11,944,175	12,452,288
All Funds	20,205,466	12,854,259	-	12,854,259	12,780,056	13,308,080
4500 Food and Kitchen Supplies						
8000 General Fund	56	51,732	-	51,732	51,732	5,653
3400 Other Funds Ltd	169,116	182,281	-	182,281	182,281	190,120
6400 Federal Funds Ltd	475,418	754,887	-	754,887	666,701	345,675
All Funds	644,590	988,900	-	988,900	900,714	541,448
4525 Medical Services and Supplies						
8000 General Fund	13,050	4,588	-	4,588	4,588	336
3400 Other Funds Ltd	19,533	5,387	-	5,387	37,694	39,315
6400 Federal Funds Ltd	161,431	158,087	-	158,087	233,737	243,788
All Funds	194,014	168,062	-	168,062	276,019	283,439
4575 Agency Program Related S and S						

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Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	11,254	3,227,059	100,000	3,327,059	3,327,059	13,620
3400 Other Funds Ltd	360,328	364,054	-	364,054	385,479	404,662
6400 Federal Funds Ltd	909,645	292,657	-	292,657	380,843	405,043
All Funds	1,281,227	3,883,770	100,000	3,983,770	4,093,381	823,325
4600 Intra-agency Charges						
8000 General Fund	494	-	-	-	-	25,133
3400 Other Funds Ltd	499,274	-	-	-	-	29,872
6400 Federal Funds Ltd	-	-	-	-	-	136,700
All Funds	499,768	-	-	-	-	191,705
4625 Other COP Costs						
8000 General Fund	10,470	-	-	-	-	-
3400 Other Funds Ltd	-	350,062	-	350,062	350,062	2,062
All Funds	10,470	350,062	-	350,062	350,062	2,062
4650 Other Services and Supplies						
8000 General Fund	471,492	280,999	21,931	302,930	302,930	269,565
8010 General Fund Cap Improve	851,026	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3400 Other Funds Ltd	744,049	214,232	-	214,232	227,841	239,412
6010 Federal Funds Cap Improve	1,045,641	34	-	34	34	35
6400 Federal Funds Ltd	12,020,679	8,171,351	-	8,171,351	8,150,326	8,399,090
All Funds	15,132,887	8,666,616	30,879	8,697,495	8,681,131	8,908,102

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Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
4700 Expendable Prop 250 - 5000						
8000 General Fund	11,759	37,313	-	37,313	37,313	38,918
8010 General Fund Cap Improve	63,104	-	-	-	-	-
3400 Other Funds Ltd	163,272	298,253	-	298,253	148,756	155,153
6400 Federal Funds Ltd	747,056	2,323,340	-	2,323,340	2,247,690	2,344,342
All Funds	985,191	2,658,906	-	2,658,906	2,433,759	2,538,413
4715 IT Expendable Property						
8000 General Fund	58,746	33,087	8,000	41,087	41,087	36,596
3400 Other Funds Ltd	92,372	89,308	-	89,308	93,846	97,881
6400 Federal Funds Ltd	481,107	618,876	-	618,876	639,901	667,416
All Funds	632,225	741,271	8,000	749,271	774,834	801,893
TOTAL SERVICES & SUPPLIES						
8000 General Fund	7,108,419	11,656,310	421,851	12,078,161	12,078,161	11,322,307
8010 General Fund Cap Improve	1,000,000	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3400 Other Funds Ltd	22,619,868	6,612,653	-	6,612,653	6,612,653	6,575,757
6010 Federal Funds Cap Improve	1,045,641	34	-	34	34	35
6020 Federal Funds Cap Construct	20,551	-	-	-	-	-
6400 Federal Funds Ltd	49,300,479	47,888,888	-	47,888,888	47,888,888	51,165,834
TOTAL SERVICES & SUPPLIES	\$81,094,958	\$66,157,885	\$430,799	\$66,588,684	\$66,579,736	\$69,063,933

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Military Dept, Oregon**Agency Number: 24800**

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2021-23 Biennium
Military Dept, Oregon

Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-000-00-00-00000

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
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CAPITAL OUTLAY**5100 Office Furniture and Fixtures**

3020 Other Funds Cap Construct	-	124,500	-	124,500	-	-
3400 Other Funds Ltd	1,352	22,508	-	22,508	22,508	23,476
6020 Federal Funds Cap Construct	-	15,500	-	15,500	-	-
6400 Federal Funds Ltd	25,782	-	-	-	-	-
All Funds	27,134	162,508	-	162,508	22,508	23,476

5200 Technical Equipment

3400 Other Funds Ltd	-	16,631	-	16,631	16,631	17,346
6400 Federal Funds Ltd	16,255	136,228	-	136,228	136,228	142,086
All Funds	16,255	152,859	-	152,859	152,859	159,432

5250 Household and Institutional Equip.

6400 Federal Funds Ltd	21,635	-	-	-	-	-
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5350 Industrial and Heavy Equipment

6400 Federal Funds Ltd	-	240,882	-	240,882	240,882	251,240
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5400 Automotive and Aircraft

8000 General Fund	17,627	-	65,000	65,000	65,000	-
3400 Other Funds Ltd	17,627	77,513	-	77,513	77,513	80,846
6400 Federal Funds Ltd	425,586	-	-	-	-	-
All Funds	460,840	77,513	65,000	142,513	142,513	80,846

5550 Data Processing Software

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	4,485	-	-	-	-	-
3400 Other Funds Ltd	15,144	-	-	-	-	-
6400 Federal Funds Ltd	29,961	155,364	-	155,364	155,364	162,045
All Funds	49,590	155,364	-	155,364	155,364	162,045
5600 Data Processing Hardware						
3400 Other Funds Ltd	105,943	-	-	-	-	-
6400 Federal Funds Ltd	43,809	144,779	-	144,779	144,779	151,005
All Funds	149,752	144,779	-	144,779	144,779	151,005
5650 Land Improvements						
3020 Other Funds Cap Construct	1,730,000	1,233,333	-	1,233,333	-	-
6010 Federal Funds Cap Improve	-	398,493	-	398,493	398,493	415,628
6020 Federal Funds Cap Construct	1,300,000	516,667	-	516,667	-	-
All Funds	3,030,000	2,148,493	-	2,148,493	398,493	415,628
5700 Building Structures						
3020 Other Funds Cap Construct	8,499,424	16,203,667	-	16,203,667	-	-
3400 Other Funds Ltd	40,318	-	-	-	-	-
6010 Federal Funds Cap Improve	-	4,248,119	-	4,248,119	4,248,119	4,430,788
6020 Federal Funds Cap Construct	5,300,000	8,004,333	-	8,004,333	-	-
6400 Federal Funds Ltd	1,265,316	-	-	-	-	-
All Funds	15,105,058	28,456,119	-	28,456,119	4,248,119	4,430,788
5750 Equipment - Part of Building						

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3020 Other Funds Cap Construct	2,951,189	1,221,167	-	1,221,167	-	-
6010 Federal Funds Cap Improve	-	309,940	-	309,940	309,940	323,267
6020 Federal Funds Cap Construct	6,125,000	1,193,833	-	1,193,833	-	-
All Funds	9,076,189	2,724,940	-	2,724,940	309,940	323,267
5800 Professional Services						
3020 Other Funds Cap Construct	-	2,144,333	-	2,144,333	-	-
6020 Federal Funds Cap Construct	-	640,667	-	640,667	-	-
All Funds	-	2,785,000	-	2,785,000	-	-
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	477,990	-	-	-	-	-
3020 Other Funds Cap Construct	354,143	1,000,000	-	1,000,000	-	-
3400 Other Funds Ltd	37,180	5,190,000	-	5,190,000	5,190,000	1,000,000
6010 Federal Funds Cap Improve	-	176,780	-	176,780	176,780	184,382
6020 Federal Funds Cap Construct	8,979,449	18,129,000	-	18,129,000	-	-
6400 Federal Funds Ltd	1,027,706	373,294	-	373,294	373,294	389,346
All Funds	10,876,468	24,869,074	-	24,869,074	5,740,074	1,573,728
TOTAL CAPITAL OUTLAY						
8000 General Fund	22,112	-	65,000	65,000	65,000	-
3010 Other Funds Cap Improve	477,990	-	-	-	-	-
3020 Other Funds Cap Construct	13,534,756	21,927,000	-	21,927,000	-	-
3400 Other Funds Ltd	217,564	5,306,652	-	5,306,652	5,306,652	1,121,668

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
6010 Federal Funds Cap Improve	-	5,133,332	-	5,133,332	5,133,332	5,354,065
6020 Federal Funds Cap Construct	21,704,449	28,500,000	-	28,500,000	-	-
6400 Federal Funds Ltd	2,856,050	1,050,547	-	1,050,547	1,050,547	1,095,722
TOTAL CAPITAL OUTLAY	\$38,812,921	\$61,917,531	\$65,000	\$61,982,531	\$11,555,531	\$7,571,455
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	-	623,239	623,239	623,239	-
3400 Other Funds Ltd	35,885,470	38,579,384	-	38,579,384	38,579,384	40,238,298
6400 Federal Funds Ltd	12,787,710	42,388,034	-	42,388,034	42,388,034	44,210,720
All Funds	48,673,180	80,967,418	623,239	81,590,657	81,590,657	84,449,018
6020 Dist to Counties						
8000 General Fund	-	-	623,239	623,239	623,239	-
3400 Other Funds Ltd	11,569,213	25,234,033	-	25,234,033	25,234,033	26,319,096
6400 Federal Funds Ltd	15,483,798	32,384,469	-	32,384,469	32,384,469	33,777,001
All Funds	27,053,011	57,618,502	623,239	58,241,741	58,241,741	60,096,097
6025 Dist to Other Gov Unit						
8000 General Fund	26,247	-	138,498	138,498	138,498	-
3400 Other Funds Ltd	-	22,102,817	-	22,102,817	22,102,817	23,053,238
6400 Federal Funds Ltd	3,343,376	68,421,142	-	68,421,142	68,421,142	71,363,251
All Funds	3,369,623	90,523,959	138,498	90,662,457	90,662,457	94,416,489

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Military Dept, Oregon

Version: V - 01 - Agency Request Budget
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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	2,126	-	-	-	-	-
6400 Federal Funds Ltd	9,274,949	22,090,443	-	22,090,443	22,090,443	23,040,332
All Funds	9,277,075	22,090,443	-	22,090,443	22,090,443	23,040,332
6035 Dist to Individuals						
3400 Other Funds Ltd	32,639	185,010	-	185,010	185,010	192,965
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	1,598,300	1,732,903	-	1,732,903	1,732,903	1,807,418
6045 Dist to Comm College Districts						
6400 Federal Funds Ltd	20,488	-	-	-	-	-
6048 Spc Pmt to Public Universities						
6400 Federal Funds Ltd	448,074	-	-	-	-	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	188,000	-	-	-	-	-
6065 Loan Repaid To State Agencies						
8000 General Fund	-	153,149	-	153,149	153,149	159,734
6085 Other Special Payments						
3400 Other Funds Ltd	15,179,293	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	533,106	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	151,200	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	614,634	783,675	-	783,675	783,675	783,675
6629 Spc Pmt to Forestry, Dept of						
6400 Federal Funds Ltd	89,469	-	-	-	-	-
6632 Spc Pmt to Geology/Mineral Ind						
6400 Federal Funds Ltd	189,184	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
6400 Federal Funds Ltd	614	-	-	-	-	-
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	387,057	1,083,668	-	1,083,668	1,083,668	1,083,668
TOTAL SPECIAL PAYMENTS						
8000 General Fund	214,247	153,149	1,384,976	1,538,125	1,538,125	159,734
3400 Other Funds Ltd	63,283,375	86,884,919	-	86,884,919	86,884,919	90,587,272
6400 Federal Funds Ltd	44,307,325	168,100,659	-	168,100,659	168,100,659	175,282,390
TOTAL SPECIAL PAYMENTS	\$107,804,947	\$255,138,727	\$1,384,976	\$256,523,703	\$256,523,703	\$266,029,396
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
7100 Principal - Bonds						

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8030 General Fund Debt Svc	4,325,317	7,393,150	-	7,393,150	9,603,770	9,603,770
3430 Other Funds Debt Svc Ltd	78,466	84,100	-	84,100	96,590	96,590
All Funds	4,403,783	7,477,250	-	7,477,250	9,700,360	9,700,360
7150 Interest - Bonds						
8030 General Fund Debt Svc	1,939,515	3,477,702	-	3,477,702	4,309,830	4,309,830
3430 Other Funds Debt Svc Ltd	71,242	48,950	-	48,950	7,320	7,320
All Funds	2,010,757	3,526,652	-	3,526,652	4,317,150	4,317,150
7200 Principal - COP						
8030 General Fund Debt Svc	3,115,453	712,000	-	712,000	-	-
7250 Interest - COP						
8030 General Fund Debt Svc	174,508	20,650	-	20,650	-	-
7300 Principal - Loans						
8000 General Fund	84,649	-	-	-	-	-
7350 Interest - Loans						
8000 General Fund	53,962	-	-	-	-	-
TOTAL DEBT SERVICE						
8000 General Fund	138,611	-	-	-	-	-
8030 General Fund Debt Svc	9,554,793	11,603,502	-	11,603,502	13,913,600	13,913,600
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
3430 Other Funds Debt Svc Ltd	149,708	133,050	-	133,050	103,910	103,910

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL DEBT SERVICE	\$9,843,112	\$11,736,552	\$2,233,519	\$13,970,071	\$14,017,510	\$14,017,510
EXPENDITURES						
8000 General Fund	16,941,931	21,929,666	2,700,000	24,629,666	24,604,673	22,478,162
8010 General Fund Cap Improve	1,000,000	-	-	-	-	-
8030 General Fund Debt Svc	9,554,793	11,603,502	-	11,603,502	13,913,600	13,913,600
3010 Other Funds Cap Improve	477,990	-	-	-	-	-
3020 Other Funds Cap Construct	13,534,756	21,927,000	-	21,927,000	-	-
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
3400 Other Funds Ltd	103,557,132	112,018,223	-	112,018,223	113,604,239	113,114,042
3430 Other Funds Debt Svc Ltd	149,708	133,050	-	133,050	103,910	103,910
6010 Federal Funds Cap Improve	1,045,641	5,133,366	-	5,133,366	5,133,366	5,354,100
6020 Federal Funds Cap Construct	21,725,000	28,500,000	-	28,500,000	-	-
6400 Federal Funds Ltd	152,166,157	284,725,611	-	284,725,611	291,660,364	302,245,265
TOTAL EXPENDITURES	\$320,153,108	\$485,970,418	\$4,942,467	\$490,912,885	\$449,020,152	\$457,209,079
REVERSIONS						
9900 Reversions						
8030 General Fund Debt Svc	(1)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
8010 General Fund Cap Improve	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3010 Other Funds Cap Improve	-	-	-	-	-	-
3020 Other Funds Cap Construct	1,645,756	1,599,545	-	1,599,545	1,798,865	1,798,865
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	5,642,165	11,203,419	-	11,203,419	56,063,998	56,206,195
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
6010 Federal Funds Cap Improve	-	-	-	-	-	-
6020 Federal Funds Cap Construct	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	\$7,287,921	\$12,802,964	-	\$12,802,964	\$57,862,863	\$58,005,060

AUTHORIZED POSITIONS

8150 Class/Unclass Positions	478	517	8	525	515	515
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AUTHORIZED FTE POSITIONS

8250 Class/Unclass FTE Positions	427.24	463.00	4.00	467.00	466.30	466.30
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2021-23 Biennium
Administration

Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-001-00-00-00000

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	145,215	611,914	-	611,914	648,365	648,365
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	536	-	-	-	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	145,751	611,914	-	611,914	648,365	648,365
TOTAL BEGINNING BALANCE	\$145,751	\$611,914	-	\$611,914	\$648,365	\$648,365

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	5,477,063	5,279,710	-	5,279,710	6,028,301	7,590,218
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CHARGES FOR SERVICES**0410 Charges for Services**

3400 Other Funds Ltd	24,304	-	-	-	-	-
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INTEREST EARNINGS**0605 Interest Income**

3400 Other Funds Ltd	6,099	4,300	-	4,300	7,200	7,200
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DONATIONS AND CONTRIBUTIONS**0905 Donations**

Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures
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Administration****Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-001-00-00-00000**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	218	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	10	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	451,160	287,356	-	287,356	114,794	114,794
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	1,406,587	2,497,000	-	2,497,000	2,740,000	2,740,000
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	50,564	56,000	-	56,000	57,000	57,000
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	1,908,311	2,840,356	-	2,840,356	2,911,794	2,911,794
TOTAL TRANSFERS IN	\$1,908,311	\$2,840,356	-	\$2,840,356	\$2,911,794	\$2,911,794
REVENUES						
8000 General Fund	5,477,063	5,279,710	-	5,279,710	6,028,301	7,590,218
3400 Other Funds Ltd	1,938,942	2,844,656	-	2,844,656	2,918,994	2,918,994
TOTAL REVENUES	\$7,416,005	\$8,124,366	-	\$8,124,366	\$8,947,295	\$10,509,212
AVAILABLE REVENUES						
8000 General Fund	5,477,063	5,279,710	-	5,279,710	6,028,301	7,590,218

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Administration****Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-001-00-00-00000**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	2,084,693	3,456,570	-	3,456,570	3,567,359	3,567,359
TOTAL AVAILABLE REVENUES	\$7,561,756	\$8,736,280	-	\$8,736,280	\$9,595,660	\$11,157,577

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	2,219,081	2,434,345	-	2,434,345	2,941,422	2,941,422
3400 Other Funds Ltd	1,143,337	1,385,570	-	1,385,570	1,544,010	1,544,010
All Funds	3,362,418	3,819,915	-	3,819,915	4,485,432	4,485,432

3160 Temporary Appointments

8000 General Fund	7,493	-	-	-	-	-
3400 Other Funds Ltd	1,840	-	-	-	-	-
All Funds	9,333	-	-	-	-	-

3170 Overtime Payments

8000 General Fund	19,341	-	-	-	-	-
3400 Other Funds Ltd	5,893	-	-	-	-	-
All Funds	25,234	-	-	-	-	-

3180 Shift Differential

8000 General Fund	74	-	-	-	-	-
3400 Other Funds Ltd	83	-	-	-	-	-

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	157	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	79,894	72,574	-	72,574	72,574	75,695
3400 Other Funds Ltd	8,931	-	-	-	-	-
All Funds	88,825	72,574	-	72,574	72,574	75,695
TOTAL SALARIES & WAGES						
8000 General Fund	2,325,883	2,506,919	-	2,506,919	3,013,996	3,017,117
3400 Other Funds Ltd	1,160,084	1,385,570	-	1,385,570	1,544,010	1,544,010
TOTAL SALARIES & WAGES	\$3,485,967	\$3,892,489	-	\$3,892,489	\$4,558,006	\$4,561,127
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	455	794	-	794	889	889
3400 Other Funds Ltd	462	624	-	624	590	590
All Funds	917	1,418	-	1,418	1,479	1,479
3220 Public Employees' Retire Cont						
8000 General Fund	409,794	425,423	-	425,423	536,494	537,050
3400 Other Funds Ltd	232,155	235,131	-	235,131	274,835	274,835
All Funds	641,949	660,554	-	660,554	811,329	811,885
3221 Pension Obligation Bond						
8000 General Fund	140,816	140,212	-	140,212	140,212	174,583

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	70,530	78,090	-	78,090	78,090	89,435
All Funds	211,346	218,302	-	218,302	218,302	264,018
3230 Social Security Taxes						
8000 General Fund	170,972	185,674	-	185,674	220,954	221,193
3400 Other Funds Ltd	87,925	105,996	-	105,996	118,117	118,117
All Funds	258,897	291,670	-	291,670	339,071	339,310
3240 Unemployment Assessments						
8000 General Fund	-	10,807	-	10,807	10,807	11,272
3400 Other Funds Ltd	-	82,495	-	82,495	82,495	86,043
All Funds	-	93,302	-	93,302	93,302	97,315
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	690	816	-	816	703	703
3400 Other Funds Ltd	432	591	-	591	470	470
All Funds	1,122	1,407	-	1,407	1,173	1,173
3260 Mass Transit Tax						
8000 General Fund	14,002	14,927	-	14,927	14,927	18,103
3400 Other Funds Ltd	7,575	8,314	-	8,314	8,314	9,264
All Funds	21,577	23,241	-	23,241	23,241	27,367
3270 Flexible Benefits						
8000 General Fund	435,439	495,046	-	495,046	585,531	585,531
3400 Other Funds Ltd	242,968	358,166	-	358,166	389,385	389,385

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Cross Reference Number: 24800-001-00-00-00000**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	678,407	853,212	-	853,212	974,916	974,916
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	1,172,168	1,273,699	-	1,273,699	1,510,517	1,549,324
3400 Other Funds Ltd	642,047	869,407	-	869,407	952,296	968,139
TOTAL OTHER PAYROLL EXPENSES	\$1,814,215	\$2,143,106	-	\$2,143,106	\$2,462,813	\$2,517,463
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	-	-	-	-	(9,599)
3400 Other Funds Ltd	-	-	-	-	-	(17,702)
All Funds	-	-	-	-	-	(27,301)
3465 Reconciliation Adjustment						
8000 General Fund	-	(4,696)	-	(4,696)	-	-
3400 Other Funds Ltd	-	(8,036)	-	(8,036)	-	-
All Funds	-	(12,732)	-	(12,732)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(4,696)	-	(4,696)	-	(9,599)
3400 Other Funds Ltd	-	(8,036)	-	(8,036)	-	(17,702)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$12,732)	-	(\$12,732)	-	(\$27,301)
TOTAL PERSONAL SERVICES						
8000 General Fund	3,498,051	3,775,922	-	3,775,922	4,524,513	4,556,842

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	1,802,131	2,246,941	-	2,246,941	2,496,306	2,494,447
TOTAL PERSONAL SERVICES	\$5,300,182	\$6,022,863	-	\$6,022,863	\$7,020,819	\$7,051,289
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	12,510	7,838	-	7,838	7,838	13,390
3400 Other Funds Ltd	41	10,174	-	10,174	10,174	10,611
All Funds	12,551	18,012	-	18,012	18,012	24,001
4125 Out of State Travel						
8000 General Fund	6,645	22,629	-	22,629	22,629	25,688
3400 Other Funds Ltd	10,132	2,166	-	2,166	2,166	2,259
All Funds	16,777	24,795	-	24,795	24,795	27,947
4150 Employee Training						
8000 General Fund	10,311	4,884	-	4,884	4,884	7,180
3400 Other Funds Ltd	353	17,838	-	17,838	17,838	18,605
All Funds	10,664	22,722	-	22,722	22,722	25,785
4175 Office Expenses						
8000 General Fund	57,930	30,008	-	30,008	30,008	32,341
3400 Other Funds Ltd	-	21,970	-	21,970	21,970	22,915
All Funds	57,930	51,978	-	51,978	51,978	55,256
4200 Telecommunications						

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	13,034	19,692	-	19,692	19,692	22,104
3400 Other Funds Ltd	22	4,244	-	4,244	4,244	4,427
All Funds	13,056	23,936	-	23,936	23,936	26,531
4225 State Gov. Service Charges						
8000 General Fund	1,668,567	1,335,325	-	1,335,325	1,335,325	2,834,209
3400 Other Funds Ltd	40,350	27,567	-	27,567	27,567	81,891
All Funds	1,708,917	1,362,892	-	1,362,892	1,362,892	2,916,100
4250 Data Processing						
8000 General Fund	18,642	14,100	-	14,100	14,100	16,271
3400 Other Funds Ltd	-	8,720	-	8,720	8,720	9,095
All Funds	18,642	22,820	-	22,820	22,820	25,366
4275 Publicity and Publications						
8000 General Fund	1,493	11,608	-	11,608	11,608	12,107
3400 Other Funds Ltd	-	2,352	-	2,352	2,352	2,453
All Funds	1,493	13,960	-	13,960	13,960	14,560
4300 Professional Services						
8000 General Fund	2,846	504	-	504	504	533
3400 Other Funds Ltd	315	203	-	203	203	215
All Funds	3,161	707	-	707	707	748
4315 IT Professional Services						
8000 General Fund	300	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	370	-	-	-	-	-
All Funds	670	-	-	-	-	-
4325 Attorney General						
8000 General Fund	12,602	9,974	-	9,974	9,974	11,912
4375 Employee Recruitment and Develop						
8000 General Fund	-	3,989	-	3,989	3,989	4,161
3400 Other Funds Ltd	-	2,100	-	2,100	2,100	2,190
All Funds	-	6,089	-	6,089	6,089	6,351
4400 Dues and Subscriptions						
8000 General Fund	10,212	9,413	-	9,413	9,413	9,819
3400 Other Funds Ltd	275	602	-	602	602	628
All Funds	10,487	10,015	-	10,015	10,015	10,447
4450 Fuels and Utilities						
8000 General Fund	1,756	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	246	190	-	190	190	198
4500 Food and Kitchen Supplies						
8000 General Fund	25	5,115	-	5,115	5,115	5,335
3400 Other Funds Ltd	-	2,407	-	2,407	2,407	2,511
All Funds	25	7,522	-	7,522	7,522	7,846
4525 Medical Services and Supplies						

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
8000 General Fund	489	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	-	2,239	-	2,239	2,239	2,335
3400 Other Funds Ltd	-	3,008	-	3,008	3,008	3,137
All Funds	-	5,247	-	5,247	5,247	5,472
4600 Intra-agency Charges						
8000 General Fund	-	-	-	-	-	6,297
3400 Other Funds Ltd	-	-	-	-	-	4,188
All Funds	-	-	-	-	-	10,485
4625 Other COP Costs						
8000 General Fund	2,283	-	-	-	-	-
3400 Other Funds Ltd	-	2,062	-	2,062	2,062	2,062
All Funds	2,283	2,062	-	2,062	2,062	2,062
4650 Other Services and Supplies						
8000 General Fund	135,182	23,147	-	23,147	23,147	24,142
3400 Other Funds Ltd	368	30,989	-	30,989	30,989	32,323
All Funds	135,550	54,136	-	54,136	54,136	56,465
4700 Expendable Prop 250 - 5000						
8000 General Fund	440	1,514	-	1,514	1,514	1,579
3400 Other Funds Ltd	-	30,783	-	30,783	30,783	32,107
All Funds	440	32,297	-	32,297	32,297	33,686

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
4715 IT Expendable Property						
8000 General Fund	23,499	1,619	-	1,619	1,619	3,775
3400 Other Funds Ltd	-	9,381	-	9,381	9,381	9,784
All Funds	23,499	11,000	-	11,000	11,000	13,559
TOTAL SERVICES & SUPPLIES						
8000 General Fund	1,979,012	1,503,788	-	1,503,788	1,503,788	3,033,376
3400 Other Funds Ltd	52,226	176,566	-	176,566	176,566	241,401
TOTAL SERVICES & SUPPLIES	\$2,031,238	\$1,680,354	-	\$1,680,354	\$1,680,354	\$3,274,777
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	32,639	185,010	-	185,010	185,010	192,965
EXPENDITURES						
8000 General Fund	5,477,063	5,279,710	-	5,279,710	6,028,301	7,590,218
3400 Other Funds Ltd	1,886,996	2,608,517	-	2,608,517	2,857,882	2,928,813
TOTAL EXPENDITURES	\$7,364,059	\$7,888,227	-	\$7,888,227	\$8,886,183	\$10,519,031
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	197,697	848,053	-	848,053	709,477	638,546
TOTAL ENDING BALANCE	\$197,697	\$848,053	-	\$848,053	\$709,477	\$638,546
AUTHORIZED POSITIONS						

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8150 Class/Unclass Positions	25	25	-	25	26	26
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	23.88	23.76	-	23.76	25.50	25.50

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	2,544,192	3,016,252	-	3,016,252	2,182,079	2,182,079
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	28,469	-	-	-	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	2,572,661	3,016,252	-	3,016,252	2,182,079	2,182,079
TOTAL BEGINNING BALANCE	\$2,572,661	\$3,016,252	-	\$3,016,252	\$2,182,079	\$2,182,079

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	7,162,718	8,032,319	-	8,032,319	8,079,567	8,700,661
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FEDERAL FUNDS AS OTHER FUNDS**0355 Federal Revenues**

3400 Other Funds Ltd	515,526	600,000	-	600,000	600,000	600,000
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CHARGES FOR SERVICES**0410 Charges for Services**

3400 Other Funds Ltd	134,717	360,000	-	360,000	200,000	200,000
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FINES, RENTS AND ROYALTIES**0510 Rents and Royalties**

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	2,792,853	3,136,538	-	3,136,538	2,789,924	2,789,924
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	-	348,000	-	348,000	348,000	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
TOTAL BOND SALES						
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3400 Other Funds Ltd	-	348,000	-	348,000	348,000	-
TOTAL BOND SALES	-	\$348,000	\$8,948	\$356,948	\$348,000	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	20	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	18,342	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	33,349	-	-	-	-	-
0910 Grants (Non-Fed)						

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	3,057	-	-	-	-	-
TOTAL DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	36,406	-	-	-	-	-
TOTAL DONATIONS AND CONTRIBUTIONS	\$36,406	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	38,877	5,000	-	5,000	5,000	5,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	94,157,134	99,078,184	-	99,078,184	104,151,614	107,233,205
REVENUES						
8000 General Fund	7,162,718	8,032,319	-	8,032,319	8,079,567	8,700,661
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3400 Other Funds Ltd	3,536,741	4,449,538	-	4,449,538	3,942,924	3,594,924
6400 Federal Funds Ltd	94,157,134	99,078,184	-	99,078,184	104,151,614	107,233,205
TOTAL REVENUES	\$104,856,593	\$111,560,041	\$8,948	\$111,568,989	\$116,174,105	\$119,528,790
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(102,541)	(100,050)	-	(100,050)	(103,910)	(103,910)
2020 Transfer Out - Indirect Cost						

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
6400 Federal Funds Ltd	(1,266,340)	(2,241,629)	-	(2,241,629)	(2,401,636)	(2,401,636)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(102,541)	(100,050)	-	(100,050)	(103,910)	(103,910)
6400 Federal Funds Ltd	(1,266,340)	(2,241,629)	-	(2,241,629)	(2,401,636)	(2,401,636)
TOTAL TRANSFERS OUT	(\$1,368,881)	(\$2,341,679)	-	(\$2,341,679)	(\$2,505,546)	(\$2,505,546)
AVAILABLE REVENUES						
8000 General Fund	7,162,718	8,032,319	-	8,032,319	8,079,567	8,700,661
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3400 Other Funds Ltd	6,006,861	7,365,740	-	7,365,740	6,021,093	5,673,093
6400 Federal Funds Ltd	92,890,794	96,836,555	-	96,836,555	101,749,978	104,831,569
TOTAL AVAILABLE REVENUES	\$106,060,373	\$112,234,614	\$8,948	\$112,243,562	\$115,850,638	\$119,205,323
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,832,606	2,115,378	-	2,115,378	2,117,814	2,117,814
3400 Other Funds Ltd	933,811	2,322,466	-	2,322,466	2,456,141	2,456,141
6400 Federal Funds Ltd	26,910,764	33,893,170	-	33,893,170	36,859,170	36,859,170
All Funds	29,677,181	38,331,014	-	38,331,014	41,433,125	41,433,125
3160 Temporary Appointments						

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8000 General Fund	7,798	-	-	-	-	-
3400 Other Funds Ltd	24,765	-	-	-	-	-
6400 Federal Funds Ltd	249,354	-	-	-	-	-
All Funds	281,917	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	2,924	-	-	-	-	-
3400 Other Funds Ltd	3,174	-	-	-	-	-
6400 Federal Funds Ltd	743,892	48,671	-	48,671	48,671	50,764
All Funds	749,990	48,671	-	48,671	48,671	50,764
3180 Shift Differential						
8000 General Fund	1,312	-	-	-	-	-
3400 Other Funds Ltd	10,884	-	-	-	-	-
6400 Federal Funds Ltd	25,822	34,359	-	34,359	34,359	35,836
All Funds	38,018	34,359	-	34,359	34,359	35,836
3190 All Other Differential						
8000 General Fund	50,178	164,923	-	164,923	164,923	172,015
3400 Other Funds Ltd	11,736	-	-	-	-	-
6400 Federal Funds Ltd	186,551	-	-	-	-	-
All Funds	248,465	164,923	-	164,923	164,923	172,015
TOTAL SALARIES & WAGES						
8000 General Fund	1,894,818	2,280,301	-	2,280,301	2,282,737	2,289,829

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	984,370	2,322,466	-	2,322,466	2,456,141	2,456,141
6400 Federal Funds Ltd	28,116,383	33,976,200	-	33,976,200	36,942,200	36,945,770
TOTAL SALARIES & WAGES	\$30,995,571	\$38,578,967	-	\$38,578,967	\$41,681,078	\$41,691,740
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	951	1,215	-	1,215	1,110	1,110
3400 Other Funds Ltd	1,513	3,866	-	3,866	1,658	1,658
6400 Federal Funds Ltd	11,206	16,284	-	16,284	15,341	15,341
All Funds	13,670	21,365	-	21,365	18,109	18,109
3220 Public Employees' Retire Cont						
8000 General Fund	308,294	386,968	-	386,968	406,324	407,586
3400 Other Funds Ltd	184,342	394,132	-	394,132	437,199	437,199
6400 Federal Funds Ltd	5,224,647	5,765,735	-	5,765,735	6,575,706	6,576,341
All Funds	5,717,283	6,546,835	-	6,546,835	7,419,229	7,421,126
3221 Pension Obligation Bond						
8000 General Fund	105,953	119,222	-	119,222	119,222	132,225
3400 Other Funds Ltd	65,878	124,803	-	124,803	124,803	142,270
6400 Federal Funds Ltd	1,664,573	1,833,762	-	1,833,762	1,833,762	2,139,840
All Funds	1,836,404	2,077,787	-	2,077,787	2,077,787	2,414,335
3230 Social Security Taxes						

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
8000 General Fund	138,524	174,440	-	174,440	174,628	175,171
3400 Other Funds Ltd	91,125	177,665	-	177,665	187,899	187,899
6400 Federal Funds Ltd	2,159,832	2,599,103	-	2,599,103	2,825,693	2,825,966
All Funds	2,389,481	2,951,208	-	2,951,208	3,188,220	3,189,036
3240 Unemployment Assessments						
8000 General Fund	9,768	40,828	-	40,828	40,828	42,584
3400 Other Funds Ltd	44,308	-	-	-	-	-
6400 Federal Funds Ltd	-	66,463	-	66,463	66,463	69,321
All Funds	54,076	107,291	-	107,291	107,291	111,905
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	850	1,180	-	1,180	868	868
3400 Other Funds Ltd	719	3,674	-	3,674	1,318	1,318
6400 Federal Funds Ltd	11,142	15,475	-	15,475	12,181	12,181
All Funds	12,711	20,329	-	20,329	14,367	14,367
3260 Mass Transit Tax						
8000 General Fund	8,356	13,555	-	13,555	13,555	13,738
3400 Other Funds Ltd	6,448	13,934	-	13,934	13,934	14,737
All Funds	14,804	27,489	-	27,489	27,489	28,475
3270 Flexible Benefits						
8000 General Fund	663,480	706,721	-	706,721	720,137	720,137
3400 Other Funds Ltd	446,981	750,226	-	750,226	1,082,840	1,082,840

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
6400 Federal Funds Ltd	7,988,702	9,395,851	-	9,395,851	10,122,221	10,122,221
All Funds	9,099,163	10,852,798	-	10,852,798	11,925,198	11,925,198
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	1,236,176	1,444,129	-	1,444,129	1,476,672	1,493,419
3400 Other Funds Ltd	841,314	1,468,300	-	1,468,300	1,849,651	1,867,921
6400 Federal Funds Ltd	17,060,102	19,692,673	-	19,692,673	21,451,367	21,761,211
TOTAL OTHER PAYROLL EXPENSES	\$19,137,592	\$22,605,102	-	\$22,605,102	\$24,777,690	\$25,122,551
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(67,091)	-	(67,091)	(67,091)	(37,813)
3400 Other Funds Ltd	-	-	-	-	-	(52,842)
6400 Federal Funds Ltd	-	(423,612)	-	(423,612)	(423,612)	(588,503)
All Funds	-	(490,703)	-	(490,703)	(490,703)	(679,158)
3465 Reconciliation Adjustment						
8000 General Fund	-	(12,269)	-	(12,269)	-	-
3400 Other Funds Ltd	-	(12,844)	-	(12,844)	-	-
6400 Federal Funds Ltd	-	(188,729)	-	(188,729)	-	-
All Funds	-	(213,842)	-	(213,842)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(79,360)	-	(79,360)	(67,091)	(37,813)

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3400 Other Funds Ltd	-	(12,844)	-	(12,844)	-	(52,842)
6400 Federal Funds Ltd	-	(612,341)	-	(612,341)	(423,612)	(588,503)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$704,545)	-	(\$704,545)	(\$490,703)	(\$679,158)
TOTAL PERSONAL SERVICES						
8000 General Fund	3,130,994	3,645,070	-	3,645,070	3,692,318	3,745,435
3400 Other Funds Ltd	1,825,684	3,777,922	-	3,777,922	4,305,792	4,271,220
6400 Federal Funds Ltd	45,176,485	53,056,532	-	53,056,532	57,969,955	58,118,478
TOTAL PERSONAL SERVICES	\$50,133,163	\$60,479,524	-	\$60,479,524	\$65,968,065	\$66,135,133
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	6,396	10,950	-	10,950	10,950	11,422
3400 Other Funds Ltd	3,631	7,774	-	7,774	7,774	8,108
6400 Federal Funds Ltd	193,987	208,978	-	208,978	208,978	217,966
All Funds	204,014	227,702	-	227,702	227,702	237,496
4125 Out of State Travel						
8000 General Fund	1,451	13,373	-	13,373	13,373	13,948
3400 Other Funds Ltd	1,142	811	-	811	811	846
6400 Federal Funds Ltd	80,160	258,811	-	258,811	258,811	269,940
All Funds	82,753	272,995	-	272,995	272,995	284,734
4150 Employee Training						

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8000 General Fund	4,249	7,771	-	7,771	7,771	8,105
3400 Other Funds Ltd	1,927	1,527	-	1,527	1,527	1,593
6400 Federal Funds Ltd	212,704	826,143	-	826,143	826,143	861,668
All Funds	218,880	835,441	-	835,441	835,441	871,366
4175 Office Expenses						
8000 General Fund	6,324	16,793	-	16,793	16,793	17,516
3400 Other Funds Ltd	3,092	3,730	-	3,730	3,730	3,890
6400 Federal Funds Ltd	149,676	273,046	-	273,046	273,046	284,787
All Funds	159,092	293,569	-	293,569	293,569	306,193
4200 Telecommunications						
8000 General Fund	29,806	29,859	-	29,859	29,859	31,143
3400 Other Funds Ltd	41,463	57,264	-	57,264	57,264	59,726
6400 Federal Funds Ltd	220,971	135,946	-	135,946	135,946	141,791
All Funds	292,240	223,069	-	223,069	223,069	232,660
4225 State Gov. Service Charges						
8000 General Fund	238,435	497,144	-	497,144	497,144	877,663
3400 Other Funds Ltd	89,637	95,077	-	95,077	95,077	106,428
6400 Federal Funds Ltd	1,335,923	2,321,315	-	2,321,315	2,321,315	3,354,057
All Funds	1,663,995	2,913,536	-	2,913,536	2,913,536	4,338,148
4250 Data Processing						
8000 General Fund	2,187	116	-	116	116	121

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3400 Other Funds Ltd	3,810	-	-	-	-	-
6400 Federal Funds Ltd	13,640	5,160	-	5,160	5,160	5,382
All Funds	19,637	5,276	-	5,276	5,276	5,503
4275 Publicity and Publications						
8000 General Fund	2,840	5,813	-	5,813	5,813	6,063
3400 Other Funds Ltd	296	1,655	-	1,655	1,655	1,726
6400 Federal Funds Ltd	19,504	64,855	-	64,855	64,855	67,644
All Funds	22,640	72,323	-	72,323	72,323	75,433
4300 Professional Services						
8000 General Fund	10,072	21,711	-	21,711	21,711	22,949
3400 Other Funds Ltd	48,436	9,789	-	9,789	9,789	10,347
6400 Federal Funds Ltd	816,042	160,597	-	160,597	160,597	169,752
All Funds	874,550	192,097	-	192,097	192,097	203,048
4315 IT Professional Services						
6400 Federal Funds Ltd	1,467	-	-	-	-	-
4325 Attorney General						
8000 General Fund	58,927	80,171	-	80,171	80,171	95,748
3400 Other Funds Ltd	71,877	-	-	-	-	-
6400 Federal Funds Ltd	80,258	42,959	-	42,959	42,959	51,307
All Funds	211,062	123,130	-	123,130	123,130	147,055
4375 Employee Recruitment and Develop						

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8000 General Fund	277	1,854	-	1,854	1,854	1,934
3400 Other Funds Ltd	-	113	-	113	113	118
6400 Federal Funds Ltd	1,300	11,126	-	11,126	11,126	11,604
All Funds	1,577	13,093	-	13,093	13,093	13,656
4400 Dues and Subscriptions						
8000 General Fund	245	1,671	-	1,671	1,671	1,743
3400 Other Funds Ltd	-	8,021	-	8,021	8,021	8,366
6400 Federal Funds Ltd	4,283	36,179	-	36,179	36,179	37,735
All Funds	4,528	45,871	-	45,871	45,871	47,844
4425 Facilities Rental and Taxes						
8000 General Fund	31,500	84,506	-	84,506	84,506	88,140
3400 Other Funds Ltd	1	-	-	-	-	-
6400 Federal Funds Ltd	404,767	804,905	-	804,905	804,905	839,516
All Funds	436,268	889,411	-	889,411	889,411	927,656
4450 Fuels and Utilities						
8000 General Fund	2,344,460	2,666,159	-	2,666,159	2,666,159	2,780,805
3400 Other Funds Ltd	87,136	541,750	-	541,750	541,750	565,045
6400 Federal Funds Ltd	9,477,221	15,702,144	-	15,702,144	15,702,144	16,377,336
All Funds	11,908,817	18,910,053	-	18,910,053	18,910,053	19,723,186
4475 Facilities Maintenance						
8000 General Fund	598,582	504,464	-	504,464	504,464	526,157

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3400 Other Funds Ltd	210,532	240,096	-	240,096	240,096	250,420
6400 Federal Funds Ltd	19,075,891	11,669,169	-	11,669,169	11,669,169	12,170,942
All Funds	19,885,005	12,413,729	-	12,413,729	12,413,729	12,947,519
4500 Food and Kitchen Supplies						
8000 General Fund	-	305	-	305	305	318
3400 Other Funds Ltd	120	-	-	-	-	-
6400 Federal Funds Ltd	2,165	10,829	-	10,829	10,829	11,295
All Funds	2,285	11,134	-	11,134	11,134	11,613
4525 Medical Services and Supplies						
8000 General Fund	68	322	-	322	322	336
6400 Federal Funds Ltd	70,317	120,654	-	120,654	120,654	125,842
All Funds	70,385	120,976	-	120,976	120,976	126,178
4575 Agency Program Related S and S						
8000 General Fund	342	10,820	-	10,820	10,820	11,285
3400 Other Funds Ltd	217,846	605	-	605	605	631
6400 Federal Funds Ltd	553,163	99,244	-	99,244	99,244	103,512
All Funds	771,351	110,669	-	110,669	110,669	115,428
4600 Intra-agency Charges						
8000 General Fund	494	-	-	-	-	7,744
3400 Other Funds Ltd	-	-	-	-	-	11,184
6400 Federal Funds Ltd	-	-	-	-	-	108,846

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All Funds	494	-	-	-	-	127,774
4625 Other COP Costs						
8000 General Fund	8,187	-	-	-	-	-
3400 Other Funds Ltd	-	348,000	-	348,000	348,000	-
All Funds	8,187	348,000	-	348,000	348,000	-
4650 Other Services and Supplies						
8000 General Fund	537,710	213,716	-	213,716	213,716	222,906
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3400 Other Funds Ltd	421,119	108,826	-	108,826	108,826	113,506
6400 Federal Funds Ltd	11,762,173	7,542,331	-	7,542,331	7,542,331	7,866,653
All Funds	12,721,002	7,864,873	8,948	7,873,821	7,864,873	8,203,065
4700 Expendable Prop 250 - 5000						
8000 General Fund	8,825	35,799	-	35,799	35,799	37,339
3400 Other Funds Ltd	61,619	32,911	-	32,911	32,911	34,326
6400 Federal Funds Ltd	333,918	2,211,609	-	2,211,609	2,211,609	2,306,709
All Funds	404,362	2,280,319	-	2,280,319	2,280,319	2,378,374
4715 IT Expendable Property						
8000 General Fund	1,736	30,783	-	30,783	30,783	32,107
3400 Other Funds Ltd	676	16,775	-	16,775	16,775	17,496
6400 Federal Funds Ltd	240,496	485,156	-	485,156	485,156	506,017
All Funds	242,908	532,714	-	532,714	532,714	555,620

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TOTAL SERVICES & SUPPLIES						
8000 General Fund	3,893,113	4,234,100	-	4,234,100	4,234,100	4,795,492
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3400 Other Funds Ltd	1,264,360	1,474,724	-	1,474,724	1,474,724	1,193,756
6400 Federal Funds Ltd	45,050,026	42,991,156	-	42,991,156	42,991,156	45,890,301
TOTAL SERVICES & SUPPLIES	\$50,207,499	\$48,699,980	\$8,948	\$48,708,928	\$48,699,980	\$51,879,549
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
6400 Federal Funds Ltd	21,727	-	-	-	-	-
5200 Technical Equipment						
6400 Federal Funds Ltd	6,575	57,548	-	57,548	57,548	60,023
5250 Household and Institutional Equip.						
6400 Federal Funds Ltd	21,635	-	-	-	-	-
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	-	240,882	-	240,882	240,882	251,240
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	77,513	-	77,513	77,513	80,846
6400 Federal Funds Ltd	390,332	-	-	-	-	-
All Funds	390,332	77,513	-	77,513	77,513	80,846
5550 Data Processing Software						

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
6400 Federal Funds Ltd	6,897	23,902	-	23,902	23,902	24,930
5600 Data Processing Hardware						
6400 Federal Funds Ltd	19,103	93,241	-	93,241	93,241	97,251
5700 Building Structures						
3400 Other Funds Ltd	40,318	-	-	-	-	-
6400 Federal Funds Ltd	1,265,316	-	-	-	-	-
All Funds	1,305,634	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	5,511	-	-	-	-	-
6400 Federal Funds Ltd	932,698	373,294	-	373,294	373,294	389,346
All Funds	938,209	373,294	-	373,294	373,294	389,346
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	45,829	77,513	-	77,513	77,513	80,846
6400 Federal Funds Ltd	2,664,283	788,867	-	788,867	788,867	822,790
TOTAL CAPITAL OUTLAY	\$2,710,112	\$866,380	-	\$866,380	\$866,380	\$903,636

SPECIAL PAYMENTS**6065 Loan Repaid To State Agencies**

8000 General Fund	-	153,149	-	153,149	153,149	159,734
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DEBT SERVICE**7300 Principal - Loans**

Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures
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Operations****Version: V - 01 - Agency Request Budget
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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
8000 General Fund	84,649	-	-	-	-	-
7350 Interest - Loans						
8000 General Fund	53,962	-	-	-	-	-
TOTAL DEBT SERVICE						
8000 General Fund	138,611	-	-	-	-	-
TOTAL DEBT SERVICE	\$138,611	-	-	-	-	-
EXPENDITURES						
8000 General Fund	7,162,718	8,032,319	-	8,032,319	8,079,567	8,700,661
3200 Other Funds Non-Ltd	-	-	8,948	8,948	-	-
3400 Other Funds Ltd	3,135,873	5,330,159	-	5,330,159	5,858,029	5,545,822
6400 Federal Funds Ltd	92,890,794	96,836,555	-	96,836,555	101,749,978	104,831,569
TOTAL EXPENDITURES	\$103,189,385	\$110,199,033	\$8,948	\$110,207,981	\$115,687,574	\$119,078,052
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	2,870,988	2,035,581	-	2,035,581	163,064	127,271
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	\$2,870,988	\$2,035,581	-	\$2,035,581	\$163,064	\$127,271
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	338	362	-	362	359	359

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
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AUTHORIZED FTE POSITIONS

8250 Class/Unclass FTE Positions	295.80	313.80	-	313.80	310.80	310.80
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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	33,023	15,374,783	-	15,374,783	1,302,000	1,302,000
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	(1)	288,000	-	288,000	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	33,022	15,662,783	-	15,662,783	1,302,000	1,302,000
TOTAL BEGINNING BALANCE	\$33,022	\$15,662,783	-	\$15,662,783	\$1,302,000	\$1,302,000

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	3,981,517	8,012,024	2,700,000	10,712,024	9,891,191	5,730,467
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FEDERAL FUNDS AS OTHER FUNDS**0355 Federal Revenues**

3400 Other Funds Ltd	43	-	-	-	-	-
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BOND SALES**0555 General Fund Obligation Bonds**

3400 Other Funds Ltd	5,001,388	-	-	-	-	-
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INTEREST EARNINGS**0605 Interest Income**

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	49,160	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	43,916	25,708	-	25,708	40,000	40,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	48,727,291	173,571,823	-	173,571,823	174,094,330	181,294,262
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	36,147,801	-	-	-	-	-
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	127,784	400,000	-	400,000	400,000	400,000
1050 Transfer In Other						
3400 Other Funds Ltd	11,944,121	-	-	-	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	188,000	-	-	-	-	-
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	75,000	75,000	-	75,000	75,000	75,000
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	89,769,940	92,179,386	-	92,179,386	153,269,228	153,269,228
1440 Tsfr From Consumer/Bus Svcs						

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	2,000	-	-	-	-	-
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	32,100	-	-	-	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	138,286,746	92,654,386	-	92,654,386	153,744,228	153,744,228
TOTAL TRANSFERS IN	\$138,286,746	\$92,654,386	-	\$92,654,386	\$153,744,228	\$153,744,228
REVENUES						
8000 General Fund	3,981,517	8,012,024	2,700,000	10,712,024	9,891,191	5,730,467
3400 Other Funds Ltd	143,381,253	92,680,094	-	92,680,094	153,784,228	153,784,228
6400 Federal Funds Ltd	48,727,291	173,571,823	-	173,571,823	174,094,330	181,294,262
TOTAL REVENUES	\$196,090,061	\$274,263,941	\$2,700,000	\$276,963,941	\$337,769,749	\$340,808,957
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(36,453,351)	(287,356)	-	(287,356)	(114,794)	(114,794)
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	(127,784)	(400,000)	-	(400,000)	(400,000)	(400,000)
2050 Transfer to Other						
3400 Other Funds Ltd	(20,174,443)	-	-	-	-	-
2257 Tsfr To Police, Dept of State						
3400 Other Funds Ltd	(124,373)	-	-	-	-	-

Agency Worksheet - Revenues & Expenditures

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(56,752,167)	(287,356)	-	(287,356)	(114,794)	(114,794)
6400 Federal Funds Ltd	(127,784)	(400,000)	-	(400,000)	(400,000)	(400,000)
TOTAL TRANSFERS OUT	(\$56,879,951)	(\$687,356)	-	(\$687,356)	(\$514,794)	(\$514,794)
AVAILABLE REVENUES						
8000 General Fund	3,981,517	8,012,024	2,700,000	10,712,024	9,891,191	5,730,467
3400 Other Funds Ltd	86,662,108	108,055,521	-	108,055,521	154,971,434	154,971,434
6400 Federal Funds Ltd	48,599,507	173,171,823	-	173,171,823	173,694,330	180,894,262
TOTAL AVAILABLE REVENUES	\$139,243,132	\$289,239,368	\$2,700,000	\$291,939,368	\$338,556,955	\$341,596,163
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,633,675	1,806,833	551,172	2,358,005	1,782,481	1,782,481
3400 Other Funds Ltd	2,271,584	2,725,831	-	2,725,831	2,989,515	2,989,515
6400 Federal Funds Ltd	2,078,610	2,464,890	-	2,464,890	2,797,700	2,797,700
All Funds	5,983,869	6,997,554	551,172	7,548,726	7,569,696	7,569,696
3160 Temporary Appointments						
8000 General Fund	(2,472)	-	-	-	-	-
6400 Federal Funds Ltd	98,924	-	-	-	-	-

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	96,452	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	6,718	6,544	-	6,544	6,544	6,825
3400 Other Funds Ltd	393	1,219	-	1,219	1,219	1,271
6400 Federal Funds Ltd	22,332	2,976	-	2,976	2,976	3,104
All Funds	29,443	10,739	-	10,739	10,739	11,200
3180 Shift Differential						
8000 General Fund	-	1,022	-	1,022	1,022	1,066
3400 Other Funds Ltd	1	18	-	18	18	19
6400 Federal Funds Ltd	-	82	-	82	82	85
All Funds	1	1,122	-	1,122	1,122	1,170
3190 All Other Differential						
8000 General Fund	13,682	11,737	-	11,737	11,737	12,242
3400 Other Funds Ltd	39,071	14,363	-	14,363	14,363	14,981
6400 Federal Funds Ltd	10,660	7,800	-	7,800	7,800	8,136
All Funds	63,413	33,900	-	33,900	33,900	35,359
TOTAL SALARIES & WAGES						
8000 General Fund	1,651,603	1,826,136	551,172	2,377,308	1,801,784	1,802,614
3400 Other Funds Ltd	2,311,049	2,741,431	-	2,741,431	3,005,115	3,005,786
6400 Federal Funds Ltd	2,210,526	2,475,748	-	2,475,748	2,808,558	2,809,025

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
TOTAL SALARIES & WAGES	\$6,173,178	\$7,043,315	\$551,172	\$7,594,487	\$7,615,457	\$7,617,425
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	533	663	224	887	590	590
3400 Other Funds Ltd	703	1,051	-	1,051	988	988
6400 Federal Funds Ltd	742	1,000	-	1,000	978	978
All Funds	1,978	2,714	224	2,938	2,556	2,556
3220 Public Employees' Retire Cont						
8000 General Fund	302,503	309,894	90,337	400,231	320,721	320,869
3400 Other Funds Ltd	423,841	465,219	-	465,219	534,910	535,029
6400 Federal Funds Ltd	386,376	420,134	-	420,134	499,927	500,010
All Funds	1,112,720	1,195,247	90,337	1,285,584	1,355,558	1,355,908
3221 Pension Obligation Bond						
8000 General Fund	100,698	47,823	-	47,823	47,823	104,367
3400 Other Funds Ltd	138,432	154,474	-	154,474	154,474	174,068
6400 Federal Funds Ltd	126,803	194,568	-	194,568	194,568	162,683
All Funds	365,933	396,865	-	396,865	396,865	441,118
3230 Social Security Taxes						
8000 General Fund	124,911	139,697	42,163	181,860	137,839	137,902
3400 Other Funds Ltd	173,920	209,646	-	209,646	229,513	229,564

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
6400 Federal Funds Ltd	167,595	189,396	-	189,396	214,856	214,892
All Funds	466,426	538,739	42,163	580,902	582,208	582,358
3240 Unemployment Assessments						
8000 General Fund	12,747	-	-	-	-	-
3400 Other Funds Ltd	15,615	-	-	-	-	-
All Funds	28,362	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	539	636	232	868	467	467
3400 Other Funds Ltd	694	1,004	-	1,004	784	784
6400 Federal Funds Ltd	722	949	-	949	776	776
All Funds	1,955	2,589	232	2,821	2,027	2,027
3260 Mass Transit Tax						
8000 General Fund	10,111	5,091	3,309	8,400	8,400	10,816
3400 Other Funds Ltd	13,757	16,445	-	16,445	16,445	18,035
All Funds	23,868	21,536	3,309	24,845	24,845	28,851
3270 Flexible Benefits						
8000 General Fund	384,518	385,734	140,736	526,470	388,820	388,820
3400 Other Funds Ltd	484,599	609,094	-	609,094	651,409	651,409
6400 Federal Funds Ltd	517,035	575,258	-	575,258	645,165	645,165
All Funds	1,386,152	1,570,086	140,736	1,710,822	1,685,394	1,685,394
TOTAL OTHER PAYROLL EXPENSES						

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8000 General Fund	936,560	889,538	277,001	1,166,539	904,660	963,831
3400 Other Funds Ltd	1,251,561	1,456,933	-	1,456,933	1,588,523	1,609,877
6400 Federal Funds Ltd	1,199,273	1,381,305	-	1,381,305	1,556,270	1,524,504
TOTAL OTHER PAYROLL EXPENSES	\$3,387,394	\$3,727,776	\$277,001	\$4,004,777	\$4,049,453	\$4,098,212
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	-	-	-	-	(72,717)
3400 Other Funds Ltd	-	(71,330)	-	(71,330)	(71,330)	(30,383)
6400 Federal Funds Ltd	-	(21,107)	-	(21,107)	(21,107)	(32,165)
All Funds	-	(92,437)	-	(92,437)	(92,437)	(135,265)
3465 Reconciliation Adjustment						
8000 General Fund	-	(16,570)	-	(16,570)	-	-
3400 Other Funds Ltd	-	(15,900)	-	(15,900)	-	-
6400 Federal Funds Ltd	-	(14,732)	-	(14,732)	-	-
All Funds	-	(47,202)	-	(47,202)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(16,570)	-	(16,570)	-	(72,717)
3400 Other Funds Ltd	-	(87,230)	-	(87,230)	(71,330)	(30,383)
6400 Federal Funds Ltd	-	(35,839)	-	(35,839)	(21,107)	(32,165)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$139,639)	-	(\$139,639)	(\$92,437)	(\$135,265)

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
TOTAL PERSONAL SERVICES						
8000 General Fund	2,588,163	2,699,104	828,173	3,527,277	2,706,444	2,693,728
3400 Other Funds Ltd	3,562,610	4,111,134	-	4,111,134	4,522,308	4,585,280
6400 Federal Funds Ltd	3,409,799	3,821,214	-	3,821,214	4,343,721	4,301,364
TOTAL PERSONAL SERVICES	\$9,560,572	\$10,631,452	\$828,173	\$11,459,625	\$11,572,473	\$11,580,372
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	5,560	25,834	40,000	65,834	65,834	26,945
3400 Other Funds Ltd	18,465	44,495	-	44,495	44,495	46,408
6400 Federal Funds Ltd	58,642	252,274	-	252,274	252,274	263,121
All Funds	82,667	322,603	40,000	362,603	362,603	336,474
4125 Out of State Travel						
8000 General Fund	7,395	930	-	930	930	970
3400 Other Funds Ltd	16,333	21,433	-	21,433	21,433	22,355
6400 Federal Funds Ltd	19,403	21,835	-	21,835	21,835	22,774
All Funds	43,131	44,198	-	44,198	44,198	46,099
4150 Employee Training						
8000 General Fund	11,662	3,204	16,000	19,204	19,204	3,342
3400 Other Funds Ltd	55,113	10,341	-	10,341	10,341	10,786
6400 Federal Funds Ltd	77,626	38,843	-	38,843	38,843	40,513

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All Funds	144,401	52,388	16,000	68,388	68,388	54,641
4175 Office Expenses						
8000 General Fund	35,872	29,377	18,000	47,377	47,377	30,640
3400 Other Funds Ltd	(862)	23,576	-	23,576	23,576	24,590
6400 Federal Funds Ltd	25,642	29,205	-	29,205	29,205	30,461
All Funds	60,652	82,158	18,000	100,158	100,158	85,691
4200 Telecommunications						
8000 General Fund	93,186	63,895	13,920	77,815	77,815	66,642
3400 Other Funds Ltd	1,380,596	237,723	-	237,723	237,723	247,945
6400 Federal Funds Ltd	5,487	2,964	-	2,964	2,964	3,091
All Funds	1,479,269	304,582	13,920	318,502	318,502	317,678
4225 State Gov. Service Charges						
8000 General Fund	142,720	178,842	-	178,842	178,842	1,081,261
3400 Other Funds Ltd	60,139	176,988	-	176,988	176,988	201,735
6400 Federal Funds Ltd	2,069	-	-	-	-	-
All Funds	204,928	355,830	-	355,830	355,830	1,282,996
4250 Data Processing						
8000 General Fund	3,935	22,191	-	22,191	22,191	23,145
3400 Other Funds Ltd	5,271	361,774	-	361,774	361,774	377,330
6400 Federal Funds Ltd	66,195	28,683	-	28,683	28,683	29,916
All Funds	75,401	412,648	-	412,648	412,648	430,391

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4275 Publicity and Publications						
8000 General Fund	1,081	-	-	-	-	-
3400 Other Funds Ltd	6,001	33,923	-	33,923	33,923	35,382
6400 Federal Funds Ltd	41,297	26,040	-	26,040	26,040	27,159
All Funds	48,379	59,963	-	59,963	59,963	62,541
4300 Professional Services						
8000 General Fund	11,732	305,119	-	305,119	305,119	5,411
3400 Other Funds Ltd	1,211,556	2,378,902	-	2,378,902	2,378,902	2,514,499
6400 Federal Funds Ltd	265,361	466,203	-	466,203	466,203	492,777
All Funds	1,488,649	3,150,224	-	3,150,224	3,150,224	3,012,687
4315 IT Professional Services						
8000 General Fund	869	-	-	-	-	-
3400 Other Funds Ltd	15,846,232	-	-	-	-	-
6400 Federal Funds Ltd	1,391	-	-	-	-	-
All Funds	15,848,492	-	-	-	-	-
4325 Attorney General						
8000 General Fund	32,206	538	-	538	538	643
3400 Other Funds Ltd	39,298	74,091	-	74,091	74,091	88,487
6400 Federal Funds Ltd	32,330	1,883	-	1,883	1,883	2,249
All Funds	103,834	76,512	-	76,512	76,512	91,379
4375 Employee Recruitment and Develop						

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	-	13	-	13	13	14
3400 Other Funds Ltd	-	57	-	57	57	59
6400 Federal Funds Ltd	-	1,822	-	1,822	1,822	1,900
All Funds	-	1,892	-	1,892	1,892	1,973
4400 Dues and Subscriptions						
8000 General Fund	7,416	47	-	47	47	49
3400 Other Funds Ltd	7,206	2,515	-	2,515	2,515	2,623
6400 Federal Funds Ltd	3,226	1,967	-	1,967	1,967	2,052
All Funds	17,848	4,529	-	4,529	4,529	4,724
4425 Facilities Rental and Taxes						
8000 General Fund	745,416	1,690,345	204,000	1,894,345	1,894,345	1,763,030
3400 Other Funds Ltd	388,573	170,713	-	170,713	170,713	178,054
6400 Federal Funds Ltd	7,726	512	-	512	512	534
All Funds	1,141,715	1,861,570	204,000	2,065,570	2,065,570	1,941,618
4450 Fuels and Utilities						
8000 General Fund	717	313	-	313	313	326
3400 Other Funds Ltd	1,059	13,231	-	13,231	13,231	13,800
6400 Federal Funds Ltd	3,382	3,509	-	3,509	3,509	3,660
All Funds	5,158	17,053	-	17,053	17,053	17,786
4475 Facilities Maintenance						
8000 General Fund	4,321	-	-	-	-	-

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	188	-	-	-	-	-
6400 Federal Funds Ltd	184	1,168	-	1,168	1,168	1,218
All Funds	4,693	1,168	-	1,168	1,168	1,218
4500 Food and Kitchen Supplies						
8000 General Fund	31	-	-	-	-	-
6400 Federal Funds Ltd	31	-	-	-	-	-
All Funds	62	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	10,912	2,970,000	100,000	3,070,000	3,070,000	-
3400 Other Funds Ltd	6,977	288,000	-	288,000	288,000	300,384
6400 Federal Funds Ltd	117,970	-	-	-	-	-
All Funds	135,859	3,258,000	100,000	3,358,000	3,358,000	300,384
4600 Intra-agency Charges						
8000 General Fund	-	-	-	-	-	11,092
3400 Other Funds Ltd	499,274	-	-	-	-	6,997
All Funds	499,274	-	-	-	-	18,089
4650 Other Services and Supplies						
8000 General Fund	8,501	21,587	21,931	43,518	43,518	22,515
3400 Other Funds Ltd	65,092	24,948	-	24,948	24,948	26,020
6400 Federal Funds Ltd	62,256	100,576	-	100,576	100,576	104,901
All Funds	135,849	147,111	21,931	169,042	169,042	153,436

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
4700 Expendable Prop 250 - 5000						
8000 General Fund	2,494	-	-	-	-	-
3400 Other Funds Ltd	10,181	14,085	-	14,085	14,085	14,691
6400 Federal Funds Ltd	2,385	3,012	-	3,012	3,012	3,142
All Funds	15,060	17,097	-	17,097	17,097	17,833
4715 IT Expendable Property						
8000 General Fund	33,511	685	8,000	8,685	8,685	714
3400 Other Funds Ltd	59,182	46,190	-	46,190	46,190	48,176
6400 Federal Funds Ltd	31,462	7,774	-	7,774	7,774	8,108
All Funds	124,155	54,649	8,000	62,649	62,649	56,998
TOTAL SERVICES & SUPPLIES						
8000 General Fund	1,159,537	5,312,920	421,851	5,734,771	5,734,771	3,036,739
3400 Other Funds Ltd	19,675,874	3,922,985	-	3,922,985	3,922,985	4,160,321
6400 Federal Funds Ltd	824,065	988,270	-	988,270	988,270	1,037,576
TOTAL SERVICES & SUPPLIES	\$21,659,476	\$10,224,175	\$421,851	\$10,646,026	\$10,646,026	\$8,234,636
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	-	22,508	-	22,508	22,508	23,476
5200 Technical Equipment						
3400 Other Funds Ltd	-	16,631	-	16,631	16,631	17,346

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	-	78,680	-	78,680	78,680	82,063
All Funds	-	95,311	-	95,311	95,311	99,409
5400 Automotive and Aircraft						
8000 General Fund	17,627	-	65,000	65,000	65,000	-
3400 Other Funds Ltd	17,627	-	-	-	-	-
6400 Federal Funds Ltd	35,254	-	-	-	-	-
All Funds	70,508	-	65,000	65,000	65,000	-
5550 Data Processing Software						
8000 General Fund	4,485	-	-	-	-	-
3400 Other Funds Ltd	15,144	-	-	-	-	-
6400 Federal Funds Ltd	23,064	131,462	-	131,462	131,462	137,115
All Funds	42,693	131,462	-	131,462	131,462	137,115
5600 Data Processing Hardware						
3400 Other Funds Ltd	103,937	-	-	-	-	-
6400 Federal Funds Ltd	-	51,538	-	51,538	51,538	53,754
All Funds	103,937	51,538	-	51,538	51,538	53,754
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	5,190,000	-	5,190,000	5,190,000	1,000,000
TOTAL CAPITAL OUTLAY						
8000 General Fund	22,112	-	65,000	65,000	65,000	-
3400 Other Funds Ltd	136,708	5,229,139	-	5,229,139	5,229,139	1,040,822

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
6400 Federal Funds Ltd	58,318	261,680	-	261,680	261,680	272,932
TOTAL CAPITAL OUTLAY	\$217,138	\$5,490,819	\$65,000	\$5,555,819	\$5,555,819	\$1,313,754
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	-	623,239	623,239	623,239	-
3400 Other Funds Ltd	35,885,470	38,579,384	-	38,579,384	38,579,384	40,238,298
6400 Federal Funds Ltd	12,787,710	42,388,034	-	42,388,034	42,388,034	44,210,720
All Funds	48,673,180	80,967,418	623,239	81,590,657	81,590,657	84,449,018
6020 Dist to Counties						
8000 General Fund	-	-	623,239	623,239	623,239	-
3400 Other Funds Ltd	11,569,213	25,234,033	-	25,234,033	25,234,033	26,319,096
6400 Federal Funds Ltd	15,483,798	32,384,469	-	32,384,469	32,384,469	33,777,001
All Funds	27,053,011	57,618,502	623,239	58,241,741	58,241,741	60,096,097
6025 Dist to Other Gov Unit						
8000 General Fund	23,705	-	138,498	138,498	138,498	-
3400 Other Funds Ltd	-	22,102,817	-	22,102,817	22,102,817	23,053,238
6400 Federal Funds Ltd	3,343,376	68,421,142	-	68,421,142	68,421,142	71,363,251
All Funds	3,367,081	90,523,959	138,498	90,662,457	90,662,457	94,416,489
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	2,126	-	-	-	-	-

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	9,274,949	22,090,443	-	22,090,443	22,090,443	23,040,332
All Funds	9,277,075	22,090,443	-	22,090,443	22,090,443	23,040,332
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	1,598,300	1,732,903	-	1,732,903	1,732,903	1,807,418
6045 Dist to Comm College Districts						
6400 Federal Funds Ltd	20,488	-	-	-	-	-
6048 Spc Pmt to Public Universities						
6400 Federal Funds Ltd	448,074	-	-	-	-	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	188,000	-	-	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	15,179,293	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	533,106	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
6400 Federal Funds Ltd	151,200	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	614,634	783,675	-	783,675	783,675	783,675
6629 Spc Pmt to Forestry, Dept of						
6400 Federal Funds Ltd	89,469	-	-	-	-	-
6632 Spc Pmt to Geology/Mineral Ind						

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	189,184	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
6400 Federal Funds Ltd	614	-	-	-	-	-
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	387,057	1,083,668	-	1,083,668	1,083,668	1,083,668
TOTAL SPECIAL PAYMENTS						
8000 General Fund	211,705	-	1,384,976	1,384,976	1,384,976	-
3400 Other Funds Ltd	63,250,736	86,699,909	-	86,699,909	86,699,909	90,394,307
6400 Federal Funds Ltd	44,307,325	168,100,659	-	168,100,659	168,100,659	175,282,390
TOTAL SPECIAL PAYMENTS	\$107,769,766	\$254,800,568	\$1,384,976	\$256,185,544	\$256,185,544	\$265,676,697
EXPENDITURES						
8000 General Fund	3,981,517	8,012,024	2,700,000	10,712,024	9,891,191	5,730,467
3400 Other Funds Ltd	86,625,928	99,963,167	-	99,963,167	100,374,341	100,180,730
6400 Federal Funds Ltd	48,599,507	173,171,823	-	173,171,823	173,694,330	180,894,262
TOTAL EXPENDITURES	\$139,206,952	\$281,147,014	\$2,700,000	\$283,847,014	\$283,959,862	\$286,805,459
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	36,180	8,092,354	-	8,092,354	54,597,093	54,790,704
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	\$36,180	\$8,092,354	-	\$8,092,354	\$54,597,093	\$54,790,704

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
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AUTHORIZED POSITIONS

8150 Class/Unclass Positions	44	44	8	52	44	44
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AUTHORIZED FTE POSITIONS

8250 Class/Unclass FTE Positions	44.62	44.62	4.00	48.62	44.00	44.00
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Community Support

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	875,139	827,495	-	827,495	136,005	136,005
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	(29,004)	-	-	-	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	846,135	827,495	-	827,495	136,005	136,005
TOTAL BEGINNING BALANCE	\$846,135	\$827,495	-	\$827,495	\$136,005	\$136,005

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	320,633	605,613	-	605,613	605,614	456,816
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CHARGES FOR SERVICES**0410 Charges for Services**

3400 Other Funds Ltd	13,161,482	2,973,208	-	2,973,208	4,230,072	4,230,072
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SALES INCOME**0705 Sales Income**

3400 Other Funds Ltd	2,865	-	-	-	-	-
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OTHER**0975 Other Revenues**

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3400 Other Funds Ltd	4,890	8,000	-	8,000	6,000	6,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	10,791,136	14,925,571	-	14,925,571	16,490,694	16,794,072
TRANSFERS IN						
1050 Transfer In Other						
3400 Other Funds Ltd	7,187	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	488,086	582,141	-	582,141	800,000	800,000
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	495,273	582,141	-	582,141	800,000	800,000
TOTAL TRANSFERS IN	\$495,273	\$582,141	-	\$582,141	\$800,000	\$800,000
REVENUES						
8000 General Fund	320,633	605,613	-	605,613	605,614	456,816
3400 Other Funds Ltd	13,664,510	3,563,349	-	3,563,349	5,036,072	5,036,072
6400 Federal Funds Ltd	10,791,136	14,925,571	-	14,925,571	16,490,694	16,794,072
TOTAL REVENUES	\$24,776,279	\$19,094,533	-	\$19,094,533	\$22,132,380	\$22,286,960
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(146,999)	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(24,967)	(47,033)	-	(47,033)	(63,726)	(63,726)
6400 Federal Funds Ltd	(115,280)	(208,338)	-	(208,338)	(274,638)	(274,638)
All Funds	(140,247)	(255,371)	-	(255,371)	(338,364)	(338,364)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(171,966)	(47,033)	-	(47,033)	(63,726)	(63,726)
6400 Federal Funds Ltd	(115,280)	(208,338)	-	(208,338)	(274,638)	(274,638)
TOTAL TRANSFERS OUT	(\$287,246)	(\$255,371)	-	(\$255,371)	(\$338,364)	(\$338,364)
AVAILABLE REVENUES						
8000 General Fund	320,633	605,613	-	605,613	605,614	456,816
3400 Other Funds Ltd	14,338,679	4,343,811	-	4,343,811	5,108,351	5,108,351
6400 Federal Funds Ltd	10,675,856	14,717,233	-	14,717,233	16,216,056	16,519,434
TOTAL AVAILABLE REVENUES	\$25,335,168	\$19,666,657	-	\$19,666,657	\$21,930,021	\$22,084,601
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	(6,429)	-	-	-	-	-
3400 Other Funds Ltd	1,173,445	1,698,096	-	1,698,096	1,922,580	1,922,580
6400 Federal Funds Ltd	4,310,583	6,556,017	-	6,556,017	7,404,660	7,404,660

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	5,477,599	8,254,113	-	8,254,113	9,327,240	9,327,240
3160 Temporary Appointments						
8000 General Fund	238,930	31	-	31	31	32
3400 Other Funds Ltd	7,848,945	249,266	-	249,266	249,266	259,984
6400 Federal Funds Ltd	4,771	62,690	-	62,690	62,690	65,386
All Funds	8,092,646	311,987	-	311,987	311,987	325,402
3170 Overtime Payments						
8000 General Fund	(13)	34	-	34	34	35
3400 Other Funds Ltd	159,307	8,866	-	8,866	8,866	9,247
6400 Federal Funds Ltd	42,156	27,135	-	27,135	27,135	28,302
All Funds	201,450	36,035	-	36,035	36,035	37,584
3180 Shift Differential						
8000 General Fund	7	21	-	21	21	22
3400 Other Funds Ltd	10,352	7,147	-	7,147	7,147	7,454
6400 Federal Funds Ltd	25,688	21,726	-	21,726	21,726	22,660
All Funds	36,047	28,894	-	28,894	28,894	30,136
3190 All Other Differential						
8000 General Fund	2,000	6	-	6	6	6
3400 Other Funds Ltd	125,236	3,785	-	3,785	3,785	3,948
6400 Federal Funds Ltd	24,025	11,315	-	11,315	11,315	11,802
All Funds	151,261	15,106	-	15,106	15,106	15,756

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
TOTAL SALARIES & WAGES						
8000 General Fund	234,495	92	-	92	92	95
3400 Other Funds Ltd	9,317,285	1,967,160	-	1,967,160	2,191,644	2,203,213
6400 Federal Funds Ltd	4,407,223	6,678,883	-	6,678,883	7,527,526	7,532,810
TOTAL SALARIES & WAGES	\$13,959,003	\$8,646,135	-	\$8,646,135	\$9,719,262	\$9,736,118
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	586	1,025	-	1,025	1,095	1,095
6400 Federal Funds Ltd	2,216	3,899	-	3,899	3,966	3,966
All Funds	2,802	4,924	-	4,924	5,061	5,061
3220 Public Employees' Retire Cont						
8000 General Fund	4,714	10	-	10	11	11
3400 Other Funds Ltd	302,444	291,537	-	291,537	345,759	345,910
6400 Federal Funds Ltd	721,453	1,122,754	-	1,122,754	1,328,760	1,329,221
All Funds	1,028,611	1,414,301	-	1,414,301	1,674,530	1,675,142
3221 Pension Obligation Bond						
8000 General Fund	1,673	3	-	3	3	4
3400 Other Funds Ltd	104,682	93,317	-	93,317	93,317	112,510
6400 Federal Funds Ltd	259,846	336,538	-	336,538	336,538	432,393
All Funds	366,201	429,858	-	429,858	429,858	544,907

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Community Support****Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3230 Social Security Taxes						
8000 General Fund	144	6	-	6	6	6
3400 Other Funds Ltd	105,111	150,495	-	150,495	167,663	168,548
6400 Federal Funds Ltd	335,848	510,928	-	510,928	575,860	576,264
All Funds	441,103	661,429	-	661,429	743,529	744,818
3240 Unemployment Assessments						
3400 Other Funds Ltd	315	1,298	-	1,298	1,298	1,354
6400 Federal Funds Ltd	27,153	3,893	-	3,893	3,893	4,060
All Funds	27,468	5,191	-	5,191	5,191	5,414
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	282	-	-	-	-	-
3400 Other Funds Ltd	10,228	1,011	-	1,011	876	876
6400 Federal Funds Ltd	2,055	3,669	-	3,669	3,153	3,153
All Funds	12,565	4,680	-	4,680	4,029	4,029
3260 Mass Transit Tax						
3400 Other Funds Ltd	634	-	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	26	-	-	-	-	-
3400 Other Funds Ltd	404,615	595,936	-	595,936	697,734	697,734
6400 Federal Funds Ltd	1,360,225	2,245,172	-	2,245,172	2,590,218	2,590,218
All Funds	1,764,866	2,841,108	-	2,841,108	3,287,952	3,287,952

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	6,839	19	-	19	20	21
3400 Other Funds Ltd	928,615	1,134,619	-	1,134,619	1,307,742	1,328,027
6400 Federal Funds Ltd	2,708,796	4,226,853	-	4,226,853	4,842,388	4,939,275
TOTAL OTHER PAYROLL EXPENSES	\$3,644,250	\$5,361,491	-	\$5,361,491	\$6,150,150	\$6,267,323
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(23,777)	-	(23,777)	(23,777)	(52,842)
6400 Federal Funds Ltd	-	(63,320)	-	(63,320)	(63,320)	(190,608)
All Funds	-	(87,097)	-	(87,097)	(87,097)	(243,450)
3465 Reconciliation Adjustment						
6400 Federal Funds Ltd	-	(34,645)	-	(34,645)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(23,777)	-	(23,777)	(23,777)	(52,842)
6400 Federal Funds Ltd	-	(97,965)	-	(97,965)	(63,320)	(190,608)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$121,742)	-	(\$121,742)	(\$87,097)	(\$243,450)
TOTAL PERSONAL SERVICES						
8000 General Fund	241,334	111	-	111	112	116
3400 Other Funds Ltd	10,245,900	3,078,002	-	3,078,002	3,475,609	3,478,398
6400 Federal Funds Ltd	7,116,019	10,807,771	-	10,807,771	12,306,594	12,281,477

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
TOTAL PERSONAL SERVICES	\$17,603,253	\$13,885,884	-	\$13,885,884	\$15,782,315	\$15,759,991
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	20,127	1,828	-	1,828	1,828	-
3400 Other Funds Ltd	435,108	1,109	-	1,109	14,892	18,140
6400 Federal Funds Ltd	28,646	31,655	-	31,655	47,677	57,550
All Funds	483,881	34,592	-	34,592	64,397	75,690
4125 Out of State Travel						
8000 General Fund	-	4,266	-	4,266	4,266	-
3400 Other Funds Ltd	913	-	-	-	-	-
6400 Federal Funds Ltd	4,344	46,950	-	46,950	46,950	48,969
All Funds	5,257	51,216	-	51,216	51,216	48,969
4150 Employee Training						
3400 Other Funds Ltd	7,095	-	-	-	-	-
6400 Federal Funds Ltd	23,176	124,142	-	124,142	61,263	63,897
All Funds	30,271	124,142	-	124,142	61,263	63,897
4175 Office Expenses						
8000 General Fund	2,484	7,922	-	7,922	7,922	-
3400 Other Funds Ltd	12,795	20,708	-	20,708	20,708	21,598
6400 Federal Funds Ltd	58,986	102,179	-	102,179	102,179	106,573

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	74,265	130,809	-	130,809	130,809	128,171
4200 Telecommunications						
8000 General Fund	1,543	-	-	-	-	-
3400 Other Funds Ltd	4,354	2,478	-	2,478	13,863	14,981
6400 Federal Funds Ltd	22,160	8,577	-	8,577	41,590	44,943
All Funds	28,057	11,055	-	11,055	55,453	59,924
4225 State Gov. Service Charges						
8000 General Fund	81,499	-	-	-	-	239,484
3400 Other Funds Ltd	239,353	237,187	-	237,187	237,187	121,846
6400 Federal Funds Ltd	509,095	249,572	-	249,572	249,572	337,311
All Funds	829,947	486,759	-	486,759	486,759	698,641
4250 Data Processing						
3400 Other Funds Ltd	510	-	-	-	-	782
6400 Federal Funds Ltd	8,803	-	-	-	-	2,347
All Funds	9,313	-	-	-	-	3,129
4275 Publicity and Publications						
3400 Other Funds Ltd	2,570	1,739	-	1,739	25,000	26,075
6400 Federal Funds Ltd	7,709	12,121	-	12,121	75,000	78,225
All Funds	10,279	13,860	-	13,860	100,000	104,300
4300 Professional Services						
8000 General Fund	138,625	244,500	-	244,500	244,500	217,214

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	118,675	100,456	-	100,456	100,456	106,182
6400 Federal Funds Ltd	772,240	985,852	-	985,852	985,852	1,498,760
All Funds	1,029,540	1,330,808	-	1,330,808	1,330,808	1,822,156
4315 IT Professional Services						
6400 Federal Funds Ltd	400	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	27,719	2,470	-	2,470	2,470	5,000
6400 Federal Funds Ltd	20,636	7,967	-	7,967	7,967	15,000
All Funds	48,355	10,437	-	10,437	10,437	20,000
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	53	-	53	53	55
6400 Federal Funds Ltd	-	159	-	159	159	166
All Funds	-	212	-	212	212	221
4450 Fuels and Utilities						
8000 General Fund	29,441	16,453	-	16,453	16,453	-
3400 Other Funds Ltd	26,919	24,678	-	24,678	79,035	87,649
6400 Federal Funds Ltd	167,884	279,402	-	279,402	279,402	307,059
All Funds	224,244	320,533	-	320,533	374,890	394,708
4475 Facilities Maintenance						
8000 General Fund	446	13,406	-	13,406	13,406	-
3400 Other Funds Ltd	45,907	102,893	-	102,893	77,725	79,017

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Community Support****Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
6400 Federal Funds Ltd	183,309	322,873	-	322,873	273,838	280,128
All Funds	229,662	439,172	-	439,172	364,969	359,145
4500 Food and Kitchen Supplies						
8000 General Fund	-	46,312	-	46,312	46,312	-
3400 Other Funds Ltd	168,996	179,874	-	179,874	179,874	187,609
6400 Federal Funds Ltd	473,222	744,058	-	744,058	655,872	334,380
All Funds	642,218	970,244	-	970,244	882,058	521,989
4525 Medical Services and Supplies						
8000 General Fund	12,493	4,266	-	4,266	4,266	-
3400 Other Funds Ltd	19,533	5,387	-	5,387	37,694	39,315
6400 Federal Funds Ltd	91,114	37,433	-	37,433	113,083	117,946
All Funds	123,140	47,086	-	47,086	155,043	157,261
4575 Agency Program Related S and S						
8000 General Fund	-	244,000	-	244,000	244,000	-
3400 Other Funds Ltd	135,505	72,441	-	72,441	93,866	100,510
6400 Federal Funds Ltd	238,512	193,413	-	193,413	281,599	301,531
All Funds	374,017	509,854	-	509,854	619,465	402,041
4600 Intra-agency Charges						
3400 Other Funds Ltd	-	-	-	-	-	7,503
6400 Federal Funds Ltd	-	-	-	-	-	27,854
All Funds	-	-	-	-	-	35,357

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
4650 Other Services and Supplies						
8000 General Fund	(209,901)	22,549	-	22,549	22,549	2
3400 Other Funds Ltd	150,514	49,469	-	49,469	63,078	67,563
6400 Federal Funds Ltd	196,250	528,444	-	528,444	507,419	427,536
All Funds	136,863	600,462	-	600,462	593,046	495,101
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	91,472	220,474	-	220,474	70,977	74,029
6400 Federal Funds Ltd	410,753	108,719	-	108,719	33,069	34,491
All Funds	502,225	329,193	-	329,193	104,046	108,520
4715 IT Expendable Property						
3400 Other Funds Ltd	32,514	16,962	-	16,962	21,500	22,425
6400 Federal Funds Ltd	209,149	125,946	-	125,946	146,971	153,291
All Funds	241,663	142,908	-	142,908	168,471	175,716
TOTAL SERVICES & SUPPLIES						
8000 General Fund	76,757	605,502	-	605,502	605,502	456,700
3400 Other Funds Ltd	1,520,452	1,038,378	-	1,038,378	1,038,378	980,279
6400 Federal Funds Ltd	3,426,388	3,909,462	-	3,909,462	3,909,462	4,237,957
TOTAL SERVICES & SUPPLIES	\$5,023,597	\$5,553,342	-	\$5,553,342	\$5,553,342	\$5,674,936

CAPITAL OUTLAY**5100 Office Furniture and Fixtures**

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
3400 Other Funds Ltd	1,352	-	-	-	-	-
6400 Federal Funds Ltd	4,055	-	-	-	-	-
All Funds	5,407	-	-	-	-	-
5200 Technical Equipment						
6400 Federal Funds Ltd	9,680	-	-	-	-	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	2,006	-	-	-	-	-
6400 Federal Funds Ltd	24,706	-	-	-	-	-
All Funds	26,712	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	31,669	-	-	-	-	-
6400 Federal Funds Ltd	95,008	-	-	-	-	-
All Funds	126,677	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	35,027	-	-	-	-	-
6400 Federal Funds Ltd	133,449	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$168,476	-	-	-	-	-
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
8000 General Fund	2,542	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
EXPENDITURES						
8000 General Fund	320,633	605,613	-	605,613	605,614	456,816
3400 Other Funds Ltd	11,801,379	4,116,380	-	4,116,380	4,513,987	4,458,677
6400 Federal Funds Ltd	10,675,856	14,717,233	-	14,717,233	16,216,056	16,519,434
TOTAL EXPENDITURES	\$22,797,868	\$19,439,226	-	\$19,439,226	\$21,335,657	\$21,434,927
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	2,537,300	227,431	-	227,431	594,364	649,674
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	\$2,537,300	\$227,431	-	\$227,431	\$594,364	\$649,674
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	71	86	-	86	86	86
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	62.94	80.82	-	80.82	86.00	86.00

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
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BEGINNING BALANCE**0030 Beginning Balance Adjustment**

3430 Other Funds Debt Svc Ltd	-	33,000	-	33,000	-	-
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REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8030 General Fund Debt Svc	9,554,794	11,603,502	-	11,603,502	13,913,600	13,913,600
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BOND SALES**0555 General Fund Obligation Bonds**

3400 Other Funds Ltd	97,313	-	-	-	-	-
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0575 Refunding Bonds

3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
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TOTAL BOND SALES

3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
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3400 Other Funds Ltd	97,313	-	-	-	-	-
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TOTAL BOND SALES	\$97,313	-	\$2,233,519	\$2,233,519	-	-
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INTEREST EARNINGS**0605 Interest Income**

3430 Other Funds Debt Svc Ltd	596	-	-	-	-	-
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TRANSFERS IN

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<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	9,643	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	112,184	100,050	-	100,050	103,910	103,910
All Funds	121,827	100,050	-	100,050	103,910	103,910
1050 Transfer In Other						
3430 Other Funds Debt Svc Ltd	78,731	-	-	-	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	9,643	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	190,915	100,050	-	100,050	103,910	103,910
TOTAL TRANSFERS IN	\$200,558	\$100,050	-	\$100,050	\$103,910	\$103,910
REVENUES						
8030 General Fund Debt Svc	9,554,794	11,603,502	-	11,603,502	13,913,600	13,913,600
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
3400 Other Funds Ltd	106,956	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	191,511	100,050	-	100,050	103,910	103,910
TOTAL REVENUES	\$9,853,261	\$11,703,552	\$2,233,519	\$13,937,071	\$14,017,510	\$14,017,510
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3430 Other Funds Debt Svc Ltd	(9,642)	-	-	-	-	-
2050 Transfer to Other						

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3430 Other Funds Debt Svc Ltd	(32,161)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3430 Other Funds Debt Svc Ltd	(41,803)	-	-	-	-	-
TOTAL TRANSFERS OUT	(\$41,803)	-	-	-	-	-
AVAILABLE REVENUES						
8030 General Fund Debt Svc	9,554,794	11,603,502	-	11,603,502	13,913,600	13,913,600
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
3400 Other Funds Ltd	106,956	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	149,708	133,050	-	133,050	103,910	103,910
TOTAL AVAILABLE REVENUES	\$9,811,458	\$11,736,552	\$2,233,519	\$13,970,071	\$14,017,510	\$14,017,510
EXPENDITURES						
SERVICES & SUPPLIES						
4650 Other Services and Supplies						
3400 Other Funds Ltd	106,956	-	-	-	-	-
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	4,325,317	7,393,150	-	7,393,150	9,603,770	9,603,770
3430 Other Funds Debt Svc Ltd	78,466	84,100	-	84,100	96,590	96,590

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DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	4,403,783	7,477,250	-	7,477,250	9,700,360	9,700,360
7150 Interest - Bonds						
8030 General Fund Debt Svc	1,939,515	3,477,702	-	3,477,702	4,309,830	4,309,830
3430 Other Funds Debt Svc Ltd	71,242	48,950	-	48,950	7,320	7,320
All Funds	2,010,757	3,526,652	-	3,526,652	4,317,150	4,317,150
7200 Principal - COP						
8030 General Fund Debt Svc	3,115,453	712,000	-	712,000	-	-
7250 Interest - COP						
8030 General Fund Debt Svc	174,508	20,650	-	20,650	-	-
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	9,554,793	11,603,502	-	11,603,502	13,913,600	13,913,600
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
3430 Other Funds Debt Svc Ltd	149,708	133,050	-	133,050	103,910	103,910
TOTAL DEBT SERVICE	\$9,704,501	\$11,736,552	\$2,233,519	\$13,970,071	\$14,017,510	\$14,017,510
EXPENDITURES						
8030 General Fund Debt Svc	9,554,793	11,603,502	-	11,603,502	13,913,600	13,913,600
3230 Other Funds Debt Svc Non-Ltd	-	-	2,233,519	2,233,519	-	-
3400 Other Funds Ltd	106,956	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	149,708	133,050	-	133,050	103,910	103,910
TOTAL EXPENDITURES	\$9,811,457	\$11,736,552	\$2,233,519	\$13,970,071	\$14,017,510	\$14,017,510

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Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-087-00-00-00000****Capital Debt Service and Related costs**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
REVERSIONS						
9900 Reversions						
8030 General Fund Debt Svc	(1)	-	-	-	-	-
ENDING BALANCE						
8030 General Fund Debt Svc	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-

Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-088-00-00-00000****Capital Improvements**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
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REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8010 General Fund Cap Improve	1,000,000	-	-	-	-	-
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FEDERAL FUNDS REVENUE**0995 Federal Funds**

6010 Federal Funds Cap Improve	1,045,641	5,133,366	-	5,133,366	5,133,366	5,354,100
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TRANSFERS IN**1050 Transfer In Other**

3010 Other Funds Cap Improve	477,990	-	-	-	-	-
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REVENUES

8010 General Fund Cap Improve	1,000,000	-	-	-	-	-
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3010 Other Funds Cap Improve	477,990	-	-	-	-	-
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6010 Federal Funds Cap Improve	1,045,641	5,133,366	-	5,133,366	5,133,366	5,354,100
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TOTAL REVENUES	\$2,523,631	\$5,133,366	-	\$5,133,366	\$5,133,366	\$5,354,100
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AVAILABLE REVENUES

8010 General Fund Cap Improve	1,000,000	-	-	-	-	-
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3010 Other Funds Cap Improve	477,990	-	-	-	-	-
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6010 Federal Funds Cap Improve	1,045,641	5,133,366	-	5,133,366	5,133,366	5,354,100
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TOTAL AVAILABLE REVENUES	\$2,523,631	\$5,133,366	-	\$5,133,366	\$5,133,366	\$5,354,100
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Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-088-00-00-00000****Capital Improvements**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
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EXPENDITURES**SERVICES & SUPPLIES****4100 Instate Travel**

8010 General Fund Cap Improve	10	-	-	-	-	-
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4475 Facilities Maintenance

8010 General Fund Cap Improve	85,860	-	-	-	-	-
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4650 Other Services and Supplies

8010 General Fund Cap Improve	851,026	-	-	-	-	-
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6010 Federal Funds Cap Improve	1,045,641	34	-	34	34	35
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All Funds	1,896,667	34	-	34	34	35
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4700 Expendable Prop 250 - 5000

8010 General Fund Cap Improve	63,104	-	-	-	-	-
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TOTAL SERVICES & SUPPLIES

8010 General Fund Cap Improve	1,000,000	-	-	-	-	-
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6010 Federal Funds Cap Improve	1,045,641	34	-	34	34	35
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TOTAL SERVICES & SUPPLIES	\$2,045,641	\$34	-	\$34	\$34	\$35
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CAPITAL OUTLAY**5650 Land Improvements**

6010 Federal Funds Cap Improve	-	398,493	-	398,493	398,493	415,628
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5700 Building Structures

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Capital Improvements

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6010 Federal Funds Cap Improve	-	4,248,119	-	4,248,119	4,248,119	4,430,788
5750 Equipment - Part of Building						
6010 Federal Funds Cap Improve	-	309,940	-	309,940	309,940	323,267
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	477,990	-	-	-	-	-
6010 Federal Funds Cap Improve	-	176,780	-	176,780	176,780	184,382
All Funds	477,990	176,780	-	176,780	176,780	184,382
TOTAL CAPITAL OUTLAY						
3010 Other Funds Cap Improve	477,990	-	-	-	-	-
6010 Federal Funds Cap Improve	-	5,133,332	-	5,133,332	5,133,332	5,354,065
TOTAL CAPITAL OUTLAY	\$477,990	\$5,133,332	-	\$5,133,332	\$5,133,332	\$5,354,065
EXPENDITURES						
8010 General Fund Cap Improve	1,000,000	-	-	-	-	-
3010 Other Funds Cap Improve	477,990	-	-	-	-	-
6010 Federal Funds Cap Improve	1,045,641	5,133,366	-	5,133,366	5,133,366	5,354,100
TOTAL EXPENDITURES	\$2,523,631	\$5,133,366	-	\$5,133,366	\$5,133,366	\$5,354,100
ENDING BALANCE						
8010 General Fund Cap Improve	-	-	-	-	-	-
3010 Other Funds Cap Improve	-	-	-	-	-	-
6010 Federal Funds Cap Improve	-	-	-	-	-	-

Agency Worksheet - Revenues & Expenditures
2021-23 Biennium
Capital Improvements

Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-088-00-00-00000

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL ENDING BALANCE	-	-	-	-	-	-

Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-089-00-00-00000****Capital Construction**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construct	2,701,487	1,382,380	-	1,382,380	1,654,465	1,654,465
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	11,813,011	21,927,000	-	21,927,000	-	-
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construct	307,698	106,379	-	106,379	134,400	134,400
SALES INCOME						
0705 Sales Income						
3020 Other Funds Cap Construct	366,571	110,786	-	110,786	10,000	10,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6020 Federal Funds Cap Construct	21,725,000	28,500,000	-	28,500,000	-	-
REVENUES						
3020 Other Funds Cap Construct	12,487,280	22,144,165	-	22,144,165	144,400	144,400
6020 Federal Funds Cap Construct	21,725,000	28,500,000	-	28,500,000	-	-
TOTAL REVENUES	\$34,212,280	\$50,644,165	-	\$50,644,165	\$144,400	\$144,400

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Agency Worksheet - Revenues & Expenditures
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Capital Construction

Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-089-00-00-00000

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
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TRANSFERS OUT

2010 Transfer Out - Intrafund

3020 Other Funds Cap Construct	(8,255)	-	-	-	-	-
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AVAILABLE REVENUES

3020 Other Funds Cap Construct	15,180,512	23,526,545	-	23,526,545	1,798,865	1,798,865
6020 Federal Funds Cap Construct	21,725,000	28,500,000	-	28,500,000	-	-

TOTAL AVAILABLE REVENUES	\$36,905,512	\$52,026,545	-	\$52,026,545	\$1,798,865	\$1,798,865
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EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

6020 Federal Funds Cap Construct	19,878	-	-	-	-	-
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4325 Attorney General

6020 Federal Funds Cap Construct	673	-	-	-	-	-
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TOTAL SERVICES & SUPPLIES

6020 Federal Funds Cap Construct	20,551	-	-	-	-	-
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TOTAL SERVICES & SUPPLIES	\$20,551	-	-	-	-	-
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CAPITAL OUTLAY

5100 Office Furniture and Fixtures

3020 Other Funds Cap Construct	-	124,500	-	124,500	-	-
6020 Federal Funds Cap Construct	-	15,500	-	15,500	-	-

**Agency Worksheet - Revenues & Expenditures
2021-23 Biennium
Capital Construction**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-089-00-00-00000**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
All Funds	-	140,000	-	140,000	-	-
5650 Land Improvements						
3020 Other Funds Cap Construct	1,730,000	1,233,333	-	1,233,333	-	-
6020 Federal Funds Cap Construct	1,300,000	516,667	-	516,667	-	-
All Funds	3,030,000	1,750,000	-	1,750,000	-	-
5700 Building Structures						
3020 Other Funds Cap Construct	8,499,424	16,203,667	-	16,203,667	-	-
6020 Federal Funds Cap Construct	5,300,000	8,004,333	-	8,004,333	-	-
All Funds	13,799,424	24,208,000	-	24,208,000	-	-
5750 Equipment - Part of Building						
3020 Other Funds Cap Construct	2,951,189	1,221,167	-	1,221,167	-	-
6020 Federal Funds Cap Construct	6,125,000	1,193,833	-	1,193,833	-	-
All Funds	9,076,189	2,415,000	-	2,415,000	-	-
5800 Professional Services						
3020 Other Funds Cap Construct	-	2,144,333	-	2,144,333	-	-
6020 Federal Funds Cap Construct	-	640,667	-	640,667	-	-
All Funds	-	2,785,000	-	2,785,000	-	-
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	354,143	1,000,000	-	1,000,000	-	-
6020 Federal Funds Cap Construct	8,979,449	18,129,000	-	18,129,000	-	-
All Funds	9,333,592	19,129,000	-	19,129,000	-	-

Military Dept, Oregon**Agency Number: 24800****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-089-00-00-00000****Capital Construction**

<i>DESCRIPTION</i>	<i>2017-19 Actuals</i>	<i>2019-21 Leg Adopted Budget</i>	<i>2019-21 Emergency Boards</i>	<i>2019-21 Leg Approved Budget</i>	<i>2021-23 Base Budget</i>	<i>2021-23 Current Service Level</i>
TOTAL CAPITAL OUTLAY						
3020 Other Funds Cap Construct	13,534,756	21,927,000	-	21,927,000	-	-
6020 Federal Funds Cap Construct	21,704,449	28,500,000	-	28,500,000	-	-
TOTAL CAPITAL OUTLAY	\$35,239,205	\$50,427,000	-	\$50,427,000	-	-
EXPENDITURES						
3020 Other Funds Cap Construct	13,534,756	21,927,000	-	21,927,000	-	-
6020 Federal Funds Cap Construct	21,725,000	28,500,000	-	28,500,000	-	-
TOTAL EXPENDITURES	\$35,259,756	\$50,427,000	-	\$50,427,000	-	-
ENDING BALANCE						
3020 Other Funds Cap Construct	1,645,756	1,599,545	-	1,599,545	1,798,865	1,798,865
6020 Federal Funds Cap Construct	-	-	-	-	-	-
TOTAL ENDING BALANCE	\$1,645,756	\$1,599,545	-	\$1,599,545	\$1,798,865	\$1,798,865

Military Dept, Oregon**Agency Number: 24800****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3020 Other Funds Cap Construct	1,654,465	-	1,654,465	-	1,654,465
3400 Other Funds Ltd	4,268,449	-	4,268,449	-	4,268,449
All Funds	5,922,914	-	5,922,914	-	5,922,914
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	24,604,673	(2,126,511)	22,478,162	24,920,158	47,398,320
8030 General Fund Debt Svc	13,913,600	-	13,913,600	1,346,374	15,259,974
All Funds	38,518,273	(2,126,511)	36,391,762	26,266,532	62,658,294
FEDERAL FUNDS AS OTHER FUNDS					
0355 Federal Revenues					
3400 Other Funds Ltd	600,000	-	600,000	-	600,000
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	4,430,072	-	4,430,072	-	4,430,072
FINES, RENTS AND ROYALTIES					
0510 Rents and Royalties					
3400 Other Funds Ltd	2,789,924	-	2,789,924	-	2,789,924
BOND SALES					
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construct	-	-	-	21,371,872	21,371,872

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Detail Revenues & Expenditures - Requested Budget

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Cross Reference Number: 24800-000-00-00-00000

Military Dept, Oregon

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	348,000	(348,000)	-	388,128	388,128
All Funds	348,000	(348,000)	-	21,760,000	21,760,000
INTEREST EARNINGS					
0605 Interest Income					
3020 Other Funds Cap Construct	134,400	-	134,400	-	134,400
3400 Other Funds Ltd	7,200	-	7,200	-	7,200
All Funds	141,600	-	141,600	-	141,600
SALES INCOME					
0705 Sales Income					
3020 Other Funds Cap Construct	10,000	-	10,000	-	10,000
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	51,000	-	51,000	-	51,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6010 Federal Funds Cap Improve	5,133,366	220,734	5,354,100	-	5,354,100
6400 Federal Funds Ltd	294,736,638	10,584,901	305,321,539	9,040,015	314,361,554
All Funds	299,870,004	10,805,635	310,675,639	9,040,015	319,715,654
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	114,794	-	114,794	-	114,794
3430 Other Funds Debt Svc Ltd	103,910	-	103,910	-	103,910
All Funds	218,704	-	218,704	-	218,704

Military Dept, Oregon**Agency Number: 24800****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	3,140,000	-	3,140,000	-	3,140,000
1109 Tsfr From Aviation, Dept of					
3400 Other Funds Ltd	75,000	-	75,000	-	75,000
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	153,326,228	-	153,326,228	-	153,326,228
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	800,000	-	800,000	-	800,000
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	157,456,022	-	157,456,022	-	157,456,022
3430 Other Funds Debt Svc Ltd	103,910	-	103,910	-	103,910
TOTAL TRANSFERS IN	\$157,559,932	-	\$157,559,932	-	\$157,559,932
TOTAL REVENUES					
8000 General Fund	24,604,673	(2,126,511)	22,478,162	24,920,158	47,398,320
8030 General Fund Debt Svc	13,913,600	-	13,913,600	1,346,374	15,259,974
3020 Other Funds Cap Construct	144,400	-	144,400	21,371,872	21,516,272
3400 Other Funds Ltd	165,682,218	(348,000)	165,334,218	388,128	165,722,346
3430 Other Funds Debt Svc Ltd	103,910	-	103,910	-	103,910
6010 Federal Funds Cap Improve	5,133,366	220,734	5,354,100	-	5,354,100
6400 Federal Funds Ltd	294,736,638	10,584,901	305,321,539	9,040,015	314,361,554
TOTAL REVENUES	\$504,318,805	\$8,331,124	\$512,649,929	\$57,066,547	\$569,716,476

TRANSFERS OUT**2010 Transfer Out - Intrafund**

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Military Dept, Oregon**Agency Number: 24800****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2021-23 Biennium****Cross Reference Number: 24800-000-00-00-00000****Military Dept, Oregon**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	(218,704)	-	(218,704)	-	(218,704)
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(63,726)	-	(63,726)	-	(63,726)
6400 Federal Funds Ltd	(3,076,274)	-	(3,076,274)	-	(3,076,274)
All Funds	(3,140,000)	-	(3,140,000)	-	(3,140,000)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(282,430)	-	(282,430)	-	(282,430)
6400 Federal Funds Ltd	(3,076,274)	-	(3,076,274)	-	(3,076,274)
TOTAL TRANSFERS OUT	(\$3,358,704)	-	(\$3,358,704)	-	(\$3,358,704)
AVAILABLE REVENUES					
8000 General Fund	24,604,673	(2,126,511)	22,478,162	24,920,158	47,398,320
8030 General Fund Debt Svc	13,913,600	-	13,913,600	1,346,374	15,259,974
3020 Other Funds Cap Construct	1,798,865	-	1,798,865	21,371,872	23,170,737
3400 Other Funds Ltd	169,668,237	(348,000)	169,320,237	388,128	169,708,365
3430 Other Funds Debt Svc Ltd	103,910	-	103,910	-	103,910
6010 Federal Funds Cap Improve	5,133,366	220,734	5,354,100	-	5,354,100
6400 Federal Funds Ltd	291,660,364	10,584,901	302,245,265	9,040,015	311,285,280
TOTAL AVAILABLE REVENUES	\$506,883,015	\$8,331,124	\$515,214,139	\$57,066,547	\$572,280,686
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	6,841,717	-	6,841,717	6,886,972	13,728,689

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	8,912,246	-	8,912,246	(192,150)	8,720,096
6400 Federal Funds Ltd	47,061,530	-	47,061,530	1,287,818	48,349,348
All Funds	62,815,493	-	62,815,493	7,982,640	70,798,133
3160 Temporary Appointments					
8000 General Fund	31	1	32	-	32
3400 Other Funds Ltd	249,266	10,718	259,984	-	259,984
6400 Federal Funds Ltd	62,690	2,696	65,386	-	65,386
All Funds	311,987	13,415	325,402	-	325,402
3170 Overtime Payments					
8000 General Fund	6,578	282	6,860	-	6,860
3400 Other Funds Ltd	10,085	433	10,518	-	10,518
6400 Federal Funds Ltd	78,782	3,388	82,170	-	82,170
All Funds	95,445	4,103	99,548	-	99,548
3180 Shift Differential					
8000 General Fund	1,043	45	1,088	-	1,088
3400 Other Funds Ltd	7,165	308	7,473	-	7,473
6400 Federal Funds Ltd	56,167	2,414	58,581	-	58,581
All Funds	64,375	2,767	67,142	-	67,142
3190 All Other Differential					
8000 General Fund	249,240	10,718	259,958	142,393	402,351
3400 Other Funds Ltd	18,148	781	18,929	-	18,929
6400 Federal Funds Ltd	19,115	823	19,938	-	19,938
All Funds	286,503	12,322	298,825	142,393	441,218

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL SALARIES & WAGES					
8000 General Fund	7,098,609	11,046	7,109,655	7,029,365	14,139,020
3400 Other Funds Ltd	9,196,910	12,240	9,209,150	(192,150)	9,017,000
6400 Federal Funds Ltd	47,278,284	9,321	47,287,605	1,287,818	48,575,423
TOTAL SALARIES & WAGES	\$63,573,803	\$32,607	\$63,606,410	\$8,125,033	\$71,731,443
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	2,589	-	2,589	3,072	5,661
3400 Other Funds Ltd	4,331	-	4,331	22	4,353
6400 Federal Funds Ltd	20,285	-	20,285	675	20,960
All Funds	27,205	-	27,205	3,769	30,974
3220 Public Employees' Retire Cont					
8000 General Fund	1,263,550	1,966	1,265,516	1,251,231	2,516,747
3400 Other Funds Ltd	1,592,703	270	1,592,973	(34,199)	1,558,774
6400 Federal Funds Ltd	8,404,393	1,179	8,405,572	229,238	8,634,810
All Funds	11,260,646	3,415	11,264,061	1,446,270	12,710,331
3221 Pension Obligation Bond					
8000 General Fund	307,260	103,919	411,179	-	411,179
3400 Other Funds Ltd	450,684	67,599	518,283	-	518,283
6400 Federal Funds Ltd	2,364,868	370,048	2,734,916	-	2,734,916
All Funds	3,122,812	541,566	3,664,378	-	3,664,378
3230 Social Security Taxes					
8000 General Fund	533,427	845	534,272	535,589	1,069,861

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3400 Other Funds Ltd	703,192	936	704,128	(14,793)	689,335
6400 Federal Funds Ltd	3,616,409	713	3,617,122	98,237	3,715,359
All Funds	4,853,028	2,494	4,855,522	619,033	5,474,555
3240 Unemployment Assessments					
8000 General Fund	51,635	2,221	53,856	-	53,856
3400 Other Funds Ltd	83,793	3,604	87,397	-	87,397
6400 Federal Funds Ltd	70,356	3,025	73,381	-	73,381
All Funds	205,784	8,850	214,634	-	214,634
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	2,038	-	2,038	2,436	4,474
3400 Other Funds Ltd	3,448	-	3,448	17	3,465
6400 Federal Funds Ltd	16,110	-	16,110	537	16,647
All Funds	21,596	-	21,596	2,990	24,586
3260 Mass Transit Tax					
8000 General Fund	36,882	5,775	42,657	41,428	84,085
3400 Other Funds Ltd	38,693	3,343	42,036	(1,245)	40,791
All Funds	75,575	9,118	84,693	40,183	124,876
3270 Flexible Benefits					
8000 General Fund	1,694,488	-	1,694,488	2,024,384	3,718,872
3400 Other Funds Ltd	2,821,368	-	2,821,368	13,699	2,835,067
6400 Federal Funds Ltd	13,357,604	-	13,357,604	445,404	13,803,008
All Funds	17,873,460	-	17,873,460	2,483,487	20,356,947

TOTAL OTHER PAYROLL EXPENSES

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	3,891,869	114,726	4,006,595	3,858,140	7,864,735
3400 Other Funds Ltd	5,698,212	75,752	5,773,964	(36,499)	5,737,465
6400 Federal Funds Ltd	27,850,025	374,965	28,224,990	774,091	28,999,081
TOTAL OTHER PAYROLL EXPENSES	\$37,440,106	\$565,443	\$38,005,549	\$4,595,732	\$42,601,281
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(67,091)	(53,038)	(120,129)	-	(120,129)
3400 Other Funds Ltd	(95,107)	(58,662)	(153,769)	-	(153,769)
6400 Federal Funds Ltd	(508,039)	(303,237)	(811,276)	-	(811,276)
All Funds	(670,237)	(414,937)	(1,085,174)	-	(1,085,174)
TOTAL PERSONAL SERVICES					
8000 General Fund	10,923,387	72,734	10,996,121	10,887,505	21,883,626
3400 Other Funds Ltd	14,800,015	29,330	14,829,345	(228,649)	14,600,696
6400 Federal Funds Ltd	74,620,270	81,049	74,701,319	2,061,909	76,763,228
TOTAL PERSONAL SERVICES	\$100,343,672	\$183,113	\$100,526,785	\$12,720,765	\$113,247,550
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	86,450	(34,693)	51,757	120,000	171,757
3400 Other Funds Ltd	77,335	5,932	83,267	-	83,267
6400 Federal Funds Ltd	508,929	29,708	538,637	12,000	550,637
All Funds	672,714	947	673,661	132,000	805,661
4125 Out of State Travel					
8000 General Fund	41,198	(592)	40,606	-	40,606

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	24,410	1,050	25,460	-	25,460
6400 Federal Funds Ltd	327,596	14,087	341,683	-	341,683
All Funds	393,204	14,545	407,749	-	407,749
4150 Employee Training					
8000 General Fund	31,859	(13,232)	18,627	106,000	124,627
3400 Other Funds Ltd	29,706	1,278	30,984	32,894	63,878
6400 Federal Funds Ltd	926,249	39,829	966,078	8,400	974,478
All Funds	987,814	27,875	1,015,689	147,294	1,162,983
4175 Office Expenses					
8000 General Fund	102,100	(21,603)	80,497	85,569	166,066
3400 Other Funds Ltd	69,984	3,009	72,993	4,640	77,633
6400 Federal Funds Ltd	404,430	17,391	421,821	3,200	425,021
All Funds	576,514	(1,203)	575,311	93,409	668,720
4200 Telecommunications					
8000 General Fund	127,366	(7,477)	119,889	73,200	193,089
3400 Other Funds Ltd	313,094	13,985	327,079	961,843	1,288,922
6400 Federal Funds Ltd	180,500	9,325	189,825	14,400	204,225
All Funds	620,960	15,833	636,793	1,049,443	1,686,236
4225 State Gov. Service Charges					
8000 General Fund	2,011,311	3,021,306	5,032,617	-	5,032,617
3400 Other Funds Ltd	536,819	(24,919)	511,900	-	511,900
6400 Federal Funds Ltd	2,570,887	1,120,481	3,691,368	-	3,691,368
All Funds	5,119,017	4,116,868	9,235,885	-	9,235,885

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4250 Data Processing					
8000 General Fund	36,407	3,130	39,537	-	39,537
3400 Other Funds Ltd	370,494	16,713	387,207	-	387,207
6400 Federal Funds Ltd	33,843	3,802	37,645	-	37,645
All Funds	440,744	23,645	464,389	-	464,389
4275 Publicity and Publications					
8000 General Fund	17,421	749	18,170	-	18,170
3400 Other Funds Ltd	62,930	2,706	65,636	-	65,636
6400 Federal Funds Ltd	165,895	7,133	173,028	-	173,028
All Funds	246,246	10,588	256,834	-	256,834
4300 Professional Services					
8000 General Fund	571,834	(325,727)	246,107	313,254	559,361
3400 Other Funds Ltd	2,489,350	141,893	2,631,243	-	2,631,243
6400 Federal Funds Ltd	1,612,652	548,637	2,161,289	-	2,161,289
All Funds	4,673,836	364,803	5,038,639	313,254	5,351,893
4315 IT Professional Services					
3400 Other Funds Ltd	-	-	-	14,774,168	14,774,168
4325 Attorney General					
8000 General Fund	90,683	17,620	108,303	-	108,303
3400 Other Funds Ltd	76,561	16,926	93,487	-	93,487
6400 Federal Funds Ltd	52,809	15,747	68,556	-	68,556
All Funds	220,053	50,293	270,346	-	270,346
4375 Employee Recruitment and Develop					

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	5,856	253	6,109	6,000	12,109
3400 Other Funds Ltd	2,323	99	2,422	2,000	4,422
6400 Federal Funds Ltd	13,107	563	13,670	-	13,670
All Funds	21,286	915	22,201	8,000	30,201
4400 Dues and Subscriptions					
8000 General Fund	11,131	480	11,611	-	11,611
3400 Other Funds Ltd	11,138	479	11,617	-	11,617
6400 Federal Funds Ltd	38,146	1,641	39,787	-	39,787
All Funds	60,415	2,600	63,015	-	63,015
4425 Facilities Rental and Taxes					
8000 General Fund	1,978,851	(127,681)	1,851,170	570,732	2,421,902
3400 Other Funds Ltd	170,713	7,341	178,054	273,962	452,016
6400 Federal Funds Ltd	805,417	34,633	840,050	-	840,050
All Funds	2,954,981	(85,707)	2,869,274	844,694	3,713,968
4450 Fuels and Utilities					
8000 General Fund	2,682,925	98,206	2,781,131	-	2,781,131
3400 Other Funds Ltd	634,016	32,478	666,494	-	666,494
6400 Federal Funds Ltd	15,985,055	703,000	16,688,055	6,000	16,694,055
All Funds	19,301,996	833,684	20,135,680	6,000	20,141,680
4475 Facilities Maintenance					
8000 General Fund	518,060	8,295	526,355	6,723,919	7,250,274
3400 Other Funds Ltd	317,821	11,616	329,437	-	329,437
6400 Federal Funds Ltd	11,944,175	508,113	12,452,288	6,750,919	19,203,207

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	12,780,056	528,024	13,308,080	13,474,838	26,782,918
4500 Food and Kitchen Supplies					
8000 General Fund	51,732	(46,079)	5,653	-	5,653
3400 Other Funds Ltd	182,281	7,839	190,120	623,851	813,971
6400 Federal Funds Ltd	666,701	(321,026)	345,675	-	345,675
All Funds	900,714	(359,266)	541,448	623,851	1,165,299
4525 Medical Services and Supplies					
8000 General Fund	4,588	(4,252)	336	-	336
3400 Other Funds Ltd	37,694	1,621	39,315	-	39,315
6400 Federal Funds Ltd	233,737	10,051	243,788	-	243,788
All Funds	276,019	7,420	283,439	-	283,439
4575 Agency Program Related S and S					
8000 General Fund	3,327,059	(3,313,439)	13,620	1,500	15,120
3400 Other Funds Ltd	385,479	19,183	404,662	-	404,662
6400 Federal Funds Ltd	380,843	24,200	405,043	6,000	411,043
All Funds	4,093,381	(3,270,056)	823,325	7,500	830,825
4600 Intra-agency Charges					
8000 General Fund	-	25,133	25,133	1,500	26,633
3400 Other Funds Ltd	-	29,872	29,872	383,343	413,215
6400 Federal Funds Ltd	-	136,700	136,700	6,000	142,700
All Funds	-	191,705	191,705	390,843	582,548
4625 Other COP Costs					
3400 Other Funds Ltd	350,062	(348,000)	2,062	-	2,062

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4650 Other Services and Supplies					
8000 General Fund	302,930	(33,365)	269,565	2,071,027	2,340,592
3400 Other Funds Ltd	227,841	11,571	239,412	388,128	627,540
6010 Federal Funds Cap Improve	34	1	35	-	35
6400 Federal Funds Ltd	8,150,326	248,764	8,399,090	153,187	8,552,277
All Funds	8,681,131	226,971	8,908,102	2,612,342	11,520,444
4700 Expendable Prop 250 - 5000					
8000 General Fund	37,313	1,605	38,918	-	38,918
3400 Other Funds Ltd	148,756	6,397	155,153	-	155,153
6400 Federal Funds Ltd	2,247,690	96,652	2,344,342	-	2,344,342
All Funds	2,433,759	104,654	2,538,413	-	2,538,413
4715 IT Expendable Property					
8000 General Fund	41,087	(4,491)	36,596	1,100,000	1,136,596
3400 Other Funds Ltd	93,846	4,035	97,881	4,000	101,881
6400 Federal Funds Ltd	639,901	27,515	667,416	18,000	685,416
All Funds	774,834	27,059	801,893	1,122,000	1,923,893
TOTAL SERVICES & SUPPLIES					
8000 General Fund	12,078,161	(755,854)	11,322,307	11,172,701	22,495,008
3400 Other Funds Ltd	6,612,653	(36,896)	6,575,757	17,448,829	24,024,586
6010 Federal Funds Cap Improve	34	1	35	-	35
6400 Federal Funds Ltd	47,888,888	3,276,946	51,165,834	6,978,106	58,143,940
TOTAL SERVICES & SUPPLIES	\$66,579,736	\$2,484,197	\$69,063,933	\$35,599,636	\$104,663,569

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
5100 Office Furniture and Fixtures					
3400 Other Funds Ltd	22,508	968	23,476	-	23,476
5200 Technical Equipment					
3400 Other Funds Ltd	16,631	715	17,346	-	17,346
6400 Federal Funds Ltd	136,228	5,858	142,086	-	142,086
All Funds	152,859	6,573	159,432	-	159,432
5350 Industrial and Heavy Equipment					
6400 Federal Funds Ltd	240,882	10,358	251,240	-	251,240
5400 Automotive and Aircraft					
8000 General Fund	65,000	(65,000)	-	90,000	90,000
3400 Other Funds Ltd	77,513	3,333	80,846	-	80,846
All Funds	142,513	(61,667)	80,846	90,000	170,846
5550 Data Processing Software					
6400 Federal Funds Ltd	155,364	6,681	162,045	-	162,045
5600 Data Processing Hardware					
6400 Federal Funds Ltd	144,779	6,226	151,005	-	151,005
5650 Land Improvements					
6010 Federal Funds Cap Improve	398,493	17,135	415,628	-	415,628
5700 Building Structures					
3020 Other Funds Cap Construct	-	-	-	21,371,872	21,371,872
6010 Federal Funds Cap Improve	4,248,119	182,669	4,430,788	-	4,430,788
All Funds	4,248,119	182,669	4,430,788	21,371,872	25,802,660
5750 Equipment - Part of Building					

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6010 Federal Funds Cap Improve	309,940	13,327	323,267	-	323,267
5900 Other Capital Outlay					
3400 Other Funds Ltd	5,190,000	(4,190,000)	1,000,000	-	1,000,000
6010 Federal Funds Cap Improve	176,780	7,602	184,382	-	184,382
6400 Federal Funds Ltd	373,294	16,052	389,346	-	389,346
All Funds	5,740,074	(4,166,346)	1,573,728	-	1,573,728
TOTAL CAPITAL OUTLAY					
8000 General Fund	65,000	(65,000)	-	90,000	90,000
3020 Other Funds Cap Construct	-	-	-	21,371,872	21,371,872
3400 Other Funds Ltd	5,306,652	(4,184,984)	1,121,668	-	1,121,668
6010 Federal Funds Cap Improve	5,133,332	220,733	5,354,065	-	5,354,065
6400 Federal Funds Ltd	1,050,547	45,175	1,095,722	-	1,095,722
TOTAL CAPITAL OUTLAY	\$11,555,531	(\$3,984,076)	\$7,571,455	\$21,461,872	\$29,033,327
SPECIAL PAYMENTS					
6015 Dist to Cities					
8000 General Fund	623,239	(623,239)	-	-	-
3400 Other Funds Ltd	38,579,384	1,658,914	40,238,298	-	40,238,298
6400 Federal Funds Ltd	42,388,034	1,822,686	44,210,720	-	44,210,720
All Funds	81,590,657	2,858,361	84,449,018	-	84,449,018
6020 Dist to Counties					
8000 General Fund	623,239	(623,239)	-	-	-
3400 Other Funds Ltd	25,234,033	1,085,063	26,319,096	8,273,424	34,592,520
6400 Federal Funds Ltd	32,384,469	1,392,532	33,777,001	-	33,777,001

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	58,241,741	1,854,356	60,096,097	8,273,424	68,369,521
6025 Dist to Other Gov Unit					
8000 General Fund	138,498	(138,498)	-	2,769,952	2,769,952
3400 Other Funds Ltd	22,102,817	950,421	23,053,238	-	23,053,238
6400 Federal Funds Ltd	68,421,142	2,942,109	71,363,251	-	71,363,251
All Funds	90,662,457	3,754,032	94,416,489	2,769,952	97,186,441
6030 Dist to Non-Gov Units					
6400 Federal Funds Ltd	22,090,443	949,889	23,040,332	-	23,040,332
6035 Dist to Individuals					
3400 Other Funds Ltd	185,010	7,955	192,965	-	192,965
6040 Dist to Local School Districts					
6400 Federal Funds Ltd	1,732,903	74,515	1,807,418	-	1,807,418
6065 Loan Repaid To State Agencies					
8000 General Fund	153,149	6,585	159,734	-	159,734
6085 Other Special Payments					
3400 Other Funds Ltd	-	-	-	15,348,756	15,348,756
6259 Spc Pmt to Pub Safety Stds/Trng					
3400 Other Funds Ltd	783,675	-	783,675	-	783,675
6660 Spc Pmt to Land Conservation Dev					
6400 Federal Funds Ltd	1,083,668	-	1,083,668	-	1,083,668
TOTAL SPECIAL PAYMENTS					
8000 General Fund	1,538,125	(1,378,391)	159,734	2,769,952	2,929,686
3400 Other Funds Ltd	86,884,919	3,702,353	90,587,272	23,622,180	114,209,452

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6400 Federal Funds Ltd	168,100,659	7,181,731	175,282,390	-	175,282,390
TOTAL SPECIAL PAYMENTS	\$256,523,703	\$9,505,693	\$266,029,396	\$26,392,132	\$292,421,528
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	9,603,770	-	9,603,770	850,000	10,453,770
3430 Other Funds Debt Svc Ltd	96,590	-	96,590	-	96,590
All Funds	9,700,360	-	9,700,360	850,000	10,550,360
7150 Interest - Bonds					
8030 General Fund Debt Svc	4,309,830	-	4,309,830	496,374	4,806,204
3430 Other Funds Debt Svc Ltd	7,320	-	7,320	-	7,320
All Funds	4,317,150	-	4,317,150	496,374	4,813,524
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	13,913,600	-	13,913,600	1,346,374	15,259,974
3430 Other Funds Debt Svc Ltd	103,910	-	103,910	-	103,910
TOTAL DEBT SERVICE	\$14,017,510	-	\$14,017,510	\$1,346,374	\$15,363,884
TOTAL EXPENDITURES					
8000 General Fund	24,604,673	(2,126,511)	22,478,162	24,920,158	47,398,320
8030 General Fund Debt Svc	13,913,600	-	13,913,600	1,346,374	15,259,974
3020 Other Funds Cap Construct	-	-	-	21,371,872	21,371,872
3400 Other Funds Ltd	113,604,239	(490,197)	113,114,042	40,842,360	153,956,402
3430 Other Funds Debt Svc Ltd	103,910	-	103,910	-	103,910
6010 Federal Funds Cap Improve	5,133,366	220,734	5,354,100	-	5,354,100
6400 Federal Funds Ltd	291,660,364	10,584,901	302,245,265	9,040,015	311,285,280

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL EXPENDITURES	\$449,020,152	\$8,188,927	\$457,209,079	\$97,520,779	\$554,729,858
ENDING BALANCE					
3020 Other Funds Cap Construct	1,798,865	-	1,798,865	-	1,798,865
3400 Other Funds Ltd	56,063,998	142,197	56,206,195	(40,454,232)	15,751,963
TOTAL ENDING BALANCE	\$57,862,863	\$142,197	\$58,005,060	(\$40,454,232)	\$17,550,828
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	515	-	515	65	580
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	466.30	-	466.30	65.00	531.30

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	648,365	-	648,365	-	648,365
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	6,028,301	1,561,917	7,590,218	4,620,088	12,210,306
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	7,200	-	7,200	-	7,200
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	114,794	-	114,794	-	114,794
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	2,740,000	-	2,740,000	-	2,740,000
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	57,000	-	57,000	-	57,000
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	2,911,794	-	2,911,794	-	2,911,794
TOTAL REVENUES					
8000 General Fund	6,028,301	1,561,917	7,590,218	4,620,088	12,210,306
3400 Other Funds Ltd	2,918,994	-	2,918,994	-	2,918,994
TOTAL REVENUES	\$8,947,295	\$1,561,917	\$10,509,212	\$4,620,088	\$15,129,300

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
AVAILABLE REVENUES					
8000 General Fund	6,028,301	1,561,917	7,590,218	4,620,088	12,210,306
3400 Other Funds Ltd	3,567,359	-	3,567,359	-	3,567,359
TOTAL AVAILABLE REVENUES	\$9,595,660	\$1,561,917	\$11,157,577	\$4,620,088	\$15,777,665
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	2,941,422	-	2,941,422	959,590	3,901,012
3400 Other Funds Ltd	1,544,010	-	1,544,010	315,482	1,859,492
All Funds	4,485,432	-	4,485,432	1,275,072	5,760,504
3190 All Other Differential					
8000 General Fund	72,574	3,121	75,695	-	75,695
TOTAL SALARIES & WAGES					
8000 General Fund	3,013,996	3,121	3,017,117	959,590	3,976,707
3400 Other Funds Ltd	1,544,010	-	1,544,010	315,482	1,859,492
TOTAL SALARIES & WAGES	\$4,558,006	\$3,121	\$4,561,127	\$1,275,072	\$5,836,199
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	889	-	889	469	1,358
3400 Other Funds Ltd	590	-	590	169	759
All Funds	1,479	-	1,479	638	2,117
3220 Public Employees' Retire Cont					

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	536,494	556	537,050	170,808	707,858
3400 Other Funds Ltd	274,835	-	274,835	56,156	330,991
All Funds	811,329	556	811,885	226,964	1,038,849
3221 Pension Obligation Bond					
8000 General Fund	140,212	34,371	174,583	-	174,583
3400 Other Funds Ltd	78,090	11,345	89,435	-	89,435
All Funds	218,302	45,716	264,018	-	264,018
3230 Social Security Taxes					
8000 General Fund	220,954	239	221,193	73,409	294,602
3400 Other Funds Ltd	118,117	-	118,117	24,135	142,252
All Funds	339,071	239	339,310	97,544	436,854
3240 Unemployment Assessments					
8000 General Fund	10,807	465	11,272	-	11,272
3400 Other Funds Ltd	82,495	3,548	86,043	-	86,043
All Funds	93,302	4,013	97,315	-	97,315
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	703	-	703	373	1,076
3400 Other Funds Ltd	470	-	470	133	603
All Funds	1,173	-	1,173	506	1,679
3260 Mass Transit Tax					
8000 General Fund	14,927	3,176	18,103	5,759	23,862
3400 Other Funds Ltd	8,314	950	9,264	1,893	11,157
All Funds	23,241	4,126	27,367	7,652	35,019

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3270 Flexible Benefits					
8000 General Fund	585,531	-	585,531	309,680	895,211
3400 Other Funds Ltd	389,385	-	389,385	110,872	500,257
All Funds	974,916	-	974,916	420,552	1,395,468
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	1,510,517	38,807	1,549,324	560,498	2,109,822
3400 Other Funds Ltd	952,296	15,843	968,139	193,358	1,161,497
TOTAL OTHER PAYROLL EXPENSES	\$2,462,813	\$54,650	\$2,517,463	\$753,856	\$3,271,319
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	-	(9,599)	(9,599)	-	(9,599)
3400 Other Funds Ltd	-	(17,702)	(17,702)	-	(17,702)
All Funds	-	(27,301)	(27,301)	-	(27,301)
TOTAL PERSONAL SERVICES					
8000 General Fund	4,524,513	32,329	4,556,842	1,520,088	6,076,930
3400 Other Funds Ltd	2,496,306	(1,859)	2,494,447	508,840	3,003,287
TOTAL PERSONAL SERVICES	\$7,020,819	\$30,470	\$7,051,289	\$2,028,928	\$9,080,217
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	7,838	5,552	13,390	30,000	43,390
3400 Other Funds Ltd	10,174	437	10,611	-	10,611
All Funds	18,012	5,989	24,001	30,000	54,001
4125 Out of State Travel					

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8000 General Fund	22,629	3,059	25,688	-	25,688
3400 Other Funds Ltd	2,166	93	2,259	-	2,259
All Funds	24,795	3,152	27,947	-	27,947
4150 Employee Training					
8000 General Fund	4,884	2,296	7,180	22,000	29,180
3400 Other Funds Ltd	17,838	767	18,605	-	18,605
All Funds	22,722	3,063	25,785	22,000	47,785
4175 Office Expenses					
8000 General Fund	30,008	2,333	32,341	18,000	50,341
3400 Other Funds Ltd	21,970	945	22,915	-	22,915
All Funds	51,978	3,278	55,256	18,000	73,256
4200 Telecommunications					
8000 General Fund	19,692	2,412	22,104	-	22,104
3400 Other Funds Ltd	4,244	183	4,427	-	4,427
All Funds	23,936	2,595	26,531	-	26,531
4225 State Gov. Service Charges					
8000 General Fund	1,335,325	1,498,884	2,834,209	-	2,834,209
3400 Other Funds Ltd	27,567	54,324	81,891	-	81,891
All Funds	1,362,892	1,553,208	2,916,100	-	2,916,100
4250 Data Processing					
8000 General Fund	14,100	2,171	16,271	-	16,271
3400 Other Funds Ltd	8,720	375	9,095	-	9,095
All Funds	22,820	2,546	25,366	-	25,366

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4275 Publicity and Publications					
8000 General Fund	11,608	499	12,107	-	12,107
3400 Other Funds Ltd	2,352	101	2,453	-	2,453
All Funds	13,960	600	14,560	-	14,560
4300 Professional Services					
8000 General Fund	504	29	533	-	533
3400 Other Funds Ltd	203	12	215	-	215
All Funds	707	41	748	-	748
4325 Attorney General					
8000 General Fund	9,974	1,938	11,912	-	11,912
4375 Employee Recruitment and Develop					
8000 General Fund	3,989	172	4,161	-	4,161
3400 Other Funds Ltd	2,100	90	2,190	-	2,190
All Funds	6,089	262	6,351	-	6,351
4400 Dues and Subscriptions					
8000 General Fund	9,413	406	9,819	-	9,819
3400 Other Funds Ltd	602	26	628	-	628
All Funds	10,015	432	10,447	-	10,447
4475 Facilities Maintenance					
8000 General Fund	190	8	198	-	198
4500 Food and Kitchen Supplies					
8000 General Fund	5,115	220	5,335	-	5,335
3400 Other Funds Ltd	2,407	104	2,511	-	2,511

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	7,522	324	7,846	-	7,846
4575 Agency Program Related S and S					
8000 General Fund	2,239	96	2,335	-	2,335
3400 Other Funds Ltd	3,008	129	3,137	-	3,137
All Funds	5,247	225	5,472	-	5,472
4600 Intra-agency Charges					
8000 General Fund	-	6,297	6,297	-	6,297
3400 Other Funds Ltd	-	4,188	4,188	-	4,188
All Funds	-	10,485	10,485	-	10,485
4625 Other COP Costs					
3400 Other Funds Ltd	2,062	-	2,062	-	2,062
4650 Other Services and Supplies					
8000 General Fund	23,147	995	24,142	2,000,000	2,024,142
3400 Other Funds Ltd	30,989	1,334	32,323	-	32,323
All Funds	54,136	2,329	56,465	2,000,000	2,056,465
4700 Expendable Prop 250 - 5000					
8000 General Fund	1,514	65	1,579	-	1,579
3400 Other Funds Ltd	30,783	1,324	32,107	-	32,107
All Funds	32,297	1,389	33,686	-	33,686
4715 IT Expendable Property					
8000 General Fund	1,619	2,156	3,775	1,030,000	1,033,775
3400 Other Funds Ltd	9,381	403	9,784	-	9,784
All Funds	11,000	2,559	13,559	1,030,000	1,043,559

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TOTAL SERVICES & SUPPLIES					
8000 General Fund	1,503,788	1,529,588	3,033,376	3,100,000	6,133,376
3400 Other Funds Ltd	176,566	64,835	241,401	-	241,401
TOTAL SERVICES & SUPPLIES	\$1,680,354	\$1,594,423	\$3,274,777	\$3,100,000	\$6,374,777
SPECIAL PAYMENTS					
6035 Dist to Individuals					
3400 Other Funds Ltd	185,010	7,955	192,965	-	192,965
TOTAL EXPENDITURES					
8000 General Fund	6,028,301	1,561,917	7,590,218	4,620,088	12,210,306
3400 Other Funds Ltd	2,857,882	70,931	2,928,813	508,840	3,437,653
TOTAL EXPENDITURES	\$8,886,183	\$1,632,848	\$10,519,031	\$5,128,928	\$15,647,959
ENDING BALANCE					
3400 Other Funds Ltd	709,477	(70,931)	638,546	(508,840)	129,706
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	26	-	26	11	37
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	25.50	-	25.50	11.00	36.50

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	2,182,079	-	2,182,079	-	2,182,079
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	8,079,567	621,094	8,700,661	6,890,731	15,591,392
FEDERAL FUNDS AS OTHER FUNDS					
0355 Federal Revenues					
3400 Other Funds Ltd	600,000	-	600,000	-	600,000
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	200,000	-	200,000	-	200,000
FINES, RENTS AND ROYALTIES					
0510 Rents and Royalties					
3400 Other Funds Ltd	2,789,924	-	2,789,924	-	2,789,924
BOND SALES					
0555 General Fund Obligation Bonds					
3400 Other Funds Ltd	348,000	(348,000)	-	388,128	388,128
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	5,000	-	5,000	-	5,000
FEDERAL FUNDS REVENUE					

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
0995 Federal Funds					
6400 Federal Funds Ltd	104,151,614	3,081,591	107,233,205	8,276,658	115,509,863
TOTAL REVENUES					
8000 General Fund	8,079,567	621,094	8,700,661	6,890,731	15,591,392
3400 Other Funds Ltd	3,942,924	(348,000)	3,594,924	388,128	3,983,052
6400 Federal Funds Ltd	104,151,614	3,081,591	107,233,205	8,276,658	115,509,863
TOTAL REVENUES	\$116,174,105	\$3,354,685	\$119,528,790	\$15,555,517	\$135,084,307
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(103,910)	-	(103,910)	-	(103,910)
2020 Transfer Out - Indirect Cost					
6400 Federal Funds Ltd	(2,401,636)	-	(2,401,636)	-	(2,401,636)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(103,910)	-	(103,910)	-	(103,910)
6400 Federal Funds Ltd	(2,401,636)	-	(2,401,636)	-	(2,401,636)
TOTAL TRANSFERS OUT	(\$2,505,546)	-	(\$2,505,546)	-	(\$2,505,546)
AVAILABLE REVENUES					
8000 General Fund	8,079,567	621,094	8,700,661	6,890,731	15,591,392
3400 Other Funds Ltd	6,021,093	(348,000)	5,673,093	388,128	6,061,221
6400 Federal Funds Ltd	101,749,978	3,081,591	104,831,569	8,276,658	113,108,227
TOTAL AVAILABLE REVENUES	\$115,850,638	\$3,354,685	\$119,205,323	\$15,555,517	\$134,760,840

EXPENDITURES

PERSONAL SERVICES

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SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	2,117,814	-	2,117,814	65,866	2,183,680
3400 Other Funds Ltd	2,456,141	-	2,456,141	78,306	2,534,447
6400 Federal Funds Ltd	36,859,170	-	36,859,170	809,972	37,669,142
All Funds	41,433,125	-	41,433,125	954,144	42,387,269
3170 Overtime Payments					
6400 Federal Funds Ltd	48,671	2,093	50,764	-	50,764
3180 Shift Differential					
6400 Federal Funds Ltd	34,359	1,477	35,836	-	35,836
3190 All Other Differential					
8000 General Fund	164,923	7,092	172,015	17,446	189,461
TOTAL SALARIES & WAGES					
8000 General Fund	2,282,737	7,092	2,289,829	83,312	2,373,141
3400 Other Funds Ltd	2,456,141	-	2,456,141	78,306	2,534,447
6400 Federal Funds Ltd	36,942,200	3,570	36,945,770	809,972	37,755,742
TOTAL SALARIES & WAGES	\$41,681,078	\$10,662	\$41,691,740	\$971,590	\$42,663,330
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	1,110	-	1,110	36	1,146
3400 Other Funds Ltd	1,658	-	1,658	15	1,673
6400 Federal Funds Ltd	15,341	-	15,341	472	15,813
All Funds	18,109	-	18,109	523	18,632

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3220 Public Employees' Retire Cont					
8000 General Fund	406,324	1,262	407,586	14,829	422,415
3400 Other Funds Ltd	437,199	-	437,199	13,939	451,138
6400 Federal Funds Ltd	6,575,706	635	6,576,341	144,177	6,720,518
All Funds	7,419,229	1,897	7,421,126	172,945	7,594,071
3221 Pension Obligation Bond					
8000 General Fund	119,222	13,003	132,225	-	132,225
3400 Other Funds Ltd	124,803	17,467	142,270	-	142,270
6400 Federal Funds Ltd	1,833,762	306,078	2,139,840	-	2,139,840
All Funds	2,077,787	336,548	2,414,335	-	2,414,335
3230 Social Security Taxes					
8000 General Fund	174,628	543	175,171	6,374	181,545
3400 Other Funds Ltd	187,899	-	187,899	5,991	193,890
6400 Federal Funds Ltd	2,825,693	273	2,825,966	61,963	2,887,929
All Funds	3,188,220	816	3,189,036	74,328	3,263,364
3240 Unemployment Assessments					
8000 General Fund	40,828	1,756	42,584	-	42,584
6400 Federal Funds Ltd	66,463	2,858	69,321	-	69,321
All Funds	107,291	4,614	111,905	-	111,905
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	868	-	868	27	895
3400 Other Funds Ltd	1,318	-	1,318	12	1,330
6400 Federal Funds Ltd	12,181	-	12,181	376	12,557

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All Funds	14,367	-	14,367	415	14,782
3260 Mass Transit Tax					
8000 General Fund	13,555	183	13,738	500	14,238
3400 Other Funds Ltd	13,934	803	14,737	470	15,207
All Funds	27,489	986	28,475	970	29,445
3270 Flexible Benefits					
8000 General Fund	720,137	-	720,137	22,938	743,075
3400 Other Funds Ltd	1,082,840	-	1,082,840	9,558	1,092,398
6400 Federal Funds Ltd	10,122,221	-	10,122,221	311,592	10,433,813
All Funds	11,925,198	-	11,925,198	344,088	12,269,286
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	1,476,672	16,747	1,493,419	44,704	1,538,123
3400 Other Funds Ltd	1,849,651	18,270	1,867,921	29,985	1,897,906
6400 Federal Funds Ltd	21,451,367	309,844	21,761,211	518,580	22,279,791
TOTAL OTHER PAYROLL EXPENSES	\$24,777,690	\$344,861	\$25,122,551	\$593,269	\$25,715,820
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(67,091)	29,278	(37,813)	-	(37,813)
3400 Other Funds Ltd	-	(52,842)	(52,842)	-	(52,842)
6400 Federal Funds Ltd	(423,612)	(164,891)	(588,503)	-	(588,503)
All Funds	(490,703)	(188,455)	(679,158)	-	(679,158)
TOTAL PERSONAL SERVICES					
8000 General Fund	3,692,318	53,117	3,745,435	128,016	3,873,451

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3400 Other Funds Ltd	4,305,792	(34,572)	4,271,220	108,291	4,379,511
6400 Federal Funds Ltd	57,969,955	148,523	58,118,478	1,328,552	59,447,030
TOTAL PERSONAL SERVICES	\$65,968,065	\$167,068	\$66,135,133	\$1,564,859	\$67,699,992
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	10,950	472	11,422	-	11,422
3400 Other Funds Ltd	7,774	334	8,108	-	8,108
6400 Federal Funds Ltd	208,978	8,988	217,966	6,000	223,966
All Funds	227,702	9,794	237,496	6,000	243,496
4125 Out of State Travel					
8000 General Fund	13,373	575	13,948	-	13,948
3400 Other Funds Ltd	811	35	846	-	846
6400 Federal Funds Ltd	258,811	11,129	269,940	-	269,940
All Funds	272,995	11,739	284,734	-	284,734
4150 Employee Training					
8000 General Fund	7,771	334	8,105	-	8,105
3400 Other Funds Ltd	1,527	66	1,593	-	1,593
6400 Federal Funds Ltd	826,143	35,525	861,668	6,000	867,668
All Funds	835,441	35,925	871,366	6,000	877,366
4175 Office Expenses					
8000 General Fund	16,793	723	17,516	-	17,516
3400 Other Funds Ltd	3,730	160	3,890	-	3,890
6400 Federal Funds Ltd	273,046	11,741	284,787	2,000	286,787

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	293,569	12,624	306,193	2,000	308,193
4200 Telecommunications					
8000 General Fund	29,859	1,284	31,143	-	31,143
3400 Other Funds Ltd	57,264	2,462	59,726	-	59,726
6400 Federal Funds Ltd	135,946	5,845	141,791	-	141,791
All Funds	223,069	9,591	232,660	-	232,660
4225 State Gov. Service Charges					
8000 General Fund	497,144	380,519	877,663	-	877,663
3400 Other Funds Ltd	95,077	11,351	106,428	-	106,428
6400 Federal Funds Ltd	2,321,315	1,032,742	3,354,057	-	3,354,057
All Funds	2,913,536	1,424,612	4,338,148	-	4,338,148
4250 Data Processing					
8000 General Fund	116	5	121	-	121
6400 Federal Funds Ltd	5,160	222	5,382	-	5,382
All Funds	5,276	227	5,503	-	5,503
4275 Publicity and Publications					
8000 General Fund	5,813	250	6,063	-	6,063
3400 Other Funds Ltd	1,655	71	1,726	-	1,726
6400 Federal Funds Ltd	64,855	2,789	67,644	-	67,644
All Funds	72,323	3,110	75,433	-	75,433
4300 Professional Services					
8000 General Fund	21,711	1,238	22,949	-	22,949
3400 Other Funds Ltd	9,789	558	10,347	-	10,347

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	160,597	9,155	169,752	-	169,752
All Funds	192,097	10,951	203,048	-	203,048
4325 Attorney General					
8000 General Fund	80,171	15,577	95,748	-	95,748
6400 Federal Funds Ltd	42,959	8,348	51,307	-	51,307
All Funds	123,130	23,925	147,055	-	147,055
4375 Employee Recruitment and Develop					
8000 General Fund	1,854	80	1,934	-	1,934
3400 Other Funds Ltd	113	5	118	-	118
6400 Federal Funds Ltd	11,126	478	11,604	-	11,604
All Funds	13,093	563	13,656	-	13,656
4400 Dues and Subscriptions					
8000 General Fund	1,671	72	1,743	-	1,743
3400 Other Funds Ltd	8,021	345	8,366	-	8,366
6400 Federal Funds Ltd	36,179	1,556	37,735	-	37,735
All Funds	45,871	1,973	47,844	-	47,844
4425 Facilities Rental and Taxes					
8000 General Fund	84,506	3,634	88,140	-	88,140
6400 Federal Funds Ltd	804,905	34,611	839,516	-	839,516
All Funds	889,411	38,245	927,656	-	927,656
4450 Fuels and Utilities					
8000 General Fund	2,666,159	114,646	2,780,805	-	2,780,805
3400 Other Funds Ltd	541,750	23,295	565,045	-	565,045

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	15,702,144	675,192	16,377,336	6,000	16,383,336
All Funds	18,910,053	813,133	19,723,186	6,000	19,729,186
4475 Facilities Maintenance					
8000 General Fund	504,464	21,693	526,157	6,723,919	7,250,076
3400 Other Funds Ltd	240,096	10,324	250,420	-	250,420
6400 Federal Funds Ltd	11,669,169	501,773	12,170,942	6,750,919	18,921,861
All Funds	12,413,729	533,790	12,947,519	13,474,838	26,422,357
4500 Food and Kitchen Supplies					
8000 General Fund	305	13	318	-	318
6400 Federal Funds Ltd	10,829	466	11,295	-	11,295
All Funds	11,134	479	11,613	-	11,613
4525 Medical Services and Supplies					
8000 General Fund	322	14	336	-	336
6400 Federal Funds Ltd	120,654	5,188	125,842	-	125,842
All Funds	120,976	5,202	126,178	-	126,178
4575 Agency Program Related S and S					
8000 General Fund	10,820	465	11,285	1,500	12,785
3400 Other Funds Ltd	605	26	631	-	631
6400 Federal Funds Ltd	99,244	4,268	103,512	6,000	109,512
All Funds	110,669	4,759	115,428	7,500	122,928
4600 Intra-agency Charges					
8000 General Fund	-	7,744	7,744	1,500	9,244
3400 Other Funds Ltd	-	11,184	11,184	-	11,184

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	-	108,846	108,846	6,000	114,846
All Funds	-	127,774	127,774	7,500	135,274
4625 Other COP Costs					
3400 Other Funds Ltd	348,000	(348,000)	-	-	-
4650 Other Services and Supplies					
8000 General Fund	213,716	9,190	222,906	35,796	258,702
3400 Other Funds Ltd	108,826	4,680	113,506	388,128	501,634
6400 Federal Funds Ltd	7,542,331	324,322	7,866,653	153,187	8,019,840
All Funds	7,864,873	338,192	8,203,065	577,111	8,780,176
4700 Expendable Prop 250 - 5000					
8000 General Fund	35,799	1,540	37,339	-	37,339
3400 Other Funds Ltd	32,911	1,415	34,326	-	34,326
6400 Federal Funds Ltd	2,211,609	95,100	2,306,709	-	2,306,709
All Funds	2,280,319	98,055	2,378,374	-	2,378,374
4715 IT Expendable Property					
8000 General Fund	30,783	1,324	32,107	-	32,107
3400 Other Funds Ltd	16,775	721	17,496	-	17,496
6400 Federal Funds Ltd	485,156	20,861	506,017	12,000	518,017
All Funds	532,714	22,906	555,620	12,000	567,620
TOTAL SERVICES & SUPPLIES					
8000 General Fund	4,234,100	561,392	4,795,492	6,762,715	11,558,207
3400 Other Funds Ltd	1,474,724	(280,968)	1,193,756	388,128	1,581,884
6400 Federal Funds Ltd	42,991,156	2,899,145	45,890,301	6,948,106	52,838,407

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL SERVICES & SUPPLIES	\$48,699,980	\$3,179,569	\$51,879,549	\$14,098,949	\$65,978,498
CAPITAL OUTLAY					
5200 Technical Equipment					
6400 Federal Funds Ltd	57,548	2,475	60,023	-	60,023
5350 Industrial and Heavy Equipment					
6400 Federal Funds Ltd	240,882	10,358	251,240	-	251,240
5400 Automotive and Aircraft					
3400 Other Funds Ltd	77,513	3,333	80,846	-	80,846
5550 Data Processing Software					
6400 Federal Funds Ltd	23,902	1,028	24,930	-	24,930
5600 Data Processing Hardware					
6400 Federal Funds Ltd	93,241	4,010	97,251	-	97,251
5900 Other Capital Outlay					
6400 Federal Funds Ltd	373,294	16,052	389,346	-	389,346
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	77,513	3,333	80,846	-	80,846
6400 Federal Funds Ltd	788,867	33,923	822,790	-	822,790
TOTAL CAPITAL OUTLAY	\$866,380	\$37,256	\$903,636	-	\$903,636
SPECIAL PAYMENTS					
6065 Loan Repaid To State Agencies					
8000 General Fund	153,149	6,585	159,734	-	159,734
TOTAL EXPENDITURES					
8000 General Fund	8,079,567	621,094	8,700,661	6,890,731	15,591,392

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	5,858,029	(312,207)	5,545,822	496,419	6,042,241
6400 Federal Funds Ltd	101,749,978	3,081,591	104,831,569	8,276,658	113,108,227
TOTAL EXPENDITURES	\$115,687,574	\$3,390,478	\$119,078,052	\$15,663,808	\$134,741,860
ENDING BALANCE					
3400 Other Funds Ltd	163,064	(35,793)	127,271	(108,291)	18,980
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	359	-	359	9	368
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	310.80	-	310.80	9.00	319.80

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	1,302,000	-	1,302,000	-	1,302,000
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	9,891,191	(4,160,724)	5,730,467	12,939,339	18,669,806
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	40,000	-	40,000	-	40,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	174,094,330	7,199,932	181,294,262	161,100	181,455,362
TRANSFERS IN					
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	400,000	-	400,000	-	400,000
1109 Tsfr From Aviation, Dept of					
3400 Other Funds Ltd	75,000	-	75,000	-	75,000
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	153,269,228	-	153,269,228	-	153,269,228
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	153,744,228	-	153,744,228	-	153,744,228
TOTAL REVENUES					

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8000 General Fund	9,891,191	(4,160,724)	5,730,467	12,939,339	18,669,806
3400 Other Funds Ltd	153,784,228	-	153,784,228	-	153,784,228
6400 Federal Funds Ltd	174,094,330	7,199,932	181,294,262	161,100	181,455,362
TOTAL REVENUES	\$337,769,749	\$3,039,208	\$340,808,957	\$13,100,439	\$353,909,396
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(114,794)	-	(114,794)	-	(114,794)
2020 Transfer Out - Indirect Cost					
6400 Federal Funds Ltd	(400,000)	-	(400,000)	-	(400,000)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(114,794)	-	(114,794)	-	(114,794)
6400 Federal Funds Ltd	(400,000)	-	(400,000)	-	(400,000)
TOTAL TRANSFERS OUT	(\$514,794)	-	(\$514,794)	-	(\$514,794)
AVAILABLE REVENUES					
8000 General Fund	9,891,191	(4,160,724)	5,730,467	12,939,339	18,669,806
3400 Other Funds Ltd	154,971,434	-	154,971,434	-	154,971,434
6400 Federal Funds Ltd	173,694,330	7,199,932	180,894,262	161,100	181,055,362
TOTAL AVAILABLE REVENUES	\$338,556,955	\$3,039,208	\$341,596,163	\$13,100,439	\$354,696,602
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	1,782,481	-	1,782,481	5,861,516	7,643,997

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3400 Other Funds Ltd	2,989,515	-	2,989,515	(601,412)	2,388,103
6400 Federal Funds Ltd	2,797,700	-	2,797,700	113,136	2,910,836
All Funds	7,569,696	-	7,569,696	5,373,240	12,942,936
3170 Overtime Payments					
8000 General Fund	6,544	281	6,825	-	6,825
3400 Other Funds Ltd	1,219	52	1,271	-	1,271
6400 Federal Funds Ltd	2,976	128	3,104	-	3,104
All Funds	10,739	461	11,200	-	11,200
3180 Shift Differential					
8000 General Fund	1,022	44	1,066	-	1,066
3400 Other Funds Ltd	18	1	19	-	19
6400 Federal Funds Ltd	82	3	85	-	85
All Funds	1,122	48	1,170	-	1,170
3190 All Other Differential					
8000 General Fund	11,737	505	12,242	-	12,242
3400 Other Funds Ltd	14,363	618	14,981	-	14,981
6400 Federal Funds Ltd	7,800	336	8,136	-	8,136
All Funds	33,900	1,459	35,359	-	35,359
TOTAL SALARIES & WAGES					
8000 General Fund	1,801,784	830	1,802,614	5,861,516	7,664,130
3400 Other Funds Ltd	3,005,115	671	3,005,786	(601,412)	2,404,374
6400 Federal Funds Ltd	2,808,558	467	2,809,025	113,136	2,922,161
TOTAL SALARIES & WAGES	\$7,615,457	\$1,968	\$7,617,425	\$5,373,240	\$12,990,665

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	590	-	590	2,567	3,157
3400 Other Funds Ltd	988	-	988	(162)	826
6400 Federal Funds Ltd	978	-	978	29	1,007
All Funds	2,556	-	2,556	2,434	4,990
3220 Public Employees' Retire Cont					
8000 General Fund	320,721	148	320,869	1,043,353	1,364,222
3400 Other Funds Ltd	534,910	119	535,029	(107,051)	427,978
6400 Federal Funds Ltd	499,927	83	500,010	20,140	520,150
All Funds	1,355,558	350	1,355,908	956,442	2,312,350
3221 Pension Obligation Bond					
8000 General Fund	47,823	56,544	104,367	-	104,367
3400 Other Funds Ltd	154,474	19,594	174,068	-	174,068
6400 Federal Funds Ltd	194,568	(31,885)	162,683	-	162,683
All Funds	396,865	44,253	441,118	-	441,118
3230 Social Security Taxes					
8000 General Fund	137,839	63	137,902	446,248	584,150
3400 Other Funds Ltd	229,513	51	229,564	(46,009)	183,555
6400 Federal Funds Ltd	214,856	36	214,892	8,656	223,548
All Funds	582,208	150	582,358	408,895	991,253
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	467	-	467	2,036	2,503

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	784	-	784	(128)	656
6400 Federal Funds Ltd	776	-	776	23	799
All Funds	2,027	-	2,027	1,931	3,958
3260 Mass Transit Tax					
8000 General Fund	8,400	2,416	10,816	35,169	45,985
3400 Other Funds Ltd	16,445	1,590	18,035	(3,608)	14,427
All Funds	24,845	4,006	28,851	31,561	60,412
3270 Flexible Benefits					
8000 General Fund	388,820	-	388,820	1,691,766	2,080,586
3400 Other Funds Ltd	651,409	-	651,409	(106,731)	544,678
6400 Federal Funds Ltd	645,165	-	645,165	19,116	664,281
All Funds	1,685,394	-	1,685,394	1,604,151	3,289,545
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	904,660	59,171	963,831	3,221,139	4,184,970
3400 Other Funds Ltd	1,588,523	21,354	1,609,877	(263,689)	1,346,188
6400 Federal Funds Ltd	1,556,270	(31,766)	1,524,504	47,964	1,572,468
TOTAL OTHER PAYROLL EXPENSES	\$4,049,453	\$48,759	\$4,098,212	\$3,005,414	\$7,103,626
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	-	(72,717)	(72,717)	-	(72,717)
3400 Other Funds Ltd	(71,330)	40,947	(30,383)	-	(30,383)
6400 Federal Funds Ltd	(21,107)	(11,058)	(32,165)	-	(32,165)
All Funds	(92,437)	(42,828)	(135,265)	-	(135,265)

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL PERSONAL SERVICES					
8000 General Fund	2,706,444	(12,716)	2,693,728	9,082,655	11,776,383
3400 Other Funds Ltd	4,522,308	62,972	4,585,280	(865,101)	3,720,179
6400 Federal Funds Ltd	4,343,721	(42,357)	4,301,364	161,100	4,462,464
TOTAL PERSONAL SERVICES	\$11,572,473	\$7,899	\$11,580,372	\$8,378,654	\$19,959,026
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	65,834	(38,889)	26,945	90,000	116,945
3400 Other Funds Ltd	44,495	1,913	46,408	-	46,408
6400 Federal Funds Ltd	252,274	10,847	263,121	-	263,121
All Funds	362,603	(26,129)	336,474	90,000	426,474
4125 Out of State Travel					
8000 General Fund	930	40	970	-	970
3400 Other Funds Ltd	21,433	922	22,355	-	22,355
6400 Federal Funds Ltd	21,835	939	22,774	-	22,774
All Funds	44,198	1,901	46,099	-	46,099
4150 Employee Training					
8000 General Fund	19,204	(15,862)	3,342	84,000	87,342
3400 Other Funds Ltd	10,341	445	10,786	32,894	43,680
6400 Federal Funds Ltd	38,843	1,670	40,513	-	40,513
All Funds	68,388	(13,747)	54,641	116,894	171,535
4175 Office Expenses					
8000 General Fund	47,377	(16,737)	30,640	67,569	98,209

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3400 Other Funds Ltd	23,576	1,014	24,590	4,640	29,230
6400 Federal Funds Ltd	29,205	1,256	30,461	-	30,461
All Funds	100,158	(14,467)	85,691	72,209	157,900
4200 Telecommunications					
8000 General Fund	77,815	(11,173)	66,642	73,200	139,842
3400 Other Funds Ltd	237,723	10,222	247,945	961,843	1,209,788
6400 Federal Funds Ltd	2,964	127	3,091	-	3,091
All Funds	318,502	(824)	317,678	1,035,043	1,352,721
4225 State Gov. Service Charges					
8000 General Fund	178,842	902,419	1,081,261	-	1,081,261
3400 Other Funds Ltd	176,988	24,747	201,735	-	201,735
All Funds	355,830	927,166	1,282,996	-	1,282,996
4250 Data Processing					
8000 General Fund	22,191	954	23,145	-	23,145
3400 Other Funds Ltd	361,774	15,556	377,330	-	377,330
6400 Federal Funds Ltd	28,683	1,233	29,916	-	29,916
All Funds	412,648	17,743	430,391	-	430,391
4275 Publicity and Publications					
3400 Other Funds Ltd	33,923	1,459	35,382	-	35,382
6400 Federal Funds Ltd	26,040	1,119	27,159	-	27,159
All Funds	59,963	2,578	62,541	-	62,541
4300 Professional Services					
8000 General Fund	305,119	(299,708)	5,411	-	5,411

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3400 Other Funds Ltd	2,378,902	135,597	2,514,499	-	2,514,499
6400 Federal Funds Ltd	466,203	26,574	492,777	-	492,777
All Funds	3,150,224	(137,537)	3,012,687	-	3,012,687
4315 IT Professional Services					
3400 Other Funds Ltd	-	-	-	14,774,168	14,774,168
4325 Attorney General					
8000 General Fund	538	105	643	-	643
3400 Other Funds Ltd	74,091	14,396	88,487	-	88,487
6400 Federal Funds Ltd	1,883	366	2,249	-	2,249
All Funds	76,512	14,867	91,379	-	91,379
4375 Employee Recruitment and Develop					
8000 General Fund	13	1	14	6,000	6,014
3400 Other Funds Ltd	57	2	59	2,000	2,059
6400 Federal Funds Ltd	1,822	78	1,900	-	1,900
All Funds	1,892	81	1,973	8,000	9,973
4400 Dues and Subscriptions					
8000 General Fund	47	2	49	-	49
3400 Other Funds Ltd	2,515	108	2,623	-	2,623
6400 Federal Funds Ltd	1,967	85	2,052	-	2,052
All Funds	4,529	195	4,724	-	4,724
4425 Facilities Rental and Taxes					
8000 General Fund	1,894,345	(131,315)	1,763,030	570,732	2,333,762
3400 Other Funds Ltd	170,713	7,341	178,054	273,962	452,016

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6400 Federal Funds Ltd	512	22	534	-	534
All Funds	2,065,570	(123,952)	1,941,618	844,694	2,786,312
4450 Fuels and Utilities					
8000 General Fund	313	13	326	-	326
3400 Other Funds Ltd	13,231	569	13,800	-	13,800
6400 Federal Funds Ltd	3,509	151	3,660	-	3,660
All Funds	17,053	733	17,786	-	17,786
4475 Facilities Maintenance					
6400 Federal Funds Ltd	1,168	50	1,218	-	1,218
4575 Agency Program Related S and S					
8000 General Fund	3,070,000	(3,070,000)	-	-	-
3400 Other Funds Ltd	288,000	12,384	300,384	-	300,384
All Funds	3,358,000	(3,057,616)	300,384	-	300,384
4600 Intra-agency Charges					
8000 General Fund	-	11,092	11,092	-	11,092
3400 Other Funds Ltd	-	6,997	6,997	383,343	390,340
All Funds	-	18,089	18,089	383,343	401,432
4650 Other Services and Supplies					
8000 General Fund	43,518	(21,003)	22,515	35,231	57,746
3400 Other Funds Ltd	24,948	1,072	26,020	-	26,020
6400 Federal Funds Ltd	100,576	4,325	104,901	-	104,901
All Funds	169,042	(15,606)	153,436	35,231	188,667
4700 Expendable Prop 250 - 5000					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	14,085	606	14,691	-	14,691
6400 Federal Funds Ltd	3,012	130	3,142	-	3,142
All Funds	17,097	736	17,833	-	17,833
4715 IT Expendable Property					
8000 General Fund	8,685	(7,971)	714	70,000	70,714
3400 Other Funds Ltd	46,190	1,986	48,176	4,000	52,176
6400 Federal Funds Ltd	7,774	334	8,108	-	8,108
All Funds	62,649	(5,651)	56,998	74,000	130,998
TOTAL SERVICES & SUPPLIES					
8000 General Fund	5,734,771	(2,698,032)	3,036,739	996,732	4,033,471
3400 Other Funds Ltd	3,922,985	237,336	4,160,321	16,436,850	20,597,171
6400 Federal Funds Ltd	988,270	49,306	1,037,576	-	1,037,576
TOTAL SERVICES & SUPPLIES	\$10,646,026	(\$2,411,390)	\$8,234,636	\$17,433,582	\$25,668,218
CAPITAL OUTLAY					
5100 Office Furniture and Fixtures					
3400 Other Funds Ltd	22,508	968	23,476	-	23,476
5200 Technical Equipment					
3400 Other Funds Ltd	16,631	715	17,346	-	17,346
6400 Federal Funds Ltd	78,680	3,383	82,063	-	82,063
All Funds	95,311	4,098	99,409	-	99,409
5400 Automotive and Aircraft					
8000 General Fund	65,000	(65,000)	-	90,000	90,000
5550 Data Processing Software					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	131,462	5,653	137,115	-	137,115
5600 Data Processing Hardware					
6400 Federal Funds Ltd	51,538	2,216	53,754	-	53,754
5900 Other Capital Outlay					
3400 Other Funds Ltd	5,190,000	(4,190,000)	1,000,000	-	1,000,000
TOTAL CAPITAL OUTLAY					
8000 General Fund	65,000	(65,000)	-	90,000	90,000
3400 Other Funds Ltd	5,229,139	(4,188,317)	1,040,822	-	1,040,822
6400 Federal Funds Ltd	261,680	11,252	272,932	-	272,932
TOTAL CAPITAL OUTLAY	\$5,555,819	(\$4,242,065)	\$1,313,754	\$90,000	\$1,403,754
SPECIAL PAYMENTS					
6015 Dist to Cities					
8000 General Fund	623,239	(623,239)	-	-	-
3400 Other Funds Ltd	38,579,384	1,658,914	40,238,298	-	40,238,298
6400 Federal Funds Ltd	42,388,034	1,822,686	44,210,720	-	44,210,720
All Funds	81,590,657	2,858,361	84,449,018	-	84,449,018
6020 Dist to Counties					
8000 General Fund	623,239	(623,239)	-	-	-
3400 Other Funds Ltd	25,234,033	1,085,063	26,319,096	8,273,424	34,592,520
6400 Federal Funds Ltd	32,384,469	1,392,532	33,777,001	-	33,777,001
All Funds	58,241,741	1,854,356	60,096,097	8,273,424	68,369,521
6025 Dist to Other Gov Unit					
8000 General Fund	138,498	(138,498)	-	2,769,952	2,769,952

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Office of Emergency Management

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	22,102,817	950,421	23,053,238	-	23,053,238
6400 Federal Funds Ltd	68,421,142	2,942,109	71,363,251	-	71,363,251
All Funds	90,662,457	3,754,032	94,416,489	2,769,952	97,186,441
6030 Dist to Non-Gov Units					
6400 Federal Funds Ltd	22,090,443	949,889	23,040,332	-	23,040,332
6040 Dist to Local School Districts					
6400 Federal Funds Ltd	1,732,903	74,515	1,807,418	-	1,807,418
6085 Other Special Payments					
3400 Other Funds Ltd	-	-	-	15,348,756	15,348,756
6259 Spc Pmt to Pub Safety Stds/Trng					
3400 Other Funds Ltd	783,675	-	783,675	-	783,675
6660 Spc Pmt to Land Conservation Dev					
6400 Federal Funds Ltd	1,083,668	-	1,083,668	-	1,083,668
TOTAL SPECIAL PAYMENTS					
8000 General Fund	1,384,976	(1,384,976)	-	2,769,952	2,769,952
3400 Other Funds Ltd	86,699,909	3,694,398	90,394,307	23,622,180	114,016,487
6400 Federal Funds Ltd	168,100,659	7,181,731	175,282,390	-	175,282,390
TOTAL SPECIAL PAYMENTS	\$256,185,544	\$9,491,153	\$265,676,697	\$26,392,132	\$292,068,829
TOTAL EXPENDITURES					
8000 General Fund	9,891,191	(4,160,724)	5,730,467	12,939,339	18,669,806
3400 Other Funds Ltd	100,374,341	(193,611)	100,180,730	39,193,929	139,374,659
6400 Federal Funds Ltd	173,694,330	7,199,932	180,894,262	161,100	181,055,362
TOTAL EXPENDITURES	\$283,959,862	\$2,845,597	\$286,805,459	\$52,294,368	\$339,099,827

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
ENDING BALANCE					
3400 Other Funds Ltd	54,597,093	193,611	54,790,704	(39,193,929)	15,596,775
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	44	-	44	42	86
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	44.00	-	44.00	42.00	86.00

Detail Revenues & Expenditures - Requested Budget
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Community Support

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	136,005	-	136,005	-	136,005
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	605,614	(148,798)	456,816	470,000	926,816
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	4,230,072	-	4,230,072	-	4,230,072
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	6,000	-	6,000	-	6,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	16,490,694	303,378	16,794,072	602,257	17,396,329
TRANSFERS IN					
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	800,000	-	800,000	-	800,000
TOTAL REVENUES					
8000 General Fund	605,614	(148,798)	456,816	470,000	926,816
3400 Other Funds Ltd	5,036,072	-	5,036,072	-	5,036,072
6400 Federal Funds Ltd	16,490,694	303,378	16,794,072	602,257	17,396,329

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL REVENUES	\$22,132,380	\$154,580	\$22,286,960	\$1,072,257	\$23,359,217
TRANSFERS OUT					
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(63,726)	-	(63,726)	-	(63,726)
6400 Federal Funds Ltd	(274,638)	-	(274,638)	-	(274,638)
All Funds	(338,364)	-	(338,364)	-	(338,364)
AVAILABLE REVENUES					
8000 General Fund	605,614	(148,798)	456,816	470,000	926,816
3400 Other Funds Ltd	5,108,351	-	5,108,351	-	5,108,351
6400 Federal Funds Ltd	16,216,056	303,378	16,519,434	602,257	17,121,691
TOTAL AVAILABLE REVENUES	\$21,930,021	\$154,580	\$22,084,601	\$1,072,257	\$23,156,858
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	1,922,580	-	1,922,580	15,474	1,938,054
6400 Federal Funds Ltd	7,404,660	-	7,404,660	364,710	7,769,370
All Funds	9,327,240	-	9,327,240	380,184	9,707,424
3160 Temporary Appointments					
8000 General Fund	31	1	32	-	32
3400 Other Funds Ltd	249,266	10,718	259,984	-	259,984
6400 Federal Funds Ltd	62,690	2,696	65,386	-	65,386
All Funds	311,987	13,415	325,402	-	325,402

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3170 Overtime Payments					
8000 General Fund	34	1	35	-	35
3400 Other Funds Ltd	8,866	381	9,247	-	9,247
6400 Federal Funds Ltd	27,135	1,167	28,302	-	28,302
All Funds	36,035	1,549	37,584	-	37,584
3180 Shift Differential					
8000 General Fund	21	1	22	-	22
3400 Other Funds Ltd	7,147	307	7,454	-	7,454
6400 Federal Funds Ltd	21,726	934	22,660	-	22,660
All Funds	28,894	1,242	30,136	-	30,136
3190 All Other Differential					
8000 General Fund	6	-	6	124,947	124,953
3400 Other Funds Ltd	3,785	163	3,948	-	3,948
6400 Federal Funds Ltd	11,315	487	11,802	-	11,802
All Funds	15,106	650	15,756	124,947	140,703
TOTAL SALARIES & WAGES					
8000 General Fund	92	3	95	124,947	125,042
3400 Other Funds Ltd	2,191,644	11,569	2,203,213	15,474	2,218,687
6400 Federal Funds Ltd	7,527,526	5,284	7,532,810	364,710	7,897,520
TOTAL SALARIES & WAGES	\$9,719,262	\$16,856	\$9,736,118	\$505,131	\$10,241,249
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	1,095	-	1,095	-	1,095

**Detail Revenues & Expenditures - Requested Budget
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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	3,966	-	3,966	174	4,140
All Funds	5,061	-	5,061	174	5,235
3220 Public Employees' Retire Cont					
8000 General Fund	11	-	11	22,241	22,252
3400 Other Funds Ltd	345,759	151	345,910	2,757	348,667
6400 Federal Funds Ltd	1,328,760	461	1,329,221	64,921	1,394,142
All Funds	1,674,530	612	1,675,142	89,919	1,765,061
3221 Pension Obligation Bond					
8000 General Fund	3	1	4	-	4
3400 Other Funds Ltd	93,317	19,193	112,510	-	112,510
6400 Federal Funds Ltd	336,538	95,855	432,393	-	432,393
All Funds	429,858	115,049	544,907	-	544,907
3230 Social Security Taxes					
8000 General Fund	6	-	6	9,558	9,564
3400 Other Funds Ltd	167,663	885	168,548	1,090	169,638
6400 Federal Funds Ltd	575,860	404	576,264	27,618	603,882
All Funds	743,529	1,289	744,818	38,266	783,084
3240 Unemployment Assessments					
3400 Other Funds Ltd	1,298	56	1,354	-	1,354
6400 Federal Funds Ltd	3,893	167	4,060	-	4,060
All Funds	5,191	223	5,414	-	5,414
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	876	-	876	-	876

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	3,153	-	3,153	138	3,291
All Funds	4,029	-	4,029	138	4,167
3270 Flexible Benefits					
3400 Other Funds Ltd	697,734	-	697,734	-	697,734
6400 Federal Funds Ltd	2,590,218	-	2,590,218	114,696	2,704,914
All Funds	3,287,952	-	3,287,952	114,696	3,402,648
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	20	1	21	31,799	31,820
3400 Other Funds Ltd	1,307,742	20,285	1,328,027	3,847	1,331,874
6400 Federal Funds Ltd	4,842,388	96,887	4,939,275	207,547	5,146,822
TOTAL OTHER PAYROLL EXPENSES	\$6,150,150	\$117,173	\$6,267,323	\$243,193	\$6,510,516
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(23,777)	(29,065)	(52,842)	-	(52,842)
6400 Federal Funds Ltd	(63,320)	(127,288)	(190,608)	-	(190,608)
All Funds	(87,097)	(156,353)	(243,450)	-	(243,450)
TOTAL PERSONAL SERVICES					
8000 General Fund	112	4	116	156,746	156,862
3400 Other Funds Ltd	3,475,609	2,789	3,478,398	19,321	3,497,719
6400 Federal Funds Ltd	12,306,594	(25,117)	12,281,477	572,257	12,853,734
TOTAL PERSONAL SERVICES	\$15,782,315	(\$22,324)	\$15,759,991	\$748,324	\$16,508,315
SERVICES & SUPPLIES					
4100 Instate Travel					

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	1,828	(1,828)	-	-	-
3400 Other Funds Ltd	14,892	3,248	18,140	-	18,140
6400 Federal Funds Ltd	47,677	9,873	57,550	6,000	63,550
All Funds	64,397	11,293	75,690	6,000	81,690
4125 Out of State Travel					
8000 General Fund	4,266	(4,266)	-	-	-
6400 Federal Funds Ltd	46,950	2,019	48,969	-	48,969
All Funds	51,216	(2,247)	48,969	-	48,969
4150 Employee Training					
6400 Federal Funds Ltd	61,263	2,634	63,897	2,400	66,297
4175 Office Expenses					
8000 General Fund	7,922	(7,922)	-	-	-
3400 Other Funds Ltd	20,708	890	21,598	-	21,598
6400 Federal Funds Ltd	102,179	4,394	106,573	1,200	107,773
All Funds	130,809	(2,638)	128,171	1,200	129,371
4200 Telecommunications					
3400 Other Funds Ltd	13,863	1,118	14,981	-	14,981
6400 Federal Funds Ltd	41,590	3,353	44,943	14,400	59,343
All Funds	55,453	4,471	59,924	14,400	74,324
4225 State Gov. Service Charges					
8000 General Fund	-	239,484	239,484	-	239,484
3400 Other Funds Ltd	237,187	(115,341)	121,846	-	121,846
6400 Federal Funds Ltd	249,572	87,739	337,311	-	337,311

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	486,759	211,882	698,641	-	698,641
4250 Data Processing					
3400 Other Funds Ltd	-	782	782	-	782
6400 Federal Funds Ltd	-	2,347	2,347	-	2,347
All Funds	-	3,129	3,129	-	3,129
4275 Publicity and Publications					
3400 Other Funds Ltd	25,000	1,075	26,075	-	26,075
6400 Federal Funds Ltd	75,000	3,225	78,225	-	78,225
All Funds	100,000	4,300	104,300	-	104,300
4300 Professional Services					
8000 General Fund	244,500	(27,286)	217,214	313,254	530,468
3400 Other Funds Ltd	100,456	5,726	106,182	-	106,182
6400 Federal Funds Ltd	985,852	512,908	1,498,760	-	1,498,760
All Funds	1,330,808	491,348	1,822,156	313,254	2,135,410
4325 Attorney General					
3400 Other Funds Ltd	2,470	2,530	5,000	-	5,000
6400 Federal Funds Ltd	7,967	7,033	15,000	-	15,000
All Funds	10,437	9,563	20,000	-	20,000
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	53	2	55	-	55
6400 Federal Funds Ltd	159	7	166	-	166
All Funds	212	9	221	-	221
4450 Fuels and Utilities					

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	16,453	(16,453)	-	-	-
3400 Other Funds Ltd	79,035	8,614	87,649	-	87,649
6400 Federal Funds Ltd	279,402	27,657	307,059	-	307,059
All Funds	374,890	19,818	394,708	-	394,708
4475 Facilities Maintenance					
8000 General Fund	13,406	(13,406)	-	-	-
3400 Other Funds Ltd	77,725	1,292	79,017	-	79,017
6400 Federal Funds Ltd	273,838	6,290	280,128	-	280,128
All Funds	364,969	(5,824)	359,145	-	359,145
4500 Food and Kitchen Supplies					
8000 General Fund	46,312	(46,312)	-	-	-
3400 Other Funds Ltd	179,874	7,735	187,609	623,851	811,460
6400 Federal Funds Ltd	655,872	(321,492)	334,380	-	334,380
All Funds	882,058	(360,069)	521,989	623,851	1,145,840
4525 Medical Services and Supplies					
8000 General Fund	4,266	(4,266)	-	-	-
3400 Other Funds Ltd	37,694	1,621	39,315	-	39,315
6400 Federal Funds Ltd	113,083	4,863	117,946	-	117,946
All Funds	155,043	2,218	157,261	-	157,261
4575 Agency Program Related S and S					
8000 General Fund	244,000	(244,000)	-	-	-
3400 Other Funds Ltd	93,866	6,644	100,510	-	100,510
6400 Federal Funds Ltd	281,599	19,932	301,531	-	301,531

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	619,465	(217,424)	402,041	-	402,041
4600 Intra-agency Charges					
3400 Other Funds Ltd	-	7,503	7,503	-	7,503
6400 Federal Funds Ltd	-	27,854	27,854	-	27,854
All Funds	-	35,357	35,357	-	35,357
4650 Other Services and Supplies					
8000 General Fund	22,549	(22,547)	2	-	2
3400 Other Funds Ltd	63,078	4,485	67,563	-	67,563
6400 Federal Funds Ltd	507,419	(79,883)	427,536	-	427,536
All Funds	593,046	(97,945)	495,101	-	495,101
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	70,977	3,052	74,029	-	74,029
6400 Federal Funds Ltd	33,069	1,422	34,491	-	34,491
All Funds	104,046	4,474	108,520	-	108,520
4715 IT Expendable Property					
3400 Other Funds Ltd	21,500	925	22,425	-	22,425
6400 Federal Funds Ltd	146,971	6,320	153,291	6,000	159,291
All Funds	168,471	7,245	175,716	6,000	181,716
TOTAL SERVICES & SUPPLIES					
8000 General Fund	605,502	(148,802)	456,700	313,254	769,954
3400 Other Funds Ltd	1,038,378	(58,099)	980,279	623,851	1,604,130
6400 Federal Funds Ltd	3,909,462	328,495	4,237,957	30,000	4,267,957
TOTAL SERVICES & SUPPLIES	\$5,553,342	\$121,594	\$5,674,936	\$967,105	\$6,642,041

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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL EXPENDITURES					
8000 General Fund	605,614	(148,798)	456,816	470,000	926,816
3400 Other Funds Ltd	4,513,987	(55,310)	4,458,677	643,172	5,101,849
6400 Federal Funds Ltd	16,216,056	303,378	16,519,434	602,257	17,121,691
TOTAL EXPENDITURES	\$21,335,657	\$99,270	\$21,434,927	\$1,715,429	\$23,150,356
ENDING BALANCE					
3400 Other Funds Ltd	594,364	55,310	649,674	(643,172)	6,502
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	86	-	86	3	89
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	86.00	-	86.00	3.00	89.00

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Capital Debt Service and Related costs

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc	13,913,600	-	13,913,600	1,346,374	15,259,974
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TRANSFERS IN

1010 Transfer In - Intrafund

3430 Other Funds Debt Svc Ltd	103,910	-	103,910	-	103,910
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TOTAL REVENUES

8030 General Fund Debt Svc	13,913,600	-	13,913,600	1,346,374	15,259,974
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3430 Other Funds Debt Svc Ltd	103,910	-	103,910	-	103,910
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TOTAL REVENUES	\$14,017,510	-	\$14,017,510	\$1,346,374	\$15,363,884
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AVAILABLE REVENUES

8030 General Fund Debt Svc	13,913,600	-	13,913,600	1,346,374	15,259,974
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3430 Other Funds Debt Svc Ltd	103,910	-	103,910	-	103,910
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TOTAL AVAILABLE REVENUES	\$14,017,510	-	\$14,017,510	\$1,346,374	\$15,363,884
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EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

8030 General Fund Debt Svc	9,603,770	-	9,603,770	850,000	10,453,770
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3430 Other Funds Debt Svc Ltd	96,590	-	96,590	-	96,590
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All Funds	9,700,360	-	9,700,360	850,000	10,550,360
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7150 Interest - Bonds

8030 General Fund Debt Svc	4,309,830	-	4,309,830	496,374	4,806,204
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Detail Revenues & Expenditures - Requested Budget
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Version: V - 01 - Agency Request Budget
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Capital Debt Service and Related costs

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3430 Other Funds Debt Svc Ltd	7,320	-	7,320	-	7,320
All Funds	4,317,150	-	4,317,150	496,374	4,813,524
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	13,913,600	-	13,913,600	1,346,374	15,259,974
3430 Other Funds Debt Svc Ltd	103,910	-	103,910	-	103,910
TOTAL DEBT SERVICE	\$14,017,510	-	\$14,017,510	\$1,346,374	\$15,363,884

Detail Revenues & Expenditures - Requested Budget

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Capital Improvements

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6010 Federal Funds Cap Improve	5,133,366	220,734	5,354,100	-	5,354,100
AVAILABLE REVENUES					
6010 Federal Funds Cap Improve	5,133,366	220,734	5,354,100	-	5,354,100
EXPENDITURES					
SERVICES & SUPPLIES					
4650 Other Services and Supplies					
6010 Federal Funds Cap Improve	34	1	35	-	35
CAPITAL OUTLAY					
5650 Land Improvements					
6010 Federal Funds Cap Improve	398,493	17,135	415,628	-	415,628
5700 Building Structures					
6010 Federal Funds Cap Improve	4,248,119	182,669	4,430,788	-	4,430,788
5750 Equipment - Part of Building					
6010 Federal Funds Cap Improve	309,940	13,327	323,267	-	323,267
5900 Other Capital Outlay					
6010 Federal Funds Cap Improve	176,780	7,602	184,382	-	184,382
TOTAL CAPITAL OUTLAY					
6010 Federal Funds Cap Improve	5,133,332	220,733	5,354,065	-	5,354,065
TOTAL EXPENDITURES					
6010 Federal Funds Cap Improve	5,133,366	220,734	5,354,100	-	5,354,100

**Detail Revenues & Expenditures - Requested Budget
2021-23 Biennium
Capital Construction**

**Version: V - 01 - Agency Request Budget
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Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3020 Other Funds Cap Construct	1,654,465	-	1,654,465	-	1,654,465
REVENUE CATEGORIES					
BOND SALES					
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construct	-	-	-	21,371,872	21,371,872
INTEREST EARNINGS					
0605 Interest Income					
3020 Other Funds Cap Construct	134,400	-	134,400	-	134,400
SALES INCOME					
0705 Sales Income					
3020 Other Funds Cap Construct	10,000	-	10,000	-	10,000
TOTAL REVENUES					
3020 Other Funds Cap Construct	144,400	-	144,400	21,371,872	21,516,272
AVAILABLE REVENUES					
3020 Other Funds Cap Construct	1,798,865	-	1,798,865	21,371,872	23,170,737
EXPENDITURES					
CAPITAL OUTLAY					
5700 Building Structures					
3020 Other Funds Cap Construct	-	-	-	21,371,872	21,371,872
ENDING BALANCE					
3020 Other Funds Cap Construct	1,798,865	-	1,798,865	-	1,798,865

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(2,126,511)	72,734	15,646	(5,541,827)	3,301,803	25,133
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BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	(348,000)	-	-	(348,000)	-	-
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6010 Federal Funds Cap Improve	220,734	-	-	-	220,734	-
6400 Federal Funds Ltd	10,584,901	81,049	40,520	-	10,326,632	136,700
All Funds	10,805,635	81,049	40,520	-	10,547,366	136,700

REVENUE CATEGORIES

8000 General Fund	(2,126,511)	72,734	15,646	(5,541,827)	3,301,803	25,133
3400 Other Funds Ltd	(348,000)	-	-	(348,000)	-	-
6010 Federal Funds Cap Improve	220,734	-	-	-	220,734	-
6400 Federal Funds Ltd	10,584,901	81,049	40,520	-	10,326,632	136,700

TOTAL REVENUE CATEGORIES	\$8,331,124	\$153,783	\$56,166	(\$5,889,827)	\$13,849,169	\$161,833
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AVAILABLE REVENUES

8000 General Fund	(2,126,511)	72,734	15,646	(5,541,827)	3,301,803	25,133
3400 Other Funds Ltd	(348,000)	-	-	(348,000)	-	-
6010 Federal Funds Cap Improve	220,734	-	-	-	220,734	-
6400 Federal Funds Ltd	10,584,901	81,049	40,520	-	10,326,632	136,700

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Detail Revenues & Expenditures - Essential Packages

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
TOTAL AVAILABLE REVENUES	\$8,331,124	\$153,783	\$56,166	(\$5,889,827)	\$13,849,169	\$161,833

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

8000 General Fund	1	1	-	-	-	-
3400 Other Funds Ltd	10,718	10,718	-	-	-	-
6400 Federal Funds Ltd	2,696	2,696	-	-	-	-
All Funds	13,415	13,415	-	-	-	-

3170 Overtime Payments

8000 General Fund	282	282	-	-	-	-
3400 Other Funds Ltd	433	433	-	-	-	-
6400 Federal Funds Ltd	3,388	3,388	-	-	-	-
All Funds	4,103	4,103	-	-	-	-

3180 Shift Differential

8000 General Fund	45	45	-	-	-	-
3400 Other Funds Ltd	308	308	-	-	-	-
6400 Federal Funds Ltd	2,414	2,414	-	-	-	-
All Funds	2,767	2,767	-	-	-	-

3190 All Other Differential

8000 General Fund	10,718	10,718	-	-	-	-
3400 Other Funds Ltd	781	781	-	-	-	-
6400 Federal Funds Ltd	823	823	-	-	-	-

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	12,322	12,322	-	-	-	-
SALARIES & WAGES						
8000 General Fund	11,046	11,046	-	-	-	-
3400 Other Funds Ltd	12,240	12,240	-	-	-	-
6400 Federal Funds Ltd	9,321	9,321	-	-	-	-
TOTAL SALARIES & WAGES	\$32,607	\$32,607	-	-	-	-
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	1,966	1,966	-	-	-	-
3400 Other Funds Ltd	270	270	-	-	-	-
6400 Federal Funds Ltd	1,179	1,179	-	-	-	-
All Funds	3,415	3,415	-	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	103,919	103,919	-	-	-	-
3400 Other Funds Ltd	67,599	67,599	-	-	-	-
6400 Federal Funds Ltd	370,048	370,048	-	-	-	-
All Funds	541,566	541,566	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	845	845	-	-	-	-
3400 Other Funds Ltd	936	936	-	-	-	-
6400 Federal Funds Ltd	713	713	-	-	-	-
All Funds	2,494	2,494	-	-	-	-
3240 Unemployment Assessments						

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor	Pkg: 021 Phase-in	Pkg: 022 Phase-out Pgm & One-time Costs	Pkg: 031 Standard Inflation	Pkg: 032 Above Standard Inflation
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	2,221	2,221	-	-	-	-
3400 Other Funds Ltd	3,604	3,604	-	-	-	-
6400 Federal Funds Ltd	3,025	3,025	-	-	-	-
All Funds	8,850	8,850	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	5,775	5,775	-	-	-	-
3400 Other Funds Ltd	3,343	3,343	-	-	-	-
All Funds	9,118	9,118	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	114,726	114,726	-	-	-	-
3400 Other Funds Ltd	75,752	75,752	-	-	-	-
6400 Federal Funds Ltd	374,965	374,965	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$565,443	\$565,443	-	-	-	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(53,038)	(53,038)	-	-	-	-
3400 Other Funds Ltd	(58,662)	(58,662)	-	-	-	-
6400 Federal Funds Ltd	(303,237)	(303,237)	-	-	-	-
All Funds	(414,937)	(414,937)	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	72,734	72,734	-	-	-	-
3400 Other Funds Ltd	29,330	29,330	-	-	-	-
6400 Federal Funds Ltd	81,049	81,049	-	-	-	-

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
TOTAL PERSONAL SERVICES	\$183,113	\$183,113	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(34,693)	-	5,215	(41,828)	1,920	-
3400 Other Funds Ltd	5,932	-	2,608	-	3,324	-
6400 Federal Funds Ltd	29,708	-	7,823	-	21,885	-
All Funds	947	-	15,646	(41,828)	27,129	-
4125 Out of State Travel						
8000 General Fund	(592)	-	2,086	(4,266)	1,588	-
3400 Other Funds Ltd	1,050	-	-	-	1,050	-
6400 Federal Funds Ltd	14,087	-	-	-	14,087	-
All Funds	14,545	-	2,086	(4,266)	16,725	-
4150 Employee Training						
8000 General Fund	(13,232)	-	2,086	(16,000)	682	-
3400 Other Funds Ltd	1,278	-	-	-	1,278	-
6400 Federal Funds Ltd	39,829	-	-	-	39,829	-
All Funds	27,875	-	2,086	(16,000)	41,789	-
4175 Office Expenses						
8000 General Fund	(21,603)	-	1,043	(25,922)	3,276	-
3400 Other Funds Ltd	3,009	-	-	-	3,009	-
6400 Federal Funds Ltd	17,391	-	-	-	17,391	-
All Funds	(1,203)	-	1,043	(25,922)	23,676	-
4200 Telecommunications						

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor	Pkg: 021 Phase-in	Pkg: 022 Phase-out Pgm & One-time Costs	Pkg: 031 Standard Inflation	Pkg: 032 Above Standard Inflation
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00
8000 General Fund	(7,477)	-	1,565	(13,920)	4,878	-
3400 Other Funds Ltd	13,985	-	522	-	13,463	-
6400 Federal Funds Ltd	9,325	-	1,565	-	7,760	-
All Funds	15,833	-	3,652	(13,920)	26,101	-
4225 State Gov. Service Charges						
8000 General Fund	3,021,306	-	-	-	3,021,306	-
3400 Other Funds Ltd	(24,919)	-	-	-	(24,919)	-
6400 Federal Funds Ltd	1,120,481	-	-	-	1,120,481	-
All Funds	4,116,868	-	-	-	4,116,868	-
4250 Data Processing						
8000 General Fund	3,130	-	1,565	-	1,565	-
3400 Other Funds Ltd	16,713	-	782	-	15,931	-
6400 Federal Funds Ltd	3,802	-	2,347	-	1,455	-
All Funds	23,645	-	4,694	-	18,951	-
4275 Publicity and Publications						
8000 General Fund	749	-	-	-	749	-
3400 Other Funds Ltd	2,706	-	-	-	2,706	-
6400 Federal Funds Ltd	7,133	-	-	-	7,133	-
All Funds	10,588	-	-	-	10,588	-
4300 Professional Services						
8000 General Fund	(325,727)	-	-	(339,000)	13,273	-
3400 Other Funds Ltd	141,893	-	-	-	141,893	-
6400 Federal Funds Ltd	548,637	-	-	-	91,922	-

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	364,803	-	-	(339,000)	247,088	-
4325 Attorney General						
8000 General Fund	17,620	-	-	-	17,620	-
3400 Other Funds Ltd	16,926	-	-	-	14,876	-
6400 Federal Funds Ltd	15,747	-	-	-	10,262	-
All Funds	50,293	-	-	-	42,758	-
4375 Employee Recruitment and Develop						
8000 General Fund	253	-	-	-	253	-
3400 Other Funds Ltd	99	-	-	-	99	-
6400 Federal Funds Ltd	563	-	-	-	563	-
All Funds	915	-	-	-	915	-
4400 Dues and Subscriptions						
8000 General Fund	480	-	-	-	480	-
3400 Other Funds Ltd	479	-	-	-	479	-
6400 Federal Funds Ltd	1,641	-	-	-	1,641	-
All Funds	2,600	-	-	-	2,600	-
4425 Facilities Rental and Taxes						
8000 General Fund	(127,681)	-	-	(204,000)	76,319	-
3400 Other Funds Ltd	7,341	-	-	-	7,341	-
6400 Federal Funds Ltd	34,633	-	-	-	34,633	-
All Funds	(85,707)	-	-	(204,000)	118,293	-
4450 Fuels and Utilities						
8000 General Fund	98,206	-	-	(16,453)	114,659	-

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	32,478	-	5,215	-	27,263	-
6400 Federal Funds Ltd	703,000	-	15,643	-	687,357	-
All Funds	833,684	-	20,858	(16,453)	829,279	-
4475 Facilities Maintenance						
8000 General Fund	8,295	-	-	(13,406)	21,701	-
3400 Other Funds Ltd	11,616	-	-	-	13,666	-
6400 Federal Funds Ltd	508,113	-	-	-	513,598	-
All Funds	528,024	-	-	(13,406)	548,965	-
4500 Food and Kitchen Supplies						
8000 General Fund	(46,079)	-	-	(46,312)	233	-
3400 Other Funds Ltd	7,839	-	-	-	7,839	-
6400 Federal Funds Ltd	(321,026)	-	-	-	28,668	-
All Funds	(359,266)	-	-	(46,312)	36,740	-
4525 Medical Services and Supplies						
8000 General Fund	(4,252)	-	-	(4,266)	14	-
3400 Other Funds Ltd	1,621	-	-	-	1,621	-
6400 Federal Funds Ltd	10,051	-	-	-	10,051	-
All Funds	7,420	-	-	(4,266)	11,686	-
4575 Agency Program Related S and S						
8000 General Fund	(3,313,439)	-	-	(3,314,000)	561	-
3400 Other Funds Ltd	19,183	-	2,608	-	16,575	-
6400 Federal Funds Ltd	24,200	-	7,823	-	16,377	-
All Funds	(3,270,056)	-	10,431	(3,314,000)	33,513	-

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4600 Intra-agency Charges						
8000 General Fund	25,133	-	-	-	-	25,133
3400 Other Funds Ltd	29,872	-	-	-	-	29,872
6400 Federal Funds Ltd	136,700	-	-	-	-	136,700
All Funds	191,705	-	-	-	-	191,705
4625 Other COP Costs						
3400 Other Funds Ltd	(348,000)	-	-	(348,000)	-	-
4650 Other Services and Supplies						
8000 General Fund	(33,365)	-	-	(44,478)	11,113	-
3400 Other Funds Ltd	11,571	-	1,773	-	9,798	-
6010 Federal Funds Cap Improve	1	-	-	-	1	-
6400 Federal Funds Ltd	248,764	-	5,319	-	350,466	-
All Funds	226,971	-	7,092	(44,478)	371,378	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	1,605	-	-	-	1,605	-
3400 Other Funds Ltd	6,397	-	-	-	6,397	-
6400 Federal Funds Ltd	96,652	-	-	-	96,652	-
All Funds	104,654	-	-	-	104,654	-
4715 IT Expendable Property						
8000 General Fund	(4,491)	-	2,086	(8,000)	1,423	-
3400 Other Funds Ltd	4,035	-	-	-	4,035	-
6400 Federal Funds Ltd	27,515	-	-	-	27,515	-
All Funds	27,059	-	2,086	(8,000)	32,973	-

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
SERVICES & SUPPLIES						
8000 General Fund	(755,854)	-	15,646	(4,091,851)	3,295,218	25,133
3400 Other Funds Ltd	(36,896)	-	13,508	(348,000)	267,724	29,872
6010 Federal Funds Cap Improve	1	-	-	-	1	-
6400 Federal Funds Ltd	3,276,946	-	40,520	-	3,099,726	136,700
TOTAL SERVICES & SUPPLIES	\$2,484,197	-	\$69,674	(\$4,439,851)	\$6,662,669	\$191,705
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	968	-	-	-	968	-
5200 Technical Equipment						
3400 Other Funds Ltd	715	-	-	-	715	-
6400 Federal Funds Ltd	5,858	-	-	-	5,858	-
All Funds	6,573	-	-	-	6,573	-
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	10,358	-	-	-	10,358	-
5400 Automotive and Aircraft						
8000 General Fund	(65,000)	-	-	(65,000)	-	-
3400 Other Funds Ltd	3,333	-	-	-	3,333	-
All Funds	(61,667)	-	-	(65,000)	3,333	-
5550 Data Processing Software						
6400 Federal Funds Ltd	6,681	-	-	-	6,681	-
5600 Data Processing Hardware						
6400 Federal Funds Ltd	6,226	-	-	-	6,226	-

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
5650 Land Improvements						
6010 Federal Funds Cap Improve	17,135	-	-	-	17,135	-
5700 Building Structures						
6010 Federal Funds Cap Improve	182,669	-	-	-	182,669	-
5750 Equipment - Part of Building						
6010 Federal Funds Cap Improve	13,327	-	-	-	13,327	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	(4,190,000)	-	-	(4,231,227)	41,227	-
6010 Federal Funds Cap Improve	7,602	-	-	-	7,602	-
6400 Federal Funds Ltd	16,052	-	-	-	16,052	-
All Funds	(4,166,346)	-	-	(4,231,227)	64,881	-
CAPITAL OUTLAY						
8000 General Fund	(65,000)	-	-	(65,000)	-	-
3400 Other Funds Ltd	(4,184,984)	-	-	(4,231,227)	46,243	-
6010 Federal Funds Cap Improve	220,733	-	-	-	220,733	-
6400 Federal Funds Ltd	45,175	-	-	-	45,175	-
TOTAL CAPITAL OUTLAY	(\$3,984,076)	-	-	(\$4,296,227)	\$312,151	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	(623,239)	-	-	(623,239)	-	-
3400 Other Funds Ltd	1,658,914	-	-	-	1,658,914	-
6400 Federal Funds Ltd	1,822,686	-	-	-	1,822,686	-
All Funds	2,858,361	-	-	(623,239)	3,481,600	-

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6020 Dist to Counties						
8000 General Fund	(623,239)	-	-	(623,239)	-	-
3400 Other Funds Ltd	1,085,063	-	-	-	1,085,063	-
6400 Federal Funds Ltd	1,392,532	-	-	-	1,392,532	-
All Funds	1,854,356	-	-	(623,239)	2,477,595	-
6025 Dist to Other Gov Unit						
8000 General Fund	(138,498)	-	-	(138,498)	-	-
3400 Other Funds Ltd	950,421	-	-	-	950,421	-
6400 Federal Funds Ltd	2,942,109	-	-	-	2,942,109	-
All Funds	3,754,032	-	-	(138,498)	3,892,530	-
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	949,889	-	-	-	949,889	-
6035 Dist to Individuals						
3400 Other Funds Ltd	7,955	-	-	-	7,955	-
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	74,515	-	-	-	74,515	-
6065 Loan Repaid To State Agencies						
8000 General Fund	6,585	-	-	-	6,585	-
SPECIAL PAYMENTS						
8000 General Fund	(1,378,391)	-	-	(1,384,976)	6,585	-
3400 Other Funds Ltd	3,702,353	-	-	-	3,702,353	-
6400 Federal Funds Ltd	7,181,731	-	-	-	7,181,731	-
TOTAL SPECIAL PAYMENTS	\$9,505,693	-	-	(\$1,384,976)	\$10,890,669	-

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Military Dept, Oregon

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
EXPENDITURES						
8000 General Fund	(2,126,511)	72,734	15,646	(5,541,827)	3,301,803	25,133
3400 Other Funds Ltd	(490,197)	29,330	13,508	(4,579,227)	4,016,320	29,872
6010 Federal Funds Cap Improve	220,734	-	-	-	220,734	-
6400 Federal Funds Ltd	10,584,901	81,049	40,520	-	10,326,632	136,700
TOTAL EXPENDITURES	\$8,188,927	\$183,113	\$69,674	(\$10,121,054)	\$17,865,489	\$191,705
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	142,197	(29,330)	(13,508)	4,231,227	(4,016,320)	(29,872)
6010 Federal Funds Cap Improve	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	\$142,197	(\$29,330)	(\$13,508)	\$4,231,227	(\$4,016,320)	(\$29,872)

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Description	Pkg: 060 Technical Adjustments					
	Priority: 00					

EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

6400 Federal Funds Ltd 456,715

4325 Attorney General

3400 Other Funds Ltd 2,050

6400 Federal Funds Ltd 5,485

All Funds 7,535

4475 Facilities Maintenance

3400 Other Funds Ltd (2,050)

6400 Federal Funds Ltd (5,485)

All Funds (7,535)

4500 Food and Kitchen Supplies

6400 Federal Funds Ltd (349,694)

4650 Other Services and Supplies

6400 Federal Funds Ltd (107,021)

SERVICES & SUPPLIES

3400 Other Funds Ltd -

6400 Federal Funds Ltd -

TOTAL SERVICES & SUPPLIES

-

ENDING BALANCE

3400 Other Funds Ltd -

6400 Federal Funds Ltd -

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Description	Pkg: 060 Technical Adjustments					
	Priority: 00					

TOTAL ENDING BALANCE -

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,561,917	32,329	15,646	1,507,645	6,297
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AVAILABLE REVENUES

8000 General Fund	1,561,917	32,329	15,646	1,507,645	6,297
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TOTAL AVAILABLE REVENUES	\$1,561,917	\$32,329	\$15,646	\$1,507,645	\$6,297
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3190 All Other Differential

8000 General Fund	3,121	3,121	-	-	-
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

8000 General Fund	556	556	-	-	-
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3221 Pension Obligation Bond

8000 General Fund	34,371	34,371	-	-	-
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3400 Other Funds Ltd	11,345	11,345	-	-	-
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All Funds	45,716	45,716	-	-	-
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3230 Social Security Taxes

8000 General Fund	239	239	-	-	-
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3240 Unemployment Assessments

8000 General Fund	465	465	-	-	-
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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3400 Other Funds Ltd	3,548	3,548	-	-	-	
All Funds	4,013	4,013	-	-	-	
3260 Mass Transit Tax						
8000 General Fund	3,176	3,176	-	-	-	
3400 Other Funds Ltd	950	950	-	-	-	
All Funds	4,126	4,126	-	-	-	
OTHER PAYROLL EXPENSES						
8000 General Fund	38,807	38,807	-	-	-	
3400 Other Funds Ltd	15,843	15,843	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	\$54,650	\$54,650	-	-	-	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(9,599)	(9,599)	-	-	-	
3400 Other Funds Ltd	(17,702)	(17,702)	-	-	-	
All Funds	(27,301)	(27,301)	-	-	-	
PERSONAL SERVICES						
8000 General Fund	32,329	32,329	-	-	-	
3400 Other Funds Ltd	(1,859)	(1,859)	-	-	-	
TOTAL PERSONAL SERVICES	\$30,470	\$30,470	-	-	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	5,552	-	5,215	337	-	

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3400 Other Funds Ltd	437	-	-	437	-	
All Funds	5,989	-	5,215	774	-	
4125 Out of State Travel						
8000 General Fund	3,059	-	2,086	973	-	
3400 Other Funds Ltd	93	-	-	93	-	
All Funds	3,152	-	2,086	1,066	-	
4150 Employee Training						
8000 General Fund	2,296	-	2,086	210	-	
3400 Other Funds Ltd	767	-	-	767	-	
All Funds	3,063	-	2,086	977	-	
4175 Office Expenses						
8000 General Fund	2,333	-	1,043	1,290	-	
3400 Other Funds Ltd	945	-	-	945	-	
All Funds	3,278	-	1,043	2,235	-	
4200 Telecommunications						
8000 General Fund	2,412	-	1,565	847	-	
3400 Other Funds Ltd	183	-	-	183	-	
All Funds	2,595	-	1,565	1,030	-	
4225 State Gov. Service Charges						
8000 General Fund	1,498,884	-	-	1,498,884	-	
3400 Other Funds Ltd	54,324	-	-	54,324	-	
All Funds	1,553,208	-	-	1,553,208	-	
4250 Data Processing						

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8000 General Fund	2,171	-	1,565	606	-	
3400 Other Funds Ltd	375	-	-	375	-	
All Funds	2,546	-	1,565	981	-	
4275 Publicity and Publications						
8000 General Fund	499	-	-	499	-	
3400 Other Funds Ltd	101	-	-	101	-	
All Funds	600	-	-	600	-	
4300 Professional Services						
8000 General Fund	29	-	-	29	-	
3400 Other Funds Ltd	12	-	-	12	-	
All Funds	41	-	-	41	-	
4325 Attorney General						
8000 General Fund	1,938	-	-	1,938	-	
4375 Employee Recruitment and Develop						
8000 General Fund	172	-	-	172	-	
3400 Other Funds Ltd	90	-	-	90	-	
All Funds	262	-	-	262	-	
4400 Dues and Subscriptions						
8000 General Fund	406	-	-	406	-	
3400 Other Funds Ltd	26	-	-	26	-	
All Funds	432	-	-	432	-	
4475 Facilities Maintenance						
8000 General Fund	8	-	-	8	-	

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
4500 Food and Kitchen Supplies						
8000 General Fund	220	-	-	220	-	
3400 Other Funds Ltd	104	-	-	104	-	
All Funds	324	-	-	324	-	
4575 Agency Program Related S and S						
8000 General Fund	96	-	-	96	-	
3400 Other Funds Ltd	129	-	-	129	-	
All Funds	225	-	-	225	-	
4600 Intra-agency Charges						
8000 General Fund	6,297	-	-	-	6,297	
3400 Other Funds Ltd	4,188	-	-	-	4,188	
All Funds	10,485	-	-	-	10,485	
4650 Other Services and Supplies						
8000 General Fund	995	-	-	995	-	
3400 Other Funds Ltd	1,334	-	-	1,334	-	
All Funds	2,329	-	-	2,329	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	65	-	-	65	-	
3400 Other Funds Ltd	1,324	-	-	1,324	-	
All Funds	1,389	-	-	1,389	-	
4715 IT Expendable Property						
8000 General Fund	2,156	-	2,086	70	-	
3400 Other Funds Ltd	403	-	-	403	-	

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
All Funds	2,559	-	2,086	473	-	
SERVICES & SUPPLIES						
8000 General Fund	1,529,588	-	15,646	1,507,645	6,297	
3400 Other Funds Ltd	64,835	-	-	60,647	4,188	
TOTAL SERVICES & SUPPLIES	\$1,594,423	-	\$15,646	\$1,568,292	\$10,485	
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	7,955	-	-	7,955	-	
EXPENDITURES						
8000 General Fund	1,561,917	32,329	15,646	1,507,645	6,297	
3400 Other Funds Ltd	70,931	(1,859)	-	68,602	4,188	
TOTAL EXPENDITURES	\$1,632,848	\$30,470	\$15,646	\$1,576,247	\$10,485	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	(70,931)	1,859	-	(68,602)	(4,188)	
TOTAL ENDING BALANCE	(\$70,931)	\$1,859	-	(\$68,602)	(\$4,188)	

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Operations

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	621,094	53,117	-	560,233	7,744
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BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	(348,000)	-	(348,000)	-	-
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	3,081,591	148,523	-	2,824,222	108,846
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REVENUE CATEGORIES

8000 General Fund	621,094	53,117	-	560,233	7,744
3400 Other Funds Ltd	(348,000)	-	(348,000)	-	-
6400 Federal Funds Ltd	3,081,591	148,523	-	2,824,222	108,846

TOTAL REVENUE CATEGORIES	\$3,354,685	\$201,640	(\$348,000)	\$3,384,455	\$116,590
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AVAILABLE REVENUES

8000 General Fund	621,094	53,117	-	560,233	7,744
3400 Other Funds Ltd	(348,000)	-	(348,000)	-	-
6400 Federal Funds Ltd	3,081,591	148,523	-	2,824,222	108,846

TOTAL AVAILABLE REVENUES	\$3,354,685	\$201,640	(\$348,000)	\$3,384,455	\$116,590
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EXPENDITURES

PERSONAL SERVICES

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
SALARIES & WAGES						
3170 Overtime Payments						
6400 Federal Funds Ltd	2,093	2,093	-	-	-	
3180 Shift Differential						
6400 Federal Funds Ltd	1,477	1,477	-	-	-	
3190 All Other Differential						
8000 General Fund	7,092	7,092	-	-	-	
SALARIES & WAGES						
8000 General Fund	7,092	7,092	-	-	-	
6400 Federal Funds Ltd	3,570	3,570	-	-	-	
TOTAL SALARIES & WAGES	\$10,662	\$10,662	-	-	-	
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	1,262	1,262	-	-	-	
6400 Federal Funds Ltd	635	635	-	-	-	
All Funds	1,897	1,897	-	-	-	
3221 Pension Obligation Bond						
8000 General Fund	13,003	13,003	-	-	-	
3400 Other Funds Ltd	17,467	17,467	-	-	-	
6400 Federal Funds Ltd	306,078	306,078	-	-	-	
All Funds	336,548	336,548	-	-	-	
3230 Social Security Taxes						
8000 General Fund	543	543	-	-	-	

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
6400 Federal Funds Ltd	273	273	-	-	-	
All Funds	816	816	-	-	-	
3240 Unemployment Assessments						
8000 General Fund	1,756	1,756	-	-	-	
6400 Federal Funds Ltd	2,858	2,858	-	-	-	
All Funds	4,614	4,614	-	-	-	
3260 Mass Transit Tax						
8000 General Fund	183	183	-	-	-	
3400 Other Funds Ltd	803	803	-	-	-	
All Funds	986	986	-	-	-	
OTHER PAYROLL EXPENSES						
8000 General Fund	16,747	16,747	-	-	-	
3400 Other Funds Ltd	18,270	18,270	-	-	-	
6400 Federal Funds Ltd	309,844	309,844	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	\$344,861	\$344,861	-	-	-	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	29,278	29,278	-	-	-	
3400 Other Funds Ltd	(52,842)	(52,842)	-	-	-	
6400 Federal Funds Ltd	(164,891)	(164,891)	-	-	-	
All Funds	(188,455)	(188,455)	-	-	-	
PERSONAL SERVICES						
8000 General Fund	53,117	53,117	-	-	-	

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Operations

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3400 Other Funds Ltd	(34,572)	(34,572)	-	-	-	
6400 Federal Funds Ltd	148,523	148,523	-	-	-	
TOTAL PERSONAL SERVICES	\$167,068	\$167,068	-	-	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	472	-	-	472	-	
3400 Other Funds Ltd	334	-	-	334	-	
6400 Federal Funds Ltd	8,988	-	-	8,988	-	
All Funds	9,794	-	-	9,794	-	
4125 Out of State Travel						
8000 General Fund	575	-	-	575	-	
3400 Other Funds Ltd	35	-	-	35	-	
6400 Federal Funds Ltd	11,129	-	-	11,129	-	
All Funds	11,739	-	-	11,739	-	
4150 Employee Training						
8000 General Fund	334	-	-	334	-	
3400 Other Funds Ltd	66	-	-	66	-	
6400 Federal Funds Ltd	35,525	-	-	35,525	-	
All Funds	35,925	-	-	35,925	-	
4175 Office Expenses						
8000 General Fund	723	-	-	723	-	
3400 Other Funds Ltd	160	-	-	160	-	
6400 Federal Funds Ltd	11,741	-	-	11,741	-	

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Operations

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
All Funds	12,624	-	-	12,624	-	
4200 Telecommunications						
8000 General Fund	1,284	-	-	1,284	-	
3400 Other Funds Ltd	2,462	-	-	2,462	-	
6400 Federal Funds Ltd	5,845	-	-	5,845	-	
All Funds	9,591	-	-	9,591	-	
4225 State Gov. Service Charges						
8000 General Fund	380,519	-	-	380,519	-	
3400 Other Funds Ltd	11,351	-	-	11,351	-	
6400 Federal Funds Ltd	1,032,742	-	-	1,032,742	-	
All Funds	1,424,612	-	-	1,424,612	-	
4250 Data Processing						
8000 General Fund	5	-	-	5	-	
6400 Federal Funds Ltd	222	-	-	222	-	
All Funds	227	-	-	227	-	
4275 Publicity and Publications						
8000 General Fund	250	-	-	250	-	
3400 Other Funds Ltd	71	-	-	71	-	
6400 Federal Funds Ltd	2,789	-	-	2,789	-	
All Funds	3,110	-	-	3,110	-	
4300 Professional Services						
8000 General Fund	1,238	-	-	1,238	-	
3400 Other Funds Ltd	558	-	-	558	-	

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Operations

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
6400 Federal Funds Ltd	9,155	-	-	9,155	-	
All Funds	10,951	-	-	10,951	-	
4325 Attorney General						
8000 General Fund	15,577	-	-	15,577	-	
6400 Federal Funds Ltd	8,348	-	-	8,348	-	
All Funds	23,925	-	-	23,925	-	
4375 Employee Recruitment and Develop						
8000 General Fund	80	-	-	80	-	
3400 Other Funds Ltd	5	-	-	5	-	
6400 Federal Funds Ltd	478	-	-	478	-	
All Funds	563	-	-	563	-	
4400 Dues and Subscriptions						
8000 General Fund	72	-	-	72	-	
3400 Other Funds Ltd	345	-	-	345	-	
6400 Federal Funds Ltd	1,556	-	-	1,556	-	
All Funds	1,973	-	-	1,973	-	
4425 Facilities Rental and Taxes						
8000 General Fund	3,634	-	-	3,634	-	
6400 Federal Funds Ltd	34,611	-	-	34,611	-	
All Funds	38,245	-	-	38,245	-	
4450 Fuels and Utilities						
8000 General Fund	114,646	-	-	114,646	-	
3400 Other Funds Ltd	23,295	-	-	23,295	-	

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Detail Revenues & Expenditures - Essential Packages

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Cross Reference Number: 24800-002-00-00-00000

Operations

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
6400 Federal Funds Ltd	675,192	-	-	675,192	-	
All Funds	813,133	-	-	813,133	-	
4475 Facilities Maintenance						
8000 General Fund	21,693	-	-	21,693	-	
3400 Other Funds Ltd	10,324	-	-	10,324	-	
6400 Federal Funds Ltd	501,773	-	-	501,773	-	
All Funds	533,790	-	-	533,790	-	
4500 Food and Kitchen Supplies						
8000 General Fund	13	-	-	13	-	
6400 Federal Funds Ltd	466	-	-	466	-	
All Funds	479	-	-	479	-	
4525 Medical Services and Supplies						
8000 General Fund	14	-	-	14	-	
6400 Federal Funds Ltd	5,188	-	-	5,188	-	
All Funds	5,202	-	-	5,202	-	
4575 Agency Program Related S and S						
8000 General Fund	465	-	-	465	-	
3400 Other Funds Ltd	26	-	-	26	-	
6400 Federal Funds Ltd	4,268	-	-	4,268	-	
All Funds	4,759	-	-	4,759	-	
4600 Intra-agency Charges						
8000 General Fund	7,744	-	-	-	7,744	
3400 Other Funds Ltd	11,184	-	-	-	11,184	

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Operations

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
6400 Federal Funds Ltd	108,846	-	-	-	108,846	
All Funds	127,774	-	-	-	127,774	
4625 Other COP Costs						
3400 Other Funds Ltd	(348,000)	-	(348,000)	-	-	
4650 Other Services and Supplies						
8000 General Fund	9,190	-	-	9,190	-	
3400 Other Funds Ltd	4,680	-	-	4,680	-	
6400 Federal Funds Ltd	324,322	-	-	324,322	-	
All Funds	338,192	-	-	338,192	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	1,540	-	-	1,540	-	
3400 Other Funds Ltd	1,415	-	-	1,415	-	
6400 Federal Funds Ltd	95,100	-	-	95,100	-	
All Funds	98,055	-	-	98,055	-	
4715 IT Expendable Property						
8000 General Fund	1,324	-	-	1,324	-	
3400 Other Funds Ltd	721	-	-	721	-	
6400 Federal Funds Ltd	20,861	-	-	20,861	-	
All Funds	22,906	-	-	22,906	-	
SERVICES & SUPPLIES						
8000 General Fund	561,392	-	-	553,648	7,744	
3400 Other Funds Ltd	(280,968)	-	(348,000)	55,848	11,184	
6400 Federal Funds Ltd	2,899,145	-	-	2,790,299	108,846	

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Operations

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
TOTAL SERVICES & SUPPLIES	\$3,179,569	-	(\$348,000)	\$3,399,795	\$127,774	
CAPITAL OUTLAY						
5200 Technical Equipment						
6400 Federal Funds Ltd	2,475	-	-	2,475	-	
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	10,358	-	-	10,358	-	
5400 Automotive and Aircraft						
3400 Other Funds Ltd	3,333	-	-	3,333	-	
5550 Data Processing Software						
6400 Federal Funds Ltd	1,028	-	-	1,028	-	
5600 Data Processing Hardware						
6400 Federal Funds Ltd	4,010	-	-	4,010	-	
5900 Other Capital Outlay						
6400 Federal Funds Ltd	16,052	-	-	16,052	-	
CAPITAL OUTLAY						
3400 Other Funds Ltd	3,333	-	-	3,333	-	
6400 Federal Funds Ltd	33,923	-	-	33,923	-	
TOTAL CAPITAL OUTLAY	\$37,256	-	-	\$37,256	-	
SPECIAL PAYMENTS						
6065 Loan Repaid To State Agencies						
8000 General Fund	6,585	-	-	6,585	-	

EXPENDITURES

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Operations

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
8000 General Fund	621,094	53,117	-	560,233	7,744	
3400 Other Funds Ltd	(312,207)	(34,572)	(348,000)	59,181	11,184	
6400 Federal Funds Ltd	3,081,591	148,523	-	2,824,222	108,846	
TOTAL EXPENDITURES	\$3,390,478	\$167,068	(\$348,000)	\$3,443,636	\$127,774	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	(35,793)	34,572	-	(59,181)	(11,184)	
6400 Federal Funds Ltd	-	-	-	-	-	
TOTAL ENDING BALANCE	(\$35,793)	\$34,572	-	(\$59,181)	(\$11,184)	

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Office of Emergency Management

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(4,160,724)	(12,716)	(5,141,827)	982,727	11,092
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	7,199,932	(42,357)	-	7,242,289	-
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REVENUE CATEGORIES

8000 General Fund	(4,160,724)	(12,716)	(5,141,827)	982,727	11,092
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6400 Federal Funds Ltd	7,199,932	(42,357)	-	7,242,289	-
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TOTAL REVENUE CATEGORIES	\$3,039,208	(\$55,073)	(\$5,141,827)	\$8,225,016	\$11,092
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AVAILABLE REVENUES

8000 General Fund	(4,160,724)	(12,716)	(5,141,827)	982,727	11,092
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6400 Federal Funds Ltd	7,199,932	(42,357)	-	7,242,289	-
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TOTAL AVAILABLE REVENUES	\$3,039,208	(\$55,073)	(\$5,141,827)	\$8,225,016	\$11,092
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

8000 General Fund	281	281	-	-	-
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3400 Other Funds Ltd	52	52	-	-	-
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6400 Federal Funds Ltd	128	128	-	-	-
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Office of Emergency Management

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
All Funds	461	461	-	-	-	
3180 Shift Differential						
8000 General Fund	44	44	-	-	-	
3400 Other Funds Ltd	1	1	-	-	-	
6400 Federal Funds Ltd	3	3	-	-	-	
All Funds	48	48	-	-	-	
3190 All Other Differential						
8000 General Fund	505	505	-	-	-	
3400 Other Funds Ltd	618	618	-	-	-	
6400 Federal Funds Ltd	336	336	-	-	-	
All Funds	1,459	1,459	-	-	-	
SALARIES & WAGES						
8000 General Fund	830	830	-	-	-	
3400 Other Funds Ltd	671	671	-	-	-	
6400 Federal Funds Ltd	467	467	-	-	-	
TOTAL SALARIES & WAGES	\$1,968	\$1,968	-	-	-	
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	148	148	-	-	-	
3400 Other Funds Ltd	119	119	-	-	-	
6400 Federal Funds Ltd	83	83	-	-	-	
All Funds	350	350	-	-	-	
3221 Pension Obligation Bond						

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Office of Emergency Management

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
8000 General Fund	56,544	56,544	-	-	-	
3400 Other Funds Ltd	19,594	19,594	-	-	-	
6400 Federal Funds Ltd	(31,885)	(31,885)	-	-	-	
All Funds	44,253	44,253	-	-	-	
3230 Social Security Taxes						
8000 General Fund	63	63	-	-	-	
3400 Other Funds Ltd	51	51	-	-	-	
6400 Federal Funds Ltd	36	36	-	-	-	
All Funds	150	150	-	-	-	
3260 Mass Transit Tax						
8000 General Fund	2,416	2,416	-	-	-	
3400 Other Funds Ltd	1,590	1,590	-	-	-	
All Funds	4,006	4,006	-	-	-	
OTHER PAYROLL EXPENSES						
8000 General Fund	59,171	59,171	-	-	-	
3400 Other Funds Ltd	21,354	21,354	-	-	-	
6400 Federal Funds Ltd	(31,766)	(31,766)	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	\$48,759	\$48,759	-	-	-	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(72,717)	(72,717)	-	-	-	
3400 Other Funds Ltd	40,947	40,947	-	-	-	
6400 Federal Funds Ltd	(11,058)	(11,058)	-	-	-	

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Office of Emergency Management

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
All Funds	(42,828)	(42,828)	-	-	-	
PERSONAL SERVICES						
8000 General Fund	(12,716)	(12,716)	-	-	-	
3400 Other Funds Ltd	62,972	62,972	-	-	-	
6400 Federal Funds Ltd	(42,357)	(42,357)	-	-	-	
TOTAL PERSONAL SERVICES	\$7,899	\$7,899	-	-	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(38,889)	-	(40,000)	1,111	-	
3400 Other Funds Ltd	1,913	-	-	1,913	-	
6400 Federal Funds Ltd	10,847	-	-	10,847	-	
All Funds	(26,129)	-	(40,000)	13,871	-	
4125 Out of State Travel						
8000 General Fund	40	-	-	40	-	
3400 Other Funds Ltd	922	-	-	922	-	
6400 Federal Funds Ltd	939	-	-	939	-	
All Funds	1,901	-	-	1,901	-	
4150 Employee Training						
8000 General Fund	(15,862)	-	(16,000)	138	-	
3400 Other Funds Ltd	445	-	-	445	-	
6400 Federal Funds Ltd	1,670	-	-	1,670	-	
All Funds	(13,747)	-	(16,000)	2,253	-	
4175 Office Expenses						

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Office of Emergency Management

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
8000 General Fund	(16,737)	-	(18,000)	1,263	-	
3400 Other Funds Ltd	1,014	-	-	1,014	-	
6400 Federal Funds Ltd	1,256	-	-	1,256	-	
All Funds	(14,467)	-	(18,000)	3,533	-	
4200 Telecommunications						
8000 General Fund	(11,173)	-	(13,920)	2,747	-	
3400 Other Funds Ltd	10,222	-	-	10,222	-	
6400 Federal Funds Ltd	127	-	-	127	-	
All Funds	(824)	-	(13,920)	13,096	-	
4225 State Gov. Service Charges						
8000 General Fund	902,419	-	-	902,419	-	
3400 Other Funds Ltd	24,747	-	-	24,747	-	
All Funds	927,166	-	-	927,166	-	
4250 Data Processing						
8000 General Fund	954	-	-	954	-	
3400 Other Funds Ltd	15,556	-	-	15,556	-	
6400 Federal Funds Ltd	1,233	-	-	1,233	-	
All Funds	17,743	-	-	17,743	-	
4275 Publicity and Publications						
3400 Other Funds Ltd	1,459	-	-	1,459	-	
6400 Federal Funds Ltd	1,119	-	-	1,119	-	
All Funds	2,578	-	-	2,578	-	
4300 Professional Services						

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
8000 General Fund	(299,708)	-	(300,000)	292	-	
3400 Other Funds Ltd	135,597	-	-	135,597	-	
6400 Federal Funds Ltd	26,574	-	-	26,574	-	
All Funds	(137,537)	-	(300,000)	162,463	-	
4325 Attorney General						
8000 General Fund	105	-	-	105	-	
3400 Other Funds Ltd	14,396	-	-	14,396	-	
6400 Federal Funds Ltd	366	-	-	366	-	
All Funds	14,867	-	-	14,867	-	
4375 Employee Recruitment and Develop						
8000 General Fund	1	-	-	1	-	
3400 Other Funds Ltd	2	-	-	2	-	
6400 Federal Funds Ltd	78	-	-	78	-	
All Funds	81	-	-	81	-	
4400 Dues and Subscriptions						
8000 General Fund	2	-	-	2	-	
3400 Other Funds Ltd	108	-	-	108	-	
6400 Federal Funds Ltd	85	-	-	85	-	
All Funds	195	-	-	195	-	
4425 Facilities Rental and Taxes						
8000 General Fund	(131,315)	-	(204,000)	72,685	-	
3400 Other Funds Ltd	7,341	-	-	7,341	-	
6400 Federal Funds Ltd	22	-	-	22	-	

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Office of Emergency Management

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
All Funds	(123,952)	-	(204,000)	80,048	-	
4450 Fuels and Utilities						
8000 General Fund	13	-	-	13	-	
3400 Other Funds Ltd	569	-	-	569	-	
6400 Federal Funds Ltd	151	-	-	151	-	
All Funds	733	-	-	733	-	
4475 Facilities Maintenance						
6400 Federal Funds Ltd	50	-	-	50	-	
4575 Agency Program Related S and S						
8000 General Fund	(3,070,000)	-	(3,070,000)	-	-	
3400 Other Funds Ltd	12,384	-	-	12,384	-	
All Funds	(3,057,616)	-	(3,070,000)	12,384	-	
4600 Intra-agency Charges						
8000 General Fund	11,092	-	-	-	11,092	
3400 Other Funds Ltd	6,997	-	-	-	6,997	
All Funds	18,089	-	-	-	18,089	
4650 Other Services and Supplies						
8000 General Fund	(21,003)	-	(21,931)	928	-	
3400 Other Funds Ltd	1,072	-	-	1,072	-	
6400 Federal Funds Ltd	4,325	-	-	4,325	-	
All Funds	(15,606)	-	(21,931)	6,325	-	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	606	-	-	606	-	

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
6400 Federal Funds Ltd	130	-	-	130	-	
All Funds	736	-	-	736	-	
4715 IT Expendable Property						
8000 General Fund	(7,971)	-	(8,000)	29	-	
3400 Other Funds Ltd	1,986	-	-	1,986	-	
6400 Federal Funds Ltd	334	-	-	334	-	
All Funds	(5,651)	-	(8,000)	2,349	-	
SERVICES & SUPPLIES						
8000 General Fund	(2,698,032)	-	(3,691,851)	982,727	11,092	
3400 Other Funds Ltd	237,336	-	-	230,339	6,997	
6400 Federal Funds Ltd	49,306	-	-	49,306	-	
TOTAL SERVICES & SUPPLIES	(\$2,411,390)	-	(\$3,691,851)	\$1,262,372	\$18,089	
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	968	-	-	968	-	
5200 Technical Equipment						
3400 Other Funds Ltd	715	-	-	715	-	
6400 Federal Funds Ltd	3,383	-	-	3,383	-	
All Funds	4,098	-	-	4,098	-	
5400 Automotive and Aircraft						
8000 General Fund	(65,000)	-	(65,000)	-	-	
5550 Data Processing Software						
6400 Federal Funds Ltd	5,653	-	-	5,653	-	

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Office of Emergency Management

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
5600 Data Processing Hardware						
6400 Federal Funds Ltd	2,216	-	-	2,216	-	
5900 Other Capital Outlay						
3400 Other Funds Ltd	(4,190,000)	-	(4,231,227)	41,227	-	
CAPITAL OUTLAY						
8000 General Fund	(65,000)	-	(65,000)	-	-	
3400 Other Funds Ltd	(4,188,317)	-	(4,231,227)	42,910	-	
6400 Federal Funds Ltd	11,252	-	-	11,252	-	
TOTAL CAPITAL OUTLAY	(\$4,242,065)	-	(\$4,296,227)	\$54,162	-	
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	(623,239)	-	(623,239)	-	-	
3400 Other Funds Ltd	1,658,914	-	-	1,658,914	-	
6400 Federal Funds Ltd	1,822,686	-	-	1,822,686	-	
All Funds	2,858,361	-	(623,239)	3,481,600	-	
6020 Dist to Counties						
8000 General Fund	(623,239)	-	(623,239)	-	-	
3400 Other Funds Ltd	1,085,063	-	-	1,085,063	-	
6400 Federal Funds Ltd	1,392,532	-	-	1,392,532	-	
All Funds	1,854,356	-	(623,239)	2,477,595	-	
6025 Dist to Other Gov Unit						
8000 General Fund	(138,498)	-	(138,498)	-	-	
3400 Other Funds Ltd	950,421	-	-	950,421	-	

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6400 Federal Funds Ltd	2,942,109	-	-	2,942,109	-	
All Funds	3,754,032	-	(138,498)	3,892,530	-	
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	949,889	-	-	949,889	-	
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	74,515	-	-	74,515	-	
SPECIAL PAYMENTS						
8000 General Fund	(1,384,976)	-	(1,384,976)	-	-	
3400 Other Funds Ltd	3,694,398	-	-	3,694,398	-	
6400 Federal Funds Ltd	7,181,731	-	-	7,181,731	-	
TOTAL SPECIAL PAYMENTS	\$9,491,153	-	(\$1,384,976)	\$10,876,129	-	
EXPENDITURES						
8000 General Fund	(4,160,724)	(12,716)	(5,141,827)	982,727	11,092	
3400 Other Funds Ltd	(193,611)	62,972	(4,231,227)	3,967,647	6,997	
6400 Federal Funds Ltd	7,199,932	(42,357)	-	7,242,289	-	
TOTAL EXPENDITURES	\$2,845,597	\$7,899	(\$9,373,054)	\$12,192,663	\$18,089	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	193,611	(62,972)	4,231,227	(3,967,647)	(6,997)	
6400 Federal Funds Ltd	-	-	-	-	-	
TOTAL ENDING BALANCE	\$193,611	(\$62,972)	\$4,231,227	(\$3,967,647)	(\$6,997)	

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Community Support

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor	Pkg: 021 Phase-in	Pkg: 022 Phase-out Pgm & One-time Costs	Pkg: 031 Standard Inflation	Pkg: 032 Above Standard Inflation
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	Priority: 00

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(148,798)	4	-	(400,000)	251,198	-
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	303,378	(25,117)	40,520	-	260,121	27,854
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REVENUE CATEGORIES

8000 General Fund	(148,798)	4	-	(400,000)	251,198	-
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6400 Federal Funds Ltd	303,378	(25,117)	40,520	-	260,121	27,854
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TOTAL REVENUE CATEGORIES	\$154,580	(\$25,113)	\$40,520	(\$400,000)	\$511,319	\$27,854
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AVAILABLE REVENUES

8000 General Fund	(148,798)	4	-	(400,000)	251,198	-
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6400 Federal Funds Ltd	303,378	(25,117)	40,520	-	260,121	27,854
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TOTAL AVAILABLE REVENUES	\$154,580	(\$25,113)	\$40,520	(\$400,000)	\$511,319	\$27,854
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

8000 General Fund	1	1	-	-	-	-
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3400 Other Funds Ltd	10,718	10,718	-	-	-	-
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6400 Federal Funds Ltd	2,696	2,696	-	-	-	-
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Community Support

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	13,415	13,415	-	-	-	-
3170 Overtime Payments						
8000 General Fund	1	1	-	-	-	-
3400 Other Funds Ltd	381	381	-	-	-	-
6400 Federal Funds Ltd	1,167	1,167	-	-	-	-
All Funds	1,549	1,549	-	-	-	-
3180 Shift Differential						
8000 General Fund	1	1	-	-	-	-
3400 Other Funds Ltd	307	307	-	-	-	-
6400 Federal Funds Ltd	934	934	-	-	-	-
All Funds	1,242	1,242	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	163	163	-	-	-	-
6400 Federal Funds Ltd	487	487	-	-	-	-
All Funds	650	650	-	-	-	-
SALARIES & WAGES						
8000 General Fund	3	3	-	-	-	-
3400 Other Funds Ltd	11,569	11,569	-	-	-	-
6400 Federal Funds Ltd	5,284	5,284	-	-	-	-
TOTAL SALARIES & WAGES	\$16,856	\$16,856	-	-	-	-
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	151	151	-	-	-	-

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Community Support

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	461	461	-	-	-	-
All Funds	612	612	-	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	1	1	-	-	-	-
3400 Other Funds Ltd	19,193	19,193	-	-	-	-
6400 Federal Funds Ltd	95,855	95,855	-	-	-	-
All Funds	115,049	115,049	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	885	885	-	-	-	-
6400 Federal Funds Ltd	404	404	-	-	-	-
All Funds	1,289	1,289	-	-	-	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	56	56	-	-	-	-
6400 Federal Funds Ltd	167	167	-	-	-	-
All Funds	223	223	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	1	1	-	-	-	-
3400 Other Funds Ltd	20,285	20,285	-	-	-	-
6400 Federal Funds Ltd	96,887	96,887	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$117,173	\$117,173	-	-	-	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(29,065)	(29,065)	-	-	-	-

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Community Support

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	(127,288)	(127,288)	-	-	-	-
All Funds	(156,353)	(156,353)	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	4	4	-	-	-	-
3400 Other Funds Ltd	2,789	2,789	-	-	-	-
6400 Federal Funds Ltd	(25,117)	(25,117)	-	-	-	-
TOTAL PERSONAL SERVICES	(\$22,324)	(\$22,324)	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(1,828)	-	-	(1,828)	-	-
3400 Other Funds Ltd	3,248	-	2,608	-	640	-
6400 Federal Funds Ltd	9,873	-	7,823	-	2,050	-
All Funds	11,293	-	10,431	(1,828)	2,690	-
4125 Out of State Travel						
8000 General Fund	(4,266)	-	-	(4,266)	-	-
6400 Federal Funds Ltd	2,019	-	-	-	2,019	-
All Funds	(2,247)	-	-	(4,266)	2,019	-
4150 Employee Training						
6400 Federal Funds Ltd	2,634	-	-	-	2,634	-
4175 Office Expenses						
8000 General Fund	(7,922)	-	-	(7,922)	-	-
3400 Other Funds Ltd	890	-	-	-	890	-
6400 Federal Funds Ltd	4,394	-	-	-	4,394	-

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Community Support

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	(2,638)	-	-	(7,922)	5,284	-
4200 Telecommunications						
3400 Other Funds Ltd	1,118	-	522	-	596	-
6400 Federal Funds Ltd	3,353	-	1,565	-	1,788	-
All Funds	4,471	-	2,087	-	2,384	-
4225 State Gov. Service Charges						
8000 General Fund	239,484	-	-	-	239,484	-
3400 Other Funds Ltd	(115,341)	-	-	-	(115,341)	-
6400 Federal Funds Ltd	87,739	-	-	-	87,739	-
All Funds	211,882	-	-	-	211,882	-
4250 Data Processing						
3400 Other Funds Ltd	782	-	782	-	-	-
6400 Federal Funds Ltd	2,347	-	2,347	-	-	-
All Funds	3,129	-	3,129	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	1,075	-	-	-	1,075	-
6400 Federal Funds Ltd	3,225	-	-	-	3,225	-
All Funds	4,300	-	-	-	4,300	-
4300 Professional Services						
8000 General Fund	(27,286)	-	-	(39,000)	11,714	-
3400 Other Funds Ltd	5,726	-	-	-	5,726	-
6400 Federal Funds Ltd	512,908	-	-	-	56,193	-
All Funds	491,348	-	-	(39,000)	73,633	-

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4325 Attorney General						
3400 Other Funds Ltd	2,530	-	-	-	480	-
6400 Federal Funds Ltd	7,033	-	-	-	1,548	-
All Funds	9,563	-	-	-	2,028	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	2	-	-	-	2	-
6400 Federal Funds Ltd	7	-	-	-	7	-
All Funds	9	-	-	-	9	-
4450 Fuels and Utilities						
8000 General Fund	(16,453)	-	-	(16,453)	-	-
3400 Other Funds Ltd	8,614	-	5,215	-	3,399	-
6400 Federal Funds Ltd	27,657	-	15,643	-	12,014	-
All Funds	19,818	-	20,858	(16,453)	15,413	-
4475 Facilities Maintenance						
8000 General Fund	(13,406)	-	-	(13,406)	-	-
3400 Other Funds Ltd	1,292	-	-	-	3,342	-
6400 Federal Funds Ltd	6,290	-	-	-	11,775	-
All Funds	(5,824)	-	-	(13,406)	15,117	-
4500 Food and Kitchen Supplies						
8000 General Fund	(46,312)	-	-	(46,312)	-	-
3400 Other Funds Ltd	7,735	-	-	-	7,735	-
6400 Federal Funds Ltd	(321,492)	-	-	-	28,202	-
All Funds	(360,069)	-	-	(46,312)	35,937	-

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4525 Medical Services and Supplies						
8000 General Fund	(4,266)	-	-	(4,266)	-	-
3400 Other Funds Ltd	1,621	-	-	-	1,621	-
6400 Federal Funds Ltd	4,863	-	-	-	4,863	-
All Funds	2,218	-	-	(4,266)	6,484	-
4575 Agency Program Related S and S						
8000 General Fund	(244,000)	-	-	(244,000)	-	-
3400 Other Funds Ltd	6,644	-	2,608	-	4,036	-
6400 Federal Funds Ltd	19,932	-	7,823	-	12,109	-
All Funds	(217,424)	-	10,431	(244,000)	16,145	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	7,503	-	-	-	-	7,503
6400 Federal Funds Ltd	27,854	-	-	-	-	27,854
All Funds	35,357	-	-	-	-	35,357
4650 Other Services and Supplies						
8000 General Fund	(22,547)	-	-	(22,547)	-	-
3400 Other Funds Ltd	4,485	-	1,773	-	2,712	-
6400 Federal Funds Ltd	(79,883)	-	5,319	-	21,819	-
All Funds	(97,945)	-	7,092	(22,547)	24,531	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	3,052	-	-	-	3,052	-
6400 Federal Funds Ltd	1,422	-	-	-	1,422	-
All Funds	4,474	-	-	-	4,474	-

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4715 IT Expendable Property						
3400 Other Funds Ltd	925	-	-	-	925	-
6400 Federal Funds Ltd	6,320	-	-	-	6,320	-
All Funds	7,245	-	-	-	7,245	-
SERVICES & SUPPLIES						
8000 General Fund	(148,802)	-	-	(400,000)	251,198	-
3400 Other Funds Ltd	(58,099)	-	13,508	-	(79,110)	7,503
6400 Federal Funds Ltd	328,495	-	40,520	-	260,121	27,854
TOTAL SERVICES & SUPPLIES	\$121,594	-	\$54,028	(\$400,000)	\$432,209	\$35,357
EXPENDITURES						
8000 General Fund	(148,798)	4	-	(400,000)	251,198	-
3400 Other Funds Ltd	(55,310)	2,789	13,508	-	(79,110)	7,503
6400 Federal Funds Ltd	303,378	(25,117)	40,520	-	260,121	27,854
TOTAL EXPENDITURES	\$99,270	(\$22,324)	\$54,028	(\$400,000)	\$432,209	\$35,357
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	55,310	(2,789)	(13,508)	-	79,110	(7,503)
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	\$55,310	(\$2,789)	(\$13,508)	-	\$79,110	(\$7,503)

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Description	Pkg: 060 Technical Adjustments					
	Priority: 00					

EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

6400 Federal Funds Ltd 456,715

4325 Attorney General

3400 Other Funds Ltd 2,050

6400 Federal Funds Ltd 5,485

All Funds 7,535

4475 Facilities Maintenance

3400 Other Funds Ltd (2,050)

6400 Federal Funds Ltd (5,485)

All Funds (7,535)

4500 Food and Kitchen Supplies

6400 Federal Funds Ltd (349,694)

4650 Other Services and Supplies

6400 Federal Funds Ltd (107,021)

SERVICES & SUPPLIES

3400 Other Funds Ltd -

6400 Federal Funds Ltd -

TOTAL SERVICES & SUPPLIES

-

ENDING BALANCE

3400 Other Funds Ltd -

6400 Federal Funds Ltd -

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Description	Pkg: 060 Technical Adjustments					
	Priority: 00					

TOTAL ENDING BALANCE -

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Capital Improvements

Description	Total Essential Packages	Pkg: 031 Standard Inflation				
		Priority: 00				

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6010 Federal Funds Cap Improve	220,734	220,734
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AVAILABLE REVENUES

6010 Federal Funds Cap Improve	220,734	220,734
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TOTAL AVAILABLE REVENUES	\$220,734	\$220,734
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EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

6010 Federal Funds Cap Improve	1	1
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CAPITAL OUTLAY

5650 Land Improvements

6010 Federal Funds Cap Improve	17,135	17,135
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5700 Building Structures

6010 Federal Funds Cap Improve	182,669	182,669
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5750 Equipment - Part of Building

6010 Federal Funds Cap Improve	13,327	13,327
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5900 Other Capital Outlay

6010 Federal Funds Cap Improve	7,602	7,602
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CAPITAL OUTLAY

6010 Federal Funds Cap Improve	220,733	220,733
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Capital Improvements

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Description	Total Essential Packages	Pkg: 031 Standard Inflation Priority: 00				
TOTAL CAPITAL OUTLAY	\$220,733	\$220,733				
EXPENDITURES						
6010 Federal Funds Cap Improve	220,734	220,734				
TOTAL EXPENDITURES	\$220,734	\$220,734				
ENDING BALANCE						
6010 Federal Funds Cap Improve	-	-				
TOTAL ENDING BALANCE	-	-				

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Military Dept, Oregon

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 202 PANG Positions Priority: 05
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	24,920,158	6,521,394	1,345,752	6,720,919	2,000,000	169,812
8030 General Fund Debt Svc	1,346,374	-	-	-	-	-
All Funds	26,266,532	6,521,394	1,345,752	6,720,919	2,000,000	169,812

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	21,371,872	-	-	-	-	-
3400 Other Funds Ltd	388,128	-	-	-	-	-
All Funds	21,760,000	-	-	-	-	-

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	9,040,015	-	2	6,720,919	-	598,650
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REVENUE CATEGORIES

8000 General Fund	24,920,158	6,521,394	1,345,752	6,720,919	2,000,000	169,812
8030 General Fund Debt Svc	1,346,374	-	-	-	-	-
3020 Other Funds Cap Construct	21,371,872	-	-	-	-	-
3400 Other Funds Ltd	388,128	-	-	-	-	-
6400 Federal Funds Ltd	9,040,015	-	2	6,720,919	-	598,650

TOTAL REVENUE CATEGORIES	\$57,066,547	\$6,521,394	\$1,345,754	\$13,441,838	\$2,000,000	\$768,462
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AVAILABLE REVENUES

8000 General Fund	24,920,158	6,521,394	1,345,752	6,720,919	2,000,000	169,812
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Military Dept, Oregon

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 202 PANG Positions Priority: 05
8030 General Fund Debt Svc	1,346,374	-	-	-	-	-
3020 Other Funds Cap Construct	21,371,872	-	-	-	-	-
3400 Other Funds Ltd	388,128	-	-	-	-	-
6400 Federal Funds Ltd	9,040,015	-	2	6,720,919	-	598,650
TOTAL AVAILABLE REVENUES	\$57,066,547	\$6,521,394	\$1,345,754	\$13,441,838	\$2,000,000	\$768,462
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	6,886,972	3,733,008	924,884	-	-	65,866
3400 Other Funds Ltd	(192,150)	-	(924,884)	-	-	-
6400 Federal Funds Ltd	1,287,818	-	-	-	-	270,590
All Funds	7,982,640	3,733,008	-	-	-	336,456
3190 All Other Differential						
8000 General Fund	142,393	-	-	-	-	17,446
SALARIES & WAGES						
8000 General Fund	7,029,365	3,733,008	924,884	-	-	83,312
3400 Other Funds Ltd	(192,150)	-	(924,884)	-	-	-
6400 Federal Funds Ltd	1,287,818	-	-	-	-	270,590
TOTAL SALARIES & WAGES	\$8,125,033	\$3,733,008	-	-	-	\$353,902

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

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Military Dept, Oregon

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements	Pkg: 302 OEM Fund Shift	Pkg: 201 Deferred Maintenance	Pkg: 101 Cash Flow appropriation	Pkg: 202 PANG Positions
		Priority: 01	Priority: 02	Priority: 03	Priority: 04	Priority: 05
8000 General Fund	3,072	1,740	276	-	-	36
3400 Other Funds Ltd	22	-	(278)	-	-	-
6400 Federal Funds Ltd	675	-	-	-	-	138
All Funds	3,769	1,740	(2)	-	-	174
3220 Public Employees Retire Cont						
8000 General Fund	1,251,231	664,475	164,631	-	-	14,829
3400 Other Funds Ltd	(34,199)	-	(164,629)	-	-	-
6400 Federal Funds Ltd	229,238	-	1	-	-	48,165
All Funds	1,446,270	664,475	3	-	-	62,994
3230 Social Security Taxes						
8000 General Fund	535,589	285,578	68,591	-	-	6,374
3400 Other Funds Ltd	(14,793)	-	(70,754)	-	-	-
6400 Federal Funds Ltd	98,237	-	1	-	-	20,701
All Funds	619,033	285,578	(2,162)	-	-	27,075
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	2,436	1,380	219	-	-	27
3400 Other Funds Ltd	17	-	(220)	-	-	-
6400 Federal Funds Ltd	537	-	-	-	-	111
All Funds	2,990	1,380	(1)	-	-	138
3260 Mass Transit Tax						
8000 General Fund	41,428	22,399	5,549	-	-	500
3400 Other Funds Ltd	(1,245)	-	(5,549)	-	-	-
All Funds	40,183	22,399	-	-	-	500

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Military Dept, Oregon

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 202 PANG Positions Priority: 05
3270 Flexible Benefits						
8000 General Fund	2,024,384	1,146,960	181,602	-	-	22,938
3400 Other Funds Ltd	13,699	-	(183,195)	-	-	-
6400 Federal Funds Ltd	445,404	-	-	-	-	91,758
All Funds	2,483,487	1,146,960	(1,593)	-	-	114,696
OTHER PAYROLL EXPENSES						
8000 General Fund	3,858,140	2,122,532	420,868	-	-	44,704
3400 Other Funds Ltd	(36,499)	-	(424,625)	-	-	-
6400 Federal Funds Ltd	774,091	-	2	-	-	160,873
TOTAL OTHER PAYROLL EXPENSES	\$4,595,732	\$2,122,532	(\$3,755)	-	-	\$205,577
PERSONAL SERVICES						
8000 General Fund	10,887,505	5,855,540	1,345,752	-	-	128,016
3400 Other Funds Ltd	(228,649)	-	(1,349,509)	-	-	-
6400 Federal Funds Ltd	2,061,909	-	2	-	-	431,463
TOTAL PERSONAL SERVICES	\$12,720,765	\$5,855,540	(\$3,755)	-	-	\$559,479
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	120,000	65,000	-	-	-	-
6400 Federal Funds Ltd	12,000	-	-	-	-	-
All Funds	132,000	65,000	-	-	-	-
4150 Employee Training						
8000 General Fund	106,000	60,000	-	-	-	-

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Military Dept, Oregon

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 202 PANG Positions Priority: 05
3400 Other Funds Ltd	32,894	-	-	-	-	-
6400 Federal Funds Ltd	8,400	-	-	-	-	-
All Funds	147,294	60,000	-	-	-	-
4175 Office Expenses						
8000 General Fund	85,569	47,500	-	-	-	-
3400 Other Funds Ltd	4,640	-	-	-	-	-
6400 Federal Funds Ltd	3,200	-	-	-	-	-
All Funds	93,409	47,500	-	-	-	-
4200 Telecommunications						
8000 General Fund	73,200	49,200	-	-	-	-
3400 Other Funds Ltd	961,843	-	-	-	-	-
6400 Federal Funds Ltd	14,400	-	-	-	-	-
All Funds	1,049,443	49,200	-	-	-	-
4300 Professional Services						
8000 General Fund	313,254	-	-	-	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	14,774,168	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	6,000	-	-	-	-	-
3400 Other Funds Ltd	2,000	-	-	-	-	-
All Funds	8,000	-	-	-	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	570,732	365,854	-	-	-	-

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Military Dept, Oregon

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements	Pkg: 302 OEM Fund Shift	Pkg: 201 Deferred Maintenance	Pkg: 101 Cash Flow appropriation	Pkg: 202 PANG Positions
		Priority: 01	Priority: 02	Priority: 03	Priority: 04	Priority: 05
3400 Other Funds Ltd	273,962	-	-	-	-	-
All Funds	844,694	365,854	-	-	-	-
4450 Fuels and Utilities						
6400 Federal Funds Ltd	6,000	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	6,723,919	-	-	6,720,919	-	3,000
6400 Federal Funds Ltd	6,750,919	-	-	6,720,919	-	12,000
All Funds	13,474,838	-	-	13,441,838	-	15,000
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	623,851	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	1,500	-	-	-	-	1,500
6400 Federal Funds Ltd	6,000	-	-	-	-	6,000
All Funds	7,500	-	-	-	-	7,500
4600 Intra-agency Charges						
8000 General Fund	1,500	-	-	-	-	1,500
3400 Other Funds Ltd	383,343	-	-	-	-	-
6400 Federal Funds Ltd	6,000	-	-	-	-	6,000
All Funds	390,843	-	-	-	-	7,500
4650 Other Services and Supplies						
8000 General Fund	2,071,027	13,300	-	-	2,000,000	35,796
3400 Other Funds Ltd	388,128	-	-	-	-	-
6400 Federal Funds Ltd	153,187	-	-	-	-	143,187

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Military Dept, Oregon

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 202 PANG Positions Priority: 05
All Funds	2,612,342	13,300	-	-	2,000,000	178,983
4715 IT Expendable Property						
8000 General Fund	1,100,000	65,000	-	-	-	-
3400 Other Funds Ltd	4,000	-	-	-	-	-
6400 Federal Funds Ltd	18,000	-	-	-	-	-
All Funds	1,122,000	65,000	-	-	-	-
SERVICES & SUPPLIES						
8000 General Fund	11,172,701	665,854	-	6,720,919	2,000,000	41,796
3400 Other Funds Ltd	17,448,829	-	-	-	-	-
6400 Federal Funds Ltd	6,978,106	-	-	6,720,919	-	167,187
TOTAL SERVICES & SUPPLIES	\$35,599,636	\$665,854	-	\$13,441,838	\$2,000,000	\$208,983
CAPITAL OUTLAY						
5400 Automotive and Aircraft						
8000 General Fund	90,000	-	-	-	-	-
5700 Building Structures						
3020 Other Funds Cap Construct	21,371,872	-	-	-	-	-
CAPITAL OUTLAY						
8000 General Fund	90,000	-	-	-	-	-
3020 Other Funds Cap Construct	21,371,872	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$21,461,872	-	-	-	-	-
SPECIAL PAYMENTS						
6020 Dist to Counties						

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Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 202 PANG Positions Priority: 05
3400 Other Funds Ltd	8,273,424	-	-	-	-	-
6025 Dist to Other Gov Unit						
8000 General Fund	2,769,952	-	-	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	15,348,756	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	2,769,952	-	-	-	-	-
3400 Other Funds Ltd	23,622,180	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	\$26,392,132	-	-	-	-	-
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	850,000	-	-	-	-	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	496,374	-	-	-	-	-
DEBT SERVICE						
8030 General Fund Debt Svc	1,346,374	-	-	-	-	-
TOTAL DEBT SERVICE	\$1,346,374	-	-	-	-	-
EXPENDITURES						
8000 General Fund	24,920,158	6,521,394	1,345,752	6,720,919	2,000,000	169,812
8030 General Fund Debt Svc	1,346,374	-	-	-	-	-
3020 Other Funds Cap Construct	21,371,872	-	-	-	-	-
3400 Other Funds Ltd	40,842,360	-	(1,349,509)	-	-	-

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Military Dept, Oregon

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 202 PANG Positions Priority: 05
6400 Federal Funds Ltd	9,040,015	-	2	6,720,919	-	598,650
TOTAL EXPENDITURES	\$97,520,779	\$6,521,394	(\$3,755)	\$13,441,838	\$2,000,000	\$768,462
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	(40,454,232)	-	1,349,509	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	(\$40,454,232)	-	\$1,349,509	-	-	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	65	30	-	-	-	3
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	65.00	30.00	-	-	-	3.00

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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,279,021	276,944	132,243	145,562	470,000	-
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	-	-	-	144,960	-	544,299
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REVENUE CATEGORIES

8000 General Fund	1,279,021	276,944	132,243	145,562	470,000	-
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6400 Federal Funds Ltd	-	-	-	144,960	-	544,299
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TOTAL REVENUE CATEGORIES	\$1,279,021	\$276,944	\$132,243	\$290,522	\$470,000	\$544,299
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AVAILABLE REVENUES

8000 General Fund	1,279,021	276,944	132,243	145,562	470,000	-
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6400 Federal Funds Ltd	-	-	-	144,960	-	544,299
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TOTAL AVAILABLE REVENUES	\$1,279,021	\$276,944	\$132,243	\$290,522	\$470,000	\$544,299
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	190,944	150,288	70,798	100,272	-	-
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3400 Other Funds Ltd	-	150,288	165,194	-	-	-
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6400 Federal Funds Ltd	-	-	-	100,272	-	318,288
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Description	Pkg: 102 Chief Information Officer Position Priority: 06	Pkg: 103 Financial Administration Positions Priority: 07	Pkg: 104 Human Resource Positions Priority: 08	Pkg: 303 OEM LD to Permanent Position Priority: 09	Pkg: 401 Youth Challenge Program Increase Priority: 10	Pkg: 402 STARBASE New & Reclassified Positions Priority: 11
All Funds	190,944	300,576	235,992	200,544	-	318,288
3190 All Other Differential						
8000 General Fund	-	-	-	-	124,947	-
SALARIES & WAGES						
8000 General Fund	190,944	150,288	70,798	100,272	124,947	-
3400 Other Funds Ltd	-	150,288	165,194	-	-	-
6400 Federal Funds Ltd	-	-	-	100,272	-	318,288
TOTAL SALARIES & WAGES	\$190,944	\$300,576	\$235,992	\$200,544	\$124,947	\$318,288
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	58	87	34	29	-	-
3400 Other Funds Ltd	-	87	82	-	-	-
6400 Federal Funds Ltd	-	-	-	29	-	174
All Funds	58	174	116	58	-	174
3220 Public Employees Retire Cont						
8000 General Fund	33,988	26,752	12,602	17,849	22,241	-
3400 Other Funds Ltd	-	26,752	29,404	-	-	-
6400 Federal Funds Ltd	-	-	-	17,849	-	56,655
All Funds	33,988	53,504	42,006	35,698	22,241	56,655
3230 Social Security Taxes						
8000 General Fund	14,607	11,498	5,416	7,671	9,558	-
3400 Other Funds Ltd	-	11,498	12,637	-	-	-
6400 Federal Funds Ltd	-	-	-	7,671	-	24,348

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Description	Pkg: 102 Chief Information Officer Position Priority: 06	Pkg: 103 Financial Administration Positions Priority: 07	Pkg: 104 Human Resource Positions Priority: 08	Pkg: 303 OEM LD to Permanent Position Priority: 09	Pkg: 401 Youth Challenge Program Increase Priority: 10	Pkg: 402 STARBASE New & Reclassified Positions Priority: 11
All Funds	14,607	22,996	18,053	15,342	9,558	24,348
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	46	69	28	23	-	-
3400 Other Funds Ltd	-	69	64	-	-	-
6400 Federal Funds Ltd	-	-	-	23	-	138
All Funds	46	138	92	46	-	138
3260 Mass Transit Tax						
8000 General Fund	1,146	902	425	602	-	-
3400 Other Funds Ltd	-	902	991	-	-	-
All Funds	1,146	1,804	1,416	602	-	-
3270 Flexible Benefits						
8000 General Fund	38,232	57,348	22,940	19,116	-	-
3400 Other Funds Ltd	-	57,348	53,524	-	-	-
6400 Federal Funds Ltd	-	-	-	19,116	-	114,696
All Funds	38,232	114,696	76,464	38,232	-	114,696
OTHER PAYROLL EXPENSES						
8000 General Fund	88,077	96,656	41,445	45,290	31,799	-
3400 Other Funds Ltd	-	96,656	96,702	-	-	-
6400 Federal Funds Ltd	-	-	-	44,688	-	196,011
TOTAL OTHER PAYROLL EXPENSES	\$88,077	\$193,312	\$138,147	\$89,978	\$31,799	\$196,011
PERSONAL SERVICES						
8000 General Fund	279,021	246,944	112,243	145,562	156,746	-
3400 Other Funds Ltd	-	246,944	261,896	-	-	-

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Military Dept, Oregon

Description	Pkg: 102 Chief Information Officer Position Priority: 06	Pkg: 103 Financial Administration Positions Priority: 07	Pkg: 104 Human Resource Positions Priority: 08	Pkg: 303 OEM LD to Permanent Position Priority: 09	Pkg: 401 Youth Challenge Program Increase Priority: 10	Pkg: 402 STARBASE New & Reclassified Positions Priority: 11
6400 Federal Funds Ltd	-	-	-	144,960	-	514,299
TOTAL PERSONAL SERVICES	\$279,021	\$493,888	\$374,139	\$290,522	\$156,746	\$514,299
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	9,000	6,000	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	6,000
All Funds	-	9,000	6,000	-	-	6,000
4150 Employee Training						
8000 General Fund	-	6,000	6,000	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	2,400
All Funds	-	6,000	6,000	-	-	2,400
4175 Office Expenses						
8000 General Fund	-	6,000	2,000	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	1,200
All Funds	-	6,000	2,000	-	-	1,200
4200 Telecommunications						
6400 Federal Funds Ltd	-	-	-	-	-	14,400
4300 Professional Services						
8000 General Fund	-	-	-	-	313,254	-
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	-	-	-	-	623,851	-
4715 IT Expendable Property						
8000 General Fund	1,000,000	9,000	6,000	-	-	-

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Military Dept, Oregon

Description	Pkg: 102 Chief Information Officer Position Priority: 06	Pkg: 103 Financial Administration Positions Priority: 07	Pkg: 104 Human Resource Positions Priority: 08	Pkg: 303 OEM LD to Permanent Position Priority: 09	Pkg: 401 Youth Challenge Program Increase Priority: 10	Pkg: 402 STARBASE New & Reclassified Positions Priority: 11
6400 Federal Funds Ltd	-	-	-	-	-	6,000
All Funds	1,000,000	9,000	6,000	-	-	6,000
SERVICES & SUPPLIES						
8000 General Fund	1,000,000	30,000	20,000	-	313,254	-
3400 Other Funds Ltd	-	-	-	-	623,851	-
6400 Federal Funds Ltd	-	-	-	-	-	30,000
TOTAL SERVICES & SUPPLIES	\$1,000,000	\$30,000	\$20,000	-	\$937,105	\$30,000
EXPENDITURES						
8000 General Fund	1,279,021	276,944	132,243	145,562	470,000	-
3400 Other Funds Ltd	-	246,944	261,896	-	623,851	-
6400 Federal Funds Ltd	-	-	-	144,960	-	544,299
TOTAL EXPENDITURES	\$1,279,021	\$523,888	\$394,139	\$290,522	\$1,093,851	\$544,299
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	(246,944)	(261,896)	-	(623,851)	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	(\$246,944)	(\$261,896)	-	(\$623,851)	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	3	2	1	-	3
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00	3.00	2.00	1.00	-	3.00

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Military Dept, Oregon

Description	Pkg: 203 AGI New & Reclassified Positions Priority: 12	Pkg: 403 Youth Challenge Program Position Reclasses Priority: 13	Pkg: 490 Corvallis ASLEP Priority: 14	Pkg: 491 Ashland ASLEP Priority: 15	Pkg: 492 Kliever ASLEP Priority: 16	Pkg: 493 McMinnville ASLEP Priority: 17
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REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	-	-	4,317,605	5,373,235	6,149,437	5,531,595
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	957,089	57,958	-	-	-	-
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REVENUE CATEGORIES

3020 Other Funds Cap Construct	-	-	4,317,605	5,373,235	6,149,437	5,531,595
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6400 Federal Funds Ltd	957,089	57,958	-	-	-	-
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TOTAL REVENUE CATEGORIES	\$957,089	\$57,958	\$4,317,605	\$5,373,235	\$6,149,437	\$5,531,595
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AVAILABLE REVENUES

3020 Other Funds Cap Construct	-	-	4,317,605	5,373,235	6,149,437	5,531,595
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6400 Federal Funds Ltd	957,089	57,958	-	-	-	-
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TOTAL AVAILABLE REVENUES	\$957,089	\$57,958	\$4,317,605	\$5,373,235	\$6,149,437	\$5,531,595
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	78,306	15,474	-	-	-	-
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6400 Federal Funds Ltd	539,382	46,422	-	-	-	-
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All Funds	617,688	61,896	-	-	-	-
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Description	Pkg: 203 AGI New & Reclassified Positions Priority: 12	Pkg: 403 Youth Challenge Program Position Reclasses Priority: 13	Pkg: 490 Corvallis ASLEP Priority: 14	Pkg: 491 Ashland ASLEP Priority: 15	Pkg: 492 Kliever ASLEP Priority: 16	Pkg: 493 McMinnville ASLEP Priority: 17
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	15	-	-	-	-	-
6400 Federal Funds Ltd	334	-	-	-	-	-
All Funds	349	-	-	-	-	-
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	13,939	2,757	-	-	-	-
6400 Federal Funds Ltd	96,012	8,266	-	-	-	-
All Funds	109,951	11,023	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	5,991	1,090	-	-	-	-
6400 Federal Funds Ltd	41,262	3,270	-	-	-	-
All Funds	47,253	4,360	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	12	-	-	-	-	-
6400 Federal Funds Ltd	265	-	-	-	-	-
All Funds	277	-	-	-	-	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	470	-	-	-	-	-
3270 Flexible Benefits						
3400 Other Funds Ltd	9,558	-	-	-	-	-
6400 Federal Funds Ltd	219,834	-	-	-	-	-
All Funds	229,392	-	-	-	-	-

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OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	29,985	3,847	-	-	-	-
6400 Federal Funds Ltd	357,707	11,536	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$387,692	\$15,383	-	-	-	-
PERSONAL SERVICES						
3400 Other Funds Ltd	108,291	19,321	-	-	-	-
6400 Federal Funds Ltd	897,089	57,958	-	-	-	-
TOTAL PERSONAL SERVICES	\$1,005,380	\$77,279	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	6,000	-	-	-	-	-
4150 Employee Training						
6400 Federal Funds Ltd	6,000	-	-	-	-	-
4175 Office Expenses						
6400 Federal Funds Ltd	2,000	-	-	-	-	-
4450 Fuels and Utilities						
6400 Federal Funds Ltd	6,000	-	-	-	-	-
4475 Facilities Maintenance						
6400 Federal Funds Ltd	18,000	-	-	-	-	-
4650 Other Services and Supplies						
6400 Federal Funds Ltd	10,000	-	-	-	-	-
4715 IT Expendable Property						

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Military Dept, Oregon

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6400 Federal Funds Ltd	12,000	-	-	-	-	-
SERVICES & SUPPLIES						
6400 Federal Funds Ltd	60,000	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	\$60,000	-	-	-	-	-
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construct	-	-	4,317,605	5,373,235	6,149,437	5,531,595
EXPENDITURES						
3020 Other Funds Cap Construct	-	-	4,317,605	5,373,235	6,149,437	5,531,595
3400 Other Funds Ltd	108,291	19,321	-	-	-	-
6400 Federal Funds Ltd	957,089	57,958	-	-	-	-
TOTAL EXPENDITURES	\$1,065,380	\$77,279	\$4,317,605	\$5,373,235	\$6,149,437	\$5,531,595
ENDING BALANCE						
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	(108,291)	(19,321)	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	(\$108,291)	(\$19,321)	-	-	-	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	6	-	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	6.00	-	-	-	-	-

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Military Dept, Oregon

Description	Pkg: 480 New Debt Service Priority: 18	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20	Pkg: 306 OEM OERS Transfer Priority: 21	Pkg: 307 OEM Position Reclassifications Priority: 22	Pkg: 308 9-1-1 Limitation Increase Priority: 23
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	-	4,830,875	1,027,636	-	-
8030 General Fund Debt Svc	1,346,374	-	-	-	-	-
All Funds	1,346,374	-	4,830,875	1,027,636	-	-

BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	388,128	-	-	-	-	-
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	-	-	-	-	16,138	-
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REVENUE CATEGORIES

8000 General Fund	-	-	4,830,875	1,027,636	-	-
8030 General Fund Debt Svc	1,346,374	-	-	-	-	-
3400 Other Funds Ltd	388,128	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	16,138	-

TOTAL REVENUE CATEGORIES	\$1,734,502	-	\$4,830,875	\$1,027,636	\$16,138	-
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AVAILABLE REVENUES

8000 General Fund	-	-	4,830,875	1,027,636	-	-
8030 General Fund Debt Svc	1,346,374	-	-	-	-	-
3400 Other Funds Ltd	388,128	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	16,138	-

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Military Dept, Oregon

Description	Pkg: 480 New Debt Service Priority: 18	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20	Pkg: 306 OEM OERS Transfer Priority: 21	Pkg: 307 OEM Position Reclassifications Priority: 22	Pkg: 308 9-1-1 Limitation Increase Priority: 23
TOTAL AVAILABLE REVENUES	\$1,734,502	-	\$4,830,875	\$1,027,636	\$16,138	-

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	-	-	1,135,392	515,520	-	-
3400 Other Funds Ltd	-	323,472	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	12,864	-
All Funds	-	323,472	1,135,392	515,520	12,864	-

OTHER PAYROLL EXPENSES**3210 Empl. Rel. Bd. Assessments**

8000 General Fund	-	-	464	348	-	-
3400 Other Funds Ltd	-	116	-	-	-	-
All Funds	-	116	464	348	-	-

3220 Public Employees Retire Cont

8000 General Fund	-	-	202,100	91,764	-	-
3400 Other Funds Ltd	-	57,578	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	2,290	-
All Funds	-	57,578	202,100	91,764	2,290	-

3230 Social Security Taxes

8000 General Fund	-	-	86,858	39,438	-	-
3400 Other Funds Ltd	-	24,745	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	984	-

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Military Dept, Oregon

Description	Pkg: 480 New Debt Service Priority: 18	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20	Pkg: 306 OEM OERS Transfer Priority: 21	Pkg: 307 OEM Position Reclassifications Priority: 22	Pkg: 308 9-1-1 Limitation Increase Priority: 23
All Funds	-	24,745	86,858	39,438	984	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	-	368	276	-	-
3400 Other Funds Ltd	-	92	-	-	-	-
All Funds	-	92	368	276	-	-
3260 Mass Transit Tax						
8000 General Fund	-	-	6,812	3,093	-	-
3400 Other Funds Ltd	-	1,941	-	-	-	-
All Funds	-	1,941	6,812	3,093	-	-
3270 Flexible Benefits						
8000 General Fund	-	-	305,856	229,392	-	-
3400 Other Funds Ltd	-	76,464	-	-	-	-
All Funds	-	76,464	305,856	229,392	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	602,458	364,311	-	-
3400 Other Funds Ltd	-	160,936	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	3,274	-
TOTAL OTHER PAYROLL EXPENSES	-	\$160,936	\$602,458	\$364,311	\$3,274	-
PERSONAL SERVICES						
8000 General Fund	-	-	1,737,850	879,831	-	-
3400 Other Funds Ltd	-	484,408	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	16,138	-

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Military Dept, Oregon

Description	Pkg: 480 New Debt Service Priority: 18	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20	Pkg: 306 OEM OERS Transfer Priority: 21	Pkg: 307 OEM Position Reclassifications Priority: 22	Pkg: 308 9-1-1 Limitation Increase Priority: 23
TOTAL PERSONAL SERVICES	-	\$484,408	\$1,737,850	\$879,831	\$16,138	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	40,000	-	-	-
4150 Employee Training						
8000 General Fund	-	-	16,000	18,000	-	-
3400 Other Funds Ltd	-	6,000	-	-	-	26,894
All Funds	-	6,000	16,000	18,000	-	26,894
4175 Office Expenses						
8000 General Fund	-	-	16,149	13,920	-	-
3400 Other Funds Ltd	-	4,640	-	-	-	-
All Funds	-	4,640	16,149	13,920	-	-
4200 Telecommunications						
8000 General Fund	-	-	13,920	10,080	-	-
3400 Other Funds Ltd	-	3,360	-	-	-	958,483
All Funds	-	3,360	13,920	10,080	-	958,483
4315 IT Professional Services						
3400 Other Funds Ltd	-	-	-	-	-	14,774,168
4375 Employee Recruitment and Develop						
8000 General Fund	-	-	-	6,000	-	-
3400 Other Funds Ltd	-	2,000	-	-	-	-
All Funds	-	2,000	-	6,000	-	-
4425 Facilities Rental and Taxes						

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Military Dept, Oregon

Description	Pkg: 480 New Debt Service Priority: 18	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20	Pkg: 306 OEM OERS Transfer Priority: 21	Pkg: 307 OEM Position Reclassifications Priority: 22	Pkg: 308 9-1-1 Limitation Increase Priority: 23
8000 General Fund	-	-	117,073	87,805	-	-
3400 Other Funds Ltd	-	29,268	-	-	-	244,694
All Funds	-	29,268	117,073	87,805	-	244,694
4600 Intra-agency Charges						
3400 Other Funds Ltd	-	-	-	-	-	383,343
4650 Other Services and Supplies						
8000 General Fund	-	-	21,931	-	-	-
3400 Other Funds Ltd	388,128	-	-	-	-	-
All Funds	388,128	-	21,931	-	-	-
4715 IT Expendable Property						
8000 General Fund	-	-	8,000	12,000	-	-
3400 Other Funds Ltd	-	4,000	-	-	-	-
All Funds	-	4,000	8,000	12,000	-	-
SERVICES & SUPPLIES						
8000 General Fund	-	-	233,073	147,805	-	-
3400 Other Funds Ltd	388,128	49,268	-	-	-	16,387,582
TOTAL SERVICES & SUPPLIES	\$388,128	\$49,268	\$233,073	\$147,805	-	\$16,387,582
CAPITAL OUTLAY						
5400 Automotive and Aircraft						
8000 General Fund	-	-	90,000	-	-	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	-	-	-	-	-	8,273,424

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Military Dept, Oregon

Description	Pkg: 480 New Debt Service Priority: 18	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20	Pkg: 306 OEM OERS Transfer Priority: 21	Pkg: 307 OEM Position Reclassifications Priority: 22	Pkg: 308 9-1-1 Limitation Increase Priority: 23
6025 Dist to Other Gov Unit						
8000 General Fund	-	-	2,769,952	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	-	-	-	-	-	15,348,756
SPECIAL PAYMENTS						
8000 General Fund	-	-	2,769,952	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	23,622,180
TOTAL SPECIAL PAYMENTS	-	-	\$2,769,952	-	-	\$23,622,180
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	850,000	-	-	-	-	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	496,374	-	-	-	-	-
DEBT SERVICE						
8030 General Fund Debt Svc	1,346,374	-	-	-	-	-
TOTAL DEBT SERVICE	\$1,346,374	-	-	-	-	-
EXPENDITURES						
8000 General Fund	-	-	4,830,875	1,027,636	-	-
8030 General Fund Debt Svc	1,346,374	-	-	-	-	-
3400 Other Funds Ltd	388,128	533,676	-	-	-	40,009,762
6400 Federal Funds Ltd	-	-	-	-	16,138	-
TOTAL EXPENDITURES	\$1,734,502	\$533,676	\$4,830,875	\$1,027,636	\$16,138	\$40,009,762

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Military Dept, Oregon

Description	Pkg: 480 New Debt Service Priority: 18	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20	Pkg: 306 OEM OERS Transfer Priority: 21	Pkg: 307 OEM Position Reclassifications Priority: 22	Pkg: 308 9-1-1 Limitation Increase Priority: 23
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3400 Other Funds Ltd	-	(533,676)	-	-	-	(40,009,762)
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	(\$533,676)	-	-	-	(\$40,009,762)
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	2	8	6	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	2.00	8.00	6.00	-	-

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Administration

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Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 102 Chief Information Officer Position Priority: 06	Pkg: 103 Financial Administration Positions Priority: 07	Pkg: 104 Human Resource Positions Priority: 08
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	4,620,088	931,880	2,000,000	1,279,021	276,944	132,243
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AVAILABLE REVENUES

8000 General Fund	4,620,088	931,880	2,000,000	1,279,021	276,944	132,243
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TOTAL AVAILABLE REVENUES	\$4,620,088	\$931,880	\$2,000,000	\$1,279,021	\$276,944	\$132,243
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	959,590	547,560	-	190,944	150,288	70,798
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3400 Other Funds Ltd	315,482	-	-	-	150,288	165,194
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All Funds	1,275,072	547,560	-	190,944	300,576	235,992
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	469	290	-	58	87	34
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3400 Other Funds Ltd	169	-	-	-	87	82
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All Funds	638	290	-	58	174	116
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3220 Public Employees Retire Cont

8000 General Fund	170,808	97,466	-	33,988	26,752	12,602
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3400 Other Funds Ltd	56,156	-	-	-	26,752	29,404
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All Funds	226,964	97,466	-	33,988	53,504	42,006
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Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 102 Chief Information Officer Position Priority: 06	Pkg: 103 Financial Administration Positions Priority: 07	Pkg: 104 Human Resource Positions Priority: 08
3230 Social Security Taxes						
8000 General Fund	73,409	41,888	-	14,607	11,498	5,416
3400 Other Funds Ltd	24,135	-	-	-	11,498	12,637
All Funds	97,544	41,888	-	14,607	22,996	18,053
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	373	230	-	46	69	28
3400 Other Funds Ltd	133	-	-	-	69	64
All Funds	506	230	-	46	138	92
3260 Mass Transit Tax						
8000 General Fund	5,759	3,286	-	1,146	902	425
3400 Other Funds Ltd	1,893	-	-	-	902	991
All Funds	7,652	3,286	-	1,146	1,804	1,416
3270 Flexible Benefits						
8000 General Fund	309,680	191,160	-	38,232	57,348	22,940
3400 Other Funds Ltd	110,872	-	-	-	57,348	53,524
All Funds	420,552	191,160	-	38,232	114,696	76,464
OTHER PAYROLL EXPENSES						
8000 General Fund	560,498	334,320	-	88,077	96,656	41,445
3400 Other Funds Ltd	193,358	-	-	-	96,656	96,702
TOTAL OTHER PAYROLL EXPENSES	\$753,856	\$334,320	-	\$88,077	\$193,312	\$138,147
PERSONAL SERVICES						
8000 General Fund	1,520,088	881,880	-	279,021	246,944	112,243
3400 Other Funds Ltd	508,840	-	-	-	246,944	261,896

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Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 102 Chief Information Officer Position Priority: 06	Pkg: 103 Financial Administration Positions Priority: 07	Pkg: 104 Human Resource Positions Priority: 08
TOTAL PERSONAL SERVICES	\$2,028,928	\$881,880	-	\$279,021	\$493,888	\$374,139
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	30,000	15,000	-	-	9,000	6,000
4150 Employee Training						
8000 General Fund	22,000	10,000	-	-	6,000	6,000
4175 Office Expenses						
8000 General Fund	18,000	10,000	-	-	6,000	2,000
4650 Other Services and Supplies						
8000 General Fund	2,000,000	-	2,000,000	-	-	-
4715 IT Expendable Property						
8000 General Fund	1,030,000	15,000	-	1,000,000	9,000	6,000
SERVICES & SUPPLIES						
8000 General Fund	3,100,000	50,000	2,000,000	1,000,000	30,000	20,000
TOTAL SERVICES & SUPPLIES	\$3,100,000	\$50,000	\$2,000,000	\$1,000,000	\$30,000	\$20,000
EXPENDITURES						
8000 General Fund	4,620,088	931,880	2,000,000	1,279,021	276,944	132,243
3400 Other Funds Ltd	508,840	-	-	-	246,944	261,896
TOTAL EXPENDITURES	\$5,128,928	\$931,880	\$2,000,000	\$1,279,021	\$523,888	\$394,139
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(508,840)	-	-	-	(246,944)	(261,896)

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Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 101 Cash Flow appropriation Priority: 04	Pkg: 102 Chief Information Officer Position Priority: 06	Pkg: 103 Financial Administration Positions Priority: 07	Pkg: 104 Human Resource Positions Priority: 08
TOTAL ENDING BALANCE	(\$508,840)	-	-	-	(\$246,944)	(\$261,896)
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	11	5	-	1	3	2
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	11.00	5.00	-	1.00	3.00	2.00

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Operations

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Cross Reference Number: 24800-002-00-00-00000

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Positions Priority: 05	Pkg: 203 AGI New & Reclassified Positions Priority: 12	Pkg: 480 New Debt Service Priority: 18	
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	6,890,731	6,720,919	169,812	-	-
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BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	388,128	-	-	-	388,128
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	8,276,658	6,720,919	598,650	957,089	-
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REVENUE CATEGORIES

8000 General Fund	6,890,731	6,720,919	169,812	-	-
3400 Other Funds Ltd	388,128	-	-	-	388,128
6400 Federal Funds Ltd	8,276,658	6,720,919	598,650	957,089	-

TOTAL REVENUE CATEGORIES	\$15,555,517	\$13,441,838	\$768,462	\$957,089	\$388,128
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AVAILABLE REVENUES

8000 General Fund	6,890,731	6,720,919	169,812	-	-
3400 Other Funds Ltd	388,128	-	-	-	388,128
6400 Federal Funds Ltd	8,276,658	6,720,919	598,650	957,089	-

TOTAL AVAILABLE REVENUES	\$15,555,517	\$13,441,838	\$768,462	\$957,089	\$388,128
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EXPENDITURES

PERSONAL SERVICES

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Operations

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Positions Priority: 05	Pkg: 203 AGI New & Reclassified Positions Priority: 12	Pkg: 480 New Debt Service Priority: 18	
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	65,866	-	65,866	-	-	
3400 Other Funds Ltd	78,306	-	-	78,306	-	
6400 Federal Funds Ltd	809,972	-	270,590	539,382	-	
All Funds	954,144	-	336,456	617,688	-	
3190 All Other Differential						
8000 General Fund	17,446	-	17,446	-	-	
SALARIES & WAGES						
8000 General Fund	83,312	-	83,312	-	-	
3400 Other Funds Ltd	78,306	-	-	78,306	-	
6400 Federal Funds Ltd	809,972	-	270,590	539,382	-	
TOTAL SALARIES & WAGES	\$971,590	-	\$353,902	\$617,688	-	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	36	-	36	-	-	
3400 Other Funds Ltd	15	-	-	15	-	
6400 Federal Funds Ltd	472	-	138	334	-	
All Funds	523	-	174	349	-	
3220 Public Employees Retire Cont						
8000 General Fund	14,829	-	14,829	-	-	
3400 Other Funds Ltd	13,939	-	-	13,939	-	
6400 Federal Funds Ltd	144,177	-	48,165	96,012	-	

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Operations

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Positions Priority: 05	Pkg: 203 AGI New & Reclassified Positions Priority: 12	Pkg: 480 New Debt Service Priority: 18	
All Funds	172,945	-	62,994	109,951	-	
3230 Social Security Taxes						
8000 General Fund	6,374	-	6,374	-	-	
3400 Other Funds Ltd	5,991	-	-	5,991	-	
6400 Federal Funds Ltd	61,963	-	20,701	41,262	-	
All Funds	74,328	-	27,075	47,253	-	
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	27	-	27	-	-	
3400 Other Funds Ltd	12	-	-	12	-	
6400 Federal Funds Ltd	376	-	111	265	-	
All Funds	415	-	138	277	-	
3260 Mass Transit Tax						
8000 General Fund	500	-	500	-	-	
3400 Other Funds Ltd	470	-	-	470	-	
All Funds	970	-	500	470	-	
3270 Flexible Benefits						
8000 General Fund	22,938	-	22,938	-	-	
3400 Other Funds Ltd	9,558	-	-	9,558	-	
6400 Federal Funds Ltd	311,592	-	91,758	219,834	-	
All Funds	344,088	-	114,696	229,392	-	
OTHER PAYROLL EXPENSES						
8000 General Fund	44,704	-	44,704	-	-	
3400 Other Funds Ltd	29,985	-	-	29,985	-	

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Operations

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Positions Priority: 05	Pkg: 203 AGI New & Reclassified Positions Priority: 12	Pkg: 480 New Debt Service Priority: 18	
6400 Federal Funds Ltd	518,580	-	160,873	357,707	-	
TOTAL OTHER PAYROLL EXPENSES	\$593,269	-	\$205,577	\$387,692	-	
PERSONAL SERVICES						
8000 General Fund	128,016	-	128,016	-	-	
3400 Other Funds Ltd	108,291	-	-	108,291	-	
6400 Federal Funds Ltd	1,328,552	-	431,463	897,089	-	
TOTAL PERSONAL SERVICES	\$1,564,859	-	\$559,479	\$1,005,380	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	6,000	-	-	6,000	-	
4150 Employee Training						
6400 Federal Funds Ltd	6,000	-	-	6,000	-	
4175 Office Expenses						
6400 Federal Funds Ltd	2,000	-	-	2,000	-	
4450 Fuels and Utilities						
6400 Federal Funds Ltd	6,000	-	-	6,000	-	
4475 Facilities Maintenance						
8000 General Fund	6,723,919	6,720,919	3,000	-	-	
6400 Federal Funds Ltd	6,750,919	6,720,919	12,000	18,000	-	
All Funds	13,474,838	13,441,838	15,000	18,000	-	
4575 Agency Program Related S and S						
8000 General Fund	1,500	-	1,500	-	-	

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Operations

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Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Positions Priority: 05	Pkg: 203 AGI New & Reclassified Positions Priority: 12	Pkg: 480 New Debt Service Priority: 18	
6400 Federal Funds Ltd	6,000	-	6,000	-	-	
All Funds	7,500	-	7,500	-	-	
4600 Intra-agency Charges						
8000 General Fund	1,500	-	1,500	-	-	
6400 Federal Funds Ltd	6,000	-	6,000	-	-	
All Funds	7,500	-	7,500	-	-	
4650 Other Services and Supplies						
8000 General Fund	35,796	-	35,796	-	-	
3400 Other Funds Ltd	388,128	-	-	-	388,128	
6400 Federal Funds Ltd	153,187	-	143,187	10,000	-	
All Funds	577,111	-	178,983	10,000	388,128	
4715 IT Expendable Property						
6400 Federal Funds Ltd	12,000	-	-	12,000	-	
SERVICES & SUPPLIES						
8000 General Fund	6,762,715	6,720,919	41,796	-	-	
3400 Other Funds Ltd	388,128	-	-	-	388,128	
6400 Federal Funds Ltd	6,948,106	6,720,919	167,187	60,000	-	
TOTAL SERVICES & SUPPLIES	\$14,098,949	\$13,441,838	\$208,983	\$60,000	\$388,128	
EXPENDITURES						
8000 General Fund	6,890,731	6,720,919	169,812	-	-	
3400 Other Funds Ltd	496,419	-	-	108,291	388,128	
6400 Federal Funds Ltd	8,276,658	6,720,919	598,650	957,089	-	

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Operations

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Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Positions Priority: 05	Pkg: 203 AGI New & Reclassified Positions Priority: 12	Pkg: 480 New Debt Service Priority: 18	
TOTAL EXPENDITURES	\$15,663,808	\$13,441,838	\$768,462	\$1,065,380	\$388,128	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	(108,291)	-	-	(108,291)	-	
6400 Federal Funds Ltd	-	-	-	-	-	
TOTAL ENDING BALANCE	(\$108,291)	-	-	(\$108,291)	-	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	9	-	3	6	-	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	9.00	-	3.00	6.00	-	

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Office of Emergency Management

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 303 OEM LD to Permanent Position Priority: 09	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	12,939,339	5,589,514	1,345,752	145,562	-	4,830,875
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	161,100	-	2	144,960	-	-
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REVENUE CATEGORIES

8000 General Fund	12,939,339	5,589,514	1,345,752	145,562	-	4,830,875
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6400 Federal Funds Ltd	161,100	-	2	144,960	-	-
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TOTAL REVENUE CATEGORIES	\$13,100,439	\$5,589,514	\$1,345,754	\$290,522	-	\$4,830,875
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AVAILABLE REVENUES

8000 General Fund	12,939,339	5,589,514	1,345,752	145,562	-	4,830,875
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6400 Federal Funds Ltd	161,100	-	2	144,960	-	-
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TOTAL AVAILABLE REVENUES	\$13,100,439	\$5,589,514	\$1,345,754	\$290,522	-	\$4,830,875
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	5,861,516	3,185,448	924,884	100,272	-	1,135,392
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3400 Other Funds Ltd	(601,412)	-	(924,884)	-	323,472	-
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6400 Federal Funds Ltd	113,136	-	-	100,272	-	-
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Office of Emergency Management

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 303 OEM LD to Permanent Position Priority: 09	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20
All Funds	5,373,240	3,185,448	-	200,544	323,472	1,135,392
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,567	1,450	276	29	-	464
3400 Other Funds Ltd	(162)	-	(278)	-	116	-
6400 Federal Funds Ltd	29	-	-	29	-	-
All Funds	2,434	1,450	(2)	58	116	464
3220 Public Employees Retire Cont						
8000 General Fund	1,043,353	567,009	164,631	17,849	-	202,100
3400 Other Funds Ltd	(107,051)	-	(164,629)	-	57,578	-
6400 Federal Funds Ltd	20,140	-	1	17,849	-	-
All Funds	956,442	567,009	3	35,698	57,578	202,100
3230 Social Security Taxes						
8000 General Fund	446,248	243,690	68,591	7,671	-	86,858
3400 Other Funds Ltd	(46,009)	-	(70,754)	-	24,745	-
6400 Federal Funds Ltd	8,656	-	1	7,671	-	-
All Funds	408,895	243,690	(2,162)	15,342	24,745	86,858
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	2,036	1,150	219	23	-	368
3400 Other Funds Ltd	(128)	-	(220)	-	92	-
6400 Federal Funds Ltd	23	-	-	23	-	-
All Funds	1,931	1,150	(1)	46	92	368
3260 Mass Transit Tax						

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Office of Emergency Management

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 303 OEM LD to Permanent Position Priority: 09	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20
8000 General Fund	35,169	19,113	5,549	602	-	6,812
3400 Other Funds Ltd	(3,608)	-	(5,549)	-	1,941	-
All Funds	31,561	19,113	-	602	1,941	6,812
3270 Flexible Benefits						
8000 General Fund	1,691,766	955,800	181,602	19,116	-	305,856
3400 Other Funds Ltd	(106,731)	-	(183,195)	-	76,464	-
6400 Federal Funds Ltd	19,116	-	-	19,116	-	-
All Funds	1,604,151	955,800	(1,593)	38,232	76,464	305,856
OTHER PAYROLL EXPENSES						
8000 General Fund	3,221,139	1,788,212	420,868	45,290	-	602,458
3400 Other Funds Ltd	(263,689)	-	(424,625)	-	160,936	-
6400 Federal Funds Ltd	47,964	-	2	44,688	-	-
TOTAL OTHER PAYROLL EXPENSES	\$3,005,414	\$1,788,212	(\$3,755)	\$89,978	\$160,936	\$602,458
PERSONAL SERVICES						
8000 General Fund	9,082,655	4,973,660	1,345,752	145,562	-	1,737,850
3400 Other Funds Ltd	(865,101)	-	(1,349,509)	-	484,408	-
6400 Federal Funds Ltd	161,100	-	2	144,960	-	-
TOTAL PERSONAL SERVICES	\$8,378,654	\$4,973,660	(\$3,755)	\$290,522	\$484,408	\$1,737,850
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	90,000	50,000	-	-	-	40,000
4150 Employee Training						

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Office of Emergency Management

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 303 OEM LD to Permanent Position Priority: 09	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20
8000 General Fund	84,000	50,000	-	-	-	16,000
3400 Other Funds Ltd	32,894	-	-	-	6,000	-
All Funds	116,894	50,000	-	-	6,000	16,000
4175 Office Expenses						
8000 General Fund	67,569	37,500	-	-	-	16,149
3400 Other Funds Ltd	4,640	-	-	-	4,640	-
All Funds	72,209	37,500	-	-	4,640	16,149
4200 Telecommunications						
8000 General Fund	73,200	49,200	-	-	-	13,920
3400 Other Funds Ltd	961,843	-	-	-	3,360	-
All Funds	1,035,043	49,200	-	-	3,360	13,920
4315 IT Professional Services						
3400 Other Funds Ltd	14,774,168	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	6,000	-	-	-	-	-
3400 Other Funds Ltd	2,000	-	-	-	2,000	-
All Funds	8,000	-	-	-	2,000	-
4425 Facilities Rental and Taxes						
8000 General Fund	570,732	365,854	-	-	-	117,073
3400 Other Funds Ltd	273,962	-	-	-	29,268	-
All Funds	844,694	365,854	-	-	29,268	117,073
4600 Intra-agency Charges						
3400 Other Funds Ltd	383,343	-	-	-	-	-

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Office of Emergency Management

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 303 OEM LD to Permanent Position Priority: 09	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20
4650 Other Services and Supplies						
8000 General Fund	35,231	13,300	-	-	-	21,931
4715 IT Expendable Property						
8000 General Fund	70,000	50,000	-	-	-	8,000
3400 Other Funds Ltd	4,000	-	-	-	4,000	-
All Funds	74,000	50,000	-	-	4,000	8,000
SERVICES & SUPPLIES						
8000 General Fund	996,732	615,854	-	-	-	233,073
3400 Other Funds Ltd	16,436,850	-	-	-	49,268	-
TOTAL SERVICES & SUPPLIES	\$17,433,582	\$615,854	-	-	\$49,268	\$233,073
CAPITAL OUTLAY						
5400 Automotive and Aircraft						
8000 General Fund	90,000	-	-	-	-	90,000
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	8,273,424	-	-	-	-	-
6025 Dist to Other Gov Unit						
8000 General Fund	2,769,952	-	-	-	-	2,769,952
6085 Other Special Payments						
3400 Other Funds Ltd	15,348,756	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	2,769,952	-	-	-	-	2,769,952
3400 Other Funds Ltd	23,622,180	-	-	-	-	-

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Office of Emergency Management

Description	Total Policy Packages	Pkg: 301 OEM Mitigation & Recovery Enhancements Priority: 01	Pkg: 302 OEM Fund Shift Priority: 02	Pkg: 303 OEM LD to Permanent Position Priority: 09	Pkg: 304 OEM 9-1-1 Positions Priority: 19	Pkg: 305 OEM Resiliency Positions Priority: 20
TOTAL SPECIAL PAYMENTS	\$26,392,132	-	-	-	-	\$2,769,952
EXPENDITURES						
8000 General Fund	12,939,339	5,589,514	1,345,752	145,562	-	4,830,875
3400 Other Funds Ltd	39,193,929	-	(1,349,509)	-	533,676	-
6400 Federal Funds Ltd	161,100	-	2	144,960	-	-
TOTAL EXPENDITURES	\$52,294,368	\$5,589,514	(\$3,755)	\$290,522	\$533,676	\$4,830,875
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(39,193,929)	-	1,349,509	-	(533,676)	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	(\$39,193,929)	-	\$1,349,509	-	(\$533,676)	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	42	25	-	1	2	8
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	42.00	25.00	-	1.00	2.00	8.00

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Office of Emergency Management

Description	Pkg: 306 OEM OERS Transfer	Pkg: 307 OEM Position Reclassifications	Pkg: 308 9-1-1 Limitation Increase			
	Priority: 21	Priority: 22	Priority: 23			

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,027,636	-	-
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	-	16,138	-
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REVENUE CATEGORIES

8000 General Fund	1,027,636	-	-
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6400 Federal Funds Ltd	-	16,138	-
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TOTAL REVENUE CATEGORIES	\$1,027,636	\$16,138	-
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AVAILABLE REVENUES

8000 General Fund	1,027,636	-	-
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6400 Federal Funds Ltd	-	16,138	-
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TOTAL AVAILABLE REVENUES	\$1,027,636	\$16,138	-
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	515,520	-	-
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6400 Federal Funds Ltd	-	12,864	-
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All Funds	515,520	12,864	-
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Office of Emergency Management

Description	Pkg: 306 OEM OERS Transfer Priority: 21	Pkg: 307 OEM Position Reclassifications Priority: 22	Pkg: 308 9-1-1 Limitation Increase Priority: 23			
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	348	-	-			
3220 Public Employees Retire Cont						
8000 General Fund	91,764	-	-			
6400 Federal Funds Ltd	-	2,290	-			
All Funds	91,764	2,290	-			
3230 Social Security Taxes						
8000 General Fund	39,438	-	-			
6400 Federal Funds Ltd	-	984	-			
All Funds	39,438	984	-			
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	276	-	-			
3260 Mass Transit Tax						
8000 General Fund	3,093	-	-			
3270 Flexible Benefits						
8000 General Fund	229,392	-	-			
OTHER PAYROLL EXPENSES						
8000 General Fund	364,311	-	-			
6400 Federal Funds Ltd	-	3,274	-			
TOTAL OTHER PAYROLL EXPENSES	\$364,311	\$3,274	-			
PERSONAL SERVICES						
8000 General Fund	879,831	-	-			

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Office of Emergency Management

Description	Pkg: 306 OEM OERS Transfer Priority: 21	Pkg: 307 OEM Position Reclassifications Priority: 22	Pkg: 308 9-1-1 Limitation Increase Priority: 23			
6400 Federal Funds Ltd	-	16,138	-			
TOTAL PERSONAL SERVICES	\$879,831	\$16,138	-			
SERVICES & SUPPLIES						
4150 Employee Training						
8000 General Fund	18,000	-	-			
3400 Other Funds Ltd	-	-	26,894			
All Funds	18,000	-	26,894			
4175 Office Expenses						
8000 General Fund	13,920	-	-			
4200 Telecommunications						
8000 General Fund	10,080	-	-			
3400 Other Funds Ltd	-	-	958,483			
All Funds	10,080	-	958,483			
4315 IT Professional Services						
3400 Other Funds Ltd	-	-	14,774,168			
4375 Employee Recruitment and Develop						
8000 General Fund	6,000	-	-			
4425 Facilities Rental and Taxes						
8000 General Fund	87,805	-	-			
3400 Other Funds Ltd	-	-	244,694			
All Funds	87,805	-	244,694			
4600 Intra-agency Charges						
3400 Other Funds Ltd	-	-	383,343			

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Office of Emergency Management

Description	Pkg: 306 OEM OERS Transfer	Pkg: 307 OEM Position Reclassifications	Pkg: 308 9-1-1 Limitation Increase			
	Priority: 21	Priority: 22	Priority: 23			
4715 IT Expendable Property						
8000 General Fund	12,000	-	-			
SERVICES & SUPPLIES						
8000 General Fund	147,805	-	-			
3400 Other Funds Ltd	-	-	16,387,582			
TOTAL SERVICES & SUPPLIES	\$147,805	-	\$16,387,582			
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	-	-	8,273,424			
6085 Other Special Payments						
3400 Other Funds Ltd	-	-	15,348,756			
SPECIAL PAYMENTS						
3400 Other Funds Ltd	-	-	23,622,180			
TOTAL SPECIAL PAYMENTS	-	-	\$23,622,180			
EXPENDITURES						
8000 General Fund	1,027,636	-	-			
3400 Other Funds Ltd	-	-	40,009,762			
6400 Federal Funds Ltd	-	16,138	-			
TOTAL EXPENDITURES	\$1,027,636	\$16,138	\$40,009,762			
ENDING BALANCE						
8000 General Fund	-	-	-			
3400 Other Funds Ltd	-	-	(40,009,762)			

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Office of Emergency Management

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Description	Pkg: 306 OEM OERS Transfer Priority: 21	Pkg: 307 OEM Position Reclassifications Priority: 22	Pkg: 308 9-1-1 Limitation Increase Priority: 23			
6400 Federal Funds Ltd	-	-	-			
TOTAL ENDING BALANCE	-	-	(\$40,009,762)			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	6	-	-			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	6.00	-	-			

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Community Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Increase Priority: 10	Pkg: 402 STARBASE New & Reclassified Positions Priority: 11	Pkg: 403 Youth Challenge Program Position Reclasses Priority: 13		
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	470,000	470,000	-	-
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	602,257	-	544,299	57,958
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REVENUE CATEGORIES

8000 General Fund	470,000	470,000	-	-
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6400 Federal Funds Ltd	602,257	-	544,299	57,958
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TOTAL REVENUE CATEGORIES	\$1,072,257	\$470,000	\$544,299	\$57,958
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AVAILABLE REVENUES

8000 General Fund	470,000	470,000	-	-
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6400 Federal Funds Ltd	602,257	-	544,299	57,958
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TOTAL AVAILABLE REVENUES	\$1,072,257	\$470,000	\$544,299	\$57,958
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	15,474	-	-	15,474
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6400 Federal Funds Ltd	364,710	-	318,288	46,422
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All Funds	380,184	-	318,288	61,896
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Community Support

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Increase Priority: 10	Pkg: 402 STARBASE New & Reclassified Positions Priority: 11	Pkg: 403 Youth Challenge Program Position Reclasses Priority: 13		
3190 All Other Differential						
8000 General Fund	124,947	124,947	-	-		
SALARIES & WAGES						
8000 General Fund	124,947	124,947	-	-		
3400 Other Funds Ltd	15,474	-	-	15,474		
6400 Federal Funds Ltd	364,710	-	318,288	46,422		
TOTAL SALARIES & WAGES	\$505,131	\$124,947	\$318,288	\$61,896		
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
6400 Federal Funds Ltd	174	-	174	-		
3220 Public Employees Retire Cont						
8000 General Fund	22,241	22,241	-	-		
3400 Other Funds Ltd	2,757	-	-	2,757		
6400 Federal Funds Ltd	64,921	-	56,655	8,266		
All Funds	89,919	22,241	56,655	11,023		
3230 Social Security Taxes						
8000 General Fund	9,558	9,558	-	-		
3400 Other Funds Ltd	1,090	-	-	1,090		
6400 Federal Funds Ltd	27,618	-	24,348	3,270		
All Funds	38,266	9,558	24,348	4,360		
3250 Workers Comp. Assess. (WCD)						
6400 Federal Funds Ltd	138	-	138	-		
3270 Flexible Benefits						

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Cross Reference Number: 24800-004-00-00-00000

Community Support

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Increase Priority: 10	Pkg: 402 STARBASE New & Reclassified Positions Priority: 11	Pkg: 403 Youth Challenge Program Position Reclasses Priority: 13		
6400 Federal Funds Ltd	114,696	-	114,696	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	31,799	31,799	-	-		
3400 Other Funds Ltd	3,847	-	-	3,847		
6400 Federal Funds Ltd	207,547	-	196,011	11,536		
TOTAL OTHER PAYROLL EXPENSES	\$243,193	\$31,799	\$196,011	\$15,383		
PERSONAL SERVICES						
8000 General Fund	156,746	156,746	-	-		
3400 Other Funds Ltd	19,321	-	-	19,321		
6400 Federal Funds Ltd	572,257	-	514,299	57,958		
TOTAL PERSONAL SERVICES	\$748,324	\$156,746	\$514,299	\$77,279		
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	6,000	-	6,000	-		
4150 Employee Training						
6400 Federal Funds Ltd	2,400	-	2,400	-		
4175 Office Expenses						
6400 Federal Funds Ltd	1,200	-	1,200	-		
4200 Telecommunications						
6400 Federal Funds Ltd	14,400	-	14,400	-		
4300 Professional Services						
8000 General Fund	313,254	313,254	-	-		

BDV004B

Version: V - 01 - Agency Request Budget

2021-23 Biennium

Cross Reference Number: 24800-004-00-00-00000

Community Support

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Increase Priority: 10	Pkg: 402 STARBASE New & Reclassified Positions Priority: 11	Pkg: 403 Youth Challenge Program Position Reclasses Priority: 13		
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	623,851	623,851	-	-		
4715 IT Expendable Property						
6400 Federal Funds Ltd	6,000	-	6,000	-		
SERVICES & SUPPLIES						
8000 General Fund	313,254	313,254	-	-		
3400 Other Funds Ltd	623,851	623,851	-	-		
6400 Federal Funds Ltd	30,000	-	30,000	-		
TOTAL SERVICES & SUPPLIES	\$967,105	\$937,105	\$30,000	-		
EXPENDITURES						
8000 General Fund	470,000	470,000	-	-		
3400 Other Funds Ltd	643,172	623,851	-	19,321		
6400 Federal Funds Ltd	602,257	-	544,299	57,958		
TOTAL EXPENDITURES	\$1,715,429	\$1,093,851	\$544,299	\$77,279		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(643,172)	(623,851)	-	(19,321)		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	(\$643,172)	(\$623,851)	-	(\$19,321)		
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	3	-	3	-		
AUTHORIZED FTE						

BDV004B
2021-23 Biennium
Community Support

Version: V - 01 - Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Increase Priority: 10	Pkg: 402 STARBASE New & Reclassified Positions Priority: 11	Pkg: 403 Youth Challenge Program Position Reclasses Priority: 13		
8250 Class/Unclass FTE Positions	3.00	-	3.00	-		

BDV004B

Version: V - 01 - Agency Request Budget

2021-23 Biennium

Cross Reference Number: 24800-087-00-00-00000

Capital Debt Service and Related costs

Description	Total Policy Packages	Pkg: 480 New Debt Service				
		Priority: 18				

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc	1,346,374	1,346,374
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AVAILABLE REVENUES

8030 General Fund Debt Svc	1,346,374	1,346,374
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TOTAL AVAILABLE REVENUES	\$1,346,374	\$1,346,374
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EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

8030 General Fund Debt Svc	850,000	850,000
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7150 Interest - Bonds

8030 General Fund Debt Svc	496,374	496,374
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DEBT SERVICE

8030 General Fund Debt Svc	1,346,374	1,346,374
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TOTAL DEBT SERVICE	\$1,346,374	\$1,346,374
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ENDING BALANCE

8030 General Fund Debt Svc	-	-
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TOTAL ENDING BALANCE	-	-
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Description	Total Policy Packages	Pkg: 490 Corvallis ASLEP	Pkg: 491 Ashland ASLEP	Pkg: 492 Kliever ASLEP	Pkg: 493 McMinnville ASLEP	
		Priority: 14	Priority: 15	Priority: 16	Priority: 17	

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	21,371,872	4,317,605	5,373,235	6,149,437	5,531,595
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AVAILABLE REVENUES

3020 Other Funds Cap Construct	21,371,872	4,317,605	5,373,235	6,149,437	5,531,595
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TOTAL AVAILABLE REVENUES	\$21,371,872	\$4,317,605	\$5,373,235	\$6,149,437	\$5,531,595
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EXPENDITURES

CAPITAL OUTLAY

5700 Building Structures

3020 Other Funds Cap Construct	21,371,872	4,317,605	5,373,235	6,149,437	5,531,595
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ENDING BALANCE

3020 Other Funds Cap Construct	-	-	-	-	-
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TOTAL ENDING BALANCE	-	-	-	-	-
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PICS100 - Position Budget Report

Military Dept, Oregon

2021-23 Biennium
Budget Preparation

Cross Reference Number: 24800-000-00-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
Total Salary											13,728,689	-	8,720,096	48,349,348	70,798,133
Total OPE											7,211,175	-	5,061,632	26,144,777	38,417,584
Total Personal Services											20,939,864	-	13,781,728	74,494,125	109,215,717

PICS100 - Position Budget Report

Command Group

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-001-01-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000276	MMN X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	129,456	-	-	-	129,456
										OPE	71,282	-	-	-	71,282
0000297	MEAH Z7014 HF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	15175	SAL	364,200	-	-	-	364,200
										OPE	125,520	-	-	-	125,520
0014001	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	80,377	-	80,377
0019078	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	9	9196	SAL	220,704	-	-	-	220,704
										OPE	94,505	-	-	-	94,505
0021017	MESN Z7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	7956	SAL	190,944	-	-	-	190,944
										OPE	86,931	-	-	-	86,931
0034281	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	341,712	-	-	-	341,712
										OPE	121,191	-	-	-	121,191
Total Salary											1,247,016	-	165,192	-	1,412,208
Total OPE											499,429	-	80,377	-	579,806
Total Personal Services											1,746,445	-	245,569	-	1,992,014

PICS100 - Position Budget Report

Financial Administration

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-001-02-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000277	MMN X1218 AP	ACCOUNTANT 4	30	PF	1	1.00	24	9	8766	SAL	136,118	-	74,266	-	210,384
										OPE	59,445	-	32,433	-	91,878
0007114	AU C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4971	SAL	59,652	-	59,652	-	119,304
										OPE	34,350	-	34,350	-	68,700
0013048	AU C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	8	6602	SAL	79,224	-	79,224	-	158,448
										OPE	39,331	-	39,331	-	78,662
0013049	AU C1215 AP	ACCOUNTANT 1	21	PF	1	1.00	24	2	3749	SAL	89,976	-	-	-	89,976
										OPE	61,235	-	-	-	61,235
0021014	AU C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	2	3432	SAL	41,184	-	41,184	-	82,368
										OPE	29,650	-	29,650	-	59,300
0021015	AU C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	2	4121	SAL	49,452	-	49,452	-	98,904
										OPE	31,754	-	31,754	-	63,508
0021016	AU C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	2	4971	SAL	59,652	-	59,652	-	119,304
										OPE	34,350	-	34,350	-	68,700
0021048	AU C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	2	3432	SAL	82,368	-	-	-	82,368
										OPE	59,299	-	-	-	59,299
0021049	AU C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	68,699	-	-	-	68,699
0021050	AU C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	68,699	-	-	-	68,699
0024001	AU C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	5	5721	SAL	80,968	-	56,336	-	137,304
										OPE	43,213	-	30,067	-	73,280
0095010	AU C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	6	4121	SAL	26,704	-	72,200	-	98,904
										OPE	17,147	-	46,360	-	63,507
0097002	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	105,192	-	105,192	-	210,384
										OPE	45,939	-	45,939	-	91,878
0101002	AU C1215 AP	ACCOUNTANT 1	21	PF	1	1.00	24	4	4121	SAL	49,452	-	49,452	-	98,904
										OPE	31,754	-	31,754	-	63,508
0830001	AU C1215 AP	ACCOUNTANT 1	21	PF	1	1.00	24	4	4121	SAL	49,452	-	49,452	-	98,904
										OPE	31,754	-	31,754	-	63,508
1020308	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	60,065	-	121,951	-	182,016

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PICS100 - Position Budget Report
PICS100

PICS100 - Position Budget Report

Financial Administration

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-001-02-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2020016	AU C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	2	3432	OPE	27,937	-	56,722	-	84,659
										SAL	41,184	-	41,184	-	82,368
9200008	MESN Z7010 AF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	OPE	29,650	-	29,650	-	59,300
										SAL	241,229	-	26,803	-	268,032
9200009	AU C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	10	7260	OPE	95,895	-	10,655	-	106,550
										SAL	-	-	174,240	-	174,240
										OPE	-	-	82,680	-	82,680
Total Salary											1,490,480	-	1,060,240	-	2,550,720
Total OPE											810,101	-	567,449	-	1,377,550
Total Personal Services											2,300,581	-	1,627,689	-	3,928,270

PICS100 - Position Budget Report

State Personnel

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-001-03-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000293	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	129,456	-	-	-	129,456
										OPE	71,282	-	-	-	71,282
0003035	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	50,251	-	123,029	-	173,280
										OPE	23,906	-	58,530	-	82,436
0009002	MESN Z7010 AF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	268,032	-	-	-	268,032
										OPE	106,550	-	-	-	106,550
0021030	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	2	4439	SAL	31,961	-	74,575	-	106,536
										OPE	19,635	-	45,814	-	65,449
0021035	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	2	5394	SAL	38,837	-	90,619	-	129,456
										OPE	21,385	-	49,897	-	71,282
0021046	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	2	3497	SAL	83,928	-	-	-	83,928
										OPE	59,695	-	-	-	59,695
0021047	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	2	5944	SAL	142,656	-	-	-	142,656
										OPE	74,642	-	-	-	74,642
0097001	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	140,381	-	60,163	-	200,544
										OPE	62,563	-	26,813	-	89,376
0097038	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	8	5944	SAL	41,156	-	101,500	-	142,656
										OPE	21,534	-	53,108	-	74,642
0101001	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	9	6247	SAL	44,978	-	104,950	-	149,928
										OPE	22,948	-	53,544	-	76,492
Total Salary											971,636	-	554,836	-	1,526,472
Total OPE											484,140	-	287,706	-	771,846
Total Personal Services											1,455,776	-	842,542	-	2,298,318

PICS100 - Position Budget Report**Public Affairs Office****2021-23 Biennium
Budget Preparation****Cross Reference Number: 24800-001-10-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0001001	AU C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	7995	SAL	191,880	-	-	-	191,880
										OPE	87,170	-	-	-	87,170
0007025	AU C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PP	1	0.50	12	10	6602	SAL	-	-	79,224	-	79,224
										OPE	-	-	39,331	-	39,331
Total Salary											191,880	-	79,224	-	271,104
Total OPE											87,170	-	39,331	-	126,501
Total Personal Services											279,050	-	118,555	-	397,605

PICS100 - Position Budget Report

ARNG Operations and Maintenance

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-01-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000025	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	56,928	-	-	56,928	113,856
										OPE	33,656	-	-	33,656	67,312
0000026	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	5	3749	SAL	-	-	-	89,976	89,976
										OPE	-	-	-	61,235	61,235
0000031	AU C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	10	4516	SAL	-	-	-	108,384	108,384
										OPE	-	-	-	65,919	65,919
0000078	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	7	4121	SAL	-	-	-	98,904	98,904
										OPE	-	-	-	63,507	63,507
0000242	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	48,377	-	-	65,479	113,856
										OPE	28,601	-	-	38,711	67,312
0000261	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	-	268,032	268,032
										OPE	-	-	-	106,550	106,550
0000266	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	56,928	-	-	56,928	113,856
										OPE	33,656	-	-	33,656	67,312
0000275	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	56,928	-	-	56,928	113,856
										OPE	33,656	-	-	33,656	67,312
0000283	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	-	-	74,006	39,850	113,856
										OPE	-	-	43,753	23,559	67,312
0000290	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	SAL	79,008	-	-	-	79,008
										OPE	58,443	-	-	-	58,443
0001002	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	-	231,720	231,720
										OPE	-	-	-	97,309	97,309
0001003	AU C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	6	3749	SAL	-	-	44,988	44,988	89,976
										OPE	-	-	30,618	30,618	61,236
0001004	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3031	SAL	-	-	10,063	-	10,063
										OPE	-	-	8,951	-	8,951
0001005	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001006	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	5	2817	SAL	-	-	9,352	-	9,352
										OPE	-	-	8,770	-	8,770
0001007	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645

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**PICS100 - Position Budget Report
PICS100**

PICS100 - Position Budget Report

ARNG Operations and Maintenance

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-01-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0001008	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	OPE	-	-	8,845	-	8,845
										SAL	-	-	9,645	-	9,645
0001009	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	OPE	-	-	8,845	-	8,845
										SAL	-	-	9,645	-	9,645
0001010	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3031	OPE	-	-	8,845	-	8,845
										SAL	-	-	10,063	-	10,063
0001011	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	9	3300	OPE	-	-	8,951	-	8,951
										SAL	-	-	10,956	-	10,956
0001012	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3031	OPE	-	-	9,178	-	9,178
										SAL	-	-	10,063	-	10,063
0001013	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	OPE	-	-	8,951	-	8,951
										SAL	-	-	9,645	-	9,645
0001014	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	5	2817	OPE	-	-	8,845	-	8,845
										SAL	-	-	9,352	-	9,352
0001015	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	5	2817	OPE	-	-	8,770	-	8,770
										SAL	-	-	9,352	-	9,352
0001016	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	OPE	-	-	8,770	-	8,770
										SAL	-	-	9,645	-	9,645
0001017	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	OPE	-	-	8,845	-	8,845
										SAL	-	-	9,645	-	9,645
0001018	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	OPE	-	-	8,845	-	8,845
										SAL	-	-	9,645	-	9,645
0001019	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	OPE	-	-	8,845	-	8,845
										SAL	-	-	9,645	-	9,645
0001020	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	OPE	-	-	8,845	-	8,845
										SAL	-	-	9,645	-	9,645
0001021	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3031	OPE	-	-	8,845	-	8,845
										SAL	-	-	10,063	-	10,063
0001022	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3031	OPE	-	-	8,951	-	8,951
										SAL	-	-	10,063	-	10,063
										OPE	-	-	8,951	-	8,951

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0001023	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001024	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	8	3164	SAL	-	-	10,504	-	10,504
										OPE	-	-	9,064	-	9,064
0001025	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001026	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001027	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001028	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001029	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001030	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001031	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001032	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001033	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001034	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001035	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001036	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	5	2817	SAL	-	-	9,352	-	9,352
										OPE	-	-	8,770	-	8,770
0001037	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001038	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	5	2817	SAL	-	-	9,352	-	9,352

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	8,770	-	8,770
0001039	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	5	2817	SAL	-	-	9,352	-	9,352
										OPE	-	-	8,770	-	8,770
0001040	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001041	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001042	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001043	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001044	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	2905	SAL	-	-	9,645	-	9,645
										OPE	-	-	8,845	-	8,845
0001045	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	5	2817	SAL	-	-	9,352	-	9,352
										OPE	-	-	8,770	-	8,770
0001046	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	SAL	-	-	79,008	-	79,008
										OPE	-	-	58,443	-	58,443
0001047	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	8356	SAL	-	-	-	200,544	200,544
										OPE	-	-	-	89,375	89,375
0001049	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	9	4516	SAL	40,102	-	-	68,282	108,384
										OPE	24,390	-	-	41,529	65,919
0001051	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	-	-	56,928	56,928	113,856
										OPE	-	-	33,656	33,656	67,312
0001052	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	3	3432	SAL	-	-	41,184	41,184	82,368
										OPE	-	-	29,650	29,650	59,300
0001053	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	9	7584	SAL	-	-	63,706	118,310	182,016
										OPE	-	-	29,631	55,028	84,659
0001054	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	2	5394	SAL	41,426	-	36,248	51,782	129,456
										OPE	22,810	-	19,959	28,513	71,282
0003008	AU C3252 AP	FACILITIES ENGINEER 2	29	PF	1	1.00	24	10	7995	SAL	-	-	-	191,880	191,880
										OPE	-	-	-	87,170	87,170

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0003009	AU C1099 AP	PLANNER 4	32	PF	1	1.00	24	2	6301	SAL	-	-	-	151,224	151,224
										OPE	-	-	-	76,823	76,823
0003058	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0003072	AU C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	1	5949	SAL	-	-	-	142,776	142,776
										OPE	-	-	-	74,672	74,672
0003073	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9196	SAL	-	-	-	220,704	220,704
										OPE	-	-	-	94,505	94,505
0003074	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	-	144,096	144,096
										OPE	-	-	-	75,008	75,008
0003075	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	-	144,096	144,096
										OPE	-	-	-	75,008	75,008
0005013	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0005021	AU C4014 AP	FACILITY OPERATIONS SPEC 1	24	PF	1	1.00	24	5	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0005029	AU C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	-	174,240	174,240
										OPE	-	-	-	82,680	82,680
0005030	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	8	7220	SAL	-	-	-	173,280	173,280
										OPE	-	-	-	82,436	82,436
0007003	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0007011	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	2	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0007015	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	4	2931	SAL	-	-	70,344	-	70,344
										OPE	-	-	56,238	-	56,238
0007016	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	4	2931	SAL	-	-	70,344	-	70,344
										OPE	-	-	56,238	-	56,238
0007023	AU C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	2	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0007039	AU C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	10	5459	SAL	-	-	-	131,016	131,016

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0007056	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	2	5394	OPE	-	-	-	71,680	71,680
										SAL	-	-	-	129,456	129,456
										OPE	-	-	-	71,282	71,282
0007057	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	SAL	-	-	79,008	-	79,008
										OPE	-	-	58,443	-	58,443
0007105	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	SAL	-	-	79,008	-	79,008
										OPE	-	-	58,443	-	58,443
0009001	MMS X9107 AP	FOOD SERVICE MANAGER 2	24	PF	1	1.00	24	9	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	78,392	-	78,392
0011005	AU C8257 AP	FOREST OFFICER	23	PF	1	1.00	24	9	5721	SAL	-	-	-	137,304	137,304
										OPE	-	-	-	73,280	73,280
0011006	AU C8257 AP	FOREST OFFICER	23	PF	1	1.00	24	10	6004	SAL	-	-	-	144,096	144,096
										OPE	-	-	-	75,008	75,008
0011007	AU C8257 AP	FOREST OFFICER	23	PF	1	1.00	24	6	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0011008	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0011009	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	1	3031	SAL	-	-	-	36,372	36,372
										OPE	-	-	-	28,424	28,424
0011010	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0011011	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	1	3031	SAL	-	-	-	36,372	36,372
										OPE	-	-	-	28,424	28,424
0011012	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0011013	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0011014	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	1	3031	SAL	-	-	-	36,372	36,372
										OPE	-	-	-	28,424	28,424
0011015	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	1	3031	SAL	-	-	-	36,372	36,372
										OPE	-	-	-	28,424	28,424

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0011016	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	1	3031	SAL	-	-	-	36,372	36,372
										OPE	-	-	-	28,424	28,424
0011017	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0013015	AU C4014 AP	FACILITY OPERATIONS SPEC 1	24	PF	1	1.00	24	10	6301	SAL	-	-	22,684	128,540	151,224
										OPE	-	-	11,523	65,300	76,823
0013020	AU C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6301	SAL	-	-	-	151,224	151,224
										OPE	-	-	-	76,823	76,823
0013021	AU C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	10	5459	SAL	-	-	-	131,016	131,016
										OPE	-	-	-	71,680	71,680
0013028	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	8	4311	SAL	-	-	51,732	51,732	103,464
										OPE	-	-	32,334	32,334	64,668
0013029	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	9	4516	SAL	-	-	54,192	54,192	108,384
										OPE	-	-	32,960	32,960	65,920
0013030	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	5	3749	SAL	-	-	44,988	44,988	89,976
										OPE	-	-	30,618	30,618	61,236
0013032	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	-	-	-	113,856	113,856
										OPE	-	-	-	67,312	67,312
0013033	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	6	3932	SAL	-	-	49,071	45,297	94,368
										OPE	-	-	32,424	29,929	62,353
0013036	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	2	3292	SAL	-	-	14,221	64,787	79,008
										OPE	-	-	10,520	47,923	58,443
0013038	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	8	4311	SAL	-	-	10,346	93,118	103,464
										OPE	-	-	6,467	58,201	64,668
0013039	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	2931	SAL	-	-	70,344	-	70,344
										OPE	-	-	56,238	-	56,238
0014022	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	8	11728	SAL	-	-	-	281,472	281,472
										OPE	-	-	-	109,594	109,594
0015001	AU C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	80,659	-	80,659
0017005	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	2	2979	SAL	-	-	-	71,496	71,496

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0017006	AU C4034 AP	FACILITY ENERGY TECHNICIAN 3	24	PF	1	1.00	24	2	4311	OPE	-	-	-	56,531	56,531
										SAL	-	-	-	103,464	103,464
0017008	AU C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	10	7260	OPE	-	-	-	64,668	64,668
										SAL	-	-	-	174,240	174,240
0017009	AU C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4711	OPE	-	-	-	82,680	82,680
										SAL	-	-	-	113,064	113,064
0017010	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	OPE	-	-	-	67,110	67,110
										SAL	-	-	-	113,856	113,856
0017011	AU C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	2	5206	OPE	-	-	-	67,312	67,312
										SAL	-	-	-	124,944	124,944
0017012	AU C4005 AP	PLUMBER	24	PF	1	1.00	24	2	4311	OPE	-	-	-	70,134	70,134
										SAL	-	-	-	103,464	103,464
0017013	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	PF	1	1.00	24	4	3432	OPE	-	-	-	64,668	64,668
										SAL	-	-	-	82,368	82,368
0017014	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	PF	1	1.00	24	5	3583	OPE	-	-	-	59,299	59,299
										SAL	-	-	-	85,992	85,992
0017015	AU C8257 AP	FOREST OFFICER	23	PF	1	1.00	24	5	4744	OPE	-	-	-	60,221	60,221
										SAL	-	-	-	113,856	113,856
0017016	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPV	27	PF	1	1.00	24	9	7584	OPE	-	-	-	67,312	67,312
										SAL	-	-	-	182,016	182,016
0017017	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	OPE	-	-	-	84,659	84,659
										SAL	-	-	-	129,456	129,456
0017018	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	2	3292	OPE	-	-	-	71,282	71,282
										SAL	-	-	-	79,008	79,008
0017019	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	6	3932	OPE	-	-	-	58,443	58,443
										SAL	-	-	-	94,368	94,368
0017021	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3031	OPE	-	-	-	62,353	62,353
										SAL	-	-	-	72,744	72,744
0017022	AU C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	8	3292	OPE	-	-	-	56,849	56,849
										SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0017023	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	7	4121	SAL	-	-	-	98,904	98,904
										OPE	-	-	-	63,507	63,507
0017024	AU C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	9	4317	SAL	-	-	-	103,608	103,608
										OPE	-	-	-	64,704	64,704
0017025	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	2	4311	SAL	-	-	-	103,464	103,464
										OPE	-	-	-	64,668	64,668
0017026	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	-	-	-	151,224	151,224
										OPE	-	-	-	76,823	76,823
0017082	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SP	1	0.42	10	1	3031	SAL	-	-	-	30,310	30,310
										OPE	-	-	-	23,687	23,687
0017085	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	PF	1	1.00	24	2	3157	SAL	-	-	-	75,768	75,768
										OPE	-	-	-	57,619	57,619
0017086	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	PF	1	1.00	24	5	3583	SAL	-	-	-	85,992	85,992
										OPE	-	-	-	60,221	60,221
0019024	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	2	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0019025	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	5	3749	SAL	-	-	17,995	71,981	89,976
										OPE	-	-	12,247	48,988	61,235
0019028	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	10	4516	SAL	-	-	-	54,192	54,192
										OPE	-	-	-	32,960	32,960
0019029	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0019030	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0019031	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0019032	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0019033	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	1	3031	SAL	-	-	-	36,372	36,372
										OPE	-	-	-	28,424	28,424
0019034	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	1	3031	SAL	-	-	-	36,372	36,372

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0019035	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	OPE	-	-	-	28,424	28,424
										SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0019036	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0019037	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0019038	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0019039	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	SF	1	0.50	12	2	3157	SAL	-	-	-	37,884	37,884
										OPE	-	-	-	28,809	28,809
0019042	AU C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	2	4971	SAL	-	-	23,861	95,443	119,304
										OPE	-	-	13,740	54,959	68,699
										SAL	-	-	32,754	98,262	131,016
0019043	AU C1215 AP	ACCOUNTANT 1	21	PF	1	1.00	24	10	5459	OPE	-	-	17,920	53,760	71,680
										SAL	-	-	15,802	63,206	79,008
0019065	AU C0211 AP	ACCOUNTING TECHNICIAN 2	18	PF	1	1.00	24	2	3292	OPE	-	-	11,689	46,754	58,443
										SAL	-	-	37,884	37,884	75,768
0019066	AU C0103 AP	OFFICE SPECIALIST 1	13C	PF	1	1.00	24	5	3157	OPE	-	-	28,810	28,810	57,620
										SAL	-	-	-	113,064	113,064
0019069	AU C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4711	OPE	-	-	-	67,110	67,110
										SAL	82,368	-	-	-	82,368
0021001	AU C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	2	3432	OPE	59,299	-	-	-	59,299
										SAL	-	-	-	75,768	75,768
0021019	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	PF	1	1.00	24	2	3157	OPE	-	-	-	57,619	57,619
										SAL	-	-	-	75,768	75,768
0021020	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	PF	1	1.00	24	2	3157	OPE	-	-	-	57,619	57,619
										SAL	-	-	-	75,768	75,768
0021021	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	17	PF	1	1.00	24	2	3157	OPE	-	-	-	57,619	57,619
										SAL	-	-	-	103,464	103,464
0021025	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	2	4311	OPE	-	-	-	64,668	64,668

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0021026	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	2	3932	SAL	-	-	-	94,368	94,368
										OPE	-	-	-	62,353	62,353
0021039	AU C1215 AP	ACCOUNTANT 1	21	PF	1	1.00	24	5	4311	SAL	-	-	25,866	77,598	103,464
										OPE	-	-	16,167	48,501	64,668
0095001	AU C0210 AP	ACCOUNTING TECHNICIAN 1	13	PF	1	1.00	24	4	2931	SAL	-	-	-	70,344	70,344
										OPE	-	-	-	56,238	56,238
0095009	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	6	3932	SAL	84,931	-	-	9,437	94,368
										OPE	56,118	-	-	6,235	62,353
0095011	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	80,340	-	60,864	102,252	243,456
										OPE	33,097	-	25,074	42,124	100,295
0097016	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	SAL	19,752	-	-	59,256	79,008
										OPE	14,611	-	-	43,832	58,443
0097017	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	7	3664	SAL	-	-	-	87,936	87,936
										OPE	-	-	-	60,716	60,716
0097018	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	4	2931	SAL	-	-	70,344	-	70,344
										OPE	-	-	56,238	-	56,238
0097019	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	10	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	61,235	-	61,235
0097022	AU C4034 AP	FACILITY ENERGY TECHNICIAN 3	24	PF	1	1.00	24	2	4311	SAL	21,438	-	4,428	77,598	103,464
										OPE	13,399	-	2,768	48,501	64,668
0097023	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	SAL	-	-	-	129,456	129,456
										OPE	-	-	-	71,282	71,282
0097024	AU C3252 AP	FACILITIES ENGINEER 2	29	PF	1	1.00	24	10	7995	SAL	-	-	-	191,880	191,880
										OPE	-	-	-	87,170	87,170
0097025	AU C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0097029	AU C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7995	SAL	-	-	-	191,880	191,880
										OPE	-	-	-	87,170	87,170
0097031	AU C0103 AP	OFFICE SPECIALIST 1	13C	PF	1	1.00	24	10	3932	SAL	-	-	-	94,368	94,368
										OPE	-	-	-	62,353	62,353
0097050	AU C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6301	SAL	-	-	-	151,224	151,224

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0097051	AU C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	6	4311	OPE	-	-	-	76,823	76,823
										SAL	-	-	-	103,464	103,464
0097052	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PP	1	0.50	12	10	4744	OPE	-	-	-	64,668	64,668
										SAL	-	-	-	56,928	56,928
0097053	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	OPE	-	-	-	33,656	33,656
										SAL	-	-	-	113,856	113,856
0099023	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	OPE	-	-	-	67,312	67,312
										SAL	-	-	79,008	-	79,008
0099024	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	OPE	-	-	58,443	-	58,443
										SAL	-	-	79,008	-	79,008
0099026	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	10	4222	OPE	-	-	58,443	-	58,443
										SAL	-	-	-	101,328	101,328
0099027	AU C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	7840	OPE	-	-	-	64,124	64,124
										SAL	-	-	-	188,160	188,160
0099029	AU C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4971	OPE	-	-	-	86,222	86,222
										SAL	-	-	-	119,304	119,304
0301001	AU C0211 AP	ACCOUNTING TECHNICIAN 2	18	PF	1	1.00	24	2	3292	OPE	-	-	-	68,699	68,699
										SAL	-	-	79,008	-	79,008
0802003	AU C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	10	4516	OPE	-	-	58,443	-	58,443
										SAL	-	-	-	108,384	108,384
0802021	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	6	3932	OPE	-	-	-	65,919	65,919
										SAL	-	-	-	94,368	94,368
0802022	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	OPE	-	-	-	62,353	62,353
										SAL	-	-	-	113,856	113,856
0803001	AU C4014 AP	FACILITY OPERATIONS SPEC 1	24	PF	1	1.00	24	5	4971	OPE	-	-	-	67,312	67,312
										SAL	-	-	-	119,304	119,304
0803002	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	10	5721	OPE	-	-	-	68,699	68,699
										SAL	-	-	-	137,304	137,304
0803003	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	10	5721	OPE	-	-	-	73,280	73,280
										SAL	-	-	-	137,304	137,304
										OPE	-	-	-	73,280	73,280

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0803004	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	5	7956	SAL	-	-	-	190,944	190,944
										OPE	-	-	-	86,931	86,931
0803005	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	8	4311	SAL	-	-	-	103,464	103,464
										OPE	-	-	-	64,668	64,668
0803007	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	7	4121	SAL	-	-	-	98,904	98,904
										OPE	-	-	-	63,507	63,507
0803008	AU C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	7	4516	SAL	-	-	-	108,384	108,384
										OPE	-	-	-	65,919	65,919
0803010	AU C4005 AP	PLUMBER	24	PF	1	1.00	24	10	6301	SAL	-	-	-	151,224	151,224
										OPE	-	-	-	76,823	76,823
0803011	AU C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	2	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0803012	AU C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	8	6929	SAL	-	-	-	166,296	166,296
										OPE	-	-	-	80,659	80,659
0803013	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	4	2931	SAL	-	-	-	70,344	70,344
										OPE	-	-	-	56,238	56,238
0803014	AU C4109 AP	GROUPS MAINTENANCE WORKER 1	14	PF	1	1.00	24	10	3932	SAL	-	-	-	94,368	94,368
										OPE	-	-	-	62,353	62,353
0803015	AU C4109 AP	GROUPS MAINTENANCE WORKER 1	14	PF	1	1.00	24	10	3932	SAL	-	-	-	94,368	94,368
										OPE	-	-	-	62,353	62,353
0806016	AU C4034 AP	FACILITY ENERGY TECHNICIAN 3	24	PF	1	1.00	24	2	4311	SAL	-	-	-	103,464	103,464
										OPE	-	-	-	64,668	64,668
0825020	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	6	3932	SAL	-	-	-	94,368	94,368
										OPE	-	-	-	62,353	62,353
0825021	AU C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	1	4744	SAL	-	-	-	113,856	113,856
										OPE	-	-	-	67,312	67,312
2020015	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	91,878	91,878
4104016	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	-	-	-	113,856	113,856
										OPE	-	-	-	67,312	67,312
4104036	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	3	3432	SAL	41,184	-	41,184	-	82,368

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	29,650	-	29,650	-	59,300
4104043	AU C4014 AP	FACILITY OPERATIONS SPEC 1	24	PF	1	1.00	24	2	4311	SAL	55,239	-	-	48,225	103,464
										OPE	34,526	-	-	30,142	64,668
4104111	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	6	3932	SAL	94,368	-	-	-	94,368
										OPE	62,353	-	-	-	62,353
4105003	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	7	4121	SAL	24,726	-	-	74,178	98,904
										OPE	15,877	-	-	47,630	63,507
4106001	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	9	4516	SAL	108,384	-	-	-	108,384
										OPE	65,919	-	-	-	65,919
4106003	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	6	3932	SAL	47,184	-	47,184	-	94,368
										OPE	31,177	-	31,177	-	62,354
4306001	AU C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	10	7620	SAL	91,440	-	-	91,440	182,880
										OPE	42,440	-	-	42,440	84,880
5011011	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	2	3292	SAL	11,851	-	-	67,157	79,008
										OPE	8,766	-	-	49,677	58,443
9200006	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	-	190,944	190,944
										OPE	-	-	-	86,931	86,931
9200007	AU C4001 AP	PAINTER	22	PF	1	1.00	24	10	5721	SAL	-	-	-	137,304	137,304
										OPE	-	-	-	73,280	73,280
9200010	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	85,944	105,000	190,944
										OPE	-	-	39,128	47,803	86,931
Total Salary											1,142,902	-	2,534,447	14,873,120	18,550,469
Total OPE											702,444	-	1,740,426	8,600,115	11,042,985
Total Personal Services											1,845,346	-	4,274,873	23,473,235	29,593,454

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ARNG Construction Operations

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**Cross Reference Number: 24800-002-02-00-00000
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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000268	AU C3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	8807	SAL	-	-	-	211,368	211,368
										OPE	-	-	-	92,130	92,130
0007021	AU C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	9	7995	SAL	-	-	-	191,880	191,880
										OPE	-	-	-	87,170	87,170
0007022	AU C3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	10	9219	SAL	-	-	-	221,256	221,256
										OPE	-	-	-	94,646	94,646
0013013	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3583	SAL	-	-	-	85,992	85,992
										OPE	-	-	-	60,221	60,221
0013018	AU C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	89,588	89,588
0017001	AU C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	2	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0019027	AU C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	2	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0019063	AU C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	6	6929	SAL	-	-	-	166,296	166,296
										OPE	-	-	-	80,659	80,659
0093025	AU C3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	10	9219	SAL	-	-	-	221,256	221,256
										OPE	-	-	-	94,646	94,646
0097027	AU C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	89,588	89,588
0097045	AU C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	5	5721	SAL	-	-	-	137,304	137,304
										OPE	-	-	-	73,280	73,280
0097046	AU C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	2	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0819001	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	-	243,456	243,456
										OPE	-	-	-	100,295	100,295
8901003	AU C3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	8807	SAL	-	-	-	211,368	211,368
										OPE	-	-	-	92,130	92,130
Total Salary											-	-	-	2,450,856	2,450,856
Total OPE											-	-	-	1,160,450	1,160,450
Total Personal Services											-	-	-	3,611,306	3,611,306

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PICS100 - Position Budget Report

ARNG Environmental

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-03-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000254	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	89,588	89,588
0001048	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	7	7260	SAL	-	-	-	174,240	174,240
										OPE	-	-	-	82,680	82,680
0003011	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	-	137,304	137,304
										OPE	-	-	-	73,280	73,280
0003012	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	-	137,304	137,304
										OPE	-	-	-	73,280	73,280
0003013	AU C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	-	182,400	182,400
										OPE	-	-	-	84,757	84,757
0005028	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	6	6929	SAL	-	-	-	166,296	166,296
										OPE	-	-	-	80,659	80,659
0097048	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	89,588	89,588
0803006	AU C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	-	174,240	174,240
										OPE	-	-	-	82,680	82,680
9100001	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	-	243,456	243,456
										OPE	-	-	-	100,295	100,295
9200002	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	89,588	89,588
Total Salary											-	-	-	1,819,392	1,819,392
Total OPE											-	-	-	846,395	846,395
Total Personal Services											-	-	-	2,665,787	2,665,787

PICS100 - Position Budget Report

PAB - Engineering

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-06-01-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0014021	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	22,771	-	-	91,085	113,856
										OPE	13,462	-	-	53,850	67,312
0014024	AU C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6929	SAL	33,259	-	-	133,037	166,296
										OPE	16,132	-	-	64,527	80,659
0014027	AU C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	10	4516	SAL	21,677	-	-	86,707	108,384
										OPE	13,184	-	-	52,735	65,919
0021036	AU C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	4	5459	SAL	26,203	-	-	104,813	131,016
										OPE	14,336	-	-	57,344	71,680
0021037	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	2	3292	SAL	15,802	-	-	63,206	79,008
										OPE	11,689	-	-	46,754	58,443
0021038	AU C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	2	4971	SAL	23,861	-	-	95,443	119,304
										OPE	13,740	-	-	54,959	68,699
0097041	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	7	4121	SAL	19,781	-	-	79,123	98,904
										OPE	12,701	-	-	50,806	63,507
0097042	AU C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6301	SAL	-	-	-	151,224	151,224
										OPE	-	-	-	76,823	76,823
0801002	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	22,771	-	-	91,085	113,856
										OPE	13,462	-	-	53,850	67,312
0801003	AU C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	7	3932	SAL	18,874	-	-	75,494	94,368
										OPE	12,471	-	-	49,882	62,353
0801004	AU C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4971	SAL	23,861	-	-	95,443	119,304
										OPE	13,740	-	-	54,959	68,699
0801005	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	2	3292	SAL	15,802	-	-	63,206	79,008
										OPE	11,689	-	-	46,754	58,443
0801007	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	6	6558	SAL	31,478	-	-	125,914	157,392
										OPE	15,678	-	-	62,714	78,392
0801009	AU C0211 AP	ACCOUNTING TECHNICIAN 2	18	PF	1	1.00	24	2	3292	SAL	15,802	-	-	63,206	79,008
										OPE	11,689	-	-	46,754	58,443
0801011	AU C4035 AP	FACILITY ENERGY TECHNICIAN 4	26	PF	1	1.00	24	10	6929	SAL	33,259	-	-	133,037	166,296
										OPE	16,132	-	-	64,527	80,659
0801012	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5459	SAL	-	-	-	131,016	131,016

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PICS100 - Position Budget Report

PAB - Engineering

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-06-01-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	-	71,680	71,680
0801013	AU C4005 AP	PLUMBER	24	PF	1	1.00	24	10	6301	SAL	30,245	-	-	120,979	151,224
										OPE	15,365	-	-	61,458	76,823
0801017	AU C4110 AP	GROUND MAINTENANCE WORKER 2	17	PF	1	1.00	24	2	3157	SAL	15,154	-	-	60,614	75,768
										OPE	11,524	-	-	46,095	57,619
0801019	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	9	4516	SAL	21,677	-	-	86,707	108,384
										OPE	13,184	-	-	52,735	65,919
0801020	AU C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	2	5721	SAL	27,461	-	-	109,843	137,304
										OPE	14,656	-	-	58,624	73,280
0801028	AU C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6929	SAL	33,259	-	-	133,037	166,296
										OPE	16,132	-	-	64,527	80,659
0801029	AU C4007 AP	ELECTRICIAN 1	22	PF	1	1.00	24	10	5721	SAL	27,461	-	-	109,843	137,304
										OPE	14,656	-	-	58,624	73,280
0804004	AU C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3432	SAL	16,474	-	-	65,894	82,368
										OPE	11,860	-	-	47,439	59,299
Total Salary											496,932	-	-	2,269,956	2,766,888
Total OPE											287,482	-	-	1,298,420	1,585,902
Total Personal Services											784,414	-	-	3,568,376	4,352,790

PICS100 - Position Budget Report

PAB - Rilea

2021-23 Biennium
Budget Preparation

Cross Reference Number: 24800-002-06-02-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0097040	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	28,464	-	-	85,392	113,856
										OPE	16,828	-	-	50,484	67,312
Total Salary											28,464	-	-	85,392	113,856
Total OPE											16,828	-	-	50,484	67,312
Total Personal Services											45,292	-	-	135,876	181,168

PICS100 - Position Budget Report

PAB - Security

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-06-03-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0007097	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	5	3749	SAL	-	-	-	89,976	89,976
										OPE	-	-	-	61,235	61,235
0802010	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	2	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0802012	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	4	3580	SAL	-	-	-	85,920	85,920
										OPE	-	-	-	60,203	60,203
0802013	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	10	4744	SAL	-	-	-	113,856	113,856
										OPE	-	-	-	67,312	67,312
0802014	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	10	5206	SAL	-	-	-	124,944	124,944
										OPE	-	-	-	70,134	70,134
0802018	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	10	5206	SAL	-	-	-	124,944	124,944
										OPE	-	-	-	70,134	70,134
0802020	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	-	190,944	190,944
										OPE	-	-	-	86,931	86,931
0802023	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	10	5206	SAL	-	-	-	124,944	124,944
										OPE	-	-	-	70,134	70,134
0802024	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	2	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0802025	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	10	5206	SAL	-	-	-	124,944	124,944
										OPE	-	-	-	70,134	70,134
0802026	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	2	3580	SAL	-	-	-	85,920	85,920
										OPE	-	-	-	60,203	60,203
0802027	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	2	3580	SAL	-	-	-	85,920	85,920
										OPE	-	-	-	60,203	60,203
Total Salary											-	-	-	1,310,328	1,310,328
Total OPE											-	-	-	793,509	793,509
Total Personal Services											-	-	-	2,103,837	2,103,837

PICS100 - Position Budget Report

PAB - Fire Protection

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-06-04-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0003028	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	4	6565	SAL	-	-	-	157,560	157,560
										OPE	-	-	-	78,435	78,435
0003029	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7900	SAL	-	-	-	189,600	189,600
										OPE	-	-	-	86,589	86,589
0003030	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7900	SAL	-	-	-	189,600	189,600
										OPE	-	-	-	86,589	86,589
0003031	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7900	SAL	-	-	-	189,600	189,600
										OPE	-	-	-	86,589	86,589
0003032	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	4	6565	SAL	-	-	-	157,560	157,560
										OPE	-	-	-	78,435	78,435
0003033	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	7	7542	SAL	-	-	-	181,008	181,008
										OPE	-	-	-	84,402	84,402
0003034	MMS X5554 AP	DEPUTY FIRE CHIEF	33B	PF	1	1.00	24	9	10134	SAL	-	-	-	243,216	243,216
										OPE	-	-	-	100,234	100,234
0013006	MMS X5554 AP	DEPUTY FIRE CHIEF	33B	PF	1	1.00	24	6	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	91,878	91,878
0825001	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7900	SAL	-	-	-	189,600	189,600
										OPE	-	-	-	86,589	86,589
0825002	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7900	SAL	-	-	-	189,600	189,600
										OPE	-	-	-	86,589	86,589
0825003	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	5	6874	SAL	-	-	-	164,976	164,976
										OPE	-	-	-	80,323	80,323
0825004	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	5	6874	SAL	-	-	-	164,976	164,976
										OPE	-	-	-	80,323	80,323
0825005	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7900	SAL	-	-	-	189,600	189,600
										OPE	-	-	-	86,589	86,589
0825006	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	3	6273	SAL	-	-	-	150,552	150,552
										OPE	-	-	-	76,651	76,651
0825014	IP C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8616	SAL	-	-	-	206,784	206,784
										OPE	-	-	-	90,963	90,963
0825015	IP C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8616	SAL	-	-	-	206,784	206,784

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PICS100 - Position Budget Report

PAB - Fire Protection

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-06-04-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
0825016	IP C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8616	OPE	-	-	-	90,963	90,963	
										SAL	-	-	-	206,784	206,784	
0825017	IP C5557 AP	CAPTAIN	27	PF	1	1.00	24	6	9748	OPE	-	-	-	90,963	90,963	
										SAL	-	-	-	233,952	233,952	
0825018	IP C5557 AP	CAPTAIN	27	PF	1	1.00	24	6	9748	OPE	-	-	-	97,876	97,876	
										SAL	-	-	-	233,952	233,952	
0825019	IP C5557 AP	CAPTAIN	27	PF	1	1.00	24	6	9748	OPE	-	-	-	97,876	97,876	
										SAL	-	-	-	233,952	233,952	
											OPE	-	-	-	97,876	97,876
Total Salary												-	-	-	3,890,040	3,890,040
Total OPE												-	-	-	1,756,732	1,756,732
Total Personal Services												-	-	-	5,646,772	5,646,772

PICS100 - Position Budget Report**PAB - Environmental****2021-23 Biennium
Budget Preparation****Cross Reference Number: 24800-002-06-05-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0099021	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	30,245	-	-	120,979	151,224
										OPE	15,365	-	-	61,458	76,823
Total Salary											30,245	-	-	120,979	151,224
Total OPE											15,365	-	-	61,458	76,823
Total Personal Services											45,610	-	-	182,437	228,047

PICS100 - Position Budget Report

KF - Engineering

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-07-01-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000001	AU C4033 AP	FACILITY ENERGY TECHNICIAN 2	20	PF	1	1.00	24	10	5206	SAL	18,742	-	-	106,202	124,944
										OPE	10,520	-	-	59,614	70,134
0005040	AU C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	-	144,096	144,096
										OPE	-	-	-	75,008	75,008
0007098	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3031	SAL	10,912	-	-	61,832	72,744
										OPE	8,527	-	-	48,322	56,849
0015002	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	2	3932	SAL	14,155	-	-	80,213	94,368
										OPE	9,353	-	-	53,000	62,353
0094002	AU C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4971	SAL	17,896	-	-	101,408	119,304
										OPE	10,305	-	-	58,394	68,699
0095013	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	6	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0095014	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	5	3749	SAL	13,496	-	-	76,480	89,976
										OPE	9,185	-	-	52,050	61,235
0095015	AU C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4971	SAL	17,896	-	-	101,408	119,304
										OPE	10,305	-	-	58,394	68,699
0095016	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	5	3749	SAL	13,496	-	-	76,480	89,976
										OPE	9,185	-	-	52,050	61,235
0095017	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4744	SAL	17,078	-	-	96,778	113,856
										OPE	10,097	-	-	57,215	67,312
0097049	AU C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4971	SAL	17,896	-	-	101,408	119,304
										OPE	10,305	-	-	58,394	68,699
0801033	AU C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4971	SAL	17,896	-	-	101,408	119,304
										OPE	10,305	-	-	58,394	68,699
0806008	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	28,642	-	-	162,302	190,944
										OPE	13,040	-	-	73,891	86,931
0806009	AU C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6929	SAL	24,944	-	-	141,352	166,296
										OPE	12,099	-	-	68,560	80,659
0806010	AU C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6929	SAL	24,944	-	-	141,352	166,296
										OPE	12,099	-	-	68,560	80,659
0806011	AU C4005 AP	PLUMBER	24	PF	1	1.00	24	10	6301	SAL	22,684	-	-	128,540	151,224

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**PICS100 - Position Budget Report
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PICS100 - Position Budget Report

KF - Engineering

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-07-01-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
0806012	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	10	5721	OPE	11,523	-	-	65,300	76,823	
										SAL	20,596	-	-	116,708	137,304	
0806013	AU C4035 AP	FACILITY ENERGY TECHNICIAN 4	26	PF	1	1.00	24	10	6929	OPE	10,992	-	-	62,288	73,280	
										SAL	24,944	-	-	141,352	166,296	
0806014	AU C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	10	6004	OPE	12,099	-	-	68,560	80,659	
										SAL	21,614	-	-	122,482	144,096	
0806018	AU C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	7	4121	OPE	11,251	-	-	63,757	75,008	
										SAL	14,836	-	-	84,068	98,904	
0806025	AU C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4971	OPE	9,526	-	-	53,981	63,507	
										SAL	17,896	-	-	101,408	119,304	
0806026	AU C4033 AP	FACILITY ENERGY TECHNICIAN 2	20	PF	1	1.00	24	5	4121	OPE	10,305	-	-	58,394	68,699	
										SAL	14,836	-	-	84,068	98,904	
0806034	AU C3252 AP	FACILITIES ENGINEER 2	29	PF	1	1.00	24	6	6602	OPE	9,526	-	-	53,981	63,507	
										SAL	23,767	-	-	134,681	158,448	
0806035	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	9	5459	OPE	11,799	-	-	66,862	78,661	
										SAL	19,652	-	-	111,364	131,016	
0806039	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	2931	OPE	10,752	-	-	60,928	71,680	
										SAL	10,552	-	-	59,792	70,344	
0806040	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3292	OPE	8,436	-	-	47,802	56,238	
										SAL	11,851	-	-	67,157	79,008	
0806041	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	6	3157	OPE	8,766	-	-	49,677	58,443	
										SAL	11,365	-	-	64,403	75,768	
0806042	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3583	OPE	8,643	-	-	48,976	57,619	
										SAL	12,899	-	-	73,093	85,992	
											OPE	9,033	-	-	51,188	60,221
Total Salary												465,485	-	-	2,901,139	3,366,624
Total OPE												267,976	-	-	1,662,239	1,930,215
Total Personal Services												733,461	-	-	4,563,378	5,296,839

PICS100 - Position Budget Report

KF - Security

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-07-03-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0014031	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	2	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0014032	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	2	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0014033	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	2	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0802002	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	10	4744	SAL	-	-	-	113,856	113,856
										OPE	-	-	-	67,312	67,312
0802015	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	10	4744	SAL	-	-	-	113,856	113,856
										OPE	-	-	-	67,312	67,312
0806002	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	10	4744	SAL	-	-	-	113,856	113,856
										OPE	-	-	-	67,312	67,312
0806004	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	2	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0806005	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	2	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
0812001	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	7	4121	SAL	-	-	-	98,904	98,904
										OPE	-	-	-	63,507	63,507
0825023	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	2	3292	SAL	-	-	-	79,008	79,008
										OPE	-	-	-	58,443	58,443
9200004	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7584	SAL	-	-	-	182,016	182,016
										OPE	-	-	-	84,659	84,659
Total Salary											-	-	-	1,096,536	1,096,536
Total OPE											-	-	-	700,760	700,760
Total Personal Services											-	-	-	1,797,296	1,797,296

PICS100 - Position Budget Report

KF - Fire Protection

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-07-04-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0013001	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8509	SAL	-	-	-	204,216	204,216
										OPE	-	-	-	90,309	90,309
0013022	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7802	SAL	-	-	-	187,248	187,248
										OPE	-	-	-	85,990	85,990
0013023	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7802	SAL	-	-	-	187,248	187,248
										OPE	-	-	-	85,990	85,990
0013024	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7802	SAL	-	-	-	187,248	187,248
										OPE	-	-	-	85,990	85,990
0013025	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	7	7447	SAL	-	-	-	178,728	178,728
										OPE	-	-	-	83,823	83,823
0013026	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	7	7447	SAL	-	-	-	178,728	178,728
										OPE	-	-	-	83,823	83,823
0013027	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	3	6191	SAL	-	-	-	148,584	148,584
										OPE	-	-	-	76,151	76,151
9200014	IKA C5557 AP	CAPTAIN	27	PF	1	1.00	24	5	9621	SAL	-	-	-	230,904	230,904
										OPE	-	-	-	97,101	97,101
9200015	MMS X5554 AP	DEPUTY FIRE CHIEF	33B	PF	1	1.00	24	9	10134	SAL	-	-	-	243,216	243,216
										OPE	-	-	-	100,234	100,234
9200016	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	3	6191	SAL	-	-	-	148,584	148,584
										OPE	-	-	-	76,151	76,151
9200017	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	6	7108	SAL	-	-	-	170,592	170,592
										OPE	-	-	-	81,751	81,751
9200018	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7802	SAL	-	-	-	187,248	187,248
										OPE	-	-	-	85,990	85,990
9200019	IK C5557 AP	CAPTAIN	27	PF	1	1.00	24	5	9621	SAL	-	-	-	230,904	230,904
										OPE	-	-	-	97,101	97,101
9200021	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7802	SAL	-	-	-	187,248	187,248
										OPE	-	-	-	85,990	85,990
9200022	IK C5557 AP	CAPTAIN	27	PF	1	1.00	24	5	9621	SAL	-	-	-	230,904	230,904
										OPE	-	-	-	97,101	97,101
9200023	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7802	SAL	-	-	-	187,248	187,248

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KF - Fire Protection

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-07-04-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
9200024	IK C5557 AP	CAPTAIN	27	PF	1	1.00	24	5	9621	OPE	-	-	-	85,990	85,990	
										SAL	-	-	-	230,904	230,904	
9200025	IKA C5557 AP	CAPTAIN	27	PF	1	1.00	24	5	9621	OPE	-	-	-	97,101	97,101	
										SAL	-	-	-	230,904	230,904	
9200026	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8509	OPE	-	-	-	97,101	97,101	
										SAL	-	-	-	204,216	204,216	
9200027	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	7	7447	OPE	-	-	-	90,309	90,309	
										SAL	-	-	-	178,728	178,728	
9200028	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8509	OPE	-	-	-	83,823	83,823	
										SAL	-	-	-	204,216	204,216	
9200029	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8509	OPE	-	-	-	90,309	90,309	
										SAL	-	-	-	204,216	204,216	
9200030	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7802	OPE	-	-	-	90,309	90,309	
										SAL	-	-	-	187,248	187,248	
9200031	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8509	OPE	-	-	-	85,990	85,990	
										SAL	-	-	-	204,216	204,216	
9200032	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8509	OPE	-	-	-	90,309	90,309	
										SAL	-	-	-	204,216	204,216	
9200033	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8509	OPE	-	-	-	90,309	90,309	
										SAL	-	-	-	204,216	204,216	
9200034	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	7	7447	OPE	-	-	-	90,309	90,309	
										SAL	-	-	-	178,728	178,728	
9200035	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7802	OPE	-	-	-	83,823	83,823	
										SAL	-	-	-	187,248	187,248	
9200036	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7802	OPE	-	-	-	85,990	85,990	
										SAL	-	-	-	187,248	187,248	
9200037	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	7802	OPE	-	-	-	85,990	85,990	
										SAL	-	-	-	187,248	187,248	
											OPE	-	-	-	85,990	85,990
Total Salary												-	-	-	5,882,400	5,882,400
Total OPE												-	-	-	2,647,147	2,647,147

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PICS100 - Position Budget Report

KF - Fire Protection

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-002-07-04-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
Total Personal Services												-	-	-	8,529,547	8,529,547

PICS100 - Position Budget Report**KF - Environmental****2021-23 Biennium
Budget Preparation****Cross Reference Number: 24800-002-07-05-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0097030	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	7	5459	SAL	19,652	-	-	111,364	131,016
										OPE	10,752	-	-	60,928	71,680
Total Salary											19,652	-	-	111,364	131,016
Total OPE											10,752	-	-	60,928	71,680
Total Personal Services											30,404	-	-	172,292	202,696

PICS100 - Position Budget Report**Electronic Security Systems****2021-23 Biennium
Budget Preparation****Cross Reference Number: 24800-002-08-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0820001	AU C4051 AP	ELECTRONIC SECURITY TECH 2	26	PF	1	1.00	24	10	6929	SAL	-	-	-	166,296	166,296
										OPE	-	-	-	80,659	80,659
0820002	AU C4051 AP	ELECTRONIC SECURITY TECH 2	26	PF	1	1.00	24	9	6602	SAL	-	-	-	158,448	158,448
										OPE	-	-	-	78,661	78,661
Total Salary											-	-	-	324,744	324,744
Total OPE											-	-	-	159,320	159,320
Total Personal Services											-	-	-	484,064	484,064

PICS100 - Position Budget Report**Distance Learning****2021-23 Biennium
Budget Preparation****Cross Reference Number: 24800-002-11-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000029	AU C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	6	7489	SAL	-	-	-	179,736	179,736
										OPE	-	-	-	84,079	84,079
0099046	AU C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	1	5949	SAL	-	-	-	142,776	142,776
										OPE	-	-	-	74,672	74,672
Total Salary											-	-	-	322,512	322,512
Total OPE											-	-	-	158,751	158,751
Total Personal Services											-	-	-	481,263	481,263

PICS100 - Position Budget Report**Anti-Terrorism Program Manager****2021-23 Biennium
Budget Preparation****Cross Reference Number: 24800-002-12-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0007038	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	8	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	91,878	91,878
Total Salary											-	-	-	210,384	210,384
Total OPE											-	-	-	91,878	91,878
Total Personal Services											-	-	-	302,262	302,262

PICS100 - Position Budget Report

OEM Administration

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-003-01-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0011038	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.50	12	2	4971	SAL	-	-	-	59,652	59,652
										OPE	-	-	-	34,349	34,349
0013017	AV C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	7840	SAL	-	-	-	188,160	188,160
										OPE	-	-	-	86,222	86,222
0013019	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7995	SAL	-	-	-	191,880	191,880
										OPE	-	-	-	87,170	87,170
0017083	AV C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	10	7260	SAL	87,120	-	-	87,120	174,240
										OPE	41,340	-	-	41,340	82,680
0017084	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	6929	SAL	83,148	-	-	83,148	166,296
										OPE	40,330	-	-	40,330	80,660
0021007	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	2	6558	SAL	157,392	-	-	-	157,392
										OPE	78,392	-	-	-	78,392
0021065	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	131,016	-	-	-	131,016
										OPE	71,680	-	-	-	71,680
0021066	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	131,016	-	-	-	131,016
										OPE	71,680	-	-	-	71,680
0021067	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	131,016	-	-	-	131,016
										OPE	71,680	-	-	-	71,680
0021070	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	8356	SAL	100,272	-	-	100,272	200,544
										OPE	44,688	-	-	44,688	89,376
0021071	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	80,377	-	-	-	80,377
0021072	MESN Z7010 AF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	182,016	-	-	-	182,016
										OPE	84,659	-	-	-	84,659
0021073	AV C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	60,203	-	-	-	60,203
0021074	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	68,699	-	-	-	68,699
0021075	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	68,699	-	-	-	68,699
0021076	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304

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PICS100 - Position Budget Report

OEM Administration

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-003-01-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0021077	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	OPE	68,699	-	-	-	68,699
										SAL	119,304	-	-	-	119,304
0021078	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	OPE	68,699	-	-	-	68,699
										SAL	119,304	-	-	-	119,304
0021079	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	OPE	68,699	-	-	-	68,699
										SAL	119,304	-	-	-	119,304
0021080	AV C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	OPE	68,699	-	-	-	68,699
										SAL	85,920	-	-	-	85,920
0021081	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	2	6883	OPE	60,203	-	-	-	60,203
										SAL	165,192	-	-	-	165,192
0021082	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	OPE	80,377	-	-	-	80,377
										SAL	131,016	-	-	-	131,016
0021083	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	OPE	71,680	-	-	-	71,680
										SAL	119,304	-	-	-	119,304
0021084	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	OPE	68,699	-	-	-	68,699
										SAL	119,304	-	-	-	119,304
0021085	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	OPE	68,699	-	-	-	68,699
										SAL	119,304	-	-	-	119,304
0021086	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	OPE	68,699	-	-	-	68,699
										SAL	119,304	-	-	-	119,304
0021087	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	OPE	68,699	-	-	-	68,699
										SAL	119,304	-	-	-	119,304
0021088	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	OPE	68,699	-	-	-	68,699
										SAL	119,304	-	-	-	119,304
0021089	AV C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6229	OPE	68,699	-	-	-	68,699
										SAL	149,496	-	-	-	149,496
0160011	AV C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	7	6301	OPE	76,382	-	-	-	76,382
										SAL	151,224	-	-	-	151,224
0160012	MESN Z7010 AF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	OPE	76,823	-	-	-	76,823
										SAL	268,032	-	-	-	268,032
										OPE	106,550	-	-	-	106,550

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PICS100 - Position Budget Report

OEM Administration

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-003-01-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1020001	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	310,248	-	-	-	310,248
										OPE	115,133	-	-	-	115,133
1020002	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	8766	SAL	210,384	-	-	-	210,384
										OPE	91,878	-	-	-	91,878
1020003	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	6	8356	SAL	100,272	-	-	100,272	200,544
										OPE	44,688	-	-	44,688	89,376
1020004	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	82,680	-	-	-	82,680
1020008	MMC X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	4	4236	SAL	101,664	-	-	-	101,664
										OPE	64,209	-	-	-	64,209
1020009	AV C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	3932	SAL	94,368	-	-	-	94,368
										OPE	62,353	-	-	-	62,353
1020012	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	87,120	-	-	87,120	174,240
										OPE	41,340	-	-	41,340	82,680
1020021	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7995	SAL	95,940	-	-	95,940	191,880
										OPE	43,585	-	-	43,585	87,170
1020200	AV C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	2	2979	SAL	71,496	-	-	-	71,496
										OPE	56,531	-	-	-	56,531
1020202	AV C1098 AP	PLANNER 3	30	PF	1	1.00	24	9	7995	SAL	88,265	-	7,675	95,940	191,880
										OPE	40,098	-	3,487	43,585	87,170
1020212	AV C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	4	4516	SAL	-	-	-	108,384	108,384
										OPE	-	-	-	65,919	65,919
1020215	AV C1216 AP	ACCOUNTANT 2	23	PF	1	0.50	12	10	6004	SAL	-	-	-	72,048	72,048
										OPE	-	-	-	37,505	37,505
1020300	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	4	6004	SAL	72,048	-	-	72,048	144,096
										OPE	37,504	-	-	37,504	75,008
1020301	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9196	SAL	101,524	-	8,828	110,352	220,704
										OPE	43,472	-	3,780	47,253	94,505
1020306	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	87,120	-	-	87,120	174,240
										OPE	41,340	-	-	41,340	82,680
1020307	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	9196	SAL	110,352	-	-	110,352	220,704

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PICS100 - Position Budget Report

OEM Administration

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-003-01-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1020309	AV C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	8992	OPE	47,253	-	-	47,253	94,506
										SAL	215,808	-	-	-	215,808
										OPE	93,259	-	-	-	93,259
1020310	AV C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8208	SAL	196,992	-	-	-	196,992
										OPE	88,471	-	-	-	88,471
										SAL	119,304	-	-	-	119,304
2123007	AV C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	2	4971	OPE	68,699	-	-	-	68,699
										SAL	119,304	-	-	-	119,304
										OPE	68,699	-	-	-	68,699
2123008	AV C0861 AP	PROGRAM ANALYST 2	27	LF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	68,699	-	-	-	68,699
										OPE	68,699	-	-	-	68,699
Total Salary											5,993,085	-	16,503	1,649,808	7,659,396
Total OPE											3,072,624	-	7,267	784,071	3,863,962
Total Personal Services											9,065,709	-	23,770	2,433,879	11,523,358

PICS100 - Position Budget Report

9-1-1 Emergency Telephone

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-003-02-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0007043	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6005	SAL	-	-	144,120	-	144,120
										OPE	-	-	75,014	-	75,014
0007055	AV C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	4344	SAL	-	-	104,256	-	104,256
										OPE	-	-	64,870	-	64,870
0011038	AV C0861 AP	PROGRAM ANALYST 2	27	PF	0	0.50	12	2	4971	SAL	-	-	59,652	-	59,652
										OPE	-	-	34,349	-	34,349
0013003	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	99,446	-	99,446
0013005	AV C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8208	SAL	-	-	196,992	-	196,992
										OPE	-	-	88,471	-	88,471
0013016	AV C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8208	SAL	-	-	196,992	-	196,992
										OPE	-	-	88,471	-	88,471
0021068	AV C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6229	SAL	-	-	149,496	-	149,496
										OPE	-	-	76,382	-	76,382
0021069	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	2	7249	SAL	-	-	173,976	-	173,976
										OPE	-	-	82,613	-	82,613
0160020	AV C1217 AP	ACCOUNTANT 3	27	PF	0	0.15	3.6	7	6301	SAL	-	-	22,684	-	22,684
										OPE	-	-	12,163	-	12,163
1020022	AV C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,919	-	65,919
1020023	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	109,594	-	109,594
1020024	AV C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	2	2979	SAL	-	-	71,496	-	71,496
										OPE	-	-	56,531	-	56,531
1020025	AV C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	182,400	-	182,400
										OPE	-	-	84,757	-	84,757
1020027	AV C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	8992	SAL	-	-	215,808	-	215,808
										OPE	-	-	93,259	-	93,259
1020215	AV C1216 AP	ACCOUNTANT 2	23	PF	0	0.50	12	10	6004	SAL	-	-	72,048	-	72,048
										OPE	-	-	37,505	-	37,505
1020221	AV C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	6	6321	SAL	-	-	151,704	-	151,704

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PICS100 - Position Budget Report

9-1-1 Emergency Telephone

2021-23 Biennium
Budget Preparation

Cross Reference Number: 24800-003-02-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
OPE											-	-	76,944	-	76,944
Total Salary											-	-	2,371,600	-	2,371,600
Total OPE											-	-	1,146,288	-	1,146,288
Total Personal Services											-	-	3,517,888	-	3,517,888

PICS100 - Position Budget Report

Operations and Preparedness

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-003-03-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0021051	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	80,377	-	-	-	80,377
0021052	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	149,928	-	-	-	149,928
										OPE	76,492	-	-	-	76,492
0021053	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	80,377	-	-	-	80,377
0021054	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	131,016	-	-	-	131,016
										OPE	71,680	-	-	-	71,680
0021055	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	131,016	-	-	-	131,016
										OPE	71,680	-	-	-	71,680
0021056	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	131,016	-	-	-	131,016
										OPE	71,680	-	-	-	71,680
0021057	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	131,016	-	-	-	131,016
										OPE	71,680	-	-	-	71,680
0021058	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	131,016	-	-	-	131,016
										OPE	71,680	-	-	-	71,680
0021059	AV C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	60,203	-	-	-	60,203
0021060	AV C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	60,203	-	-	-	60,203
0021061	AV C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	60,203	-	-	-	60,203
0021062	AV C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	60,203	-	-	-	60,203
0021063	AV C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	60,203	-	-	-	60,203
0021064	AV C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	60,203	-	-	-	60,203
0160013	AV C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	-	108,384	108,384
										OPE	-	-	-	65,919	65,919
0160015	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7995	SAL	-	-	-	191,880	191,880

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Operations and Preparedness

2021-23 Biennium
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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
0160020	AV C1217 AP	ACCOUNTANT 3	27	PF	1	0.85	20.4	7	6301	OPE	-	-	-	87,170	87,170	
										SAL	-	-	-	128,540	128,540	
1020201	AV C0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	10	8807	OPE	-	-	-	66,256	66,256	
										SAL	-	-	-	211,368	211,368	
1020218	AV C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7995	OPE	-	-	-	92,130	92,130	
										SAL	-	-	-	191,880	191,880	
1020233	AV C1098 AP	PLANNER 3	30	PF	1	1.00	24	4	6301	OPE	-	-	-	87,170	87,170	
										SAL	-	-	-	151,224	151,224	
1020234	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6602	OPE	-	-	-	76,823	76,823	
										SAL	-	-	-	158,448	158,448	
1020235	AV C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	OPE	-	-	-	78,661	78,661	
										SAL	-	-	-	119,304	119,304	
											OPE	-	-	-	68,699	68,699
Total Salary												1,650,912	-	-	1,261,028	2,911,940
Total OPE												956,864	-	-	622,828	1,579,692
Total Personal Services												2,607,776	-	-	1,883,856	4,491,632

PICS100 - Position Budget Report

Starbase

2021-23 Biennium
Budget Preparation

Cross Reference Number: 24800-004-01-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0017052	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	-	190,944	190,944
										OPE	-	-	-	86,931	86,931
0017053	AU C2302 AP	TEACHING ASSISTANT	13	PF	1	1.00	24	4	2931	SAL	-	-	-	70,344	70,344
										OPE	-	-	-	56,238	56,238
0017054	AU C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	6	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0017055	AU C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	10	6004	SAL	-	-	-	144,096	144,096
										OPE	-	-	-	75,008	75,008
0017056	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	5	5140	SAL	-	-	-	123,360	123,360
										OPE	-	-	-	69,731	69,731
0017057	AU C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	9	5721	SAL	-	-	-	137,304	137,304
										OPE	-	-	-	73,280	73,280
0017058	AU C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	6	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	68,699	68,699
0017059	AU C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	2	4121	SAL	-	-	-	98,904	98,904
										OPE	-	-	-	63,507	63,507
0017060	AU C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	8	5459	SAL	-	-	-	131,016	131,016
										OPE	-	-	-	71,680	71,680
0017061	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	9	6247	SAL	-	-	-	149,928	149,928
										OPE	-	-	-	76,492	76,492
0017062	AU C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	10	6004	SAL	-	-	-	144,096	144,096
										OPE	-	-	-	75,008	75,008
0017063	AU C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	2	4121	SAL	-	-	-	98,904	98,904
										OPE	-	-	-	63,507	63,507
0019040	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	5	5140	SAL	-	-	-	123,360	123,360
										OPE	-	-	-	69,731	69,731
0021031	AU C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	2	4121	SAL	-	-	-	98,904	98,904
										OPE	-	-	-	63,507	63,507
0021032	AU C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	2	4121	SAL	-	-	-	98,904	98,904
										OPE	-	-	-	63,507	63,507
0021033	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	2	4439	SAL	-	-	-	106,536	106,536

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
OPE											-	-	-	65,449	65,449
Total Salary											-	-	-	1,955,208	1,955,208
Total OPE											-	-	-	1,110,974	1,110,974
Total Personal Services											-	-	-	3,066,182	3,066,182

PICS100 - Position Budget Report

Youth Challenge Program

**2021-23 Biennium
Budget Preparation**

**Cross Reference Number: 24800-004-02-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0000002	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	6	4744	SAL	-	-	28,464	85,392	113,856
										OPE	-	-	16,828	50,484	67,312
0000005	MMS X6754 AP	GROUP LIFE SUPERVISOR	24	PF	1	1.00	24	7	5944	SAL	-	-	35,664	106,992	142,656
										OPE	-	-	18,661	55,982	74,643
0003015	MMS X6754 AP	GROUP LIFE SUPERVISOR	24	PF	1	1.00	24	6	5663	SAL	-	-	33,978	101,934	135,912
										OPE	-	-	18,231	54,694	72,925
0003016	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	10	5721	SAL	-	-	34,326	102,978	137,304
										OPE	-	-	18,320	54,960	73,280
0003017	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	27,096	81,288	108,384
										OPE	-	-	16,480	49,439	65,919
0003018	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	1	3432	SAL	-	-	20,592	61,776	82,368
										OPE	-	-	14,825	44,474	59,299
0003019	MMS X6754 AP	GROUP LIFE SUPERVISOR	24	PF	1	1.00	24	9	6558	SAL	-	-	39,348	118,044	157,392
										OPE	-	-	19,598	58,794	78,392
0003036	AU C9116 AP	COOK 1	13	PF	1	1.00	24	4	2931	SAL	-	-	17,586	52,758	70,344
										OPE	-	-	14,060	42,179	56,239
0003070	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	3	7220	SAL	-	-	43,320	129,960	173,280
										OPE	-	-	20,609	61,827	82,436
0003071	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	5	4121	SAL	-	-	24,726	74,178	98,904
										OPE	-	-	15,877	47,630	63,507
0007028	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	1	5140	SAL	-	-	30,840	92,520	123,360
										OPE	-	-	17,433	52,298	69,731
0007029	AU C9116 AP	COOK 1	13	PF	1	1.00	24	8	3432	SAL	-	-	20,592	61,776	82,368
										OPE	-	-	14,825	44,474	59,299
0017064	AU C0435 AP	PROCUREMENT AND CONTRACT ASST	19	PF	1	1.00	24	2	3432	SAL	-	-	20,592	61,776	82,368
										OPE	-	-	14,825	44,474	59,299
0017066	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	2	3932	SAL	-	-	23,592	70,776	94,368
										OPE	-	-	15,588	46,765	62,353
0017067	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	2	3932	SAL	-	-	23,592	70,776	94,368
										OPE	-	-	15,588	46,765	62,353
0017071	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3157	SAL	-	-	18,942	56,826	75,768

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0017072	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3292	OPE	-	-	14,405	43,214	57,619
										SAL	-	-	19,752	59,256	79,008
0017073	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3432	OPE	-	-	14,611	43,832	58,443
										SAL	-	-	20,592	61,776	82,368
0017074	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3157	OPE	-	-	14,825	44,474	59,299
										SAL	-	-	18,942	56,826	75,768
0017075	AU C9116 AP	COOK 1	13	PF	1	1.00	24	4	2931	OPE	-	-	14,405	43,214	57,619
										SAL	-	-	17,586	52,758	70,344
0017077	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	1	3432	OPE	-	-	14,060	42,179	56,239
										SAL	-	-	20,592	61,776	82,368
0017078	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	14,825	44,474	59,299
										SAL	-	-	21,480	64,440	85,920
0017079	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	1	3432	OPE	-	-	15,051	45,152	60,203
										SAL	-	-	20,592	61,776	82,368
0017080	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	14,825	44,474	59,299
										SAL	-	-	21,480	64,440	85,920
0017081	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	15,051	45,152	60,203
										SAL	-	-	21,480	64,440	85,920
0019001	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	2	3932	OPE	-	-	15,051	45,152	60,203
										SAL	-	-	23,592	70,776	94,368
0019002	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	15,588	46,765	62,353
										SAL	-	-	21,480	64,440	85,920
0019003	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	15,051	45,152	60,203
										SAL	-	-	21,480	64,440	85,920
0019004	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	15,051	45,152	60,203
										SAL	-	-	21,480	64,440	85,920
0019005	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	15,051	45,152	60,203
										SAL	-	-	21,480	64,440	85,920
0019006	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	15,051	45,152	60,203
										SAL	-	-	21,480	64,440	85,920
										OPE	-	-	15,051	45,152	60,203

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0019007	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	SAL	-	-	21,480	64,440	85,920
										OPE	-	-	15,051	45,152	60,203
0019008	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	SAL	-	-	21,480	64,440	85,920
										OPE	-	-	15,051	45,152	60,203
0019009	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	SAL	-	-	21,480	64,440	85,920
										OPE	-	-	15,051	45,152	60,203
0019010	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	SAL	-	-	21,480	64,440	85,920
										OPE	-	-	15,051	45,152	60,203
0019011	MMS X6754 AP	GROUP LIFE SUPERVISOR	24	PF	1	1.00	24	2	4675	SAL	-	-	28,050	84,150	112,200
										OPE	-	-	16,723	50,168	66,891
0019012	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3157	SAL	-	-	18,942	56,826	75,768
										OPE	-	-	14,405	43,214	57,619
0019013	AU C9116 AP	COOK 1	13	PF	1	1.00	24	4	2931	SAL	-	-	17,586	52,758	70,344
										OPE	-	-	14,060	42,179	56,239
0019014	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4121	SAL	-	-	24,726	74,178	98,904
										OPE	-	-	15,877	47,630	63,507
0099030	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	8	11728	SAL	-	-	70,368	211,104	281,472
										OPE	-	-	27,399	82,196	109,595
0099031	MMN X0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4675	SAL	-	-	28,050	84,150	112,200
										OPE	-	-	16,723	50,168	66,891
0099033	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	36,024	108,072	144,096
										OPE	-	-	18,752	56,256	75,008
0099034	AU C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4121	SAL	-	-	24,726	74,178	98,904
										OPE	-	-	15,877	47,630	63,507
0099035	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	10	5721	SAL	-	-	34,326	102,978	137,304
										OPE	-	-	18,320	54,960	73,280
0099036	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	8	5206	SAL	-	-	31,236	93,708	124,944
										OPE	-	-	17,534	52,601	70,135
0099037	AU C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	45,600	136,800	182,400
										OPE	-	-	21,189	63,568	84,757
0099038	AU C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	5	4744	SAL	-	-	28,464	85,392	113,856

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0099039	AU C4014 AP	FACILITY OPERATIONS SPEC 1	24	PF	1	1.00	24	8	5721	OPE	-	-	16,828	50,484	67,312
										SAL	-	-	34,326	102,978	137,304
0099041	AU C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6301	OPE	-	-	18,320	54,960	73,280
										SAL	-	-	37,806	113,418	151,224
0099044	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	5	4121	OPE	-	-	19,206	57,617	76,823
										SAL	-	-	24,726	74,178	98,904
0099045	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	4	3932	OPE	-	-	15,877	47,630	63,507
										SAL	-	-	23,592	70,776	94,368
0099048	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	4	3932	OPE	-	-	15,588	46,765	62,353
										SAL	-	-	23,592	70,776	94,368
0099050	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	15,588	46,765	62,353
										SAL	-	-	21,480	64,440	85,920
0099051	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	15,051	45,152	60,203
										SAL	-	-	21,480	64,440	85,920
0099052	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	4	3932	OPE	-	-	15,051	45,152	60,203
										SAL	-	-	23,592	70,776	94,368
0099053	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	6	4311	OPE	-	-	15,588	46,765	62,353
										SAL	-	-	25,866	77,598	103,464
0099055	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	1	3432	OPE	-	-	16,167	48,501	64,668
										SAL	-	-	20,592	61,776	82,368
0099056	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	8	5206	OPE	-	-	14,825	44,474	59,299
										SAL	-	-	31,236	93,708	124,944
0099057	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3292	OPE	-	-	17,534	52,601	70,135
										SAL	-	-	19,752	59,256	79,008
0099058	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3580	OPE	-	-	14,611	43,832	58,443
										SAL	-	-	21,480	64,440	85,920
0099059	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	10	5206	OPE	-	-	15,051	45,152	60,203
										SAL	-	-	31,236	93,708	124,944
0099060	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	10	5206	OPE	-	-	17,534	52,601	70,135
										SAL	-	-	31,236	93,708	124,944
										OPE	-	-	17,534	52,601	70,135

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0099061	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	6	4311	SAL	-	-	25,866	77,598	103,464
										OPE	-	-	16,167	48,501	64,668
0099062	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3749	SAL	-	-	22,494	67,482	89,976
										OPE	-	-	15,309	45,926	61,235
0099063	MMS X6754 AP	GROUP LIFE SUPERVISOR	24	PF	1	1.00	24	9	6558	SAL	-	-	39,348	118,044	157,392
										OPE	-	-	19,598	58,794	78,392
0099065	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	7	4516	SAL	-	-	27,096	81,288	108,384
										OPE	-	-	16,480	49,439	65,919
0099066	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	10	5206	SAL	-	-	31,236	93,708	124,944
										OPE	-	-	17,534	52,601	70,135
0099067	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3292	SAL	-	-	19,752	59,256	79,008
										OPE	-	-	14,611	43,832	58,443
0099068	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	1	3432	SAL	-	-	20,592	61,776	82,368
										OPE	-	-	14,825	44,474	59,299
0099074	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	8	5206	SAL	-	-	31,236	93,708	124,944
										OPE	-	-	17,534	52,601	70,135
0099076	AU C9116 AP	COOK 1	13	PF	1	1.00	24	4	2931	SAL	-	-	17,586	52,758	70,344
										OPE	-	-	14,060	42,179	56,239
0099077	MMS X9105 AP	FOOD SERVICE MANAGER 1	20	PF	1	1.00	24	9	5394	SAL	-	-	32,364	97,092	129,456
										OPE	-	-	17,821	53,462	71,283
0099078	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	47,736	143,208	190,944
										OPE	-	-	21,733	65,198	86,931
Total Salary											-	-	1,938,054	5,814,162	7,752,216
Total OPE											-	-	1,192,788	3,578,318	4,771,106
Total Personal Services											-	-	3,130,842	9,392,480	12,523,322

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Position Number	Auth No	Workday Id	Employee Name	Classification	Pkg No	Sal Rng	Pos Type	Step	Pos Cnt	FTE	General Fund	Lottery Fund	Other	Federal Fund
0000001	000805920	0005943	Calzacorta, David A	AU C4033 A P	0	20	PF	10	1	1.00	29,262	-	-	165,816
0000002	000806080	0042384	Key, Anthony S	AU C6752 A P	0	22	PF	6	1	1.00	-	-	45,292	135,876
0000005	000806110	0031318	Anderchuk, Brandon Paul	MMS X6754 A P	0	24	PF	7	1	1.00	-	-	54,325	162,974
0000025	000813860	0010084	Campbell, Dale A	AU C4012 A P	0	18	PF	10	1	1.00	90,584	-	-	90,584
0000026	000814430	0057176	Benson, Kyle J	AU C4012 A P	0	18	PF	5	1	1.00	-	-	-	151,211
0000029	000813880	0036248	Norene, Micah J	AU C1487 I P	203	31	PF	6	1	1.00	-	-	-	263,815
0000031	000814420	0018463	Dennis, Clifford S	AU C4110 A P	0	17	PF	10	1	1.00	-	-	-	174,303
0000078	000860130	0065561	Lang, Michael Phillip	AU C4012 A P	0	18	PF	7	1	1.00	-	-	-	162,411
0000242	000065560	0003839	Hamilton, Robert Lyle	AU C4012 A P	0	18	PF	10	1	1.00	76,978	-	-	104,190
0000254	000065630	0062497	Toynnton, Kelly	AU C8504 A P	0	30	PF	10	1	1.00	-	-	-	290,972
0000261	000065680	0000740	Farmer, Todd E	MMS X7010 A P	0	35X	PF	10	1	1.00	-	-	-	374,582
0000266	000065720	0002271	Fillman, Mark	AU C4012 A P	0	18	PF	10	1	1.00	90,584	-	-	90,584
0000268	000065730	0005934	Mansfield, Scott Roy	AU C3269 A P	0	32	PF	9	1	1.00	-	-	-	303,498
0000275	000065800	0027782	Osborn, Raymond E	AU C4012 A P	0	18	PF	10	1	1.00	90,584	-	-	90,584
0000276	000065810	0008017	Cline, Cherie R	MMN X0119 A P	0	20	PF	9	1	1.00	200,738	-	-	-
0000277	000065820	0008183	Dettwyler-Gwin, Sonja	MMN X1218 A P	0	30	PF	9	1	1.00	195,563	-	106,699	-
0000283	000065860	0009968	Hinkley, Robert D	AU C4012 A P	0	18	PF	10	1	1.00	-	-	117,759	63,409
0000290	000065910	0053298	Ohannessian, Dikran R	AU C4101 A P	0	10	PF	10	1	1.00	137,451	-	-	-
0000293	000065930	0013216	Althaus, Ulyssa A	MENN Z0119 A P	0	20	PF	9	1	1.00	200,738	-	-	-
0000297	000065970	0037584	Stencel, Michael	MEAH Z7014 H P	0	40X	PF	10	1	1.00	489,720	-	-	-
0001001	000066030	0038074	Ingersoll, Christopher L	AU C0865 A P	0	29	PF	10	1	1.00	279,050	-	-	-
0001002	000860140	0021469	Mitchell, Kris	MMS X7008 A P	0	33X	PF	9	1	1.00	-	-	-	329,029
0001003	000860120	0056733	Cooper, Aida	AU C0118 A P	0	17	PF	6	1	1.00	-	-	75,606	75,606
0001004	000863870	0043797	Mckamey, Timothy A	UM C0723 A P	0	11	PP	7	1	0.14	-	-	19,014	-
0001005	000863880	0065579		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001006	000863890	0022719	Wright, Brandon	UM C0723 A P	0	11	PP	5	1	0.14	-	-	18,122	-
0001007	000863900	0065580	Toler, Richard	UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001008	000863910	0043149		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001009	000863920	0065581		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001010	000863930	0033444	Campbell, Manuela Quichucmo	UM C0723 A P	0	11	PP	7	1	0.14	-	-	19,014	-
0001011	000863940	0018540	Billups, Dale A	UM C0723 A P	0	11	PP	9	1	0.14	-	-	20,134	-

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Position Number	Auth No	Workday Id	Employee Name	Classification	Pkg No	Sal Rng	Pos Type	Step	Pos Cnt	FTE	General Fund	Lottery Fund	Other	Federal Fund
0001012	000863950	0032010	Kingsley, James	UM C0723 A P	0	11	PP	7	1	0.14	-	-	19,014	-
0001013	000863960	0065582		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001014	000863970	0007208	Isenhour, Dawn Rochelle	UM C0723 A P	0	11	PP	5	1	0.14	-	-	18,122	-
0001015	000863980	0022685	Moore, Audrey	UM C0723 A P	0	11	PP	5	1	0.14	-	-	18,122	-
0001016	000863990	0065583		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001017	000864000	0065584	Lopez, Beth	UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001018	000864010	0037733	Kimzey, Patricia C	UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001019	000864020	0046002	Purdy, Barry E	UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001020	000864030	0065585		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001021	000864040	0024695	Busdieker, Deanna	UM C0723 A P	0	11	PP	7	1	0.14	-	-	19,014	-
0001022	000864050	0014836	Fries, Roy L	UM C0723 A P	0	11	PP	7	1	0.14	-	-	19,014	-
0001023	000864060	0065586		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001024	000864070	0018538	Wojcik, Michael J	UM C0723 A P	0	11	PP	8	1	0.14	-	-	19,568	-
0001025	000864080	0065587		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001026	000864090	0065588		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001027	000864100	0065589		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001028	000864110	0065590		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001029	000864120	0065591	Harbour, Jacob	UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001030	000864130	0065592		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001031	000864140	0051583	Graves, Mitchell J	UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001032	000864150	0065593		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001033	000864160	0037396		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001034	000864170	0053034	Spangler, Mechelle L	UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001035	000864180	0065594		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001036	000864190	0018786	Gallagher, Cathi	UM C0723 A P	0	11	PP	5	1	0.14	-	-	18,122	-
0001037	000864200	0065595		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001038	000864210	0017099	Avery, Justin D	UM C0723 A P	0	11	PP	5	1	0.14	-	-	18,122	-
0001039	000864220	0020462	Smith, Barrett H	UM C0723 A P	0	11	PP	5	1	0.14	-	-	18,122	-
0001040	000864230	0065596	Chitwood, Jacqueline	UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001041	000864240	0039027	Strawn, Bryan L	UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001042	000864250	0065597	Kotz, Hannah	UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-

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0001043	000864260	0065598		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001044	000864270	0039429		UM C0723 A P	0	11	PP	6	1	0.14	-	-	18,490	-
0001045	000864280	0003525	White, Richard H	UM C0723 A P	0	11	PP	5	1	0.14	-	-	18,122	-
0001046	000864290	0026563	Niezgodzki, Jolanta R	AU C4101 A P	0	10	PF	10	1	1.00	-	-	137,451	-
0001047	000870210	0065625	Dallman, Kathleen Kay	MMS X7008 I P	0	33X	PF	3	1	1.00	-	-	-	289,919
0001048	000870220	0051118	Garrison, Stacey L	AU C8504 A P	0	30	PF	7	1	1.00	-	-	-	256,920
0001049	000870620	0002328	Gilbert, Bryan	AU C4012 A P	0	18	PF	9	1	1.00	64,492	-	-	109,811
0001051	000870640	0007474	Wyatt, Terry R	AU C4012 A P	0	18	PF	10	1	1.00	-	-	90,584	90,584
0001052	000870650	0038375	Cravinho Stratton, Lance	AU C4012 A P	0	18	PF	3	1	1.00	-	-	70,834	70,834
0001053	000886680	0012639	Vollstedt, Bruce	MMS X4046 A P	0	27	PF	9	1	1.00	-	-	93,337	173,338
0001054	000886690	0038746		MMS X4046 A P	0	27	PF	2	1	1.00	64,236	-	56,207	80,295
0003008	000877430	0020153		AU C3252 A P	203	29	PF	10	1	1.00	-	-	-	279,050
0003009	000879570	0020070		AU C1099 A P	0	32	PF	2	1	1.00	-	-	-	228,047
0003011	000877200	0002287		AU C8504 A P	0	30	PF	2	1	1.00	-	-	-	210,584
0003012	000877250	0048174		AU C8504 A P	0	30	PF	2	1	1.00	-	-	-	210,584
0003013	000877280	0019939	Anderson, Carl G	AU C1485 I P	0	28	PF	10	1	1.00	-	-	-	267,157
0003015	000918850	0033300	Howard, Stephanie Lee	MMS X6754 A P	0	24	PF	6	1	1.00	-	-	52,209	156,628
0003016	000918860	0015988	Olsen, Matthew B	AU C6752 A P	0	22	PF	10	1	1.00	-	-	52,646	157,938
0003017	000918870	0007997	Turner, Deborah Marie	AU C0107 A P	0	17	PF	10	1	1.00	-	-	43,576	130,727
0003018	000918880	0057204	Swindle, Aaron	AU C6751 A P	403	20	PF	1	1	1.00	-	-	35,417	106,250
0003019	000918890	0019483	Demarr, Larry	MMS X6754 A P	0	24	PF	9	1	1.00	-	-	58,946	176,838
0003028	000924170	0052713	Klunk, Stephen W	IP C5555 A P	0	21	PF	4	1	1.00	-	-	-	235,995
0003029	000924180	0025656	Tarr, Brian P	IP C5555 A P	0	21	PF	8	1	1.00	-	-	-	276,189
0003030	000924210	0029873	Hernandez, Mark James	IP C5555 A P	0	21	PF	8	1	1.00	-	-	-	276,189
0003031	000924220	0040396	Alcantar, Daniel J	IP C5555 A P	0	21	PF	8	1	1.00	-	-	-	276,189
0003032	000924230	0052611	Mac, Thomas	IP C5555 A P	0	21	PF	4	1	1.00	-	-	-	235,995
0003033	000924240	0046085	Spencer, Slater A	IP C5555 A P	0	21	PF	7	1	1.00	-	-	-	265,410
0003034	000924250	0029529	Fogel, Rick Michael	MMS X5554 A P	0	33B	PF	9	1	1.00	-	-	-	343,450
0003035	000924260	0009707	Lucas, Debbie D	MMN X1321 A P	0	26	PF	9	1	1.00	74,157	-	181,559	-
0003036	000924270	0065779	Casagranda, John	AU C9116 A P	0	13	PF	4	1	1.00	-	-	31,646	94,937
0003058	000924490	0014566	Martin, Karl D	AU C4101 A P	0	10	PF	10	1	1.00	-	-	-	137,451

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0003070	000929010	0033486	Tallman, Franklin Joseph	MMS X7008 A P	403	33X	PF	3	1	1.00	-	-	63,929	191,787
0003071	000942650	0053230	Shaw, Kevin	AU C6751 A P	0	20	PF	5	1	1.00	-	-	40,603	121,808
0003072	000942590	0048811	Reyes, John J	AU C1487 I P	203	31	PF	1	1	1.00	-	-	-	217,448
0003073	000942600	0018465	Wilaby, Heather N	MMN X0863 A P	0	31	PF	9	1	1.00	-	-	-	315,209
0003074	000942610	0022803	Smith, Richard Alan	AU C0860 A P	0	23	PF	10	1	1.00	-	-	-	219,104
0003075	000942620	0003457	Williams, Michael Jay	AU C0860 A P	0	23	PF	10	1	1.00	-	-	-	219,104
0005013	000942920	0031985	Linn, Kevin Michael	AU C4101 A P	0	10	PF	10	1	1.00	-	-	-	137,451
0005021	000942300	0039363	Venlet, Peter C	AU C4014 A P	0	24	PF	5	1	1.00	-	-	-	188,003
0005028	000975130	0043268	Bloom, Jon Edward	AU C8504 A P	0	30	PF	6	1	1.00	-	-	-	246,955
0005029	000975140	0013814	Nielsen, Bryan E	AU C0861 A P	0	27	PF	10	1	1.00	-	-	-	256,920
0005030	000975150	0065933	Williams, David R	MMS X4046 A P	0	27	PF	8	1	1.00	-	-	-	255,716
0005040	000975610	0031118	Marshall, Andrea	AU C1243 A P	0	23	PF	10	1	1.00	-	-	-	219,104
0007003	000984990	0025897	Tripp, John	AU C4101 A P	0	10	PF	10	1	1.00	-	-	-	137,451
0007011	000985080	0042570	Carrillo, Isaias	AU C4012 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0007015	000985110	0024697		AU C4103 A P	0	13	PF	4	1	1.00	-	-	126,582	-
0007016	000985120	0065983		AU C4103 A P	0	13	PF	4	1	1.00	-	-	126,582	-
0007021	000985130	0051823	Millsap, Mick T	AU C3268 A P	0	30	PF	9	1	1.00	-	-	-	279,050
0007022	000985140	0009346	Williams, Marcus A	AU C3269 A P	0	32	PF	10	1	1.00	-	-	-	315,902
0007023	000985150	0056735	Hart, Jana	AU C0437 A P	0	27	PF	2	1	1.00	-	-	-	188,003
0007025	000985510	0009335	Bischoff, Ursulla Jennette	AU C0864 A P	0	25	PP	10	1	0.50	-	-	118,555	-
0007028	000984930	0020057	Wolfe, Steven M	MMS X7004 A P	403	28X	PF	1	1	1.00	-	-	48,273	144,818
0007029	000984940	0013665	Bentley, Sharla D	AU C9116 A P	0	13	PF	8	1	1.00	-	-	35,417	106,250
0007038	001031430	0020444	PEEL, SCOTT	MMN X0863 A P	0	31	PF	8	1	1.00	-	-	-	302,262
0007039	001044500	0016136	Haag, Joel C	AU C8501 A P	0	21	PF	10	1	1.00	-	-	-	202,696
0007043	001044710	0066157	Mayer, Marie Janine	AV C0861 A P	0	27	PF	6	1	1.00	-	-	219,134	-
0007055	001044720	0066158		AV C1483 I P	0	24	PF	2	1	1.00	-	-	169,126	-
0007056	001092480	0034406		MMS X4046 A P	0	27	PF	2	1	1.00	-	-	-	200,738
0007057	001042920	0028391	Marsch, Joanna O	AU C4101 A P	0	10	PF	10	1	1.00	-	-	137,451	-
0007097	001092460	0066239	SALZMAN, CHRISTOPHER	AU C5519 A P	0	18	PF	5	1	1.00	-	-	-	151,211
0007098	001092470	0051511	Howard, William C	AU C4101 A P	0	10	PF	8	1	1.00	19,439	-	-	110,154
0007105	001043060	0027837	Rickett, Edwin G	AU C4101 A P	0	10	PF	10	1	1.00	-	-	137,451	-

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0007114	001043580	0028020	Anderson, Deborah P	AU C0212 A P	0	19	PF	10	1	1.00	94,002	-	94,002	-
0009001	001044510	0024071	Wilcock, Danny L	MMS X9107 A P	0	24	PF	9	1	1.00	-	-	235,784	-
0009002	001108870	0018539	Garcia, Tracy A	MESN Z7010 A P	0	35X	PF	10	1	1.00	374,582	-	-	-
0011005	001134740	0040632	Johnson, Julia M	AU C8257 A P	0	23	PF	9	1	1.00	-	-	-	210,584
0011006	001134750	0030012	Beyers, Benjamin Clark	AU C8257 A P	0	23	PF	10	1	1.00	-	-	-	219,104
0011007	001134770	0040633	Twonames, Cotton	AU C8257 A P	0	23	PF	6	1	1.00	-	-	-	188,003
0011008	001134900	0066358	Calderon, Walker	AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0011009	001134910	0066359	Brown, John	AU C8255 A P	0	17	SF	1	1	0.50	-	-	-	64,796
0011010	001134920	0066360	Cranston, Giles	AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0011011	001134930	0066361	Jensen, Jeffrey	AU C8255 A P	0	17	SF	1	1	0.50	-	-	-	64,796
0011012	001134940	0066362	Clark, Elijah	AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0011013	001134950	0066363	Jones, William	AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0011014	001134960	0066364	Kohler, Chyanne M	AU C8255 A P	0	17	SF	1	1	0.50	-	-	-	64,796
0011015	001134970	0066365	Gracian, Jose E	AU C8255 A P	0	17	SF	1	1	0.50	-	-	-	64,796
0011016	001134980	0066366	Smallwood, Matthew L	AU C8255 A P	0	17	SF	1	1	0.50	-	-	-	64,796
0011017	001134990	0066367	Crommie, Nicholas	AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0011038	001136710	0066370		AV C0861 A P	0	27	PF	2	1	1.00	-	-	94,001	94,001
0013001	001187530	0006805	Lombardo, Vince	IK C5556 A P	0	24	PF	5	1	1.00	-	-	-	294,525
0013003	001185900	0037006	Lustig, Patrick J	MMN X1488 I P	0	32	PF	9	1	1.00	-	-	339,566	-
0013005	001185920	0066543	Post, Earnest Paul	AV C1487 I P	0	31	PF	8	1	1.00	-	-	285,463	-
0013006	001187410	0066545		MMS X5554 A P	0	33B	PF	6	1	1.00	-	-	-	302,262
0013013	001187420	0045289	Hallquist, Judy C	AU C0107 A P	0	17	PF	5	1	1.00	-	-	-	146,213
0013015	001187510	0032104	Ogan, James Eric	AU C4014 A P	0	24	PF	10	1	1.00	-	-	34,207	193,840
0013016	001187390	0017561	Senser, Peter J	AV C1487 I P	0	31	PF	8	1	1.00	-	-	285,463	-
0013017	001187400	0022058	Stoelb, Daniel Patrick	AV C1487 I P	307	31	PF	7	1	1.00	-	-	-	274,382
0013018	001187430	0042371	Stine, Patrick Howard	AU C3268 A P	0	30	PF	10	1	1.00	-	-	-	290,972
0013019	001187380	0015851	Gwin, Daniel E	AV C0862 A P	0	29	PF	10	1	1.00	-	-	-	279,050
0013020	001187440	0024041	Cox, Gabriel R	AU C0871 A P	203	27	PF	7	1	1.00	-	-	-	228,047
0013021	001187450	0003321	Callahan, Daniel D	AU C8501 A P	0	21	PF	10	1	1.00	-	-	-	202,696
0013022	001187540	0028434	Tecmire, Kyle W	IK C5555 A P	0	21	PF	8	1	1.00	-	-	-	273,238
0013023	001187550	0028432	St John, Jesse A	IK C5555 A P	0	21	PF	8	1	1.00	-	-	-	273,238

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0013024	001187560	0028431	Gray, Matthew G	IK C5555 A P	0	21	PF	8	1	1.00	-	-	-	273,238
0013025	001187570	0041339	Knitter, Mathew R	IK C5555 A P	0	21	PF	7	1	1.00	-	-	-	262,551
0013026	001187580	0018496	Thomas, Rees A	IK C5555 A P	0	21	PF	7	1	1.00	-	-	-	262,551
0013027	001187590	0066546	Pattan, Travis L	IK C5555 A P	0	21	PF	3	1	1.00	-	-	-	224,735
0013028	001187460	0007326	Kline, Ron Harold	AU C4012 A P	0	18	PF	8	1	1.00	-	-	84,066	84,066
0013029	001187470	0021414	Perkins, Timothy A	AU C4012 A P	0	18	PF	9	1	1.00	-	-	87,152	87,152
0013030	001187480	0020418	Chadic, Jackie Eual Owen	AU C4012 A P	0	18	PF	5	1	1.00	-	-	75,606	75,606
0013032	001187940	0007983	Bissell, Troy Darrin	AU C4012 A P	0	18	PF	10	1	1.00	-	-	-	181,168
0013033	001187950	0031511	Crow, Jack Lee	AU C4012 A P	0	18	PF	6	1	1.00	-	-	81,495	75,226
0013036	001187980	0020137		AU C4012 A P	0	18	PF	2	1	1.00	-	-	24,741	112,710
0013038	001188000	0054071	Greene, Glen M	AU C4012 A P	0	18	PF	8	1	1.00	-	-	16,813	151,319
0013039	001187490	0022966		AU C4101 A P	0	10	PF	7	1	1.00	-	-	126,582	-
0013048	001216430	0011162	Sutton, Angela K	AU C1217 A P	0	27	PF	8	1	1.00	118,555	-	118,555	-
0013049	001222450	0053461	Huffman, Trinda	AU C1215 A P	0	21	PF	2	1	1.00	151,211	-	-	-
0014001	001248360	0066934		MMN X0873 A P	0	32	PF	2	1	1.00	-	-	245,569	-
0014021	001232030	0024045		AU C4012 A P	0	18	PF	10	1	1.00	36,233	-	-	144,935
0014022	001248370	0012610	Hutchison, Stanley Allen	MESN Z7012 A P	0	38X	PF	8	1	1.00	-	-	-	391,066
0014024	001232290	0036836	Larson, Joshua D	AU C4008 A P	0	26	PF	10	1	1.00	49,391	-	-	197,564
0014027	001232320	0046265	Dunham, Bradley W	AU C4110 A P	0	17	PF	10	1	1.00	34,861	-	-	139,442
0014031	001252380	0066955		AU C5519 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0014032	001252390	0066956		AU C5519 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0014033	001252400	0066957		AU C5519 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0015001	001255860	0020915	Holyk, Malia A	AU C0871 A P	203	27	PF	9	1	1.00	-	-	246,955	-
0015002	001255870	0066981		AU C4003 A P	0	22	PF	2	1	1.00	23,508	-	-	133,213
0017001	001277350	0032103		AU C3265 A P	0	27	PF	2	1	1.00	-	-	-	188,003
0017005	001275230	0067236	GLYNN, JERRY	AU C0104 A P	0	15C	PF	2	1	1.00	-	-	-	128,027
0017006	001275240	0067237		AU C4034 A P	0	24	PF	2	1	1.00	-	-	-	168,132
0017008	001275260	0020839	McKeehan, Moya L	AU C0437 A P	0	27	PF	10	1	1.00	-	-	-	256,920
0017009	001275270	0057815	Telford, David	AU C1484 I P	0	25	PF	2	1	1.00	-	-	-	180,174
0017010	001275280	0055850	Minton, Don W	AU C4012 A P	0	18	PF	10	1	1.00	-	-	-	181,168
0017011	001275290	0067239		AU C4009 A P	0	28	PF	2	1	1.00	-	-	-	195,078

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0017012	001275300	0067240		AU C4005 A P	0	24	PF	2	1	1.00	-	-	-	168,132
0017013	001275310	0049075	Parks, Brandon L	AU C8255 A P	0	17	PF	4	1	1.00	-	-	-	141,667
0017014	001275320	0067241	Hancock, Nathan	AU C8255 A P	0	17	PF	5	1	1.00	-	-	-	146,213
0017015	001275330	0057135	Winckler, Joseph J	AU C8257 A P	0	23	PF	5	1	1.00	-	-	-	181,168
0017016	001275340	0006581		MMS X4046 A P	0	27	PF	9	1	1.00	-	-	-	266,675
0017017	001275350	0012278	Loa, Jeffrey	MMS X7004 A P	0	28X	PF	2	1	1.00	-	-	-	200,738
0017018	001275360	0031475		AU C4012 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0017019	001275370	0048288	Craig, Spencer A	AU C4012 A P	0	18	PF	6	1	1.00	-	-	-	156,721
0017021	001275390	0052694	Stapleton, Roxanne L	AU C4101 A P	0	10	PF	8	1	1.00	-	-	-	129,593
0017022	001275400	0067242	Wrightson, Kash	AU C4116 A P	0	12	PF	8	1	1.00	-	-	-	137,451
0017023	001275460	0050750	Garner, John K	AU C4012 A P	0	18	PF	7	1	1.00	-	-	-	162,411
0017024	001275510	0041022	Moore, Barry A	AU C4110 A P	0	17	PF	9	1	1.00	-	-	-	168,312
0017025	001275580	0067244		AU C8502 A P	0	24	PF	2	1	1.00	-	-	-	168,132
0017026	001275590	0033677	Wenzl, James Thomas	AU C8502 A P	0	24	PF	10	1	1.00	-	-	-	228,047
0017052	001279410	0031488	Kortes, Denise Marie	MMS X7004 A P	0	28X	PF	10	1	1.00	-	-	-	277,875
0017053	001279420	0067290		AU C2302 A P	0	13	PF	4	1	1.00	-	-	-	126,582
0017054	001279430	0040593		AU C1338 A P	0	23	PF	6	1	1.00	-	-	-	188,003
0017055	001279440	0034055	Adams, Bethany	AU C1338 A P	0	23	PF	10	1	1.00	-	-	-	219,104
0017056	001279450	0039025	Brown, Jordan Jesse	MMS X7000 A P	402	24X	PF	5	1	1.00	-	-	-	193,091
0017057	001279460	0067291	Yager, Michael E	AU C1338 A P	0	23	PF	9	1	1.00	-	-	-	210,584
0017058	001279470	0038302	Slippy, Kaitlyn N	AU C1338 A P	0	23	PF	6	1	1.00	-	-	-	188,003
0017059	001279480	0015857		AU C1338 A P	0	23	PF	2	1	1.00	-	-	-	162,411
0017060	001279490	0056797	Thurin, Annelie	AU C1338 A P	0	23	PF	8	1	1.00	-	-	-	202,696
0017061	001279500	0035369	Earnest, Alesha C	MMS X7000 A P	402	24X	PF	9	1	1.00	-	-	-	226,420
0017062	001279510	0040237	Gibson, Laura K	AU C1338 A P	0	23	PF	10	1	1.00	-	-	-	219,104
0017063	001279520	0051206		AU C1338 A P	0	23	PF	2	1	1.00	-	-	-	162,411
0017064	001279540	0067292	VAN SCHOICK, CAROLINE	AU C0435 A P	0	19	PF	2	1	1.00	-	-	35,417	106,250
0017066	001279560	0067293		AU C6752 A P	0	22	PF	2	1	1.00	-	-	39,180	117,541
0017067	001279570	0067294		AU C6752 A P	0	22	PF	2	1	1.00	-	-	39,180	117,541
0017071	001279610	0067295	Noel, Selena	AU C0107 A P	0	17	PF	2	1	1.00	-	-	33,347	100,040
0017072	001279620	0067296	Ebeling, Donna	AU C0107 A P	0	17	PF	3	1	1.00	-	-	34,363	103,088

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0017073	001279630	0067297	Morgan, Connie	AU C0107 A P	0	17	PF	4	1	1.00	-	-	35,417	106,250
0017074	001279640	0067298	Burdick, Charlin	AU C0107 A P	0	17	PF	2	1	1.00	-	-	33,347	100,040
0017075	001279650	0067299	Schotborgh, Sabur	AU C9116 A P	0	13	PF	4	1	1.00	-	-	31,646	94,937
0017077	001279670	0067300		AU C6751 A P	403	20	PF	1	1	1.00	-	-	35,417	106,250
0017078	001279680	0067301	Sherfield, Stephanie	AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0017079	001279690	0067302	Minium, Christopher	AU C6751 A P	0	20	PF	1	1	1.00	-	-	35,417	106,250
0017080	001279700	0067303	Wagner, Luke	AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0017081	001279710	0067304	Brown, Kenneth	AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0017082	001299910	0067497	Pierce, Jeffrey	AU C8255 A P	0	17	SP	1	1	0.42	-	-	-	53,997
0017083	001305800	0067645	Powers, Nicki L	AV C1217 A P	0	27	PF	10	1	1.00	128,460	-	-	128,460
0017084	001305810	0058195	Jungling, James	AV C0862 A P	0	29	PF	7	1	1.00	123,478	-	-	123,478
0017085	001335190	0108490	Laib, Jennifer	AU C8255 A P	0	17	PF	2	1	1.00	-	-	-	133,387
0017086	001335200	0108493		AU C8255 A P	0	17	PF	5	1	1.00	-	-	-	146,213
0019001	001335920	0108444	Horne, Stephen F	AU C6752 A P	0	22	PF	2	1	1.00	-	-	39,180	117,541
0019002	001335970	0108397		AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0019003	001335990	0108401		AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0019004	001336010	0108402		AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0019005	001336020	0108403		AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0019006	001336030	0108404		AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0019007	001336040	0108407		AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0019008	001336060	0108442		AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0019009	001336070	0108409		AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0019010	001336080	0108361		AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0019011	001336100	0108408	Marksberry, Hunter	MMS X6754 A P	0	24	PF	2	1	1.00	-	-	44,773	134,318
0019012	001336120	0108362		AU C0107 A P	0	17	PF	2	1	1.00	-	-	33,347	100,040
0019013	001336140	0108400		AU C9116 A P	0	13	PF	4	1	1.00	-	-	31,646	94,937
0019014	001336150	0108399	Pulford Sheridan, Aubrey	AU C0860 A P	0	23	PF	2	1	1.00	-	-	40,603	121,808
0019024	001334600	0108445		AU C4012 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0019025	001334610	0108545	House, Rocky	AU C4012 A P	0	18	PF	5	1	1.00	-	-	30,242	120,969
0019027	001334700	0108437	Byram, Benjamin	AU C3265 A P	0	27	PF	2	1	1.00	-	-	-	188,003
0019028	001334760	0101621	Hagedorn, Gregory A	AU C8255 A P	0	17	SF	10	1	0.50	-	-	-	87,152

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0019029	001334850	0102441		AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0019030	001334900	0103216		AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0019031	001335080	0102442		AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0019032	001335090	0108405	Eubank, Michael	AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0019033	001335100	0108413	Villa, Angel	AU C8255 A P	0	17	SF	1	1	0.50	-	-	-	64,796
0019034	001335110	0108415	Durazo, Angel	AU C8255 A P	0	17	SF	1	1	0.50	-	-	-	64,796
0019035	001335120	0108417		AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0019036	001335130	0108424	Meeks, Brandon	AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0019037	001335140	0108421		AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0019038	001335150	0108423	Brown, Tyler	AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0019039	001335160	0108426		AU C8255 A P	0	17	SF	2	1	0.50	-	-	-	66,693
0019040	001335780	0100166	Hand, Jeremy G	MMS X7000 A P	402	24X	PF	5	1	1.00	-	-	-	193,091
0019042	001334710	0106104	Sim, Jordan R	AU C0437 A P	0	27	PF	2	1	1.00	-	-	37,601	150,402
0019043	001334650	0108439	Graham-Flory, Shanae	AU C1215 A P	0	21	PF	10	1	1.00	-	-	50,674	152,022
0019063	001334680	0108438	Loreto, Daniel Jose	AU C3268 A P	0	30	PF	6	1	1.00	-	-	-	246,955
0019065	001338650	0108612		AU C0211 A P	0	18	PF	2	1	1.00	-	-	27,491	109,960
0019066	001334670	0108467	Nelson, Kristi	AU C0103 A P	0	13C	PF	5	1	1.00	-	-	66,694	66,694
0019069	001334720	0108483	Moore, Benjamin	AU C1484 I P	0	25	PF	2	1	1.00	-	-	-	180,174
0019078	001365300	0104453	Stroebe Powers, Pamela	MMN X5618 A P	0	31	PF	9	1	1.00	315,209	-	-	-
0021001	000066110	0025633	Presser, Amanda	AU C0212 A P	1	19	PF	2	1	1.00	141,667	-	-	-
0021007	001379371			MMN X0866 A P	301	31	PF	2	1	1.00	235,784	-	-	-
0021014	001378611			AU C0212 A P	103	19	PF	2	1	1.00	70,834	-	70,834	-
0021015	001378612			AU C1216 A P	103	23	PF	2	1	1.00	81,206	-	81,206	-
0021016	001378613			AU C0437 A P	103	27	PF	2	1	1.00	94,002	-	94,002	-
0021017	001377892			MESN Z7008 I P	102	33X	PF	2	1	1.00	277,875	-	-	-
0021019	001381251			AU C8255 A P	203	17	PF	2	1	1.00	-	-	-	133,387
0021020	001381271			AU C8255 A P	203	17	PF	2	1	1.00	-	-	-	133,387
0021021	001381291			AU C8255 A P	203	17	PF	2	1	1.00	-	-	-	133,387
0021025	001381491			AU C8502 A P	203	24	PF	2	1	1.00	-	-	-	168,132
0021026	001381511			AU C4003 A P	203	22	PF	2	1	1.00	-	-	-	156,721
0021030	001378731			MMN X1320 A P	104	23	PF	2	1	1.00	51,596	-	120,389	-

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0021031	001380751			AU C1338 A P	402	23	PF	2	1	1.00	-	-	-	162,411
0021032	001380752			AU C1338 A P	402	23	PF	2	1	1.00	-	-	-	162,411
0021033	001380753			MMS X7000 A P	402	24X	PF	2	1	1.00	-	-	-	171,985
0021035	001378911			MMN X1346 A P	104	27	PF	2	1	1.00	60,222	-	140,516	-
0021036	001380711			AU C0437 A P	202	27	PF	4	1	1.00	40,539	-	-	162,157
0021037	001380731			AU C4012 A P	202	18	PF	2	1	1.00	27,491	-	-	109,960
0021038	001380733			AU C3265 A P	202	27	PF	2	1	1.00	37,601	-	-	150,402
0021039	001381531			AU C1215 A P	203	21	PF	5	1	1.00	-	-	42,033	126,099
0021046	001379131			MMN X1319 A P	301	18	PF	2	1	1.00	143,623	-	-	-
0021047	001379152			MMN X1322 A P	301	29	PF	2	1	1.00	217,298	-	-	-
0021048	001379172			AU C0212 A P	301	19	PF	2	1	1.00	141,667	-	-	-
0021049	001379252			AU C1217 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021050	001379291			AU C1217 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021051	001378871			MMS X7008 A P	305	33X	PF	2	1	1.00	245,569	-	-	-
0021052	001378951			MMS X7006 A P	305	31X	PF	2	1	1.00	226,420	-	-	-
0021053	001378971			MMN X0873 A P	305	32	PF	2	1	1.00	245,569	-	-	-
0021054	001378991			AV C0862 A P	305	29	PF	2	1	1.00	202,696	-	-	-
0021055	001379011			AV C0862 A P	305	29	PF	2	1	1.00	202,696	-	-	-
0021056	001379012			AV C0862 A P	305	29	PF	2	1	1.00	202,696	-	-	-
0021057	001379031			AV C0862 A P	305	29	PF	2	1	1.00	202,696	-	-	-
0021058	001379032			AV C0862 A P	305	29	PF	2	1	1.00	202,696	-	-	-
0021059	001378671			AV C0108 A P	306	20	PF	2	1	1.00	146,123	-	-	-
0021060	001378691			AV C0108 A P	306	20	PF	2	1	1.00	146,123	-	-	-
0021061	001378711			AV C0108 A P	306	20	PF	2	1	1.00	146,123	-	-	-
0021062	001378712			AV C0108 A P	306	20	PF	2	1	1.00	146,123	-	-	-
0021063	001378732			AV C0108 A P	306	20	PF	2	1	1.00	146,123	-	-	-
0021064	001378852			AV C0108 A P	306	20	PF	2	1	1.00	146,123	-	-	-
0021065	001379612			AV C0862 A P	301	29	PF	2	1	1.00	202,696	-	-	-
0021066	001379674			AV C0862 A P	301	29	PF	2	1	1.00	202,696	-	-	-
0021067	001379711			AV C0862 A P	301	29	PF	2	1	1.00	202,696	-	-	-
0021068	001380831			AV C1487 I P	304	31	PF	2	1	1.00	-	-	225,878	-

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0021069	001380852			MMN X1488 I P	304	32	PF	2	1	1.00	-	-	256,589	-
0021070	001380791			MMN X0873 A P	303	32	PF	6	1	1.00	144,960	-	-	144,960
0021071	001379952			MMS X7008 A P	301	33X	PF	2	1	1.00	245,569	-	-	-
0021072	001384213			MESN Z7010 A P	301	35X	PF	2	1	1.00	266,675	-	-	-
0021073	001380012			AV C0108 A P	301	20	PF	2	1	1.00	146,123	-	-	-
0021074	001380255			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021075	001380391			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021076	001380411			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021077	001380412			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021078	001380431			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021079	001380451			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021080	001380052			AV C0108 A P	301	20	PF	2	1	1.00	146,123	-	-	-
0021081	001381071			MMN X0873 A P	301	32	LF	2	1	1.00	245,569	-	-	-
0021082	001380551			AV C0862 A P	301	29	PF	2	1	1.00	202,696	-	-	-
0021083	001380552			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021084	001380554			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021085	001380571			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021086	001380594			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021087	001380611			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021088	001380613			AV C0861 A P	301	27	PF	2	1	1.00	188,003	-	-	-
0021089	001380631			AV C1487 I P	301	31	PF	2	1	1.00	225,878	-	-	-
0024001	000066130	0058259	Brumfield, Nathan T	AU C0437 A P	0	27	PF	5	1	1.00	124,181	-	86,403	-
0034281	000066140	0026529	Stuckey, David Allen	MESN Z7014 A P	0	40X	PF	10	1	1.00	462,903	-	-	-
0093025	000570130	0018762	Manus, Eric	AU C3269 A P	0	32	PF	10	1	1.00	-	-	-	315,902
0094002	000598280	0010091	Delong, David	AU C4152 A P	0	19	PF	10	1	1.00	28,201	-	-	159,802
0095001	000620960	0064948		AU C0210 A P	0	13	PF	4	1	1.00	-	-	-	126,582
0095009	000639720	0056655	Hoile, Derick	AU C4012 A P	0	18	PF	6	1	1.00	141,049	-	-	15,672
0095010	000639740	0041586	Carter, Melissa K	AU C0212 A P	0	19	PF	6	1	1.00	43,851	-	118,560	-
0095011	000639750	0008181	Gilbert, Timothy L	MMS X7008 A P	0	33X	PF	10	1	1.00	113,437	-	85,938	144,376
0095013	000708060	0027750	Podojil, Anna M	AU C0860 A P	0	23	PF	6	1	1.00	-	-	-	188,003
0095014	000708070	0042854	Brown, Corey Ray	AU C4012 A P	0	18	PF	5	1	1.00	22,681	-	-	128,530

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0095015	000708080	0012894	Ottoman, James Edward	AU C4152 A P	0	19	PF	10	1	1.00	28,201	-	-	159,802
0095016	000708090	0039248	Brown, Timothy Larry Allen	AU C4012 A P	0	18	PF	5	1	1.00	22,681	-	-	128,530
0095017	000708100	0005114	James, Christopher Lee	AU C4012 A P	0	18	PF	10	1	1.00	27,175	-	-	153,993
0097001	000706370	0018093	Dryden, Micky Dianalisa	MMN X1322 A P	0	29	PF	9	1	1.00	202,944	-	86,976	-
0097002	000706410	0003121	Stratman, Deborah P	MMN X1245 A P	0	30	PF	9	1	1.00	151,131	-	151,131	-
0097016	000707030	0000291		AU C4101 A P	0	10	PF	10	1	1.00	34,363	-	-	103,088
0097017	000707040	0005409	Derrickson, Douglas P	AU C0104 A P	0	15C	PF	7	1	1.00	-	-	-	148,652
0097018	000707050	0030266		AU C4103 A P	0	13	PF	4	1	1.00	-	-	126,582	-
0097019	000707060	0027948	Whitehead, Douglas M	AU C4103 A P	0	13	PF	10	1	1.00	-	-	151,211	-
0097022	000707090	0065157		AU C4034 A P	0	24	PF	2	1	1.00	34,837	-	7,196	126,099
0097023	000707100	0065158		MMS X7004 A P	0	28X	PF	2	1	1.00	-	-	-	200,738
0097024	000707110	0019201	Taylor, Charles	AU C3252 A P	0	29	PF	10	1	1.00	-	-	-	279,050
0097025	000707120	0028086	Coffin, Jennifer	AU C1244 A P	0	27	PF	2	1	1.00	-	-	-	188,003
0097027	000706870	0024277	Miller, Cole	AU C3268 A P	0	30	PF	10	1	1.00	-	-	-	290,972
0097029	000706890	0011408	Goff, Samuel Allen	AU C0438 A P	0	29	PF	10	1	1.00	-	-	-	279,050
0097030	000706830	0031125	Forney, Erin Louise	AU C8502 A P	0	24	PF	7	1	1.00	30,404	-	-	172,292
0097031	000706840	0065155	Stone, Julieanne	AU C0103 A P	0	13C	PF	10	1	1.00	-	-	-	156,721
0097038	000727530	0011597	Chain, Michelle Leigh	MMN X1320 A P	0	23	PF	8	1	1.00	62,690	-	154,608	-
0097040	000742200	0018078	Hayes, Patrick	AU C4012 A P	0	18	PF	10	1	1.00	45,292	-	-	135,876
0097041	000742210	0056849	Trevino, Kevin	AU C4012 A P	0	18	PF	7	1	1.00	32,482	-	-	129,929
0097042	000742220	0013845	Sixour, Vickie	AU C1244 A P	202	27	PF	7	1	1.00	-	-	-	228,047
0097045	000742280	0014872	Duncan, Mark A	AU C3265 A P	0	27	PF	5	1	1.00	-	-	-	210,584
0097046	000742290	0065254	Pedersen, Christian	AU C3265 A P	0	27	PF	2	1	1.00	-	-	-	188,003
0097048	000742250	0022790	Diederich, Matthew	AU C8504 A P	0	30	PF	10	1	1.00	-	-	-	290,972
0097049	000742240	0015247		AU C4152 A P	0	19	PF	10	1	1.00	28,201	-	-	159,802
0097050	000742260	0051611	Clark, Timothy I	AU C0871 A P	0	27	PF	7	1	1.00	-	-	-	228,047
0097051	000781960	0042825		AU C0108 A P	0	20	PF	6	1	1.00	-	-	-	168,132
0097052	000742300	0000839	Adams, Richard L	AU C4012 A P	0	18	PP	10	1	0.50	-	-	-	90,584
0097053	000742320	0008215	Burkleo, Thomas O	AU C4012 A P	0	18	PF	10	1	1.00	-	-	-	181,168
0099021	000737070	0000999	Drazic, Aviva	AU C8502 A P	0	24	PF	10	1	1.00	45,610	-	-	182,437
0099023	000738450	0005204	Brown, Theresa L	AU C4101 A P	0	10	PF	10	1	1.00	-	-	137,451	-

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Position Number	Auth No	Workday Id	Employee Name	Classification	Pkg No	Sal Rng	Pos Type	Step	Pos Cnt	FTE	General Fund	Lottery Fund	Other	Federal Fund
0099024	000738460	0009164	Ball, David	AU C4101 A P	0	10	PF	10	1	1.00	-	-	137,451	-
0099026	000738480	0013713	Bigelow, Tina	AU C0104 A P	0	15C	PF	10	1	1.00	-	-	-	165,452
0099027	000786520	0001278	Baugh, Robert W	AU C1487 I P	203	31	PF	7	1	1.00	-	-	-	274,382
0099029	000795950	0007761	Birman, Lori Lee	AU C0212 A P	203	19	PF	10	1	1.00	-	-	-	188,003
0099030	000797150	0012099	Radabaugh, Daniel M	MESN Z7012 A P	403	38X	PF	8	1	1.00	-	-	97,767	293,300
0099031	000797160	0029296	Nolte, David V	MMN X0118 A P	0	17	PF	9	1	1.00	-	-	44,773	134,318
0099033	000797180	0022592	Strupith, Frank A	AU C0860 A P	0	23	PF	10	1	1.00	-	-	54,776	164,328
0099034	000797190	0021923	Mcdonald, Mark R	AU C0108 A P	0	20	PF	5	1	1.00	-	-	40,603	121,808
0099035	000797200	0000568	Bowen, Jaime	AU C6752 A P	0	22	PF	10	1	1.00	-	-	52,646	157,938
0099036	000797210	0026511	Lucero, Maria Theresa	AU C6752 A P	0	22	PF	8	1	1.00	-	-	48,770	146,309
0099037	000797220	0010988	Calice, James R	AU C1485 I P	0	28	PF	10	1	1.00	-	-	66,789	200,368
0099038	000797230	0042823	Levesque, Shawn Philipe	AU C0436 A P	0	23	PF	5	1	1.00	-	-	45,292	135,876
0099039	000797240	0023678	Turner, Russell L	AU C4014 A P	0	24	PF	8	1	1.00	-	-	52,646	157,938
0099041	000797260	0036257	Maguire, Michelle Croll	AU C1244 A P	0	27	PF	7	1	1.00	-	-	57,012	171,035
0099044	000797290	0046912	Vanamburgh, Dawn M	AU C6751 A P	0	20	PF	5	1	1.00	-	-	40,603	121,808
0099045	000797300	0047190	Castillo, Jasmine R	AU C6751 A P	0	20	PF	4	1	1.00	-	-	39,180	117,541
0099046	000797310	0057475	Shimatsu, Loryanne G	AU C1487 I P	203	31	PF	1	1	1.00	-	-	-	217,448
0099048	000797330	0052767	Utz, Austin L	AU C6751 A P	0	20	PF	4	1	1.00	-	-	39,180	117,541
0099050	000797350	0065393	Turley, Joshua	AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0099051	000797360	0053553		AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0099052	000797370	0047898	Bosquez, Selso L	AU C6751 A P	0	20	PF	4	1	1.00	-	-	39,180	117,541
0099053	000797380	0045934	Mathews, Zachariah	AU C6751 A P	0	20	PF	6	1	1.00	-	-	42,033	126,099
0099055	000797400	0057187	Schubbe, Michael A	AU C6751 A P	403	20	PF	1	1	1.00	-	-	35,417	106,250
0099056	000797410	0034655	Bradley, Jerry E	AU C6752 A P	0	22	PF	8	1	1.00	-	-	48,770	146,309
0099057	000797420	0037564	Walker, James	AU C0107 A P	0	17	PF	3	1	1.00	-	-	34,363	103,088
0099058	000797430	0065394	Thompson, Casey	AU C6751 A P	0	20	PF	2	1	1.00	-	-	36,531	109,592
0099059	000797440	0012656	Wunder, Steven F	AU C6751 A P	0	20	PF	10	1	1.00	-	-	48,770	146,309
0099060	000797450	0011287	DuPont, Edward Dante	AU C6751 A P	0	20	PF	10	1	1.00	-	-	48,770	146,309
0099061	000797460	0046910	Castillo, Raul E	AU C6751 A P	0	20	PF	6	1	1.00	-	-	42,033	126,099
0099062	000797470	0065395	Chastain, Kate	AU C6751 A P	0	20	PF	3	1	1.00	-	-	37,803	113,408
0099063	000797480	0026967	Sutterfield, David R	MMS X6754 A P	0	24	PF	9	1	1.00	-	-	58,946	176,838

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Position Number	Auth No	Workday Id	Employee Name	Classification	Pkg No	Sal Rng	Pos Type	Step	Pos Cnt	FTE	General Fund	Lottery Fund	Other	Federal Fund
0099065	000797500	0040533	Rasmussen, Juan M	AU C6751 A P	0	20	PF	7	1	1.00	-	-	43,576	130,727
0099066	000797510	0004536	Hunter-Dupont, Lisa M	AU C6751 A P	0	20	PF	10	1	1.00	-	-	48,770	146,309
0099067	000797520	0019999	Witty, Lori	AU C0107 A P	0	17	PF	3	1	1.00	-	-	34,363	103,088
0099068	000797530	0057902		AU C6751 A P	403	20	PF	1	1	1.00	-	-	35,417	106,250
0099074	000797590	0033731	Inghram, Broch Edward	AU C6752 A P	0	22	PF	8	1	1.00	-	-	48,770	146,309
0099076	000797610	0026505	Rommel, Kelly	AU C9116 A P	0	13	PF	4	1	1.00	-	-	31,646	94,937
0099077	000797620	0002003	Stanley, Marte S	MMS X9105 A P	0	20	PF	9	1	1.00	-	-	50,185	150,554
0099078	000797630	0021300	Shields, Patrick C	MMS X7004 A P	0	28X	PF	10	1	1.00	-	-	69,469	208,406
0101001	000066160	0009568	Paris, Julie A	MMN X1320 A P	0	23	PF	9	1	1.00	67,926	-	158,494	-
0101002	000066170	0036833	Oatney, Pamela	AU C1215 A P	0	21	PF	4	1	1.00	81,206	-	81,206	-
0160011	001026300	0032391	Day, Natalie	AV C1217 A P	1	27	PF	7	1	1.00	228,047	-	-	-
0160012	001020320	0016570	Marheine, Matthew T	MESN Z7010 A P	0	35X	PF	10	1	1.00	374,582	-	-	-
0160013	001020330	0030889	Staub, Jennifer Wood	AV C0107 A P	0	17	PF	10	1	1.00	-	-	-	174,303
0160015	001020340	0004572		AV C0862 A P	0	29	PF	10	1	1.00	-	-	-	279,050
0160020	001020350	0023333	Willis, John A	AV C1217 A P	0	27	PF	7	1	1.00	-	-	34,847	194,796
0301001	000066180	0062498		AU C0211 A P	0	18	PF	2	1	1.00	-	-	137,451	-
0801002	000501100	0020548	Abel, Ryan A	AU C4012 A P	0	18	PF	10	1	1.00	36,233	-	-	144,935
0801003	000501110	0064607	Shelby, Adam William Thomas	AU C4151 A P	0	17	PF	7	1	1.00	31,345	-	-	125,376
0801004	000501120	0036588	Williams, Rick A	AU C4152 A P	0	19	PF	10	1	1.00	37,601	-	-	150,402
0801005	000501130	0056848		AU C4012 A P	0	18	PF	2	1	1.00	27,491	-	-	109,960
0801007	000501150	0019925	Hyland, Tod	MMS X7004 A P	0	28X	PF	6	1	1.00	47,156	-	-	188,628
0801009	000501170	0055408	DeVere Wolford, Deanna S	AU C0211 A P	0	18	PF	2	1	1.00	27,491	-	-	109,960
0801011	000501180	0000080	Paris, Horacio Enrique	AU C4035 A P	0	26	PF	10	1	1.00	49,391	-	-	197,564
0801012	000501190	0035364	Ramirez, Saul L	AU C0860 A P	0	23	PF	8	1	1.00	-	-	-	202,696
0801013	000501200	0064608	Huber, Jared A	AU C4005 A P	0	24	PF	10	1	1.00	45,610	-	-	182,437
0801017	000501240	0064609		AU C4110 A P	0	17	PF	2	1	1.00	26,678	-	-	106,709
0801019	000501260	0026724	Lucas, Kevin	AU C4012 A P	0	18	PF	9	1	1.00	34,861	-	-	139,442
0801020	000501270	0017965	Miller, Morgan	AU C3268 A P	0	30	PF	2	1	1.00	42,117	-	-	168,467
0801028	000501350	0015594	Lecarno, John G	AU C4008 A P	0	26	PF	10	1	1.00	49,391	-	-	197,564
0801029	000501360	0007395	Bires, Duane Rush	AU C4007 A P	0	22	PF	10	1	1.00	42,117	-	-	168,467
0801033	000525290	0018810	Lambert, Douglas	AU C4152 A P	0	19	PF	10	1	1.00	28,201	-	-	159,802

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Position Number	Auth No	Workday Id	Employee Name	Classification	Pkg No	Sal Rng	Pos Type	Step	Pos Cnt	FTE	General Fund	Lottery Fund	Other	Federal Fund
0802002	000501410	0007031	Hromek, Mark G	AU C5519 A P	0	18	PF	10	1	1.00	-	-	-	181,168
0802003	000501420	0005197	Blakeslee, Michael	AU C4110 A P	0	17	PF	10	1	1.00	-	-	-	174,303
0802010	000501490	0003517		AU C5519 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0802012	000501510	0064610	Sutherland, Aaron	AU C5519 A P	0	18	PF	4	1	1.00	-	-	-	146,123
0802013	000501520	0003326	Bunten, Joseph C	AU C5519 A P	0	18	PF	10	1	1.00	-	-	-	181,168
0802014	000501530	0005606	Bergstrom, Kenneth	AU C5521 A P	0	20	PF	10	1	1.00	-	-	-	195,078
0802015	000501540	0010355	Fuller, Darin F	AU C5519 A P	0	18	PF	10	1	1.00	-	-	-	181,168
0802018	000501570	0064611	Diana, Michael David	AU C5521 A P	0	20	PF	10	1	1.00	-	-	-	195,078
0802020	000501590	0018735	Bergstrom, Clifford R	MMS X7004 A P	0	28X	PF	10	1	1.00	-	-	-	277,875
0802021	000501600	0064612	Ross, Allen D	AU C4012 A P	0	18	PF	6	1	1.00	-	-	-	156,721
0802022	000501610	0025941	Daly, Terri	AU C4012 A P	0	18	PF	10	1	1.00	-	-	-	181,168
0802023	000501620	0064613	Ryan, Donald F	AU C5521 A P	0	20	PF	10	1	1.00	-	-	-	195,078
0802024	000501630	0030819		AU C5519 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0802025	000501640	0014534	Parr, Daniel	AU C5521 A P	0	20	PF	10	1	1.00	-	-	-	195,078
0802026	000501650	0064614		AU C5521 A P	0	20	PF	2	1	1.00	-	-	-	146,123
0802027	000501660	0064615		AU C5521 A P	0	20	PF	2	1	1.00	-	-	-	146,123
0803001	000501670	0042376	Luttrell, Jon H	AU C4014 A P	0	24	PF	5	1	1.00	-	-	-	188,003
0803002	000501680	0039333	Hardesty, Douglas C	AU C4003 A P	0	22	PF	10	1	1.00	-	-	-	210,584
0803003	000501690	0026044	Roehr, Paul B	AU C4003 A P	0	22	PF	10	1	1.00	-	-	-	210,584
0803004	000501700	0009830	Johnson, Phillip	MMS X7008 A P	0	33X	PF	5	1	1.00	-	-	-	277,875
0803005	000501710	0026789	Trowbridge, James Louis	AU C4012 A P	0	18	PF	8	1	1.00	-	-	-	168,132
0803006	000501720	0015024	Sehdev, Manoj	AU C1244 A P	0	27	PF	10	1	1.00	-	-	-	256,920
0803007	000501730	0014108	Lopez, Viliulfo L	AU C4012 A P	0	18	PF	7	1	1.00	-	-	-	162,411
0803008	000501740	0020406	Goin, Evan	AU C0759 A P	0	20	PF	7	1	1.00	-	-	-	174,303
0803010	000501760	0049742	Yocom, Samuel D	AU C4005 A P	0	24	PF	10	1	1.00	-	-	-	228,047
0803011	000501770	0012757	BRECH, COREY	AU C0437 A P	0	27	PF	2	1	1.00	-	-	-	188,003
0803012	000501780	0049806	Wiese, Lyle G	AU C4009 A P	0	28	PF	8	1	1.00	-	-	-	246,955
0803013	000501790	0064616		AU C4103 A P	0	13	PF	4	1	1.00	-	-	-	126,582
0803014	000501800	0003340	Graham, Alexander H	AU C4109 A P	0	14	PF	10	1	1.00	-	-	-	156,721
0803015	000501810	0064617	Payne, Tyler K	AU C4109 A P	0	14	PF	10	1	1.00	-	-	-	156,721
0804004	000501840	0064618	Hickam, Kevin M	AU C4152 A P	0	19	PF	2	1	1.00	28,334	-	-	113,333

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0806002	000501880	0015049	Garcia, Robert F	AU C5519 A P	0	18	PF	10	1	1.00	-	-	-	181,168
0806004	000501900	0064619		AU C5519 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0806005	000501910	0064620		AU C5519 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0806008	000501940	0029484	Jones, Michael Dean	MMS X7004 A P	0	28X	PF	10	1	1.00	41,682	-	-	236,193
0806009	000501950	0013975	Widenmeyer, Kevin R	AU C4008 A P	0	26	PF	10	1	1.00	37,043	-	-	209,912
0806010	000501960	0031062	Podojil, Victor Charles	AU C4008 A P	0	26	PF	10	1	1.00	37,043	-	-	209,912
0806011	000501970	0029757	Case, Delbert Everitt	AU C4005 A P	0	24	PF	10	1	1.00	34,207	-	-	193,840
0806012	000501980	0025262	Dunlap, Andrew	AU C4003 A P	0	22	PF	10	1	1.00	31,588	-	-	178,996
0806013	000501990	0018447	Ray, Duane Vernon	AU C4035 A P	0	26	PF	10	1	1.00	37,043	-	-	209,912
0806014	000502000	0008552	Ritter, Robert R	AU C0436 A P	0	23	PF	10	1	1.00	32,865	-	-	186,239
0806016	000502020	0064621		AU C4034 A P	0	24	PF	2	1	1.00	-	-	-	168,132
0806018	000502040	0029511	Smith, Brian David	AU C4012 A P	0	18	PF	7	1	1.00	24,362	-	-	138,049
0806025	000502100	0027836	Howard, Dave C	AU C4152 A P	0	19	PF	10	1	1.00	28,201	-	-	159,802
0806026	000502110	0034023	Cox, Michael C.	AU C4033 A P	0	20	PF	5	1	1.00	24,362	-	-	138,049
0806034	000502190	0007211	Mauch, David E	AU C3252 A P	0	29	PF	6	1	1.00	35,566	-	-	201,543
0806035	000502200	0029485	Hall, Robert Carle	AU C4003 A P	0	22	PF	9	1	1.00	30,404	-	-	172,292
0806039	000502240	0064622	Brown, Tyler	AU C4101 A P	0	10	PF	7	1	1.00	18,988	-	-	107,594
0806040	000502250	0026183	Ramsey, Scott G	AU C4101 A P	0	10	PF	10	1	1.00	20,617	-	-	116,834
0806041	000502260	0039317	Thompson, Michael A	AU C4103 A P	0	13	PF	6	1	1.00	20,008	-	-	113,379
0806042	000502270	0026184	Hall, Jennifer L	AU C0107 A P	0	17	PF	5	1	1.00	21,932	-	-	124,281
0812001	000502300	0038756	Mccool, Gary L	AU C5519 A P	0	18	PF	7	1	1.00	-	-	-	162,411
0819001	000502310	0005016	Shaver, Christopher D	MMS X7008 A P	0	33X	PF	10	1	1.00	-	-	-	343,751
0820001	000502320	0030695	Martinmaas, Tony G	AU C4051 A P	0	26	PF	10	1	1.00	-	-	-	246,955
0820002	000502330	0056615	Church, Josef	AU C4051 A P	0	26	PF	9	1	1.00	-	-	-	237,109
0825001	000502340	0022662	Hayes, Jon	IP C5555 A P	0	21	PF	8	1	1.00	-	-	-	276,189
0825002	000502350	0018591	Joens, Matthew J	IP C5555 A P	0	21	PF	8	1	1.00	-	-	-	276,189
0825003	000502360	0046661	Isaacs, Nathan M	IP C5555 A P	0	21	PF	5	1	1.00	-	-	-	245,299
0825004	000502370	0045002	Isaacs, Travis D	IP C5555 A P	0	21	PF	5	1	1.00	-	-	-	245,299
0825005	000502380	0002910	Mcclellan, Jason V	IP C5555 A P	0	21	PF	8	1	1.00	-	-	-	276,189
0825006	000502390	0056791	Mccorkle, Peter	IP C5555 A P	0	21	PF	3	1	1.00	-	-	-	227,203
0825014	000502470	0011157	Thomas, Craig A	IP C5556 A P	0	24	PF	5	1	1.00	-	-	-	297,747

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0825015	000502480	0021235	Snyder, John J	IP C5556 A P	0	24	PF	5	1	1.00	-	-	-	297,747
0825016	000502490	0016321	Wou, Michael W	IP C5556 A P	0	24	PF	5	1	1.00	-	-	-	297,747
0825017	000502500	0015018	Osborne, Nathaniel R	IP C5557 A P	0	27	PF	6	1	1.00	-	-	-	331,828
0825018	000502510	0010215	Donoho, Scott Kelly	IP C5557 A P	0	27	PF	6	1	1.00	-	-	-	331,828
0825019	000502520	0020644	Duval, Alan	IP C5557 A P	0	27	PF	6	1	1.00	-	-	-	331,828
0825020	000502530	0020408	Hepburn, Garry	AU C4012 A P	0	18	PF	6	1	1.00	-	-	-	156,721
0825021	000502540	0031286	Bazurto, Victoria	AU C0871 A P	203	27	PF	1	1	1.00	-	-	-	181,168
0825023	000502560	0022122		AU C5519 A P	0	18	PF	2	1	1.00	-	-	-	137,451
0830001	000525370	0045189	Belleque, Mark	AU C1215 A P	0	21	PF	4	1	1.00	81,206	-	81,206	-
1020001	001020460	0038809	Phelps, Andrew J	MESN Z7012 A P	302	38X	PF	10	1	1.00	425,381	-	-	-
1020002	001020080	0022782		MMS X7008 A P	302	33X	PF	7	1	1.00	302,262	-	-	-
1020003	001020090	0027000	Naile, Traci	MMS X7008 A P	0	33X	PF	6	1	1.00	144,960	-	-	144,960
1020004	001020100	0002672	Lucas, Scott M	AV C0861 A P	302	27	PF	10	1	1.00	256,920	-	-	-
1020008	001020110	0036123	Murray, Cira	MMC X0119 A P	302	20	PF	4	1	1.00	165,873	-	-	-
1020009	001020450	0066095	Briggs, Charly M	AV C0108 A P	302	20	PF	4	1	1.00	156,721	-	-	-
1020012	001020120	0017111	Murray, Joseph A	AV C0861 A P	0	27	PF	10	1	1.00	128,460	-	-	128,460
1020021	001020130	0025260	Rizzo, Althea T	AV C0862 A P	302	29	PF	10	1	1.00	139,525	-	-	139,525
1020022	001020200	0012387	Stark, Jeanie L	AV C0107 A P	0	17	PF	10	1	1.00	-	-	174,303	-
1020023	001020210	0004969	Kuchta, Frank R	MMS X7008 I P	0	33X	PF	10	1	1.00	-	-	391,066	-
1020024	001020220	0047574	Bryers, Shannon	AV C0104 A P	0	15C	PF	2	1	1.00	-	-	128,027	-
1020025	001020230	0066093	Walker, Mike Dean	AV C1485 I P	0	28	PF	10	1	1.00	-	-	267,157	-
1020027	001020240	0013339		AV C1487 I P	0	31	PF	10	1	1.00	-	-	309,067	-
1020200	001020140	0018617	Icefire, Selicity	AV C0104 A P	0	15C	PF	2	1	1.00	128,027	-	-	-
1020201	001020270	0036546	Martin, William M	AV C0863 A P	0	31	PF	10	1	1.00	-	-	-	303,498
1020202	001020150	0037139	Rau, Erik A	AV C1098 A P	0	30	PF	9	1	1.00	128,363	-	11,162	139,525
1020212	001020410	0025998	ALLEN, FRANCES	AV C1216 A P	0	23	PF	4	1	1.00	-	-	-	174,303
1020215	001020160	0021238	Hanson, Nicole	AV C1216 A P	0	23	PF	10	1	1.00	-	-	109,553	109,553
1020218	001020280	0010673	Craigmiles, Kelly Jo	AV C0862 A P	0	29	PF	10	1	1.00	-	-	-	279,050
1020221	001020250	0057415	Mele, Adam T	AV C1485 I P	0	28	PF	6	1	1.00	-	-	228,648	-
1020233	001020290	0066094	Mayfield, Alaina S	AV C1098 A P	307	30	PF	4	1	1.00	-	-	-	228,047
1020234	001020300	0039124	Layng, Karen H P	AV C0861 A P	0	27	PF	8	1	1.00	-	-	-	237,109

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Budget Preparation

Position Number	Auth No	Workday Id	Employee Name	Classification	Pkg No	Sal Rng	Pos Type	Step	Pos Cnt	FTE	General Fund	Lottery Fund	Other	Federal Fund
1020235	001020310	0005513	Mathis, Amanda	AV C0861 A P	0	27	PF	2	1	1.00	-	-	-	188,003
1020300	001020170	0005789	Bashant, Amie	AV C0862 A P	0	29	PF	4	1	1.00	109,552	-	-	109,552
1020301	001020180	0006818	Slevin, Julie	MMN X0863 A P	0	31	PF	9	1	1.00	144,996	-	12,608	157,605
1020306	001020190	0039097	Jimenez, Douglas M	AV C0861 A P	0	27	PF	10	1	1.00	128,460	-	-	128,460
1020307	001020470	0029344	Grogan, Cory Edward	MMN X0866 A P	0	31	PF	9	1	1.00	157,605	-	-	157,605
1020308	001020480	0003575	Holloway, Darrick	MMN X1245 A P	1	30	PF	6	1	1.00	88,002	-	178,673	-
1020309	001020440	0000564	Pope, Patrick Timothy	AV C1487 I P	302	31	PF	10	1	1.00	309,067	-	-	-
1020310	001020260	0025243	Hogan, Monte R	AV C1487 I P	302	31	PF	8	1	1.00	285,463	-	-	-
2020015	001324591	0111799	Ellis, Keith S	MMS X7008 A P	0	33X	PF	7	1	1.00	-	-	-	302,262
2020016	001324731	0113317	Wynn, Todd	AU C0212 A P	0	19	PF	2	1	1.00	70,834	-	70,834	-
2123007	001384372			AV C0861 A P	301	27	LF	2	1	1.00	188,003	-	-	-
2123008	001384373			AV C0861 A P	301	27	LF	2	1	1.00	188,003	-	-	-
4104016	000066240	0030109	Hudnut, Robert	AU C4012 A P	0	18	PF	10	1	1.00	-	-	-	181,168
4104036	000066300	0054070	Goolsby, Matthew G	AU C4012 A P	0	18	PF	3	1	1.00	70,834	-	70,834	-
4104043	000066330	0022249		AU C4014 A P	0	24	PF	2	1	1.00	89,765	-	-	78,367
4104111	000066340	0062499	Pacheco, Joshua	AU C4012 A P	0	18	PF	6	1	1.00	156,721	-	-	-
4105003	000066360	0032661	Doyle, John Howard	AU C4012 A P	0	18	PF	7	1	1.00	40,603	-	-	121,808
4106001	000066380	0043521		AU C4012 A P	0	18	PF	9	1	1.00	174,303	-	-	-
4106003	000066390	0050123	Copeland, Shawn G	AU C4012 A P	0	18	PF	6	1	1.00	78,361	-	78,361	-
4306001	000066440	0062500	Archibald, Gregory	AU C4009 A P	0	28	PF	10	1	1.00	133,880	-	-	133,880
5011011	000066490	0058192		AU C4012 A P	0	18	PF	2	1	1.00	20,617	-	-	116,834
8901003	000066630	0020083	Webber, Melissa Smith	AU C3269 A P	0	32	PF	9	1	1.00	-	-	-	303,498
9100001	000525310	0014230	Arnold, James	MMS X7008 A P	0	33X	PF	10	1	1.00	-	-	-	343,751
9200002	000532060	0016350	Losson, Jennifer M	AU C8504 A P	0	30	PF	10	1	1.00	-	-	-	290,972
9200004	000532090	0031300	Stuart, Scott Alan	MMN X0871 A P	0	27	PF	9	1	1.00	-	-	-	266,675
9200006	000543310	0019057	Idica, Hermogenis P	MMS X7004 A P	0	28X	PF	10	1	1.00	-	-	-	277,875
9200007	000543320	0014081	Taylor, Noralee S	AU C4001 A P	0	22	PF	10	1	1.00	-	-	-	210,584
9200008	000543330	0014017	Mccormick, Sean M	MESN Z7010 A P	0	35X	PF	10	1	1.00	337,124	-	37,458	-
9200009	000543340	0003677	Oliveira, Susan L	AU C1217 A P	0	27	PF	10	1	1.00	-	-	256,920	-
9200010	000543350	0012472	Lainhart, Timothy F	MMS X7004 A P	0	28X	PF	10	1	1.00	-	-	125,072	152,803
9200014	000553020	0025560	Sherrell, Derek J	IKA C5557 A P	0	27	PF	5	1	1.00	-	-	-	328,005

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Budget Preparation

Position Number	Auth No	Workday Id	Employee Name	Classification	Pkg No	Sal Rng	Pos Type	Step	Pos Cnt	FTE	General Fund	Lottery Fund	Other	Federal Fund
9200015	000553030	0032071	Owens, Howard Dale	MMS X5554 A P	0	33B	PF	9	1	1.00	-	-	-	343,450
9200016	000553040	0064771	Kischel, Jordan H	IK C5555 A P	0	21	PF	3	1	1.00	-	-	-	224,735
9200017	000553050	0039935	Mullaney, Jesse W	IK C5555 A P	0	21	PF	6	1	1.00	-	-	-	252,343
9200018	000553060	0026129	Van Leeuwen, Timothy James	IK C5555 A P	0	21	PF	8	1	1.00	-	-	-	273,238
9200019	000553070	0009356	Fuller, Richard R	IK C5557 A P	0	27	PF	5	1	1.00	-	-	-	328,005
9200021	000553090	0031975	Hamilton, Kevin Lee	IK C5555 A P	0	21	PF	8	1	1.00	-	-	-	273,238
9200022	000553100	0004723	Earnest, Russell J	IK C5557 A P	0	27	PF	5	1	1.00	-	-	-	328,005
9200023	000553110	0031976	Barnes, Ryan Michael	IK C5555 A P	0	21	PF	8	1	1.00	-	-	-	273,238
9200024	000553120	0007016	Chavarria, Matthew	IK C5557 A P	0	27	PF	5	1	1.00	-	-	-	328,005
9200025	000553130	0049869	Wadkins, Jeremy J	IKA C5557 A P	0	27	PF	5	1	1.00	-	-	-	328,005
9200026	000553140	0022183	Lown, Cory L	IK C5556 A P	0	24	PF	5	1	1.00	-	-	-	294,525
9200027	000553150	0029033	Mcgregor, Robert C	IK C5555 A P	0	21	PF	7	1	1.00	-	-	-	262,551
9200028	000553160	0001134	Duran, John R	IK C5556 A P	0	24	PF	5	1	1.00	-	-	-	294,525
9200029	000553170	0020591	Bigham, Daniel A	IK C5556 A P	0	24	PF	5	1	1.00	-	-	-	294,525
9200030	000553180	0025514	Heavilin, Fred S	IK C5555 A P	0	21	PF	8	1	1.00	-	-	-	273,238
9200031	000553190	0002391	Johnson, Daniel J	IK C5556 A P	0	24	PF	5	1	1.00	-	-	-	294,525
9200032	000553200	0018449	Conner, Eric M	IK C5556 A P	0	24	PF	5	1	1.00	-	-	-	294,525
9200033	000553230	0002466	Laughlin, Derrick	IK C5556 A P	0	24	PF	5	1	1.00	-	-	-	294,525
9200034	000553220	0043532	Markee, Nathan B	IK C5555 A P	0	21	PF	7	1	1.00	-	-	-	262,551
9200035	000553240	0027743	Dalton, Stuart L	IK C5555 A P	0	21	PF	8	1	1.00	-	-	-	273,238
9200036	000553250	0009061	Underwood, Robert L	IK C5555 A P	0	21	PF	8	1	1.00	-	-	-	273,238
9200037	000553260	0009667	Saunders, Edwin	IK C5555 A P	0	21	PF	8	1	1.00	-	-	-	273,238
Total:											580	531.30	\$20,939,864	- \$13,781,728 \$74,494,125

PICS116 - Net Package Fiscal Impact Report

2021-23 Biennium

Current Service Level

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
No records for the phase: CSL														
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										0	0	0	0	0.00

PICS116 - Net Package Fiscal Impact Report**Administration****2021-23 Biennium****Cross Reference Number: 24800-001-00-00-00000****Agency Request Budget****Package Number: 102**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21017	1377892		MESN Z7008 I P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	2	7,956	190,944	86,931	277,875	1	1.00
										190,944	86,931	277,875		
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										190,944	86,931	277,875	1	1.00

PICS116 - Net Package Fiscal Impact Report

Administration

2021-23 Biennium

Cross Reference Number: 24800-001-00-00-00000

Agency Request Budget

Package Number: 103

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21014	1378611		AU C0212 A P	ACCOUNTING TECHNICIAN 3	19	PF	24	2	3,432	82,368	59,300	141,668	1	1.00
21015	1378612		AU C1216 A P	ACCOUNTANT 2	23	PF	24	2	4,121	98,904	63,508	162,412	1	1.00
21016	1378613		AU C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	2	4,971	119,304	68,700	188,004	1	1.00
General Funds										150,288	95,754	246,042		
Lottery Funds										0	0	0		
Other Funds										150,288	95,754	246,042		
Federal Funds										0	0	0		
Total Funds										300,576	191,508	492,084	3	3.00

PICS116 - Net Package Fiscal Impact Report

Administration

2021-23 Biennium

Cross Reference Number: 24800-001-00-00-00000

Agency Request Budget

Package Number: 104

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21030	1378731		MMN X1320 A P	HUMAN RESOURCE ANALYST 1	23	PF	24	2	4,439	106,536	65,449	171,985	1	1.00
21035	1378911		MMN X1346 A P	SAFETY SPECIALIST 2	27	PF	24	2	5,394	129,456	71,282	200,738	1	1.00
General Funds										70,798	41,020	111,817		
Lottery Funds										0	0	0		
Other Funds										165,194	95,711	260,907		
Federal Funds										0	0	0		
Total Funds										235,992	136,731	372,724	2	2.00

PICS116 - Net Package Fiscal Impact Report

Administration

2021-23 Biennium

Cross Reference Number: 24800-001-00-00-00000

Agency Request Budget

Package Number: 301

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21046	1379131		MMN X1319 A P	HUMAN RESOURCE ASSISTANT	18	PF	24	2	3,497	83,928	59,695	143,623	1	1.00
21047	1379152		MMN X1322 A P	HUMAN RESOURCE ANALYST 3	29	PF	24	2	5,944	142,656	74,642	217,298	1	1.00
21048	1379172		AU C0212 A P	ACCOUNTING TECHNICIAN 3	19	PF	24	2	3,432	82,368	59,299	141,667	1	1.00
21049	1379252		AU C1217 A P	ACCOUNTANT 3	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21050	1379291		AU C1217 A P	ACCOUNTANT 3	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
General Funds										547,560	331,034	878,594		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										547,560	331,034	878,594	5	5.00

PICS116 - Net Package Fiscal Impact Report

Operations

2021-23 Biennium

Cross Reference Number: 24800-002-00-00-00000

Agency Request Budget

Package Number: 202

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21036	1380711		AU C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	4	5,459	131,016	71,680	202,696	1	1.00
21037	1380731		AU C4012 A P	FACILITY MAINTENANCE SPEC	18	PF	24	2	3,292	79,008	58,443	137,451	1	1.00
21038	1380733		AU C3265 A P	CONSTRUCTION INSPECTOR	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
97042	742220	13845	AU C1244 A P	FISCAL ANALYST 2	27	PF	0	7	6,301	7,128	1,815	8,943	0	0.00
										65,866	39,765	105,630		
										0	0	0		
										0	0	0		
										270,590	160,872	431,463		
										336,456	200,637	537,093	3	3.00

PICS116 - Net Package Fiscal Impact Report

Operations

2021-23 Biennium

Cross Reference Number: 24800-002-00-00-00000

Agency Request Budget

Package Number: 203

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
29	813880	36248	AU	C1487 I P INFO SYSTEMS SPECIALIST 7	31	PF	0	6	7,489	5,544	1,411	6,955	0	0.00
3008	877430	20153	AU	C3252 A P FACILITIES ENGINEER 2	29	PF	0	10	7,995	9,480	2,413	11,893	0	0.00
3072	942590	48811	AU	C1487 I P INFO SYSTEMS SPECIALIST 7	31	PF	0	1	5,949	13,032	3,317	16,349	0	0.00
13020	1187440	24041	AU	C0871 A P OPERATIONS & POLICY ANALYST 2	27	PF	0	7	6,301	7,128	1,815	8,943	0	0.00
15001	1255860	20915	AU	C0871 A P OPERATIONS & POLICY ANALYST 2	27	PF	0	9	6,929	8,904	2,267	11,171	0	0.00
21019	1381251		AU	C8255 A P WILDLAND FIRE SUPPRESSION SF	17	PF	24	2	3,157	75,768	57,619	133,387	1	1.00
21020	1381271		AU	C8255 A P WILDLAND FIRE SUPPRESSION SF	17	PF	24	2	3,157	75,768	57,619	133,387	1	1.00
21021	1381291		AU	C8255 A P WILDLAND FIRE SUPPRESSION SF	17	PF	24	2	3,157	75,768	57,619	133,387	1	1.00
21025	1381491		AU	C8502 A P NATURAL RESOURCE SPECIALIST	24	PF	24	2	4,311	103,464	64,668	168,132	1	1.00
21026	1381511		AU	C4003 A P CARPENTER	22	PF	24	2	3,932	94,368	62,353	156,721	1	1.00
21039	1381531		AU	C1215 A P ACCOUNTANT 1	21	PF	24	5	4,311	103,464	64,670	168,134	1	1.00
99027	786520	1278	AU	C1487 I P INFO SYSTEMS SPECIALIST 7	31	PF	0	7	7,840	5,760	1,465	7,225	0	0.00
99029	795950	7761	AU	C0212 A P ACCOUNTING TECHNICIAN 3	19	PF	0	10	4,971	5,448	1,387	6,835	0	0.00
99046	797310	57475	AU	C1487 I P INFO SYSTEMS SPECIALIST 7	31	PF	0	1	5,949	18,840	4,794	23,634	0	0.00
825021	502540	31286	AU	C0871 A P OPERATIONS & POLICY ANALYST 2	27	PF	0	1	4,744	14,952	3,805	18,757	0	0.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										34,770	18,435	53,205		
Federal Funds										582,918	368,788	951,706		
Total Funds										617,688	387,223	1,004,911	6	6.00

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 301

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21007	1379371		MMN X0866 A P	PUBLIC AFFAIRS SPECIALIST 3	31	PF	24	2	6,558	157,392	78,392	235,784	1	1.00
21065	1379612		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21066	1379674		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21067	1379711		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21071	1379952		MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	2	6,883	165,192	80,377	245,569	1	1.00
21072	1384213		MESN Z7010 A P	PRINCIPAL EXECUTIVE/MANAGER	35X	PF	24	2	7,584	182,016	84,659	266,675	1	1.00
21073	1380012		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21074	1380255		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21075	1380391		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21076	1380411		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21077	1380412		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21078	1380431		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21079	1380451		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21080	1380052		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21081	1381071		MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	LF	24	2	6,883	165,192	80,377	245,569	1	1.00
21082	1380551		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21083	1380552		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21084	1380554		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21085	1380571		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21086	1380594		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21087	1380611		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21088	1380613		AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,971	119,304	68,699	188,003	1	1.00
21089	1380631		AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	24	2	6,229	149,496	76,382	225,878	1	1.00
2123007	1384372		AV C0861 A P	PROGRAM ANALYST 2	27	LF	24	2	4,971	119,304	68,699	188,003	1	1.00
2123008	1384373		AV C0861 A P	PROGRAM ANALYST 2	27	LF	24	2	4,971	119,304	68,699	188,003	1	1.00
General Funds										3,185,448	1,769,099	4,954,547		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										3,185,448	1,769,099	4,954,547	25	25.00

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 302

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1020001	1020460	38809	MESN Z7012 A P	PRINCIPAL EXECUTIVE/MANAGER	38X	PF	24	10	12,927	245,096	88,969	334,065	1	0.79
1020001	1020460	38809	MESN Z7012 A P	PRINCIPAL EXECUTIVE/MANAGER	38X	PF	18.96	10	12,927	-245,096	-92,726	-337,822	-1	-0.79
1020002	1020080	22782	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	7	8,766	105,192	45,939	151,131	0	0.50
1020002	1020080	22782	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	12	7	8,766	-105,192	-45,939	-151,131	0	-0.50
1020004	1020100	2672	AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	10	7,260	-174,240	-82,680	-256,920	-1	-1.00
1020004	1020100	2672	AV C0861 A P	PROGRAM ANALYST 2	27	PF	24	10	7,260	174,240	82,680	256,920	1	1.00
1020008	1020110	36123	MMC X0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	12	4	4,236	-50,832	-32,105	-82,937	0	-0.50
1020008	1020110	36123	MMC X0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	24	4	4,236	50,832	32,104	82,936	0	0.50
1020009	1020450	66095	AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	4	3,932	47,184	31,176	78,360	0	0.50
1020009	1020450	66095	AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	12	4	3,932	-47,184	-31,177	-78,361	0	-0.50
1020021	1020130	25260	AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	10	7,995	95,940	43,588	139,528	0	0.50
1020021	1020130	25260	AV C0862 A P	PROGRAM ANALYST 3	29	PF	12	10	7,995	-95,940	-43,584	-139,524	0	-0.50
1020309	1020440	564	AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	24	10	8,992	107,904	46,629	154,533	0	0.50
1020309	1020440	564	AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	12	10	8,992	-107,904	-46,630	-154,534	0	-0.50
1020310	1020260	25243	AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	24	8	8,208	98,496	44,236	142,732	0	0.50
1020310	1020260	25243	AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	12	8	8,208	-98,496	-44,235	-142,731	0	-0.50
General Funds										876,914	393,527	1,270,441		
Lottery Funds										0	0	0		
Other Funds										-924,884	-419,076	-1,343,960		
Federal Funds										47,970	21,794	69,764		
Total Funds										0	-3,755	-3,755	0	0.00

PICS116 - Net Package Fiscal Impact Report**Office of Emergency Management****2021-23 Biennium****Cross Reference Number: 24800-003-00-00-00000****Agency Request Budget****Package Number: 303**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21070	1380791		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	6	8,356	200,544	89,376	289,920	1	1.00
General Funds										100,272	44,688	144,960		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										100,272	44,688	144,960		
Total Funds										200,544	89,376	289,920	1	1.00

PICS116 - Net Package Fiscal Impact Report**Office of Emergency Management****2021-23 Biennium****Cross Reference Number: 24800-003-00-00-00000****Agency Request Budget****Package Number: 304**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21068	1380831		AV C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	24	2	6,229	149,496	76,382	225,878	1	1.00
21069	1380852		MMN X1488 I P	INFO SYSTEMS SPECIALIST 8	32	PF	24	2	7,249	173,976	82,613	256,589	1	1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										323,472	158,995	482,467		
Federal Funds										0	0	0		
Total Funds										323,472	158,995	482,467	2	2.00

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 305

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21051	1378871		MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	2	6,883	165,192	80,377	245,569	1	1.00
21052	1378951		MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	PF	24	2	6,247	149,928	76,492	226,420	1	1.00
21053	1378971		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	2	6,883	165,192	80,377	245,569	1	1.00
21054	1378991		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21055	1379011		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21056	1379012		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21057	1379031		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
21058	1379032		AV C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	71,680	202,696	1	1.00
General Funds										1,135,392	595,646	1,731,038		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										1,135,392	595,646	1,731,038	8	8.00

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 306

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
21059	1378671		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21060	1378691		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21061	1378711		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21062	1378712		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21063	1378732		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
21064	1378852		AV C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	2	3,580	85,920	60,203	146,123	1	1.00
General Funds										515,520	361,218	876,738		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										515,520	361,218	876,738	6	6.00

PICS116 - Net Package Fiscal Impact Report

Office of Emergency Management

2021-23 Biennium

Cross Reference Number: 24800-003-00-00-00000

Agency Request Budget

Package Number: 307

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
13017	1187400	22058	AV	C1487 I P INFO SYSTEMS SPECIALIST 7	31	PF	0	7	7,840	5,760	1,465	7,225	0	0.00
1020233	1020290	66094	AV	C1098 A P PLANNER 3	30	PF	0	4	6,301	7,104	1,809	8,913	0	0.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										12,864	3,274	16,138		
Total Funds										12,864	3,274	16,138	0	0.00

PICS116 - Net Package Fiscal Impact Report

Community Support

2021-23 Biennium

Cross Reference Number: 24800-004-00-00-00000

Agency Request Budget

Package Number: 402

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
17056	1279450	39025	MMS X7000 A P	PRINCIPAL EXECUTIVE/MANAGER	24X	PF	0	5	5,140	4,056	1,032	5,088	0	0.00
17061	1279500	35369	MMS X7000 A P	PRINCIPAL EXECUTIVE/MANAGER	24X	PF	0	9	6,247	5,832	1,484	7,316	0	0.00
19040	1335780	100166	MMS X7000 A P	PRINCIPAL EXECUTIVE/MANAGER	24X	PF	0	5	5,140	4,056	1,032	5,088	0	0.00
21031	1380751		AU C1338 A P	TRAINING & DEVELOPMENT SPEC	23	PF	24	2	4,121	98,904	63,507	162,411	1	1.00
21032	1380752		AU C1338 A P	TRAINING & DEVELOPMENT SPEC	23	PF	24	2	4,121	98,904	63,507	162,411	1	1.00
21033	1380753		MMS X7000 A P	PRINCIPAL EXECUTIVE/MANAGER	24X	PF	24	2	4,439	106,536	65,449	171,985	1	1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										318,288	196,011	514,299		
Total Funds										318,288	196,011	514,299	3	3.00

2021-23 Biennium

Cross Reference Number: 24800-004-00-00-00000

Agency Request Budget

Package Number: 403

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
3018	918880	57204	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	1	3,432	3,360	856	4,216	0	0.00
3070	929010	33486	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	3	7,220	8,088	2,059	10,147	0	0.00
7028	984930	20057	MMS X7004 A P	PRINCIPAL EXECUTIVE/MANAGER	28X	PF	0	1	5,140	11,160	2,842	14,002	0	0.00
17077	1279670	67300	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	1	3,432	9,624	2,451	12,075	0	0.00
99030	797150	12099	MESN Z7012 A P	PRINCIPAL EXECUTIVE/MANAGER	38X	PF	0	8	11,728	13,440	3,044	16,484	0	0.00
99055	797400	57187	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	1	3,432	6,600	1,680	8,280	0	0.00
99068	797530	57902	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	1	3,432	9,624	2,451	12,075	0	0.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										15,474	3,847	19,321		
Federal Funds										46,422	11,537	57,959		
Total Funds										61,896	15,384	77,280	0	0.00