

Oregon Public Defense Commission

Unrepresented Persons Update

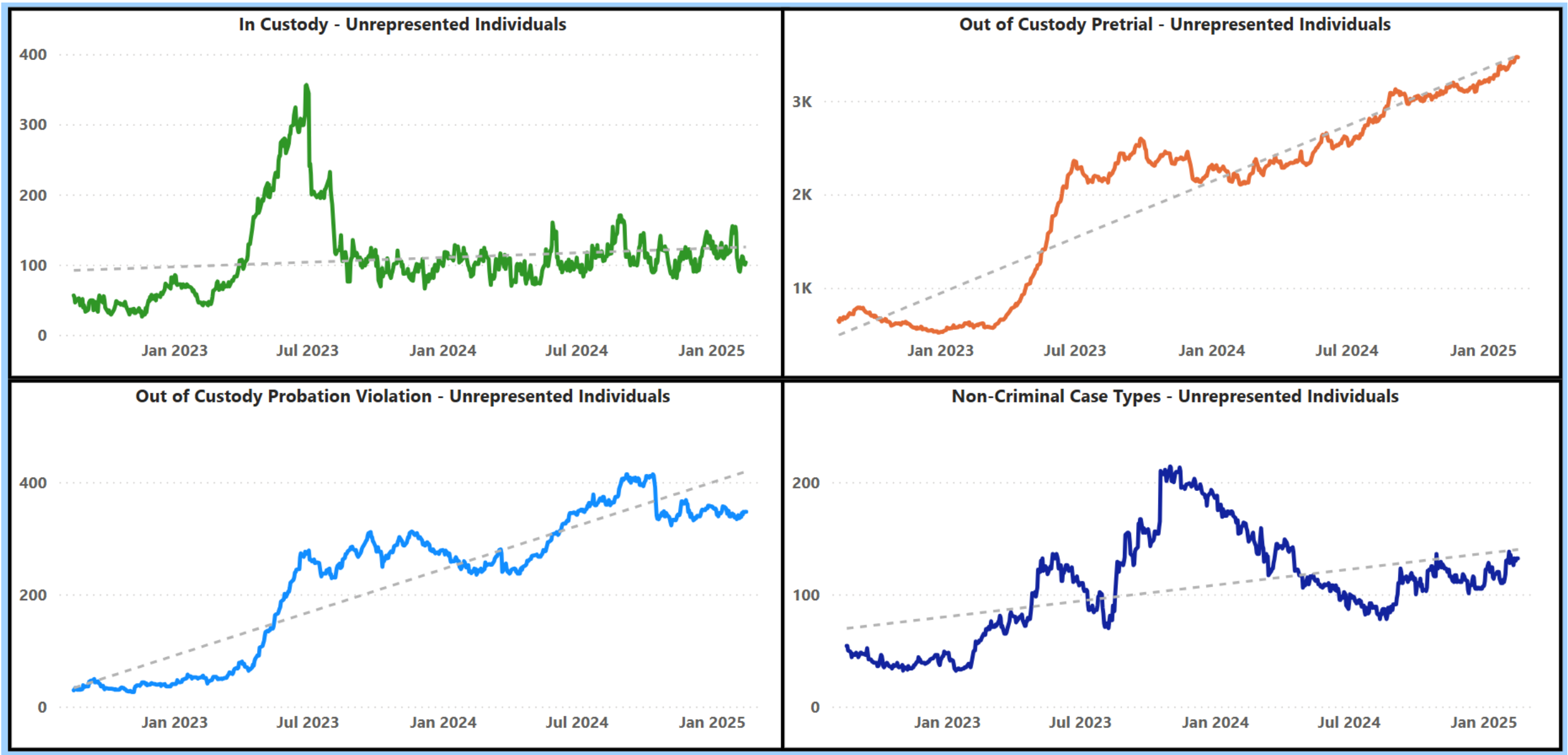
February 19th, 2025

Jessica Kampfe, OPDC Executive Director

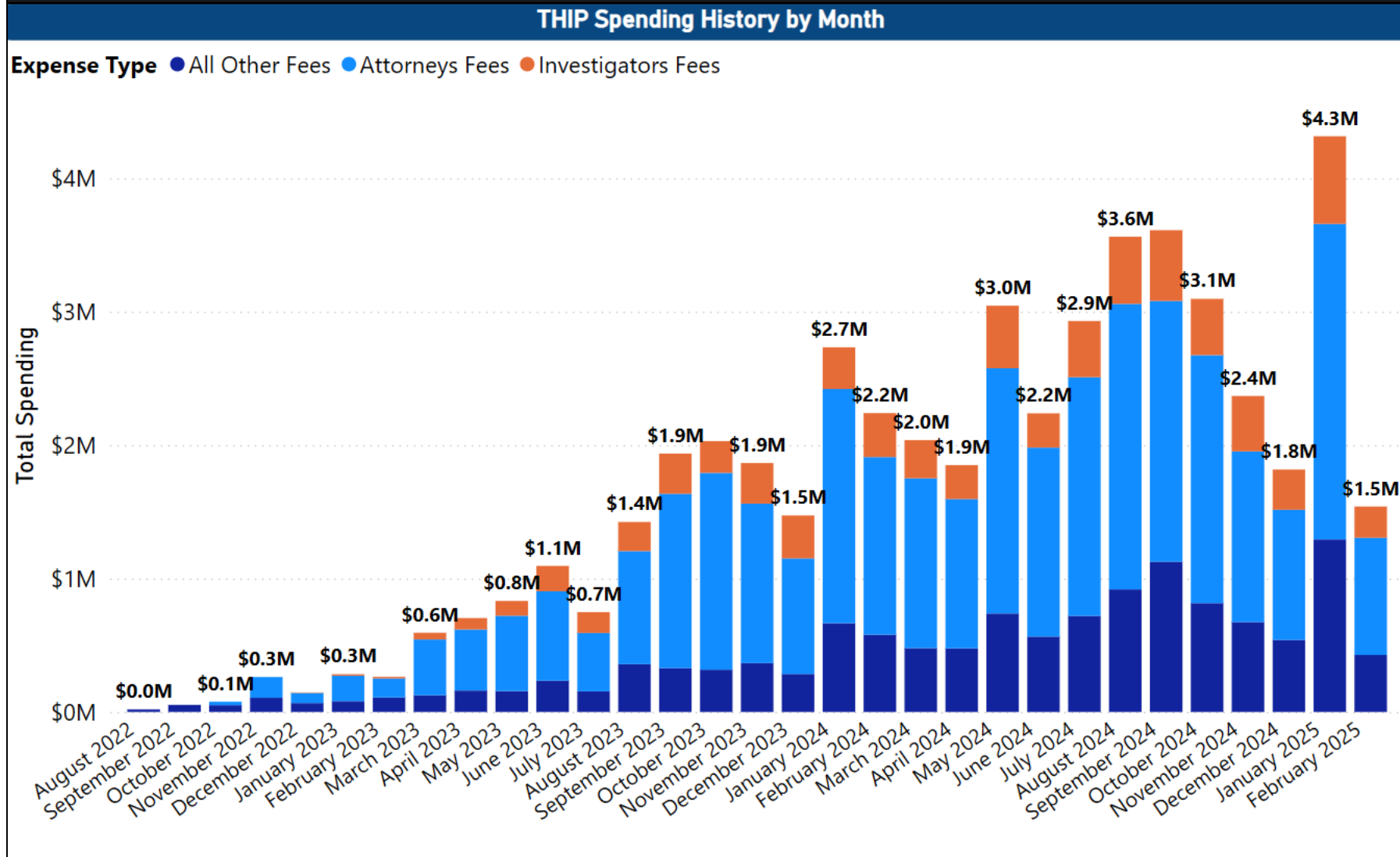
Maddy Ferrando, OPDC Research Analyst



Unrepresented Population Trends (8/1/22 – 2/17/25)



THIP Program Overview (8/1/22 – 2/17/25)



Total THIP Cases	THIP Attorneys
7,936	299

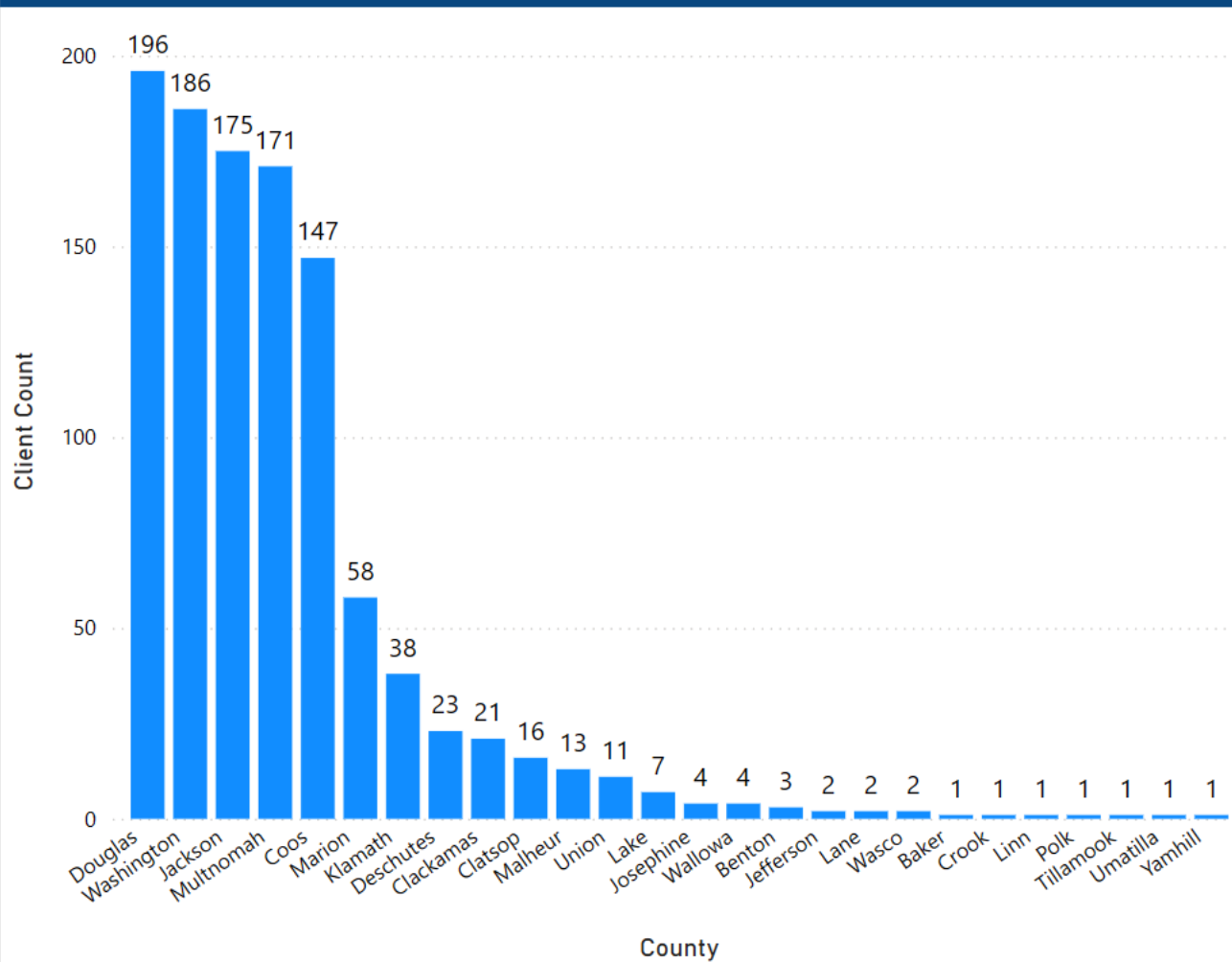
THIP Client Count	
Client's Highest Charge	Clients
Civil Commitment	93
Delinquency	106
Dependency/Termination	196
Jessica Law	68
Major Felony	476
Measure 11	601
Minor Felony	1,587
Misdemeanor	1,620
Murder	186
Other	2
PCR/Habeas	80
Probation Violations-Criminal	220
Probation Violations-Juvenile	7
Total	5,242

Total THIP Spending	
Category	THIP \$\$ Paid
All Other Fees	\$14,274,598
Attorneys Fees	\$30,802,631
Investigators Fees	\$6,109,593
Total	\$51,186,822

* THIP Attorneys is a count of active Hourly Agreements as of 2/17/2025

Betschart Assignments Coordinated by OPDC Analysts

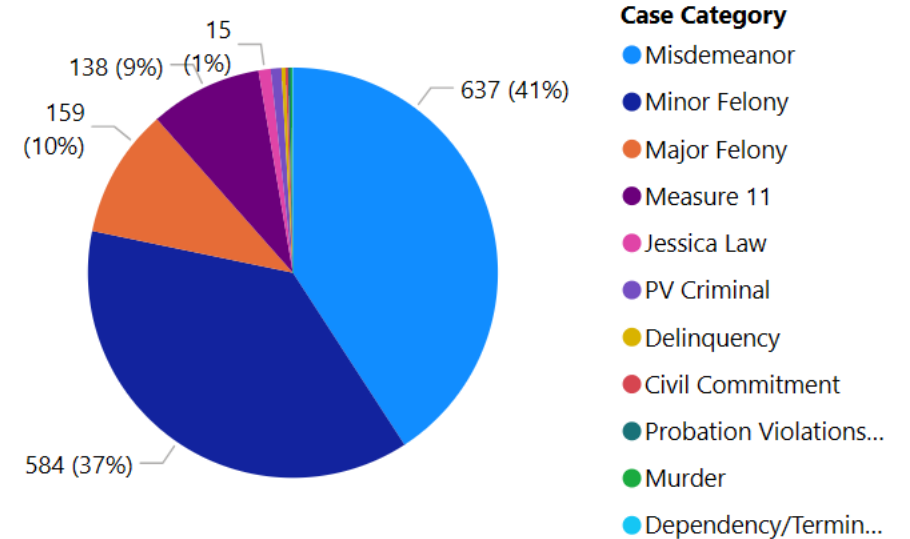
Nintex Assignment Client Count by Case County



Nintex Assignments by Program

Assignment	Attorney Count	Client Count	Case Count
Contract	71	164	196
Hourly	140	719	1,052
Trial Division	18	206	312
Total	215	1,077	1,559

Nintex Assignments by Count of Clients



Thank you



Oregon Public Defense Commission

Budget Presentation

Period ending – December 31, 2024

February 19, 2025

Jessica Kampfe, Executive Director
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Ralph Amador, Chief Financial Officer
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Criminal

Budget	279,283,241
Spent	198,207,815
Planned	72,230,528
Remaining	8,844,898

Budget Burn rate = spent/remaining
71%/75%

Juvenile

Budget	51,227,439
Spent	38,143,567
Planned	13,157,070
Remaining	(73,198)

Budget Burn rate = spent/remaining
74%/75%

Parent Child Representation Program

Budget	56,134,287
Spent	41,508,888
Planned	16,359,552
Remaining	(1,734,153)

Budget Burn rate = spent/remaining
74%/75%

Preauthorized Expense

Budget	58,617,686
Spent	43,342,373
Planned	22,590,274
Remaining	(7,314,961)

Budget Burn rate = spent/remaining
74%/75%

Court Mandated Expense

Budget	87,464,841
Spent	65,746,134
Planned	23,289,155
Remaining	(1,570,448)

Budget Burn rate = spent/remaining
75%/75%

Pilot Project – Trial Services

Budget	10,725,138
Spent	4,518,636
Planned	4,473,762
Remaining	1,732,740

Budget Burn rate = spent/remaining
42%/75%

Appellate Division

Budget	25,924,696
Spent	18,989,028
Planned	7,075,097
Remaining	(139,429)

Budget Burn rate = spent/remaining
73%/75%

Compliance, Audit, and Performance Division

Budget		6,569,293
Spent		3,909,046
Planned		2,139,937
Remaining		520,310

Budget Burn rate = spent/remaining
60%/75%

Administrative & Executive Divisions

Budget		22,077,888
Spent		16,127,745
Planned		5,026,290
Remaining		923,853

Budget Burn rate = spent/remaining
73%/75%

Financial/Case Management System

Budget		6,222,212
Spent		1,465,238
Planned		2,661,979
Remaining		2,094,995

Budget Burn rate = spent/remaining
24%/75%

Special Programs, Contracts, Distributions

Budget	12,438,908
Spent	9,495,523
Planned	3,366,000
Remaining	(422,615)

Budget Burn rate = spent/remaining
76%/75%

Oregon Public Defense Commission

Budget		616,685,629
Spent		441,453,993
Planned		172,369,644
Remaining		2,861,992

Budget Burn rate = spent/remaining
72%/75%

Thank you



Oregon Public Defense Commission

**Public Defense Provider
Qualification &
Performance Standards**

Shannon Flowers, Trial Support & Development Manager
Shannon.I.Flowers@opds.state.or.us

February 19, 2025



Core Staff Role Definitions, Qualification Standards & Performance Standards

Background

Developing and adopting qualification and performance standards for core staff roles:

- Aligns with OPDC's visions to be a champion for effective public defense services; and
- Is part of the larger body of work related to implementing the legislative directives provided in Senate Bill 337 (2023).

Agency Recommendation

Adopt the Core Staff Role Definitions, Qualification Standards, and Performance Standards as one portion of the agency's overarching quality management plan for public defense services, with an implementation date to be determined at a later time.

Attorney Qualification Standards

Background

- ORS 151.216(1)(j) requires that OPDC “[d]evelop, adopt and oversee the implementation, enforcement and modification of . . . minimum standards . . . to ensure that public defense providers are providing effective assistance of counsel consistently to all eligible persons in this state as required by statute and the Oregon and United States Constitutions.”
 - The standards for attorneys to qualify for appointment to represent financially eligible persons in Oregon have remained largely unchanged since the 1990s.
-

Stakeholder Engagement

- November 2024: OPDC convened workgroups to assist in developing qualification and performance standards for public defenders.
- Organized around the major public defense practice areas
- Focus on ensuring that attorneys providing representation funded by OPDC have the training, experience, and skills needed for the type of work required in the particular type of case

Overview of Qualification Standards

Criminal

4 levels, misdemeanor through murder

Juvenile Delinquency

4 levels, misdemeanor through murder

Juvenile Dependency

2 levels, dependency and termination of parental rights

Psychiatric Security Review Board Proceedings

Civil Commitment

2 levels, standard and “extremely dangerous persons” cases

Post-Conviction Relief

2 levels, murder and all other case types

Habeas Corpus

3 levels, extradition, challenges to state’s authority to confine petitioner, and challenges to conditions of petitioner’s confinements

Remaining Work

- Qualification standards for
 - Appellate representation
 - Aggravated murder and aggravated murder post-conviction relief
 - Contested adoption
 - Blanket waivers of juvenile court jurisdiction in delinquency cases
 - Policy and procedure for submission, review, and certification of attorney qualifications, including provisional certification and certification through equivalent experience and with supervision
-

Thank you



Oregon Public Defense Commission

Briefing:
Attorney Contracts

February 19, 2025

Jessica Kampfe, Executive Director
Jessica.Kampfe@opdc.state.or.us



Attorney Contracts: Workload Standards

OPDC approved implementation of the National Public Defense Workload Standard in its 6-Year Plan.

To accomplish this, OPDC included an ask for funding in the Agency's Requested Budget.

The Governor's Requested Budget reflects current service level for contracts and no increases to implement 6-Year plan in contracts.

There are several approaches for OPDC to explore in a current service level budget.

Attorney Contracts:

OPDC Alternate Approaches

1

Continue
with the
MAC model
as-is

2

Improve the
MAC model
with updated
policies

3

Retrofit the
National Public
Defense Workload
Model into our
current service
level contracts

Attorney Contracts:

Exploring Alternate Approaches

#1:

Continue with the MAC model
as-is with no changes.

Attorney Contracts:

Exploring Alternate Approaches

#2: Improve the MAC model with updated policies to address common problems:

- MAC does not accurately reflect ethical capacity for new lawyers
- MAC does not remove case weight for cases in warrant status
- MAC over counts case weight for co-counsel cases
- Allowing MAC lawyers to take hourly cases creates a flat fee contract
- MAC is a problematic forecasting tool

Attorney Contracts:


Exploring Alternate Approaches

#3: Retrofit the National Public Defense Workload Model into our current service level contracts

- OPDC would have to take the forecasted caseload, multiply by the number of hours per case, and divide by the number of lawyers in the current service level budget, resulting in an expectation that lawyers work 2880 hours annually
- OPDC would have to take the forecasted caseload, multiply by the number of hours per case, then divide by expectation of annual hours, which would tell us how many lawyers we need. Since we do not have funding in current budget to grow the number of lawyers, we will continue to have growing unrepresented problem that is unaddressed by the current budget

Potential changes to MAC policies


- Lower maximum caseload for lawyers in their first year of practice
- Partial weighting related to early termination, late arrival, and co-counsel cases
- Reduce vacancy funding
- Limit hours that contracted attorney can bill on hourly cases
- Update enforcement mechanisms for utilization more than 15% below MAC



Lower maximum caseload for lawyers in their first year of practice


Problem:

Many lawyers in their first year of practice cannot ethically represent clients on 300 misdemeanor cases. As a result, contractors who hire new public defenders have decreased MAC utilization or they offset new lawyer's underutilization by overutilizing experienced lawyers.



Impacts:


Reducing maximum caseloads for new lawyers would result in more accurate MAC utilization rates. This would decrease contracted capacity and potentially increase the number of unrepresented cases, unless paired with other policies that increase contracted capacity.



Partial case weighting for late arrivals, early terminations, and co-counsel cases

Problem:

The MAC model assigns all case weight at the time of the appointment and only uses partial weighting within 30 days of appointment. As a result, one case can have a full case weight assigned to more than one lawyer when a lawyer withdraws before the case resolves, a new lawyer is appointed part way through a case, and when co-counsel is appointed.



Impacts:

Less case weight would be assigned when more than one lawyer represents a client or when cases go on warrant status. This will increase MAC capacity in the contract to potentially reduce the number of unrepresented cases.

Reduce vacancy funding



Problem:

OPDC's contracts fully fund attorney vacancies for 60 days and may partially fund vacancies for up to 120 days tying up MAC resources that could be reallocated to other providers.

Impact:

Less stability for contractors to recruit for vacant positions and pay overhead costs. Increase in MAC allocation to providers who have lawyers ready to take cases potentially reducing number of unrepresented cases.



Limit hours contracted attorneys can bill on hourly cases




Problem:

Allowing contracted attorneys to meeting their contracted MAC and then bill unlimited hours on hourly cases creates fixed fee contracts.

Impact:

Restricting the number of hours available will create greater oversight and improve budget forecasting. It will reduce the number of hourly cases lawyers accept appointment on potentially increasing the number of unrepresented cases.






Update enforcement mechanism for contractors under MAC

Problem:

The maximum attorney caseload standard creates a maximum and no minimum expectation. Breaches are difficult to identify and penalties difficult to impose.



Impact:

Accepting appointment to maximum number of cases would be an enforceable expectation. This would improve forecasting and accountability. However, enforcement of maximum caseloads could result in higher rates of lawyers leaving public defense. Enforcing MAC would reduce unrepresented cases unless it increased attrition.

Other Potential MAC Policy Changes

The number of changes made to the MAC model must be weighed against the uncertainty caused by changing multiple variables. Other potential changes include:

- Contracting based on qualification level forecasted need for each county
- Contracting based on years of attorney practice instead of attorney qualification
- Caseload standards for contracted investigators
- Fixed universe of MAC (20, 40, 60, 80, 100%)
- Moving caseload reporting earlier in the month
- Removing extraordinary case credits
- Other changes as identified by stake holders

Timing for MAC policy changes must align with commission meetings, legislative session, and current contracts

1. Introduce policy changes to commissioners. Feb 19, 2025
2. Agency work to develop policies
 1. Internal agency staff
 2. Workgroup with public defenders
 3. Feedback from Courts and District Attorneys
 4. Finalize draft policies
3. Present draft policies to commissioners for review. March 26, 2025 or April 16, 2025.
4. Commission to adopt policies. April 16, 2025 or May 21, 2025.
5. Current contracts expire June 30, 2025

Do we need to extend existing contracts?

Thank you



Oregon Public Defense Commission

**Policy Inventory, DAS
Crosswalk, and Policy
Project Request
Process**

February 19, 2025

Heather Kessinger – Senior Policy Analyst

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Policy Inventory & Organization

- The Policy Team has been working on a policy inventory to locate existing agency policies that may or may not be current, need updates, or need to be repealed.
- A tracker has been created to organize and track Oregon Administrative Rules (OARs), policies, processes, and procedures.

Policy Inventory & Organization

- In the tracker, each division and section is called out, numbered, and color coded to align with the agency organizational chart and the Oregon Budget Information Tracking System (ORBITS) budget structure.
- Division and section subject matters will work with the policy team to identify existing policies, modifying as needed. These subject matter experts will also work with the policy team as the agency develops new guidance, including OARs, policies, processes and procedures.

ORBITS Structure

DIVISION	DIVISION TITLE	POLICY NAMING STRUCTURE	ADMINISTRATIVE RULE #
025	GENERAL GUIDELINES	404.025.00.XXX POLICY NAME	404-025-XXXX
	DEFINITIONS AND RULEMAKING	404.025.01.XXX POLICY NAME	404-025-01XX
	PROGRAM OVERVIEW AND ACRONYMS	404.025.02.XXX POLICY NAME	404-025-02XX
	THE COMMISSION	404.025.03.XXX POLICY NAME	404-025-03XX
	RIGHTS AND RESPONSIBILITIES	404.025.04.XXX POLICY NAME	404-025-04XX
	PRIVACY AND RECORDS	404.025.05.XXX POLICY NAME	404-025-05XX
	ELIGIBILITY	404.025.06.XXX POLICY NAME	404-025-06XX
	SERVICES AND PROVIDERS	404.025.07.XXX POLICY NAME	404-025-07XX
100	EXECUTIVE DIVISION	404.100.00.XXX POLICY NAME	404-100-XXXX
	ADMINISTRATION	404.100.01.XXX POLICY NAME	404-100-01XX
	GENERAL COUNSEL STAFF	404.100.02.XXX POLICY NAME	404-100-02XX
	COMMUNICATIONS	404.100.03.XXX POLICY NAME	404-100-03XX
	LEGISLATION	404.100.04.XXX POLICY NAME	404-100-04XX
200	COMPLIANCE, AUDIT AND PERFORMANCE DIVISION	404.200.00.XXX POLICY NAME	404-200-XXXX
	ADMINISTRATION	404.200.01.XXX POLICY NAME	404-200-01XX
	DATA & RESEARCH	404-200.02.XXX POLICY NAME	404-200-02XX
	INTERNAL AUDIT	404-200.03.XXX POLICY NAME	404-200-03XX
	TRIAL CRIMINAL COMPLIANCE	404-200.04.XXX POLICY NAME	404-200-04XX
	JUVENILE COMPLIANCE	404-200.05.XXX POLICY NAME	404-200-05XX
	POLICY	404-200.06.XXX POLICY NAME	404-200-06XX
300	APPELLATE DIVISION	404.300.00.XXX POLICY NAME	404-300-XXXX

Policies and Rules Tracker

[illegible]

Agency Organizational Color Chart

Executive	40400-100-01-00-00000 Administration
	40400-100-02-00-00000 General Counsel
	40400-100-03-00-00000 Comms. & Leg.
CAP	40400-200-01-00-00000 CAP Administration
	40400-200-02-00-00000 Research
	40400-200-03-00-00000 Internal Audit
	40400-200-04-00-00000 Trial Criminal Compliance
	40400-200-05-00-00000 Juvenile Criminal Compliance
Appellate Division	40400-300-02-00-00000 Criminal Appellate
	40400-300-03-00-00000 Juvenile Appellate
Adult Trial Division	40400-400-01-00-00000 Trial Administration
	40400-400-04-00-00000 Pilot Program
PCRP	40400-500-01-00-00000 PCRP
Administrative Services	40400-600-02-00-00000 Budget
	40400-600-03-00-00000 Accounting/Accounts Payable
	40400-600-04-00-00000 Human Resources
	40400-600-05-00-00000 Procurement
	40400-600-06-00-00000 Facilities
	40400-600-07-00-00000 Information Services
	40400-600-08-00-00000 Fin./Case Management System

DAS Policy Crosswalk

- As OPDC continues the transition to the Executive Branch, Department of Administrative Services (DAS) policies are often applicable.
- The policy team has created a list of all current DAS policies and has cross checked that list to the OPDC policies.
- As a part of this crosswalk, the different division managers were asked to look at the list of DAS policies for their area and identify if a policy needs to be adopted or amended to better fit OPDC business.
- Division managers, or their designated subject matter experts, are also being asked to provide a list of policies they already have in place, policies they are working on, or policies they would like help in developing.

DAS Statewide Policies and Guidelines Matrix

DAS Statewide Policies and Guidelines				OPDC Cross-Check			
Category	Sub-Category	Policy Name	Policy Number	OPDC Verified (Y) or (N)	Division	Section	Policy Name
Facilities	N/A	Public Use of State Building Premises	107-011-320	N			
Facilities	N/A	Sales and Solicitations in State Office Buildings and on State Grounds	107-011-322	N			
Facilities	N/A	Signage on Buildings	107-011-225	N			
Facilities	N/A	Siting State-Owned and Leased Facilities	107-011-115	N			
Facilities	N/A	Smoking at Building Entrances and Capitol Mall Parking Structure	107-011-323	N			
Facilities	N/A	Space Design and Utilization	107-011-100	N			
Facilities	N/A	Uniform Rent Program	107-011-120	N			
Facilities	N/A	Vending Services in State Office Buildings Owned or Leased by the Department	107-011-330	N			
Fleet Management	N/A	Fleet Management, Statewide	107-011-040	N			
General	N/A	Continuity of Operations Planning, Statewide	107-001-010	N			
General	N/A	Exceptions to Policies	107-001-002	N			
General	N/A	Exceptions to Policies Procedure	108-001-002_PR	N			
General	N/A	Political Campaigning for Public Employees, Restrictions on	ORS 260-432	Y	N/A	Human Resources	Political Activity &
General	N/A	Public Records Management	108-001-020	N			
General	N/A	Public Records Requests Fees and Charges	107-001-030	Y	Administration	Executive	Public Records Req
General	N/A	Safety: Dealing with Unknown or Questionable Substances Guidelines	N/A	N			
General	N/A	Safety: Handling Suspicious Letters or Parcels Guideline	N/A	N			
Human Resources	General	Definitions, Human Resource	10-000-01	Y	N/A	Human Resources	General Definitions
Human Resources	General	Personnel Records	10-011-01	Y	N/A	Human Resources	Personal Records R
Human Resources	General	Investigations of Human Resources Practices	10-025-01	N			
Human Resources	General	Support of Employees Work and Life Balance	10-030-01	N			
Human Resources	General	State Employee Training	10-040-01	N			
Human Resources	Classification and Compensation	Comparability of Work Rule	105-020-0001	N			
Human Resources	Classification and Compensation	Employee Contributions and Limitations to Retirement	105-020-0015	N			
Human Resources	Classification and Compensation	Classification Plan Development and Maintenance	20-000-01	Y	N/A	Human Resources	Classification
Human Resources	Classification and Compensation	Job Evaluation and Position Benchmarks	20-000-05	N			
Human Resources	Classification and Compensation	General Compensation Policy	20-005-01	N			
Human Resources	Classification and Compensation	Merit Pay System	20-005-05	N			
Human Resources	Classification and Compensation	Pay Practices	20-005-10	Y	N/A	Human Resources	Pay Practices
Human Resources	Classification and Compensation	Pay Differentials	20-005-11	N			
Human Resources	Classification and Compensation	Exceptions to Hay Evaluated Salary	20-005-15	N			

DAS Policy Alignment

- OPDC has adopted 45 Department of Administrative Services (DAS) Statewide policies.
 - 26 OPDC policies have been identified to be amended to align with DAS and Oregon Budget Information Tracking System (ORBITS).
 - 47 DAS Statewide policies have been identified to be amended to fit OPDC.
 - Seven DAS Oregon Administrative Rules (OARs) are under review.
 - One DAS statute is under review.
-

Policy Project Request Process

- When managers or subject matter experts have identified a policy that needs to be modified, repealed, or created, they should complete a policy project request form.
- These requests will then be prioritized by the policy team and leadership, considering things such as cost, current agency priorities, and scope of impact.
- The policy team will work with appropriate subject matter experts to draft the policy and carry it through the internal processes.
- This policy project request form will also be used to submit and track requests related to Oregon Administrative Rules (OARs), processes, and procedures.

Project Request Form

 Requestor *

Enter a name or email address

 Division

This is the area of the agency to be impacted by the project. To add an option not listed, type in the filter field and press enter

—

 Section

The specific area or areas of the agency to be impacted by the project. To add an option not listed, type in the filter field and press enter

—

 Type of Project

—

Policy, Procedures & Rules Requests Tracker

Policy, Procedures & Rules Requests

★

All Items*

+

Add view

Priority: High

Clear filters

Pr...	Name of Project	Status	Division	Section	Type of Proj...	New ...	Number of ...
High	Employee Performance Recogn...	Editing	Administrative Services Division (600)	Human Reso...	Policy	Revision	Entire agency
High	Donated Leave	Editing	Administrative Services Division (600)	Human Reso...	Policy	New project	Entire agency
High	Discrimination and Harassment...	Editing	Administrative Services Division (600)	Human Reso...	Policy	New project	Entire agency
High	Building Security Access Control	Researching	Administrative Services Division (600)	Facilities	Process / Procedure	New project	Multiple divisions

Policy Team has received 92 project requests as of 2/18/2025

Thank you



Oregon Public Defense Commission

**OPDC 101 – Financial
Case Management
System (FCMS)**

February 19, 2025

David Martin, Chief Information Officer
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Financial & Case Management System February Status

Agenda

Accomplishments
Upcoming Milestones
Risk Governance
Schedule
Budget
Project Status

Accomplishments

- 1. Moss Adams Change Management Discovery Report Findings:**
Distributed to the FCMS Executive Steering Committee and project team December 13th.
- 2. RFP Re-Statement / Pre-Proposal Questions:** OPDC included a check list of proposal requirements, as well as an exhibit of the questions and responses from the initial RFP, as part of the RFP Re-Statement. RFP Re-Statement pre-proposal questions were due February 7. OPDC received questions from previous and new prospective proposers alike. OPDC issued an extension of the proposal due date in response and published the new set of questions and responses on February 7.

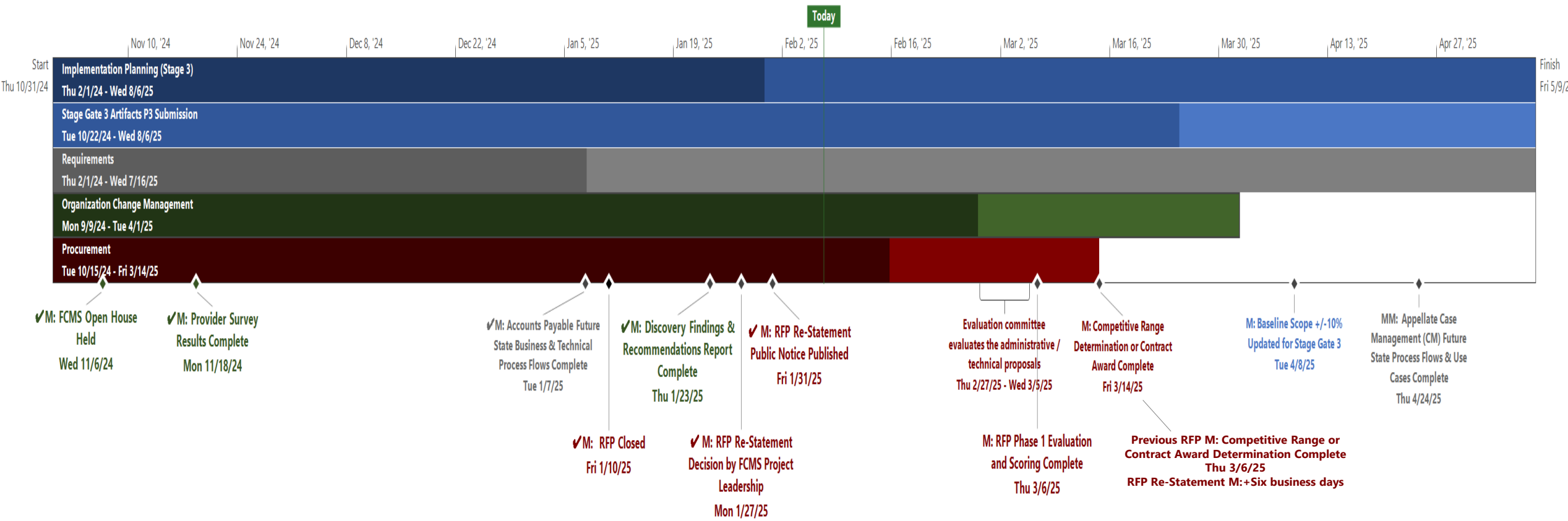
FCMS Upcoming Tasks & Milestones

	Target End Date
RFP Proposals due	2/21/2025
Proposals responsiveness review begins February 24 th and Phase 1 evaluation starts February 27 th and completes March 5 th .	3/5/2025
Competitive Range or Contract Award Determination and Associated Protest Period Completion	3/14/2025
Benefits Management Plan submission to the Department of Administrative Services Enterprise Information Services (DAS EIS) for project oversight review	3/18/2025
Appellate Case Management Future State process flows and use cases completion	4/24/2025

Risk Governance

1. **Executive Branch Transition: Procurement Impacts** – OPDC may have impacts to timeline and authority of the procurement schedule for FCMS due to the Executive Branch transition.
2. **Change Management** – OPDC has yet to secure a communications lead for Change Management which has several downstream impacts in our Change Management effort with Moss Adams due to limited resources available. Interim resources will handle procurement timeline communication for the agency as well as a newsletter.
3. **Procurement schedule** – delay of 6 business days in current Procurement Schedule due to non-compliance of proposals submitted in response to the initial RFP. This resulted in re-issuance of the RFP; a possible (greater than 3 months delay) due to time constraints with OPDC participation or other challenges in proposal evaluation or contract negotiation.
4. **IT Solution Concern** – Solutions on the market may not be sufficient to meet OPDC's needs without significant modification.
5. **There is a risk with project scope** – and thus the schedule and budget could be affected if forms to be used and/or migrated into FCMS are not accurately and fully identified.

FCMS Rolling Wave Detail Planning Timeline



Budget

1. Bond Funding Application Submitted
2. Inclusion in Recommended Governor's Budget
3. Awaiting confirmation of 13.9 million in bond funding approval

Status

FCMS Monthly Project Status Report – January

Project Status – Medium Risk *Critical Path items for Procurement Timeline allow little lag in schedule presenting timeline constraints. Executive Branch Transition impacts for Procurement Timeline concerns noted in Risk Log.

Budget Status – Medium Risk *Until Bond Funding is officially approved; status unchanged.

Schedule Status - Medium-High Risk *Procurement RFP re-issuance slightly delays the schedule. Project resources have been assigned to multiple work tracks scheduled simultaneously resulting in some resource constraints. Schedule is being assessed, and project is monitored closely to stay on track as planned.

Resources Status - Medium Risk *Change Management needs a dedicated Communications Lead which is not currently filled for FCMS. Will need to fill FCMS POP 101 Open Roles for Business Analyst, Project Manager

Scope Status - Low Risk

Q&A



Oregon Public Defense Commission

Director's Report

February 19, 2025

Jessica Kampfe, Executive Director

Jessica.Kampfe@opdc.state.or.us



Oregon
Public
Defense
Commission

Director's Report

Follow-Up from January Commission Meeting

During the January Commission Meeting, Commissioners requested clarification on several presentation topics. OPDC staff worked to gather information to follow-up and share:

Question asked: What is the average billable cost of each case type? Please find out how many hours that is and extrapolate it under the THIP program as compared to a MAC.

Answer: Between 2013 and 2023, an average of 14.5 attorney hours were billed on misdemeanor cases. That would mean it would take 4,350 hours to complete 300 misdemeanors.

Question asked: Commissioners would like to see the raw data for the effectiveness of state trial offices; in which counties the state trial offices have taken cases.

Answer: 36% of cases have been in Jackson, 19% Marion, 16% Multnomah, 15% Washington, and 5% Douglas as of 2/10/25. The other 9% of cases are spread across 11 counties.

Question asked: How much of THIP is taken by attorneys who are already under a MAC contract who certify they can take more ethical cases?

Answer: Of the 2,432 THIP cases assigned by the Unrepresented Analysts since May 2024, 28% (668) were assigned to an attorney who was also under a MAC contract but took the case hourly through THIP.

Question asked: What counties have the highest unrepresented rate, and what impact is THIP having on those counties?

Answer: Multnomah, Jackson, Douglas, Washington, and Marion counties currently have the largest in-custody unrepresented population and in the last year 1,654 THIP cases have been taken in these counties.

Director's Report

Follow-Up from January Commission Meeting

Question asked: How much are we paying for attorney travel time?

Answer: Since July 2023, we have paid \$2,028,777 for attorney travel time for 152 distinct vendors across all program types. This amount has been increasing over time.

Question asked: How many attorneys do not have current agreements with OPDC and will be affected by the Hourly Attorney Policy?

Answer: There are 73 attorneys who have billed in the past 2 years without an hourly agreement.

Question asked: Can we complete exit interviews within subcontractors or organizations to pinpoint reasons for turnover and gauge quality?

Answer: Not reliably

Question asked: Can we have real-time answers available regarding providers under 85% MAC utilization; if OPDC has contacted them and has context of what is going on with them to cause the less than 85% utilization?

Answer: The dashboard on our website shows the most up to date utilization rates that are available.

Question asked: Can we have additional context into the recent slowdown with Accounts Payable processing times?

Answer: Staffing shortages (FMLA, sick days, state holidays, office closures, and vacancy), increased bills (Nov. 23 / Nov 24 saw 3,522 / 4,437 an increase of 915; Dec 23/ Dec 24 saw 3,218/4,503 an increase of 1,285) and network issues.

Director's Report

Upcoming Events

Governance Subcommittee Meetings - 2025

- First meeting of 2025: Thursday, February 6th, 9:00am to 10:30am
- Monthly recurrence on the first Thursday of each month at 9:00am

Accounts Payable Workgroup Meeting

- Thursday, March 6th, 10:00am to 11:00am

April in-person Commission Meeting: Jackson County

- Wednesday, April 16th, 9:00am to 1:00pm
- Location TBD in Medford, Oregon

Thank you

