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Oregon Military Department

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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Oregon Military Department

AGENCY NAME

230 Geer Drive NE, P.O. Box 14350, Salem, OR 97309-5047

AGENCY ADDRESS

Michael E. Stencel

SIGNATURE

The Adjutant General

TITLE

__X__ Agency Request _____ Governor's Budget _____ Legislatively Adopted

SB 5535 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Gorsek

Joint Committee On Ways and Means

Action Date:	06/16/21
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark
Prepared By:	Michelle Lisper, Department of Administrative Services
Reviewed By:	Julie Neburka, Legislative Fiscal Office

Military Department
2021-23
2019-21

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ 26,479,602	$ 22,478,162	$ 30,840,647	$ 4,361,045	16.5%
General Fund Debt Service	$ 11,317,429	$ 13,189,091	$ 13,189,091	$ 1,871,662	16.5%
Other Funds Limited	$ 128,984,838	$ 113,114,042	$ 152,636,349	$ 23,651,511	18.3%
Other Funds Debt Service	$ 290,916	$ 100,910	$ 100,910	$ (190,006)	-65.3%
Other Funds Nonlimited	$ 14,531	$ -	$ -	$ (14,531)	-100.0%
Other Funds Debt Service Nonlimited	$ 3,827,937	$ -	$ -	$ (3,827,937)	-100.0%
Federal Funds Limited	$ 558,102,466	$ 302,245,265	$ 1,128,646,470	$ 570,544,004	102.2%
Federal Funds Capital Improvements	$ 5,133,366	$ 5,354,100	$ 5,354,100	$ 220,734	4.3%
Total	$ 734,151,085	$ 456,481,570	$ 1,330,767,567	$ 596,616,482	81.3%

Position Summary

Authorized Positions	525	515	564	39
Full-time Equivalent (FTE) positions	463.00	466.30	515.30	52.30

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

2019-21 Budget Actions*

	2019-21 Legislatively Approved Budget[1]	2019-21 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
General Fund	$ 26,479,602	$ 26,837,980	$ 358,378	1.4%
General Fund Debt Service	$ 11,317,429	$ 11,317,429	$ -	0.0%
Other Funds Limited	$ 128,984,838	$ 129,371,635	$ 386,797	0.3%
Other Funds Debt Service	$ 290,916	$ 290,916	$ -	0.0%
Other Funds Nonlimited	$ 14,531	$ 14,531	$ -	0.0%
Other Funds Debt Service Nonlimited	$ 3,827,937	$ 3,827,937	$ -	0.0%
Federal Funds Limited	$ 558,102,466	$ 558,102,466	$ -	0.0%
Federal Funds Capital Improvements	$ 5,133,366	$ 5,133,366	$ -	0.0%
Total	$ 734,151,085	$ 734,896,260	$ 745,175	0.1%

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

General Fund provides funding for wages and salaries of state employees, matching funds for various facilities management activities, and matching funds for various Oregon National Guard activities. The 16.5% General Fund increase is shared between General Fund debt service costs for capital construction projects underway at various military facilities and recommended investments for the Office of Emergency Management.

Other Funds revenues include 9-1-1 taxes; proceeds from real property sales; facility rental fees; Average Daily Membership revenue received from the Bend-LaPine School District for the Youth Challenge Program; indirect cost transfers within the Department; bond sale proceeds; and other miscellaneous revenues. Facility rental fees contribute to, but do not fully cover, armory maintenance and operations costs.

Federal Funds come from a variety of federal-state cooperative agreements with the National Guard Bureau, as well as grants from the Federal Emergency Management Agency (FEMA) and fund most facilities' operating costs, pay wages and salaries of state employees assigned to Oregon National Guard duties; provide construction funds for a variety of maintenance, armory, training, and reserve center facilities; fund several educational programs for youth; and contribute to central administrative costs through an interagency transfer. The Office of Emergency Management receives federal dollars from the Department of Homeland Security, Department of Defense, and FEMA. The 86.7% increase in Federal Funds expenditure limitation is due to the potential eligible amount of federal disaster relief funds to be awarded statewide.

The Department has a federal budget administered separately from its state budget, which is not subject to state Federal Funds expenditure limitation.

Summary of Public Safety Subcommittee Action

The Oregon Military Department (OMD) provides Oregon and the United States with a ready force of Citizen Soldiers, Airmen, and Civilians trained and equipped to respond to any contingency, natural or manmade. The Department is responsible for administrating the Oregon Army National Guard, the Oregon Air National Guard, the Oregon State Defense Force, and the Office of Emergency Management. OMD has a dual mission: providing combat-ready units and equipment to be deployed in support of national defense under the direction of the President and providing trained personnel and equipment to protect life and property in Oregon during natural disasters or civil unrest, under the direction of the Governor.

The Subcommittee recommended a budget of $1,330,767,567 total funds consisting of $44,029,738 General Fund, $152,737,259 Other Funds expenditure limitation, $1,134,000,570 Federal Funds expenditure limitation, and 564 positions (515.30 FTE). The total funds budget is a 191.5% increase from the 2021-23 current service level, and an 81.3% increase from the 2019-21 legislatively approved budget.

Administration
The Administration Program provides leadership and support for command, control, and administration of the Oregon National Guard and the Office of Emergency Management. The program consists of the Command Group, Financial Administration Division, State Personnel Office, Public Affairs Program, Emergency Financial Assistance Program, and the Reintegration Program.

The Subcommittee recommended a budget of $7,908,986 General Fund, $2,907,252 Other Funds expenditure limitation, $517,673 Federal Funds expenditure limitation, and 31 positions (30.50 FTE).

The Subcommittee recommended the following packages:

Package 099, Microsoft 365 Consolidation. This package decreases General Fund by $41,853 and Other Funds expenditure limitation by $21,561. Microsoft 365 is being consolidated within the Office of the State Information Officer at the E5 level of service. This cost is built into the State Government Service Charge for every agency as a cost increase for the 2021-23 biennium. This package makes a corresponding reduction to the agency base budget in an amount equivalent to what agencies should be paying in the current 2019-21 biennium for Microsoft 365 at the E3 level of service.

Package 301, OEM Mitigation & Recovery Enhancements. This packages increases General Fund by $360,621, Federal Funds expenditure limitation by $517,673, and establishes five permanent positions (5.00 FTE) to support expanded operations in the Office of Emergency Management. Positions include one Human Resources Analyst 3, one Human Resources Assistant, two Accountant 3s, and one Accounting Technician 3. The new positions will support hiring, training, and financial transaction activities in the Office of Emergency Management.

Operations
The Operations Program is responsible for ongoing maintenance and support of the facilities used by the National Guard and provides the infrastructure to respond to natural or human-made disasters. The program includes operation and maintenance of Army National Guard facilities and operation of the Portland Air Base at the Portland International Airport, Kingsley Field in Klamath Falls, and the Camp Rilea Air Station in Warrenton. It also includes capital construction staff to oversee the Department's capital construction projects.

The Subcommittee recommended a budget of $8,700,661 General Fund, $5,654,113 Other Funds expenditure limitation, $105,788,658 Federal Funds expenditure limitation, and 365 positions (316.80 FTE).

The Subcommittee recommended the following packages:

Package 203, AGI New & Reclassed Positions. This package increases Other Funds expenditure limitation by $108,291, Federal Funds expenditure limitation by $957,089, establishes six permanent positions (6.00 FTE), and reclassifies nine existing positions in the agency's

Adjutant General Installations program, in the Operations and Maintenance and Fire and Emergency Services programs. One of the permanent positions will replace a limited duration position. The new positions and reclassifications address the increasing Federal program management and support responsibilities at the Camp Umatilla and Camp Rilea training centers. In addition, this package increases the agency's wildland fire protection capacity at Camp Rilea, the Camp Najaf training center, and the Biak training center.

Office of Emergency Management

The Office of Emergency Management (OEM) coordinates statewide emergency services and maintains the emergency communications systems used for public warnings, emergency notifications, and emergency support. OEM also provides cities, counties and tribes throughout Oregon with planning, training, and technical assistance in disaster preparedness, emergency response, recovery services, and hazard mitigation. Program areas within OEM include the Administration Program, Technology and Response Program, 9-1-1 Program, Plans and Training Program, and the Mitigation and Recovery Program. OEM is currently managing nine federally-declared disasters statewide, the majority of which have occurred since 2019.

The Subcommittee recommended a budget of $13,007,248 General Fund, $138,811,293 Other Funds expenditure limitation, $1,005,332,920 Federal Funds expenditure limitation, and 79 positions (79.00 FTE).

The Subcommittee recommended the following packages:

Package 099, Microsoft 365 Consolidation. This package decreases General Fund by $118,758 and Other Funds expenditure limitation by $29,690. Microsoft 365 is being consolidated within the Office of the State Information Officer at the E5 level of service. This cost is built into the State Government Service Charge for every agency as a cost increase for the 2021-23 biennium. This package makes a corresponding reduction to the agency base budget in an amount equivalent to what agencies should be paying in the current 2019-21 biennium for Microsoft 365 at the E3 level of service.

Package 301, OEM Mitigation & Recovery Enhancements. This packages increases General Fund by $1,215,147, Federal Funds expenditure limitation by $4,422,518, and establishes 25 permanent positions (25.00 FTE) to support, enhance and maintain the recovery efforts from recent federally-declared disasters in Oregon, and to enhance the state's disaster-planning capabilities.

Package 302, OEM Fund Shift. This package fund shifts $1,349,509 Other Funds to $1,345,752 General Fund and $2 Federal Funds. The fund shift is necessitated by the reduced administrative percentage of Emergency Communications Tax revenue OEM is allowed to retain for the support of the 9-1-1 program. HB 2449 (2019) reduced the administrative percentage from 4% of tax collections to 2.4%, which despite increased revenues is inadequate to support eight administrative positions in the program.

Package 307, OEM Position Reclassifications. This package increases Federal Funds expenditure limitation by $16,138 to reclassify an Information Systems Specialist 5 to an Information Systems Specialist 7 and a Program Analyst 2 to a Planner 3 within OEM. Both reclassifications have been reviewed and approved by the Department of Administrative Services' Chief Human Resources Office. The first of these positions supports OEM's Geographic Information Systems software applications; the second position will increase capacity to support state and local emergency planning activities.

Package 308, 9-1-1 Limitation Increase. This package increases Other Funds expenditure limitation by $40,009,762 for the 9-1-1 Program to accommodate an increase in the 9-1-1 Emergency Communications Tax rate. The rate was increased to $1.25 per subscriber per month by HB 2449 (2019). The agency estimates the revenue generated by the higher rate, will increase expenditures above the current service level by $40,009,762 during the 2021-23 biennium.

Revenues are distributed to public safety answering points throughout the state; are deposited into the Enhanced 9-1-1 Account to pay for network, database, and equipment costs; and are used by the Department of Revenue and by OEM to collect revenue and administer the program.

Package 801, LFO Analyst Adjustments. This package adds a $22,992 revenue transfer of Emergency Communications Tax from the Office of Emergency Management to the Department of Public Safety Standards and Training (DPSST). This revenue supports DPSST's telecommunicator training program. This package corrects an omission in OMD's agency requested budget.

Package 802, Emergency Management Staffing. This package increases General Fund by $2,126,040, and establishes 10 permanent positions (10.00 FTE) to support Office of Emergency Management disaster response and recovery activities, local emergency planning, statewide planning initiatives, public outreach and engagement, training and exercise initiatives, and Emergency Coordination Center operations.

Package 803, 2020 Wildfires. This package increases General Fund by $2,708,600. This is a one-time increase and is provided as the state's share of the FEMA-reimbursable cost of urban search and rescue teams deployed during the Labor Day wildfires in 2020.

Package 804, Federal Disaster Funding. This package increases Federal Funds expenditure limitation by $820,000,000 to allow the agency to process federal disaster reimbursement payments. Current open federal disasters for which payments are being processed include the flooding event in northeastern Oregon (February 2020), the COVID-19 pandemic (2020), the Labor Day wildfires (September 2020), and the February 2021 ice storm.

Community Support
The Community Support program offers educational opportunities for youth in Oregon. These opportunities are provided by the Oregon Youth Challenge Program in Bend and the Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) program in Portland and Klamath Falls.

The Subcommittee recommended a budget of $1,223,752 General Fund, $5,063,691 Other Funds expenditure limitation, $17,007,219 Federal Funds expenditure limitation, and 89 positions (89.00 FTE).

The Subcommittee recommended the following packages:

Package 099, Microsoft 365 Consolidation. This package decreases Other Funds expenditure limitation by $38,158 and Federal Funds expenditure limitation by $114,472. Microsoft 365 is being consolidated within the Office of the State Information Officer at the E5 level of service. This cost is built into the State Government Service Charge for every agency as a cost increase for the 2021-23 biennium. This package makes a corresponding reduction to the agency base budget in an amount equivalent to what agencies should be paying in the current 2019-21 biennium for Microsoft 365 at the E3 level of service.

Package 401, Youth Challenge Program Increase. This package increases General Fund by $766,936 and Other Funds expenditure limitation by $623,851 to support increased teaching contract expenses, additional services and supplies costs, and food costs associated with increasing the student population from 312 to 480 per year. The Oregon Youth Challenge program is Oregon's voluntary residential high school program for students between 16 and 18 years of age who are at risk of failing out of high school. The General Fund serves as the program's state matching funds required to draw down operating dollars from the National Guard Bureau for the program.

Package 402, STARBASE New & Reclassed Positions. This package increases Federal Funds expenditure limitation by $544,299, establishes three permanent positions (3.00 FTE), and reclassifies three existing positions in the STARBASE Program. STARBASE is federally-funded science, technology, engineering, and math (STEM) education program for under-represented fifth-grade students. The three new positions will provide instruction at the new STARBASE site at Camp Umatilla; the three reclassified positions will serve as supervisors at each of the other three sites in Portland, Klamath Falls, and Warrenton. Oregon's STARBASE academies served approximately 3,100 fifth graders in federal fiscal year 2020 and anticipate serving additional students at Camp Umatilla in Hermiston, Oregon.

Package 403, Youth Challenge Program Position Reclasses. This package increases Other Funds expenditure limitation by $19,321, Federal Funds expenditure limitation by $57,958, and reclassifies seven positions at the Oregon Youth Challenge Program (OYCP) in Bend, Oregon. All reclassifications have been reviewed and approved by the Department of Administrative Services' Chief Human Resources Office. With the completion of the OYCP campus remodel and expansion project in 2020, each class of cadets has increased from 156 to 240 cadets per cohort.

Two management positions and one supervisory positions have been reclassified upward to reflect increased responsibilities and four Group Life Coordinators have been reclassified out of an obsolete job classification.

Capital Debt Service and Related Costs
The Capital Debt Service and Related Costs Program provides funding to make payments on principal, interest, and financing costs for Certificate of Participation and Article XI-Q general obligation bond debt used to construct and upgrade agency facilities and for acquisition of land and facilities.

The Subcommittee recommended a budget of $13,290,001 total funds, consisting of $13,189,091 General Fund and $100,910 Other Funds expenditure limitation.

Capital Improvements
The Capital Improvements program provides for capital improvements to existing facilities. Capital improvements projects are those with a total cost of less than $1.0 million. Program expenditures are used to address the Department's backlog of deferred maintenance.

The Subcommittee recommended a budget of $200,000 Other Funds expenditure limitation and $5,354,100 Federal Funds expenditure limitation.

The Subcommittee recommended the following package:

Package 801, LFO Analyst Adjustments. This package increases Other Funds expenditure limitation by $200,000. This is a one-time increase to add capital improvements expenditure limitation allowing the Oregon Military Museum to spend donated funds on a new exhibit on Oregon National Guard activities during the Korean War period.

Summary of Performance Measure Action

See attached Legislatively Adopted 2021-23 Key Performance Measures form.

2019-21 Expenditure Actions

The Subcommittee approved a $358,378 General Fund appropriation and $386,797 Other Funds expenditure limitation for the 2019-21 biennium to pay for expenses incurred during State Active Duty missions that occurred between February and April 2021.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Military Department
Michelle Lisper - 971-283-6360

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2019-21 Legislatively Approved Budget at Jan. 2021*	$ 37,797,031	$ -	$ 129,275,754	$ 3,842,468	$ 563,235,832	$ -	$ 734,151,085	525	463.00
2021-23 Current Service Level (CSL)*	$ 35,667,253	$ -	$ 113,214,952	$ -	$ 307,599,365	$ -	$ 456,481,570	515	466.30
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 001 - Administration									
Package 099: Microsoft 365 Consolidation									
Services and Supplies	$ (41,853)	$ -	$ (21,561)	$ -	$ -	$ -	$ (63,414)		
Package 301: OEM Mitigation & Recovery Enhancements									
Personal Services	$ 360,621	$ -	$ -	$ -	$ 517,673	$ -	$ 878,294	5	5.00
SCR-002 - Operations							$ -		
Package 203: AGI New & Reclassed Positions							$ -		
Personal Services	$ -	$ -	$ 108,291	$ -	$ 897,089	$ -	$ 1,005,380	6	6.00
Services and Supplies	$ -	$ -	$ -	$ -	$ 60,000	$ -	$ 60,000		
SCR -003 - Office of Emergency Management							$ -		
Package 099: Microsoft 365 Consolidation									
Services and Supplies	$ (118,758)	$ -	$ (29,690)	$ -	$ -	$ -	$ (148,448)		
Package 301: OEM Mitigation & Recovery Enhancements									
Personal Services	$ 848,147	$ -	$ -	$ -	$ 4,172,518	$ -	$ 5,020,665	25	25.00
Services and Supplies	$ 367,000	$ -	$ -	$ -	$ 250,000	$ -	$ 617,000		
Package 302: OEM Fund Shift							$ -		
Personal Services	$ 1,345,752	$ -	$ (1,349,509)	$ -	$ 2	$ -	$ (3,755)	0	0.00
Package 307: OEM Position Reclassifications									
Personal Services	$ -	$ -	$ -	$ -	$ 16,138	$ -	$ 16,138	0	0.00
Package 308: 9-1-1 limitation Increase:									
Services and Supplies	$ -	$ -	$ 16,387,582	$ -	$ -	$ -	$ 16,387,582		
Special Payments	$ -	$ -	$ 23,622,180	$ -	$ -	$ -	$ 23,622,180		
Package 802: Emergency Management Staffing									
Personal Services	$ 2,026,040	$ -	$ -	$ -	$ -	$ -	$ 2,026,040	10	10.00
Services and Supplies	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000		
Package 803: 2020 Wildfires									
Services and Supplies	$ 2,708,600	$ -	$ -	$ -	$ -	$ -	$ 2,708,600		
Package 804: Federal Disaster Funding									
Special Payments	$ -	$ -	$ -	$ -	$ 820,000,000	$ -	$ 820,000,000		
SCR 004 - Community Support							$ -		
Package 099: Microsoft 365 Consolidation									
Services and Supplies	$ -	$ -	$ (38,158)	$ -	$ (114,472)	$ -	$ (152,630)		
Package 401: Youth Challenge Program Increase							$ -		
Services and Supplies	$ 766,936	$ -	$ 623,851	$ -	$ -	$ -	$ 1,390,787		
Package 402: STARBASE New & Reclassed Positions							$ -		
Personal Services	$ -	$ -	$ -	$ -	$ 514,299	$ -	$ 514,299	3	3.00
Services and Supplies	$ -	$ -	$ -	$ -	$ 30,000	$ -	$ 30,000		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Package 403: Youth Challenge Program Position Reclasses									
Personal Services	$ -	$ -	$ 19,321	$ -	$ 57,958	$ -	$ 77,279	0	0.00
SCR 088 - Capital Improvements									
Package 801: LFO Analyst Adjustments									
Services and Supplies	$ -	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000		
TOTAL ADJUSTMENTS	$ 8,362,485	$ -	$ 39,522,307	$ -	$ 826,401,205	$ -	$ 874,285,997	49	49.00
SUBCOMMITTEE RECOMMENDATION *	$ 44,029,738	$ -	$ 152,737,259	$ -	$ 1,134,000,570	$ -	$ 1,330,767,567	564	515.30
% Change from 2019-21 Leg Approved Budget	16.5%	0.0%	18.1%	-100.0%	101.3%	0.0%	81.3%	7.4%	11.3%
% Change from 2021-23 Current Service Level	23.4%	0.0%	34.9%	0.0%	268.7%	0.0%	191.5%	9.5%	10.5%

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2019-21 BUDGET ACTIONS									
SCR 004 - Commuinity Support									
Personal Services	$ 358,378	$ -	$ 386,797	$ -	$ -	$ -	$ 745,175	0	0.00
TOTAL ADJUSTMENTS	$ 358,378	$ -	$ 386,797	$ -	$ -	$ -	$ 745,175	0	0.00

Legislatively Approved 2021 - 2023 Key Performance Measures

Published: 6/10/2021 5:12:05 PM

Agency: Military Department

Mission Statement:

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
1. RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.		Approved	103.50%	100%	100%
2. ARMORY CONDITION - Percent of statewide armories in adequate or better condition.		Approved	61%	80%	80%
3. REVENUE GENERATION - Percent of available armory time rented.		Approved	21%	40%	40%
4. EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.		Approved	116%	100%	100%
5. YOUTH CHALLENGE - Percent of youth who complete the academic phase of the program with a GED, high school diploma, or credit recovery at graduation		Approved	93%	90%	90%
6. REINTEGRATION - Percent of members successfully referred for reintegration services.		Approved	100%	100%	100%
7. DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).		Approved	100%	100%	100%
8. HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.		Approved	88%	90%	90%
9. CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	1) Expertise	Approved	61%	80%	80%
	2) Helpfulness		65%	80%	80%
	3) Timeliness		67%	80%	80%
	4) Availability of Information		68%	80%	80%
	5) Accuracy		65%	80%	80%
	6) Overall		67%	80%	80%

LFO Recommendation:

The Legislative Fiscal Office recommends the Key Performance Measures and targets as presented. The agency is instructed to review the customer pool surveyed for its customer satisfaction performance measure, identify its key constituencies, and to conduct a more broad and thorough survey of its key constituencies in order to improve the response rate and statistics reported.

SubCommittee Action:

The Subcommittee approved the Key Performance Measures and targets as presented, noting the direction to the agency on KPM #9.

HB 5006 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Rayfield

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Prepared By:	Julie Neburka, Legislative Fiscal Office
Reviewed By:	Laurie Byerly and Theresa McHugh, Legislative Fiscal Office

Emergency Board
2021-23

Various Agencies
2021-23

Public Defense Services Commission
2019-21

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
PUBLIC SAFETY PROGRAM AREA			
Oregon Criminal Justice Commission			
General Fund		$ 15,260,442	$ 15,260,442
Other Funds		$ 9,999,469	$ 9,999,469
Federal Funds		$ (133)	$ (133)
Department of Corrections			
General Fund		$ (850,587,024)	$ (850,587,024)
General Fund Debt Service		$ 9,041,899	$ 9,041,899
Other Funds		$ 871,784,778	$ 871,784,778
Other Funds Debt Service		$ 700,870	$ 700,870
District Attorneys and their Deputies			
General Fund		$ (223,358)	$ (223,358)
Department of Justice			
General Fund		$ 14,032,460	$ 14,032,460
Other Funds		$ (1,703,572)	$ (1,703,572)
Federal Funds		$ (887,121)	$ (887,121)
Oregon Military Department			
General Fund		$ 25,697,037	$ 25,697,037
General Fund Debt Service		$ 1,881,079	$ 1,881,079
Other Funds		$ 10,338,860	$ 10,338,860
Federal Funds		$ 5,993,566	$ 5,993,566
Oregon Board of Parole and Post-Prison Supervision			
General Fund		$ (133,859)	$ (133,859)
Oregon State Police			
General Fund		$ 192,065	$ 192,065
General Fund Debt Service		$ 2,674,818	$ 2,674,818
Other Funds		$ 3,255,070	$ 3,255,070
Federal Funds		$ (40,739)	$ (40,739)

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation totaling $484,160 for the cost of issuance of $25,475,000 in Article XI-Q bonds for the Oregon Military Department. Bond proceeds in the amount of $10 million will re-capitalize the State Preparedness and Incident Response Equipment (SPIRE) grant program. Bond proceeds in the amount of $14,990,840 will fund armory service life extension projects in Ashland and Corvallis, and construction of a new readiness center in Washington County. Bonds will be issued in May 2022 and in March 2023. New debt service totaling $2,151,329 General Fund was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved Other Funds expenditure limitation of $10 million for the State Preparedness and Incident Response Equipment (SPIRE) grant program. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for re-capitalizing the grant fund.

For deferred maintenance projects at the Military Department's 37 armories, the Subcommittee approved $6,720,919 General Fund and provided $6,720,919 Federal Funds expenditure limitation for expenditure of federal matching dollars. Projects include boiler, roof, and HVAC repairs and replacements; fire protection alarm panel, ventilation system, and door control repairs and replacements; and maintenance of parking lots, siding, windows, and sewer systems.

BUDGET NOTE

The Oregon Military Department is directed to report to the Joint Committee on Ways and Means on its ten-year capital construction plan prior to the February 2022 legislative session. The report shall describe the process by which the annual Installation Status Report required by the U.S. Army is prepared, its relationship to the ten-year capital plan, the permissible uses of Federal Military Construction Funds and the process for securing use of those funds, and the factors that inform the prioritization of recommended armory service life extension projects. This report should also include analysis and recommendations for inclusion of labor standards related to work performed by women, minority individuals, and veterans and apprenticeship utilization in construction contracts.

To provide matching funds for the Federal Emergency Management Agency's (FEMA) Hazard Mitigation Program, the Subcommittee approved $20 million General Fund on a one-time basis for the Office of Emergency Management.

Oregon State Police

The Subcommittee approved Other Funds expenditure limitation of $1,429,311 for the cost of issuance of $111,635,000 in Article XI-Q bonds for three major Oregon State Police constructions projects: expansion of the Central Point Office, construction of a new forensic laboratory and

Other funds	**HB 5014 2(3)**	**-1,058,659**
Federal funds	**HB 5014 3(1)**	**-25,480**
General Counsel Division		
Other funds	**HB 5014 2(6)**	**-242,529**
Trial Division		
Other funds	**HB 5014 2(7)**	**-272,137**
Oregon Military Department:		
Administration		
General Fund	**SB 5535 1(1)**	**-419,147**
Other funds	**SB 5535 2(1)**	**-3,320**
Operations		
General Fund	**SB 5535 1(2)**	**-152,755**
Other funds	**SB 5535 2(2)**	**-10,541**
Federal funds	**SB 5535 3(1)**	**-679,018**
Emergency Management		
General Fund	**SB 5535 1(3)**	**-446,105**
Other funds	**SB 5535 2(3)**	**-117,652**
Federal funds	**SB 5535 3(2)**	**-10,391**
Community Support		
General Fund	**SB 5535 1(4)**	**-5,875**
Other funds	**SB 5535 2(4)**	**-13,787**
Federal funds	**SB 5535 3(3)**	**-37,944**
Debt Service		
General Fund	**SB 5535 1(5)**	**-270,250**
Department of Public Safety Standards and Training:		
Operations		
Other funds	**HB 5031 2(1)**	**-410,560**
Federal funds	**HB 5031 3**	**-2,797**
Oregon Youth Authority:		
Facility Programs		
General Fund	**HB 5039 1(1)**	**-155,820**
Community Programs		
General Fund	**HB 5039 1(2)**	**-159,342**
Federal funds	**HB 5039 3(1)**	**-32,267**
Program Support		
General Fund	**HB 5039 1(3)**	**-2,788,587**
Federal funds	**HB 5039 3(2)**	**-97,549**
Debt Service		
General Fund	**HB 5039 1(6)**	**-4,808,726**
Other funds	**HB 5039 2(4)**	**+1,137,980**

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(10) TRANSPORTATION.

Agency/Program/Funds	**2021 Oregon Laws Chapter/ Section**	**Adjustment**

HB 2927 C BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Hansell

Joint Committee On Ways and Means

Action Date:	06/16/21
Action:	Do pass with amendments to the B-Eng bill to resolve conflicts. (Printed C-Eng.)
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Michelle Lisper, Department of Administrative Services
Reviewed By:	Julie Neburka, Legislative Fiscal Office

Military Department
2021-23

Emergency Board
2021-23

Office of the Governor
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[(1)]	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Oregon Military Department				
General Fund	$ -	$ 4,437,891	$ 4,437,891	100.0%
Other Funds Limited	$ -	$ 5,000,000	$ 5,000,000	100.0%
Total		$ 9,437,891	$ 9,437,891	
Emergency Board				
General Fund	$ -	$ 1,807,561	$ 1,807,561	100.0%
Total		$ 1,807,561	$ 1,807,561	
Office of the Governor				
General Fund	$ -	$ 237,161	$ 237,161	100.0%
Total		$ 237,161	$ 237,161	

Position Summary

Oregon Military Department			
Authorized Positions	0	13	13
Full-time Equivalent (FTE) positions	0.00	13.00	13.00
Office of the Governor			
Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	1.00	1.00

* Excludes Capital Construction expenditures

Summary of Revenue Changes

HB 2927 appropriates $4,437,891 General Fund to the Oregon Military Department (OMD) for preparing to establish the current Office of Emergency Management as a separate state agency. The bill also provides $5,000,000 Other Funds expenditure limitation to the Oregon Military Department for state active duty costs. A special purpose appropriation is established in the Emergency Fund in the amount of $1,807,561 General Fund, to be allocated to the Department of State Police to prepare the Office of the State Fire Marshal to operate as a separate state agency. Lastly, $237,161 General Fund is appropriated to the Office of the Governor to support the work of the Oregon Homeland Security Council.

Summary of Public Safety Subcommittee Action

HB 2927 renames the Office of Emergency Management to the Oregon Department of Emergency Management (ODEM) and establishes ODEM as an independent state agency, effective July 1, 2022. The measure also establishes the Local Government Emergency Management Advisory Council to provide advice and recommendations to ODEM regarding ODEM's emergency preparedness and response functions. Additionally, the Oregon Homeland Security Council is transferred from the Office of Emergency Management to the Office of the Governor.

For Oregon Military Department (OMD) to implement the provisions of HB 2927, the Subcommittee recommended a General Fund appropriation of $4,437,891 and the establishment of 13 permanent, full-time positons (13.00 FTE) in OMD. Included in this budget recommendation is the reduction of $303,107 Other Funds expenditure limitation from Personal Services and an increase of $303,107 Other Funds expenditure limitation in Services and Supplies.

In addition to General Fund expenses, the Subcommittee recommended an increase of $5,000,000 Other Funds expenditure limitation in OMD's Community Support Division for use in the event of State Active Duty mobilizations. The Department currently uses Other Funds expenditure limitation available in the Office of Emergency Management for State Active Duty expenses. The measure stipulates the unexpended balances of amounts authorized to be expended by the OMD for the purposes of the Office of Emergency Management for the 2021-23 biennium are to be transferred to the ODEM beginning July 1, 2022.

House Bill 2927 also renames the Office of the State Fire Marshal to the Oregon Department of the State Fire Marshal (DSFM) and establishes the Task Force on Implementation. The bill establishes DSFM as an independent state agency effective July 1, 2023. The Task Force on Implementation is charged with making recommendations as to whether the Office of the State Fire Marshal should be made an independent state agency, and if not, in which existing state agency the office of the State Fire Marshal should be housed. The Task Force must report its findings and recommendations to an interim committee of the Legislative Assembly by February 1, 2022. The Office of the State Fire Marshal is required to provide staff support for the Task Force, which sunsets on January 2, 2023.

The measure stipulates the unexpended balances of amounts authorized to be expended by the Oregon State Police for the purposes of the State Fire Marshal for the 2023-25 biennium, are to be transferred to OSFM at the beginning of the 2023-25 biennium.

The Subcommittee recommended an appropriation of $1,807,561 General Fund to the Emergency Board to establish a special purpose appropriation (SPA) for the Department of State Police to prepare the Office of the State Fire Marshal as a separate state agency. If the Task Force on Implementation determines that a new agency is to be established, the SPA includes funding to support the hiring of 19 positions (5.05 FTE) to assist with that transition.

HB 2927 transfers the Oregon Homeland Security Council from OEM to the Office of the Governor, adds members to and modifies the duties of the Council, and directs the Emergency Preparedness Advisory Council to advise and make policy recommendations to the Oregon Homeland Security Council regarding federal emergency support functions.

The Subcommittee recommended a General Fund appropriation of $237,161 to the Office of the Governor and establishes one permanent full-time position (1.00 FTE) to support the Homeland Security Council and the Emergency Preparedness Advisory Council.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Military Department, Office of the Governor
Michelle Lisper - 971-283-6367

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
Oregon Military Department									
SCR 001- Administration									
Personal Services	$ 922,232	$ -	$ (303,107)	$ -	$ -	$ -	$ 619,125	3	3.00
Services and Supplies	$ 83,825	$ -	$ 303,107	$ -	$ -	$ -	$ 386,932		
	$ -		$ -						
SCR 003 - The Office of Emergency Management									
Personal Services	$ 2,064,587	$ -	$ -	$ -	$ -	$ -	$ 2,064,587	10	10.00
Services and Supplies	$ 1,367,247	$ -	$ -	$ -	$ -	$ -	$ 1,367,247		
SCR 004 - Community Support									
Personal Services	$ -	$ -	$ 5,000,000	$ -	$ -	$ -	$ 5,000,000	0	0.00
TOTAL ADJUSTMENTS	$ 4,437,891	$ -	$ 5,000,000	$ -	$ -	$ -	$ 9,437,891	13	13.00
SUBCOMMITTEE RECOMMENDATION *	$ 4,437,891	$ -	$ 5,000,000	$ -	$ -	$ -	$ 9,437,891	13	13.00
SUBCOMMITTEE ADJUSTMENTS									
Emergency Board									
Special Purpose Appropriation for for The Department of State Police	$ 1,807,561	$ -	$ -	$ -	$ -	$ -	$ 1,807,561	0	0.00
SUBCOMMITTEE RECOMMENDATION	$ 1,807,561	$ -	$ -	$ -	$ -	$ -	$ 1,807,561	0	0.00
SUBCOMMITTEE ADJUSTMENTS									
Office of the Governor									
SCR 001 - General Program									
Personal Services	$ 154,157	$ -	$ -	$ -	$ -	$ -	$ 154,157	1	1.00
Services and Supplies	$ 83,004	$ -	$ -	$ -	$ -	$ -	$ 83,004		
TOTAL ADJUSTMENTS	$ 237,161	$ -	$ -	$ -	$ -	$ -	$ 237,161	1	1.00
SUBCOMMITTEE RECOMMENDATION *	$ 237,161	$ -	$ -	$ -	$ -	$ -	$ 237,161	1	1.00

*Excludes Capital Construction Expenditures

SB 762 C BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Golden

Joint Special Committee On SB 762

Action Date:	06/24/21
Action:	Do pass with amendments to the B-Eng bill. (Printed C-Eng.)
Senate Vote	
Yeas:	3 - Hansell, President Courtney, Wagner
House Vote	
Yeas:	3 - Drazan, Smith Warner, Speaker Kotek
Prepared By:	Renee Klein and Michelle Lisper, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Department of Environmental Quality
2021-23

Department of Forestry
2021-23

Department of Human Services
2021-23

Higher Education Coordinating Commission
2021-23

Office of the Governor
2021-23

Oregon Health Authority
2021-23

Department of State Police – Office of the State Fire Marshall
2021-23

Military Department – Office of Emergency Management
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Department of Environmental Quality				
General Fund	$ -	$ 3,322,828	$ 3,322,828	100.0%
Total	$ -	$ 3,322,828	$ 3,322,828	100.0%
Department of Forestry				
General Fund	$ -	$ 54,076,832	$ 54,076,832	100.0%
Other Funds	$ -	$ 12,982,007	$ 12,982,007	100.0%
Total	$ -	$ 67,058,839	$ 67,058,839	100.0%
Oregon Department of Human Services				
General Fund	$ -	$ 5,187,411	$ 5,187,411	100.0%
Total	$ -	$ 5,187,411	$ 5,187,411	100.0%
Higher Education Coordinating Commission				
General Fund	$ -	$ 12,781,708	$ 12,781,708	100.0%
Total	$ -	$ 12,781,708	$ 12,781,708	100.0%
Office of the Governor				
General Fund	$ -	$ 497,541	$ 497,541	100.0%
Total	$ -	$ 497,541	$ 497,541	100.0%
Oregon Health Authority				
General Fund	$ -	$ 4,768,812	$ 4,768,812	100.0%
Total	$ -	$ 4,768,812	$ 4,768,812	100.0%
Oregon State Police - Office of the State Fire Marshall				
General Fund	$ -	$ 100,506,889	$ 100,506,889	100.0%
Other Funds	$ -	$ 25,000,000	$ 25,000,000	100.0%
Total	$ -	$ 125,506,889	$ 125,506,889	100.0%
Oregon Military Department - Office of Emergency Management				
General Fund	$ -	$ 700,003	$ 700,003	100.0%
Total	$ -	$ 700,003	$ 700,003	100.0%
Public Utilities Commission				
Other Funds	$ -	$ 324,286	$ 324,286	100.0%
Total	$ -	$ 324,286	$ 324,286	100.0%

* Excludes Capital Construcion Expenditures

Position Summary

Department of Environmental Quality			
Authorized Positions	0	7	7
Full-time Equivalent (FTE) positions	0.00	5.81	5.81
Department of Forestry			
Authorized Positions	0	108	108
Full-time Equivalent (FTE) positions	0.00	80.40	80.40
Oregon Department of Human Services			
Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	1.00	1.00
Higher Education Coordinating Commission			
Authorized Positions	0	3	3
Full-time Equivalent (FTE) positions	0.00	3.00	3.00
Office of the Governor			
Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	1.00	1.00
Oregon Health Authority			
Authorized Positions	0	4	4
Full-time Equivalent (FTE) positions	0.00	3.13	3.13
Oregon State Police - Office of the State Fire Marshall			
Authorized Positions	0	56	56
Full-time Equivalent (FTE) positions	0.00	49.73	49.73
Oregon Military Department - Office of Emergency Managment			
Authorized Positions	0	2	2
Full-time Equivalent (FTE) positions	0.00	2.00	2.00
Public Utilities Commission			
Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	1.00	1.00

Summary of Revenue Changes

SB 762 provides $220,148,317 million total funds to nine agencies for the purposes of implementing a statewide comprehensive strategy to promote wildfire risk reduction, response and recovery. The bill provides the following funding for the 2021-23 biennium:

- Appropriates $3,322,828 General Fund to Department of Environmental Quality (DEQ) for the purpose of developing and implementing programs related to wildfire smoke.
- Appropriates $54,076,832 General Fund and $12,982,007 Other Funds expenditure limitation to the Oregon Department of Forestry (ODF) to develop a statewide map of wildfire risk, design and implement a program to reduce wildfire risk, establish a small woodland grant program, adopt rules related to prescribed fire, determine baseline levels of fire protection for areas outside forest protection districts, establish an expanded system of automated smoke detection cameras, and provide staffing support to the Wildfire Programs Advisory Council.
- Appropriates $5,187,411 General Fund to the Oregon Department of Human Services (ODHS) to act as the lead agency for clean air shelter operations.
- Appropriates $11,643,668 General Fund to the Higher Education Coordinating Commission (HECC) for establishment of the Oregon Wildfire Workforce Advisory Committee to manage the Oregon Wildfire Workforce Corps Program and associated grant program. The bill also appropriates $1,138,040 General Fund to HECC to distribute to Oregon State University for collaboration efforts with ODF on the wildfire risk map.
- Appropriates $497,541 General Fund to the Office of the Governor for a State Wildfire Program Director and to provide support to the Wildfire Programs Advisory Council.
- Appropriates $4,768,812 General Fund to the Oregon Health Authority (OHA) to implement a grant program allowing local governments to establish clean air shelters and equip public buildings with smoke filtration systems.
- Appropriates $100,506,889 General Fund to the Oregon State Police (OSP) Oregon State Fire Marshal (OSFM) to increase wildfire readiness capacity. The bill also establishes the Community Risk Reduction Fund separate from the General Fund to carry out community risk reduction and local government financial assistance, $25,000,000 of the appropriated funds are for deposit in the fund. The bill also increased Other Funds expenditure limitation by $25,000,000 for OSFM for the purpose of implementing Community Risk Reduction Grants using monies from the fund.
- Appropriates $700,003 General Fund to the Oregon Military Department (OMD) for the Office of Emergency Management (OEM) to update its statewide emergency plan to prepare and respond to wildfire emergencies.

- 5 management and administrative support positions

For community activities and educational programs required for the Community Risk Reduction program, the measure includes an appropriation of $7,000,000 General Fund, and appropriated $25,000,000 General Fund for deposit into the Community Risk Reduction Fund. Other Funds expenditure limitation of $25,000,000 was approved for expenditures from the Community Risk Reduction Fund. Moneys in the Fund are continuously appropriated to the OSFM to carry out community risk reduction and local government financial assistance.

The bill directs OSFM to modernize and enhance the Oregon Fire Mutual Aid System to increase the office's wildfire readiness and response capacity. The measure provides $55 million General Fund to support fire prevention and response personnel, to pre-position firefighting resources statewide, and to enter into contracts for fire prevention, suppression, coordination, and response.

Military Department – Office of Emergency Management

The bill directs OEM to update its statewide emergency plan as necessary to prepare for or respond to wildfire emergencies on an area-wide or statewide basis. OEM shall coordinate with cities, counties, adult foster homes, health care and residential facilities, and OHA to establish local or private procedures to prepare for emergencies related to wildfire. The coordinated activities may include providing training, carrying out exercises and promoting community education. OEM will receive an appropriation of $700,003 General Fund, including two permanent full-time positions (2.00 FTE). The positions include one PEM E to manage the program and an Operation and Policy Analyst 4 to coordinate the public private partnership.

Public Utility Commission

The bill directs PUC to periodically convene workshops to help public utility providers develop and share information for the identification, adoption and carrying out of best practices regarding wildfires, including, but not limited to, risk-based wildfire protection and risk-based wildfire mitigation procedures and standards. The measure requires a public utility that provides electricity to have, and operate in compliance with, a risk-based wildfire protection plan approved by PUC. In consultation with ODF and local emergency services agencies, PUC must evaluate and approve or approve with conditions a public utility's wildfire protection plan within 180 days of receiving the plan. The measure includes $324,286 Other Funds expenditure limitation and one permanent position (1.00 FTE). The funding supports one Utility and Energy Analyst 3 position, as well as related Services and Supplies costs to carry out the work required in the bill.

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SCR 210 - Public University State Programs									
Special Payments	$ 1,138,040	$ -	$ -	$ -	$ -	$ -	$ 1,138,040		
Office of the Governor									
SCR 001 - General Program									
Personal Services	$ 466,774	$ -	$ -	$ -	$ -	$ -	$ 466,774	1	1.00
Services and Supplies	$ 30,767	$ -	$ -	$ -	$ -	$ -	$ 30,767		
Oregon Health Authority									
SCR 030-01 Health Systems Division									
Personal Services	$ 434,821	$ -	$ -	$ -	$ -	$ -	$ 434,821	3	2.25
Services and Supplies	$ 98,637	$ -	$ -	$ -	$ -	$ -	$ 98,637		
Special Payments	$ 4,000,000	$ -	$ -	$ -	$ -	$ -	$ 4,000,000		
SCR 030-05 Public Health									
Personal Services	$ 197,238	$ -	$ -	$ -	$ -	$ -	$ 197,238	1	0.88
Services and Supplies	$ 38,116	$ -	$ -	$ -	$ -	$ -	$ 38,116		
Department of State Police									
SCR 044 - Office of the State Fire Marshall									
Personal Services	$ 11,162,139	$ -	$ -	$ -	$ -	$ -	$ 11,162,139	56	49.73
Services and Supplies	$ 1,749,750	$ -	$ -	$ -	$ -	$ -	$ 1,749,750		
Special Payments	$ 62,000,000	$ -	$ 25,000,000	$ -	$ -	$ -	$ 87,000,000		
Special Payments-6060 Intra-Agency GF Transfer	$ 25,000,000	$ -	$ -	$ -	$ -	$ -	$ 25,000,000		
Capital Outlay	$ 595,000	$ -	$ -	$ -	$ -	$ -	$ 595,000		
Oregon Military Department									
SCR 003 - Office of Emergency Management									
Personal Services	$ 579,857	$ -	$ -	$ -	$ -	$ -	$ 579,857	2	2.00
Services and Supplies	$ 120,146	$ -	$ -	$ -	$ -	$ -	$ 120,146		
Public Utility Commission									
SCR 001 - Utility Regulation									
Personal Services	$ -	$ -	$ 267,630	$ -	$ -	$ -	$ 267,630	1	1.00
Services and Supplies	$ -	$ -	$ 56,656	$ -	$ -	$ -	$ 56,656		
TOTAL SUBCOMMITTEE ADJUSTMENTS	$ 181,842,024	$ -	$ 38,306,293	$ -	$ -	$ -	$ 220,148,317	183	147.07

SB 5505 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Girod

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Jean Gabriel, Department of Administrative Services
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Various
2021-23

Budget Summary

None.

Summary of Capital Construction Subcommittee Action

Senate Bill 5505 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee approved bond authorizations in Senate Bill 5505 for the following purposes:

General Fund Obligations

1. The Subcommittee approved Article XI-G general obligation bond authority of $120,000,000 to fund grants to Public Universities and Community Colleges to finance six new capital projects for Public Universities, six new capital projects for Community Colleges, and five reauthorized capital projects approved during previous legislative sessions for Community Colleges. The proceeds of the bonds will be used to provide grants through grant programs administered by the Higher Education Coordinating Commission (HECC). Projects are described later in this report.

2. The Subcommittee approved Article XI-H general obligation bond authority of $10,300,000, which includes $10,000,000 in net proceeds and $300,000 for costs of issuing the bonds, for the Department of Environmental Quality (DEQ) to finance pollution control facilities or related activities. Net proceeds will replenish DEQ's Industrial Orphan Site Account, which is used to investigate and cleanup highly contaminated sites.

3. The Subcommittee approved Article XI-M general obligation bond authority of $111,300,000, which includes net proceeds of $110,000,000 and $1,300,000 for costs of issuing bonds and approved Article XI-N general obligation bond authority of $50,750,000, which includes net proceeds of $50,000,000 and $750,000 for costs of issuing bonds. The proceeds of the Article XI-M bonds will be used to provide grants for seismic rehabilitation of public education buildings, and the proceeds of the Article XI-N bonds will be used to provide grants for seismic rehabilitation of emergency services buildings through grant programs administered by the Oregon Business Development Department.

4. The Subcommittee approved Article XI-P general obligation bond authority of $126,090,000, which includes $125,000,000 in net proceeds and $1,090,000 for costs of issuing bonds, to fund matching grants to school districts for capital costs including construction, improvement, or remodel of facilities and acquisition of equipment through the Oregon School Capital Improvement Matching program administered by the Oregon Department of Education.

5. The Subcommittee approved General Fund supported Article XI-Q general obligation bond authority of $1,254,710,636 to finance the capital costs of projects for real or personal property owned or operated by the state. The projects and agencies are listed below, with the exception of HECC; projects funded by grants from the HECC to Public Universities are described later in this report.

    - Department of Revenue, Electronic Valuation Information System: approved $4,245,000 Article XI-Q bonds to finance $4,157,000 of project costs and $88,000 for costs of issuing the bonds. The project is to implement a new property tax appraisal information system to modernize and replace current disparate systems and tools that are used to manage the property valuation processes.

    - Oregon Military Department, Ashland Armory Service Life Extension: approved $5,480,000 Article XI-Q bonds to finance $5,373,235 of project costs and $106,765 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Ashland Armory, including seismic upgrades. The improvements will bring the facility into conformance with current building code and will include replacing mechanical, electrical, and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include emergency enhancements and replacement of failed paving areas and replacement of existing site lighting, landscaping, and fencing.

    - Oregon Military Department, Corvallis Armory Service Life Extension: approved $4,375,000 Article XI-Q bonds to finance $4,317,605 of project costs and $57,395 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Corvallis Armory, including seismic upgrades. The improvements will bring the facility into conformance with current building code and will include replacing mechanical, electrical, and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include emergency enhancements and replacement of failed paving areas and replacement of existing site lighting, landscaping, and fencing.

    - Oregon Military Department, Resiliency Grant Fund: approved $10,210,000 Article XI-Q bonds to finance $10,000,000 of project costs and $210,000 for costs of issuing the bonds. The bond proceeds will be used to purchase emergency preparedness equipment, which will be owned by the Oregon Military Department and distributed to local governments and other federal tax-exempt qualified recipients through the Office of Emergency Management State Preparedness and Incident Response Equipment Grant (SPIRE) program. A maximum of $2,000,000 may be spent on urban search and rescue preparedness equipment.

- Oregon Military Department, Washington County Readiness Center: approved $5,410,000 Article XI-Q bonds to finance $5,300,000 of project costs and $110,000 for costs of issuing the bonds. The project is to construct a new National Guard Readiness Center in Washington County for the training, administrative and logistical needs of the Oregon Army National Guard as a replacement for the Hillsboro Armory. The project includes construction as well as providing utility services, information systems, fire detection and alarm systems, hazardous materials abatement and disposal, roads, walks, curbs, gutters, storm drainage, parking areas, and site improvements. The bond proceeds will be used as matching funds for a federal grant.

- Oregon State Police, Central Point Office Expansion: approved $34,435,000 Article XI-Q bonds to finance $33,961,269 of project costs and $473,731 for costs of issuing the bonds. The project is to remodel and expand the Central Point Office facility to add space for the forensic lab, evidence, medical examiner and patrol functions. In addition, the project includes modernizing the existing space and adding two auxiliary buildings.

- Oregon State Police, Springfield Forensic Lab and Medical Examiner's Office: approved $62,710,000 Article XI-Q bonds to finance $61,982,733 of project costs and $727,267 for costs of issuing the bonds. The project is for the design and construction of a new forensic lab and medical examiner facility in Springfield.

- Oregon State Police, Springfield Patrol Area Command Office: approved $14,490,000 Article XI-Q bonds to finance $14,261,687 of project costs and $228,313 for costs of issuing the bonds. The project is for the design and construction of a new command office facility in Springfield, including a warehouse for storage.

- Department of Corrections, Capital Improvement and Renewal: approved $70,745,000 Article XI-Q bonds to finance $70,000,000 of project costs and $745,000 for costs of issuing the bonds. The project is to address capital improvements at multiple facilities, including replacement or improvement of roofs, HVAC, hardscaping, plumbing, electrical systems, communication and security systems, and other building elements.

- Department of Corrections, Electronic Health Records: approved $13,635,000 Article XI-Q bonds to finance $13,400,000 of project costs and $235,000 for costs of issuing the bonds. The project is to acquire and implement an information technology solution to track the health care records of adults in custody. The solution will replace paper based tracking and may be a commercial off-the-shelf system or a software as a service system. The bond proceeds will be used for costs that are eligible to be capitalized, which may include software acquisition or licensing, software configuration and interfaces, coding, hardware, installation to hardware, and testing.

SB 5506 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Johnson

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Jean Gabriel, Department of Administrative Services
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Capital Construction – Various Agencies
2021-23

Capital Construction – Military Department and Higher Education Coordinating Commission
2019-21

Capital Construction – Military Department and Higher Education Coordinating Commission
2017-19

Budget Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change from 2019-21 Legislatively Approved	
			$ Change	% Change
Other Funds Capital Construction	$ 805,033,837	$ 1,474,928,925	$ 669,895,088	83.2%
Federal Funds Capital Construction	$ 65,271,000	$ 34,869,187	$ (30,401,813)	-46.6%
Total	$ 870,304,837	$ 1,509,798,112	$ 639,493,275	73.5%

2019-21 Supplemental Expenditure Limitation Adjustments

Oregon Military Department		
Boardman Tactical Unmanned Aerial Vehicle Facility (Federal Funds)	$ 3,000,000	$ 3,000,000
Umatilla Wastewater Treatment Facility & Water Supply Line (Federal Funds)	$ 2,075,000	$ 2,075,000
Higher Education Coordinating Commission		
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II (Other Funds)	$ (1,500,000)	$ (1,500,000)

2017-19 Supplemental Expenditure Limitation Adjustments

Oregon Military Department		
Camp Umatilla Regional Training Institute Re-Set (Federal Funds)	$ 4,200,000	$ 4,200,000
Higher Education Coordinating Commission		
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II (Other Funds)	$ (5,000,000)	$ (5,000,000)
Clastsop CC - Maritime Science Building (Other Funds)	$ (7,996,994)	$ (7,996,994)
Mt. Hood CC - Maywood Park Center (Other Funds)	$ (8,000,000)	$ (8,000,000)
Oregon Coast CC - Workforce Education & Resiliency Center (Other Funds)	$ (8,000,000)	$ (8,000,000)

Revenue Summary

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G and XI-F(1) of Oregon's Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, insurance proceeds, as well as state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the National Guard Bureau and the Federal Aviation Administration.

North Valley Complex Infrastructure Upgrades/Tenant Improvements: $60,000,000 Other Funds (Article XI-Q Bonds) is approved to renovate the North Valley Complex in Wilsonville and make tenant improvements and related site improvements to ready the building for use by multiple agencies.

Yellow Parking Lot Paving: $4,000,000 Other Funds (Article XI-Q Bonds) is approved to pave the existing gravel Yellow Parking Lot in the Capitol Mall area and make necessary site improvements related to storm water, landscaping and other site improvements. The project also includes a public electric vehicle charging component.

Oregon Military Department

Ashland Armory Service Life Extension: $5,373,235 Other Funds (Article XI-Q Bonds) is approved for design and construction of additions and alterations to the Ashland Armory, including seismic upgrades. The improvements will bring the facility into conformance with current building code and will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include emergency enhancements and replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

Corvallis Armory Service Life Extension: $4,317,605 Other Funds (Article XI-Q Bonds) is approved for design and construction of additions and alterations to the Corvallis Armory, including seismic upgrades. The improvements will bring the facility into conformance with current building code and will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include emergency enhancements and replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

Camp Umatilla Barracks Facilities: $8,000,000 Federal Funds (National Guard Bureau) is approved to design and construct a National Guard transient training barracks for advanced skills trainees conducting training at Camp Umatilla's Regional Training Institute. The project includes construction of a barracks and associated utility services, information systems, fire detection and alarm systems, fixtures, furnishings and equipment, hazardous waste remediation and disposal, roads, walks, curbs, gutters, storm drainage, parking areas, and site improvements. In addition, the project includes construction of a new transient training open bay enlisted barracks at Camp Umatilla. The barracks will provide billeting space for soldiers and will include building systems both within and outside of the primary facility's perimeter including latrine, showers, and laundry with minimal site development, parking, and landscaping.

Camp Umatilla Guard Shack: $1,100,000 Federal Funds (National Guard Bureau) is approved to construct a new controlled entry point, gate, and guardhouse at Camp Umatilla to improve operational readiness and comply with antiterrorism force protection requirements. The project will be permanent construction and include an improved entry point for commercial activities, a new gate, identification check station building (guard house), roadway improvements, truck inspection lane and barricade system.

Washington County Readiness Center: $5,300,000 Other Funds (Article XI-Q Bonds) and $22,700,000 Federal Funds (National Guard Bureau) is approved for construction of a new National Guard Readiness Center in Washington County for the training, administrative and logistical needs of the Oregon Army National Guard as a replacement for the Hillsboro Armory. The project includes construction as well as providing utility services, information systems, fire detection and alarm systems, hazardous materials abatement and disposal, roads, walks, curbs, gutters, storm drainage, parking areas, and site improvements.

Boardman Tactical Unmanned Aerial Vehicle Facility: $3,000,000 Federal Funds (National Guard Bureau) is approved as an increase to the 2019-21 capital construction expenditure limitation established for construction of a new tactical unmanned aerial vehicle facility at the Naval Bombing Range in Boardman. The additional funding will be used to construct an off-grid power system for the tactical unmanned aerial vehicle operations building at the Naval Weapons System Training Facility. The project will include use of photovoltaics with battery storage and diesel backup generator power and may include additional resiliency features such as bio-mass wood pellet heating system with propane backup. Federal funds capital construction limitation is increased from $12,000,000 to $15,000,000 to utilize federal funds provided for the off-grid power system.

Umatilla Wastewater Treatment Facility and Water Supply Line: $2,075,000 Federal Funds (National Guard Bureau) is approved as an increase to the 2019-21 capital construction expenditure limitation established in the 2019 session and increased at the September 2020 meeting of the Emergency Board for construction of a new wastewater treatment system and a new main water supply line for potable water at Camp Umatilla. Federal funds capital construction limitation is increased from $6,825,000 to $8,900,000 to accommodate cost increases to complete the project.

Camp Umatilla Regional Training Institute Re-Set: $4,200,000 Federal Funds (National Guard Bureau) is approved as an increase to the 2017-19 capital construction expenditure limitation established at the December 2018 meeting of the Emergency Board and increased at the September 2020 Emergency Board meeting for improvements to the Regional Training Institute at Camp Umatilla. Federal funds capital construction limitation is increased from $20,800,000 to $25,000,000 to utilize federal funds provided for the project.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Youth Challenge Armory (Other Funds) to December 31, 2021 and for the Camp Umatilla Regional Training Institute (Other Funds) to December 31, 2022.

The Subcommittee also approved the proposal from the Oregon Military Department, as required by ORS 396.515 (4), for the sale of the Armory and Field Maintenance Shop in Lebanon.

<u>Oregon Youth Authority</u>

Camp Riverbend Dorm Renovation: $6,867,101 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and expand two living units and supporting spaces at the Camp Riverbend Youth Transitional Facility, including the Riverbend building and the Hilgard building.

ADMINISTRATION PROGRAM AREA

Department of Administrative Services						
Deferred Maintenance	$ -	$ -	$ 15,500,000	$ -	$ 15,500,000	0 0.00
Gender Neutral Facilities and Mothers' Rooms	$ -	$ -	$ 10,000,000	$ -	$ 10,000,000	0 0.00
Capitol Mall Parking Structure Improvements	$ -	$ -	$ 2,750,000	$ -	$ 2,750,000	0 0.00
Dome Building and Yaquina Hall Improvements	$ -	$ -	$ 1,500,000	$ -	$ 1,500,000	0 0.00
Climate Adaptation and Net Zero Solutions	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0 0.00
Parking Lot Improvements and EV Charging Station Expansions	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0 0.00
Executive Building Interior and Seismic Renovation	$ -	$ -	$ 45,000,000	$ -	$ 45,000,000	0 0.00
North Valley Complex Infrastructure Upgrades/Tenant Improvements	$ -	$ -	$ 60,000,000	$ -	$ 60,000,000	0 0.00
Yellow Parking Lot Paving	$ -	$ -	$ 4,000,000	$ -	$ 4,000,000	0 0.00
Oregon Liquor Control Commission						
Liquor Warehouse Conveyor System	$ -	$ -	$ 10,000,000	$ -	$ 10,000,000	0 0.00
Liquor Warehouse Land and Building	$ -	$ -	$ 52,537,265	$ -	$ 52,537,265	0 0.00
PUBLIC SAFETY PROGRAM AREA						
Oregon Military Department						
Ashland Armory Service Life Extension	$ -	$ -	$ 5,373,235	$ -	$ 5,373,235	0 0.00
Corvallis Armory Service Life Extension	$ -	$ -	$ 4,317,605	$ -	$ 4,317,605	0 0.00
Camp Umatilla Barracks Facilities	$ -	$ -	$ -	$ 8,000,000	$ 8,000,000	0 0.00
Camp Umatilla Guard Shack	$ -	$ -	$ -	$ 1,100,000	$ 1,100,000	0 0.00
Washington County Readiness Center	$ -	$ -	$ 5,300,000	$ 22,700,000	$ 28,000,000	0 0.00
Oregon Youth Authority						
Camp Riverbend Dorm Renovation	$ -	$ -	$ 6,867,101	$ -	$ 6,867,101	0 0.00
Capital Improvements	$ -	$ -	$ 6,742,239	$ -	$ 6,742,239	0 0.00
MacLaren West Cottages Renovations	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0 0.00
Tillamook Dorm Renovation	$ -	$ -	$ 10,279,899	$ -	$ 10,279,899	0 0.00
Department of Corrections						
Capital Improvement and Renewal	$ -	$ -	$ 70,000,000	$ -	$ 70,000,000	0 0.00
Off-Net Telephone Infrastructure	$ -	$ -	$ 3,508,206	$ -	$ 3,508,206	0 0.00
Oregon State Police						
Central Point Office Expansion	$ -	$ -	$ 33,961,269	$ -	$ 33,961,269	0 0.00
Springfield Forensic Lab and Medical Examiner’s Office	$ -	$ -	$ 61,982,733	$ -	$ 61,982,733	0 0.00
Springfield Patrol Area Command Office	$ -	$ -	$ 14,261,687	$ -	$ 14,261,687	0 0.00

2019-21 Supplemental Expenditure Limitation Adjustments

Oregon Military Department						
Boardman Tactical Unmanned Aerial Vehicle Facility	$ -	$ -	$ -	$ 3,000,000	$ 3,000,000	0 0.00
Umatilla Wastewater Treatment Facility and Water Supply Line	$ -	$ -	$ -	$ 2,075,000	$ 2,075,000	0 0.00
Higher Education Coordinating Commission						
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II	$ -	$ -	$ (1,500,000)	$ -	$ (1,500,000)	0 0.00

2017-19 Supplemental Expenditure Limitation Adjustments

Oregon Military Department						
Camp Umatilla Regional Training Institute Re-set	$ -	$ -	$ -	$ 4,200,000	$ 4,200,000	0 0.00
Higher Education Coordinating Commission						
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II	$ -	$ -	$ (5,000,000)	$ -	$ (5,000,000)	0 0.00
Clastsop CC - Maritime Science Building	$ -	$ -	$ (7,996,994)	$ -	$ (7,996,994)	0 0.00
Mt. Hood CC - Maywood Park Center	$ -	$ -	$ (8,000,000)	$ -	$ (8,000,000)	0 0.00
Oregon Coast CC - Workforce Education and Resiliency Center	$ -	$ -	$ (8,000,000)	$ -	$ (8,000,000)	0 0.00

HB 5202 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Sanchez

Joint Committee On Ways and Means

Action Date:	02/28/22
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	8 - Breese-Iverson, Evans, Gomberg, McLain, Nosse, Sanchez, Smith G, Valderrama
Nays:	3 - Bynum, Reschke, Stark
Senate Vote	
Yeas:	9 - Anderson, Frederick, Golden, Gorsek, Hansell, Knopp, Lieber, Steiner Hayward, Taylor
Nays:	2 - Girod, Thomsen
Prepared By:	Laurie Byerly, Legislative Fiscal Office
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Emergency Board
2021-23

Various Agencies
2021-23

Budget Summary*

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Oregon Criminal Justice Commission				
General Fund	$ 109,347,638	$ 109,866,484	$ 518,846	0.5%
Other Funds	$ 41,258,537	$ 41,282,847	$ 24,310	0.1%
Federal Funds	$ 5,664,637	$ 5,680,710	$ 16,073	0.3%
District Attorneys and their Deputies				
General Fund	$ 14,783,245	$ 15,155,109	$ 371,864	2.5%
Oregon Department of Emergency Management				
General Fund	$ -	$ 28,654,367	$ 28,654,367	100.0%
General Fund Debt Service	$ -	$ 1,576,705	$ 1,576,705	100.0%
Other Funds	$ -	$ 94,495,733	$ 94,495,733	100.0%
Federal Funds	$ -	$ 702,235,505	$ 702,235,505	100.0%
Department of Justice				
General Fund	$ 144,674,992	$ 176,510,683	$ 31,835,691	22.0%
General Fund Debt Service	$ 8,375,250	$ 8,323,075	$ (52,175)	-0.6%
Other Funds	$ 379,645,656	$ 424,268,659	$ 44,623,003	11.8%
Other Funds Debt Service	$ -	$ 52,430	$ 52,430	100.0%
Federal Funds	$ 185,198,126	$ 187,675,747	$ 2,477,621	1.3%
Oregon Military Department				
General Fund	$ 61,675,578	$ 34,167,336	$ (27,508,242)	-44.6%
General Fund Debt Service	$ 15,070,170	$ 13,493,465	$ (1,576,705)	-10.5%
Other Funds	$ 167,775,209	$ 93,942,602	$ (73,832,607)	-44.0%
Federal Funds	$ 1,134,640,036	$ 434,910,308	$ (699,729,728)	-61.7%
Oregon Board of Parole and Post Prison Supervision				
General Fund	$ 10,635,926	$ 11,629,057	$ 993,131	9.3%
Department of State Police				
General Fund	$ 488,608,037	$ 517,684,229	$ 29,076,192	6.0%
Lottery Funds	$ 11,068,651	$ 11,317,795	$ 249,144	2.3%
Other Funds	$ 194,648,307	$ 196,540,665	$ 1,892,358	1.0%
Federal Funds	$ 13,774,908	$ 16,833,246	$ 3,058,338	22.2%

Position Summary

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			Change	% Change
Oregon Watershed Enhancement Board				
Authorized Positions	39	46	7	17.9%
Full-time Equivalent (FTE) positions	37.77	42.57	4.80	12.7%
PUBLIC SAFETY PROGRAM AREA				
Department of Corrections				
Authorized Positions	4,781	4,782	1	0.0%
Full-time Equivalent (FTE) positions	4,688.65	4,688.90	0.25	0.0%
Oregon Department of Emergency Management				
Authorized Positions	-	92	92	100.0%
Full-time Equivalent (FTE) positions	-	46.01	46.01	100.0%
Department of Justice				
Authorized Positions	1,482	1,496	14	0.9%
Full-time Equivalent (FTE) positions	1,463.05	1,465.24	2.19	0.1%
Oregon Military Department				
Authorized Positions	579	487	(92)	-15.9%
Full-time Equivalent (FTE) positions	530.30	484.29	(46.01)	-8.7%
State Board of Parole and Post-Prison Supervision				
Authorized Positions	27	30	3	11.1%
Full-time Equivalent (FTE) positions	27.00	28.50	1.50	5.6%
Department of State Police				
Authorized Positions	1,482	1,502	20	1.3%
Full-time Equivalent (FTE) positions	1,462.14	1,467.89	5.75	0.4%
TRANSPORTATION PROGRAM AREA				
Department of Transportation				
Authorized Positions	4,846	4,858	12	0.2%
Full-time Equivalent (FTE) positions	4,681.19	4,725.11	43.92	0.9%
Department of Aviation				
Authorized Positions	13	16	3	23.1%
Full-time Equivalent (FTE) positions	12.59	14.60	2.01	16.0%

Summary of Revenue Changes

The General Fund appropriations made in HB 5202 are within resources available as projected in the March 2022 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis. General Fund resources forecasted for the 2021-23 biennium have increased $2.6 billion over the level assumed in the 2021-23 legislatively adopted budget, including $420.1 million from unexpended 2019-21 appropriations reverted to the General Fund.

Summary of Capital Construction Subcommittee Action

HB 5202 is the omnibus budget reconciliation bill for the 2022 legislative session and implements core components of a statewide budget plan that addresses changes in projected revenues and expenditures since the close of the 2021 session. The Subcommittee approved HB 5202 with amendments to reflect budget adjustments described in the subsequent narrative.

Statewide Adjustments

EMPLOYEE COMPENSATION DISTRIBUTION

The Subcommittee approved $199.8 million General Fund in state agencies' budgets for employee compensation increases and pension obligation bond cost adjustments. The General Fund appropriation is expected to cover 100% of statewide cost estimates for compensation and benefit changes agreed to through collective bargaining or other salary agreements; it is almost fully supported by the release of a $198 million special purpose appropriation to the Emergency Board set aside by the 2021 Legislature for this use. In addition to General Fund monies, the compensation adjustments include $4.4 million Lottery Funds, $144.8 million Other Funds, and $69.6 million Federal Funds.

Section 467 of HB 5202 reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

OTHER STATEWIDE ADJUSTMENTS

Other statewide actions also include budget adjustments in multiple agencies to apply Other Funds balances generated through excess bond proceeds and interest earnings to debt service. Total net debt service savings are $2.7 million General Fund and $4.6 million Lottery Funds. New Other Funds expenditure limitations for the Department of Justice ($52,430) and the Oregon Judicial Department ($274,570) are established to accommodate the use of fund balances for debt service payments, while existing Other Funds expenditure limitations for a number of other agencies are collectively increased by $7.7 million.

Sections 71, 78, and 466 of HB 5202 reflect the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Oregon Department of Emergency Management

The Subcommittee approved the necessary funding for the establishment of the Department of Emergency Management, effective July 1, 2022, outlined in HB 2927 (2021). The new Department will be structured with five major programs, including: Administration, the 9-1-1 Emergency Program, Preparedness and Response, Mitigation and Recovery, and Bond Debt Service.

- Administration program includes $7,896,756 General Fund and $484,877 Other Funds and 38 positions (18.83 FTE).
- 9-1-1 program is 100% Other Funds totaling $68,337,111 and 10 positions (5.36 FTE).
- Preparedness and Response includes several federal grant programs like the Emergency Management Performance Grants, Homeland Security Grants, Regional Catastrophic Preparedness Grants, Geohazards Grants, and the SPIRE Grant program, which is funded by bond funding; $757,611 General Fund, $5,673,745 Other Funds, $37,092,457 Federal Funds and 22 positions (10.82 FTE) make up this program.
- Mitigation and Recovery includes the federal Fire Assistance Grants, Flood Mitigation Assistance Grants, Pre-Disaster Grants, Hazard Mitigation Grants, and this program is also where Public Assistance and Individual Assistance funding would flow through for FEMA disaster-related payments. The program includes $665,143,048 Federal Funds and 22 positions (11.00 FTE).
- Bond Debt Service consists of $1,576,705 General Fund related to bonds issued for the SPIRE grant program.

Finally, $20 million of one-time Other Funds expenditure limitation was provided for the Department to expend monies deposited into the Local Disaster Assistance Loan and Grant Account to be used as match for FEMA Hazard Mitigation Program grants. This will allow the Department to expend the funds beyond June 30, 2023 and maximize the available federal funding from FEMA. The Other Funds expenditure limitation will go in the Mitigation and Recovery program and the Department will likely need to request additional limitation as part of its 2023-25 budget development to expend any unspent funds.

Department of Justice

The Subcommittee approved the following Crime Victim and Survivor Services budget adjustments:

- $15 million in Other Funds expenditure limitation, on a one-time basis, for community-based violence prevention grants. The revenue source is the American Rescue Plan Act Coronavirus State Fiscal Recovery Fund monies received by the Oregon Department of Administrative Services and transferred to the Department.
- $11.25 million General Fund, on a one-time basis, for a potential revenue shortfall in the federal Victims of Crime Act grant (VOCA).
- $10 million General Fund, on a one-time basis, for deposit into the Oregon Domestic and Sexual Violence Services Fund and an increase of $10 million of Other Funds expenditure limitation for expenditure from the fund, for state-funded grants to domestic and sexual violence service providers throughout the state, including federally recognized tribal governments.
- $2.8 million General Fund, on a one-time basis, for distribution to Court Appointed Special Advocates.

Related to family treatment courts, the Subcommittee approved a $384,668 Other Funds expenditure limitation and authorized the establishment of two permanent full-time positions (1.00 FTE). One position (0.50 FTE) will serve on a statewide family treatment court governance committee and one position will support the Department of Human Services (DHS) in a new family treatment court in Clatsop County (0.25 FTE) and an existing family treatment court in Columbia County (0.25 FTE). Legal billings to DHS will pay program costs.

The Subcommittee approved $314,528 General Fund and authorized the establishment of one permanent full-time Operation and Policy Analysts 4 (0.58 FTE) for the Commission on Statewide Law Enforcement Standards of Conduct and Discipline (HB 2930 (2021)). The position is to service as the executive director the commission under the Criminal Justice Division.

The following technical budgetary adjustments were also included in the agency's budget adjustments:

- Transfer $447,784 Other Funds expenditure limitation and one permanent full-time positions (0.88 FTE) for the Fair Housing Enforcement initiative from the General Counsel Division to the Civil Enforcement Division.
- Reduce $212,656 General Fund for the Defense of Criminal Convictions to reconcile the budget with the Department's 2021-23 close-of-session forecasted caseload.

Oregon Military Department

For the Oregon Military Department (OMD), the Subcommittee approved a technical adjustment of $269,505 General Fund to shift information technology costs between programs, from the Office of Emergency Management (OEM) to administration. These costs have been budgeted within OEM but need to stay with the Department when OEM becomes an independent agency on July 1, 2022. Additionally, a fund split adjustment was approved for some accounting positions within the Department. Previously these positions had been supported 100% by federal funds but will be split 53% General Fund and 47% Other Funds.

The Subcommittee also approved the repurposing of $2.7 million of one-time General Fund from SB 5535 (2021) that was received as the anticipated state's share of FEMA-reimbursable cost for urban search and rescue teams deployed during the Labor Day wildfires in 2020. The state share funding is no longer needed as those fires were declared a major disaster, allowing for 100% FEMA reimbursement. The Department will now utilize those funds to complete a 2020 Wildfire After-Action Report, update the State Disaster Recovery Plan, enhance Diversity, Equity, and Inclusion efforts, and acquire a grants management software system. This grant management system will be funded with $500,000 of the one-time General Fund and $545,000 of available federal funds, for a total estimated cost of $1,045,000. OMD estimates the ongoing licensing and maintenance costs to be $140,000 per year which can be financed within existing resources.

An additional approved use of the one-time General Fund is for potential costs associated with moving the Office of Emergency Management -- to become the Oregon Department of Emergency Management (ODEM) on July 1, 2022 -- to a new location outside of the Anderson Readiness Center where space is insufficient. The new location being considered was previously leased by the Department of Transportation and includes space across two floors for staff offices and the state's Emergency Coordination Center, as well as secure parking onsite. The Department is working with Department of Administrative Services Enterprise Asset Management on the potential transition. If the site is approved, costs are

expected to be $1,888,600, including renovations, to be completed prior to the end of the biennium. Rental costs for the new facility are anticipated to be $2.7 million a biennium, which is about $351,000 more than OEM's current space. ODEM will need to request additional funding as part of its 2023-25 budget development.

Finally, the Subcommittee approved the necessary funding adjustments for the establishment of the Department of Emergency Management. This includes reductions of $8,654,366 General Fund, $1,576,705 General Fund debt service, $74,495,733 Other Funds, $702,235,504 Federal Funds, and transfer of 92 positions totaling 46.01 FTE. An additional reduction of $20 million General Fund was approved from one-time funds provided in HB 5006 (2021) as matching funds for FEMA's Hazard Mitigation Program. The funds are eliminated from OMD's budget and then placed for deposit into the Local Disaster Assistance Loan and Grant Account to be used for the same purpose. By placing the funds for deposit, the Oregon Department of Emergency Management will be able to carry forward any unspent funds beyond the 2021-23 biennium, since most project costs will extend beyond June 30, 2023. Funds in the Local Disaster Loan and Grant Account are transferred to ODEM on July 1, 2022.

State Board of Parole and Post-Prison Supervision

The Subcommittee approved three budget adjustments for the Board to address needs around technology and workload. An increase of $74,000 General Fund will help the agency find a vendor solution for an electronic records management system and support the cost of moving paper records from between offices; the old storage area is no longer available due to a building closure. The establishment of one full-time permanent Information Systems Specialist 7 (0.50 FTE) at a cost of $115,971 General Fund was also authorized effective July 2, 2022. Finally, $537,464 General Fund and two limited duration positions (1.00 FTE) were added to the budget to help cover hearings workload due an increase in juvenile sentence commutations.

Department of State Police

The Subcommittee approved $2.6 million General Fund, on a one-time basis, for the Firearms Instant Check System unit within the Department of State Police. These funds are to support 17 limited duration positions that were approved in the 2021 regular session through HB 5028. These positions, totaling 14.96 FTE, were included in the agency's 2021-23 budget to address a backlog of firearm background checks, and were originally intended to be funded with available fund balances from fee revenues within the Criminal Justice Information Services Division.

Additionally, the establishment of a permanent full-time Operations and Policy Analyst 4 position (0.25 FTE) totaling $112,291 General Fund was approved by the Subcommittee. This nonsworn position will act as the Department's tribal liaison to serve as the point of contact for all tribal governments and indigenous persons within the state. Of the General Fund provided, $35,000 is a one-time cost for a dedicated vehicle.

Also approved is the repurposing of $50,000 General Fund originally provided in HB 2928 (2021). That measure provided $150,000 of one-time funding for the purchase of three public announcement systems for crowd control, however, the Department had $50,000 remaining after the purchase and will use the funds to obtain respirator masks for the Mobile Response Team.

Federal funds	Ch. 379 4	-133
District Attorneys and Deputies: Department of Justice for District Attorneys		
General Fund	Ch. 433 1	-223,358
Department of Justice: Office of the Attorney General and Administration		
General Fund	Ch. 427 1(1)	-2,553
Other funds	Ch. 427 2(1)	-166,372
Appellate Division		
General Fund	Ch. 427 1(2)	-22,375
Other funds	Ch. 427 2(2)	-62,550
Criminal Justice Division		
General Fund	Ch. 427 1(3)	-67,301
Other funds	Ch. 427 2(4)	-112,150
Federal funds	Ch. 427 3(2)	-304
Crime Victim and Survivor Services Division		
General Fund	Ch. 427 1(4)	-25,051
Other funds	Ch. 427 2(5)	-81,464
Federal funds	Ch. 427 3(3)	-50,134
Defense of Criminal Convictions		
General Fund	Ch. 427 1(5)	-1,906,462
Division of Child Support		
General Fund	Ch. 427 1(6)	-294,558
Other funds	Ch. 427 2(8)	-155,495
Federal funds	Ch. 427 3(4)	-811,203
Civil Enforcement Division		
Other funds	Ch. 427 2(3)	-1,058,659
Federal funds	Ch. 427 3(1)	-25,480
General Counsel Division		
Other funds	Ch. 427 2(6)	-242,529
Trial Division		
Other funds	Ch. 427 2(7)	-272,137
Oregon Military Department: Administration		
General Fund	Ch. 662 1(1)	-419,147
Other funds	Ch. 662 2(1)	-3,320
Operations		
General Fund	Ch. 662 1(2)	-152,755
Other funds	Ch. 662 2(2)	-10,541
Federal funds	Ch. 662 [*3(1)*] **3(2)**	-679,018
Emergency Management		
General Fund	Ch. 662 1(3)	-446,105
Other funds	Ch. 662 2(3)	-117,652
Federal funds	Ch. 662 [*3(2)*] **3(3)**	-10,391
Community Support		

General Fund	Ch. 662 1(4)	-5,875
Other funds	Ch. 662 2(4)	-13,787
Federal funds	Ch. 662 [*3(3)*] **3(4)**	-37,944
Debt Service		
General Fund	Ch. 662 1(5)	-270,250
Department of Public Safety Standards and Training:		
Operations		
Other funds	Ch. 381 2(1)	-410,560
Federal funds	Ch. 381 3	-2,797
Oregon Youth Authority:		
Facility Programs		
General Fund	Ch. 430 1(1)	-155,820
Community Programs		
General Fund	Ch. 430 1(2)	-159,342
Federal funds	Ch. 430 3(1)	-32,267
Program Support		
General Fund	Ch. 430 1(3)	-2,788,587
Federal funds	Ch. 430 3(2)	-97,549
Debt Service		
General Fund	Ch. 430 1(6)	-4,808,726
[*Other funds*	*Ch. 430 2(4)*	*+1,137,980*]

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(10) TRANSPORTATION.

Agency/Program/Funds	2021 Oregon Laws Chapter/ Section	Adjustment
Oregon Department of Aviation:		
Operations		
Other funds	Ch. 602 1(1)	-$31,667
Department of Transportation:		
Debt Service		
General Fund	Ch. 442 1	-547
Other funds	Ch. 442 2(18)	+550
Lottery funds	Ch. 442 4	-3,539,712
Maintenance and Emergency Relief Program		
Other funds	Ch. 442 2(2)	-4,932,261
Preservation Program		
Other funds	Ch. 442 2(3)	-998
Bridge Program		
Other funds	Ch. 442 2(4)	-3,137
Operations Program		

HB 4068 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Evans

Joint Committee On Ways and Means

Action Date:	02/26/22
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	11 - Breese-Iverson, Bynum, Evans, Gomberg, McLain, Nosse, Reschke, Sanchez, Smith G, Stark, Valderrama
Senate Vote	
Yeas:	11 - Anderson, Girod, Golden, Gorsek, Hansell, Knopp, Lieber, President Courtney, Steiner Hayward, Taylor, Thomsen
Exc:	1 - Frederick
Prepared By:	Wendy Gibson, Department of Administrative Services
Reviewed By:	John Terpening, Legislative Fiscal Office

Department of Emergency Management
2021-23

Military Department
2021-23

Office of the Governor
2021-23

Department of Corrections
2021-23

Department of Environmental Quality
2021-23

Budget Summary

	2021-23 Legislatively Approved Budget	2022 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Oregon Department of Emergency Management				
General Fund	$ -	$ 256,977	$ 256,977	100.0%
Total	$ -	$ 256,977	$ 256,977	100.0%
Oregon Military Department				
General Fund	$ -	$ 227,085	$ 227,085	100.0%
Total	$ -	$ 227,085	$ 227,085	100.0%
Office of the Governor				
General Fund	$ -	$ (237,161)	$ (237,161)	100.0%
Total	$ -	$ (237,161)	$ (237,161)	100.0%
Department of Corrections				
General Fund	$ -	$ 148,367	$ 148,367	100.0%
Total	$ -	$ 148,367	$ 148,367	100.0%
Department of Environmental Quality				
General Fund	$ -	$ 190,179	$ 190,179	100.0%
Total	$ -	$ 190,179	$ 190,179	100.0%

Position Summary

Oregon Department of Emergency Management			
Authorized Positions	0	2	2
Full-time Equivalent (FTE) positions	0.00	1.00	1.00
Oregon Military Department			
Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.67	0.67
Office of the Governor			
Authorized Positions	0	(1)	(1)
Full-time Equivalent (FTE) positions	0.00	(1.00)	(1.00)
Department of Corrections			
Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.54	0.54
Department of Environmental Quality			
Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.58	0.58

Summary of Revenue Changes

House Bill 4068 appropriates $256,977 General Fund to the Oregon Department of Emergency Management (ODEM) to support the Oregon Homeland Security Council and conduct annual emergency exercises; appropriates $227,085 General Fund to the Oregon Military Department (OMD) to support development of a robust emergency stockpile plan; appropriates $148,367 General Fund to the Department of Corrections (DOC) to oversee emergency response exercises across all facilities; and appropriates $190,179 General Fund to the Department of Environmental Quality (DEQ) to implement annual emergency response exercises. Additionally, this measure decreases the Office of the Governor General Fund appropriation by $237,161.

Summary of Capital Construction Subcommittee Action

House Bill 4068 makes various changes to emergency management protocol and infrastructure in Oregon intended to better prepare the State in times of an emergency disaster, including the transfer of the Oregon Homeland Security Council from the Office of the Governor to the ODEM and transfer of the Oregon Pre-Disaster Mitigation Fund from the Oregon Military Department (OMD) to ODEM.

This measure requires ODEM to develop and administer a program for periodic emergency response exercises. ODEM is directed to coordinate a multidisciplinary, all-hazards emergency response exercise and involve at least 10 percent of the public or private safety agencies in Oregon on an annual basis. ODEM is directed to provide advice and recommendations to state agencies and counties regarding the requirements of the trainings, track reports submitted by entities conducting the exercises, and consult with the Oregon Homeland Security Council to determine priorities for subjects of exercises.

This measure also requires the Oregon Homeland Security Council, in consultation with emergency management agencies, ODEM or its predecessor office, and the Oregon Health Authority, to develop a plan to ensure all Oregonians have access to robust stockpile supplies and equipment for use in an emergency; including personal protective equipment and raw materials for the sustained manufacture thereof, communicable disease testing equipment and all-hazards emergency surge supplies, that can be deployed on a regional basis. This measure outlines the requirements of the plan and requires the council to provide a report on the development of the plan to the Legislative Assembly no later than April 15, 2023.

This measure also permits the Oregon Department of Transportation to waive certain requirements when issuing, renewing, or replacing a commercial driver license or commercial learner driver permit in accordance with a concurrent federal waiver; and directs DEQ to prioritize recipients impacted by the 2020 wildfires when providing financial assistance related to on-site septic systems.

Lastly, this measure requires all elected officials, administrative heads of state agencies, and everyone in state government management service to complete introductory courses offered or approved by the Federal Emergency Management Agency on incident command and the National Incident Management System. This measure also requires all local government officials who could be expected to have an emergency or disaster response responsibility to complete education on emergency response.

- Oregon Department of Emergency Management (ODEM)
  The Subcommittee recommended a $256,977 appropriation of General Fund, establishing a permanent Program Analyst 3 position (0.50 FTE), and transferring a permanent Executive Support Specialist 2 position (0.50 FTE) from the Office of the Governor to ODEM. The Program Analyst 3 position is being established for the purposes of administering the program for periodic emergency response exercises including providing advice and recommendations to state agencies and counties regarding the requirements of the trainings, tracking reports submitted by entities conducting the exercises, and consulting with the Oregon Homeland Security Council to determine priorities for subjects of exercises. The Executive Support Specialist 2 position provides support for the Oregon Homeland Security Council. The position and related funding are effective July 1, 2022 as part of the Subcommittee's recommendation to transfer the Oregon Homeland Security Council from the Office of the Governor.

  Additionally, the Subcommittee recommended establishing a third position, referenced below, to assist the Oregon Homeland Security Council with the stockpile plan. Due to the timing of the measure, the position to assist the Council is being established in OMD's Office of Emergency Management upon passage, while the other two positions will begin July 1, 2022, with the establishment of the Oregon Department of Emergency Management. The budget omnibus bill, HB 5202, will shift the estimated remaining costs and position authority for this position from OMD to ODEM effective July 1, 2022.

- Oregon Military Department (OMD)
  The Subcommittee recommended a $227,085 appropriation of General Fund and establishing one permanent Operations and Policy Analyst 4 position (0.67 FTE). This position is being established for the purposes of consulting with emergency management organizations and agencies to develop a plan to ensure all Oregonians have access to robust stockpile supplies and equipment for use in an emergency. This funding also includes a one-time allocation of $50,000 General Fund for legal costs and consulting fees for the Oregon Homeland Security Council to conduct research and develop the stockpile plan.

- Office of the Governor
  The Subcommittee recommended a General Fund appropriation decrease of $237,161. This decrease represents the removal of funding for a permanent Executive Support Specialist 2 position (1.00 FTE) associated with transferring the Oregon Homeland Security Council from the Office of the Governor to ODEM that was part of HB 2927 (2021).

- Department of Corrections (DOC)
  The Subcommittee recommended a $148,367 appropriation of General Fund and establishing one permanent Correctional Captain position (0.54 FTE) for the purposes of overseeing the responsibilities for emergency response exercises. The Correctional Captain would ensure safety and security across 12 correctional facilities and timely interface with ODEM for effective decision-making during statewide emergencies.

- Department of Environmental Quality (DEQ)
  The Subcommittee recommended a $190,179 appropriation of General Fund and establishing one permanent Operations and Policy Analyst 3 position (0.58 FTE) for the purposes of conducting emergency response exercises. The new position will implement the annual emergency response exercises, maintain and update the agency's continuity of operations, and coordinate with ODEM to develop the report on the annual exercises.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Department of Emergency Management, Department of Corrections, Department of Environmental Quality
Wendy Gibson - 971-900-9992, Kate Nass - 503-871-0974, April McDonald - 503-877-8125, Renee Klein - 971-283-1841

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
Oregon Department of Emergency Management									
SCR 100 - Administration									
Personal Services	$ 177,733	$ -	$ -	$ -	$ -	$ -	177,733	2	1.00
Services and Supplies	$ 79,244	$ -	$ -	$ -	$ -	$ -	79,244		
Oregon Military Department									
SCR 003 - The Office of Emergency Management									
Personal Services	$ 167,085	$ -	$ -	$ -	$ -	$ -	167,085	1	0.67
Services and Supplies	$ 60,000	$ -	$ -	$ -	$ -	$ -	60,000		
Office of the Governor									
SCR 001 - General Program									
Personal Services	$ (154,157)	$ -	$ -	$ -	$ -	$ -	(154,157)	(1)	(1.00)
Services and Supplies	$ (83,004)	$ -	$ -	$ -	$ -	$ -	(83,004)		
Department of Corrections									
SCR 003 - Operations Division									
Personal Services	$ 140,187	$ -	$ -	$ -	$ -	$ -	140,187	1	0.54
Services and Supplies	$ 8,180	$ -	$ -	$ -	$ -	$ -	8,180		
Department of Environmental Quality									
SCR 004 - Agency Management									
Personal Services	$ 122,083	$ -	$ -	$ -	$ -	$ -	122,083	1	0.58
Services and Supplies	$ 68,096	$ -	$ -	$ -	$ -	$ -	68,096		
TOTAL ADJUSTMENTS	$ 585,447	$ -	$ -	$ -	$ -	$ -	585,447	4	1.79
SUBCOMMITTEE RECOMMENDATION	$ 585,447	$ -	$ -	$ -	$ -	$ -	585,447	4	1.79
% Change from 2021-23 Leg Approved Budget	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%	100.0%

*Excludes Capital Construction Expenditures

19. Department of Human Services
Acknowledged receipt of various reports required by budget notes related to recent investments in long-term care capital improvement and emergency preparedness, long-term care workforce development and training, and foster care respite services, as well as barriers to mental health for individuals served by the Aging and People with Disabilities and the Intellectual and Developmental Disabilities programs.

20. Department of Justice
Increased the Federal Funds expenditure limitation established for the Department of Justice by section 3(3), chapter 427, Oregon Laws 2021, Crime Victim and Survivor Services Division, by $35,110,718, for a federal Victims of Crime Act grant.

21. Department of Justice
Allocated $357,161 from the Emergency Fund established by section 1, chapter 669, Oregon Laws 2021, to supplement the appropriation made to the Department of Justice by section 1(4), chapter 427, Oregon Laws 2021, Crime Victim and Survivor Services, and authorized the establishment of three limited duration positions (1.42 FTE), for the administration of a community based violence prevention program.

22. Oregon Military Department
Established a General Fund appropriation by allocating $63,050 from the Emergency Fund established by section 1, chapter 669, Oregon Laws 2021, to the Oregon Military Department, for Capital improvement; and increased the Federal Funds expenditure limitation established for the Oregon Military Department by section 3(5), chapter 662, Oregon Laws 2021, Capital improvement, by $189,150; for the installation of new computer fiberoptic cable at the Senator Jackie Winters Oregon National Guard Youth Challenge Campus.

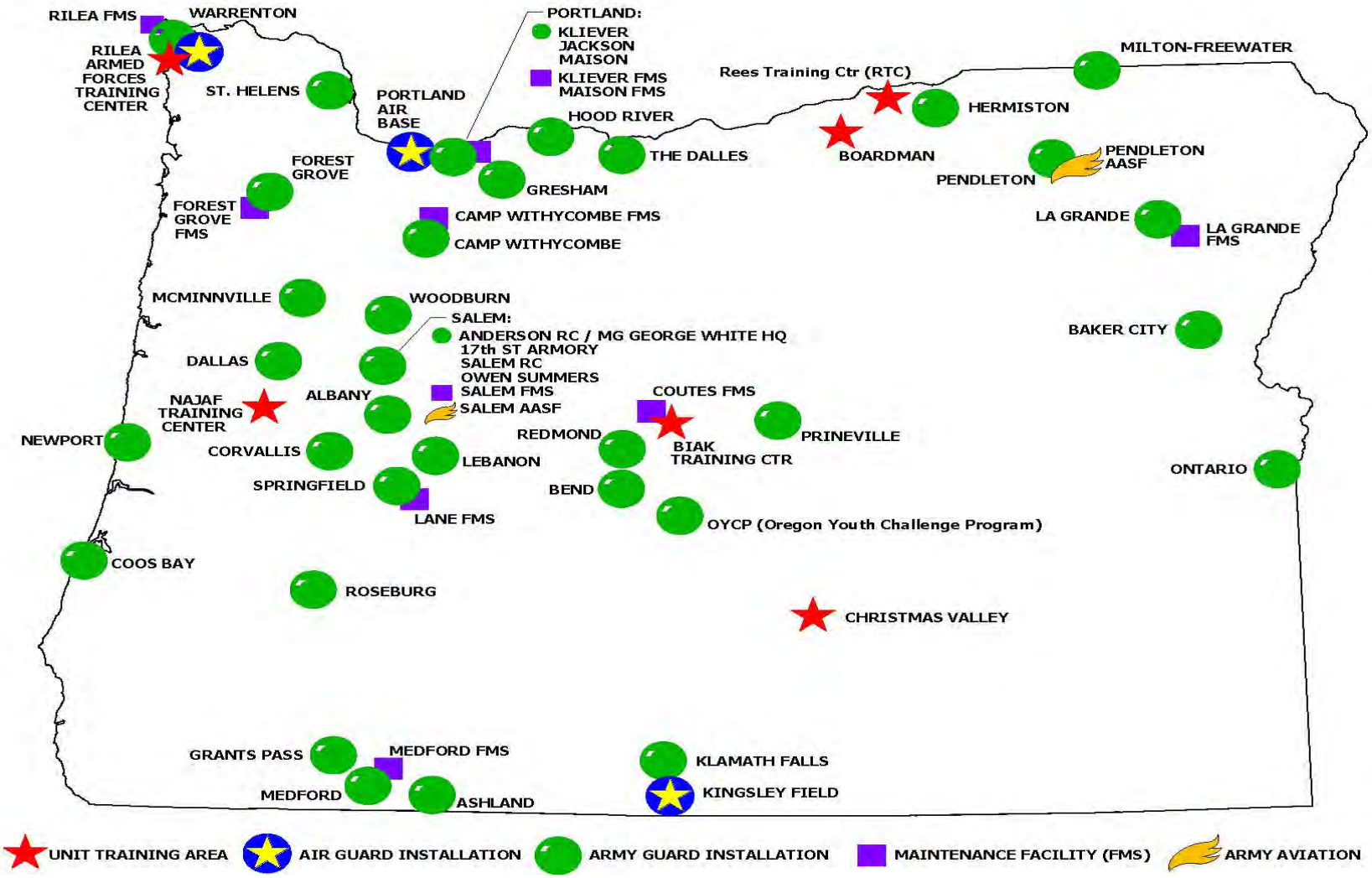
23. Criminal Justice Commission
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice, Office of Justice Programs, in the amount of up to $250,000, for a Prison Rape Elimination Act Standards grant.

24. Department of Corrections
Acknowledged receipt of a report on overtime usage.

25. Oregon State Police
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice, Bureau of Justice Statistics, in the amount of up to $2,000,000, for the national criminal background check system.

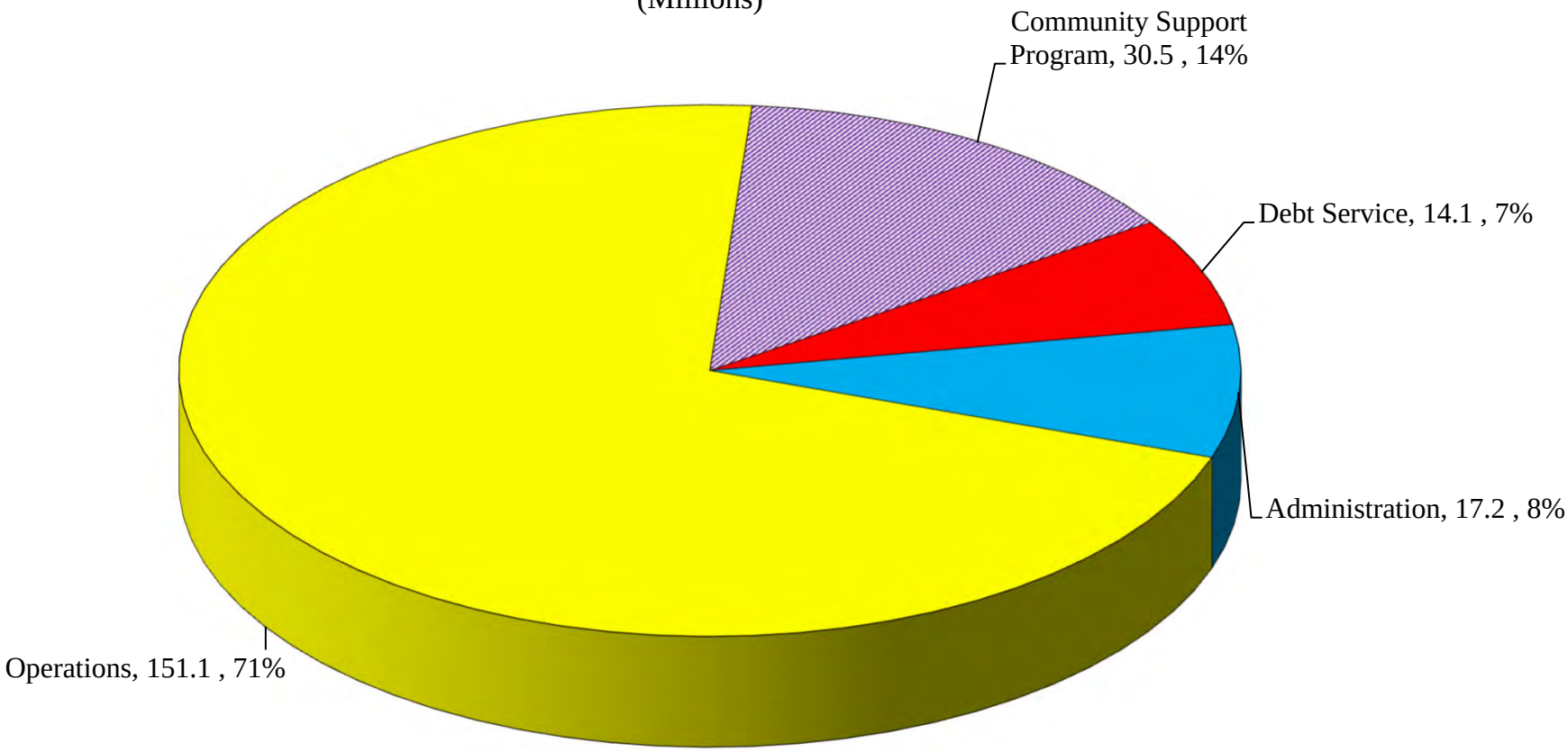
26. Oregon State Police
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice, Office of Community Oriented Policing Services, in the amount of up to $175,000, for the Law Enforcement Mental Health and Wellness grant.

OREGON MILITARY DEPARTMENT
2023-25 BIENNIAL BUDGET
FACILITY LOCATIONS



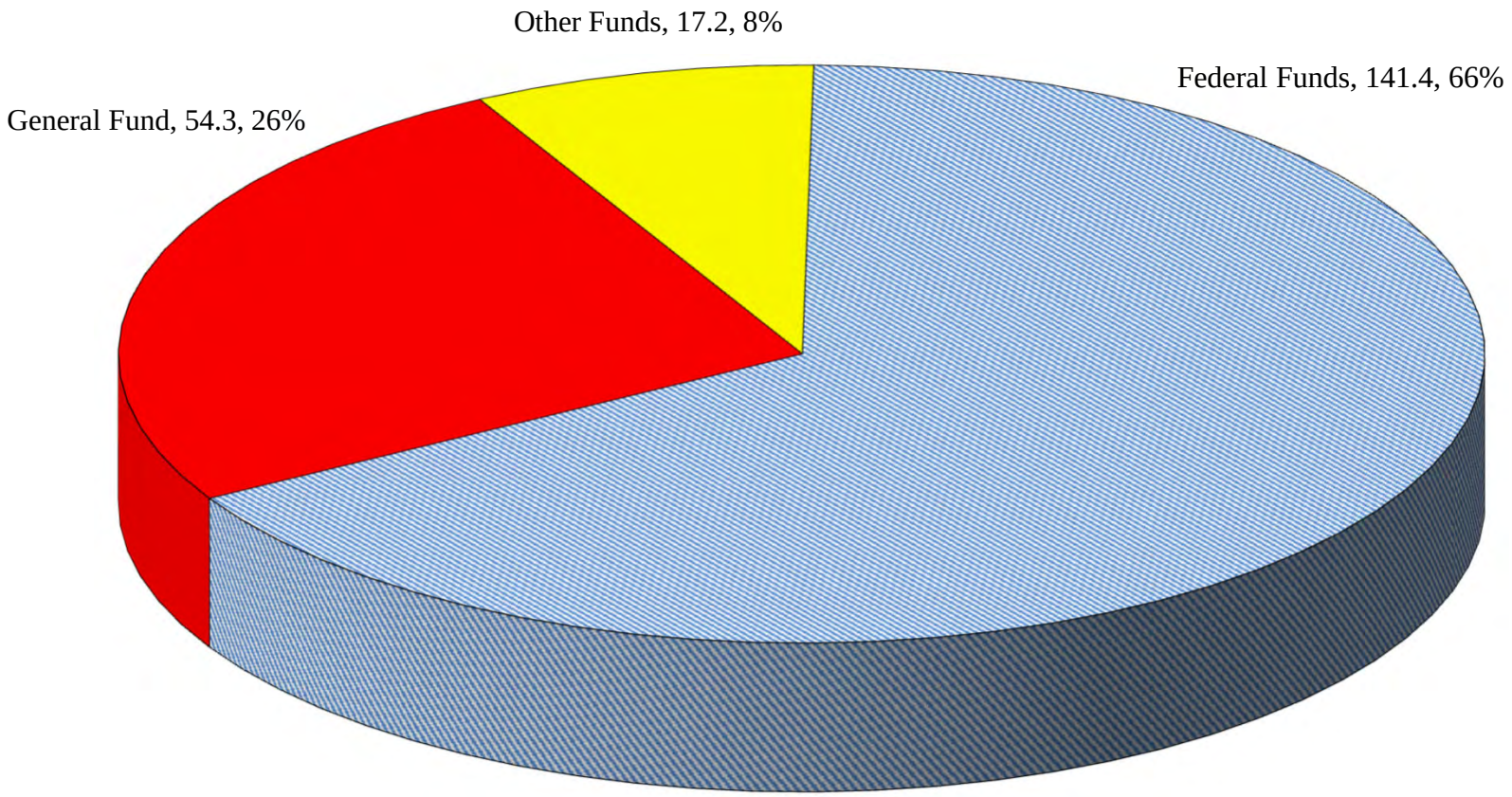
OREGON MILITARY DEPARTMENT

2023-2025 AGENCY REQUEST BUDGET BY PROGRAM
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)
(Millions)



OREGON MILITARY DEPARTMENT

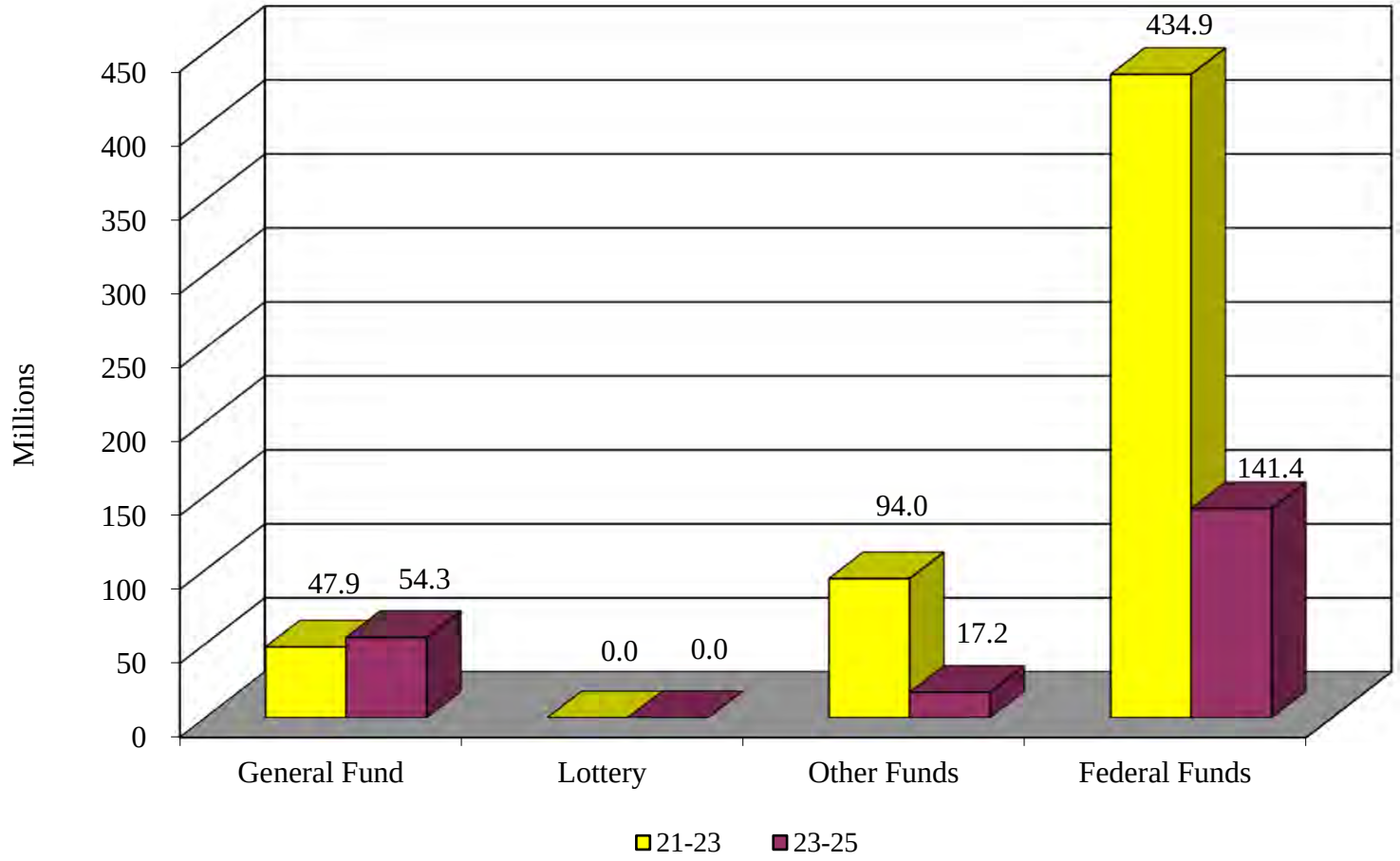
2023-2025 AGENCY REQUEST BUDGET BY FUND
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)
(Millions)



OREGON MILITARY DEPARTMENT

2021-2023 LEGISLATIVELY APPROVED BUDGET VS. 2023-2025 AGENCY REQUEST BUDGET

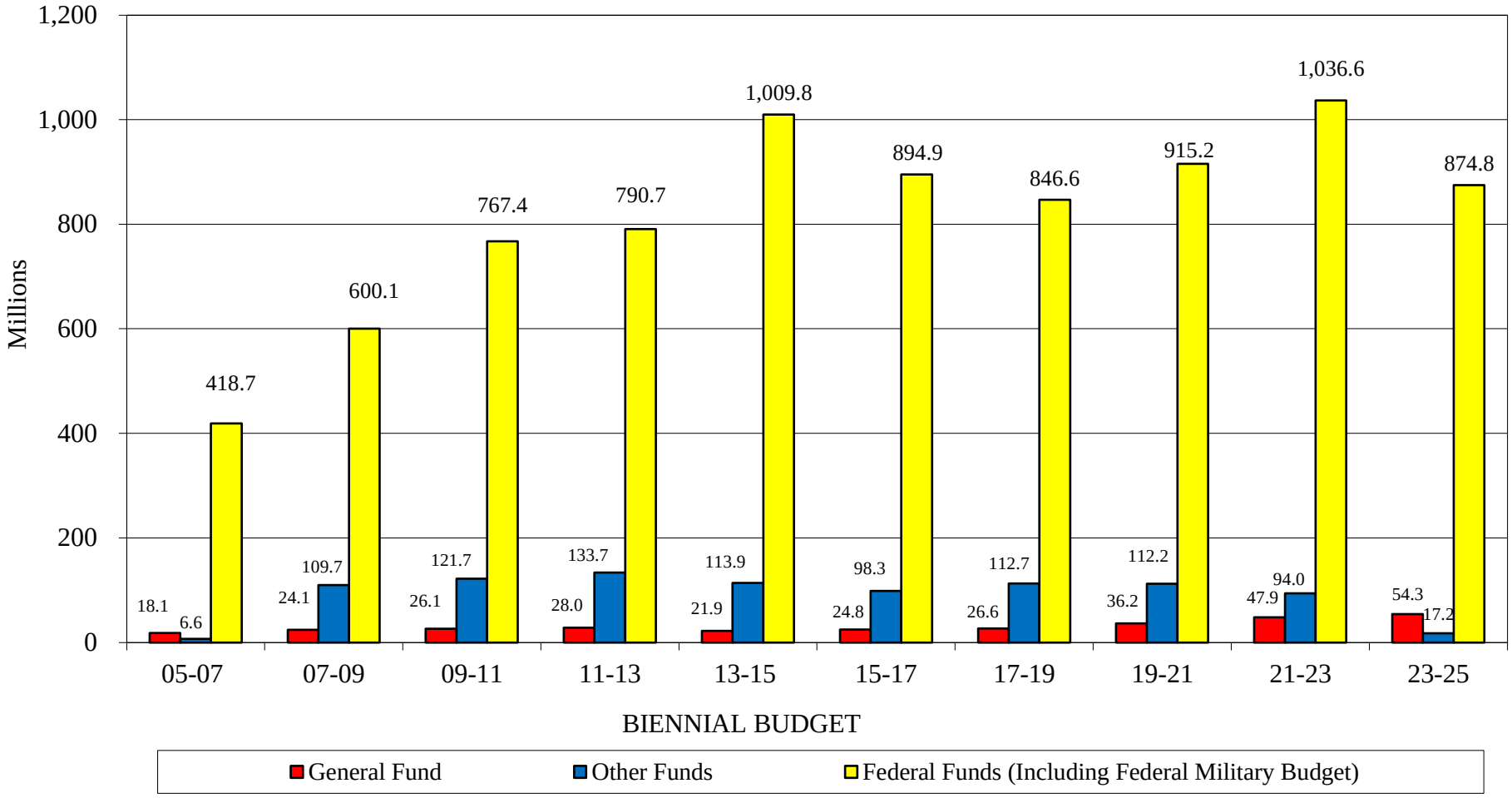
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



OREGON MILITARY DEPARTMENT

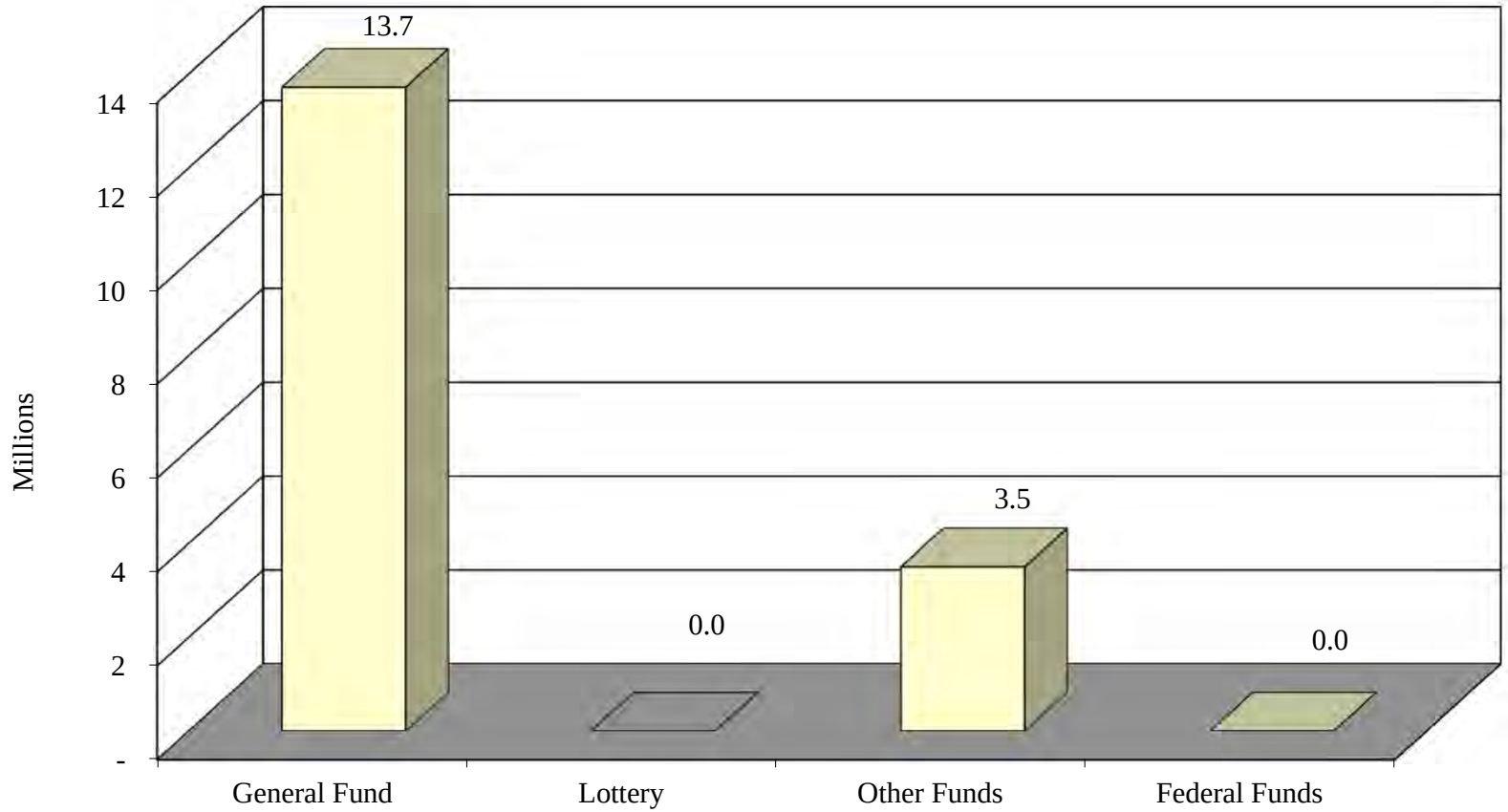
BUDGET COMPARISON

(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



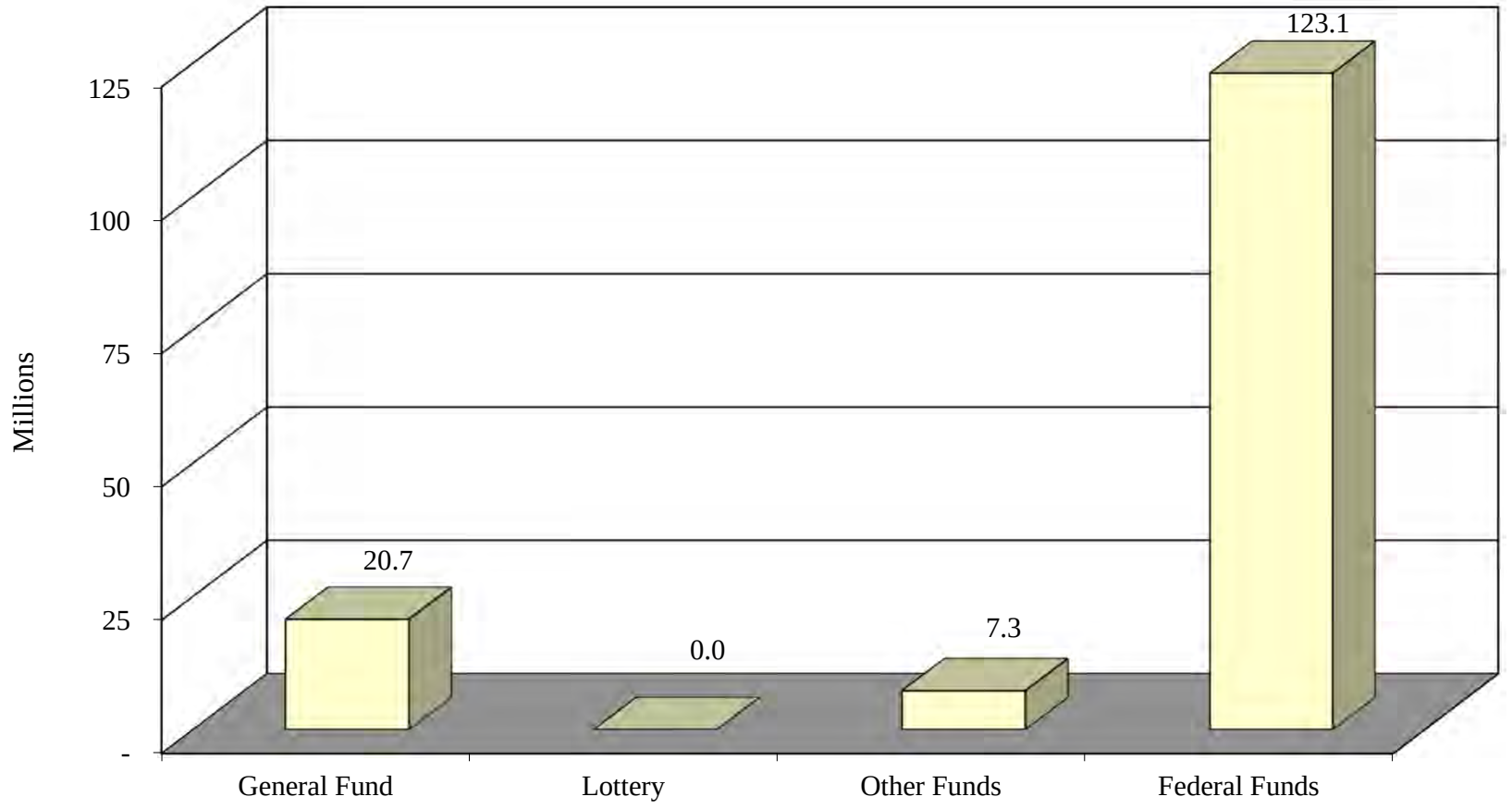
OREGON MILITARY DEPARTMENT

2023-2025 AGENCY REQUEST BUDGET
ADMINISTRATION PROGRAM



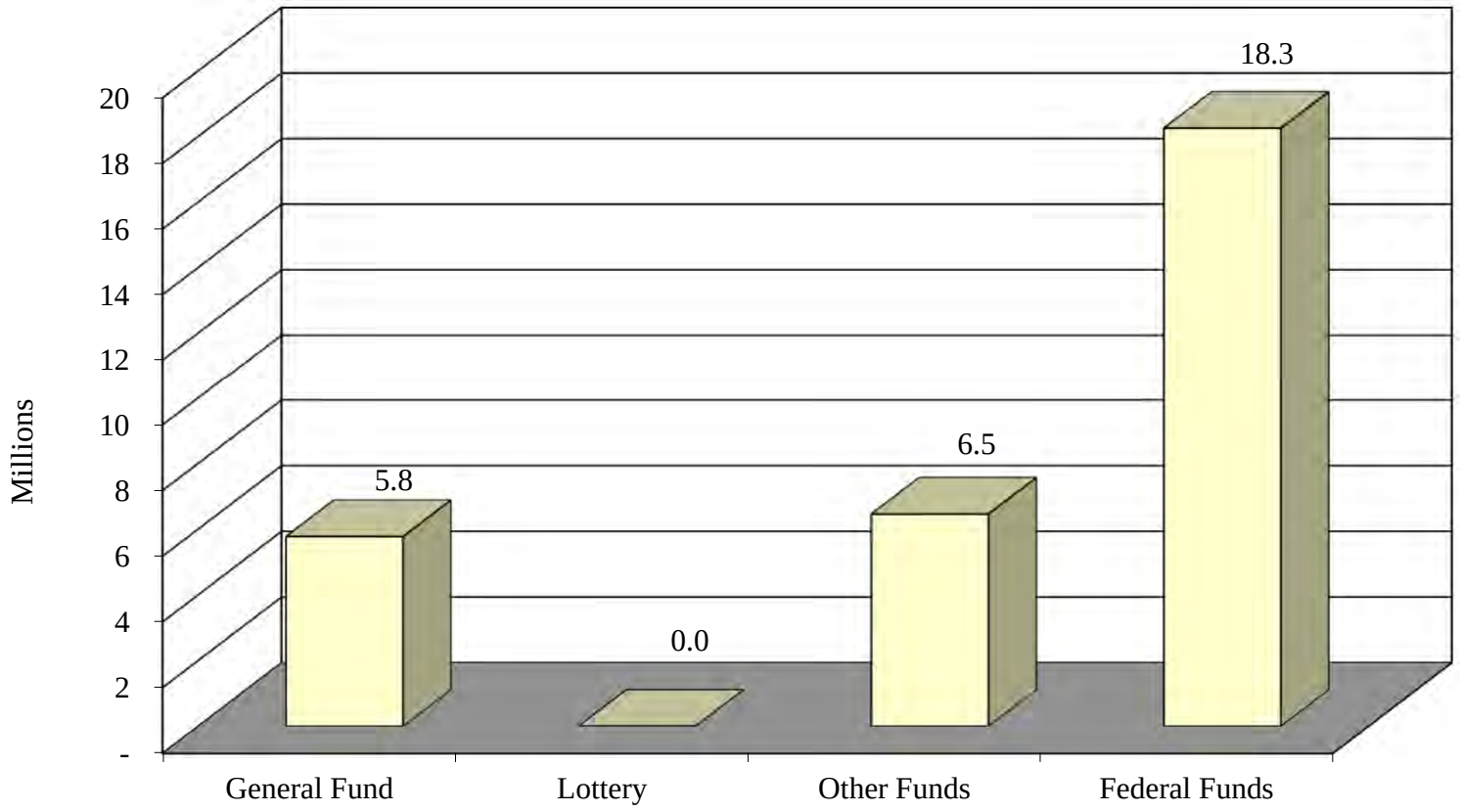
OREGON MILITARY DEPARTMENT

2023-2025 AGENCY REQUEST BUDGET
OPERATIONS PROGRAM



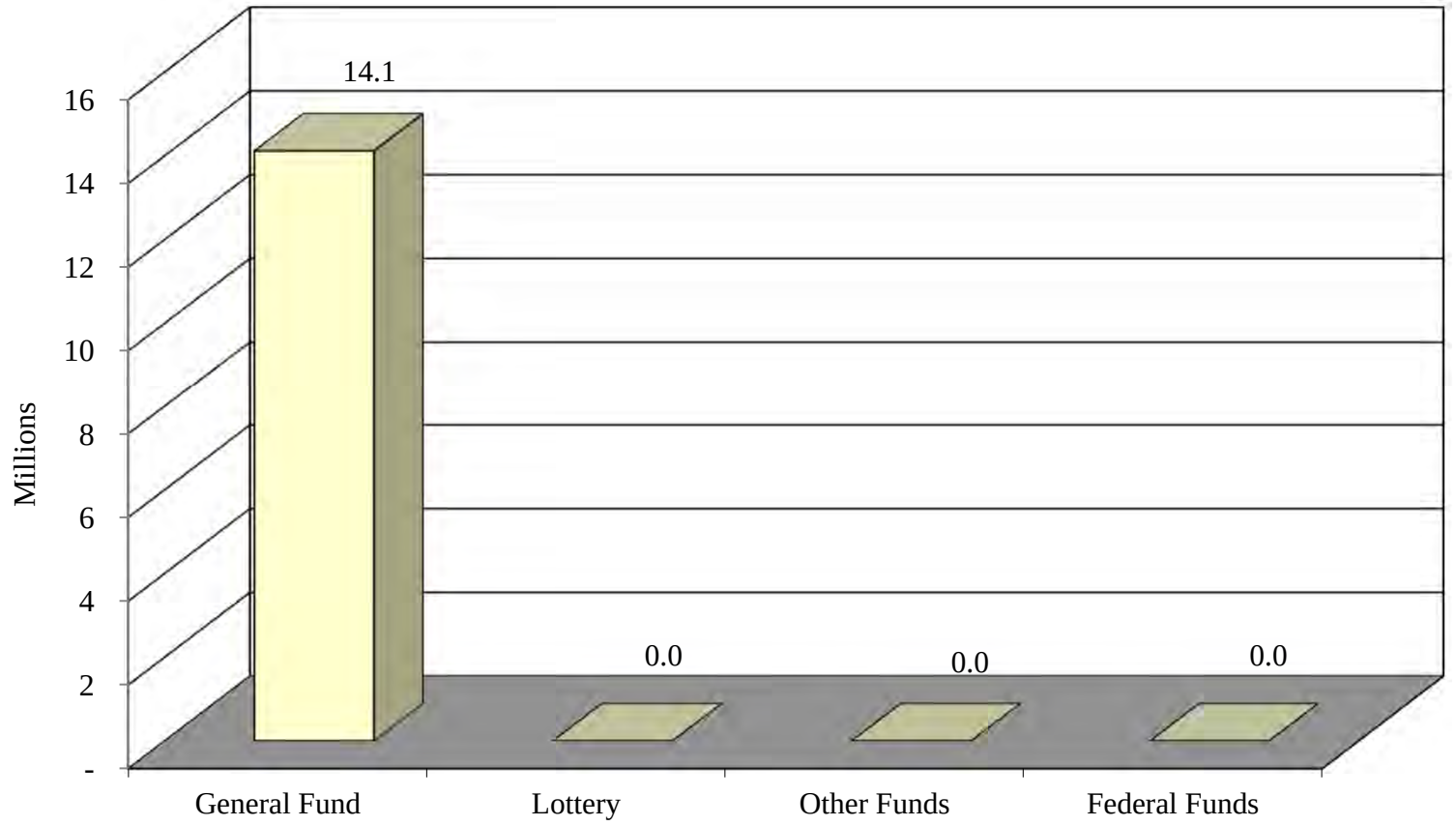
OREGON MILITARY DEPARTMENT

2023-2025 AGENCY REQUEST BUDGET
COMMUNITY SUPPORT PROGRAM



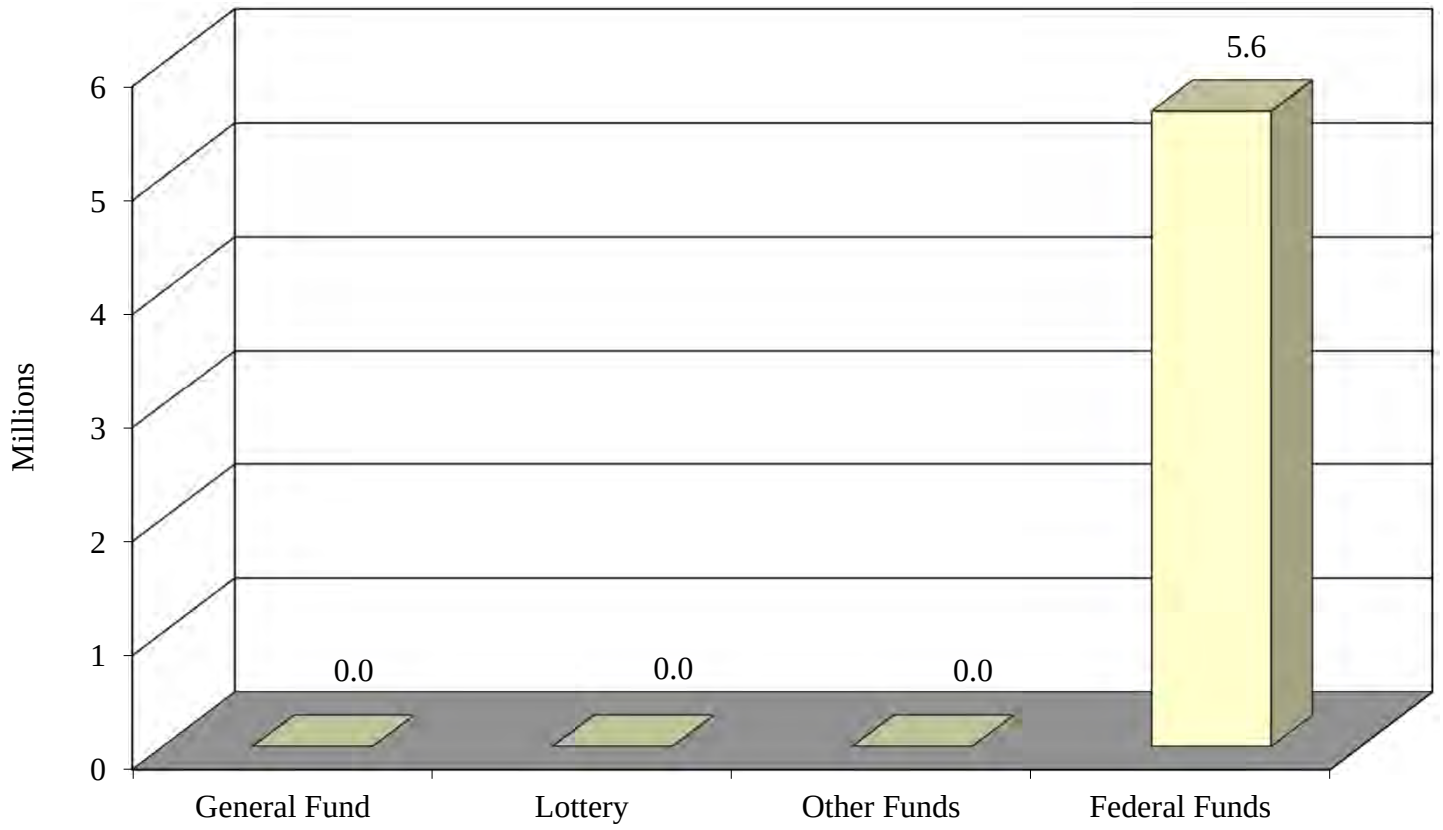
OREGON MILITARY DEPARTMENT

2023-2025 AGENCY REQUEST BUDGET
DEBT SERVICE



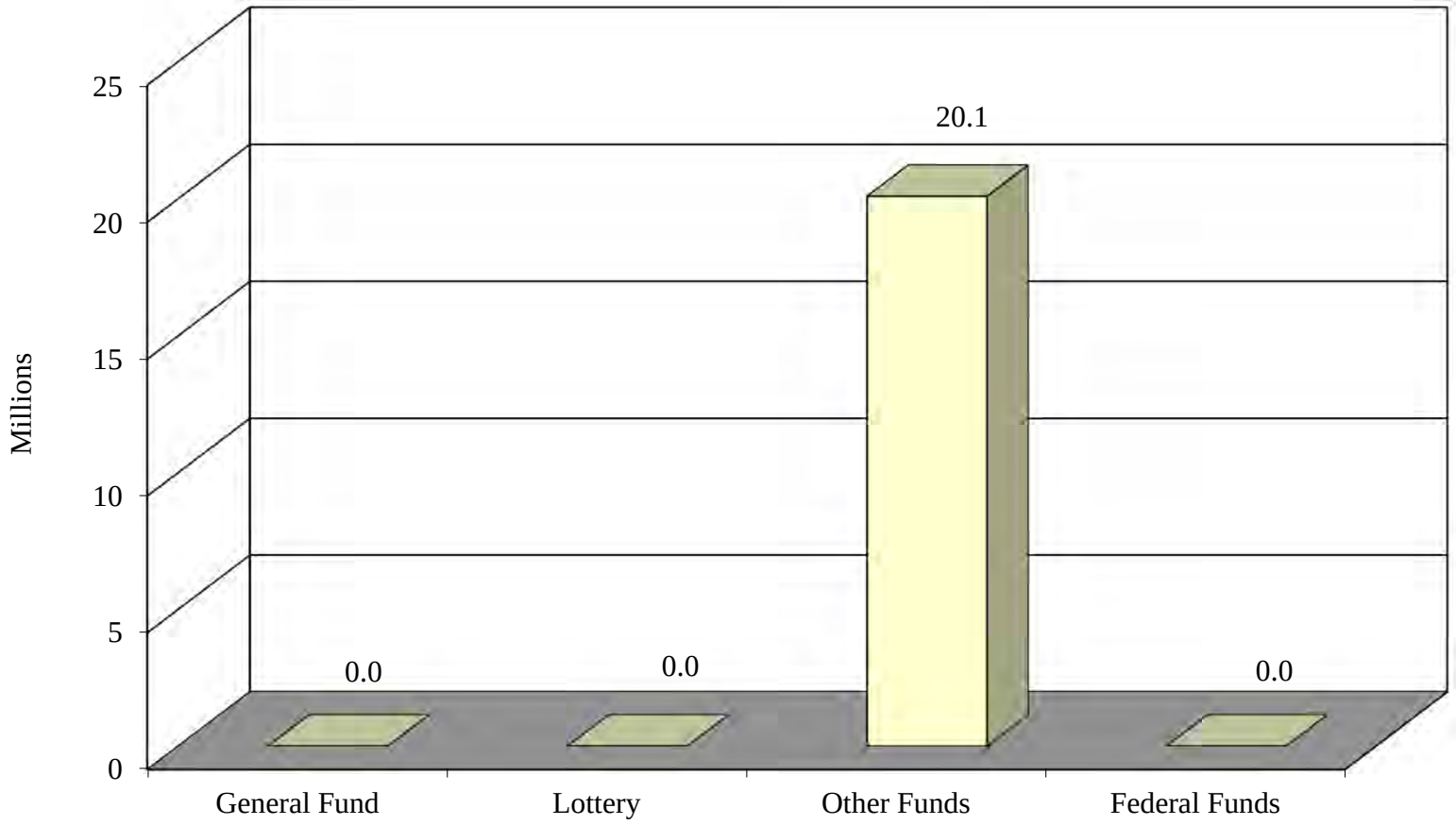
OREGON MILITARY DEPARTMENT

2023-2025 AGENCY REQUEST BUDGET
CAPITAL IMPROVEMENTS



OREGON MILITARY DEPARTMENT

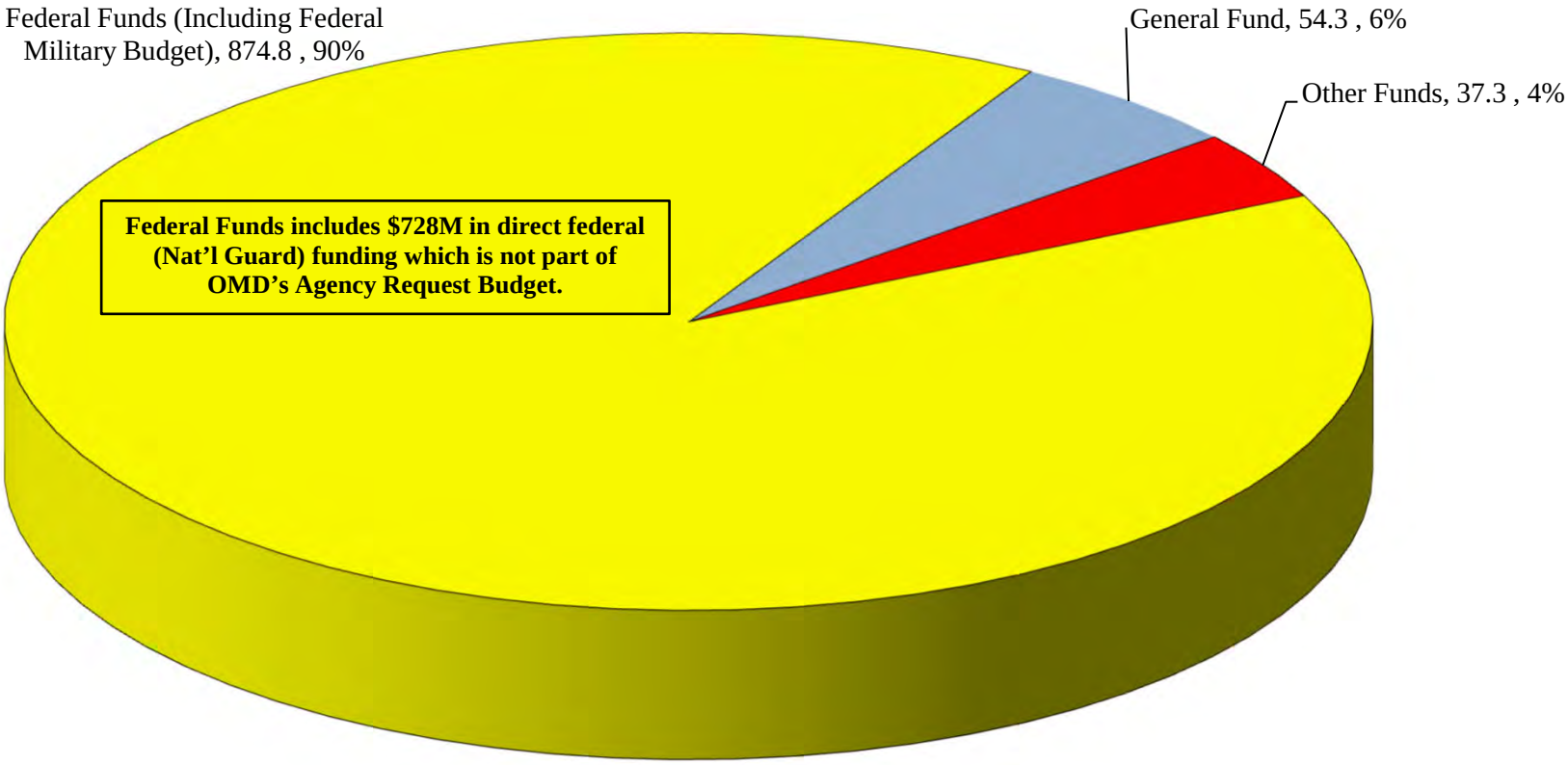
2023-2025 AGENCY REQUEST BUDGET
MAJOR CONSTRUCTION



OREGON MILITARY DEPARTMENT

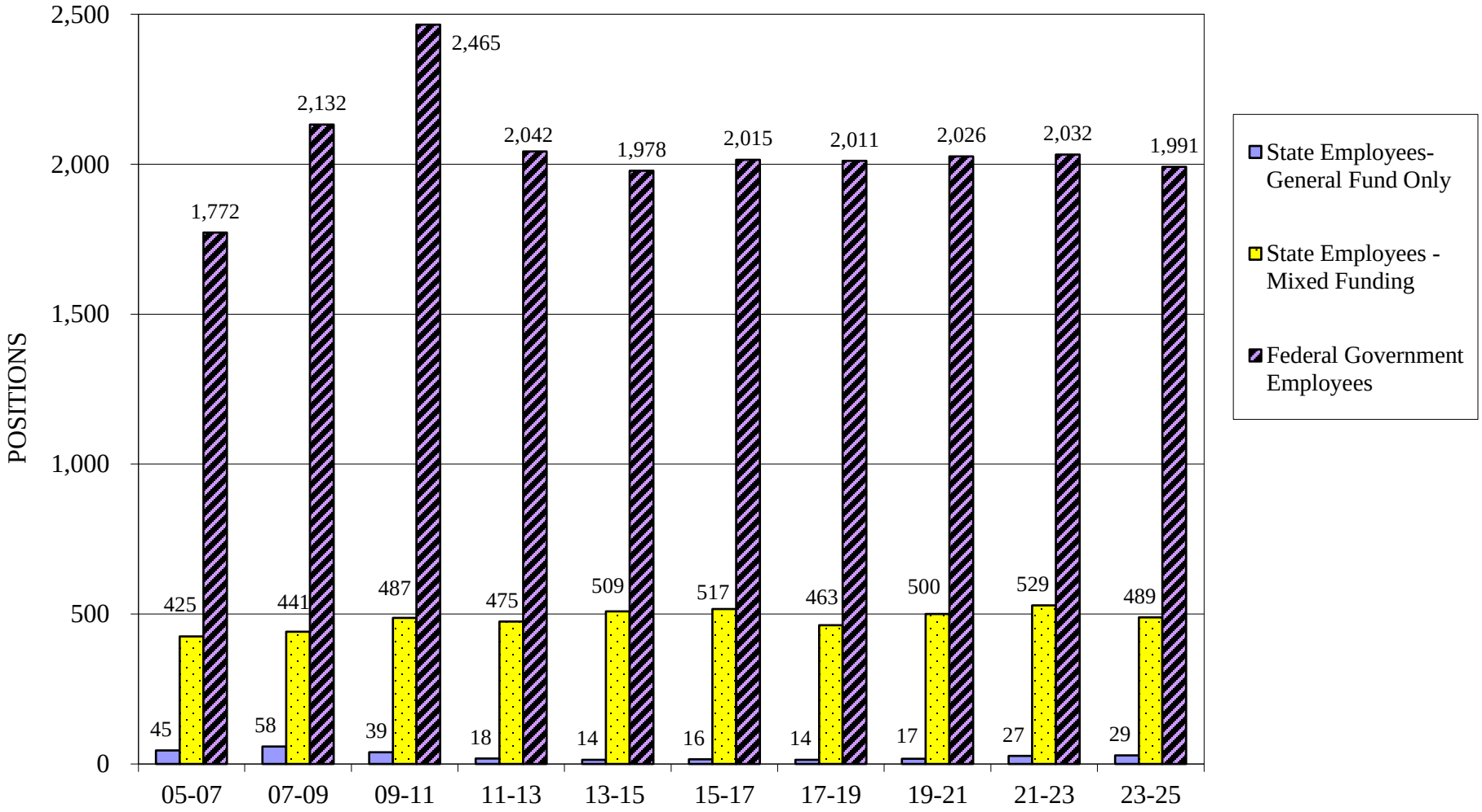
2023-2025 AGENCY REQUEST BUDGET
(Millions)

Return on General Fund Investment: 16 to 1



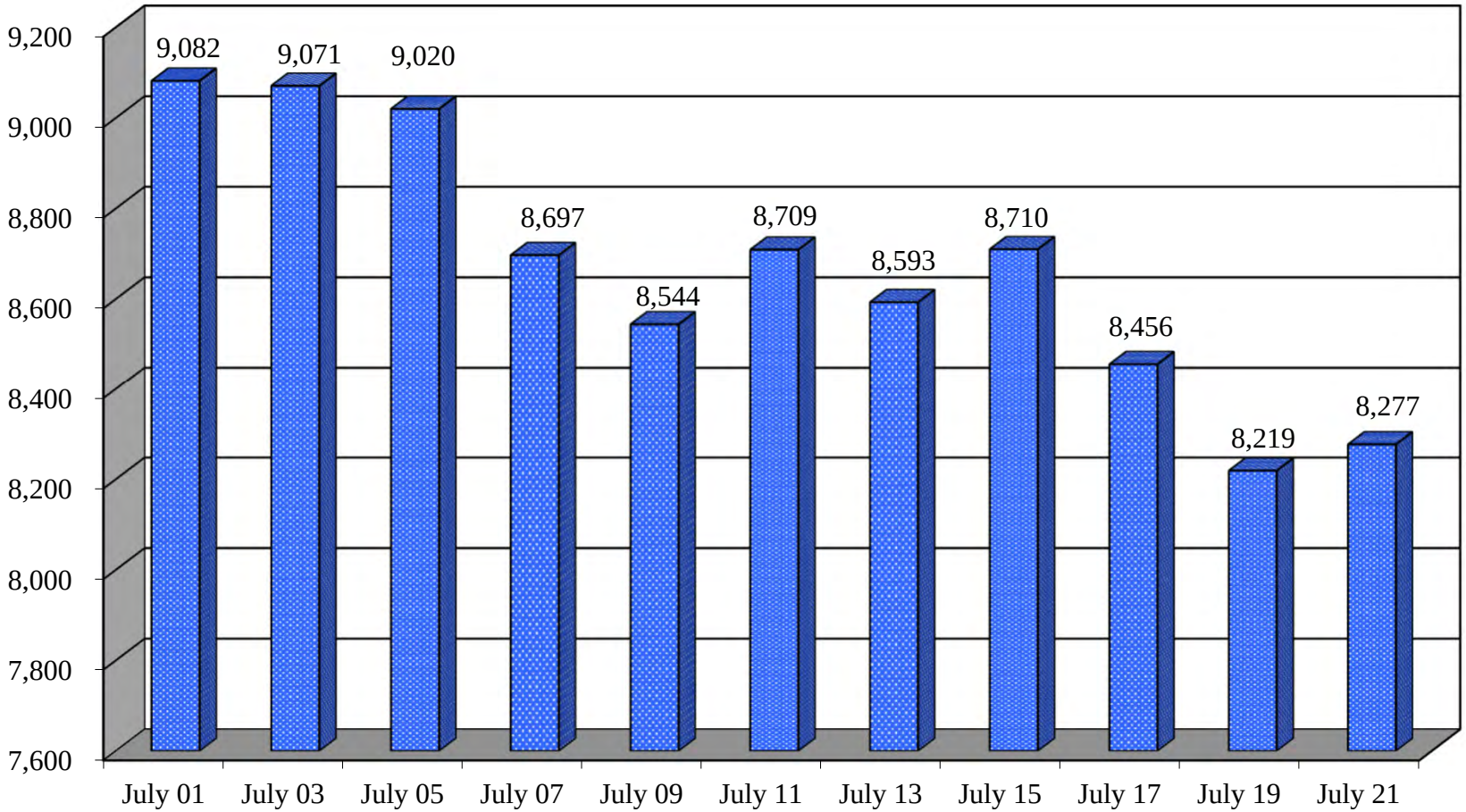
OREGON MILITARY DEPARTMENT

EMPLOYEES



OREGON MILITARY DEPARTMENT

AUTHORIZED MILITARY STRENGTH



OREGON MILITARY DEPARTMENT
2023-2025 BIENNIAL BUDGET
Agency Summary

a. Mission Statement and Statutory Authority - The Oregon Military Department (OMD) is a ready, professional organization dedicated to providing the highest quality service to our Communities, State and Nation. The OMD provides a ready force, of Citizen Soldiers, Citizen Airmen as well as Civilians, trained and equipped to respond to any contingency, natural or man-made. The OMD and the Oregon National Guard (ORNG) are culturally gender diverse organizations which promote equity, justice, and fairness in all that we do.

Article X of the Oregon Constitution establishes a State Militia. The OMD is established by statute in ORS 396.305, while ORS Chapters 396, 398, and 399 contain the OMD, ORNG authorities and duties. In previous biennia, this section referenced ORS 401, 402, and 403 related to the Office of Emergency Management (OEM) authorities and duties, but HB 2927 from the 2021 legislative session established the Oregon Department of Emergency Management (ODEM) separating them from the OMD effective July 1, 2022.

b. Agency Plans - The ORNG has a long tradition and history dating back to 1843. Reference to the National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the ORNG is grounded on its mission statement. The OMD performs our creed: "*When we are needed, we are there.*" It encapsulates what the public expects of this agency. The OMD's agency plans are to:

Administer and house the Oregon National Guard – as a ready reserve force to the United States Air Force and the United States Army and a ready force to support the Governor during unrest or natural disasters, and;

Support the educational needs of at-risk and underserved students through the Oregon Youth Challenge Program and the STARBASE Program; and

Maintain our agency Emergency Support Function (ESF 18) responsibilities, to include: emergency planning, preparedness, as well as response and recovery activities with federal, state, county, local and tribal emergency service agencies and organizations.

- **Long-Term Plan:**

Within the State of Oregon, the OMD's primary purpose is to advance the missions of the ORNG in service to the citizens of Oregon and to do so in ways which promote diversity, equity and inclusion. The concepts of diversity, equity and inclusion will be cornerstones of organizational operations as we look to model the Military Department to reflect the diversity of the citizenry that we serve.

Nearly every generation in American history can attest to the significant contributions Citizen-Soldiers and Airmen have made in defense of our freedoms and way of life. Long before our nation's War on Terrorism, the ORNG, both at home and abroad, served this nation and our state at unparalleled levels. In the recent past, the ORNG contributed substantial forces, equipment and people to critical stabilization forces in Europe; peacekeeping forces in the Middle East and Africa; air defense and air superiority in the United States and abroad; State-to-State partnerships with the countries of Bangladesh and Vietnam; domestic emergencies; search and rescue operations in rapid response to hurricanes on the eastern seaboard, and numerous combat operations across the world, particularly in the Persian Gulf, Iraq and Afghanistan. Missions which occurred specifically in Oregon include: countless search and rescue missions, responses to severe flooding in Eastern Oregon, COVID-19 Pandemic, the devastating 2020 Labor Day wildfires, winter storm response and support, as well as multiple support missions to include Employment Call taking support and 211 call taking support to partners across the state. It is important to note that without our federal missions, both Title 32 and Title 10, Oregon would not have the equipment or personnel to use in support of the domestic response missions conducted on behalf of the citizens of Oregon.

With no active military bases in our state, we are the people Oregon see in military uniform. The ORNG continues deployments of Citizen-Soldiers and Airmen to dangerous and austere conditions where we conduct ground, air and space combat operations in support of the Global War on Terrorism.

The ORNG is a unique instrument. While it is commanded by the Governor, the majority of its funding is derived from the federal government. It has a dual mission of serving Oregon and the United States. Issues concerning the ORNG's state and federal missions and response are interwoven in our planning strategies. The OMD's long-term and short-term plans concurrently focus on our state mission and the critical support we provide for the citizens of Oregon, while at the same time maintaining effective readiness in support of our National Military Strategy.

Assure a Ready Trained Force for Rapid Response to International and Domestic Emergencies: These strategic goals are at the heart of the agency's core state mission. The OMD maintains preparedness through its core state mission. The OMD offers key performance measures aligned with its mission. Actions the OMD must take in achieving these goals include:

- Create and maintain an environment that promotes equity, diversity, inclusion and respect.
- Continue recruiting and retention efforts to assure force strength which is the top priority for every senior leader in the ORNG.
- Exercise world-class stewardship of resources, and strategically station equipment assets while maintaining asset accountability.
- Forge and maintain partnerships across our communities, State and Nation
- Pursue and sustain missions with long term benefits for both federal and state capabilities
- Build and support the volunteer Oregon Civil Defense Force.
- Maintain real property assets to a standard that assures immediate emergency use of armories, buildings, and installations located throughout Oregon.
- Maintaining and upgrading our Information Systems infrastructure for ensuring effective communication and security.

- Build resiliency for our Service Members and employees to be self-sufficient in the aftermath of disasters and mobilizations.

The Joint and Domestic Operations Command (JDOC) within the Oregon Military Department performs as a conduit for the coordination of support to the state with ORNG personnel and equipment resources in times of crises and emergencies. At the State level, the JDOC provides liaison to the ODEM, conducts and creates emergency plans and coordination, operates the ORNG Joint Operations Center (JOC), identifies and mobilizes ORNG resources in response to emergencies. Nationally, the JDOC provides linkage to the United States Northern Command (NORTHCOM), the National Guard Bureau (NGB), Regional State Partners, and Homeland Security. The JDOC remains able to expand in support of all incident areas.

The JDOC continues its support of Homeland Security and Force Protections by assessing security requirements at critical military facilities throughout Oregon, maintaining 24 hour/7 day a week operations, support to soldiers' federal activations, and coordination with the OEM for Search and Rescue (SAR). JDOC updates and maintains the Joint Emergency Operations Plan to reflect the changing requirements of the State and Homeland Security missions to support the agency responsibilities outlined in the state's Emergency Operations plans.

As the Department of Defense works to define its role in providing Homeland defense and security for the nation, it includes the National Guard as a primary player because of our capability to promote a better federal/state relationship. In nearly every conceivable scenario, National Guard units—under the control of our Governor and Adjutant General—will be the first military responders on the scene. NORTHCOM and the Department of Homeland Security (DHS) have established the lines of coordination with the NGB, fulfilling our role as the statutory "channel of communications on all matters pertaining to the National Guard." This will ensure effective military support for the full spectrum of Homeland Security preparation, training, exercise and operations.

The OMD has recognized a need for improved efficiency in the tracking, accounting, monitoring and reporting of its capital assets. The agency's capital assets are put to use on a daily basis, and many are placed into 24-hour operations during state emergencies**.** The OMD currently administers 37 armories and readiness centers, 2 Air National Guard bases, as well as 13 training/logistic sites totaling over 5 million sq. ft. across 78,400 acres**.** The location of these facilities throughout the state provides additional benefits in allowing for the stationing of units and equipment able to respond to regional emergencies. The Installations Division completes an extensive annual analysis of all Oregon Army National Guard facilities. This analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army through the NGB. The ISR concept is a decision support system designed to improve management of limited resources for facilities and environmental programs. The 2020 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 26% of the total facilities infrastructure is in compliance with Army standards and in overall "good condition,"21% do not fully meet Army standards and are in overall "adequate condition," 37% do not meet Army standard and are in overall "poor condition," and 16% are in overall "very poor condition."

Infrastructure and facilities are increasingly important. Inadequate facilities impact both the training and quality of life of our members as well as drain valuable resources. Our facilities must reflect the developing roles and missions for increased ORNG participation in both global warfare and Homeland Security. We need to ensure decision makers know and understand the value of our infrastructure for both Homeland Security as well as distributed wartime capability, and their critical link to our communities.

The ability to respond to domestic missions requires the OMD to continually improve and maintain its statewide network of facilities and military units. The OMD must have the people, equipment, and facilities throughout the state to ensure immediate response to Oregon communities in times of need. Department of Defense missions continue abroad requiring unit strength and readiness to be as strong as possible. Maintaining our facilities throughout the state ensure their ready access to communities, and to serve as the physical centers where soldiers and airmen assemble as collective military units.

One of the most important lessons that Oregonians can take from the past two decades is a fuller appreciation of the abilities and adaptability to react quickly that the National Guard provides in three different duty statuses: in a state support capacity on State active duty as the state militia; in our federal role as the National Guard of the United States in Title 10 status; and federally funded and state-executed operations in Title 32 as the ORNG under the control of the Governor. This flexibility must be protected and well-resourced at all times. In addition, many discovered that while partial mobilization authority is critical at times of great need, the use of volunteerism in combination with the necessary Partial Mobilization authority gives National Guard commanders the proper tools to ensure sustained, ready forces that we can retain for a full career.

- **Agency Process Improvement Efforts:**

The OMD is a dynamic organization with a critical mission that has both domestic and foreign implications. To successfully accomplish this mission in an environment which demands efficiencies and effectiveness, the OMD must strive to continuously improve its operations. In order to gauge improvements at the state level, the OMD utilizes a series of seven performance measures. Two measures related to the OEM have been proposed for removal due to the separation of OEM from OMD. Each measure is uniquely designed to provide insight into different areas of our operations. On an annual basis, the Military Department gathers data on recruitment levels, armory conditions, revenue generation, equipment availability, high school diplomas, GEDs and high school credits earned within the Oregon Youth Challenge Program, reintegration services, as well as overall customer satisfaction. This data is reviewed and analyzed and then centralized into the Annual Performance Progress Report, a copy of which is located in the Special Reports section, and then sent to agency leadership for review. In addition to the aforementioned nine state approved performance measures, the ORNG utilizes a series of federal performance standards to gauge progress.

During the 2021-23 biennium, the OMD has seen successes with several of our performance measures while facing challenges with others. Measures showing success during this period included: Recruiting, Equipment Availability, Youth Challenge, and Reintegration. All of these measures were

within 5% of their legislatively approved targets. Agency leadership has focused on working to maintain the high levels of success the OMD has seen with regards to these measures. This has included the development of sound policy packages for executive and legislative consideration, partnering with the federal government to fully leverage state resources, as well as providing support and insight to local governments. Measures which provided challenges included: armory condition, revenue generation, and overall customer service. Agency leadership is aware of the challenges associated with these four measures and are working to develop solutions in order to improve the outcomes in future reporting periods.

As the department moves towards the 2023-25 biennium and beyond, the organization is focused and determined to continually improve our levels of performance. This includes working with the Governor's Office and the Legislature to ensure we are measuring processes and outcomes which are valuable to both the agency and the state of Oregon. The increased importance being placed on performance management and measurement at the upper echelons of state government is being replicated within the OMD. This is shown through the involvement and dedication of key agency leaders in the continual review, analysis, and modification of the Military Department's key performance measures.

- **2023-2025 Short-Term Plan:**

Agency Programs: The OMD, as established by ORS 396.305, is responsible for the supervision and administration of the military affairs of the state. The agency prepares and promulgates necessary regulations for the organization, governance, armament, equipment, training, and compensation of the militia of the state in conformity with the provisions of ORS Chapters 396, 398, and 399, and the laws of the United States. The OMD primary budget program units include:

(001) Administration Program – The Administration Program provides senior-level leadership and support for the command, control, and administration of the OMD, ORNG, and the Oregon Civil Defense Force (OR CDF). There are four major programs within the Administration Program:

The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for the State Affairs Component as well as the OR CDF. The purpose of the Command Group is to administer all components of the OMD.

The Financial Administration Division provides fiscal management and oversight of the agency's state and federal budgets. The division also manages agency risk, financial accounting and reporting, agency wide payroll for state employees and the National Guard when called to state service, public procurement activities, and accounts for agency property.

The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the OMD.

The Public Affairs Office is responsible for providing information to the public concerning activities of the State's Emergency Management and the ORNG, responding to requests for information from the public and private sector, and providing information to include our active and retired members of the ORNG.

Agency Request Budget -	General Fund	$13,712,917
	Other Funds	$3,496,716
	TOTAL	$17,209,633

Agency Request Positions – 42 positions – 41.50 FTE

Revenue Source – General Fund – The Command Group and Public Affairs are primarily supported by General Fund. The Financial Administration Division and State Personnel Office are partially supported by General Fund.

Other Funds - Internal Centralized Personnel Plan assessments are budgeted as transfers from federally funded programs and provide funding for Financial Administration Division and State Personnel Office employees supporting federal programs.

Customers - Citizens and communities of Oregon; all ORNG members.

(002) Operations Program - There are 13 major programs within the Operations Program.

The Army National Guard Facilities Program provides operation, maintenance, repair, and alteration of existing Oregon Army National Guard facilities.

The Army National Guard Construction Operations program provides construction management services for our Army National Guard Major Construction Program.

The Army National Guard Environmental Program provides environmental management services for Oregon Army National Guard facilities.

The Counterdrug Program supports efforts to combat illegal drug use within Oregon's communities. The program uses National Guard personnel, equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations.

The Wildland Fire Protection Program began in the 2009-11 biennium and is 100% federally reimbursed. The goals of the program are to comply with fire protection requirements set forth in Oregon Revised Statute 477.095 and related statutes; support and sustain the ORNG's training

mission; sustain the natural environment and native vegetation of the OMD's training ranges and lands; enhance both military and public fire safety in the vicinity of OMD training ranges and lands; and to enhance ORNG support during State declared wildland fire emergencies or natural disasters.

The Air National Guard Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Air National Guard Security Program provides security police protection at the Portland Air Base and Kingsley Field.

The Air National Guard Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field.

The Air National Guard Environmental Program manages environmental issues and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Electronic Security System Program provides alarm systems for all Oregon Army National Guard small arms and ammunition storage facilities.

The Distributed Learning Program (DLP) is a nationwide National Guard program providing access to video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail and electronic network systems.

The Anti-Terrorism Program provides 100% federal funding to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism.

The Army National Guard Emergency Management Program Coordinator Program develops and maintains all hazard/all threat emergency response plans for all Army National Guard facilities across the state.

Agency Request Budget -	General Fund	$20,691,961
	Other Funds	$7,282,305
	Federal Funds	$123,111,706
	TOTAL	$151,085,972

Agency Request Positions – 387 positions – 338.80 FTE.

Revenue Source – General Fund – General Fund is used to support portions of the Army National Guard (ARNG) Facilities Program and the ARNG Construction Operations Program. General Fund is also used for the state matching fund requirement for the ANG Civil Engineering Programs, ANG Fire Programs, and ANG Environmental Programs.

Other Funds - Other Fund revenue is received primarily from the rental of facilities.

Federal Funds - All programs receive Federal Fund revenue through NGB Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

(004) Community Support Program - The Community Support Program includes the Oregon Youth Challenge Program, the STARBASE Program and the Emergency Operations Program.

The Youth Challenge Program offers at-risk high school dropouts an opportunity to build a future. The program consists of two phases. The first phase is a 22-week residential program. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credit with a goal of reintegrating into high school to earn a diploma or to prepare for General Education Development (GED) examinations. The second phase of the program is a 12-month nonresident mentoring program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors for the students. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens. The Oregon Youth Challenge Program has been recognized as the Best Program nationally three times. Since its inception in October 1994 through June 2020, 5,180 students have graduated the Oregon Youth Challenge Program.

The Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment. No state funds are required to operate this program.

The Emergency Operations Program provides critical National Guard manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the ORNG. Because such emergencies and associated State Active Duty requirements cannot be foreseen, there is minimal budget for this program. Other Funds limitation is requested during Legislative Interim sessions after State Active Duty missions are completed.

Agency Request Budget-	General Fund	$5,773,411
	Other Funds	$6,459,205
	Federal Funds	$18,252,964
	TOTAL	$30,485,580

Agency Request Positions – 89 positions – 89.00 FTE

Revenue Source – General Fund – General Fund provides a portion of the 25% state matching fund requirement for the Youth Challenge Program.

Other Funds - The Youth Challenge Program receives Average Daily Membership Other Fund revenue through the Bend-LaPine School District, which support a portion of the program's 25% state matching fund requirement. In addition, the program receives National School Breakfast and Lunch Program revenue through the Oregon Department of Education. The Emergency Operations Program receives Other Funds reimbursements from the Oregon Department of Forestry following wildfire activations.

Federal Funds - All programs receive Federal Fund revenue through NGB Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; at-risk youth.

(087) Debt Service – The Debt Service Program provides funding to make payments on principal, interest and financing costs for Article XI-Q bonds used to construct Army National Guard facilities throughout Oregon.

Agency Request Budget -	General Fund	$14,115,956
	TOTAL	$14,115,956

Agency Request Positions - 0 positions - 0 FTE

Revenue Source – General Fund - General Fund is used for Debt Service payments.

Customers – Soldiers, citizens and communities of Oregon who utilize the new facilities constructed or remodeled with XI-Q bond funding.

(088) Capital Improvements – The Capital Improvements accomplishes capital projects and property acquisitions under $1,000,000.

Agency Request Budget -	Federal Funds	$5,578,971
	TOTAL	$5,578,971

Agency Request Positions - 0 positions - 0 FTE

Revenue Source – Federal Funds - Federal Funds for Capital Improvement projects are received through NGB Federal/State Cooperative Agreements

(089) Major Construction – The Major Construction Program accomplishes projects of $1,000,000 or more involving constructing or changing the use or function of a facility. It includes planning for the construction or acquisition of future facilities. The program is not federally or state mandated.

Agency Request Budget -	Other Funds	$20,090,597
	TOTAL	$20,090,597

Agency Request Positions - 0 positions - 0 FTE

Revenue Source – General Fund - General Fund is occasionally used to support portions of the Capital Construction Program.

Other Funds - All revenue is dedicated specifically for Major Construction projects and cannot be utilized to support other activities. Revenue is received from Article XI-Q bonds and the sale of facilities.

Federal Funds - Revenue is received through NGB Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon, and Oregon Army National Guard units.

Environmental Factors:

Factors that Aid Achievement of Desired Results:

1. The ORNG will invest in Oregon's future through at-risk youth programs, mentor programs, counterdrug programs, and community improvement civil-military projects.

2. The ORNG will add value to Oregon by providing equipment and a highly skilled emergency force available for response to human made and natural disasters/emergencies (floods, windstorms, forest fires, and earthquakes).

3. Partner relationships with governmental agencies for:
   a. Improved State of Oregon response to natural disasters, Homeland Security and civil emergencies.
   b. Joint use of facilities.
   c. Marketing and management of rental programs.

4. Increase revenue through improved marketing and management of rental programs.

Factors that Hinder Achievement of Desired Results:

1. Insufficient State General Fund to fully leverage available Army and Air National Guard federal funding.

2. Insufficient state positions and funding to manage multiple programs at an acceptable level.

3. Insufficient State General Fund to fully support Armory operations, maintenance, and sustainment.

4. Inefficient and poorly maintained facilities hinder the marketing and rental of facilities to assist in the funding for operations and maintenance.

Agency Initiatives:

The OMD's initiatives for the 2023-2025 budget focus on providing the citizens of the State of Oregon with a ready force of citizen soldiers and airmen increasingly ready to respond to any contingency. Our standards in leadership, equipment and training are geared to produce a professional military force, capable of meeting any state or national challenge. Federal activations continue as national policy and national military strategy relies more heavily on the reserve components of the military. Though the ORNG continues to experience federal mobilization efforts, our commitment to Oregon will not diminish.

1. Administration Program Initiatives:

The Administration Program provides command, control, and oversight of agency operations and military assistance during times of natural disaster, civil disturbance, and other emergencies declared by the Governor. Maintaining a viable force is the critical component of meeting our commitment, relies heavily on recruiting and retaining members while a continuation to support and advocate education initiatives is critical to support the advancement of soldiers and airmen throughout the enterprise.

2. Operations Program Initiatives:

The OMD operates and maintains state-supported facilities and installations in a condition of readiness to support the agency mission. The OMD also administers cooperative agreements between the state and federal government to operate and maintain federally supported facilities and installations to Department of Defense standards. These initiatives include providing environmental compliance oversight, construction management services, fire protection, aircraft crash/rescue response, and installation security. Through state and federal cooperative agreements, the OMD assists local, county, state, and federal law enforcement agencies in reducing illegal drug demand and

supply in Oregon communities. The operation and maintenance of Oregon Army National Guard telecommunications systems, as well as providing storefront recruiting office spaces in cities throughout Oregon are administered through cooperative agreement with the federal government.

The construction, operation, and maintenance of facilities and installations are examined and evaluated to federal standards and are reported each year. The OMD will strive to meet facility and installation high quality and quantity condition ratings based on the annual Installations Status Report. Facility and Installation targets are established for making sure these assets provide the required training platforms for our soldiers and airmen. Meeting these facility and installation targets ensures readiness of these assets in support of the agency goal for enhancing community support and readiness for emergency response. These public facility assets also provide Oregon communities and citizens with facilities for use by rentals, that otherwise may not be available. Funding requested in this budget will have positive impacts on Key Performance Measures #2 (Armory Condition), #3 (Revenue Generation - % of available armory time rented), and #9 (Customer Service - % of customers satisfied with service provided by the agency).

4. Community Support Program Initiatives:

The Oregon Military Department administers state and federal cooperative agreements to operate Oregon Youth Challenge, and STARBASE. Our initiatives support these activities, and also identify other enhancements to provide for Oregon youth. These programs result in benefits for the state and the Oregon National Guard by:

a. Increasing grade school students' awareness of the importance of math and science through the STARBASE program.
b. Providing high school dropouts an opportunity to obtain a high school diploma, academic credit or prepare for the GED exam as well as receive job skills training through the Oregon National Guard Youth Challenge Program.

The Emergency Operations Program remains prepared to identify and mobilize resources in response to emergencies within the borders of Oregon and as directed by the Governor. We will manage, monitor, and improve the agency's emergency coordination efforts. The ORNG's JOC: The JOC will identify and mobilize assets and resources within 24 hours of notification in response to emergencies. The OMD will continue to seek Emergency Funds at the completion of emergency operations as the agency operates without Legislative funding appropriation for the immediate employment of personnel in state active duty status for placing the JOC into enhanced operation, and to provide other active state duty requirements pursuant to ORS 399.065 and 399.075.

c. Criteria for 2023-2025 Budget Development:

Agency Goals: Our goal is to be a Ready, Relevant, and Resilient resource for the State and Nation. We accomplish this by providing trained and ready operational forces to our State and Nation, being effective stewards of our resources, work to sustain the Oregon Military Department community while forging and maintaining partnerships.

1. Support the ORNG mission by ensuring federal readiness standards and strength levels are achieved or exceeded. This is accomplished through active and passive recruiting activities to attract a continual stream of members.

2. Ensure the ORNG is prepared to respond to human made or natural disasters in order to assist communities in recovering fully from the effects. The OMD will manage, monitor, and continually improve its emergency response efforts by conducting and evaluating regular Emergency Operations Center exercises. Annual alert notifications will be conducted and evaluated, including annual updates of alert notification rosters. The Joint and Domestic Operations Command section will participate in multi-agency emergency exercises and councils, and assist in modifying and updating the agency's emergency procedures and plans each year.

2.a. Ensure Oregon National Guard facilities are available and meet requirements for use during a state emergency. The OMD administers its facilities and installations located throughout the state for the stationing of units and equipment. The readiness of the facilities and installations remain a vital component in emergency response. The OMD will continue to pursue sufficient funding and personnel to support facilities operations, maintenance, and construction. Federal participation is utilized to the maximum extent. Standardized annual inspections of facilities and installations status will be conducted and reported to the NGB. Facilities sustainment, rehabilitation, and modernization plans will be developed and executed based on available funding. Long range construction plans will be developed and executed.

d. Major Information Technology Projects/Initiatives: The OMD does not have any major Information Technology Projects or Initiatives currently planned for the 2023-25 Biennium.

Summary of 2023-25 Biennium Budget

Military Dept, Oregon — **Agency Request Budget**
Military Dept, Oregon — **Cross Reference Number: 24800-000-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	579	530.30	1,431,606,843	76,745,748	-	183,066,959	1,171,794,136	-	-
2021-23 Emergency Boards	(91)	(45.34)	(802,420,197)	(28,857,862)	-	(73,832,607)	(699,729,728)	-	-
2021-23 Leg Approved Budget	**488**	**484.96**	**629,186,646**	**47,887,886**	**-**	**109,234,352**	472,064,408	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(46.66)	(6,248,074)	(4,395,534)	-	(998,691)	(853,849)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(812,485)	(711,575)	-	(100,910)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(46,790,840)	-	-	(14,990,840)	(31,800,000)	-	-
Subtotal 2023-25 Base Budget	**487**	**438.30**	**575,335,247**	**42,780,777**	**-**	**93,143,911**	439,410,559	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(434,735)	(101,160)	-	(31,279)	(302,296)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	146,517	34,379	-	144,440	(32,302)	-	-
Subtotal	**-**	**-**	**(288,218)**	**(66,781)**	**-**	**113,161**	(334,598)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(375,782,741)	(3,432,436)	-	(73,309,458)	(299,040,847)	-	-
Subtotal	**-**	**-**	**(375,782,741)**	**(3,432,436)**	**-**	**(73,309,458)**	(299,040,847)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,296,057	578,799	-	142,108	2,575,150	-	-
State Gov"t & Services Charges Increase/(Decrease)			1,017,161	1,307,518	-	68,317	(358,674)	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**4,313,218**	**1,886,317**	**-**	**210,425**	2,216,476	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**487**	**438.30**	**203,577,506**	**41,167,877**	**-**	**20,158,039**	142,251,590	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**487**	**438.30**	**203,577,506**	**41,167,877**	**-**	**20,158,039**	142,251,590	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**487**	**438.30**	**203,577,506**	**41,167,877**	**-**	**20,158,039**	142,251,590	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
101 - Agency CIO LD to Permanent	1	1.00	536,064	536,064	-	-	-	-	-
102 - Interest on Line of Credit	-	-	200,000	200,000	-	-	-	-	-
103 - New Payroll Officer	1	1.00	176,766	93,383	-	83,383	-	-	-
104 - HR Position Reclasses	-	-	53,195	46,185	-	7,010	-	-	-
105 - CFO Position Reclass	-	-	17,832	17,832	-	-	-	-	-
106 - Special Purpose Cash Flow Appropriation	-	-	1,000,000	1,000,000	-	-	-	-	-
107 - State Charges Not Covered by MCAs	-	-	120,000	120,000	-	-	-	-	-
108 - Regional Civil Defense Force Package	6	6.00	1,434,571	1,434,571	-	-	-	-	-
201 - Deferred Maintenance	-	-	1,635,138	817,569	-	-	817,569	-	-
202 - PANG Over Cap Salary Costs	-	-	87,438	87,438	-	-	-	-	-
203 - PANG CE Custodial Contract	-	-	182,400	36,480	-	-	145,920	-	-
204 - AGI LD to Permanent, Position Reclasses	7	7.00	1,254,084	-	-	969,157	284,927	-	-
205 - AGI New Positions	15	15.00	2,504,970	-	-	-	2,504,970	-	-
206 - PANG CE New Position	1	1.00	253,169	51,267	-	-	201,902	-	-
207 - AGI Position Fund Shifts	-	-	-	851,992	-	-	(851,992)	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
208 - AGI Facility S&S Funding	-	-	3,819,510	2,230,755	-	-	1,588,755	-	-
401 - Youth Challenge Program Fund Shift	-	-	-	4,268,766	-	(4,268,766)	-	-	-
480 - New Debt Service	-	-	1,623,469	1,334,066	-	289,403	-	-	-
490 - Owen Summers ASLEP	-	-	2,909,970	-	-	2,909,970	-	-	-
491 - Newport ASLEP	-	-	5,327,482	-	-	5,327,482	-	-	-
492 - McMinnville ASLEP	-	-	6,329,665	-	-	6,329,665	-	-	-
493 - Hood River ASLEP	-	-	3,163,480	-	-	3,163,480	-	-	-
494 - OYCP Athletic Field	-	-	2,360,000	-	-	2,360,000	-	-	-
Subtotal Policy Packages	**31**	**31.00**	**34,989,203**	**13,126,368**	**-**	**17,170,784**	4,692,051	**-**	**-**
Total 2023-25 Agency Request Budget	**518**	**469.30**	**238,566,709**	**54,294,245**	**-**	**37,328,823**	146,943,641	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	6.15%	-3.23%	-62.08%	13.38%	-	-65.83%	-68.87%	-	-
Percentage Change From 2023-25 Current Service Level	6.37%	7.07%	17.19%	31.88%	-	85.18%	3.30%	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	34	33.50	11,238,483	8,495,896	-	2,903,932	(161,345)	-	-
2021-23 Emergency Boards	-	-	1,246,946	746,813	-	308,338	191,795	-	-
2021-23 Leg Approved Budget	**34**	**33.50**	**12,485,429**	**9,242,709**	**-**	**3,212,270**	30,450	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	648,983	524,504	-	154,929	(30,450)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**34**	**33.50**	**13,134,412**	**9,767,213**	**-**	**3,367,199**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(85,001)	(70,889)	-	(14,112)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	77,396	76,433	-	963	-	-	-
Subtotal	**-**	**-**	**(7,605)**	**5,544**	**-**	**(13,149)**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	51,864	25,324	-	26,540	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			492,534	466,801	-	25,733	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	**-**	**-**	**544,398**	**492,125**	**-**	**52,273**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**34**	**33.50**	**13,671,205**	**10,264,882**	**-**	**3,406,323**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**34**	**33.50**	**13,671,205**	**10,264,882**	**-**	**3,406,323**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**34**	**33.50**	**13,671,205**	**10,264,882**	**-**	**3,406,323**	-	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
101 - Agency CIO LD to Permanent	1	1.00	536,064	536,064	-	-	-	-	-
102 - Interest on Line of Credit	-	-	200,000	200,000	-	-	-	-	-
103 - New Payroll Officer	1	1.00	176,766	93,383	-	83,383	-	-	-
104 - HR Position Reclasses	-	-	53,195	46,185	-	7,010	-	-	-
105 - CFO Position Reclass	-	-	17,832	17,832	-	-	-	-	-
106 - Special Purpose Cash Flow Appropriation	-	-	1,000,000	1,000,000	-	-	-	-	-
107 - State Charges Not Covered by MCAs	-	-	120,000	120,000	-	-	-	-	-
108 - Regional Civil Defense Force Package	6	6.00	1,434,571	1,434,571	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Over Cap Salary Costs	-	-	-	-	-	-	-	-	-
203 - PANG CE Custodial Contract	-	-	-	-	-	-	-	-	-
204 - AGI LD to Permanent, Position Reclasses	-	-	-	-	-	-	-	-	-
205 - AGI New Positions	-	-	-	-	-	-	-	-	-
206 - PANG CE New Position	-	-	-	-	-	-	-	-	-
207 - AGI Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
208 - AGI Facility S&S Funding	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Fund Shift	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Owen Summers ASLEP	-	-	-	-	-	-	-	-	-
491 - Newport ASLEP	-	-	-	-	-	-	-	-	-
492 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
493 - Hood River ASLEP	-	-	-	-	-	-	-	-	-
494 - OYCP Athletic Field	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**8**	**8.00**	**3,538,428**	**3,448,035**	**-**	**90,393**	**-**	**-**	**-**
Total 2023-25 Agency Request Budget	**42**	**41.50**	**17,209,633**	**13,712,917**	**-**	**3,496,716**	**-**	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	23.53%	23.88%	37.84%	48.36%	-	8.85%	-100.00%	-	-
Percentage Change From 2023-25 Current Service Level	23.53%	23.88%	25.88%	33.59%	-	2.65%	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	365	316.80	133,685,743	15,268,825	-	5,917,732	112,499,186	-	-
2021-23 Emergency Boards	-	-	1,648,459	124,195	-	137,709	1,386,555	-	-
2021-23 Leg Approved Budget	**365**	**316.80**	**135,334,202**	**15,393,020**	**-**	**6,055,441**	113,885,741	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(1.00)	3,110,152	136,157	-	156,683	2,817,312	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**364**	**315.80**	**138,444,354**	**15,529,177**	**-**	**6,212,124**	116,703,053	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(93,688)	(30,271)	-	357	(63,774)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	29,316	10,127	-	2,337	16,852	-	-
Subtotal	**-**	**-**	**(64,372)**	**(20,144)**	**-**	**2,694**	(46,922)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(274,160)	-	-	(274,160)	-	-	-
Subtotal	**-**	**-**	**(274,160)**	**-**	**-**	**(274,160)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,635,523	466,870	-	49,482	2,119,171	-	-
State Gov"t & Services Charges Increase/(Decrease)			318,515	640,557	-	33,605	(355,647)	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**2,954,038**	**1,107,427**	**-**	**83,087**	1,763,524	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**364**	**315.80**	**141,059,860**	**16,616,460**	**-**	**6,023,745**	118,419,655	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**364**	**315.80**	**141,059,860**	**16,616,460**	**-**	**6,023,745**	118,419,655	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**364**	**315.80**	**141,059,860**	**16,616,460**	**-**	**6,023,745**	118,419,655	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
101 - Agency CIO LD to Permanent	-	-	-	-	-	-	-	-	-
102 - Interest on Line of Credit	-	-	-	-	-	-	-	-	-
103 - New Payroll Officer	-	-	-	-	-	-	-	-	-
104 - HR Position Reclasses	-	-	-	-	-	-	-	-	-
105 - CFO Position Reclass	-	-	-	-	-	-	-	-	-
106 - Special Purpose Cash Flow Appropriation	-	-	-	-	-	-	-	-	-
107 - State Charges Not Covered by MCAs	-	-	-	-	-	-	-	-	-
108 - Regional Civil Defense Force Package	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	1,635,138	817,569	-	-	817,569	-	-
202 - PANG Over Cap Salary Costs	-	-	87,438	87,438	-	-	-	-	-
203 - PANG CE Custodial Contract	-	-	182,400	36,480	-	-	145,920	-	-
204 - AGI LD to Permanent, Position Reclasses	7	7.00	1,254,084	-	-	969,157	284,927	-	-
205 - AGI New Positions	15	15.00	2,504,970	-	-	-	2,504,970	-	-
206 - PANG CE New Position	1	1.00	253,169	51,267	-	-	201,902	-	-
207 - AGI Position Fund Shifts	-	-	-	851,992	-	-	(851,992)	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
208 - AGI Facility S&S Funding	-	-	3,819,510	2,230,755	-	-	1,588,755	-	-
401 - Youth Challenge Program Fund Shift	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	289,403	-	-	289,403	-	-	-
490 - Owen Summers ASLEP	-	-	-	-	-	-	-	-	-
491 - Newport ASLEP	-	-	-	-	-	-	-	-	-
492 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
493 - Hood River ASLEP	-	-	-	-	-	-	-	-	-
494 - OYCP Athletic Field	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**23**	**23.00**	**10,026,112**	**4,075,501**	**-**	**1,258,560**	4,692,051	**-**	**-**
Total 2023-25 Agency Request Budget	**387**	**338.80**	**151,085,972**	**20,691,961**	**-**	**7,282,305**	123,111,706	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	6.03%	6.94%	11.64%	34.42%	-	20.26%	8.10%	-	-
Percentage Change From 2023-25 Current Service Level	6.32%	7.28%	7.11%	24.53%	-	20.89%	3.96%	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	91	91.00	1,190,891,597	36,692,980	-	148,903,641	1,005,294,976	-	-
2021-23 Emergency Boards	(91)	(45.34)	(804,352,565)	(28,152,164)	-	(74,407,920)	(701,792,481)	-	-
2021-23 Leg Approved Budget	**-**	**45.66**	**386,539,032**	**8,540,816**	**-**	**74,495,721**	303,502,495	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	(45.66)	(11,009,893)	(5,056,197)	-	(1,573,389)	(4,380,307)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**375,529,139**	**3,484,619**	**-**	**72,922,332**	299,122,188	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	(220,558)	(52,183)	-	(87,034)	(81,341)	-	-
Subtotal	**-**	**-**	**(220,558)**	**(52,183)**	**-**	**(87,034)**	(81,341)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(375,308,581)	(3,432,436)	-	(72,835,298)	(299,040,847)	-	-
Subtotal	**-**	**-**	**(375,308,581)**	**(3,432,436)**	**-**	**(72,835,298)**	(299,040,847)	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Agency CIO LD to Permanent	-	-	-	-	-	-	-	-	-
102 - Interest on Line of Credit	-	-	-	-	-	-	-	-	-
103 - New Payroll Officer	-	-	-	-	-	-	-	-	-
104 - HR Position Reclasses	-	-	-	-	-	-	-	-	-
105 - CFO Position Reclass	-	-	-	-	-	-	-	-	-
106 - Special Purpose Cash Flow Appropriation	-	-	-	-	-	-	-	-	-
107 - State Charges Not Covered by MCAs	-	-	-	-	-	-	-	-	-
108 - Regional Civil Defense Force Package	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Over Cap Salary Costs	-	-	-	-	-	-	-	-	-
203 - PANG CE Custodial Contract	-	-	-	-	-	-	-	-	-
204 - AGI LD to Permanent, Position Reclasses	-	-	-	-	-	-	-	-	-
205 - AGI New Positions	-	-	-	-	-	-	-	-	-
206 - PANG CE New Position	-	-	-	-	-	-	-	-	-
207 - AGI Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
208 - AGI Facility S&S Funding	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Fund Shift	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Owen Summers ASLEP	-	-	-	-	-	-	-	-	-
491 - Newport ASLEP	-	-	-	-	-	-	-	-	-
492 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
493 - Hood River ASLEP	-	-	-	-	-	-	-	-	-
494 - OYCP Athletic Field	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2023-25 Agency Request Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-100.00%	-100.00%	-100.00%	-	-100.00%	-100.00%	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	89	89.00	28,275,000	1,217,877	-	10,049,904	17,007,219	-	-
2021-23 Emergency Boards	-	-	613,668	(1)	-	129,266	484,403	-	-
2021-23 Leg Approved Budget	**89**	**89.00**	**28,888,668**	**1,217,876**	**-**	**10,179,170**	17,491,622	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	1,002,684	2	-	263,086	739,596	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**89**	**89.00**	**29,891,352**	**1,217,878**	**-**	**10,442,256**	18,231,218	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(256,046)	-	-	(17,524)	(238,522)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	260,363	2	-	228,174	32,187	-	-
Subtotal	**-**	**-**	**4,317**	**2**	**-**	**210,650**	(206,335)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	383,799	86,605	-	66,086	231,108	-	-
State Gov"t & Services Charges Increase/(Decrease)			206,112	200,160	-	8,979	(3,027)	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**589,911**	**286,765**	**-**	**75,065**	228,081	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**89**	**89.00**	**30,485,580**	**1,504,645**	**-**	**10,727,971**	18,252,964	**-**	**-**

Military Dept, Oregon
Community Support
2023-25 Biennium

Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**89**	**89.00**	**30,485,580**	**1,504,645**	**-**	**10,727,971**	18,252,964	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**89**	**89.00**	**30,485,580**	**1,504,645**	**-**	**10,727,971**	18,252,964	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
101 - Agency CIO LD to Permanent	-	-	-	-	-	-	-	-	-
102 - Interest on Line of Credit	-	-	-	-	-	-	-	-	-
103 - New Payroll Officer	-	-	-	-	-	-	-	-	-
104 - HR Position Reclasses	-	-	-	-	-	-	-	-	-
105 - CFO Position Reclass	-	-	-	-	-	-	-	-	-
106 - Special Purpose Cash Flow Appropriation	-	-	-	-	-	-	-	-	-
107 - State Charges Not Covered by MCAs	-	-	-	-	-	-	-	-	-
108 - Regional Civil Defense Force Package	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Over Cap Salary Costs	-	-	-	-	-	-	-	-	-
203 - PANG CE Custodial Contract	-	-	-	-	-	-	-	-	-
204 - AGI LD to Permanent, Position Reclasses	-	-	-	-	-	-	-	-	-
205 - AGI New Positions	-	-	-	-	-	-	-	-	-
206 - PANG CE New Position	-	-	-	-	-	-	-	-	-
207 - AGI Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
208 - AGI Facility S&S Funding	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Fund Shift	-	-	-	4,268,766	-	(4,268,766)	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Owen Summers ASLEP	-	-	-	-	-	-	-	-	-
491 - Newport ASLEP	-	-	-	-	-	-	-	-	-
492 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
493 - Hood River ASLEP	-	-	-	-	-	-	-	-	-
494 - OYCP Athletic Field	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**4,268,766**	**-**	**(4,268,766)**	-	**-**	**-**
Total 2023-25 Agency Request Budget	**89**	**89.00**	**30,485,580**	**5,773,411**	**-**	**6,459,205**	18,252,964	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	5.53%	374.06%	-	-36.54%	4.35%	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	283.71%	-	-39.79%	-	-	-

Military Dept, Oregon **Agency Request Budget**
Capital Debt Service and Related costs **Cross Reference Number: 24800-087-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	15,171,080	15,070,170	-	100,910	-	-	-
2021-23 Emergency Boards	-	-	(1,576,705)	(1,576,705)	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**13,594,375**	**13,493,465**	**-**	**100,910**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(812,485)	(711,575)	-	(100,910)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**12,781,890**	**12,781,890**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**12,781,890**	**12,781,890**	**-**	**-**	**-**	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**12,781,890**	**12,781,890**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**12,781,890**	**12,781,890**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Agency CIO LD to Permanent	-	-	-	-	-	-	-	-	-
102 - Interest on Line of Credit	-	-	-	-	-	-	-	-	-
103 - New Payroll Officer	-	-	-	-	-	-	-	-	-
104 - HR Position Reclasses	-	-	-	-	-	-	-	-	-
105 - CFO Position Reclass	-	-	-	-	-	-	-	-	-
106 - Special Purpose Cash Flow Appropriation	-	-	-	-	-	-	-	-	-
107 - State Charges Not Covered by MCAs	-	-	-	-	-	-	-	-	-
108 - Regional Civil Defense Force Package	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Over Cap Salary Costs	-	-	-	-	-	-	-	-	-
203 - PANG CE Custodial Contract	-	-	-	-	-	-	-	-	-
204 - AGI LD to Permanent, Position Reclasses	-	-	-	-	-	-	-	-	-
205 - AGI New Positions	-	-	-	-	-	-	-	-	-
206 - PANG CE New Position	-	-	-	-	-	-	-	-	-
207 - AGI Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
208 - AGI Facility S&S Funding	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Fund Shift	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	1,334,066	1,334,066	-	-	-	-	-
490 - Owen Summers ASLEP	-	-	-	-	-	-	-	-	-
491 - Newport ASLEP	-	-	-	-	-	-	-	-	-
492 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
493 - Hood River ASLEP	-	-	-	-	-	-	-	-	-
494 - OYCP Athletic Field	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**1,334,066**	**1,334,066**	**-**	**-**	**-**	**-**	**-**
Total 2023-25 Agency Request Budget	**-**	**-**	**14,115,956**	**14,115,956**	**-**	**-**	**-**	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	3.84%	4.61%	-	-100.00%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	10.44%	10.44%	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	5,554,100	-	-	200,000	5,354,100	-	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**5,554,100**	**-**	**-**	**200,000**	5,354,100	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**5,554,100**	**-**	**-**	**200,000**	5,354,100	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(200,000)	-	-	(200,000)	-	-	-
Subtotal	**-**	**-**	**(200,000)**	**-**	**-**	**(200,000)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	224,871	-	-	-	224,871	-	-
Subtotal	**-**	**-**	**224,871**	**-**	**-**	**-**	224,871	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**5,578,971**	**-**	**-**	**-**	5,578,971	**-**	**-**

Military Dept, Oregon
Capital Improvements
2023-25 Biennium

Agency Request Budget
Cross Reference Number: 24800-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**5,578,971**	**-**	**-**	**-**	5,578,971	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**5,578,971**	**-**	**-**	**-**	5,578,971	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
101 - Agency CIO LD to Permanent	-	-	-	-	-	-	-	-	-
102 - Interest on Line of Credit	-	-	-	-	-	-	-	-	-
103 - New Payroll Officer	-	-	-	-	-	-	-	-	-
104 - HR Position Reclasses	-	-	-	-	-	-	-	-	-
105 - CFO Position Reclass	-	-	-	-	-	-	-	-	-
106 - Special Purpose Cash Flow Appropriation	-	-	-	-	-	-	-	-	-
107 - State Charges Not Covered by MCAs	-	-	-	-	-	-	-	-	-
108 - Regional Civil Defense Force Package	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Over Cap Salary Costs	-	-	-	-	-	-	-	-	-
203 - PANG CE Custodial Contract	-	-	-	-	-	-	-	-	-
204 - AGI LD to Permanent, Position Reclasses	-	-	-	-	-	-	-	-	-
205 - AGI New Positions	-	-	-	-	-	-	-	-	-
206 - PANG CE New Position	-	-	-	-	-	-	-	-	-
207 - AGI Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
208 - AGI Facility S&S Funding	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Fund Shift	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Owen Summers ASLEP	-	-	-	-	-	-	-	-	-
491 - Newport ASLEP	-	-	-	-	-	-	-	-	-
492 - McMinnville ASLEP	-	-	-	-	-	-	-	-	-
493 - Hood River ASLEP	-	-	-	-	-	-	-	-	-
494 - OYCP Athletic Field	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2023-25 Agency Request Budget	**-**	**-**	**5,578,971**	**-**	**-**	**-**	5,578,971	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	0.45%	-	-	-100.00%	4.20%	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Military Dept, Oregon
Capital Construction
2023-25 Biennium

Agency Request Budget
Cross Reference Number: 24800-089-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	46,790,840	-	-	14,990,840	31,800,000	-	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**46,790,840**	**-**	**-**	**14,990,840**	31,800,000	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(46,790,840)	-	-	(14,990,840)	(31,800,000)	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Agency CIO LD to Permanent	-	-	-	-	-	-	-	-	-
102 - Interest on Line of Credit	-	-	-	-	-	-	-	-	-
103 - New Payroll Officer	-	-	-	-	-	-	-	-	-
104 - HR Position Reclasses	-	-	-	-	-	-	-	-	-
105 - CFO Position Reclass	-	-	-	-	-	-	-	-	-
106 - Special Purpose Cash Flow Appropriation	-	-	-	-	-	-	-	-	-
107 - State Charges Not Covered by MCAs	-	-	-	-	-	-	-	-	-
108 - Regional Civil Defense Force Package	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - PANG Over Cap Salary Costs	-	-	-	-	-	-	-	-	-
203 - PANG CE Custodial Contract	-	-	-	-	-	-	-	-	-
204 - AGI LD to Permanent, Position Reclasses	-	-	-	-	-	-	-	-	-
205 - AGI New Positions	-	-	-	-	-	-	-	-	-
206 - PANG CE New Position	-	-	-	-	-	-	-	-	-
207 - AGI Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
208 - AGI Facility S&S Funding	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Fund Shift	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Owen Summers ASLEP	-	-	2,909,970	-	-	2,909,970	-	-	-
491 - Newport ASLEP	-	-	5,327,482	-	-	5,327,482	-	-	-
492 - McMinnville ASLEP	-	-	6,329,665	-	-	6,329,665	-	-	-
493 - Hood River ASLEP	-	-	3,163,480	-	-	3,163,480	-	-	-
494 - OYCP Athletic Field	-	-	2,360,000	-	-	2,360,000	-	-	-
Subtotal Policy Packages	**-**	**-**	**20,090,597**	**-**	**-**	**20,090,597**	-	**-**	**-**
Total 2023-25 Agency Request Budget	**-**	**-**	**20,090,597**	**-**	**-**	**20,090,597**	-	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	-57.06%	-	-	34.02%	-100.00%	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

PROGRAM PRIORITIZATION FOR 2023-25

Agency Name: Oregon Military Department

2023-25 Biennium **Agency Number: 24800**

Agency-wide

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
		OMD	Debt	Debt Service		4	12,781,890		0				$ 12,781,890	0	0.00	N	N	D			POL 480 requests $1.3 million in new debt service for 3 projects (POL 490-492).
		OMD	AG	Command Group	248-01 to 248-09	4	5,605,688		283,179				$ 5,888,867	8	8.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 101 requests CIO (IT Mgr 3), POL 102 establishes funding to cover line of credit interest costs, POL 107 requests funding to cover certain costs, POL 108 establishes 6 regional Civil Defense Force positions
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	2,772,055		2,153,168				$ 4,925,223	16	16.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 103 - establishes one Payroll Analyst position, POL 105 requests a reclass of CFO, POL 106 establishes a SPA to help with cash flow,
		OMD	AGP	State Personnel Office	248-09	4	1,638,061		637,498				$ 2,275,559	8	8.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 104 - Reclassifies two positions
		OMD	ANG	Air National Guard Administration	248-09	4	0				0		$ -	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
1	1	OMD	EOC	Emergency Operations	248-09	8			5,603,605				$ 5,603,605	0	0.00	N	N	FO			
2	1	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03, 248-04	8	12,867,862		6,023,745		72,141,448		$ 91,033,055	226	177.80	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 201 - requests funding for deferred maintenance, POL 204 - Reclassifies multiple positions in AGI-O, POL 205 - requests 14 new positions in AGI-O, POL 207 - fund shifts two positions in AGI - O, POL 208 - Requests operational S&S funding
3	2	OMD	AGI-C	Army Guard Construction Operations	248-09	8	240,546		0		27,734		$ 268,280	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 480 - requests OF lim for new bond issuance costs.
4	3	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	1,797,407				7,837,697		$ 9,635,104	19	19.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 - requests $87K for over-cap & utilities, POL 203 - requests $36k for a custodial contract, POL 206 - requests 1 new position
5	4	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	1,507,354				8,305,709		$ 9,813,063	28	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
6	1	OMD	CAP IMP	Capital Improvement	248-09	8					5,578,971		$ 5,578,971	0	0.00	N	N	D	ORS 396		
7	5	OMD	PAB-SEC	Portland Air Base Security	248-09	8					2,434,848		$ 2,434,848	12	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
8	1	OMD	CAP IMP	Capital Construction	248-09	8							$ -	0	0.00	N	N	D	ORS 396		
9	6	OMD	KF-SEC	Kingsley Field Security	248-09	8					2,060,142		$ 2,060,142	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
10	7	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8					7,112,622		$ 7,112,622	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
11	8	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8					10,131,674		$ 10,131,674	30	30.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
12	2	OMD	YCP	Youth Challenge Program	248-05	7	1,504,645		5,124,366		14,293,183		$ 20,922,194	73	73.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future	POL 401 requests a fund shift of operational costs from Other Funds to General Fund
13	1	OMD	EFAP	Emergency Financial Assistance	248-09	4			201,237				$ 201,237	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
14	9	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4					416,119		$ 416,119	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
15	10	OMD	AGI-E	Army Guard Environmental	248-09	8					5,154,269		$ 5,154,269	10	10.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 - requests 1 new position.
16	11	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	49,750				208,829		$ 258,579	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
17	12	OMD	KF-Env	Kingsley Field Environmental	248-09	8	39,452				220,257		$ 259,709	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
18	13	OMD	CD	Counter Drug Operations	248-09	10					461,000		$ 461,000	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
19	14	OMD	ESS	Electronic Security Systems	248-09	8					698,059		$ 698,059	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
20	15	OMD	TC	Telecommunications	248-09	4					72,355		$ 72,355	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
21	16	OMD	DL	Distance Learning	248-09	7					784,014		$ 784,014	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
22	17	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	114,089				352,879		$ 466,968	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
23	2	OMD	AGPA	Public Affairs Office	248-09	12	249,078		131,214				$ 380,292	2	1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
24	3	OMD	STARBASE	STARBASE	248-09	7					3,959,781		$ 3,959,781	16	16.00	N	N	FO	10 USC Sec. 2193 b	Designed to increase at risk students awareness if the importance of math and science in today's high-technology work environment	
25	3	OMD	ED	Education and Training	248-01	7	0		27				$ 27	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
							41,167,877	-	20,158,039	-	142,251,590	-	$ 203,577,506	487	438.30						

__X__ Agency Request **_____ Governor's Budget** **_____ Legislatively Adopted**

107BF23

PROGRAM PRIORITIZATION FOR 2023-25

Agency Name: Oregon Military Department

2023-25 Biennium — Agency Number: 24800

Agency-wide

Program/Division Priorities for 2023-25 Biennium

1 Priority (ranked with highest priority first)	2 Agency Initials	3 Program or Activity Initials	4 Program Unit/Activity Description	5 Identify Key Performance Measure(s)	6 Primary Purpose Program-Activity Code	7 GF	8 LF	9 OF	10 NL-OF	11 FF	12 NL-FF	13 TOTAL FUNDS	14 Pos.	15 FTE	16 New or Enhanced Program (Y/N)	17 Included as Reduction Option (Y/N)	18 Legal Req. Code (C, D, FM, FO, S)	19 Legal Citation	20 Explain What is Mandatory (for C, FM, and FO Only)	21 Comments on Proposed Changes to CSL included in Agency Request	22

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399, 401, 402, 403 and 404 contain the Oregon Military Department, Oregon National Guard and Oregon Emergency Management authorities and duties.

The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

PROGRAM PRIORITIZATION FOR 2023-25

Agency Name: Oregon Military Department

2023-25 Biennium **Agency Number: 24800**

Program 001 - Administration

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
		OMD	AG	Command Group	248-01 to 248-09	4	5,605,688		283,179				$ 5,888,867	8	8.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 101 requests CIO (IT Mgr 3), POL 102 establishes funding to cover line of credit interest costs, POL 107 requests funding to cover certain costs, POL 108 establishes 6 regional Civil Defense Force positions
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	2,772,055		2,153,168				$ 4,925,223	16	16.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 103 - establishes one Payroll Analyst position, POL 105 requests a reclass of CFO, POL 106 establishes a SPA to help with cash flow.
		OMD	AGP	State Personnel Office	248-09	4	1,638,061		637,498				$ 2,275,559	8	8.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 104 - Reclassifies two positions
13	1	OMD	EFAP	Emergency Financial Assistance	248-09	4			201,237				$ 201,237	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
23	2	OMD	AGPA	Public Affairs Office	248-09	12	249,078		131,214				$ 380,292	2	1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
25	3	OMD	ED	Education and Training	248-01	7			27				$ 27	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
													$ -								
							10,264,882	-	3,406,323	-	-	-	$ 13,671,205	34	33.50						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard.

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399 contain the Oregon Military Department, and Oregon National Guard authorities and duties.

The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, and Oregon National Guard) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

PROGRAM PRIORITIZATION FOR 2023-25

Agency Name: Oregon Military Department

2023-25 Biennium **Agency Number: 24800**

Program 002 - Operations

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
		OMD	ANG	Air National Guard Administration	248-09	4							$ -			N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
2	1	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03,	8	12,867,862		6,023,745		72,141,448		$ 91,033,055	226	177.80	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 201 - requests funding for deferred maintenance, POL 204 - Reclassifies multiple positions in AGI-O, POL 205 - requests 14 new positions in AGI-O, POL 207 - fund shifts two positions in AGI - O, POL 208 - Requests operational S&S funding
3	2	OMD	AGI-C	Army Guard Construction Operations	248-09	8	240,546				27,734		$ 268,280	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 480 - requests OF lim for new bond issuance costs
4	3	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	1,797,407				7,837,697		$ 9,635,104	19	19.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 - requests $87K for over-cap & utilities, POL 203 - requests $36k for a custodial contract, POL 206 - requests 1 new position
5	4	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	1,507,354				8,305,709		$ 9,813,063	28	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
7	5	OMD	PAB-SEC	Portland Air Base Security	248-09	8					2,434,848		$ 2,434,848	12	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
9	6	OMD	KF-SEC	Kingsley Field Security	248-09	8					2,060,142		$ 2,060,142	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
10	7	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8					7,112,622		$ 7,112,622	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
11	8	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8					10,131,674		$ 10,131,674	30	30.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
14	9	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4					416,119		$ 416,119	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
15	10	OMD	AGI-E	Army Guard Environmental	248-09	8					5,154,269		$ 5,154,269	10	10.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 - requests 1 new position.
16	11	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	49,750				208,829		$ 258,579	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
17	12	OMD	KF-Env	Kingsley Field Environmental	248-09	8	39,452				220,257		$ 259,709	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
18	13	OMD	CD	Counter Drug Operations	248-09	10					461,000		$ 461,000	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
19	14	OMD	ESS	Electronic Security Systems	248-09	8					698,059		$ 698,059	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
20	15	OMD	TC	Telecommunications	248-09	4					72,355		$ 72,355	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
21	16	OMD	DL	Distance Learning	248-09	7					784,014		$ 784,014	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
22	17	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	114,089				352,879		$ 466,968	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
							16,616,460	-	6,023,745	-	118,419,655	-	$ 141,059,860	364	315.80						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

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The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, and Oregon National Guard) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

PROGRAM PRIORITIZATION FOR 2023-25

Agency Name: Oregon Military Department

2023-25 Biennium **Agency Number: 24800**

Program 004 - Community Support

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
1	1	OMD	EOC	Emergency Operations	248-09	8			5,603,605				$ 5,603,605	0	0.00	N	N	FO			
12	2	OMD	YCP	Youth Challenge Program	248-05	7	1,504,645		5,124,366		14,293,183		$ 20,922,194	73	73.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future	POL 401 requests a fund shift of operational costs from Other Funds to General Fund.
24	3	OMD	STARBASE	STARBASE	248-09	7					3,959,781		$ 3,959,781	16	16.00	N	N	FO	10 USC Sec. 2193 b	Designed to increase at risk students awareness if the importance of math and science in today's high-technology work environment	
													$ -								
							1,504,645	-	10,727,971	-	18,252,964	-	$ 30,485,580	89	89.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
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3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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PROGRAM PRIORITIZATION FOR 2023-25

Agency Name: Oregon Military Department

2023-25 Biennium **Agency Number: 24800**

Program 087 - Debt Service

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
		OMD	Debt	Debt Service		4	12,781,890						$ 12,781,890	0	0.00	N	N	D			POL 480 requests $1.3 million in new debt service for 3 projects (POL 490-492).
													$ -								
													$ -								
													$ -								
													$ -								
							12,781,890	-	-	-	-	-	$ 12,781,890	0	0.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

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PROGRAM PRIORITIZATION FOR 2023-25

Agency Name: Oregon Military Department

2023-25 Biennium **Agency Number: 24800**

Program 088 - Capital Improvement

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
6	1	OMD	CAP IMP	Capital Improvement	248-09	8					5,578,971		$ 5,578,971	0	0.00	N	N	D	ORS 396		
													$ -								
													$ -								
													$ -								
													$ -								
							-	-	-	-	5,578,971	-	$ 5,578,971	0	0.00						

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PROGRAM PRIORITIZATION FOR 2023-25

Agency Name: Oregon Military Department

2023-25 Biennium **Agency Number: 24800**

Program 089 - Capital Construction

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
8	1	OMD	CAP CNST	Capital Construction	248-09	8							$ -	0	0.00	N	N	D	ORS 396		POL 490 - ASLEP at Owen Summers Building, POL 491 - ASLEP at Newport, POL 492 - ASLEP at McMinnville, POL 493 - ASLEP at Hood River, POL 494 - Athletic Field at OYCP
													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
							-	-	-	-	-	-	$ -	0	0.00						

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PROGRAM PRIORITIZATION FOR 2023-25

Agency Name: Oregon Military Department

2023-25 Biennium **Agency Number: 24800**

Program 089 - Capital Construction

Program/Division Priorities for 2023-25 Biennium

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													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
							-	-	-	-	-	-	$ -	0	0.00						

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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
2023-2025 BIENNIAL BUDGET
REDUCTION OPTIONS

In the 2023-2025 biennium, the Oregon Military Department's Current Service Level Budget is 70% Federal, 10% Other Funds, and 20% General Fund. Although the OMD budget is mainly federally funded, through cooperative agreements with the National Guard Bureau, OMD could not accomplish its mission without its state General Fund resources.

General Fund is used for required State match on a number of federal cooperative agreements and grants, for the overall leadership and administration of Oregon's National Guard, and for debt service on our Article XI-Q bonds used for new construction. Of note, $12.8 million, or 31% of the agency's Current Service Level General Fund, is Debt Service on outstanding bonds for construction.

The Military Department has experienced numerous reductions over the previous three decades. In 1991, 101 positions out of a total of 244 were 100% General Funded; in the 2023-25 Base Budget, only 20 positions from a total of 487 are 100% General Funded. The Installations Division within the Operations Program has been hit particularly hard. It lost $1.5 million General Fund in the 2009-11 budget, including 6 maintenance positions. In the 2011-13 Biennium, the Installations Division suffered another General Fund reduction of $2.5 million and lost an additional 15 positions. The 2013-15 biennium followed up with a reduction to Current Service Level and an additional loss of 3 more critical positions. The 2015-17 biennium ended with an additional General Fund reduction to Services and Supplies within the Installations Division. Maintenance and repairs on Oregon's 37 armories and two Air National Guard bases have been limited to immediate and critical situations only. These reductions have severely decreased our ability to adequately maintain facilities that house the Oregon Army and Air National Guard and provide emergency infrastructure in times of natural disaster. The 2017-19 biennium saw reductions in General Fund to the Fire Programs at both Portland and Kingsley Field Air National Guard bases, as well as the elimination of a Facility Energy Technician 3 position at the Portland Air National Guard Base. The 2019-21 biennium saw reductions to the Command Group program through the elimination of an existing Executive Support Specialist 2 position. The 2021-23 biennium saw reductions to the Command Group program through the elimination of services and supplies funding.

Further reductions in General Fund may jeopardize the agency's ability to meet its constitutional mission, and will adversely affect the future of the Oregon Military Department.

The following table provides an overview of General Fund reductions OMD has taken over the past 10 biennia:

Biennium	General Fund reduction	% of Current Service Level	Number of Positions abolished
2003-05	$1,458,303	10%	4

Biennium	General Fund reduction	% of Current Service Level	Number of Positions abolished
2005-07	$94,446	.7%	0
2007-09	$1,945,599	11%	12
2009-11	$4,514,281	16%	7
2011-13	$6,074,325	19%	65
2013-15	$1,605,684	6%	3
2015-17	$645,020	3%	1
2017-19	$1,676,149	10%	1
2019-21	$170,162	1%	1
2021-23	$160,611	.5%	0

In compliance with ORS 291.216, the Oregon Military Department submits the following 10% reduction options for the 2023-25 biennium:

Operations Program – Operations and Maintenance
Fiscal Impact: ($2,271,611) General Fund / ($2,271,611) Federal Funds
Agency Impact: This reduction would reduce Services and Supplies funding for deferred maintenance. It would result in the Operations and Maintenance Program losing critical funding to finance deferred maintenance projects across a portfolio of facilities totaling 3.4 million square feet, and which has a current replacement value of $1.6 billion. Should this reduction occur, it will result in increasing levels of deferred maintenance, which are already in excess of $100 million, thereby reducing facility readiness which jeopardizes force structure within the state. Additionally, the reduction would result in an inability to leverage approximately $2.3 million in Federal Funds which require non-federal match.

Administration Program – Command Group
Fiscal Impact: ($298,124) General Fund
Agency Impact: This reduction would eliminate funding for office supplies, travel, subscriptions and other necessary business needs for the office of The Adjutant General. Without funding for travel, The Adjutant General would be restricted to attend work related functions with a direct federal nexus in order for the National Guard Bureau to fund his travel. This will impact the ability of The Adjutant General to conduct travel related to his role as the Governor's Senior Military Advisor which requires extensive travel to meetings and conferences throughout the nation. In all likelihood day to day operational needs would be financed with General Fund from other areas of the agency which would have the effect of reducing their budgets and impacting their operations

Administration Program – Public Affairs
Fiscal Impact: ($24,908) General Fund

This reduction would eliminate all discretionary S&S spending within the Public Affairs Office of the Military Department. This would result in the inability to provide timely information to elected officials and the press. Federal resources associated with the Oregon National Guard traditionally have to be spent on issues directly associated with their federal mission. Promoting, and sharing the state mission of the Oregon National Guard, such as fighting wildfires is usually paid for with state resources, and this reduction would eliminate that functionality.

Operations – Kingsley Field Civil Engineering Program
Fiscal Impact: ($68,366) General Fund / ($387,407) Federal Funds
Agency Impact: This reduction would decrease Services and Supplies funding associated with the Kingsley Field Air National Guard Base. Kingsley Field is the nation's only F-15 fighter training program. This reduction would result in a reduced ability for the Civil Engineering Program at the Base to provide critical services, pay for utility costs and conduct routine maintenance to a facility portfolio of 525,300 sq. ft. thereby jeopardizing facility readiness. As with reduction #1, impacts to facility readiness can jeopardize force structure and may lead to mission reassignment (i.e., transferring the F-15 fighter training mission to another state). Additionally, the reduction would result in an inability to leverage approximately $387,407 in Federal Funds which require non-federal match

Operations – Portland Civil Engineering Program
Fiscal Impact: ($83,882) General Fund / ($335,528) Federal Funds
Agency Impact: This reduction would decrease Services and Supplies funding associated with the Portland Air National Guard Base. The Portland Air National Guard Base is part of the national 4 Corner Defense Mission, providing air sovereignty support from southern Oregon to Alaska. This reduction would result in a reduced ability for the Civil Engineering Program at the Base to provide critical services, pay for utility costs and conduct routine maintenance to a facility portfolio of 620,716 sq. ft. thereby jeopardizing facility readiness. As with reduction #1, impacts to facility readiness can jeopardize force structure and may lead to mission reassignment (i.e., transferring the 4 Corner Defense Mission to another state). Additionally, the reduction would result in an inability to leverage approximately $335,528 in Federal Funds which require non-federal match.

Operations – Kingsley Field Civil Engineering Program
Fiscal Impact: ($21,218) General Fund / ($120,235) Federal Funds, abolish 1 position, 1.00 FTE
Agency Impact: This reduction abolishes one custodial position at the Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Civil Engineering Program to provide adequate custodial/janitorial support across a facility portfolio of 525,300 sq. ft. This reduction eliminates 25% of the custodial staff at the Base which will place increase burden on the remaining staff, which will result in increased overtime costs, thereby exacerbating the financial impact of this reduction. This reduction will also result in the inability to leverage $120,235 in Federal Funds which require non-federal match.

Operations – Portland Civil Engineering Program
Fiscal Impact: ($29,136) General Fund / ($116,544) Federal Funds, abolish 1 position, 1.00 FTE

Agency Impact: This reduction abolishes one Transportation Maintenance Specialist 1 position at the Portland Air National Guard Base. Eliminating this position would negatively impact the ability of the Civil Engineering Program to provide critical repair and renovation work to the road systems across the base. This includes service support to the runways utilized by Oregon Air National Guard F-15's to taxi, takeoff, and land. This reduction eliminates 33% of the transportation maintenance staff at the Base which will place increase burden on the remaining staff, which will result in increased overtime costs, thereby exacerbating the financial impact of this reduction. This reduction will also result in the inability to leverage $116,544 in Federal Funds which require non-federal match**.**

Operations Program – Operations and Maintenance
Fiscal Impact: ($41,354) General Fund / ($8,542) Other Funds / ($149,688) Federal Funds, abolish 1 position, 1.00 FTE
Agency Impact: This reduction abolishes one Facility Energy Technician 3 position within the Operations & Maintenance Program. The elimination of this position will reduce the ability of the program to manage the energy usage across a substantial facility footprint leading to potential inefficiencies and increased energy costs.

Other Funds and Federal Funds Limitation reductions to arrive at a 10% reduction of each fund type as required by ORS 291.216:

Operations Program – Operations and Maintenance
Fiscal Impact: ($630,650) Other Funds limitation / ($630,650) Federal Funds.
Agency Impact: This reduction decreases Other Funds expenditure limitation within the Operations and Maintenance Program. A reduction in limitation will result in an inability to utilize facility rental revenue to finance ongoing operational costs across a portfolio of facilities totaling 3.1 million square feet, and which has a current replacement value of $1.6 billion. Should this reduction occur, it may result in increasing levels of deferred maintenance which may have been addressed with Other Funds, thereby reducing facility readiness which jeopardizes force structure within the state. Additionally, the reduction would result in an inability to leverage approximately $630,650 in Federal Funds which require non-federal match.

Administration Program – Human Resources
Fiscal Impact: ($63,750) Other Funds limitation
Agency Impact: This reduction decreases Other Funds expenditure limitation within the Human Resources Office. This reduction would have minimal impact on the operations of the Human Resources Office as the majority of S&S expenditures are financed with General Fund.

Administration Program – Financial Administration
Fiscal Impact: ($244,148) Other Funds limitation
Agency Impact: This reduction decreases Other Funds Services and Supplies expenditure limitation within the Financial Administration Division. This reduction would have minimal impact on the operations of the Financial Administration Division as the majority of S&S expenditures are financed with General Fund**.**

Community Support – Emergency Services
Fiscal Impact: ($1,068,714) Other Funds limitation
Agency Impact: This reduction decreases the Other Funds Personal Services expenditure limitation within the Emergency Operations Program. A reduction of limitation will result in challenges processing personal services costs associated with State Active Duty (SAD) missions. SAD missions occur when the National Guard is called to support an emergency response operation, such wildfire suppression activities. While in a SAD status National Guard Service Members become temporary state employees and their personal service costs are financed through the Community Support portion of the OMD budget. The funding source supporting the Other Funds is generally provided by another agency through an interagency agreement such as OPLAN SMOKEY. Without sufficient limitation OMD may be forced to limit the number of SAD missions it can support, or utilize Other Fund limitation from other program areas which could cause unintended operational problems.

Operations Program – Operations and Maintenance
Fiscal Impact: ($7,312,946) Federal Funds limitation
Agency Impact: This reduction decreases Federal Funds Services and Supplies expenditure limitation within the Operations and Maintenance Program. A reduction in limitation will result in an inability to utilize Master Cooperative Agreement Funding provided by National Guard Bureau to finance ongoing operational costs across a portfolio of facilities totaling 3.1 million square feet, and which has a current replacement value of $1.6 billion. Should this reduction occur, it would result in Oregon not executing the requirements outlined by NGR 5-1 and its appendices, thereby reducing facility readiness which jeopardizes force structure within the state**.**

Community Support – STARBASE Program
Fiscal Impact: ($80,117) Federal Funds limitation
Agency Impact: This reduction decreases Federal Funds Services and Supplies expenditure limitation within the STARBASE Program. STARBASE is a 100% federally funded education program which offers 5th grade students in multiple areas of the state the opportunity to learn about STEM at no cost to the student or family. A reduction in limitation will result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget, exacerbating the funding situation within the program.

Operations Program – Kingsley Field Fire
Fiscal Impact: ($164,500) Federal Funds limitation
Agency Impact: This reduction decreases Federal Funds Services and Supplies expenditure limitation within the Kingsley Field Fire Program. The Fire Program provides 24/7 fire suppression services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. A reduction in limitation will result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation within the Wing Fire Program

Operations Program – Distance Learning
Fiscal Impact: ($78,401) Federal Funds limitation
Agency Impact: This reduction decreases Federal Funds Services and Supplies expenditure limitation within the Distance Learning Program. The Distance Learning Program is a 100% federally supported program offering remote learning opportunities for National Guard Service Members. A reduction in limitation will result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation within the program.

Community Support – STARBASE Program
Fiscal Impact: ($315,861) Federal Funds limitation
Agency Impact: This reduction abolishes two positions within the STARBASE Program. STARBASE is a 100% federally funded education program which offers 5th grade students in multiple areas of the state the opportunity to learn about STEM at no cost to the student or family. A reduction in staffing will eliminate the opportunity for the program to expand operations to a fifth location, reducing educational opportunities for students in the Clackamas County region. It would also place increased responsibility on staff at the other four locations to cover vacation leave, and sick leave. This reduction will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget, exacerbating the funding situation within the program**.**

Operations Program – Portland Fire Program
Fiscal Impact: ($335,635) Federal Funds limitation
Agency Impact: This reduction abolishes one Deputy Fire Chief position at the Portland Air National Guard Base. The Fire Program provides 24/7 fire suppression services to the 4 Corner Defense Mission at Portland Air National Guard Base. Eliminating this position would negatively impact the ability of the Fire Program to provide critical fire suppression services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

Operations Program – Portland Fire Program
Fiscal Impact: ($240,794) Federal Funds limitation
Agency Impact: This reduction abolishes one Fire Fighter position at the Portland Air National Guard Base. The Fire Program provides 24/7 fire suppression services to the 4 Corner Defense Mission at Portland Air National Guard Base. Eliminating this position would negatively impact the ability of the Fire Program to provide critical fire suppression services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed

funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

Operations Program – Portland Security Program
Fiscal Impact: ($160,289) Federal Funds limitation
Agency Impact: This reduction abolishes one Security Officer position at the Portland Air National Guard Base. The Security Program provides 24/7 security services to the 4 Corner Defense Mission at Portland Air National Guard Base. Eliminating this position would negatively impact the ability of the Security Program to provide critical security services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

Operations Program – Portland Security Program
Fiscal Impact: ($160,289) Federal Funds limitation
Agency Impact: This reduction eliminates one Security Officer position at the Portland Air National Guard Base. The Security Program provides 24/7 security services to the 4 Corner Defense Mission at Portland Air National Guard Base. Eliminating this position would negatively impact the ability of the Security Program to provide critical security services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

Operations Program – Kingsley Field Fire Program
Fiscal Impact: ($354,826) Federal Funds limitation
Agency Impact: This reduction abolishes one Fire Fighter position at the Kingsley Field Air National Guard Base. The Fire Program provides 24/7 fire suppression services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Fire Program to provide critical fire suppression services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

Operations Program – Kingsley Field Fire Program
Fiscal Impact: ($354,826) Federal Funds limitation
Agency Impact: This reduction abolishes one Fire Fighter position at the Kingsley Field Air National Guard Base. The Fire Program provides 24/7 fire suppression services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. Eliminating this position would

negatively impact the ability of the Fire Program to provide critical fire suppression services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

Operations Program – Kingsley Field Fire Program
Fiscal Impact: ($354,826) Federal Funds limitation
Agency Impact: This reduction abolishes one Fire Fighter position at the Kingsley Field Air National Guard Base. The Fire Program provides 24/7 fire suppression services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Fire Program to provide critical fire suppression services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

Operations Program – Kingsley Field Security Program
Fiscal Impact: ($150,093) Federal Funds limitation
Agency Impact: This reduction abolishes one Security Officer position at the Kingsley Field Air National Guard Base. The Security Program provides 24/7 security services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Security Program to provide critical security services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

Operations Program – Kingsley Field Security Program
Fiscal Impact: ($150,093) Federal Funds limitation
Agency Impact: This reduction abolishes one Security Officer position at the Kingsley Field Air National Guard Base. The Security Program provides 24/7 security services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Security Program to provide critical security services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

10% REDUCTION OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2021-23 AND 2023-25)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations – Operations and Maintenance	Reduce General Fund appropriated for Services and Supplies	($2,271,611) GF / ($2,271,611) FF	#1 – This reduction would decrease funding for deferred maintenance. It would result in the Operations and Maintenance Program losing critical funding to finance deferred maintenance projects across a portfolio of facilities totaling 3.1 million square feet, and which has a current replacement value of $1.6 billion. Should this reduction occur, it will result in increasing levels of deferred maintenance, which are already in excess of $100 million, thereby reducing facility readiness which jeopardizes force structure within the state. Additionally, the reduction would result in an inability to leverage approximately $2.3 million in Federal Funds which require non-federal match.
Administration Program – Command Group	Reduce General Fund appropriated for Services and Supplies	($298,124) GF	#2 – This reduction would eliminate funding for office supplies, travel, subscriptions and other necessary business needs for the office of The Adjutant General. Without funding for travel, The Adjutant General would be restricted to attend work related functions with a direct federal nexus in order for the National Guard Bureau to fund his travel. This will impact the ability of The Adjutant General

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(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2021-23 AND 2023-25)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
			to conduct travel related to his role as the Governor's Senior Military Advisor which requires extensive travel to meetings and conferences throughout the nation. In all likelihood day to day operational needs would be financed with General Fund from other areas of the agency which would have the effect of reducing their budgets and impacting their operations
Administration Program – Public Affairs	Reduce General Fund appropriated for Services and Supplies	($24,908) GF	#3 – This reduction would eliminate all discretionary S&S spending within the Public Affairs Office of the Military Department. This would result in the inability to provide timely information to elected officials and the press. Federal resources associated with the Oregon National Guard traditionally have to be spent on issues directly associated with their federal mission. Promoting, and sharing the state mission of the Oregon National Guard, such as fighting wildfires is usually paid for with state resources, and this reduction would eliminate that functionality.

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ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2021-23 AND 2023-25)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations Program – Kingsley Field Civil Engineering Program	Reduce General Fund appropriated for Services and Supplies	($68,366) GF / ($387,407) FF	#4 – This reduction would decrease S&S funding associated with the Kingsley Field Air National Guard Base. Kingsley Field is the nation's only F-15 fighter training program. This reduction would result in a reduced ability for the Civil Engineering Program at the Base to provide critical services, pay for utility costs and conduct routine maintenance to a facility portfolio of 525,300 sq. ft. thereby jeopardizing facility readiness. As with reduction #1, impacts to facility readiness can jeopardize force structure and may lead to mission reassignment (i.e., transferring the F-15 fighter training mission to another state). Additionally, the reduction would result in an inability to leverage approximately $387,407 in Federal Funds which require non-federal match

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Operations Program – Portland Civil Engineering Program	Reduce General Fund appropriated for Services and Supplies	($83,882) GF / ($335,528) FF	#5 – This reduction would decrease S&S funding associated with the Portland Air National Guard Base. The Portland Air National Guard Base is part of the national 4 Corner Defense Mission, providing air sovereignty support from southern Oregon to Alaska. This reduction would result in a reduced ability for the Civil Engineering Program at the Base to provide critical services, pay for utility costs and conduct routine maintenance to a facility portfolio of 620,716 sq. ft. thereby jeopardizing facility readiness. As with reduction #1, impacts to facility readiness can jeopardize force structure and may lead to mission reassignment (i.e., transferring the 4 Corner Defense Mission to another state). Additionally, the reduction would result in an inability to leverage approximately $335,528 in Federal Funds which require non-federal match.
Operations Program – Kingsley Field Civil Engineering Program	Abolish one position	($21,218) GF / ($120,235) FF	#6 – This reduction abolishes one custodial position at the Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Civil Engineering Program to provide adequate custodial/janitorial support across a facility portfolio of 525,300 sq. ft. This reduction eliminates 25% of the custodial

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			staff at the Base which will place increase burden on the remaining staff, which will result in increased overtime costs, thereby exacerbating the financial impact of this reduction. This reduction will also result in the inability to leverage $120,235 in Federal Funds which require non-federal match.
Operations Program – Portland Air National Guard Base Civil Engineering Program	Abolish one position	($29,136) GF / ($116,544) FF	#7 – This reduction abolishes one Transportation Maintenance Specialist 1 position at the Portland Air National Guard Base. Eliminating this position would negatively impact the ability of the Civil Engineering Program to provide critical repair and renovation work to the road systems across the base. This includes service support to the runways utilized by Oregon Air National Guard F-15's to taxi, takeoff, and land. This reduction eliminates 33% of the transportation maintenance staff at the Base which will place increase burden on the remaining staff, which will result in increased overtime costs, thereby exacerbating the financial impact of this reduction. This reduction will also result in the inability to leverage $116,544 in Federal Funds which require non-federal match.

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Operations – Operations and Maintenance	Abolish one position	($41,354) GF, ($8,542) OF, ($149,688) FF	#8 – This reduction abolishes one Facility Energy Technician 3 position from the Operations and Maintenance Program. The elimination of this position will reduce the ability of the program to manage the energy usage across a substantial facility footprint leading to potential inefficiencies and increased energy costs.
Operations – Operations and Maintenance	Reduce Other Funds Services and Supplies Limitation	($630,650) OF / ($630,650) FF	#9 – This reduction decreases Other Funds expenditure limitation within the Operations and Maintenance Program. A reduction in limitation will result in an inability to utilize facility rental revenue to finance ongoing operational costs across a portfolio of facilities totaling 3.1 million square feet, and which has a current replacement value of $1.6 billion. Should this reduction occur, it may result in increasing levels of deferred maintenance which may have been addressed with Other Funds, thereby reducing facility readiness which jeopardizes force structure within the state. Additionally, the reduction would result in an inability to leverage approximately $630,650 in Federal Funds which require non-federal match.

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Administration – Human Resources	Reduce Other Funds Services and Supplies Limitation	($63,750) OF	#10 – This reduction decreases Other Funds expenditure limitation within the Human Resources Office. This reduction would have minimal impact on the operations of the Human Resources Office as the majority of S&S expenditures are financed with General Fund.
Administration – Financial Administration	Reduce Other Funds Services and Supplies Limitation	($244,148) OF	#11 – This reduction decreases Other Funds expenditure limitation within the Financial Administration Division. This reduction would have minimal impact on the operations of the Financial Administration Division as the majority of S&S expenditures are financed with General Fund.
Community Support – Emergency Services	Reduce Other Personal Services Limitation	($1,068,714) OF	#12 – This reduction decreases Other Funds expenditure limitation within the Emergency Operations Program. A reduction of limitation will result in challenges processing personal services costs associated with State Active Duty (SAD) missions. SAD missions occur when the National Guard is called to support an emergency response operation, such wildfire suppression activities. While in a SAD status National Guard Service Members become temporary state employees and their personal service costs are finance through the Community

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			Support portion of the OMD budget. The funding source supporting the Other Funds is generally provided by another agency through an interagency agreement such as OPLAN SMOKEY. Without sufficient limitation OMD may be forced to limit the number of SAD missions it can support, or utilize Other Fund limitation from other program areas which could cause unintended operational problems.
Operations – Operations and Maintenance	Reduce Federal Funds Services and Supplies Limitation	($7,312,946) FF	#13 – This reduction decreases Federal Funds S&S expenditure limitation within the Operations and Maintenance Program. A reduction in limitation will result in an inability to utilize Master Cooperative Agreement Funding provided by National Guard Bureau to finance ongoing operational costs across a portfolio of facilities totaling 3.1 million square feet, and which has a current replacement value of $1.6 billion. Should this reduction occur, it would result in Oregon not executing the requirements outlined by NGR 5-1 and its appendices, thereby reducing facility readiness which jeopardizes force structure within the state.

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Community Support – STARBASE Program	Reduce Federal Funds Services and Supplies Limitation	($80,117) FF	#14 – This reduction decreases Federal Funds S&S expenditure limitation within the STARBASE Program. STARBASE is a 100% federally funded education program which offers 5th grade students in multiple areas of the state the opportunity to learn about STEM at no cost to the student or family. A reduction in limitation will result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget, exacerbating the funding situation within the program.
Operations – Kingsley Field Fire	Reduce Federal Funds Services and Supplies Limitation	($164,500) FF	#15 - This reduction decreases Federal Funds expenditure limitation within the Kingsley Field Fire Program. The Fire Program provides 24/7 fire suppression services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. A reduction in limitation will result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program

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			budget exacerbating the funding situation within the Wing Fire Program.
Operations – Distance Learning	Reduce Federal Funds Services and Supplies Limitation	($78,401) FF	#16 - This reduction eliminates Federal Funds expenditure limitation within the Distance Learning Program. The Distance Learning Program is a 100% federally supported program offering remote learning opportunities for National Guard Service Members. A reduction in limitation will result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation within the program.
Community Support – STARBASE Program	Abolish two positions	($315,861) FF	#17 – This reduction abolishes two positions within the STARBASE Program. STARBASE is a 100% federally funded education program which offers 5th grade students in multiple areas of the state the opportunity to learn about STEM at no cost to the student or family. A reduction in staffing will eliminate the opportunity for the program to expand operations to a fifth location, reducing educational opportunities for students in

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			the Clackamas County region. It would also place increased responsibility on staff at the other four locations to cover vacation leave, and sick leave. This reduction will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget, exacerbating the funding situation within the program.
Operations Program – Portland Fire Program	Abolish one position	($335,635) FF	#18 – This reduction abolishes one Deputy Fire Chief position at the Portland Air National Guard Base. The Fire Program provides 24/7 fire suppression services to the 4 Corner Defense Mission at Portland Air National Guard Base. Eliminating this position would negatively impact the ability of the Fire Program to provide critical fire suppression services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding

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			reduction in the next year's program budget exacerbating the funding situation at the Wing.
Operations Program – Portland Fire Program	Abolish one position	($240,794) FF	#19 – This reduction abolishes one Fire Fighter position at the Portland Air National Guard Base. The Fire Program provides 24/7 fire suppression services to the 4 Corner Defense Mission at Portland Air National Guard Base. Eliminating this position would negatively impact the ability of the Fire Program to provide critical fire suppression services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.
Operations Program – Portland Security Program	Abolish one position	($160,289) FF	#20 – This reduction abolishes one Security Officer position at the Portland Air National Guard Base. The Security Program provides 24/7 security services to the 4 Corner Defense Mission at Portland Air National Guard Base. Eliminating

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			this position would negatively impact the ability of the Security Program to provide critical security services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.
Operations Program – Portland Air National Guard Base Security Program	Abolish one position	($160,289) FF	#21 – This reduction abolishes one Security Officer position at the Portland Air National Guard Base. The Security Program provides 24/7 security services to the 4 Corner Defense Mission at Portland Air National Guard Base. Eliminating this position would negatively impact the ability of the Security Program to provide critical security services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be

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			returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.
Operations Program – Kingsley Field Fire Program	Abolish one position	($354,826) FF	#22 – This reduction abolishes one Fire Fighter position at the Kingsley Field Air National Guard Base. The Fire Program provides 24/7 fire suppression services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Fire Program to provide critical fire suppression services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.
Operations Program – Kingsley Field Fire Program	Abolish one position	($354,826) FF	#23 – This reduction abolishes one Fire Fighter position at the Kingsley Field Air National Guard Base. The Fire Program provides 24/7 fire suppression services to

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			the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Fire Program to provide critical fire suppression services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.
Operations Program – Kingsley Field Fire Program	Abolish one position	($354,826) FF	#24 – This reduction abolishes one Fire Fighter position at the Kingsley Field Air National Guard Base. The Fire Program provides 24/7 fire suppression services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Fire Program to provide critical fire suppression services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to

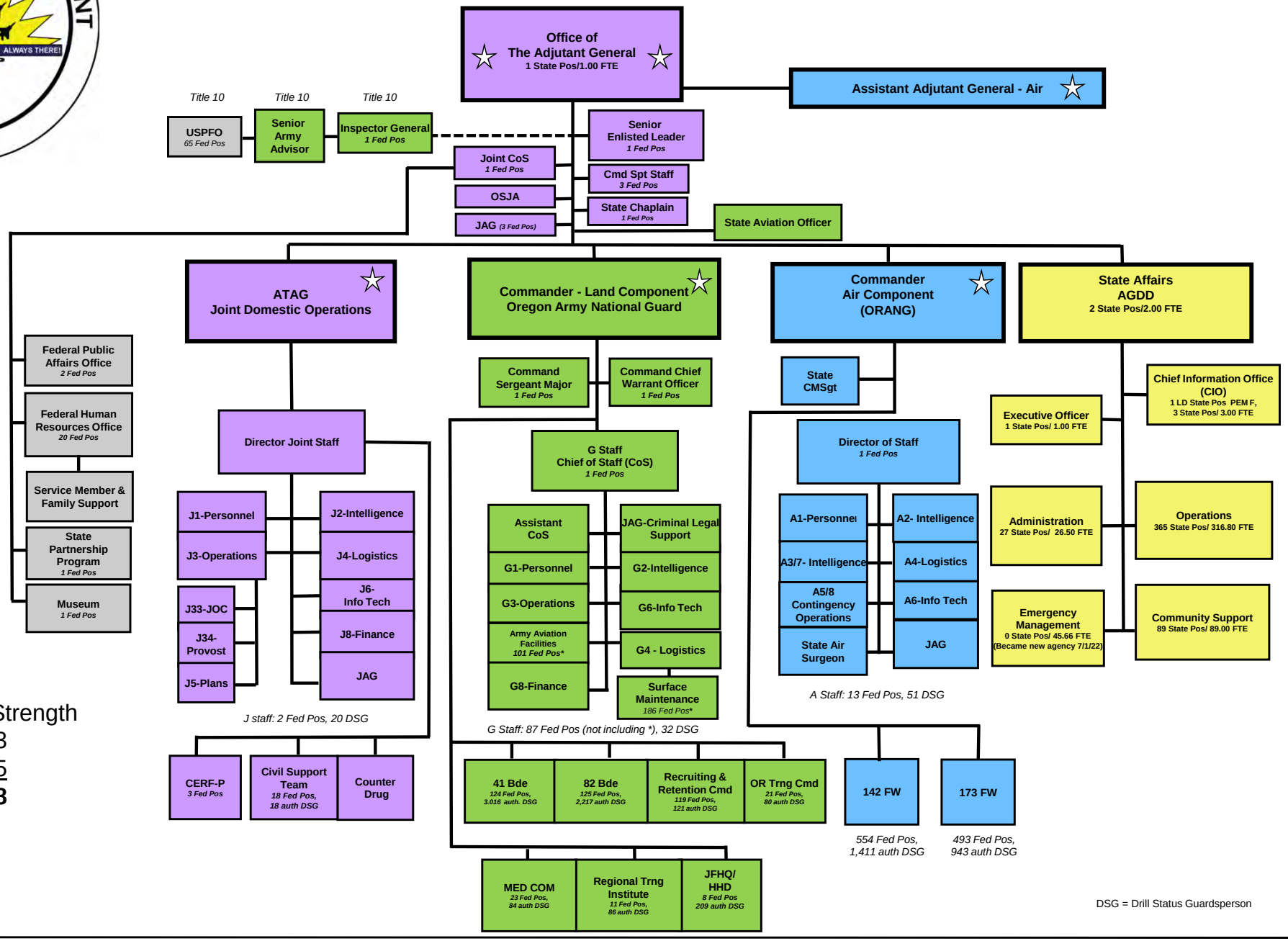
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(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2021-23 AND 2023-25)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
			fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.
Operations Program – Kingsley Field Security Program	Abolish one position	($150,093) FF	#25 – This reduction abolishes one Security Officer position at the Kingsley Field Air National Guard Base. The Security Program provides 24/7 security services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Security Program to provide critical security services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

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(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2021-23 AND 2023-25)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations Program – Kingsley Field Security Program	Abolish one position	($150,093) FF	#26 – This reduction abolishes one Security Officer position at the Kingsley Field Air National Guard Base. The Security Program provides 24/7 security services to the F-15 Fighter Training Mission at Kingsley Field Air National Guard Base. Eliminating this position would negatively impact the ability of the Security Program to provide critical security services, which are requirement from National Guard Bureau to maintain the Wings mission. A reduction in limitation will also result in the program not being able to fully execute the federal budget thereby requiring non-executed funds to be returned to National Guard Bureau, which in turn, would result in a corresponding reduction in the next year's program budget exacerbating the funding situation at the Wing.

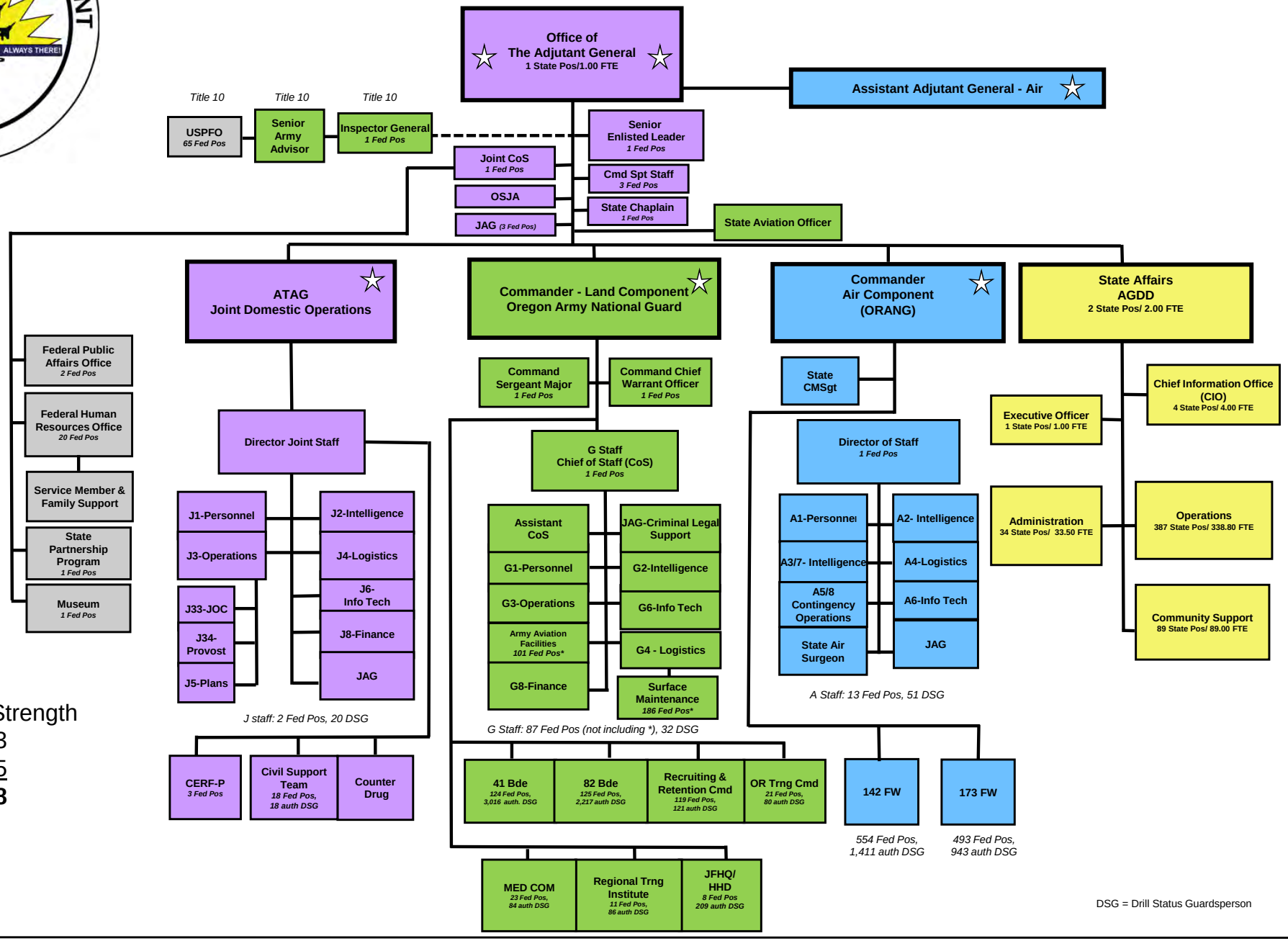
BUDGET NARRATIVE
Oregon Military Department Organizational Chart 2021-23 Biennium



Authorized Strength
Army: 5,883
Air: 2,405
Total: 8,288

DSG = Drill Status Guardsperson

BUDGET NARRATIVE
Oregon Military Department Organizational Chart 2023-25 Biennium



Authorized Strength
Army: 5,883
Air: 2,405
Total: 8,288

DSG = Drill Status Guardsperson

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
001-00-00-00000	**Administration**						
	General Fund	5,489,498	8,495,896	9,242,709	13,712,917	-	-
	Other Funds	2,042,283	2,903,932	3,212,270	3,496,716	-	-
	Federal Funds	-	(161,345)	30,450	-	-	-
	All Funds	7,531,781	11,238,483	12,485,429	17,209,633	-	-
002-00-00-00000	**Operations**						
	General Fund	8,197,935	15,268,825	15,393,020	20,691,961	-	-
	Other Funds	4,554,037	5,917,732	6,055,441	7,282,305	-	-
	Federal Funds	99,037,784	112,499,186	113,885,741	123,111,706	-	-
	All Funds	111,789,756	133,685,743	135,334,202	151,085,972	-	-
003-00-00-00000	**Office of Emergency Management**						
	General Fund	12,052,898	36,692,980	8,540,816	-	-	-
	Other Funds	103,389,948	148,903,641	74,495,721	-	-	-
	Federal Funds	532,445,678	1,005,294,976	303,502,495	-	-	-
	All Funds	647,888,524	1,190,891,597	386,539,032	-	-	-
004-00-00-00000	**Community Support**						
	General Fund	1,298,626	1,217,877	1,217,876	5,773,411	-	-
	Other Funds	8,588,856	10,049,904	10,179,170	6,459,205	-	-
	Federal Funds	11,780,480	17,007,219	17,491,622	18,252,964	-	-
	All Funds	21,667,962	28,275,000	28,888,668	30,485,580	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
087-00-00-00000	**Capital Debt Service and Related costs**						
	General Fund	11,317,429	15,070,170	13,493,465	14,115,956	-	-
	Other Funds	4,118,091	100,910	100,910	-	-	-
	All Funds	15,435,520	15,171,080	13,594,375	14,115,956	-	-
088-00-00-00000	**Capital Improvements**						
	Other Funds	-	200,000	200,000	-	-	-
	Federal Funds	5,130,704	5,354,100	5,354,100	5,578,971	-	-
	All Funds	5,130,704	5,554,100	5,554,100	5,578,971	-	-
089-00-00-00000	**Capital Construction**						
	Other Funds	21,927,000	14,990,840	14,990,840	20,090,597	-	-
	Federal Funds	56,860,000	31,800,000	31,800,000	-	-	-
	All Funds	78,787,000	46,790,840	46,790,840	20,090,597	-	-
TOTAL AGENCY							
	General Fund	38,356,386	76,745,748	47,887,886	54,294,245	-	-
	Other Funds	144,620,215	183,066,959	109,234,352	37,328,823	-	-
	Federal Funds	705,254,646	1,171,794,136	472,064,408	146,943,641	-	-
	All Funds	888,231,247	1,431,606,843	629,186,646	238,566,709	-	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
2023-2025 BIENNIAL BUDGET
REVENUE FORECAST NARRATIVE

Source of Revenues - The Oregon Military Department receives Other Funds and Federal Fund revenues from a variety of sources. The funds are received from the following sources and used for the purposes indicated:

Other Funds Revenue:

Beginning Balance - The beginning balance represents the agency projected Other Funds carryover.

Centralized Personnel Plan - The Centralized Personnel Plan allocates the salaries of accounting, personnel, and procurement staff that support multiple programs to each program proportionate to the workload generated by the program. Centralized Personnel Plan allocation assessments are budgeted as transfers from federally funded programs.

Facility Rental Fees - The Military Department rents facilities to a variety of users such as community groups, social clubs, charities, businesses, individuals and other local, state, and federal governmental agencies. Rental purposes include charity fund-raisers, civic events, dances, concerts, vendor shows, weddings, overnight accommodations, sports events, and training. Rental revenues from state supported facilities are used to operate and maintain state facilities.

Sales of Land and Buildings - The Military Department occasionally disposes of land and buildings. The revenue generated from the sales of these properties is used as state matching funds for federally funded construction projects requiring a state match.

Interest - The Military Department maintains a Construction Account with the State Treasury which earns interest on deposits. The interest revenues are used as state matching funds for federally funded construction projects requiring a state match.

Community Partnership Agreements - Occasionally communities contribute funds to the Military Department on construction projects. These partnerships provide communities with usable space such as classrooms and conference or community centers. They diversify and enhance the military facility.

Certificates of Participation/ Article XI-Q General Obligation bonds - The Military Department funded a portion of major construction projects through Certificates of Participation during the 1997-99, 1999-2001, 2003-05, 2007-09 and 2009-11 biennia. The agency switched to Article XI-Q bonds in 2011, which have been used for construction projects since the 2011-13 biennium. Policy Packages 490, 491, 492 and 493 request $17,730,597 in XI-Q bond funding to construct or alter Oregon Army National Guard facilities.

BUDGET NARRATIVE

Average Daily Membership (ADM) School Support - The Youth Challenge Program receives ADM Other Funds revenue through the Bend-LaPine School District. The revenue is based on the number of students enrolled in the Youth Challenge Program. The funds have been used to support operation of the program; however, National Guard Bureau will disallow its use as 25% state matching funds after the 2021-23 biennium. Policy Package 401 fund shifts most of the Other Funds budget to General Fund, as ADM revenue will no longer be allowed as matching funds. ADM revenue will be reserved for facilities improvements and other projects not funded by federal funds.

Miscellaneous - Revenues received from sources such as vending machines, coin-operated telephones, and recycling programs. The revenues are primarily used to operate and maintain state facilities.

Federal Revenues as Other Funds – The Military Department receives federal funds into other funds from federal agencies renting state-owned facilities.

Transfers (Centralized Personnel Plan) - Agency internal Centralized Personnel Plan allocation assessments are budgeted as transfers to the Administration Program from federally funded programs.

Transfers (Interagency) – Interagency transfers are received from the Oregon Department of Education for the federal Child Nutrition Program to support the 24/7 operations at the Oregon Youth Challenge Program.

Lottery Funds Revenue:

No Lottery Funds have been requested or received since the 1995-97 biennium, when they funded a portion of three capital construction projects.

Federal Funds Revenue:

Federal Fund revenues are received through National Guard Bureau Federal/State Cooperative Agreements. Funds must be expended in accordance with provisions of the agreements. Sixteen Federal/State Cooperative Agreements are projected to be in effect for the 2023-2025 biennium.

BUDGET NARRATIVE

The Federal/State cooperative agreements are listed below:

Master Cooperative Agreement – Includes the following appendices (agreements):

- Army National Guard Facilities Program - Provides federal funds for operation, maintenance, and related personnel costs for Oregon Army National Guard training and logistical facilities. The state matching share depends upon the type of facility and ranges from 0%-50%.

- Army National Environmental Resources Management - Manages Oregon Army National Guard facilities environmental issues. The program focuses on three management programs: Environmental Compliance, Integrated Training Area Management, and Land Use Planning. The agreement is 100% federally funded.

- Army National Guard Security Guard Activities – Provides contracted armed gate guards at eight Oregon Army National Guard facilities. The agreement is 100% federally funded.

- Electronic Security Systems Agreement - Provides electronic security for Oregon Army National Guard facilities that store weapons. The agreement is 100% federally funded.

- Training Support System Program – Maintains and repairs Army National Guard ranges equipped with Automated Target Systems. The agreement is 100% federally funded.

- Full Time Dining Facility Operations – Operates dining activities at Camp Rilea in Warrenton, Oregon. The agreement is supported with Other and Federal Funds from users of the camp.

- Army National Guard Anti-Terrorism Program Manager – Funds one state position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. This agreement is 100% federally funded.

- Army National Guard Emergency Management Program Coordinator Activities - Funds one state position to implement, integrate and sustain an emergency management program within the Oregon Army National Guard. It develops and maintains all hazard/all threat emergency response plans for all Army National Guard facilities across the state.

- Air Force Facilities Operations and Maintenance Agreements - Provides federal funds for operation, maintenance and related personnel costs for Oregon Air National Guard installations. The Portland Air Base agreement requires a 20% state matching share. The Kingsley Field (Klamath Falls) agreement requires a 15% state matching share. The Camp Rilea Air Station agreement requires a 25% state matching share.

- Air National Guard Facilities Sustainment, Restoration and Modernization (SRM) Program – Provides 100% Federal Funds to perform facilities repair, maintenance and minor construction projects at Portland Air Base and Kingsley Field. This agreement allows projects to be awarded using state contracting procedures, which is sometimes more expeditious than the federal contracting process.

- Air National Guard Environmental Program - Monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. The agreement at Portland Air Base requires a 20% state matching share, while the agreement at Kingsley Field (Klamath Falls) requires a 15% state matching share.

- Fire and Security Agreements - Provides support for the Portland Air Base and Kingsley Field fire fighters and security police. In addition, a security agreement exists for providing security guards for Oregon Army National Guard facilities located at Camp Rilea, Camp Withycombe, Camp Biak, Salem Army Air Support Facility, and Pendleton Limited Army Air Support Facility. The Air and Army National Guard Security agreements are 100% federally funded.

- Distributed Learning Agreement - Provides video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail, and electronic network system to soldiers and their communities. The agreement is 100% federally funded.

Other Cooperative Agreements

Youth Challenge Program – Operates as an alternative high school for at-risk youth between 16-18 years old. This agreement requires a minimum of a 25% state match.

STARBASE Program – Provides hands-on Science, Technology, Engineering and Math (STEM) education for elementary students at the Portland and Kingsley Field Air National Guard bases, Camp Rilea in Warrenton, and the Rees Training Center (Umatilla). A fifth site at Camp Withycombe is in the planning stages. This agreement is 100% federally funded.

Construction Agreements - Provides federal funding for construction of state facilities utilized by the Army National Guard. Federal funding varies from approximately 65% to 90% depending on the type of facility constructed. The state must provide the balance of funding for the project, including costs not funded by the federal government (land, permits, certain fees, art and state renewable energy requirements).

BUDGET NARRATIVE

Basis for 2023-2025 biennium estimates:

Other Fund revenue estimates are based on historical trends with adjustments for projected changes.
Federal Fund revenue estimates are based on forecasts of future funding levels provided by the National Guard Bureau.

Proposed changes in revenue sources or fees - None.

Proposals for new legislation - None.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	914,424	600,000	600,000	2,468,629		
Charges for Services (OMD tenants)	Oth	0410	109,393	200,000	200,000	150,117		
Charges for Services (ADM Revenue)	Oth	0410	2,037,923	3,951,948	3,951,948	3,808,741		
Charges for Services (EMAC Reimb)	Oth	0410	9,644	-	-	-		
Charges for Services (Wildfire Rev: ODF)	Oth	0410	4,900,254	278,124	278,124	5,773,605		
Facility Rental Fees	Oth	0510	2,246,964	2,789,924	2,927,633	3,772,682		
General Fund Obligation Bonds	Oth	0555	21,989,359	25,475,000	20,370,000	18,020,000		
Interest Income	Oth	0605	581,028	141,600	141,600	40,200		
Sales Income	Oth	0705	56,776	10,000	10,000	296,905		
Donations	Oth	0905	5,103	200,000	200,000	-		
Other Revenues	Oth	0975	466,648	5,051,000	5,123,552	11,500		
Transfers In - Intrafund	Oth	1010	38,493,374	215,704	215,704	-		
Transfers-Centralized Personnel Plan	Oth	1020	1,663,234	2,740,000	2,740,000	2,832,935		
Transfer In- Indirect Cost (OEM)	Oth	1020	737,104	400,000	200,000	-		
Transfer In Other	Oth	1050	20,278,475	-	-	-		
Transfer from General Fund	Oth	1060	188,000	-	-	67,065		
Transfer from Dept of Admin Svs	Oth	1107	671,434	-	-	-		

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted **107BF07**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
Transfer from Aviation, Dept of	Oth	1109	-	75,000	37,500	-		
Transfer from OR Bus Develop Dept	Oth	1123	12,000	-	-			
Transfer from Revenue, Dept of	Oth	1150	114,349,766	153,326,228	76,691,614	60,000		
Transfer from OR Health Authority	Oth	1443	50,000	-	-	-		
Transfer from Education, Dept of	Oth	1581	314,464	800,000	800,000	849,100		
Transfer Out- Intrafund	Oth	2010	(38,493,374)	(215,704)	(215,704)	-		
Transfer Out- Centralized Personnel Plan	Oth	2020	(42,326)	(63,726)	(63,726)	-		
Transfer to Other	Oth	2050	(521,278)	-	-	-		
Transfer to Dept of Admin Svs	Oth	2107	(28)	-	-	-		
Transfer to Dept of Public Safety, Standards & Training	Oth	2259	-	(22,992)	(11,496)	-		
Subtotal - Other Funds			171,018,361	195,952,106	114,196,749	38,151,479	-	-
General Fund Obligation Bonds	Oth-NL	0555	2,466	-	-	-		
Refunding Bonds	Oth-NL	0575	3,840,000	-	-	-		
Total - Nonlimited Other Funds	Oth-NL		3,842,466	-	-	-	-	-
Subtotal - Other Funds and NL			174,860,827	195,952,106	114,196,749	38,151,479	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal/State Agreements:								
Federal Funds Revenue	Fed	0995	707,612,658	1,174,889,731	474,975,105	149,776,576		
Transfers-Centralized Personnel Plan	Fed	2020	(1,620,908)	(2,676,274)	(2,676,274)	(2,832,935)		
Transfer-Out-Indirect Cost (OEM)	Fed	2020	(737,104)	(400,000)	(200,000)	-		
Subtotal - Federal Funds	Fed		705,254,646	1,171,813,457	472,098,831	146,943,641	-	-

Total - Other Funds and Federal Funds	880,115,473	1,367,765,563	586,295,580	185,095,120	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**

2023-25 Biennium **Cross Reference Number: 24800-000-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Federal Revenues	914,424	600,000	600,000	2,468,629	-	-
Charges for Services	7,057,214	4,430,072	4,430,072	9,732,463	-	-
Rents and Royalties	2,246,964	2,789,924	2,927,633	3,772,682	-	-
General Fund Obligation Bonds	21,989,359	25,475,000	20,370,000	18,020,000	-	-
Interest Income	581,028	141,600	141,600	40,200	-	-
Sales Income	56,776	10,000	10,000	296,905	-	-
Donations	5,103	200,000	200,000	-	-	-
Other Revenues	466,648	5,051,000	5,123,552	11,500	-	-
Transfer In - Intrafund	38,493,374	215,704	215,704	-	-	-
Transfer In - Indirect Cost	2,400,338	3,140,000	2,940,000	2,832,935	-	-
Transfer In Other	20,278,475	-	-	-	-	-
Transfer from General Fund	188,000	-	-	67,065	-	-
Tsfr From Administrative Svcs	671,434	-	-	-	-	-
Tsfr From Aviation, Dept of	-	75,000	37,500	-	-	-
Tsfr From OR Business Development	12,000	-	-	-	-	-
Tsfr From Revenue, Dept of	114,349,766	153,326,228	76,691,614	60,000	-	-
Tsfr From Oregon Health Authority	50,000	-	-	-	-	-
Tsfr From Education, Dept of	314,464	800,000	800,000	849,100	-	-
Transfer Out - Intrafund	(38,493,374)	(215,704)	(215,704)	-	-	-
Transfer Out - Indirect Cost	(42,326)	(63,726)	(63,726)	-	-	-
Transfer to Other	(521,278)	-	-	-	-	-
Tsfr To Administrative Svcs	(28)	-	-	-	-	-
Tsfr To Pub Safety Std/Trng	-	(22,992)	(11,496)	-	-	-
Total Other Funds	**$171,018,361**	**$195,952,106**	**$114,196,749**	**$38,151,479**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

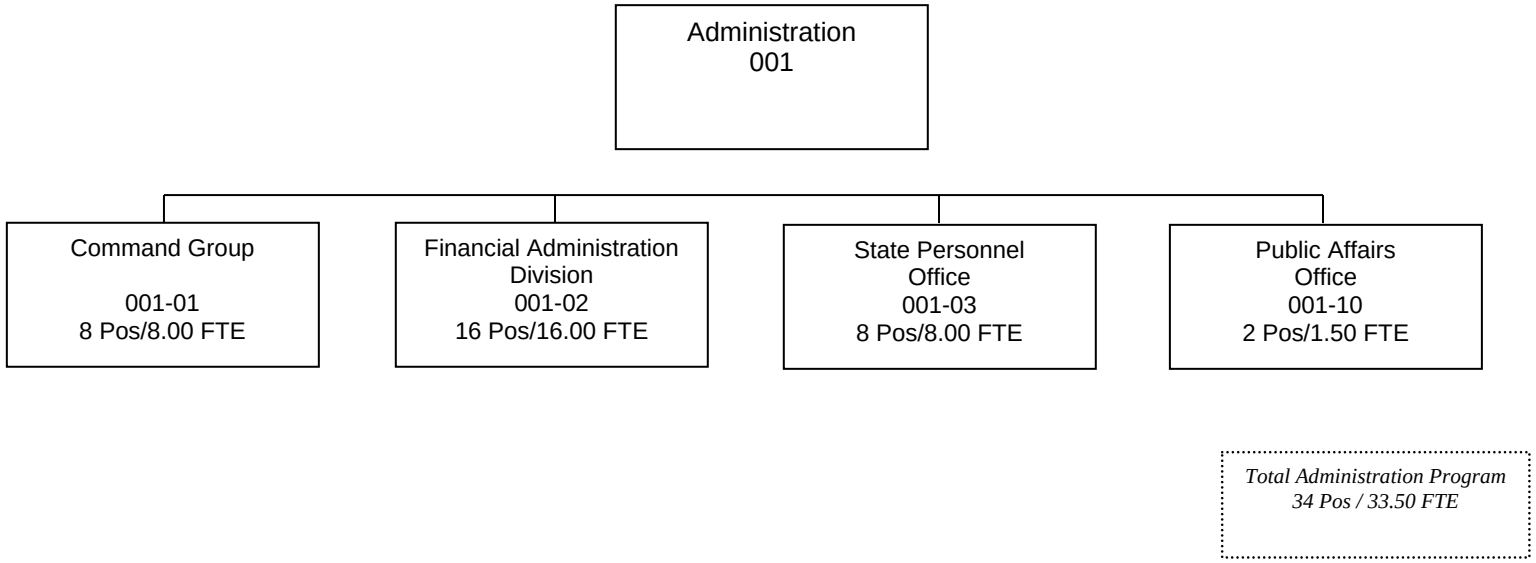
Military Dept, Oregon **Agency Number: 24800**

2023-25 Biennium **Cross Reference Number: 24800-000-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Federal Funds						
Federal Funds	707,612,658	1,174,889,731	474,975,105	149,776,576	-	-
Transfer Out - Indirect Cost	(2,358,012)	(3,076,274)	(2,876,274)	(2,832,935)	-	-
Total Federal Funds	**$705,254,646**	**$1,171,813,457**	**$472,098,831**	**$146,943,641**	**-**	**-**
Nonlimited Other Funds						
General Fund Obligation Bonds	2,466	-	-	-	-	-
Refunding Bonds	3,840,000	-	-	-	-	-
Total Nonlimited Other Funds	**$3,842,466**	**-**	**-**	**-**	**-**	**-**

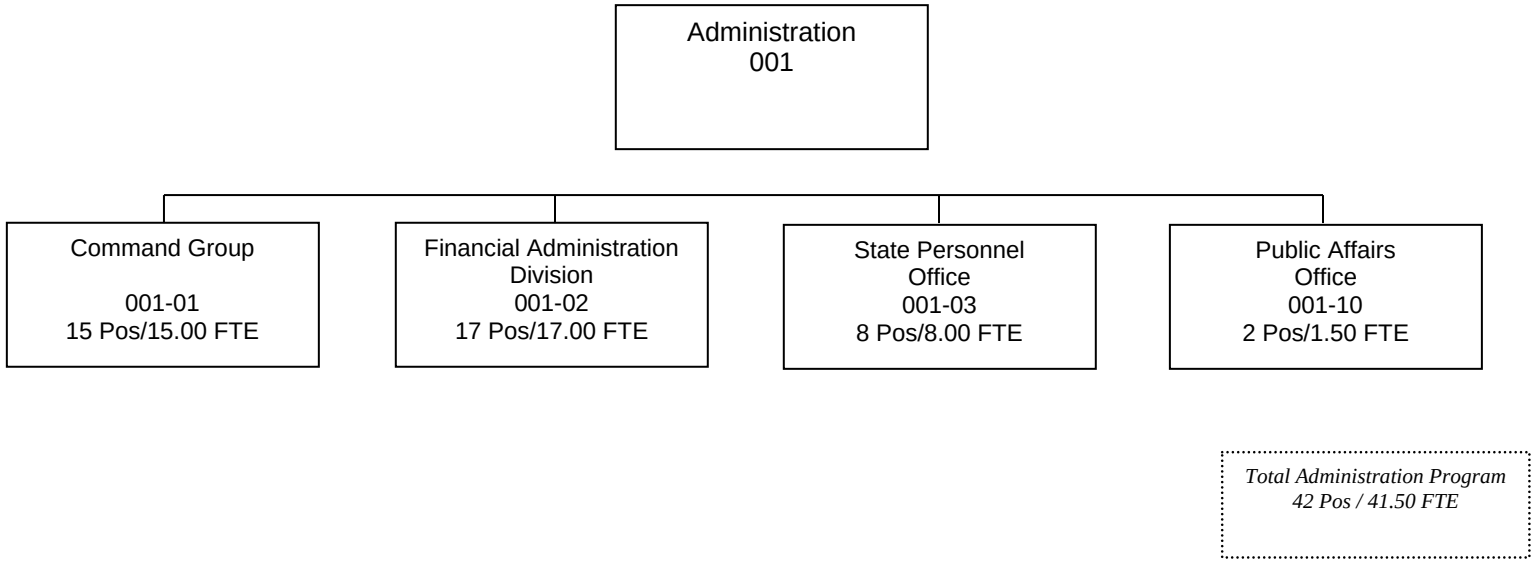
OREGON MILITARY DEPARTMENT

Administration Program
2021-2023 Organization Chart



OREGON MILITARY DEPARTMENT

Administration Program
2023-2025 Organization Chart



BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM

The Administration Program provides senior-level leadership and support for the command, control, and administration of the Oregon Military Department, and the Oregon National Guard. The program supports just over 2,500 state and federal full-time Oregon Military Department and Oregon National Guard employees, commands over 7,800 soldiers and airmen, and provides oversight of over $4 billion in facilities and equipment. The Administration Program is focused on leading enterprise wide initiatives related to diversity, equity and inclusion. Promoting those ideals in all aspects of our business practices is primary goal for the Oregon Military Department and is key strategic objective for the Agency executive team.

There are six major programs within the Administration Program:

Command Group - The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for State Affairs Component and the Oregon Civil Defense Force. The purpose of the Command Group is to administer all components of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. Base budget funding supports eight positions and provides services and supplies for operations.

Financial Administration Division - The Financial Administration Division provides fiscal management and oversight of the agency's state and federal budgets. The division develops, monitors, and enforces agency fiscal and internal control systems, coordinates and prepares agency budgets, accounts for agency state and federal funds, performs payroll functions for the agency's state employees and the National Guard when called to state service, and accounts for agency property. The division also coordinates grants, federal/state cooperative agreements, public procurements, and other agreements. The division is also responsible for annual financial reporting, audit services, and policy development. Base budget funding supports 16 positions and provides services and supplies for operations.

State Personnel Office - The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the Oregon Military Department. The Department has 487 authorized State positions in the Base Budget. The State Personnel Office provides technical assistance to Oregon Military Department managers, supervisors, and bargaining unit employees to maintain a high performance work force in support of the Oregon National Guard and Oregon's Office of Emergency Management. The office reviews actions of managers and supervisors to ensure compliance with personnel rules and collective bargaining agreements. The State Personnel Office also determines and recommends actions in disciplinary matters, grievance resolutions, and other personnel matters. Base budget funding supports eight positions and provides services and supplies for operations.

Public Affairs - The Public Affairs Office is responsible for disseminating information to the public concerning activities of the Oregon National Guard, responding to requests for information from the public and private sector, and providing information to active and retired members of the Oregon

National Guard. The program also prepares and distributes an agency newsletter, prepares video productions, and provides public relations support for the Oregon Military Department. The base budget includes two positions and minimal services and supplies.

Public and command information projects include a monthly newsletter with a circulation of approximately 10,500 current and retired Oregon National Guard members, and federal and state agencies. Annual reports are produced for the executive branch of state government. These reports outline activities, provide information used in planning agency activities, and are a source of historical information for the agency. The Public Affairs Program produces all agency videos. The program produces informational videos on Oregon National Guard activities, news release videos, and safety videos. Base budget funding supports two positions and provides services and supplies for operations.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program provides hardship grants and loans to National Guard members and their families. The program began in the 2005-07 biennium and continues with periodic General Fund contributions from the Legislature as well as charitable check-off revenues from Oregon personal income tax returns. The fund has helped over 1,000 individuals with various personal bills; housing, medical care, emergency repairs, transportation, etc.

Expected Results of the 2023–2025 Budget:

The Administration Program will provide continued agency leadership, management, and administration of the Oregon Military Department, and the Oregon National Guard.

Administration Program objectives and expected results support the agency's performance measures.

The Military Department is submitting eight policy packages in the Administration Program to facilitate the following. Establish a new Information Technology Manager 3 to serve as the agency Chief Information Officer (Policy Package 101), interest for an Oregon State Treasury Line of Credit (Policy Package 102), establish a new payroll analyst position (Policy Package 103), reclassify two position within the Human Resources Office (Policy Package 104), reclassification of the Chief Financial Officer position (Policy Package 105), federal cash flow issues (Policy Package 106), funding to cover costs not reimbursable from the federal government (Policy Package 107), establish a Regional Civil Defense Force Package (Policy Package 108).

Respond to State Emergencies:

The Command Group provides command and control of Oregon National Guard resources during response to state emergencies. The Financial Administration Division coordinates financial agreements between agencies and vendors and administers systems for recording personnel and equipment resources mobilized in fire suppression support and other support in response to state emergencies. The Financial Administration Division is also responsible for compensation of personnel resources and the coordination of reimbursements to the federal government regarding military

equipment mobilized in response to state emergencies. The Public Affairs Office is responsible for disseminating information to the public concerning activities of the agency and its response to state emergencies.

Revenue Sources:

Command Group – The Command Group is 100% General Fund with the exception of one Operations and Policy Analyst 4 position which is 100% Other Funds.

Financial Administration Division – The Financial Administration Division receives Other Fund transfers through an agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies (training, travel, office machines, office supplies, contracts, etc.) are reliant on General Fund, as the federal government will not pay for Services and Supplies.

State Personnel Office – The State Personnel Office receives Other Fund transfers through the agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies are reliant on General Fund, as the federal government will not pay for Services and Supplies.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program receives Other Fund charitable check-off revenues from personal income tax returns from the Department of Revenue. It also periodically receives General Fund which is transferred into the Other Funds account at the State Treasury.

Public Affairs - The Public Affairs Program is General Fund for one full-time position and Services and Supplies and Other Funds for a part-time position.

Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2023-25 biennium) – $5,544 General Fund, ($13,149) Other Funds.

031 – Inflation on Services and Supplies, adjustments for State Government Service charges – $492,125 General Fund, $52,273 Other Funds.

Policy Packages:

101 – Chief Information Officer Position and Lifecycle IT replacement funding – $536,064 General Fund, 1 position, 1.00 FTE.

102 – Interest on an Oregon State Treasury Line of Credit - $200,000 General Fund.

103 – New Payroll Officer - $93,383 General Fund, $83,383 Other Funds, 1 position, 1.00 FTE.

104 – HR Position Reclasses – $46,185 General Fund, $7,010 Other Funds.

105 – CFO Position Reclass - $17,832 General Fund.

106 – Special Purpose Cash Flow Appropriation – $1,000,000 General Fund.

107 – State Charges not Covered by MCAs – $120,000 General Fund

108 –Regional Civil Defense Force Package - $1,434,571 General Fund, 6 position, 6.00 FTE.

Proposed New Laws – The Administration Program has submitted four Legislative Concept for consideration during the 2023 Legislative Session. One is related to expanding eligibility related to the Oregon National Guard Student Tuition Assistance Program, one is related to establishing a Tax Credit for employers who hire Oregon National Guard Service Members, and two are housekeeping measures related to Oregon Military Department related Oregon Revised Statutes.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
ESSENTIAL PACKAGES

1. **Purpose** - Essential Packages adjust the base budget to reflect the agency's 202-25 current service level requirements.

2. **How Achieved** – The following Essential Packages adjust the Administration Program's base budget to reflect 2023-25 current service level requirements:

   010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2023-25 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund $5,544 and decreases Other Funds ($13,149).

   031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2023-25 changes. The package increases General Fund $492,125 and increases Other Funds $52,273.

3. **Staffing Impact** - None.

4. **Revenue Source** - General Fund is increased $497,669 and Other Funds is increased $39,124.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,544	-	-	-	-	-	5,544
Total Revenues	**$5,544**	**-**	**-**	**-**	**-**	**-**	**$5,544**
Personal Services							
All Other Differential	3,179	-	-	-	-	-	3,179
Public Employees' Retire Cont	597	-	-	-	-	-	597
Pension Obligation Bond	65,201	-	(3,179)	-	-	-	62,022
Social Security Taxes	243	-	-	-	-	-	243
Unemployment Assessments	474	-	3,614	-	-	-	4,088
Paid Family Medical Leave Insurance	13	-	-	-	-	-	13
Mass Transit Tax	6,726	-	528	-	-	-	7,254
Vacancy Savings	(70,889)	-	(14,112)	-	-	-	(85,001)
Total Personal Services	**$5,544**	**-**	**($13,149)**	**-**	**-**	**-**	**($7,605)**
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	5,544	-	(13,149)	-	-	-	(7,605)
Total Expenditures	**$5,544**	**-**	**($13,149)**	**-**	**-**	**-**	**($7,605)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	13,149	-	-	-	13,149
Total Ending Balance	**-**	**-**	**$13,149**	**-**	**-**	**-**	**$13,149**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	492,125	-	-	-	-	-	492,125
Total Revenues	**$492,125**	**-**	**-**	**-**	**-**	**-**	**$492,125**
Services & Supplies							
Instate Travel	563	-	446	-	-	-	1,009
Out of State Travel	1,078	-	95	-	-	-	1,173
Employee Training	302	-	781	-	-	-	1,083
Office Expenses	4,804	-	860	-	-	-	5,664
Telecommunications	929	-	186	-	-	-	1,115
State Gov. Service Charges	466,801	-	25,733	-	-	-	492,534
Data Processing	4,146	-	382	-	-	-	4,528
Publicity and Publications	508	-	103	-	-	-	611
Professional Services	47	-	19	-	-	-	66
Attorney General	1,987	-	-	-	-	-	1,987
Employee Recruitment and Develop	175	-	92	-	-	-	267
Dues and Subscriptions	412	-	26	-	-	-	438
Facilities Maintenance	8	-	-	-	-	-	8
Food and Kitchen Supplies	224	-	105	-	-	-	329
Agency Program Related S and S	98	-	132	-	-	-	230
Intra-agency Charges	6,655	-	176	-	-	-	6,831
Other Services and Supplies	1,903	-	13,398	-	-	-	15,301
Expendable Prop 250 - 5000	66	-	1,349	-	-	-	1,415

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 031 - Standard Inflation **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	1,419	-	285	-	-	-	1,704
Total Services & Supplies	**$492,125**	**-**	**$44,168**	**-**	**-**	**-**	**$536,293**
Special Payments							
Dist to Individuals	-	-	8,105	-	-	-	8,105
Total Special Payments	**-**	**-**	**$8,105**	**-**	**-**	**-**	**$8,105**
Total Expenditures							
Total Expenditures	492,125	-	52,273	-	-	-	544,398
Total Expenditures	**$492,125**	**-**	**$52,273**	**-**	**-**	**-**	**$544,398**
Ending Balance							
Ending Balance	-	-	(52,273)	-	-	-	(52,273)
Total Ending Balance	**-**	**-**	**($52,273)**	**-**	**-**	**-**	**($52,273)**

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 101
CHIEF INFORMATION OFFICER POSITION
PRIORITY 1

1. Purpose– This Policy Package requests the establishment of an Information Technology Manager 3 to serve as the Chief Information Officer for the Oregon Military Department, along with Services and Supplies funding to effectively manage the IT infrastructure needs. The permanent position will replace a Limited Duration position established in the 2021-23 biennium.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0023070	Information Technology Manager 3	X7373	Establish	$434,191		
			Mass Transit Tax	$1,873		
			Total Personal Services	$436,064		
			Services and Supplies	$100,000		
			Total Policy Package 101	$536,064		

Position 0023070 - This position would act as OMD's Chief Information Officer and Director of Cyber Security Initiatives, supporting 487 state positions in the base budget. This function is currently being performed by the Deputy Director of the Office of Emergency Management, a position which has many duties and insufficient time to adequately oversee the agency's IT assets. This new Chief Information Officer position would report directly to the Deputy Director of OMD and lead a new Information Technology Division made up of existing IT staff. It would develop long range strategic plans including budget development for IT Asset Management (ITAM) that includes lifecycle replacement, software licensing, and cost forecasting. Additionally, this position will formalize OMD's Security and Risk programs by developing security governance and a risk management program. This position will provide direction over the use of IT resources, oversee IT infrastructure, cyber-security roles/impacts, and personnel.

The $100,000 in Services and Supplies funding, when combined with funding included in the agency base budget, is to provide the CIO with a budget sufficient enough to support basic lifecycle replacement of critical IT systems for an agency with 487 positions in the Current Service Level. We have worked with DAS Enterprise Information Services on what these funds will be used for prospectively, but a partial list includes: asset life cycle replacement (LCR), server maintenance, transition the state response system to a highly resilient and virtual platform, and unplanned and catastrophic system failures etc. Part of the responsibilities of this position will be to ensure we are promoting an inclusive and diverse approach to

our IT management and our outreach to internal and external customers. Those customers cross racial, gender and societal boundaries and this position will be responsible for ensuring OMD is utilizing the appropriate tools and techniques in all our IT interactions.

2. **How Achieved** – Approval of this position would provide a dedicated position to oversee the information technology infrastructure for the programs on the state network at the Military Department.

3. **Staffing Impact** – Establish one new position – 1.00 FTE.

4. **Quantifying Results** – The quantifiable result of this policy package will be a more robust, reliable and current state network resulting in increased operational efficiencies. This will allow for greater accountability, collaboration, as well as an increased focus on innovation, and provide a more customer focused approach to IT services.

5. **Revenue Source** - $536,064 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**

Pkg: 101 - Agency CIO LD to Permanent | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	536,064	-	-	-	-	-	536,064
Total Revenues	**$536,064**	**-**	**-**	**-**	**-**	**-**	**$536,064**
Personal Services							
Class/Unclass Sal. and Per Diem	312,096	-	-	-	-	-	312,096
Empl. Rel. Bd. Assessments	53	-	-	-	-	-	53
Public Employees' Retire Cont	58,580	-	-	-	-	-	58,580
Social Security Taxes	22,753	-	-	-	-	-	22,753
Paid Family Medical Leave Insurance	1,063	-	-	-	-	-	1,063
Worker's Comp. Assess. (WCD)	46	-	-	-	-	-	46
Mass Transit Tax	1,873	-	-	-	-	-	1,873
Flexible Benefits	39,600	-	-	-	-	-	39,600
Total Personal Services	**$436,064**	**-**	**-**	**-**	**-**	**-**	**$436,064**
Services & Supplies							
Data Processing	20,000	-	-	-	-	-	20,000
IT Expendable Property	80,000	-	-	-	-	-	80,000
Total Services & Supplies	**$100,000**	**-**	**-**	**-**	**-**	**-**	**$100,000**
Total Expenditures							
Total Expenditures	536,064	-	-	-	-	-	536,064
Total Expenditures	**$536,064**	**-**	**-**	**-**	**-**	**-**	**$536,064**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 101 - Agency CIO LD to Permanent **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Agency Request Budget **Package Number: 101**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
23070	1425471		MMS X7373 I P	Information Technology Manager 3		PF	24	9	13,004	312,096	122,095	434,191	1	1.00
				General Funds						**312,096**	**122,095**	**434,191**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**312,096**	**122,095**	**434,191**	**1**	**1.00**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 102
INTEREST ON LINE OF CREDIT
PRIORITY 5

1. **Purpose**– This Policy Package requests $200,000 General Fund Services & Supplies appropriation to finance interest costs associated with a $5 million revolving Line of Credit (LOC) the Military Department has established with the Oregon State Treasury. The amount in this package is the 2% interest rate on the current LOC multiplied by the current LOC amount of $5.0 million times two years, for a biennial amount of $200,000.

   The Oregon Military Department has depended on a revolving Line of Credit (LOC) from the Oregon State Treasury for nearly 20 years to help finance operational costs. This initially began as a short-term borrowing arrangement to help the Military Department cover costs during the last three months of a biennium when agency linking allotment had been exhausted. The short-term nature of this arrangement began to change in 2015 due to two factors: a delay in federal reimbursements from National Guard Bureau, and an increasing reliance on the Oregon National Guard to support a variety of state missions in a State Active Duty (SAD) status.

   The first factor, delayed federal reimbursements, has profoundly impacted the cash flow capabilities of the agency. At any given time, the Military Department carries between $7-$13 million in outstanding receivables related to National Guard Bureau Master Cooperative Agreement Appendices. The average length of time these receivables are outstanding has ranged from a low of 45 days and a high of over 80 days. Due to these fluctuations in timelines the Military Department has routinely utilized LOC funds to cover payroll costs, large construction payments, and utility costs. These costs vary month to month, but it is a recurring action and the agency is dependent on the LOC to help facilitate these costs.

   The second factor, increased SAD costs, has become more impactful over the past three biennia. Dating back to 2017 the Oregon National Guard has been called upon to support 96 different missions. The majority of these missions have been related to wildfire response, but have also included winter storm response, COVID-19 mission support, 2-1-1 call taking missions, Employment Department call taking missions, and support to the Oregon State Hospital. The Military Department is not budgeted to cover these mission costs, and in most instances the costs are ultimately financed by the agency requesting the National Guard support, but the Military Department is still required to finance the costs up front, and these costs can range between a few thousand dollars and over a million dollars when considering payroll costs.

   Dating back to the 2015-17 biennium, the Military Department has incurred $224,149 in interest costs associated with the factors listed above. In some instances the Military Department has been reimbursed for these interest costs from the Legislature, but the agency believes that having these funds already outlined in our budget will streamline our billing processes, and eliminate the uncertainty associated with paying for interest costs. It would allow OMD to draw on the Line of Credit earlier in the biennium and enable more timely payments to vendors. Additionally,

approval of this policy package would eliminate the need for policy package 106 which requests a Special Purpose Appropriation to cover the costs incurred by the factors listed above.

2. **How Achieved** – Approval of this request would provide adequate funding to finance the ongoing use of an Oregon State Treasury Line of Credit by the Military Department.

3. **Staffing Impact** – None.

4. **Quantifying Results** – The quantifiable result of this policy package will be the ongoing ability of the Military Department to utilize a revolving LOC to finance State Active Duty salary costs and ensure timely payment of invoices to vendors.

5. **Revenue Source** - $200,000 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 102 - Interest on Line of Credit **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	200,000	-	-	-	-	-	200,000
Total Revenues	**$200,000**	**-**	**-**	**-**	**-**	**-**	**$200,000**
Services & Supplies							
Other Services and Supplies	200,000	-	-	-	-	-	200,000
Total Services & Supplies	**$200,000**	**-**	**-**	**-**	**-**	**-**	**$200,000**
Total Expenditures							
Total Expenditures	200,000	-	-	-	-	-	200,000
Total Expenditures	**$200,000**	**-**	**-**	**-**	**-**	**-**	**$200,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 103
NEW PAYROLL OFFICER
PRIORITY 6

1. Purpose– This Policy Package requests the establishment of a Payroll Analyst along with services and supplies within the Financial Administration Division of the Oregon Military Department. The new position will be funded with 50% General Fund and 50% Other Funds, and services and supplies will be funded with 100% General Fund. The source of the Other Funds is Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB).

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0023071	Payroll Analyst	AU C0214	Establish	$83,084	$83,084	
			Mass Transit Tax	$299	$299	
			Total Personal Services	$83,383	$83,383	
			Services and Supplies	$10,000		
			Total Policy Package 103	$93,383	$83,383	

The Oregon Military Department's (OMD) Financial Administration Division is responsible for providing a full range of financial services to 487 managers and employees of the agency. These services include budget, accounting, payroll, auditing, risk management, and procurement services as well as implementation and education of statewide policies and procedures disseminated by the Department of Administrative Services, Chief Financial Office. The Financial Administration Division provides the above listed services utilizing a team of 15 technical and professional level financial positions led by a Business Operations Manager 3. The demands of providing these types of services to an organization like the Military Department, which has staff and management in every corner of the state at the current staffing level has proven to be a challenge. The establishment of a new Payroll Analyst position will provide much needed professional level support to the agency.

Currently the Military Department has two Payroll Analyst positions to process thousands of transactions each fiscal year for the 487 positions within the standard budget structure. Payroll service levels are compounded when the Oregon National Guard is called to State Active Duty in response to emergency situations. In the past, State Active Duty was generally confined to two to three months during fire season when the National Guard was called to support the Department of Forestry with wildland fire fighting actions. Things have changed substantially in recent years relating to State Active Duty, with the National Guard being called to support a variety of new missions across the state. These include, but are not limited to:

- Winter storm response
- Security missions in support of local law enforcement
- Traffic Control Point missions (controlling access to disaster scenes)
- Liaison Officer missions (coordinating with State and Local Emergency Managers)
- Call taking missions (in support of the Oregon Employment Department & 2-1-1)
- Public Information missions
- COVID-19 missions

With expectations regarding the use of National Guard resources as a problem solver at both the state and local levels on the rise, State Active Duty is rapidly becoming a year-round activity requiring greater levels of staff time to manage. This request will allow for additional staff resources to help handle the ever-increasing workload associated with the State Active Duty function. As stated before, there is an increasing demand to utilize the National Guard as a problem-solving organization and the preponderance of future missions will be done in a State Active Duty status requiring ongoing support from the AGC.

Position 0023071 – Payroll Analyst: Processes, and reconciles payroll, and records changes affecting net wages (e.g., gross pay adjustments, exemptions, insurance coverage or voluntary deductions) to update master payroll records in complex payroll operations (i.e., multiple shifts, multiple cost centers, multiple collective bargaining agreements, multiple cooperative agreements, etc.). Assures compliance with governing regulations through analysis and interpretations (e.g., collective bargaining agreements, Fair Labor Standard Act, COBRA, PERS, Wage an Hour, Family Medical Leave Act (FMLA), etc). Verifies and reports agency wide leave accruals and adjustments, Reconciles, analyzes, interprets and records gross payroll and adjustment totals. In concert with the Personnel Office, reviews personnel actions to confirm that payroll correctly reflects promotions, demotions, raises, changes in parentage of time worked, and work out of class adjustments. Reviews orders for involuntary deductions including bankruptcy order, IRS levies, Department of Revenue garnishments, child support orders and creditor and student loan garnishments. Enters data into OSPS and works closely with OSPA staff. Ensures that complete and auditable documents are maintained in the affected employee's files. Verifies employee retirement date eligibility and enters appropriate codes into OSPS so that retirement contributions are started timely. Calculates the final paycheck for departing employees.

In addition to the position, Services and Supplies funding of $10,000 General Fund is requested to finance the associated costs of new equipment, travel, training, and increased operating costs.

2. How Achieved – This Policy Package is achieved by approval of one new position along with associated General Fund appropriation and Other Funds limitation to help support financial management operations within the Oregon Military Department.

3. Staffing Impact – Establish 1 positions / 1.00 FTE.

4. Quantifying Results – The quantifiable measures associated with this Policy Package will include a more efficient delivery of payroll services to the customers of the Oregon Military Department, and more effective support to internal programs and our partner agencies.

5. Revenue Source - $93,383 General Fund, $83,383 Other Funds (Centralized Personnel Plan transfers).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**
Pkg: 103 - New Payroll Officer **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	93,383	-	-	-	-	-	93,383
Total Revenues	**$93,383**	**-**	**-**	**-**	**-**	**-**	**$93,383**
Personal Services							
Class/Unclass Sal. and Per Diem	49,860	-	49,860	-	-	-	99,720
Empl. Rel. Bd. Assessments	27	-	27	-	-	-	54
Public Employees' Retire Cont	9,359	-	9,359	-	-	-	18,718
Social Security Taxes	3,815	-	3,815	-	-	-	7,630
Paid Family Medical Leave Insurance	200	-	200	-	-	-	400
Worker's Comp. Assess. (WCD)	23	-	23	-	-	-	46
Mass Transit Tax	299	-	299	-	-	-	598
Flexible Benefits	19,800	-	19,800	-	-	-	39,600
Total Personal Services	**$83,383**	**-**	**$83,383**	**-**	**-**	**-**	**$166,766**
Services & Supplies							
Instate Travel	1,000	-	-	-	-	-	1,000
Employee Training	2,000	-	-	-	-	-	2,000
Office Expenses	2,000	-	-	-	-	-	2,000
Telecommunications	1,130	-	-	-	-	-	1,130
Data Processing	870	-	-	-	-	-	870
Intra-agency Charges	1,000	-	-	-	-	-	1,000
IT Expendable Property	2,000	-	-	-	-	-	2,000
Total Services & Supplies	**$10,000**	**-**	**-**	**-**	**-**	**-**	**$10,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 103 - New Payroll Officer

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	93,383	-	83,383	-	-	-	176,766
Total Expenditures	**$93,383**	**-**	**$83,383**	**-**	**-**	**-**	**$176,766**
Ending Balance							
Ending Balance	-	-	(83,383)	-	-	-	(83,383)
Total Ending Balance	**-**	**-**	**($83,383)**	**-**	**-**	**-**	**($83,383)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Agency Request Budget **Package Number: 103**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
23071	1425852		AU C0214 A P	PAYROLL ANALYST	21	PF	24	3	4,155	99,720	66,448	166,168	1	1.00
				General Funds						**49,860**	**33,224**	**83,084**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**49,860**	**33,224**	**83,084**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**99,720**	**66,448**	**166,168**	**1**	**1.00**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 104
HUMAN RESOURCE POSITION RECLASSES
PRIORITY 7

1. **Purpose**– This Policy Option Package requests the reclassification of two Human Resource positions within the Military Department's State Personnel Office: an Operations and Policy Analyst 3 for Diversity and Inclusion and Affirmative Action Strategic Business and Data Analyst reclassed from an existing Human Resource Analyst 3 and a Safety Specialist 2 from an existing Human Resource Analyst 1. The current staffing level in this office is insufficient to adequately support Diversity, Equity, and Inclusion and Safety Programs necessary for 487 Current Service Level positions in the agency.

2.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0097001	HRA 3	X1322	From	($308,487)		
0097001	Operations & Policy Analyst 3	X0872	To	$321,665		
0101001	HRA1	X1320	From	($72,184)	($168,428)	
0101001	Safety Specialist 2	X1346	To	$75,188	$175,437	
			Mass Transit Tax	$3	$1	
			Total Personal Services	$16,185	$7,010	
			Services and Supplies	$30,000		
			Total Policy Package 104	$46,185	$7,010	

The Oregon Military Department's (OMD) State Personnel Office is responsible for providing a full range of human resource services to the supervisors and employees of the agency. These services include the responsibility of management and represented employee training in areas such as Diversity, Equity, and Inclusion, employee training, position recruitment and retention services including networking with community partners to promote racial equality and inclusion into our recruitment processes, position reclassification studies, Family Medical Leave Act and Oregon Family Leave Act management and advice, classification and compensation analysis, review of human resource related disciplinary actions taken by management, collective bargaining services with multiple unions, and development of agency specific human resource policies and procedures as well as implementation and education of statewide policies and procedures disseminated by the Department of Administrative Services, Chief Human Resource Office. The State Personnel Office provides the above listed services utilizing a team of seven professional level

human resource positions led by a Human Resources Manager 3. The demands of providing these types of services to an organization like the Military Department, which has staff and management in every corner of the state, with the minimal staff previously listed has proven to be a challenge.

Position 0097001 - Reclassify a Human Resource Analyst 3 to an Operations and Policy Analyst 3: The Adjutant General Personnel Office has responsibility for all personnel functions for the State employees for the Oregon Military Department. Our goal is to aggressively promote Diversity, Equity and Inclusion (DEI) within the Oregon Military Department by dedicating one full time FTE responsible for data and statistics to build our DEI reports, Affirmative Action (AA) reports, embrace our DEI/AA committee work, and training of all of our managers and employees in DEI. Our past goal was to have the ability to network with our underserved communities and build our applicant pools. We were not able to devote that time and thus see the need to have one full FTE who focuses on this for our agency. Our infrastructure must reclass this HRA3 position to an Operations and Policy Analyst 3 to support our growing needs as we ensure Diversity Equity and Inclusion becomes as natural as breathing for our agency. This position is funded with 100% General Fund.

Position 0101001 – Reclassify a Human Resource Analyst 1 to a Safety Specialist 2: This position is currently a Human Resource Analyst 1 which we are requesting to reclassify into a Safety Specialist 2. We have been paying work out of class this past biennium to develop and administer occupational safety and injury-loss prevention programs for OMD state employees. This position will consult with managers to facilitate improved safety and health program performance, ensuring compliance with state and federal rules. It will evaluate and assess the effectiveness of safety programs, provide training on safety regulations, first aid and use of safety equipment. This position will also participate in facility inspections to identify and address potential hazards, and provide claims management for accident, injury and Workers' Compensation claims. The implementation of the 11:1 management/labor ratio policy eliminated the Safety Manager position at OMD 10 years ago. At that time the safety programs' accountability functions both started and ended with that Safety manager. Over the next 10 years, the safety program had declined or disappeared almost entirely. The lack of oversight and accountability of these programs have left employees without training, guidance, and without a voice on the conditions that impact workplace safety. Throughout OMD, individual locations had taken up the safety mantel to the best of their ability and developed programs to serve their own needs. In some limited cases these programs were robust, but in most cases, they are inadequate and inconsistent. OMD did request a Safety Position in the last budget request; however, it was denied. We have paid work out of class this last biennium and the last year has seen the program blossom. It is currently on the road back to effectively serving our employees and has created the Safety Review Board with the Executive Management Team and every local safety committee chair in attendance. This allowed us to reengage in the Employer At Injury Program (EAIP) and we now have a balance in our account that is allowing us to roll out our Hepatitis B vaccination program that was not current.

We are a unique state agency and have many complex safety issues (many more than most other agencies) that, under Oregon State Statutes, require written programs, oversight, training, annual review, and most of all a guiding hand. These programs, at least 20 (that we know of), will be

implemented through the individual locations but will need oversight to ensure compliance and consistency. It is essential that they have the support of a permanent full-time Safety Specialist to continue the work and the comeback we have succeeded in over the last year.

This position would be funded with 30% General Fund and 70% Other Funds. The source of the Other Funds is Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB).

Services and Supplies funding
In addition to the two reclassified positions, Services and Supplies funding of $30,000 General Fund is requested to finance the associated costs of new equipment, travel, training, and increased operating costs. Federal guidance over cooperative agreements, National Guard Regulation 5-1, does not authorize Services and Supplies costs in the CPP, which is the reason behind the 100% General Fund S&S request.

2. **How Achieved** – Appropriation and approval of these reclassifications will allow the agency to operate an effective and efficient personnel office whose mission is to provide high levels of technical and professional human resources related services for the Military Department. Additionally, OMD would be able to leverage 70% of the costs of the Safety Specialist position to the federal government through the Centralized Personnel Plan authorized in National Guard Regulation 5-1.

3. **Staffing Impact** – Re-classification of two current positions.

4. **Quantifying Results** – The results of this Policy Package will be measured by the data from our Diversity, Equity, and Inclusion and Affirmative Action report showing that having a full-time dedicated FTE who would be able to focus on networking in underserved communities has a significant impact on diversifying our applicant pools resulting in a more diverse workforce with equity and inclusion. There would be a measurable increase in the time we are able to provide human resource related guidance in the area of Diversity, Equity and Inclusion/ Affirmative Action training and education, and services to agency management and employees. Additionally, the Safety Specialist will be allowed to continue the work to provide severely needed support to our employees which will save the agency in OSHA related fines. Approval of the above requested reclassifications will support the agency's workforce that maintains the infrastructure of the Oregon National Guard and Office of Emergency Management.

5. **Revenue Source** - $46,185 General Fund, $7,010 Other Funds (Centralized Personnel Plan transfers).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 104 - HR Position Reclasses **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	46,185	-	-	-	-	-	46,185
Total Revenues	**$46,185**	**-**	**-**	**-**	**-**	**-**	**$46,185**
Personal Services							
Class/Unclass Sal. and Per Diem	12,761	-	5,527	-	-	-	18,288
Public Employees' Retire Cont	2,395	-	1,037	-	-	-	3,432
Social Security Taxes	976	-	423	-	-	-	1,399
Paid Family Medical Leave Insurance	50	-	22	-	-	-	72
Mass Transit Tax	3	-	1	-	-	-	4
Total Personal Services	**$16,185**	**-**	**$7,010**	**-**	**-**	**-**	**$23,195**
Services & Supplies							
Instate Travel	6,000	-	-	-	-	-	6,000
Employee Training	4,000	-	-	-	-	-	4,000
Office Expenses	4,000	-	-	-	-	-	4,000
Data Processing	4,000	-	-	-	-	-	4,000
Agency Program Related S and S	4,000	-	-	-	-	-	4,000
Expendable Prop 250 - 5000	4,000	-	-	-	-	-	4,000
IT Expendable Property	4,000	-	-	-	-	-	4,000
Total Services & Supplies	**$30,000**	**-**	**-**	**-**	**-**	**-**	**$30,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 104 - HR Position Reclasses **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	46,185	-	7,010	-	-	-	53,195
Total Expenditures	**$46,185**	**-**	**$7,010**	**-**	**-**	**-**	**$53,195**
Ending Balance							
Ending Balance	-	-	(7,010)	-	-	-	(7,010)
Total Ending Balance	**-**	**-**	**($7,010)**	**-**	**-**	**-**	**($7,010)**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Agency Request Budget **Package Number: 104**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
97001	706370	18093	MMN X0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	9	9,264	10,392	2,786	13,178	0	0.00
101001	66160	9568	MMN X1346 A P	SAFETY SPECIALIST 2	27	PF	0	6	6,930	7,896	2,117	10,013	0	0.00
				General Funds						**12,761**	**3,421**	**16,182**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**5,527**	**1,482**	**7,009**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**18,288**	**4,903**	**23,191**	**0**	**0.00**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 105
CHIEF FINANCIAL OFFICER RECLASS
PRIORITY 12

1. Purpose– This Policy Package requests the reclassification of the agency Chief Financial Officer position from a Business Operations Manager 3 to a Business Operations Administrator 1. This reclassification will be funded with 100% General Fund.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
9200008	Business Operations Manager 3	MESN Z7083	From	($398,844)		
9200008	Business Operations Administrator 1	MESN Z7822	To	$416,591		
			Mass Transit Tax	$85		
			Total Personal Services	$17,832		
			Total Policy Package 105	$17,832		

The Oregon Military Department's (OMD) Financial Administration Division, overseen by the Chief Financial Officer, is responsible for providing a full range of financial services to 487 managers and employees of the agency. These services include budget, accounting, payroll, auditing, and risk management, as well as implementation and education of statewide policies and procedures disseminated by the Department of Administrative Services, Chief Financial Office. The Financial Administration Division provides the above listed services utilizing a team of 15 technical and professional level financial positions. The CFO provides day to day leadership of this central service division and is a senior member of the Military Departments Executive Leadership Team. The CFO delegates expenditure authority, provides oversight and guidance to all other divisions within the agency, most of which are overseen by Administrator 1 level positions. The CFO takes part in all strategic initiatives undertaken by the Military Department and serves as an official advisor to The Adjutant General (agency director) and the Deputy Director. In the absence of The Adjutant General and the Deputy Director, the CFO serves as the official representative of the agency to both executive branch and legislative branch partners.

The Chief Financial Officer (CFO), in addition to the leadership role outlined above, serves as the agency Designated Procurement Officer (DPO), and Legislative Policy Director. In the DPO role the CFO provides oversight and guidance of procurement policy and execution as it relates to major facility construction contracts, personal service contracts, small procurements, and intermediate procurements. The CFO has indirect oversight and responsibility for seven procurement professionals and one manager who serves as the Deputy DPO. In the Legislative Policy Director role, the CFO is responsible for overseeing legislative concept development, engagement with the External Relations Unit within the Department of Administrative Services, and direct engagement with the Legislative Director within the Governor's Office. The CFO is responsible for shepherding all legislation

impacting the agency through the legislative process which includes providing testimony and subject matter expertise to both policy and appropriations committees.

Due to the complexities associated with the Military Department financial structure, the multitude of roles the CFO position oversees, and its critical role as a senior advisor within the agency the Military Department believes the reclassification to a Business Operations Administrator 1 is warranted.

Position 9200008 – Business Operations Manager 3 to Business Operations Administrator 1: Prepares for, attends and participates in executive management team meetings to make sure existing plans, strategies, and policies reflect current agency operations. Brings forth issues and recommends solutions to the agency Director and Deputy Director. Gains support and seeks consensus on key priorities, and gives and receives feedback. Commits to supporting and helping fellow executive management team members. Shares in the leadership of the executive management team, and agrees to buy-in and actively supports decisions made by the executive management team. Directs and administers fiscal, payroll, risk management, and procurement operations of the agency. Formulates, recommends, and guides the development of fiscal administration management policies and strategies concerning agency programs and financing at the state and national level through analysis of current issues, financial resources, stakeholder input and direction from The Adjutant General, Deputy Director, the National Guard Bureau, Department of Homeland Security, and the United States Property and Fiscal Officer. Presents and provides expert counsel on significant, emerging, and critical policy issues, and organization efforts to The Adjutant General and Deputy Director. Prepares for and provides presentations before Legislative committees, both interim and regular, the Governor, Congressional delegation and other high level officials. Advances the agenda of the agency and the Financial Administration Division by proactively engaging federal and state stakeholders. Develops and implements initiatives, which respond to the many concerns and diverse needs of constituents and stakeholders within the Army and Air National Guard programs. Represents the agency during state and federal audits. Exercises overall responsibility for the agency's understanding, and administration of, and compliance with rules, statutes, policies and practices governing financial administration, procurement, contracts, and agreement activities involving centralized and de-centralized staff. Determines agency procurement, contracting, and agreement best practices by analyzing all pertinent issues and information. Makes sure critical business resources function in support of contingency operations during state declared emergencies and when the Governor mobilizes the National Guard. Responsible for representing the agency in matters pertaining to the agency financial, procurement, auditing, and risk management operations to internal and external entities. Responsible for collaborating and contributing to the development of the agency's strategic plan, key goals and measures of success. Work includes leveraging subordinate managers in identifying and resolving issues that impede the delivery of the Military Departments mission. Directs, reviews and approves the agency's biennial budget, its planning and execution processes. Directs the preparation and prioritization of policy option packages, performance measures, reduction options, workload measures, and program narratives. Analyzes revenue projections of ending balances and evaluates compliance with Legislative intent. Directs program managers in developing and justifying budget proposals. Identifies agency and program budgetary needs. Works with DAS Chief Financial Office and Legislative Fiscal Office to solve agency budget issues. Coordinates with federal and state program managers to incorporate revenue forecasts into rebalance plans and budget preparation. Directs the preparation of finance plans and fiscal impact statements. Directs federal and state program managers in setting and prioritizing service level goals and operational objectives. Works jointly with the United States Property and Fiscal Officer and the federal Grants Officer Representative in reviewing annual federal appropriations for federal and

state cooperative agreement programs. Oversees the Office of Emergency Management's fiscal administration of Department of Homeland Security and Federal Emergency Management Agency grants, and the administration of the Oregon's 9-1-1 program.. Determines expenditure limitation needs of all agency programs. Directs the preparation of Legislative Emergency Board requests. Monitors budget execution processes of cooperative agreement programs, federally supported grant programs, and central agency administration program areas. Insures that budget tracking and fiscal control of the agency is adequate to avoid over-commitment or over-spending of the budget. Articulates agency performance measures to internal and external partners and stakeholders. Represents the Oregon Military Department in negotiations and discussions making decisions affecting the budget and direction of long and short-term goals and objectives. Develops and monitors state and federal legislation, forecasting impact on agency programs and operations. Oversees agency compliance with all federal and state financial laws, rules, regulations, and reporting requirements. Engages managers and provides direction through clear communications and expectations

2. How Achieved – This Policy Package is achieved by approval of a reclassification from a Business Operations Manager 3 to a Business Operations Administrator 1.

3. Staffing Impact – None.

4. Quantifying Results – The quantifiable measures associated with this Policy Package will include a more refined organizational structure which reflects the actual workload and function of the Chief Financial Officer position.

5. Revenue Source - $17,832 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 105 - CFO Position Reclass **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	17,832	-	-	-	-	-	17,832
Total Revenues	**$17,832**	**-**	**-**	**-**	**-**	**-**	**$17,832**
Personal Services							
Class/Unclass Sal. and Per Diem	14,208	-	-	-	-	-	14,208
Public Employees' Retire Cont	2,666	-	-	-	-	-	2,666
Social Security Taxes	873	-	-	-	-	-	873
Mass Transit Tax	85	-	-	-	-	-	85
Total Personal Services	**$17,832**	**-**	**-**	**-**	**-**	**-**	**$17,832**
Total Expenditures							
Total Expenditures	17,832	-	-	-	-	-	17,832
Total Expenditures	**$17,832**	**-**	**-**	**-**	**-**	**-**	**$17,832**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Agency Request Budget **Package Number: 105**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
9200008	543330	14017	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIST	38X	PF	0	8	12,394	14,208	3,539	17,747	0	0.00
				General Funds						**14,208**	**3,539**	**17,747**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**14,208**	**3,539**	**17,747**	**0**	**0.00**

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 106
CASH FLOW APPROPRIATION
PRIORITY 14

1. Purpose– This Policy Package requests the establishment of a $1 million General Fund special purpose appropriation to assist the Oregon Military Department (OMD) in dealing with cash flow issues arising from the processing time associated with billing the federal government for costs incurred by the state to manage Master Cooperative Agreements with the National Guard Bureau. This appropriation will also help facilitate costs associated with the mobilization of the Oregon National Guard to State Active Duty status to support wildfire suppression actions across the state. This special purpose appropriation would only be utilized in two specific scenarios:

a. First, when non-federal cash levels are nearing a terminal point, degrading OMD's ability to meet cost obligations and impacting our operational tempo, and/or impacting businesses who enter into agreements with the Military Department to provide goods or services.
b. Second, when the Governor calls the Oregon National Guard to support the Oregon Department of Forestry in wildland fire suppression actions across the state.

It is the intent of the Military Department to ensure this appropriation is fully reimbursed prior to the point when General Fund appropriations are de-obligated by the Department of Administrative Services. To accomplish this objective the Military Department will work closely with the Chief Financial Office and the Legislative Fiscal Office on the development of rules and requirements prior to accessing these funds.

The first scenario relates to the Oregon Military Department's management of 15 Master Cooperative Agreement Appendices and four Master Construction Cooperative Agreements from the National Guard Bureau with a validated value of $79,191,038 federal funds in Federal Fiscal Year 2022. These cooperative agreements act as the primary federal funding source for Army and Air National Guard operations within the state of Oregon, and each comes with a unique cost share requirement ranging from 50% Federal Funds / 50% Non- Federal Match, to 85% Federal Funds / 15% Non-Federal Match, to 100% Federal Funds. The one commonality among all 15 appendices is they each operate on a reimbursable basis, meaning the Military Department's state funds must initially cover the cost of an expense and then wait to be reimbursed through a complex billing process which is mandated by National Guard Bureau. This process is standardized across the nation and states have no ability to influence or demand changes.

On average the federal government is taking over 45 days to process reimbursement requests, which range in value from as little as a few hundred dollars to several valued at over half a million dollars. At any point in time the Military Department will have as many as 140 reimbursement requests pending with National Guard Bureau, with a reimbursable value of over $13 million. The costs being billed include but are not limited to payroll, utilities at National Guard armories, construction contract payments, travel reimbursements, and payments to small businesses for goods and services. The Military Department uses a tool known as Linking Allotment to finance these costs, which is a short-term borrowing of General Fund resources

already appropriated to the Military Department's Operations Program, which is then automatically reimbursed when federal reimbursements are received. Currently Linking Allotment is capped at $4 million which is equivalent to 26% of General Fund appropriation for the Operations Program in the 2021-23 biennium.

Cooperative Agreement Reimbursements and Linking Allotment

In past biennia Linking Allotment in the $3-4 million range has allowed OMD to operate with minimal interruption in payment processing until available General Fund falls below the $3-4 million level late in the biennium. When overall General Fund falls below the Linking Allotment level, usually during the last five months of the biennium, OMD has obtained a loan from the State Treasury in the amount of $5 million to assist in processing bills. This action comes with associated costs in both staff time, and interest which OMD cannot bill to the federal government, even though they are directly related to the ongoing management of the Master Cooperative Agreements. Since the beginning of the 2015-17 biennium the Military Department has been dealing with interruptions to payment processing due to the delay in reimbursement from the federal government. Due to these delays armories have received utility shutoff notices, construction contractors have removed crews from job sites, and small businesses in rural areas of the state, where large vendors such as Lowes and/or Home Depot do not exist, have closed OMD accounts resulting in maintenance staff having to travel greater distances to obtain needed materials. Additionally, the Department of Administrative Services has to routinely "cover" the cost of OMD's monthly payroll as it awaits funding to arrive in the State Financial Management System (SFMS). The payroll issue brings its own set of complications to our payment process due to the fact that frequently when cash is provided by the federal government for a certain cost, SFMS does not recognize the specifics of what those funds are meant to pay for, the system simply applies the funds to the oldest bill, which is often payroll, thereby draining those funds before other operational costs can be paid.

State Activations of the Oregon National Guard

The second scenario revolves around the Governor calling the Oregon National Guard to State Active Duty status to support the Oregon Department of Forestry (ODF) in suppressing wildland fire across the state. It is critical to note that ODF does ultimately reimburse the Military Department for the costs associated with using National Guard resources based on an interagency agreement known as OPLAN SMOKEY. The challenge is related to how long it takes the Military Department to invoice for those costs, and then how long it takes ODF to review them and make payment on those invoices. During the 2020 and 2020 fire seasons over 900 members of the Oregon National Guard volunteered to serve as Type 2 Wildland Fire Fighters to support of this state mission. They were supported through the use of Oregon Army National Guard aviation assets, ground assets, and support teams. The overall cost of the 2020 and 2021 fire seasons was $8.9 million, comprised of personal services, boots, meals, transportation, and other miscellaneous items. This cost for sending National Guard members and equipment to support this type of mission was required to be borne by state resources within the Oregon Military Department, as federal funds could not legally be used for these costs. A new federal funding structure is being developed that may provide some level of federal funding to Oregon for these costs in the future, but they are not anticipated to be sufficient enough to pay for the full cost of supporting wildfire suppression activities.

Past season fire costs were paid from Community Support Other Funds limitation, but the majority, were paid from Operations Program General Fund, as it is the largest source of available General Fund. The $4.9 million General Fund fire costs consumed 69% of the entire 2017-19 biennial General Fund appropriation for the Operations Program, leaving $2.2 million for recurring operational bills for armories, training sites and the two airbases.

Two solutions exist to solve this problem: 1) Continue to utilize obtain a larger continuous line of credit from the Oregon State Treasury similar to the Department of Forestry; or 2) obtain a special purpose appropriation from the Legislature. OMD has utilized a $5 million line of credit (LOC) each biennium since 2018, and uses the proceeds to pay outstanding bills. The current LOC will result in ongoing, unbudgeted interest costs that will exceed those incurred in any previous biennium. The special purpose appropriation option provides for the lowest cost option due to the lack of interest and staff costs. The Military Department would be able to work with CFO and LFO to notify them when access to the appropriation is needed, and for what purpose the appropriation is being used (i.e. services and supplies, capital outlay, payroll costs etc.). The Military Department would not use the special purpose appropriation to subsidize unbudgeted personal services costs without first consulting with, and obtaining approval from CFO and LFO. The appropriation would be reimbursed fully prior to 31 December of odd number years when the Department of Administrative Services de-obligates the previous biennium's remaining General Fund.

2. How Achieved – This Policy Package is achieved by appropriating $1,000,000 million in General Fund to a Special Purpose Appropriation to be used to overcome cash flow issues resulting from delayed reimbursement from the federal government and/or an activation of the Oregon National Guard to State Active Duty Status.

3. Staffing Impact – None.

4. Quantifying Results – The quantifiable measures associated with this Policy Package are a reduction in the number of days to process utility payments, professional service payments, contract payments, and maintenance services & supplies payments. These payments include those associated with women and minority owned businesses which are more reliant on prompt payment due to the size of their organizations and their ability to internally finance their day to day costs while awaiting payment. Additional measures will include reestablishing good standing with small businesses through the reactivation of accounts, and an improvement in the Military Department's reputation within the construction contractor community. They also ensure that critical facilities such as Armories and Readiness Centers are in the best condition possible to support our citizen soldiers and airmen, as well as providing a facility which may be used to support communities during a natural or man-made disaster.

5. Revenue Source - $1,000,000 General Fund

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 106 - Special Purpose Cash Flow Appropriation **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,000,000	-	-	-	-	-	1,000,000
Total Revenues	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**
Services & Supplies							
Other Services and Supplies	1,000,000	-	-	-	-	-	1,000,000
Total Services & Supplies	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**
Total Expenditures							
Total Expenditures	1,000,000	-	-	-	-	-	1,000,000
Total Expenditures	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 107
STATE CHARGES NOT COVERED BY MCA'S
PRIORITY 21

1. **Purpose**– This Policy Package requests $120,000 General Fund to finance costs that are not reimbursable by the Cooperative Agreements between OMD and the National Guard Bureau (NGB). These costs include unemployment benefits and pension (PERS) contributions under the Uniformed Services Employment and Reemployment Rights Act (USERRA). Unemployment benefits are not an allowable cost of the Cooperative Agreements and USERRA pension contributions are often not billed to OMD until after the federal period of performance has closed.

   Over the past several years NGB has identified certain state specific costs which they are not authorized to provide reimbursement for. All 54 states and territories with Cooperative Agreements with the NGB have the same restrictions applied to them, so this is not an Oregon specific issue. As it relates to Oregon, the three main cost categories ineligible for reimbursement are state unemployment benefits, costs incurred when working with the Department of Justice on labor (i.e. staffing) related issues, and for some programs, USERRA costs. Cooperative Agreement awards list both authorized and unauthorized activities. The standard practice is that costs associated with approved activities are reimbursed uniformly by the federal government without question. There are times that the State needs to incur costs associated with activities that NGB has determined to be unauthorized, including unemployment benefits and certain DOJ charges. Unemployment benefit payments are not allowable, although contributions to an unemployment fund are allowable. In Oregon, ORS 657.505 (5) requires state agencies to reimburse the unemployment fund for actual benefits paid to former employees and they do not make contributions into the unemployment fund through a payroll tax.

   Additionally, as it relates to USERRA pension contribution costs, invoices are generally received months or even years after the pay dates involved. OMD employees who are also members of the Oregon National Guard are sometimes deployed on federal missions lasting a few months up to a year or more, during which time their PERS contributions cease as they are not generating a state paycheck. However, under USERRA, PERS contributions that would have occurred during that time are still owed to PERS but are typically billed to OMD by DAS after the federal fiscal year has closed. If a particular Cooperative Agreement is closed, the period of performance has ended and the cost can no longer be charged to that fiscal year (or future fiscal years). If the cost is not billed to the specific federal program fiscal year prior to that fiscal year being closed, that cost is no longer eligible for reimbursement.

   Over the past three biennia the Military Department has incurred, on average, approximately $120,000 per biennium in these non-reimbursable costs associated with our Cooperative Agreement programs. These costs have been financed through the state funded portion of program operating budgets. Utilizing these funds has had a secondary impact of reducing the ability of the Military Department to leverage federal funds as these costs are paid with 100% state resources.

2. **How Achieved** – Approval of this request would provide adequate funding to finance state mandated costs which are not eligible for federal reimbursement.

3. **Staffing Impact** – None

4. **Quantifying Results** – The quantifiable result of this policy package will be that program operating budgets will no longer need to reduce service levels in order to cover costs such as unemployment benefits which are no longer eligible for federal reimbursement.

5. **Revenue Source** - $120,000 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 107 - State Charges Not Covered by MCAs **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	120,000	-	-	-	-	-	120,000
Total Revenues	**$120,000**	**-**	**-**	**-**	**-**	**-**	**$120,000**
Personal Services							
Unemployment Assessments	60,000	-	-	-	-	-	60,000
Other OPE	60,000	-	-	-	-	-	60,000
Total Personal Services	**$120,000**	**-**	**-**	**-**	**-**	**-**	**$120,000**
Total Expenditures							
Total Expenditures	120,000	-	-	-	-	-	120,000
Total Expenditures	**$120,000**	**-**	**-**	**-**	**-**	**-**	**$120,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 108
REGIONAL CIVIL DEFENSE FORCE PACKAGE
PRIORITY 23

1. Purpose– This Policy Package establishes six (6) positions: one Business Operations Manager 1 and five (5) Program Analyst 3's, and Services and Supplies funding to establish a Regional Civil Defense Force Program within the Oregon Military Department.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0021069	Business Operations Manager 1	X7085	Establish	$250,625		
0021059	Program Analyst 3	C0862	Establish	$223,719		
0021060	Program Analyst 3	C0862	Establish	$223,719		
0021061	Program Analyst 3	C0862	Establish	$223,719		
0021062	Program Analyst 3	C0862	Establish	$223,719		
0021063	Program Analyst 3	C0862	Establish	$223,719		
			Mass Transit Tax	$5,351		
			Total Personal Services	$1,374,571		
			Services and Supplies	$60,000		
			Total Policy Package 108	$1,434,571		

In accordance with ORS 399.035 OMD will need six full-time permanent positions (1 Business Operations Manager 1 and 5 Program Analyst 3s) to meet this statutory requirement. These positions will be situated in the six homeland security regions of the state. This program structure is set to mirror similar regional programs within the Oregon Department of Emergency Management, the Oregon Health Authority, and the Oregon State Fire Marshal's Office. These positions will serve as a conduit for communities in their regions to access former members of the Armed Forces through the Oregon Civil Defense Force who are seeking to volunteer in support of emergency response and recovery activities. These volunteers, as former service members, will provide a value add to local emergency response and recovery activities by leveraging their past training and their understanding of military capabilities and tactics, to help guide resource requests, and serve as subject matter experts on a variety of military related topics. These volunteers will be able to serve in multiple operational roles within a local or county emergency operations center, making them

extremely versatile in the complicated and chaotic world that is emergency response. The role of the staff being requested is to be the facilitator of connecting communities with service members capable of providing these critical services. The OMD staff will also be able to serve has consultants and advisors to communities about the value provided via the Oregon Civil Defense Force and will be able to connect interested communities with interested volunteers.

This request is also directly related to findings and recommendations identified in Secretary of State Performance Audit Report No. 2018-03 Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster. The report highlights that Oregon is at risk of a major Cascadia earthquake and tsunami that will threaten infrastructure, cost potentially billions of dollars, and result in numerous deaths. The state must do more to prepare for such a disaster including completing and implementing critical plans, fulfilling minimum standards for an effective emergency management program, and adequately staffing the agency charged with coordinating emergency management efforts

Position 0023069 – Business Operations Manager 1: This position implements policies, procedures, and establishes priorities in coordination with the Oregon Civil Defense Force, to support communities through regional implementation. It manages the various activities needed to support the local Emergency Coordination Center (ECC) during emergency activations or exercises. As the Regional Civil Defense Force Program Manager, this position supports and provides guidance to state, local, and private non-profits. In addition to maintaining responsibility as a coordinator for one of six geographic regions, it directly supervises five regional staff in the support of regional and local outreach and preparedness initiatives. It provides technical planning assistance in all-hazard planning initiatives and may serve as a liaison within local Emergency Operations Centers (EOCs) and the State ECC during emergencies.

Positions 0023059-0023063 – Regional Civil Defense Force Officers - Program Analyst 3 (five positions): The positions work under the supervision of the Regional Civil Defense Force Manager. They will coordinate and support the implementation of emergency management programs and activities within the region with a focus on supporting county, tribal, and local partners. They will deliver information regarding the Civil Defense Force in coordination with local/tribal emergency management; assist in the development, conduct, and evaluation of regional-focused exercises involving the Civil Defense Force; provide technical planning assistance for the development and maintenance of Civil Defense Force integration into community operations; and serve as liaisons between local emergency operations centers and the State ECC during emergencies and disasters.

2. **How Achieved** – In order to achieve the ever-increasing demands and scrutiny on the state to increase capabilities to respond to emergency situations, along with external expectations, OMD seeks to establish these positions in order to develop a more robust system to provide services to our customers, community, and stakeholders responsible for oversight of our operations. These positions will provide a more focused and consistent level of capability and service to our partners in all critical areas.

3. **Staffing Impact** –Establish 6 Positions – 6.00 FTE.

4. **Quantifying Results** –Quantifying results will be evident in terms of output, as each of these positions provides direct engagement in one or more critical areas of operations for OMD.

5. **Revenue Source** - $1,434,571 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 108 - Regional Civil Defense Force Package **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,434,571	-	-	-	-	-	1,434,571
Total Revenues	**$1,434,571**	**-**	**-**	**-**	**-**	**-**	**$1,434,571**
Personal Services							
Class/Unclass Sal. and Per Diem	891,840	-	-	-	-	-	891,840
Empl. Rel. Bd. Assessments	318	-	-	-	-	-	318
Public Employees' Retire Cont	167,398	-	-	-	-	-	167,398
Social Security Taxes	68,223	-	-	-	-	-	68,223
Paid Family Medical Leave Insurance	3,565	-	-	-	-	-	3,565
Worker's Comp. Assess. (WCD)	276	-	-	-	-	-	276
Mass Transit Tax	5,351	-	-	-	-	-	5,351
Flexible Benefits	237,600	-	-	-	-	-	237,600
Total Personal Services	**$1,374,571**	**-**	**-**	**-**	**-**	**-**	**$1,374,571**
Services & Supplies							
Instate Travel	18,000	-	-	-	-	-	18,000
Employee Training	12,000	-	-	-	-	-	12,000
Office Expenses	3,000	-	-	-	-	-	3,000
Telecommunications	6,500	-	-	-	-	-	6,500
Data Processing	2,500	-	-	-	-	-	2,500
Other Services and Supplies	6,000	-	-	-	-	-	6,000
IT Expendable Property	12,000	-	-	-	-	-	12,000
Total Services & Supplies	**$60,000**	**-**	**-**	**-**	**-**	**-**	**$60,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Administration**

Pkg: 108 - Regional Civil Defense Force Package **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	1,434,571	-	-	-	-	-	1,434,571
Total Expenditures	**$1,434,571**	**-**	**-**	**-**	**-**	**-**	**$1,434,571**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							6.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**6.00**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Agency Request Budget **Package Number: 108**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
23059	1425903		AU C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
23060	1425911		AU C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
23061	1425921		AU C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
23062	1425922		AU C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
23063	1425923		AU C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
23069	1425924		MMS X7085 A P	BUSINESS OPERATIONS MANAGEI	31X	PF	24	3	6,930	166,320	84,305	250,625	1	1.00
				General Funds						**891,840**	**477,380**	**1,369,220**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**891,840**	**477,380**	**1,369,220**	**6**	**6.00**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - ADMINISTRATION (001)

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
Interest on Emerg Financial Asst Fund	Oth	0605	4,909	7,200	7,200	7,200		
Donations for Museum	Oth	0905	5,103	-	-	-		
Miscellaneous Revenues	Oth	0975	50,056	-	-	-		
Transfer In- Intrafund	Oth	1010	425,589	114,794	114,794	-		
Transfers-Centralized Personnel Plan	Oth	1020	1,663,234	2,740,000	2,740,000	2,832,935		
Transfer from General Fund (CPP: YCP)	Oth	1060	-	-	-	67,065		
Transfer from Dept of Admin Svs	Oth	1107	13,028	-	-	-		
Transfer from Revenue, Dept of	Oth	1150	60,037	57,000	57,000	60,000		
Transfer Out- Intrafund	Oth	2010	(120,613)	-	-	-		
Total - Other Funds			2,101,343	2,918,994	2,918,994	2,967,200	-	-
Federal/State Agreements:								
US Dept of Homeland Security	Fed	0995	-	(161,345)	30,450	-		
Subtotal - Federal Funds			-	(161,345)	30,450	-		
Total - Other Funds and Federal Funds			2,101,343	2,757,649	2,949,444	2,967,200	-	-

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted **107BF07**

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

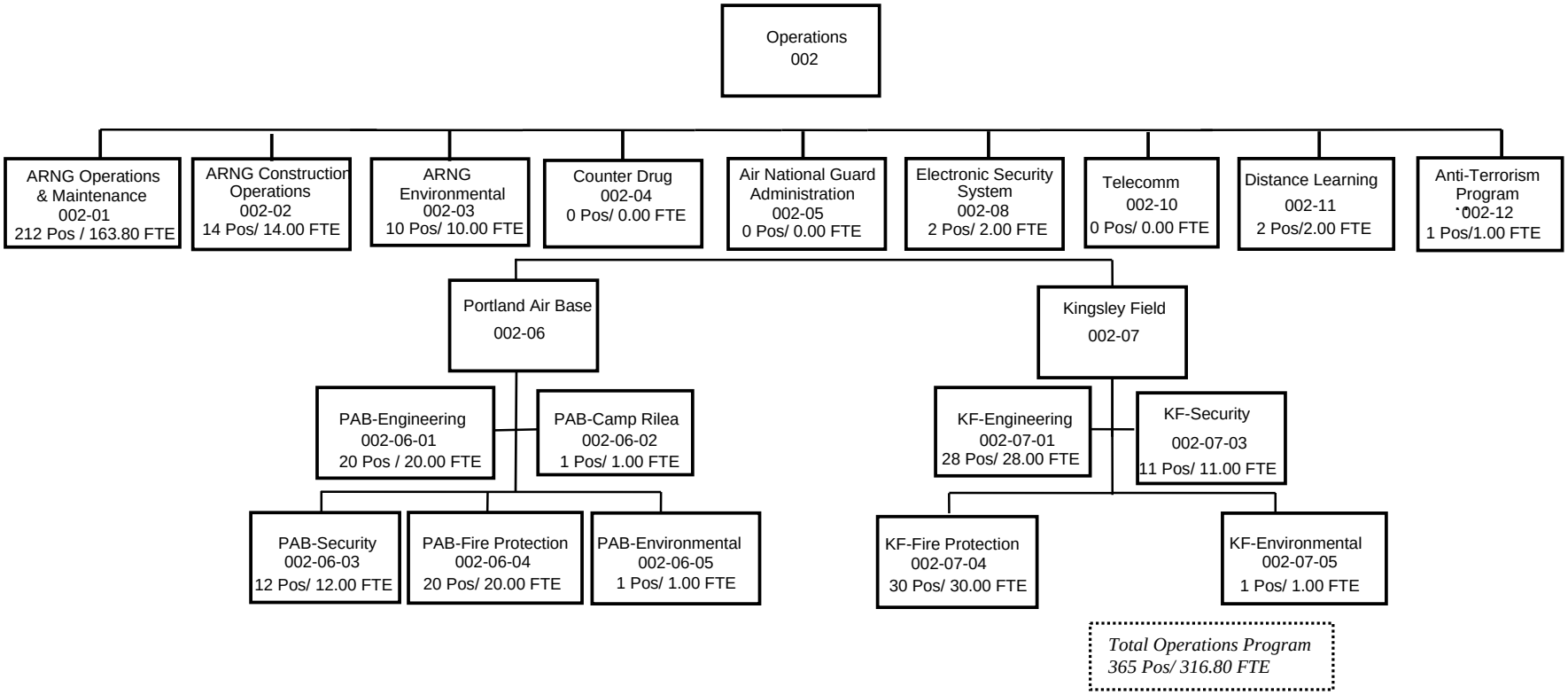
Military Dept, Oregon **Agency Number: 24800**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Interest Income	4,909	7,200	7,200	7,200	-	-
Donations	5,103	-	-	-	-	-
Other Revenues	50,056	-	-	-	-	-
Transfer In - Intrafund	425,589	114,794	114,794	-	-	-
Transfer In - Indirect Cost	1,663,234	2,740,000	2,740,000	2,832,935	-	-
Transfer from General Fund	-	-	-	67,065	-	-
Tsfr From Administrative Svcs	13,028	-	-	-	-	-
Tsfr From Revenue, Dept of	60,037	57,000	57,000	60,000	-	-
Transfer Out - Intrafund	(120,613)	-	-	-	-	-
Total Other Funds	**$2,101,343**	**$2,918,994**	**$2,918,994**	**$2,967,200**	**-**	**-**
Federal Funds						
Federal Funds	-	(161,345)	30,450	-	-	-
Total Federal Funds	**-**	**($161,345)**	**$30,450**	**-**	**-**	**-**

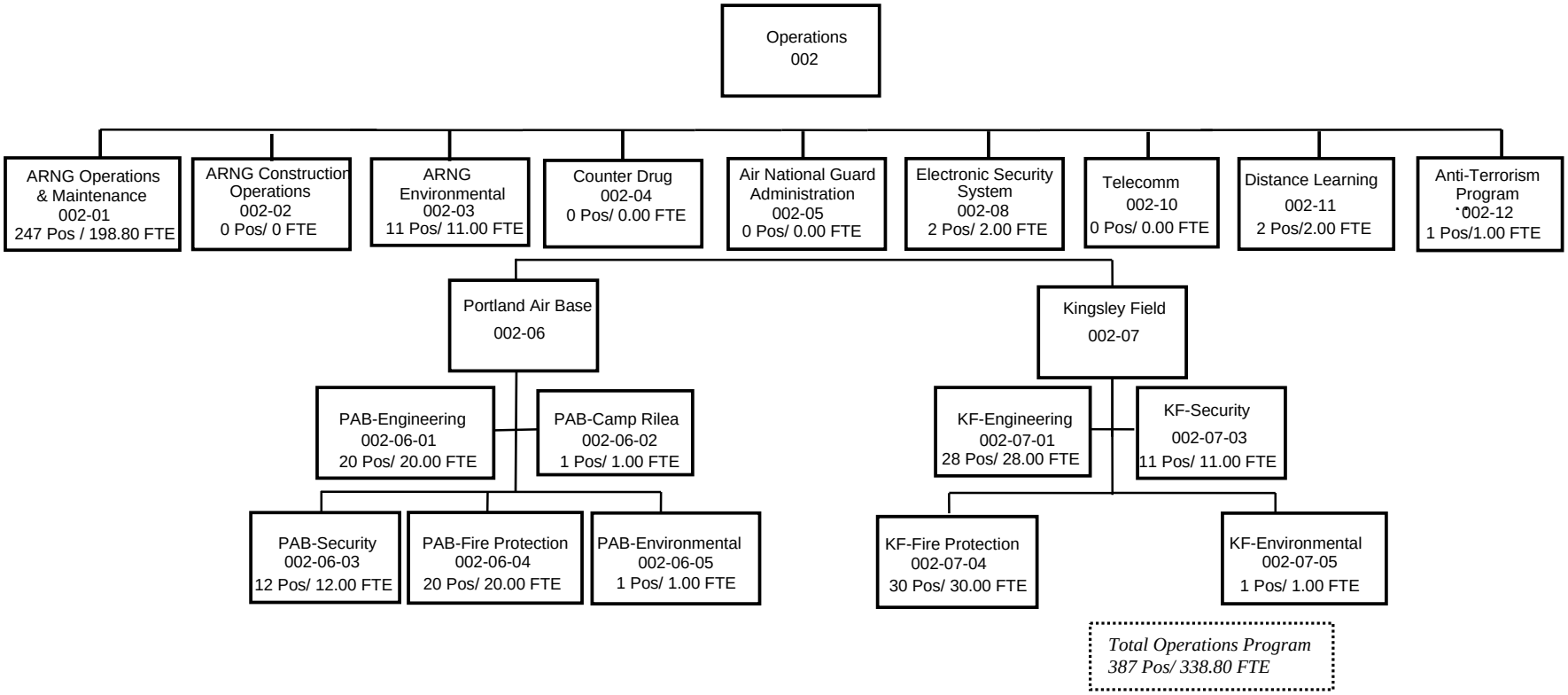
OREGON MILITARY DEPARTMENT

Operations Program
2021-2023 Organization Chart



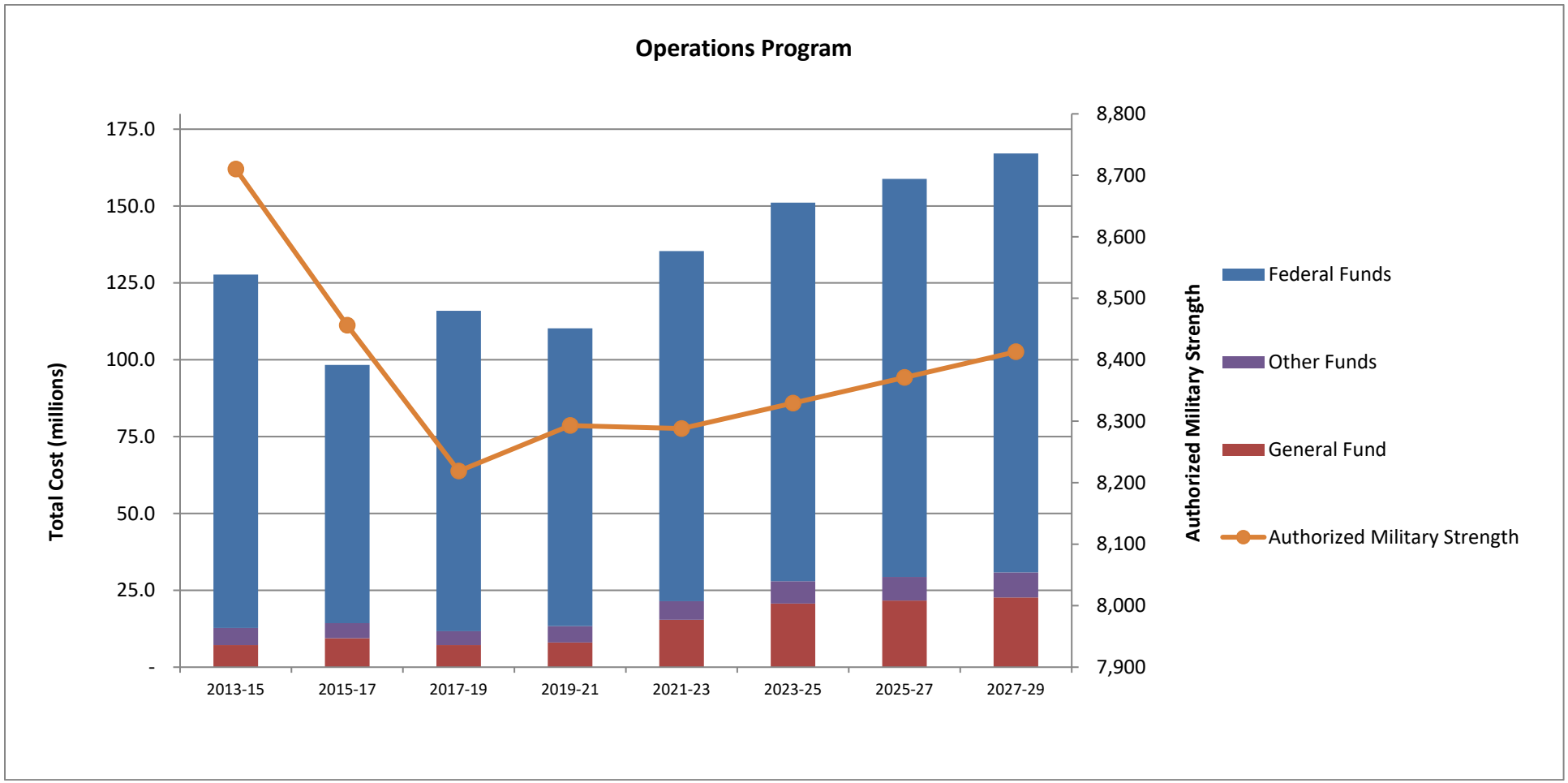
OREGON MILITARY DEPARTMENT

Operations Program
2023-2025 Organization Chart



Oregon Military Department – Operations Program – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities
Secondary Long Term Focus Area: A Thriving Statewide Economy
Program Contact: Sean McCormick, Director of Financial Administration (971) 355-3875



Program Overview

The Operations Program supports the mission of the Oregon National Guard through the ongoing maintenance and support of National Guard Facilities. Without the Operations Program the National Guard could not operate within the State of Oregon. The success of the Operations Program also directly affects the Governor's Safer, Healthier Communities focus area as it impacts the state's ability to provide adequate infrastructure in response to natural or human-made disasters.

Program Funding

The Agency Request Budget (ARB) for the Operations Program within the Oregon Military Department includes expenditure authority of $20,691,961 General Fund, $7,282,305 Other Funds, and $123,111,706 in Federal Funds. The ARB includes 387 positions and 338.80 FTE for the 2023-25 Biennium. This budget is a necessity to ensure the continued operation of the Oregon National Guard. The Operations Program provides the support structure to ensure National Guard facilities are functionally ready for use by the assigned units 24 hours a day 7 days a week. In addition, these facilities can be utilized as emergency response centers and distribution centers by communities during emergency situations. Without adequate facilities, the National Guard Bureau can remove units from the state. The removal of units includes loss of federal funds, and equipment such as trucks, trailers, helicopters, and Humvees which are used by the state when responding to emergency situations.

Program Description

The Operations Program's primary responsibility is to maintain and enhance the operational readiness of Oregon National Guard facilities for soldier and airmen training. Our statewide facilities serve a large tenant population made up of employees, students, BLM, State Police, USFS, Oregon Department of Veterans Affairs, the Coast Guard, and many others. The majority of these tenants utilize our facilities on a daily basis, thereby requiring our staff presence daily. The facilities maintained by the Operations Program have also traditionally functioned as rental facilities for the general public, for events such as business meetings, wedding receptions, trade shows, concerts, cultural events, Red Cross blood drives, and sporting events, all of which generate Other Funds Revenue. Other Funds rental revenue is essential for maintaining these facilities.

Facilities maintenance and support is primarily accomplished through the work of the Facilities Operations and Maintenance Program currently responsible for 446 buildings totaling 3.4 million square feet. To effectively manage the facility maintenance needs, the Facilities Operations and Maintenance Program conducts an extensive annual assessment of all facilities. This assessment, known as the Installation Status Report (ISR), helps identify which facilities are in critical need of support. The financing of facilities maintenance varies by facility, about half of our Army installations operate under a 50/50 funding split where the state and federal governments partner to share costs equally. A list of ARNG facilities and their funding splits follows the Operations Program narrative.

The Civil Engineering (CE) programs at the Portland and Kingsley Field Air National Guard Bases perform a similar function to the RPOM program. Between the two airbases the CE programs are responsible for 164 buildings totaling 1.25 million square feet. In addition to facilities maintenance the

CE programs are responsible for a considerable amount of airfield maintenance (i.e. snow removal, mowing, and sweeping) through the Airport Joint Use Agreement (AJUA). The financing of facilities maintenance varies by airbase. At the Portland Air National Guard Base (alert mission) the funding split is 80/20 with the federal government financing 80 percent of maintenance operations. At the Kingsley Field Air National Guard Base (training mission) the funding split is 85/15 with the federal government financing 85 percent of maintenance operations.

The environmental services performed by the Operations Program are focused on compliance and stewardship. The Environmental Program works with all Oregon National Guard facilities to ensure compliance with federal, state and local regulations. This includes compliance work related to wastewater treatment plant operations, hazardous materials management, pollution prevention, recycling, air quality, asbestos removal, and drinking water quality. The majority of environmental operations are funded 100 percent with federal funds, with the exception of operations conducted at the two airbases.

24-7 security services are provided by the Operations Program at both the Portland and Kingsley Field Air National Guard bases. Security personnel are instrumental in protecting 48 F-15 fighter jets worth $1.736 billion, and the facilities housing them, from sabotage, theft, vandalism and trespass. To accomplish this mission the Operations Program partners with the Oregon State Police, the FBI, the Secret Service, the Air Force Office of Special Investigation as well as local law enforcement. Security service costs at both airbases are financed 100 percent with Federal Funds.

The counterdrug function of the Operations Program conducts a full spectrum campaign that bridges the gap between Department of Defense and Non-DoD institutions in the fight against illicit drugs and transnational threats. Soldiers and Airmen support multiple agencies at the local, state, and federal levels preventing illicit drugs from being grown, imported, manufactured and distributed. This program is funded 100 percent with Federal Funds.

The major cost drivers associated with our Operations Program include personal service costs, rising utility and fuel costs, deferred maintenance costs, changes within the cooperative agreements requiring larger state funds participation (such as the Air National Guard Fire Protection Program) and loss of rental revenue due to armory closures as a result of lead contamination and COVID-19 social distancing related restrictions. To offset the rising utility costs, where possible, both Army and Air facilities are utilizing green technologies to reduce consumption and therefore reduce costs.

To effectively manage facility maintenance, the Operations Program relies on successful partnerships. These include partnerships with Treasure Valley Community College, home to the Ontario Armory, and Columbia Gorge Community College, which provided land and funding for classroom space at the new Fort Dalles Readiness Center. We also partner with the Marine Corps Reserve, US Naval Reserve, US Bureau of Land Management and the US Forest Service in the operation of our Springfield Armed Forces Reserve Center.

Program Justification and Link to Long Term Outcomes

The mission of the Oregon National Guard is to provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency. *"When we are needed, we are there"* is our creed, and this creed supports the

Governor's focus area of "Healthy and Safe Communities." The Operations Program is the primary support program which allows the Oregon National Guard to be ready to support local and national missions.

Facilities maintenance is the driving force behind the Operations Program. There is a primary link between facilities maintenance and the Governor's focus area of healthy and safe communities, primarily the ability of maintained and enhanced facilities to provide for adequate response to natural or human made disasters. Oregon National Guard facilities act as centralized points for the support of communities during a disaster. Our facilities can be utilized to act as Emergency Coordination Centers, food and supply distribution centers, a gathering place for displaced citizens, as well as the launch sites for National Guard support. The majority of our facilities are funded with a matching requirement, so the burden for maintaining these facilities is shared by both the state and federal government. This is an important point to realize as it directly affects our ability to successfully leverage critical federal resources.

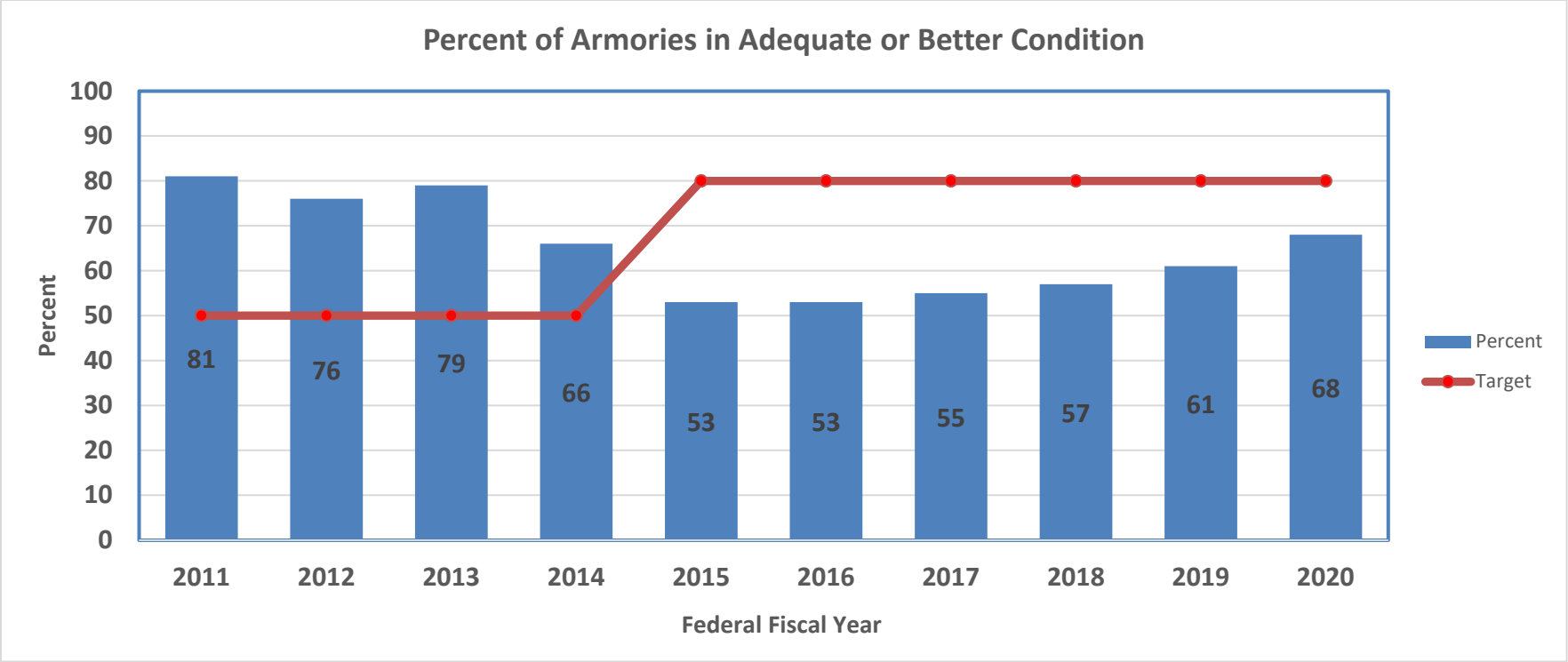
In additional to the role as a Safety organization, the Oregon Military Department acts as an economic stimulator due to federal funding. The over 8,500 Citizen Soldiers bring valuable Personal Income Tax revenue into the state. Our Wildland Fire Program helps battle forest fires which devastate a key economic good, timber, for the state. These actions all tie, as a secondary link, into the Governor's focus area of "A Thriving Oregon Economy."

The Air and Army National Guard Environmental Programs have primary ties to the Governor's focus area of "Responsible Environmental Stewardship" by monitoring compliance with state and federal environmental regulations at all the Air and Army National Guard facilities around the state.

Program Performance

The primary performance tool of the Operations Program is the Installation Status Report (ISR). The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2022 Building Condition Index (BCI) results for Oregon's facilities are as follows: 25% are in overall good condition, 46% are in overall fair condition, and 29% are in overall poor condition and do not meet Army standards. These metrics inform OMD's Annual Performance Progress Report (APPR) Key Performance Measure #2 – Armory Condition).

Another metric utilized by the Operations Program is the Percent of Available Armory Time Rented. During Federal Fiscal Year 2020, approximately 30% of available armory time was rented. This has increased since 2019 when 20% of available armory time was rented. Although public closures of armories as a result of COVID-19 social distancing requirements negatively affected armory availability, OMD reached out to provide space for essential services and outdoor usage such as parking lot rentals, markets, blood drives and county health screenings. Available armory rental metrics are reported within the APPR and also submitted to Department of Administrative Services Chief Financial Office and the Legislative Fiscal Office.



Enabling Legislation/Program Authorization

The National Guard is authorized by the US Constitution Article I, Section 8 Clause 15 and 16. The Oregon National Guard is authorized by Article X of the Oregon Constitution. The Operations Program is authorized by ORS Chapters 396, 398 and 399. Further Federal Authorization is provided by National Guard Regulation 5-1.

Funding Streams

The 2023-25 program base budget is funded with General Fund (11%), Other Funds (4%) and Federal Funds (85%). The Other Funds include Armory Rental Revenue. The Federal Funds carry a match requirement of zero to 50 percent and come from the National Guard Bureau. All Federal Funds are dedicated and subject to sequestration.

Significant Proposed Program Changes from 2021-23

The proposed budget for the Operations Program is an enhancement over the program's Current Service Level budget. The Operation's Program top priority is Policy Package 201 which requests $817,569 General Fund and $817,569 Federal Funds for deferred maintenance at 3 Army National Guard facilities. Policy Package 202 requests $87,438 General Fund to cover salaries that exceed federal pay caps at the Portland Air National Guard Civil Engineering Program. Policy Package 203 requests $36,480 General Fund and $145,920 Federal Fund for a custodial contract at the Portland Air National Guard base. Policy Package 204 requests $969,157 Other Funds and $284,927 Federal Funds for five upward positions reclassifications and seven new permanent positions to replace seven limited duration positions in the Installations Division. Also in the Installations Division, Policy Package 205 requests 15 new positions totaling $2,504,970 Federal Funds. Policy Package 206 would establish one new position at the Portland Air National Guard Base at $51,267 General Fund and $201,902 Federal Funds. Policy Package 207 would fund shift two management positions in the Installations Division from Federal Funds (negative $851,992) to General Fund (positive $851,992). Policy Package 208 would increase maintenance funding by $1,588,755 General Fund and $1,588,755 Federal and provide one-time furniture funding of $642,000 for the Owen Summers facility currently undergoing a significant renovation. Finally, Policy Package 480 provides $289,403 Other Funds limitation for bond issuance costs for new bonds being requested in the Capital Construction Program.

The Operations program is focused on improving the quality of National Guard facilities to enhance our functional role under the Governor's Healthy and Safe Communities focus area. The majority of our Army National Guard facilities operate under a state matching requirement which ranges from 15% to 50%. An increased state investment will allow the department to continue to improve the quality and condition of our facilities as reported in the Installation Status Report (Please see Program Performance for more details regarding the ISR).

Increased state investment will also allow the department to fully utilize federal investment. With each dollar the state invests we can obtain between 1 and 5.7 dollars of federal investment depending on the funding split. This increased federal investment, along with improvements to National Guard facilities, could lead to new Force Structure opportunities whereby new federal personnel and assets are placed within the state. This would lead to increased tax revenue from federal payroll as well as increased investment in the local economy.

The Operations Program is not planning to shift resources to new activities, but it is focused on improving the way it does business. This includes seeking to maximize federal investment in order to improve the quality of our National Guard facilities in support of the Governor's Safe and Healthy Communities priority.

The Operations Program includes all programs that support Oregon National Guard facilities operations and maintenance. It includes the Army National Guard facilities operations and maintenance program, Air National Guard Programs, Oregon National Guard Counterdrug Program, Oregon Army National Guard's Wildland Fire Management Program, Oregon National Guard Distributed Learning Program, and Army National Guard Anti-Terrorism and Emergency Management Programs. There are 13 major programs within the Operations Program:

Facilities Operations and Maintenance:

The Facilities Operations and Maintenance Program provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates. See the list of ARNG facilities and their funding splits that follows this narrative.

The Installations Division conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of the limited resources for facilities. The 2021 ISR results for Oregon's armories are as follows: 56% do not comply with Army standards, while 44% are in compliance with minor limitations to Army standards. 36% are in poor-to-unacceptable condition, while 64% are in good-to-adequate condition. OMD continues to struggle with proper maintenance activities for the 1,822,973 square feet of facilities that requires a 50% state match for operations and maintenance due to a state allocation that does not allow OMD to leverage all Federal fund limitation to support sustainment efforts.

The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at $161 million. There is approximately an additional $229 million in seismic upgrades and asbestos removal. The current estimation is a combination of internal facility condition assessments from ISR and assessments from the DAS contractor. Reduction of this backlog has historically been the result of new construction Armory Service Life Extension (ASLEP) projects, Regional Emergency Enhancement Projects (REEP), and the recent addition of deferred maintenance funding for the 2021-23 biennium in the amount of $6,720,919. The Oregon Military Department's (OMD) deferred backlog stems from limited state matching funds. Without the state match, OMD is unable to spend the federal funds to address deferred maintenance items at facilities requiring a state match. The current service level state funding of $6.18 per square foot is not adequate to fully fund maintenance and repair needs. The DAS recommendation is for funding at $15.00 per square foot. Concurrently, National Guard Bureau provided $11.52 per square foot for OMD's facilities that are authorized 100% federal support.

The Facilities Operations and Maintenance Program continues to function with the mission of operating the under-funded facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land. OMD participates in the yearly National Guard Facilities Programs Personnel Allocation Standard (FP-PAS) to determine the current manpower requirement for the state of Oregon. The comprehensive study determined that the OMD's Facilities Operations and Maintenance Program is authorized 187 full-time equivalent (FTE) employees. According to this study the OMD's Facilities Operations and Maintenance Program is severely understaffed, as OMD currently has 102 positions.

The Facilities Operations and Maintenance Program is funded through a variety of General, Other, and Federal Fund sources. The all funds Base Budget (General Fund, Other Fund, and Federal Fund) provides for 177.80 FTE as well as General Fund appropriation, Other Funds and Federal Funds limitation for required Services and Supplies.

The Facilities Operations and Maintenance Program supports a community based and racially diverse National Guard force that operates in 38 Armories, 4 Training Sites, 14 Maintenance/Logistic Facilities, and 158 other facilities geographically dispersed throughout 27 counties. OMD gives preference to Oregon minority-owned, woman-owned, or emerging small businesses when issuing facility maintenance, repair, capital improvement, and service contracts thereby contributing to diversity, equity, and inclusion in Oregon communities.

Construction Operations:

The Construction Operations Program manages construction of Oregon Army National Guard facilities. The program is funded by General Fund for Services & Supplies costs not covered by capital construction funding (such as contract legal reviews). This program also records Other Funds bond issuance costs funded with bond proceeds. Construction management positions are located and 100% Federally funded in the Facilities Operations and Maintenance Program described above.

Environmental Program:

The Oregon Environmental Program manages environmental issues for Oregon Army National Guard facilities throughout the state, as well as other lands used for military training under various use agreements with public or private owners. Primary program pillars include Compliance, Cleanup, Conservation, Pollution Prevention, Assessments and Evaluations, and Integrated Training Area Management. Through much of its management effort, the Program also advocates sound environmental stewardship. A stewardship ethic has been adopted by agency leadership and is fostered throughout agency planning and operations. This program is 100% federally funded through a Federal/State Cooperative Agreement with NGB. The base budget provides for 10 positions.

The Program manages federal, state, and local regulatory compliance, such as wastewater treatment plant operations, wastewater discharge permits, hazardous waste management, pollution prevention, recycling, air quality, and drinking water quality. The Program maintains and implements an on-going external and internal Environmental Performance Assessment System, as well as an effective environmental training program, as integral parts of the Environmental Program.

The Program manages Environmental Restoration efforts, which focus on the cleanup of areas used for military training or support facilities (such as underground storage tanks and munitions), and for which environmental contamination may continue to exist. Cleanup is managed in accordance with Department of the Army (DA) and National Guard Bureau (NGB) standards, with close agency coordination with the Oregon Department of Environmental Quality. The Program also manages agency requirements for environmental site assessments to support real estate actions, in accordance with Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA), as supplemented by DA and NGB standards.

The Program manages agency Government-to-Government consultation with the federally-recognized Native American Tribes in Oregon, in accordance with both federal and state requirements, and frequently collaborates with tribal entities for services all of which contributes to diversity, equity and inclusion priorities of the State.

The Program manages other federal requirements applicable to the agency due to the use of federal funds, such as implementation and maintenance of an Environmental Management System (EMS) in accordance with International Standards Organization (ISO) Chapter 14001:2004(E) to ensure ". . . environmental, transportation, and energy-related activities are conducted in an environmentally, economically, and fiscally sound, integrated, continuously improving, efficient, and sustainable manner." The Environmental Program coordinates the preparation and processing of environmental documentation required by the National Environmental Policy Act for major agency actions with federal funding. This requires coordination with applicable federal and state regulatory agencies, local jurisdictions, and the public. The goal is to appropriately plan and execute agency actions, resolve conflicts, and maximize land use compatibility near Oregon Army National Guard facilities.

In the spirit of stewardship and protection of natural resource values, the agency maintains an Integrated Natural Resources Management Plan (INRMP) for each of its four major military training sites: Biak Training Center (Redmond), Najaf Training Center (Corvallis), Camp Rilea (Warrenton), and Rees Training Center (formerly Camp Umatilla) (Hermiston). The four INRMPs are designed to "integrate" military training with environmental protection, in the spirit of environmental stewardship. They are also designed to address compliance with requirements of the federal Sikes Act for managing military training lands; applicable regulatory requirements, such as the Endangered Species Act and wetlands management under the Clean Water Act; and Department of Defense, DA, and NGB directives. The Program maintains a statewide Integrated Pest Management Program, which is a key component of the facilities management effort to control both floral and faunal pests and non-native

species. Pest management activities and pesticide usage are tracked and reported to both the State and National Guard Bureau by the Environmental Staff, in accordance with appropriate directives.

A statewide Operational Noise Management Plan has been developed, and is implemented and maintained for the major training sites managed by the agency. The plan is used to define and manage significant noise sources, and attempts to limit conflicts with incompatible land uses on adjacent lands.

Finally, a statewide Integrated Cultural Resources Management Plan has been developed and implemented, partially to document the heritage of the Oregon National Guard, but also to identify and appropriately define cultural resources management requirements at agency facilities and identify potential impacts at other sites from proposed agency actions. In several cases, older facilities and armories are "eligible" for the National Register of Historic Places and must be maintained in accordance with federal and state law. Particularly at the major training sites, the protection of archaeological, historical, and other cultural resources is important for sustaining mission requirements in the future. Furthermore, since the Program deals with a dynamic resource, continual monitoring and updates must be accomplished.

The Integrated Training Area Management (ITAM) Program focuses on balancing military training with resource conservation on Oregon Army National Guard maneuver land. The ITAM Program is designed to enhance the readiness posture of the Oregon Army National Guard by maintaining and improving military training opportunities at our training centers; monitoring the impacts of military training activities on the environment; identifying, evaluating, and restoring environmental damage caused by military training; and maintaining or fostering the reestablishment of natural ecosystems in concert and balance with military training. Integrated Natural Resources Management Plans provide guidance on meeting these needs. Although many ITAM initiatives are environmentally related, they are all directly related to military training activities.

Electronic Security Program:

The National Guard Bureau requires all facilities designated for storage of small arms or ammunition to be protected with an approved and operational electronic security system. Electronic security system equipment and replacement components are procured directly through the federal supply system with federal funds. Employees and equipment to install and maintain electronic security systems are 100% federally reimbursed through a Federal/State Agreement. The base budget provides Federal Funds limitation for two positions and necessary Services and Supplies. Federal funding provides for repair or replacement of computers, vehicles, tools, and the supplies and repair parts necessary to maintain the Intrusion Detection systems in Armories and critical facilities statewide.

Oregon Army National Guard's Wildfire Fire Management Program:

The Oregon Army National Guard's Wildland Fire Management Program is 100% Federal funded by the Department of the Army through the Master Cooperative Agreement with National Guard Bureau, which reimburses State expenses for this Program. The Oregon Army National Guard's Wildland Fire Management Program goals are: to comply with fire protection requirements set forth in Oregon Revised Statutes; support and sustain the Oregon National Guard's training mission; sustain the natural environment and native vegetation of the Oregon Military Department's training ranges and lands; to enhance both military and public fire safety in the vicinity of Oregon Military Department training ranges and lands; and to enhance Oregon National Guard support during State declared wildland fire emergencies or natural disasters. This program funds eleven full-time employees, twenty-three seasonal wildland firefighters, 3 command vehicles, 2 support vehicles, and seven fire apparatus, PPE, communications, and the equipment and tools necessary to prevent and or suppress wildland fire through suppression, fuels mitigation, or prescribed fire on over 80,000 acres of training lands that the OMD owns or leases.

Air National Guard Programs:

The Oregon Air National Guard has two primary missions. The first is its federal mission to man, train, equip and organize its members to provide for the defense and security of the United States and in a broader sense to support worldwide security goals and objectives. To provide the necessary skills to support this mission, a large amount of technical training is invested in Oregon Air National Guard members. These training opportunities many times have direct correlation to civilian occupations, thus providing a better-educated workforce for the state. The second mission of the Oregon Air National Guard is to provide public safety and protection of citizens during disasters when called upon by the Governor. As an element of the state's emergency communications plan, Oregon Air National Guard's satellite communications resources remain ready to assure adequate communications between fire bases and coordination centers operating from the Willamette Valley.

The Oregon Air National Guard is located at four sites:

The Oregon Air National Headquarters is co-located in Salem with the Oregon Army National Guard Headquarters at the Joint Force Headquarters. This facilitates close coordination and integration of all Oregon National Guard resources during training and contingency operations.

The Portland Air National Guard Base is located at Portland International Airport. The 142nd Fighter Wing and the Combat Operations Group are stationed at the base. The 142nd Fighter Wing's mission is to provide air defense of the northwest United States from northern California to the Canadian border. The Combat Operations Group provides command and control for missions in tactical communications in support of theater operations and weather analysis support to several worldwide deployable Air Force and Army units.

Kingsley Field is located at Klamath Falls. The 173rd Fighter Wing and the 270th Air Traffic Control Squadron are stationed at the base. The 173rd Fighter Wing's mission is to train F-15 fighter pilots for air-to-air combat and air defense roles. It is the only Air Force F-15 training site in the United States. The 270th Air Traffic Control Squadron operates the air traffic control tower for civilian and military operations at Kingsley Field. Kingsley Field has increased pilot production since 2014, which has brought increased military personnel and aircraft to the base.

Camp Rilea is located at Warrenton and is host to the 116th Air Control Squadron. The 116th Air Control Squadron's mission is to provide tactical radar command and control in support of theater operations. The mission includes offensive and defensive air operations and early warning radar and electronic intelligence operations.

There are four major Air National Guard programs within the Operations Program:

Air National Guard Civil Engineering Program - The Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facilities. Civil Engineering programs are funded through Federal/State Agreements and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support 47 positions and necessary Services and Supplies.

Air National Guard Security Program - The Security Program provides security police protection at the Portland Air Base and Kingsley Field. Security personnel are instrumental in protecting aircraft and facilities against sabotage, theft, vandalism and trespass. The Security Program is 100% federally funded. The base budget provides Federal Funds limitation for 23 positions and necessary Services and Supplies.

Air National Guard Fire Protection Program – The Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field. Personnel are trained and certified to contain aircraft fires, perform air crew extraction, and provide structural firefighting protection. The Oregon Air National Guard is the only crash/rescue and firefighting resource at the Klamath Falls Airport. Civilian aviation would not have crash/rescue protection at Klamath Falls without the Oregon Air National Guard Fire Protection Program. General Fund is required for employment-related legal fees and collective bargaining costs. The base budget provides Federal Funds limitation for 50 positions and necessary Services and Supplies.

Air National Guard Environmental Program - The Environmental Program manages environmental issues. The program monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. Kingsley Field will be one of the first federal facilities in Oregon to apply for a Green Environmental Management System (GEMS) permit through Oregon Department of Environmental Quality. Kingsley Field is applying for a “Leader” GEMS permit which is the most stringent of the three GEMS permit options.

The GEMS Leader permit is offered only to organizations with environmental management systems that have at least a three year record of excellent environmental performance and comply with International Standards Organization 14001 Environmental Management System Criteria. Air National Guard Environmental programs are funded through a Federal/State Cooperative Agreement and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support two positions and necessary Services and Supplies.

Distributed Learning Program:

The Distributed Learning Program (DLP) creates content, provides access, and enables delivery of training to enhance the readiness of Soldiers and units nationwide. The Oregon DLP provides Soldiers and their communities with a classroom setting that provides the necessary resources to conduct readiness training using a secure, dedicated network. Capabilities of each DLP include multimedia capabilities for hosting video and audio teleconferencing, computer-based training, Internet-based training, interactive video Tele-training, access to electronic mail, and varied productivity software applications. There are six fixed-based DLP classrooms and one mobile-based system located in Oregon. The fixed-based classrooms are located within armories at Clackamas, Springfield, Warrenton (Camp Rilea), Hermiston (Rees Training Center), Bend, and Medford; the mobile system is home-based in Salem. The sites can be made available on a space-available reimbursable basis to perform "shared use" activities unrelated to ARNG training or operations at an ORARNG DLC. Four categories of shared use are identified as: Joint (Federal, DoD), Interagency (Federal, non-DoD), Intergovernmental (Non-Federal), and Community-based (Non-Governmental) such as 32 USC Section 508 organizations, civic organizations, and private academia. The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. Federal program income is generated through fees charged to the user and may only be used to support the program. The base budget provides Federal Funds limitation for 2.00 Distributed Learning FTE. The base budget also provides Federal Funds limitation for required Services and Supplies to support this program.

Counterdrug Program:

The Counterdrug Support Program (CDSP) is a 100% federally funded program that combats illegal drug use within Oregon's communities. The program has been an integral part of our state's drug supply reduction efforts for over 20 years. The program is organized and functions through the Oregon National Guard using Soldiers and Airmen as well as equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations. The Oregon National Guard personnel supporting the Counterdrug Program are placed on fulltime Title 32 Active Duty Operational Support (ADOS) orders under the control of the Governor and The Adjutant General of Oregon.

The Oregon National Guard is committed to approaching the fight against drugs as a Total Force: community leaders, anti-drug coalitions and law enforcement agencies working in partnership with Oregon's citizen-soldiers. Hundreds of millions of dollars in drugs and tens of millions of dollars in property involved in drug trafficking have been seized due to the support of the Oregon National Guard. Dozens of arrests are made each year as

a result of Oregon National Guard Counterdrug mission involvement. The Oregon Military Department works closely through the efforts of the Counterdrug Support Program with law enforcement agencies to retrieve a portion of these funds through the "Equitable Sharing of Federally Forfeited Property" program to expand equipment, operations, and drug education and awareness programs.

The Counterdrug Support Program has two primary missions. The first is to support local, state and federal law enforcement efforts to stop the flow of illegal drugs into and manufactured in Oregon (supply reduction). The second is to support Oregon's community-based organizations in their efforts to educate, train and prevent drug abuse (demand reduction) among Oregon's citizens. Both supply and demand reduction efforts are required to meet the challenge that illegal drug abuse presents. By focusing on outcomes, measured in reduced supply, declining drug use and the resulting lessening social consequences, we can achieve our common goal of a drug free Oregon.

The Oregon National Guard Counterdrug Support Program offers the following cost effective National Guard unique support services to our community partners:

The UH-72A helicopter is equipped with advanced forward-looking infrared camera with thermal imaging, reversible polarity, zoom capability and "night sun" high power illumination system (searchlight).

The Light Armored Vehicle provides a secure platform for transporting police officers during high-risk search warrants.

Hand held thermal imaging equipment provides police officers a passive, non-intrusive device to detect thermal energy which can be used in an investigation of a concealed indoor marijuana growing operation.

National Guard unique counterdrug courses supporting law enforcement officers assigned to multi-jurisdictional drug task forces.

National Guard personnel with military-specific skills enabling civic leaders to build effective coalitions to illuminate and/or mitigate the use of illegal drugs in their community. By building coalitions that make communities more resistant to drug- and transnational criminal organizations (TCO) activity, Guardsmen help lessen the demand for drugs, thereby reducing the revenues flowing back to drug-linked TCOs.

The Counterdrug program is 100% federally funded. The base budget provides Federal Funds limitation for Services and Supplies.

Anti-Terrorism Program Manager:

The National Guard Bureau provides 100% federal funding for one position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. The base budget provides Federal Fund limitation for one position and the supporting Services and Supplies.

Army National Guard Emergency Management Program Coordinator:

The National Guard Bureau provides 100% federal funding for one position to implement, integrate and sustain an emergency management program within the Oregon Army National Guard. It develops and maintains all hazard/all threat emergency response plans for all Army National Guard facilities across the state. The base budget provides no position or Services and Supplies Funding, as it has been staffed with a Limited Duration employee.

Expected Results from the 2023-25 Budget:

The Facilities Operations and Maintenance Program 2023-25 Base Budget of $5.94 General Fund per square foot will not fully support the needs of OMD facilities.

When matched with an equivalent $5.94 in federal funds, the program will continue a “manage the decline” facilities maintenance practice. The shortage of funding, compounded by new facilities that have not received state matching funds, increased usage of our facilities as a result of the Oregon National Guard performing national defense missions throughout the world and Homeland Defense missions throughout the state, has reached a level that is not sustainable. Currently 36% of our facilities are rated as dysfunctional or substandard and in overall poor condition according to U.S. Army standards. Additionally, the backlog and costs of maintenance and repair projects continues to increase partially due to inflationary pressure, but primarily due to lack of adequate funding. See Policy Package 201 for requested funding for deferred maintenance.

The Oregon Military Department's ability to generate Other Funds revenue through community and government use of armories has been reduced over the last 5 years due to the presence of lead dust from indoor firing ranges and COVID-19 Pandemic. The loss of State Other Funds revenues for the duration and recovery from the Pandemic is estimated at $487,219. While the COVID-19 restrictions have since diminished and monthly revenue is trending upward each month, the recovery to normal levels of use will take time. From OMD’s experience, when armories were closed during construction or because of lead contamination the recovery period is equal to the amount of time the facility was offline.

Army National Guard Construction Operations – The program will continue to operate successfully within the level of resources budgeted.

National Guard Environmental Program - The program will continue to operate successfully within the level of resources budgeted, provided other "proponents" can fund requirements that cannot be supported with environmental funding allotted by National Guard Bureau.

Electronic Security System Program - The program will continue to operate successfully within the level of resources budgeted.

Wildland Fire Management Program- The program is requesting two new permanent, full-time Wildland Fire Suppression Supervisor positions in Policy Package 203. They will be located at Camp Rilea, Camp Biak and Camp Najaf (formerly Adair).

Air National Guard Program – The Portland Air National Guard base faces staff shortfalls and funding for custodial contracts (refer to Policy Packages 202, 203 and 206).

Distributed Learning Program - The program will struggle to serve at the current operational level without additional budgeted resources.

Counterdrug Program - The program will continue to be successful in the 2023-25 biennium through drug reduction and eradication programs. The program will continue to work with local, county, state, and federal law enforcement agencies to reduce drug demand and supply in Oregon communities. The Mentor Program will continue to be successful by increasing the number of local citizens and Oregon National Guard mentors in Oregon communities. The program will continue to support local community coalitions in a combined effort to curb the use of drugs.

Anti-Terrorism Program - The program will continue to be successful within the level of resources budgeted.

Army National Guard Emergency Management Program – The program will continue to be successful within the level of resources budgeted.

Operations Program objectives and expected results are directly linked to the agency's performance measures.

Respond to State Emergencies:

Oregon Army and Air National Guard facilities are located in 27 counties and provide a focal point for National Guard disaster response activities. Emergency response equipment is stored at the facilities and available for rapid deployment during emergencies. These facilities are used to stage and support and house personnel and equipment arriving from other locations in response to emergencies. These facilities are used to house emergency relief organizations and citizens displaced by disasters. Specialized communication equipment allows the facilities to serve as emergency

operations command centers. National Guard facilities strategically located around the state are a vital component of the State of Oregon's ability to provide timely and appropriate response during emergencies.

Revenue Sources:

The Operations Program is funded from a variety of General, Other, and Federal Funds. Other Funds are primarily received from facility rentals. Other Funds revenue estimates are based on historical information adjusted for projected future trends. Federal Funds are received through Federal/State Cooperative Agreements between the National Guard Bureau (NGB) and the State of Oregon. The funds may only be used to support programs for which they are received. Federal Funds estimates are based on historical trends and information provided by NGB Fund Managers. We do not anticipate any changes in revenue sources during the 2023-25 biennium. Operations Programs are funded as follows:

Army National Guard Facilities Operations and Maintenance:

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities. Construction activities at Training Sites may generate some requirement for State funds. Pure State requirements such as permits, 1% for art or energy efficiency associated with a 100% federally funded project will generate the requirement for State funds. See the list of ARNG facilities and their funding splits that follows this narrative.

Logistical Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities.

Readiness Centers (Armories) – The facilities are split funded based on type and use of the facilities, typically 50% Federal and 50% State. See the list of ARNG facilities and their funding splits that follows this narrative.

Security – This program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Range and Training Land Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Construction Operations –The positions in this program are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds; however, General Fund provides for construction-related activities such as contract legal reviews. The funds may only be used to support the program.

Army National Guard Environmental Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Electronic Security System Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Anti-Terrorism Program - The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Emergency Management Program - The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2023-25 biennium) – ($20,144) General Fund, $2,694 Other Funds, and ($46,922) Federal Funds.

022 – Phase-Outs – ($274,160) Other Funds.

031 – Inflation on Services and Supplies, adjustments for State Government Service charges – $1,107,427 General Fund, $83,087 Other Funds, and $1,763,524 Federal Funds.

Policy Packages:

201 - Deferred Maintenance - $817,569 General Fund, $817,569 Federal Funds.

202 – Portland Air National Guard Over-Cap Salary Costs - $87,438 General Fund

203 – Portland Air National Guard Civil Engineering Custodial Contract - $36,480 General Fund, $145,920 Federal Funds.

204 – AGI LD to Permanent, Position Reclasses - $969,157 Other Funds, $284,927 Federal Funds, 7 positions, 7.00 FTE.

205 – AGI New Positions - $2,504,970 Federal Funds, 15 positions, 15.00 FTE.

206 – Portland Air National Guard New Position - $51,267 General Fund, $201,902 Federal Funds, 1 position, 1.00 FTE.

207 – AGI Position Fund Shifts - $851,992 General Fund, ($851,992) Federal Funds.

208 – AGI Facility S&S Funding - $2,230,755 General Fund, $1,588,755 Federal Funds.

480 – New Debt Service - $289,403 Other Funds (bond issuance costs).

Proposed New Laws – None.

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM NARRATIVE - ADDENDUM
ARMY NATIONAL GUARD FACILITIES WITH A STATE MATCH COMPONENT

Fund splits are determined by the building support code per NGB regulation and the total square footage in use by federal and state entities.

Facility	Year Built	Square Footage	Federal Share	State Share
Family Housing (Camp Withycombe - Clackamas)		2,400	0%	100%
Christmas Valley	1990	44,860	0%	100%
Fort Dalles Readiness Center	2014	62,689	40%	60%
Anderson Readiness Center (Salem)	2002	117,427	40%	60%
Albany Armory	1974	17,062	50%	50%
Ashland Armory	1988	22,981	50%	50%
Baker City Armory	2004	28,755	50%	50%
Bend Armory	1993	40,460	50%	50%
Burns Armory	1955	12,426	50%	50%
Warrenton Armory	1980	22,779	50%	50%
Coos Bay Armory	1976	22,047	50%	50%
Dallas Readiness Center	2012	35,975	50%	50%
Forest Grove Armory	1994	38,041	50%	50%
Grants Pass Armory	1972	17,865	50%	50%
Gresham Armory	1955	13,941	50%	50%
Hermiston Armory	1996	24,026	50%	50%
Hood River Armory	1955	12,425	50%	50%
Jackson Armory (Portland)	1963	39,373	50%	50%
Kliever Armory (Portland)	1968	66,138	50%	50%
LaGrande Armory	1998	42,352	50%	50%
Lebanon Armory	1950	15,600	50%	50%
Maison Armory (Portland)	1960	23,269	50%	50%
McMinnville Armory	1978	18,553	50%	50%

__X__ Agency Request _____ Governor's Budget _____ Legislatively Adopted

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM NARRATIVE - ADDENDUM
ARMY NATIONAL GUARD FACILITIES WITH A STATE MATCH COMPONENT (cont.)

Fund splits are determined by the building support code per NGB regulation and the total square footage in use by federal and state entities.

Facility	Year Built	Square Footage	Federal Share	State Share
Medford Armory	1957	41,329	50%	50%
Milton Freewater Armory	1954	14,087	50%	50%
Newport Armory	1962	14,971	50%	50%
John W Brown Armory (Ontario)	2010	36,600	50%	50%
Pendleton Armory	1993	33,400	50%	50%
Redmond Armory	1955	12,182	50%	50%
Roseburg Armory	1977	20,011	50%	50%
Salem Auditorium	1961	38,901	50%	50%
Salem Armory	1961	26,320	50%	50%
St Helens Armory	1955	12,426	50%	50%
Woodburn Armory	1657	17,564	50%	50%
Owen Summers Bldg (Salem)	1988	85,680	60%	40%
Camp Withycombe (Clackamas)	2011	215,382	60%	40%
Central Oregon Readiness Center (Prineville)	1996	30,595	75%	25%
Salem Reserve Center	1954	16,266	50%	50%
Corvallis Armory	1959	14,268	75%	25%
Springfield 162 Inf Regiment Readiness Center	2009	157,819	50%	50%

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM NARRATIVE - ADDENDUM
ARMY NATIONAL GUARD FACILITIES MAINTAINED WITH 100% FEDERAL FUNDS

Fund splits are determined by the building support code per NGB regulation and the total square footage in use by federal and state entities.

Facility	Year Built	Square Footage	Federal Share	State Share
Central OR Education & Training Facility (COTEF) (Bend-YCP)	1986	73,694	100%	0
Biak Training Center (Redmond)	1986	21,580	100%	0
Camp Adair	2013	12,000	100%	0
Camp Rilea		335,624	100%	0
Camp Umatilla	1942	554,998	100%	0
Forest Grove Field Maintenance Shop	2000	5,000	100%	0
Salem Field Maintenance Shop	1976	18,102	100%	0
Kliever Field Maintenance Shop (Portland)	1971	4,590	100%	0
LaGrande Field Maintenance Shop	1998	12,841	100%	0
Maison Field Maintenance Shop (Portland)	1960	6,130	100%	0
Medford Field Maintenance Shop	1974	3,792	100%	0
Pendleton Army Aviation Support Facility	1996	46,744	100%	0
Portland Air Base Sensitive Compartmented Information Facility (SCIF)	1989	14,804	100%	0
Salem Army Aviation Support Facility		134,993	100%	0

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2023-25 current service level requirements.

2. **How Achieved** – The following Essential Packages adjust the Operations Program's base budget to reflect 2023-25 current service level requirements:

   010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2023-25 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund ($20,144), increases Other Funds $2,694, and decreases Federal Funds ($46,922).

   022 - Phases out ($274,160) Other Funds limitation from the 2021-23 Legislatively Approved Budget for costs of issuance related to Article XI-Q bonds issued for Capital Construction projects during the 2021-23 biennium.

   031 – Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2023-25 changes. The package increases General Fund $1,107,427, Other Funds $83,087 and Federal Funds $1,763,524.

3. **Staffing Impact** – None.

4. **Revenue Source** – General Fund is increased $1,087,283, Other Funds Limited is decreased ($188,379), and Federal Funds is increased $1,716,602.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(20,144)	-	-	-	-	-	(20,144)
Federal Funds	-	-	-	(46,922)	-	-	(46,922)
Total Revenues	**($20,144)**	**-**	**-**	**($46,922)**	**-**	**-**	**($67,066)**
Personal Services							
Overtime Payments	-	-	-	2,132	-	-	2,132
Shift Differential	-	-	-	1,505	-	-	1,505
All Other Differential	7,224	-	-	-	-	-	7,224
Public Employees' Retire Cont	1,356	-	-	683	-	-	2,039
Pension Obligation Bond	(1,868)	-	1,295	9,327	-	-	8,754
Social Security Taxes	553	-	-	278	-	-	831
Unemployment Assessments	1,789	-	-	2,912	-	-	4,701
Paid Family Medical Leave Insurance	29	-	-	15	-	-	44
Mass Transit Tax	1,044	-	1,042	-	-	-	2,086
Vacancy Savings	(30,271)	-	357	(63,774)	-	-	(93,688)
Total Personal Services	**($20,144)**	**-**	**$2,694**	**($46,922)**	**-**	**-**	**($64,372)**
Total Expenditures							
Total Expenditures	(20,144)	-	2,694	(46,922)	-	-	(64,372)
Total Expenditures	**($20,144)**	**-**	**$2,694**	**($46,922)**	**-**	**-**	**($64,372)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(2,694)	-	-	-	(2,694)
Total Ending Balance	**-**	**-**	**($2,694)**	**-**	**-**	**-**	**($2,694)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	(274,160)	-	-	-	(274,160)
Total Revenues	**-**	**-**	**($274,160)**	**-**	**-**	**-**	**($274,160)**
Services & Supplies							
Other Services and Supplies	-	-	(274,160)	-	-	-	(274,160)
Total Services & Supplies	**-**	**-**	**($274,160)**	**-**	**-**	**-**	**($274,160)**
Total Expenditures							
Total Expenditures	-	-	(274,160)	-	-	-	(274,160)
Total Expenditures	**-**	**-**	**($274,160)**	**-**	**-**	**-**	**($274,160)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**
Pkg: 031 - Standard Inflation **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,107,427	-	-	-	-	-	1,107,427
Federal Funds	-	-	-	1,763,524	-	-	1,763,524
Total Revenues	**$1,107,427**	**-**	**-**	**$1,763,524**	**-**	**-**	**$2,870,951**
Services & Supplies							
Instate Travel	479	-	341	9,407	-	-	10,227
Out of State Travel	586	-	36	11,339	-	-	11,961
Employee Training	341	-	67	36,441	-	-	36,849
Office Expenses	673	-	107	11,605	-	-	12,385
Telecommunications	1,308	-	2,508	5,955	-	-	9,771
State Gov. Service Charges	640,557	-	33,605	(355,647)	-	-	318,515
Data Processing	399	-	6	226	-	-	631
Publicity and Publications	254	-	72	2,516	-	-	2,842
Professional Services	2,019	-	911	14,939	-	-	17,869
Attorney General	15,977	-	-	8,561	-	-	24,538
Employee Recruitment and Develop	82	-	5	487	-	-	574
Dues and Subscriptions	73	-	351	1,584	-	-	2,008
Facilities Rental and Taxes	3,702	-	-	35,260	-	-	38,962
Fuels and Utilities	116,794	-	23,732	688,099	-	-	828,625
Facilities Maintenance	304,377	-	10,518	794,213	-	-	1,109,108
Food and Kitchen Supplies	13	-	-	474	-	-	487
Medical Services and Supplies	14	-	-	5,285	-	-	5,299
Agency Program Related S and S	474	-	27	4,348	-	-	4,849
Intra-agency Charges	324	-	470	4,482	-	-	5,276
Other Services and Supplies	9,356	-	4,758	330,756	-	-	344,870

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**
Pkg: 031 - Standard Inflation **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	1,568	-	1,442	96,881	-	-	99,891
IT Expendable Property	1,348	-	735	21,756	-	-	23,839
Total Services & Supplies	**$1,100,718**	**-**	**$79,691**	**$1,728,967**	**-**	**-**	**$2,909,376**
Capital Outlay							
Technical Equipment	-	-	-	2,521	-	-	2,521
Industrial and Heavy Equipment	-	-	-	10,552	-	-	10,552
Automotive and Aircraft	-	-	3,396	-	-	-	3,396
Data Processing Software	-	-	-	1,047	-	-	1,047
Data Processing Hardware	-	-	-	4,085	-	-	4,085
Other Capital Outlay	-	-	-	16,352	-	-	16,352
Total Capital Outlay	**-**	**-**	**$3,396**	**$34,557**	**-**	**-**	**$37,953**
Special Payments							
Loan Repaid To State Agencies	6,709	-	-	-	-	-	6,709
Total Special Payments	**$6,709**	**-**	**-**	**-**	**-**	**-**	**$6,709**
Total Expenditures							
Total Expenditures	1,107,427	-	83,087	1,763,524	-	-	2,954,038
Total Expenditures	**$1,107,427**	**-**	**$83,087**	**$1,763,524**	**-**	**-**	**$2,954,038**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 031 - Standard Inflation **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(83,087)	-	-	-	(83,087)
Total Ending Balance	**-**	**-**	**($83,087)**	**-**	**-**	**-**	**($83,087)**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 201
DEFERRED MAINTENANCE
PRIORITY 3

1. Purpose: This Policy Package requests $817,569 General Fund and $817,569 Federal Funds limitation in new deferred maintenance funding. This package addresses Army National Guard facilities repair and maintenance needs as documented in the Capital Planning Advisory Board (CPAB) report. The Department of Administrative Services (DAS), as directed by ORS 276.227, develops, and implements a Statewide Facility Planning Process (SFPP). As reported by DAS in the SFPP, the Oregon Military Department (OMD) owns and operates 196 facilities, each with a replacement value of $1.0 million or more. The agency also owns and operates another 250 smaller facilities throughout the state for a total of 446 facilities and comprising of a combined total of more than 3.4 million square feet. Of the 3.4 million square feet 1,822,973 square feet requires a 50% state match for operations and maintenance.

The 2021 Legislature approved $6,720,919 in General Fund and matching $6,720,919 Federal Funds expenditure limitation for deferred maintenance projects at the OMD's 38 armories. The projects included boiler, roof, and HVAC repairs and replacements; fire protection, ventilation system, and door control repairs and replacements; and maintenance of parking lots, siding, windows, and sewer systems. This funding will continue to benefit the agency immensely; however, the deferred maintenance backlog is estimated at $161,282,215.

In Policy Packages 491, 492 and 493, OMD is requesting authorization to utilize bond funds for three new Armory Service Life Extension Projects (ASLEP). However, these bond funds are not eligible to address hazardous material abatement since this scope cannot be capitalized. This policy ask is for $817,569 for the purpose of completing three hazardous materials abatement projects to support bond funded ASLEP projects for the Hood River Armory, McMinnville Armory, and Newport Armory. The amount of state funds requested will be matched with federal funds for a total of $1,635,138.

2. How achieved: To reach deferred maintenance funding at the full 2% of Current Replacement Value as required by ORS 291.215, the 2% target was calculated at $32,346,650. The 2023-25 Current Service Level amounts in the Facilities Maintenance account for the Installations Division ($25,132,541) and the total CSL in the Capital Improvements Program ($5,578,971) were subtracted from the 2% target. The result is $1,635,138, which is the amount we are short of the 2% target. At a 50/50 split, the General Fund share is $817,569 with a corresponding Federal Funds match in the same amount. The hazardous materials abatement at the Hood River, McMinnville and Newport armories is required to complete the ASLEPs, but cannot be funded with bonds as previously stated. This funding will directly impact OMD's ability to provide safe, well-maintained facilities for our soldiers, full-time employees, and the citizens of Oregon.

Deferred Maintenance Funding In Current Budget Model		2023-25 Biennium		Ongoing Budgeted (non POP) 2023-25 Budgeted SB 1067 (2% CRV min.)	Ongoing Budgeted (non POP) 2025-27 Projected SB 1067 (2% CRV min.)
Total Short and Long Term Deferred Maintenance Plan for Facilities	**3**	**Current Costs 2021**	**Ten Year Projection**		
Priorities 1-3 - Currently, Potentially and Not Yet Critical	**4,5,6**	$ 272,067,783	$ 395,088,773		
Priority 4 - Seismic & Natural Hazard	**7**	$ 229,365,200	$ 229,365,200		
Priority 5 - Modernization	**8**	$ 231,728,645	$ 231,728,645		
Total Priority Need		$ 733,161,628	$ 856,182,618	$ 32,346,650	$ 32,993,583
Facility Condition Index (Priority 1-3 Needs/CRV)	**9**	16.822%	24.428%	16.822%	24.428%

Assets CRV	$1,617,332,509	Current Replacement Value Reported to Risk or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)

FACILITY	YR BUILT	SQ FT	CRV	PRIORITY 1	PRIORITY 2	POLICY ASK	BREAKDOWN
Hood River Armory	1955	12,425	$4,688,024.73	$84,762.92	$179,147.78	$527,866	Hazardous materials abatement to support Bond-Funded ASLEP/REEP Project.
McMinnville Armory	1978	18,553	$7,000,152.22	$0.00	$1,216,185.08	$630,466	Hazardous materials abatement to support Bond-Funded ASLEP/REEP Project.
Newport Armory	1962	14,971	$5,470,841.09	$1,490.88	$908,166.94	$476,806	Hazardous materials abatement to support Bond-Funded ASLEP/REEP Project.
Totals			$17,159,018.04	$86,253.80	$2,303,499.80	$1,635,138	
					Total request	**$1,635,138**	
					State Share	**$817,569**	
					Federal Share	**$817,569**	

3. Staffing Impact: None.

4. Revenue Source: $817,569 General Fund, $817,569 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 201 - Deferred Maintenance **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	817,569	-	-	-	-	-	817,569
Federal Funds	-	-	-	817,569	-	-	817,569
Total Revenues	**$817,569**	**-**	**-**	**$817,569**	**-**	**-**	**$1,635,138**
Services & Supplies							
Facilities Maintenance	817,569	-	-	817,569	-	-	1,635,138
Total Services & Supplies	**$817,569**	**-**	**-**	**$817,569**	**-**	**-**	**$1,635,138**
Total Expenditures							
Total Expenditures	817,569	-	-	817,569	-	-	1,635,138
Total Expenditures	**$817,569**	**-**	**-**	**$817,569**	**-**	**-**	**$1,635,138**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 202
PANG OVER THE CAP SALARY COSTS
PRIORITY 4

1. Purpose – This Policy Package requests $87,438 General Fund to pay employee payroll costs that exceed federally-mandated pay caps. These costs fall under the Operations and Maintenance Activities (FOMA) Appendix of the Master Cooperative Agreement (MCA), which is a contractual agreement between the National Guard Bureau (NGB) and OMD.

Background

The Portland Air National Guard Base (PANGB) is made up of 64 buildings on approximately 221 acres adjoining Portland International Airport. It serves primarily as the home of the 142d Airbase Wing, which protects the northwest United States from northern California to the Canadian border 24/7 with its homeland alert mission flying F-15 fighter jets. These fighter jets respond to commercial airline emergencies as well as intercept Russian long range bombers that test our country's west coast defenses. In addition to the homeland alert mission, PANGB also hosts Air Force Special Operations units in the 125th Special Tactics Squadron and the Air Force Reserve's 304th Rescue Squadron. Both units provide the state an internal, highly skilled search and rescue capability through their Domestic Operations (DomOps) support. Other PANGB tenants include the Oregon Army National Guard, Civil Air Patrol, and STARBASE. STARBASE is an Oregon Military Department program focusing on teaching Science, Technology, Engineering and Mathematics (STEM) to local school-aged children. PANGB supports three of the Governor's priorities: 1) Healthy and Safe Communities; 2) A Thriving State Economy; and 3) A Seamless System of Education.

100% State Costs

The Operations and Maintenance Activities (FOMA) Appendix of the Master Cooperative Agreement (MCA) is a contractual agreement between the National Guard Bureau (NGB) and the grantee (OMD). It provides 80% Federal Funds to maintain the facilities and grounds at PANGB. General Fund provides the 20% state match. This Appendix has terms and conditions the state grantee must adhere to, including the following:

A. Federal pay caps for employee payroll. Section 2105 paragraph a (1) states "Salary costs over the Federal Cap (Wage Grade or General Schedule) based on the Manpower Authorization Letters will be borne by the Grantee." The Manpower Authorization Letter from National Guard Bureau to PANGB prescribes the maximum pay cap as step 5 of the pay charts for the Washington D.C. area. Different types of positions have different federal pay grade caps. For example, a state electrical systems craftsman is authorized to be paid up to the level of a Federal Wage Grade 12, Step 5. A financial management state employee is authorized to be paid up to a General Schedule Grade 8, Step 5. Any state-directed

or authorized pay increases above this federal threshold must be paid with 100% state funds. This calculation is based on gross pay only, excluding benefits and other payroll costs. For the 2023-25 biennium, eight positions have pay that exceeds the federal caps, with the projected over-the-cap wage costs at $173,444. The Current Service Level for over-cap pay $86,006 General Fund, leaving $87,438 as unfunded.

Impact if not approved

The approval and appropriation of this budget request will ensure the sustainment of FOMA's current staffing level of 22 personnel, which is only 75% of the federally-authorized staffing level. If these funds are not secured, the program manager anticipates the potential need for staff layoffs during the 2023-25 biennium. These layoffs will be required to ensure adequate funds are available for mandatory operational costs, such as utility payments and the base's Airport Joint Use Agreement (AJUA).

2. **How Achieved** – Appropriation and approval will allow the agency to increase its overall maintenance staff to the recommended federal authorization and sufficiently operate, maintain and support Facility Operations and Maintenance Activities through the State and Federal Cooperative Agreement at the Portland Air National Guard Base. This package directly supports the Governor's focus area of a Thriving Statewide Economy by increasing available jobs, employing Oregonians, as well as leveraging combined federal and state dollars into local companies supplying facility maintenance and custodial functions. Efforts will be made to promote racial equality and inclusion in our position recruitment and in soliciting the custodial contract.

3. **Staffing Impact** – None.

4. **Quantifying Results** – The results of this policy package will be monitored by audits performed by federal internal auditors, as well as operational reviews performed by the Department of Defense.

5. **Revenue Source** - $87,438 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 202 - PANG Over Cap Salary Costs **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	87,438	-	-	-	-	-	87,438
Total Revenues	**$87,438**	**-**	**-**	**-**	**-**	**-**	**$87,438**
Personal Services							
All Other Differential	68,947	-	-	-	-	-	68,947
Public Employees' Retire Cont	12,941	-	-	-	-	-	12,941
Social Security Taxes	5,274	-	-	-	-	-	5,274
Paid Family Medical Leave Insurance	276	-	-	-	-	-	276
Total Personal Services	**$87,438**	**-**	**-**	**-**	**-**	**-**	**$87,438**
Total Expenditures							
Total Expenditures	87,438	-	-	-	-	-	87,438
Total Expenditures	**$87,438**	**-**	**-**	**-**	**-**	**-**	**$87,438**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 203
PORTLAND AIR NATIONAL GUARD CIVIL ENGINEERING CUSTODIAL CONTRACT
PRIORITY 8

1. **Purpose** – This Policy Package requests $36,480 General Fund and $145,920 Federal Funds Limitation funding for a custodial contract that keep the facilities at PANGB clean and sanitized. This falls under the Operations and Maintenance Activities (FOMA) Appendix of the Master Cooperative Agreement (MCA), which is a contractual agreement between the National Guard Bureau (NGB) and OMD. It provides 80% Federal Funds to maintain the facilities and grounds at PANGB. General Fund provides the 20% state match. This funding formula amplifies General Fund investment by providing $4 Federal Funds for every $1 General Fund.

PANGB mission

The Portland Air National Guard Base (PANGB) is made up of 64 buildings on approximately 221 acres adjoining Portland International Airport. It serves primarily as the home of the 142d Airbase Wing, which protects the northwest United States from northern California to the Canadian border 24/7 with its homeland alert mission flying F-15 fighter jets. These fighter jets respond to commercial airline emergencies as well as intercept Russian long range bombers that test our country's west coast defenses. In addition to the homeland alert mission, PANGB also hosts Air Force Special Operations units in the 125th Special Tactics Squadron and the Air Force Reserve's 304th Rescue Squadron. Both units provide the state an internal, highly skilled search and rescue capability through their Domestic Operations (DomOps) support. Other PANGB tenants include the Oregon Army National Guard, Civil Air Patrol, and STARBASE. STARBASE is an Oregon Military Department program focusing on teaching Science, Technology, Engineering and Mathematics (STEM) to local school-aged children. PANGB supports three of the Governor's priorities: 1) Healthy and Safe Communities; 2) A Thriving State Economy; and 3) A Seamless System of Education.

Background

Based on a determination made by the United States Property & Fiscal Officer for Oregon, the custodial contract referenced in this policy package was required to be executed through the Appendix 21 (Base Civil Engineering) program at the Portland Air National Guard Base. The Civil Engineering Program executed this contract through the State Contracting Office of the Oregon Military Department in October of 2020**.** The contract provides services to 31 buildings on base. Since the contract start date the Civil Engineering Program has incurred $34,417 in unbudgeted General Fund expenses. These expenses have reduced state funding available for other critical base costs such as utilities and deferred maintenance.

Impact if not approved
The approval and appropriation of this budget request will ensure the sustainment of FOMA's ability to maintain a safe and sanitary workplace, which in the aftermath of the COVID-19 pandemic is a critical service. If these funds are not secured the Civil Engineering Program will be forced to continue to finance these costs out of existing resources. This will reduce the ability of the program to cover other required operational expenditures such as utilities and facility costs.

2. **How Achieved** – Appropriation and approval will allow the agency to maintain and support Facility Operations and Maintenance Activities through the State and Federal Cooperative Agreement at the Portland Air National Guard Base. This package directly supports the Governor's focus area of a Thriving Statewide Economy by increasing available jobs, employing Oregonians, as well as leveraging combined federal and state dollars into local companies supplying facility maintenance and custodial functions. Efforts will be made to promote racial equality and inclusion in our position recruitment and in soliciting the custodial contract.

3. **Staffing Impact** – None.

4. **Quantifying Results** – The results of this policy package will be measured by the impact to the operational budget of the Wing, and it will monitored by audits performed by federal internal auditors, as well as operational reviews performed by the Department of Defense.

5. **Revenue Source** - $36,480 General Fund, $145,920 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 203 - PANG CE Custodial Contract **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	36,480	-	-	-	-	-	36,480
Federal Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	145,920	-	-	145,920
Total Revenues	**$36,480**	**-**	**-**	**$145,920**	**-**	**-**	**$182,400**
Services & Supplies							
Facilities Maintenance	-	-	-	-	-	-	-
Other Services and Supplies	36,480	-	-	145,920	-	-	182,400
Total Services & Supplies	**$36,480**	**-**	**-**	**$145,920**	**-**	**-**	**$182,400**
Total Expenditures							
Total Expenditures	36,480	-	-	145,920	-	-	182,400
Total Expenditures	**$36,480**	**-**	**-**	**$145,920**	**-**	**-**	**$182,400**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 204
INSTALLATIONS DIVISION LD TO PERMANENT, POSITION RECLASSES
PRIORITY 9

1. Purpose– This Policy packages requests $969,157 Other Funds limitation and $284,927 Federal Funds limitation to reclassify five (5) positions and establish seven (7) permanent positions that are currently limited duration. The Oregon Military Department, Facility Operations and Management Program includes all programs that support Oregon Army National Guard facilities operations and maintenance. It includes the Army National Guard facilities operations and maintenance program, Oregon Army National Guard's Wildland Fire Management Program, and Army National Guard Anti-Terrorism and Emergency Management Programs.

The following positions have critical roles and responsibilities to support and maintain the Facility Management Program. Therefore, the Oregon Military Department (OMD) requests position reclasses/establishments for the following fourteen positions.

Position #	Title	Classification	Location	Type	Impact		
					GF	OF	FF
0017009	Information Systems Specialist 4	C1484	Rees Training Center	From			($198,275)
0017009	Information Systems Specialist 6	C1486	Rees Training Center	To			$212,550
0019069	Information Systems Specialist 4	C1484	Camp Rilea	From			($213,584)
0019069	Information Systems Specialist 6	C1486	Camp Rilea	To			$229,138
0007039	Natural Resource Specialist 1	C8501	Camp Rilea	From			($215,259)
0007039	Natural Resource Specialist 2	C8502	Camp Rilea	To			$223,719
0013021	Natural Resource Specialist 1	C8501	Camp Rilea	From			($215,259)
0013021	Natural Resource Specialist 2	C8502	Camp Rilea	To			$223,719
0019066	Office Specialist 1	C0103	Camp Rilea	From		($80,145)	($80,145)
0019066	Office Specialist 2	C0104	Camp Rilea	To		$84,604	$84,604
0023073	Office Specialist 2	C0104	Camp Rilea	LD to Permanent		$163,211	
0023074	Office Specialist 2	C0104	Camp Rilea	LD to Permanent		$175,507	
0023075	Office Specialist 2	C0104	Camp Rilea	LD to Permanent		$143,549	

Position #	Title	Classification	Location	Type	Impact		
					GF	OF	FF
0023076	Office Specialist 2	C0104	Camp Rilea	LD to Permanent		$139,441	
0023091	Office Specialist 2	C0104	Rees Training Center	LD to Permanent		$143,549	
0023092	Office Specialist 2	C0104	Rees Training Center	LD to Permanent		$139,441	
2022001	Procurement & Contract Specialist 3	C0438	Salem	LD to Permanent			$223,719
				Mass Transit Tax			
				Total Personal Services		$909,157	$274,927
				Services and Supplies		$60,000	$10,000
				Total Policy Package 204		$969,157	$284,927

Reclassifications:

Positions 0017009, 0019069 – Reclassify two Information Systems Specialist 4 to Information Systems Specialists 6: The two Information Systems Specialist 4 positions are located at Camp Rilea and Rees Training Center (formerly Camp Umatilla). The current position descriptions do not allow for the strategic planning necessary for the training sites to evolve and grow with the modern technology standards. To fulfill all the needs of the strategic planning and technical understanding of both state and federal networks, these positions are vital to the success for these training sites. These positions serve as the primary information services support for all technological, including telecommunications and data infrastructure needs, of the training sites. Lacking local support for these systems, the agency is forced to contract out services, which causes extended delays and interruption of service. These positions are funded with 100% Federal Funds.

Positions 0007039, 0013021 - Reclassify two Natural Resource Specialist 1 to Natural Resource Specialist 2: OMD has two Natural Resource Specialist 1 positions that have an increasing demand for a higher level of duties due to the technical intricacies of the respective water plants that they manage. Also, for recruitment, retention and parity with our sister training site, Rees Training Center. These positions are funded with 100% Federal Funds.

Position 0019066 – Reclassify an Office Specialist 1 to an Office Specialist 2: Within Camp Rilea's Department of Public Works is an established Office Specialist 1 position that would have far more versatility at the higher classification, including lower-level accounting support and the ability to back up functions for the scheduling office in the Billeting and Lodging Program. Also, Recruitment and retention for this position would be beneficial for a long-term employee. This position is funded with 50% Other Funds and 50% Federal Funds.

Limited Duration to Permanent:

Positions 0023073, 0023074, 0023075, 0023076, 0023091, 0023092 – Request permanent status for 6 limited duration Office Specialist 2 positions. There are currently four Office Specialist 2 Limited Duration positions that have been employed for several years that have established and maintained the daily operations of the Billeting and Lodging Program at Camp Rilea. Also, there are two positions at Rees Training Center (RTC). These positions support a 24-hour, seven day a week operation that sustains National Guard Bureau's soldier readiness training and emergency response for the state. Current workload and the historical trend have shown a need for the personnel to assist in all aspects related to the Billeting and Lodging Program. Moving these positions to a permanent status will sustain services and revenues. Without permanent funding, a reduction in staffing would have a negative impact on revenues. There is also the negative impact of staff turnover, staff are more inclined to remain in the position under a permanent status. These positions are funded with 100% Other Funds, sourced with rental income at the two training sites..

Position 2022001 - Request permanent status for a Procurement and Contract Specialist 3 position that will replace an existing Limited Duration Procurement Contract Specialist 3 position within the Installations Division. The existing position was created to fill the function of a federal position that was moved to a state position. This federally funded state position is required to manage all real estate related actions for the Oregon Military Department's statewide property inventory. Real estate related actions include acquisition of new properties and disposal of surplus properties through fee title purchase or sale, lease, license, or other real estate instruments. This position must coordinate all real estate transactions through the National Guard Bureau and US Army Corps of Engineers on the federal side, and Department of Administrative Services and Department of Justice, as required, on the state side. This position is funded with 100% Federal Funds.

Services and Supplies funding
In addition to the five reclassified positions and seven LD to permanent positions, Services and Supplies limitation of $70,000 ($60,000 Other Funds / $10,000 Federal Funds) is requested to finance the associated costs of new equipment, travel, training, and increased operating costs.

2. **How Achieved** –Appropriation and approval of these reclassifications and movement to permanent positions will allow the agency to maintain and support Facility Operations and Maintenance Activities through the State. This package directly supports the Governor's focus area of a Thriving Statewide Economy by increasing available jobs, employing Oregonians, as well as leveraging combined federal and state dollars.

3. **Staffing Impact** – Reclassify five (5) current positions; establish seven (7) positions to replace Limited Duration positions.

4. **Quantifying Results** –The results of this policy package will be measured through enhanced operational capabilities and improved contract services within the Installations Division.

5. **Revenue Source** - $969,157 Other Funds, $284,927 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 204 - AGI LD to Permanent, Position Reclasses **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	284,927	-	-	284,927
Total Revenues	**-**	**-**	**-**	**$284,927**	**-**	**-**	**$284,927**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	529,068	185,484	-	-	714,552
Empl. Rel. Bd. Assessments	-	-	318	53	-	-	371
Public Employees' Retire Cont	-	-	99,304	34,815	-	-	134,119
Social Security Taxes	-	-	40,473	14,188	-	-	54,661
Paid Family Medical Leave Insurance	-	-	2,118	741	-	-	2,859
Worker's Comp. Assess. (WCD)	-	-	276	46	-	-	322
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	237,600	39,600	-	-	277,200
Total Personal Services	**-**	**-**	**$909,157**	**$274,927**	**-**	**-**	**$1,184,084**
Services & Supplies							
Instate Travel	-	-	6,000	1,000	-	-	7,000
Employee Training	-	-	18,000	3,000	-	-	21,000
Office Expenses	-	-	24,000	2,000	-	-	26,000
Telecommunications	-	-	-	1,130	-	-	1,130
Data Processing	-	-	-	870	-	-	870
IT Expendable Property	-	-	12,000	2,000	-	-	14,000
Total Services & Supplies	**-**	**-**	**$60,000**	**$10,000**	**-**	**-**	**$70,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 204 - AGI LD to Permanent, Position Reclasses **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	969,157	284,927	-	-	1,254,084
Total Expenditures	**-**	**-**	**$969,157**	**$284,927**	**-**	**-**	**$1,254,084**
Ending Balance							
Ending Balance	-	-	(969,157)	-	-	-	(969,157)
Total Ending Balance	**-**	**-**	**($969,157)**	**-**	**-**	**-**	**($969,157)**
Total Positions							
Total Positions							7
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**7**
Total FTE							
Total FTE							7.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**7.00**

2023-25 Biennium **Cross Reference Number: 24800-002-00-00-00000**

Agency Request Budget **Package Number: 204**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
7039	1044500	16136	AU C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	8	6,046	6,672	1,788	8,460	0	0.00
13021	1187450	3321	AU C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	8	6,046	6,672	1,788	8,460	0	0.00
17009	1275270	57815	AU C1486 I P	INFORMATION SYSTEMS SPECIAL	29	PF	0	1	5,679	11,256	3,019	14,275	0	0.00
19066	1334670	108467	AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	0	9	4,255	7,032	1,886	8,918	0	0.00
19069	1334720	108483	AU C1486 I P	INFORMATION SYSTEMS SPECIAL	29	PF	0	3	6,224	12,264	3,290	15,554	0	0.00
23073	1426431		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	8	4,058	97,392	65,819	163,211	1	1.00
23074	1426432		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	10	4,462	107,088	68,419	175,507	1	1.00
23075	1426433		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	4	3,412	81,888	61,661	143,549	1	1.00
23076	1426434		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	3	3,277	78,648	60,793	139,441	1	1.00
23091	1426435		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	4	3,412	81,888	61,661	143,549	1	1.00
23092	1426436		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	3	3,277	78,648	60,793	139,441	1	1.00
2022001	1426411		AU C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**529,068**	**380,089**	**909,157**		
				Federal Funds						**185,484**	**89,443**	**274,927**		
				Total Funds						**714,552**	**469,532**	**1,184,084**	**7**	**7.00**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 205
AGI NEW POSITIONS
PRIORITY 10

Purpose: This Policy Package establishes 15 new positions for the Oregon Military Department's (OMD) Facilities Operations and Maintenance Program and Wildland Fire Management Program. The personnel shortfall results from increased capabilities of the Rees Training Center in Hermiston as the camp transitions to be the OMD's premier training site for the Oregon National Guard, and maintenance requirements at Camp Rilea and Camp Withycombe.

The two Wildland Fire Supervisor positions will provide supervision and oversight of wildland fire activities at the Oregon Army National Guard training sites in the western and eastern regions of the state (two training sites each). The Wildland Fire Management program now maintains approximately 39 employees with a single supervisor spread across the state. The new supervisor positions allow for a more effective and efficient means of direct supervision and those day-to-day responsibilities, which allows the program manager to focus on strategic and operational needs.

All positions requested in this package are funded with 100% Federal Funds from two Cooperative Agreements: The Army National Guard Facilities Program and the Army National Guard Environmental Programs Resources Management.

Position #	Title	Classification	Location	Type	GF	OF	FF
0023080	Custodian	C4101	Camp Rilea	Establish			$137,492
0023084	Custodian	C4101	Rees Training Center	Establish			$137,492
0023086	Custodian	C4101	Camp Withycombe, Museum	Establish			$137,492
0023082	Facility Maintenance Specialist	C4012	Rees Training Center	Establish			$150,093
0023088	Facility Maintenance Specialist	C4012	Camp Withycombe	Establish			$150,093
0023089	Facility Maintenance Specialist	C4012	Camp Rilea	Establish			$150,093
0023090	Facility Maintenance Specialist	C4012	Camp Rilea	Establish			$150,093
0023079	Grounds Maintenance Worker 1	C4109	Camp Rilea	Establish			$137,492
0023083	Grounds Maintenance Worker 1	C4109	Rees Training Center	Establish			$137,492
0023087	Grounds Maintenance Worker 2	C4110	Camp Withycombe, Museum	Establish			$145,680
0023078	Natural Resource Specialist 1	C8501	Camp Rilea	Establish			$166,164

Position #	Title	Classification	Location	Type	GF	OF	FF
0023085	Natural Resource Specialist 2	C8502	Salem	Establish			$184,943
0023081	Supply Specialist 2	C0759	Rees Training Center	Establish			$160,289
0023093	Wildland Fire Supervisor – East Region	X8258	Rees Training Center, Camp Biak	Establish			$205,031
0023094	Wildland Fire Supervisor – West Region	X8258	Camp Najaf, Camp Rilea	Establish			$205,031
				Total Personal Services			$2,354,970
				Services and Supplies			$150,000
				Total Policy Package 205			$2,504,970

Position 0023080 - Custodian:
The primary purpose of this position is to provide custodial/janitorial services for Camp Rilea's buildings. Duties of this position include sanitizing and cleaning all buildings and facilities, picking up trash, sweeping, mopping, vacuuming, or using industrial cleaning equipment to clean floors, cleaning and stocking bathrooms, making sure buildings are secure, cleaning windows, and minor building maintenance and repairs in support of Camp Rilea Operations. This position performs custodial activities including but not limited to, disinfection of public restroom, classrooms and other public areas and emergency blood borne pathogen clean up, ensuring compliance with OSHA and Department of Health requirements.

Position 0023084 - Custodian:
The primary purpose of this position is to provide custodial/janitorial services for the Rees Training Center Billeting and Lodging Programs and our new 11,000 square foot Tactical Unmanned Aerial Vehicle (TUAV) building at Boardman and 6,240 square foot lodging building. Tasks including maintaining the building's interior areas, to keep the common areas clean and sanitized to ensure a healthy and comfortable environment for tenants and visitors. This position will stock and distribute sanitary supplies, toilet paper and other paper products. This position performs custodial activities including but not limited to, disinfection of public restroom, classrooms and other public areas and emergency blood borne pathogen clean up, ensuring compliance with OSHA and Department of Health requirements.

Position 0023086 - Custodian:
The primary purpose of this position is to provide custodial/janitorial services for the Oregon Military Museum including maintaining to the building's interior areas, to keep the common areas clean and sanitized to ensure a healthy and comfortable environment for public viewing and interaction of historical museum artifacts and displays. This position will stock and distribute sanitary supplies, toilet paper and other paper products. This position performs custodial activities of the museum's 46,933 square feet including necessary disinfection of public restroom, classrooms and other public areas and emergency blood borne pathogen clean up, ensuring compliance with OSHA and Department of Health requirements.

Position 0023082 - Facility Maintenance Specialist:
This new Facility Maintenance Specialist position would be located at Rees Training Center and Tactical Unmanned Aerial Vehicle (TUAV) facility in Boardman. This position is needed to provide maintenance and custodial support for multiple federal facilities on Rees Training Center, including the newly remodeled 5028 Lodging Building and new 11,000 sq./ft TUAV facility and expanded weapons ranges. There is a great deal of infrastructure including two new biomass heating plants. Additional staffing is required to provide maintenance and custodial support for these new facilities and weapons ranges.

Position 0023088 - Facility Maintenance Specialist:
This new Facility Maintenance Specialist position would be located at Camp Withycombe. This position is needed to provide maintenance and custodial support for multiple federal facilities on Camp Withycombe, including the United States Property and Fiscal Office (USPFO) and newly remodeled and expanded Oregon Military Museum (OMM). There is a great deal of infrastructure in the OMM to house and protect millions of dollars of artifacts. Additional staffing is required to provide maintenance and custodial support for these priceless treasures. Maintenance staffing levels at Camp Withycombe were reduced with budget cuts several biennia ago, causing deferred maintenance to increase exponentially. Adding one Facility Maintenance specialist to focus on the United States Property and Fiscal Operations (USPFO) and the OMM facilities will not alleviate all the staffing shortfalls but will provide the minimum to maintain and these facilities.

Positions 0023089, 0023090 - Facility Maintenance Specialist:
These two new Facility Maintenance Specialist positions would be located at Camp Rilea. The positions are needed to provide maintenance and custodial support for 125 federal facilities at Camp Rilea. Maintenance staffing levels at Camp Rilea were reduced with budget cuts several biennia ago, causing deferred maintenance to increase exponentially. Adding two new Facility Maintenance specialist positions to focus on the facilities will not alleviate all the staffing shortfalls but will provide the minimum to maintain and these facilities.

Position 0023079 - Grounds Maintenance Worker 1:
This new Grounds Worker 1 position is needed to assist in the upkeep of the grounds, vegetation, and invasive species management at Camp Rilea Cantonment, Training and Ranges. With the addition of the Ranges and Training Areas there is an additional 1500 acres of turf, trees, vegetation, and several bio swales and parking islands that need to be maintained. The current staffing levels cannot keep up with even the minimum requirements forcing the agency to contract out.

Position 0023083 - Grounds Maintenance Worker 1:
This new Grounds Worker 1 position is needed to assist in the upkeep of the grounds and vegetation management at Rees Training Center. With the addition of the additional ranges and grounds at our new Tactical Unmanned Aerial Vehicle (TUAV) facility in Boardman with over 100 acres of

brush, trees, vegetation, and gravel parking lots that need to be maintained. The current staffing levels cannot keep up with even the minimum requirements forcing the agency to contract out sustainment tasks.

Position 0023087 - Grounds Maintenance Worker 2:
This new Grounds Worker 2 position is needed to assist in the upkeep of the grounds and vegetation management at Camp Withycombe. With the addition of the Oregon Military Museum grounds and the military parade field at the Armed Forces Reserve Center there are over six acres of turf, trees, vegetation and several bio swales and parking islands that need to be maintained. The current staffing levels cannot keep up with even the minimum requirements forcing the agency to contract with the private industry.

Position 0023078 - Natural Resource Specialist 1:
This new Water Specialist position is needed because current staffing levels at Camp Rilea water plants are inadequate for 7 day a week coverage and in the event of a long-term absence the staffing cannot sustain coverage for the entire water program as regulation dictates. This position would perform testing and reporting as required, ensuring compliance with governing entities for wastewater discharge and septic system operation. It would ensure safe drinking water is supplied to the entire post in compliance with the Oregon OHS Drinking Water Program. The lower classification would “apprentice” under the two proposed higher-level classifications.

Position 0023085 - Natural Resource Specialist 2:
This new NRS2 position is needed to support expanded environmental program requirements across OMD Installations statewide in accordance with Department of Defense, Department of Army, National Guard Bureau and OMD regulations, directives, and policies particularly Army Regulation 200-1 and ORARNG Regulation 200-1. Under the direction of the Environmental Branch Chief and with guidance from the NRS4 Program Managers, this position will conduct field work in support of permit and regulatory sampling, monitoring, and reporting; reviews and evaluates documents and data; supports evaluations and solution development for complex natural and cultural resource management problems; supports research on compliance investigations and regulatory inspections.

Position 0023081 - Supply Specialist 2:
The primary purpose for this position is the receipt, storage, security, shipment, inventory, and recordkeeping for a wide variety of property, equipment (excluding automotive and heavy equipment), food, forms, and supplies. This position would prepare and process documents for the requisition, purchase, receipt, issuance, and delivery of goods; and secure and maintain control records for a variety of property and equipment. Rees Training Center, the duty station for this position, received a vast inventory of equipment and furniture from the Federal government upon transfer of the property to the Oregon Military department. This has created a significant back log in inventory as well as needed support for the growing logistical needs of Rees Training Center.

Position 0023093 - Wildland Fire Supervisor – East Region:
The primary purpose of this position is to provide administrative oversight and planning of wildland fire suppression activities, and specialized expertise at Rees Training Center and Biak Training Center. The incumbent also assists in planning, development, implementation, coordination, and evaluation an integrated wildland fire management program to achieve resource management objectives. Coordinates with Oregon Department of Forestry and other outside agencies. Maintains safety first as the foundation for all aspects of fire management. The primary responsibility is to provide technical guidance, program development and review, and to plan, coordinate, and monitor the fire management program and operations using data from various sources within Central and Eastern Oregon. This position provides technical and administrative supervision to the units.

Position 0023094 - Wildland Fire Supervisor – West Region:
The primary purpose of this position is to provide administrative oversight and planning of wildland fire suppression activities, and specialized expertise at Camps Rilea and Adair Training Center. The incumbent also assists in planning, development, implementation, coordination, and evaluation an integrated wildland fire management program to achieve resource management objectives. Coordinates with Oregon Department of Forestry and other outside agencies. Maintains safety first as the foundation for all aspects of fire management. The primary responsibility is to provide technical guidance, program development and review, and to plan, coordinate, and monitor the fire management program and operations using data from various sources within Central and Western Oregon. This position provides technical and administrative supervision to the units.

3. Staffing Impact – Establish 15 positions, 15.00 FTE.

4. Quantifying Results – The results of this package will be quantified by an increased customer service to tenant National Guard units and through increased rental program activities at OMD's training sites. Additionally, the Operations and Maintenance Branch management will be able to increase focus on analyzing and addressing preventive maintenance and deferred maintenance with the intent of reducing the amount of emergency maintenance projects, address energy management requirements, facilitate major and minor construction projects, provide fire protection of infrastructure, provide customer service to transient lodging users, and address administrative support needs. This package directly supports the Governor's Healthy and Safe Communities priority by improving the facility infrastructure within the Oregon Army National Guard.

5. Revenue Source - $2,504,970 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**
Pkg: 205 - AGI New Positions **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	2,504,970	-	-	2,504,970
Total Revenues	**-**	**-**	**-**	**$2,504,970**	**-**	**-**	**$2,504,970**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	1,387,392	-	-	1,387,392
Empl. Rel. Bd. Assessments	-	-	-	795	-	-	795
Public Employees' Retire Cont	-	-	-	260,414	-	-	260,414
Social Security Taxes	-	-	-	106,134	-	-	106,134
Paid Family Medical Leave Insurance	-	-	-	5,545	-	-	5,545
Worker's Comp. Assess. (WCD)	-	-	-	690	-	-	690
Flexible Benefits	-	-	-	594,000	-	-	594,000
Total Personal Services	**-**	**-**	**-**	**$2,354,970**	**-**	**-**	**$2,354,970**
Services & Supplies							
Instate Travel	-	-	-	28,000	-	-	28,000
Facilities Maintenance	-	-	-	47,000	-	-	47,000
Other Services and Supplies	-	-	-	75,000	-	-	75,000
Total Services & Supplies	**-**	**-**	**-**	**$150,000**	**-**	**-**	**$150,000**
Total Expenditures							
Total Expenditures	-	-	-	2,504,970	-	-	2,504,970
Total Expenditures	**-**	**-**	**-**	**$2,504,970**	**-**	**-**	**$2,504,970**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 205 - AGI New Positions **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							15
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**15**
Total FTE							
Total FTE							15.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**15.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
23078	1425925		AU C8501 A P	NATURAL RESOURCE SPECIALIST	21	PF	24	3	4,155	99,720	66,444	166,164	1	1.00
23079	1425926		AU C4109 A P	GROUNDS MAINTENANCE WORKE	14	PF	24	4	3,213	77,112	60,380	137,492	1	1.00
23080	1425927		AU C4101 A P	CUSTODIAN	10	PF	24	8	3,213	77,112	60,380	137,492	1	1.00
23081	1425975		AU C0759 A P	SUPPLY SPECIALIST 2	20	PF	24	3	3,962	95,088	65,201	160,289	1	1.00
23082	1425977		AU C4012 A P	FACILITY MAINTENANCE SPECIALI	18	PF	24	3	3,627	87,048	63,045	150,093	1	1.00
23083	1425992		AU C4109 A P	GROUNDS MAINTENANCE WORKE	14	PF	24	4	3,213	77,112	60,380	137,492	1	1.00
23084	1426014		AU C4101 A P	CUSTODIAN	10	PF	24	8	3,213	77,112	60,380	137,492	1	1.00
23085	1426018		AU C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	3	4,772	114,528	70,415	184,943	1	1.00
23086	1426021		AU C4101 A P	CUSTODIAN	10	PF	24	8	3,213	77,112	60,380	137,492	1	1.00
23087	1426024		AU C4110 A P	GROUNDS MAINTENANCE WORKE	17T	PF	24	3	3,482	83,568	62,112	145,680	1	1.00
23088	1426026		AU C4012 A P	FACILITY MAINTENANCE SPECIALI	18	PF	24	3	3,627	87,048	63,045	150,093	1	1.00
23089	1426027		AU C4012 A P	FACILITY MAINTENANCE SPECIALI	18	PF	24	3	3,627	87,048	63,045	150,093	1	1.00
23090	1426028		AU C4012 A P	FACILITY MAINTENANCE SPECIALI	18	PF	24	3	3,627	87,048	63,045	150,093	1	1.00
23093	1426029		MMS X8258 A P	WILDLAND FIRE SUPERVISOR	25	PF	24	3	5,432	130,368	74,663	205,031	1	1.00
23094	1426031		MMS X8258 A P	WILDLAND FIRE SUPERVISOR	25	PF	24	3	5,432	130,368	74,663	205,031	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**1,387,392**	**967,578**	**2,354,970**		
				Total Funds						**1,387,392**	**967,578**	**2,354,970**	**15**	**15.00**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 206
PORTLAND AIR NATIONAL GUARD CIVIL ENGINEERING NEW POSITION
PRIORITY 11

1. **Purpose** – This Policy Package requests one new Construction Project Manager 1 at the Portland Air National Guard Base, to replace a Limited Duration position established in the 2021-23 biennium. This position falls under the Operations and Maintenance Activities (FOMA) Appendix of the Master Cooperative Agreement (MCA), which is a contractual agreement between the National Guard Bureau (NGB) and OMD. It provides 80% Federal Funds to maintain the facilities and grounds at PANGB. General Fund provides the 20% state match. This funding formula amplifies General Fund investment by providing $4 Federal Funds for every $1 General Fund.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0023072	Construction Project Manager 1	C3267	Establish	$48,475		$193,902
			Mass Transit Tax	$792		
			Total Personal Services	$49,267		
			Services and Supplies	$2,000		$8,000
			Total Policy Package 206	$51,267		$201,902

PANGB mission

The Portland Air National Guard Base (PANGB) is made up of 64 buildings on approximately 221 acres adjoining Portland International Airport. It serves primarily as the home of the 142d Airbase Wing, which protects the northwest United States from northern California to the Canadian border 24/7 with its homeland alert mission flying F-15 fighter jets. These fighter jets respond to commercial airline emergencies as well as intercept Russian long range bombers that test our country's west coast defenses. In addition to the homeland alert mission, PANGB also hosts Air Force Special Operations units in the 125th Special Tactics Squadron and the Air Force Reserve's 304th Rescue Squadron. Both units provide the state an internal, highly skilled search and rescue capability through their Domestic Operations (DomOps) support. Other PANGB tenants include the Oregon Army National Guard, Civil Air Patrol, and STARBASE. STARBASE is an Oregon Military Department program focusing on teaching Science, Technology, Engineering and Mathematics (STEM) to local school-aged children. PANGB supports three of the Governor's priorities: 1) Healthy and Safe Communities; 2) A Thriving State Economy; and 3) A Seamless System of Education.

Position 0023072 – Construction Project Manager 1: PANG is projected to receive the F-15EX to replace the aging F-15C in 2024, pending the environmental assessment. This bed-down is expected to drive over $100M in construction in the next 5-10 years. Additionally, the National Guard Bureau authorized the use of Appendix 31 in fiscal year 2022. This adjustment to the Master Cooperative Agreement enables $1M dollars of construction annually through state contracting. These two changes have made the tasks of inspecting and monitoring the construction a full-time job. This position will inspect minor construction, maintenance and repair projects. It will ensure compliance with the contract, including adherence to plans, specifications, codes, regulations and ordinances. It will facilitate effective communication between the contractor and recommend best courses of action to the Project Manager. The creation of this permanent position will enable smooth execution of facilities projects, which also reduces deferred maintenance and enhances mission support at the base.

2. **How Achieved** – Appropriation and approval will allow the agency to increase its overall maintenance staff to the recommended federal authorization and sufficiently operate, maintain and support Facility Operations and Maintenance Activities through the State and Federal Cooperative Agreement at the Portland Air National Guard Base. This package directly supports the Governor's focus area of a Thriving Statewide Economy by increasing available jobs, employing Oregonians. Efforts will be made to promote racial equality and inclusion in our position recruitment and in soliciting the custodial contract.

3. **Staffing Impact** – Establish one new position – 1.00 FTE.

4. **Quantifying Results** – The results of this policy package will measured based on the success of projects managed by the position, as well as operational reviews performed by the Department of Defense.

5. **Revenue Source** - $51,267 General Fund, $201,902 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**
Pkg: 206 - PANG CE New Position **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	51,267	-	-	-	-	-	51,267
Federal Funds	-	-	-	201,902	-	-	201,902
Total Revenues	**$51,267**	**-**	**-**	**$201,902**	**-**	**-**	**$253,169**
Personal Services							
Class/Unclass Sal. and Per Diem	31,963	-	-	127,853	-	-	159,816
Empl. Rel. Bd. Assessments	11	-	-	42	-	-	53
Public Employees' Retire Cont	5,999	-	-	23,998	-	-	29,997
Social Security Taxes	2,445	-	-	9,781	-	-	12,226
Paid Family Medical Leave Insurance	128	-	-	511	-	-	639
Worker's Comp. Assess. (WCD)	9	-	-	37	-	-	46
Mass Transit Tax	792	-	-	-	-	-	792
Flexible Benefits	7,920	-	-	31,680	-	-	39,600
Total Personal Services	**$49,267**	**-**	**-**	**$193,902**	**-**	**-**	**$243,169**
Services & Supplies							
Instate Travel	200	-	-	800	-	-	1,000
Employee Training	600	-	-	2,400	-	-	3,000
Office Expenses	400	-	-	1,600	-	-	2,000
Telecommunications	226	-	-	904	-	-	1,130
Data Processing	174	-	-	696	-	-	870
IT Expendable Property	400	-	-	1,600	-	-	2,000
Total Services & Supplies	**$2,000**	**-**	**-**	**$8,000**	**-**	**-**	**$10,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 206 - PANG CE New Position **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	51,267	-	-	201,902	-	-	253,169
Total Expenditures	**$51,267**	**-**	**-**	**$201,902**	**-**	**-**	**$253,169**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

2023-25 Biennium **Cross Reference Number: 24800-002-00-00-00000**

Agency Request Budget **Package Number: 206**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
23072	1426451		AU C3267 A P	CONSTRUCTION PROJECT MANAC	27	PF	24	7	6,659	159,816	82,561	242,377	1	1.00
				General Funds						**31,963**	**16,512**	**48,475**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**127,853**	**66,049**	**193,902**		
				Total Funds						**159,816**	**82,561**	**242,377**	**1**	**1.00**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 207
AGI POSITION FUND SHIFTS
PRIORITY 13

Purpose: This Policy Package requests a fund shift for two senior management positions within the Adjutant General Installations Division. While funding these positions with Federal Funds is an allowed and appropriate expense, OMD would like to increase the flexibility and functionality of the positions by changing their funding structure to General Fund. The Federal Funds used to pay for these positions would be reinvested into much needed facility projects and other currently unfunded expenses.

The following positions have significant oversight responsibilities of state facilities and personnel and would be more appropriately funded through state General Fund. Therefore, OMD requests a shift in funding source for the Director and Deputy Director of the Adjutant General Installations Division from 100% Federally reimbursed to 100% State General Fund.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0014022	Business Operations Administrator 1 (Director of Installations)	Z7082	Fund Shift	$453,148		($453,148)
0000261	Business Operations Manager 3 (Deputy Director of Installations)	X7083	Fund Shift	$398,844		($398,844)
			Total Policy Package 207	$851,992		($851,992)

Position 0014022 – Director of Installations (Business Operations Administrator 1): The Director of Installations has a facilities portfolio of 38 Armories, 4 Training Sites, 14 Maintenance/Logistic Facilities, and 158 other facilities geographically dispersed throughout 27 counties with over 3.4 million square feet of space. These facilities are supported through a variety of General, Other, and Federal Fund sources. Recently this position was funded through 100% Federal reimbursement. Due to funding shortfalls within the Federal appropriation a redistribution of funding source to 100% State General Fund is needed to sustain this position.

Position 0000261 - Deputy Director of Installations (Business Operations Manager 3): The Deputy Director of Installations is responsible for oversite of the 4 Training sites within Oregon Military Department's portfolio. This position recently was funded through 100% Federal

reimbursement. Due to funding shortfalls within the Federal appropriation, a redistribution of funding source to 100% State General Fund is needed to sustain this position.

2. How achieved: The Oregon Military Department, Installations Division requests the fund shift to allow the agency to continue with strategic planning and be adequately staffed and funded to maintain oversight of facilities statewide.

3. Staffing Impact: None. Fund shift two positions from Federal Funds to General Fund.

4. Quantifying Results – The results of this policy package will allow federal funds to be redirected to facility projects. It will also provide greater flexibility and functionality to the Installations Director and Deputy Director if they are funded with General Fund.

5. Revenue Source: $851,992 General Fund, ($851,992) Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 207 - AGI Position Fund Shifts **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	851,992	-	-	-	-	-	851,992
Federal Funds	-	-	-	(851,992)	-	-	(851,992)
Total Revenues	**$851,992**	**-**	**-**	**($851,992)**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	611,112	-	-	(611,112)	-	-	-
Empl. Rel. Bd. Assessments	106	-	-	(106)	-	-	-
Public Employees' Retire Cont	114,706	-	-	(114,706)	-	-	-
Social Security Taxes	44,650	-	-	(44,650)	-	-	-
Paid Family Medical Leave Insurance	2,126	-	-	(2,126)	-	-	-
Worker's Comp. Assess. (WCD)	92	-	-	(92)	-	-	-
Flexible Benefits	79,200	-	-	(79,200)	-	-	-
Total Personal Services	**$851,992**	**-**	**-**	**($851,992)**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	851,992	-	-	(851,992)	-	-	-
Total Expenditures	**$851,992**	**-**	**-**	**($851,992)**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 Biennium **Cross Reference Number: 24800-002-00-00-00000**

Agency Request Budget **Package Number: 207**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
261	65680	740	MMS X7083 A P	BUSINESS OPERATIONS MANAGEI	35X	PF	0	10	11,802	0	0	0	0	0.00
14022	1248370	12610	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIST	38X	PF	0	10	13,661	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**0**	**0**	**0**	**0.00**

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 208
AGI FACILITY S&S FUNDING
PRIORITY 15

Purpose: This Policy Package requests $1,588,755 General Fund and $1,588,755 Federal Funds for increased Services and Supplies funding to maintain Oregon Army National Guard facilities. In addition, this package requests one-time General Fund of $642,000 for new modular furniture and fixtures at the Owen Summers facility in Salem which is undergoing a significant remodel. The total General Fund request is $2,230,755.

The Oregon Military Department (OMD) owns and operates 196 facilities, each with a replacement value of $1 million or more. The agency also owns and operates another 250 smaller facilities throughout the state for a total of 446 facilities for a combined total 3.4 million square feet. Of the 3.4 million square feet 1,822,973 square feet requires a 50% state match for operations and maintenance.

OMD received funding support for the 2021-23 biennium: 82% Federal Funds, 18% State General Funds and .001% State Other Funds. Prior to the increase of deferred maintenance funding in the 2021-23 biennium, OMD could only allocate $2.75 General Fund per square foot to sustainment activities. With the increased deferred maintenance funding in the 2021-23 biennium, OMD's state share for sustainment increased from $2.75 to $5.94 per square foot. In the 2023-25 Current Service Level, the General Fund per square foot increases to $6.18 per square foot for sustainment activities. However, OMD requests further consideration for a state share funding increase of an additional $1.32 for a total of $7.50 per square foot. The increase in the state allocation for sustainment activities allows OMD effectively leverage the federal match which would allow OMD to dedicate $15.00 per square foot (DAS recommended funding per square foot) for sustainment activities. Without this increase of $1.32 per square foot, OMD cannot match the federal fund limitation reserved for sustainment activities. Where there is insufficient state match, federal funds can only be applied to 100% federally supported facilities.

The Installations Division conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of the limited resources for facilities. The 2021 ISR results for Oregon's armories are as follows: 56% do not comply with Army standards, while 44% are in compliance with minor limitations to Army standards. 36% are in poor-to-unacceptable condition, while 64% are in good-to-adequate condition. OMD continues to struggle with proper maintenance activities for the 1,822,973 square feet of facilities that requires a 50% state match for operations and maintenance due to a state allocation that does not allow OMD to leverage all Federal fund limitation to support sustainment efforts.

The Oregon Military Department's ability to generate Other Funds revenue through community and government use of armories has been reduced over the last 5 years due to the presence of lead dust from indoor firing ranges and COVID-19 Pandemic. The loss of State Other Funds revenues for

the duration and recovery from the Pandemic is estimated at $487,219. While the COVID-19 restrictions have since diminished and monthly revenue is trending upward each month, the recovery to normal levels of use will take time. In OMD's experience, when armories were closed during construction or because of lead contamination the recovery period is equal to the amount of time the facility was offline.

2. How achieved: OMD's Installations Division's operations and maintenance funding has a gap of $2.64 per square foot with combined state and federal funds ($15.00 target less the $12.36 Current Service Level funding per square foot). To achieve the 50% required federal match, OMD is requesting additional state funding of $1.32 per square foot for a total of $2,406,324. Policy Package 201 requests $817,569 General Fund for increased deferred maintenance, leaving a net shortfall of $1,588,755 requested in this Policy Package.

If this package and Policy Package 201 are approved, the additional funding will bring the state facility maintenance and operations budget to $7.50 per square foot. This would increase the funding from $12.36 to $15.00 in combined state and federal funds for operations and maintenance at the armories that are utilized by communities throughout Oregon. The additional $1.32 in State General Fund allocation will allow OMD to fully leverage the Federal limitation that the Agency receives for operations and maintenance sustainment activities.

The one-time $642,000 will provide funds to replace modular furniture at the Owen Summers building in Salem, a 1988 facility currently undergoing a Service Life Extension project. This project, approved in the 2019 Legislative session, will perform essential modernization efforts and address building code issues, which will result in overall cost savings and minimize operational disruptions throughout a facility that houses the primary state support staff of the agency as well as multiple components of the Oregon Army National Guard. Bond funds cannot be used to purchase furniture and fixtures as they are not a capitalizable expenditure. Federal Funds have been difficult to obtain for this project.

3. Staffing Impact: None.

4. Quantifying Results – The results of this policy package will be reflected in improvement in the Installations Status Report which grades the quality of OMD facilities. Improvement in this report directly impacts force structure.

5. Revenue Source: $2,230,755 General Fund, $1,588,755 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 208 - AGI Facility S&S Funding **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,230,755	-	-	-	-	-	2,230,755
Federal Funds	-	-	-	1,588,755	-	-	1,588,755
Total Revenues	**$2,230,755**	**-**	**-**	**$1,588,755**	**-**	**-**	**$3,819,510**
Services & Supplies							
Telecommunications	-	-	-	-	-	-	-
Fuels and Utilities	444,755	-	-	444,755	-	-	889,510
Facilities Maintenance	500,000	-	-	500,000	-	-	1,000,000
Agency Program Related S and S	544,000	-	-	544,000	-	-	1,088,000
Other Services and Supplies	100,000	-	-	100,000	-	-	200,000
Expendable Prop 250 - 5000	642,000	-	-	-	-	-	642,000
Total Services & Supplies	**$2,230,755**	**-**	**-**	**$1,588,755**	**-**	**-**	**$3,819,510**
Total Expenditures							
Total Expenditures	2,230,755	-	-	1,588,755	-	-	3,819,510
Total Expenditures	**$2,230,755**	**-**	**-**	**$1,588,755**	**-**	**-**	**$3,819,510**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 480
NEW DEBT SERVICE
PRIORITY 20

1. **Purpose**– This Policy Package requests $289,403 Other Funds for costs of issuance on new Article XI-Q bonds that will fund four Major Construction projects. Debt service costs for the 2023-25 biennium can be found in Policy Package 480 in the Debt Service Program. Limitation for the four construction projects is requested in Policy Packages 490, 491, 492 and 493. The projects incurring issuance costs are shown below.

Description	Type of project	Bond Sale Date	Project Amount	Other Fund Issuance Costs
Salem Owen Summers Building Armory Service Life Extension Project (ASLEP)	Service Life Extension	May 2024	$2,909,970	$45,030
Newport ASLEP	Service Life Extension	May 2024	5,327,482	97,518
McMinnville ASLEP	Service Life Extension	May 2024	6,329,665	100,335
Hood River ASLEP	Service Life Extension	March 2025	3,163,480	46,520
	Total bonds		$17,730,597	
	Total Issuance Costs 2023-25 biennium			$289,403

2. **How Achieved** – Bond proceeds will be used to pay issuance costs on new XI-Q bonds for four construction projects.

3. **Staffing Impact** – None.

4. **Quantifying Results** – This policy package will be measured by Key Performance Measure #2-Armory Condition.

5. **Revenue Source -** $289,403 Other Funds (Article XI-Q bonds).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Operations**

Pkg: 480 - New Debt Service **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
General Fund Obligation Bonds	-	-	289,403	-	-	-	289,403
Total Revenues	**-**	**-**	**$289,403**	**-**	**-**	**-**	**$289,403**
Services & Supplies							
Other Services and Supplies	-	-	289,403	-	-	-	289,403
Total Services & Supplies	**-**	**-**	**$289,403**	**-**	**-**	**-**	**$289,403**
Total Expenditures							
Total Expenditures	-	-	289,403	-	-	-	289,403
Total Expenditures	**-**	**-**	**$289,403**	**-**	**-**	**-**	**$289,403**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - OPERATIONS (002)

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	912,492	600,000	600,000	2,468,629		
Charges for Services (OMD tenants)	Oth	0410	109,393	200,000	200,000	150,117		
Facility Rental Fees	Oth	0510	2,246,964	2,789,924	2,927,633	3,772,682		
General Fund Obligation Bonds	Oth	0555	50,615	274,160	274,160	289,403		
Interest Income	Oth	0605	201	-	-	-		
Sales Income	Oth	0705	43,995	-	-	46,905		
Other Revenues	Oth	0975	402,569	5,000	5,000	5,000		
Transfer In- Intrafund	Oth	1010	300,391	-	-	-		
Transfer from Dept of Admin Svs	Oth	1107	60,807	-	-	-		
Transfer from OR Bus Develop Dept	Oth	1123	12,000	-	-	-		
Transfer Out- Intrafund	Oth	2010	(477,674)	(100,910)	(100,910)	-		
Subtotal - Other Funds			3,661,753	3,768,174	3,905,883	6,732,736	-	-
Refunding Bonds	Oth-NL	0575	14,531	-	-	-		
Total - Nonlimited Other Funds	Oth-NL		14,531	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - OPERATIONS (002)

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
Federal Funds (Coop Agreements)	Fed	0995	100,482,633	114,900,822	116,287,377	125,628,640		
Transfers-Centralized Personnel Plan	Fed	2020	(1,444,849)	(2,401,636)	(2,401,636)	(2,516,934)		
Subtotal - Federal Funds			99,037,784	112,499,186	113,885,741	123,111,706	-	-
Total - Other Funds and Federal Funds			102,699,537	116,267,360	117,791,624	129,844,442	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

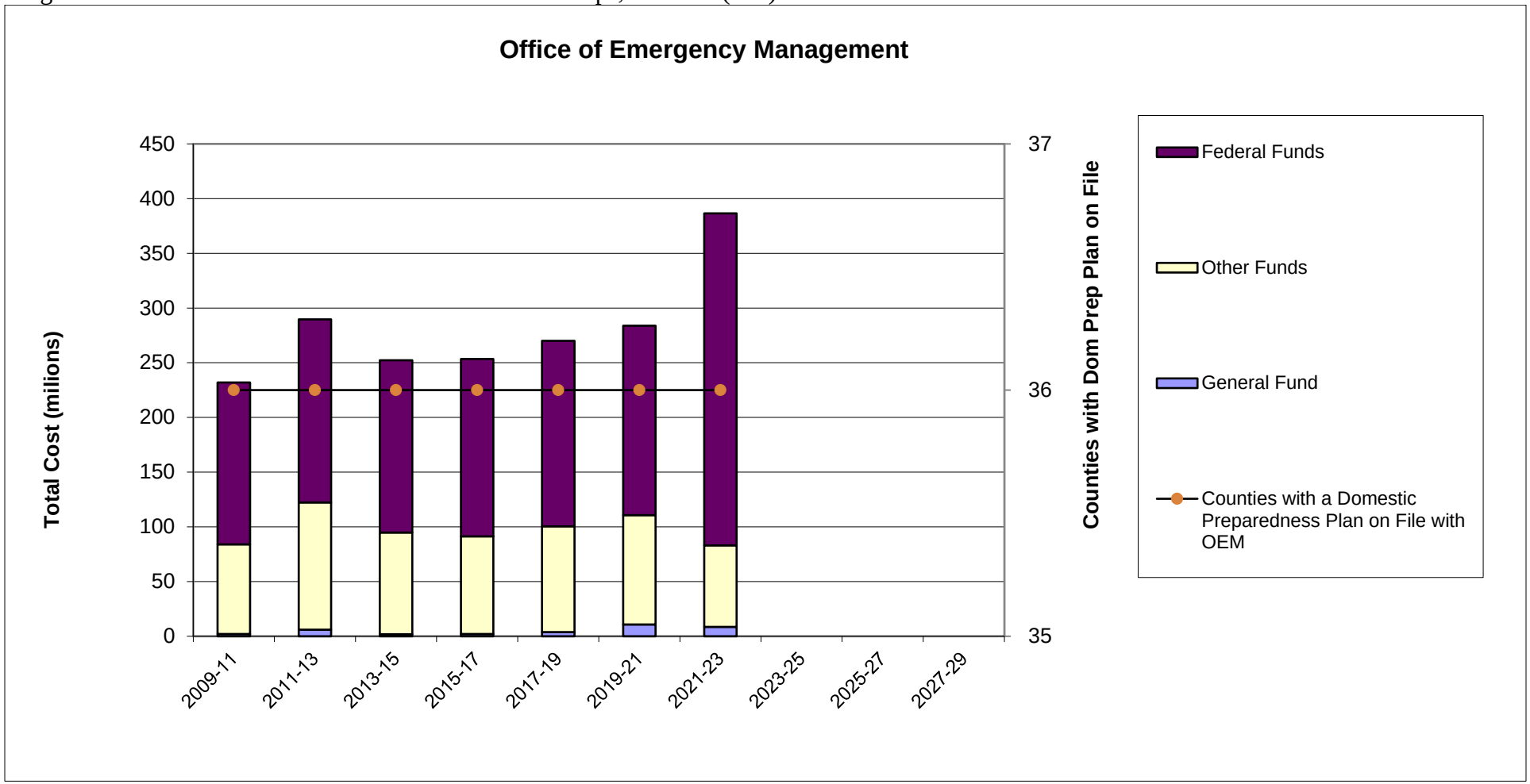
Military Dept, Oregon **Agency Number: 24800**

2023-25 Biennium **Cross Reference Number: 24800-002-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Federal Revenues	912,492	600,000	600,000	2,468,629	-	-
Charges for Services	109,393	200,000	200,000	150,117	-	-
Rents and Royalties	2,246,964	2,789,924	2,927,633	3,772,682	-	-
General Fund Obligation Bonds	50,615	274,160	274,160	289,403	-	-
Interest Income	201	-	-	-	-	-
Sales Income	43,995	-	-	46,905	-	-
Other Revenues	402,569	5,000	5,000	5,000	-	-
Transfer In - Intrafund	300,391	-	-	-	-	-
Tsfr From Administrative Svcs	60,807	-	-	-	-	-
Tsfr From OR Business Development	12,000	-	-	-	-	-
Transfer Out - Intrafund	(477,674)	(100,910)	(100,910)	-	-	-
Total Other Funds	**$3,661,753**	**$3,768,174**	**$3,905,883**	**$6,732,736**	**-**	**-**
Federal Funds						
Federal Funds	100,482,633	114,900,822	116,287,377	125,628,640	-	-
Transfer Out - Indirect Cost	(1,444,849)	(2,401,636)	(2,401,636)	(2,516,934)	-	-
Total Federal Funds	**$99,037,784**	**$112,499,186**	**$113,885,741**	**$123,111,706**	**-**	**-**
Nonlimited Other Funds						
Refunding Bonds	14,531	-	-	-	-	-
Total Nonlimited Other Funds	**$14,531**	**-**	**-**	**-**	**-**	**-**

Oregon Military Department – Office of Emergency Management – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities
Program Contact: Andrew Phelps, Director (503) 378-3933



Program Overview

HB 2927 from the 2021 legislative session established the Oregon Department of Emergency Management (ODEM), separating it from the Oregon Military Department effective July 1, 2022. The separation was completed by the statutory deadline, and final budgetary and position moves will be completed through the Early Session Budget Bill during the 2023 legislative session.

Program Funding Request

The Oregon Department of Emergency Management will be submitting their own Agency Request Budget which will include all program funding requests.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT

HB 2927 from the 2021 legislative session established the Oregon Department of Emergency Management (ODEM) separating it from the Oregon Military Department effective July 1, 2022. The separation was completed by the statutory deadline, and final budgetary and position moves will be completed through the Early Session Budget Bill during the 2023 legislative session. Below is a summary of the Essential Packages included in the Oregon Military Department Agency Request Budget that are related to the Oregon Department of Emergency Management.

Essential Packages:

010 – Inflation on non-PICS personal services vacancy factor adjustments – ($52,183) General Fund, ($87,034) Other Funds, ($81,341) Federal Funds.

022 – Phase outs – ($3,432,436) General Fund, ($72,835,298) Other Funds, ($299,040,847) Federal Funds

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2023-25 current service level requirements.

2. **How Achieved** – The following Essential Packages adjust the Emergency Management Program's base budget. HB 2927 of the 2021 legislative session removed the Office of Emergency Management (OEM) from OMD and created a new state agency, the Oregon Department of Emergency Management (ODEM), effective July 1, 2022 (halfway through the 2021-23 biennium). In the February 2022 legislative session, HB 5202 reduced General Fund appropriation, Other Funds and Federal Funds limitation from OMD and established them in ODEM at 50% of General Fund, 50% of Other Funds limitation and 70% of Federal Funds limitation. The remaining appropriation and limitation is phased-out from OMD's budget in the following Essential Packages:

   010 - Adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB), which is removed completely in Package 010. The package decreases General Fund ($52,183), decreases Other Funds ($87,034), and decreases Federal Funds ($81,341). Pension Obligation Bond debt service and all other non-PICS personal services adjustments for the 2023-25 biennium are recorded in Package 010 in ODEM's budget.

   022 - Phases out all remaining OEM funding. The package decreases General Fund ($3,432,436), decreases Other Funds ($72,835,298), and decreases Federal Funds ($299,040,847). All 92 positions were previously shifted to ODEM in the 2023-25 Base Budget; therefore, no position actions occur in Package 022.

3. **Staffing Impact** – None.

4. **Revenue Source** – General Fund is decreased ($3,484,619), Other Funds is decreased ($72,922,332), and Federal Funds is decreased ($299,122,188).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Office of Emergency Management**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(52,183)	-	-	-	-	-	(52,183)
Federal Funds	-	-	-	(81,341)	-	-	(81,341)
Total Revenues	**($52,183)**	**-**	**-**	**($81,341)**	**-**	**-**	**($133,524)**
Personal Services							
Pension Obligation Bond	(52,183)	-	(87,034)	(81,341)	-	-	(220,558)
Total Personal Services	**($52,183)**	**-**	**($87,034)**	**($81,341)**	**-**	**-**	**($220,558)**
Total Expenditures							
Total Expenditures	(52,183)	-	(87,034)	(81,341)	-	-	(220,558)
Total Expenditures	**($52,183)**	**-**	**($87,034)**	**($81,341)**	**-**	**-**	**($220,558)**
Ending Balance							
Ending Balance	-	-	87,034	-	-	-	87,034
Total Ending Balance	**-**	**-**	**$87,034**	**-**	**-**	**-**	**$87,034**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Office of Emergency Management**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(3,432,436)	-	-	-	-	-	(3,432,436)
General Fund Obligation Bonds	-	-	(5,105,000)	-	-	-	(5,105,000)
Other Revenues	-	-	(20,000)	-	-	-	(20,000)
Federal Funds	-	-	-	(299,240,847)	-	-	(299,240,847)
Transfer In - Indirect Cost	-	-	(200,000)	-	-	-	(200,000)
Tsfr From Aviation, Dept of	-	-	(37,500)	-	-	-	(37,500)
Tsfr From Revenue, Dept of	-	-	(76,634,614)	-	-	-	(76,634,614)
Total Revenues	**($3,432,436)**	**-**	**($81,997,114)**	**($299,240,847)**	**-**	**-**	**($384,670,397)**
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	-	-	-
Transfer Out - Indirect Cost	-	-	-	200,000	-	-	200,000
Tsfr To Pub Safety Std/Trng	-	-	11,496	-	-	-	11,496
Total Transfers Out	**-**	**-**	**$11,496**	**$200,000**	**-**	**-**	**$211,496**
Personal Services							
Overtime Payments	(3,412)	-	(635)	(1,552)	-	-	(5,599)
Shift Differential	(533)	-	(9)	(42)	-	-	(584)
All Other Differential	(6,121)	-	(7,490)	(4,067)	-	-	(17,678)
Public Employees' Retire Cont	(1,889)	-	(1,527)	(1,063)	-	-	(4,479)
Pension Obligation Bond	-	-	-	-	-	-	-
Social Security Taxes	(770)	-	(623)	(433)	-	-	(1,826)
Paid Family Medical Leave Insurance	(40)	-	(33)	(23)	-	-	(96)
Mass Transit Tax	(8,351)	-	(6,242)	-	-	-	(14,593)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Office of Emergency Management**

Pkg: 022 - Phase-out Pgm & One-time Costs | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	36,358	-	15,191	16,082	-	-	67,631
Total Personal Services	**$15,242**	**-**	**($1,368)**	**$8,902**	**-**	**-**	**$22,776**
Services & Supplies							
Instate Travel	(14,472)	-	(23,204)	(93,936)	-	-	(131,612)
Out of State Travel	(485)	-	(11,178)	(6,833)	-	-	(18,496)
Employee Training	(16,671)	-	(18,840)	(27,154)	-	-	(62,665)
Office Expenses	(115,130)	-	(11,636)	(20,371)	-	-	(147,137)
Telecommunications	(41,321)	-	(603,214)	(15,688)	-	-	(660,223)
State Gov. Service Charges	(424,878)	-	(89,569)	-	-	-	(514,447)
Data Processing	(7,047)	-	(175,506)	(8,975)	-	-	(191,528)
Publicity and Publications	-	-	(17,395)	(5,408)	-	-	(22,803)
Professional Services	(8,955)	-	(1,257,249)	(147,833)	-	-	(1,414,037)
IT Professional Services	-	-	(7,387,084)	-	-	-	(7,387,084)
Attorney General	(6,553)	-	(41,779)	(637)	-	-	(48,969)
Employee Recruitment and Develop	(5,007)	-	(29)	(569)	-	-	(5,605)
Dues and Subscriptions	(24)	-	(1,311)	(615)	-	-	(1,950)
Facilities Rental and Taxes	(1,050,858)	-	(166,729)	(160)	-	-	(1,217,747)
Fuels and Utilities	(163)	-	(6,900)	(1,098)	-	-	(8,161)
Facilities Maintenance	-	-	-	(365)	-	-	(365)
Agency Program Related S and S	(1,354,300)	-	(150,192)	-	-	-	(1,504,492)
Intra-agency Charges	(365,936)	-	(194,093)	-	-	-	(560,029)
Other Services and Supplies	(10,166)	-	(117,935)	(35,137)	-	-	(163,238)
Expendable Prop 250 - 5000	-	-	(7,345)	(943)	-	-	(8,288)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Office of Emergency Management**

Pkg: 022 - Phase-out Pgm & One-time Costs | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	(25,712)	-	(24,088)	(17,432)	-	-	(67,232)
Total Services & Supplies	**($3,447,678)**	**-**	**($10,305,276)**	**($383,154)**	**-**	**-**	**($14,136,108)**
Capital Outlay							
Office Furniture and Fixtures	-	-	(11,738)	-	-	-	(11,738)
Technical Equipment	-	-	(8,673)	(24,619)	-	-	(33,292)
Data Processing Software	-	-	-	(41,134)	-	-	(41,134)
Data Processing Hardware	-	-	-	(16,126)	-	-	(16,126)
Other Capital Outlay	-	-	(5,500,000)	-	-	-	(5,500,000)
Total Capital Outlay	**-**	**-**	**($5,520,411)**	**($81,879)**	**-**	**-**	**($5,602,290)**
Special Payments							
Dist to Cities	-	-	(20,119,149)	(74,763,215)	-	-	(94,882,364)
Dist to Counties	-	-	(17,296,260)	(71,633,101)	-	-	(88,929,361)
Dist to Other Gov Unit	-	-	(11,526,619)	(82,908,975)	-	-	(94,435,594)
Dist to Non-Gov Units	-	-	-	(6,912,100)	-	-	(6,912,100)
Dist to Local School Districts	-	-	-	(542,225)	-	-	(542,225)
Dist to Non-Profit Organizations	-	-	-	(61,500,000)	-	-	(61,500,000)
Other Special Payments	-	-	(7,674,378)	-	-	-	(7,674,378)
Spc Pmt to Pub Safety Stds/Trng	-	-	(391,837)	-	-	-	(391,837)
Spc Pmt to Land Conservation Dev	-	-	-	(325,100)	-	-	(325,100)
Total Special Payments	**-**	**-**	**($57,008,243)**	**($298,584,716)**	**-**	**-**	**($355,592,959)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Office of Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(3,432,436)	-	(72,835,298)	(299,040,847)	-	-	(375,308,581)
Total Expenditures	**($3,432,436)**	**-**	**($72,835,298)**	**($299,040,847)**	**-**	**-**	**($375,308,581)**
Ending Balance							
Ending Balance	-	-	(9,150,320)	-	-	-	(9,150,320)
Total Ending Balance	**-**	**-**	**($9,150,320)**	**-**	**-**	**-**	**($9,150,320)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	1,932	-	-	-		
Charges for Services	Oth	0410	9,644	-	-	-		
General Fund Obligation Bonds	Oth	0555	-	10,210,000	5,105,000	-		
Interest Income	Oth	0605	444,562	-	-	-		
Sales Income	Oth	0705	12,781	-	-	-		
Other Revenues	Oth	0975	11,085	40,000	20,000	-		
Transfer In- Intrafund	Oth	1010	37,672,371	-	-	-		
Transfer In- Indirect Cost	Oth	1020	737,104	400,000	200,000	-		
Transfer In Other	Oth	1050	20,084,058	-	-	-		
Transfer from General Fund	Oth	1060	188,000	-	-	-		
Transfer from Dept of Admin Svs	Oth	1107	502,119	-	-	-		
Transfer from Aviation, Dept of	Oth	1109	-	75,000	37,500	-		
Transfer from Revenue, Dept of	Oth	1150	114,289,729	153,269,228	76,634,614	-		
Transfer from OR Health Authority	Oth	1443	50,000	-	-	-		
Transfer Out- Intrafund	Oth	2010	(37,883,343)	(114,794)	(114,794)	-		

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
Transfer to Other	Oth	2050	(521,278)	-	-	-		
Transfer to DPSST	Oth	2259	-	(22,992)	(11,496)	-		
Subtotal - Other Funds			135,598,764	163,856,442	81,870,824	-	-	-

Federal Grants:

US Dept of Homeland Security	Fed	0995	533,182,782	1,005,694,976	303,717,597	-		
Transfer Out- Indirect Cost	Fed	2020	(737,104)	(400,000)	(200,000)	-		
Subtotal - Federal Funds			532,445,678	1,005,294,976	303,517,597	-	-	-
Total - Other Funds and Federal Funds			668,044,442	1,169,151,418	385,388,421	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

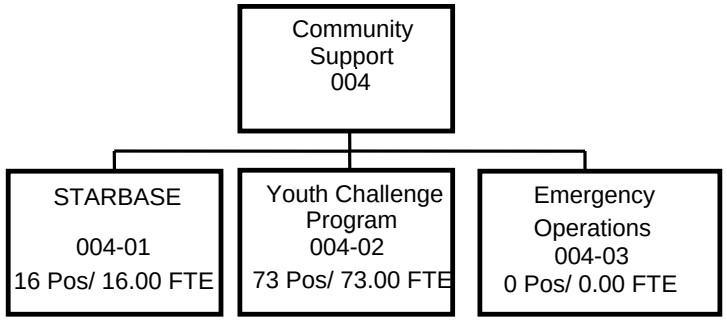
Military Dept, Oregon **Agency Number: 24800**

2023-25 Biennium **Cross Reference Number: 24800-003-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Federal Revenues	1,932	-	-	-	-	-
Charges for Services	9,644	-	-	-	-	-
General Fund Obligation Bonds	-	10,210,000	5,105,000	-	-	-
Interest Income	444,562	-	-	-	-	-
Sales Income	12,781	-	-	-	-	-
Other Revenues	11,085	40,000	20,000	-	-	-
Transfer In - Intrafund	37,672,371	-	-	-	-	-
Transfer In - Indirect Cost	737,104	400,000	200,000	-	-	-
Transfer In Other	20,084,058	-	-	-	-	-
Transfer from General Fund	188,000	-	-	-	-	-
Tsfr From Administrative Svcs	502,119	-	-	-	-	-
Tsfr From Aviation, Dept of	-	75,000	37,500	-	-	-
Tsfr From Revenue, Dept of	114,289,729	153,269,228	76,634,614	-	-	-
Tsfr From Oregon Health Authority	50,000	-	-	-	-	-
Transfer Out - Intrafund	(37,883,343)	(114,794)	(114,794)	-	-	-
Transfer to Other	(521,278)	-	-	-	-	-
Tsfr To Pub Safety Std/Trng	-	(22,992)	(11,496)	-	-	-
Total Other Funds	**$135,598,764**	**$163,856,442**	**$81,870,824**	**-**	**-**	**-**
Federal Funds						
Federal Funds	533,182,782	1,005,694,976	303,717,597	-	-	-
Transfer Out - Indirect Cost	(737,104)	(400,000)	(200,000)	-	-	-
Total Federal Funds	**$532,445,678**	**$1,005,294,976**	**$303,517,597**	**-**	**-**	**-**

OREGON MILITARY DEPARTMENT

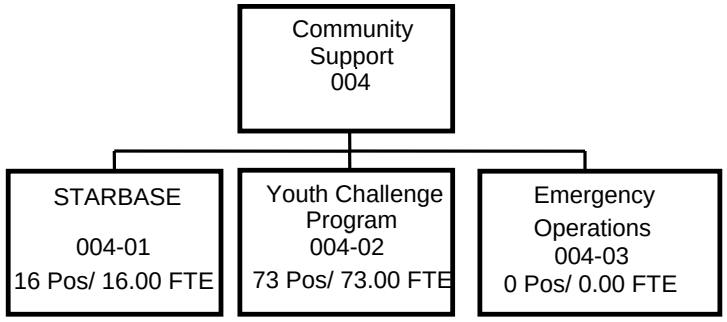
Community Support Program
2021-2023 Organization Chart



Total Community Support Program
89 Pos / 89.00 FTE

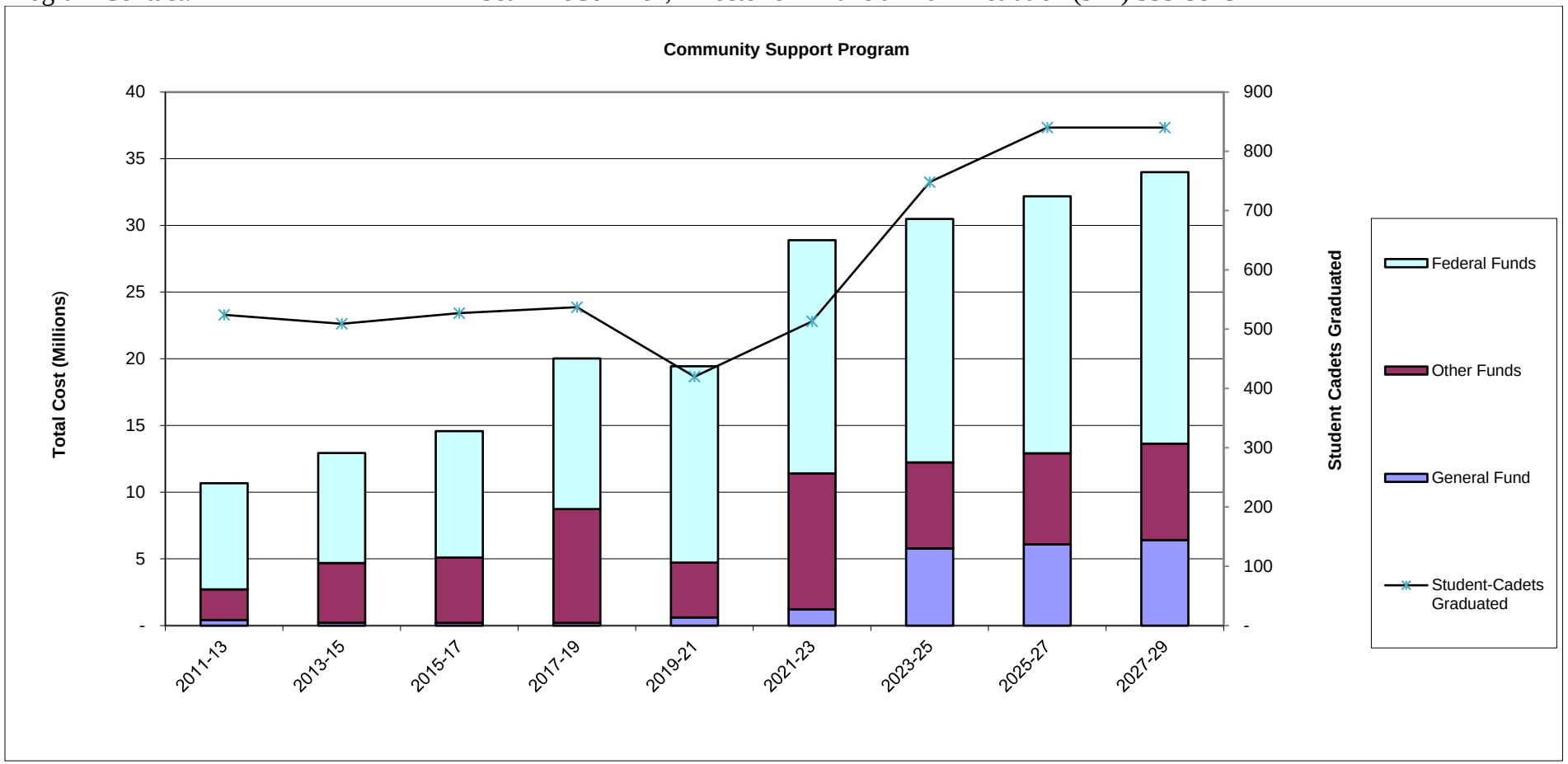
OREGON MILITARY DEPARTMENT

Community Support Program
2023-2025 Organization Chart



Oregon Military Department – Community Support Program – Executive Summary

Primary Long Term Focus Area: Seamless System of Education
Secondary Long Term Focus Area: Healthy and Safe Communities
Program Contact: Sean McCormick, Director of Financial Administration (971) 355-3875



Program Overview

The Military Department's Community Support Program offers a full spectrum of educational opportunities for the at-risk youth of Oregon. These opportunities are provided by the Oregon Youth Challenge Program in Bend and the STARBASE programs in Portland, Klamath Falls, Camp Rilea and the Rees Training Center (Hermiston). Their goal is to provide the at-risk youth of Oregon an opportunity to build a future through education, structure and support.

Program Funding Request

The Agency Request Budget (ARB) for the Community Support Program within the Oregon Military Department includes expenditure authority of $5,773,411 General Fund, $6,459,205 Other Funds and $18,252,964 Federal Funds. The 2023-25 ARB includes 89 positions and 89.00 FTE. The goal of this budget is to increase state and federal budgetary resources to reflect the anticipated growth within the Community Support Program. Current operations within the Community Support Program tie directly to the Governor's focus area of "Seamless System of Education" regarding focusing investment on student outcomes. The component programs which make up the Community Support Program include STARBASE, the Youth Challenge Program, and Emergency Operations. This Executive Summary focuses on the educational programs within Community Support: Emergency Operations is discussed in more detail in the Community Support Program narrative.

Continued investment in the Community Support Program will provide equitable access and opportunities for our diverse high school dropout population who have failed in a traditional school environment. Youth Challenge provides at-risk youth a fair and level playing field in order to participate and complete their education and become valuable, productive members of society. This investment will also help keep young students focused on the need to continue their education as well as pursue studies in the core sciences. Increasing the number of permanent positions in the STARBASE program will expand STEM education delivery to elementary and middle school students at Camp Umatilla.

Program Description

The Community Support program includes two educational program areas, the Oregon Youth Challenge Program (OYCP) and the STARBASE Oregon STEM Academies. Both of these programs directly support the Governor's focus area of "Seamless System of Education" by educating at-risk youth, sparking interest in Science, Technology, Engineering and Math (STEM) at STARBASE, and in the case of OYCP, redirecting them toward a positive and productive future.

Located in Bend, the Oregon National Guard Youth Challenge Program (OYCP) remains committed to prioritizing equity and addressing racial disparities by engaging our under-served and under-resourced communities throughout the state. We pride ourselves on being an inclusive and welcoming educational opportunity for all at-risk youth regardless of race, ethnicity, culture, color, disability, gender, religion, economic status and

national origin. OYCP is committed to serving a diverse group of 16 to 18 year old male and female dropouts who have struggled to succeed in a traditional high school environment.

OYCP is Oregon's only public ***statewide*** quasi-military based high school, which includes supervised work experience in community service and conservation projects. The program is fully accredited by the Northwest Accreditation Commission (NWAC) and is a statewide public alternative high school. OYCP is a residential 22 week program where students are provided all services 24 hours a day 7 days a week. The residential phase is followed by a 12 month post-residential phase which includes providing each graduate with a mentor. Two classes per year are conducted, serving 480 youth and graduating a minimum of 408 students each year. OYCP within the Community Support Program has been recognized by the National Guard Bureau as the one of the "Best Overall Challenge Programs" several times since 2001.

The educational services of OYCP are implemented through the use of an accredited high school curriculum taught by certified teachers approved by the Oregon Department of Education. OYCP partners with all 197 school districts across Oregon's 36 counties to provide information about our unique and impartial alternative education program. OYCP provides on-site and off-site orientations to interested applicants and their families, as well as training for mentors and mentees for the post residential phase of the program. The program also maintains ongoing service to community partnerships through student volunteer services, as well as scholarship opportunities for graduating students. 100% of graduating students earn either a high school diploma, a GED certificate, or certified high school credits to take back to their communities to re-enroll in their hometown high schools.

The success of the Community Support program depends heavily on the utilization of local partnerships. OYCP partners closely with contractors for medical services, Bend LaPine School District for teaching services from Central Oregon Intergovernmental Council and High Desert ESD for auditing services. OYCP partners with non-profit organizations and local industries to take part in the programs semi-annual career fair and to provide service to community projects. OYCP partners with the Oregon Department of Education for Average Daily Membership (ADM) and National School Lunch Program (NSLP). OYCP's partnership with the National Guard Bureau provides 75% of funding through a Cooperative Agreement. The STARBASE Program partners with local school districts for transportation of students at all three sites (soon to be four).

The major cost drivers of the Community Support Program have been identified as Personal Services Costs, Student Meal Related Costs and Facility related expenses. OYCP Personal Services, which includes contracted teaching and medical staff account for 85% of annual operating costs. Facility Maintenance costs (including utilities) account for 2.5% of annual operating costs, Food accounts for 2.6% and Services account for 5.88% according to the 2022 program budget submitted to National Guard Bureau. OYCP's 2022 budget required an additional 9.4% of state match funds for costs that were not allowed by the cooperative agreement.

The STARBASE Program exposes third to eighth graders to the fields of Science, Technology, Engineering and Mathematics (STEM) with the hopes of inspiring them to pursue a career in these fields. This is done through the use of a highly acclaimed 25 hour curriculum taught by the program's teaching staff. The program is focused on capturing student interest in STEM at the elementary and middle school levels and showing them why studying these courses is important to their future goals. The program is 100% federally funded and hosts approximately 4,200 students each year at the Portland Airbase, Kingsley Field Airbase in Klamath Falls, Camp Rilea, and the Rees Training Center (Hermiston). A fifth site at Camp Withycombe is in the planning stages for FFY 2023.

Program Justification and Link to Long Term Outcomes

The vision of the Community Support Program through the Oregon Youth Challenge Program (OYCP) and STARBASE is to be premier programs serving our vulnerable at-risk youth and those who are not likely to succeed in the traditional school setting, while creating economic value, long term cost avoidance, civic contribution and future responsible tax paying citizens of Oregon. The Community Support vision primarily supports the focus area of "Seamless System of Education."

The mission of the Community Support Program is to provide opportunities for personal growth, self-improvement and academic achievement among at-risk third through eighth graders (STARBASE), and teens no longer attending or failing in high school (OYCP), through a highly structured non-traditional environment; integrating training, mentoring and diverse educational activities.

The Community Support Program was built specifically to help the youth of Oregon who are most at-risk of being left behind by the traditional educational system. The curriculum of both the Oregon Youth Challenge Program (OYCP) and the STARBASE programs emphasize the importance of STEM education. The Community Support Program through OYCP utilizes a work skills program, which provides training in conjunction with public works and community service projects. Students at OYCP have worked with Oregon State Parks and U.S. Forest Service, among others, on community service projects which provide exposure to a vast array of career fields. This community service provided approximately $200,000 per year in benefits to the participating agencies during the 2019-21 Biennium.

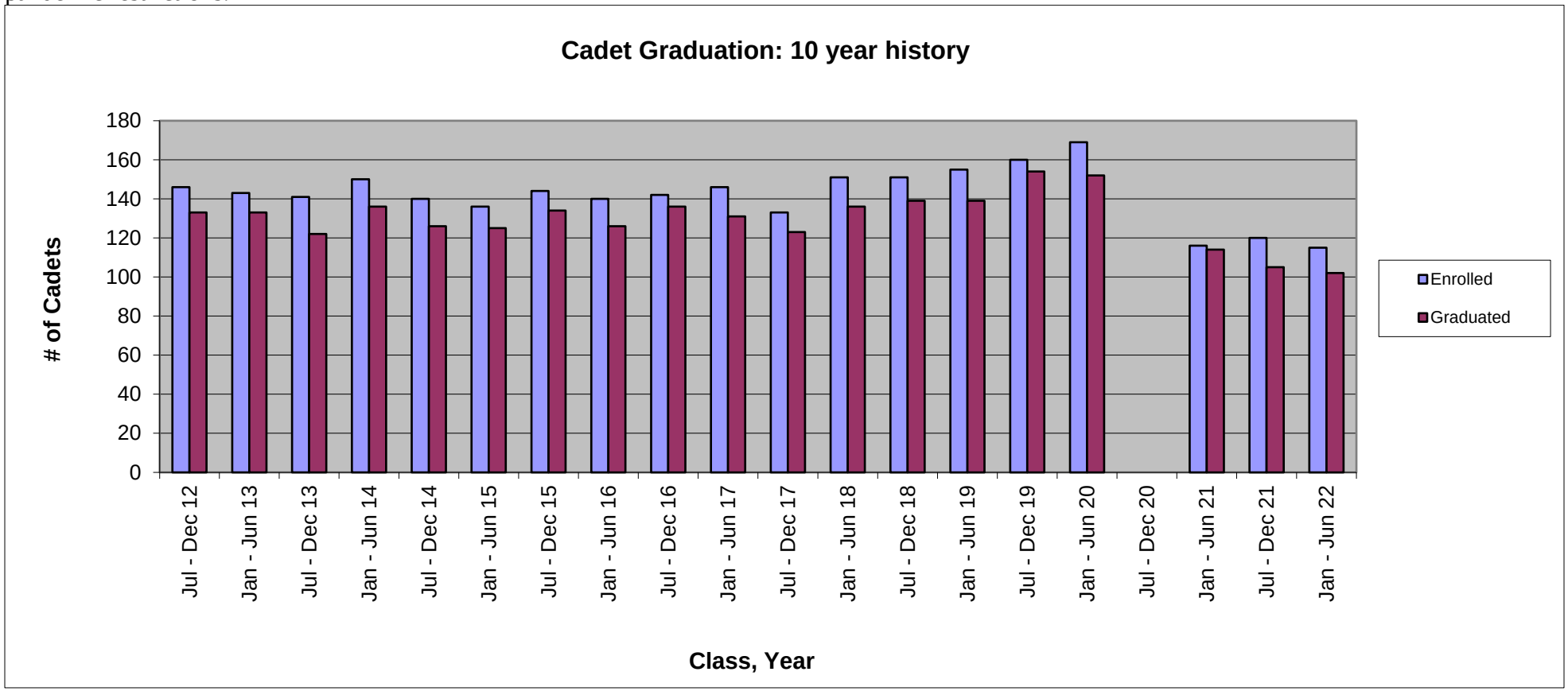
In the 2019-21 biennium, the graduation rate at OYCP averaged 88%. Approximately 13% of the students that graduated earned their High School Diploma while 3% passed the GED test. The remaining 89% of the graduating students participated in the high school credit curriculum, of which 100% earned credits allowing them to fully integrate back into their local high school.

The Community Support Program has secondary ties to the Governor's focus area of "Healthy and Safe Communities," as these programs steer vulnerable youth away from entering the public safety system. They also contribute toward building a more equitable Oregon by promoting the four

principles of social justice: access, equality, rights and participation. Both OYCP and the STARBASE program were developed to provide this service to the youth of Oregon, and both provide this critical service at little cost to the state.

Program Performance

This chart shows OYCP student-cadets enrolled and graduated over the past ten years, from January 2012 through June 2022. The COVID-19 pandemic resulted in a significant drop in student-cadet enrollment and graduation rates; the July to December 2020 class did not occur due to COVID-19 pandemic restrictions.



July 1999 was the first year the Oregon Youth Challenge Program (OYCP) was classified as a "Full Service Youth Challenge Program." Since that date, OYCP has accepted 6,840 students, of which 6,085 completed the 2-week acclimation phase and began classroom enrollment. 5,418 graduated for an overall graduation rate of 89%. The average cost per graduate in 2021 was $30,137. 75% of this cost is financed through federal funds from the National Guard Bureau. The cost per graduate to the state of Oregon was $7,534 in 2021. This was 34% less than the average cost per student in Oregon public schools in 2020, which was $11,340. OYCP generates Other Fund revenue from ODE Average Daily Membership (ADM) on a per student count. State Other Funds along with General Funds are used to leverage Federal Funds.

The retention and target graduation rates at OYCP are 408 graduates per year. On average, students leaving OYCP have increased their basic education by over 2 grade levels during the residential phase (evidenced by "Test of Adult Basic Education" (TABE) scores).

Enabling Legislation/Program Authorization

The Community Support Program is a division of the Oregon Military Department which is mandated by Article X of the Oregon Constitution. The National Guard Youth Challenge Program was created to provide opportunities for civilian youth and is authorized by Section 509, Chapter 5 of Title 32, United States Code. The authority for all National Guard Youth Challenge Programs in the nation falls under the Secretary of Defense, acting through the Chief of the National Guard Bureau (NGB), who has entered into an agreement (as described in 31 USC Sect. 6305) with the Governor of the State of Oregon. The OYCP agreement was established in 1994 and is currently funded through 2022.

OYCP utilizes a citizen member Advisory Board. The board's primary role is to meet a minimum of twice per class as an oversight group to ensure the program meets the state plan and Federal Master Cooperative Agreement. It too serves as a conduit to the local community to ensure local citizens are aware of the program and preserve quality community relations. The board advises the Adjutant General of Oregon through the Deputy Director for the Military Department.

The STARBASE program is authorized and approved through a Congressional Appropriation.

Funding Streams

In the 2023-25 Current Service Level budget, OYCP is funded by General Fund (28%), Other Funds (4%) and Federal Funds (68%). The Other Funds include State Basic School Support funds and National School Breakfast and Lunch Meal Reimbursement. However, in July 2022, National Guard Bureau determined that Average Daily Membership (State Basic School Support) funds can no longer be utilized as 25% state matching funds beginning July 1, 2023 (2023-25 biennium). See the discussion in the following section.

The State Basic School Support funds are dedicated per ORS 336.615 – 336.675 and OAR 581-22-1350. The National School Breakfast and Lunch Meal Reimbursement funds are dedicated per PL 79-396 60 Stat.230 and PL 108-269, as well as ORS 326 & 327 and 7 CFR 210 and finally OAR 581-051. The Federal Funds carry a matching requirement of 25%, which is made up of General Fund. The Federal Funds are dedicated per Section 509 Chapter 5 of Title 32, United States Code.

The STARBASE program is funded with Federal Funds (100%) which are fully dedicated.

Significant Proposed Program Changes from 2021-23

The proposed budget for the Community Support Program reflects a fund shift from the 2021-23 Legislatively Approved Budget for OYCP. In July 2022, National Guard Bureau determined that OYCP Average Daily Membership (ADM) Other Funds revenue can no longer be utilized as 25% state matching funds, effective July 1, 2023. NGB believes ADM funding is too volatile as it is tied to cadet enrollment and would prefer General Fund as the sole source of 25% matching funds, which is similar to most other states' practice. Due to this change**, Policy Package 401 fund shifts almost all of OYCP's Other Funds limitation to General Fund, leaving only Other Fund limitation for Food purchases sourced with reimbursements from the National School Breakfast and Lunch Meal program.** ADM will continue to be received but will be used for special projects that do not require Federal Funds: Policy **Package 494 requests Other Funds Capital Construction limitation to construct a new athletic field at OYCP using ADM revenue.**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM

The Community Support Program includes the STARBASE Program, the Oregon Youth Challenge Program, and the Emergency Operations Program.

STARBASE - This Oregon National Guard Science, Technology, Engineering and Math (STEM) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment. This program is funded 100% by the National Guard Bureau (NGB).

STARBASE is a Science, Technology, Engineering and Mathematics (STEM) education program for underrepresented fifth grade students that provides 25 hours of engaging, inquiry-based STEM instruction. STARBASE Oregon has four (4) Academies: STARBASE Portland serves the Portland Metro School Districts at the Portland Air Base. STARBASE Kingsley serves the Klamath County and City School Districts at Kingsley Field. STARBASE Camp Rilea serves the Clatsop County School Districts at Camp Rilea. STARBASE Camp Umatilla serves the Central Oregon Columbia Basin School Districts at Camp Umatilla (re-named the Rees Training Center). A technology rich environment allows students to experience first-hand "real world" application of STEM skills. STARBASE focuses on raising the interest and improving the knowledge and skills of students traditionally underrepresented in STEM careers. STARBASE Academies are integral to the school districts' STEM education pipeline that assists students in meeting science standards. STARBASE helps students develop the required scientific literacy and technology knowledge to excel as citizens of an increasingly complex world.

- In FY's 2023 -2025, STARBASE Oregon's Academies will serve 450 Title I fifth Grade classes (approximately 12,780 students).
- Each student will receive 25 hours of advanced Science, Technology, Engineering and Mathematics (STEM) curriculum, unavailable to them outside of the STARBASE Academies.
- Title I students are traditionally underrepresented in the STEM professions. STARBASE Oregon has shown to be a primary tool contributing to Oregon State's ongoing effort to close the achievement gap.
- Evidence based evaluations of STARBASE participants show a significant improvement in understanding, interest and ability in math and science, which has led to increased enthusiasm in pursuing further STEM education.
- Their interest and knowledge in STEM is important to our state's future, as we need to build and sustain a highly educated and skilled workforce.

Youth Challenge Program - The Oregon National Guard Youth Challenge Program (OYCP) offers high school dropouts and students failing at traditional high schools the opportunity to build a future. We pride ourselves on being an inclusive and welcoming educational opportunity for all at-risk youth regardless of race, ethnicity, culture, color, disability, gender, religion, economic status and national origin. The program has 73 state employees working as counselors, group life coordinators, and support/administration staff. The program also contracts 10 teachers and 1 medical provider.

The program consists of two phases. The first phase is a 22 week residential program at the Senator Jackie Winters Oregon National Guard Youth Challenge Campus in Bend, Oregon. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credits with a goal of reintegrating into high school, earning a diploma, or to prepare for and take the General Educational Development (GED) examinations.

The second phase of the program is a 12 month nonresident program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors to the students. The mentors help students continue efforts to meet educational and/or career goals set by the student during the residential phase. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens.

Students must be 16-18 years old and have dropped out of school or are failing high school. The student must be an Oregon resident, free of drugs, and not currently in the court system. The curriculum combines classroom work, community service, and challenging individual and team activities into one experience. Other major areas of instruction include health and drug abuse awareness, leadership, self-discipline, personal development, physical fitness, and basic work skills. All students participate in local community projects to encourage personal growth and development. Students have the opportunity to complete educational credits toward high school graduation or a GED certificate.

During the 2019-21 biennium, the program averaged an 88% graduation rate. Approximately 13% of the students that graduated earned their high school diploma while 4% participated in the GED program, of which 88% passed all portions of the examinations. The remaining 83% of the graduating students participated in the high school credit curriculum earning credits, which allowed them to fully integrate back into their local high schools. In 2021, the State of Oregon paid $7,534 per graduate who received academics, goal setting, and community service in a team environment on a 7 day a week and 24-hour basis throughout their residential class at OYCP. Over 28% of the students enrolled in Oregon Youth Challenge are Individual Education Planned (IEP) special needs students.

The work skills portion of the program involves training in conjunction with public works and community service projects for the U.S. Forest Service, Bureau of Land Management, Oregon State Parks, Oregon Hunters Association, Oregon Chapter of the Alzheimers Asoociation, Habitat for Humanity and Adopt-A-Road Program. During the 2019-21 Biennium, the students provided an average of 7,797 hours of volunteer community service per class.

At minimum wage of $12.75 per hour, this equates to $99,412 per class or $198,824 per year benefit to these agencies. The amount of community services hours performed is below average due to the COVID-19 pandemic.

In 2010 Congress changed funding for the Youth Challenge Program from 60% federal and 40% state to 75% federal and 25% state. The majority of the funds required for state match are received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District. Youth Challenge is Oregon's only statewide public alternative high school. The Youth Challenge program partners with and accepts students from all 197 school districts across Oregon's 36 counties. For the 2019-21 Biennium, OYCP served a diversified group of students from 280 different high schools and 30 counties throughout the state with an average GPA of 1.3 at the entrance to the program. 100% of the students who graduate earn either a high school diploma, a GED certificate, or Oregon certified high school credits to take back to their communities to re-enroll in high school. The Youth Challenge program is certified by the Oregon Department of Education and is accredited by the non-profit organization Northwest Accreditation Commission.

The Oregon Youth Challenge Program has received numerous citations for excellence and recognition for outstanding public service. In 2001, 2003, and 2007 Oregon's Youth Challenge Program was recognized as the Best Overall Youth Challenge Program in the United States. The recognition program was discontinued by the National Guard Bureau in 2009. During the April 2022 National Guard Bureau operations and resource management audit, the program received an overall outstanding rating.

Emergency Operations – The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. Responding to state emergencies is part of our core mission:

"The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there."

The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest.

Wildfire suppression is the main activity performed by Oregon National Guard members, who are called to state status nearly every year by the Governor. 2020 was one of the largest activations for wildfire suppression, with over 1100 members activated to several fires across the state. State employee resources using federal equipment from the Kingsley Field Fire Department were called for assistance to protect structures through the Conflagration Act under the management of the State Fire Marshal.

During the COVID-19 Pandemic, the Oregon National Guard was activated to State Active Duty to manage deliveries of Personal Protective Equipment (PPE) across the state, assist the Oregon State Hospital during staff shortages due to COVID, and provide call-taking support for the Employment Department by contacting individuals who have filed Pandemic Unemployment Assistance claims resulting from the COVID-19 pandemic. In federal Title 32 status (paid directly by the federal government), 1500 Service Members served at 47 hospitals in Oregon during the fall of 2021 and winter of 2022 assisting overworked staff in multiple capacities. Another 275 provided vaccine support at various locations, also in federal status.

Soldiers and Airmen become temporary state employees while on State Active Duty in response to disasters and emergencies. The Command Group, Financial Administration Division, and the Personnel Office as part of the Administration Program absorb the increased workload, overtime, and/or temporary hire assistance associated with the management and administrative support required during emergency response operations. Because natural disasters, emergencies and associated State Active Duty requirements cannot be foreseen, OMD has historically not carried Other Funds limitation to cover these costs. Federal Fund limitation within the Office of Emergency Management (OEM) would carry state active duty costs until OMD could request increases from the Emergency Board or legislative session. However, in 2021, HB 2927 that separated OEM from OMD also established $5,000,000 Other Funds limitation to accommodate these costs in the Community Support Program, which is now $5,377,740 in the 2023-25 Base Budget.

Expected Results of the 2023-2025 Budget:

The STARBASE Program will continue to support Oregon youth through academic and practical application of mathematical and scientific principles. STARBASE increases third through eighth grade students' awareness of the importance of math and science. The program will impress upon students the need to continue their education as well as pursue studies in the core sciences. The program motivates at-risk students to become a valuable resource for Oregon's future.

The Youth Challenge Program will continue to provide equitable access to Oregon's youth through academics and motivational goal setting. The program provides an opportunity for high school dropouts to complete their education and become valuable, productive members of society. The program supports efforts to prevent potential juvenile offenders from becoming adult career criminals. In doing so, the Youth Challenge Program will help the State of Oregon to realize savings that would otherwise be spent incarcerating and rehabilitating many of these young citizens in the future. A facility expansion project was completed in March 2020, with a goal of accommodating up to 84 additional students per 22-week residential class, for a total of 240 per class. However, due to the COVID-19 pandemic restrictions and difficulty recruiting employees, class enrollment has been lower than full capacity.

In addition, in July 2023, the National Guard Bureau directed that the main source of the 25% state matching funds for the Youth Challenge Program, Average Daily Membership revenue, can no longer be used as 25% matching funds effective July 1, 2023 (2023-25 biennium). Due to this change,

Policy Package 401 requests increased General Fund by fund-shifting almost all of the program's Other Funds limitation to General Fund so that General Fund will become the sole source of state matching funds in the cooperative agreement.

Revenue Sources:

STARBASE - The STARBASE Program is 100% federally funded through a National Guard Bureau (NGB) Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program. Revenue estimates are based on NGB forecasts of future funding levels. There are no proposed changes in revenue sources.

Youth Challenge Program - Congress changed funding for the Youth Challenge Program to 75% federal and 25% state in 2010. The federal funds are received through a NGB Federal/State Cooperative Agreement, and may only be used to support the program. Federal revenue estimates are based on NGB forecasts of future funding levels. Until the 2023-25 biennium, the majority of the required state matching funds is received from Average Daily Membership (ADM) Other Funds revenue through the Bend-LaPine School District, with the remainder of the matching funds comprised of General Fund. With the new prohibition from NGB against using ADM as 25% state matching funds, Policy Package 401 requests additional General Fund to become the sole source of state match via a fund shift from Other Funds limitation. ADM revenue will continue to be received and placed in reserve for facility improvements (such as a new athletic field in Policy Package 494) and other projects not funded by the federal government.

Emergency Operations Program - The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest. This program is normally funded with Other Funds reimbursements from the Department of Forestry in the event of wildfire suppression.

Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2023-25 biennium) – $2 General Fund, $210,650 Other Funds, ($206,335) Federal Funds.

031 - Inflation on Services and Supplies, adjustments for State Government Service charges - $286,765 General Fund, $75,065 Other Funds, $228,081 Federal Funds.

Policy Packages:

401 – Youth Challenge Program Fund Shift - $4,268,766 General Fund, ($4,268,766) Other Funds.

Proposed New Laws - None.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
ESSENTIAL PACKAGES

1. **Purpose** - Essential Packages adjust the base budget to reflect the agency's 2023-25 current service level requirements.

2. **How Achieved** – The following Essential Packages adjust the Community Support Program's base budget to reflect 2023-25 current service level requirements:

   010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2023-25 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund $2, Other Funds $210,650, and decreases Federal Funds ($206,335).

   031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2023-25 changes. The package increases General Fund $286,765, Other Funds $75,065 and Federal Funds $228,081.

3. **Staffing Impact** - None.

4. **Revenue Source** - General Fund is increased $286,767, Other Funds are increased $285,715 and Federal Funds are increased $21,746.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Community Support**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2	-	-	-	-	-	2
Federal Funds	-	-	-	(206,335)	-	-	(206,335)
Total Revenues	**$2**	**-**	**-**	**($206,335)**	**-**	**-**	**($206,333)**
Personal Services							
Temporary Appointments	1	-	209,874	2,746	-	-	212,621
Overtime Payments	1	-	388	1,189	-	-	1,578
Shift Differential	1	-	313	952	-	-	1,266
All Other Differential	-	-	166	496	-	-	662
Public Employees' Retire Cont	-	-	163	495	-	-	658
Pension Obligation Bond	(1)	-	1,088	25,715	-	-	26,802
Social Security Taxes	-	-	16,122	412	-	-	16,534
Unemployment Assessments	-	-	57	171	-	-	228
Paid Family Medical Leave Insurance	-	-	3	11	-	-	14
Vacancy Savings	-	-	(17,524)	(238,522)	-	-	(256,046)
Total Personal Services	**$2**	**-**	**$210,650**	**($206,335)**	**-**	**-**	**$4,317**
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Community Support**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	2	-	210,650	(206,335)	-	-	4,317
Total Expenditures	**$2**	**-**	**$210,650**	**($206,335)**	**-**	**-**	**$4,317**
Ending Balance							
Ending Balance	-	-	(210,650)	-	-	-	(210,650)
Total Ending Balance	**-**	**-**	**($210,650)**	**-**	**-**	**-**	**($210,650)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	286,765	-	-	-	-	-	286,765
Federal Funds	-	-	-	228,081	-	-	228,081
Total Revenues	**$286,765**	**-**	**-**	**$228,081**	**-**	**-**	**$514,846**
Services & Supplies							
Instate Travel	-	-	762	2,669	-	-	3,431
Out of State Travel	-	-	-	2,057	-	-	2,057
Employee Training	-	-	-	2,784	-	-	2,784
Office Expenses	-	-	869	4,466	-	-	5,335
Telecommunications	-	-	629	2,493	-	-	3,122
State Gov. Service Charges	200,160	-	8,979	(3,027)	-	-	206,112
Data Processing	-	-	94	305	-	-	399
Publicity and Publications	-	-	1,058	3,174	-	-	4,232
Professional Services	86,605	-	9,344	131,891	-	-	227,840
Attorney General	-	-	834	2,503	-	-	3,337
Employee Recruitment and Develop	-	-	2	7	-	-	9
Fuels and Utilities	-	-	3,681	12,896	-	-	16,577
Facilities Maintenance	-	-	3,319	11,765	-	-	15,084
Food and Kitchen Supplies	-	-	34,081	14,044	-	-	48,125
Medical Services and Supplies	-	-	1,651	4,954	-	-	6,605
Agency Program Related S and S	-	-	4,221	12,664	-	-	16,885
Intra-agency Charges	-	-	315	1,168	-	-	1,483
Other Services and Supplies	-	-	1,175	13,128	-	-	14,303
Expendable Prop 250 - 5000	-	-	3,109	1,449	-	-	4,558

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	942	6,691	-	-	7,633
Total Services & Supplies	**$286,765**	**-**	**$75,065**	**$228,081**	**-**	**-**	**$589,911**
Total Expenditures							
Total Expenditures	286,765	-	75,065	228,081	-	-	589,911
Total Expenditures	**$286,765**	**-**	**$75,065**	**$228,081**	**-**	**-**	**$589,911**
Ending Balance							
Ending Balance	-	-	(75,065)	-	-	-	(75,065)
Total Ending Balance	**-**	**-**	**($75,065)**	**-**	**-**	**-**	**($75,065)**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 401
YOUTH CHALLENGE PROGRAM FUND SHIFT
PRIORITY 2

1. Purpose– This Policy Package requests a fund shift of $4,268,766 from Other Funds to General Fund to operate the Oregon Youth Challenge Program (OYCP) in Bend, Oregon. This fund shift results from a June 2022 decision by the National Guard Bureau (NGB) to prohibit the use of Average Daily Membership (ADM) revenues as 25% state matching funds in the National Guard Youth Challenge Cooperative Agreement between NGB and the Oregon Military Department (OMD).

OYCP is an NGB sponsored program serving at-risk students, ages 16, 17 and 18 years old, who are failing in the traditional educational environment. Students who complete the program receive either a high school diploma, a General Educational Development (GED) certificate, or certified credits to take back to their hometown high school. OYCP offers two sessions per year, which are each 22 weeks in length. This is a residential program with a military model; young men and women live and study on campus for the duration of the course. OYCP is an extremely successful alternative high school that benefits youth throughout the state of Oregon. High school dropouts or youth struggling in their mainstream schools have been successful at OYCP, getting their education back on track and developing a solid foundation to be productive citizens for the state of Oregon.

In the cooperative agreement, funds to support OYCP are split 75% federal / 25% state. OYCP opened in 1994 and has been an accredited high school since 1999. OYCP is registered with the Oregon Department of Education (ODE) and uses Average Daily Membership (ADM) to satisfy the majority of state matching funds: 72% on average over the past 3 federal fiscal years, with the remainder comprised of General Fund. The amount of ADM revenue received is based on the number of cadets and the number of instruction days per month.

On June 30, 2022, the Office of the Secretary of Defense along with the National Guard Bureau informed OYCP via email that they will no longer accept ADM as state match. In a July 20, 2022 memo from NGB, the Chief of NGB Youth Programs stated that effective June 30, 2023, ADM revenue will no longer be accepted as state match. In the memo, NGB cited the return of Federal Funds by OYCP several times over the last few years as *"directly attributed to the fact that Oregon uses ADM revenue as the majority of its 25% state match. Specifically, when OYCP is unable to meet its recruiting target, OMD does not receive adequate state match funds and has to return the federal funding it can no longer match. With ADM funding dependent on number of cadets, OMD cannot truly certify that the full state match is available and set aside to support the requirements of the program. Use of estimated ADM revenue for state match purposes is an exception to the normal process that we can no longer support for Oregon. The majority of other states provide allocated general funding as state match that is earmarked specifically*

for Youth Challenge and not dependent on the number of cadets in the program." When asked if other program utilize ADM revenue, NGB confirmed that multiple YCP's utilize ADM revenue, but not as part of the certifying match. Per NGB, Oregon is the only state that uses ADM as a large portion of their certified non-federal match. Further, according to NGB, there are only five programs that utilize state resources which are not identified as General Fund, and each of those states is required to certify that those non-General Fund dollars are set aside and fully available to the program regardless of student count. All other programs use 100% General Fund to serve as match.

While the statement surrounding the return of federal funds is true, the memo does not capture the reason behind the need to return funds. Dating back to 2020 OYCP has returned $3,373,500 Federal Funds for FFY 2020 ($1,348,500), 2021 ($825,000) and 2022 ($1,200,000) due solely to the impacts of the COVID-19 pandemic. Prior to COVID OYCP had not returned any federal funds to National Guard Bureau. The COVID-19 pandemic restrictions on social distancing and the Governor's executive orders on large gatherings and in-person learning took a toll on enrollment. In fact, the 2nd class of 2020 (July – December 2020) did not occur at all. Since re-opening in January 2021, the program has struggled to increase its enrollment and has also encountered difficulties recruiting sufficient staff to run larger classes. The job market in Bend has been tight and competitive over the past few years. The decreased enrollment has resulted in lower ADM revenues and the necessity of returning Federal Funds that cannot be adequately matched. However, if the COVID-19 pandemic had not arisen, OMD firmly believes this situation would not have occurred.

OYCP anticipates the continued receipt of ADM revenues in the 2023-25 biennium but will place them in reserve for projects that would not require Federal funds. Policy Package 494 requests $2,360,000 Other Funds Capital Construction limitation to construct a new athletic field at the campus. Therefore, this amount of Other Funds revenue is reduced in this Policy Package in order to fund Policy Package 494.

OYCP has been fortunate to receive widely held support from the Oregon Legislature, including operational General Fund and a construction bond. Following an extensive expansion and remodel project of the facility completed in 2020, it was renamed the "Senator Jackie Winters Oregon National Guard Youth Challenge Campus."

Without this fund shift, OYCP will not be able to satisfy the required 25% state match; therefore, the program would close. Approving this request will provide a valuable alternative learning option for Oregon's youth for years to come and ensure the continued operation of the Senator Jackie Winters Oregon National Guard Youth Challenge Campus.

2. **How Achieved** – A fund shift from Other Funds limitation to General Fund will provide additional General Fund while reducing Other Funds limitation that can no longer be used for state matching expenditures. This package fund shifts all 73 positions and Services and Supplies from 25% Other Funds to 25% General Fund.

Food Costs
Certain Services and Supplies accounts were adjusted in the fund shift so that the Food Services and Supplies expenditure account increased to $855,600 to match anticipated Transfers-in from the Oregon Department of Education for the Child Nutrition Program (National School Breakfast and Lunch Program), and meal ticket revenues from OYCP staff. Under Child Nutrition Program rules, this revenue is required to be used solely for food costs of breakfast and lunch. The Food S&S account is the only Other Fund category remaining after the fund shift.

Centralized Personnel Plan Transfers
This fund shift also requires a change in budgeting for the program's 25% share of Centralized Personnel Plan (CPP) transfers. The CPP allocates the salaries of OMD's centralized accounting, personnel, and procurement staff that support multiple programs to each program proportionate to the workload generated by the program (a per-transaction fee for accounting and procurement and a per-FTE fee for human resources staff). They are budgeted as transfers from federally funded programs. For OYCP's 25% state share, it will change from a Transfer-Out from Other Funds to a Special Payment: Intra-agency General Fund Transfer. The 75% Federal share of CPP transfers out will remain as Indirect Cost Transfers-Out.

The General Fund will be used to satisfy the state's 25% match and ensure the continued operation of the Senator Jackie Winters Oregon National Guard Youth Challenge Campus.

3. **Staffing Impact** – Fund shift 73 positions from 25% Other Funds to 25% General Fund.

4. **Quantifying Results** – Oregon General Fund will be used to secure federal funds to operate OYCP. OYCP has the capacity to serve 960 students per biennium. The OYCP key performance measure is to graduate 85% of each enrolled class. OYCP consistently exceeds 85%.

5. **Revenue Source** – $4,268,766 General Fund, ($4,268,766) Other Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Community Support**

Pkg: 401 - Youth Challenge Program Fund Shift **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,268,766	-	-	-	-	-	4,268,766
Charges for Services	-	-	(2,360,000)	-	-	-	(2,360,000)
Total Revenues	**$4,268,766**	**-**	**($2,360,000)**	**-**	**-**	**-**	**$1,908,766**
Personal Services							
Class/Unclass Sal. and Per Diem	2,128,704	-	(2,128,704)	-	-	-	-
Temporary Appointments	1,693	-	(1,693)	-	-	-	-
Overtime Payments	9,635	-	(9,635)	-	-	-	-
Shift Differential	7,767	-	(7,767)	-	-	-	-
All Other Differential	4,114	-	(4,114)	-	-	-	-
Empl. Rel. Bd. Assessments	949	-	(949)	-	-	-	-
Public Employees' Retire Cont	403,602	-	(403,602)	-	-	-	-
Pension Obligation Bond	113,598	-	(113,598)	-	-	-	-
Social Security Taxes	164,104	-	(164,104)	-	-	-	-
Unemployment Assessments	1,410	-	(1,410)	-	-	-	-
Paid Family Medical Leave Insurance	8,546	-	(8,546)	-	-	-	-
Worker's Comp. Assess. (WCD)	876	-	(876)	-	-	-	-
Flexible Benefits	722,700	-	(722,700)	-	-	-	-
Vacancy Savings	(70,366)	-	70,366	-	-	-	-
Total Personal Services	**$3,497,332**	**-**	**($3,497,332)**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	18,902	-	(18,902)	-	-	-	-
Office Expenses	21,552	-	(21,552)	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon **Cross Reference Name: Community Support**

Pkg: 401 - Youth Challenge Program Fund Shift **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	15,610	-	(15,610)	-	-	-	-
State Gov. Service Charges	119,104	-	(119,104)	-	-	-	-
Data Processing	2,110	-	(2,110)	-	-	-	-
Publicity and Publications	26,247	-	(26,247)	-	-	-	-
Professional Services	115,526	-	(115,526)	-	-	-	-
Attorney General	5,556	-	(5,556)	-	-	-	-
Employee Recruitment and Develop	57	-	(57)	-	-	-	-
Fuels and Utilities	91,330	-	(91,330)	-	-	-	-
Facilities Maintenance	82,336	-	(82,336)	-	-	-	-
Food and Kitchen Supplies	-	-	10,059	-	-	-	10,059
Medical Services and Supplies	40,966	-	(40,966)	-	-	-	-
Agency Program Related S and S	94,672	-	(104,731)	-	-	-	(10,059)
Intra-agency Charges	7,804	-	(7,804)	-	-	-	-
Other Services and Supplies	29,157	-	(29,157)	-	-	-	-
Expendable Prop 250 - 5000	10,073	-	(77,138)	-	-	-	(67,065)
IT Expendable Property	23,367	-	(23,367)	-	-	-	-
Total Services & Supplies	**$704,369**	**-**	**($771,434)**	**-**	**-**	**-**	**($67,065)**
Special Payments							
Intra-Agency Gen Fund Transfer	67,065	-	-	-	-	-	67,065
Total Special Payments	**$67,065**	**-**	**-**	**-**	**-**	**-**	**$67,065**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 401 - Youth Challenge Program Fund Shift

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	4,268,766	-	(4,268,766)	-	-	-	-
Total Expenditures	**$4,268,766**	**-**	**($4,268,766)**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	1,908,766	-	-	-	1,908,766
Total Ending Balance	**-**	**-**	**$1,908,766**	**-**	**-**	**-**	**$1,908,766**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2	806080	42384	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	8	5,501	0	0	0	0	0.00
5	806110	31318	MMS X6754 A P	GROUP LIFE SUPERVISOR	24	PF	0	3	5,188	0	0	0	0	0.00
3015	918850	33300	MMS X6754 A P	GROUP LIFE SUPERVISOR	24	PF	0	7	6,282	0	0	0	0	0.00
3016	918860	15988	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	10	6,046	0	0	0	0	0.00
3017	918870	7997	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	10	4,772	0	0	0	0	0.00
3018	918880	57204	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
3019	918890	19483	MMS X6754 A P	GROUP LIFE SUPERVISOR	24	PF	0	9	6,930	0	0	0	0	0.00
3036	924270	65779	AU C9116 A P	COOK 1	13	PF	0	10	3,865	0	0	0	0	0.00
3070	929010	33486	MMS X7084 A P	BUSINESS OPERATIONS MANAGEI	33X	PF	0	5	8,408	0	0	0	0	0.00
3071	942650	53230	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	7	4,772	0	0	0	0	0.00
7028	984930	20057	MMS X7816 A P	Training and Development Superviso		PF	0	10	8,408	0	0	0	0	0.00
7029	984940	13665	AU C9116 A P	COOK 1	13	PF	0	10	3,865	0	0	0	0	0.00
17064	1279540	67292	AU C0435 A P	PROCUREMENT AND CONTRACT A	19	PF	0	3	3,784	0	0	0	0	0.00
17066	1279560	67293	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	3	4,355	0	0	0	0	0.00
17067	1279570	67294	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	3	4,355	0	0	0	0	0.00
17071	1279610	67295	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	4	3,627	0	0	0	0	0.00
17072	1279620	67296	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	3	3,482	0	0	0	0	0.00
17073	1279630	67297	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	6	3,962	0	0	0	0	0.00
17074	1279640	67298	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	3	3,482	0	0	0	0	0.00
17075	1279650	67299	AU C9116 A P	COOK 1	13	PF	0	5	3,125	0	0	0	0	0.00
17077	1279670	67300	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	2	3,784	0	0	0	0	0.00
17078	1279680	67301	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
17079	1279690	67302	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	4	4,155	0	0	0	0	0.00
17080	1279700	67303	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	4	4,155	0	0	0	0	0.00
17081	1279710	67304	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19001	1335920	108444	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	3	4,355	0	0	0	0	0.00
19002	1335970	108397	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19003	1335990	108401	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19004	1336010	108402	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19005	1336020	108403	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19006	1336030	108404	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19007	1336040	108407	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	4	4,155	0	0	0	0	0.00
19008	1336060	108442	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	2	3,784	0	0	0	0	0.00

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
19009	1336070	108409	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19010	1336080	108361	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19011	1336100	108408	MMS X6754 A P	GROUP LIFE SUPERVISOR	24	PF	0	6	5,985	0	0	0	0	0.00
19012	1336120	108362	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	3	3,482	0	0	0	0	0.00
19013	1336140	108400	AU C9116 A P	COOK 1	13	PF	0	8	3,538	0	0	0	0	0.00
19014	1336150	108399	AU C0860 A P	PROGRAM ANALYST 1	23	PF	0	3	4,556	0	0	0	0	0.00
99030	797150	12099	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIST	38X	PF	0	10	13,661	0	0	0	0	0.00
99031	797160	29296	MMN X0118 A P	EXECUTIVE SUPPORT SPECIALIST	17	PF	0	9	4,941	0	0	0	0	0.00
99033	797180	22592	AU C0860 A P	PROGRAM ANALYST 1	23	PF	0	10	6,345	0	0	0	0	0.00
99034	797190	21923	AU C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	7	4,772	0	0	0	0	0.00
99035	797200	568	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	10	6,046	0	0	0	0	0.00
99036	797210	26511	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	10	6,046	0	0	0	0	0.00
99037	797220	10988	AU C1485 I P	INFORMATION SYSTEMS SPECIAL	28	PF	0	10	8,031	0	0	0	0	0.00
99038	797230	42823	AU C0436 A P	PROCUREMENT & CONTRACT SPE	23	PF	0	6	5,253	0	0	0	0	0.00
99039	797240	23678	AU C4014 A P	FACILITY OPERATIONS SPECIALIS	24	PF	0	10	6,659	0	0	0	0	0.00
99041	797260	36257	AU C1244 A P	FISCAL ANALYST 2	27	PF	0	10	7,673	0	0	0	0	0.00
99044	797290	46912	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99045	797300	47190	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99048	797330	52767	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	6	4,556	0	0	0	0	0.00
99050	797350	65393	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	5	4,355	0	0	0	0	0.00
99051	797360	53553	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99052	797370	47898	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	7	4,772	0	0	0	0	0.00
99053	797380	45934	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99055	797400	57187	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99056	797410	34655	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	10	6,046	0	0	0	0	0.00
99057	797420	37564	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	3	3,482	0	0	0	0	0.00
99058	797430	65394	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	5	4,355	0	0	0	0	0.00
99059	797440	12656	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99060	797450	11287	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	10	5,501	0	0	0	0	0.00
99061	797460	46910	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99062	797470	65395	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99063	797480	26967	MMS X6754 A P	GROUP LIFE SUPERVISOR	24	PF	0	9	6,930	0	0	0	0	0.00
99065	797500	40533	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00

2023-25 Biennium **Cross Reference Number: 24800-004-00-00-00000**

Agency Request Budget **Package Number: 401**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
99066	797510	4536	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	10	5,501	0	0	0	0	0.00
99067	797520	19999	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	6	3,962	0	0	0	0	0.00
99068	797530	57902	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	6	4,556	0	0	0	0	0.00
99074	797590	33731	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	3	4,355	0	0	0	0	0.00
99076	797610	26505	AU C9116 A P	COOK 1	13	PF	0	10	3,865	0	0	0	0	0.00
99077	797620	2003	MMS X9105 A P	SUPERVISING FOOD SERVICE WC	20	PF	0	9	5,700	0	0	0	0	0.00
99078	797630	21300	MMS X7816 A P	Training and Development Superviso		PF	0	3	5,985	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**0**	**0**	**0**	**0.00**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - COMMUNITY SUPPORT (004)

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
Charges for Services (ADM Revenue)	Oth	0410	2,037,923	3,951,948	3,951,948	1,448,741		
Charges for Services (Wildfire Rev: ODF)	Oth	0410	4,900,254	278,124	278,124	5,773,605		
Interest Income	Oth	0605	2	-	-	-		
Sales Income	Oth	0705	-	-	-	-		
Other Revenues	Oth	0975	2,938	5,006,000	5,098,552	6,500		
Transfer from Dept of Admin Svs	Oth	1107	95,480	-	-	-		
Transfer from Education, Dept of	Oth	1581	314,464	800,000	800,000	849,100		
Transfers-Centralized Personnel Plan	Oth	2020	(42,326)	(63,726)	(63,726)	-		
Subtotal - Other Funds			7,308,735	9,972,346	10,064,898	8,077,946	-	-
Federal/State Agreements:								
Youth Programs	Fed	0995	11,956,539	17,301,178	17,785,581	18,568,965		
Transfers-Centralized Personnel Plan	Fed	2020	(176,059)	(274,638)	(274,638)	(316,001)		
Subtotal - Federal Funds			11,780,480	17,026,540	17,510,943	18,252,964	-	-
Total - Other Funds and Federal Funds			19,089,215	26,998,886	27,575,841	26,330,910	-	-

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted **107BF07**

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**

2023-25 Biennium **Cross Reference Number: 24800-004-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Charges for Services	6,938,177	4,230,072	4,230,072	7,222,346	-	-
Interest Income	2	-	-	-	-	-
Other Revenues	2,938	5,006,000	5,098,552	6,500	-	-
Tsfr From Administrative Svcs	95,480	-	-	-	-	-
Tsfr From Education, Dept of	314,464	800,000	800,000	849,100	-	-
Transfer Out - Indirect Cost	(42,326)	(63,726)	(63,726)	-	-	-
Total Other Funds	**$7,308,735**	**$9,972,346**	**$10,064,898**	**$8,077,946**	**-**	**-**
Federal Funds						
Federal Funds	11,956,539	17,301,178	17,785,581	18,568,965	-	-
Transfer Out - Indirect Cost	(176,059)	(274,638)	(274,638)	(316,001)	-	-
Total Federal Funds	**$11,780,480**	**$17,026,540**	**$17,510,943**	**$18,252,964**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
DEBT SERVICE PROGRAM

The Debt Service Program provides funding to make payments on principal, interest and financing costs for Article XI-Q general obligation bond debt used to construct and upgrade Army National Guard facilities, and for acquisition of land and facilities.

Certificates of Participation were instrumental in constructing new Army National Guard facilities throughout Oregon. Facilities built with COP funding include the LaGrande Armory, the Salem Anderson Readiness Center, the Baker City Readiness Center, the Salem Flight Operations Facility, the Lane County Armed Forces Reserve Center, the Ontario Readiness Center and the Camp Withycombe Armed Forces Reserve Center.

In November 2010, Oregon voters authorized Article XI-Q bonds in the Oregon Constitution for capital projects, and these less-expensive instruments replaced COPs for new capital project debt issued after 2010. In the 2019-21 biennium, XI-Q bond financing helped to upgrade and remodel the Owen Summers building (Salem), the Anderson Readiness Center (Salem), and Jackson Armory (Portland). It is also funded a seismic retrofit of the Salem and Pendleton Army Aviation Support Facilities, as well as construction of exhibit space at the Military Museum at Camp Withycombe. In the 2021-23 biennium, XI-Q bond financing will help finance Armory Service Life Extension Projects at the Ashland and Corvallis armories. Bond financing will help finance the construction of a new Readiness Center in Washington County.

State funding such as XI-Q bonds is required to match federal funds provided by the National Guard Bureau with regards to Major Construction Projects. The required percentage of state match varies depending on the type of facility being constructed. Also, there are certain items that are not allowable federal costs (e.g. land). The agency has a Capital Construction Other Fund cash account that is funded with proceeds from sales of property and interest, but it is insufficient to fund the entire state share of most of the major construction projects, especially the larger projects. Therefore, the agency has come to rely on bond funding.

Expected Results of the 2023-2025 Budget:

The Debt Service Program will continue to make required principal and interest payments on outstanding bond debt on capital projects. New debt service for XI-Q bond funding requested in the 2023-2025 budget is requested in Policy Package 480.

Revenue Sources:

General Fund is used for all debt service.

Essential Packages: None.

Policy Packages:

480 – New Debt Service - $1,334,066 General Fund.

Proposed New Laws - None.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
DEBT SERVICE PROGRAM
POLICY PACKAGE 480
NEW DEBT SERVICE
PRIORITY 20

1. **Purpose**– This Policy Package requests $1,334,066 General Fund for debt service costs on new Article XI-Q bonds that will fund four Major Construction projects. Limitation for bond issuance cost can be found in Policy Package 480 in the Operations Program. Limitation for the three construction projects is requested in Policy Packages 490, 491, 492 and 493. The projects incurring debt service costs are shown below.

Description	Type of project	Bond Sale Date	Project Amount	General Fund Debt Service
Salem Owen Summers Building Armory Service Life Extension Project (ASLEP)	Service Life Extension	May 2024	$2,909,970	$268,523
Newport ASLEP	Service Life Extension	May 2024	$5,327,482	$487,618
McMinnville ASLEP	Service Life Extension	May 2024	$6,329,665	$577,925
Hood River ASLEP	Service Life Extension	March 2025	$3,163,480	
	Total bonds		$17,730,597	
	Total Debt Service Costs 2023-25 biennium			$1,334,066

2. **How Achieved** – General Fund will be used to pay debt service costs on new XI-Q bonds for four construction projects.

3. **Staffing Impact** – None.

4. **Quantifying Results** – This policy package will be measured by Key Performance Measure #2-Armory Condition.

5. **Revenue Source -** $1,334,066 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 480 - New Debt Service

Cross Reference Name: Capital Debt Service and Related costs
Cross Reference Number: 24800-087-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,334,066	-	-	-	-	-	1,334,066
Total Revenues	**$1,334,066**	**-**	**-**	**-**	**-**	**-**	**$1,334,066**
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	740,000	-	-	-	-	-	740,000
Interest - Bonds	594,066	-	-	-	-	-	594,066
Total Debt Service	**$1,334,066**	**-**	**-**	**-**	**-**	**-**	**$1,334,066**
Total Expenditures							
Total Expenditures	1,334,066	-	-	-	-	-	1,334,066
Total Expenditures	**$1,334,066**	**-**	**-**	**-**	**-**	**-**	**$1,334,066**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - DEBT SERVICE & RELATED COSTS (087)

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25		
						Agency Request	Governor's Budget	Legislatively Adopted
Interest Income	Oth	0605	744	-	-	-		
Transfers In - Intrafund	Oth	1010	95,023	100,910	100,910	-		
Transfer In - Other	Oth	1050	194,417	-	-	-		
Transfers Out - Intrafund	Oth	2010	-	-	-	-		
Transfer to Dept of Admin Svs	Oth	2107	(28)	-	-	-		
Total - Other Funds			290,156	100,910	100,910	-	-	-
			-					
General Fund Obligation Bonds	Oth-NL	0555	2,466	-	-	-		
Refunding Bonds	Oth-NL	0575	3,825,469	-	-	-		
Total - Nonlimited Other Funds			3,827,935	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

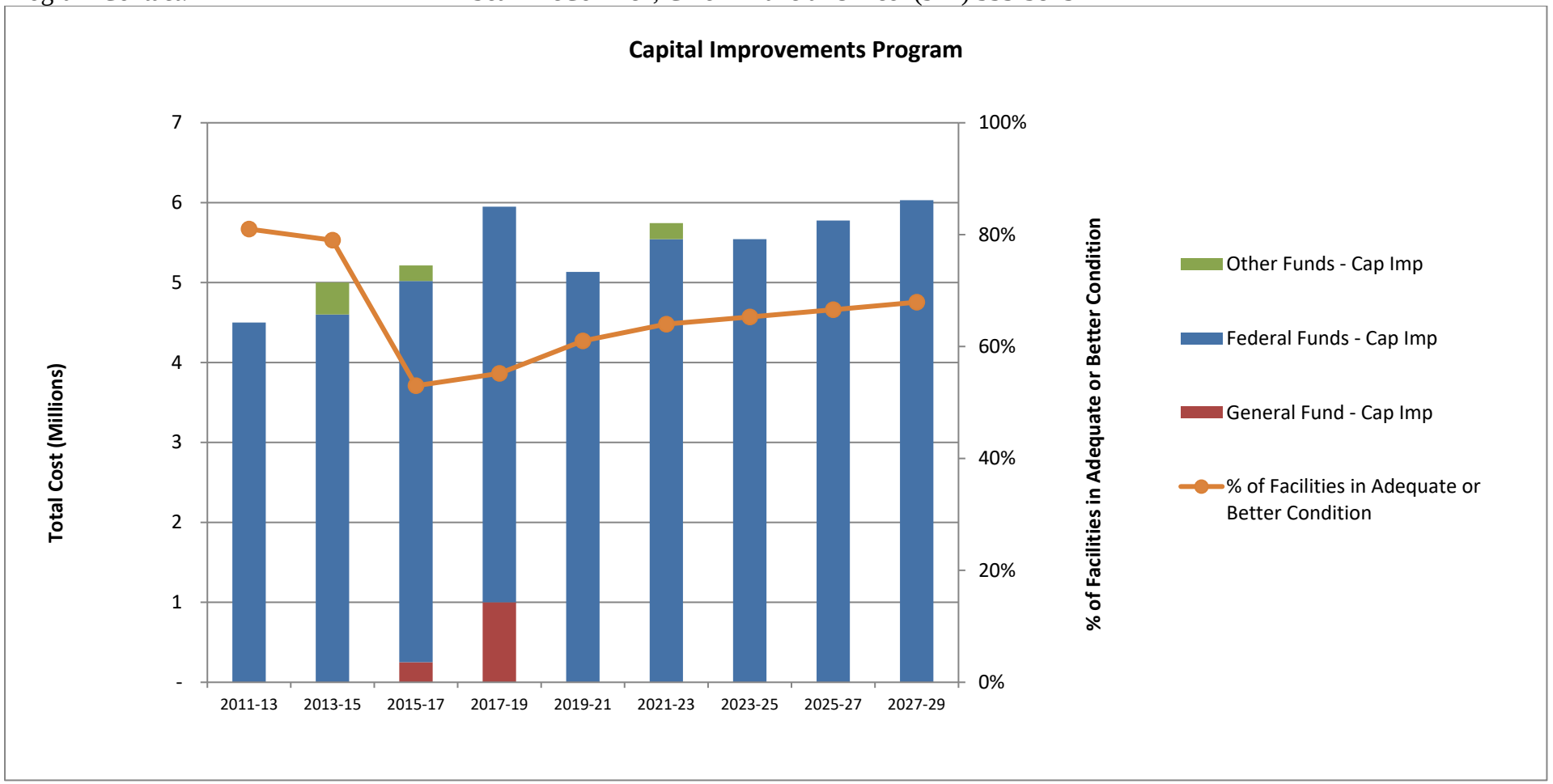
Military Dept, Oregon **Agency Number: 24800**

2023-25 Biennium **Cross Reference Number: 24800-087-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Interest Income	744	-	-	-	-	-
Transfer In - Intrafund	95,023	100,910	100,910	-	-	-
Transfer In Other	194,417	-	-	-	-	-
Tsfr To Administrative Svcs	(28)	-	-	-	-	-
Total Other Funds	**$290,156**	**$100,910**	**$100,910**	**-**	**-**	**-**
Nonlimited Other Funds						
General Fund Obligation Bonds	2,466	-	-	-	-	-
Refunding Bonds	3,825,469	-	-	-	-	-
Total Nonlimited Other Funds	**$3,827,935**	**-**	**-**	**-**	**-**	**-**

Oregon Military Department – Capital Improvements Program – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities
Secondary Long Term Focus Area: A Thriving Statewide Economy
Program Contact: Sean McCormick, Chief Financial Officer (971) 355-3875



Program Overview

The Capital Improvements Program works to meet the critical requirements for housing units of the Oregon Army National Guard. The primary difference between the Capital Improvement Program (CIP) and the Capital Construction Program is the CIP performs projects with a total cost of less than $1 million.

Program Funding Request

The 2023-25 Agency Budget (ARB) for the Capital Improvements Program within the Oregon Military Department is $5,578,971 Federal Funds.

The primary purpose of this budget is to improve the overall condition of our facilities. The success of these projects will be reflected in future issuances of the Installation Status Report which identifies the adequacy of our facilities. The implications of having substandard facilities are severe, and would have a direct impact on the Governor's focus area of "Healthy and Safe Communities." This is due to the role Military Department facilities serve in response to natural and human made disasters, as well as the response role conducted by National Guard soldiers. If existing facilities are substandard they cannot effectively be used by local communities. Additionally, the National Guard Bureau (NGB) may determine the facilities cannot support the assigned unit which may cause NGB to remove the unit from the state.

There is also an economic impact associated with this budget request, resulting in a secondary link to the Governor's focus area of "A Thriving Oregon Economy." Capital Improvement projects bring high wage jobs into the state, as well as increased local investment through the purchase of goods and services. In addition, the potential loss of units due to inadequate facilities would result in reduced personal income tax collected as well as the investment made by units in the local economy.

The program supports a community based and racially diverse National Guard force that operates in 38 Armories, 4 Training Sites, 14 Maintenance/Logistics Facilities, and 158 other facilities geographically dispersed throughout 27 counties. OMD gives preference to Oregon minority-owned, woman-owned, or emerging small businesses when issuing capital improvement contracts on these facilities thereby contributing to diversity, equity and inclusion within the communities we serve.

Program Description

The Capital Improvement Program's primary responsibility is to perform critical deferred maintenance projects across 3.4 million square feet of facility space. Typical capital improvement projects are key facility roof, structural, HVAC system, and building envelope (i.e. window and door replacement) projects. These deferred maintenance projects directly affect the operational readiness of Oregon National Guard facilities used for soldier and airmen training. Increasing levels of deferred maintenance also negatively impact our tenants. Our statewide facilities serve a large tenant population made up of employees, students, BLM, State Police, USFS, Oregon Department of Veterans Affairs, the Coast Guard, and many others. The majority of

these tenants utilize our facilities on a daily basis, thereby requiring our staff presence daily. National Guard facilities also function as rental facilities for the general public. Due to this heavy use, providing regular maintenance as well as reducing deferred maintenance is a top priority for the Capital Improvement Programs.

To successfully mitigate issues associated with deferred maintenance, the Capital Improvement Program relies on partnerships. Many of these partnerships are the same as those the Operations Program relies on for success. We have partnered with Treasure Valley Community College, home to the Ontario Armory, and Columbia Gorge Community College, which provided land and funding for classroom space at the new Fort Dalles Readiness Center. The Dalles Armory was constructed at the Columbia Gorge Community College providing a new partnership. We also partnered with the Marine Corps Reserve, US Naval Reserve, US Bureau of Land Management and the US Forest Service in the operation of our Springfield Armed Forces Reserve Center. The Anderson Readiness Center located in Salem houses OEM, ODOT and the State Police. OMD, ODOT and State Police have 24 hour operations in this facility. These are but a few of the many partners who provide critical funding to help finance regular maintenance at some of our facilities.

For facilities which do not benefit from partnerships, the levels of deferred maintenance continue to increase due to the rising cost of regular maintenance. Current reports show the statewide deferred maintenance backlog at $161 million. The issue of split funding and limited General Fund resources will negatively impact the effectiveness of the Capital Improvement Program to reduce this figure.

Program Justification and Link to Long Term Outcomes

The mission of the Oregon National Guard is to provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency. *"When we are needed, we are there"* is our creed, and this creed directly supports the Governor's focus area of "Healthy and Safe Communities." The Capital Improvement Program is a support program which allows the Oregon National Guard to be ready to support local and national missions.

Deferred maintenance of critical facilities is the driving force behind the Capital Improvement Program. Oregon National Guard facilities act as centralized points for the support of communities during a disaster. Our facilities can be utilized as Emergency Coordination Centers, food and supply distribution centers, a gathering place for displaced citizens, as well as the launch sites for National Guard support. The majority of our facilities are funded with a matching requirement, so the burden for maintaining these facilities is shared by both the state and federal government. This is an important point to realize as it directly affects our ability to successfully leverage critical federal resources.

In addition to the role as a Safety organization, the Oregon Military Department acts as an economic stimulator due to federal funding. The over 8,100 Citizen Soldiers bring valuable Personal Income Tax revenue into the state. By successfully dealing with critical deferred maintenance issues the Capital Improvement Program is mitigating the risk of losing National Guard Units. The risk of the National Guard Bureau removing National Guard

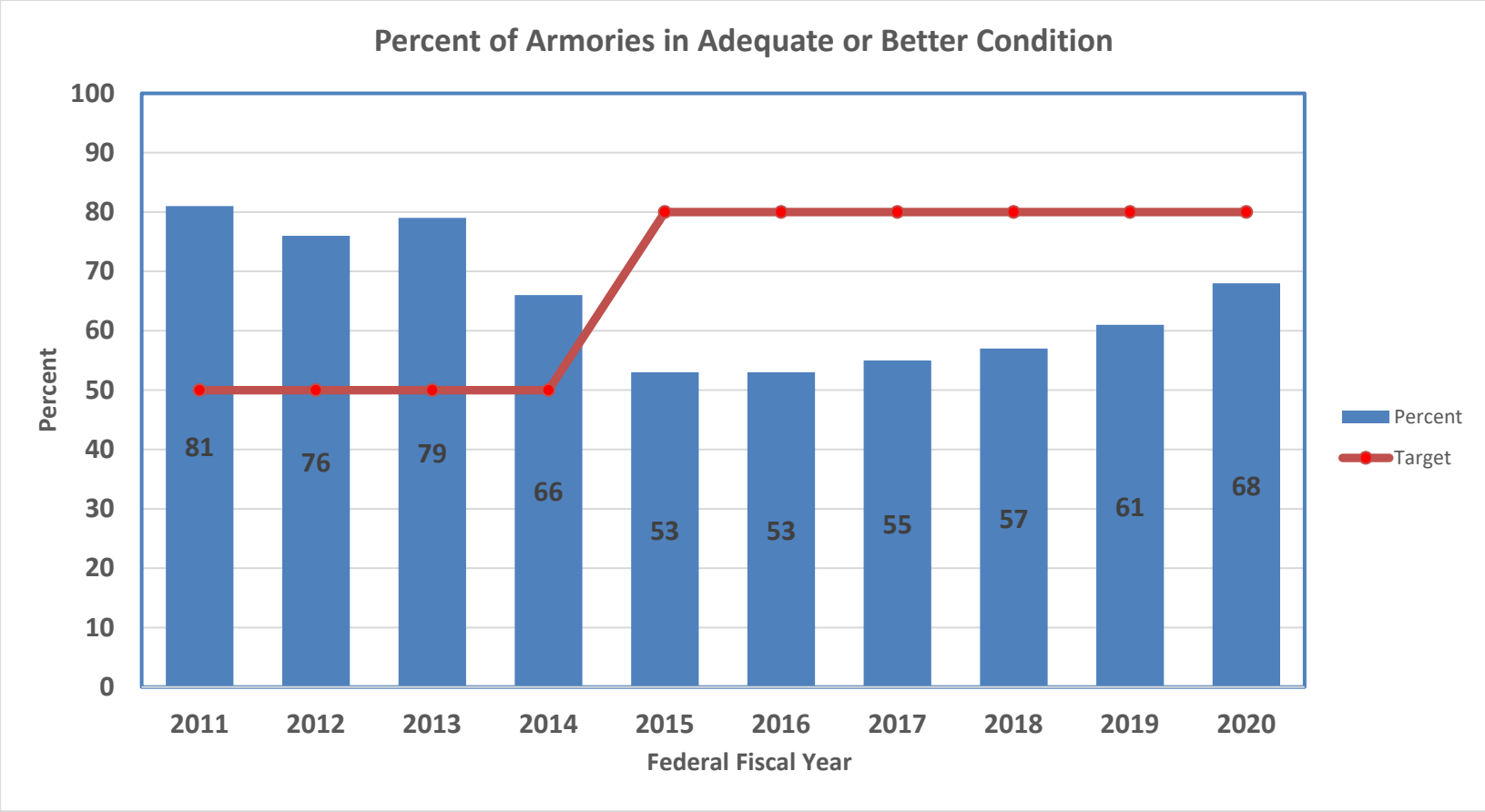
units from Oregon is very real if sufficient facilities are not available. It is essential to the citizens of the State of Oregon that this never happens, as the National Guard is the primary resource for the state's response to both human made and natural disasters, and brings millions of federal dollars into Oregon communities.

Deferred maintenance projects are performed by minority-owned, woman-owned, or emerging small business contractors, providing jobs, stimulating Oregon's economy, and contributing to diversity, equity and inclusion in the communities we serve. The Capital Improvements program has a secondary link to the focus area of "A Thriving Statewide Economy."

Program Performance

The primary performance tool of the Capital Improvement Program is the Installation Status Report (ISR). The ISR applies Army standards and categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The ISR is a decision support system designed to improve management of the limited resources for facilities. The 2021 ISR results for Oregon's armories are as follows: 56% do not comply with Army standards, while 44% are in compliance with minor limitations to Army standards. 36% are in poor-to-unacceptable condition, while 64% are in good-to-adequate condition.

Another metric utilized by the Operations Program is the Percent of Available Armory Time Rented. During Federal Fiscal Year 2020, approximately 30% of available armory time was rented. Although public closures of armories as a result of COVID-19 social distancing requirements negatively affected armory availability, OMD reached out to provide space for essential services and outdoor usage such as parking lot rentals, markets, blood drives and county health screenings. Available armory rental metrics are reported within the APPR and also submitted to Department of Administrative Services Chief Financial Office and the Legislative Fiscal Office.



Enabling Legislation/Program Authorization

The National Guard is authorized by the US Constitution Article I, Section 8 Clauses 15 and 16. The Oregon National Guard is authorized by Article X of the Oregon Constitution. The Operations Program is authorized by ORS Chapters 396, 398 and 399. Further Federal Authorization is provided by National Guard Regulation 5-1.

Funding Streams

The program is currently funded solely with Federal Funds. One-time Other Funds of $200,000 was approved by the Legislature in the 2021-23 biennium for a Korean War exhibit at the Oregon Military Museum, which is funded by donations from the Oregon Military Museum Project, a non-profit organization. The Federal Funds carry a match requirement of zero to 50 percent and come from the National Guard Bureau.

Significant Proposed Program Changes from 2023-25

The proposed budget for the Capital Improvement Program minimally maintains the Current Service Level budget. The program is working to improve how it does business. This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually aiming to maximize federal investment while minimizing state costs.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
CAPITAL IMPROVEMENTS PROGRAM

The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at $161 million. There is approximately an additional $229 million in seismic upgrades and asbestos removal. The current estimation is a combination of internal facility condition assessments and contracted facility cost assessments from a Department of Administrative Services (DAS) contractor. Reduction of this backlog has been the result of 1) $6.7 million General Fund deferred maintenance approved in the 2021-23 biennium, 2) replacing armories through new construction; and 3) completing Armory Service Life Extension (ASLEP) remodel projects. Current service level budgets, inflation, increases in fees and code related mandatory expenses, as well as additional square footage as a result of new building space all indicate that the Army National Guard Facilities Operations Program cannot adequately maintain the current inventory of facilities. Continuing to "manage new building to failure" and lessen the amount of facility maintenance and repair being accomplished leads to a predictable increase in the deferred maintenance liability each biennia. The funded ASLEP projects in combination with federal project funds eliminate the backlog for specific facilities, leaving the majority of facilities unimproved.

The program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, entitled “Installation Status Report” (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2021 ISR results for Oregon’s armories are as follows: 56% do not comply with Army standards, while 44% are in compliance with minor limitations to Army standards. 36% are in poor-to-unacceptable condition, while 64% are in good-to-adequate condition.

The program supports a community based and racially diverse National Guard force that operates in 38 Armories, 4 Training Sites, 14 Maintenance/Logistics Facilities, and 158 other facilities geographically dispersed throughout 27 counties. OMD gives preference to Oregon minority-owned, woman-owned, or emerging small businesses when issuing facility maintenance, repair, and service contracts thereby contributing to diversity, equity, and inclusion in Oregon communities.

Expected results for 2023-25:

The capital improvement program expects to have results that are measured by two Key Performance Measures: #2- Armory Condition and #3 Revenue Generation.

Revenue Sources:

Federal Funds are used for capital improvement projects. Occasionally the Legislature has approved General Fund for specific projects, and Other Funds donations in the past few years have supported construction of the Military Museum at Camp Withycombe.

Essential Packages:

022 – Phase-Outs – ($200,000) one-time Other Funds limitation for donations received in the 2021-23 biennium for a Korean War exhibit at the Oregon Military Museum.

031 - Inflation on Services and Supplies– $224,871 Federal Funds.

Policy Packages: None.

Proposed New Laws: None.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
CAPITAL IMPROVEMENTS PROGRAM
ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2023-25 current service level requirements.

2. **How Achieved** – The following Essential Package adjusts the Capital Improvements base budget to reflect 2023-25 current service level requirements:

   022 – Phases out one-time Other Funds limitation of $200,000 approved in the 2021-23 Legislatively Adopted Budget for a Korean War exhibit at the Oregon Military Museum at Camp Withycombe in Clackamas. The project was sourced by donations from the Oregon Military Museum Project, a non-profit organization.

   031 - Provides a general inflation increase for Services and Supplies and Capital Outlay costs. The package increases Federal Funds $224,871.

3. **Staffing Impact** – None.

4. **Quantifying Results** – Adjust base budget to reflect the agency's 2023-25 current service level requirements.

5. **Revenue Source** – Other Funds limitation is decreased ($200,000) and Federal Funds limitation is increased $224,871.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Capital Improvements
Cross Reference Number: 24800-088-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Donations	-	-	(200,000)	-	-	-	(200,000)
Total Revenues	**-**	**-**	**($200,000)**	**-**	**-**	**-**	**($200,000)**
Services & Supplies							
Facilities Maintenance	-	-	(200,000)	-	-	-	(200,000)
Total Services & Supplies	**-**	**-**	**($200,000)**	**-**	**-**	**-**	**($200,000)**
Total Expenditures							
Total Expenditures	-	-	(200,000)	-	-	-	(200,000)
Total Expenditures	**-**	**-**	**($200,000)**	**-**	**-**	**-**	**($200,000)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 24800-088-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	224,871	-	-	224,871
Total Revenues	**-**	**-**	**-**	**$224,871**	**-**	**-**	**$224,871**
Services & Supplies							
Facilities Maintenance	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	1	-	-	1
Total Services & Supplies	**-**	**-**	**-**	**$1**	**-**	**-**	**$1**
Capital Outlay							
Land Improvements	-	-	-	17,456	-	-	17,456
Building Structures	-	-	-	186,093	-	-	186,093
Equipment - Part of Building	-	-	-	13,577	-	-	13,577
Other Capital Outlay	-	-	-	7,744	-	-	7,744
Total Capital Outlay	**-**	**-**	**-**	**$224,870**	**-**	**-**	**$224,870**
Total Expenditures							
Total Expenditures	-	-	-	224,871	-	-	224,871
Total Expenditures	**-**	**-**	**-**	**$224,871**	**-**	**-**	**$224,871**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - CAPITAL IMPROVEMENTS PROGRAM (088)

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
Donations (Korean War Exhibit)	Oth	0905	-	200,000	200,000	-		
Transfers In - Intrafund	Oth	1010	-	-	-	-		
Total - Other Funds			-	200,000	200,000	-	-	-
Federal Funds (Coop Agreements)	Fed	0995	5,130,704	5,354,100	5,354,100	5,578,971		
Total - Federal Funds			5,130,704	5,354,100	5,354,100	5,578,971	-	-
Total - Other Funds and Federal Funds			5,130,704	5,554,100	5,554,100	5,578,971	-	-

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted **107BF07**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

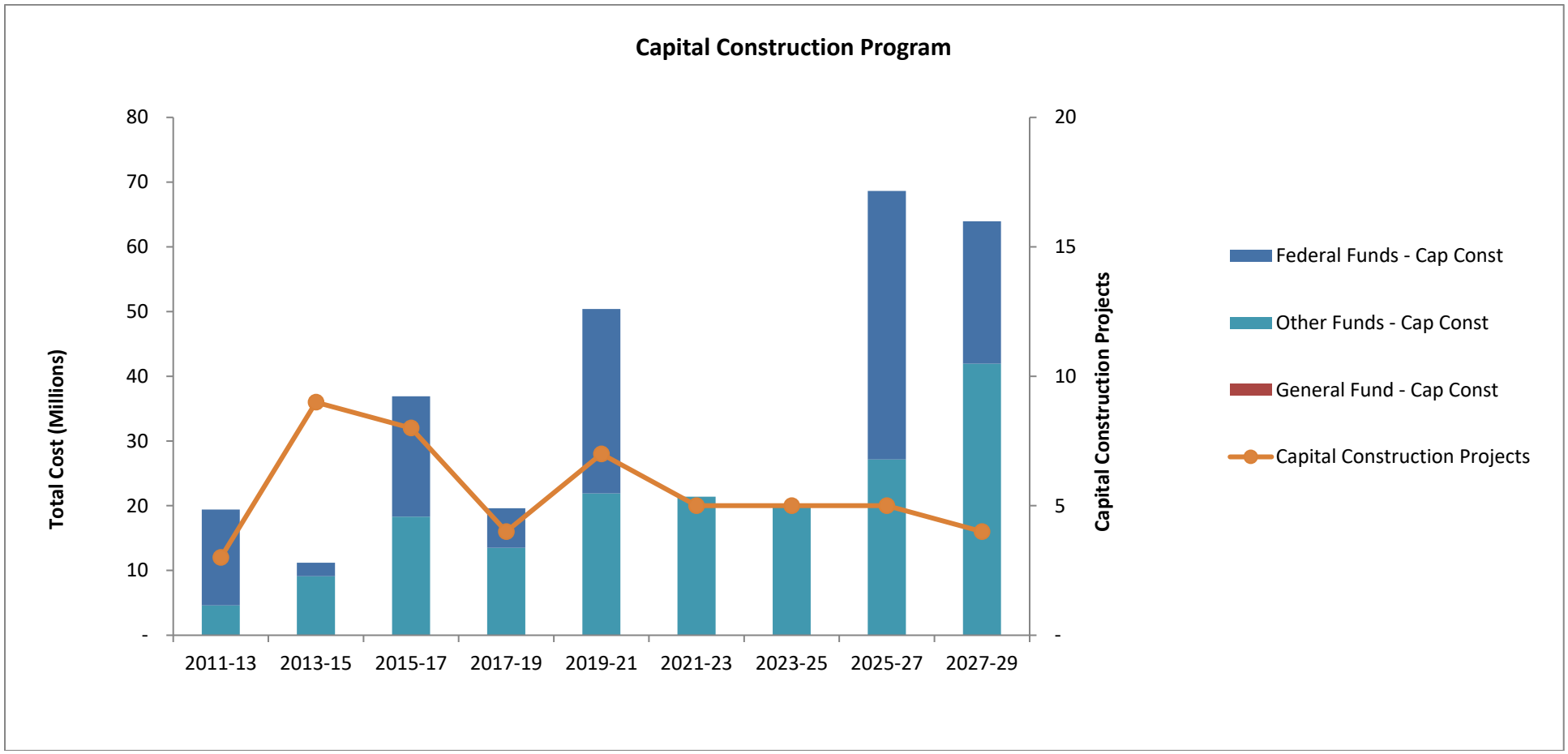
Military Dept, Oregon **Agency Number: 24800**

2023-25 Biennium **Cross Reference Number: 24800-088-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Donations	-	200,000	200,000	-	-	-
Total Other Funds	**-**	**$200,000**	**$200,000**	**-**	**-**	**-**
Federal Funds						
Federal Funds	5,130,704	5,354,100	5,354,100	5,578,971	-	-
Total Federal Funds	**$5,130,704**	**$5,354,100**	**$5,354,100**	**$5,578,971**	**-**	**-**

Oregon Military Department – Capital Construction Program – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities
Secondary Long Term Focus Area: A Thriving Statewide Economy
Program Contact: Sean McCormick, Director of Financial Administration (971) 355-3875



Program Overview

The Capital Construction program is responsible for the planning, design, and construction of all capital construction projects of $1 million or more for the Oregon Army National Guard (note: capital construction for the Oregon Air National Guard is funded directly by the federal government and does not impact the state budget). Due to the nature of Capital Construction funds the above chart only indicates approval of Capital Construction expenditure limitation. Actual expenditures may take place for up to six years.

Program Funding Request

The Agency Request Budget (ARB) for the Capital Construction Program within the Oregon Military Department seeks Capital Construction expenditure limitation of $20,090,597 Other Funds. The source of revenue for the Other Funds expenditure request is the issuance of Article Q General Obligation Bonds. The ARB includes limitation for both design and construction to occur during the 2023-25 biennium.

The primary purpose of this requested budget is to improve the overall condition of a number of Military Department facilities. The success of these projects will be reflected in future issuances of the Installation Status Report (ISR) which identifies the adequacy of our facilities. The implications of having substandard facilities are severe and directly impact on the Governor's Safety Strategy. This is due to the role Military Department facilities serve in response to natural and human caused disasters, as well as the response role conducted by National Guard soldiers. If existing facilities are substandard they cannot effectively serve the needs of local communities. Additionally the National Guard Bureau (NGB) may determine the facilities cannot support the mission of assigned units which may cause NGB to remove units from the state.

Program Description

The Capital Construction program addresses the agency's most critical facility shortfalls either through replacing facilities that are no longer capable of serving the needs of the assigned units or extending the lifespan of facilities through alterations and additions. Similar to the Operations Program, the Capital Construction program heavily utilizes the ISR as a guide to identifying which facilities across the state need replacement or modification.

When planning capital construction projects the Capital Construction program utilizes a three pronged strategy. First, evaluate the possibility of constructing an Armed Forces Reserve Center (AFRC). The value in this type of project is the agency can access federal funds for up to 90% of total design and construction costs. Second, the Capital Construction program seeks partnerships with federal, state and local agencies to share in the functionality of our facilities. The primary building areas shared include the entrance areas, assembly halls, parking lots, restrooms, classrooms, break rooms and kitchens. The value this strategy provides is access to external funding from the partners for the construction and ongoing operating costs of the facility. This external funding is used as a portion of the matching requirements placed on the federal funds. Third, the Capital Construction program will attempt to identify excess real property and facilities which can be disposed of by the construction of a new facility. The proceeds from the disposal of these excess items go into our Capital Construction Other Funds Account and are used to help offset construction costs.

Since 1986 the Capital Construction program has executed 80 construction projects throughout the state bringing in combined federal support in excess of $302 million. The Capital Construction Program has 20 projects identified on the NGB Long-Range Construction Plan. Estimates indicate these projects will extend through 2050, bringing millions of dollars in additional federal support to Oregon.

Material and labor costs have been identified as the primary cost drivers for the program. After several years of declining costs for both these areas the industry has begun to experience moderate increases in labor costs, moderate increases in material costs, and long lead times for delivery. These trends are expected to continue, with most industry analysts predicting a 5-9% annual increase in labor costs, and a 10-17.5% annual increase in material costs for the next 2-4 years. A fundamental component of the program strategy is the pursuit and utilization of partnerships within the communities affected. These partnerships with local entities ensure the agency is relevant to the local community, improves the ability of the unit assigned to the community to conduct their missions, and leverages our facilities into community assets, providing maximum value for the invested funds.

Program Justification and Link to Long Term Outcomes

The Capital Construction program primarily relates to the Governor's focus area of Healthy and Safe Communities with a secondary nexus to a Thriving Statewide Economy. Facilities constructed or enhanced by the Capital Construction program are utilized throughout the state during times of crisis. During the COVID-19 pandemic, the Anderson Readiness Center provided 24 hour support through the Emergency Coordination Center and stockpiled and distributed personal protective equipment and other life-safety items from various designated armories. During the December 2007 and January 2012 Winter Storm Floods the Anderson Readiness Center was fully operational and provided 24 hour support through the Emergency Coordination Center. Both the Pendleton and Salem Aviation Support Facilities play critical roles in the conduct of National Guard emergency response missions, as evidenced by the 2020 Eastern Oregon flooding as well as the 2018 wildland fire season.

In addition, the Capital Construction program enables the State of Oregon to address its responsibility to provide facilities that support the assigned citizen soldiers in the performance of their duties. Providing suitable facilities for the assigned units is imperative, as it enables them to train, store their equipment, and conduct their missions. Furthermore, if sufficient facilities are not available to meet the needs of the National Guard Units, NGB has the authority to remove those units from the state. It is essential to the citizens of the State of Oregon that this never happens, as the National Guard is the primary resource for the states response to both natural and human caused disasters, and brings millions of federal dollars into the economies of local communities.

As stated above the Capital Construction Program has been responsible for bringing hundreds of millions of dollars of federal revenue into the Oregon economy in the last 25 years. In the last ten years alone this program has spent nearly $155 million on construction projects throughout the state. The investment made by this program also leads to the retention and development of high paid construction and consulting jobs throughout the state.

Program Performance

A primary tool utilized by the Capital Construction program to gauge program performance is the ISR. The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate, or better. The 2019 ISR results for Oregon's armories depicts that 55% do not meet Army standard and are in overall poor condition or failing condition, while 45% are following Army standards and in overall fair to good condition. OMD continues to struggle with proper maintenance activities for the 1,822,973 square feet of facilities that requires a 50% state match for operations and maintenance due to a state allocation that does not allow OMD to leverage all Federal fund limitation to support facility maintenance efforts.

Enabling Legislation/Program Authorization

The National Guard is authorized by the US Constitution Article I, Section 8 Clauses 15 and 16. The Capital Construction Program is a division within the Oregon Military Department authorized under Article X of the Oregon State Constitution. The program is further authorized under ORS Chapters 396 and 399. Federal Program Authority is authorized by NGB Military Construction Cooperative Agreements (for each federally funded project), based on the 415 series of regulations.

Funding Streams

The program has historically been funded with Other Funds (28%) and Federal Funds (72%). Over the last ten years, Federal funds were provided through the Military Construction (MILCON) program. Other Funds have been sourced from the agency's Capital Construction Account or through the use of Article XI-Q bonds sold by the state. The Capital Construction Account is prescribed by ORS 396-525, which requires the agency to deposit revenue generated from the sale of its real property into the account, and restricts the use of the account to the department's capital construction expenses. Both the Other Funds and Federal Funds sources of revenue are dedicated.

Significant Proposed Program Changes from 2021-23 biennium

The Agency Request Budget for the Capital Construction Program is an enhancement over the program's Current Service Level budget. Statewide budget policy requires removal of Capital Construction Limitation from the base budget in the subsequent biennium. Due to this nuance, there is no 2023-25 Current Service Level budget within the Capital Construction Program. The program is not shifting resources to new activities, but it is working to improve how it does business.

This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually try to maximize federal investment while minimizing state costs. To this end, several new capital construction projects are being considered for the 2023-25 Agency Request Budget, Policy Package 490 requests $2,909,970 in Other Funds Limitation and XI-Q Bond financing for the Salem Owen Summers Armory Service Life Extension Project (ASLEP). Policy Package 491 requests $5,327,482 Other Funds Limitation and XI-Q Bond financing for the Newport Armory ASLEP. Policy Package 492 requests $6,329,665 Other Funds Limitation and XI-Q Bond financing for the McMinnville ASLEP/REEP. Policy Package 493 requests

$3,163,480 Other Funds Limitation and XI-Q Bond financing for the Hood River ASLEP. Lastly, Policy Package 494 requests $2,360,000 Other Funds Limitation (funded with Average Daily Membership revenue) for a new athletic field at the Oregon Youth Challenge Program.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
MAJOR CONSTRUCTION / ACQUISITION PROGRAM

The Oregon Military Department (OMD) through the Oregon Army National Guard has three focus areas in its strategy for funding and reducing the cost of facility replacements. First, by emphasizing construction of Armed Forces Reserve Centers (AFRCs) wherever possible, the agency can access federal funds for approximately 90% of the design and construction costs while simultaneously eliminating old and obsolete facilities with high maintenance costs. Accessing the federal funds for capital projects usually requires a relatively small percentage of state matching funds. Second, the agency routinely seeks partnering opportunities with federal, state, and other agencies to share common functions of a facility. This reduces the design and construction costs and reduces the long-term operations and maintenance burden for each agency. Third, the agency is working to identify facilities and real property that are excess to the agency. Disposition of these facilities and properties generates funds from the sale that is added to OMD's Capital Construction Other Funds Account. This account is limited by statute solely for Military Major Construction expenditures.

Since 1986 the Capital Construction program has executed 80 construction projects throughout the state bringing in combined federal support exceeding $302 million. The ratio of federal support to state support for Capital Construction projects is 7:1. The Capital Construction Program has 20 projects identified on the National Guard Bureau Long-Range Construction Plan. Estimates indicate these projects will extend through 2050, bringing a large federal investment to Oregon with ongoing federal support.

The agency conducts an extensive annual analysis of all Oregon Army National Guard facilities. This analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of limited resources for facilities. The 2021 ISR results for Oregon's armories are as follows: 56% do not comply with Army standards, while 44% are in compliance with minor limitations to Army standards. 36% are in poor-to-unacceptable condition, while 64% are in good-to-adequate condition. Key Performance Measure #3, (percent of available armory time rented) is enhanced by the Capital Construction program. When we compared the FCI from ISR with the FCI derived from our deferred maintenance numbers using the standards in the Department of Administrative State Facilities Planning Process manual we find they mirror each other.

Due to limited operations and maintenance resources, OMD vigorously pursues replacement and consolidation of facilities, primarily through Federal Military Construction Funds. The OMD has also developed long range armory renovation programs, the Armory Service Life Extension Plan (ASLEP) and the Regional Emergency Enhancement Program (REEP), to extend the useful life and resiliency of OMD's current facilities. In addition to the criteria used for facility replacement, OMD also considers facility resiliency and energy security goals as primary determining factors for building remodels. Additionally, facility replacement is based on the following criteria: 1) Mission requirements and equipment changes; 2) Age and serviceability of existing facilities; 3) Demographics of localities, community acceptance, community sensibilities; 4) Funds availability; 5) Site availability; and 6) Joint use or partnership ventures.

This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually try to maximize federal investment while minimizing state costs. To this end, several new capital construction projects are being considered for the 2023-25 Agency Request Budget, Policy Package 490 requests $2,909,970 in Other Funds limitation and XI-Q Bond financing for the Owen Summers Armory Service Life Extension Projects/Regional Emergency Enhancement Project (ASLEP). Policy Package 491 requests $5,327,482 Other Funds limitation and XI-Q Bond financing for the Newport ASLEP. Policy Package 492 requests $6,329,665 Other Funds limitation and XI-Q Bond financing for the McMinnville ASLEP/REEP. Policy Package 493 requests $3,163,480 Other Funds limitation and XI-Q Bond financing for the Hood River ASLEP, and Policy Package 494 requests $2,360,000 Other Funds limitation (financed with Average Daily Membership revenue) for the Oregon Youth Challenge Program Athletic Field.

Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2023-25 Biennium

Agency Name: Oregon Military Department

Proposed New Construction or Acquisition - *Complete for 5 Biennia*

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2023-25	1	ASLEP - Owen Summers	Addition/Alteration of Owen Summers Bldg	85,680			2,909,970			$ 2,909,970
2023-25	2	ASLEP - McMinnville Armory	Emergency Enhancement and Addition/Alteration of the McMinnville Armory	18,553			6,329,665			6,329,665
2023-25	3	ASLEP - Newport Armory	Addition/Alteration of the Newport Armory	14,971			5,327,482			5,327,482
2023-25	4	ASLEP - Hood River Armory	Addition/Alteration of the Hood River Armory	12,425			3,163,480			3,163,480
2023-25	5	OYCP Athletic Field	Construction of OYCP Athletic Field				2,360,000			2,360,000
2025-27	6	Boardman Multipurpose Machinegun Range	Construction of a new Machinegun Range	2,910					16,500,000	16,500,000
2025-27	7	Lebanon Armed Forces Reserve Center	Construction of a new Armed Forces Reserve Center in Linn County	44,125			6,250,000		25,000,000	31,250,000
2025-27	8	ASLEP - Woodburn Armory	Addition/Alteration of the Woodburn Armory	17,564			8,329,150			8,329,150
2025-27	9	ASLEP - La Grande Armory	Addition/Alteration of the La Grande Armory	42,352			6,779,440			6,779,440
2025-27	10	ASLEP - Warrenton Armory	Addition/Alteration of the Warrenton Armory	22,779			5,777,000			5,777,000
2027-29	11	Redmond Readiness Center	Construction of a new Readiness Center in Redmond	37,200			5,500,000		22,000,000	27,500,000
2027-29	12	ASLEP - Hermiston Armory	Addition/Alteration of the Hermiston Armory	24,026			10,916,000			10,916,000
2027-29	13	ASLEP - Bend Armory	Addition/Alteration of the Bend Armory	40,460			17,598,000			17,598,000
2027-29	14	ASLEP - Prineville	Addition/Alternation of the Central Oregon/Prineville Readiness Center	30,595			7,932,000			7,932,000
2029-31	15	ASLEP - Coos Bay Armory	Addition/Alteration of the Coos Bay Armory	22,047			10,456,000			10,456,000
2029-31	16	ASLEP - Pendleton Armory	Addition/Alteration of the Pendleton Armory	33,400			16,405,000			16,405,000
2031-33	17	Medford - Field Maintenance Shop	Medford FMS 6	41,329			350,000		17,500,000	17,850,000
2031-33	18	ASLEP - Gresham Armory	Addition/Alteration of the Gresham Armory	13,941			4,140,480			4,140,480

___X__ Agency Request _____ Governor's Budget _____ Legislatively Adopted

Proposed Lease Changes over 10,000 RSF - *Complete for 5 Biennia*

Biennium		Location	Description/Use	Term in Years	Total RSF[2] +/- (added or eliminated)	USF[3]	Position Count[1]	Biennial $ Rent/RSF[2]	Biennial $ O&M[4]/RSF[2] not included in base rent payment	Total Cost / Biennium
					A	B	C	D	E	(D+E)*A
2021-23										-
2023-25										-
2025-27										-
2027-29										-
2029-31										-

Planned Disposal of Owned Facility

Biennium		Facility Name	Description

Definitions:

Position Count: **1** Total Legislatively Approved Budget (LAB) Position Count assigned to (home location) each building or lease as applicable.

RSF **2** Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

USF **3** Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building

O&M **4** Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial.

___X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

Capital Financing Six-Year Forecast Summary 2023-25

Agency: _Oregon Military Department_
Agency #: __24800_____________

Provide amounts of agency financing needs for the 2023-25 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction / Acquisition Projects				
General Fund Repayment	$ 17,730,597	$	$ 17,730,597	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Major Construction	$ 17,730,597	$ -	$ 17,730,597	
Equipment/Technology Projects over $500,000				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	$ -	$ -	$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	$ -	$ -	$ -	
Total All Debt Issuance				
General Fund Repayment	$ 17,730,597	$ -	$ 17,730,597	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2023-25	$ 17,730,597	$ -	$ 17,730,597	

__X__ Agency Request _____ Governor's Budget _____ Legislatively Adopted

Capital Financing Six-Year Forecast Summary 2025-27

Agency: _Oregon Military Department_
Agency #: __24800_____________

Provide amounts of agency financing needs for the 2025-27 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction / Acquisition Projects				
General Fund Repayment	$ 27,135,590	$	$ 27,135,590	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Major Construction	$ 27,135,590	$ -	$ 27,135,590	
Equipment/Technology Projects over $500,000				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	$ -	$ -	$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	$ -	$ -	$ -	
Total All Debt Issuance				
General Fund Repayment	$ 27,135,590	$ -	$ 27,135,590	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2025-27	$ 27,135,590	$ -	$ 27,135,590	

___X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

Capital Financing Six-Year Forecast Summary 2027-29

Agency: _Oregon Military Department_
Agency #: __24800_____________

Provide amounts of agency financing needs for the 2027-29 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction / Acquisition Projects				
General Fund Repayment	$ 41,946,000	$	$ 41,946,000	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Major Construction	$ 41,946,000	$ -	$ 41,946,000	
Equipment/Technology Projects over $500,000				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	$ -	$ -	$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	$ -	$ -	$ -	
Total All Debt Issuance				
General Fund Repayment	$ 41,946,000	$ -	$ 41,946,000	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2027-29	$ 41,946,000	$ -	$ 41,946,000	

___X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Oregon Military Department	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Armory Service Life Extension Project - Owen Summers	$ 2,909,970	5/20/2022	Friday, March 1, 2024	Monday, March 1, 2027
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Marion	85,680	2	Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 2,909,970	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP). The ASLEP program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. This request provides funding for the design and construction of additions and alterations/improvements to the Owen Summers building located in Marion County. In addition to the $4,800,000 OMD received in the 2019-21 biennium, the agency is utilizing $450,000 in 21-23 Biennium State Deferred Maintenance General Funds and $953,000 in Federal funding. However, the available financial resources are still well short of the funding needed to address the multitude of issues for a 34-years old building built in 1988 that is 85,680 square feet. OMD has addressed many of the life-safety and other code compliance issues, such as ADA, with available funding. However, building envelope components such as the metal roofing, failing asphalt and poor drainage in parking lot, water intensive landscaping, and elevator code compliance matters are other deferred maintenance issues that detract and reduce the overall usability and functions of the facility. The deferred maintenance issues, building condition and critical space shortage have resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment, overcrowding and a limited ability to provide the necessary resiliency in times of disaster. The Oregon Military Department currently calculates Owen Summers building deferred maintenance at $2.9M. This project would alleviate much of the deferred maintenance liability, reduce operating costs and provide for a more productive work environment.

Project Scope and Alternatives Considered

The ASLEP project will bring the facility into conformance with current building code and will replace outdated, inefficient, or defective building systems such as failing roof components. Other areas the ASLEP will address include parking lot drainage and failing subgrade, replacement of existing site lighting with energy efficient lighting, installation of native and drought tolerant landscaping, and modernizing the building's elevator for operability and code compliance. The Oregon Military Department anticipates an increase in rental activity as a result of this project. Funds from rental activities are used to partially offset facility operations and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account. The ASLEP will allow the department to address severe deferred maintenance deficiencies.

___X___ Agency Request _____ Governor's Budget _____ Legislatively Adopted

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

			$	% Project Cost	$/GSF
1	Building Cost Estimate/Seismic	85680	$ 2,000,000	69%	$ 23
2	Structural Seismic Retrofit Cost Estimate	85680		0%	$ 99
3	Life and Health Safety, mandated code compliance modifications.		$ 235,000	8%	$ 9
4	Latrine modifications/improvements to meet needs.		$ -	0%	$ 90
5	Upgrade/update kitchen to meet needs.			0%	$ 283
6	**TOTAL DIRECT CONSTRUCTION COSTS**		$ 2,235,000	77%	$ 26

INDIRECT CONSTRUCTION COSTS

7	Owner Equipment / Furnishings / Special Systems	$ 111,750	5%	
8	Construction Related Permits & Fees	$ 67,050	3%	
9	Renewable Energy and other state or unique regulatory requirements not in hard	$ 44,700	2%	
10	Architectural, Engineering Consultants	$ 245,850	11%	
11	Other Design and PM Costs	$ 67,050	3%	
12	**TOTAL INDIRECT COSTS**	$ 536,400	24%	
13	**OWNER'S PROJECT CONTINGENCY**	$ 138,570	5%	

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 2,909,970		

Project Image/Illustration (optional)

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 490 - Owen Summers ASLEP

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	2,909,970	-	-	-	2,909,970
Total Revenues	**-**	**-**	**$2,909,970**	**-**	**-**	**-**	**$2,909,970**
Capital Outlay							
Building Structures	-	-	2,909,970	-	-	-	2,909,970
Total Capital Outlay	**-**	**-**	**$2,909,970**	**-**	**-**	**-**	**$2,909,970**
Total Expenditures							
Total Expenditures	-	-	2,909,970	-	-	-	2,909,970
Total Expenditures	**-**	**-**	**$2,909,970**	**-**	**-**	**-**	**$2,909,970**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Oregon Military Department	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Armory Service Life Extension Program - Newport Armory	$ 5,327,482	5/20/2022	Friday, March 1, 2024	Friday, February 26, 2027
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Lincoln County	14,971	1	Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 5,327,482	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP). The ASLEP program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. This request provides funding for the design and construction of additions and alterations and improvements to the Newport Armory located in Lincoln County. The existing armory was constructed in 1962 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is 14,971 square feet and is short 15,169 of the current federal requirement. The deferred maintenance issues, building condition and critical space shortage have resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment, overcrowding and a limited ability to provide the necessary resiliency in times of disaster. The Oregon Military Department currently calculates Newport Armory service life extension and improved resiliency at over $5.3M. This project would alleviate much of that deferred maintenance liability and provide the added benefit of resiliency in times of disaster.

Project Scope and Alternatives Considered

The ASLEP will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. Other areas the ASLEP will address include repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The Newport Armory is strategically outside of the tsunami hazard zone on the Oregon coast that could serve the region during a Cascadia event. These 'Emergency Operations Centers' can also be deployed to serve as supply depot's to provide assistance and support as needed to the nearby and surrounding areas and public gathering locations as they are outside of the Cascadia Subduction Zone Tsunami Inundation Plan. The Oregon Military Department anticipates an increase in rental activity as a result of this project. Funds from rental activity is used to partially offset facility operations and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account. The ASLEP will allow the department to address severe deferred maintenance deficiencies.

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopte

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS						
			$	**% Project Cost**		**$/GSF**
1	Building Cost Estimated	14,971	$ 2,340,072	44%	$	156
2	Life and Health Safety, mandated code compliance modifications.		$ 135,338	3%	$	9
3	Latrine modifications/improvements to meet needs.	573	$ 51,799	1%	$	90
4	Upgrade/update kitchen to meet needs.	125	$ 35,313	1%	$	283
5	**TOTAL DIRECT CONSTRUCTION COSTS**		$ 2,562,521	45%	$	247
INDIRECT CONSTRUCTION COSTS						
6	Owner Equipment / Furnishings / Special Systems		$ 461,254	18%		
7	Renewable Energy and other state or unique regulatory requirements not in hard costs		$ 384,378	15%		
8	Construction Related Permits & Fees		$ 410,003	16%		
9	Architectural, Engineering Consultants		$ 615,005	24%		
10	Other Design and PM Costs		$ 410,003	16%		
11	**TOTAL INDIRECT COSTS**		$ 2,280,644	89%		
12	**OWNER'S PROJECT CONTINGENCY**		$ 484,317	10%		
			$			
	TOTAL PROJECT COST		$ 5,327,482			

Project Image/Illustration (optional)

___X__Agency Request _____ Governor's Budget _____ Legislatively Adopte

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 491 - Newport ASLEP

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	5,327,482	-	-	-	5,327,482
Total Revenues	**-**	**-**	**$5,327,482**	**-**	**-**	**-**	**$5,327,482**
Capital Outlay							
Building Structures	-	-	5,327,482	-	-	-	5,327,482
Total Capital Outlay	**-**	**-**	**$5,327,482**	**-**	**-**	**-**	**$5,327,482**
Total Expenditures							
Total Expenditures	-	-	5,327,482	-	-	-	5,327,482
Total Expenditures	**-**	**-**	**$5,327,482**	**-**	**-**	**-**	**$5,327,482**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Oregon Military Department	Priority (Agency #):		Schedule	
Project Name:	Armory Service Life Extension and Regional Emergency Enhancement Project - McMinnville Armory	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		$ 6,329,665	5/20/2022	Friday, March 1, 2024	Monday, March 1, 2027
Address/Location:	Yamhill	GSF	# Stories	Land Use/Zoning Satisfied	
		18,553	1	Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 6,329,665	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP) and Regional Emergency Enhancements Program (REEP). By combining the request for these programs, the department will be able to implement both programs simultaneously and effectively address maintenance issues while improving the State's planning and response in the event of a disaster for those sites that would benefit from both programs. The ASLEP program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The REEP program ensures that essential and critical facilities have the capability to serve as staging areas through seismic retrofits, emergency power, water, fuel and storage of supplies for the purpose of disaster response. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. The department's REEP program includes a review of disaster response plans, such as the Cascadia Subduction Zone Catastrophic Disaster Response Plan, and has identified critical facilities that require improvements to effectively serve as regional hubs in the event of a disaster or emergency. This request provides funding for the design and construction of additions and alterations and improvements to the McMinnville Armory located in Yamhill County. The existing armory was constructed in 1978 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is 18,553 square feet and is 19,183 short of the current federal requirement. The deferred maintenance issues, building condition and critical space shortage have resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment, overcrowding and a limited ability to provide the necessary resiliency in times of disaster. The Oregon Military Department currently calculates McMinnville Armory deferred maintenance and improved resiliency at over $6.3M. This project would alleviate much of that deferred maintenance liability and provide the added benefit of resiliency in times of disaster.

Project Scope and Alternatives Considered

The ASLEP portion of the project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. Other areas the ASLEP will address include repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The McMinnville Armory is strategically located within the Willamette Valley such that it could serve the region during a Cascadia event. The REEP will provide the 'Emergency Operations Center' facility with structural improvements and upgrades, 24/7 emergency backup power through the use of diesel or dual fuel generator sets with automatic transfer switches. These emergency response materials would be cached and staged at this site for use during a disaster, or distribution to other facilities depending on the planned response and recovery mission. These 'Emergency Operations Centers' can also be deployed to serve as supply depot's to provide assistance and support as needed to the nearby and surrounding areas and public gathering locations as they are outside of the Cascadia Subduction Zone Tsunami Inundation Plan. The Oregon Military Department anticipates an increase in rental activity as a result of this project. Funds from rental activity is used to partially offset facility operations and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account. The combination of the ASLEP and REEP will allow the department to address severe deferred maintenance deficiencies and enhance resiliency and disaster response.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS						
			$	**% Project Cost**		**$/GSF**
1	Building Cost Estimate/Seismic	18553	$ 2,403,770	38%	$	130
2	Sctructural Seismic Retrofit Cost Estimate	18553	$ 1,834,892	29%	$	99
3	Life and Health Safety, mandated code compliance modifications.		$ 167,719	3%	$	9
4	Latrine modifications/improvements to meet needs.	665	$ 60,116	1%	$	90
5	Upgrade/update kitchen to meet needs.	616	$ 174,020	3%	$	283
6	**TOTAL DIRECT CONSTRUCTION COSTS**		$ 4,640,517	73%	$	250
INDIRECT CONSTRUCTION COSTS						
7	Owner Equipment / Furnishings / Special Systems		$ 232,026	5%		
8	Construction Related Permits & Fees		$ 139,216	3%		
9	Renewable Energy and other state or unique regulatory requirements not in		$ 92,810	2%		
10	Architectural, Engineering Consultants		$ 510,457	11%		
11	Other Design and PM Costs		$ 139,216	3%		
12	**TOTAL INDIRECT COSTS**		$ 1,113,724	24%		
13	**OWNER'S PROJECT CONTINGENCY**		$ 575,424	10%		
			$	**% Project Cost**		**$/GSF**
	TOTAL PROJECT COST		$ 6,329,665			

Project Image/Illustration (optional)

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 492 - McMinnville ASLEP

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	6,329,665	-	-	-	6,329,665
Total Revenues	**-**	**-**	**$6,329,665**	**-**	**-**	**-**	**$6,329,665**
Capital Outlay							
Building Structures	-	-	6,329,665	-	-	-	6,329,665
Total Capital Outlay	**-**	**-**	**$6,329,665**	**-**	**-**	**-**	**$6,329,665**
Total Expenditures							
Total Expenditures	-	-	6,329,665	-	-	-	6,329,665
Total Expenditures	**-**	**-**	**$6,329,665**	**-**	**-**	**-**	**$6,329,665**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Oregon Military Department	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Armory Service Life Extension Project - Hood River Armory	$ 3,163,480	5/20/2022	Monday, March 3, 2025	Friday, March 3, 2028
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Hood River County	12,425	1	Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 3,163,480	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP). The ASLEP program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. This request provides funding for the design and construction of additions and alterations and improvements to the Hood River Armory located in Hood River County. The existing armory was constructed in 1955 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is 12,425 square feet and is short 13,868 of the current federal requirement. The deferred maintenance issues, building condition and critical space shortage have resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment, overcrowding and a limited ability to provide the necessary resiliency in times of disaster. The Oregon Military Department currently calculates Hood River Armory service life extension and improved resiliency at over $3.1M. This project would alleviate much of that deferred maintenance liability and provide the added benefit of resiliency in times of disaster.

Project Scope and Alternatives Considered

The ASLEP will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. Other areas the ASLEP will address include repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The Hood River Armory is located in the Columbia Gorge that could serve the region during a emergency event. These 'Emergency Operations Centers' can also be deployed to serve as supply depot's to provide assistance and support as needed to the nearby and surrounding areas and public gathering locations as they are outside the area. The Oregon Military Department anticipates an increase in rental activity as a result of this project. Funds from rental activity is used to partially offset facility operations and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account. The ASLEP will allow the department to address severe deferred maintenance deficiencies.

__X__ Agency Request _____ Governor's Budget _____ Legislatively Adopted

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS						
			$	**% Project Cost**		**$/GSF**
1	Building Cost Estimate	12425	$ 1,167,041	37%	$	94
2	Life and Health Safety, mandated code compliance modifications.		$ 112,322	4%	$	9
3	Latrine modifications/improvements to meet needs.	780	$ 70,512	2%	$	90
4	Upgrade/update kitchen to meet needs.	608	$ 171,760	5%	$	283
5	**TOTAL DIRECT CONSTRUCTION COSTS**		$ 1,521,635	39%	$	184
INDIRECT CONSTRUCTION COSTS						
6	Owner Equipment / Furnishings / Special Systems		$ 273,894	18%		
7	Construction Related Permits & Fees		$ 243,462	16%		
8	Renewable Energy and other state or unique regulatory requirements not in hard		$ 228,245	15%		
9	Architectural, Engineering Consultants		$ 365,192	24%		
10	Other Design and PM Costs		$ 243,462	16%		
11	**TOTAL INDIRECT COSTS**		$ 1,354,256	89%		
12	**OWNER'S PROJECT CONTINGENCY**		$ 287,589	10%		
			$			
	TOTAL PROJECT COST		$ 3,163,480			

___X___Agency Request _____ Governor's Budget _____ Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 493 - Hood River ASLEP

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	3,163,480	-	-	-	3,163,480
Total Revenues	**-**	**-**	**$3,163,480**	**-**	**-**	**-**	**$3,163,480**
Capital Outlay							
Building Structures	-	-	3,163,480	-	-	-	3,163,480
Total Capital Outlay	**-**	**-**	**$3,163,480**	**-**	**-**	**-**	**$3,163,480**
Total Expenditures							
Total Expenditures	-	-	3,163,480	-	-	-	3,163,480
Total Expenditures	**-**	**-**	**$3,163,480**	**-**	**-**	**-**	**$3,163,480**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Oregon Military Department	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Atheltic Field - Oregon Youth Challenge Program	$ 2,360,000	5/19/2022		
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	23861 Dodds Rd, Bend, Or 97701				

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 2,360,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This request is for the construction of an athletic field at the Senator Jackie Winters Oregon National Guard Youth Challenge Campus, to improve the academic curriculum and improve the overall learning experience for young men and women, as they prepare for a successful future. It is proven that physical fitness provides a student many positive outcomes physically and mentally, improving classroom performance by clearing a student's mind to improve thinking, learning and judgement abilities. An athletic field at the Oregon Youth Challenge Program (OYCP) would provide these benefits to OYCP students, better preparing them to enter into today's workforce or advanced educational institutions.

OYCP is an alternative high school without an outdoor field to conduct physical education. Constructing an athletic field will improve student health and wellness, allow students to meet National Guard Bureau (NGB) graduation requirements and participate in daily physical education classes on-site, eliminating the need to transport students to Bend's public fields.

OYCP is an NGB sponsored program serving at-risk students, ages 16, 17 and 18 years old, who are failing in the traditional educational environment. Students who complete the program receive either a high school diploma, a General Educational Development (GED) certificate, or certified credits to take back to their hometown high school. OYCP offers two sessions per year, which are each 22 weeks in length. This is a residential program with a military model; students live and study on campus for the duration of the course. Additionally, OYCP has been fortunate to also receive widely held support from the Oregon Legislature for past projects and operational General Fund in the OMD budget.

Project Scope and Alternatives Considered

OYCP remains committed to prioritizing equity and addressing racial disparities by engaging our under-served and under-resourced communities throughout the state. OYCP offers high school dropouts and students failing traditional high schools the opportunity to build a better future. OYCP prides itself on being an inclusive and welcoming educational opportunity for all at-risk youth, regardless of race, ethnicity, culture, color, disability, gender, religion, economic status and national origin.

Constructing an athletic field at OYCP will have an immediate positive outcome for the students. Providing a safe environment to conduct physical education classes, leading to improved fitness and performance in the classroom.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS						
			$	**% Project Cost**		**$/GSF**
1	Building Cost Estimate/Seismic	85680	$ 1,817,200	77%	$	21
2	Structural Seismic Retrofit Cost Estimate	85680		0%	$	99
3	Life and Health Safety, mandated code compliance modifications.			0%	$	9
4	Latrine modifications/improvements to meet needs.		$ -	0%	$	90
5	Upgrade/update kitchen to meet needs.			0%	$	283
6	**TOTAL DIRECT CONSTRUCTION COSTS**		$ 1,817,200	77%	$	21
INDIRECT CONSTRUCTION COSTS						
7	Owner Equipment / Furnishings / Special Systems			4%		
8	Construction Related Permits & Fees			2%		
9	Renewable Energy and other state or unique regulatory requirements not in			1%		
10	Architectural, Engineering Consultants			9%		
11	Other Design and PM Costs			2%		
12	**TOTAL INDIRECT COSTS**		$ 424,800.00	18%		
13	**OWNER'S PROJECT CONTINGENCY**		$ 118,000.00	5%		
			$	**% Project Cost**		**$/GSF**
	TOTAL PROJECT COST		$ 2,360,000			

Project Image/Illustration (optional)

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 494 - OYCP Athletic Field

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Charges for Services	-	-	2,360,000	-	-	-	2,360,000
Total Revenues	**-**	**-**	**$2,360,000**	**-**	**-**	**-**	**$2,360,000**
Capital Outlay							
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	2,360,000	-	-	-	2,360,000
Total Capital Outlay	**-**	**-**	**$2,360,000**	**-**	**-**	**-**	**$2,360,000**
Total Expenditures							
Total Expenditures	-	-	2,360,000	-	-	-	2,360,000
Total Expenditures	**-**	**-**	**$2,360,000**	**-**	**-**	**-**	**$2,360,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - CAPITAL CONSTRUCTION PROGRAM (089)

Source	Fund	ORBITS Revenue Acct	2019-21 Actual	2021-23 Legislatively Adopted	2021-23 Legislatively Approved	2023-25 Agency Request	2023-25 Governor's Budget	2023-25 Legislatively Adopted
Charges for Services (ADM Revenue	Oth	0410	-	-	-	2,360,000		
General Fund Obligation Bonds	Oth	0555	21,938,744	14,990,840	14,990,840	17,730,597		
Interest	Oth	0605	130,610	134,400	134,400	33,000		
Sales Income (real property)	Oth	0705	-	10,000	10,000	250,000		
Transfer Out- Intrafund	Oth	2010	(11,744)	-	-	-		
Subtotal - Other Funds			22,057,610	15,135,240	15,135,240	20,373,597	-	-
Federal/State Agreements (Construction Projects)	Fed	0995	56,860,000	31,800,000	31,800,000	-		
Total - Other Funds and Federal Funds			78,917,610	46,935,240	46,935,240	20,373,597	-	-

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted **107BF07**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**

2023-25 Biennium **Cross Reference Number: 24800-089-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Charges for Services	-	-	-	2,360,000	-	-
General Fund Obligation Bonds	21,938,744	14,990,840	14,990,840	17,730,597	-	-
Interest Income	130,610	134,400	134,400	33,000	-	-
Sales Income	-	10,000	10,000	250,000	-	-
Transfer Out - Intrafund	(11,744)	-	-	-	-	-
Total Other Funds	**$22,057,610**	**$15,135,240**	**$15,135,240**	**$20,373,597**	**-**	**-**
Federal Funds						
Federal Funds	56,860,000	31,800,000	31,800,000	-	-	-
Total Federal Funds	**$56,860,000**	**$31,800,000**	**$31,800,000**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
FACILITIES MAINTENANCE NARRATIVE

OMD Operations and Maintenance Program & Funding: The Oregon Military Department Facilities Operations and Maintenance Program provides utilities, operations, and maintenance support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funds. The Oregon Military Department owns and operates 446 facilities comprising more than 3.4 million square feet. Of the 446 facilities, there are 196 of those facilities with a replacement value of $1 million or greater; and the balance of those facilities, 250, are smaller facilities located throughout the state.

Oregon Military Department Facilities Operations and Maintenance funding:

Readiness Centers (Armories) – The Operations and Maintenance Program includes maintenance employees, maintenance projects, utilities as well as supplies and services that are 50% State General Fund / State Other Fund and 50% Federal Fund. The 2021-23 Current Service Level budget provides $6.18 State funds per square foot that is matched with $6.18 in federal funds. The balance of available federal funds is spent on the 100% federally supported facilities ($11.52/sf).

Ranges and Training Land – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no matching state funds required. The funds may only be used to support firing ranges, range support buildings, and the wages for federally reimbursed employees.

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no matching state funds required. The funds may only be used to support designated facilities. National Guard Bureau provides approximately $16.42 per square foot in federal funds for these facilities.

Logistical Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no matching state funds required. The funds may only be used to support designated facilities. National Guard Bureau provides approximately $16.42 per square foot in federal funds for these facilities.

The Facilities Maintenance Program supports a community-based and diverse National Guard force that operates in 38 Armories, 4 Training Sites, 14 Maintenance/Logistic Facilities, and 158 other facilities geographically dispersed throughout 27 counties. OMD gives preference to Oregon minority-owned, woman-owned, or emerging small businesses when issuing facility maintenance, repair, and service contracts thereby contributing to diversity, equity, and inclusion in Oregon communities.

BUDGET NARRATIVE

Facility Inspections: The Oregon Military Department partnered with Faithful & Gould to assess the condition of every building within OMD's real property inventory. All Facility Condition Assessments are captured in BUILDER™ SMS. This system is the agency's primary database of record for reporting to DAS, the Oregon Legislature, the National Guard Bureau, and provides a clear picture of the deferred maintenance backlog, life cycle replacement, and future forecasting requirements. The 2022 Building Condition Index (BCI) results for Oregon's facilities are as follows: 25% are in overall good condition, 46% are in overall fair condition, and 29% are in overall poor condition and do not meet Army standards.

The BUILDER™ SMS system provides a clear picture of the deferred maintenance backlog, life cycle replacement, and forecasting for future requirements. By utilizing alternate funding sources, primarily the Armory Service Life Extension (ASLEP), the current 2021-23 biennium deferred maintenance state budget and federal match of $6,720,919, and facility replacements funded by federal Military Construction appropriation OMD is addressing a portion of the deferred maintenance issues.

Facility Maintenance and Management Funding vs. Deferred Maintenance: The Oregon Military Department's deferred maintenance liability will continue to increase as facilities continue to age and deteriorate. The Oregon Military Department's Facilities Operations and Maintenance Program 2021-23 state current service level budget of $6.18 per square foot is matched with equivalent federal funds to support the needs of the Army National Guard facilities. The Oregon Military Department's deferred maintenance backlog is the result of limited state funding for deferred maintenance efforts including staff, maintenance, and urgent or critical maintenance failures. Without increased state funding the Oregon Military Department will continue to struggle to address necessary facility deferred maintenance needs before there are mechanical equipment and building system failures. Currently, BUILDER™ SMS depicts the 2022 total deferred maintenance at $161,282,215.

The Oregon Military Department's Operations and Maintenance Program continues to function with the mission of operating the under-funded facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land. OMD participates in the yearly National Guard Facilities Programs Personnel Allocation Standard (FP-PAS) to determine the current manpower authorization for the state of Oregon. The comprehensive study determined that the OMD's Facilities Operations and Maintenance Program is authorized 177.80 full-time equivalent (FTE) employees to operate the current 38 Armories, 4 Training Sites, 14 Maintenance/Logistics Facilities, and 158 other facilities geographically dispersed throughout 27 counties. According to this study the OMD's Facilities Operations and Maintenance Program is severely understaffed, as OMD currently has 102 positions.

OMD has benefited from the state funded $6.7 million deferred maintenance and Armory Service Life Extension Program (ASLEP) funding approved in 2021-23. While this funding has helped chip away some of the deferred maintenance backlog, additional and sustained funding is needed in order to successfully address the backlog of deferred maintenance issues. New construction projects help alleviate the deferred maintenance backlog by replacing older facilities; however, replacing facilities also adds additional square footage as the older facilities were undersized for current needs. Even though these replacement facilities are built to be extremely efficient the additional square footage has increased utility and maintenance costs.

The limited state funding covers the state's share of employee salaries, utilities, assessments, and supplies and services, nevertheless, there simply isn't enough funding left for projects to significantly reduce the $161 million in deferred maintenance.

Maintenance Management System: The Oregon Military Department currently utilizes a computerized maintenance management system called Integrated Engineering Management System to generate preventive maintenance work orders. OMD is also working with the National Guard Bureau for contracted facility cost assessments, which is loaded into BUILDER™ SMS. This system is the agency's database of record for reporting to DAS, the Oregon Legislature, and the National Guard Bureau for information on facility needs. This system provides a clearer picture of deferred maintenance needs and forecast future requirements.

Operations and Maintenance Focus for the Future: The Oregon Military Department devotes a great deal of staff time to meeting the ever-increasing federal reporting requirements, as well as the DAS reporting requirements. Currently OMD's dedicated staff commits a disproportionate amount of time to complete the reporting requirements, which results in less time for planning activities. The calculation of the equipment, systems, and component replacement schedules allow OMD to be proactive in preparing for future costs by biennium. A primary concern for OMD is the ability to sustain the current infrastructure with field staff who maintain two and in some cases three armories. These are the same employees who operate the Rental Program generating other fund revenues from their armories; however, travel time to and from multiple armories reduces the amount of time that can be devoted to revenue generation.

Facilities Summary Report

2023-25 Biennium

Agency Name: OREGON MILITARY DEPT

Owned Facilities Over $1 million — **FY 2022 DATA**

Number of Facilities	196
Current Replacement Value $ (CRV)	$1,556,672,299
Gross Square Feet (GSF)	3,273,655
Usable Square Feet (USF)	580,000
Occupants Position Count (PC)	3500

Source: [ ] Risk or FCA

Estimate/Actual: *20%* % USF/GSF

USF/PC: [ ] See below

Owned Facilities Under $1 million

Number of Facilities	250
CRV	$60,660,210
GSF	200,241

Army regulations (primarily the 415 series) prescribe facility authorizations and requirements based on the units and equipment assigned to each facility.

Leased Facilities

Total Rentable SF	15,306
Biennual Lease Cost	$810,256
Additional Costs for Lease Properties (O&M)	0
Usable Square Feet (USF)	12,006
Occupants Position Count (PC)	32

Estimate/Actual: 80% % RSF/GSF

USF/PC: 375

Definitions

CRV Current Replacement Value Reported to Risk ***or Calculated Replacment Value Reported from Facility Conditions Assessment (FCA)***

RSF Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

USF Usable Square Feet per BOMA definition. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building.
If not known, estimate precentage.

PC Legislatively Approved Budget (LAB) Position Count

O&M Total Operations and Maintenance Costs for facilities including all maintenence, utilities and janatorial.

Facilities Operations and Maintenance and Deferred Maintenance Report

2023-25 Biennium

Facility Plan - Facility O&M/DM Report 107B16b

Agency Name | **Military Department**

Facilities Operations and Maintenance (O&M) Budget excluding Capital Improvements and Deferred Maintenance	**1**	**2019-21 Actual**	**2021-23 LAB**	**2023-25 Budgeted**	**2025-27 Budgeted**
Fed Fund Personal Services (PS) Operations and Maintenance		$26,233,576	$31,436,407.00	$37,118,972.00	
Fed Fnd Services and Supplies (S&S) Operations and Maintenance		$30,476,460	$32,790,191.00	$32,269,456.00	
Fed Fund Utilities not included in PS and S&S above		$6,137,012	$13,014,540.00	$13,561,150.00	
Total Federal Fund O&M		$62,847,048	77,241,138	82,949,578	
O&M $/SF		$ 18.09	$ 22.23	$ 23.88	$ -

Total O&M SF | 3,473,896 | Include only the SF for which your agency provides O&M funding.

	General Fund	**Lottery Fund**	**Other Funds**	**Federal Funds**
O&M Estimated Fund Split Percentage % **2**	50%	0%		50%

Deferred Maintenance Funding In Current Budget Model		**2023-25 Biennium**		**Ongoing Budgeted (non POP) 2023-25 Budgeted SB 1067 (2% CRV min.)**	**Ongoing Budgeted (non POP) 2025-27 Projected SB 1067 (2% CRV min.)**
Total Short and Long Term Deferred Maintenance Plan for Facilities	**3**	**Current Costs 2021**	**Ten Year Projection**		
Priorities 1-3 - Currently, Potentially and Not Yet Critical	**4,5,6**	$ 272,067,783	$ 395,088,773	$13,441,840	$24,015,541
Priority 4 - Seismic & Natural Hazard	**7**	$ 229,365,200	$ 229,365,200		
Priority 5 - Modernization	**8**	$ 231,728,645	$ 231,728,645		
Total Priority Need		$ 733,161,628	$ 856,182,618		
Facility Condition Index (Priority 1-3 Needs/CRV)	**9**	16.822%	24.428%		

Assets CRV | $1,617,332,509 | Current Replacement Value Reported to Risk or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)

Process/Software for routine maintenance (O&M)		Provide narrative
Process/Software for deferred maintenance/renewal		Provide narrative
Process for funding facilities maintenance		Provide narrative

From iPlan FCA

Facilities Operations and Maintenance and Deferred Maintenance Report

2023-25 Biennium

Facility Plan - Facility O&M/DM Report 107B16b

Definitions

Facilities Operations and Maintenance Budget	**1**	The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities, janitorial and maintenance costs. Maintenance costs are categorized as external building (roof, siding, windows, etc.); interior systems (electrical, mechanical, interior walls, doors, etc.); roads and ground (groundskeeper, parking lots, sidewalks, etc.) and centrally operated systems (electrical, mechanical, etc.). Agencies with significant facilities may include support staff if directly associated with facilities maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.
O&M Estimated Fund Split Percentage %	**2**	Show the fund split by percentage of fund source allocated to facility O&M for your agency
Total Short and Long Term Maintenance and Deferred Maintenance Plan for Facilities Value Over $1M	**3**	All Maintenance excluding routine O&M costs. 19-21 and 21-23 auto-populates with 2% of the sum of your agency portfolio's CRV. Written to deliver on SB 1067: SECTION 9. (1) Each biennium, the Governor shall propose as part of the Governor's recommended budget an amount for deferred maintenance and capital improvements on existing state-owned buildings and infrastructure that is equivalent to at least two percent of the current replacement value of the state-owned buildings and infrastructure.
Priority One: Currently Critical	**4**	From the Budget Instruction: Priority One projects are conditions that require immediate action in order to address code and accessibility violations that affect life safety. Building envelope issues (roof, sides, windows and doors) that pose immediate safety concerns should be included in this category.
Priority Two: Potentially Critical	**5**	From the Budget Instruction: Priority Two projects are to be undertaken in the near future to maintain the integrity of the facility and accommodate current agency program requirements. Included are systems that are functioning improperly or at limited capacity, and if not addressed, will cause additional system deterioration and added repair costs. Also included are significant building envelope issues (roof, sides, windows and doors) that, if not addressed, will cause additional system deterioration and added repair costs.
Priority Three: Necessary - Not yet Critical	**6**	From the Budget Instructions: Priority Three projects could be undertaken in the near to mid-term future to maintain the integrity of a building and to address building systems, building components and site work that have reached or exceeded their useful life based on industry standards, but are still functioning in some capacity. These projects may require attention currently to avoid deterioration, potential downtime and consequently higher costs if corrective action is deferred.
Priority Four: Seismic and Natural Hazard Remediation	**7**	From the Budget Instruction: Priority Four projects improve seismic performance of buildings constructed prior to 1995 building code changes to protect occupants, minimize building damage and speed recovery after a major earthquake. Projects also include those that mitigate significant flood hazards.

Priority Five: Modernization	**8**	From the Budget Instructions: Priority Five projects are alterations or replacement of facilities solely to implement new or higher standards to accommodate new functions, significantly improve existing functionality as well as replacement of building components that typically last more than 50 years (such as the building structure or foundations). These standards include system and aesthetic upgrades which represent sensible improvements to the existing condition. These projects improve the overall usability and reduce long-term maintenance requirements. Given the significant nature of these projects, the work typically addresses deficiencies that do not conform to current codes, but are 'grandfathered' in their existing condition to the extent feasible.
Facility Condition Index	**9**	A calculated measure of facility condition relative to its current replacement value (expressed as a percentage)

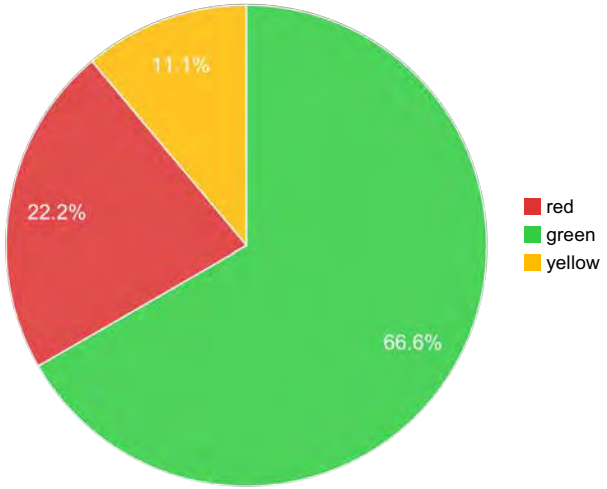
Military Department

Annual Performance Progress Report

Reporting Year 2021

Published: 10/1/2021 3:53:50 PM

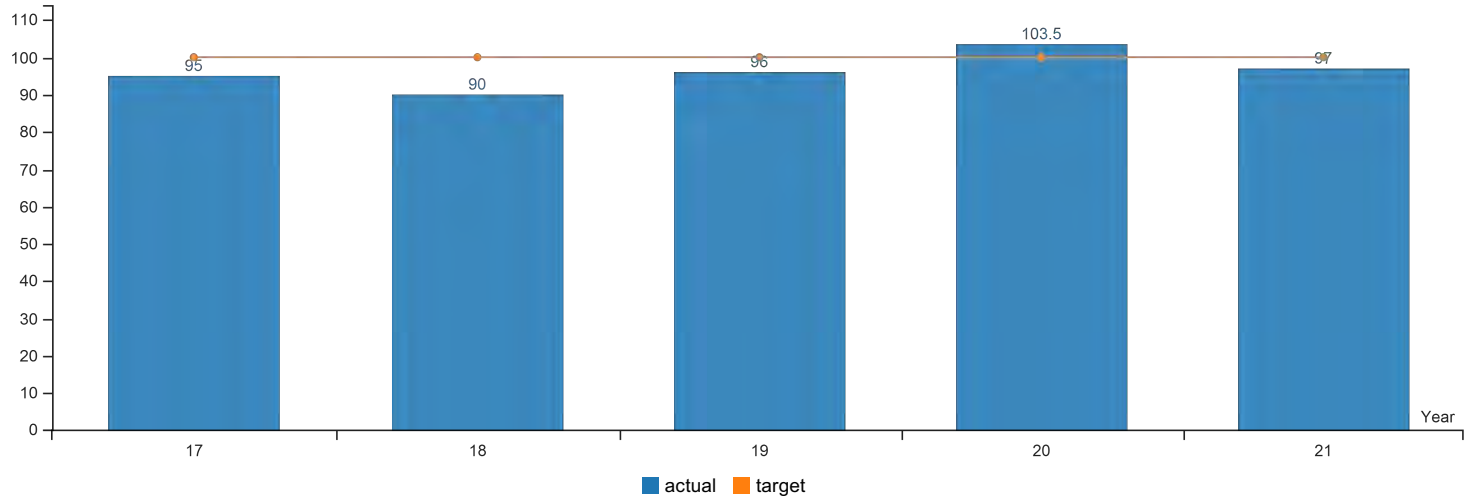
KPM #	Approved Key Performance Measures (KPMs)
1	RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.
2	ARMORY CONDITION - Percent of statewide armories in adequate or better condition.
3	REVENUE GENERATION - Percent of available armory time rented.
4	EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.
5	YOUTH CHALLENGE - Percent of youth who complete the academic phase of the program with a GED, high school diploma, or credit recovery at graduation
6	REINTEGRATION - Percent of members successfully referred for reintegration services.
7	DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).
8	HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.
9	CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	66.67%	11.11%	22.22%

KPM #1	RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.
	Data Collection Period: Oct 01 - Sep 30

** Upward Trend = positive result*



Report Year	2017	2018	2019	2020	2021
Percent Index (actual number of soldiers recruited vs. recruiting goal)					
Actual	95%	90%	96%	103.50%	97%
Target	100%	100%	100%	100%	100%

How Are We Doing

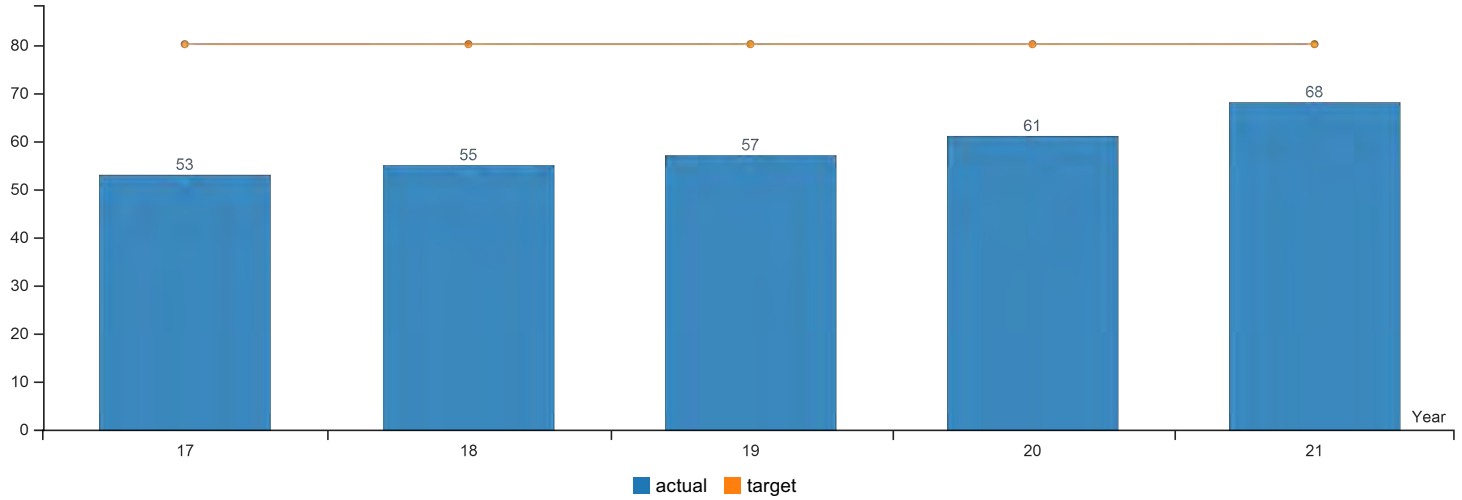
Recruiting goals have proven to be challenging during the past 16 years of conflict, but Oregon has enjoyed relative success for a number of years. FY 2015 through 2016 actuals indicate a decline from prior years. In FY 2013 Recruiting Command experienced the retirement of several highly productive recruiters. New recruiters hired to fill these vacancies then had to complete a Military Occupational Specialty (MOS) training program in Arkansas. This transition reduced the number of knowledgeable recruiters available. It is a lengthy process to hire, school and train a recruiter to become highly proficient. Fiscal Years 2018 and 2019 trended upward compared to 2016-2017. For Federal Fiscal Year 2020, the Oregon National Guard's combined recruiting target was 902 soldiers and airmen, with actual recruitments totaling 878, a slight drop from 2019. This equates to the Oregon National Guard meeting 97.34% of its combined target. In Oregon Army National Guard recruiting, by meeting 96% of its recruiting target goal Oregon placed 41st out of 54 states, territories and the District of Columbia. In Oregon Air National Guard recruiting, by meeting 100.81% of its recruiting target goal Oregon placed 40th out of 54 (states, territories and the District of Columbia.

Factors Affecting Results

The Oregon Legislature has enacted several bills in prior biennia supporting soldiers and airmen, their families and veterans. Legislative support has provided modification to property tax exemptions for Guard members ordered to federal active duty, continuation of emergency relief assistance through the Emergency Financial Assistance Fund for Guard members and their families, delegation of parental powers by parents serving in active military service, an increase in the Oregon state deduction for military pay and exemption of Tri-Care health care expenses from federal taxable income for two years. Federally funded recruitment and retention bonuses coupled with programs to reward Guard members who sponsor new enlistees, hiring additional recruiters and new marketing initiatives have all contributed to successful recruiting efforts. In the 2009-11 biennium, State lawmakers provided a $500,000 supplemental contribution to the Emergency Financial Assistance Fund created during the 2005-07 biennium. During the February 2018 Legislative Session, HB 4035 appropriated $2,500,000 in scholarship funding for qualified Oregon Army and Air National Guard members to obtain an associate's degree or bachelor's degree from a community college or public university. This is expected to significantly influence recruiting figures in subsequent reporting years.

KPM #2	ARMORY CONDITION - Percent of statewide armories in adequate or better condition.
	Data Collection Period: Oct 01 - Sep 30

** Upward Trend = positive result*



Report Year	2017	2018	2019	2020	2021
Percent of statewide Armories in adequate condition readiness					
Actual	53%	55%	57%	61%	68%
Target	80%	80%	80%	80%	80%

How Are We Doing

At federal fiscal year end 2020, the percentage of Oregon Army National Guard facilities in adequate or better condition is 47.4%. This continues the downward trend between federal fiscal years 2018 and 2019. Disposal of the Burns Armory in 2018, the Oregon City Armory in 2020, and demolition of World War II era structures at Camp Umatilla in 2020 reduced some of the aged infrastructure from our real property inventory. Construction of the new headquarters building in Salem and the State funded Army Service Life Extension Program (ASLEP) that has been continued by Governor Brown and funded by the Legislature has helped improve armory conditions. Additionally, the multi-year federally funded lead cleanup projects as a result of indoor firing ranges was completed in 2020, which has improved the mission capability of some of our facilities. Lack of approval of deferred maintenance requests in the 2017-19 and 2019-21 budgets as well as budget reductions in the 2009-11, 2011-13 and 2013-15 budgets that resulted in the elimination of maintenance staff positions responsible for the upkeep of facilities is a contributory factor to the current decline in facility condition and increased deferred maintenance.

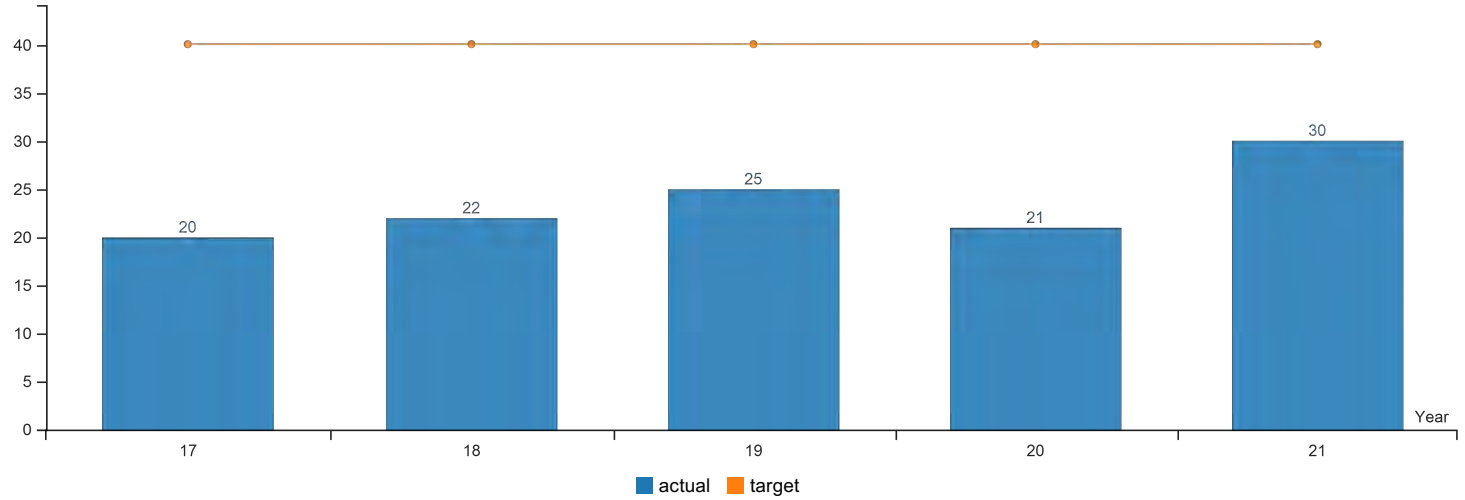
Factors Affecting Results

The Oregon Military Department operates and maintains an inventory of 788 Army National Guard buildings totaling 4,197,454 square feet on 69,698 acres owned, leased, or under a use agreement. In 2017 the license of Umatilla Chemical Depot to OMD added approximately 400 buildings & structures on 7,500 federally owned acres. The total facility portfolio comprises one of the largest inventories by square footage within Oregon state government. Deferred maintenance needs have increased from approximately $5 million fourteen years ago to approximately $250 million at State fiscal year end 2020. The maintenance and readiness of Oregon's military facilities are dependent upon state funding. Budget reductions during the 2009-11, 2011-13 and 2013-15 biennia resulted in the loss of operational funding and maintenance staff positions. The loss of funding coupled with loss of maintenance staff positions and increases in utility costs has resulted in a significant increase in the deferred maintenance backlog. State funding match becomes particularly critical when viewed through the lens of political and economic turbulence at the state and federal level. This turbulence manifests itself in government shutdowns, continuing resolutions, and budgetary sequestration. The Oregon Military Department’s ability to generate Other Funds revenue

through community and government use of armories was reduced due to the presence of lead dust from indoor firing ranges at numerous armories including several of our highest revenue generating facilities. These facilities were reopened and recovery was well under way until the COVID-19 pandemic shut down the ability to generate revenue. The loss of revenue for the duration and recovery from the pandemic severely impacts and contributes to a continual increase in deferred maintenance and the further decline of our facilities.

KPM #3	REVENUE GENERATION - Percent of available armory time rented.
	Data Collection Period: Oct 01 - Sep 30

** Upward Trend = positive result*



Report Year	2017	2018	2019	2020	2021
Percent of available armory time rented					
Actual	20%	22%	25%	21%	30%
Target	40%	40%	40%	40%	40%

How Are We Doing

This performance measure was established by the suggestion of the Legislative Fiscal Office during and nearing the end of the 2005 extended session. The actual data suggests an overly aggressive target was originally established but subsequently revised after consultation with Legislative Fiscal Office. This past year was particularly difficult with the effects of COVID-19 and the majority of our facilities being shut down for events until the last few months of the year. This caused many events to be cancelled or postponed which also has an effect on the numbers and greatly affected our overall revenue goals. The only events allowed to happen were either outdoor type events like markets, parking lot rentals, or essential services such as Red Cross, government services, and County Health Screenings. This greatly limited the availability of our facility. During Federal fiscal year 2020, given all of this we became creative in our rental opportunities and reached out to provide space for essential services and outdoor usage leading us to achieve an overall mark of 30% usage even though the facilities only opened for the final 3 months for events in 2020. The majority of our rentals came from working with Red Cross Blood Drives, County courthouses which needed more space to properly follow COVID guidelines, outdoor celebrations of life, outdoor markets, and county health screenings.

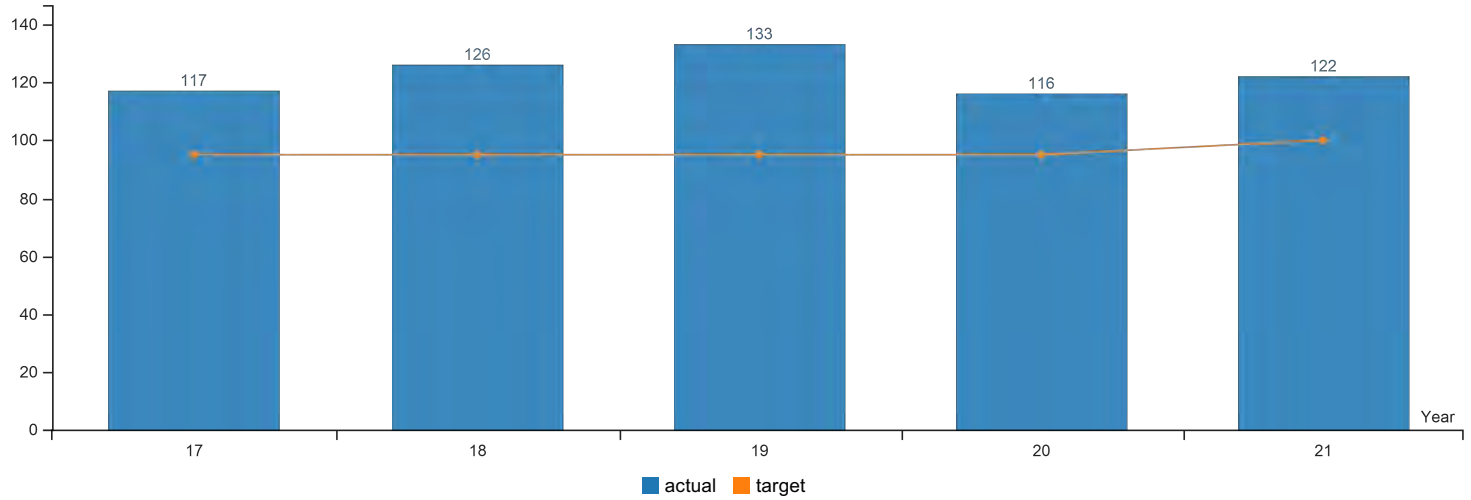
Factors Affecting Results

The maintenance and readiness of Oregon's armories is dependent upon adequate funding. The agency's rental revenue has historically mirrored that of the state budget and the economy. With COVID-19 decimating the economy it also equally decimated the opportunity to rent out our facilities the majority of the year. Following the state beginning to re-open from COVID the program has seen positive growth in usage with the focus of increasing out digital footprint and a focused marketing plan for the entire state. Usage requests have increased and are mimicking what we saw prior to COVID which is an encouraging sign. The absence of an advertising budget and event overhead (labor & utilities) puts the rental program at a competitive disadvantage though to mane facilities. Rising energy costs also impact availability of limited operations & maintenance funds. Rental revenues are programmed to partially offset energy costs. Another factor which has significantly constrained the ability to generate rental revenue is the closure of some armories to rental events due to lead dust contamination from indoor firing ranges. This can occur at any point a test is done

shutting down facilities for months at a time and hurting the program’s credibility with renters who had planned event. State matching funds for federally funded projects are necessary to modernize, reduce deferred maintenance backlog, maintain and repair armories at levels that will entice potential rental customers. Past history has shown armory improvements enhance our ability to market armories for rental activity.

KPM #4	EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2017	2018	2019	2020	2021
Percent of equipment on hand in Oregon vs. equipment authorized					
Actual	117%	126%	133%	116%	122%
Target	95%	95%	95%	95%	100%

How Are We Doing

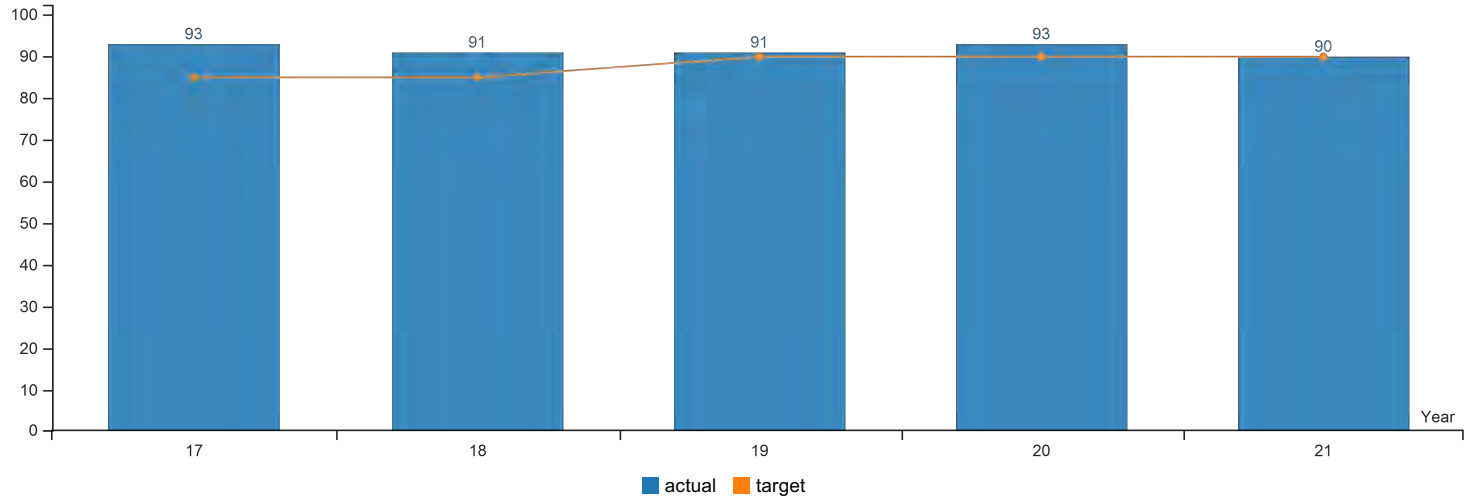
For the purposes of this measure we analyzed certain types of equipment utilized in disaster recovery situations: High Mobility Multipurpose Wheeled Vehicle (HMMWV); 5-Ton Cargo Trucks and HEMTT (Heavy Expanded Mobility Tactical Truck) Fueler Vehicles. The result of this analysis shows for HMMWV the state of Oregon is authorized 594 vehicles with 683 on hand for 115% of authorized level. For 5-Ton Cargo Trucks the state of Oregon is authorized 248 vehicles with 338 on hand for 136% of authorized level. For HEMTT Fueler Vehicles the state of Oregon is authorized 34 vehicles with 47 on hand for 138% of authorized level. In total for fiscal year 2021, the state of Oregon was authorized a total of 876 pieces of equipment with 1068 pieces on hand for 122% of authorized level. The primary reason for percentage of equipment on hand exceeding authorized is ongoing unit reorganization where certain items of authorized equipment in process of replacement and formerly authorized equipment items not yet returned to the federal supply system.

Factors Affecting Results

The major factors affecting availability of equipment on hand include disaster recovery situations the Oregon National Guard is called upon to assist with and overseas deployments of Oregon National Guard soldiers and equipment. For example, the December 2007 and December 2008 winter storms that hit the coastal region of Oregon were major actions for the Oregon National Guard. Hundreds of soldiers and dozens of equipment items were utilized to effectively mitigate the damage inflicted upon this region. Upon completion of the Oregon National Guard's duties during the December storms, much of the equipment needed repair and refurbishment before it could be placed back into active service. Also, changes in unit force structure directly affect the availability of equipment. For example, the acquisition of a Stryker Brigade brought in multi-wheeled armored combat vehicles that do not serve a state emergency function. Another factor affecting equipment availability levels are deployments of Oregon National Guard units and equipment although the tempo of deployment has trended downward in recent years.

KPM #5	YOUTH CHALLENGE - Percent of youth who complete the academic phase of the program with a GED, high school diploma, or credit recovery at graduation
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2017	2018	2019	2020	2021
Percent of youth who complete the academic phase of the program with a GED, high school diploma, or credit recovery at graduation					
Actual	93%	91%	91%	93%	90%
Target	85%	85%	90%	90%	90%

How Are We Doing

The Youth Challenge curriculum successfully prepares students to pass high school diploma requirements and General Education Diploma (GED) whereas these same students were failing in the traditional setting. All students not earning academic credentials who graduate the program earn up to 8 accredited high school credits towards acquiring diplomas. Due to COVID-19 restrictions, only 169 students entered the academic phase of the program in 2020. 152 graduated, for a total of 90%. Of the 152 students who graduated in the 2020 reporting cycle, 18 earned high school diplomas and 0 tested for a GED for a total of 12%. 134 of the 152 graduating students earned up to 8 high school credits and chose to return to their home high school and pursue their diploma. We consistently exceed the National graduation target number for our program. These figures are provided by staff within the Oregon Youth Challenge Program and are reflected in the National Guard Bureau Annual Youth Challenge Report to Congress.

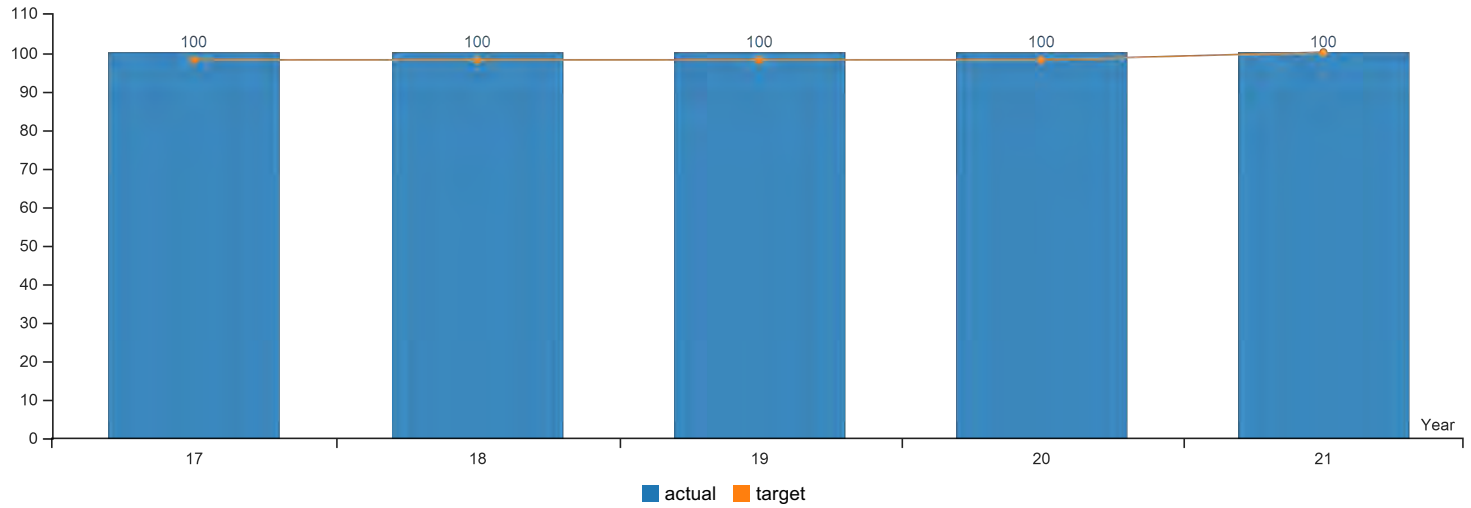
Factors Affecting Results

Applicants enrolled in Youth Challenge are 16.18 year old youth who are not successful in the traditional high school setting, are failing or have dropped.out. Challenge offers these youth an alternative for academic success. The military setting and the curriculum combine classroom work, community service, and challenging individual and team activities into one experience. The students learn how to work with others, set personal goals, and plan their direction for life. Their personal goals and motivations to succeed provide a base for them to become positive, productive, taxpaying, contributing citizens in their respective communities throughout Oregon. The Oregon National Guard Youth Challenge Program (OYCP) remains committed to prioritizing equity and addressing racial disparities by engaging our under-served and under-resourced communities throughout the state. We pride ourselves on being an inclusive and welcoming educational opportunity for all at-risk youth regardless of race, ethnicity, culture, color, disability, gender, religion, economic status and national origin. OYCP offers high school dropouts and students failing at traditional high schools the opportunity to get their education back on track and build a future. OYCP is Oregon's only statewide public alternative high school. OYCP accepts students from all 36 counties in Oregon making the program available to all dropouts and school districts with students who are failing academically. In 2020, students attending OYCP came from 67 different high schools throughout the state with a

GPA of 1.39 when entering the program. 100% of the students who graduated earned either an accredited high school diploma, a General Education Diploma (GED), or Oregon certified high school credits to take back to their communities to re.enroll in high school. OYCP is certified by the Oregon Department of Education and is accredited by the Northwest Accreditation Commission. The work skills portion of the program involves training in conjunction with public works and community service projects. Community service was curtailed in 2020 due to COVID-19. In March 2020, week 8 of the class, OYCP sent 156 students home due to COVID-19 and the Governor's executive order. OYCP continued the students' academic education via distance learning. 152 students successfully graduated the program in June 2020. The second class of 2020, July through December, was canceled due to COVID-19 restrictions.

KPM #6	REINTEGRATION - Percent of members successfully referred for reintegration services.
	Data Collection Period: Oct 01 - Sep 30

** Upward Trend = positive result*



Report Year	2017	2018	2019	2020	2021
Percent of members successfully referred for reintegration services.					
Actual	100%	100%	100%	100%	100%
Target	98%	98%	98%	98%	100%

How Are We Doing

The Service Member Family Support Program (SMFS) has successfully referred or provided reintegration services to all of Oregon National Guard (ORNG) Service Members returning from deployment since federal fiscal year 2009. This has been accomplished by providing Yellow Ribbon Reintegration Program training, conducting seminars and workshops during unit training assemblies, and establishing a network of public and private sector organizations located throughout Oregon communities available to support Service Members and their Families. SMFS accomplishes its Deployment Cycle Support mission by encompassing programs focused mainly by the Transition Assistance Team. National Guard Bureau (NGB) considers Oregon's SMFS a nationwide best practice for other states to emulate. During the most recent twelve month reporting period (October 1, 2020 - September 30, 2021), the Transition Support Services (TSS) team conducted 355 official interactions with Service Members and their Families throughout Oregon. The employment outreach resulted in 152 confirmed hires. The Department of Defense (DoD) calculates that each confirmed hire could potentially save the government $13,988 in unemployment compensation for a total potential savings of over $2.1 million dollars. The Military & Family Readiness Specialists provided 2,180 family interactions during this period which includes 1,450 direct contacts, 521 cases, 1598 outreach, and 10,226 in resources distributed.

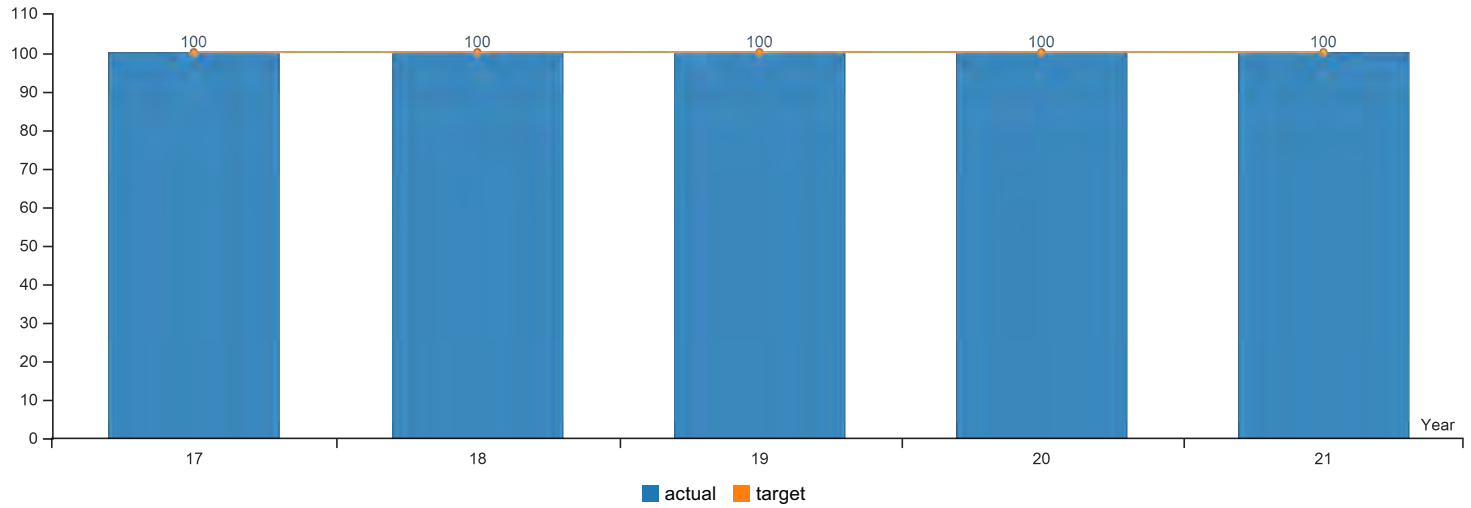
Factors Affecting Results

The implementation of an Employment and Education Counselor (EEC) team has provided coverage statewide. As there are no active duty installations in Oregon to support Service Members and their Families, Oregon relies upon local resources. The closest active duty installations are Joint Base Lewis-McChord located 130 miles north of Portland, Mountain Home Air Force Base located 500 miles east of the Willamette Valley population centers, and Travis Air Force Base located 500 miles south of Willamette Valley population centers. The lack of active duty military installations in Oregon limits resources available to Service Members and their Families who then seek assistance from SMFS to avoid the expense and long travel to active duty installations in neighboring states. Federal fund reductions will reduce support available to Service Members and their Families in Oregon. The large geographic dispersion of Service Members and their Families in Oregon creates challenges in providing support to individuals living in rural areas. The most critical factor affecting the Service Member and Family Support TSS/EEC is the projected federal budget reduction. The

program's approximate federal fiscal budget of $1.6 million is funded over 99% by National Guard Bureau. SMFS receives $0 dollars from the State of Oregon. The reliance upon federal funding from, Beyond the Yellow Ribbon Program (BTYR) is not guaranteed, does not provide stability and continuity of services, and has decreased each year. An investment in State funding would provide a secure basis for the critical continuation of a viable TSS in supporting the mission of the Service Member and Family Support Program Deployment Cycle.

KPM #7	DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2017	2018	2019	2020	2021
Percent of Oregon counties with domestic preparedness plans.					
Actual	100%	100%	100%	100%	100%
Target	100%	100%	100%	100%	100%

How Are We Doing

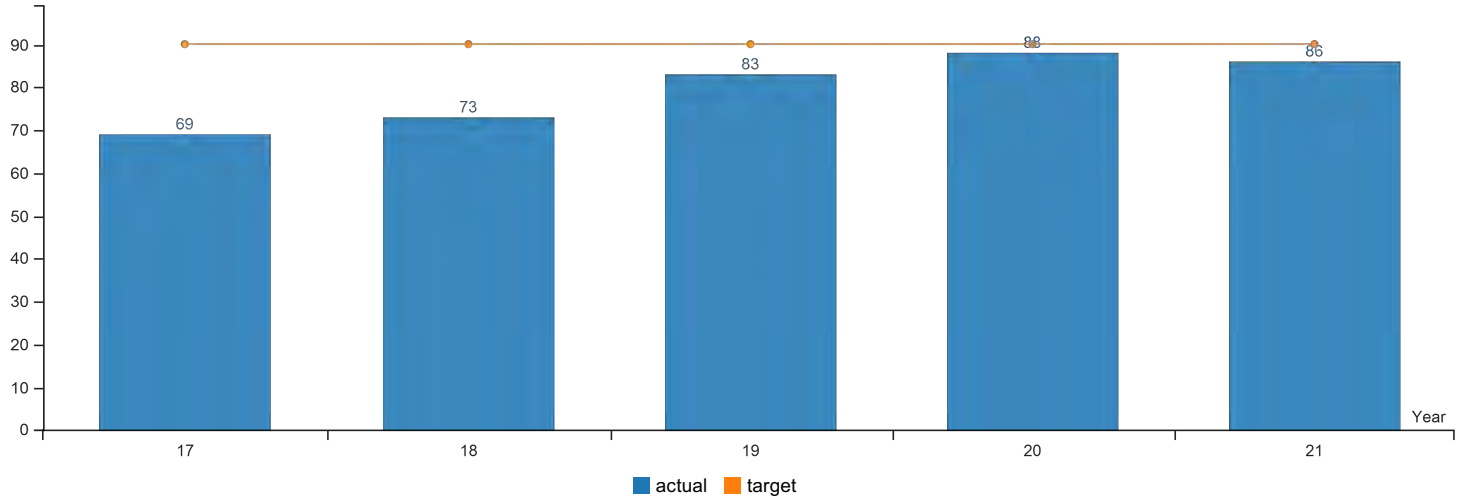
Currently 100% of Oregon's counties have a National Incident Management System compliant Emergency Operations Plan on file with the Office of Emergency Management (OEM). Currently comparable information is not readily available regarding this particular measure in other states or the national level. The link provided below will take the reader to the NIMS homepage where more information is available regarding the component pieces of NIMS, FAQ's, and the relationship between NIMS and the National Response Framework: http://www.fema.gov/national-incident-management-system.

Factors Affecting Results

A primary issue affecting the results of this measure is available resources at both the state and local levels. Economic conditions have required state and county governments to find new, more efficient ways to conduct business without hampering service delivery. To date, OEM has been able to maintain the records showing when local governments need to update and re-submit their Emergency Operation Plans. In addition, OEM has been able to continue to offer support services to local governments as they work to refine these plans. That said, the support services provided to local governments are the responsibility of one or two key staff members within OEM and there are no readily available resources to help provide back-up or support. At the county level it is taking a longer period of time for plans to be modified and re-submitted due to lack of qualified personnel and other resources. OEM is anticipating a major reduction in the level of Homeland Security Grant funding in future years. This grant is the primary funding source for the development of Emergency Operations Plans. A significant reduction may cause several local jurisdictions to fall behind in the ongoing development and maintenance of these plans. The importance of continued support for OEM to increase staff to assist county governments with ongoing requirements associated with Emergency Operations and Preparedness planning is difficult to overstate.

KPM #8	HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2017	2018	2019	2020	2021
Percentage of state population covered by a FEMA approved local hazard mitigation plan.					
Actual	69%	73%	83%	88%	86%
Target	90%	90%	90%	90%	90%

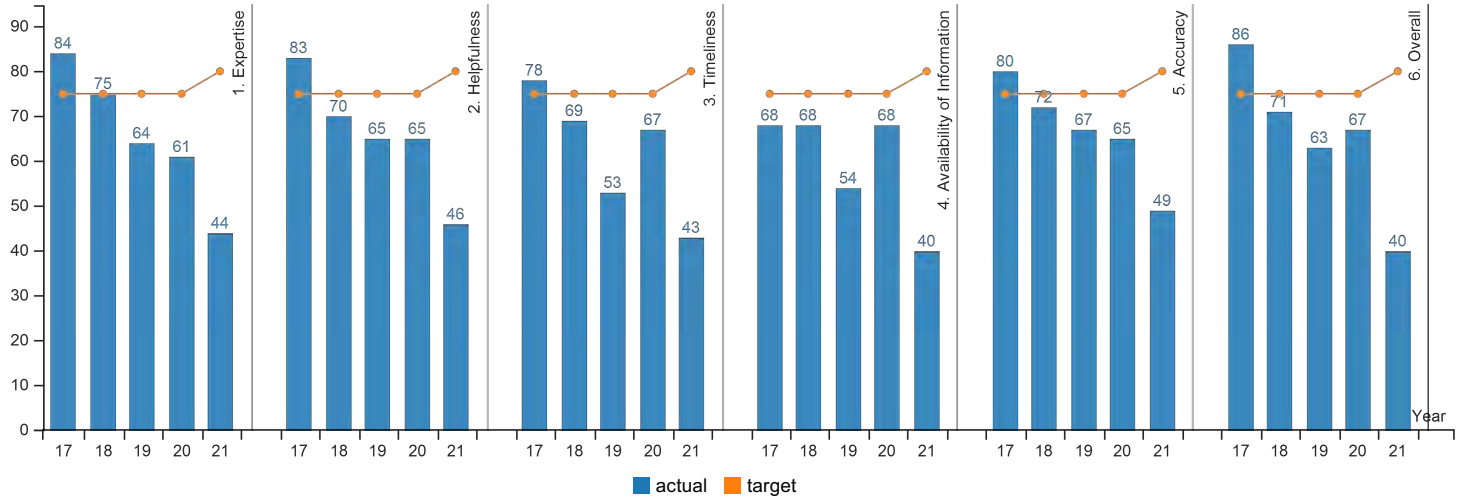
How Are We Doing

OEM has set the target for 90% of Oregon's population to be continually covered by a FEMA approved hazard mitigation plan. This target was deemed appropriate as hazard mitigation plans, per Code of Federal Regulation (CFR), Title 44, Chapter 1, Part 201 have a life cycle of five years. Every five years a local jurisdiction must review and revise its plan to reflect changes in development, progress in local mitigation efforts and changes in priorities. The plan must then be re-submitted to the Office of Emergency Management for review, which then submits these plans to FEMA for review and approval. Meeting this five year deadline is a requirement for a local community to be eligible to apply for federal hazard mitigation grant project funding. At Fiscal Year End 2021, 86% of Oregon's population was covered by a FEMA approved hazard mitigation plan.

Factors Affecting Results

As of June 30, 2021, the percentage of state population covered by a FEMA approved hazard mitigation plan was 85.6%; the percentage of counties covered was 81%. From 2020 we lost 2.4% on population covered and gained 6% on counties covered. With respect to counties, we gained Baker, Grant, Lake, and Yamhill but lost Curry and Deschutes. The loss of Curry and Deschutes outweighed the gains from the other counties. The PSU Population Research Center reports that most of the increase in Oregon population year over year was due to in-migration, and “Oregon’s three most populous counties (Multnomah, Washington, Clackamas) are home to nearly 1.9 million people and accounted for more than half of the state's growth… Other counties with large numeric growth included Deschutes (4,015), Lane (2,485), and Jackson (1,950)… Portland continued to add more residents than other cities in Oregon. Its 2020 population of 664,605 includes growth of 7,505 (1.14 percent) between 2019 and 2020. Eugene, Oregon's second largest city, added 2,410 residents (1.4 percent) to reach a population of 173,620 in 2020. Other Oregon cities adding more than 1,500 residents each were Salem, Medford, and Redmond.”

KPM #9	CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
	Data Collection Period: Oct 01 - Sep 30



Report Year	2017	2018	2019	2020	2021
1. Expertise					
Actual	84%	75%	64%	61%	44%
Target	75%	75%	75%	75%	80%
2. Helpfulness					
Actual	83%	70%	65%	65%	46%
Target	75%	75%	75%	75%	80%
3. Timeliness					
Actual	78%	69%	53%	67%	43%
Target	75%	75%	75%	75%	80%
4. Availability of Information					
Actual	68%	68%	54%	68%	40%
Target	75%	75%	75%	75%	80%
5. Accuracy					
Actual	80%	72%	67%	65%	49%
Target	75%	75%	75%	75%	80%
6. Overall					
Actual	86%	71%	63%	67%	40%
Target	75%	75%	75%	75%	80%

How Are We Doing

2021 APPR Customer Satisfaction survey results indicated Availability of Information was the highest rated category with 49% of respondents rating it as good or excellent. Overall, Customer Service survey results trended downward from the prior year's report. The 2021 Survey data problems are twofold: First, an acute data population disparity from very few respondents to the Oregon Military Department segment (1 responses), Oregon National Guard segment (3 responses) and Oregon Youth Challenge Program (8 responses) of the survey. Oregon Office of Emergency Management (OEM) accounted for 71% of all survey responses (29 responses). Second, the 2021 survey garnered only 41 total respondents compared to 22 last year. This was sent to 500 individuals. While other state and federal agencies do customer satisfaction surveys, there is no known comparable agency that aligns with the Oregon Military Department's mission, goals and customer pool. The Oregon Military Department operates and maintains the 4th largest inventory of facilities by square footage within state government. These facilities are critical to maintaining force structure as well as providing our citizen soldiers with a home base in which to prepare for deployments. OEM works with city and county governments to ensure that proper hazard mitigation and emergency operations plans are in place. OEM also works with communities to help them recover from natural or human made disasters. The Community Support Program operates the only statewide alternative high school for students aged 16-18 who are failing in the traditional high school environment.

Factors Affecting Results

The maintenance and readiness of Oregon Military Department facilities is dependent upon state funding. Federal funding is leveraged to the maximum extent. Declines in armory condition are due in part to reductions in appropriated General Fund for personal services and services & supplies. Limited state funding does attribute to timeliness in responding to facilities issues unless major mechanical or structural failures occur, and expenses for non-critical repairs for one armory give way to critical repairs required at another armory. Staffing levels are insufficient to provide a maintenance technician at each facility so a regional system is in place wherein maintenance technicians travel distances to address service needs. The Office of Emergency Management is affected by limited General Fund support and reductions to Federal Grant monies which are critical for hiring and retaining staff members. Limited staffing does have a major impact on the timeliness of responding to customer requests for assistance post disasters. Staff time is directed towards the most critical situations first and then follow-ups are conducted to ensure that all customer needs are met.

OREGON MILITARY DEPARTMENT
SPECIAL REPORT
AUDIT RESPONSE REPORT

The Oregon Military Department has received four completed audits by the Secretary of State Audits Division since February 2020 for the 2019-2021 biennium, and zero completed audits for the 2021-2023 biennium.

2019-2021 biennium

Selected Financial Accounts for year ended June 30, 2020
This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were Buildings, Accumulated Depreciation and Federal Revenue. This audit did not identify any reportable findings or deficiencies in internal control over financial reporting.

Selected Financial Accounts for year ended June 30, 2021
This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were Buildings, Accumulated Depreciation and Federal Revenue. This audit did not identify any reportable findings or deficiencies in internal control over financial reporting

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FY20 Federal Compliance - Single Audit for year ended June 30, 2020: **National Guard Military Operations & Maintenance – CFDA #12.401**
This audit is being conducted in accordance with the Single Audit Act and 2 CFR 200 (Uniform Guidance). The objectives are to determine whether OMD 1) complied with federal requirements for the program, 2) had effective internal controls over compliance and 3) accurately reported federal expenditures related to the program under the audit. The results of the audit disclosed instances of noncompliance as follows:

1) Material Weakness, Noncompliance: Finding #2020-030: Strengthen controls to ensure financial reports are accurate and adequately supported by accounting records. Recommend department management ensure corrections are being made in the accounting records as errors are identified, and consider implementing the use of additional data fields within the accounting system to promote accurate federal reporting.
    a. Summary of OMD response:

i. OMD concurs with the finding and recommendations and will undertake corrective action as follows:
   1. Continue our assessment of use of the Statewide Financial Management Application (SFMA).
      a. Action taken to date: -OMD is continuing to review how to implement modifications to the SFMA to more fully utilize the system, but those actions were materially affected by the impacts of the COVID-19 pandemic. The Finance Division and our Installations Division have developed a bi-weekly status meeting as a group to work on implementing changes and it is still our intention to have a corrective action in place prior to the October 1, 2021 start of Federal Fiscal Year 2022.
   2. Continue to ensure that Datamart queries are included as the primary supporting documentation validating both Federal and Non-Federal share of requested reimbursements.
   3. Create and implement a reconciliation process between the Financial Administration Division (AGC) Senior Master Cooperative Agreement (MCA) Accountant, the Installation Division (AGI) Budget Analyst and the Federal Construction Facility Maintenance Officer (CFMO).
      a. Action taken to date: OMD is working toward implementing a reconciliation process, but those actions were materially affected by the impacts of the COVID-19 pandemic. We have developed a bi-weekly status meeting met as a group to work on implementing changes and it is still our intention to have a corrective action in place prior to the October 1, 2021 start of Federal Fiscal Year 2022. The Senior Master Cooperative Agreement Accountant is still finalizing a three-way reconciliation form that will be used by the Financial Administration Division, the AGI Budget Analyst and the Federal Finance person. The reconciliation will occur on a monthly basis and be based on the actual expenses incurred and reimbursements processed during the preceding month. To date there have been some partial reconciliations that have occurred, and we have implemented a new Year to Date Tracker for this program that is used with other Cooperative Agreements within the agency.
   4. This process will focus on ensuring the SFMA, the iEMS system and the federal accounting systems are reconciled at a minimum quarterly. Should there be reconciling items found the requirement will be that those items be addressed/corrected before the completion of the following quarters reconciliation.
      a. Action taken to date: -OMD implemented a process where the Cooperative Agreement Accountant, the AGI Budget Analyst and the Federal Finance person ensure each SF-270 matches the State Financial Management System, the program subsidiary system iEMS and the federal financial system GFEBS.
   5. A copy of the completed reconciliation document will be signed by both the AGC Senior MCA Accountant and the AGI Budget Analyst and stored electronically in the appropriate files.
   6. A calendar will be developed identifying dates for reconciliations to occur.

7. A new non-federal funds matching PCA will be created that ties to one, and only one, federal fiscal year, and will also tie to the same Grant No/Phase as the federal funds PCAs for that same program and fiscal year. This will allow the agency to be able to match, and report, non-federal fund expenditures for each specific fiscal year.
    a. Action taken to date: Starting with Federal Fiscal Year 2021 OMD has developed multiple single year General Fund PCA's to match our Federal Funds PCA's. OMD is still planning to tie federal grant numbers and phases to our non-federal PCA.
8. OMD will seek to correct any discrepancies in the accounting record as soon as they are identified.
    a. Action taken to date: OMD strengthened our review and approval processes prior to payments being made in order to minimize errors associated with fiscal years, vendors, duplicate payments etc.

2) Significant Deficiency, Noncompliance: Finding #2020-031: Strengthen controls to ensure expenditures are not obligated beyond the period of performance. Recommend department management implement control procedures to ensure payroll is coded to the correct federal grant awards and identify and correct all errors noted.
    a. Summary of OMD response:
        i. OMD concurs with the finding and recommendations and will undertake corrective action as follows:
            1. Create a process and procedure where the responsible Accountant within the Financial Administration Division and the Budget Analyst within the Installations Division are coordinating on the assignment of cost codes for payroll expenses. This coordinated effort, along with the robust reconciliation process listed above, should result in the elimination of coding errors.
                a. Action taken to date: OMD created and implemented a new process document outlining how positions will be reviewed and coded by both the Human Resources Office and Payroll. This process document was shared with Secretary of State on June 29, 2021.
            2. The Financial Administration Division will process corrective entries to move $25,682 to the appropriate federal grant year. We will notify Secretary of State when these transactions are complete.
                a. Action taken to date: This correcting entries was made in SFMA in June 2021, and Secretary of State was notified on June 30, 2021.

3) Significant Deficiency, Noncompliance: Finding #2020-032: Strengthen controls to ensure level of federal support for expenditures is adequately documented. Recommend department management ensure that adequate documentation is retained to support the expenditures and the matching rates charged to the federal award.
    a. Summary of OMD response:
        i. OMD concurs with the finding and recommendations and took corrective action as follows:

1. The Division of Operational Expenses (DOE) has been updated to reflect the annually certified Facility Installations Stationing Plan (FISP). Processes have been established to ensure the DOE is updated annually to coincide with the annual FISP review and certification. This corrective action was implemented on April 14, 2021.

FY20 Federal Compliance - Single Audit for year ended June 30, 2020: Disaster Grants - Public Assistance, CFDA #97.036

This audit is being conducted with the Single Audit Act and 2 CFR 2(Uniform Guidance). The objectives are to determine whether the state (1) has complied with federal requirements for the program (2) has effective internal controls over compliance (3) has accurately reported federal expenditures related to the program under audit. The results of the audit disclosed instances of noncompliance as follows:

1) Significant Deficiency, Noncompliance: Finding #2020-033: Fully implement subrecipient risk assessments. Recommend department management continue to implement and document its risk assessments process for each subrecipient.
    a. Summary of OMD response:
        i. OMD concurs with the finding and recommendations and will undertake corrective action as follows:
            1. OEM will continue to develop the risk assessment policy and procedures, including following up with questionaries sent to subrecipients but not yet received.
                a. Action taken to date: Management of the Mitigation and Recovery Services Section within the Office of Emergency Management has begun discussions regarding corrections needed to the current policy and procedures associated with the Risk Assessment process. As these conversations progress the Office is planning to create a workgroup comprised of program and accounting staff focusing on revising and implementing new policy and procedures. This item was also referenced in a monitoring visit conducted by the Federal Emergency Management Agency.
            2. OEM will develop a subrecipient monitoring policy in accordance with 2 CFR 200. This policy will include discussion on how OEM prioritizes subrecipient monitoring based on the results of the risk assessment.
            3. As of February 8, 2021, OEM has hired a Public Assistance Grants Accountant who has finished documenting all outstanding risk assessment questionnaires received from sub-recipients.

2) Significant Deficiency, Noncompliance: Finding #2020-034: Improve accuracy of quarterly performance reporting. Recommend department management improve existing controls to ensure quarterly performance reports are complete and accurate prior to report submission.
    a. Summary of OMD response:
        i. OMD concurs with the finding and recommendations and will undertake corrective action as follows:

1. OEM's Finance Manager will review and approve all financial data entered by the Public Assistance Accounting in the quarterly performance report before submission to FEMA. This process will focus on ensuring that accurate payment data is reported on the quarterly progress reports.
    a. Action taken to date: Effective June 30, 2021, the Finance Manager within the Office of Emergency Management is reviewing and approving all financial data associated with Public Assistance Grants prior to the quarterly reports being submitted to the Federal Emergency Management Agency. This ensures that all financial data is validated and correct prior to submittal.

FY21 Federal Compliance - Single Audit for year ended June 30, 2021: **National Guard Military Construction – CFDA #12.400 and National Guard Military Operations & Maintenance – CFDA #12.401**

This audit is being conducted in accordance with the Single Audit Act and 2 CFR 200 (Uniform Guidance). The objectives are to determine whether OMD 1) complied with federal requirements for the program, 2) had effective internal controls over compliance and 3) accurately reported federal expenditures related to the program under the audit. The results of the audit disclosed instances of noncompliance as follows:

1) Significant Deficiency: Finding #2021-030 Strengthen controls to ensure changes in expenditures requested for reimbursement are sufficiently documented and tracked. Recommend department management establish controls and procedures to sufficiently document and track changes in expenditures requested for reimbursement on SF-270 reports.
    a. Summary of OMD response:
        i. OMD concurs with the finding and recommendations and will undertake corrective action as follows:
            1. The Financial Administration Division has created a refined tracking tool that will be used uniformly across all Master Cooperative Agreement appendices. The tracking tool[1] will be a useful tool in preparing and reconciling SF-270's, and will also serve as a primary documentation source for future auditing purposes. This document will specifically identify individual expenditures and tie those expenditures to the appropriate SF-270. It will also identify which expenditures were excluded from each particular SF-270. This will provide a robust tracking tool to ensure the Financial Administration Division is able to identify and bill for all associated expenditures, while also ensuring double billing does not occur.
                a. Action taken to date: The tracking tool listed above has been implemented across all Cooperative Agreement appendices and is in place for Federal Fiscal Year 2022 awards.

2) Significant Deficiency, Noncompliance: Finding #2021-029 Strengthen controls to ensure level of federal support for expenditures is accurately recorded. Recommend department management establish controls to ensure the level of federal support for expenditures is accurately recorded
    a. Summary of OMD response:
        i. The OMD concurs with the finding and recommendations and will undertake corrective action as follows:
            1. The Installations Division has reinstituted a process known as the Division of Operational Expenses (DOE). The DOE is updated to reflect the annually certified Facility Installations Stationing Plan (FISP). This annual review codifies federal/state cost shares associated with all National Guard facilities supported through Appendix 1 (Operations & Maintenance). This cost share document serves as the guiding document allowing both the Installation Division and the Financial Administration Division to ensure cost shares are uniformly and consistently applied. The DOE is reviewed and updated by the Planning, Programming and Real Property Branch within the Installations Division and is driven by the Facilities Inventory and Support Plan (FISP). The Support Branch within the Installations Division is then responsible to ensuring proper costs splits are included on payment documentation provided to the Financial Administration Division. A copy of the DOE is shared annually with the Financial Administration Division.
                a. Action taken to date: The corrective action listed above has been implemented and we consider this finding to be resolved.

3) Significant Deficiency, Noncompliance: Finding #2021-028 Strengthen controls to ensure expenditures are not obligated beyond the period of performance. Recommend department management ensure that adequate documentation is retained to support the matching rate charged to the federal award.
    a. Summary of OMD response:
        i. The OMD concurs with the finding and recommendations and will undertake corrective action as follows:
            1. The Financial Administration Division, on November 1st of each year, will either deactivate payroll "short codes" associated with the previous Federal Fiscal Year, or modify the "short code" to reflect the current Federal Fiscal Year. This will allow for final payroll costs to be applied during September Payroll Run 2 which occurs in mid-October each fiscal year. When capturing monthly payroll costs to be applied to an SF-270, the accounting staff within the Financial Administration Division will include all open Fiscal Years within their payroll queries. Payroll costs should only be seen in the current Fiscal Year, so including all open fiscal years will allow erroneous costs to be identified and moved to the correct fiscal year prior to a SF-270 being created.
                a. Action taken to date: Program Accountants and Payroll have been made aware of this change and will be implementing the action after the completion of September Payroll.

Oregon Military Department
Affirmative Action Statistics: 2021-23 Biennium

This report is submitted to provide an update of the Oregon Military Department's (OMD) progress toward the 2021-23 biennium goals and programs. The OMD had 560 total positions as of June 30, 2022, including temporary, limited duration and seasonal positions. There are 449 filled positions. Of these, there are 418 full-time positions, and 31 positions are part-time. Some positions have multiple employees who work less than quarter time and share position numbers. Of note, the Office of Emergency Management (now called the Oregon Department of Emergency Management - ODEM) separated from the OMD July 1, 2022. ODEM had 105 positions that transferred with them (91 permanent and 14 temporary and limited duration positions).

The information below was pulled June 30, 2022, includes both entities. Workday EEO reports show the agency having information for 449 of the filled positions. The summary of percentages show: American Indian or Alaska Native (4) 0.89%; Asian (5) 1.11%; Black or African American (4) 0.89%; Hispanic or Latino (29) 6.46%; Native Hawaiian or Other Pacific Islander (2) 0.45%; Two or more races (11) 2.45%; White (321) 71.94%; No Response (3) 0.67%; Disability (12) 2.67%; Males (282) 63.25%; Females (97) 21.60%. As of July 1, 2022, the agency's employee count is reduced by 75 filled positions due to the separation of the Oregon Department of Emergency Management from the OMD. EEO statistics will be affected due to this change for the agency, which is mid-biennium.

Historically, positions in the OMD have been male dominated work groups. The OMD will continue to increase our networking to communities to increase diversity in our application pool. The percentage of Women in our workforce increased by 4.72%. The percentage of Black or African Americans increased by 50.00%. Native Hawaiian or Other Pacific Islander increased by one. American Indian or Alaska Natives had no change. Hispanic or Latinos increased by 23.08%. Asian decreased by 37.50%. The percentage of Whites decreased by 0.78%. People who reported disabilities decreased by 5.88%. As part of our two-year plan, we are working to increase the overall statistics for minority and disability populations.

Our paramount goal, however, is to employ as many returning veterans as possible and a mission clearly relating to mobilization and deployment of soldiers in the event of State and National Emergencies. Our outreach efforts, including providing quality service and recruitment to that group is occasionally limited due to budget constraints. We have an expansive distribution list for our job postings and research hard-to-fill positions to locate areas for advertisement. These efforts increased our applicant pool of qualified minority candidates, and we continue to look for ways to reach more minority applicants. We contact colleges, related associated fields, the Employment Department and Tribes. We use Workday to post announcements on the State of Oregon jobs page. We are actively involved with the ever-changing E-Recruit process and stay current and updated on new and improved ways to take advantage of networking opportunities with other State agencies, recruiters, job fairs and events. We also place recruitment announcements on the federal Oregon National Guard website and other veteran assistance programs.

Our goals continue to be reaching out to underserved communities to educate on our trades positions and how to apply to the State of Oregon employment opportunities and finding a variety of ways to expand our outreach efforts in bringing a diverse workforce to the OMD.

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
001-00-00-00000	Administration	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
001-00-00-00000	Administration	021	0	Phase-in	Essential Packages
001-00-00-00000	Administration	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Administration	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Administration	032	0	Above Standard Inflation	Essential Packages
001-00-00-00000	Administration	033	0	Exceptional Inflation	Essential Packages
001-00-00-00000	Administration	070	0	Revenue Shortfalls	Policy Packages
001-00-00-00000	Administration	081	0	June 2022 Emergency Board	Policy Packages
001-00-00-00000	Administration	101	1	Agency CIO LD to Permanent	Policy Packages
001-00-00-00000	Administration	102	5	Interest on Line of Credit	Policy Packages
001-00-00-00000	Administration	103	6	New Payroll Officer	Policy Packages
001-00-00-00000	Administration	104	7	HR Position Reclasses	Policy Packages
001-00-00-00000	Administration	105	12	CFO Position Reclass	Policy Packages
001-00-00-00000	Administration	106	14	Special Purpose Cash Flow Appropriation	Policy Packages
001-00-00-00000	Administration	107	21	State Charges Not Covered by MCAs	Policy Packages
001-00-00-00000	Administration	108	23	Regional Civil Defense Force Package	Policy Packages
002-00-00-00000	Operations	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
002-00-00-00000	Operations	021	0	Phase-in	Essential Packages
002-00-00-00000	Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Operations	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Operations	032	0	Above Standard Inflation	Essential Packages
002-00-00-00000	Operations	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
002-00-00-00000	Operations	070	0	Revenue Shortfalls	Policy Packages
002-00-00-00000	Operations	081	0	June 2022 Emergency Board	Policy Packages
002-00-00-00000	Operations	201	3	Deferred Maintenance	Policy Packages
002-00-00-00000	Operations	202	4	PANG Over Cap Salary Costs	Policy Packages
002-00-00-00000	Operations	203	8	PANG CE Custodial Contract	Policy Packages
002-00-00-00000	Operations	204	9	AGI LD to Permanent, Position Reclasses	Policy Packages
002-00-00-00000	Operations	205	10	AGI New Positions	Policy Packages
002-00-00-00000	Operations	206	11	PANG CE New Position	Policy Packages
002-00-00-00000	Operations	207	13	AGI Position Fund Shifts	Policy Packages
002-00-00-00000	Operations	208	15	AGI Facility S&S Funding	Policy Packages
002-00-00-00000	Operations	480	20	New Debt Service	Policy Packages
003-00-00-00000	Office of Emergency Management	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
003-00-00-00000	Office of Emergency Management	021	0	Phase-in	Essential Packages
003-00-00-00000	Office of Emergency Management	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Office of Emergency Management	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Office of Emergency Management	032	0	Above Standard Inflation	Essential Packages
003-00-00-00000	Office of Emergency Management	033	0	Exceptional Inflation	Essential Packages
003-00-00-00000	Office of Emergency Management	070	0	Revenue Shortfalls	Policy Packages
003-00-00-00000	Office of Emergency Management	081	0	June 2022 Emergency Board	Policy Packages
004-00-00-00000	Community Support	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
004-00-00-00000	Community Support	021	0	Phase-in	Essential Packages
004-00-00-00000	Community Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
004-00-00-00000	Community Support	031	0	Standard Inflation	Essential Packages
004-00-00-00000	Community Support	032	0	Above Standard Inflation	Essential Packages
004-00-00-00000	Community Support	033	0	Exceptional Inflation	Essential Packages
004-00-00-00000	Community Support	070	0	Revenue Shortfalls	Policy Packages
004-00-00-00000	Community Support	081	0	June 2022 Emergency Board	Policy Packages
004-00-00-00000	Community Support	401	2	Youth Challenge Program Fund Shift	Policy Packages
004-00-00-00000	Community Support	490	16	Owen Summers ASLEP	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	021	0	Phase-in	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	031	0	Standard Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	032	0	Above Standard Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	033	0	Exceptional Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	070	0	Revenue Shortfalls	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	081	0	June 2022 Emergency Board	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	480	20	New Debt Service	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase-in	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
088-00-00-00000	Capital Improvements	070	0	Revenue Shortfalls	Policy Packages
088-00-00-00000	Capital Improvements	081	0	June 2022 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	070	0	Revenue Shortfalls	Policy Packages
089-00-00-00000	Capital Construction	081	0	June 2022 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	490	16	Owen Summers ASLEP	Policy Packages
089-00-00-00000	Capital Construction	491	17	Newport ASLEP	Policy Packages
089-00-00-00000	Capital Construction	492	18	McMinnville ASLEP	Policy Packages
089-00-00-00000	Capital Construction	493	19	Hood River ASLEP	Policy Packages
089-00-00-00000	Capital Construction	494	22	OYCP Athletic Field	Policy Packages

Policy Package List by Priority
2023-25 Biennium

Agency Number: 24800
BAM Analyst: Gibson, Wendy
Budget Coordinator: Stratman, Deborah - (503)584-3873

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Office of Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	081	June 2022 Emergency Board	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Office of Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
1	101	Agency CIO LD to Permanent	001-00-00-00000	Administration
2	401	Youth Challenge Program Fund Shift	004-00-00-00000	Community Support
3	201	Deferred Maintenance	002-00-00-00000	Operations
4	202	PANG Over Cap Salary Costs	002-00-00-00000	Operations
5	102	Interest on Line of Credit	001-00-00-00000	Administration
6	103	New Payroll Officer	001-00-00-00000	Administration
7	104	HR Position Reclasses	001-00-00-00000	Administration
8	203	PANG CE Custodial Contract	002-00-00-00000	Operations
9	204	AGI LD to Permanent, Position Reclasses	002-00-00-00000	Operations

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
10	205	AGI New Positions	002-00-00-00000	Operations
11	206	PANG CE New Position	002-00-00-00000	Operations
12	105	CFO Position Reclass	001-00-00-00000	Administration
13	207	AGI Position Fund Shifts	002-00-00-00000	Operations
14	106	Special Purpose Cash Flow Appropriation	001-00-00-00000	Administration
15	208	AGI Facility S&S Funding	002-00-00-00000	Operations
16	490	Owen Summers ASLEP	004-00-00-00000	Community Support
			089-00-00-00000	Capital Construction
17	491	Newport ASLEP	089-00-00-00000	Capital Construction
18	492	McMinnville ASLEP	089-00-00-00000	Capital Construction
19	493	Hood River ASLEP	089-00-00-00000	Capital Construction
20	480	New Debt Service	002-00-00-00000	Operations
			087-00-00-00000	Capital Debt Service and Related costs
21	107	State Charges Not Covered by MCAs	001-00-00-00000	Administration
22	494	OYCP Athletic Field	089-00-00-00000	Capital Construction
23	108	Regional Civil Defense Force Package	001-00-00-00000	Administration

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construct	1,645,756	1,654,465	-	1,654,465	1,610,292	1,610,292
3400 Other Funds Ltd	5,642,165	4,268,449	-	4,268,449	2,006,356	2,006,356
All Funds	7,287,921	5,922,914	-	5,922,914	3,616,648	3,616,648
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	(500,000)	(500,000)	-	-
TOTAL BEGINNING BALANCE						
3020 Other Funds Cap Construct	1,645,756	1,654,465	-	1,654,465	1,610,292	1,610,292
3400 Other Funds Ltd	5,642,165	4,268,449	(500,000)	3,768,449	2,006,356	2,006,356
TOTAL BEGINNING BALANCE	**$7,287,921**	**$5,922,914**	**($500,000)**	**$5,422,914**	**$3,616,648**	**$3,616,648**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	27,677,044	61,675,578	(30,074,602)	31,600,976	29,998,887	28,385,987
8030 General Fund Debt Svc	11,317,429	15,070,170	(1,576,705)	13,493,465	12,781,890	12,781,890
All Funds	38,994,473	76,745,748	(31,651,307)	45,094,441	42,780,777	41,167,877
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	914,424	600,000	-	600,000	2,468,629	2,468,629

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	7,057,214	4,430,072	-	4,430,072	9,732,463	9,732,463
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	2,246,964	2,789,924	137,709	2,927,633	3,772,682	3,772,682
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	21,938,744	14,990,840	-	14,990,840	-	-
3230 Other Funds Debt Svc Non-Ltd	2,466	-	-	-	-	-
3400 Other Funds Ltd	50,615	10,484,160	(5,105,000)	5,379,160	5,379,160	-
All Funds	21,991,825	25,475,000	(5,105,000)	20,370,000	5,379,160	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	3,825,469	-	-	-	-	-
All Funds	3,840,000	-	-	-	-	-
TOTAL BOND SALES						
3020 Other Funds Cap Construct	21,938,744	14,990,840	-	14,990,840	-	-
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-
3400 Other Funds Ltd	50,615	10,484,160	(5,105,000)	5,379,160	5,379,160	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL BOND SALES	**$25,831,825**	**$25,475,000**	**($5,105,000)**	**$20,370,000**	**$5,379,160**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construct	130,610	134,400	-	134,400	33,000	33,000
3400 Other Funds Ltd	449,674	7,200	-	7,200	7,200	7,200
3430 Other Funds Debt Svc Ltd	744	-	-	-	-	-
All Funds	581,028	141,600	-	141,600	40,200	40,200
SALES INCOME						
0705 Sales Income						
3020 Other Funds Cap Construct	-	10,000	-	10,000	250,000	250,000
3400 Other Funds Ltd	56,776	-	-	-	46,905	46,905
All Funds	56,776	10,000	-	10,000	296,905	296,905
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
3400 Other Funds Ltd	5,103	-	-	-	-	-
All Funds	5,103	200,000	-	200,000	200,000	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	466,648	5,051,000	72,552	5,123,552	31,500	11,500

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improve	5,130,704	5,354,100	-	5,354,100	5,354,100	5,578,971
6020 Federal Funds Cap Construct	56,860,000	31,800,000	-	31,800,000	-	-
6400 Federal Funds Ltd	645,621,954	1,137,735,631	(699,914,626)	437,821,005	437,089,394	139,505,554
All Funds	707,612,658	1,174,889,731	(699,914,626)	474,975,105	442,443,494	145,084,525
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	38,398,351	114,794	-	114,794	-	-
3430 Other Funds Debt Svc Ltd	95,023	100,910	-	100,910	-	-
All Funds	38,493,374	215,704	-	215,704	-	-
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	2,400,338	3,140,000	(200,000)	2,940,000	3,032,935	2,832,935
1050 Transfer In Other						
3400 Other Funds Ltd	20,084,058	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	194,417	-	-	-	-	-
All Funds	20,278,475	-	-	-	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	188,000	-	-	-	67,065	67,065
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	671,434	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	-	75,000	(37,500)	37,500	37,500	-
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	12,000	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	114,349,766	153,326,228	(76,634,614)	76,691,614	76,694,614	60,000
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	50,000	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	314,464	800,000	-	800,000	849,100	849,100
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	176,468,411	157,456,022	(76,872,114)	80,583,908	80,681,214	3,809,100
3430 Other Funds Debt Svc Ltd	289,440	100,910	-	100,910	-	-
TOTAL TRANSFERS IN	**$176,757,851**	**$157,556,932**	**($76,872,114)**	**$80,684,818**	**$80,681,214**	**$3,809,100**
REVENUES						
8000 General Fund	27,677,044	61,675,578	(30,074,602)	31,600,976	29,998,887	28,385,987
8030 General Fund Debt Svc	11,317,429	15,070,170	(1,576,705)	13,493,465	12,781,890	12,781,890
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
3020 Other Funds Cap Construct	22,069,354	15,135,240	-	15,135,240	283,000	283,000
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-
3400 Other Funds Ltd	187,715,829	180,818,378	(81,766,853)	99,051,525	102,119,753	19,848,479
3430 Other Funds Debt Svc Ltd	290,184	100,910	-	100,910	-	-
6010 Federal Funds Cap Improve	5,130,704	5,354,100	-	5,354,100	5,354,100	5,578,971
6020 Federal Funds Cap Construct	56,860,000	31,800,000	-	31,800,000	-	-
6400 Federal Funds Ltd	645,621,954	1,137,735,631	(699,914,626)	437,821,005	437,089,394	139,505,554
TOTAL REVENUES	**$960,524,964**	**$1,447,890,007**	**($813,332,786)**	**$634,557,221**	**$587,827,024**	**$206,383,881**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construct	(11,744)	-	-	-	-	-
3400 Other Funds Ltd	(38,481,630)	(215,704)	-	(215,704)	-	-
All Funds	(38,493,374)	(215,704)	-	(215,704)	-	-
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(42,326)	(63,726)	-	(63,726)	-	-
6400 Federal Funds Ltd	(2,358,012)	(3,076,274)	200,000	(2,876,274)	(3,032,935)	(2,832,935)
All Funds	(2,400,338)	(3,140,000)	200,000	(2,940,000)	(3,032,935)	(2,832,935)
2050 Transfer to Other						
3400 Other Funds Ltd	(521,278)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3430 Other Funds Debt Svc Ltd	(28)	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
2259 Tsfr To Pub Safety Std/Trng						
3400 Other Funds Ltd	-	(22,992)	11,496	(11,496)	(11,496)	-
TOTAL TRANSFERS OUT						
3020 Other Funds Cap Construct	(11,744)	-	-	-	-	-
3400 Other Funds Ltd	(39,045,234)	(302,422)	11,496	(290,926)	(11,496)	-
3430 Other Funds Debt Svc Ltd	(28)	-	-	-	-	-
6400 Federal Funds Ltd	(2,358,012)	(3,076,274)	200,000	(2,876,274)	(3,032,935)	(2,832,935)
TOTAL TRANSFERS OUT	**($41,415,018)**	**($3,378,696)**	**$211,496**	**($3,167,200)**	**($3,044,431)**	**($2,832,935)**
AVAILABLE REVENUES						
8000 General Fund	27,677,044	61,675,578	(30,074,602)	31,600,976	29,998,887	28,385,987
8030 General Fund Debt Svc	11,317,429	15,070,170	(1,576,705)	13,493,465	12,781,890	12,781,890
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
3020 Other Funds Cap Construct	23,703,366	16,789,705	-	16,789,705	1,893,292	1,893,292
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-
3400 Other Funds Ltd	154,312,760	184,784,405	(82,255,357)	102,529,048	104,114,613	21,854,835
3430 Other Funds Debt Svc Ltd	290,156	100,910	-	100,910	-	-
6010 Federal Funds Cap Improve	5,130,704	5,354,100	-	5,354,100	5,354,100	5,578,971
6020 Federal Funds Cap Construct	56,860,000	31,800,000	-	31,800,000	-	-
6400 Federal Funds Ltd	643,263,942	1,134,659,357	(699,714,626)	434,944,731	434,056,459	136,672,619

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL AVAILABLE REVENUES	**$926,397,867**	**$1,450,434,225**	**($813,621,290)**	**$636,812,935**	**$588,399,241**	**$207,167,594**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	7,376,064	12,209,862	(2,358,743)	9,851,119	6,745,585	6,745,585
3400 Other Funds Ltd	6,794,342	7,872,225	(597,889)	7,274,336	6,468,946	6,468,946
6400 Federal Funds Ltd	38,241,266	50,973,950	(247,788)	50,726,162	49,176,594	49,176,594
All Funds	52,411,672	71,056,037	(3,204,420)	67,851,617	62,391,125	62,391,125
3160 Temporary Appointments						
8000 General Fund	842,034	32	(1)	31	31	32
3400 Other Funds Ltd	4,638,008	4,904,666	92,345	4,997,011	4,997,011	5,206,885
6400 Federal Funds Ltd	377,892	65,386	-	65,386	65,386	68,132
All Funds	5,857,934	4,970,084	92,344	5,062,428	5,062,428	5,275,049
3170 Overtime Payments						
8000 General Fund	81,999	6,860	(3,413)	3,447	3,447	36
3400 Other Funds Ltd	172,431	10,518	(636)	9,882	9,882	9,635
6400 Federal Funds Ltd	1,116,902	82,170	(1,552)	80,618	80,618	82,387
All Funds	1,371,332	99,548	(5,601)	93,947	93,947	92,058
3180 Shift Differential						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	1,300	1,088	(533)	555	555	23
3400 Other Funds Ltd	15,214	7,473	(10)	7,463	7,463	7,767
6400 Federal Funds Ltd	36,157	58,581	(43)	58,538	58,538	60,953
All Funds	52,671	67,142	(586)	66,556	66,556	68,743
3190 All Other Differential						
8000 General Fund	164,094	259,958	(6,121)	253,837	253,837	258,119
3400 Other Funds Ltd	146,460	18,929	(7,491)	11,438	11,438	4,114
6400 Federal Funds Ltd	458,812	19,938	(4,069)	15,869	15,869	12,298
All Funds	769,366	298,825	(17,681)	281,144	281,144	274,531
TOTAL SALARIES & WAGES						
8000 General Fund	8,465,491	12,477,800	(2,368,811)	10,108,989	7,003,455	7,003,795
3400 Other Funds Ltd	11,766,455	12,813,811	(513,681)	12,300,130	11,494,740	11,697,347
6400 Federal Funds Ltd	40,231,029	51,200,025	(253,452)	50,946,573	49,397,005	49,400,364
TOTAL SALARIES & WAGES	**$60,462,975**	**$76,491,636**	**($3,135,944)**	**$73,355,692**	**$67,895,200**	**$68,101,506**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	3,720	4,725	(1,086)	3,639	2,218	2,218
3400 Other Funds Ltd	4,217	4,006	(273)	3,733	3,038	3,038
6400 Federal Funds Ltd	16,602	22,186	(1,273)	20,913	18,046	18,046
All Funds	24,539	30,917	(2,632)	28,285	23,302	23,302

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3220 Public Employees' Retire Cont						
8000 General Fund	1,226,350	2,221,048	(528,543)	1,692,505	1,314,547	1,314,611
3400 Other Funds Ltd	1,246,242	1,407,853	(158,348)	1,249,505	1,219,633	1,218,269
6400 Federal Funds Ltd	6,853,394	9,101,989	(546,314)	8,555,675	9,259,549	9,259,664
All Funds	9,325,986	12,730,890	(1,233,205)	11,497,685	11,793,729	11,792,544
3221 Pension Obligation Bond						
8000 General Fund	416,848	411,179	(52,184)	358,995	358,995	370,144
3400 Other Funds Ltd	412,321	518,283	(87,034)	431,249	431,249	343,419
6400 Federal Funds Ltd	2,195,123	2,734,916	(81,342)	2,653,574	2,653,574	2,607,275
All Funds	3,024,292	3,664,378	(220,560)	3,443,818	3,443,818	3,320,838
3230 Social Security Taxes						
8000 General Fund	576,403	942,774	(225,993)	716,781	516,334	516,360
3400 Other Funds Ltd	556,490	979,791	(67,864)	911,927	878,834	894,333
6400 Federal Funds Ltd	3,068,990	3,916,144	(234,795)	3,681,349	3,775,202	3,775,459
All Funds	4,201,883	5,838,709	(528,652)	5,310,057	5,170,370	5,186,152
3240 Unemployment Assessments						
8000 General Fund	19,805	53,856	-	53,856	53,856	56,119
3400 Other Funds Ltd	28,570	87,397	-	87,397	87,397	91,068
6400 Federal Funds Ltd	8,604	73,381	-	73,381	73,381	76,464
All Funds	56,979	214,634	-	214,634	214,634	223,651
3241 Paid Family Medical Leave Insurance						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	-	-	-	-	26,396	26,398
3400 Other Funds Ltd	-	-	-	-	26,295	26,265
6400 Federal Funds Ltd	-	-	-	-	196,785	196,788
All Funds	-	-	-	-	249,476	249,451
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	2,886	3,733	(860)	2,873	1,914	1,914
3400 Other Funds Ltd	6,583	3,190	(217)	2,973	2,692	2,692
6400 Federal Funds Ltd	12,220	17,618	(1,010)	16,608	15,700	15,700
All Funds	21,689	24,541	(2,087)	22,454	20,306	20,306
3260 Mass Transit Tax						
8000 General Fund	50,663	50,618	(8,014)	42,604	42,604	42,023
3400 Other Funds Ltd	59,707	36,957	(6,244)	30,713	30,713	26,041
6400 Federal Funds Ltd	21	-	-	-	-	-
All Funds	110,391	87,575	(14,258)	73,317	73,317	68,064
3270 Flexible Benefits						
8000 General Fund	1,806,945	3,102,190	(715,062)	2,387,128	1,647,803	1,647,803
3400 Other Funds Ltd	1,879,675	2,606,823	(180,198)	2,426,625	2,270,969	2,270,969
6400 Federal Funds Ltd	11,075,324	14,609,702	(838,711)	13,770,991	13,482,128	13,482,128
All Funds	14,761,944	20,318,715	(1,733,971)	18,584,744	17,400,900	17,400,900
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	4,103,620	6,790,123	(1,531,742)	5,258,381	3,964,667	3,977,590

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	4,193,805	5,644,300	(500,178)	5,144,122	4,950,820	4,876,094
6400 Federal Funds Ltd	23,230,278	30,475,936	(1,703,445)	28,772,491	29,474,365	29,431,524
TOTAL OTHER PAYROLL EXPENSES	**$31,527,703**	**$42,910,359**	**($3,735,365)**	**$39,174,994**	**$38,389,852**	**$38,285,208**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(120,129)	36,359	(83,770)	(83,770)	(148,572)
3400 Other Funds Ltd	-	(153,769)	15,192	(138,577)	(138,577)	(154,665)
6400 Federal Funds Ltd	-	(811,276)	16,083	(795,193)	(795,193)	(1,081,407)
All Funds	-	(1,085,174)	67,634	(1,017,540)	(1,017,540)	(1,384,644)
3465 Reconciliation Adjustment						
8000 General Fund	-	(4,437)	723	(3,714)	-	-
3400 Other Funds Ltd	-	(1)	-	(1)	-	-
6400 Federal Funds Ltd	-	(666,707)	672,862	6,155	-	-
All Funds	-	(671,145)	673,585	2,440	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(124,566)	37,082	(87,484)	(83,770)	(148,572)
3400 Other Funds Ltd	-	(153,770)	15,192	(138,578)	(138,577)	(154,665)
6400 Federal Funds Ltd	-	(1,477,983)	688,945	(789,038)	(795,193)	(1,081,407)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,756,319)**	**$741,219**	**($1,015,100)**	**($1,017,540)**	**($1,384,644)**
TOTAL PERSONAL SERVICES						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	12,569,111	19,143,357	(3,863,471)	15,279,886	10,884,352	10,832,813
3400 Other Funds Ltd	15,960,260	18,304,341	(998,667)	17,305,674	16,306,983	16,418,776
6400 Federal Funds Ltd	63,461,307	80,197,978	(1,267,952)	78,930,026	78,076,177	77,750,481
TOTAL PERSONAL SERVICES	**$91,990,678**	**$117,645,676**	**($6,130,090)**	**$111,515,586**	**$105,267,512**	**$105,002,070**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	110,742	51,757	(12,473)	39,284	39,284	25,854
3400 Other Funds Ltd	359,769	83,267	(23,204)	60,063	60,063	38,408
6400 Federal Funds Ltd	208,030	600,637	(219,185)	381,452	381,452	299,592
All Funds	678,541	735,661	(254,862)	480,799	480,799	363,854
4125 Out of State Travel						
8000 General Fund	2,512	40,606	(485)	40,121	40,121	41,300
3400 Other Funds Ltd	2,371	25,460	(11,177)	14,283	14,283	3,236
6400 Federal Funds Ltd	16,499	341,683	(15,941)	325,742	325,742	332,305
All Funds	21,382	407,749	(27,603)	380,146	380,146	376,841
4150 Employee Training						
8000 General Fund	27,047	48,627	(16,671)	31,956	31,956	15,928
3400 Other Funds Ltd	47,774	57,878	(18,840)	39,038	39,038	21,046
6400 Federal Funds Ltd	178,905	1,024,478	(63,359)	961,119	961,119	973,190
All Funds	253,726	1,130,983	(98,870)	1,032,113	1,032,113	1,010,164

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4175 Office Expenses						
8000 General Fund	175,335	360,186	(114,630)	245,556	245,556	135,903
3400 Other Funds Ltd	23,160	66,971	(11,637)	55,334	55,334	45,534
6400 Federal Funds Ltd	157,831	462,521	(59,520)	403,001	403,001	398,701
All Funds	356,326	889,678	(185,787)	703,891	703,891	580,138
4200 Telecommunications						
8000 General Fund	217,398	134,889	(40,321)	94,568	94,568	55,484
3400 Other Funds Ltd	1,317,716	1,285,562	(603,214)	682,348	682,348	82,457
6400 Federal Funds Ltd	496,487	253,425	(36,603)	216,822	216,822	209,582
All Funds	2,031,601	1,673,876	(680,138)	993,738	993,738	347,523
4225 State Gov. Service Charges						
8000 General Fund	2,081,073	4,165,243	(424,879)	3,740,364	3,740,364	4,623,004
3400 Other Funds Ltd	579,276	465,479	(89,570)	375,909	375,909	354,657
6400 Federal Funds Ltd	2,659,999	3,691,368	(691,713)	2,999,655	2,999,655	2,640,981
All Funds	5,320,348	8,322,090	(1,206,162)	7,115,928	7,115,928	7,618,642
4250 Data Processing						
8000 General Fund	24,275	122,285	(7,048)	115,237	115,237	112,735
3400 Other Funds Ltd	3,180	362,477	(175,507)	186,970	186,970	11,946
6400 Federal Funds Ltd	190,339	37,645	(16,008)	21,637	21,637	13,193
All Funds	217,794	522,407	(198,563)	323,844	323,844	137,874
4275 Publicity and Publications						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	71,985	18,170	-	18,170	18,170	18,932
3400 Other Funds Ltd	2,614	64,158	(17,395)	46,763	46,763	30,601
6400 Federal Funds Ltd	47,104	173,028	(32,126)	140,902	140,902	141,184
All Funds	121,703	255,356	(49,521)	205,835	205,835	190,717
4300 Professional Services						
8000 General Fund	674,982	1,013,043	3,544	1,016,587	1,016,587	1,096,303
3400 Other Funds Ltd	1,162,600	2,631,243	(1,257,250)	1,373,993	1,373,993	127,018
6400 Federal Funds Ltd	8,335,183	2,161,289	(344,944)	1,816,345	1,816,345	1,815,342
All Funds	10,172,765	5,805,575	(1,598,650)	4,206,925	4,206,925	3,038,663
4315 IT Professional Services						
8000 General Fund	58,508	-	-	-	-	-
3400 Other Funds Ltd	13,274,830	14,774,168	(7,387,084)	7,387,084	7,387,084	-
6400 Federal Funds Ltd	15,192	-	-	-	-	-
All Funds	13,348,530	14,774,168	(7,387,084)	7,387,084	7,387,084	-
4325 Attorney General						
8000 General Fund	132,594	102,271	5,946	108,217	108,217	119,628
3400 Other Funds Ltd	132,615	88,280	(41,779)	46,501	46,501	5,556
6400 Federal Funds Ltd	160,642	68,556	(5,305)	63,251	63,251	73,678
All Funds	425,851	259,107	(41,138)	217,969	217,969	198,862
4375 Employee Recruitment and Develop						
8000 General Fund	356	16,109	(5,007)	11,102	11,102	6,352

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	-	2,422	(30)	2,392	2,392	2,462
6400 Federal Funds Ltd	22,382	13,670	(1,331)	12,339	12,339	12,264
All Funds	22,738	32,201	(6,368)	25,833	25,833	21,078
4400 Dues and Subscriptions						
8000 General Fund	21,318	11,611	(25)	11,586	11,586	12,047
3400 Other Funds Ltd	21,250	11,617	(1,312)	10,305	10,305	9,371
6400 Federal Funds Ltd	4,405	39,787	(1,437)	38,350	38,350	39,319
All Funds	46,973	63,015	(2,774)	60,241	60,241	60,737
4425 Facilities Rental and Taxes						
8000 General Fund	674,273	2,189,857	(1,050,859)	1,138,998	1,138,998	91,842
3400 Other Funds Ltd	541,883	333,458	(166,729)	166,729	166,729	-
6400 Federal Funds Ltd	575,560	840,050	(374)	839,676	839,676	874,776
All Funds	1,791,716	3,363,365	(1,217,962)	2,145,403	2,145,403	966,618
4450 Fuels and Utilities						
8000 General Fund	2,397,399	2,781,131	(163)	2,780,968	2,780,968	2,897,599
3400 Other Funds Ltd	(155,891)	666,494	(6,900)	659,594	659,594	680,107
6400 Federal Funds Ltd	8,769,080	16,694,055	(2,562)	16,691,493	16,691,493	17,391,390
All Funds	11,010,588	20,141,680	(9,625)	20,132,055	20,132,055	20,969,096
4475 Facilities Maintenance						
8000 General Fund	1,030,137	7,247,274	-	7,247,274	7,247,274	7,551,659
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	652,637	329,437	-	329,437	329,437	343,274
6010 Federal Funds Cap Improve	12,399	-	-	-	-	-
6400 Federal Funds Ltd	14,232,907	19,191,207	(853)	19,190,354	19,190,354	19,995,967
All Funds	15,928,080	26,967,918	(853)	26,967,065	26,967,065	27,890,900
4500 Food and Kitchen Supplies						
8000 General Fund	180	5,653	-	5,653	5,653	5,890
3400 Other Funds Ltd	355,183	813,971	-	813,971	813,971	848,157
6400 Federal Funds Ltd	100,447	345,675	-	345,675	345,675	360,193
All Funds	455,810	1,165,299	-	1,165,299	1,165,299	1,214,240
4525 Medical Services and Supplies						
8000 General Fund	7,910	336	-	336	336	350
3400 Other Funds Ltd	15,536	39,315	-	39,315	39,315	40,966
6400 Federal Funds Ltd	94,836	243,788	-	243,788	243,788	254,027
All Funds	118,282	283,439	-	283,439	283,439	295,343
4575 Agency Program Related S and S						
8000 General Fund	4,670,939	2,722,220	(1,354,300)	1,367,920	1,367,920	14,192
3400 Other Funds Ltd	822,533	404,662	(150,192)	254,470	254,470	108,658
6400 Federal Funds Ltd	489,166	405,043	-	405,043	405,043	422,055
All Funds	5,982,638	3,531,925	(1,504,492)	2,027,433	2,027,433	544,905
4600 Intra-agency Charges						
8000 General Fund	19,912	898,086	(365,936)	532,150	532,150	173,193

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	525,672	411,049	(194,095)	216,954	216,954	23,822
6400 Federal Funds Ltd	-	136,700	(2,195)	134,505	134,505	140,155
All Funds	545,584	1,445,835	(562,226)	883,609	883,609	337,170
4625 Other COP Costs						
3400 Other Funds Ltd	-	2,062	-	2,062	2,062	2,062
4650 Other Services and Supplies						
8000 General Fund	671,244	20,288,409	(20,010,167)	278,242	278,242	279,335
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3400 Other Funds Ltd	586,135	970,284	(117,936)	852,348	852,348	479,584
6010 Federal Funds Cap Improve	17,023	35	-	35	35	36
6400 Federal Funds Ltd	11,173,029	8,259,583	(36,718)	8,222,865	8,222,865	8,531,612
All Funds	12,461,962	29,518,311	(20,164,821)	9,353,490	9,353,490	9,290,567
4700 Expendable Prop 250 - 5000						
8000 General Fund	94,052	38,918	-	38,918	38,918	40,552
3400 Other Funds Ltd	127,030	155,153	(7,346)	147,807	147,807	146,362
6400 Federal Funds Ltd	1,113,391	2,344,342	(2,199)	2,342,143	2,342,143	2,439,530
All Funds	1,334,473	2,538,413	(9,545)	2,528,868	2,528,868	2,626,444
4715 IT Expendable Property						
8000 General Fund	390,206	115,806	(24,212)	91,594	91,594	68,649
3400 Other Funds Ltd	149,673	94,881	(24,088)	70,793	70,793	48,667
6400 Federal Funds Ltd	709,901	735,416	(40,676)	694,740	694,740	705,755

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	1,249,780	946,103	(88,976)	857,127	857,127	823,071
TOTAL SERVICES & SUPPLIES						
8000 General Fund	13,554,377	42,372,487	(23,417,686)	18,954,801	18,954,801	17,386,731
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3400 Other Funds Ltd	20,547,546	24,139,748	(10,305,285)	13,834,463	13,834,463	3,453,951
6010 Federal Funds Cap Improve	29,422	35	-	35	35	36
6400 Federal Funds Ltd	49,751,315	58,063,946	(1,573,049)	56,490,897	56,490,897	58,064,791
TOTAL SERVICES & SUPPLIES	**$83,897,191**	**$124,776,216**	**($35,296,020)**	**$89,480,196**	**$89,480,196**	**$78,905,509**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	1,363	23,476	(11,738)	11,738	11,738	-
6400 Federal Funds Ltd	53,904	-	-	-	-	-
All Funds	55,267	23,476	(11,738)	11,738	11,738	-
5200 Technical Equipment						
3400 Other Funds Ltd	5,515	17,346	(8,673)	8,673	8,673	-
6400 Federal Funds Ltd	310,862	142,086	(57,444)	84,642	84,642	62,544
All Funds	316,377	159,432	(66,117)	93,315	93,315	62,544
5250 Household and Institutional Equip.						
3400 Other Funds Ltd	3,174	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	9,522	-	-	-	-	-
All Funds	12,696	-	-	-	-	-
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	-	251,240	-	251,240	251,240	261,792
5400 Automotive and Aircraft						
8000 General Fund	706,611	-	-	-	-	-
3400 Other Funds Ltd	15,906	80,846	-	80,846	80,846	84,242
6400 Federal Funds Ltd	250,380	-	-	-	-	-
All Funds	972,897	80,846	-	80,846	80,846	84,242
5550 Data Processing Software						
6400 Federal Funds Ltd	9,632	162,045	(95,981)	66,064	66,064	25,977
5600 Data Processing Hardware						
8000 General Fund	102,076	-	-	-	-	-
3400 Other Funds Ltd	5,223	-	-	-	-	-
6400 Federal Funds Ltd	121,973	151,005	(37,628)	113,377	113,377	101,336
All Funds	229,272	151,005	(37,628)	113,377	113,377	101,336
5650 Land Improvements						
3400 Other Funds Ltd	17,910	-	-	-	-	-
6010 Federal Funds Cap Improve	-	415,628	-	415,628	415,628	433,084
6400 Federal Funds Ltd	1,445,553	-	-	-	-	-
All Funds	1,463,463	415,628	-	415,628	415,628	433,084

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
5700 Building Structures						
8000 General Fund	45,276	-	-	-	-	-
3020 Other Funds Cap Construct	21,927,000	14,990,840	-	14,990,840	-	-
3400 Other Funds Ltd	22,750	-	-	-	-	-
6010 Federal Funds Cap Improve	661,019	4,430,788	-	4,430,788	4,430,788	4,616,881
6020 Federal Funds Cap Construct	4,300,000	22,700,000	-	22,700,000	-	-
6400 Federal Funds Ltd	2,809,683	-	-	-	-	-
All Funds	29,765,728	42,121,628	-	42,121,628	4,430,788	4,616,881
5750 Equipment - Part of Building						
6010 Federal Funds Cap Improve	-	323,267	-	323,267	323,267	336,844
5900 Other Capital Outlay						
8000 General Fund	61,506	-	-	-	-	-
3400 Other Funds Ltd	2,777,064	11,000,000	(5,500,000)	5,500,000	5,500,000	-
6010 Federal Funds Cap Improve	4,440,263	184,382	-	184,382	184,382	192,126
6020 Federal Funds Cap Construct	52,560,000	9,100,000	-	9,100,000	-	-
6400 Federal Funds Ltd	4,354,931	389,346	-	389,346	389,346	405,698
All Funds	64,193,764	20,673,728	(5,500,000)	15,173,728	6,073,728	597,824
TOTAL CAPITAL OUTLAY						
8000 General Fund	915,469	-	-	-	-	-
3020 Other Funds Cap Construct	21,927,000	14,990,840	-	14,990,840	-	-
3400 Other Funds Ltd	2,848,905	11,121,668	(5,520,411)	5,601,257	5,601,257	84,242

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6010 Federal Funds Cap Improve	5,101,282	5,354,065	-	5,354,065	5,354,065	5,578,935
6020 Federal Funds Cap Construct	56,860,000	31,800,000	-	31,800,000	-	-
6400 Federal Funds Ltd	9,366,440	1,095,722	(191,053)	904,669	904,669	857,347
TOTAL CAPITAL OUTLAY	**$97,019,096**	**$64,362,295**	**($5,711,464)**	**$58,650,831**	**$11,859,991**	**$6,520,524**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	48,161,037	40,238,298	(20,119,149)	20,119,149	20,119,149	-
6400 Federal Funds Ltd	17,996,011	249,210,720	(174,447,505)	74,763,215	74,763,215	-
All Funds	66,157,048	289,449,018	(194,566,654)	94,882,364	94,882,364	-
6020 Dist to Counties						
3400 Other Funds Ltd	15,965,355	34,592,520	(17,296,260)	17,296,260	17,296,260	-
6400 Federal Funds Ltd	15,706,397	238,777,001	(167,143,900)	71,633,101	71,633,101	-
All Funds	31,671,752	273,369,521	(184,440,160)	88,929,361	88,929,361	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	23,053,238	(11,526,619)	11,526,619	11,526,619	-
6400 Federal Funds Ltd	19,615,058	276,363,251	(193,454,276)	82,908,975	82,908,975	-
All Funds	19,615,058	299,416,489	(204,980,895)	94,435,594	94,435,594	-
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	26,350,973	23,040,332	(16,128,232)	6,912,100	6,912,100	-
6035 Dist to Individuals						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	24,618	192,965	-	192,965	192,965	201,070
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	2,437,880	1,807,418	(1,265,193)	542,225	542,225	-
6045 Dist to Comm College Districts						
6400 Federal Funds Ltd	320,128	-	-	-	-	-
6048 Spc Pmt to Public Universities						
6400 Federal Funds Ltd	168,787	-	-	-	-	-
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	-	205,000,000	(143,500,000)	61,500,000	61,500,000	-
6065 Loan Repaid To State Agencies						
8000 General Fund	-	159,734	-	159,734	159,734	166,443
6085 Other Special Payments						
3400 Other Funds Ltd	14,310,769	15,348,756	(7,674,378)	7,674,378	7,674,378	-
6100 Spc Pmt to Human Svcs, Dept of						
6400 Federal Funds Ltd	54,271,374	-	-	-	-	-
6107 Spc Pmt to Administrative Svcs						
6400 Federal Funds Ltd	125,044,184	-	-	-	-	-
6121 Spc Pmt to Governor, Office of the						
6400 Federal Funds Ltd	32,714	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	473,433	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6257 Spc Pmt to Police, Dept of State						
6400 Federal Funds Ltd	373,658	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	742,103	783,675	(391,838)	391,837	391,837	-
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	110,719,859	-	-	-	-	-
6629 Spc Pmt to Forestry, Dept of						
6400 Federal Funds Ltd	625,807	-	-	-	-	-
6632 Spc Pmt to Geology/Mineral Ind						
6400 Federal Funds Ltd	257,526	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
6400 Federal Funds Ltd	875,341	-	-	-	-	-
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	626,288	1,083,668	(758,568)	325,100	325,100	-
6730 Spc Pmt to Transportation, Dept						
6400 Federal Funds Ltd	144,789,462	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	-	159,734	-	159,734	159,734	166,443
3400 Other Funds Ltd	79,203,882	114,209,452	(57,008,244)	57,201,208	57,201,208	201,070
6400 Federal Funds Ltd	520,684,880	995,282,390	(696,697,674)	298,584,716	298,584,716	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL SPECIAL PAYMENTS	**$599,888,762**	**$1,109,651,576**	**($753,705,918)**	**$355,945,658**	**$355,945,658**	**$367,513**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	7,388,141	10,328,170	(1,325,000)	9,003,170	8,600,000	8,600,000
3430 Other Funds Debt Svc Ltd	184,099	100,000	-	100,000	-	-
All Funds	7,572,240	10,428,170	(1,325,000)	9,103,170	8,600,000	8,600,000
7150 Interest - Bonds						
8030 General Fund Debt Svc	3,266,988	4,742,000	(251,705)	4,490,295	4,181,890	4,181,890
3430 Other Funds Debt Svc Ltd	106,057	910	-	910	-	-
All Funds	3,373,045	4,742,910	(251,705)	4,491,205	4,181,890	4,181,890
7200 Principal - COP						
8030 General Fund Debt Svc	645,000	-	-	-	-	-
7250 Interest - COP						
8030 General Fund Debt Svc	17,300	-	-	-	-	-
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	11,317,429	15,070,170	(1,576,705)	13,493,465	12,781,890	12,781,890
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	290,156	100,910	-	100,910	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL DEBT SERVICE	**$15,435,520**	**$15,171,080**	**($1,576,705)**	**$13,594,375**	**$12,781,890**	**$12,781,890**
EXPENDITURES						
8000 General Fund	27,038,957	61,675,578	(27,281,157)	34,394,421	29,998,887	28,385,987
8030 General Fund Debt Svc	11,317,429	15,070,170	(1,576,705)	13,493,465	12,781,890	12,781,890
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
3020 Other Funds Cap Construct	21,927,000	14,990,840	-	14,990,840	-	-
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-
3400 Other Funds Ltd	118,560,593	167,775,209	(73,832,607)	93,942,602	92,943,911	20,158,039
3430 Other Funds Debt Svc Ltd	290,156	100,910	-	100,910	-	-
6010 Federal Funds Cap Improve	5,130,704	5,354,100	-	5,354,100	5,354,100	5,578,971
6020 Federal Funds Cap Construct	56,860,000	31,800,000	-	31,800,000	-	-
6400 Federal Funds Ltd	643,263,942	1,134,640,036	(699,729,728)	434,910,308	434,056,459	136,672,619
TOTAL EXPENDITURES	**$888,231,247**	**$1,431,606,843**	**($802,420,197)**	**$629,186,646**	**$575,335,247**	**$203,577,506**
REVERSIONS						
9900 Reversions						
8000 General Fund	(638,087)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	(2,793,445)	(2,793,445)	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3010 Other Funds Cap Improve	-	-	-	-	-	-
3020 Other Funds Cap Construct	1,776,366	1,798,865	-	1,798,865	1,893,292	1,893,292
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	35,752,167	17,009,196	(8,422,750)	8,586,446	11,170,702	1,696,796
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
6010 Federal Funds Cap Improve	-	-	-	-	-	-
6020 Federal Funds Cap Construct	-	-	-	-	-	-
6400 Federal Funds Ltd	-	19,321	15,102	34,423	-	-
TOTAL ENDING BALANCE	**$37,528,533**	**$18,827,382**	**($11,201,093)**	**$7,626,289**	**$13,063,994**	**$3,590,088**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	524	579	(91)	488	487	487
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	466.00	530.30	(45.34)	484.96	438.30	438.30

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	197,697	648,365	-	648,365	661,715	661,715
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	5,489,498	8,495,896	990,924	9,486,820	9,767,213	10,264,882
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	4,909	7,200	-	7,200	7,200	7,200
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	5,103	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	50,056	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	(161,345)	191,795	30,450	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	425,589	114,794	-	114,794	-	-
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	1,663,234	2,740,000	-	2,740,000	2,832,935	2,832,935
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	-	-	-	67,065	67,065
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	13,028	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	60,037	57,000	-	57,000	60,000	60,000
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	2,161,888	2,911,794	-	2,911,794	2,960,000	2,960,000
TOTAL TRANSFERS IN	**$2,161,888**	**$2,911,794**	**-**	**$2,911,794**	**$2,960,000**	**$2,960,000**
REVENUES						
8000 General Fund	5,489,498	8,495,896	990,924	9,486,820	9,767,213	10,264,882
3400 Other Funds Ltd	2,221,956	2,918,994	-	2,918,994	2,967,200	2,967,200
6400 Federal Funds Ltd	-	(161,345)	191,795	30,450	-	-
TOTAL REVENUES	**$7,711,454**	**$11,253,545**	**$1,182,719**	**$12,436,264**	**$12,734,413**	**$13,232,082**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(120,613)	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
AVAILABLE REVENUES						
8000 General Fund	5,489,498	8,495,896	990,924	9,486,820	9,767,213	10,264,882
3400 Other Funds Ltd	2,299,040	3,567,359	-	3,567,359	3,628,915	3,628,915
6400 Federal Funds Ltd	-	(161,345)	191,795	30,450	-	-
TOTAL AVAILABLE REVENUES	**$7,788,538**	**$11,901,910**	**$1,182,719**	**$13,084,629**	**$13,396,128**	**$13,893,797**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	2,480,363	3,778,995	373,058	4,152,053	4,461,204	4,461,204
3400 Other Funds Ltd	1,243,882	1,335,093	215,891	1,550,984	1,632,024	1,632,024
6400 Federal Funds Ltd	-	320,976	(290,526)	30,450	-	-
All Funds	3,724,245	5,435,064	298,423	5,733,487	6,093,228	6,093,228
3160 Temporary Appointments						
8000 General Fund	4,051	-	-	-	-	-
3400 Other Funds Ltd	35	-	-	-	-	-
All Funds	4,086	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	23,075	-	-	-	-	-
3400 Other Funds Ltd	10,363	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	33,438	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	60	-	-	-	-	-
3400 Other Funds Ltd	104	-	-	-	-	-
All Funds	164	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	92,919	75,695	-	75,695	75,695	78,874
3400 Other Funds Ltd	10,141	-	-	-	-	-
All Funds	103,060	75,695	-	75,695	75,695	78,874
TOTAL SALARIES & WAGES						
8000 General Fund	2,600,468	3,854,690	373,058	4,227,748	4,536,899	4,540,078
3400 Other Funds Ltd	1,264,525	1,335,093	215,891	1,550,984	1,632,024	1,632,024
6400 Federal Funds Ltd	-	320,976	(290,526)	30,450	-	-
TOTAL SALARIES & WAGES	**$3,864,993**	**$5,510,759**	**$298,423**	**$5,809,182**	**$6,168,923**	**$6,172,102**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	503	1,241	92	1,333	1,219	1,219
3400 Other Funds Ltd	483	528	82	610	562	562
6400 Federal Funds Ltd	-	174	(174)	-	-	-
All Funds	986	1,943	-	1,943	1,781	1,781

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3220 Public Employees' Retire Cont						
8000 General Fund	448,488	686,137	30,281	716,418	851,577	852,174
3400 Other Funds Ltd	220,609	237,648	26,853	264,501	306,332	306,332
6400 Federal Funds Ltd	-	57,134	(57,134)	-	-	-
All Funds	669,097	980,919	-	980,919	1,157,909	1,158,506
3221 Pension Obligation Bond						
8000 General Fund	151,065	174,583	-	174,583	174,583	239,784
3400 Other Funds Ltd	69,509	89,435	-	89,435	89,435	86,256
All Funds	220,574	264,018	-	264,018	264,018	326,040
3230 Social Security Taxes						
8000 General Fund	199,739	285,266	13,014	298,280	327,640	327,883
3400 Other Funds Ltd	96,538	102,135	11,541	113,676	124,853	124,853
6400 Federal Funds Ltd	-	24,555	(24,555)	-	-	-
All Funds	296,277	411,956	-	411,956	452,493	452,736
3240 Unemployment Assessments						
8000 General Fund	7,267	11,272	-	11,272	11,272	11,746
3400 Other Funds Ltd	7,267	86,043	-	86,043	86,043	89,657
All Funds	14,534	97,315	-	97,315	97,315	101,403
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	16,528	16,541
3400 Other Funds Ltd	-	-	-	-	6,528	6,528

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	-	-	-	-	23,056	23,069
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	611	983	73	1,056	1,055	1,055
3400 Other Funds Ltd	353	420	65	485	486	486
6400 Federal Funds Ltd	-	138	(138)	-	-	-
All Funds	964	1,541	-	1,541	1,541	1,541
3260 Mass Transit Tax						
8000 General Fund	16,947	20,515	-	20,515	20,515	27,241
3400 Other Funds Ltd	7,555	9,264	-	9,264	9,264	9,792
All Funds	24,502	29,779	-	29,779	29,779	37,033
3270 Flexible Benefits						
8000 General Fund	492,464	817,599	60,790	878,389	909,818	909,818
3400 Other Funds Ltd	270,337	348,477	53,906	402,383	416,782	416,782
6400 Federal Funds Ltd	-	114,696	(114,696)	-	-	-
All Funds	762,801	1,280,772	-	1,280,772	1,326,600	1,326,600
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	1,317,084	1,997,596	104,250	2,101,846	2,314,207	2,387,461
3400 Other Funds Ltd	672,651	873,950	92,447	966,397	1,040,285	1,041,248
6400 Federal Funds Ltd	-	196,697	(196,697)	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$1,989,735**	**$3,068,243**	**-**	**$3,068,243**	**$3,354,492**	**$3,428,709**

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(9,599)	-	(9,599)	(9,599)	(80,488)
3400 Other Funds Ltd	-	(17,702)	-	(17,702)	(17,702)	(31,814)
All Funds	-	(27,301)	-	(27,301)	(27,301)	(112,302)
3465 Reconciliation Adjustment						
8000 General Fund	-	(2,992)	-	(2,992)	-	-
3400 Other Funds Ltd	-	(1)	-	(1)	-	-
6400 Federal Funds Ltd	-	(679,018)	679,018	-	-	-
All Funds	-	(682,011)	679,018	(2,993)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(12,591)	-	(12,591)	(9,599)	(80,488)
3400 Other Funds Ltd	-	(17,703)	-	(17,703)	(17,702)	(31,814)
6400 Federal Funds Ltd	-	(679,018)	679,018	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($709,312)**	**$679,018**	**($30,294)**	**($27,301)**	**($112,302)**
TOTAL PERSONAL SERVICES						
8000 General Fund	3,917,552	5,839,695	477,308	6,317,003	6,841,507	6,847,051
3400 Other Funds Ltd	1,937,176	2,191,340	308,338	2,499,678	2,654,607	2,641,458
6400 Federal Funds Ltd	-	(161,345)	191,795	30,450	-	-
TOTAL PERSONAL SERVICES	**$5,854,728**	**$7,869,690**	**$977,441**	**$8,847,131**	**$9,496,114**	**$9,488,509**

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	7,839	13,390	-	13,390	13,390	13,953
3400 Other Funds Ltd	5,410	10,611	-	10,611	10,611	11,057
All Funds	13,249	24,001	-	24,001	24,001	25,010
4125 Out of State Travel						
8000 General Fund	2,040	25,688	-	25,688	25,688	26,766
3400 Other Funds Ltd	561	2,259	-	2,259	2,259	2,354
All Funds	2,601	27,947	-	27,947	27,947	29,120
4150 Employee Training						
8000 General Fund	6,706	7,180	-	7,180	7,180	7,482
3400 Other Funds Ltd	-	18,605	-	18,605	18,605	19,386
All Funds	6,706	25,785	-	25,785	25,785	26,868
4175 Office Expenses						
8000 General Fund	38,987	40,497	73,902	114,399	114,399	119,203
3400 Other Funds Ltd	(420)	20,463	-	20,463	20,463	21,323
All Funds	38,567	60,960	73,902	134,862	134,862	140,526
4200 Telecommunications						
8000 General Fund	16,771	22,104	-	22,104	22,104	23,033
3400 Other Funds Ltd	-	4,427	-	4,427	4,427	4,613
All Funds	16,771	26,531	-	26,531	26,531	27,646

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4225 State Gov. Service Charges						
8000 General Fund	1,294,695	2,359,387	-	2,359,387	2,359,387	2,826,188
3400 Other Funds Ltd	54,090	78,897	-	78,897	78,897	104,630
All Funds	1,348,785	2,438,284	-	2,438,284	2,438,284	2,930,818
4250 Data Processing						
8000 General Fund	10,675	81,055	17,635	98,690	98,690	102,836
3400 Other Funds Ltd	-	9,095	-	9,095	9,095	9,477
All Funds	10,675	90,150	17,635	107,785	107,785	112,313
4275 Publicity and Publications						
8000 General Fund	3,121	12,107	-	12,107	12,107	12,615
3400 Other Funds Ltd	-	2,453	-	2,453	2,453	2,556
All Funds	3,121	14,560	-	14,560	14,560	15,171
4300 Professional Services						
8000 General Fund	25,580	533	-	533	533	580
3400 Other Funds Ltd	269	215	-	215	215	234
All Funds	25,849	748	-	748	748	814
4315 IT Professional Services						
8000 General Fund	2,373	-	-	-	-	-
4325 Attorney General						
8000 General Fund	22,426	11,249	-	11,249	11,249	13,236
4375 Employee Recruitment and Develop						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	-	4,161	-	4,161	4,161	4,336
3400 Other Funds Ltd	-	2,190	-	2,190	2,190	2,282
All Funds	-	6,351	-	6,351	6,351	6,618
4400 Dues and Subscriptions						
8000 General Fund	12,815	9,819	-	9,819	9,819	10,231
3400 Other Funds Ltd	120	628	-	628	628	654
All Funds	12,935	10,447	-	10,447	10,447	10,885
4450 Fuels and Utilities						
8000 General Fund	647	-	-	-	-	-
3400 Other Funds Ltd	184	-	-	-	-	-
All Funds	831	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	1,946	198	-	198	198	206
3400 Other Funds Ltd	20,030	-	-	-	-	-
All Funds	21,976	198	-	198	198	206
4500 Food and Kitchen Supplies						
8000 General Fund	-	5,335	-	5,335	5,335	5,559
3400 Other Funds Ltd	-	2,511	-	2,511	2,511	2,616
All Funds	-	7,846	-	7,846	7,846	8,175
4575 Agency Program Related S and S						
8000 General Fund	-	2,335	-	2,335	2,335	2,433

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	-	3,137	-	3,137	3,137	3,269
All Funds	-	5,472	-	5,472	5,472	5,702
4600 Intra-agency Charges						
8000 General Fund	-	10,502	147,968	158,470	158,470	165,125
3400 Other Funds Ltd	-	4,188	-	4,188	4,188	4,364
All Funds	-	14,690	147,968	162,658	162,658	169,489
4625 Other COP Costs						
3400 Other Funds Ltd	-	2,062	-	2,062	2,062	2,062
4650 Other Services and Supplies						
8000 General Fund	73,888	45,307	-	45,307	45,307	47,210
3400 Other Funds Ltd	245	318,995	-	318,995	318,995	332,393
All Funds	74,133	364,302	-	364,302	364,302	379,603
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	1,579	-	1,579	1,579	1,645
3400 Other Funds Ltd	-	32,107	-	32,107	32,107	33,456
All Funds	-	33,686	-	33,686	33,686	35,101
4715 IT Expendable Property						
8000 General Fund	51,437	3,775	30,000	33,775	33,775	35,194
3400 Other Funds Ltd	-	6,784	-	6,784	6,784	7,069
All Funds	51,437	10,559	30,000	40,559	40,559	42,263
TOTAL SERVICES & SUPPLIES						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	1,571,946	2,656,201	269,505	2,925,706	2,925,706	3,417,831
3400 Other Funds Ltd	80,489	519,627	-	519,627	519,627	563,795
TOTAL SERVICES & SUPPLIES	**$1,652,435**	**$3,175,828**	**$269,505**	**$3,445,333**	**$3,445,333**	**$3,981,626**
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	24,618	192,965	-	192,965	192,965	201,070
EXPENDITURES						
8000 General Fund	5,489,498	8,495,896	746,813	9,242,709	9,767,213	10,264,882
3400 Other Funds Ltd	2,042,283	2,903,932	308,338	3,212,270	3,367,199	3,406,323
6400 Federal Funds Ltd	-	(161,345)	191,795	30,450	-	-
TOTAL EXPENDITURES	**$7,531,781**	**$11,238,483**	**$1,246,946**	**$12,485,429**	**$13,134,412**	**$13,671,205**
ENDING BALANCE						
8000 General Fund	-	-	244,111	244,111	-	-
3400 Other Funds Ltd	256,757	663,427	(308,338)	355,089	261,716	222,592
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$256,757**	**$663,427**	**($64,227)**	**$599,200**	**$261,716**	**$222,592**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	26	34	-	34	34	34
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	24.76	33.50	-	33.50	33.50	33.50

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	2,870,988	2,182,079	-	2,182,079	1,046,641	1,046,641
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	8,197,935	15,268,825	124,195	15,393,020	15,529,177	16,616,460
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	912,492	600,000	-	600,000	2,468,629	2,468,629
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	109,393	200,000	-	200,000	150,117	150,117
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	2,246,964	2,789,924	137,709	2,927,633	3,772,682	3,772,682
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	50,615	274,160	-	274,160	274,160	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL BOND SALES						
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3400 Other Funds Ltd	50,615	274,160	-	274,160	274,160	-
TOTAL BOND SALES	**$65,146**	**$274,160**	**-**	**$274,160**	**$274,160**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	201	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	43,995	-	-	-	46,905	46,905
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	402,569	5,000	-	5,000	5,000	5,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	100,482,633	114,900,822	1,386,555	116,287,377	119,219,987	120,936,589
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	300,391	-	-	-	-	-
1107 Tsfr From Administrative Svcs						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	60,807	-	-	-	-	-
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	12,000	-	-	-	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	373,198	-	-	-	-	-
TOTAL TRANSFERS IN	**$373,198**	**-**	**-**	**-**	**-**	**-**
REVENUES						
8000 General Fund	8,197,935	15,268,825	124,195	15,393,020	15,529,177	16,616,460
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3400 Other Funds Ltd	4,139,427	3,869,084	137,709	4,006,793	6,717,493	6,443,333
6400 Federal Funds Ltd	100,482,633	114,900,822	1,386,555	116,287,377	119,219,987	120,936,589
TOTAL REVENUES	**$112,834,526**	**$134,038,731**	**$1,648,459**	**$135,687,190**	**$141,466,657**	**$143,996,382**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(477,674)	(100,910)	-	(100,910)	-	-
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	(1,444,849)	(2,401,636)	-	(2,401,636)	(2,516,934)	(2,516,934)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(477,674)	(100,910)	-	(100,910)	-	-
6400 Federal Funds Ltd	(1,444,849)	(2,401,636)	-	(2,401,636)	(2,516,934)	(2,516,934)

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL TRANSFERS OUT	**($1,922,523)**	**($2,502,546)**	**-**	**($2,502,546)**	**($2,516,934)**	**($2,516,934)**
AVAILABLE REVENUES						
8000 General Fund	8,197,935	15,268,825	124,195	15,393,020	15,529,177	16,616,460
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3400 Other Funds Ltd	6,532,741	5,950,253	137,709	6,087,962	7,764,134	7,489,974
6400 Federal Funds Ltd	99,037,784	112,499,186	1,386,555	113,885,741	116,703,053	118,419,655
TOTAL AVAILABLE REVENUES	**$113,782,991**	**$133,718,264**	**$1,648,459**	**$135,366,723**	**$139,996,364**	**$142,526,089**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	2,112,833	2,117,814	124,195	2,242,009	2,284,381	2,284,381
3400 Other Funds Ltd	1,109,709	2,534,447	137,709	2,672,156	2,708,218	2,708,218
6400 Federal Funds Ltd	30,583,760	37,398,552	2,055,182	39,453,734	40,571,610	40,571,610
All Funds	33,806,302	42,050,813	2,317,086	44,367,899	45,564,209	45,564,209
3160 Temporary Appointments						
8000 General Fund	5,651	-	-	-	-	-
3400 Other Funds Ltd	3,968	-	-	-	-	-
6400 Federal Funds Ltd	234,463	-	-	-	-	-
All Funds	244,082	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3170 Overtime Payments						
8000 General Fund	1,517	-	-	-	-	-
3400 Other Funds Ltd	37,493	-	-	-	-	-
6400 Federal Funds Ltd	858,881	50,764	-	50,764	50,764	52,896
All Funds	897,891	50,764	-	50,764	50,764	52,896
3180 Shift Differential						
8000 General Fund	1,237	-	-	-	-	-
3400 Other Funds Ltd	7,431	-	-	-	-	-
6400 Federal Funds Ltd	21,059	35,836	-	35,836	35,836	37,341
All Funds	29,727	35,836	-	35,836	35,836	37,341
3190 All Other Differential						
8000 General Fund	30,218	172,015	-	172,015	172,015	179,239
3400 Other Funds Ltd	16,852	-	-	-	-	-
6400 Federal Funds Ltd	371,567	-	-	-	-	-
All Funds	418,637	172,015	-	172,015	172,015	179,239
TOTAL SALARIES & WAGES						
8000 General Fund	2,151,456	2,289,829	124,195	2,414,024	2,456,396	2,463,620
3400 Other Funds Ltd	1,175,453	2,534,447	137,709	2,672,156	2,708,218	2,708,218
6400 Federal Funds Ltd	32,069,730	37,485,152	2,055,182	39,540,334	40,658,210	40,661,847
TOTAL SALARIES & WAGES	**$35,396,639**	**$42,309,428**	**$2,317,086**	**$44,626,514**	**$45,822,824**	**$45,833,685**

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,057	1,110	-	1,110	999	999
3400 Other Funds Ltd	1,289	1,673	-	1,673	1,527	1,527
6400 Federal Funds Ltd	12,718	15,675	-	15,675	14,278	14,278
All Funds	15,064	18,458	-	18,458	16,804	16,804
3220 Public Employees' Retire Cont						
8000 General Fund	315,524	407,586	-	407,586	461,070	462,426
3400 Other Funds Ltd	215,216	451,138	-	451,138	508,335	508,335
6400 Federal Funds Ltd	5,581,473	6,672,353	-	6,672,353	7,631,543	7,632,226
All Funds	6,112,213	7,531,077	-	7,531,077	8,600,948	8,602,987
3221 Pension Obligation Bond						
8000 General Fund	110,243	132,225	-	132,225	132,225	130,357
3400 Other Funds Ltd	74,399	142,270	-	142,270	142,270	143,565
6400 Federal Funds Ltd	1,753,231	2,139,840	-	2,139,840	2,139,840	2,149,167
All Funds	1,937,873	2,414,335	-	2,414,335	2,414,335	2,423,089
3230 Social Security Taxes						
8000 General Fund	152,451	175,171	-	175,171	187,916	188,469
3400 Other Funds Ltd	107,700	193,890	-	193,890	207,180	207,180
6400 Federal Funds Ltd	2,448,432	2,867,228	-	2,867,228	3,108,251	3,108,529
All Funds	2,708,583	3,236,289	-	3,236,289	3,503,347	3,504,178

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3240 Unemployment Assessments						
8000 General Fund	2,878	42,584	-	42,584	42,584	44,373
3400 Other Funds Ltd	21,002	-	-	-	-	-
6400 Federal Funds Ltd	898	69,321	-	69,321	69,321	72,233
All Funds	24,778	111,905	-	111,905	111,905	116,606
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	9,828	9,857
3400 Other Funds Ltd	-	-	-	-	11,191	11,191
6400 Federal Funds Ltd	-	-	-	-	162,284	162,299
All Funds	-	-	-	-	183,303	183,347
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	739	868	-	868	859	859
3400 Other Funds Ltd	623	1,330	-	1,330	1,330	1,330
6400 Federal Funds Ltd	9,578	12,446	-	12,446	12,409	12,409
All Funds	10,940	14,644	-	14,644	14,598	14,598
3260 Mass Transit Tax						
8000 General Fund	9,061	13,738	-	13,738	13,738	14,782
3400 Other Funds Ltd	8,489	15,207	-	15,207	15,207	16,249
All Funds	17,550	28,945	-	28,945	28,945	31,031
3270 Flexible Benefits						
8000 General Fund	703,064	720,137	-	720,137	737,985	737,985

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	538,522	1,092,398	-	1,092,398	1,131,487	1,131,487
6400 Federal Funds Ltd	8,950,906	10,342,055	-	10,342,055	10,680,428	10,680,428
All Funds	10,192,492	12,154,590	-	12,154,590	12,549,900	12,549,900
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	1,295,017	1,493,419	-	1,493,419	1,587,204	1,590,107
3400 Other Funds Ltd	967,240	1,897,906	-	1,897,906	2,018,527	2,020,864
6400 Federal Funds Ltd	18,757,236	22,118,918	-	22,118,918	23,818,354	23,831,569
TOTAL OTHER PAYROLL EXPENSES	**$21,019,493**	**$25,510,243**	**-**	**$25,510,243**	**$27,424,085**	**$27,442,540**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(37,813)	-	(37,813)	(37,813)	(68,084)
3400 Other Funds Ltd	-	(52,842)	-	(52,842)	(52,842)	(52,485)
6400 Federal Funds Ltd	-	(588,503)	-	(588,503)	(588,503)	(652,277)
All Funds	-	(679,158)	-	(679,158)	(679,158)	(772,846)
TOTAL PERSONAL SERVICES						
8000 General Fund	3,446,473	3,745,435	124,195	3,869,630	4,005,787	3,985,643
3400 Other Funds Ltd	2,142,693	4,379,511	137,709	4,517,220	4,673,903	4,676,597
6400 Federal Funds Ltd	50,826,966	59,015,567	2,055,182	61,070,749	63,888,061	63,841,139
TOTAL PERSONAL SERVICES	**$56,416,132**	**$67,140,513**	**$2,317,086**	**$69,457,599**	**$72,567,751**	**$72,503,379**
SERVICES & SUPPLIES						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4100 Instate Travel						
8000 General Fund	4,684	11,422	-	11,422	11,422	11,901
3400 Other Funds Ltd	4,368	8,108	-	8,108	8,108	8,449
6400 Federal Funds Ltd	165,628	223,966	-	223,966	223,966	233,373
All Funds	174,680	243,496	-	243,496	243,496	253,723
4125 Out of State Travel						
8000 General Fund	-	13,948	-	13,948	13,948	14,534
3400 Other Funds Ltd	(173)	846	-	846	846	882
6400 Federal Funds Ltd	11,841	269,940	-	269,940	269,940	281,279
All Funds	11,668	284,734	-	284,734	284,734	296,695
4150 Employee Training						
8000 General Fund	710	8,105	-	8,105	8,105	8,446
3400 Other Funds Ltd	13,480	1,593	-	1,593	1,593	1,660
6400 Federal Funds Ltd	128,453	867,668	-	867,668	867,668	904,109
All Funds	142,643	877,366	-	877,366	877,366	914,215
4175 Office Expenses						
8000 General Fund	1,500	16,027	-	16,027	16,027	16,700
3400 Other Funds Ltd	3,271	2,552	-	2,552	2,552	2,659
6400 Federal Funds Ltd	102,965	286,787	(10,487)	276,300	276,300	287,905
All Funds	107,736	305,366	(10,487)	294,879	294,879	307,264
4200 Telecommunications						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	33,986	31,143	-	31,143	31,143	32,451
3400 Other Funds Ltd	(45,680)	59,726	-	59,726	59,726	62,234
6400 Federal Funds Ltd	423,965	141,791	-	141,791	141,791	147,746
All Funds	412,271	232,660	-	232,660	232,660	242,431
4225 State Gov. Service Charges						
8000 General Fund	497,165	722,490	-	722,490	722,490	1,363,047
3400 Other Funds Ltd	102,364	97,318	-	97,318	97,318	130,923
6400 Federal Funds Ltd	2,390,001	3,354,057	(654,292)	2,699,765	2,699,765	2,344,118
All Funds	2,989,530	4,173,865	(654,292)	3,519,573	3,519,573	3,838,088
4250 Data Processing						
8000 General Fund	6,796	9,500	-	9,500	9,500	9,899
3400 Other Funds Ltd	190	137	-	137	137	143
6400 Federal Funds Ltd	53,425	5,382	-	5,382	5,382	5,608
All Funds	60,411	15,019	-	15,019	15,019	15,650
4275 Publicity and Publications						
8000 General Fund	2,816	6,063	-	6,063	6,063	6,317
3400 Other Funds Ltd	372	1,726	-	1,726	1,726	1,798
6400 Federal Funds Ltd	13,057	67,644	(7,719)	59,925	59,925	62,441
All Funds	16,245	75,433	(7,719)	67,714	67,714	70,556
4300 Professional Services						
8000 General Fund	582	22,949	-	22,949	22,949	24,968

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	34,396	10,347	-	10,347	10,347	11,258
6400 Federal Funds Ltd	279,813	169,752	-	169,752	169,752	184,691
All Funds	314,791	203,048	-	203,048	203,048	220,917
4315 IT Professional Services						
3400 Other Funds Ltd	7,608	-	-	-	-	-
6400 Federal Funds Ltd	3,501	-	-	-	-	-
All Funds	11,109	-	-	-	-	-
4325 Attorney General						
8000 General Fund	80,745	90,415	-	90,415	90,415	106,392
3400 Other Funds Ltd	113,850	-	-	-	-	-
6400 Federal Funds Ltd	82,276	51,307	(2,858)	48,449	48,449	57,010
All Funds	276,871	141,722	(2,858)	138,864	138,864	163,402
4375 Employee Recruitment and Develop						
8000 General Fund	356	1,934	-	1,934	1,934	2,016
3400 Other Funds Ltd	-	118	-	118	118	123
6400 Federal Funds Ltd	22,382	11,604	-	11,604	11,604	12,091
All Funds	22,738	13,656	-	13,656	13,656	14,230
4400 Dues and Subscriptions						
8000 General Fund	1,710	1,743	-	1,743	1,743	1,816
3400 Other Funds Ltd	15,692	8,366	-	8,366	8,366	8,717
6400 Federal Funds Ltd	1,830	37,735	-	37,735	37,735	39,319

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	19,232	47,844	-	47,844	47,844	49,852
4425 Facilities Rental and Taxes						
8000 General Fund	-	88,140	-	88,140	88,140	91,842
6400 Federal Funds Ltd	562,060	839,516	-	839,516	839,516	874,776
All Funds	562,060	927,656	-	927,656	927,656	966,618
4450 Fuels and Utilities						
8000 General Fund	2,375,004	2,780,805	-	2,780,805	2,780,805	2,897,599
3400 Other Funds Ltd	(184,298)	565,045	-	565,045	565,045	588,777
6400 Federal Funds Ltd	8,629,867	16,383,336	-	16,383,336	16,383,336	17,071,435
All Funds	10,820,573	19,729,186	-	19,729,186	19,729,186	20,557,811
4475 Facilities Maintenance						
8000 General Fund	1,027,765	7,247,076	-	7,247,076	7,247,076	7,551,453
3400 Other Funds Ltd	524,754	250,420	-	250,420	250,420	260,938
6400 Federal Funds Ltd	13,873,612	18,909,861	-	18,909,861	18,909,861	19,704,074
All Funds	15,426,131	26,407,357	-	26,407,357	26,407,357	27,516,465
4500 Food and Kitchen Supplies						
8000 General Fund	-	318	-	318	318	331
3400 Other Funds Ltd	6,480	-	-	-	-	-
6400 Federal Funds Ltd	7,700	11,295	-	11,295	11,295	11,769
All Funds	14,180	11,613	-	11,613	11,613	12,100
4525 Medical Services and Supplies						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	240	336	-	336	336	350
3400 Other Funds Ltd	175	-	-	-	-	-
6400 Federal Funds Ltd	26,053	125,842	-	125,842	125,842	131,127
All Funds	26,468	126,178	-	126,178	126,178	131,477
4575 Agency Program Related S and S						
8000 General Fund	-	11,285	-	11,285	11,285	11,759
3400 Other Funds Ltd	771,380	631	-	631	631	658
6400 Federal Funds Ltd	279,879	103,512	-	103,512	103,512	107,860
All Funds	1,051,259	115,428	-	115,428	115,428	120,277
4600 Intra-agency Charges						
8000 General Fund	19,912	7,744	-	7,744	7,744	8,068
3400 Other Funds Ltd	-	11,184	-	11,184	11,184	11,654
6400 Federal Funds Ltd	-	108,846	(2,152)	106,694	106,694	111,176
All Funds	19,912	127,774	(2,152)	125,622	125,622	130,898
4650 Other Services and Supplies						
8000 General Fund	421,060	222,767	-	222,767	222,767	232,123
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3400 Other Funds Ltd	484,786	387,436	-	387,436	387,436	118,034
6400 Federal Funds Ltd	10,951,756	7,866,262	8,881	7,875,143	7,875,143	8,205,899
All Funds	11,872,133	8,476,465	8,881	8,485,346	8,485,346	8,556,056
4700 Expendable Prop 250 - 5000						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	4,601	37,339	-	37,339	37,339	38,907
3400 Other Funds Ltd	21,354	34,326	-	34,326	34,326	35,768
6400 Federal Funds Ltd	749,261	2,306,709	-	2,306,709	2,306,709	2,403,590
All Funds	775,216	2,378,374	-	2,378,374	2,378,374	2,478,265
4715 IT Expendable Property						
8000 General Fund	2,559	32,107	-	32,107	32,107	33,455
3400 Other Funds Ltd	66,214	17,496	-	17,496	17,496	18,231
6400 Federal Funds Ltd	238,129	518,017	-	518,017	518,017	539,773
All Funds	306,902	567,620	-	567,620	567,620	591,459
TOTAL SERVICES & SUPPLIES						
8000 General Fund	4,482,191	11,363,656	-	11,363,656	11,363,656	12,464,374
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3400 Other Funds Ltd	1,940,583	1,457,375	-	1,457,375	1,457,375	1,262,906
6400 Federal Funds Ltd	38,997,454	52,660,829	(668,627)	51,992,202	51,992,202	53,721,169
TOTAL SERVICES & SUPPLIES	**$45,434,759**	**$65,481,860**	**($668,627)**	**$64,813,233**	**$64,813,233**	**$67,448,449**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
6400 Federal Funds Ltd	49,816	-	-	-	-	-
5200 Technical Equipment						
6400 Federal Funds Ltd	294,317	60,023	-	60,023	60,023	62,544

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	-	251,240	-	251,240	251,240	261,792
5400 Automotive and Aircraft						
8000 General Fund	207,765	-	-	-	-	-
3400 Other Funds Ltd	-	80,846	-	80,846	80,846	84,242
6400 Federal Funds Ltd	260,036	-	-	-	-	-
All Funds	467,801	80,846	-	80,846	80,846	84,242
5550 Data Processing Software						
6400 Federal Funds Ltd	9,632	24,930	-	24,930	24,930	25,977
5600 Data Processing Hardware						
6400 Federal Funds Ltd	68,341	97,251	-	97,251	97,251	101,336
5650 Land Improvements						
3400 Other Funds Ltd	17,910	-	-	-	-	-
6400 Federal Funds Ltd	1,445,553	-	-	-	-	-
All Funds	1,463,463	-	-	-	-	-
5700 Building Structures						
3400 Other Funds Ltd	22,750	-	-	-	-	-
6400 Federal Funds Ltd	2,809,683	-	-	-	-	-
All Funds	2,832,433	-	-	-	-	-
5900 Other Capital Outlay						
8000 General Fund	61,506	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	415,570	-	-	-	-	-
6400 Federal Funds Ltd	4,275,986	389,346	-	389,346	389,346	405,698
All Funds	4,753,062	389,346	-	389,346	389,346	405,698
TOTAL CAPITAL OUTLAY						
8000 General Fund	269,271	-	-	-	-	-
3400 Other Funds Ltd	456,230	80,846	-	80,846	80,846	84,242
6400 Federal Funds Ltd	9,213,364	822,790	-	822,790	822,790	857,347
TOTAL CAPITAL OUTLAY	**$9,938,865**	**$903,636**	**-**	**$903,636**	**$903,636**	**$941,589**
SPECIAL PAYMENTS						
6065 Loan Repaid To State Agencies						
8000 General Fund	-	159,734	-	159,734	159,734	166,443
EXPENDITURES						
8000 General Fund	8,197,935	15,268,825	124,195	15,393,020	15,529,177	16,616,460
3200 Other Funds Non-Ltd	14,531	-	-	-	-	-
3400 Other Funds Ltd	4,539,506	5,917,732	137,709	6,055,441	6,212,124	6,023,745
6400 Federal Funds Ltd	99,037,784	112,499,186	1,386,555	113,885,741	116,703,053	118,419,655
TOTAL EXPENDITURES	**$111,789,756**	**$133,685,743**	**$1,648,459**	**$135,334,202**	**$138,444,354**	**$141,059,860**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	1,993,235	32,521	-	32,521	1,552,010	1,466,229
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$1,993,235**	**$32,521**	**-**	**$32,521**	**$1,552,010**	**$1,466,229**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	360	365	-	365	364	364
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	311.80	316.80	-	316.80	315.80	315.80

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	36,180	1,302,000	-	1,302,000	-	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	(500,000)	(500,000)	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	36,180	1,302,000	(500,000)	802,000	-	-
TOTAL BEGINNING BALANCE	**$36,180**	**$1,302,000**	**($500,000)**	**$802,000**	**-**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	12,313,916	36,692,980	(31,189,720)	5,503,260	3,484,619	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	1,932	-	-	-	-	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	9,644	-	-	-	-	-
BOND SALES						
0555 General Fund Obligation Bonds						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	-	10,210,000	(5,105,000)	5,105,000	5,105,000	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	444,562	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	12,781	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	11,085	40,000	(20,000)	20,000	20,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	533,182,782	1,005,694,976	(701,977,379)	303,717,597	299,322,188	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	37,672,371	-	-	-	-	-
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	737,104	400,000	(200,000)	200,000	200,000	-
1050 Transfer In Other						
3400 Other Funds Ltd	20,084,058	-	-	-	-	-
1060 Transfer from General Fund						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	188,000	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	502,119	-	-	-	-	-
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	-	75,000	(37,500)	37,500	37,500	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	114,289,729	153,269,228	(76,634,614)	76,634,614	76,634,614	-
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	50,000	-	-	-	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	173,523,381	153,744,228	(76,872,114)	76,872,114	76,872,114	-
TOTAL TRANSFERS IN	**$173,523,381**	**$153,744,228**	**($76,872,114)**	**$76,872,114**	**$76,872,114**	**-**
REVENUES						
8000 General Fund	12,313,916	36,692,980	(31,189,720)	5,503,260	3,484,619	-
3400 Other Funds Ltd	174,003,385	163,994,228	(81,997,114)	81,997,114	81,997,114	-
6400 Federal Funds Ltd	533,182,782	1,005,694,976	(701,977,379)	303,717,597	299,322,188	-
TOTAL REVENUES	**$719,500,083**	**$1,206,382,184**	**($815,164,213)**	**$391,217,971**	**$384,803,921**	**-**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(37,883,343)	(114,794)	-	(114,794)	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	(737,104)	(400,000)	200,000	(200,000)	(200,000)	-
2050 Transfer to Other						
3400 Other Funds Ltd	(521,278)	-	-	-	-	-
2259 Tsfr To Pub Safety Std/Trng						
3400 Other Funds Ltd	-	(22,992)	11,496	(11,496)	(11,496)	-
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(38,404,621)	(137,786)	11,496	(126,290)	(11,496)	-
6400 Federal Funds Ltd	(737,104)	(400,000)	200,000	(200,000)	(200,000)	-
TOTAL TRANSFERS OUT	**($39,141,725)**	**($537,786)**	**$211,496**	**($326,290)**	**($211,496)**	**-**
AVAILABLE REVENUES						
8000 General Fund	12,313,916	36,692,980	(31,189,720)	5,503,260	3,484,619	-
3400 Other Funds Ltd	135,634,944	165,158,442	(82,485,618)	82,672,824	81,985,618	-
6400 Federal Funds Ltd	532,445,678	1,005,294,976	(701,777,379)	303,517,597	299,122,188	-
TOTAL AVAILABLE REVENUES	**$680,394,538**	**$1,207,146,398**	**($815,452,717)**	**$391,693,681**	**$384,592,425**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	2,519,529	6,313,053	(2,855,996)	3,457,057	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	3,197,406	2,064,631	(988,410)	1,076,221	-	-
6400 Federal Funds Ltd	2,413,385	5,485,052	(2,534,791)	2,950,261	-	-
All Funds	8,130,320	13,862,736	(6,379,197)	7,483,539	-	-
3160 Temporary Appointments						
8000 General Fund	248,075	-	-	-	-	-
6400 Federal Funds Ltd	143,429	-	-	-	-	-
All Funds	391,504	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	57,383	6,825	(3,413)	3,412	3,412	-
3400 Other Funds Ltd	7,836	1,271	(636)	635	635	-
6400 Federal Funds Ltd	233,234	3,104	(1,552)	1,552	1,552	-
All Funds	298,453	11,200	(5,601)	5,599	5,599	-
3180 Shift Differential						
8000 General Fund	-	1,066	(533)	533	533	-
3400 Other Funds Ltd	-	19	(10)	9	9	-
6400 Federal Funds Ltd	-	85	(43)	42	42	-
All Funds	-	1,170	(586)	584	584	-
3190 All Other Differential						
8000 General Fund	39,347	12,242	(6,121)	6,121	6,121	-
3400 Other Funds Ltd	48,801	14,981	(7,491)	7,490	7,490	-
6400 Federal Funds Ltd	29,249	8,136	(4,069)	4,067	4,067	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	117,397	35,359	(17,681)	17,678	17,678	-
TOTAL SALARIES & WAGES						
8000 General Fund	2,864,334	6,333,186	(2,866,063)	3,467,123	10,066	-
3400 Other Funds Ltd	3,254,043	2,080,902	(996,547)	1,084,355	8,134	-
6400 Federal Funds Ltd	2,819,297	5,496,377	(2,540,455)	2,955,922	5,661	-
TOTAL SALARIES & WAGES	**$8,937,674**	**$13,910,465**	**($6,403,065)**	**$7,507,400**	**$23,861**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,066	2,374	(1,178)	1,196	-	-
3400 Other Funds Ltd	1,798	710	(355)	355	-	-
6400 Federal Funds Ltd	1,236	2,197	(1,099)	1,098	-	-
All Funds	5,100	5,281	(2,632)	2,649	-	-
3220 Public Employees' Retire Cont						
8000 General Fund	432,384	1,127,314	(558,824)	568,490	1,889	-
3400 Other Funds Ltd	540,577	370,400	(185,201)	185,199	1,527	-
6400 Federal Funds Ltd	446,659	978,360	(489,180)	489,180	1,063	-
All Funds	1,419,620	2,476,074	(1,233,205)	1,242,869	4,479	-
3221 Pension Obligation Bond						
8000 General Fund	145,787	104,367	(52,184)	52,183	52,183	-
3400 Other Funds Ltd	178,288	174,068	(87,034)	87,034	87,034	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	149,676	162,683	(81,342)	81,341	81,341	-
All Funds	473,751	441,118	(220,560)	220,558	220,558	-
3230 Social Security Taxes						
8000 General Fund	215,022	482,331	(239,007)	243,324	770	-
3400 Other Funds Ltd	242,485	158,810	(79,405)	79,405	623	-
6400 Federal Funds Ltd	211,479	420,479	(210,240)	210,239	433	-
All Funds	668,986	1,061,620	(528,652)	532,968	1,826	-
3240 Unemployment Assessments						
8000 General Fund	9,660	-	-	-	-	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	40	-
3400 Other Funds Ltd	-	-	-	-	33	-
6400 Federal Funds Ltd	-	-	-	-	23	-
All Funds	-	-	-	-	96	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	961	1,882	(933)	949	-	-
3400 Other Funds Ltd	945	564	(282)	282	-	-
6400 Federal Funds Ltd	761	1,743	(872)	871	-	-
All Funds	2,667	4,189	(2,087)	2,102	-	-
3260 Mass Transit Tax						
8000 General Fund	21,149	16,365	(8,014)	8,351	8,351	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	13,844	12,486	(6,244)	6,242	6,242	-
6400 Federal Funds Ltd	21	-	-	-	-	-
All Funds	35,014	28,851	(14,258)	14,593	14,593	-
3270 Flexible Benefits						
8000 General Fund	548,641	1,564,454	(775,852)	788,602	-	-
3400 Other Funds Ltd	632,940	468,214	(234,104)	234,110	-	-
6400 Federal Funds Ltd	505,314	1,448,037	(724,015)	724,022	-	-
All Funds	1,686,895	3,480,705	(1,733,971)	1,746,734	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	1,375,670	3,299,087	(1,635,992)	1,663,095	63,233	-
3400 Other Funds Ltd	1,610,877	1,185,252	(592,625)	592,627	95,459	-
6400 Federal Funds Ltd	1,315,146	3,013,499	(1,506,748)	1,506,751	82,860	-
TOTAL OTHER PAYROLL EXPENSES	**$4,301,693**	**$7,497,838**	**($3,735,365)**	**$3,762,473**	**$241,552**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(72,717)	36,359	(36,358)	(36,358)	-
3400 Other Funds Ltd	-	(30,383)	15,192	(15,191)	(15,191)	-
6400 Federal Funds Ltd	-	(32,165)	16,083	(16,082)	(16,082)	-
All Funds	-	(135,265)	67,634	(67,631)	(67,631)	-
3465 Reconciliation Adjustment						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	-	(1,445)	723	(722)	-	-
6400 Federal Funds Ltd	-	12,311	(6,156)	6,155	-	-
All Funds	-	10,866	(5,433)	5,433	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(74,162)	37,082	(37,080)	(36,358)	-
3400 Other Funds Ltd	-	(30,383)	15,192	(15,191)	(15,191)	-
6400 Federal Funds Ltd	-	(19,854)	9,927	(9,927)	(16,082)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($124,399)**	**$62,201**	**($62,198)**	**($67,631)**	**-**
TOTAL PERSONAL SERVICES						
8000 General Fund	4,240,004	9,558,111	(4,464,973)	5,093,138	36,941	-
3400 Other Funds Ltd	4,864,920	3,235,771	(1,573,980)	1,661,791	88,402	-
6400 Federal Funds Ltd	4,134,443	8,490,022	(4,037,276)	4,452,746	72,439	-
TOTAL PERSONAL SERVICES	**$13,239,367**	**$21,283,904**	**($10,076,229)**	**$11,207,675**	**$197,782**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	15,608	26,945	(12,473)	14,472	14,472	-
3400 Other Funds Ltd	6,045	46,408	(23,204)	23,204	23,204	-
6400 Federal Funds Ltd	17,606	313,121	(219,185)	93,936	93,936	-
All Funds	39,259	386,474	(254,862)	131,612	131,612	-
4125 Out of State Travel						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	472	970	(485)	485	485	-
3400 Other Funds Ltd	596	22,355	(11,177)	11,178	11,178	-
6400 Federal Funds Ltd	498	22,774	(15,941)	6,833	6,833	-
All Funds	1,566	46,099	(27,603)	18,496	18,496	-
4150 Employee Training						
8000 General Fund	19,590	33,342	(16,671)	16,671	16,671	-
3400 Other Funds Ltd	28,936	37,680	(18,840)	18,840	18,840	-
6400 Federal Funds Ltd	20,909	90,513	(63,359)	27,154	27,154	-
All Funds	69,435	161,535	(98,870)	62,665	62,665	-
4175 Office Expenses						
8000 General Fund	133,863	303,662	(188,532)	115,130	115,130	-
3400 Other Funds Ltd	12,669	23,273	(11,637)	11,636	11,636	-
6400 Federal Funds Ltd	14,347	67,961	(47,590)	20,371	20,371	-
All Funds	160,879	394,896	(247,759)	147,137	147,137	-
4200 Telecommunications						
8000 General Fund	165,265	81,642	(40,321)	41,321	41,321	-
3400 Other Funds Ltd	1,357,888	1,206,428	(603,214)	603,214	603,214	-
6400 Federal Funds Ltd	41,138	52,291	(36,603)	15,688	15,688	-
All Funds	1,564,291	1,340,361	(680,138)	660,223	660,223	-
4225 State Gov. Service Charges						
8000 General Fund	289,001	849,757	(424,879)	424,878	424,878	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	177,974	179,139	(89,570)	89,569	89,569	-
6400 Federal Funds Ltd	34,554	-	-	-	-	-
All Funds	501,529	1,028,896	(514,449)	514,447	514,447	-
4250 Data Processing						
8000 General Fund	6,476	31,730	(24,683)	7,047	7,047	-
3400 Other Funds Ltd	2,208	351,013	(175,507)	175,506	175,506	-
6400 Federal Funds Ltd	133,269	29,916	(20,941)	8,975	8,975	-
All Funds	141,953	412,659	(221,131)	191,528	191,528	-
4275 Publicity and Publications						
8000 General Fund	66,048	-	-	-	-	-
3400 Other Funds Ltd	383	34,790	(17,395)	17,395	17,395	-
6400 Federal Funds Ltd	28,470	27,159	(21,751)	5,408	5,408	-
All Funds	94,901	61,949	(39,146)	22,803	22,803	-
4300 Professional Services						
8000 General Fund	440,602	5,411	3,544	8,955	8,955	-
3400 Other Funds Ltd	1,014,087	2,514,499	(1,257,250)	1,257,249	1,257,249	-
6400 Federal Funds Ltd	7,088,910	492,777	(344,944)	147,833	147,833	-
All Funds	8,543,599	3,012,687	(1,598,650)	1,414,037	1,414,037	-
4315 IT Professional Services						
8000 General Fund	56,135	-	-	-	-	-
3400 Other Funds Ltd	13,265,494	14,774,168	(7,387,084)	7,387,084	7,387,084	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	5,520	-	-	-	-	-
All Funds	13,327,149	14,774,168	(7,387,084)	7,387,084	7,387,084	-
4325 Attorney General						
8000 General Fund	29,423	607	5,946	6,553	6,553	-
3400 Other Funds Ltd	4,473	83,558	(41,779)	41,779	41,779	-
6400 Federal Funds Ltd	43,501	2,249	(1,612)	637	637	-
All Funds	77,397	86,414	(37,445)	48,969	48,969	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	10,014	(5,007)	5,007	5,007	-
3400 Other Funds Ltd	-	59	(30)	29	29	-
6400 Federal Funds Ltd	-	1,900	(1,331)	569	569	-
All Funds	-	11,973	(6,368)	5,605	5,605	-
4400 Dues and Subscriptions						
8000 General Fund	6,793	49	(25)	24	24	-
3400 Other Funds Ltd	5,438	2,623	(1,312)	1,311	1,311	-
6400 Federal Funds Ltd	2,575	2,052	(1,437)	615	615	-
All Funds	14,806	4,724	(2,774)	1,950	1,950	-
4425 Facilities Rental and Taxes						
8000 General Fund	674,273	2,101,717	(1,050,859)	1,050,858	1,050,858	-
3400 Other Funds Ltd	541,883	333,458	(166,729)	166,729	166,729	-
6400 Federal Funds Ltd	13,500	534	(374)	160	160	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	1,229,656	2,435,709	(1,217,962)	1,217,747	1,217,747	-
4450 Fuels and Utilities						
8000 General Fund	1,058	326	(163)	163	163	-
3400 Other Funds Ltd	531	13,800	(6,900)	6,900	6,900	-
6400 Federal Funds Ltd	1,411	3,660	(2,562)	1,098	1,098	-
All Funds	3,000	17,786	(9,625)	8,161	8,161	-
4475 Facilities Maintenance						
8000 General Fund	61	-	-	-	-	-
6400 Federal Funds Ltd	61	1,218	(853)	365	365	-
All Funds	122	1,218	(853)	365	365	-
4500 Food and Kitchen Supplies						
8000 General Fund	180	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	4,670,178	2,708,600	(1,354,300)	1,354,300	1,354,300	-
3400 Other Funds Ltd	-	300,384	(150,192)	150,192	150,192	-
6400 Federal Funds Ltd	5,757	-	-	-	-	-
All Funds	4,675,935	3,008,984	(1,504,492)	1,504,492	1,504,492	-
4600 Intra-agency Charges						
8000 General Fund	-	879,840	(513,904)	365,936	365,936	-
3400 Other Funds Ltd	525,672	388,188	(194,095)	194,093	194,093	-
All Funds	525,672	1,268,028	(707,999)	560,029	560,029	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4650 Other Services and Supplies						
8000 General Fund	166,293	20,020,333	(20,010,167)	10,166	10,166	-
3400 Other Funds Ltd	21,960	235,871	(117,936)	117,935	117,935	-
6400 Federal Funds Ltd	66,987	80,257	(45,120)	35,137	35,137	-
All Funds	255,240	20,336,461	(20,173,223)	163,238	163,238	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	89,451	-	-	-	-	-
3400 Other Funds Ltd	2,853	14,691	(7,346)	7,345	7,345	-
6400 Federal Funds Ltd	359	3,142	(2,199)	943	943	-
All Funds	92,663	17,833	(9,545)	8,288	8,288	-
4715 IT Expendable Property						
8000 General Fund	335,926	79,924	(54,212)	25,712	25,712	-
3400 Other Funds Ltd	25,589	48,176	(24,088)	24,088	24,088	-
6400 Federal Funds Ltd	114,015	58,108	(40,676)	17,432	17,432	-
All Funds	475,530	186,208	(118,976)	67,232	67,232	-
TOTAL SERVICES & SUPPLIES						
8000 General Fund	7,166,696	27,134,869	(23,687,191)	3,447,678	3,447,678	-
3400 Other Funds Ltd	16,994,679	20,610,561	(10,305,285)	10,305,276	10,305,276	-
6400 Federal Funds Ltd	7,633,387	1,249,632	(866,478)	383,154	383,154	-
TOTAL SERVICES & SUPPLIES	**$31,794,762**	**$48,995,062**	**($34,858,954)**	**$14,136,108**	**$14,136,108**	**-**

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	-	23,476	(11,738)	11,738	11,738	-
5200 Technical Equipment						
3400 Other Funds Ltd	-	17,346	(8,673)	8,673	8,673	-
6400 Federal Funds Ltd	-	82,063	(57,444)	24,619	24,619	-
All Funds	-	99,409	(66,117)	33,292	33,292	-
5400 Automotive and Aircraft						
8000 General Fund	498,846	-	-	-	-	-
3400 Other Funds Ltd	15,906	-	-	-	-	-
6400 Federal Funds Ltd	(9,656)	-	-	-	-	-
All Funds	505,096	-	-	-	-	-
5550 Data Processing Software						
6400 Federal Funds Ltd	-	137,115	(95,981)	41,134	41,134	-
5600 Data Processing Hardware						
8000 General Fund	102,076	-	-	-	-	-
6400 Federal Funds Ltd	2,624	53,754	(37,628)	16,126	16,126	-
All Funds	104,700	53,754	(37,628)	16,126	16,126	-
5700 Building Structures						
8000 General Fund	45,276	-	-	-	-	-
5900 Other Capital Outlay						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	2,335,179	11,000,000	(5,500,000)	5,500,000	5,500,000	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	646,198	-	-	-	-	-
3400 Other Funds Ltd	2,351,085	11,040,822	(5,520,411)	5,520,411	5,520,411	-
6400 Federal Funds Ltd	(7,032)	272,932	(191,053)	81,879	81,879	-
TOTAL CAPITAL OUTLAY	**$2,990,251**	**$11,313,754**	**($5,711,464)**	**$5,602,290**	**$5,602,290**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	48,161,037	40,238,298	(20,119,149)	20,119,149	20,119,149	-
6400 Federal Funds Ltd	17,996,011	249,210,720	(174,447,505)	74,763,215	74,763,215	-
All Funds	66,157,048	289,449,018	(194,566,654)	94,882,364	94,882,364	-
6020 Dist to Counties						
3400 Other Funds Ltd	15,965,355	34,592,520	(17,296,260)	17,296,260	17,296,260	-
6400 Federal Funds Ltd	15,706,397	238,777,001	(167,143,900)	71,633,101	71,633,101	-
All Funds	31,671,752	273,369,521	(184,440,160)	88,929,361	88,929,361	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	23,053,238	(11,526,619)	11,526,619	11,526,619	-
6400 Federal Funds Ltd	19,615,058	276,363,251	(193,454,276)	82,908,975	82,908,975	-
All Funds	19,615,058	299,416,489	(204,980,895)	94,435,594	94,435,594	-
6030 Dist to Non-Gov Units						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	26,350,973	23,040,332	(16,128,232)	6,912,100	6,912,100	-
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	2,437,880	1,807,418	(1,265,193)	542,225	542,225	-
6045 Dist to Comm College Districts						
6400 Federal Funds Ltd	320,128	-	-	-	-	-
6048 Spc Pmt to Public Universities						
6400 Federal Funds Ltd	168,787	-	-	-	-	-
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	-	205,000,000	(143,500,000)	61,500,000	61,500,000	-
6085 Other Special Payments						
3400 Other Funds Ltd	14,310,769	15,348,756	(7,674,378)	7,674,378	7,674,378	-
6100 Spc Pmt to Human Svcs, Dept of						
6400 Federal Funds Ltd	54,271,374	-	-	-	-	-
6107 Spc Pmt to Administrative Svcs						
6400 Federal Funds Ltd	125,044,184	-	-	-	-	-
6121 Spc Pmt to Governor, Office of the						
6400 Federal Funds Ltd	32,714	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	473,433	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
6400 Federal Funds Ltd	373,658	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	742,103	783,675	(391,838)	391,837	391,837	-
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	110,719,859	-	-	-	-	-
6629 Spc Pmt to Forestry, Dept of						
6400 Federal Funds Ltd	625,807	-	-	-	-	-
6632 Spc Pmt to Geology/Mineral Ind						
6400 Federal Funds Ltd	257,526	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
6400 Federal Funds Ltd	875,341	-	-	-	-	-
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	626,288	1,083,668	(758,568)	325,100	325,100	-
6730 Spc Pmt to Transportation, Dept						
6400 Federal Funds Ltd	144,789,462	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
3400 Other Funds Ltd	79,179,264	114,016,487	(57,008,244)	57,008,243	57,008,243	-
6400 Federal Funds Ltd	520,684,880	995,282,390	(696,697,674)	298,584,716	298,584,716	-
TOTAL SPECIAL PAYMENTS	**$599,864,144**	**$1,109,298,877**	**($753,705,918)**	**$355,592,959**	**$355,592,959**	**-**
EXPENDITURES						
8000 General Fund	12,052,898	36,692,980	(28,152,164)	8,540,816	3,484,619	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	103,389,948	148,903,641	(74,407,920)	74,495,721	72,922,332	-
6400 Federal Funds Ltd	532,445,678	1,005,294,976	(701,792,481)	303,502,495	299,122,188	-
TOTAL EXPENDITURES	**$647,888,524**	**$1,190,891,597**	**($804,352,565)**	**$386,539,032**	**$375,529,139**	**-**
REVERSIONS						
9900 Reversions						
8000 General Fund	(261,018)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	(3,037,556)	(3,037,556)	-	-
3400 Other Funds Ltd	32,244,996	16,254,801	(8,077,698)	8,177,103	9,063,286	-
6400 Federal Funds Ltd	-	-	15,102	15,102	-	-
TOTAL ENDING BALANCE	**$32,244,996**	**$16,254,801**	**($11,100,152)**	**$5,154,649**	**$9,063,286**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	52	91	(91)	-	-	-
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	48.62	91.00	(45.34)	45.66	-	-

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	2,537,300	136,005	-	136,005	298,000	298,000
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,675,695	1,217,877	(1)	1,217,876	1,217,878	1,504,645
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	6,938,177	4,230,072	-	4,230,072	9,582,346	9,582,346
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	2	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	2,938	5,006,000	92,552	5,098,552	6,500	6,500
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	11,956,539	17,301,178	484,403	17,785,581	18,547,219	18,568,965
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	95,480	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	314,464	800,000	-	800,000	849,100	849,100
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	409,944	800,000	-	800,000	849,100	849,100
TOTAL TRANSFERS IN	**$409,944**	**$800,000**	**-**	**$800,000**	**$849,100**	**$849,100**
REVENUES						
8000 General Fund	1,675,695	1,217,877	(1)	1,217,876	1,217,878	1,504,645
3400 Other Funds Ltd	7,351,061	10,036,072	92,552	10,128,624	10,437,946	10,437,946
6400 Federal Funds Ltd	11,956,539	17,301,178	484,403	17,785,581	18,547,219	18,568,965
TOTAL REVENUES	**$20,983,295**	**$28,555,127**	**$576,954**	**$29,132,081**	**$30,203,043**	**$30,511,556**
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(42,326)	(63,726)	-	(63,726)	-	-
6400 Federal Funds Ltd	(176,059)	(274,638)	-	(274,638)	(316,001)	(316,001)
All Funds	(218,385)	(338,364)	-	(338,364)	(316,001)	(316,001)
AVAILABLE REVENUES						
8000 General Fund	1,675,695	1,217,877	(1)	1,217,876	1,217,878	1,504,645
3400 Other Funds Ltd	9,846,035	10,108,351	92,552	10,200,903	10,735,946	10,735,946
6400 Federal Funds Ltd	11,780,480	17,026,540	484,403	17,510,943	18,231,218	18,252,964

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL AVAILABLE REVENUES	**$23,302,210**	**$28,352,768**	**$576,954**	**$28,929,722**	**$30,185,042**	**$30,493,555**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	263,339	-	-	-	-	-
3400 Other Funds Ltd	1,243,345	1,938,054	36,921	1,974,975	2,128,704	2,128,704
6400 Federal Funds Ltd	5,244,121	7,769,370	522,347	8,291,717	8,604,984	8,604,984
All Funds	6,750,805	9,707,424	559,268	10,266,692	10,733,688	10,733,688
3160 Temporary Appointments						
8000 General Fund	584,257	32	(1)	31	31	32
3400 Other Funds Ltd	4,634,005	4,904,666	92,345	4,997,011	4,997,011	5,206,885
6400 Federal Funds Ltd	-	65,386	-	65,386	65,386	68,132
All Funds	5,218,262	4,970,084	92,344	5,062,428	5,062,428	5,275,049
3170 Overtime Payments						
8000 General Fund	24	35	-	35	35	36
3400 Other Funds Ltd	116,739	9,247	-	9,247	9,247	9,635
6400 Federal Funds Ltd	24,787	28,302	-	28,302	28,302	29,491
All Funds	141,550	37,584	-	37,584	37,584	39,162
3180 Shift Differential						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
8000 General Fund	3	22	-	22	22	23
3400 Other Funds Ltd	7,679	7,454	-	7,454	7,454	7,767
6400 Federal Funds Ltd	15,098	22,660	-	22,660	22,660	23,612
All Funds	22,780	30,136	-	30,136	30,136	31,402
3190 All Other Differential						
8000 General Fund	1,610	6	-	6	6	6
3400 Other Funds Ltd	70,666	3,948	-	3,948	3,948	4,114
6400 Federal Funds Ltd	57,996	11,802	-	11,802	11,802	12,298
All Funds	130,272	15,756	-	15,756	15,756	16,418
TOTAL SALARIES & WAGES						
8000 General Fund	849,233	95	(1)	94	94	97
3400 Other Funds Ltd	6,072,434	6,863,369	129,266	6,992,635	7,146,364	7,357,105
6400 Federal Funds Ltd	5,342,002	7,897,520	522,347	8,419,867	8,733,134	8,738,517
TOTAL SALARIES & WAGES	**$12,263,669**	**$14,760,984**	**$651,612**	**$15,412,596**	**$15,879,592**	**$16,095,719**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	94	-	-	-	-	-
3400 Other Funds Ltd	647	1,095	-	1,095	949	949
6400 Federal Funds Ltd	2,648	4,140	-	4,140	3,768	3,768
All Funds	3,389	5,235	-	5,235	4,717	4,717

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3220 Public Employees' Retire Cont						
8000 General Fund	29,954	11	-	11	11	11
3400 Other Funds Ltd	269,840	348,667	-	348,667	403,439	403,602
6400 Federal Funds Ltd	825,262	1,394,142	-	1,394,142	1,626,943	1,627,438
All Funds	1,125,056	1,742,820	-	1,742,820	2,030,393	2,031,051
3221 Pension Obligation Bond						
8000 General Fund	9,753	4	-	4	4	3
3400 Other Funds Ltd	90,125	112,510	-	112,510	112,510	113,598
6400 Federal Funds Ltd	292,216	432,393	-	432,393	432,393	458,108
All Funds	392,094	544,907	-	544,907	544,907	571,709
3230 Social Security Taxes						
8000 General Fund	9,191	6	-	6	8	8
3400 Other Funds Ltd	109,767	524,956	-	524,956	546,178	562,300
6400 Federal Funds Ltd	409,079	603,882	-	603,882	666,518	666,930
All Funds	528,037	1,128,844	-	1,128,844	1,212,704	1,229,238
3240 Unemployment Assessments						
3400 Other Funds Ltd	301	1,354	-	1,354	1,354	1,411
6400 Federal Funds Ltd	7,706	4,060	-	4,060	4,060	4,231
All Funds	8,007	5,414	-	5,414	5,414	5,642
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	-	-	-	-	8,543	8,546

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
6400 Federal Funds Ltd	-	-	-	-	34,478	34,489
All Funds	-	-	-	-	43,021	43,035
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	575	-	-	-	-	-
3400 Other Funds Ltd	4,662	876	-	876	876	876
6400 Federal Funds Ltd	1,881	3,291	-	3,291	3,291	3,291
All Funds	7,118	4,167	-	4,167	4,167	4,167
3260 Mass Transit Tax						
8000 General Fund	3,506	-	-	-	-	-
3400 Other Funds Ltd	29,819	-	-	-	-	-
All Funds	33,325	-	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	62,776	-	-	-	-	-
3400 Other Funds Ltd	437,876	697,734	-	697,734	722,700	722,700
6400 Federal Funds Ltd	1,619,104	2,704,914	-	2,704,914	2,801,700	2,801,700
All Funds	2,119,756	3,402,648	-	3,402,648	3,524,400	3,524,400
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	115,849	21	-	21	23	22
3400 Other Funds Ltd	943,037	1,687,192	-	1,687,192	1,796,549	1,813,982
6400 Federal Funds Ltd	3,157,896	5,146,822	-	5,146,822	5,573,151	5,599,955

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL OTHER PAYROLL EXPENSES	**$4,216,782**	**$6,834,035**	**-**	**$6,834,035**	**$7,369,723**	**$7,413,959**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(52,842)	-	(52,842)	(52,842)	(70,366)
6400 Federal Funds Ltd	-	(190,608)	-	(190,608)	(190,608)	(429,130)
All Funds	-	(243,450)	-	(243,450)	(243,450)	(499,496)
TOTAL PERSONAL SERVICES						
8000 General Fund	965,082	116	(1)	115	117	119
3400 Other Funds Ltd	7,015,471	8,497,719	129,266	8,626,985	8,890,071	9,100,721
6400 Federal Funds Ltd	8,499,898	12,853,734	522,347	13,376,081	14,115,677	13,909,342
TOTAL PERSONAL SERVICES	**$16,480,451**	**$21,351,569**	**$651,612**	**$22,003,181**	**$23,005,865**	**$23,010,182**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	82,611	-	-	-	-	-
3400 Other Funds Ltd	343,946	18,140	-	18,140	18,140	18,902
6400 Federal Funds Ltd	24,796	63,550	-	63,550	63,550	66,219
All Funds	451,353	81,690	-	81,690	81,690	85,121
4125 Out of State Travel						
3400 Other Funds Ltd	1,387	-	-	-	-	-
6400 Federal Funds Ltd	4,160	48,969	-	48,969	48,969	51,026

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	5,547	48,969	-	48,969	48,969	51,026
4150 Employee Training						
8000 General Fund	41	-	-	-	-	-
3400 Other Funds Ltd	5,358	-	-	-	-	-
6400 Federal Funds Ltd	29,543	66,297	-	66,297	66,297	69,081
All Funds	34,942	66,297	-	66,297	66,297	69,081
4175 Office Expenses						
8000 General Fund	985	-	-	-	-	-
3400 Other Funds Ltd	7,640	20,683	-	20,683	20,683	21,552
6400 Federal Funds Ltd	40,519	107,773	(1,443)	106,330	106,330	110,796
All Funds	49,144	128,456	(1,443)	127,013	127,013	132,348
4200 Telecommunications						
8000 General Fund	1,376	-	-	-	-	-
3400 Other Funds Ltd	5,508	14,981	-	14,981	14,981	15,610
6400 Federal Funds Ltd	31,384	59,343	-	59,343	59,343	61,836
All Funds	38,268	74,324	-	74,324	74,324	77,446
4225 State Gov. Service Charges						
8000 General Fund	212	233,609	-	233,609	233,609	433,769
3400 Other Funds Ltd	244,848	110,125	-	110,125	110,125	119,104
6400 Federal Funds Ltd	235,444	337,311	(37,421)	299,890	299,890	296,863
All Funds	480,504	681,045	(37,421)	643,624	643,624	849,736

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4250 Data Processing						
8000 General Fund	328	-	-	-	-	-
3400 Other Funds Ltd	782	2,232	-	2,232	2,232	2,326
6400 Federal Funds Ltd	3,645	2,347	4,933	7,280	7,280	7,585
All Funds	4,755	4,579	4,933	9,512	9,512	9,911
4275 Publicity and Publications						
3400 Other Funds Ltd	1,859	25,189	-	25,189	25,189	26,247
6400 Federal Funds Ltd	5,577	78,225	(2,656)	75,569	75,569	78,743
All Funds	7,436	103,414	(2,656)	100,758	100,758	104,990
4300 Professional Services						
8000 General Fund	208,218	984,150	-	984,150	984,150	1,070,755
3400 Other Funds Ltd	113,848	106,182	-	106,182	106,182	115,526
6400 Federal Funds Ltd	966,460	1,498,760	-	1,498,760	1,498,760	1,630,651
All Funds	1,288,526	2,589,092	-	2,589,092	2,589,092	2,816,932
4315 IT Professional Services						
3400 Other Funds Ltd	1,728	-	-	-	-	-
6400 Federal Funds Ltd	6,171	-	-	-	-	-
All Funds	7,899	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	14,292	4,722	-	4,722	4,722	5,556
6400 Federal Funds Ltd	34,865	15,000	(835)	14,165	14,165	16,668

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
All Funds	49,157	19,722	(835)	18,887	18,887	22,224
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	55	-	55	55	57
6400 Federal Funds Ltd	-	166	-	166	166	173
All Funds	-	221	-	221	221	230
4450 Fuels and Utilities						
8000 General Fund	20,690	-	-	-	-	-
3400 Other Funds Ltd	27,692	87,649	-	87,649	87,649	91,330
6400 Federal Funds Ltd	137,802	307,059	-	307,059	307,059	319,955
All Funds	186,184	394,708	-	394,708	394,708	411,285
4475 Facilities Maintenance						
8000 General Fund	365	-	-	-	-	-
3400 Other Funds Ltd	107,853	79,017	-	79,017	79,017	82,336
6400 Federal Funds Ltd	359,234	280,128	-	280,128	280,128	291,893
All Funds	467,452	359,145	-	359,145	359,145	374,229
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	348,703	811,460	-	811,460	811,460	845,541
6400 Federal Funds Ltd	92,747	334,380	-	334,380	334,380	348,424
All Funds	441,450	1,145,840	-	1,145,840	1,145,840	1,193,965
4525 Medical Services and Supplies						
8000 General Fund	7,670	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	15,361	39,315	-	39,315	39,315	40,966
6400 Federal Funds Ltd	68,783	117,946	-	117,946	117,946	122,900
All Funds	91,814	157,261	-	157,261	157,261	163,866
4575 Agency Program Related S and S						
8000 General Fund	761	-	-	-	-	-
3400 Other Funds Ltd	51,153	100,510	-	100,510	100,510	104,731
6400 Federal Funds Ltd	203,530	301,531	-	301,531	301,531	314,195
All Funds	255,444	402,041	-	402,041	402,041	418,926
4600 Intra-agency Charges						
3400 Other Funds Ltd	-	7,489	-	7,489	7,489	7,804
6400 Federal Funds Ltd	-	27,854	(43)	27,811	27,811	28,979
All Funds	-	35,343	(43)	35,300	35,300	36,783
4650 Other Services and Supplies						
8000 General Fund	10,003	2	-	2	2	2
3400 Other Funds Ltd	79,144	27,982	-	27,982	27,982	29,157
6400 Federal Funds Ltd	154,286	313,064	(479)	312,585	312,585	325,713
All Funds	243,433	341,048	(479)	340,569	340,569	354,872
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	102,823	74,029	-	74,029	74,029	77,138
6400 Federal Funds Ltd	363,771	34,491	-	34,491	34,491	35,940
All Funds	466,594	108,520	-	108,520	108,520	113,078

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
4715 IT Expendable Property						
8000 General Fund	284	-	-	-	-	-
3400 Other Funds Ltd	57,870	22,425	-	22,425	22,425	23,367
6400 Federal Funds Ltd	357,757	159,291	-	159,291	159,291	165,982
All Funds	415,911	181,716	-	181,716	181,716	189,349
TOTAL SERVICES & SUPPLIES						
8000 General Fund	333,544	1,217,761	-	1,217,761	1,217,761	1,504,526
3400 Other Funds Ltd	1,531,795	1,552,185	-	1,552,185	1,552,185	1,627,250
6400 Federal Funds Ltd	3,120,474	4,153,485	(37,944)	4,115,541	4,115,541	4,343,622
TOTAL SERVICES & SUPPLIES	**$4,985,813**	**$6,923,431**	**($37,944)**	**$6,885,487**	**$6,885,487**	**$7,475,398**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	1,363	-	-	-	-	-
6400 Federal Funds Ltd	4,088	-	-	-	-	-
All Funds	5,451	-	-	-	-	-
5200 Technical Equipment						
3400 Other Funds Ltd	5,515	-	-	-	-	-
6400 Federal Funds Ltd	16,545	-	-	-	-	-
All Funds	22,060	-	-	-	-	-
5250 Household and Institutional Equip.						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3400 Other Funds Ltd	3,174	-	-	-	-	-
6400 Federal Funds Ltd	9,522	-	-	-	-	-
All Funds	12,696	-	-	-	-	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	5,223	-	-	-	-	-
6400 Federal Funds Ltd	51,008	-	-	-	-	-
All Funds	56,231	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	26,315	-	-	-	-	-
6400 Federal Funds Ltd	78,945	-	-	-	-	-
All Funds	105,260	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	41,590	-	-	-	-	-
6400 Federal Funds Ltd	160,108	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$201,698**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
8000 General Fund	1,298,626	1,217,877	(1)	1,217,876	1,217,878	1,504,645
3400 Other Funds Ltd	8,588,856	10,049,904	129,266	10,179,170	10,442,256	10,727,971
6400 Federal Funds Ltd	11,780,480	17,007,219	484,403	17,491,622	18,231,218	18,252,964
TOTAL EXPENDITURES	**$21,667,962**	**$28,275,000**	**$613,668**	**$28,888,668**	**$29,891,352**	**$30,485,580**

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
REVERSIONS						
9900 Reversions						
8000 General Fund	(377,069)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	1,257,179	58,447	(36,714)	21,733	293,690	7,975
6400 Federal Funds Ltd	-	19,321	-	19,321	-	-
TOTAL ENDING BALANCE	**$1,257,179**	**$77,768**	**($36,714)**	**$41,054**	**$293,690**	**$7,975**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	86	89	-	89	89	89
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	80.82	89.00	-	89.00	89.00	89.00

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	11,317,429	15,070,170	(1,576,705)	13,493,465	12,781,890	12,781,890
BOND SALES						
0555 General Fund Obligation Bonds						
3230 Other Funds Debt Svc Non-Ltd	2,466	-	-	-	-	-
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	3,825,469	-	-	-	-	-
TOTAL BOND SALES						
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-
TOTAL BOND SALES	**$3,827,935**	**-**	**-**	**-**	**-**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3430 Other Funds Debt Svc Ltd	744	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3430 Other Funds Debt Svc Ltd	95,023	100,910	-	100,910	-	-
1050 Transfer In Other						
3430 Other Funds Debt Svc Ltd	194,417	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
TOTAL TRANSFERS IN						
3430 Other Funds Debt Svc Ltd	289,440	100,910	-	100,910	-	-
TOTAL TRANSFERS IN	**$289,440**	**$100,910**	**-**	**$100,910**	**-**	**-**
REVENUES						
8030 General Fund Debt Svc	11,317,429	15,070,170	(1,576,705)	13,493,465	12,781,890	12,781,890
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	290,184	100,910	-	100,910	-	-
TOTAL REVENUES	**$15,435,548**	**$15,171,080**	**($1,576,705)**	**$13,594,375**	**$12,781,890**	**$12,781,890**
TRANSFERS OUT						
2107 Tsfr To Administrative Svcs						
3430 Other Funds Debt Svc Ltd	(28)	-	-	-	-	-
AVAILABLE REVENUES						
8030 General Fund Debt Svc	11,317,429	15,070,170	(1,576,705)	13,493,465	12,781,890	12,781,890
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	290,156	100,910	-	100,910	-	-
TOTAL AVAILABLE REVENUES	**$15,435,520**	**$15,171,080**	**($1,576,705)**	**$13,594,375**	**$12,781,890**	**$12,781,890**
EXPENDITURES						
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
7100 Principal - Bonds						
8030 General Fund Debt Svc	7,388,141	10,328,170	(1,325,000)	9,003,170	8,600,000	8,600,000
3430 Other Funds Debt Svc Ltd	184,099	100,000	-	100,000	-	-
All Funds	7,572,240	10,428,170	(1,325,000)	9,103,170	8,600,000	8,600,000
7150 Interest - Bonds						
8030 General Fund Debt Svc	3,266,988	4,742,000	(251,705)	4,490,295	4,181,890	4,181,890
3430 Other Funds Debt Svc Ltd	106,057	910	-	910	-	-
All Funds	3,373,045	4,742,910	(251,705)	4,491,205	4,181,890	4,181,890
7200 Principal - COP						
8030 General Fund Debt Svc	645,000	-	-	-	-	-
7250 Interest - COP						
8030 General Fund Debt Svc	17,300	-	-	-	-	-
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	11,317,429	15,070,170	(1,576,705)	13,493,465	12,781,890	12,781,890
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	290,156	100,910	-	100,910	-	-
TOTAL DEBT SERVICE	**$15,435,520**	**$15,171,080**	**($1,576,705)**	**$13,594,375**	**$12,781,890**	**$12,781,890**
EXPENDITURES						
8030 General Fund Debt Svc	11,317,429	15,070,170	(1,576,705)	13,493,465	12,781,890	12,781,890
3230 Other Funds Debt Svc Non-Ltd	3,827,935	-	-	-	-	-

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3430 Other Funds Debt Svc Ltd	290,156	100,910	-	100,910	-	-
TOTAL EXPENDITURES	**$15,435,520**	**$15,171,080**	**($1,576,705)**	**$13,594,375**	**$12,781,890**	**$12,781,890**
ENDING BALANCE						
8030 General Fund Debt Svc	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
REVENUE CATEGORIES						
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improve	5,130,704	5,354,100	-	5,354,100	5,354,100	5,578,971
REVENUES						
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
6010 Federal Funds Cap Improve	5,130,704	5,354,100	-	5,354,100	5,354,100	5,578,971
TOTAL REVENUES	**$5,130,704**	**$5,554,100**	**-**	**$5,554,100**	**$5,554,100**	**$5,578,971**
AVAILABLE REVENUES						
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
6010 Federal Funds Cap Improve	5,130,704	5,354,100	-	5,354,100	5,354,100	5,578,971
TOTAL AVAILABLE REVENUES	**$5,130,704**	**$5,554,100**	**-**	**$5,554,100**	**$5,554,100**	**$5,578,971**
EXPENDITURES						
SERVICES & SUPPLIES						
4475 Facilities Maintenance						
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
6010 Federal Funds Cap Improve	12,399	-	-	-	-	-

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
All Funds	12,399	200,000	-	200,000	200,000	-
4650 Other Services and Supplies						
6010 Federal Funds Cap Improve	17,023	35	-	35	35	36
TOTAL SERVICES & SUPPLIES						
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
6010 Federal Funds Cap Improve	29,422	35	-	35	35	36
TOTAL SERVICES & SUPPLIES	**$29,422**	**$200,035**	**-**	**$200,035**	**$200,035**	**$36**
CAPITAL OUTLAY						
5650 Land Improvements						
6010 Federal Funds Cap Improve	-	415,628	-	415,628	415,628	433,084
5700 Building Structures						
6010 Federal Funds Cap Improve	661,019	4,430,788	-	4,430,788	4,430,788	4,616,881
5750 Equipment - Part of Building						
6010 Federal Funds Cap Improve	-	323,267	-	323,267	323,267	336,844
5900 Other Capital Outlay						
6010 Federal Funds Cap Improve	4,440,263	184,382	-	184,382	184,382	192,126
TOTAL CAPITAL OUTLAY						
6010 Federal Funds Cap Improve	5,101,282	5,354,065	-	5,354,065	5,354,065	5,578,935
TOTAL CAPITAL OUTLAY	**$5,101,282**	**$5,354,065**	**-**	**$5,354,065**	**$5,354,065**	**$5,578,935**
EXPENDITURES						

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
3010 Other Funds Cap Improve	-	200,000	-	200,000	200,000	-
6010 Federal Funds Cap Improve	5,130,704	5,354,100	-	5,354,100	5,354,100	5,578,971
TOTAL EXPENDITURES	**$5,130,704**	**$5,554,100**	**-**	**$5,554,100**	**$5,554,100**	**$5,578,971**
ENDING BALANCE						
3010 Other Funds Cap Improve	-	-	-	-	-	-
6010 Federal Funds Cap Improve	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construct	1,645,756	1,654,465	-	1,654,465	1,610,292	1,610,292
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	21,938,744	14,990,840	-	14,990,840	-	-
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construct	130,610	134,400	-	134,400	33,000	33,000
SALES INCOME						
0705 Sales Income						
3020 Other Funds Cap Construct	-	10,000	-	10,000	250,000	250,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6020 Federal Funds Cap Construct	56,860,000	31,800,000	-	31,800,000	-	-
REVENUES						
3020 Other Funds Cap Construct	22,069,354	15,135,240	-	15,135,240	283,000	283,000
6020 Federal Funds Cap Construct	56,860,000	31,800,000	-	31,800,000	-	-
TOTAL REVENUES	**$78,929,354**	**$46,935,240**	**-**	**$46,935,240**	**$283,000**	**$283,000**

DESCRIPTION	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Emergency Boards*	*2021-23 Leg Approved Budget*	*2023-25 Base Budget*	*2023-25 Current Service Level*
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construct	(11,744)	-	-	-	-	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	23,703,366	16,789,705	-	16,789,705	1,893,292	1,893,292
6020 Federal Funds Cap Construct	56,860,000	31,800,000	-	31,800,000	-	-
TOTAL AVAILABLE REVENUES	**$80,563,366**	**$48,589,705**	**-**	**$48,589,705**	**$1,893,292**	**$1,893,292**
EXPENDITURES						
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construct	21,927,000	14,990,840	-	14,990,840	-	-
6020 Federal Funds Cap Construct	4,300,000	22,700,000	-	22,700,000	-	-
All Funds	26,227,000	37,690,840	-	37,690,840	-	-
5900 Other Capital Outlay						
6020 Federal Funds Cap Construct	52,560,000	9,100,000	-	9,100,000	-	-
TOTAL CAPITAL OUTLAY						
3020 Other Funds Cap Construct	21,927,000	14,990,840	-	14,990,840	-	-
6020 Federal Funds Cap Construct	56,860,000	31,800,000	-	31,800,000	-	-
TOTAL CAPITAL OUTLAY	**$78,787,000**	**$46,790,840**	**-**	**$46,790,840**	**-**	**-**
EXPENDITURES						

DESCRIPTION	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Emergency Boards	2021-23 Leg Approved Budget	2023-25 Base Budget	2023-25 Current Service Level
3020 Other Funds Cap Construct	21,927,000	14,990,840	-	14,990,840	-	-
6020 Federal Funds Cap Construct	56,860,000	31,800,000	-	31,800,000	-	-
TOTAL EXPENDITURES	**$78,787,000**	**$46,790,840**	**-**	**$46,790,840**	**-**	**-**
ENDING BALANCE						
3020 Other Funds Cap Construct	1,776,366	1,798,865	-	1,798,865	1,893,292	1,893,292
6020 Federal Funds Cap Construct	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$1,776,366**	**$1,798,865**	**-**	**$1,798,865**	**$1,893,292**	**$1,893,292**

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3020 Other Funds Cap Construct	1,610,292	-	1,610,292	-	1,610,292
3400 Other Funds Ltd	2,006,356	-	2,006,356	-	2,006,356
All Funds	3,616,648	-	3,616,648	-	3,616,648
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	29,998,887	(1,612,900)	28,385,987	11,792,302	40,178,289
8030 General Fund Debt Svc	12,781,890	-	12,781,890	1,334,066	14,115,956
All Funds	42,780,777	(1,612,900)	41,167,877	13,126,368	54,294,245
FEDERAL FUNDS AS OTHER FUNDS					
0355 Federal Revenues					
3400 Other Funds Ltd	2,468,629	-	2,468,629	-	2,468,629
CHARGES FOR SERVICES					
0410 Charges for Services					
3020 Other Funds Cap Construct	-	-	-	2,360,000	2,360,000
3400 Other Funds Ltd	9,732,463	-	9,732,463	(2,360,000)	7,372,463
All Funds	9,732,463	-	9,732,463	-	9,732,463
FINES, RENTS AND ROYALTIES					
0510 Rents and Royalties					
3400 Other Funds Ltd	3,772,682	-	3,772,682	-	3,772,682
BOND SALES					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construct	-	-	-	17,730,597	17,730,597
3400 Other Funds Ltd	5,379,160	(5,379,160)	-	289,403	289,403
All Funds	5,379,160	(5,379,160)	-	18,020,000	18,020,000
INTEREST EARNINGS					
0605 Interest Income					
3020 Other Funds Cap Construct	33,000	-	33,000	-	33,000
3400 Other Funds Ltd	7,200	-	7,200	-	7,200
All Funds	40,200	-	40,200	-	40,200
SALES INCOME					
0705 Sales Income					
3020 Other Funds Cap Construct	250,000	-	250,000	-	250,000
3400 Other Funds Ltd	46,905	-	46,905	-	46,905
All Funds	296,905	-	296,905	-	296,905
DONATIONS AND CONTRIBUTIONS					
0905 Donations					
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	31,500	(20,000)	11,500	-	11,500
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6010 Federal Funds Cap Improve	5,354,100	224,871	5,578,971	-	5,578,971

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	437,089,394	(297,583,840)	139,505,554	4,692,051	144,197,605
All Funds	442,443,494	(297,358,969)	145,084,525	4,692,051	149,776,576
TRANSFERS IN					
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	3,032,935	(200,000)	2,832,935	-	2,832,935
1060 Transfer from General Fund					
3400 Other Funds Ltd	67,065	-	67,065	-	67,065
1109 Tsfr From Aviation, Dept of					
3400 Other Funds Ltd	37,500	(37,500)	-	-	-
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	76,694,614	(76,634,614)	60,000	-	60,000
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	849,100	-	849,100	-	849,100
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	80,681,214	(76,872,114)	3,809,100	-	3,809,100
TOTAL REVENUES					
8000 General Fund	29,998,887	(1,612,900)	28,385,987	11,792,302	40,178,289
8030 General Fund Debt Svc	12,781,890	-	12,781,890	1,334,066	14,115,956
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
3020 Other Funds Cap Construct	283,000	-	283,000	20,090,597	20,373,597
3400 Other Funds Ltd	102,119,753	(82,271,274)	19,848,479	(2,070,597)	17,777,882
6010 Federal Funds Cap Improve	5,354,100	224,871	5,578,971	-	5,578,971
6400 Federal Funds Ltd	437,089,394	(297,583,840)	139,505,554	4,692,051	144,197,605

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
TOTAL REVENUES	**$587,827,024**	**($381,443,143)**	**$206,383,881**	**$35,838,419**	**$242,222,300**
TRANSFERS OUT					
2020 Transfer Out - Indirect Cost					
6400 Federal Funds Ltd	(3,032,935)	200,000	(2,832,935)	-	(2,832,935)
2259 Tsfr To Pub Safety Std/Trng					
3400 Other Funds Ltd	(11,496)	11,496	-	-	-
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(11,496)	11,496	-	-	-
6400 Federal Funds Ltd	(3,032,935)	200,000	(2,832,935)	-	(2,832,935)
TOTAL TRANSFERS OUT	**($3,044,431)**	**$211,496**	**($2,832,935)**	**-**	**($2,832,935)**
AVAILABLE REVENUES					
8000 General Fund	29,998,887	(1,612,900)	28,385,987	11,792,302	40,178,289
8030 General Fund Debt Svc	12,781,890	-	12,781,890	1,334,066	14,115,956
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
3020 Other Funds Cap Construct	1,893,292	-	1,893,292	20,090,597	21,983,889
3400 Other Funds Ltd	104,114,613	(82,259,778)	21,854,835	(2,070,597)	19,784,238
6010 Federal Funds Cap Improve	5,354,100	224,871	5,578,971	-	5,578,971
6400 Federal Funds Ltd	434,056,459	(297,383,840)	136,672,619	4,692,051	141,364,670
TOTAL AVAILABLE REVENUES	**$588,399,241**	**($381,231,647)**	**$207,167,594**	**$35,838,419**	**$243,006,013**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	6,745,585	-	6,745,585	4,052,544	10,798,129
3400 Other Funds Ltd	6,468,946	-	6,468,946	(1,544,249)	4,924,697
6400 Federal Funds Ltd	49,176,594	-	49,176,594	1,089,617	50,266,211
All Funds	62,391,125	-	62,391,125	3,597,912	65,989,037
3160 Temporary Appointments					
8000 General Fund	31	1	32	1,693	1,725
3400 Other Funds Ltd	4,997,011	209,874	5,206,885	(1,693)	5,205,192
6400 Federal Funds Ltd	65,386	2,746	68,132	-	68,132
All Funds	5,062,428	212,621	5,275,049	-	5,275,049
3170 Overtime Payments					
8000 General Fund	3,447	(3,411)	36	9,635	9,671
3400 Other Funds Ltd	9,882	(247)	9,635	(9,635)	-
6400 Federal Funds Ltd	80,618	1,769	82,387	-	82,387
All Funds	93,947	(1,889)	92,058	-	92,058
3180 Shift Differential					
8000 General Fund	555	(532)	23	7,767	7,790
3400 Other Funds Ltd	7,463	304	7,767	(7,767)	-
6400 Federal Funds Ltd	58,538	2,415	60,953	-	60,953
All Funds	66,556	2,187	68,743	-	68,743
3190 All Other Differential					
8000 General Fund	253,837	4,282	258,119	73,061	331,180
3400 Other Funds Ltd	11,438	(7,324)	4,114	(4,114)	-
6400 Federal Funds Ltd	15,869	(3,571)	12,298	-	12,298

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	281,144	(6,613)	274,531	68,947	343,478
TOTAL SALARIES & WAGES					
8000 General Fund	7,003,455	340	7,003,795	4,144,700	11,148,495
3400 Other Funds Ltd	11,494,740	202,607	11,697,347	(1,567,458)	10,129,889
6400 Federal Funds Ltd	49,397,005	3,359	49,400,364	1,089,617	50,489,981
TOTAL SALARIES & WAGES	**$67,895,200**	**$206,306**	**$68,101,506**	**$3,666,859**	**$71,768,365**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	2,218	-	2,218	1,464	3,682
3400 Other Funds Ltd	3,038	-	3,038	(604)	2,434
6400 Federal Funds Ltd	18,046	-	18,046	784	18,830
All Funds	23,302	-	23,302	1,644	24,946
3220 Public Employees' Retire Cont					
8000 General Fund	1,314,547	64	1,314,611	777,646	2,092,257
3400 Other Funds Ltd	1,219,633	(1,364)	1,218,269	(293,902)	924,367
6400 Federal Funds Ltd	9,259,549	115	9,259,664	204,521	9,464,185
All Funds	11,793,729	(1,185)	11,792,544	688,265	12,480,809
3221 Pension Obligation Bond					
8000 General Fund	358,995	11,149	370,144	113,598	483,742
3400 Other Funds Ltd	431,249	(87,830)	343,419	(113,598)	229,821
6400 Federal Funds Ltd	2,653,574	(46,299)	2,607,275	-	2,607,275
All Funds	3,443,818	(122,980)	3,320,838	-	3,320,838
3230 Social Security Taxes					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	516,334	26	516,360	313,113	829,473
3400 Other Funds Ltd	878,834	15,499	894,333	(119,393)	774,940
6400 Federal Funds Ltd	3,775,202	257	3,775,459	85,453	3,860,912
All Funds	5,170,370	15,782	5,186,152	279,173	5,465,325
3240 Unemployment Assessments					
8000 General Fund	53,856	2,263	56,119	61,410	117,529
3400 Other Funds Ltd	87,397	3,671	91,068	(1,410)	89,658
6400 Federal Funds Ltd	73,381	3,083	76,464	-	76,464
All Funds	214,634	9,017	223,651	60,000	283,651
3241 Paid Family Medical Leave Insurance					
8000 General Fund	26,396	2	26,398	15,954	42,352
3400 Other Funds Ltd	26,295	(30)	26,265	(6,206)	20,059
6400 Federal Funds Ltd	196,785	3	196,788	4,671	201,459
All Funds	249,476	(25)	249,451	14,419	263,870
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	1,914	-	1,914	1,322	3,236
3400 Other Funds Ltd	2,692	-	2,692	(577)	2,115
6400 Federal Funds Ltd	15,700	-	15,700	681	16,381
All Funds	20,306	-	20,306	1,426	21,732
3260 Mass Transit Tax					
8000 General Fund	42,604	(581)	42,023	8,403	50,426
3400 Other Funds Ltd	30,713	(4,672)	26,041	300	26,341
All Funds	73,317	(5,253)	68,064	8,703	76,767

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3270 Flexible Benefits					
8000 General Fund	1,647,803	-	1,647,803	1,106,820	2,754,623
3400 Other Funds Ltd	2,270,969	-	2,270,969	(465,300)	1,805,669
6400 Federal Funds Ltd	13,482,128	-	13,482,128	586,080	14,068,208
All Funds	17,400,900	-	17,400,900	1,227,600	18,628,500
3280 Other OPE					
8000 General Fund	-	-	-	60,000	60,000
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	3,964,667	12,923	3,977,590	2,459,730	6,437,320
3400 Other Funds Ltd	4,950,820	(74,726)	4,876,094	(1,000,690)	3,875,404
6400 Federal Funds Ltd	29,474,365	(42,841)	29,431,524	882,190	30,313,714
TOTAL OTHER PAYROLL EXPENSES	**$38,389,852**	**($104,644)**	**$38,285,208**	**$2,341,230**	**$40,626,438**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(83,770)	(64,802)	(148,572)	(70,366)	(218,938)
3400 Other Funds Ltd	(138,577)	(16,088)	(154,665)	70,366	(84,299)
6400 Federal Funds Ltd	(795,193)	(286,214)	(1,081,407)	-	(1,081,407)
All Funds	(1,017,540)	(367,104)	(1,384,644)	-	(1,384,644)
TOTAL PERSONAL SERVICES					
8000 General Fund	10,884,352	(51,539)	10,832,813	6,534,064	17,366,877
3400 Other Funds Ltd	16,306,983	111,793	16,418,776	(2,497,782)	13,920,994
6400 Federal Funds Ltd	78,076,177	(325,696)	77,750,481	1,971,807	79,722,288
TOTAL PERSONAL SERVICES	**$105,267,512**	**($265,442)**	**$105,002,070**	**$6,008,089**	**$111,010,159**

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	39,284	(13,430)	25,854	44,102	69,956
3400 Other Funds Ltd	60,063	(21,655)	38,408	(12,902)	25,506
6400 Federal Funds Ltd	381,452	(81,860)	299,592	29,800	329,392
All Funds	480,799	(116,945)	363,854	61,000	424,854
4125 Out of State Travel					
8000 General Fund	40,121	1,179	41,300	-	41,300
3400 Other Funds Ltd	14,283	(11,047)	3,236	-	3,236
6400 Federal Funds Ltd	325,742	6,563	332,305	-	332,305
All Funds	380,146	(3,305)	376,841	-	376,841
4150 Employee Training					
8000 General Fund	31,956	(16,028)	15,928	18,600	34,528
3400 Other Funds Ltd	39,038	(17,992)	21,046	18,000	39,046
6400 Federal Funds Ltd	961,119	12,071	973,190	5,400	978,590
All Funds	1,032,113	(21,949)	1,010,164	42,000	1,052,164
4175 Office Expenses					
8000 General Fund	245,556	(109,653)	135,903	30,952	166,855
3400 Other Funds Ltd	55,334	(9,800)	45,534	2,448	47,982
6400 Federal Funds Ltd	403,001	(4,300)	398,701	3,600	402,301
All Funds	703,891	(123,753)	580,138	37,000	617,138
4200 Telecommunications					
8000 General Fund	94,568	(39,084)	55,484	23,466	78,950

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	682,348	(599,891)	82,457	(15,610)	66,847
6400 Federal Funds Ltd	216,822	(7,240)	209,582	2,034	211,616
All Funds	993,738	(646,215)	347,523	9,890	357,413
4225 State Gov. Service Charges					
8000 General Fund	3,740,364	882,640	4,623,004	119,104	4,742,108
3400 Other Funds Ltd	375,909	(21,252)	354,657	(119,104)	235,553
6400 Federal Funds Ltd	2,999,655	(358,674)	2,640,981	-	2,640,981
All Funds	7,115,928	502,714	7,618,642	-	7,618,642
4250 Data Processing					
8000 General Fund	115,237	(2,502)	112,735	29,654	142,389
3400 Other Funds Ltd	186,970	(175,024)	11,946	(2,110)	9,836
6400 Federal Funds Ltd	21,637	(8,444)	13,193	1,566	14,759
All Funds	323,844	(185,970)	137,874	29,110	166,984
4275 Publicity and Publications					
8000 General Fund	18,170	762	18,932	26,247	45,179
3400 Other Funds Ltd	46,763	(16,162)	30,601	(26,247)	4,354
6400 Federal Funds Ltd	140,902	282	141,184	-	141,184
All Funds	205,835	(15,118)	190,717	-	190,717
4300 Professional Services					
8000 General Fund	1,016,587	79,716	1,096,303	115,526	1,211,829
3400 Other Funds Ltd	1,373,993	(1,246,975)	127,018	(115,526)	11,492
6400 Federal Funds Ltd	1,816,345	(1,003)	1,815,342	-	1,815,342
All Funds	4,206,925	(1,168,262)	3,038,663	-	3,038,663

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4315 IT Professional Services					
3400 Other Funds Ltd	7,387,084	(7,387,084)	-	-	-
4325 Attorney General					
8000 General Fund	108,217	11,411	119,628	5,556	125,184
3400 Other Funds Ltd	46,501	(40,945)	5,556	(5,556)	-
6400 Federal Funds Ltd	63,251	10,427	73,678	-	73,678
All Funds	217,969	(19,107)	198,862	-	198,862
4375 Employee Recruitment and Develop					
8000 General Fund	11,102	(4,750)	6,352	57	6,409
3400 Other Funds Ltd	2,392	70	2,462	(57)	2,405
6400 Federal Funds Ltd	12,339	(75)	12,264	-	12,264
All Funds	25,833	(4,755)	21,078	-	21,078
4400 Dues and Subscriptions					
8000 General Fund	11,586	461	12,047	-	12,047
3400 Other Funds Ltd	10,305	(934)	9,371	-	9,371
6400 Federal Funds Ltd	38,350	969	39,319	-	39,319
All Funds	60,241	496	60,737	-	60,737
4425 Facilities Rental and Taxes					
8000 General Fund	1,138,998	(1,047,156)	91,842	-	91,842
3400 Other Funds Ltd	166,729	(166,729)	-	-	-
6400 Federal Funds Ltd	839,676	35,100	874,776	-	874,776
All Funds	2,145,403	(1,178,785)	966,618	-	966,618
4450 Fuels and Utilities					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	2,780,968	116,631	2,897,599	536,085	3,433,684
3400 Other Funds Ltd	659,594	20,513	680,107	(91,330)	588,777
6400 Federal Funds Ltd	16,691,493	699,897	17,391,390	444,755	17,836,145
All Funds	20,132,055	837,041	20,969,096	889,510	21,858,606
4475 Facilities Maintenance					
8000 General Fund	7,247,274	304,385	7,551,659	1,399,905	8,951,564
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
3400 Other Funds Ltd	329,437	13,837	343,274	(82,336)	260,938
6400 Federal Funds Ltd	19,190,354	805,613	19,995,967	1,364,569	21,360,536
All Funds	26,967,065	923,835	27,890,900	2,682,138	30,573,038
4500 Food and Kitchen Supplies					
8000 General Fund	5,653	237	5,890	-	5,890
3400 Other Funds Ltd	813,971	34,186	848,157	10,059	858,216
6400 Federal Funds Ltd	345,675	14,518	360,193	-	360,193
All Funds	1,165,299	48,941	1,214,240	10,059	1,224,299
4525 Medical Services and Supplies					
8000 General Fund	336	14	350	40,966	41,316
3400 Other Funds Ltd	39,315	1,651	40,966	(40,966)	-
6400 Federal Funds Ltd	243,788	10,239	254,027	-	254,027
All Funds	283,439	11,904	295,343	-	295,343
4575 Agency Program Related S and S					
8000 General Fund	1,367,920	(1,353,728)	14,192	642,672	656,864
3400 Other Funds Ltd	254,470	(145,812)	108,658	(104,731)	3,927

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	405,043	17,012	422,055	544,000	966,055
All Funds	2,027,433	(1,482,528)	544,905	1,081,941	1,626,846
4600 Intra-agency Charges					
8000 General Fund	532,150	(358,957)	173,193	8,804	181,997
3400 Other Funds Ltd	216,954	(193,132)	23,822	(7,804)	16,018
6400 Federal Funds Ltd	134,505	5,650	140,155	-	140,155
All Funds	883,609	(546,439)	337,170	1,000	338,170
4625 Other COP Costs					
3400 Other Funds Ltd	2,062	-	2,062	-	2,062
4650 Other Services and Supplies					
8000 General Fund	278,242	1,093	279,335	1,371,637	1,650,972
3400 Other Funds Ltd	852,348	(372,764)	479,584	260,246	739,830
6010 Federal Funds Cap Improve	35	1	36	-	36
6400 Federal Funds Ltd	8,222,865	308,747	8,531,612	320,920	8,852,532
All Funds	9,353,490	(62,923)	9,290,567	1,952,803	11,243,370
4700 Expendable Prop 250 - 5000					
8000 General Fund	38,918	1,634	40,552	656,073	696,625
3400 Other Funds Ltd	147,807	(1,445)	146,362	(77,138)	69,224
6400 Federal Funds Ltd	2,342,143	97,387	2,439,530	-	2,439,530
All Funds	2,528,868	97,576	2,626,444	578,935	3,205,379
4715 IT Expendable Property					
8000 General Fund	91,594	(22,945)	68,649	121,767	190,416
3400 Other Funds Ltd	70,793	(22,126)	48,667	(11,367)	37,300

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	694,740	11,015	705,755	3,600	709,355
All Funds	857,127	(34,056)	823,071	114,000	937,071
TOTAL SERVICES & SUPPLIES					
8000 General Fund	18,954,801	(1,568,070)	17,386,731	5,191,173	22,577,904
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
3400 Other Funds Ltd	13,834,463	(10,380,512)	3,453,951	(422,031)	3,031,920
6010 Federal Funds Cap Improve	35	1	36	-	36
6400 Federal Funds Ltd	56,490,897	1,573,894	58,064,791	2,720,244	60,785,035
TOTAL SERVICES & SUPPLIES	**$89,480,196**	**($10,574,687)**	**$78,905,509**	**$7,489,386**	**$86,394,895**
CAPITAL OUTLAY					
5100 Office Furniture and Fixtures					
3400 Other Funds Ltd	11,738	(11,738)	-	-	-
5200 Technical Equipment					
3400 Other Funds Ltd	8,673	(8,673)	-	-	-
6400 Federal Funds Ltd	84,642	(22,098)	62,544	-	62,544
All Funds	93,315	(30,771)	62,544	-	62,544
5350 Industrial and Heavy Equipment					
6400 Federal Funds Ltd	251,240	10,552	261,792	-	261,792
5400 Automotive and Aircraft					
3400 Other Funds Ltd	80,846	3,396	84,242	-	84,242
5550 Data Processing Software					
6400 Federal Funds Ltd	66,064	(40,087)	25,977	-	25,977
5600 Data Processing Hardware					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	113,377	(12,041)	101,336	-	101,336
5650 Land Improvements					
6010 Federal Funds Cap Improve	415,628	17,456	433,084	-	433,084
5700 Building Structures					
3020 Other Funds Cap Construct	-	-	-	17,730,597	17,730,597
6010 Federal Funds Cap Improve	4,430,788	186,093	4,616,881	-	4,616,881
All Funds	4,430,788	186,093	4,616,881	17,730,597	22,347,478
5750 Equipment - Part of Building					
6010 Federal Funds Cap Improve	323,267	13,577	336,844	-	336,844
5900 Other Capital Outlay					
3020 Other Funds Cap Construct	-	-	-	2,360,000	2,360,000
3400 Other Funds Ltd	5,500,000	(5,500,000)	-	-	-
6010 Federal Funds Cap Improve	184,382	7,744	192,126	-	192,126
6400 Federal Funds Ltd	389,346	16,352	405,698	-	405,698
All Funds	6,073,728	(5,475,904)	597,824	2,360,000	2,957,824
TOTAL CAPITAL OUTLAY					
3020 Other Funds Cap Construct	-	-	-	20,090,597	20,090,597
3400 Other Funds Ltd	5,601,257	(5,517,015)	84,242	-	84,242
6010 Federal Funds Cap Improve	5,354,065	224,870	5,578,935	-	5,578,935
6400 Federal Funds Ltd	904,669	(47,322)	857,347	-	857,347
TOTAL CAPITAL OUTLAY	**$11,859,991**	**($5,339,467)**	**$6,520,524**	**$20,090,597**	**$26,611,121**
SPECIAL PAYMENTS					
6015 Dist to Cities					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	20,119,149	(20,119,149)	-	-	-
6400 Federal Funds Ltd	74,763,215	(74,763,215)	-	-	-
All Funds	94,882,364	(94,882,364)	-	-	-
6020 Dist to Counties					
3400 Other Funds Ltd	17,296,260	(17,296,260)	-	-	-
6400 Federal Funds Ltd	71,633,101	(71,633,101)	-	-	-
All Funds	88,929,361	(88,929,361)	-	-	-
6025 Dist to Other Gov Unit					
3400 Other Funds Ltd	11,526,619	(11,526,619)	-	-	-
6400 Federal Funds Ltd	82,908,975	(82,908,975)	-	-	-
All Funds	94,435,594	(94,435,594)	-	-	-
6030 Dist to Non-Gov Units					
6400 Federal Funds Ltd	6,912,100	(6,912,100)	-	-	-
6035 Dist to Individuals					
3400 Other Funds Ltd	192,965	8,105	201,070	-	201,070
6040 Dist to Local School Districts					
6400 Federal Funds Ltd	542,225	(542,225)	-	-	-
6050 Dist to Non-Profit Organizations					
6400 Federal Funds Ltd	61,500,000	(61,500,000)	-	-	-
6060 Intra-Agency Gen Fund Transfer					
8000 General Fund	-	-	-	67,065	67,065
6065 Loan Repaid To State Agencies					
8000 General Fund	159,734	6,709	166,443	-	166,443

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6085 Other Special Payments					
3400 Other Funds Ltd	7,674,378	(7,674,378)	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng					
3400 Other Funds Ltd	391,837	(391,837)	-	-	-
6660 Spc Pmt to Land Conservation Dev					
6400 Federal Funds Ltd	325,100	(325,100)	-	-	-
TOTAL SPECIAL PAYMENTS					
8000 General Fund	159,734	6,709	166,443	67,065	233,508
3400 Other Funds Ltd	57,201,208	(57,000,138)	201,070	-	201,070
6400 Federal Funds Ltd	298,584,716	(298,584,716)	-	-	-
TOTAL SPECIAL PAYMENTS	**$355,945,658**	**($355,578,145)**	**$367,513**	**$67,065**	**$434,578**
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	8,600,000	-	8,600,000	740,000	9,340,000
7150 Interest - Bonds					
8030 General Fund Debt Svc	4,181,890	-	4,181,890	594,066	4,775,956
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	12,781,890	-	12,781,890	1,334,066	14,115,956
TOTAL EXPENDITURES					
8000 General Fund	29,998,887	(1,612,900)	28,385,987	11,792,302	40,178,289
8030 General Fund Debt Svc	12,781,890	-	12,781,890	1,334,066	14,115,956
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
3020 Other Funds Cap Construct	-	-	-	20,090,597	20,090,597

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	92,943,911	(72,785,872)	20,158,039	(2,919,813)	17,238,226
6010 Federal Funds Cap Improve	5,354,100	224,871	5,578,971	-	5,578,971
6400 Federal Funds Ltd	434,056,459	(297,383,840)	136,672,619	4,692,051	141,364,670
TOTAL EXPENDITURES	**$575,335,247**	**($371,757,741)**	**$203,577,506**	**$34,989,203**	**$238,566,709**
ENDING BALANCE					
3020 Other Funds Cap Construct	1,893,292	-	1,893,292	-	1,893,292
3400 Other Funds Ltd	11,170,702	(9,473,906)	1,696,796	849,216	2,546,012
TOTAL ENDING BALANCE	**$13,063,994**	**($9,473,906)**	**$3,590,088**	**$849,216**	**$4,439,304**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	487	-	487	31	518
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	438.30	-	438.30	31.00	469.30

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	661,715	-	661,715	-	661,715
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	9,767,213	497,669	10,264,882	3,448,035	13,712,917
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	7,200	-	7,200	-	7,200
TRANSFERS IN					
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	2,832,935	-	2,832,935	-	2,832,935
1060 Transfer from General Fund					
3400 Other Funds Ltd	67,065	-	67,065	-	67,065
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	60,000	-	60,000	-	60,000
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	2,960,000	-	2,960,000	-	2,960,000
TOTAL REVENUES					
8000 General Fund	9,767,213	497,669	10,264,882	3,448,035	13,712,917
3400 Other Funds Ltd	2,967,200	-	2,967,200	-	2,967,200
TOTAL REVENUES	**$12,734,413**	**$497,669**	**$13,232,082**	**$3,448,035**	**$16,680,117**

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
AVAILABLE REVENUES					
8000 General Fund	9,767,213	497,669	10,264,882	3,448,035	13,712,917
3400 Other Funds Ltd	3,628,915	-	3,628,915	-	3,628,915
TOTAL AVAILABLE REVENUES	**$13,396,128**	**$497,669**	**$13,893,797**	**$3,448,035**	**$17,341,832**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	4,461,204	-	4,461,204	1,280,765	5,741,969
3400 Other Funds Ltd	1,632,024	-	1,632,024	55,387	1,687,411
All Funds	6,093,228	-	6,093,228	1,336,152	7,429,380
3190 All Other Differential					
8000 General Fund	75,695	3,179	78,874	-	78,874
TOTAL SALARIES & WAGES					
8000 General Fund	4,536,899	3,179	4,540,078	1,280,765	5,820,843
3400 Other Funds Ltd	1,632,024	-	1,632,024	55,387	1,687,411
TOTAL SALARIES & WAGES	**$6,168,923**	**$3,179**	**$6,172,102**	**$1,336,152**	**$7,508,254**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	1,219	-	1,219	398	1,617
3400 Other Funds Ltd	562	-	562	27	589
All Funds	1,781	-	1,781	425	2,206
3220 Public Employees' Retire Cont					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	851,577	597	852,174	240,398	1,092,572
3400 Other Funds Ltd	306,332	-	306,332	10,396	316,728
All Funds	1,157,909	597	1,158,506	250,794	1,409,300
3221 Pension Obligation Bond					
8000 General Fund	174,583	65,201	239,784	-	239,784
3400 Other Funds Ltd	89,435	(3,179)	86,256	-	86,256
All Funds	264,018	62,022	326,040	-	326,040
3230 Social Security Taxes					
8000 General Fund	327,640	243	327,883	96,640	424,523
3400 Other Funds Ltd	124,853	-	124,853	4,238	129,091
All Funds	452,493	243	452,736	100,878	553,614
3240 Unemployment Assessments					
8000 General Fund	11,272	474	11,746	60,000	71,746
3400 Other Funds Ltd	86,043	3,614	89,657	-	89,657
All Funds	97,315	4,088	101,403	60,000	161,403
3241 Paid Family Medical Leave Insurance					
8000 General Fund	16,528	13	16,541	4,878	21,419
3400 Other Funds Ltd	6,528	-	6,528	222	6,750
All Funds	23,056	13	23,069	5,100	28,169
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	1,055	-	1,055	345	1,400
3400 Other Funds Ltd	486	-	486	23	509
All Funds	1,541	-	1,541	368	1,909

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3260 Mass Transit Tax					
8000 General Fund	20,515	6,726	27,241	7,611	34,852
3400 Other Funds Ltd	9,264	528	9,792	300	10,092
All Funds	29,779	7,254	37,033	7,911	44,944
3270 Flexible Benefits					
8000 General Fund	909,818	-	909,818	297,000	1,206,818
3400 Other Funds Ltd	416,782	-	416,782	19,800	436,582
All Funds	1,326,600	-	1,326,600	316,800	1,643,400
3280 Other OPE					
8000 General Fund	-	-	-	60,000	60,000
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	2,314,207	73,254	2,387,461	767,270	3,154,731
3400 Other Funds Ltd	1,040,285	963	1,041,248	35,006	1,076,254
TOTAL OTHER PAYROLL EXPENSES	**$3,354,492**	**$74,217**	**$3,428,709**	**$802,276**	**$4,230,985**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(9,599)	(70,889)	(80,488)	-	(80,488)
3400 Other Funds Ltd	(17,702)	(14,112)	(31,814)	-	(31,814)
All Funds	(27,301)	(85,001)	(112,302)	-	(112,302)
TOTAL PERSONAL SERVICES					
8000 General Fund	6,841,507	5,544	6,847,051	2,048,035	8,895,086
3400 Other Funds Ltd	2,654,607	(13,149)	2,641,458	90,393	2,731,851
TOTAL PERSONAL SERVICES	**$9,496,114**	**($7,605)**	**$9,488,509**	**$2,138,428**	**$11,626,937**

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	13,390	563	13,953	25,000	38,953
3400 Other Funds Ltd	10,611	446	11,057	-	11,057
All Funds	24,001	1,009	25,010	25,000	50,010
4125 Out of State Travel					
8000 General Fund	25,688	1,078	26,766	-	26,766
3400 Other Funds Ltd	2,259	95	2,354	-	2,354
All Funds	27,947	1,173	29,120	-	29,120
4150 Employee Training					
8000 General Fund	7,180	302	7,482	18,000	25,482
3400 Other Funds Ltd	18,605	781	19,386	-	19,386
All Funds	25,785	1,083	26,868	18,000	44,868
4175 Office Expenses					
8000 General Fund	114,399	4,804	119,203	9,000	128,203
3400 Other Funds Ltd	20,463	860	21,323	-	21,323
All Funds	134,862	5,664	140,526	9,000	149,526
4200 Telecommunications					
8000 General Fund	22,104	929	23,033	7,630	30,663
3400 Other Funds Ltd	4,427	186	4,613	-	4,613
All Funds	26,531	1,115	27,646	7,630	35,276
4225 State Gov. Service Charges					
8000 General Fund	2,359,387	466,801	2,826,188	-	2,826,188

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	78,897	25,733	104,630	-	104,630
All Funds	2,438,284	492,534	2,930,818	-	2,930,818
4250 Data Processing					
8000 General Fund	98,690	4,146	102,836	27,370	130,206
3400 Other Funds Ltd	9,095	382	9,477	-	9,477
All Funds	107,785	4,528	112,313	27,370	139,683
4275 Publicity and Publications					
8000 General Fund	12,107	508	12,615	-	12,615
3400 Other Funds Ltd	2,453	103	2,556	-	2,556
All Funds	14,560	611	15,171	-	15,171
4300 Professional Services					
8000 General Fund	533	47	580	-	580
3400 Other Funds Ltd	215	19	234	-	234
All Funds	748	66	814	-	814
4325 Attorney General					
8000 General Fund	11,249	1,987	13,236	-	13,236
4375 Employee Recruitment and Develop					
8000 General Fund	4,161	175	4,336	-	4,336
3400 Other Funds Ltd	2,190	92	2,282	-	2,282
All Funds	6,351	267	6,618	-	6,618
4400 Dues and Subscriptions					
8000 General Fund	9,819	412	10,231	-	10,231
3400 Other Funds Ltd	628	26	654	-	654

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	10,447	438	10,885	-	10,885
4475 Facilities Maintenance					
8000 General Fund	198	8	206	-	206
4500 Food and Kitchen Supplies					
8000 General Fund	5,335	224	5,559	-	5,559
3400 Other Funds Ltd	2,511	105	2,616	-	2,616
All Funds	7,846	329	8,175	-	8,175
4575 Agency Program Related S and S					
8000 General Fund	2,335	98	2,433	4,000	6,433
3400 Other Funds Ltd	3,137	132	3,269	-	3,269
All Funds	5,472	230	5,702	4,000	9,702
4600 Intra-agency Charges					
8000 General Fund	158,470	6,655	165,125	1,000	166,125
3400 Other Funds Ltd	4,188	176	4,364	-	4,364
All Funds	162,658	6,831	169,489	1,000	170,489
4625 Other COP Costs					
3400 Other Funds Ltd	2,062	-	2,062	-	2,062
4650 Other Services and Supplies					
8000 General Fund	45,307	1,903	47,210	1,206,000	1,253,210
3400 Other Funds Ltd	318,995	13,398	332,393	-	332,393
All Funds	364,302	15,301	379,603	1,206,000	1,585,603
4700 Expendable Prop 250 - 5000					
8000 General Fund	1,579	66	1,645	4,000	5,645

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	32,107	1,349	33,456	-	33,456
All Funds	33,686	1,415	35,101	4,000	39,101
4715 IT Expendable Property					
8000 General Fund	33,775	1,419	35,194	98,000	133,194
3400 Other Funds Ltd	6,784	285	7,069	-	7,069
All Funds	40,559	1,704	42,263	98,000	140,263
TOTAL SERVICES & SUPPLIES					
8000 General Fund	2,925,706	492,125	3,417,831	1,400,000	4,817,831
3400 Other Funds Ltd	519,627	44,168	563,795	-	563,795
TOTAL SERVICES & SUPPLIES	**$3,445,333**	**$536,293**	**$3,981,626**	**$1,400,000**	**$5,381,626**
SPECIAL PAYMENTS					
6035 Dist to Individuals					
3400 Other Funds Ltd	192,965	8,105	201,070	-	201,070
TOTAL EXPENDITURES					
8000 General Fund	9,767,213	497,669	10,264,882	3,448,035	13,712,917
3400 Other Funds Ltd	3,367,199	39,124	3,406,323	90,393	3,496,716
TOTAL EXPENDITURES	**$13,134,412**	**$536,793**	**$13,671,205**	**$3,538,428**	**$17,209,633**
ENDING BALANCE					
3400 Other Funds Ltd	261,716	(39,124)	222,592	(90,393)	132,199
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	34	-	34	8	42
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	33.50	-	33.50	8.00	41.50

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	1,046,641	-	1,046,641	-	1,046,641
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	15,529,177	1,087,283	16,616,460	4,075,501	20,691,961
FEDERAL FUNDS AS OTHER FUNDS					
0355 Federal Revenues					
3400 Other Funds Ltd	2,468,629	-	2,468,629	-	2,468,629
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	150,117	-	150,117	-	150,117
FINES, RENTS AND ROYALTIES					
0510 Rents and Royalties					
3400 Other Funds Ltd	3,772,682	-	3,772,682	-	3,772,682
BOND SALES					
0555 General Fund Obligation Bonds					
3400 Other Funds Ltd	274,160	(274,160)	-	289,403	289,403
SALES INCOME					
0705 Sales Income					
3400 Other Funds Ltd	46,905	-	46,905	-	46,905
OTHER					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
0975 Other Revenues					
3400 Other Funds Ltd	5,000	-	5,000	-	5,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	119,219,987	1,716,602	120,936,589	4,692,051	125,628,640
TOTAL REVENUES					
8000 General Fund	15,529,177	1,087,283	16,616,460	4,075,501	20,691,961
3400 Other Funds Ltd	6,717,493	(274,160)	6,443,333	289,403	6,732,736
6400 Federal Funds Ltd	119,219,987	1,716,602	120,936,589	4,692,051	125,628,640
TOTAL REVENUES	**$141,466,657**	**$2,529,725**	**$143,996,382**	**$9,056,955**	**$153,053,337**
TRANSFERS OUT					
2020 Transfer Out - Indirect Cost					
6400 Federal Funds Ltd	(2,516,934)	-	(2,516,934)	-	(2,516,934)
AVAILABLE REVENUES					
8000 General Fund	15,529,177	1,087,283	16,616,460	4,075,501	20,691,961
3400 Other Funds Ltd	7,764,134	(274,160)	7,489,974	289,403	7,779,377
6400 Federal Funds Ltd	116,703,053	1,716,602	118,419,655	4,692,051	123,111,706
TOTAL AVAILABLE REVENUES	**$139,996,364**	**$2,529,725**	**$142,526,089**	**$9,056,955**	**$151,583,044**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	2,284,381	-	2,284,381	643,075	2,927,456

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	2,708,218	-	2,708,218	529,068	3,237,286
6400 Federal Funds Ltd	40,571,610	-	40,571,610	1,089,617	41,661,227
All Funds	45,564,209	-	45,564,209	2,261,760	47,825,969
3170 Overtime Payments					
6400 Federal Funds Ltd	50,764	2,132	52,896	-	52,896
3180 Shift Differential					
6400 Federal Funds Ltd	35,836	1,505	37,341	-	37,341
3190 All Other Differential					
8000 General Fund	172,015	7,224	179,239	68,947	248,186
TOTAL SALARIES & WAGES					
8000 General Fund	2,456,396	7,224	2,463,620	712,022	3,175,642
3400 Other Funds Ltd	2,708,218	-	2,708,218	529,068	3,237,286
6400 Federal Funds Ltd	40,658,210	3,637	40,661,847	1,089,617	41,751,464
TOTAL SALARIES & WAGES	**$45,822,824**	**$10,861**	**$45,833,685**	**$2,330,707**	**$48,164,392**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	999	-	999	117	1,116
3400 Other Funds Ltd	1,527	-	1,527	318	1,845
6400 Federal Funds Ltd	14,278	-	14,278	784	15,062
All Funds	16,804	-	16,804	1,219	18,023
3220 Public Employees' Retire Cont					
8000 General Fund	461,070	1,356	462,426	133,646	596,072
3400 Other Funds Ltd	508,335	-	508,335	99,304	607,639

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	7,631,543	683	7,632,226	204,521	7,836,747
All Funds	8,600,948	2,039	8,602,987	437,471	9,040,458
3221 Pension Obligation Bond					
8000 General Fund	132,225	(1,868)	130,357	-	130,357
3400 Other Funds Ltd	142,270	1,295	143,565	-	143,565
6400 Federal Funds Ltd	2,139,840	9,327	2,149,167	-	2,149,167
All Funds	2,414,335	8,754	2,423,089	-	2,423,089
3230 Social Security Taxes					
8000 General Fund	187,916	553	188,469	52,369	240,838
3400 Other Funds Ltd	207,180	-	207,180	40,473	247,653
6400 Federal Funds Ltd	3,108,251	278	3,108,529	85,453	3,193,982
All Funds	3,503,347	831	3,504,178	178,295	3,682,473
3240 Unemployment Assessments					
8000 General Fund	42,584	1,789	44,373	-	44,373
6400 Federal Funds Ltd	69,321	2,912	72,233	-	72,233
All Funds	111,905	4,701	116,606	-	116,606
3241 Paid Family Medical Leave Insurance					
8000 General Fund	9,828	29	9,857	2,530	12,387
3400 Other Funds Ltd	11,191	-	11,191	2,118	13,309
6400 Federal Funds Ltd	162,284	15	162,299	4,671	166,970
All Funds	183,303	44	183,347	9,319	192,666
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	859	-	859	101	960

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	1,330	-	1,330	276	1,606
6400 Federal Funds Ltd	12,409	-	12,409	681	13,090
All Funds	14,598	-	14,598	1,058	15,656
3260 Mass Transit Tax					
8000 General Fund	13,738	1,044	14,782	792	15,574
3400 Other Funds Ltd	15,207	1,042	16,249	-	16,249
All Funds	28,945	2,086	31,031	792	31,823
3270 Flexible Benefits					
8000 General Fund	737,985	-	737,985	87,120	825,105
3400 Other Funds Ltd	1,131,487	-	1,131,487	237,600	1,369,087
6400 Federal Funds Ltd	10,680,428	-	10,680,428	586,080	11,266,508
All Funds	12,549,900	-	12,549,900	910,800	13,460,700
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	1,587,204	2,903	1,590,107	276,675	1,866,782
3400 Other Funds Ltd	2,018,527	2,337	2,020,864	380,089	2,400,953
6400 Federal Funds Ltd	23,818,354	13,215	23,831,569	882,190	24,713,759
TOTAL OTHER PAYROLL EXPENSES	**$27,424,085**	**$18,455**	**$27,442,540**	**$1,538,954**	**$28,981,494**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(37,813)	(30,271)	(68,084)	-	(68,084)
3400 Other Funds Ltd	(52,842)	357	(52,485)	-	(52,485)
6400 Federal Funds Ltd	(588,503)	(63,774)	(652,277)	-	(652,277)
All Funds	(679,158)	(93,688)	(772,846)	-	(772,846)

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
TOTAL PERSONAL SERVICES					
8000 General Fund	4,005,787	(20,144)	3,985,643	988,697	4,974,340
3400 Other Funds Ltd	4,673,903	2,694	4,676,597	909,157	5,585,754
6400 Federal Funds Ltd	63,888,061	(46,922)	63,841,139	1,971,807	65,812,946
TOTAL PERSONAL SERVICES	**$72,567,751**	**($64,372)**	**$72,503,379**	**$3,869,661**	**$76,373,040**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	11,422	479	11,901	200	12,101
3400 Other Funds Ltd	8,108	341	8,449	6,000	14,449
6400 Federal Funds Ltd	223,966	9,407	233,373	29,800	263,173
All Funds	243,496	10,227	253,723	36,000	289,723
4125 Out of State Travel					
8000 General Fund	13,948	586	14,534	-	14,534
3400 Other Funds Ltd	846	36	882	-	882
6400 Federal Funds Ltd	269,940	11,339	281,279	-	281,279
All Funds	284,734	11,961	296,695	-	296,695
4150 Employee Training					
8000 General Fund	8,105	341	8,446	600	9,046
3400 Other Funds Ltd	1,593	67	1,660	18,000	19,660
6400 Federal Funds Ltd	867,668	36,441	904,109	5,400	909,509
All Funds	877,366	36,849	914,215	24,000	938,215
4175 Office Expenses					
8000 General Fund	16,027	673	16,700	400	17,100

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	2,552	107	2,659	24,000	26,659
6400 Federal Funds Ltd	276,300	11,605	287,905	3,600	291,505
All Funds	294,879	12,385	307,264	28,000	335,264
4200 Telecommunications					
8000 General Fund	31,143	1,308	32,451	226	32,677
3400 Other Funds Ltd	59,726	2,508	62,234	-	62,234
6400 Federal Funds Ltd	141,791	5,955	147,746	2,034	149,780
All Funds	232,660	9,771	242,431	2,260	244,691
4225 State Gov. Service Charges					
8000 General Fund	722,490	640,557	1,363,047	-	1,363,047
3400 Other Funds Ltd	97,318	33,605	130,923	-	130,923
6400 Federal Funds Ltd	2,699,765	(355,647)	2,344,118	-	2,344,118
All Funds	3,519,573	318,515	3,838,088	-	3,838,088
4250 Data Processing					
8000 General Fund	9,500	399	9,899	174	10,073
3400 Other Funds Ltd	137	6	143	-	143
6400 Federal Funds Ltd	5,382	226	5,608	1,566	7,174
All Funds	15,019	631	15,650	1,740	17,390
4275 Publicity and Publications					
8000 General Fund	6,063	254	6,317	-	6,317
3400 Other Funds Ltd	1,726	72	1,798	-	1,798
6400 Federal Funds Ltd	59,925	2,516	62,441	-	62,441
All Funds	67,714	2,842	70,556	-	70,556

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4300 Professional Services					
8000 General Fund	22,949	2,019	24,968	-	24,968
3400 Other Funds Ltd	10,347	911	11,258	-	11,258
6400 Federal Funds Ltd	169,752	14,939	184,691	-	184,691
All Funds	203,048	17,869	220,917	-	220,917
4325 Attorney General					
8000 General Fund	90,415	15,977	106,392	-	106,392
6400 Federal Funds Ltd	48,449	8,561	57,010	-	57,010
All Funds	138,864	24,538	163,402	-	163,402
4375 Employee Recruitment and Develop					
8000 General Fund	1,934	82	2,016	-	2,016
3400 Other Funds Ltd	118	5	123	-	123
6400 Federal Funds Ltd	11,604	487	12,091	-	12,091
All Funds	13,656	574	14,230	-	14,230
4400 Dues and Subscriptions					
8000 General Fund	1,743	73	1,816	-	1,816
3400 Other Funds Ltd	8,366	351	8,717	-	8,717
6400 Federal Funds Ltd	37,735	1,584	39,319	-	39,319
All Funds	47,844	2,008	49,852	-	49,852
4425 Facilities Rental and Taxes					
8000 General Fund	88,140	3,702	91,842	-	91,842
6400 Federal Funds Ltd	839,516	35,260	874,776	-	874,776
All Funds	927,656	38,962	966,618	-	966,618

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4450 Fuels and Utilities					
8000 General Fund	2,780,805	116,794	2,897,599	444,755	3,342,354
3400 Other Funds Ltd	565,045	23,732	588,777	-	588,777
6400 Federal Funds Ltd	16,383,336	688,099	17,071,435	444,755	17,516,190
All Funds	19,729,186	828,625	20,557,811	889,510	21,447,321
4475 Facilities Maintenance					
8000 General Fund	7,247,076	304,377	7,551,453	1,317,569	8,869,022
3400 Other Funds Ltd	250,420	10,518	260,938	-	260,938
6400 Federal Funds Ltd	18,909,861	794,213	19,704,074	1,364,569	21,068,643
All Funds	26,407,357	1,109,108	27,516,465	2,682,138	30,198,603
4500 Food and Kitchen Supplies					
8000 General Fund	318	13	331	-	331
6400 Federal Funds Ltd	11,295	474	11,769	-	11,769
All Funds	11,613	487	12,100	-	12,100
4525 Medical Services and Supplies					
8000 General Fund	336	14	350	-	350
6400 Federal Funds Ltd	125,842	5,285	131,127	-	131,127
All Funds	126,178	5,299	131,477	-	131,477
4575 Agency Program Related S and S					
8000 General Fund	11,285	474	11,759	544,000	555,759
3400 Other Funds Ltd	631	27	658	-	658
6400 Federal Funds Ltd	103,512	4,348	107,860	544,000	651,860
All Funds	115,428	4,849	120,277	1,088,000	1,208,277

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4600 Intra-agency Charges					
8000 General Fund	7,744	324	8,068	-	8,068
3400 Other Funds Ltd	11,184	470	11,654	-	11,654
6400 Federal Funds Ltd	106,694	4,482	111,176	-	111,176
All Funds	125,622	5,276	130,898	-	130,898
4650 Other Services and Supplies					
8000 General Fund	222,767	9,356	232,123	136,480	368,603
3400 Other Funds Ltd	387,436	(269,402)	118,034	289,403	407,437
6400 Federal Funds Ltd	7,875,143	330,756	8,205,899	320,920	8,526,819
All Funds	8,485,346	70,710	8,556,056	746,803	9,302,859
4700 Expendable Prop 250 - 5000					
8000 General Fund	37,339	1,568	38,907	642,000	680,907
3400 Other Funds Ltd	34,326	1,442	35,768	-	35,768
6400 Federal Funds Ltd	2,306,709	96,881	2,403,590	-	2,403,590
All Funds	2,378,374	99,891	2,478,265	642,000	3,120,265
4715 IT Expendable Property					
8000 General Fund	32,107	1,348	33,455	400	33,855
3400 Other Funds Ltd	17,496	735	18,231	12,000	30,231
6400 Federal Funds Ltd	518,017	21,756	539,773	3,600	543,373
All Funds	567,620	23,839	591,459	16,000	607,459
TOTAL SERVICES & SUPPLIES					
8000 General Fund	11,363,656	1,100,718	12,464,374	3,086,804	15,551,178
3400 Other Funds Ltd	1,457,375	(194,469)	1,262,906	349,403	1,612,309

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	51,992,202	1,728,967	53,721,169	2,720,244	56,441,413
TOTAL SERVICES & SUPPLIES	**$64,813,233**	**$2,635,216**	**$67,448,449**	**$6,156,451**	**$73,604,900**
CAPITAL OUTLAY					
5200 Technical Equipment					
6400 Federal Funds Ltd	60,023	2,521	62,544	-	62,544
5350 Industrial and Heavy Equipment					
6400 Federal Funds Ltd	251,240	10,552	261,792	-	261,792
5400 Automotive and Aircraft					
3400 Other Funds Ltd	80,846	3,396	84,242	-	84,242
5550 Data Processing Software					
6400 Federal Funds Ltd	24,930	1,047	25,977	-	25,977
5600 Data Processing Hardware					
6400 Federal Funds Ltd	97,251	4,085	101,336	-	101,336
5900 Other Capital Outlay					
6400 Federal Funds Ltd	389,346	16,352	405,698	-	405,698
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	80,846	3,396	84,242	-	84,242
6400 Federal Funds Ltd	822,790	34,557	857,347	-	857,347
TOTAL CAPITAL OUTLAY	**$903,636**	**$37,953**	**$941,589**	**-**	**$941,589**
SPECIAL PAYMENTS					
6065 Loan Repaid To State Agencies					
8000 General Fund	159,734	6,709	166,443	-	166,443
TOTAL EXPENDITURES					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	15,529,177	1,087,283	16,616,460	4,075,501	20,691,961
3400 Other Funds Ltd	6,212,124	(188,379)	6,023,745	1,258,560	7,282,305
6400 Federal Funds Ltd	116,703,053	1,716,602	118,419,655	4,692,051	123,111,706
TOTAL EXPENDITURES	**$138,444,354**	**$2,615,506**	**$141,059,860**	**$10,026,112**	**$151,085,972**
ENDING BALANCE					
3400 Other Funds Ltd	1,552,010	(85,781)	1,466,229	(969,157)	497,072
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	364	-	364	23	387
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	315.80	-	315.80	23.00	338.80

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	3,484,619	(3,484,619)	-	-	-
BOND SALES					
0555 General Fund Obligation Bonds					
3400 Other Funds Ltd	5,105,000	(5,105,000)	-	-	-
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	20,000	(20,000)	-	-	-
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	299,322,188	(299,322,188)	-	-	-
TRANSFERS IN					
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	200,000	(200,000)	-	-	-
1109 Tsfr From Aviation, Dept of					
3400 Other Funds Ltd	37,500	(37,500)	-	-	-
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	76,634,614	(76,634,614)	-	-	-
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	76,872,114	(76,872,114)	-	-	-
TOTAL REVENUES					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	3,484,619	(3,484,619)	-	-	-
3400 Other Funds Ltd	81,997,114	(81,997,114)	-	-	-
6400 Federal Funds Ltd	299,322,188	(299,322,188)	-	-	-
TOTAL REVENUES	**$384,803,921**	**($384,803,921)**	**-**	**-**	**-**
TRANSFERS OUT					
2020 Transfer Out - Indirect Cost					
6400 Federal Funds Ltd	(200,000)	200,000	-	-	-
2259 Tsfr To Pub Safety Std/Trng					
3400 Other Funds Ltd	(11,496)	11,496	-	-	-
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(11,496)	11,496	-	-	-
6400 Federal Funds Ltd	(200,000)	200,000	-	-	-
TOTAL TRANSFERS OUT	**($211,496)**	**$211,496**	**-**	**-**	**-**
AVAILABLE REVENUES					
8000 General Fund	3,484,619	(3,484,619)	-	-	-
3400 Other Funds Ltd	81,985,618	(81,985,618)	-	-	-
6400 Federal Funds Ltd	299,122,188	(299,122,188)	-	-	-
TOTAL AVAILABLE REVENUES	**$384,592,425**	**($384,592,425)**	**-**	**-**	**-**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3170 Overtime Payments					
8000 General Fund	3,412	(3,412)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	635	(635)	-	-	-
6400 Federal Funds Ltd	1,552	(1,552)	-	-	-
All Funds	5,599	(5,599)	-	-	-
3180 Shift Differential					
8000 General Fund	533	(533)	-	-	-
3400 Other Funds Ltd	9	(9)	-	-	-
6400 Federal Funds Ltd	42	(42)	-	-	-
All Funds	584	(584)	-	-	-
3190 All Other Differential					
8000 General Fund	6,121	(6,121)	-	-	-
3400 Other Funds Ltd	7,490	(7,490)	-	-	-
6400 Federal Funds Ltd	4,067	(4,067)	-	-	-
All Funds	17,678	(17,678)	-	-	-
TOTAL SALARIES & WAGES					
8000 General Fund	10,066	(10,066)	-	-	-
3400 Other Funds Ltd	8,134	(8,134)	-	-	-
6400 Federal Funds Ltd	5,661	(5,661)	-	-	-
TOTAL SALARIES & WAGES	**$23,861**	**($23,861)**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES					
3220 Public Employees' Retire Cont					
8000 General Fund	1,889	(1,889)	-	-	-
3400 Other Funds Ltd	1,527	(1,527)	-	-	-
6400 Federal Funds Ltd	1,063	(1,063)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	4,479	(4,479)	-	-	-
3221 Pension Obligation Bond					
8000 General Fund	52,183	(52,183)	-	-	-
3400 Other Funds Ltd	87,034	(87,034)	-	-	-
6400 Federal Funds Ltd	81,341	(81,341)	-	-	-
All Funds	220,558	(220,558)	-	-	-
3230 Social Security Taxes					
8000 General Fund	770	(770)	-	-	-
3400 Other Funds Ltd	623	(623)	-	-	-
6400 Federal Funds Ltd	433	(433)	-	-	-
All Funds	1,826	(1,826)	-	-	-
3241 Paid Family Medical Leave Insurance					
8000 General Fund	40	(40)	-	-	-
3400 Other Funds Ltd	33	(33)	-	-	-
6400 Federal Funds Ltd	23	(23)	-	-	-
All Funds	96	(96)	-	-	-
3260 Mass Transit Tax					
8000 General Fund	8,351	(8,351)	-	-	-
3400 Other Funds Ltd	6,242	(6,242)	-	-	-
All Funds	14,593	(14,593)	-	-	-
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	63,233	(63,233)	-	-	-
3400 Other Funds Ltd	95,459	(95,459)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	82,860	(82,860)	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$241,552**	**($241,552)**	**-**	**-**	**-**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(36,358)	36,358	-	-	-
3400 Other Funds Ltd	(15,191)	15,191	-	-	-
6400 Federal Funds Ltd	(16,082)	16,082	-	-	-
All Funds	(67,631)	67,631	-	-	-
TOTAL PERSONAL SERVICES					
8000 General Fund	36,941	(36,941)	-	-	-
3400 Other Funds Ltd	88,402	(88,402)	-	-	-
6400 Federal Funds Ltd	72,439	(72,439)	-	-	-
TOTAL PERSONAL SERVICES	**$197,782**	**($197,782)**	**-**	**-**	**-**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	14,472	(14,472)	-	-	-
3400 Other Funds Ltd	23,204	(23,204)	-	-	-
6400 Federal Funds Ltd	93,936	(93,936)	-	-	-
All Funds	131,612	(131,612)	-	-	-
4125 Out of State Travel					
8000 General Fund	485	(485)	-	-	-
3400 Other Funds Ltd	11,178	(11,178)	-	-	-
6400 Federal Funds Ltd	6,833	(6,833)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	18,496	(18,496)	-	-	-
4150 Employee Training					
8000 General Fund	16,671	(16,671)	-	-	-
3400 Other Funds Ltd	18,840	(18,840)	-	-	-
6400 Federal Funds Ltd	27,154	(27,154)	-	-	-
All Funds	62,665	(62,665)	-	-	-
4175 Office Expenses					
8000 General Fund	115,130	(115,130)	-	-	-
3400 Other Funds Ltd	11,636	(11,636)	-	-	-
6400 Federal Funds Ltd	20,371	(20,371)	-	-	-
All Funds	147,137	(147,137)	-	-	-
4200 Telecommunications					
8000 General Fund	41,321	(41,321)	-	-	-
3400 Other Funds Ltd	603,214	(603,214)	-	-	-
6400 Federal Funds Ltd	15,688	(15,688)	-	-	-
All Funds	660,223	(660,223)	-	-	-
4225 State Gov. Service Charges					
8000 General Fund	424,878	(424,878)	-	-	-
3400 Other Funds Ltd	89,569	(89,569)	-	-	-
All Funds	514,447	(514,447)	-	-	-
4250 Data Processing					
8000 General Fund	7,047	(7,047)	-	-	-
3400 Other Funds Ltd	175,506	(175,506)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	8,975	(8,975)	-	-	-
All Funds	191,528	(191,528)	-	-	-
4275 Publicity and Publications					
3400 Other Funds Ltd	17,395	(17,395)	-	-	-
6400 Federal Funds Ltd	5,408	(5,408)	-	-	-
All Funds	22,803	(22,803)	-	-	-
4300 Professional Services					
8000 General Fund	8,955	(8,955)	-	-	-
3400 Other Funds Ltd	1,257,249	(1,257,249)	-	-	-
6400 Federal Funds Ltd	147,833	(147,833)	-	-	-
All Funds	1,414,037	(1,414,037)	-	-	-
4315 IT Professional Services					
3400 Other Funds Ltd	7,387,084	(7,387,084)	-	-	-
4325 Attorney General					
8000 General Fund	6,553	(6,553)	-	-	-
3400 Other Funds Ltd	41,779	(41,779)	-	-	-
6400 Federal Funds Ltd	637	(637)	-	-	-
All Funds	48,969	(48,969)	-	-	-
4375 Employee Recruitment and Develop					
8000 General Fund	5,007	(5,007)	-	-	-
3400 Other Funds Ltd	29	(29)	-	-	-
6400 Federal Funds Ltd	569	(569)	-	-	-
All Funds	5,605	(5,605)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
4400 Dues and Subscriptions					
8000 General Fund	24	(24)	-	-	-
3400 Other Funds Ltd	1,311	(1,311)	-	-	-
6400 Federal Funds Ltd	615	(615)	-	-	-
All Funds	1,950	(1,950)	-	-	-
4425 Facilities Rental and Taxes					
8000 General Fund	1,050,858	(1,050,858)	-	-	-
3400 Other Funds Ltd	166,729	(166,729)	-	-	-
6400 Federal Funds Ltd	160	(160)	-	-	-
All Funds	1,217,747	(1,217,747)	-	-	-
4450 Fuels and Utilities					
8000 General Fund	163	(163)	-	-	-
3400 Other Funds Ltd	6,900	(6,900)	-	-	-
6400 Federal Funds Ltd	1,098	(1,098)	-	-	-
All Funds	8,161	(8,161)	-	-	-
4475 Facilities Maintenance					
6400 Federal Funds Ltd	365	(365)	-	-	-
4575 Agency Program Related S and S					
8000 General Fund	1,354,300	(1,354,300)	-	-	-
3400 Other Funds Ltd	150,192	(150,192)	-	-	-
All Funds	1,504,492	(1,504,492)	-	-	-
4600 Intra-agency Charges					
8000 General Fund	365,936	(365,936)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	194,093	(194,093)	-	-	-
All Funds	560,029	(560,029)	-	-	-
4650 Other Services and Supplies					
8000 General Fund	10,166	(10,166)	-	-	-
3400 Other Funds Ltd	117,935	(117,935)	-	-	-
6400 Federal Funds Ltd	35,137	(35,137)	-	-	-
All Funds	163,238	(163,238)	-	-	-
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	7,345	(7,345)	-	-	-
6400 Federal Funds Ltd	943	(943)	-	-	-
All Funds	8,288	(8,288)	-	-	-
4715 IT Expendable Property					
8000 General Fund	25,712	(25,712)	-	-	-
3400 Other Funds Ltd	24,088	(24,088)	-	-	-
6400 Federal Funds Ltd	17,432	(17,432)	-	-	-
All Funds	67,232	(67,232)	-	-	-
TOTAL SERVICES & SUPPLIES					
8000 General Fund	3,447,678	(3,447,678)	-	-	-
3400 Other Funds Ltd	10,305,276	(10,305,276)	-	-	-
6400 Federal Funds Ltd	383,154	(383,154)	-	-	-
TOTAL SERVICES & SUPPLIES	**$14,136,108**	**($14,136,108)**	**-**	**-**	**-**
CAPITAL OUTLAY					
5100 Office Furniture and Fixtures					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	11,738	(11,738)	-	-	-
5200 Technical Equipment					
3400 Other Funds Ltd	8,673	(8,673)	-	-	-
6400 Federal Funds Ltd	24,619	(24,619)	-	-	-
All Funds	33,292	(33,292)	-	-	-
5550 Data Processing Software					
6400 Federal Funds Ltd	41,134	(41,134)	-	-	-
5600 Data Processing Hardware					
6400 Federal Funds Ltd	16,126	(16,126)	-	-	-
5900 Other Capital Outlay					
3400 Other Funds Ltd	5,500,000	(5,500,000)	-	-	-
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	5,520,411	(5,520,411)	-	-	-
6400 Federal Funds Ltd	81,879	(81,879)	-	-	-
TOTAL CAPITAL OUTLAY	**$5,602,290**	**($5,602,290)**	**-**	**-**	**-**
SPECIAL PAYMENTS					
6015 Dist to Cities					
3400 Other Funds Ltd	20,119,149	(20,119,149)	-	-	-
6400 Federal Funds Ltd	74,763,215	(74,763,215)	-	-	-
All Funds	94,882,364	(94,882,364)	-	-	-
6020 Dist to Counties					
3400 Other Funds Ltd	17,296,260	(17,296,260)	-	-	-
6400 Federal Funds Ltd	71,633,101	(71,633,101)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	88,929,361	(88,929,361)	-	-	-
6025 Dist to Other Gov Unit					
3400 Other Funds Ltd	11,526,619	(11,526,619)	-	-	-
6400 Federal Funds Ltd	82,908,975	(82,908,975)	-	-	-
All Funds	94,435,594	(94,435,594)	-	-	-
6030 Dist to Non-Gov Units					
6400 Federal Funds Ltd	6,912,100	(6,912,100)	-	-	-
6040 Dist to Local School Districts					
6400 Federal Funds Ltd	542,225	(542,225)	-	-	-
6050 Dist to Non-Profit Organizations					
6400 Federal Funds Ltd	61,500,000	(61,500,000)	-	-	-
6085 Other Special Payments					
3400 Other Funds Ltd	7,674,378	(7,674,378)	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng					
3400 Other Funds Ltd	391,837	(391,837)	-	-	-
6660 Spc Pmt to Land Conservation Dev					
6400 Federal Funds Ltd	325,100	(325,100)	-	-	-
TOTAL SPECIAL PAYMENTS					
3400 Other Funds Ltd	57,008,243	(57,008,243)	-	-	-
6400 Federal Funds Ltd	298,584,716	(298,584,716)	-	-	-
TOTAL SPECIAL PAYMENTS	**$355,592,959**	**($355,592,959)**	**-**	**-**	**-**
TOTAL EXPENDITURES					
8000 General Fund	3,484,619	(3,484,619)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	72,922,332	(72,922,332)	-	-	-
6400 Federal Funds Ltd	299,122,188	(299,122,188)	-	-	-
TOTAL EXPENDITURES	**$375,529,139**	**($375,529,139)**	**-**	**-**	**-**
ENDING BALANCE					
3400 Other Funds Ltd	9,063,286	(9,063,286)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	298,000	-	298,000	-	298,000
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	1,217,878	286,767	1,504,645	4,268,766	5,773,411
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	9,582,346	-	9,582,346	(2,360,000)	7,222,346
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	6,500	-	6,500	-	6,500
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	18,547,219	21,746	18,568,965	-	18,568,965
TRANSFERS IN					
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	849,100	-	849,100	-	849,100
TOTAL REVENUES					
8000 General Fund	1,217,878	286,767	1,504,645	4,268,766	5,773,411
3400 Other Funds Ltd	10,437,946	-	10,437,946	(2,360,000)	8,077,946
6400 Federal Funds Ltd	18,547,219	21,746	18,568,965	-	18,568,965

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
TOTAL REVENUES	**$30,203,043**	**$308,513**	**$30,511,556**	**$1,908,766**	**$32,420,322**
TRANSFERS OUT					
2020 Transfer Out - Indirect Cost					
6400 Federal Funds Ltd	(316,001)	-	(316,001)	-	(316,001)
AVAILABLE REVENUES					
8000 General Fund	1,217,878	286,767	1,504,645	4,268,766	5,773,411
3400 Other Funds Ltd	10,735,946	-	10,735,946	(2,360,000)	8,375,946
6400 Federal Funds Ltd	18,231,218	21,746	18,252,964	-	18,252,964
TOTAL AVAILABLE REVENUES	**$30,185,042**	**$308,513**	**$30,493,555**	**$1,908,766**	**$32,402,321**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	-	-	-	2,128,704	2,128,704
3400 Other Funds Ltd	2,128,704	-	2,128,704	(2,128,704)	-
6400 Federal Funds Ltd	8,604,984	-	8,604,984	-	8,604,984
All Funds	10,733,688	-	10,733,688	-	10,733,688
3160 Temporary Appointments					
8000 General Fund	31	1	32	1,693	1,725
3400 Other Funds Ltd	4,997,011	209,874	5,206,885	(1,693)	5,205,192
6400 Federal Funds Ltd	65,386	2,746	68,132	-	68,132
All Funds	5,062,428	212,621	5,275,049	-	5,275,049
3170 Overtime Payments					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	35	1	36	9,635	9,671
3400 Other Funds Ltd	9,247	388	9,635	(9,635)	-
6400 Federal Funds Ltd	28,302	1,189	29,491	-	29,491
All Funds	37,584	1,578	39,162	-	39,162
3180 Shift Differential					
8000 General Fund	22	1	23	7,767	7,790
3400 Other Funds Ltd	7,454	313	7,767	(7,767)	-
6400 Federal Funds Ltd	22,660	952	23,612	-	23,612
All Funds	30,136	1,266	31,402	-	31,402
3190 All Other Differential					
8000 General Fund	6	-	6	4,114	4,120
3400 Other Funds Ltd	3,948	166	4,114	(4,114)	-
6400 Federal Funds Ltd	11,802	496	12,298	-	12,298
All Funds	15,756	662	16,418	-	16,418
TOTAL SALARIES & WAGES					
8000 General Fund	94	3	97	2,151,913	2,152,010
3400 Other Funds Ltd	7,146,364	210,741	7,357,105	(2,151,913)	5,205,192
6400 Federal Funds Ltd	8,733,134	5,383	8,738,517	-	8,738,517
TOTAL SALARIES & WAGES	**$15,879,592**	**$216,127**	**$16,095,719**	**-**	**$16,095,719**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	-	-	-	949	949
3400 Other Funds Ltd	949	-	949	(949)	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	3,768	-	3,768	-	3,768
All Funds	4,717	-	4,717	-	4,717
3220 Public Employees' Retire Cont					
8000 General Fund	11	-	11	403,602	403,613
3400 Other Funds Ltd	403,439	163	403,602	(403,602)	-
6400 Federal Funds Ltd	1,626,943	495	1,627,438	-	1,627,438
All Funds	2,030,393	658	2,031,051	-	2,031,051
3221 Pension Obligation Bond					
8000 General Fund	4	(1)	3	113,598	113,601
3400 Other Funds Ltd	112,510	1,088	113,598	(113,598)	-
6400 Federal Funds Ltd	432,393	25,715	458,108	-	458,108
All Funds	544,907	26,802	571,709	-	571,709
3230 Social Security Taxes					
8000 General Fund	8	-	8	164,104	164,112
3400 Other Funds Ltd	546,178	16,122	562,300	(164,104)	398,196
6400 Federal Funds Ltd	666,518	412	666,930	-	666,930
All Funds	1,212,704	16,534	1,229,238	-	1,229,238
3240 Unemployment Assessments					
8000 General Fund	-	-	-	1,410	1,410
3400 Other Funds Ltd	1,354	57	1,411	(1,410)	1
6400 Federal Funds Ltd	4,060	171	4,231	-	4,231
All Funds	5,414	228	5,642	-	5,642
3241 Paid Family Medical Leave Insurance					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	-	-	-	8,546	8,546
3400 Other Funds Ltd	8,543	3	8,546	(8,546)	-
6400 Federal Funds Ltd	34,478	11	34,489	-	34,489
All Funds	43,021	14	43,035	-	43,035
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	-	-	-	876	876
3400 Other Funds Ltd	876	-	876	(876)	-
6400 Federal Funds Ltd	3,291	-	3,291	-	3,291
All Funds	4,167	-	4,167	-	4,167
3270 Flexible Benefits					
8000 General Fund	-	-	-	722,700	722,700
3400 Other Funds Ltd	722,700	-	722,700	(722,700)	-
6400 Federal Funds Ltd	2,801,700	-	2,801,700	-	2,801,700
All Funds	3,524,400	-	3,524,400	-	3,524,400
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	23	(1)	22	1,415,785	1,415,807
3400 Other Funds Ltd	1,796,549	17,433	1,813,982	(1,415,785)	398,197
6400 Federal Funds Ltd	5,573,151	26,804	5,599,955	-	5,599,955
TOTAL OTHER PAYROLL EXPENSES	**$7,369,723**	**$44,236**	**$7,413,959**	**-**	**$7,413,959**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	-	-	-	(70,366)	(70,366)
3400 Other Funds Ltd	(52,842)	(17,524)	(70,366)	70,366	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	(190,608)	(238,522)	(429,130)	-	(429,130)
All Funds	(243,450)	(256,046)	(499,496)	-	(499,496)
TOTAL PERSONAL SERVICES					
8000 General Fund	117	2	119	3,497,332	3,497,451
3400 Other Funds Ltd	8,890,071	210,650	9,100,721	(3,497,332)	5,603,389
6400 Federal Funds Ltd	14,115,677	(206,335)	13,909,342	-	13,909,342
TOTAL PERSONAL SERVICES	**$23,005,865**	**$4,317**	**$23,010,182**	**-**	**$23,010,182**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	-	-	-	18,902	18,902
3400 Other Funds Ltd	18,140	762	18,902	(18,902)	-
6400 Federal Funds Ltd	63,550	2,669	66,219	-	66,219
All Funds	81,690	3,431	85,121	-	85,121
4125 Out of State Travel					
6400 Federal Funds Ltd	48,969	2,057	51,026	-	51,026
4150 Employee Training					
6400 Federal Funds Ltd	66,297	2,784	69,081	-	69,081
4175 Office Expenses					
8000 General Fund	-	-	-	21,552	21,552
3400 Other Funds Ltd	20,683	869	21,552	(21,552)	-
6400 Federal Funds Ltd	106,330	4,466	110,796	-	110,796
All Funds	127,013	5,335	132,348	-	132,348
4200 Telecommunications					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	-	-	-	15,610	15,610
3400 Other Funds Ltd	14,981	629	15,610	(15,610)	-
6400 Federal Funds Ltd	59,343	2,493	61,836	-	61,836
All Funds	74,324	3,122	77,446	-	77,446
4225 State Gov. Service Charges					
8000 General Fund	233,609	200,160	433,769	119,104	552,873
3400 Other Funds Ltd	110,125	8,979	119,104	(119,104)	-
6400 Federal Funds Ltd	299,890	(3,027)	296,863	-	296,863
All Funds	643,624	206,112	849,736	-	849,736
4250 Data Processing					
8000 General Fund	-	-	-	2,110	2,110
3400 Other Funds Ltd	2,232	94	2,326	(2,110)	216
6400 Federal Funds Ltd	7,280	305	7,585	-	7,585
All Funds	9,512	399	9,911	-	9,911
4275 Publicity and Publications					
8000 General Fund	-	-	-	26,247	26,247
3400 Other Funds Ltd	25,189	1,058	26,247	(26,247)	-
6400 Federal Funds Ltd	75,569	3,174	78,743	-	78,743
All Funds	100,758	4,232	104,990	-	104,990
4300 Professional Services					
8000 General Fund	984,150	86,605	1,070,755	115,526	1,186,281
3400 Other Funds Ltd	106,182	9,344	115,526	(115,526)	-
6400 Federal Funds Ltd	1,498,760	131,891	1,630,651	-	1,630,651

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
All Funds	2,589,092	227,840	2,816,932	-	2,816,932
4325 Attorney General					
8000 General Fund	-	-	-	5,556	5,556
3400 Other Funds Ltd	4,722	834	5,556	(5,556)	-
6400 Federal Funds Ltd	14,165	2,503	16,668	-	16,668
All Funds	18,887	3,337	22,224	-	22,224
4375 Employee Recruitment and Develop					
8000 General Fund	-	-	-	57	57
3400 Other Funds Ltd	55	2	57	(57)	-
6400 Federal Funds Ltd	166	7	173	-	173
All Funds	221	9	230	-	230
4450 Fuels and Utilities					
8000 General Fund	-	-	-	91,330	91,330
3400 Other Funds Ltd	87,649	3,681	91,330	(91,330)	-
6400 Federal Funds Ltd	307,059	12,896	319,955	-	319,955
All Funds	394,708	16,577	411,285	-	411,285
4475 Facilities Maintenance					
8000 General Fund	-	-	-	82,336	82,336
3400 Other Funds Ltd	79,017	3,319	82,336	(82,336)	-
6400 Federal Funds Ltd	280,128	11,765	291,893	-	291,893
All Funds	359,145	15,084	374,229	-	374,229
4500 Food and Kitchen Supplies					
3400 Other Funds Ltd	811,460	34,081	845,541	10,059	855,600

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6400 Federal Funds Ltd	334,380	14,044	348,424	-	348,424
All Funds	1,145,840	48,125	1,193,965	10,059	1,204,024
4525 Medical Services and Supplies					
8000 General Fund	-	-	-	40,966	40,966
3400 Other Funds Ltd	39,315	1,651	40,966	(40,966)	-
6400 Federal Funds Ltd	117,946	4,954	122,900	-	122,900
All Funds	157,261	6,605	163,866	-	163,866
4575 Agency Program Related S and S					
8000 General Fund	-	-	-	94,672	94,672
3400 Other Funds Ltd	100,510	4,221	104,731	(104,731)	-
6400 Federal Funds Ltd	301,531	12,664	314,195	-	314,195
All Funds	402,041	16,885	418,926	(10,059)	408,867
4600 Intra-agency Charges					
8000 General Fund	-	-	-	7,804	7,804
3400 Other Funds Ltd	7,489	315	7,804	(7,804)	-
6400 Federal Funds Ltd	27,811	1,168	28,979	-	28,979
All Funds	35,300	1,483	36,783	-	36,783
4650 Other Services and Supplies					
8000 General Fund	2	-	2	29,157	29,159
3400 Other Funds Ltd	27,982	1,175	29,157	(29,157)	-
6400 Federal Funds Ltd	312,585	13,128	325,713	-	325,713
All Funds	340,569	14,303	354,872	-	354,872
4700 Expendable Prop 250 - 5000					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
8000 General Fund	-	-	-	10,073	10,073
3400 Other Funds Ltd	74,029	3,109	77,138	(77,138)	-
6400 Federal Funds Ltd	34,491	1,449	35,940	-	35,940
All Funds	108,520	4,558	113,078	(67,065)	46,013
4715 IT Expendable Property					
8000 General Fund	-	-	-	23,367	23,367
3400 Other Funds Ltd	22,425	942	23,367	(23,367)	-
6400 Federal Funds Ltd	159,291	6,691	165,982	-	165,982
All Funds	181,716	7,633	189,349	-	189,349
TOTAL SERVICES & SUPPLIES					
8000 General Fund	1,217,761	286,765	1,504,526	704,369	2,208,895
3400 Other Funds Ltd	1,552,185	75,065	1,627,250	(771,434)	855,816
6400 Federal Funds Ltd	4,115,541	228,081	4,343,622	-	4,343,622
TOTAL SERVICES & SUPPLIES	**$6,885,487**	**$589,911**	**$7,475,398**	**($67,065)**	**$7,408,333**
SPECIAL PAYMENTS					
6060 Intra-Agency Gen Fund Transfer					
8000 General Fund	-	-	-	67,065	67,065
TOTAL EXPENDITURES					
8000 General Fund	1,217,878	286,767	1,504,645	4,268,766	5,773,411
3400 Other Funds Ltd	10,442,256	285,715	10,727,971	(4,268,766)	6,459,205
6400 Federal Funds Ltd	18,231,218	21,746	18,252,964	-	18,252,964
TOTAL EXPENDITURES	**$29,891,352**	**$594,228**	**$30,485,580**	**-**	**$30,485,580**
ENDING BALANCE					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3400 Other Funds Ltd	293,690	(285,715)	7,975	1,908,766	1,916,741
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	89	-	89	-	89
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	89.00	-	89.00	-	89.00

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8030 General Fund Debt Svc	12,781,890	-	12,781,890	1,334,066	14,115,956
AVAILABLE REVENUES					
8030 General Fund Debt Svc	12,781,890	-	12,781,890	1,334,066	14,115,956
EXPENDITURES					
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	8,600,000	-	8,600,000	740,000	9,340,000
7150 Interest - Bonds					
8030 General Fund Debt Svc	4,181,890	-	4,181,890	594,066	4,775,956
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	12,781,890	-	12,781,890	1,334,066	14,115,956

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
REVENUE CATEGORIES					
DONATIONS AND CONTRIBUTIONS					
0905 Donations					
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6010 Federal Funds Cap Improve	5,354,100	224,871	5,578,971	-	5,578,971
TOTAL REVENUES					
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
6010 Federal Funds Cap Improve	5,354,100	224,871	5,578,971	-	5,578,971
TOTAL REVENUES	**$5,554,100**	**$24,871**	**$5,578,971**	**-**	**$5,578,971**
AVAILABLE REVENUES					
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
6010 Federal Funds Cap Improve	5,354,100	224,871	5,578,971	-	5,578,971
TOTAL AVAILABLE REVENUES	**$5,554,100**	**$24,871**	**$5,578,971**	**-**	**$5,578,971**
EXPENDITURES					
SERVICES & SUPPLIES					
4475 Facilities Maintenance					
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
4650 Other Services and Supplies					
6010 Federal Funds Cap Improve	35	1	36	-	36
TOTAL SERVICES & SUPPLIES					
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
6010 Federal Funds Cap Improve	35	1	36	-	36
TOTAL SERVICES & SUPPLIES	**$200,035**	**($199,999)**	**$36**	**-**	**$36**
CAPITAL OUTLAY					
5650 Land Improvements					
6010 Federal Funds Cap Improve	415,628	17,456	433,084	-	433,084
5700 Building Structures					
6010 Federal Funds Cap Improve	4,430,788	186,093	4,616,881	-	4,616,881
5750 Equipment - Part of Building					
6010 Federal Funds Cap Improve	323,267	13,577	336,844	-	336,844
5900 Other Capital Outlay					
6010 Federal Funds Cap Improve	184,382	7,744	192,126	-	192,126
TOTAL CAPITAL OUTLAY					
6010 Federal Funds Cap Improve	5,354,065	224,870	5,578,935	-	5,578,935
TOTAL EXPENDITURES					
3010 Other Funds Cap Improve	200,000	(200,000)	-	-	-
6010 Federal Funds Cap Improve	5,354,100	224,871	5,578,971	-	5,578,971
TOTAL EXPENDITURES	**$5,554,100**	**$24,871**	**$5,578,971**	**-**	**$5,578,971**

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3020 Other Funds Cap Construct	1,610,292	-	1,610,292	-	1,610,292
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0410 Charges for Services					
3020 Other Funds Cap Construct	-	-	-	2,360,000	2,360,000
BOND SALES					
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construct	-	-	-	17,730,597	17,730,597
INTEREST EARNINGS					
0605 Interest Income					
3020 Other Funds Cap Construct	33,000	-	33,000	-	33,000
SALES INCOME					
0705 Sales Income					
3020 Other Funds Cap Construct	250,000	-	250,000	-	250,000
TOTAL REVENUES					
3020 Other Funds Cap Construct	283,000	-	283,000	20,090,597	20,373,597
AVAILABLE REVENUES					
3020 Other Funds Cap Construct	1,893,292	-	1,893,292	20,090,597	21,983,889
EXPENDITURES					
CAPITAL OUTLAY					
5700 Building Structures					

Description	2023-25 Base Budget	Essential Packages	2023-25 Current Service Level	Policy Packages	2023-25 Agency Request Budget
3020 Other Funds Cap Construct	-	-	-	17,730,597	17,730,597
5900 Other Capital Outlay					
3020 Other Funds Cap Construct	-	-	-	2,360,000	2,360,000
TOTAL CAPITAL OUTLAY					
3020 Other Funds Cap Construct	-	-	-	20,090,597	20,090,597
ENDING BALANCE					
3020 Other Funds Cap Construct	1,893,292	-	1,893,292	-	1,893,292

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(1,612,900)	(66,781)	(3,432,436)	1,886,317		
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	(5,379,160)	-	(5,379,160)	-		
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3010 Other Funds Cap Improve	(200,000)	-	(200,000)	-		
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(20,000)	-	(20,000)	-		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improve	224,871	-	-	224,871		
6400 Federal Funds Ltd	(297,583,840)	(334,598)	(299,240,847)	1,991,605		
All Funds	(297,358,969)	(334,598)	(299,240,847)	2,216,476		
TRANSFERS IN						
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	(200,000)	-	(200,000)	-		
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	(37,500)	-	(37,500)	-		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	(76,634,614)	-	(76,634,614)	-		
TRANSFERS IN						
3400 Other Funds Ltd	(76,872,114)	-	(76,872,114)	-		
TOTAL TRANSFERS IN	**($76,872,114)**	**-**	**($76,872,114)**	**-**		
REVENUE CATEGORIES						
8000 General Fund	(1,612,900)	(66,781)	(3,432,436)	1,886,317		
3010 Other Funds Cap Improve	(200,000)	-	(200,000)	-		
3400 Other Funds Ltd	(82,271,274)	-	(82,271,274)	-		
6010 Federal Funds Cap Improve	224,871	-	-	224,871		
6400 Federal Funds Ltd	(297,583,840)	(334,598)	(299,240,847)	1,991,605		
TOTAL REVENUE CATEGORIES	**($381,443,143)**	**($401,379)**	**($385,144,557)**	**$4,102,793**		
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	200,000	-	200,000	-		
2259 Tsfr To Pub Safety Std/Trng						
3400 Other Funds Ltd	11,496	-	11,496	-		
TRANSFERS OUT						
3400 Other Funds Ltd	11,496	-	11,496	-		
6400 Federal Funds Ltd	200,000	-	200,000	-		
TOTAL TRANSFERS OUT	**$211,496**	**-**	**$211,496**	**-**		
AVAILABLE REVENUES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
8000 General Fund	(1,612,900)	(66,781)	(3,432,436)	1,886,317		
3010 Other Funds Cap Improve	(200,000)	-	(200,000)	-		
3400 Other Funds Ltd	(82,259,778)	-	(82,259,778)	-		
6010 Federal Funds Cap Improve	224,871	-	-	224,871		
6400 Federal Funds Ltd	(297,383,840)	(334,598)	(299,040,847)	1,991,605		
TOTAL AVAILABLE REVENUES	**($381,231,647)**	**($401,379)**	**($384,933,061)**	**$4,102,793**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
8000 General Fund	1	1	-	-		
3400 Other Funds Ltd	209,874	209,874	-	-		
6400 Federal Funds Ltd	2,746	2,746	-	-		
All Funds	212,621	212,621	-	-		
3170 Overtime Payments						
8000 General Fund	(3,411)	1	(3,412)	-		
3400 Other Funds Ltd	(247)	388	(635)	-		
6400 Federal Funds Ltd	1,769	3,321	(1,552)	-		
All Funds	(1,889)	3,710	(5,599)	-		
3180 Shift Differential						
8000 General Fund	(532)	1	(533)	-		
3400 Other Funds Ltd	304	313	(9)	-		
6400 Federal Funds Ltd	2,415	2,457	(42)	-		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
All Funds	2,187	2,771	(584)	-		
3190 All Other Differential						
8000 General Fund	4,282	10,403	(6,121)	-		
3400 Other Funds Ltd	(7,324)	166	(7,490)	-		
6400 Federal Funds Ltd	(3,571)	496	(4,067)	-		
All Funds	(6,613)	11,065	(17,678)	-		
SALARIES & WAGES						
8000 General Fund	340	10,406	(10,066)	-		
3400 Other Funds Ltd	202,607	210,741	(8,134)	-		
6400 Federal Funds Ltd	3,359	9,020	(5,661)	-		
TOTAL SALARIES & WAGES	**$206,306**	**$230,167**	**($23,861)**	**-**		
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	64	1,953	(1,889)	-		
3400 Other Funds Ltd	(1,364)	163	(1,527)	-		
6400 Federal Funds Ltd	115	1,178	(1,063)	-		
All Funds	(1,185)	3,294	(4,479)	-		
3221 Pension Obligation Bond						
8000 General Fund	11,149	11,149	-	-		
3400 Other Funds Ltd	(87,830)	(87,830)	-	-		
6400 Federal Funds Ltd	(46,299)	(46,299)	-	-		
All Funds	(122,980)	(122,980)	-	-		
3230 Social Security Taxes						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
8000 General Fund	26	796	(770)	-		
3400 Other Funds Ltd	15,499	16,122	(623)	-		
6400 Federal Funds Ltd	257	690	(433)	-		
All Funds	15,782	17,608	(1,826)	-		
3240 Unemployment Assessments						
8000 General Fund	2,263	2,263	-	-		
3400 Other Funds Ltd	3,671	3,671	-	-		
6400 Federal Funds Ltd	3,083	3,083	-	-		
All Funds	9,017	9,017	-	-		
3241 Paid Family Medical Leave Insurance						
8000 General Fund	2	42	(40)	-		
3400 Other Funds Ltd	(30)	3	(33)	-		
6400 Federal Funds Ltd	3	26	(23)	-		
All Funds	(25)	71	(96)	-		
3260 Mass Transit Tax						
8000 General Fund	(581)	7,770	(8,351)	-		
3400 Other Funds Ltd	(4,672)	1,570	(6,242)	-		
All Funds	(5,253)	9,340	(14,593)	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	12,923	23,973	(11,050)	-		
3400 Other Funds Ltd	(74,726)	(66,301)	(8,425)	-		
6400 Federal Funds Ltd	(42,841)	(41,322)	(1,519)	-		
TOTAL OTHER PAYROLL EXPENSES	**($104,644)**	**($83,650)**	**($20,994)**	**-**		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(64,802)	(101,160)	36,358	-		
3400 Other Funds Ltd	(16,088)	(31,279)	15,191	-		
6400 Federal Funds Ltd	(286,214)	(302,296)	16,082	-		
All Funds	(367,104)	(434,735)	67,631	-		
PERSONAL SERVICES						
8000 General Fund	(51,539)	(66,781)	15,242	-		
3400 Other Funds Ltd	111,793	113,161	(1,368)	-		
6400 Federal Funds Ltd	(325,696)	(334,598)	8,902	-		
TOTAL PERSONAL SERVICES	**($265,442)**	**($288,218)**	**$22,776**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(13,430)	-	(14,472)	1,042		
3400 Other Funds Ltd	(21,655)	-	(23,204)	1,549		
6400 Federal Funds Ltd	(81,860)	-	(93,936)	12,076		
All Funds	(116,945)	-	(131,612)	14,667		
4125 Out of State Travel						
8000 General Fund	1,179	-	(485)	1,664		
3400 Other Funds Ltd	(11,047)	-	(11,178)	131		
6400 Federal Funds Ltd	6,563	-	(6,833)	13,396		
All Funds	(3,305)	-	(18,496)	15,191		
4150 Employee Training						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
8000 General Fund	(16,028)	-	(16,671)	643		
3400 Other Funds Ltd	(17,992)	-	(18,840)	848		
6400 Federal Funds Ltd	12,071	-	(27,154)	39,225		
All Funds	(21,949)	-	(62,665)	40,716		
4175 Office Expenses						
8000 General Fund	(109,653)	-	(115,130)	5,477		
3400 Other Funds Ltd	(9,800)	-	(11,636)	1,836		
6400 Federal Funds Ltd	(4,300)	-	(20,371)	16,071		
All Funds	(123,753)	-	(147,137)	23,384		
4200 Telecommunications						
8000 General Fund	(39,084)	-	(41,321)	2,237		
3400 Other Funds Ltd	(599,891)	-	(603,214)	3,323		
6400 Federal Funds Ltd	(7,240)	-	(15,688)	8,448		
All Funds	(646,215)	-	(660,223)	14,008		
4225 State Gov. Service Charges						
8000 General Fund	882,640	-	(424,878)	1,307,518		
3400 Other Funds Ltd	(21,252)	-	(89,569)	68,317		
6400 Federal Funds Ltd	(358,674)	-	-	(358,674)		
All Funds	502,714	-	(514,447)	1,017,161		
4250 Data Processing						
8000 General Fund	(2,502)	-	(7,047)	4,545		
3400 Other Funds Ltd	(175,024)	-	(175,506)	482		
6400 Federal Funds Ltd	(8,444)	-	(8,975)	531		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
All Funds	(185,970)	-	(191,528)	5,558		
4275 Publicity and Publications						
8000 General Fund	762	-	-	762		
3400 Other Funds Ltd	(16,162)	-	(17,395)	1,233		
6400 Federal Funds Ltd	282	-	(5,408)	5,690		
All Funds	(15,118)	-	(22,803)	7,685		
4300 Professional Services						
8000 General Fund	79,716	-	(8,955)	88,671		
3400 Other Funds Ltd	(1,246,975)	-	(1,257,249)	10,274		
6400 Federal Funds Ltd	(1,003)	-	(147,833)	146,830		
All Funds	(1,168,262)	-	(1,414,037)	245,775		
4315 IT Professional Services						
3400 Other Funds Ltd	(7,387,084)	-	(7,387,084)	-		
4325 Attorney General						
8000 General Fund	11,411	-	(6,553)	17,964		
3400 Other Funds Ltd	(40,945)	-	(41,779)	834		
6400 Federal Funds Ltd	10,427	-	(637)	11,064		
All Funds	(19,107)	-	(48,969)	29,862		
4375 Employee Recruitment and Develop						
8000 General Fund	(4,750)	-	(5,007)	257		
3400 Other Funds Ltd	70	-	(29)	99		
6400 Federal Funds Ltd	(75)	-	(569)	494		
All Funds	(4,755)	-	(5,605)	850		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
4400 Dues and Subscriptions						
8000 General Fund	461	-	(24)	485		
3400 Other Funds Ltd	(934)	-	(1,311)	377		
6400 Federal Funds Ltd	969	-	(615)	1,584		
All Funds	496	-	(1,950)	2,446		
4425 Facilities Rental and Taxes						
8000 General Fund	(1,047,156)	-	(1,050,858)	3,702		
3400 Other Funds Ltd	(166,729)	-	(166,729)	-		
6400 Federal Funds Ltd	35,100	-	(160)	35,260		
All Funds	(1,178,785)	-	(1,217,747)	38,962		
4450 Fuels and Utilities						
8000 General Fund	116,631	-	(163)	116,794		
3400 Other Funds Ltd	20,513	-	(6,900)	27,413		
6400 Federal Funds Ltd	699,897	-	(1,098)	700,995		
All Funds	837,041	-	(8,161)	845,202		
4475 Facilities Maintenance						
8000 General Fund	304,385	-	-	304,385		
3010 Other Funds Cap Improve	(200,000)	-	(200,000)	-		
3400 Other Funds Ltd	13,837	-	-	13,837		
6400 Federal Funds Ltd	805,613	-	(365)	805,978		
All Funds	923,835	-	(200,365)	1,124,200		
4500 Food and Kitchen Supplies						
8000 General Fund	237	-	-	237		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	34,186	-	-	34,186		
6400 Federal Funds Ltd	14,518	-	-	14,518		
All Funds	48,941	-	-	48,941		
4525 Medical Services and Supplies						
8000 General Fund	14	-	-	14		
3400 Other Funds Ltd	1,651	-	-	1,651		
6400 Federal Funds Ltd	10,239	-	-	10,239		
All Funds	11,904	-	-	11,904		
4575 Agency Program Related S and S						
8000 General Fund	(1,353,728)	-	(1,354,300)	572		
3400 Other Funds Ltd	(145,812)	-	(150,192)	4,380		
6400 Federal Funds Ltd	17,012	-	-	17,012		
All Funds	(1,482,528)	-	(1,504,492)	21,964		
4600 Intra-agency Charges						
8000 General Fund	(358,957)	-	(365,936)	6,979		
3400 Other Funds Ltd	(193,132)	-	(194,093)	961		
6400 Federal Funds Ltd	5,650	-	-	5,650		
All Funds	(546,439)	-	(560,029)	13,590		
4650 Other Services and Supplies						
8000 General Fund	1,093	-	(10,166)	11,259		
3400 Other Funds Ltd	(372,764)	-	(392,095)	19,331		
6010 Federal Funds Cap Improve	1	-	-	1		
6400 Federal Funds Ltd	308,747	-	(35,137)	343,884		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
All Funds	(62,923)	-	(437,398)	374,475		
4700 Expendable Prop 250 - 5000						
8000 General Fund	1,634	-	-	1,634		
3400 Other Funds Ltd	(1,445)	-	(7,345)	5,900		
6400 Federal Funds Ltd	97,387	-	(943)	98,330		
All Funds	97,576	-	(8,288)	105,864		
4715 IT Expendable Property						
8000 General Fund	(22,945)	-	(25,712)	2,767		
3400 Other Funds Ltd	(22,126)	-	(24,088)	1,962		
6400 Federal Funds Ltd	11,015	-	(17,432)	28,447		
All Funds	(34,056)	-	(67,232)	33,176		
SERVICES & SUPPLIES						
8000 General Fund	(1,568,070)	-	(3,447,678)	1,879,608		
3010 Other Funds Cap Improve	(200,000)	-	(200,000)	-		
3400 Other Funds Ltd	(10,380,512)	-	(10,579,436)	198,924		
6010 Federal Funds Cap Improve	1	-	-	1		
6400 Federal Funds Ltd	1,573,894	-	(383,154)	1,957,048		
TOTAL SERVICES & SUPPLIES	**($10,574,687)**	**-**	**($14,610,268)**	**$4,035,581**		
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	(11,738)	-	(11,738)	-		
5200 Technical Equipment						
3400 Other Funds Ltd	(8,673)	-	(8,673)	-		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	(22,098)	-	(24,619)	2,521		
All Funds	(30,771)	-	(33,292)	2,521		
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	10,552	-	-	10,552		
5400 Automotive and Aircraft						
3400 Other Funds Ltd	3,396	-	-	3,396		
5550 Data Processing Software						
6400 Federal Funds Ltd	(40,087)	-	(41,134)	1,047		
5600 Data Processing Hardware						
6400 Federal Funds Ltd	(12,041)	-	(16,126)	4,085		
5650 Land Improvements						
6010 Federal Funds Cap Improve	17,456	-	-	17,456		
5700 Building Structures						
6010 Federal Funds Cap Improve	186,093	-	-	186,093		
5750 Equipment - Part of Building						
6010 Federal Funds Cap Improve	13,577	-	-	13,577		
5900 Other Capital Outlay						
3400 Other Funds Ltd	(5,500,000)	-	(5,500,000)	-		
6010 Federal Funds Cap Improve	7,744	-	-	7,744		
6400 Federal Funds Ltd	16,352	-	-	16,352		
All Funds	(5,475,904)	-	(5,500,000)	24,096		
CAPITAL OUTLAY						
3400 Other Funds Ltd	(5,517,015)	-	(5,520,411)	3,396		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6010 Federal Funds Cap Improve	224,870	-	-	224,870		
6400 Federal Funds Ltd	(47,322)	-	(81,879)	34,557		
TOTAL CAPITAL OUTLAY	**($5,339,467)**	**-**	**($5,602,290)**	**$262,823**		
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	(20,119,149)	-	(20,119,149)	-		
6400 Federal Funds Ltd	(74,763,215)	-	(74,763,215)	-		
All Funds	(94,882,364)	-	(94,882,364)	-		
6020 Dist to Counties						
3400 Other Funds Ltd	(17,296,260)	-	(17,296,260)	-		
6400 Federal Funds Ltd	(71,633,101)	-	(71,633,101)	-		
All Funds	(88,929,361)	-	(88,929,361)	-		
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	(11,526,619)	-	(11,526,619)	-		
6400 Federal Funds Ltd	(82,908,975)	-	(82,908,975)	-		
All Funds	(94,435,594)	-	(94,435,594)	-		
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	(6,912,100)	-	(6,912,100)	-		
6035 Dist to Individuals						
3400 Other Funds Ltd	8,105	-	-	8,105		
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	(542,225)	-	(542,225)	-		
6050 Dist to Non-Profit Organizations						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	(61,500,000)	-	(61,500,000)	-		
6065 Loan Repaid To State Agencies						
8000 General Fund	6,709	-	-	6,709		
6085 Other Special Payments						
3400 Other Funds Ltd	(7,674,378)	-	(7,674,378)	-		
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	(391,837)	-	(391,837)	-		
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	(325,100)	-	(325,100)	-		
SPECIAL PAYMENTS						
8000 General Fund	6,709	-	-	6,709		
3400 Other Funds Ltd	(57,000,138)	-	(57,008,243)	8,105		
6400 Federal Funds Ltd	(298,584,716)	-	(298,584,716)	-		
TOTAL SPECIAL PAYMENTS	**($355,578,145)**	**-**	**($355,592,959)**	**$14,814**		
EXPENDITURES						
8000 General Fund	(1,612,900)	(66,781)	(3,432,436)	1,886,317		
3010 Other Funds Cap Improve	(200,000)	-	(200,000)	-		
3400 Other Funds Ltd	(72,785,872)	113,161	(73,109,458)	210,425		
6010 Federal Funds Cap Improve	224,871	-	-	224,871		
6400 Federal Funds Ltd	(297,383,840)	(334,598)	(299,040,847)	1,991,605		
TOTAL EXPENDITURES	**($371,757,741)**	**($288,218)**	**($375,782,741)**	**$4,313,218**		
ENDING BALANCE						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
8000 General Fund	-	-	-	-		
3010 Other Funds Cap Improve	-	-	-	-		
3400 Other Funds Ltd	(9,473,906)	(113,161)	(9,150,320)	(210,425)		
6010 Federal Funds Cap Improve	-	-	-	-		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**($9,473,906)**	**($113,161)**	**($9,150,320)**	**($210,425)**		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	497,669	5,544	492,125			
AVAILABLE REVENUES						
8000 General Fund	497,669	5,544	492,125			
TOTAL AVAILABLE REVENUES	**$497,669**	**$5,544**	**$492,125**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3190 All Other Differential						
8000 General Fund	3,179	3,179	-			
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	597	597	-			
3221 Pension Obligation Bond						
8000 General Fund	65,201	65,201	-			
3400 Other Funds Ltd	(3,179)	(3,179)	-			
All Funds	62,022	62,022	-			
3230 Social Security Taxes						
8000 General Fund	243	243	-			
3240 Unemployment Assessments						
8000 General Fund	474	474	-			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
3400 Other Funds Ltd	3,614	3,614	-			
All Funds	4,088	4,088	-			
3241 Paid Family Medical Leave Insurance						
8000 General Fund	13	13	-			
3260 Mass Transit Tax						
8000 General Fund	6,726	6,726	-			
3400 Other Funds Ltd	528	528	-			
All Funds	7,254	7,254	-			
OTHER PAYROLL EXPENSES						
8000 General Fund	73,254	73,254	-			
3400 Other Funds Ltd	963	963	-			
TOTAL OTHER PAYROLL EXPENSES	**$74,217**	**$74,217**	**-**			
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(70,889)	(70,889)	-			
3400 Other Funds Ltd	(14,112)	(14,112)	-			
All Funds	(85,001)	(85,001)	-			
PERSONAL SERVICES						
8000 General Fund	5,544	5,544	-			
3400 Other Funds Ltd	(13,149)	(13,149)	-			
TOTAL PERSONAL SERVICES	**($7,605)**	**($7,605)**	**-**			
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
4100 Instate Travel						
8000 General Fund	563	-	563			
3400 Other Funds Ltd	446	-	446			
All Funds	1,009	-	1,009			
4125 Out of State Travel						
8000 General Fund	1,078	-	1,078			
3400 Other Funds Ltd	95	-	95			
All Funds	1,173	-	1,173			
4150 Employee Training						
8000 General Fund	302	-	302			
3400 Other Funds Ltd	781	-	781			
All Funds	1,083	-	1,083			
4175 Office Expenses						
8000 General Fund	4,804	-	4,804			
3400 Other Funds Ltd	860	-	860			
All Funds	5,664	-	5,664			
4200 Telecommunications						
8000 General Fund	929	-	929			
3400 Other Funds Ltd	186	-	186			
All Funds	1,115	-	1,115			
4225 State Gov. Service Charges						
8000 General Fund	466,801	-	466,801			
3400 Other Funds Ltd	25,733	-	25,733			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
All Funds	492,534	-	492,534			
4250 Data Processing						
8000 General Fund	4,146	-	4,146			
3400 Other Funds Ltd	382	-	382			
All Funds	4,528	-	4,528			
4275 Publicity and Publications						
8000 General Fund	508	-	508			
3400 Other Funds Ltd	103	-	103			
All Funds	611	-	611			
4300 Professional Services						
8000 General Fund	47	-	47			
3400 Other Funds Ltd	19	-	19			
All Funds	66	-	66			
4325 Attorney General						
8000 General Fund	1,987	-	1,987			
4375 Employee Recruitment and Develop						
8000 General Fund	175	-	175			
3400 Other Funds Ltd	92	-	92			
All Funds	267	-	267			
4400 Dues and Subscriptions						
8000 General Fund	412	-	412			
3400 Other Funds Ltd	26	-	26			
All Funds	438	-	438			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
4475 Facilities Maintenance						
8000 General Fund	8	-	8			
4500 Food and Kitchen Supplies						
8000 General Fund	224	-	224			
3400 Other Funds Ltd	105	-	105			
All Funds	329	-	329			
4575 Agency Program Related S and S						
8000 General Fund	98	-	98			
3400 Other Funds Ltd	132	-	132			
All Funds	230	-	230			
4600 Intra-agency Charges						
8000 General Fund	6,655	-	6,655			
3400 Other Funds Ltd	176	-	176			
All Funds	6,831	-	6,831			
4650 Other Services and Supplies						
8000 General Fund	1,903	-	1,903			
3400 Other Funds Ltd	13,398	-	13,398			
All Funds	15,301	-	15,301			
4700 Expendable Prop 250 - 5000						
8000 General Fund	66	-	66			
3400 Other Funds Ltd	1,349	-	1,349			
All Funds	1,415	-	1,415			
4715 IT Expendable Property						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
8000 General Fund	1,419	-	1,419			
3400 Other Funds Ltd	285	-	285			
All Funds	1,704	-	1,704			
SERVICES & SUPPLIES						
8000 General Fund	492,125	-	492,125			
3400 Other Funds Ltd	44,168	-	44,168			
TOTAL SERVICES & SUPPLIES	**$536,293**	**-**	**$536,293**			
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	8,105	-	8,105			
EXPENDITURES						
8000 General Fund	497,669	5,544	492,125			
3400 Other Funds Ltd	39,124	(13,149)	52,273			
TOTAL EXPENDITURES	**$536,793**	**($7,605)**	**$544,398**			
ENDING BALANCE						
8000 General Fund	-	-	-			
3400 Other Funds Ltd	(39,124)	13,149	(52,273)			
TOTAL ENDING BALANCE	**($39,124)**	**$13,149**	**($52,273)**			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,087,283	(20,144)	-	1,107,427		
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	(274,160)	-	(274,160)	-		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	1,716,602	(46,922)	-	1,763,524		
REVENUE CATEGORIES						
8000 General Fund	1,087,283	(20,144)	-	1,107,427		
3400 Other Funds Ltd	(274,160)	-	(274,160)	-		
6400 Federal Funds Ltd	1,716,602	(46,922)	-	1,763,524		
TOTAL REVENUE CATEGORIES	**$2,529,725**	**($67,066)**	**($274,160)**	**$2,870,951**		
AVAILABLE REVENUES						
8000 General Fund	1,087,283	(20,144)	-	1,107,427		
3400 Other Funds Ltd	(274,160)	-	(274,160)	-		
6400 Federal Funds Ltd	1,716,602	(46,922)	-	1,763,524		
TOTAL AVAILABLE REVENUES	**$2,529,725**	**($67,066)**	**($274,160)**	**$2,870,951**		
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
SALARIES & WAGES						
3170 Overtime Payments						
6400 Federal Funds Ltd	2,132	2,132	-	-		
3180 Shift Differential						
6400 Federal Funds Ltd	1,505	1,505	-	-		
3190 All Other Differential						
8000 General Fund	7,224	7,224	-	-		
SALARIES & WAGES						
8000 General Fund	7,224	7,224	-	-		
6400 Federal Funds Ltd	3,637	3,637	-	-		
TOTAL SALARIES & WAGES	**$10,861**	**$10,861**	**-**	**-**		
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	1,356	1,356	-	-		
6400 Federal Funds Ltd	683	683	-	-		
All Funds	2,039	2,039	-	-		
3221 Pension Obligation Bond						
8000 General Fund	(1,868)	(1,868)	-	-		
3400 Other Funds Ltd	1,295	1,295	-	-		
6400 Federal Funds Ltd	9,327	9,327	-	-		
All Funds	8,754	8,754	-	-		
3230 Social Security Taxes						
8000 General Fund	553	553	-	-		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	278	278	-	-		
All Funds	831	831	-	-		
3240 Unemployment Assessments						
8000 General Fund	1,789	1,789	-	-		
6400 Federal Funds Ltd	2,912	2,912	-	-		
All Funds	4,701	4,701	-	-		
3241 Paid Family Medical Leave Insurance						
8000 General Fund	29	29	-	-		
6400 Federal Funds Ltd	15	15	-	-		
All Funds	44	44	-	-		
3260 Mass Transit Tax						
8000 General Fund	1,044	1,044	-	-		
3400 Other Funds Ltd	1,042	1,042	-	-		
All Funds	2,086	2,086	-	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	2,903	2,903	-	-		
3400 Other Funds Ltd	2,337	2,337	-	-		
6400 Federal Funds Ltd	13,215	13,215	-	-		
TOTAL OTHER PAYROLL EXPENSES	**$18,455**	**$18,455**	**-**	**-**		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(30,271)	(30,271)	-	-		
3400 Other Funds Ltd	357	357	-	-		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	(63,774)	(63,774)	-	-		
All Funds	(93,688)	(93,688)	-	-		
PERSONAL SERVICES						
8000 General Fund	(20,144)	(20,144)	-	-		
3400 Other Funds Ltd	2,694	2,694	-	-		
6400 Federal Funds Ltd	(46,922)	(46,922)	-	-		
TOTAL PERSONAL SERVICES	**($64,372)**	**($64,372)**	**-**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	479	-	-	479		
3400 Other Funds Ltd	341	-	-	341		
6400 Federal Funds Ltd	9,407	-	-	9,407		
All Funds	10,227	-	-	10,227		
4125 Out of State Travel						
8000 General Fund	586	-	-	586		
3400 Other Funds Ltd	36	-	-	36		
6400 Federal Funds Ltd	11,339	-	-	11,339		
All Funds	11,961	-	-	11,961		
4150 Employee Training						
8000 General Fund	341	-	-	341		
3400 Other Funds Ltd	67	-	-	67		
6400 Federal Funds Ltd	36,441	-	-	36,441		
All Funds	36,849	-	-	36,849		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
4175 Office Expenses						
8000 General Fund	673	-	-	673		
3400 Other Funds Ltd	107	-	-	107		
6400 Federal Funds Ltd	11,605	-	-	11,605		
All Funds	12,385	-	-	12,385		
4200 Telecommunications						
8000 General Fund	1,308	-	-	1,308		
3400 Other Funds Ltd	2,508	-	-	2,508		
6400 Federal Funds Ltd	5,955	-	-	5,955		
All Funds	9,771	-	-	9,771		
4225 State Gov. Service Charges						
8000 General Fund	640,557	-	-	640,557		
3400 Other Funds Ltd	33,605	-	-	33,605		
6400 Federal Funds Ltd	(355,647)	-	-	(355,647)		
All Funds	318,515	-	-	318,515		
4250 Data Processing						
8000 General Fund	399	-	-	399		
3400 Other Funds Ltd	6	-	-	6		
6400 Federal Funds Ltd	226	-	-	226		
All Funds	631	-	-	631		
4275 Publicity and Publications						
8000 General Fund	254	-	-	254		
3400 Other Funds Ltd	72	-	-	72		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	2,516	-	-	2,516		
All Funds	2,842	-	-	2,842		
4300 Professional Services						
8000 General Fund	2,019	-	-	2,019		
3400 Other Funds Ltd	911	-	-	911		
6400 Federal Funds Ltd	14,939	-	-	14,939		
All Funds	17,869	-	-	17,869		
4325 Attorney General						
8000 General Fund	15,977	-	-	15,977		
6400 Federal Funds Ltd	8,561	-	-	8,561		
All Funds	24,538	-	-	24,538		
4375 Employee Recruitment and Develop						
8000 General Fund	82	-	-	82		
3400 Other Funds Ltd	5	-	-	5		
6400 Federal Funds Ltd	487	-	-	487		
All Funds	574	-	-	574		
4400 Dues and Subscriptions						
8000 General Fund	73	-	-	73		
3400 Other Funds Ltd	351	-	-	351		
6400 Federal Funds Ltd	1,584	-	-	1,584		
All Funds	2,008	-	-	2,008		
4425 Facilities Rental and Taxes						
8000 General Fund	3,702	-	-	3,702		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	35,260	-	-	35,260		
All Funds	38,962	-	-	38,962		
4450 Fuels and Utilities						
8000 General Fund	116,794	-	-	116,794		
3400 Other Funds Ltd	23,732	-	-	23,732		
6400 Federal Funds Ltd	688,099	-	-	688,099		
All Funds	828,625	-	-	828,625		
4475 Facilities Maintenance						
8000 General Fund	304,377	-	-	304,377		
3400 Other Funds Ltd	10,518	-	-	10,518		
6400 Federal Funds Ltd	794,213	-	-	794,213		
All Funds	1,109,108	-	-	1,109,108		
4500 Food and Kitchen Supplies						
8000 General Fund	13	-	-	13		
6400 Federal Funds Ltd	474	-	-	474		
All Funds	487	-	-	487		
4525 Medical Services and Supplies						
8000 General Fund	14	-	-	14		
6400 Federal Funds Ltd	5,285	-	-	5,285		
All Funds	5,299	-	-	5,299		
4575 Agency Program Related S and S						
8000 General Fund	474	-	-	474		
3400 Other Funds Ltd	27	-	-	27		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	4,348	-	-	4,348		
All Funds	4,849	-	-	4,849		
4600 Intra-agency Charges						
8000 General Fund	324	-	-	324		
3400 Other Funds Ltd	470	-	-	470		
6400 Federal Funds Ltd	4,482	-	-	4,482		
All Funds	5,276	-	-	5,276		
4650 Other Services and Supplies						
8000 General Fund	9,356	-	-	9,356		
3400 Other Funds Ltd	(269,402)	-	(274,160)	4,758		
6400 Federal Funds Ltd	330,756	-	-	330,756		
All Funds	70,710	-	(274,160)	344,870		
4700 Expendable Prop 250 - 5000						
8000 General Fund	1,568	-	-	1,568		
3400 Other Funds Ltd	1,442	-	-	1,442		
6400 Federal Funds Ltd	96,881	-	-	96,881		
All Funds	99,891	-	-	99,891		
4715 IT Expendable Property						
8000 General Fund	1,348	-	-	1,348		
3400 Other Funds Ltd	735	-	-	735		
6400 Federal Funds Ltd	21,756	-	-	21,756		
All Funds	23,839	-	-	23,839		
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
8000 General Fund	1,100,718	-	-	1,100,718		
3400 Other Funds Ltd	(194,469)	-	(274,160)	79,691		
6400 Federal Funds Ltd	1,728,967	-	-	1,728,967		
TOTAL SERVICES & SUPPLIES	**$2,635,216**	**-**	**($274,160)**	**$2,909,376**		
CAPITAL OUTLAY						
5200 Technical Equipment						
6400 Federal Funds Ltd	2,521	-	-	2,521		
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	10,552	-	-	10,552		
5400 Automotive and Aircraft						
3400 Other Funds Ltd	3,396	-	-	3,396		
5550 Data Processing Software						
6400 Federal Funds Ltd	1,047	-	-	1,047		
5600 Data Processing Hardware						
6400 Federal Funds Ltd	4,085	-	-	4,085		
5900 Other Capital Outlay						
6400 Federal Funds Ltd	16,352	-	-	16,352		
CAPITAL OUTLAY						
3400 Other Funds Ltd	3,396	-	-	3,396		
6400 Federal Funds Ltd	34,557	-	-	34,557		
TOTAL CAPITAL OUTLAY	**$37,953**	**-**	**-**	**$37,953**		
SPECIAL PAYMENTS						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6065 Loan Repaid To State Agencies						
8000 General Fund	6,709	-	-	6,709		
EXPENDITURES						
8000 General Fund	1,087,283	(20,144)	-	1,107,427		
3400 Other Funds Ltd	(188,379)	2,694	(274,160)	83,087		
6400 Federal Funds Ltd	1,716,602	(46,922)	-	1,763,524		
TOTAL EXPENDITURES	**$2,615,506**	**($64,372)**	**($274,160)**	**$2,954,038**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(85,781)	(2,694)	-	(83,087)		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**($85,781)**	**($2,694)**	**-**	**($83,087)**		

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(3,484,619)	(52,183)	(3,432,436)			
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	(5,105,000)	-	(5,105,000)			
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(20,000)	-	(20,000)			
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(299,322,188)	(81,341)	(299,240,847)			
TRANSFERS IN						
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	(200,000)	-	(200,000)			
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	(37,500)	-	(37,500)			
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	(76,634,614)	-	(76,634,614)			
TRANSFERS IN						
3400 Other Funds Ltd	(76,872,114)	-	(76,872,114)			
TOTAL TRANSFERS IN	**($76,872,114)**	**-**	**($76,872,114)**			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
REVENUE CATEGORIES						
8000 General Fund	(3,484,619)	(52,183)	(3,432,436)			
3400 Other Funds Ltd	(81,997,114)	-	(81,997,114)			
6400 Federal Funds Ltd	(299,322,188)	(81,341)	(299,240,847)			
TOTAL REVENUE CATEGORIES	**($384,803,921)**	**($133,524)**	**($384,670,397)**			
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	200,000	-	200,000			
2259 Tsfr To Pub Safety Std/Trng						
3400 Other Funds Ltd	11,496	-	11,496			
TRANSFERS OUT						
3400 Other Funds Ltd	11,496	-	11,496			
6400 Federal Funds Ltd	200,000	-	200,000			
TOTAL TRANSFERS OUT	**$211,496**	**-**	**$211,496**			
AVAILABLE REVENUES						
8000 General Fund	(3,484,619)	(52,183)	(3,432,436)			
3400 Other Funds Ltd	(81,985,618)	-	(81,985,618)			
6400 Federal Funds Ltd	(299,122,188)	(81,341)	(299,040,847)			
TOTAL AVAILABLE REVENUES	**($384,592,425)**	**($133,524)**	**($384,458,901)**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
3170 Overtime Payments						
8000 General Fund	(3,412)	-	(3,412)			
3400 Other Funds Ltd	(635)	-	(635)			
6400 Federal Funds Ltd	(1,552)	-	(1,552)			
All Funds	(5,599)	-	(5,599)			
3180 Shift Differential						
8000 General Fund	(533)	-	(533)			
3400 Other Funds Ltd	(9)	-	(9)			
6400 Federal Funds Ltd	(42)	-	(42)			
All Funds	(584)	-	(584)			
3190 All Other Differential						
8000 General Fund	(6,121)	-	(6,121)			
3400 Other Funds Ltd	(7,490)	-	(7,490)			
6400 Federal Funds Ltd	(4,067)	-	(4,067)			
All Funds	(17,678)	-	(17,678)			
SALARIES & WAGES						
8000 General Fund	(10,066)	-	(10,066)			
3400 Other Funds Ltd	(8,134)	-	(8,134)			
6400 Federal Funds Ltd	(5,661)	-	(5,661)			
TOTAL SALARIES & WAGES	**($23,861)**	**-**	**($23,861)**			
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	(1,889)	-	(1,889)			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
3400 Other Funds Ltd	(1,527)	-	(1,527)			
6400 Federal Funds Ltd	(1,063)	-	(1,063)			
All Funds	(4,479)	-	(4,479)			
3221 Pension Obligation Bond						
8000 General Fund	(52,183)	(52,183)	-			
3400 Other Funds Ltd	(87,034)	(87,034)	-			
6400 Federal Funds Ltd	(81,341)	(81,341)	-			
All Funds	(220,558)	(220,558)	-			
3230 Social Security Taxes						
8000 General Fund	(770)	-	(770)			
3400 Other Funds Ltd	(623)	-	(623)			
6400 Federal Funds Ltd	(433)	-	(433)			
All Funds	(1,826)	-	(1,826)			
3241 Paid Family Medical Leave Insurance						
8000 General Fund	(40)	-	(40)			
3400 Other Funds Ltd	(33)	-	(33)			
6400 Federal Funds Ltd	(23)	-	(23)			
All Funds	(96)	-	(96)			
3260 Mass Transit Tax						
8000 General Fund	(8,351)	-	(8,351)			
3400 Other Funds Ltd	(6,242)	-	(6,242)			
All Funds	(14,593)	-	(14,593)			
OTHER PAYROLL EXPENSES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
8000 General Fund	(63,233)	(52,183)	(11,050)			
3400 Other Funds Ltd	(95,459)	(87,034)	(8,425)			
6400 Federal Funds Ltd	(82,860)	(81,341)	(1,519)			
TOTAL OTHER PAYROLL EXPENSES	**($241,552)**	**($220,558)**	**($20,994)**			
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	36,358	-	36,358			
3400 Other Funds Ltd	15,191	-	15,191			
6400 Federal Funds Ltd	16,082	-	16,082			
All Funds	67,631	-	67,631			
PERSONAL SERVICES						
8000 General Fund	(36,941)	(52,183)	15,242			
3400 Other Funds Ltd	(88,402)	(87,034)	(1,368)			
6400 Federal Funds Ltd	(72,439)	(81,341)	8,902			
TOTAL PERSONAL SERVICES	**($197,782)**	**($220,558)**	**$22,776**			
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(14,472)	-	(14,472)			
3400 Other Funds Ltd	(23,204)	-	(23,204)			
6400 Federal Funds Ltd	(93,936)	-	(93,936)			
All Funds	(131,612)	-	(131,612)			
4125 Out of State Travel						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
8000 General Fund	(485)	-	(485)			
3400 Other Funds Ltd	(11,178)	-	(11,178)			
6400 Federal Funds Ltd	(6,833)	-	(6,833)			
All Funds	(18,496)	-	(18,496)			
4150 Employee Training						
8000 General Fund	(16,671)	-	(16,671)			
3400 Other Funds Ltd	(18,840)	-	(18,840)			
6400 Federal Funds Ltd	(27,154)	-	(27,154)			
All Funds	(62,665)	-	(62,665)			
4175 Office Expenses						
8000 General Fund	(115,130)	-	(115,130)			
3400 Other Funds Ltd	(11,636)	-	(11,636)			
6400 Federal Funds Ltd	(20,371)	-	(20,371)			
All Funds	(147,137)	-	(147,137)			
4200 Telecommunications						
8000 General Fund	(41,321)	-	(41,321)			
3400 Other Funds Ltd	(603,214)	-	(603,214)			
6400 Federal Funds Ltd	(15,688)	-	(15,688)			
All Funds	(660,223)	-	(660,223)			
4225 State Gov. Service Charges						
8000 General Fund	(424,878)	-	(424,878)			
3400 Other Funds Ltd	(89,569)	-	(89,569)			
All Funds	(514,447)	-	(514,447)			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
4250 Data Processing						
8000 General Fund	(7,047)	-	(7,047)			
3400 Other Funds Ltd	(175,506)	-	(175,506)			
6400 Federal Funds Ltd	(8,975)	-	(8,975)			
All Funds	(191,528)	-	(191,528)			
4275 Publicity and Publications						
3400 Other Funds Ltd	(17,395)	-	(17,395)			
6400 Federal Funds Ltd	(5,408)	-	(5,408)			
All Funds	(22,803)	-	(22,803)			
4300 Professional Services						
8000 General Fund	(8,955)	-	(8,955)			
3400 Other Funds Ltd	(1,257,249)	-	(1,257,249)			
6400 Federal Funds Ltd	(147,833)	-	(147,833)			
All Funds	(1,414,037)	-	(1,414,037)			
4315 IT Professional Services						
3400 Other Funds Ltd	(7,387,084)	-	(7,387,084)			
4325 Attorney General						
8000 General Fund	(6,553)	-	(6,553)			
3400 Other Funds Ltd	(41,779)	-	(41,779)			
6400 Federal Funds Ltd	(637)	-	(637)			
All Funds	(48,969)	-	(48,969)			
4375 Employee Recruitment and Develop						
8000 General Fund	(5,007)	-	(5,007)			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
3400 Other Funds Ltd	(29)	-	(29)			
6400 Federal Funds Ltd	(569)	-	(569)			
All Funds	(5,605)	-	(5,605)			
4400 Dues and Subscriptions						
8000 General Fund	(24)	-	(24)			
3400 Other Funds Ltd	(1,311)	-	(1,311)			
6400 Federal Funds Ltd	(615)	-	(615)			
All Funds	(1,950)	-	(1,950)			
4425 Facilities Rental and Taxes						
8000 General Fund	(1,050,858)	-	(1,050,858)			
3400 Other Funds Ltd	(166,729)	-	(166,729)			
6400 Federal Funds Ltd	(160)	-	(160)			
All Funds	(1,217,747)	-	(1,217,747)			
4450 Fuels and Utilities						
8000 General Fund	(163)	-	(163)			
3400 Other Funds Ltd	(6,900)	-	(6,900)			
6400 Federal Funds Ltd	(1,098)	-	(1,098)			
All Funds	(8,161)	-	(8,161)			
4475 Facilities Maintenance						
6400 Federal Funds Ltd	(365)	-	(365)			
4575 Agency Program Related S and S						
8000 General Fund	(1,354,300)	-	(1,354,300)			
3400 Other Funds Ltd	(150,192)	-	(150,192)			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
All Funds	(1,504,492)	-	(1,504,492)			
4600 Intra-agency Charges						
8000 General Fund	(365,936)	-	(365,936)			
3400 Other Funds Ltd	(194,093)	-	(194,093)			
All Funds	(560,029)	-	(560,029)			
4650 Other Services and Supplies						
8000 General Fund	(10,166)	-	(10,166)			
3400 Other Funds Ltd	(117,935)	-	(117,935)			
6400 Federal Funds Ltd	(35,137)	-	(35,137)			
All Funds	(163,238)	-	(163,238)			
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	(7,345)	-	(7,345)			
6400 Federal Funds Ltd	(943)	-	(943)			
All Funds	(8,288)	-	(8,288)			
4715 IT Expendable Property						
8000 General Fund	(25,712)	-	(25,712)			
3400 Other Funds Ltd	(24,088)	-	(24,088)			
6400 Federal Funds Ltd	(17,432)	-	(17,432)			
All Funds	(67,232)	-	(67,232)			
SERVICES & SUPPLIES						
8000 General Fund	(3,447,678)	-	(3,447,678)			
3400 Other Funds Ltd	(10,305,276)	-	(10,305,276)			
6400 Federal Funds Ltd	(383,154)	-	(383,154)			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
TOTAL SERVICES & SUPPLIES	**($14,136,108)**	**-**	**($14,136,108)**			
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	(11,738)	-	(11,738)			
5200 Technical Equipment						
3400 Other Funds Ltd	(8,673)	-	(8,673)			
6400 Federal Funds Ltd	(24,619)	-	(24,619)			
All Funds	(33,292)	-	(33,292)			
5550 Data Processing Software						
6400 Federal Funds Ltd	(41,134)	-	(41,134)			
5600 Data Processing Hardware						
6400 Federal Funds Ltd	(16,126)	-	(16,126)			
5900 Other Capital Outlay						
3400 Other Funds Ltd	(5,500,000)	-	(5,500,000)			
CAPITAL OUTLAY						
3400 Other Funds Ltd	(5,520,411)	-	(5,520,411)			
6400 Federal Funds Ltd	(81,879)	-	(81,879)			
TOTAL CAPITAL OUTLAY	**($5,602,290)**	**-**	**($5,602,290)**			
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	(20,119,149)	-	(20,119,149)			
6400 Federal Funds Ltd	(74,763,215)	-	(74,763,215)			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
All Funds	(94,882,364)	-	(94,882,364)			
6020 Dist to Counties						
3400 Other Funds Ltd	(17,296,260)	-	(17,296,260)			
6400 Federal Funds Ltd	(71,633,101)	-	(71,633,101)			
All Funds	(88,929,361)	-	(88,929,361)			
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	(11,526,619)	-	(11,526,619)			
6400 Federal Funds Ltd	(82,908,975)	-	(82,908,975)			
All Funds	(94,435,594)	-	(94,435,594)			
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	(6,912,100)	-	(6,912,100)			
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	(542,225)	-	(542,225)			
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	(61,500,000)	-	(61,500,000)			
6085 Other Special Payments						
3400 Other Funds Ltd	(7,674,378)	-	(7,674,378)			
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	(391,837)	-	(391,837)			
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	(325,100)	-	(325,100)			
SPECIAL PAYMENTS						
3400 Other Funds Ltd	(57,008,243)	-	(57,008,243)			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00			
6400 Federal Funds Ltd	(298,584,716)	-	(298,584,716)			
TOTAL SPECIAL PAYMENTS	**($355,592,959)**	**-**	**($355,592,959)**			
EXPENDITURES						
8000 General Fund	(3,484,619)	(52,183)	(3,432,436)			
3400 Other Funds Ltd	(72,922,332)	(87,034)	(72,835,298)			
6400 Federal Funds Ltd	(299,122,188)	(81,341)	(299,040,847)			
TOTAL EXPENDITURES	**($375,529,139)**	**($220,558)**	**($375,308,581)**			
ENDING BALANCE						
8000 General Fund	-	-	-			
3400 Other Funds Ltd	(9,063,286)	87,034	(9,150,320)			
6400 Federal Funds Ltd	-	-	-			
TOTAL ENDING BALANCE	**($9,063,286)**	**$87,034**	**($9,150,320)**			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	286,767	2	286,765			
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	21,746	(206,335)	228,081			
REVENUE CATEGORIES						
8000 General Fund	286,767	2	286,765			
6400 Federal Funds Ltd	21,746	(206,335)	228,081			
TOTAL REVENUE CATEGORIES	**$308,513**	**($206,333)**	**$514,846**			
AVAILABLE REVENUES						
8000 General Fund	286,767	2	286,765			
6400 Federal Funds Ltd	21,746	(206,335)	228,081			
TOTAL AVAILABLE REVENUES	**$308,513**	**($206,333)**	**$514,846**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
8000 General Fund	1	1	-			
3400 Other Funds Ltd	209,874	209,874	-			
6400 Federal Funds Ltd	2,746	2,746	-			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
All Funds	212,621	212,621	-			
3170 Overtime Payments						
8000 General Fund	1	1	-			
3400 Other Funds Ltd	388	388	-			
6400 Federal Funds Ltd	1,189	1,189	-			
All Funds	1,578	1,578	-			
3180 Shift Differential						
8000 General Fund	1	1	-			
3400 Other Funds Ltd	313	313	-			
6400 Federal Funds Ltd	952	952	-			
All Funds	1,266	1,266	-			
3190 All Other Differential						
3400 Other Funds Ltd	166	166	-			
6400 Federal Funds Ltd	496	496	-			
All Funds	662	662	-			
SALARIES & WAGES						
8000 General Fund	3	3	-			
3400 Other Funds Ltd	210,741	210,741	-			
6400 Federal Funds Ltd	5,383	5,383	-			
TOTAL SALARIES & WAGES	**$216,127**	**$216,127**	**-**			
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	163	163	-			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
6400 Federal Funds Ltd	495	495	-			
All Funds	658	658	-			
3221 Pension Obligation Bond						
8000 General Fund	(1)	(1)	-			
3400 Other Funds Ltd	1,088	1,088	-			
6400 Federal Funds Ltd	25,715	25,715	-			
All Funds	26,802	26,802	-			
3230 Social Security Taxes						
3400 Other Funds Ltd	16,122	16,122	-			
6400 Federal Funds Ltd	412	412	-			
All Funds	16,534	16,534	-			
3240 Unemployment Assessments						
3400 Other Funds Ltd	57	57	-			
6400 Federal Funds Ltd	171	171	-			
All Funds	228	228	-			
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	3	3	-			
6400 Federal Funds Ltd	11	11	-			
All Funds	14	14	-			
OTHER PAYROLL EXPENSES						
8000 General Fund	(1)	(1)	-			
3400 Other Funds Ltd	17,433	17,433	-			
6400 Federal Funds Ltd	26,804	26,804	-			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
TOTAL OTHER PAYROLL EXPENSES	**$44,236**	**$44,236**	**-**			
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(17,524)	(17,524)	-			
6400 Federal Funds Ltd	(238,522)	(238,522)	-			
All Funds	(256,046)	(256,046)	-			
PERSONAL SERVICES						
8000 General Fund	2	2	-			
3400 Other Funds Ltd	210,650	210,650	-			
6400 Federal Funds Ltd	(206,335)	(206,335)	-			
TOTAL PERSONAL SERVICES	**$4,317**	**$4,317**	**-**			
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	762	-	762			
6400 Federal Funds Ltd	2,669	-	2,669			
All Funds	3,431	-	3,431			
4125 Out of State Travel						
6400 Federal Funds Ltd	2,057	-	2,057			
4150 Employee Training						
6400 Federal Funds Ltd	2,784	-	2,784			
4175 Office Expenses						
3400 Other Funds Ltd	869	-	869			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
6400 Federal Funds Ltd	4,466	-	4,466			
All Funds	5,335	-	5,335			
4200 Telecommunications						
3400 Other Funds Ltd	629	-	629			
6400 Federal Funds Ltd	2,493	-	2,493			
All Funds	3,122	-	3,122			
4225 State Gov. Service Charges						
8000 General Fund	200,160	-	200,160			
3400 Other Funds Ltd	8,979	-	8,979			
6400 Federal Funds Ltd	(3,027)	-	(3,027)			
All Funds	206,112	-	206,112			
4250 Data Processing						
3400 Other Funds Ltd	94	-	94			
6400 Federal Funds Ltd	305	-	305			
All Funds	399	-	399			
4275 Publicity and Publications						
3400 Other Funds Ltd	1,058	-	1,058			
6400 Federal Funds Ltd	3,174	-	3,174			
All Funds	4,232	-	4,232			
4300 Professional Services						
8000 General Fund	86,605	-	86,605			
3400 Other Funds Ltd	9,344	-	9,344			
6400 Federal Funds Ltd	131,891	-	131,891			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
All Funds	227,840	-	227,840			
4325 Attorney General						
3400 Other Funds Ltd	834	-	834			
6400 Federal Funds Ltd	2,503	-	2,503			
All Funds	3,337	-	3,337			
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	2	-	2			
6400 Federal Funds Ltd	7	-	7			
All Funds	9	-	9			
4450 Fuels and Utilities						
3400 Other Funds Ltd	3,681	-	3,681			
6400 Federal Funds Ltd	12,896	-	12,896			
All Funds	16,577	-	16,577			
4475 Facilities Maintenance						
3400 Other Funds Ltd	3,319	-	3,319			
6400 Federal Funds Ltd	11,765	-	11,765			
All Funds	15,084	-	15,084			
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	34,081	-	34,081			
6400 Federal Funds Ltd	14,044	-	14,044			
All Funds	48,125	-	48,125			
4525 Medical Services and Supplies						
3400 Other Funds Ltd	1,651	-	1,651			

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
6400 Federal Funds Ltd	4,954	-	4,954			
All Funds	6,605	-	6,605			
4575 Agency Program Related S and S						
3400 Other Funds Ltd	4,221	-	4,221			
6400 Federal Funds Ltd	12,664	-	12,664			
All Funds	16,885	-	16,885			
4600 Intra-agency Charges						
3400 Other Funds Ltd	315	-	315			
6400 Federal Funds Ltd	1,168	-	1,168			
All Funds	1,483	-	1,483			
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,175	-	1,175			
6400 Federal Funds Ltd	13,128	-	13,128			
All Funds	14,303	-	14,303			
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	3,109	-	3,109			
6400 Federal Funds Ltd	1,449	-	1,449			
All Funds	4,558	-	4,558			
4715 IT Expendable Property						
3400 Other Funds Ltd	942	-	942			
6400 Federal Funds Ltd	6,691	-	6,691			
All Funds	7,633	-	7,633			
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
8000 General Fund	286,765	-	286,765			
3400 Other Funds Ltd	75,065	-	75,065			
6400 Federal Funds Ltd	228,081	-	228,081			
TOTAL SERVICES & SUPPLIES	**$589,911**	**-**	**$589,911**			
EXPENDITURES						
8000 General Fund	286,767	2	286,765			
3400 Other Funds Ltd	285,715	210,650	75,065			
6400 Federal Funds Ltd	21,746	(206,335)	228,081			
TOTAL EXPENDITURES	**$594,228**	**$4,317**	**$589,911**			
ENDING BALANCE						
8000 General Fund	-	-	-			
3400 Other Funds Ltd	(285,715)	(210,650)	(75,065)			
6400 Federal Funds Ltd	-	-	-			
TOTAL ENDING BALANCE	**($285,715)**	**($210,650)**	**($75,065)**			

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
REVENUE CATEGORIES						
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3010 Other Funds Cap Improve	(200,000)	(200,000)	-			
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improve	224,871	-	224,871			
REVENUE CATEGORIES						
3010 Other Funds Cap Improve	(200,000)	(200,000)	-			
6010 Federal Funds Cap Improve	224,871	-	224,871			
TOTAL REVENUE CATEGORIES	**$24,871**	**($200,000)**	**$224,871**			
AVAILABLE REVENUES						
3010 Other Funds Cap Improve	(200,000)	(200,000)	-			
6010 Federal Funds Cap Improve	224,871	-	224,871			
TOTAL AVAILABLE REVENUES	**$24,871**	**($200,000)**	**$224,871**			
EXPENDITURES						
SERVICES & SUPPLIES						
4475 Facilities Maintenance						
3010 Other Funds Cap Improve	(200,000)	(200,000)	-			
4650 Other Services and Supplies						
6010 Federal Funds Cap Improve	1	-	1			
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
3010 Other Funds Cap Improve	(200,000)	(200,000)	-			
6010 Federal Funds Cap Improve	1	-	1			
TOTAL SERVICES & SUPPLIES	**($199,999)**	**($200,000)**	**$1**			
CAPITAL OUTLAY						
5650 Land Improvements						
6010 Federal Funds Cap Improve	17,456	-	17,456			
5700 Building Structures						
6010 Federal Funds Cap Improve	186,093	-	186,093			
5750 Equipment - Part of Building						
6010 Federal Funds Cap Improve	13,577	-	13,577			
5900 Other Capital Outlay						
6010 Federal Funds Cap Improve	7,744	-	7,744			
CAPITAL OUTLAY						
6010 Federal Funds Cap Improve	224,870	-	224,870			
TOTAL CAPITAL OUTLAY	**$224,870**	**-**	**$224,870**			
EXPENDITURES						
3010 Other Funds Cap Improve	(200,000)	(200,000)	-			
6010 Federal Funds Cap Improve	224,871	-	224,871			
TOTAL EXPENDITURES	**$24,871**	**($200,000)**	**$224,871**			
ENDING BALANCE						
3010 Other Funds Cap Improve	-	-	-			
6010 Federal Funds Cap Improve	-	-	-			

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
TOTAL ENDING BALANCE	-	-	-			

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	11,792,302	536,064	4,268,766	817,569	87,438	200,000
8030 General Fund Debt Svc	1,334,066	-	-	-	-	-
All Funds	13,126,368	536,064	4,268,766	817,569	87,438	200,000
CHARGES FOR SERVICES						
0410 Charges for Services						
3020 Other Funds Cap Construct	2,360,000	-	-	-	-	-
3400 Other Funds Ltd	(2,360,000)	-	(2,360,000)	-	-	-
All Funds	-	-	(2,360,000)	-	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	17,730,597	-	-	-	-	-
3400 Other Funds Ltd	289,403	-	-	-	-	-
All Funds	18,020,000	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	4,692,051	-	-	817,569	-	-
REVENUE CATEGORIES						
8000 General Fund	11,792,302	536,064	4,268,766	817,569	87,438	200,000
8030 General Fund Debt Svc	1,334,066	-	-	-	-	-
3020 Other Funds Cap Construct	20,090,597	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
3400 Other Funds Ltd	(2,070,597)	-	(2,360,000)	-	-	-
6400 Federal Funds Ltd	4,692,051	-	-	817,569	-	-
TOTAL REVENUE CATEGORIES	**$35,838,419**	**$536,064**	**$1,908,766**	**$1,635,138**	**$87,438**	**$200,000**
AVAILABLE REVENUES						
8000 General Fund	11,792,302	536,064	4,268,766	817,569	87,438	200,000
8030 General Fund Debt Svc	1,334,066	-	-	-	-	-
3020 Other Funds Cap Construct	20,090,597	-	-	-	-	-
3400 Other Funds Ltd	(2,070,597)	-	(2,360,000)	-	-	-
6400 Federal Funds Ltd	4,692,051	-	-	817,569	-	-
TOTAL AVAILABLE REVENUES	**$35,838,419**	**$536,064**	**$1,908,766**	**$1,635,138**	**$87,438**	**$200,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	4,052,544	312,096	2,128,704	-	-	-
3400 Other Funds Ltd	(1,544,249)	-	(2,128,704)	-	-	-
6400 Federal Funds Ltd	1,089,617	-	-	-	-	-
All Funds	3,597,912	312,096	-	-	-	-
3160 Temporary Appointments						
8000 General Fund	1,693	-	1,693	-	-	-
3400 Other Funds Ltd	(1,693)	-	(1,693)	-	-	-
All Funds	-	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
3170 Overtime Payments						
8000 General Fund	9,635	-	9,635	-	-	-
3400 Other Funds Ltd	(9,635)	-	(9,635)	-	-	-
All Funds	-	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	7,767	-	7,767	-	-	-
3400 Other Funds Ltd	(7,767)	-	(7,767)	-	-	-
All Funds	-	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	73,061	-	4,114	-	68,947	-
3400 Other Funds Ltd	(4,114)	-	(4,114)	-	-	-
All Funds	68,947	-	-	-	68,947	-
SALARIES & WAGES						
8000 General Fund	4,144,700	312,096	2,151,913	-	68,947	-
3400 Other Funds Ltd	(1,567,458)	-	(2,151,913)	-	-	-
6400 Federal Funds Ltd	1,089,617	-	-	-	-	-
TOTAL SALARIES & WAGES	**$3,666,859**	**$312,096**	**-**	**-**	**$68,947**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,464	53	949	-	-	-
3400 Other Funds Ltd	(604)	-	(949)	-	-	-
6400 Federal Funds Ltd	784	-	-	-	-	-
All Funds	1,644	53	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
3220 Public Employees Retire Cont						
8000 General Fund	777,646	58,580	403,602	-	12,941	-
3400 Other Funds Ltd	(293,902)	-	(403,602)	-	-	-
6400 Federal Funds Ltd	204,521	-	-	-	-	-
All Funds	688,265	58,580	-	-	12,941	-
3221 Pension Obligation Bond						
8000 General Fund	113,598	-	113,598	-	-	-
3400 Other Funds Ltd	(113,598)	-	(113,598)	-	-	-
All Funds	-	-	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	313,113	22,753	164,104	-	5,274	-
3400 Other Funds Ltd	(119,393)	-	(164,104)	-	-	-
6400 Federal Funds Ltd	85,453	-	-	-	-	-
All Funds	279,173	22,753	-	-	5,274	-
3240 Unemployment Assessments						
8000 General Fund	61,410	-	1,410	-	-	-
3400 Other Funds Ltd	(1,410)	-	(1,410)	-	-	-
All Funds	60,000	-	-	-	-	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	15,954	1,063	8,546	-	276	-
3400 Other Funds Ltd	(6,206)	-	(8,546)	-	-	-
6400 Federal Funds Ltd	4,671	-	-	-	-	-
All Funds	14,419	1,063	-	-	276	-

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	1,322	46	876	-	-	-
3400 Other Funds Ltd	(577)	-	(876)	-	-	-
6400 Federal Funds Ltd	681	-	-	-	-	-
All Funds	1,426	46	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	8,403	1,873	-	-	-	-
3400 Other Funds Ltd	300	-	-	-	-	-
All Funds	8,703	1,873	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	1,106,820	39,600	722,700	-	-	-
3400 Other Funds Ltd	(465,300)	-	(722,700)	-	-	-
6400 Federal Funds Ltd	586,080	-	-	-	-	-
All Funds	1,227,600	39,600	-	-	-	-
3280 Other OPE						
8000 General Fund	60,000	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	2,459,730	123,968	1,415,785	-	18,491	-
3400 Other Funds Ltd	(1,000,690)	-	(1,415,785)	-	-	-
6400 Federal Funds Ltd	882,190	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$2,341,230**	**$123,968**	**-**	**-**	**$18,491**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
8000 General Fund	(70,366)	-	(70,366)	-	-	-
3400 Other Funds Ltd	70,366	-	70,366	-	-	-
All Funds	-	-	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	6,534,064	436,064	3,497,332	-	87,438	-
3400 Other Funds Ltd	(2,497,782)	-	(3,497,332)	-	-	-
6400 Federal Funds Ltd	1,971,807	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$6,008,089**	**$436,064**	**-**	**-**	**$87,438**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	44,102	-	18,902	-	-	-
3400 Other Funds Ltd	(12,902)	-	(18,902)	-	-	-
6400 Federal Funds Ltd	29,800	-	-	-	-	-
All Funds	61,000	-	-	-	-	-
4150 Employee Training						
8000 General Fund	18,600	-	-	-	-	-
3400 Other Funds Ltd	18,000	-	-	-	-	-
6400 Federal Funds Ltd	5,400	-	-	-	-	-
All Funds	42,000	-	-	-	-	-
4175 Office Expenses						
8000 General Fund	30,952	-	21,552	-	-	-
3400 Other Funds Ltd	2,448	-	(21,552)	-	-	-
6400 Federal Funds Ltd	3,600	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
All Funds	37,000	-	-	-	-	-
4200 Telecommunications						
8000 General Fund	23,466	-	15,610	-	-	-
3400 Other Funds Ltd	(15,610)	-	(15,610)	-	-	-
6400 Federal Funds Ltd	2,034	-	-	-	-	-
All Funds	9,890	-	-	-	-	-
4225 State Gov. Service Charges						
8000 General Fund	119,104	-	119,104	-	-	-
3400 Other Funds Ltd	(119,104)	-	(119,104)	-	-	-
All Funds	-	-	-	-	-	-
4250 Data Processing						
8000 General Fund	29,654	20,000	2,110	-	-	-
3400 Other Funds Ltd	(2,110)	-	(2,110)	-	-	-
6400 Federal Funds Ltd	1,566	-	-	-	-	-
All Funds	29,110	20,000	-	-	-	-
4275 Publicity and Publications						
8000 General Fund	26,247	-	26,247	-	-	-
3400 Other Funds Ltd	(26,247)	-	(26,247)	-	-	-
All Funds	-	-	-	-	-	-
4300 Professional Services						
8000 General Fund	115,526	-	115,526	-	-	-
3400 Other Funds Ltd	(115,526)	-	(115,526)	-	-	-
All Funds	-	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
4325 Attorney General						
8000 General Fund	5,556	-	5,556	-	-	-
3400 Other Funds Ltd	(5,556)	-	(5,556)	-	-	-
All Funds	-	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	57	-	57	-	-	-
3400 Other Funds Ltd	(57)	-	(57)	-	-	-
All Funds	-	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	536,085	-	91,330	-	-	-
3400 Other Funds Ltd	(91,330)	-	(91,330)	-	-	-
6400 Federal Funds Ltd	444,755	-	-	-	-	-
All Funds	889,510	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	1,399,905	-	82,336	817,569	-	-
3400 Other Funds Ltd	(82,336)	-	(82,336)	-	-	-
6400 Federal Funds Ltd	1,364,569	-	-	817,569	-	-
All Funds	2,682,138	-	-	1,635,138	-	-
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	10,059	-	10,059	-	-	-
4525 Medical Services and Supplies						
8000 General Fund	40,966	-	40,966	-	-	-
3400 Other Funds Ltd	(40,966)	-	(40,966)	-	-	-

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
All Funds	-	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	642,672	-	94,672	-	-	-
3400 Other Funds Ltd	(104,731)	-	(104,731)	-	-	-
6400 Federal Funds Ltd	544,000	-	-	-	-	-
All Funds	1,081,941	-	(10,059)	-	-	-
4600 Intra-agency Charges						
8000 General Fund	8,804	-	7,804	-	-	-
3400 Other Funds Ltd	(7,804)	-	(7,804)	-	-	-
All Funds	1,000	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	1,371,637	-	29,157	-	-	200,000
3400 Other Funds Ltd	260,246	-	(29,157)	-	-	-
6400 Federal Funds Ltd	320,920	-	-	-	-	-
All Funds	1,952,803	-	-	-	-	200,000
4700 Expendable Prop 250 - 5000						
8000 General Fund	656,073	-	10,073	-	-	-
3400 Other Funds Ltd	(77,138)	-	(77,138)	-	-	-
All Funds	578,935	-	(67,065)	-	-	-
4715 IT Expendable Property						
8000 General Fund	121,767	80,000	23,367	-	-	-
3400 Other Funds Ltd	(11,367)	-	(23,367)	-	-	-
6400 Federal Funds Ltd	3,600	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
All Funds	114,000	80,000	-	-	-	-
SERVICES & SUPPLIES						
8000 General Fund	5,191,173	100,000	704,369	817,569	-	200,000
3400 Other Funds Ltd	(422,031)	-	(771,434)	-	-	-
6400 Federal Funds Ltd	2,720,244	-	-	817,569	-	-
TOTAL SERVICES & SUPPLIES	**$7,489,386**	**$100,000**	**($67,065)**	**$1,635,138**	**-**	**$200,000**
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construct	17,730,597	-	-	-	-	-
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	2,360,000	-	-	-	-	-
CAPITAL OUTLAY						
3020 Other Funds Cap Construct	20,090,597	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$20,090,597**	**-**	**-**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	67,065	-	67,065	-	-	-
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	740,000	-	-	-	-	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	594,066	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 102 Interest on Line of Credit Priority: 05
DEBT SERVICE						
8030 General Fund Debt Svc	1,334,066	-	-	-	-	-
TOTAL DEBT SERVICE	**$1,334,066**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
8000 General Fund	11,792,302	536,064	4,268,766	817,569	87,438	200,000
8030 General Fund Debt Svc	1,334,066	-	-	-	-	-
3020 Other Funds Cap Construct	20,090,597	-	-	-	-	-
3400 Other Funds Ltd	(2,919,813)	-	(4,268,766)	-	-	-
6400 Federal Funds Ltd	4,692,051	-	-	817,569	-	-
TOTAL EXPENDITURES	**$34,989,203**	**$536,064**	**-**	**$1,635,138**	**$87,438**	**$200,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	849,216	-	1,908,766	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$849,216**	**-**	**$1,908,766**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	31	1	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	31.00	1.00	-	-	-	-

Description	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10	Pkg: 206 PANG CE New Position Priority: 11
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	93,383	46,185	36,480	-	-	51,267
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	145,920	284,927	2,504,970	201,902
REVENUE CATEGORIES						
8000 General Fund	93,383	46,185	36,480	-	-	51,267
6400 Federal Funds Ltd	-	-	145,920	284,927	2,504,970	201,902
TOTAL REVENUE CATEGORIES	**$93,383**	**$46,185**	**$182,400**	**$284,927**	**$2,504,970**	**$253,169**
AVAILABLE REVENUES						
8000 General Fund	93,383	46,185	36,480	-	-	51,267
6400 Federal Funds Ltd	-	-	145,920	284,927	2,504,970	201,902
TOTAL AVAILABLE REVENUES	**$93,383**	**$46,185**	**$182,400**	**$284,927**	**$2,504,970**	**$253,169**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	49,860	12,761	-	-	-	31,963
3400 Other Funds Ltd	49,860	5,527	-	529,068	-	-
6400 Federal Funds Ltd	-	-	-	185,484	1,387,392	127,853

Description	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10	Pkg: 206 PANG CE New Position Priority: 11
All Funds	99,720	18,288	-	714,552	1,387,392	159,816
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	27	-	-	-	-	11
3400 Other Funds Ltd	27	-	-	318	-	-
6400 Federal Funds Ltd	-	-	-	53	795	42
All Funds	54	-	-	371	795	53
3220 Public Employees Retire Cont						
8000 General Fund	9,359	2,395	-	-	-	5,999
3400 Other Funds Ltd	9,359	1,037	-	99,304	-	-
6400 Federal Funds Ltd	-	-	-	34,815	260,414	23,998
All Funds	18,718	3,432	-	134,119	260,414	29,997
3230 Social Security Taxes						
8000 General Fund	3,815	976	-	-	-	2,445
3400 Other Funds Ltd	3,815	423	-	40,473	-	-
6400 Federal Funds Ltd	-	-	-	14,188	106,134	9,781
All Funds	7,630	1,399	-	54,661	106,134	12,226
3241 Paid Family Medical Leave Insurance						
8000 General Fund	200	50	-	-	-	128
3400 Other Funds Ltd	200	22	-	2,118	-	-
6400 Federal Funds Ltd	-	-	-	741	5,545	511
All Funds	400	72	-	2,859	5,545	639
3250 Workers Comp. Assess. (WCD)						

Description	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10	Pkg: 206 PANG CE New Position Priority: 11
8000 General Fund	23	-	-	-	-	9
3400 Other Funds Ltd	23	-	-	276	-	-
6400 Federal Funds Ltd	-	-	-	46	690	37
All Funds	46	-	-	322	690	46
3260 Mass Transit Tax						
8000 General Fund	299	3	-	-	-	792
3400 Other Funds Ltd	299	1	-	-	-	-
All Funds	598	4	-	-	-	792
3270 Flexible Benefits						
8000 General Fund	19,800	-	-	-	-	7,920
3400 Other Funds Ltd	19,800	-	-	237,600	-	-
6400 Federal Funds Ltd	-	-	-	39,600	594,000	31,680
All Funds	39,600	-	-	277,200	594,000	39,600
OTHER PAYROLL EXPENSES						
8000 General Fund	33,523	3,424	-	-	-	17,304
3400 Other Funds Ltd	33,523	1,483	-	380,089	-	-
6400 Federal Funds Ltd	-	-	-	89,443	967,578	66,049
TOTAL OTHER PAYROLL EXPENSES	**$67,046**	**$4,907**	**-**	**$469,532**	**$967,578**	**$83,353**
PERSONAL SERVICES						
8000 General Fund	83,383	16,185	-	-	-	49,267
3400 Other Funds Ltd	83,383	7,010	-	909,157	-	-
6400 Federal Funds Ltd	-	-	-	274,927	2,354,970	193,902

Description	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10	Pkg: 206 PANG CE New Position Priority: 11
TOTAL PERSONAL SERVICES	**$166,766**	**$23,195**	**-**	**$1,184,084**	**$2,354,970**	**$243,169**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	1,000	6,000	-	-	-	200
3400 Other Funds Ltd	-	-	-	6,000	-	-
6400 Federal Funds Ltd	-	-	-	1,000	28,000	800
All Funds	1,000	6,000	-	7,000	28,000	1,000
4150 Employee Training						
8000 General Fund	2,000	4,000	-	-	-	600
3400 Other Funds Ltd	-	-	-	18,000	-	-
6400 Federal Funds Ltd	-	-	-	3,000	-	2,400
All Funds	2,000	4,000	-	21,000	-	3,000
4175 Office Expenses						
8000 General Fund	2,000	4,000	-	-	-	400
3400 Other Funds Ltd	-	-	-	24,000	-	-
6400 Federal Funds Ltd	-	-	-	2,000	-	1,600
All Funds	2,000	4,000	-	26,000	-	2,000
4200 Telecommunications						
8000 General Fund	1,130	-	-	-	-	226
6400 Federal Funds Ltd	-	-	-	1,130	-	904
All Funds	1,130	-	-	1,130	-	1,130
4250 Data Processing						
8000 General Fund	870	4,000	-	-	-	174

Description	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10	Pkg: 206 PANG CE New Position Priority: 11
6400 Federal Funds Ltd	-	-	-	870	-	696
All Funds	870	4,000	-	870	-	870
4475 Facilities Maintenance						
6400 Federal Funds Ltd	-	-	-	-	47,000	-
4575 Agency Program Related S and S						
8000 General Fund	-	4,000	-	-	-	-
4600 Intra-agency Charges						
8000 General Fund	1,000	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	-	-	36,480	-	-	-
6400 Federal Funds Ltd	-	-	145,920	-	75,000	-
All Funds	-	-	182,400	-	75,000	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	4,000	-	-	-	-
4715 IT Expendable Property						
8000 General Fund	2,000	4,000	-	-	-	400
3400 Other Funds Ltd	-	-	-	12,000	-	-
6400 Federal Funds Ltd	-	-	-	2,000	-	1,600
All Funds	2,000	4,000	-	14,000	-	2,000
SERVICES & SUPPLIES						
8000 General Fund	10,000	30,000	36,480	-	-	2,000
3400 Other Funds Ltd	-	-	-	60,000	-	-
6400 Federal Funds Ltd	-	-	145,920	10,000	150,000	8,000

Description	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10	Pkg: 206 PANG CE New Position Priority: 11
TOTAL SERVICES & SUPPLIES	**$10,000**	**$30,000**	**$182,400**	**$70,000**	**$150,000**	**$10,000**
EXPENDITURES						
8000 General Fund	93,383	46,185	36,480	-	-	51,267
3400 Other Funds Ltd	83,383	7,010	-	969,157	-	-
6400 Federal Funds Ltd	-	-	145,920	284,927	2,504,970	201,902
TOTAL EXPENDITURES	**$176,766**	**$53,195**	**$182,400**	**$1,254,084**	**$2,504,970**	**$253,169**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(83,383)	(7,010)	-	(969,157)	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($83,383)**	**($7,010)**	**-**	**($969,157)**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	-	-	7	15	1
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00	-	-	7.00	15.00	1.00

Description	Pkg: 105 CFO Position Reclass Priority: 12	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 106 Special Purpose Cash Flow Appropriation Priority: 14	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 490 Owen Summers ASLEP Priority: 16	Pkg: 491 Newport ASLEP Priority: 17
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	17,832	851,992	1,000,000	2,230,755	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	-	-	-	-	2,909,970	5,327,482
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	(851,992)	-	1,588,755	-	-
REVENUE CATEGORIES						
8000 General Fund	17,832	851,992	1,000,000	2,230,755	-	-
3020 Other Funds Cap Construct	-	-	-	-	2,909,970	5,327,482
6400 Federal Funds Ltd	-	(851,992)	-	1,588,755	-	-
TOTAL REVENUE CATEGORIES	**$17,832**	**-**	**$1,000,000**	**$3,819,510**	**$2,909,970**	**$5,327,482**
AVAILABLE REVENUES						
8000 General Fund	17,832	851,992	1,000,000	2,230,755	-	-
3020 Other Funds Cap Construct	-	-	-	-	2,909,970	5,327,482
6400 Federal Funds Ltd	-	(851,992)	-	1,588,755	-	-
TOTAL AVAILABLE REVENUES	**$17,832**	**-**	**$1,000,000**	**$3,819,510**	**$2,909,970**	**$5,327,482**
EXPENDITURES						
PERSONAL SERVICES						

Description	Pkg: 105 CFO Position Reclass Priority: 12	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 106 Special Purpose Cash Flow Appropriation Priority: 14	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 490 Owen Summers ASLEP Priority: 16	Pkg: 491 Newport ASLEP Priority: 17
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	14,208	611,112	-	-	-	-
6400 Federal Funds Ltd	-	(611,112)	-	-	-	-
All Funds	14,208	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	106	-	-	-	-
6400 Federal Funds Ltd	-	(106)	-	-	-	-
All Funds	-	-	-	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	2,666	114,706	-	-	-	-
6400 Federal Funds Ltd	-	(114,706)	-	-	-	-
All Funds	2,666	-	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	873	44,650	-	-	-	-
6400 Federal Funds Ltd	-	(44,650)	-	-	-	-
All Funds	873	-	-	-	-	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	2,126	-	-	-	-
6400 Federal Funds Ltd	-	(2,126)	-	-	-	-
All Funds	-	-	-	-	-	-
3250 Workers Comp. Assess. (WCD)						

Description	Pkg: 105 CFO Position Reclass Priority: 12	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 106 Special Purpose Cash Flow Appropriation Priority: 14	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 490 Owen Summers ASLEP Priority: 16	Pkg: 491 Newport ASLEP Priority: 17
8000 General Fund	-	92	-	-	-	-
6400 Federal Funds Ltd	-	(92)	-	-	-	-
All Funds	-	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	85	-	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	-	79,200	-	-	-	-
6400 Federal Funds Ltd	-	(79,200)	-	-	-	-
All Funds	-	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	3,624	240,880	-	-	-	-
6400 Federal Funds Ltd	-	(240,880)	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$3,624**	**-**	**-**	**-**	**-**	**-**
PERSONAL SERVICES						
8000 General Fund	17,832	851,992	-	-	-	-
6400 Federal Funds Ltd	-	(851,992)	-	-	-	-
TOTAL PERSONAL SERVICES	**$17,832**	**-**	**-**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4450 Fuels and Utilities						
8000 General Fund	-	-	-	444,755	-	-
6400 Federal Funds Ltd	-	-	-	444,755	-	-
All Funds	-	-	-	889,510	-	-

Description	Pkg: 105 CFO Position Reclass Priority: 12	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 106 Special Purpose Cash Flow Appropriation Priority: 14	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 490 Owen Summers ASLEP Priority: 16	Pkg: 491 Newport ASLEP Priority: 17
4475 Facilities Maintenance						
8000 General Fund	-	-	-	500,000	-	-
6400 Federal Funds Ltd	-	-	-	500,000	-	-
All Funds	-	-	-	1,000,000	-	-
4575 Agency Program Related S and S						
8000 General Fund	-	-	-	544,000	-	-
6400 Federal Funds Ltd	-	-	-	544,000	-	-
All Funds	-	-	-	1,088,000	-	-
4650 Other Services and Supplies						
8000 General Fund	-	-	1,000,000	100,000	-	-
6400 Federal Funds Ltd	-	-	-	100,000	-	-
All Funds	-	-	1,000,000	200,000	-	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	-	642,000	-	-
SERVICES & SUPPLIES						
8000 General Fund	-	-	1,000,000	2,230,755	-	-
6400 Federal Funds Ltd	-	-	-	1,588,755	-	-
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$1,000,000**	**$3,819,510**	**-**	**-**
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construct	-	-	-	-	2,909,970	5,327,482
EXPENDITURES						
8000 General Fund	17,832	851,992	1,000,000	2,230,755	-	-

Description	Pkg: 105 CFO Position Reclass Priority: 12	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 106 Special Purpose Cash Flow Appropriation Priority: 14	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 490 Owen Summers ASLEP Priority: 16	Pkg: 491 Newport ASLEP Priority: 17
3020 Other Funds Cap Construct	-	-	-	-	2,909,970	5,327,482
6400 Federal Funds Ltd	-	(851,992)	-	1,588,755	-	-
TOTAL EXPENDITURES	**$17,832**	**-**	**$1,000,000**	**$3,819,510**	**$2,909,970**	**$5,327,482**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

Description	Pkg: 492 McMinnville ASLEP Priority: 18	Pkg: 493 Hood River ASLEP Priority: 19	Pkg: 480 New Debt Service Priority: 20	Pkg: 107 State Charges Not Covered by MCAs Priority: 21	Pkg: 494 OYCP Athletic Field Priority: 22	Pkg: 108 Regional Civil Defense Force Package Priority: 23
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	-	120,000	-	1,434,571
8030 General Fund Debt Svc	-	-	1,334,066	-	-	-
All Funds	-	-	1,334,066	120,000	-	1,434,571
CHARGES FOR SERVICES						
0410 Charges for Services						
3020 Other Funds Cap Construct	-	-	-	-	2,360,000	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	6,329,665	3,163,480	-	-	-	-
3400 Other Funds Ltd	-	-	289,403	-	-	-
All Funds	6,329,665	3,163,480	289,403	-	-	-
REVENUE CATEGORIES						
8000 General Fund	-	-	-	120,000	-	1,434,571
8030 General Fund Debt Svc	-	-	1,334,066	-	-	-
3020 Other Funds Cap Construct	6,329,665	3,163,480	-	-	2,360,000	-
3400 Other Funds Ltd	-	-	289,403	-	-	-
TOTAL REVENUE CATEGORIES	**$6,329,665**	**$3,163,480**	**$1,623,469**	**$120,000**	**$2,360,000**	**$1,434,571**
AVAILABLE REVENUES						
8000 General Fund	-	-	-	120,000	-	1,434,571
8030 General Fund Debt Svc	-	-	1,334,066	-	-	-

Description	Pkg: 492 McMinnville ASLEP Priority: 18	Pkg: 493 Hood River ASLEP Priority: 19	Pkg: 480 New Debt Service Priority: 20	Pkg: 107 State Charges Not Covered by MCAs Priority: 21	Pkg: 494 OYCP Athletic Field Priority: 22	Pkg: 108 Regional Civil Defense Force Package Priority: 23
3020 Other Funds Cap Construct	6,329,665	3,163,480	-	-	2,360,000	-
3400 Other Funds Ltd	-	-	289,403	-	-	-
TOTAL AVAILABLE REVENUES	**$6,329,665**	**$3,163,480**	**$1,623,469**	**$120,000**	**$2,360,000**	**$1,434,571**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	-	-	-	891,840
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	-	-	-	318
3220 Public Employees Retire Cont						
8000 General Fund	-	-	-	-	-	167,398
3230 Social Security Taxes						
8000 General Fund	-	-	-	-	-	68,223
3240 Unemployment Assessments						
8000 General Fund	-	-	-	60,000	-	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	-	3,565
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	-	-	-	-	276
3260 Mass Transit Tax						
8000 General Fund	-	-	-	-	-	5,351

Description	Pkg: 492 McMinnville ASLEP Priority: 18	Pkg: 493 Hood River ASLEP Priority: 19	Pkg: 480 New Debt Service Priority: 20	Pkg: 107 State Charges Not Covered by MCAs Priority: 21	Pkg: 494 OYCP Athletic Field Priority: 22	Pkg: 108 Regional Civil Defense Force Package Priority: 23
3270 Flexible Benefits						
8000 General Fund	-	-	-	-	-	237,600
3280 Other OPE						
8000 General Fund	-	-	-	60,000	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	-	120,000	-	482,731
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**-**	**$120,000**	**-**	**$482,731**
PERSONAL SERVICES						
8000 General Fund	-	-	-	120,000	-	1,374,571
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**$120,000**	**-**	**$1,374,571**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	-	-	-	18,000
4150 Employee Training						
8000 General Fund	-	-	-	-	-	12,000
4175 Office Expenses						
8000 General Fund	-	-	-	-	-	3,000
4200 Telecommunications						
8000 General Fund	-	-	-	-	-	6,500
4250 Data Processing						
8000 General Fund	-	-	-	-	-	2,500
4650 Other Services and Supplies						

Description	Pkg: 492 McMinnville ASLEP Priority: 18	Pkg: 493 Hood River ASLEP Priority: 19	Pkg: 480 New Debt Service Priority: 20	Pkg: 107 State Charges Not Covered by MCAs Priority: 21	Pkg: 494 OYCP Athletic Field Priority: 22	Pkg: 108 Regional Civil Defense Force Package Priority: 23
8000 General Fund	-	-	-	-	-	6,000
3400 Other Funds Ltd	-	-	289,403	-	-	-
All Funds	-	-	289,403	-	-	6,000
4715 IT Expendable Property						
8000 General Fund	-	-	-	-	-	12,000
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	-	-	60,000
3400 Other Funds Ltd	-	-	289,403	-	-	-
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$289,403**	**-**	**-**	**$60,000**
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construct	6,329,665	3,163,480	-	-	-	-
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	-	-	-	-	2,360,000	-
CAPITAL OUTLAY						
3020 Other Funds Cap Construct	6,329,665	3,163,480	-	-	2,360,000	-
TOTAL CAPITAL OUTLAY	**$6,329,665**	**$3,163,480**	**-**	**-**	**$2,360,000**	**-**
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	-	740,000	-	-	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	-	-	594,066	-	-	-

Description	Pkg: 492 McMinnville ASLEP Priority: 18	Pkg: 493 Hood River ASLEP Priority: 19	Pkg: 480 New Debt Service Priority: 20	Pkg: 107 State Charges Not Covered by MCAs Priority: 21	Pkg: 494 OYCP Athletic Field Priority: 22	Pkg: 108 Regional Civil Defense Force Package Priority: 23
DEBT SERVICE						
8030 General Fund Debt Svc	-	-	1,334,066	-	-	-
TOTAL DEBT SERVICE	**-**	**-**	**$1,334,066**	**-**	**-**	**-**
EXPENDITURES						
8000 General Fund	-	-	-	120,000	-	1,434,571
8030 General Fund Debt Svc	-	-	1,334,066	-	-	-
3020 Other Funds Cap Construct	6,329,665	3,163,480	-	-	2,360,000	-
3400 Other Funds Ltd	-	-	289,403	-	-	-
TOTAL EXPENDITURES	**$6,329,665**	**$3,163,480**	**$1,623,469**	**$120,000**	**$2,360,000**	**$1,434,571**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	-	-	-	6
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	-	-	-	-	6.00

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 102 Interest on Line of Credit Priority: 05	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 105 CFO Position Reclass Priority: 12
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	3,448,035	536,064	200,000	93,383	46,185	17,832
AVAILABLE REVENUES						
8000 General Fund	3,448,035	536,064	200,000	93,383	46,185	17,832
TOTAL AVAILABLE REVENUES	**$3,448,035**	**$536,064**	**$200,000**	**$93,383**	**$46,185**	**$17,832**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,280,765	312,096	-	49,860	12,761	14,208
3400 Other Funds Ltd	55,387	-	-	49,860	5,527	-
All Funds	1,336,152	312,096	-	99,720	18,288	14,208
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	398	53	-	27	-	-
3400 Other Funds Ltd	27	-	-	27	-	-
All Funds	425	53	-	54	-	-
3220 Public Employees Retire Cont						
8000 General Fund	240,398	58,580	-	9,359	2,395	2,666
3400 Other Funds Ltd	10,396	-	-	9,359	1,037	-
All Funds	250,794	58,580	-	18,718	3,432	2,666

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 102 Interest on Line of Credit Priority: 05	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 105 CFO Position Reclass Priority: 12
3230 Social Security Taxes						
8000 General Fund	96,640	22,753	-	3,815	976	873
3400 Other Funds Ltd	4,238	-	-	3,815	423	-
All Funds	100,878	22,753	-	7,630	1,399	873
3240 Unemployment Assessments						
8000 General Fund	60,000	-	-	-	-	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	4,878	1,063	-	200	50	-
3400 Other Funds Ltd	222	-	-	200	22	-
All Funds	5,100	1,063	-	400	72	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	345	46	-	23	-	-
3400 Other Funds Ltd	23	-	-	23	-	-
All Funds	368	46	-	46	-	-
3260 Mass Transit Tax						
8000 General Fund	7,611	1,873	-	299	3	85
3400 Other Funds Ltd	300	-	-	299	1	-
All Funds	7,911	1,873	-	598	4	85
3270 Flexible Benefits						
8000 General Fund	297,000	39,600	-	19,800	-	-
3400 Other Funds Ltd	19,800	-	-	19,800	-	-
All Funds	316,800	39,600	-	39,600	-	-
3280 Other OPE						

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 102 Interest on Line of Credit Priority: 05	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 105 CFO Position Reclass Priority: 12
8000 General Fund	60,000	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	767,270	123,968	-	33,523	3,424	3,624
3400 Other Funds Ltd	35,006	-	-	33,523	1,483	-
TOTAL OTHER PAYROLL EXPENSES	**$802,276**	**$123,968**	**-**	**$67,046**	**$4,907**	**$3,624**
PERSONAL SERVICES						
8000 General Fund	2,048,035	436,064	-	83,383	16,185	17,832
3400 Other Funds Ltd	90,393	-	-	83,383	7,010	-
TOTAL PERSONAL SERVICES	**$2,138,428**	**$436,064**	**-**	**$166,766**	**$23,195**	**$17,832**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	25,000	-	-	1,000	6,000	-
4150 Employee Training						
8000 General Fund	18,000	-	-	2,000	4,000	-
4175 Office Expenses						
8000 General Fund	9,000	-	-	2,000	4,000	-
4200 Telecommunications						
8000 General Fund	7,630	-	-	1,130	-	-
4250 Data Processing						
8000 General Fund	27,370	20,000	-	870	4,000	-
4575 Agency Program Related S and S						
8000 General Fund	4,000	-	-	-	4,000	-

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 102 Interest on Line of Credit Priority: 05	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 105 CFO Position Reclass Priority: 12
4600 Intra-agency Charges						
8000 General Fund	1,000	-	-	1,000	-	-
4650 Other Services and Supplies						
8000 General Fund	1,206,000	-	200,000	-	-	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	4,000	-	-	-	4,000	-
4715 IT Expendable Property						
8000 General Fund	98,000	80,000	-	2,000	4,000	-
SERVICES & SUPPLIES						
8000 General Fund	1,400,000	100,000	200,000	10,000	30,000	-
TOTAL SERVICES & SUPPLIES	**$1,400,000**	**$100,000**	**$200,000**	**$10,000**	**$30,000**	**-**
EXPENDITURES						
8000 General Fund	3,448,035	536,064	200,000	93,383	46,185	17,832
3400 Other Funds Ltd	90,393	-	-	83,383	7,010	-
TOTAL EXPENDITURES	**$3,538,428**	**$536,064**	**$200,000**	**$176,766**	**$53,195**	**$17,832**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(90,393)	-	-	(83,383)	(7,010)	-
TOTAL ENDING BALANCE	**($90,393)**	**-**	**-**	**($83,383)**	**($7,010)**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	8	1	-	1	-	-
AUTHORIZED FTE						

Description	Total Policy Packages	Pkg: 101 Agency CIO LD to Permanent Priority: 01	Pkg: 102 Interest on Line of Credit Priority: 05	Pkg: 103 New Payroll Officer Priority: 06	Pkg: 104 HR Position Reclasses Priority: 07	Pkg: 105 CFO Position Reclass Priority: 12
8250 Class/Unclass FTE Positions	8.00	1.00	-	1.00	-	-

Description	Pkg: 106 Special Purpose Cash Flow Appropriation Priority: 14	Pkg: 107 State Charges Not Covered by MCAs Priority: 21	Pkg: 108 Regional Civil Defense Force Package Priority: 23			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,000,000	120,000	1,434,571			
AVAILABLE REVENUES						
8000 General Fund	1,000,000	120,000	1,434,571			
TOTAL AVAILABLE REVENUES	**$1,000,000**	**$120,000**	**$1,434,571**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	891,840			
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	318			
3220 Public Employees Retire Cont						
8000 General Fund	-	-	167,398			
3230 Social Security Taxes						
8000 General Fund	-	-	68,223			
3240 Unemployment Assessments						
8000 General Fund	-	60,000	-			
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	3,565			

Description	Pkg: 106 Special Purpose Cash Flow Appropriation Priority: 14	Pkg: 107 State Charges Not Covered by MCAs Priority: 21	Pkg: 108 Regional Civil Defense Force Package Priority: 23			
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	-	276			
3260 Mass Transit Tax						
8000 General Fund	-	-	5,351			
3270 Flexible Benefits						
8000 General Fund	-	-	237,600			
3280 Other OPE						
8000 General Fund	-	60,000	-			
OTHER PAYROLL EXPENSES						
8000 General Fund	-	120,000	482,731			
TOTAL OTHER PAYROLL EXPENSES	**-**	**$120,000**	**$482,731**			
PERSONAL SERVICES						
8000 General Fund	-	120,000	1,374,571			
TOTAL PERSONAL SERVICES	**-**	**$120,000**	**$1,374,571**			
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	18,000			
4150 Employee Training						
8000 General Fund	-	-	12,000			
4175 Office Expenses						
8000 General Fund	-	-	3,000			
4200 Telecommunications						

Description	Pkg: 106 Special Purpose Cash Flow Appropriation Priority: 14	Pkg: 107 State Charges Not Covered by MCAs Priority: 21	Pkg: 108 Regional Civil Defense Force Package Priority: 23			
8000 General Fund	-	-	6,500			
4250 Data Processing						
8000 General Fund	-	-	2,500			
4650 Other Services and Supplies						
8000 General Fund	1,000,000	-	6,000			
4715 IT Expendable Property						
8000 General Fund	-	-	12,000			
SERVICES & SUPPLIES						
8000 General Fund	1,000,000	-	60,000			
TOTAL SERVICES & SUPPLIES	**$1,000,000**	**-**	**$60,000**			
EXPENDITURES						
8000 General Fund	1,000,000	120,000	1,434,571			
TOTAL EXPENDITURES	**$1,000,000**	**$120,000**	**$1,434,571**			
ENDING BALANCE						
8000 General Fund	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	6			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	-	6.00			

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	4,075,501	817,569	87,438	36,480	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	289,403	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	4,692,051	817,569	-	145,920	284,927	2,504,970
REVENUE CATEGORIES						
8000 General Fund	4,075,501	817,569	87,438	36,480	-	-
3400 Other Funds Ltd	289,403	-	-	-	-	-
6400 Federal Funds Ltd	4,692,051	817,569	-	145,920	284,927	2,504,970
TOTAL REVENUE CATEGORIES	**$9,056,955**	**$1,635,138**	**$87,438**	**$182,400**	**$284,927**	**$2,504,970**
AVAILABLE REVENUES						
8000 General Fund	4,075,501	817,569	87,438	36,480	-	-
3400 Other Funds Ltd	289,403	-	-	-	-	-
6400 Federal Funds Ltd	4,692,051	817,569	-	145,920	284,927	2,504,970
TOTAL AVAILABLE REVENUES	**$9,056,955**	**$1,635,138**	**$87,438**	**$182,400**	**$284,927**	**$2,504,970**
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	643,075	-	-	-	-	-
3400 Other Funds Ltd	529,068	-	-	-	529,068	-
6400 Federal Funds Ltd	1,089,617	-	-	-	185,484	1,387,392
All Funds	2,261,760	-	-	-	714,552	1,387,392
3190 All Other Differential						
8000 General Fund	68,947	-	68,947	-	-	-
SALARIES & WAGES						
8000 General Fund	712,022	-	68,947	-	-	-
3400 Other Funds Ltd	529,068	-	-	-	529,068	-
6400 Federal Funds Ltd	1,089,617	-	-	-	185,484	1,387,392
TOTAL SALARIES & WAGES	**$2,330,707**	**-**	**$68,947**	**-**	**$714,552**	**$1,387,392**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	117	-	-	-	-	-
3400 Other Funds Ltd	318	-	-	-	318	-
6400 Federal Funds Ltd	784	-	-	-	53	795
All Funds	1,219	-	-	-	371	795
3220 Public Employees Retire Cont						
8000 General Fund	133,646	-	12,941	-	-	-
3400 Other Funds Ltd	99,304	-	-	-	99,304	-
6400 Federal Funds Ltd	204,521	-	-	-	34,815	260,414

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10
All Funds	437,471	-	12,941	-	134,119	260,414
3230 Social Security Taxes						
8000 General Fund	52,369	-	5,274	-	-	-
3400 Other Funds Ltd	40,473	-	-	-	40,473	-
6400 Federal Funds Ltd	85,453	-	-	-	14,188	106,134
All Funds	178,295	-	5,274	-	54,661	106,134
3241 Paid Family Medical Leave Insurance						
8000 General Fund	2,530	-	276	-	-	-
3400 Other Funds Ltd	2,118	-	-	-	2,118	-
6400 Federal Funds Ltd	4,671	-	-	-	741	5,545
All Funds	9,319	-	276	-	2,859	5,545
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	101	-	-	-	-	-
3400 Other Funds Ltd	276	-	-	-	276	-
6400 Federal Funds Ltd	681	-	-	-	46	690
All Funds	1,058	-	-	-	322	690
3260 Mass Transit Tax						
8000 General Fund	792	-	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	87,120	-	-	-	-	-
3400 Other Funds Ltd	237,600	-	-	-	237,600	-
6400 Federal Funds Ltd	586,080	-	-	-	39,600	594,000
All Funds	910,800	-	-	-	277,200	594,000

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10
OTHER PAYROLL EXPENSES						
8000 General Fund	276,675	-	18,491	-	-	-
3400 Other Funds Ltd	380,089	-	-	-	380,089	-
6400 Federal Funds Ltd	882,190	-	-	-	89,443	967,578
TOTAL OTHER PAYROLL EXPENSES	**$1,538,954**	**-**	**$18,491**	**-**	**$469,532**	**$967,578**
PERSONAL SERVICES						
8000 General Fund	988,697	-	87,438	-	-	-
3400 Other Funds Ltd	909,157	-	-	-	909,157	-
6400 Federal Funds Ltd	1,971,807	-	-	-	274,927	2,354,970
TOTAL PERSONAL SERVICES	**$3,869,661**	**-**	**$87,438**	**-**	**$1,184,084**	**$2,354,970**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	200	-	-	-	-	-
3400 Other Funds Ltd	6,000	-	-	-	6,000	-
6400 Federal Funds Ltd	29,800	-	-	-	1,000	28,000
All Funds	36,000	-	-	-	7,000	28,000
4150 Employee Training						
8000 General Fund	600	-	-	-	-	-
3400 Other Funds Ltd	18,000	-	-	-	18,000	-
6400 Federal Funds Ltd	5,400	-	-	-	3,000	-
All Funds	24,000	-	-	-	21,000	-
4175 Office Expenses						

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10
8000 General Fund	400	-	-	-	-	-
3400 Other Funds Ltd	24,000	-	-	-	24,000	-
6400 Federal Funds Ltd	3,600	-	-	-	2,000	-
All Funds	28,000	-	-	-	26,000	-
4200 Telecommunications						
8000 General Fund	226	-	-	-	-	-
6400 Federal Funds Ltd	2,034	-	-	-	1,130	-
All Funds	2,260	-	-	-	1,130	-
4250 Data Processing						
8000 General Fund	174	-	-	-	-	-
6400 Federal Funds Ltd	1,566	-	-	-	870	-
All Funds	1,740	-	-	-	870	-
4450 Fuels and Utilities						
8000 General Fund	444,755	-	-	-	-	-
6400 Federal Funds Ltd	444,755	-	-	-	-	-
All Funds	889,510	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	1,317,569	817,569	-	-	-	-
6400 Federal Funds Ltd	1,364,569	817,569	-	-	-	47,000
All Funds	2,682,138	1,635,138	-	-	-	47,000
4575 Agency Program Related S and S						
8000 General Fund	544,000	-	-	-	-	-
6400 Federal Funds Ltd	544,000	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10
All Funds	1,088,000	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	136,480	-	-	36,480	-	-
3400 Other Funds Ltd	289,403	-	-	-	-	-
6400 Federal Funds Ltd	320,920	-	-	145,920	-	75,000
All Funds	746,803	-	-	182,400	-	75,000
4700 Expendable Prop 250 - 5000						
8000 General Fund	642,000	-	-	-	-	-
4715 IT Expendable Property						
8000 General Fund	400	-	-	-	-	-
3400 Other Funds Ltd	12,000	-	-	-	12,000	-
6400 Federal Funds Ltd	3,600	-	-	-	2,000	-
All Funds	16,000	-	-	-	14,000	-
SERVICES & SUPPLIES						
8000 General Fund	3,086,804	817,569	-	36,480	-	-
3400 Other Funds Ltd	349,403	-	-	-	60,000	-
6400 Federal Funds Ltd	2,720,244	817,569	-	145,920	10,000	150,000
TOTAL SERVICES & SUPPLIES	**$6,156,451**	**$1,635,138**	**-**	**$182,400**	**$70,000**	**$150,000**
EXPENDITURES						
8000 General Fund	4,075,501	817,569	87,438	36,480	-	-
3400 Other Funds Ltd	1,258,560	-	-	-	969,157	-
6400 Federal Funds Ltd	4,692,051	817,569	-	145,920	284,927	2,504,970

Description	Total Policy Packages	Pkg: 201 Deferred Maintenance Priority: 03	Pkg: 202 PANG Over Cap Salary Costs Priority: 04	Pkg: 203 PANG CE Custodial Contract Priority: 08	Pkg: 204 AGI LD to Permanent, Position Reclasses Priority: 09	Pkg: 205 AGI New Positions Priority: 10
TOTAL EXPENDITURES	**$10,026,112**	**$1,635,138**	**$87,438**	**$182,400**	**$1,254,084**	**$2,504,970**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(969,157)	-	-	-	(969,157)	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($969,157)**	**-**	**-**	**-**	**($969,157)**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	23	-	-	-	7	15
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	23.00	-	-	-	7.00	15.00

Description	Pkg: 206 PANG CE New Position Priority: 11	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 480 New Debt Service Priority: 20		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	51,267	851,992	2,230,755	-		
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	-	-	-	289,403		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	201,902	(851,992)	1,588,755	-		
REVENUE CATEGORIES						
8000 General Fund	51,267	851,992	2,230,755	-		
3400 Other Funds Ltd	-	-	-	289,403		
6400 Federal Funds Ltd	201,902	(851,992)	1,588,755	-		
TOTAL REVENUE CATEGORIES	**$253,169**	**-**	**$3,819,510**	**$289,403**		
AVAILABLE REVENUES						
8000 General Fund	51,267	851,992	2,230,755	-		
3400 Other Funds Ltd	-	-	-	289,403		
6400 Federal Funds Ltd	201,902	(851,992)	1,588,755	-		
TOTAL AVAILABLE REVENUES	**$253,169**	**-**	**$3,819,510**	**$289,403**		
EXPENDITURES						
PERSONAL SERVICES						

Description	Pkg: 206 PANG CE New Position Priority: 11	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 480 New Debt Service Priority: 20		
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	31,963	611,112	-	-		
6400 Federal Funds Ltd	127,853	(611,112)	-	-		
All Funds	159,816	-	-	-		
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	11	106	-	-		
6400 Federal Funds Ltd	42	(106)	-	-		
All Funds	53	-	-	-		
3220 Public Employees Retire Cont						
8000 General Fund	5,999	114,706	-	-		
6400 Federal Funds Ltd	23,998	(114,706)	-	-		
All Funds	29,997	-	-	-		
3230 Social Security Taxes						
8000 General Fund	2,445	44,650	-	-		
6400 Federal Funds Ltd	9,781	(44,650)	-	-		
All Funds	12,226	-	-	-		
3241 Paid Family Medical Leave Insurance						
8000 General Fund	128	2,126	-	-		
6400 Federal Funds Ltd	511	(2,126)	-	-		
All Funds	639	-	-	-		
3250 Workers Comp. Assess. (WCD)						

Description	Pkg: 206 PANG CE New Position Priority: 11	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 480 New Debt Service Priority: 20		
8000 General Fund	9	92	-	-		
6400 Federal Funds Ltd	37	(92)	-	-		
All Funds	46	-	-	-		
3260 Mass Transit Tax						
8000 General Fund	792	-	-	-		
3270 Flexible Benefits						
8000 General Fund	7,920	79,200	-	-		
6400 Federal Funds Ltd	31,680	(79,200)	-	-		
All Funds	39,600	-	-	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	17,304	240,880	-	-		
6400 Federal Funds Ltd	66,049	(240,880)	-	-		
TOTAL OTHER PAYROLL EXPENSES	**$83,353**	**-**	**-**	**-**		
PERSONAL SERVICES						
8000 General Fund	49,267	851,992	-	-		
6400 Federal Funds Ltd	193,902	(851,992)	-	-		
TOTAL PERSONAL SERVICES	**$243,169**	**-**	**-**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	200	-	-	-		
6400 Federal Funds Ltd	800	-	-	-		
All Funds	1,000	-	-	-		

Description	Pkg: 206 PANG CE New Position Priority: 11	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 480 New Debt Service Priority: 20		
4150 Employee Training						
8000 General Fund	600	-	-	-		
6400 Federal Funds Ltd	2,400	-	-	-		
All Funds	3,000	-	-	-		
4175 Office Expenses						
8000 General Fund	400	-	-	-		
6400 Federal Funds Ltd	1,600	-	-	-		
All Funds	2,000	-	-	-		
4200 Telecommunications						
8000 General Fund	226	-	-	-		
6400 Federal Funds Ltd	904	-	-	-		
All Funds	1,130	-	-	-		
4250 Data Processing						
8000 General Fund	174	-	-	-		
6400 Federal Funds Ltd	696	-	-	-		
All Funds	870	-	-	-		
4450 Fuels and Utilities						
8000 General Fund	-	-	444,755	-		
6400 Federal Funds Ltd	-	-	444,755	-		
All Funds	-	-	889,510	-		
4475 Facilities Maintenance						
8000 General Fund	-	-	500,000	-		
6400 Federal Funds Ltd	-	-	500,000	-		

Description	Pkg: 206 PANG CE New Position Priority: 11	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 480 New Debt Service Priority: 20		
All Funds	-	-	1,000,000	-		
4575 Agency Program Related S and S						
8000 General Fund	-	-	544,000	-		
6400 Federal Funds Ltd	-	-	544,000	-		
All Funds	-	-	1,088,000	-		
4650 Other Services and Supplies						
8000 General Fund	-	-	100,000	-		
3400 Other Funds Ltd	-	-	-	289,403		
6400 Federal Funds Ltd	-	-	100,000	-		
All Funds	-	-	200,000	289,403		
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	642,000	-		
4715 IT Expendable Property						
8000 General Fund	400	-	-	-		
6400 Federal Funds Ltd	1,600	-	-	-		
All Funds	2,000	-	-	-		
SERVICES & SUPPLIES						
8000 General Fund	2,000	-	2,230,755	-		
3400 Other Funds Ltd	-	-	-	289,403		
6400 Federal Funds Ltd	8,000	-	1,588,755	-		
TOTAL SERVICES & SUPPLIES	**$10,000**	**-**	**$3,819,510**	**$289,403**		
EXPENDITURES						
8000 General Fund	51,267	851,992	2,230,755	-		

Description	Pkg: 206 PANG CE New Position Priority: 11	Pkg: 207 AGI Position Fund Shifts Priority: 13	Pkg: 208 AGI Facility S&S Funding Priority: 15	Pkg: 480 New Debt Service Priority: 20		
3400 Other Funds Ltd	-	-	-	289,403		
6400 Federal Funds Ltd	201,902	(851,992)	1,588,755	-		
TOTAL EXPENDITURES	**$253,169**	**-**	**$3,819,510**	**$289,403**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	-	-	-	-		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**		
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	-	-	-		
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00	-	-	-		

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	4,268,766	4,268,766				
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	(2,360,000)	(2,360,000)				
REVENUE CATEGORIES						
8000 General Fund	4,268,766	4,268,766				
3400 Other Funds Ltd	(2,360,000)	(2,360,000)				
TOTAL REVENUE CATEGORIES	**$1,908,766**	**$1,908,766**				
AVAILABLE REVENUES						
8000 General Fund	4,268,766	4,268,766				
3400 Other Funds Ltd	(2,360,000)	(2,360,000)				
TOTAL AVAILABLE REVENUES	**$1,908,766**	**$1,908,766**				
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	2,128,704	2,128,704				
3400 Other Funds Ltd	(2,128,704)	(2,128,704)				
All Funds	-	-				

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02				
3160 Temporary Appointments						
8000 General Fund	1,693	1,693				
3400 Other Funds Ltd	(1,693)	(1,693)				
All Funds	-	-				
3170 Overtime Payments						
8000 General Fund	9,635	9,635				
3400 Other Funds Ltd	(9,635)	(9,635)				
All Funds	-	-				
3180 Shift Differential						
8000 General Fund	7,767	7,767				
3400 Other Funds Ltd	(7,767)	(7,767)				
All Funds	-	-				
3190 All Other Differential						
8000 General Fund	4,114	4,114				
3400 Other Funds Ltd	(4,114)	(4,114)				
All Funds	-	-				
SALARIES & WAGES						
8000 General Fund	2,151,913	2,151,913				
3400 Other Funds Ltd	(2,151,913)	(2,151,913)				
TOTAL SALARIES & WAGES	**-**	**-**				
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	949	949				

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02				
3400 Other Funds Ltd	(949)	(949)				
All Funds	-	-				
3220 Public Employees Retire Cont						
8000 General Fund	403,602	403,602				
3400 Other Funds Ltd	(403,602)	(403,602)				
All Funds	-	-				
3221 Pension Obligation Bond						
8000 General Fund	113,598	113,598				
3400 Other Funds Ltd	(113,598)	(113,598)				
All Funds	-	-				
3230 Social Security Taxes						
8000 General Fund	164,104	164,104				
3400 Other Funds Ltd	(164,104)	(164,104)				
All Funds	-	-				
3240 Unemployment Assessments						
8000 General Fund	1,410	1,410				
3400 Other Funds Ltd	(1,410)	(1,410)				
All Funds	-	-				
3241 Paid Family Medical Leave Insurance						
8000 General Fund	8,546	8,546				
3400 Other Funds Ltd	(8,546)	(8,546)				
All Funds	-	-				
3250 Workers Comp. Assess. (WCD)						

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02				
8000 General Fund	876	876				
3400 Other Funds Ltd	(876)	(876)				
All Funds	-	-				
3270 Flexible Benefits						
8000 General Fund	722,700	722,700				
3400 Other Funds Ltd	(722,700)	(722,700)				
All Funds	-	-				
OTHER PAYROLL EXPENSES						
8000 General Fund	1,415,785	1,415,785				
3400 Other Funds Ltd	(1,415,785)	(1,415,785)				
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**				
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(70,366)	(70,366)				
3400 Other Funds Ltd	70,366	70,366				
All Funds	-	-				
PERSONAL SERVICES						
8000 General Fund	3,497,332	3,497,332				
3400 Other Funds Ltd	(3,497,332)	(3,497,332)				
TOTAL PERSONAL SERVICES	**-**	**-**				
SERVICES & SUPPLIES						
4100 Instate Travel						

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02				
8000 General Fund	18,902	18,902				
3400 Other Funds Ltd	(18,902)	(18,902)				
All Funds	-	-				
4175 Office Expenses						
8000 General Fund	21,552	21,552				
3400 Other Funds Ltd	(21,552)	(21,552)				
All Funds	-	-				
4200 Telecommunications						
8000 General Fund	15,610	15,610				
3400 Other Funds Ltd	(15,610)	(15,610)				
All Funds	-	-				
4225 State Gov. Service Charges						
8000 General Fund	119,104	119,104				
3400 Other Funds Ltd	(119,104)	(119,104)				
All Funds	-	-				
4250 Data Processing						
8000 General Fund	2,110	2,110				
3400 Other Funds Ltd	(2,110)	(2,110)				
All Funds	-	-				
4275 Publicity and Publications						
8000 General Fund	26,247	26,247				
3400 Other Funds Ltd	(26,247)	(26,247)				
All Funds	-	-				

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02				
4300 Professional Services						
8000 General Fund	115,526	115,526				
3400 Other Funds Ltd	(115,526)	(115,526)				
All Funds	-	-				
4325 Attorney General						
8000 General Fund	5,556	5,556				
3400 Other Funds Ltd	(5,556)	(5,556)				
All Funds	-	-				
4375 Employee Recruitment and Develop						
8000 General Fund	57	57				
3400 Other Funds Ltd	(57)	(57)				
All Funds	-	-				
4450 Fuels and Utilities						
8000 General Fund	91,330	91,330				
3400 Other Funds Ltd	(91,330)	(91,330)				
All Funds	-	-				
4475 Facilities Maintenance						
8000 General Fund	82,336	82,336				
3400 Other Funds Ltd	(82,336)	(82,336)				
All Funds	-	-				
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	10,059	10,059				
4525 Medical Services and Supplies						

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02				
8000 General Fund	40,966	40,966				
3400 Other Funds Ltd	(40,966)	(40,966)				
All Funds	-	-				
4575 Agency Program Related S and S						
8000 General Fund	94,672	94,672				
3400 Other Funds Ltd	(104,731)	(104,731)				
All Funds	(10,059)	(10,059)				
4600 Intra-agency Charges						
8000 General Fund	7,804	7,804				
3400 Other Funds Ltd	(7,804)	(7,804)				
All Funds	-	-				
4650 Other Services and Supplies						
8000 General Fund	29,157	29,157				
3400 Other Funds Ltd	(29,157)	(29,157)				
All Funds	-	-				
4700 Expendable Prop 250 - 5000						
8000 General Fund	10,073	10,073				
3400 Other Funds Ltd	(77,138)	(77,138)				
All Funds	(67,065)	(67,065)				
4715 IT Expendable Property						
8000 General Fund	23,367	23,367				
3400 Other Funds Ltd	(23,367)	(23,367)				
All Funds	-	-				

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Fund Shift Priority: 02				
SERVICES & SUPPLIES						
8000 General Fund	704,369	704,369				
3400 Other Funds Ltd	(771,434)	(771,434)				
TOTAL SERVICES & SUPPLIES	**($67,065)**	**($67,065)**				
SPECIAL PAYMENTS						
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	67,065	67,065				
EXPENDITURES						
8000 General Fund	4,268,766	4,268,766				
3400 Other Funds Ltd	(4,268,766)	(4,268,766)				
TOTAL EXPENDITURES	**-**	**-**				
ENDING BALANCE						
8000 General Fund	-	-				
3400 Other Funds Ltd	1,908,766	1,908,766				
TOTAL ENDING BALANCE	**$1,908,766**	**$1,908,766**				

Description	Total Policy Packages	Pkg: 480 New Debt Service Priority: 20				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	1,334,066	1,334,066				
AVAILABLE REVENUES						
8030 General Fund Debt Svc	1,334,066	1,334,066				
TOTAL AVAILABLE REVENUES	**$1,334,066**	**$1,334,066**				
EXPENDITURES						
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	740,000	740,000				
7150 Interest - Bonds						
8030 General Fund Debt Svc	594,066	594,066				
DEBT SERVICE						
8030 General Fund Debt Svc	1,334,066	1,334,066				
TOTAL DEBT SERVICE	**$1,334,066**	**$1,334,066**				
ENDING BALANCE						
8030 General Fund Debt Svc	-	-				
TOTAL ENDING BALANCE	**-**	**-**				

Description	Total Policy Packages	Pkg: 490 Owen Summers ASLEP Priority: 16	Pkg: 491 Newport ASLEP Priority: 17	Pkg: 492 McMinnville ASLEP Priority: 18	Pkg: 493 Hood River ASLEP Priority: 19	Pkg: 494 OYCP Athletic Field Priority: 22
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3020 Other Funds Cap Construct	2,360,000	-	-	-	-	2,360,000
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	17,730,597	2,909,970	5,327,482	6,329,665	3,163,480	-
REVENUE CATEGORIES						
3020 Other Funds Cap Construct	20,090,597	2,909,970	5,327,482	6,329,665	3,163,480	2,360,000
TOTAL REVENUE CATEGORIES	**$20,090,597**	**$2,909,970**	**$5,327,482**	**$6,329,665**	**$3,163,480**	**$2,360,000**
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	20,090,597	2,909,970	5,327,482	6,329,665	3,163,480	2,360,000
TOTAL AVAILABLE REVENUES	**$20,090,597**	**$2,909,970**	**$5,327,482**	**$6,329,665**	**$3,163,480**	**$2,360,000**
EXPENDITURES						
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construct	17,730,597	2,909,970	5,327,482	6,329,665	3,163,480	-
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	2,360,000	-	-	-	-	2,360,000
CAPITAL OUTLAY						
3020 Other Funds Cap Construct	20,090,597	2,909,970	5,327,482	6,329,665	3,163,480	2,360,000
TOTAL CAPITAL OUTLAY	**$20,090,597**	**$2,909,970**	**$5,327,482**	**$6,329,665**	**$3,163,480**	**$2,360,000**

Description	Total Policy Packages	Pkg: 490 Owen Summers ASLEP Priority: 16	Pkg: 491 Newport ASLEP Priority: 17	Pkg: 492 McMinnville ASLEP Priority: 18	Pkg: 493 Hood River ASLEP Priority: 19	Pkg: 494 OYCP Athletic Field Priority: 22
ENDING BALANCE						
3020 Other Funds Cap Construct	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Salary											10,798,129	-	4,924,697	50,266,211	65,989,037
Total OPE											5,631,911	-	3,131,366	27,582,944	36,346,221
Total Personal Services											**16,430,040**	**-**	**8,056,063**	**77,849,155**	**102,335,258**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000276	MMN X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5700	SAL	136,800	-	-	-	136,800
										OPE	76,388	-	-	-	76,388
0000297	MEAH Z7583 HF	AGENCY HEAD 3	45X	PF	1	1.00	24	10	20474	SAL	491,376	-	-	-	491,376
										OPE	158,346	-	-	-	158,346
0014001	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	88,812	-	88,812
0019078	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	9	9718	SAL	233,232	-	-	-	233,232
										OPE	102,252	-	-	-	102,252
0021107	AU C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8674	SAL	208,176	-	-	-	208,176
										OPE	95,532	-	-	-	95,532
0021108	AU C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	3	5819	SAL	139,656	-	-	-	139,656
										OPE	77,155	-	-	-	77,155
0021109	AU C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	3	5819	SAL	139,656	-	-	-	139,656
										OPE	77,155	-	-	-	77,155
0023059	AU C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6046	SAL	145,104	-	-	-	145,104
										OPE	78,615	-	-	-	78,615
0023060	AU C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6046	SAL	145,104	-	-	-	145,104
										OPE	78,615	-	-	-	78,615
0023061	AU C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6046	SAL	145,104	-	-	-	145,104
										OPE	78,615	-	-	-	78,615
0023062	AU C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6046	SAL	145,104	-	-	-	145,104
										OPE	78,615	-	-	-	78,615
0023063	AU C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	3	6046	SAL	145,104	-	-	-	145,104
										OPE	78,615	-	-	-	78,615
0023069	MMS X7085 AP	BUSINESS OPERATIONS MANAGER 1	31X	PF	1	1.00	24	3	6930	SAL	166,320	-	-	-	166,320
										OPE	84,305	-	-	-	84,305
0023070	MMS X7373 IP	Information Technology Manager 3		PF	1	1.00	24	9	13004	SAL	312,096	-	-	-	312,096
										OPE	122,095	-	-	-	122,095
0034281	MESN Z7595 DF	DEPUTY/CHIEF 5	42X	PF	1	1.00	24	10	17088	SAL	410,112	-	-	-	410,112
										OPE	141,915	-	-	-	141,915
Total Salary											2,962,944	-	183,120	-	3,146,064

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total OPE											1,328,218	-	88,812	-	1,417,030
Total Personal Services											**4,291,162**	**-**	**271,932**	**-**	**4,563,094**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000277	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	9	9264	SAL	143,851	-	78,485	-	222,336
										OPE	64,266	-	35,063	-	99,329
0007114	AU C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5253	SAL	63,036	-	63,036	-	126,072
										OPE	36,756	-	36,756	-	73,512
0013048	AU C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7673	SAL	92,076	-	92,076	-	184,152
										OPE	44,545	-	44,545	-	89,090
0013049	AU C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	7	5501	SAL	132,024	-	-	-	132,024
										OPE	75,108	-	-	-	75,108
0021048	AU C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	3	3784	SAL	48,132	-	42,684	-	90,816
										OPE	33,949	-	30,106	-	64,055
0021049	AU C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	3	5501	SAL	69,973	-	62,051	-	132,024
										OPE	39,807	-	35,301	-	75,108
0021050	AU C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	3	5501	SAL	69,973	-	62,051	-	132,024
										OPE	39,807	-	35,301	-	75,108
0023071	AU C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	3	4155	SAL	49,860	-	49,860	-	99,720
										OPE	33,222	-	33,222	-	66,444
0024001	AU C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	7	6659	SAL	94,243	-	65,573	-	159,816
										OPE	48,686	-	33,875	-	82,561
0095010	AU C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	10	5768	SAL	37,377	-	101,055	-	138,432
										OPE	20,743	-	56,084	-	76,827
0097002	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	111,168	-	111,168	-	222,336
										OPE	49,665	-	49,665	-	99,330
0101002	AU C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	4	4772	SAL	57,264	-	57,264	-	114,528
										OPE	35,208	-	35,208	-	70,416
0830001	AU C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	6	5253	SAL	63,036	-	63,036	-	126,072
										OPE	36,756	-	36,756	-	73,512
1020308	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	8	8831	SAL	211,944	-	-	-	211,944
										OPE	96,543	-	-	-	96,543
2020016	AU C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	6	4772	SAL	57,264	-	57,264	-	114,528
										OPE	35,208	-	35,208	-	70,416
9200008	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATOF	38X	PF	1	1.00	24	8	12394	SAL	297,456	-	-	-	297,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	119,135	-	-	-	119,135
9200009	AU C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7673	SAL	-	-	184,152	-	184,152
										OPE	-	-	89,089	-	89,089
Total Salary											1,598,677	-	1,089,755	-	2,688,432
Total OPE											809,404	-	586,179	-	1,395,583
Total Personal Services											**2,408,081**	**-**	**1,675,934**	**-**	**4,084,015**

2023-25 Biennium **Cross Reference Number: 24800-001-03-00-00000**
Budget Preparation **Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000293	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	4067	SAL	97,608	-	-	-	97,608
										OPE	65,877	-	-	-	65,877
0003035	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7630	SAL	53,105	-	130,015	-	183,120
										OPE	25,755	-	63,057	-	88,812
0009002	MESN Z7343 AF	Human Resources Manager 3		PF	1	1.00	24	10	11802	SAL	283,248	-	-	-	283,248
										OPE	115,596	-	-	-	115,596
0021046	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	3	3877	SAL	93,048	-	-	-	93,048
										OPE	64,654	-	-	-	64,654
0021047	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	8	8408	SAL	201,792	-	-	-	201,792
										OPE	93,819	-	-	-	93,819
0097001	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	222,336	-	-	-	222,336
										OPE	99,329	-	-	-	99,329
0097038	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	3	4941	SAL	34,211	-	84,373	-	118,584
										OPE	20,629	-	50,874	-	71,503
0101001	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	6	6930	SAL	49,896	-	116,424	-	166,320
										OPE	25,292	-	59,014	-	84,306
Total Salary											1,035,244	-	330,812	-	1,366,056
Total OPE											510,951	-	172,945	-	683,896
Total Personal Services											**1,546,195**	**-**	**503,757**	**-**	**2,049,952**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001001	AU C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	3	6046	SAL	145,104	-	-	-	145,104
										OPE	78,615	-	-	-	78,615
0007025	AU C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25Q	PP	1	0.50	12	10	6977	SAL	-	-	83,724	-	83,724
										OPE	-	-	42,304	-	42,304
Total Salary											145,104	-	83,724	-	228,828
Total OPE											78,615	-	42,304	-	120,919
Total Personal Services											**223,719**	**-**	**126,028**	**-**	**349,747**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000025	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	60,168	-	-	60,168	120,336
										OPE	35,987	-	-	35,987	71,974
0000026	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	7	4355	SAL	-	-	-	104,520	104,520
										OPE	-	-	-	67,731	67,731
0000031	AU C4110 AP	GROUNDS MAINTENANCE WORKER 2	17T	PF	1	1.00	24	10	4772	SAL	-	-	-	114,528	114,528
										OPE	-	-	-	70,415	70,415
0000078	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	9	4772	SAL	-	-	-	114,528	114,528
										OPE	-	-	-	70,415	70,415
0000242	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	51,131	-	-	69,205	120,336
										OPE	30,581	-	-	41,392	71,973
0000261	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	10	11802	SAL	283,248	-	-	-	283,248
										OPE	115,596	-	-	-	115,596
0000266	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	8	4556	SAL	54,672	-	-	54,672	109,344
										OPE	34,513	-	-	34,513	69,026
0000268	AU C3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	10	9742	SAL	-	-	-	233,808	233,808
										OPE	-	-	-	102,406	102,406
0000275	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	60,168	-	-	60,168	120,336
										OPE	35,987	-	-	35,987	71,974
0000283	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	78,218	42,118	120,336
										OPE	-	-	46,782	25,191	71,973
0000290	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	83,568	-	-	-	83,568
										OPE	62,112	-	-	-	62,112
0001002	MMS X7614 AP	Planning (Land Use/Environmental) Manage		PF	1	1.00	24	10	10720	SAL	-	-	-	257,280	257,280
										OPE	-	-	-	108,701	108,701
0001003	AU C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17T	PF	1	1.00	24	2	3343	SAL	-	-	40,116	40,116	80,232
										OPE	-	-	30,609	30,609	61,218
0001004	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	8	3350	SAL	-	-	11,122	-	11,122
										OPE	-	-	9,610	-	9,610
0001005	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001006	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	8	3350	SAL	-	-	11,122	-	11,122

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	9,610	-	9,610
0001007	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001008	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001009	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001010	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001011	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	8	3350	SAL	-	-	11,122	-	11,122
										OPE	-	-	9,610	-	9,610
0001012	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001013	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001014	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	8	3350	SAL	-	-	11,122	-	11,122
										OPE	-	-	9,610	-	9,610
0001015	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001016	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001017	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001018	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001019	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001020	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	3083	SAL	-	-	10,236	-	10,236
										OPE	-	-	9,370	-	9,370
0001021	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	8	3350	SAL	-	-	11,122	-	11,122
										OPE	-	-	9,610	-	9,610

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001022	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	8	3350	SAL	-	-	11,122	-	11,122
										OPE	-	-	9,610	-	9,610
0001023	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001024	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	8	3350	SAL	-	-	11,122	-	11,122
										OPE	-	-	9,610	-	9,610
0001025	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001026	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	3083	SAL	-	-	10,236	-	10,236
										OPE	-	-	9,370	-	9,370
0001027	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001028	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001029	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001030	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001031	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001032	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001033	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001034	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	8	3350	SAL	-	-	11,122	-	11,122
										OPE	-	-	9,610	-	9,610
0001035	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001036	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	5	2992	SAL	-	-	9,933	-	9,933
										OPE	-	-	9,290	-	9,290
0001037	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	9,486	-	9,486
0001038	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	8	3350	SAL	-	-	11,122	-	11,122
										OPE	-	-	9,610	-	9,610
0001039	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	5	2992	SAL	-	-	9,933	-	9,933
										OPE	-	-	9,290	-	9,290
0001040	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001041	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	6	3083	SAL	-	-	10,236	-	10,236
										OPE	-	-	9,370	-	9,370
0001042	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001043	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001044	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001045	UM C0723 AP	MILITARY LEASE AGENT	11	PP	1	0.14	3.32	7	3213	SAL	-	-	10,667	-	10,667
										OPE	-	-	9,486	-	9,486
0001046	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	-	-	83,568	-	83,568
										OPE	-	-	62,112	-	62,112
0001047	MMS X7034 IP	Manager 2	33X	PF	1	1.00	24	8	9718	SAL	-	-	-	233,232	233,232
										OPE	-	-	-	102,252	102,252
0001049	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	44,524	-	-	75,812	120,336
										OPE	26,630	-	-	45,343	71,973
0001051	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	60,168	60,168	120,336
										OPE	-	-	35,987	35,987	71,974
0001052	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	5	3962	SAL	-	-	47,544	47,544	95,088
										OPE	-	-	32,601	32,601	65,202
0001053	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPERVI	27	PF	1	1.00	24	9	8015	SAL	-	-	67,326	125,034	192,360
										OPE	-	-	31,952	59,339	91,291
0001054	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPERVI	27	PF	1	1.00	24	5	6601	SAL	50,696	-	44,359	63,370	158,425
										OPE	26,300	-	23,013	32,875	82,188

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0003008	AU C3252 AP	FACILITIES ENGINEER 2	29	PF	1	1.00	24	3	6046	SAL	-	-	-	145,104	145,104
										OPE	-	-	-	78,615	78,615
0003009	AU C1099 AP	PLANNER 4	32	PF	1	1.00	24	8	8868	SAL	-	-	-	212,832	212,832
										OPE	-	-	-	96,781	96,781
0003058	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	-	-	-	83,568	83,568
										OPE	-	-	-	62,112	62,112
0003072	AU C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	3	6893	SAL	-	-	-	165,432	165,432
										OPE	-	-	-	84,069	84,069
0003073	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	-	233,232	233,232
										OPE	-	-	-	102,252	102,252
0003074	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	6	5253	SAL	-	-	-	126,072	126,072
										OPE	-	-	-	73,512	73,512
0003075	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6345	SAL	-	-	-	152,280	152,280
										OPE	-	-	-	80,540	80,540
0005013	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	-	-	-	83,568	83,568
										OPE	-	-	-	62,112	62,112
0005021	AU C4014 AP	FACILITY OPERATIONS SPECIALIST 1	24	PF	1	1.00	24	3	4772	SAL	-	-	-	114,528	114,528
										OPE	-	-	-	70,415	70,415
0005029	AU C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7673	SAL	-	-	-	184,152	184,152
										OPE	-	-	-	89,089	89,089
0005030	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPERVI	27	PF	1	1.00	24	8	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	88,812	88,812
0007003	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	-	-	-	83,568	83,568
										OPE	-	-	-	62,112	62,112
0007011	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	6	4155	SAL	-	-	-	99,720	99,720
										OPE	-	-	-	66,444	66,444
0007015	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	5	3213	SAL	-	-	77,112	-	77,112
										OPE	-	-	60,380	-	60,380
0007016	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	5	3213	SAL	-	-	77,112	-	77,112
										OPE	-	-	60,380	-	60,380
0007021	AU C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8868	SAL	-	-	-	212,832	212,832

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	96,781	96,781
0007022	AU C3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	10	9742	SAL	-	-	-	233,808	233,808
										OPE	-	-	-	102,406	102,406
0007023	AU C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	9	7322	SAL	-	-	-	175,728	175,728
										OPE	-	-	-	86,829	86,829
0007039	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	8	6046	SAL	-	-	-	145,104	145,104
										OPE	-	-	-	78,615	78,615
0007056	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPERVI	27	PF	1	1.00	24	8	7630	SAL	-	-	-	183,120	183,120
										OPE	-	-	-	88,812	88,812
0007057	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	-	-	83,568	-	83,568
										OPE	-	-	62,112	-	62,112
0007105	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	-	-	83,568	-	83,568
										OPE	-	-	62,112	-	62,112
0009001	MMS X9107 AP	SUPERVISING FOOD SERVICE WORKER	24	PF	1	1.00	24	9	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	84,305	-	84,305
0011005	AU C8257 AP	FOREST OFFICER	23	PF	1	1.00	24	10	6345	SAL	-	-	-	152,280	152,280
										OPE	-	-	-	80,540	80,540
0011006	AU C8257 AP	FOREST OFFICER	23	PF	1	1.00	24	10	6345	SAL	-	-	-	152,280	152,280
										OPE	-	-	-	80,540	80,540
0011007	AU C8257 AP	FOREST OFFICER	23	PF	1	1.00	24	9	6046	SAL	-	-	-	145,104	145,104
										OPE	-	-	-	78,615	78,615
0011008	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0011009	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0011010	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0011011	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0011012	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	2	3343	SAL	-	-	-	40,116	40,116
										OPE	-	-	-	30,608	30,608

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0011013	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	1	3213	SAL	-	-	-	38,556	38,556
										OPE	-	-	-	30,190	30,190
0011014	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0011015	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	2	3343	SAL	-	-	-	40,116	40,116
										OPE	-	-	-	30,608	30,608
0011016	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	4	3627	SAL	-	-	-	43,524	43,524
										OPE	-	-	-	31,522	31,522
0011017	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	1	3213	SAL	-	-	-	38,556	38,556
										OPE	-	-	-	30,190	30,190
0013013	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3482	SAL	-	-	-	83,568	83,568
										OPE	-	-	-	62,112	62,112
0013015	AU C4014 AP	FACILITY OPERATIONS SPECIALIST 1	24	PF	1	1.00	24	3	4772	SAL	-	-	17,179	97,349	114,528
										OPE	-	-	10,562	59,853	70,415
0013018	AU C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8868	SAL	-	-	-	212,832	212,832
										OPE	-	-	-	96,781	96,781
0013020	AU C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7322	SAL	-	-	-	175,728	175,728
										OPE	-	-	-	86,829	86,829
0013021	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	8	6046	SAL	-	-	-	145,104	145,104
										OPE	-	-	-	78,615	78,615
0013028	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	60,168	60,168	120,336
										OPE	-	-	35,987	35,987	71,974
0013029	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	60,168	60,168	120,336
										OPE	-	-	35,987	35,987	71,974
0013030	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	7	4355	SAL	-	-	52,260	52,260	104,520
										OPE	-	-	33,866	33,866	67,732
0013032	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
0013033	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	4	3784	SAL	-	-	47,224	43,592	90,816
										OPE	-	-	33,309	30,746	64,055
0013036	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	2	3482	SAL	-	-	15,042	68,526	83,568

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	11,180	50,932	62,112
0013038	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	12,034	108,302	120,336
										OPE	-	-	7,197	64,776	71,973
0013039	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	-	-	83,568	-	83,568
										OPE	-	-	62,112	-	62,112
0014022	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATOF	38X	PF	1	1.00	24	10	13661	SAL	327,864	-	-	-	327,864
										OPE	125,284	-	-	-	125,284
0015001	AU C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5501	SAL	-	-	132,024	-	132,024
										OPE	-	-	75,108	-	75,108
0017001	AU C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	8	6977	SAL	-	-	-	167,448	167,448
										OPE	-	-	-	84,609	84,609
0017005	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	6	3706	SAL	-	-	-	88,944	88,944
										OPE	-	-	-	63,554	63,554
0017006	AU C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	3	5253	SAL	-	-	-	126,072	126,072
										OPE	-	-	-	73,512	73,512
0017008	AU C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	10	7673	SAL	-	-	-	184,152	184,152
										OPE	-	-	-	89,089	89,089
0017009	AU C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	1	5679	SAL	-	-	-	136,296	136,296
										OPE	-	-	-	76,254	76,254
0017010	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
0017011	AU C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	3	5768	SAL	-	-	-	138,432	138,432
										OPE	-	-	-	76,827	76,827
0017012	AU C4005 AP	PLUMBER	24	PF	1	1.00	24	3	4772	SAL	-	-	-	114,528	114,528
										OPE	-	-	-	70,415	70,415
0017013	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	PF	1	1.00	24	6	3962	SAL	-	-	-	95,088	95,088
										OPE	-	-	-	65,201	65,201
0017014	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	PF	1	1.00	24	3	3482	SAL	-	-	-	83,568	83,568
										OPE	-	-	-	62,112	62,112
0017015	AU C8257 AP	FOREST OFFICER	23	PF	1	1.00	24	7	5501	SAL	-	-	-	132,024	132,024
										OPE	-	-	-	75,108	75,108

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0017016	MMS X4046 AP	MAINTENANCE & OPERATIONS SUPERVI	27	PF	1	1.00	24	3	5985	SAL	-	-	-	143,640	143,640
										OPE	-	-	-	78,223	78,223
0017017	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTEN	28X	PF	1	1.00	24	9	8015	SAL	-	-	-	192,360	192,360
										OPE	-	-	-	91,290	91,290
0017018	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	5	3962	SAL	-	-	-	95,088	95,088
										OPE	-	-	-	65,201	65,201
0017019	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	9	4772	SAL	-	-	-	114,528	114,528
										OPE	-	-	-	70,415	70,415
0017021	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	-	-	-	83,568	83,568
										OPE	-	-	-	62,112	62,112
0017022	AU C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	6	3213	SAL	-	-	-	77,112	77,112
										OPE	-	-	-	60,380	60,380
0017023	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	7	4355	SAL	-	-	-	104,520	104,520
										OPE	-	-	-	67,731	67,731
0017024	AU C4110 AP	GROUNDS MAINTENANCE WORKER 2	17T	PF	1	1.00	24	10	4772	SAL	-	-	-	114,528	114,528
										OPE	-	-	-	70,415	70,415
0017025	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	3	4772	SAL	-	-	-	114,528	114,528
										OPE	-	-	-	70,415	70,415
0017026	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6659	SAL	-	-	-	159,816	159,816
										OPE	-	-	-	82,561	82,561
0017082	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SP	1	0.42	10	3	3482	SAL	-	-	-	34,820	34,820
										OPE	-	-	-	25,880	25,880
0017085	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	PF	1	1.00	24	6	3962	SAL	-	-	-	95,088	95,088
										OPE	-	-	-	65,201	65,201
0017086	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	PF	1	1.00	24	4	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0019024	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	7	4355	SAL	-	-	-	104,520	104,520
										OPE	-	-	-	67,731	67,731
0019025	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	-	-	17,410	69,638	87,048
										OPE	-	-	12,609	50,436	63,045
0019027	AU C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	3	5501	SAL	-	-	-	132,024	132,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	75,108	75,108
0019028	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0019029	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0019030	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0019031	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0019032	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0019033	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0019034	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	1	3213	SAL	-	-	-	38,556	38,556
										OPE	-	-	-	30,190	30,190
0019035	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0019036	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	5	3787	SAL	-	-	-	45,444	45,444
										OPE	-	-	-	32,037	32,037
0019037	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	2	3343	SAL	-	-	-	40,116	40,116
										OPE	-	-	-	30,608	30,608
0019038	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0019039	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	SF	1	0.50	12	3	3482	SAL	-	-	-	41,784	41,784
										OPE	-	-	-	31,055	31,055
0019042	AU C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	4	5768	SAL	-	-	27,686	110,746	138,432
										OPE	-	-	15,365	61,462	76,827
0019043	AU C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	3	4556	SAL	-	-	27,336	82,008	109,344
										OPE	-	-	17,256	51,769	69,025
0019063	AU C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	8	8053	SAL	-	-	-	193,272	193,272
										OPE	-	-	-	91,534	91,534

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0019065	AU C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	3	3784	SAL	-	-	18,163	72,653	90,816
										OPE	-	-	12,811	51,244	64,055
0019066	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	9	4255	SAL	-	-	51,060	51,060	102,120
										OPE	-	-	33,544	33,544	67,088
0019069	AU C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6224	SAL	-	-	-	149,376	149,376
										OPE	-	-	-	79,762	79,762
0021001	AU C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	4	3962	SAL	95,088	-	-	-	95,088
										OPE	65,201	-	-	-	65,201
0021019	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	PF	1	1.00	24	3	3482	SAL	-	-	-	83,568	83,568
										OPE	-	-	-	62,112	62,112
0021020	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	PF	1	1.00	24	7	4155	SAL	-	-	-	99,720	99,720
										OPE	-	-	-	66,444	66,444
0021021	AU C8255 AP	WILDLAND FIRE SUPPRESSION SPECIAL	17	PF	1	1.00	24	5	3787	SAL	-	-	-	90,888	90,888
										OPE	-	-	-	64,076	64,076
0021025	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	2	4556	SAL	-	-	-	109,344	109,344
										OPE	-	-	-	69,025	69,025
0021026	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	6	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
0021039	AU C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	7	5501	SAL	-	-	33,006	99,018	132,024
										OPE	-	-	18,777	56,331	75,108
0023073	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	8	4058	SAL	-	-	97,392	-	97,392
										OPE	-	-	65,819	-	65,819
0023074	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	10	4462	SAL	-	-	107,088	-	107,088
										OPE	-	-	68,419	-	68,419
0023075	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	4	3412	SAL	-	-	81,888	-	81,888
										OPE	-	-	61,661	-	61,661
0023076	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	3	3277	SAL	-	-	78,648	-	78,648
										OPE	-	-	60,793	-	60,793
0023078	AU C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	3	4155	SAL	-	-	-	99,720	99,720
										OPE	-	-	-	66,444	66,444
0023079	AU C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	4	3213	SAL	-	-	-	77,112	77,112

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	60,380	60,380
0023080	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3213	SAL	-	-	-	77,112	77,112
										OPE	-	-	-	60,380	60,380
0023081	AU C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	3	3962	SAL	-	-	-	95,088	95,088
										OPE	-	-	-	65,201	65,201
0023082	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0023083	AU C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	4	3213	SAL	-	-	-	77,112	77,112
										OPE	-	-	-	60,380	60,380
0023084	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3213	SAL	-	-	-	77,112	77,112
										OPE	-	-	-	60,380	60,380
0023086	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3213	SAL	-	-	-	77,112	77,112
										OPE	-	-	-	60,380	60,380
0023087	AU C4110 AP	GROUNDS MAINTENANCE WORKER 2	17T	PF	1	1.00	24	3	3482	SAL	-	-	-	83,568	83,568
										OPE	-	-	-	62,112	62,112
0023088	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0023089	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0023090	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0023091	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	4	3412	SAL	-	-	81,888	-	81,888
										OPE	-	-	61,661	-	61,661
0023092	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	3	3277	SAL	-	-	78,648	-	78,648
										OPE	-	-	60,793	-	60,793
0023093	MMS X8258 AP	WILDLAND FIRE SUPERVISOR	25	PF	1	1.00	24	3	5432	SAL	-	-	-	130,368	130,368
										OPE	-	-	-	74,663	74,663
0023094	MMS X8258 AP	WILDLAND FIRE SUPERVISOR	25	PF	1	1.00	24	3	5432	SAL	-	-	-	130,368	130,368
										OPE	-	-	-	74,663	74,663
0093025	AU C3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	10	9742	SAL	-	-	-	233,808	233,808
										OPE	-	-	-	102,406	102,406

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0095001	AU C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	6	4355	SAL	-	-	-	104,520	104,520
										OPE	-	-	-	67,731	67,731
0095009	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	78,343	-	-	8,705	87,048
										OPE	56,741	-	-	6,305	63,046
0095011	MMS X7154 AP	CONSTRUCTION AND FACILITY MAINTEN.	33X	PF	1	1.00	24	10	10720	SAL	84,902	-	64,320	108,058	257,280
										OPE	35,871	-	27,175	45,654	108,700
0097016	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3213	SAL	19,278	-	-	57,834	77,112
										OPE	15,095	-	-	45,285	60,380
0097017	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	9	4255	SAL	-	-	-	102,120	102,120
										OPE	-	-	-	67,087	67,087
0097018	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	5	3213	SAL	-	-	77,112	-	77,112
										OPE	-	-	60,380	-	60,380
0097019	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	10	3962	SAL	-	-	95,088	-	95,088
										OPE	-	-	65,201	-	65,201
0097022	AU C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	3	5253	SAL	26,122	-	5,396	94,554	126,072
										OPE	15,232	-	3,146	55,134	73,512
0097023	MMN X7156 AP	CONSTRUCTION AND FACILITY MAINTEN.	28X	PF	1	1.00	24	3	5985	SAL	-	-	-	143,640	143,640
										OPE	-	-	-	78,223	78,223
0097024	AU C3252 AP	FACILITIES ENGINEER 2	29	PF	1	1.00	24	10	8449	SAL	-	-	-	202,776	202,776
										OPE	-	-	-	94,083	94,083
0097025	AU C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	3	5501	SAL	-	-	-	132,024	132,024
										OPE	-	-	-	75,108	75,108
0097027	AU C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8868	SAL	-	-	-	212,832	212,832
										OPE	-	-	-	96,781	96,781
0097029	AU C0438 AP	PROCUREMENT & CONTRACT SPECIALIS	29	PF	1	1.00	24	10	8449	SAL	-	-	-	202,776	202,776
										OPE	-	-	-	94,083	94,083
0097031	AU C0103 AP	OFFICE SPECIALIST 1	13C	PF	1	1.00	24	10	4155	SAL	-	-	-	99,720	99,720
										OPE	-	-	-	66,444	66,444
0097045	AU C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	8	6977	SAL	-	-	-	167,448	167,448
										OPE	-	-	-	84,609	84,609
0097046	AU C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	6	6346	SAL	-	-	-	152,304	152,304

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	80,546	80,546
0097050	AU C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7322	SAL	-	-	-	175,728	175,728
										OPE	-	-	-	86,829	86,829
0097051	AU C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4355	SAL	-	-	-	104,520	104,520
										OPE	-	-	-	67,731	67,731
0097052	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PP	1	0.50	12	10	5014	SAL	-	-	-	60,168	60,168
										OPE	-	-	-	35,987	35,987
0097053	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
0099023	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3213	SAL	-	-	77,112	-	77,112
										OPE	-	-	60,380	-	60,380
0099024	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	-	-	83,568	-	83,568
										OPE	-	-	62,112	-	62,112
0099026	AU C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	10	4462	SAL	-	-	-	107,088	107,088
										OPE	-	-	-	68,419	68,419
0099027	AU C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9503	SAL	-	-	-	228,072	228,072
										OPE	-	-	-	100,868	100,868
0099029	AU C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5253	SAL	-	-	-	126,072	126,072
										OPE	-	-	-	73,512	73,512
0301001	AU C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	3	3784	SAL	-	-	90,816	-	90,816
										OPE	-	-	64,055	-	64,055
0802003	AU C4110 AP	GROUNDS MAINTENANCE WORKER 2	17T	PF	1	1.00	24	2	3343	SAL	-	-	-	80,232	80,232
										OPE	-	-	-	61,218	61,218
0802021	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	8	4556	SAL	-	-	-	109,344	109,344
										OPE	-	-	-	69,025	69,025
0802022	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
0803001	AU C4014 AP	FACILITY OPERATIONS SPECIALIST 1	24	PF	1	1.00	24	7	5768	SAL	-	-	-	138,432	138,432
										OPE	-	-	-	76,827	76,827
0803002	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	10	6046	SAL	-	-	-	145,104	145,104
										OPE	-	-	-	78,615	78,615

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0803003	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	10	6046	SAL	-	-	-	145,104	145,104
										OPE	-	-	-	78,615	78,615
0803004	MMS X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	9	10203	SAL	-	-	-	244,872	244,872
										OPE	-	-	-	105,373	105,373
0803005	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
0803007	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	9	4772	SAL	-	-	-	114,528	114,528
										OPE	-	-	-	70,415	70,415
0803008	AU C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	4	4155	SAL	-	-	-	99,720	99,720
										OPE	-	-	-	66,444	66,444
0803010	AU C4005 AP	PLUMBER	24	PF	1	1.00	24	10	6659	SAL	-	-	-	159,816	159,816
										OPE	-	-	-	82,561	82,561
0803011	AU C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	7	6659	SAL	-	-	-	159,816	159,816
										OPE	-	-	-	82,561	82,561
0803012	AU C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	10	8053	SAL	-	-	-	193,272	193,272
										OPE	-	-	-	91,534	91,534
0803013	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	10	3962	SAL	-	-	-	95,088	95,088
										OPE	-	-	-	65,201	65,201
0803014	AU C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	10	4155	SAL	-	-	-	99,720	99,720
										OPE	-	-	-	66,444	66,444
0803015	AU C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	10	4155	SAL	-	-	-	99,720	99,720
										OPE	-	-	-	66,444	66,444
0806016	AU C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	3	5253	SAL	-	-	-	126,072	126,072
										OPE	-	-	-	73,512	73,512
0819001	MMS X7154 AP	CONSTRUCTION AND FACILITY MAINTEN	33X	PF	1	1.00	24	10	10720	SAL	-	-	-	257,280	257,280
										OPE	-	-	-	108,701	108,701
0825020	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0825021	AU C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	4	5768	SAL	-	-	-	138,432	138,432
										OPE	-	-	-	76,827	76,827
2020015	MMS X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	9	10203	SAL	-	-	-	244,872	244,872

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	105,373	105,373
2022001	AU C0438 AP	PROCUREMENT & CONTRACT SPECIALIS	29	PF	1	1.00	24	3	6046	SAL	-	-	-	145,104	145,104
										OPE	-	-	-	78,615	78,615
4104016	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
4104036	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	60,168	-	60,168	-	120,336
										OPE	35,987	-	35,987	-	71,974
4104043	AU C4014 AP	FACILITY OPERATIONS SPECIALIST 1	24	PF	1	1.00	24	3	4772	SAL	61,146	-	-	53,382	114,528
										OPE	37,595	-	-	32,820	70,415
4104111	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	8	4556	SAL	109,344	-	-	-	109,344
										OPE	69,025	-	-	-	69,025
4105003	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	8	4556	SAL	27,336	-	-	82,008	109,344
										OPE	17,256	-	-	51,769	69,025
4106001	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	9	4772	SAL	114,528	-	-	-	114,528
										OPE	70,415	-	-	-	70,415
4106003	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	8	4556	SAL	54,672	-	54,672	-	109,344
										OPE	34,513	-	34,513	-	69,026
4306001	AU C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	10	8053	SAL	96,636	-	-	96,636	193,272
										OPE	45,767	-	-	45,767	91,534
5011011	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	13,057	-	-	73,991	87,048
										OPE	9,457	-	-	53,588	63,045
8901003	AU C3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	10	9742	SAL	-	-	-	233,808	233,808
										OPE	-	-	-	102,406	102,406
9200006	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTEN	28X	PF	1	1.00	24	3	5985	SAL	-	-	-	143,640	143,640
										OPE	-	-	-	78,223	78,223
9200007	AU C4001 AP	PAINTER	22	PF	1	1.00	24	6	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
9200010	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR 2	28X	PF	1	1.00	24	10	8408	SAL	-	-	90,827	110,965	201,792
										OPE	-	-	42,228	51,591	93,819
Total Salary											1,856,659	-	3,237,286	19,910,616	25,004,561
Total OPE											1,001,145	-	2,241,126	11,398,368	14,640,639

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Personal Services											2,857,804	-	5,478,412	31,308,984	39,645,200

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000254	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8868	SAL	-	-	-	212,832	212,832
										OPE	-	-	-	96,781	96,781
0001048	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	5	6977	SAL	-	-	-	167,448	167,448
										OPE	-	-	-	84,609	84,609
0003011	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	9	8449	SAL	-	-	-	202,776	202,776
										OPE	-	-	-	94,083	94,083
0003012	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	3	6345	SAL	-	-	-	152,280	152,280
										OPE	-	-	-	80,540	80,540
0003013	AU C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8031	SAL	-	-	-	192,744	192,744
										OPE	-	-	-	91,393	91,393
0005028	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	8053	SAL	-	-	-	193,272	193,272
										OPE	-	-	-	91,534	91,534
0023085	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	3	4772	SAL	-	-	-	114,528	114,528
										OPE	-	-	-	70,415	70,415
0097048	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8868	SAL	-	-	-	212,832	212,832
										OPE	-	-	-	96,781	96,781
0803006	AU C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6659	SAL	-	-	-	159,816	159,816
										OPE	-	-	-	82,561	82,561
9100001	MMS X7464 AP	Natural Resource Protection and Sustainabil		PF	1	1.00	24	10	10720	SAL	-	-	-	257,280	257,280
										OPE	-	-	-	108,701	108,701
9200002	AU C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8868	SAL	-	-	-	212,832	212,832
										OPE	-	-	-	96,781	96,781
Total Salary											-	-	-	2,078,640	2,078,640
Total OPE											-	-	-	994,179	994,179
Total Personal Services											**-**	**-**	**-**	**3,072,819**	**3,072,819**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0014021	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	17,410	-	-	69,638	87,048
										OPE	12,609	-	-	50,436	63,045
0014024	AU C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	7322	SAL	35,146	-	-	140,582	175,728
										OPE	17,366	-	-	69,463	86,829
0014027	AU C4110 AP	GROUNDS MAINTENANCE WORKER 2	17T	PF	1	1.00	24	10	4772	SAL	22,906	-	-	91,622	114,528
										OPE	14,083	-	-	56,332	70,415
0023072	AU C3267 AP	CONSTRUCTION PROJECT MANAGER 1	27	PF	1	1.00	24	7	6659	SAL	31,963	-	-	127,853	159,816
										OPE	16,512	-	-	66,049	82,561
0097041	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	17,410	-	-	69,638	87,048
										OPE	12,609	-	-	50,436	63,045
0097042	AU C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	6	6346	SAL	-	-	-	152,304	152,304
										OPE	-	-	-	80,546	80,546
0801002	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	24,067	-	-	96,269	120,336
										OPE	14,395	-	-	57,578	71,973
0801003	AU C4151 AP	TRANSPORTATION MAINTENANCE SPECI	17	PF	1	1.00	24	3	3482	SAL	16,714	-	-	66,854	83,568
										OPE	12,422	-	-	49,690	62,112
0801004	AU C4152 AP	TRANSPORTATION MAINTENANCE SPECI	19	PF	1	1.00	24	10	5253	SAL	25,214	-	-	100,858	126,072
										OPE	14,702	-	-	58,810	73,512
0801005	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	24,067	-	-	96,269	120,336
										OPE	14,395	-	-	57,578	71,973
0801007	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTEN	28X	PF	1	1.00	24	9	8015	SAL	38,472	-	-	153,888	192,360
										OPE	18,258	-	-	73,032	91,290
0801009	AU C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5253	SAL	25,214	-	-	100,858	126,072
										OPE	14,702	-	-	58,810	73,512
0801011	AU C4035 AP	FACILITY ENERGY TECHNICIAN 4	29	PF	1	1.00	24	9	8053	SAL	38,654	-	-	154,618	193,272
										OPE	18,307	-	-	73,227	91,534
0801012	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6345	SAL	-	-	-	152,280	152,280
										OPE	-	-	-	80,540	80,540
0801013	AU C4005 AP	PLUMBER	24	PF	1	1.00	24	10	6659	SAL	31,963	-	-	127,853	159,816
										OPE	16,512	-	-	66,049	82,561
0801017	AU C4110 AP	GROUNDS MAINTENANCE WORKER 2	17T	PF	1	1.00	24	6	3962	SAL	19,018	-	-	76,070	95,088

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	13,040	-	-	52,161	65,201
0801020	AU C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	6	7322	SAL	35,146	-	-	140,582	175,728
										OPE	17,366	-	-	69,463	86,829
0801028	AU C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	7322	SAL	35,146	-	-	140,582	175,728
										OPE	17,366	-	-	69,463	86,829
0804004	AU C4152 AP	TRANSPORTATION MAINTENANCE SPECI	19	PF	1	1.00	24	10	5253	SAL	25,214	-	-	100,858	126,072
										OPE	14,702	-	-	58,810	73,512
2200023	AU C0437 AP	PROCUREMENT & CONTRACT SPECIALIS	27	PF	1	1.00	24	3	5501	SAL	26,405	-	-	105,619	132,024
										OPE	15,022	-	-	60,086	75,108
Total Salary											490,129	-	-	2,265,095	2,755,224
Total OPE											274,368	-	-	1,258,559	1,532,927
Total Personal Services											**764,497**	**-**	**-**	**3,523,654**	**4,288,151**

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Budget Preparation **Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0097040	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	30,084	-	-	90,252	120,336
										OPE	17,993	-	-	53,980	71,973
Total Salary											30,084	-	-	90,252	120,336
Total OPE											17,993	-	-	53,980	71,973
Total Personal Services											**48,077**	**-**	**-**	**144,232**	**192,309**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0007097	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	7	4355	SAL	-	-	-	104,520	104,520
										OPE	-	-	-	67,731	67,731
0802010	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0802012	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	6	4155	SAL	-	-	-	99,720	99,720
										OPE	-	-	-	66,444	66,444
0802013	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0802014	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	3	3962	SAL	-	-	-	95,088	95,088
										OPE	-	-	-	65,201	65,201
0802018	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	10	5501	SAL	-	-	-	132,024	132,024
										OPE	-	-	-	75,108	75,108
0802020	MMS X7776 AP	SECURITY OPERATIONS SUPERVISOR 2	28X	PF	1	1.00	24	10	8408	SAL	-	-	-	201,792	201,792
										OPE	-	-	-	93,819	93,819
0802023	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	10	5501	SAL	-	-	-	132,024	132,024
										OPE	-	-	-	75,108	75,108
0802024	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0802025	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	10	5501	SAL	-	-	-	132,024	132,024
										OPE	-	-	-	75,108	75,108
0802026	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	3	3962	SAL	-	-	-	95,088	95,088
										OPE	-	-	-	65,201	65,201
0802027	AU C5521 AP	FORCE PROTECTION LEADER	20	PF	1	1.00	24	3	3962	SAL	-	-	-	95,088	95,088
										OPE	-	-	-	65,201	65,201
Total Salary											-	-	-	1,348,512	1,348,512
Total OPE											-	-	-	838,056	838,056
Total Personal Services											**-**	**-**	**-**	**2,186,568**	**2,186,568**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0003028	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	6	7582	SAL	-	-	-	181,968	181,968
										OPE	-	-	-	88,503	88,503
0003029	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8319	SAL	-	-	-	199,656	199,656
										OPE	-	-	-	93,247	93,247
0003030	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8319	SAL	-	-	-	199,656	199,656
										OPE	-	-	-	93,247	93,247
0003031	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8319	SAL	-	-	-	199,656	199,656
										OPE	-	-	-	93,247	93,247
0003032	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8319	SAL	-	-	-	199,656	199,656
										OPE	-	-	-	93,247	93,247
0003033	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8319	SAL	-	-	-	199,656	199,656
										OPE	-	-	-	93,247	93,247
0003034	MMS X5554 AP	DEPUTY FIRE CHIEF	33B	PF	1	1.00	24	9	10709	SAL	-	-	-	257,016	257,016
										OPE	-	-	-	108,631	108,631
0013006	MMS X5554 AP	DEPUTY FIRE CHIEF	33B	PF	1	1.00	24	7	9723	SAL	-	-	-	233,352	233,352
										OPE	-	-	-	102,283	102,283
0825001	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8319	SAL	-	-	-	199,656	199,656
										OPE	-	-	-	93,247	93,247
0825002	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8319	SAL	-	-	-	199,656	199,656
										OPE	-	-	-	93,247	93,247
0825003	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	7	7942	SAL	-	-	-	190,608	190,608
										OPE	-	-	-	90,820	90,820
0825004	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	7	7942	SAL	-	-	-	190,608	190,608
										OPE	-	-	-	90,820	90,820
0825005	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8319	SAL	-	-	-	199,656	199,656
										OPE	-	-	-	93,247	93,247
0825006	IP C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	3	6607	SAL	-	-	-	158,568	158,568
										OPE	-	-	-	82,226	82,226
0825014	IP C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	9074	SAL	-	-	-	217,776	217,776
										OPE	-	-	-	98,107	98,107
0825015	IP C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	9074	SAL	-	-	-	217,776	217,776

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	98,107	98,107
0825016	IP C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	9074	SAL	-	-	-	217,776	217,776
										OPE	-	-	-	98,107	98,107
0825017	IP C5557 AP	CAPTAIN	27	PF	1	1.00	24	6	10266	SAL	-	-	-	246,384	246,384
										OPE	-	-	-	105,779	105,779
0825018	IP C5557 AP	CAPTAIN	27	PF	1	1.00	24	6	10266	SAL	-	-	-	246,384	246,384
										OPE	-	-	-	105,779	105,779
0825019	IP C5557 AP	CAPTAIN	27	PF	1	1.00	24	6	10266	SAL	-	-	-	246,384	246,384
										OPE	-	-	-	105,779	105,779
Total Salary											-	-	-	4,201,848	4,201,848
Total OPE											-	-	-	1,920,917	1,920,917
Total Personal Services											**-**	**-**	**-**	**6,122,765**	**6,122,765**

2023-25 Biennium **Cross Reference Number: 24800-002-06-05-00000**
Budget Preparation **Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0099021	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	8	6046	SAL	29,021	-	-	116,083	145,104
										OPE	15,723	-	-	62,892	78,615
Total Salary											29,021	-	-	116,083	145,104
Total OPE											15,723	-	-	62,892	78,615
Total Personal Services											**44,744**	**-**	**-**	**178,975**	**223,719**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000001	AU C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	3	4355	SAL	15,678	-	-	88,842	104,520
										OPE	10,160	-	-	57,571	67,731
0005040	AU C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	10	6345	SAL	-	-	-	152,280	152,280
										OPE	-	-	-	80,540	80,540
0007098	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	3109	SAL	11,192	-	-	63,424	74,616
										OPE	8,957	-	-	50,754	59,711
0015002	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	3	4355	SAL	15,678	-	-	88,842	104,520
										OPE	10,160	-	-	57,571	67,731
0094002	AU C4152 AP	TRANSPORTATION MAINTENANCE SPECI	19	PF	1	1.00	24	7	4556	SAL	16,402	-	-	92,942	109,344
										OPE	10,354	-	-	58,671	69,025
0095013	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5768	SAL	-	-	-	138,432	138,432
										OPE	-	-	-	76,827	76,827
0095014	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	7	4355	SAL	15,678	-	-	88,842	104,520
										OPE	10,160	-	-	57,571	67,731
0095015	AU C4152 AP	TRANSPORTATION MAINTENANCE SPECI	19	PF	1	1.00	24	10	5253	SAL	18,911	-	-	107,161	126,072
										OPE	11,027	-	-	62,485	73,512
0095016	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3627	SAL	13,057	-	-	73,991	87,048
										OPE	9,457	-	-	53,588	63,045
0095017	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5014	SAL	18,050	-	-	102,286	120,336
										OPE	10,796	-	-	61,177	71,973
0097049	AU C4152 AP	TRANSPORTATION MAINTENANCE SPECI	19	PF	1	1.00	24	9	5014	SAL	18,050	-	-	102,286	120,336
										OPE	10,796	-	-	61,177	71,973
0801033	AU C4152 AP	TRANSPORTATION MAINTENANCE SPECI	19	PF	1	1.00	24	10	5253	SAL	18,911	-	-	107,161	126,072
										OPE	11,027	-	-	62,485	73,512
0806008	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTEN	28X	PF	1	1.00	24	10	8408	SAL	30,269	-	-	171,523	201,792
										OPE	14,073	-	-	79,746	93,819
0806009	AU C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	7322	SAL	26,359	-	-	149,369	175,728
										OPE	13,024	-	-	73,805	86,829
0806010	AU C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	7322	SAL	26,359	-	-	149,369	175,728
										OPE	13,024	-	-	73,805	86,829
0806011	AU C4005 AP	PLUMBER	24	PF	1	1.00	24	10	6659	SAL	23,972	-	-	135,844	159,816

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	12,384	-	-	70,177	82,561
0806012	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	10	6046	SAL	21,766	-	-	123,338	145,104
										OPE	11,792	-	-	66,823	78,615
0806013	AU C4035 AP	FACILITY ENERGY TECHNICIAN 4	29	PF	1	1.00	24	9	8053	SAL	28,991	-	-	164,281	193,272
										OPE	13,730	-	-	77,804	91,534
0806014	AU C0436 AP	PROCUREMENT & CONTRACT SPECIALIS	23	PF	1	1.00	24	10	6345	SAL	22,842	-	-	129,438	152,280
										OPE	12,081	-	-	68,459	80,540
0806018	AU C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	4	3784	SAL	13,622	-	-	77,194	90,816
										OPE	9,608	-	-	54,447	64,055
0806025	AU C4152 AP	TRANSPORTATION MAINTENANCE SPECI	19	PF	1	1.00	24	10	5253	SAL	18,911	-	-	107,161	126,072
										OPE	11,027	-	-	62,485	73,512
0806026	AU C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	6	5014	SAL	18,050	-	-	102,286	120,336
										OPE	10,796	-	-	61,177	71,973
0806034	AU C3252 AP	FACILITIES ENGINEER 2	29	PF	1	1.00	24	10	8449	SAL	30,416	-	-	172,360	202,776
										OPE	14,112	-	-	79,971	94,083
0806035	AU C4003 AP	CARPENTER	22	PF	1	1.00	24	10	6046	SAL	21,766	-	-	123,338	145,104
										OPE	11,792	-	-	66,823	78,615
0806039	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3343	SAL	12,035	-	-	68,197	80,232
										OPE	9,183	-	-	52,035	61,218
0806040	AU C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3482	SAL	12,535	-	-	71,033	83,568
										OPE	9,317	-	-	52,795	62,112
0806041	AU C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	10	3962	SAL	14,263	-	-	80,825	95,088
										OPE	9,780	-	-	55,421	65,201
0806042	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	4155	SAL	14,958	-	-	84,762	99,720
										OPE	9,967	-	-	56,477	66,444
Total Salary											498,721	-	-	3,116,807	3,615,528
Total OPE											288,584	-	-	1,792,667	2,081,251
Total Personal Services											**787,305**	**-**	**-**	**4,909,474**	**5,696,779**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0014031	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0014032	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0014033	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0802002	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	10	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
0802015	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	10	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
0806002	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	10	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
0806004	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0806005	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
0812001	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	9	4772	SAL	-	-	-	114,528	114,528
										OPE	-	-	-	70,415	70,415
0825023	AU C5519 AP	FORCE PROTECTION OFFICER	18	PF	1	1.00	24	3	3627	SAL	-	-	-	87,048	87,048
										OPE	-	-	-	63,045	63,045
9200004	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	9	8015	SAL	-	-	-	192,360	192,360
										OPE	-	-	-	91,290	91,290
Total Salary											-	-	-	1,190,184	1,190,184
Total OPE											-	-	-	755,894	755,894
Total Personal Services											**-**	**-**	**-**	**1,946,078**	**1,946,078**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0013001	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8992	SAL	-	-	-	215,808	215,808
										OPE	-	-	-	97,578	97,578
0013022	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
0013023	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
0013024	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
0013025	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
0013026	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
0013027	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	2	6095	SAL	-	-	-	146,280	146,280
										OPE	-	-	-	78,931	78,931
9200014	IKA C5557 AP	CAPTAIN	27	PF	1	1.00	24	5	10168	SAL	-	-	-	244,032	244,032
										OPE	-	-	-	105,148	105,148
9200015	MMS X5554 AP	DEPUTY FIRE CHIEF	33B	PF	1	1.00	24	9	10709	SAL	-	-	-	257,016	257,016
										OPE	-	-	-	108,631	108,631
9200016	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	5	7174	SAL	-	-	-	172,176	172,176
										OPE	-	-	-	85,876	85,876
9200017	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
9200018	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
9200019	IK C5557 AP	CAPTAIN	27	PF	1	1.00	24	5	10168	SAL	-	-	-	244,032	244,032
										OPE	-	-	-	105,148	105,148
9200021	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
9200022	IK C5557 AP	CAPTAIN	27	PF	1	1.00	24	5	10168	SAL	-	-	-	244,032	244,032
										OPE	-	-	-	105,148	105,148
9200023	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	92,771	92,771
9200024	IK C5557 AP	CAPTAIN	27	PF	1	1.00	24	5	10168	SAL	-	-	-	244,032	244,032
										OPE	-	-	-	105,148	105,148
9200025	IKA C5557 AP	CAPTAIN	27	PF	1	1.00	24	5	10168	SAL	-	-	-	244,032	244,032
										OPE	-	-	-	105,148	105,148
9200026	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8992	SAL	-	-	-	215,808	215,808
										OPE	-	-	-	97,578	97,578
9200027	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
9200028	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8992	SAL	-	-	-	215,808	215,808
										OPE	-	-	-	97,578	97,578
9200029	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8992	SAL	-	-	-	215,808	215,808
										OPE	-	-	-	97,578	97,578
9200030	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
9200031	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8992	SAL	-	-	-	215,808	215,808
										OPE	-	-	-	97,578	97,578
9200032	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8992	SAL	-	-	-	215,808	215,808
										OPE	-	-	-	97,578	97,578
9200033	IK C5556 AP	LIEUTENANT	24	PF	1	1.00	24	5	8992	SAL	-	-	-	215,808	215,808
										OPE	-	-	-	97,578	97,578
9200034	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
9200035	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
9200036	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
9200037	IK C5555 AP	FIREFIGHTER	21	PF	1	1.00	24	8	8245	SAL	-	-	-	197,880	197,880
										OPE	-	-	-	92,771	92,771
Total Salary											-	-	-	6,274,488	6,274,488
Total OPE											-	-	-	2,873,789	2,873,789

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Personal Services											-	-	-	9,148,277	9,148,277

2023-25 Biennium **Cross Reference Number: 24800-002-07-05-00000**
Budget Preparation **Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0097030	AU C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	9	6345	SAL	22,842	-	-	129,438	152,280
										OPE	12,081	-	-	68,459	80,540
Total Salary											22,842	-	-	129,438	152,280
Total OPE											12,081	-	-	68,459	80,540
Total Personal Services											**34,923**	**-**	**-**	**197,897**	**232,820**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0820001	AU C4051 AP	ELECTRONIC SECURITY TECHNICIAN 2	26	PF	1	1.00	24	10	7322	SAL	-	-	-	175,728	175,728
										OPE	-	-	-	86,829	86,829
0820002	AU C4051 AP	ELECTRONIC SECURITY TECHNICIAN 2	26	PF	1	1.00	24	10	7322	SAL	-	-	-	175,728	175,728
										OPE	-	-	-	86,829	86,829
Total Salary											-	-	-	351,456	351,456
Total OPE											-	-	-	173,658	173,658
Total Personal Services											**-**	**-**	**-**	**525,114**	**525,114**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000029	AU C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	5	7557	SAL	-	-	-	181,368	181,368
										OPE	-	-	-	88,342	88,342
0099046	AU C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	4	7217	SAL	-	-	-	173,208	173,208
										OPE	-	-	-	86,153	86,153
Total Salary											-	-	-	354,576	354,576
Total OPE											-	-	-	174,495	174,495
Total Personal Services											**-**	**-**	**-**	**529,071**	**529,071**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0007038	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	-	233,232	233,232
										OPE	-	-	-	102,252	102,252
Total Salary											-	-	-	233,232	233,232
Total OPE											-	-	-	102,252	102,252
Total Personal Services											**-**	**-**	**-**	**335,484**	**335,484**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0017052	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR 2	28X	PF	1	1.00	24	10	8408	SAL	-	-	-	201,792	201,792
										OPE	-	-	-	93,819	93,819
0017053	AU C2302 AP	TEACHING ASSISTANT	13	PF	1	1.00	24	5	3213	SAL	-	-	-	77,112	77,112
										OPE	-	-	-	60,380	60,380
0017054	AU C1338 AP	TRAINING & DEVELOPMENT SPECIALIST	23	PF	1	1.00	24	7	5501	SAL	-	-	-	132,024	132,024
										OPE	-	-	-	75,108	75,108
0017055	AU C1338 AP	TRAINING & DEVELOPMENT SPECIALIST	23	PF	1	1.00	24	10	6345	SAL	-	-	-	152,280	152,280
										OPE	-	-	-	80,540	80,540
0017056	MMS X7817 AP	Training and Development Supervisor 1		PF	1	1.00	24	7	5985	SAL	-	-	-	143,640	143,640
										OPE	-	-	-	78,223	78,223
0017057	AU C1338 AP	TRAINING & DEVELOPMENT SPECIALIST	23	PF	1	1.00	24	10	6345	SAL	-	-	-	152,280	152,280
										OPE	-	-	-	80,540	80,540
0017058	AU C1338 AP	TRAINING & DEVELOPMENT SPECIALIST	23	PF	1	1.00	24	8	5768	SAL	-	-	-	138,432	138,432
										OPE	-	-	-	76,827	76,827
0017059	AU C1338 AP	TRAINING & DEVELOPMENT SPECIALIST	23	PF	1	1.00	24	3	4556	SAL	-	-	-	109,344	109,344
										OPE	-	-	-	69,025	69,025
0017060	AU C1338 AP	TRAINING & DEVELOPMENT SPECIALIST	23	PF	1	1.00	24	10	6345	SAL	-	-	-	152,280	152,280
										OPE	-	-	-	80,540	80,540
0017061	MMS X7817 AP	Training and Development Supervisor 1		PF	1	1.00	24	10	6930	SAL	-	-	-	166,320	166,320
										OPE	-	-	-	84,305	84,305
0017062	AU C1338 AP	TRAINING & DEVELOPMENT SPECIALIST	23	PF	1	1.00	24	10	6345	SAL	-	-	-	152,280	152,280
										OPE	-	-	-	80,540	80,540
0017063	AU C1338 AP	TRAINING & DEVELOPMENT SPECIALIST	23	PF	1	1.00	24	3	4556	SAL	-	-	-	109,344	109,344
										OPE	-	-	-	69,025	69,025
0019040	MMS X7817 AP	Training and Development Supervisor 1		PF	1	1.00	24	7	5985	SAL	-	-	-	143,640	143,640
										OPE	-	-	-	78,223	78,223
0021031	AU C1338 AP	TRAINING & DEVELOPMENT SPECIALIST	23	PF	1	1.00	24	5	5014	SAL	-	-	-	120,336	120,336
										OPE	-	-	-	71,973	71,973
0021032	AU C1338 AP	TRAINING & DEVELOPMENT SPECIALIST	23	PF	1	1.00	24	3	4556	SAL	-	-	-	109,344	109,344
										OPE	-	-	-	69,025	69,025
0021033	MMS X7817 AP	Training and Development Supervisor 1		PF	1	1.00	24	9	6601	SAL	-	-	-	158,424	158,424

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	82,188	82,188
Total Salary											-	-	-	2,218,872	2,218,872
Total OPE											-	-	-	1,230,281	1,230,281
Total Personal Services											**-**	**-**	**-**	**3,449,153**	**3,449,153**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000002	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	8	5501	SAL	33,006	-	-	99,018	132,024
										OPE	18,777	-	-	56,331	75,108
0000005	MMS X6754 AP	GROUP LIFE SUPERVISOR	24	PF	1	1.00	24	3	5188	SAL	31,128	-	-	93,384	124,512
										OPE	18,273	-	-	54,820	73,093
0003015	MMS X6754 AP	GROUP LIFE SUPERVISOR	24	PF	1	1.00	24	7	6282	SAL	37,692	-	-	113,076	150,768
										OPE	20,034	-	-	60,101	80,135
0003016	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	10	6046	SAL	36,276	-	-	108,828	145,104
										OPE	19,654	-	-	58,961	78,615
0003017	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4772	SAL	28,632	-	-	85,896	114,528
										OPE	17,604	-	-	52,811	70,415
0003018	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0003019	MMS X6754 AP	GROUP LIFE SUPERVISOR	24	PF	1	1.00	24	9	6930	SAL	41,580	-	-	124,740	166,320
										OPE	21,076	-	-	63,229	84,305
0003036	AU C9116 AP	COOK 1	13	PF	1	1.00	24	10	3865	SAL	23,190	-	-	69,570	92,760
										OPE	16,144	-	-	48,433	64,577
0003070	MMS X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	5	8408	SAL	50,448	-	-	151,344	201,792
										OPE	23,455	-	-	70,364	93,819
0003071	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	7	4772	SAL	28,632	-	-	85,896	114,528
										OPE	17,604	-	-	52,811	70,415
0007028	MMS X7816 AP	Training and Development Supervisor 2		PF	1	1.00	24	10	8408	SAL	50,448	-	-	151,344	201,792
										OPE	23,455	-	-	70,364	93,819
0007029	AU C9116 AP	COOK 1	13	PF	1	1.00	24	10	3865	SAL	23,190	-	-	69,570	92,760
										OPE	16,144	-	-	48,433	64,577
0017064	AU C0435 AP	PROCUREMENT AND CONTRACT ASSIST.	19	PF	1	1.00	24	3	3784	SAL	22,704	-	-	68,112	90,816
										OPE	16,014	-	-	48,041	64,055
0017066	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	3	4355	SAL	26,130	-	-	78,390	104,520
										OPE	16,933	-	-	50,798	67,731
0017067	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	3	4355	SAL	26,130	-	-	78,390	104,520
										OPE	16,933	-	-	50,798	67,731
0017071	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3627	SAL	21,762	-	-	65,286	87,048

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	15,761	-	-	47,284	63,045
0017072	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3482	SAL	20,892	-	-	62,676	83,568
										OPE	15,528	-	-	46,584	62,112
0017073	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0017074	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3482	SAL	20,892	-	-	62,676	83,568
										OPE	15,528	-	-	46,584	62,112
0017075	AU C9116 AP	COOK 1	13	PF	1	1.00	24	5	3125	SAL	18,750	-	-	56,250	75,000
										OPE	14,954	-	-	44,861	59,815
0017077	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3784	SAL	22,704	-	-	68,112	90,816
										OPE	16,014	-	-	48,041	64,055
0017078	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0017079	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	4	4155	SAL	24,930	-	-	74,790	99,720
										OPE	16,611	-	-	49,833	66,444
0017080	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	4	4155	SAL	24,930	-	-	74,790	99,720
										OPE	16,611	-	-	49,833	66,444
0017081	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0019001	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	3	4355	SAL	26,130	-	-	78,390	104,520
										OPE	16,933	-	-	50,798	67,731
0019002	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0019003	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0019004	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0019005	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0019006	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0019007	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	4	4155	SAL	24,930	-	-	74,790	99,720
										OPE	16,611	-	-	49,833	66,444
0019008	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	2	3784	SAL	22,704	-	-	68,112	90,816
										OPE	16,014	-	-	48,041	64,055
0019009	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0019010	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0019011	MMS X6754 AP	GROUP LIFE SUPERVISOR	24	PF	1	1.00	24	6	5985	SAL	35,910	-	-	107,730	143,640
										OPE	19,556	-	-	58,667	78,223
0019012	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3482	SAL	20,892	-	-	62,676	83,568
										OPE	15,528	-	-	46,584	62,112
0019013	AU C9116 AP	COOK 1	13	PF	1	1.00	24	8	3538	SAL	21,228	-	-	63,684	84,912
										OPE	15,618	-	-	46,855	62,473
0019014	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	3	4556	SAL	27,336	-	-	82,008	109,344
										OPE	17,256	-	-	51,769	69,025
0099030	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATOF	38X	PF	1	1.00	24	10	13661	SAL	81,966	-	-	245,898	327,864
										OPE	31,321	-	-	93,963	125,284
0099031	MMN X0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4941	SAL	29,646	-	-	88,938	118,584
										OPE	17,876	-	-	53,627	71,503
0099033	AU C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6345	SAL	38,070	-	-	114,210	152,280
										OPE	20,135	-	-	60,405	80,540
0099034	AU C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4772	SAL	28,632	-	-	85,896	114,528
										OPE	17,604	-	-	52,811	70,415
0099035	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	10	6046	SAL	36,276	-	-	108,828	145,104
										OPE	19,654	-	-	58,961	78,615
0099036	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	10	6046	SAL	36,276	-	-	108,828	145,104
										OPE	19,654	-	-	58,961	78,615
0099037	AU C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8031	SAL	48,186	-	-	144,558	192,744
										OPE	22,848	-	-	68,545	91,393
0099038	AU C0436 AP	PROCUREMENT & CONTRACT SPECIALIS	23	PF	1	1.00	24	6	5253	SAL	31,518	-	-	94,554	126,072

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	18,378	-	-	55,134	73,512
0099039	AU C4014 AP	FACILITY OPERATIONS SPECIALIST 1	24	PF	1	1.00	24	10	6659	SAL	39,954	-	-	119,862	159,816
										OPE	20,640	-	-	61,921	82,561
0099041	AU C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7673	SAL	46,038	-	-	138,114	184,152
										OPE	22,272	-	-	66,817	89,089
0099044	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0099045	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0099048	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	6	4556	SAL	27,336	-	-	82,008	109,344
										OPE	17,256	-	-	51,769	69,025
0099050	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	5	4355	SAL	26,130	-	-	78,390	104,520
										OPE	16,933	-	-	50,798	67,731
0099051	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0099052	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	7	4772	SAL	28,632	-	-	85,896	114,528
										OPE	17,604	-	-	52,811	70,415
0099053	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0099055	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0099056	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	10	6046	SAL	36,276	-	-	108,828	145,104
										OPE	19,654	-	-	58,961	78,615
0099057	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3482	SAL	20,892	-	-	62,676	83,568
										OPE	15,528	-	-	46,584	62,112
0099058	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	5	4355	SAL	26,130	-	-	78,390	104,520
										OPE	16,933	-	-	50,798	67,731
0099059	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0099060	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	10	5501	SAL	33,006	-	-	99,018	132,024
										OPE	18,777	-	-	56,331	75,108

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0099061	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0099062	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0099063	MMS X6754 AP	GROUP LIFE SUPERVISOR	24	PF	1	1.00	24	9	6930	SAL	41,580	-	-	124,740	166,320
										OPE	21,076	-	-	63,229	84,305
0099065	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	3	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0099066	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	10	5501	SAL	33,006	-	-	99,018	132,024
										OPE	18,777	-	-	56,331	75,108
0099067	AU C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3962	SAL	23,772	-	-	71,316	95,088
										OPE	16,300	-	-	48,901	65,201
0099068	AU C6751 AP	GROUP LIFE COORDINATOR 2	20	PF	1	1.00	24	6	4556	SAL	27,336	-	-	82,008	109,344
										OPE	17,256	-	-	51,769	69,025
0099074	AU C6752 AP	GROUP LIFE COORDINATOR 3	22	PF	1	1.00	24	3	4355	SAL	26,130	-	-	78,390	104,520
										OPE	16,933	-	-	50,798	67,731
0099076	AU C9116 AP	COOK 1	13	PF	1	1.00	24	10	3865	SAL	23,190	-	-	69,570	92,760
										OPE	16,144	-	-	48,433	64,577
0099077	MMS X9105 AP	SUPERVISING FOOD SERVICE WORKER	20	PF	1	1.00	24	9	5700	SAL	34,200	-	-	102,600	136,800
										OPE	19,097	-	-	57,291	76,388
0099078	MMS X7816 AP	Training and Development Supervisor 2		PF	1	1.00	24	3	5985	SAL	35,910	-	-	107,730	143,640
										OPE	19,556	-	-	58,667	78,223
Total Salary											2,128,704	-	-	6,386,112	8,514,816
Total OPE											1,294,829	-	-	3,884,498	5,179,327
Total Personal Services											**3,423,533**	**-**	**-**	**10,270,610**	**13,694,143**

POS116 - Net Package Fiscal Impact Report

2023-25 Biennium

Current Service Level

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
No records for the phase: CSL														
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**0**	**0**	**0**	**0.00**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Agency Request Budget **Package Number: 101**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
23070	1425471		MMS X7373 I P	Information Technology Manager 3		PF	24	9	13,004	312,096	122,095	434,191	1	1.00
				General Funds						**312,096**	**122,095**	**434,191**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**312,096**	**122,095**	**434,191**	**1**	**1.00**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Agency Request Budget **Package Number: 103**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
23071	1425852		AU C0214 A P	PAYROLL ANALYST	21	PF	24	3	4,155	99,720	66,448	166,168	1	1.00
				General Funds						**49,860**	**33,224**	**83,084**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**49,860**	**33,224**	**83,084**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**99,720**	**66,448**	**166,168**	**1**	**1.00**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Agency Request Budget **Package Number: 104**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
97001	706370	18093	MMN X0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	9	9,264	10,392	2,786	13,178	0	0.00
101001	66160	9568	MMN X1346 A P	SAFETY SPECIALIST 2	27	PF	0	6	6,930	7,896	2,117	10,013	0	0.00
				General Funds						**12,761**	**3,421**	**16,182**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**5,527**	**1,482**	**7,009**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**18,288**	**4,903**	**23,191**	**0**	**0.00**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Agency Request Budget **Package Number: 105**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
9200008	543330	14017	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIST	38X	PF	0	8	12,394	14,208	3,539	17,747	0	0.00
				General Funds						**14,208**	**3,539**	**17,747**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**14,208**	**3,539**	**17,747**	**0**	**0.00**

2023-25 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Agency Request Budget **Package Number: 108**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
23059	1425903		AU C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
23060	1425911		AU C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
23061	1425921		AU C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
23062	1425922		AU C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
23063	1425923		AU C0862 A P	PROGRAM ANALYST 3	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
23069	1425924		MMS X7085 A P	BUSINESS OPERATIONS MANAGEI	31X	PF	24	3	6,930	166,320	84,305	250,625	1	1.00
				General Funds						**891,840**	**477,380**	**1,369,220**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**891,840**	**477,380**	**1,369,220**	**6**	**6.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
7039	1044500	16136	AU C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	8	6,046	6,672	1,788	8,460	0	0.00
13021	1187450	3321	AU C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	8	6,046	6,672	1,788	8,460	0	0.00
17009	1275270	57815	AU C1486 I P	INFORMATION SYSTEMS SPECIAL	29	PF	0	1	5,679	11,256	3,019	14,275	0	0.00
19066	1334670	108467	AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	0	9	4,255	7,032	1,886	8,918	0	0.00
19069	1334720	108483	AU C1486 I P	INFORMATION SYSTEMS SPECIAL	29	PF	0	3	6,224	12,264	3,290	15,554	0	0.00
23073	1426431		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	8	4,058	97,392	65,819	163,211	1	1.00
23074	1426432		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	10	4,462	107,088	68,419	175,507	1	1.00
23075	1426433		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	4	3,412	81,888	61,661	143,549	1	1.00
23076	1426434		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	3	3,277	78,648	60,793	139,441	1	1.00
23091	1426435		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	4	3,412	81,888	61,661	143,549	1	1.00
23092	1426436		AU C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	3	3,277	78,648	60,793	139,441	1	1.00
2022001	1426411		AU C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	24	3	6,046	145,104	78,615	223,719	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**529,068**	**380,089**	**909,157**		
				Federal Funds						**185,484**	**89,443**	**274,927**		
				Total Funds						**714,552**	**469,532**	**1,184,084**	**7**	**7.00**

2023-25 Biennium **Cross Reference Number: 24800-002-00-00-00000**

Agency Request Budget **Package Number: 205**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
23078	1425925		AU C8501 A P	NATURAL RESOURCE SPECIALIST	21	PF	24	3	4,155	99,720	66,444	166,164	1	1.00
23079	1425926		AU C4109 A P	GROUNDS MAINTENANCE WORKE	14	PF	24	4	3,213	77,112	60,380	137,492	1	1.00
23080	1425927		AU C4101 A P	CUSTODIAN	10	PF	24	8	3,213	77,112	60,380	137,492	1	1.00
23081	1425975		AU C0759 A P	SUPPLY SPECIALIST 2	20	PF	24	3	3,962	95,088	65,201	160,289	1	1.00
23082	1425977		AU C4012 A P	FACILITY MAINTENANCE SPECIALI	18	PF	24	3	3,627	87,048	63,045	150,093	1	1.00
23083	1425992		AU C4109 A P	GROUNDS MAINTENANCE WORKE	14	PF	24	4	3,213	77,112	60,380	137,492	1	1.00
23084	1426014		AU C4101 A P	CUSTODIAN	10	PF	24	8	3,213	77,112	60,380	137,492	1	1.00
23085	1426018		AU C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	3	4,772	114,528	70,415	184,943	1	1.00
23086	1426021		AU C4101 A P	CUSTODIAN	10	PF	24	8	3,213	77,112	60,380	137,492	1	1.00
23087	1426024		AU C4110 A P	GROUNDS MAINTENANCE WORKE	17T	PF	24	3	3,482	83,568	62,112	145,680	1	1.00
23088	1426026		AU C4012 A P	FACILITY MAINTENANCE SPECIALI	18	PF	24	3	3,627	87,048	63,045	150,093	1	1.00
23089	1426027		AU C4012 A P	FACILITY MAINTENANCE SPECIALI	18	PF	24	3	3,627	87,048	63,045	150,093	1	1.00
23090	1426028		AU C4012 A P	FACILITY MAINTENANCE SPECIALI	18	PF	24	3	3,627	87,048	63,045	150,093	1	1.00
23093	1426029		MMS X8258 A P	WILDLAND FIRE SUPERVISOR	25	PF	24	3	5,432	130,368	74,663	205,031	1	1.00
23094	1426031		MMS X8258 A P	WILDLAND FIRE SUPERVISOR	25	PF	24	3	5,432	130,368	74,663	205,031	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**1,387,392**	**967,578**	**2,354,970**		
				Total Funds						**1,387,392**	**967,578**	**2,354,970**	**15**	**15.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
23072	1426451		AU C3267 A P	CONSTRUCTION PROJECT MANAC	27	PF	24	7	6,659	159,816	82,561	242,377	1	1.00
				General Funds						**31,963**	**16,512**	**48,475**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**127,853**	**66,049**	**193,902**		
				Total Funds						**159,816**	**82,561**	**242,377**	**1**	**1.00**

2023-25 Biennium **Cross Reference Number: 24800-002-00-00-00000**

Agency Request Budget **Package Number: 207**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
261	65680	740	MMS X7083 A P	BUSINESS OPERATIONS MANAGEI	35X	PF	0	10	11,802	0	0	0	0	0.00
14022	1248370	12610	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIST	38X	PF	0	10	13,661	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**0**	**0**	**0**	**0.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2	806080	42384	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	8	5,501	0	0	0	0	0.00
5	806110	31318	MMS X6754 A P	GROUP LIFE SUPERVISOR	24	PF	0	3	5,188	0	0	0	0	0.00
3015	918850	33300	MMS X6754 A P	GROUP LIFE SUPERVISOR	24	PF	0	7	6,282	0	0	0	0	0.00
3016	918860	15988	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	10	6,046	0	0	0	0	0.00
3017	918870	7997	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	10	4,772	0	0	0	0	0.00
3018	918880	57204	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
3019	918890	19483	MMS X6754 A P	GROUP LIFE SUPERVISOR	24	PF	0	9	6,930	0	0	0	0	0.00
3036	924270	65779	AU C9116 A P	COOK 1	13	PF	0	10	3,865	0	0	0	0	0.00
3070	929010	33486	MMS X7084 A P	BUSINESS OPERATIONS MANAGEI	33X	PF	0	5	8,408	0	0	0	0	0.00
3071	942650	53230	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	7	4,772	0	0	0	0	0.00
7028	984930	20057	MMS X7816 A P	Training and Development Superviso		PF	0	10	8,408	0	0	0	0	0.00
7029	984940	13665	AU C9116 A P	COOK 1	13	PF	0	10	3,865	0	0	0	0	0.00
17064	1279540	67292	AU C0435 A P	PROCUREMENT AND CONTRACT A	19	PF	0	3	3,784	0	0	0	0	0.00
17066	1279560	67293	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	3	4,355	0	0	0	0	0.00
17067	1279570	67294	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	3	4,355	0	0	0	0	0.00
17071	1279610	67295	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	4	3,627	0	0	0	0	0.00
17072	1279620	67296	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	3	3,482	0	0	0	0	0.00
17073	1279630	67297	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	6	3,962	0	0	0	0	0.00
17074	1279640	67298	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	3	3,482	0	0	0	0	0.00
17075	1279650	67299	AU C9116 A P	COOK 1	13	PF	0	5	3,125	0	0	0	0	0.00
17077	1279670	67300	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	2	3,784	0	0	0	0	0.00
17078	1279680	67301	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
17079	1279690	67302	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	4	4,155	0	0	0	0	0.00
17080	1279700	67303	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	4	4,155	0	0	0	0	0.00
17081	1279710	67304	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19001	1335920	108444	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	3	4,355	0	0	0	0	0.00
19002	1335970	108397	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19003	1335990	108401	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19004	1336010	108402	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19005	1336020	108403	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19006	1336030	108404	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19007	1336040	108407	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	4	4,155	0	0	0	0	0.00
19008	1336060	108442	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	2	3,784	0	0	0	0	0.00

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
19009	1336070	108409	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19010	1336080	108361	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
19011	1336100	108408	MMS X6754 A P	GROUP LIFE SUPERVISOR	24	PF	0	6	5,985	0	0	0	0	0.00
19012	1336120	108362	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	3	3,482	0	0	0	0	0.00
19013	1336140	108400	AU C9116 A P	COOK 1	13	PF	0	8	3,538	0	0	0	0	0.00
19014	1336150	108399	AU C0860 A P	PROGRAM ANALYST 1	23	PF	0	3	4,556	0	0	0	0	0.00
99030	797150	12099	MESN Z7082 A P	BUSINESS OPERATIONS ADMINIST	38X	PF	0	10	13,661	0	0	0	0	0.00
99031	797160	29296	MMN X0118 A P	EXECUTIVE SUPPORT SPECIALIST	17	PF	0	9	4,941	0	0	0	0	0.00
99033	797180	22592	AU C0860 A P	PROGRAM ANALYST 1	23	PF	0	10	6,345	0	0	0	0	0.00
99034	797190	21923	AU C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	7	4,772	0	0	0	0	0.00
99035	797200	568	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	10	6,046	0	0	0	0	0.00
99036	797210	26511	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	10	6,046	0	0	0	0	0.00
99037	797220	10988	AU C1485 I P	INFORMATION SYSTEMS SPECIAL	28	PF	0	10	8,031	0	0	0	0	0.00
99038	797230	42823	AU C0436 A P	PROCUREMENT & CONTRACT SPE	23	PF	0	6	5,253	0	0	0	0	0.00
99039	797240	23678	AU C4014 A P	FACILITY OPERATIONS SPECIALIS	24	PF	0	10	6,659	0	0	0	0	0.00
99041	797260	36257	AU C1244 A P	FISCAL ANALYST 2	27	PF	0	10	7,673	0	0	0	0	0.00
99044	797290	46912	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99045	797300	47190	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99048	797330	52767	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	6	4,556	0	0	0	0	0.00
99050	797350	65393	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	5	4,355	0	0	0	0	0.00
99051	797360	53553	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99052	797370	47898	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	7	4,772	0	0	0	0	0.00
99053	797380	45934	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99055	797400	57187	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99056	797410	34655	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	10	6,046	0	0	0	0	0.00
99057	797420	37564	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	3	3,482	0	0	0	0	0.00
99058	797430	65394	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	5	4,355	0	0	0	0	0.00
99059	797440	12656	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99060	797450	11287	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	10	5,501	0	0	0	0	0.00
99061	797460	46910	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99062	797470	65395	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00
99063	797480	26967	MMS X6754 A P	GROUP LIFE SUPERVISOR	24	PF	0	9	6,930	0	0	0	0	0.00
99065	797500	40533	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	3	3,962	0	0	0	0	0.00

2023-25 Biennium **Cross Reference Number: 24800-004-00-00-00000**

Agency Request Budget **Package Number: 401**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
99066	797510	4536	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	10	5,501	0	0	0	0	0.00
99067	797520	19999	AU C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	6	3,962	0	0	0	0	0.00
99068	797530	57902	AU C6751 A P	GROUP LIFE COORDINATOR 2	20	PF	0	6	4,556	0	0	0	0	0.00
99074	797590	33731	AU C6752 A P	GROUP LIFE COORDINATOR 3	22	PF	0	3	4,355	0	0	0	0	0.00
99076	797610	26505	AU C9116 A P	COOK 1	13	PF	0	10	3,865	0	0	0	0	0.00
99077	797620	2003	MMS X9105 A P	SUPERVISING FOOD SERVICE WC	20	PF	0	9	5,700	0	0	0	0	0.00
99078	797630	21300	MMS X7816 A P	Training and Development Superviso		PF	0	3	5,985	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**0**	**0**	**0**	**0.00**