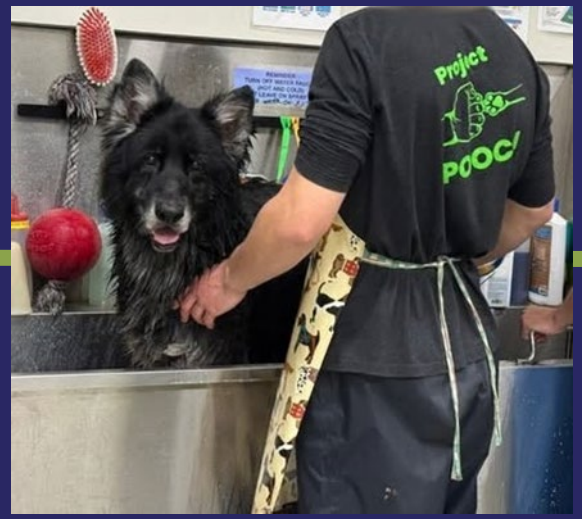


Community Resource Unit

Initial Performance Measures

Monica Moran, CRU Manager

2/12/2026

Oregon Youth Authority

The Developmental Approach

SKILLS FOR CREATING A CULTURE OF DEVELOPMENT

Oregon Youth Authority

Insights into Action

Our Data Culture Framework

Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.

If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.

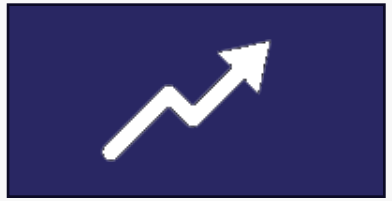
Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.

Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.

Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve

Community Resources Unit

January 2026 Action Plan Status update

	January 2026 Action Items	Lead	Status
1	Provide Probation and Parole ADP over time	Research	Complete
2	Explore information around youth needs, outcomes, matching youth to services, identifying service gaps	CRU/ Research	In Progress
3	Length of Stay by Provider	Research	In Progress
4	Utilization of Psychiatric Residential beds	Research	Complete
5	Length of Stay for youth with Sex Offense; numbers and reasons	Research/ CRU/ Treatment Services	Complete
6	Compare Field ADP to contracted CRU beds over time	Research/ CRU	Complete
7	Extend reporting timeline for “youth feel safe”; add breakouts by provider	Research/ CRU	Complete - Prevented by data limitations
8	PSO Complaints – add stacked bar to show complaint type/severity	Research	Complete
9	Change PREA YIR counts to Sexual Behavior YIR counts	Research	Complete
10	Next location – add lines for OYA Subcare and YCF/Detention	Research	Complete
11	Explore information about desired discharge plan to compare to Next Location outcomes	CRU	Complete – Refer to Parole & Probation

About CRU

What we do

Ensure safe, effective community services for OYA youth by:

- **Providing oversight** and **contract administration** to community providers
- **Facilitating communication** and support with agency staff and partners
- **Adjusting resources** based on agency needs
- **Coordination** of diversion services, juvenile crime prevention funding, and individual services reimbursements to juvenile departments throughout the state

Residential Service Types

- Behavior Rehabilitation Services
- Youth Care Center and Detention Based
- Culturally Relevant/Supportive
- Transitional Housing and Re-Entry
- Psychiatric Residential Treatment
- Behavioral Health Treatment Foster Care

Non-Residential Programs

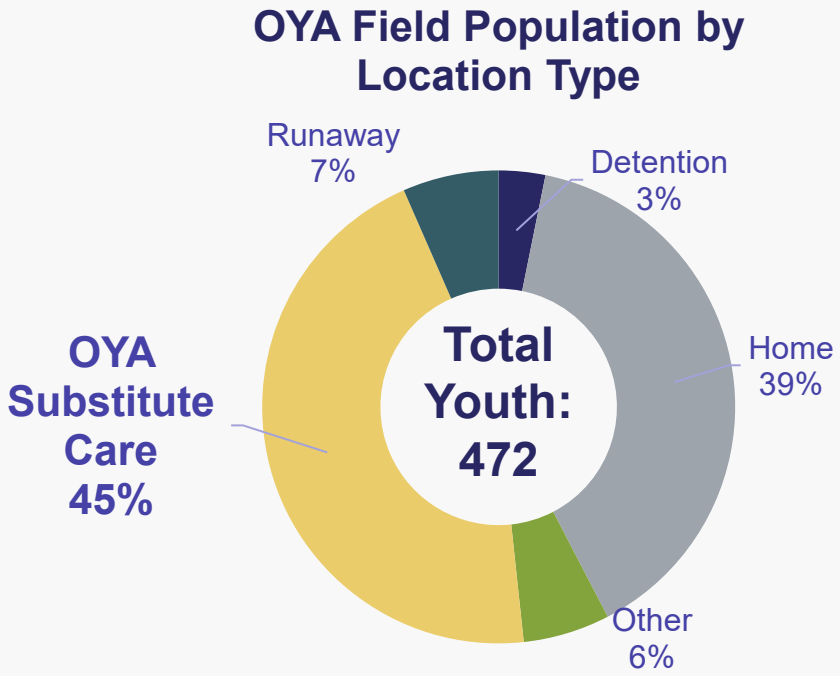
- Youth Advocacy Program (YAP)
- Community Intervention Services (CIS)
- Working Theory Farm

Definitions

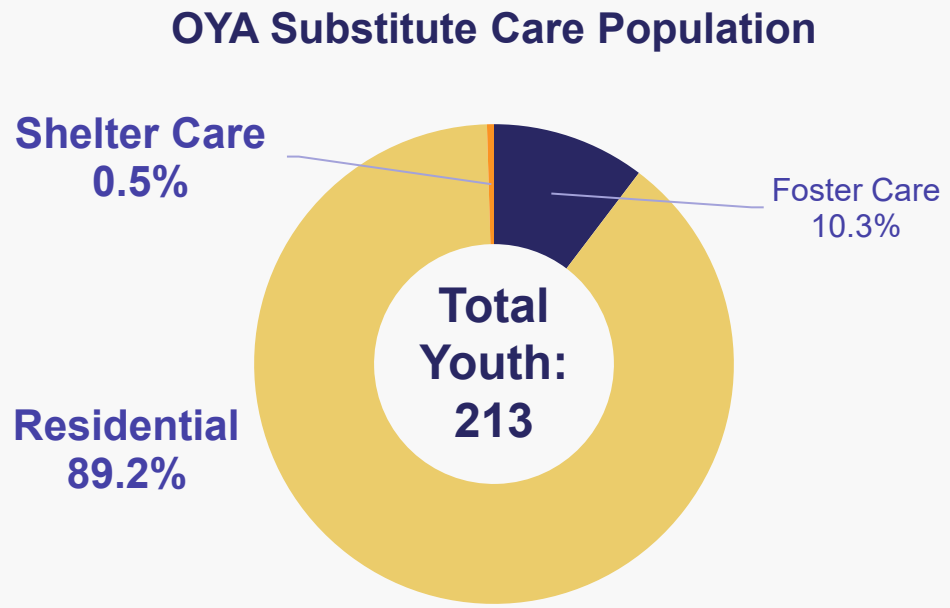
Term	Definition
Field	OYA Probation and Parole
Substitute Care	Residential placements in the community that provide 24-hour-a-day care or treatment, excluding a relative's home. Such placements include, but are not limited to, foster care, proctor care, or contracted residential programs.
Behavior Rehabilitation Services (BRS)	A Medicaid funded placement modality to address severe psychosocial, emotional and behavior disorders in a community placement utilizing either a residential or proctor care setting.
Providers	Organizations authorized by the OYA through contract or other written agreement to provide supervision and care for youth on parole or probation status in the community.
Programs	Placements operated by authorized providers that deliver substitute care and/or services to youth under OYA supervision
Service Types	The type or intensity of care provided by a program. Examples include BRS, YCC or detention-based, transitional housing & re-entry, and psychiatric residential treatment.
Youth Incident Report	Formal documentation of behavioral problems, injuries, and/or illnesses. Documentation is entered by the youth's JPPO and includes date/time, location, youth involved, staff involved, and any behavior problems, restraints, or resolutions associated with the event.

CRU in Context

45% of OYA Field Youth are in an OYA Substitute Care Placement



90% of OYA Substitute Care Youth are in a CRU Placement



(as of 12/31/2025)

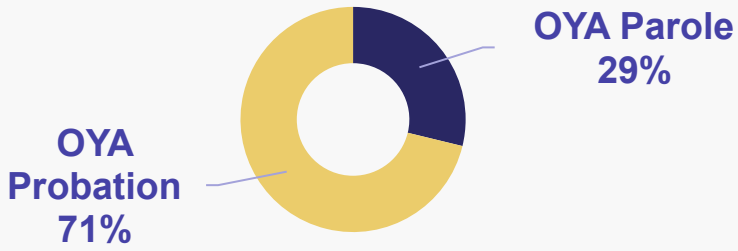
Community Resources Unit

Youth in CRU Placements

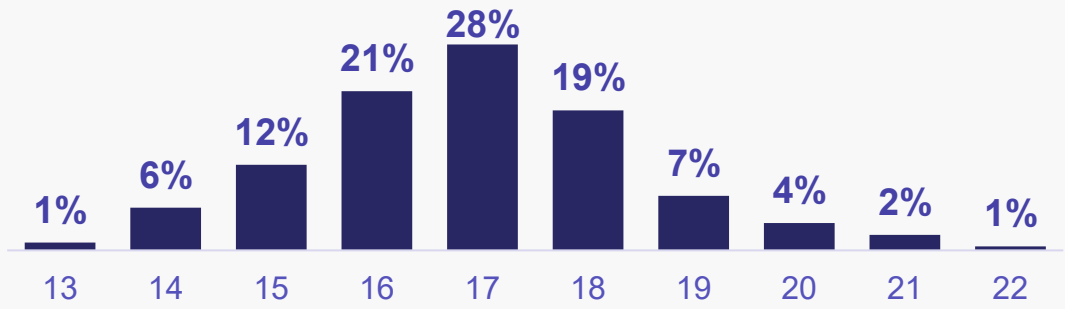
(as of 12/31/2025)

Total Youth:191

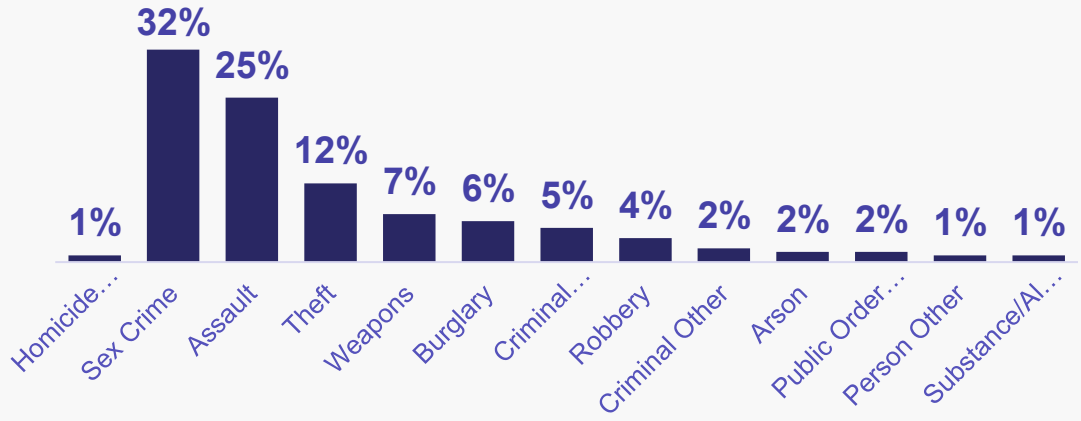
OYA Status



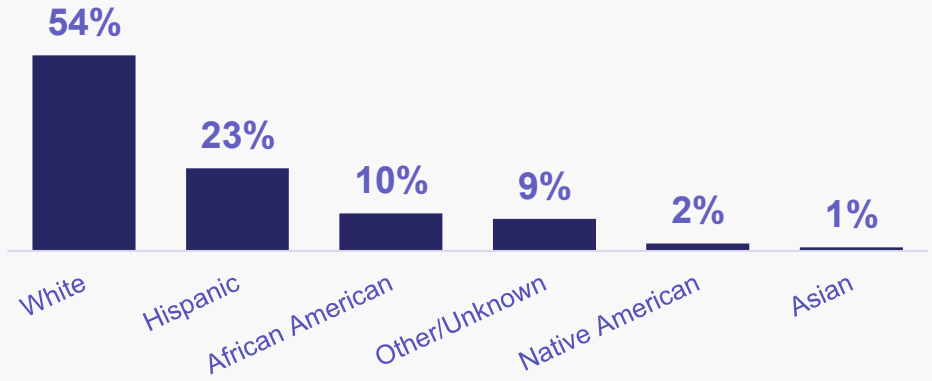
Age



Most Serious Offense



Race/Ethnicity

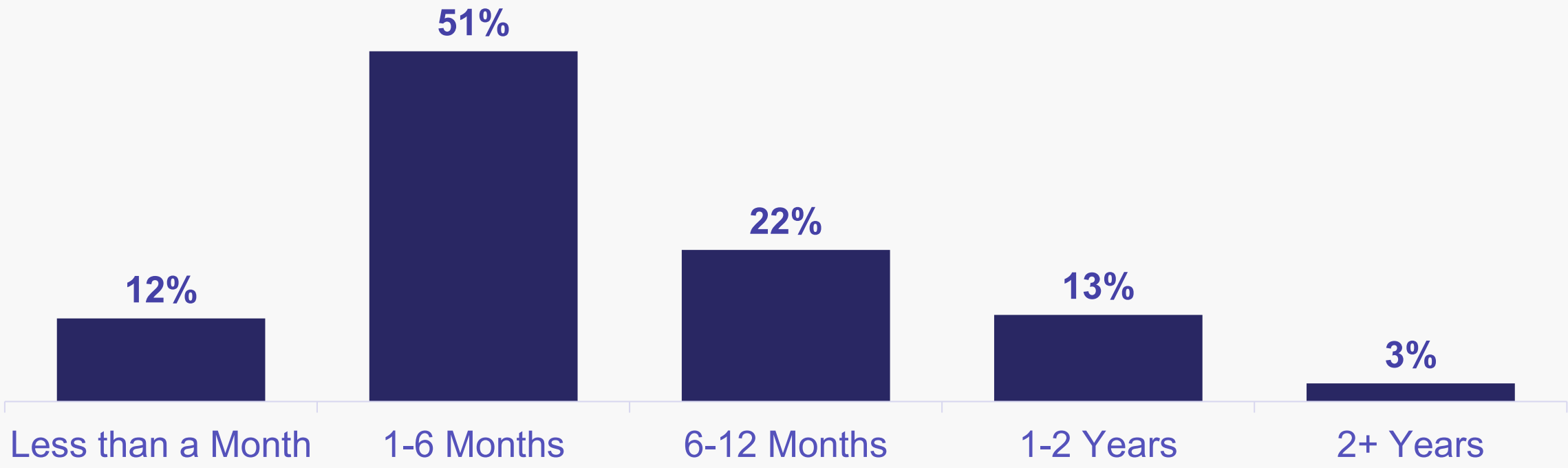


Community Resources Unit

Current Time in Placement

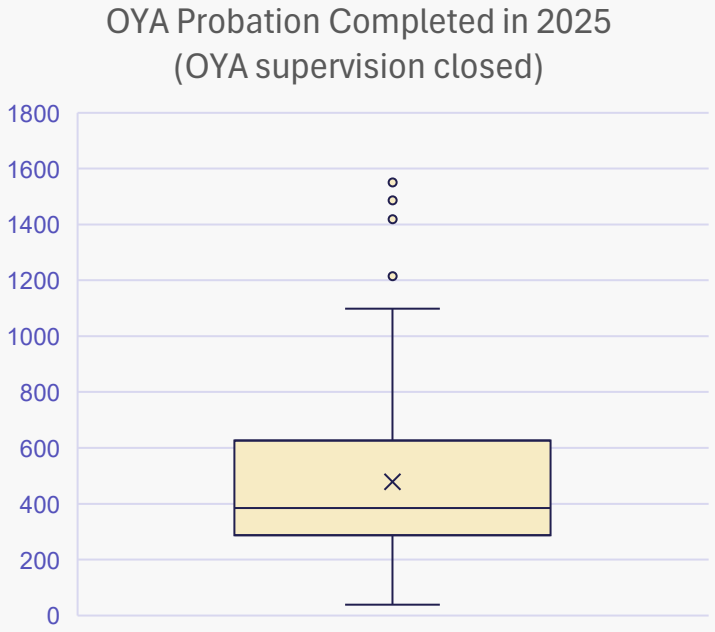
(as of 12/31/2025)

Most youth have been in their current CRU placement for < 6 months



Supplemental - Youth days in CRU placements

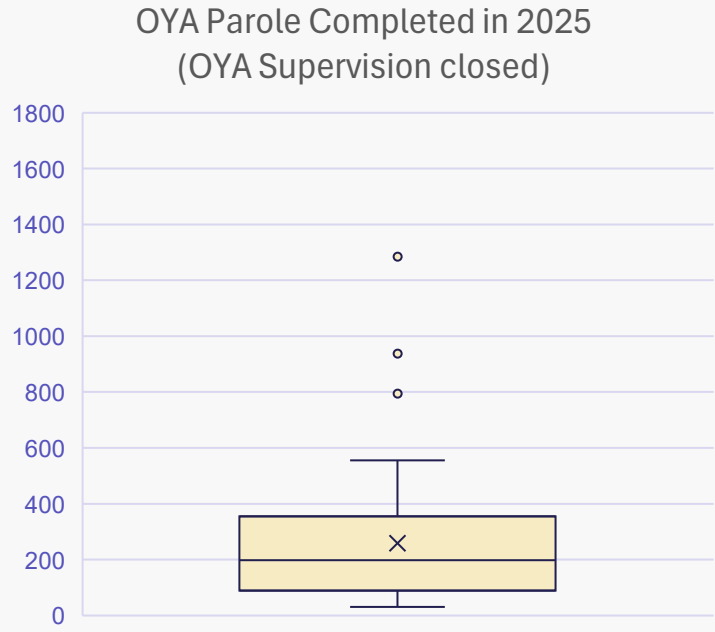
Probation days in CRU locations for youth who completed **OYA Probation** in 2025*



CRU Probation Days	
Average	474
Median	377
Minimum	38
Maximum	1550

*N=107; Excludes youth who escalated to YCF

Parole days in CRU locations for youth who completed **OYA Parole** in 2025*



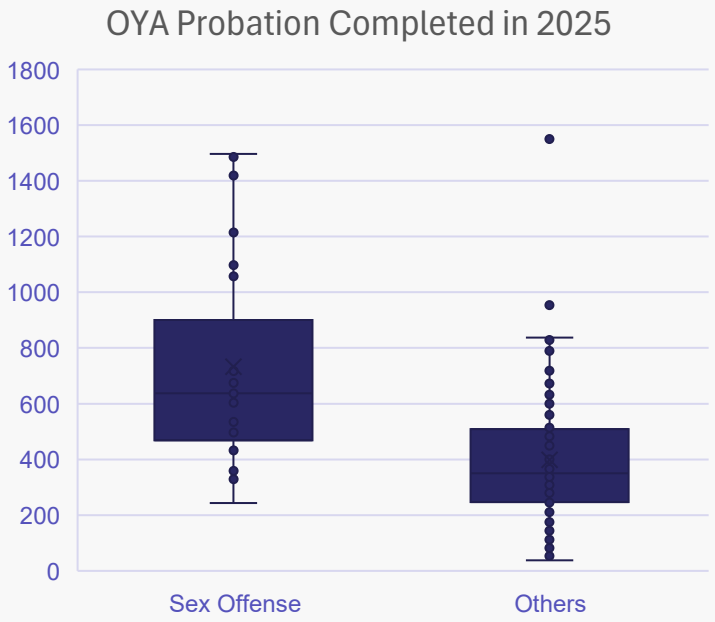
CRU Parole Days	
Average	258
Median	198
Minimum	30
Maximum	1285

*N=53; Excludes youth who were revoked to YCF

Supplemental - Youth days in CRU placements

Youth with Sex Offenses spend more days in CRU placements

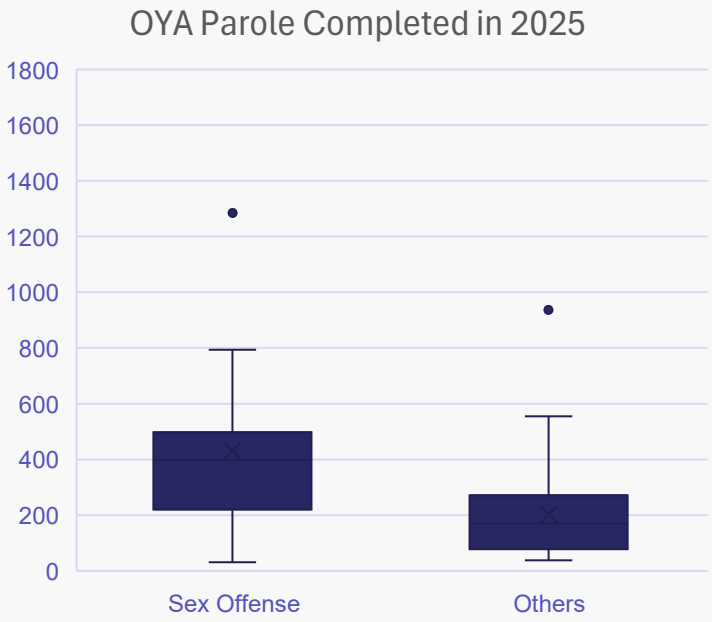
Probation days in CRU locations for youth who completed **OYA Probation** in 2025*



Average Days	
Sex Offense	733
Other	395

*N=107; Excludes youth who escalated to YCF

Parole days in CRU locations for youth who completed **OYA Parole** in 2025*

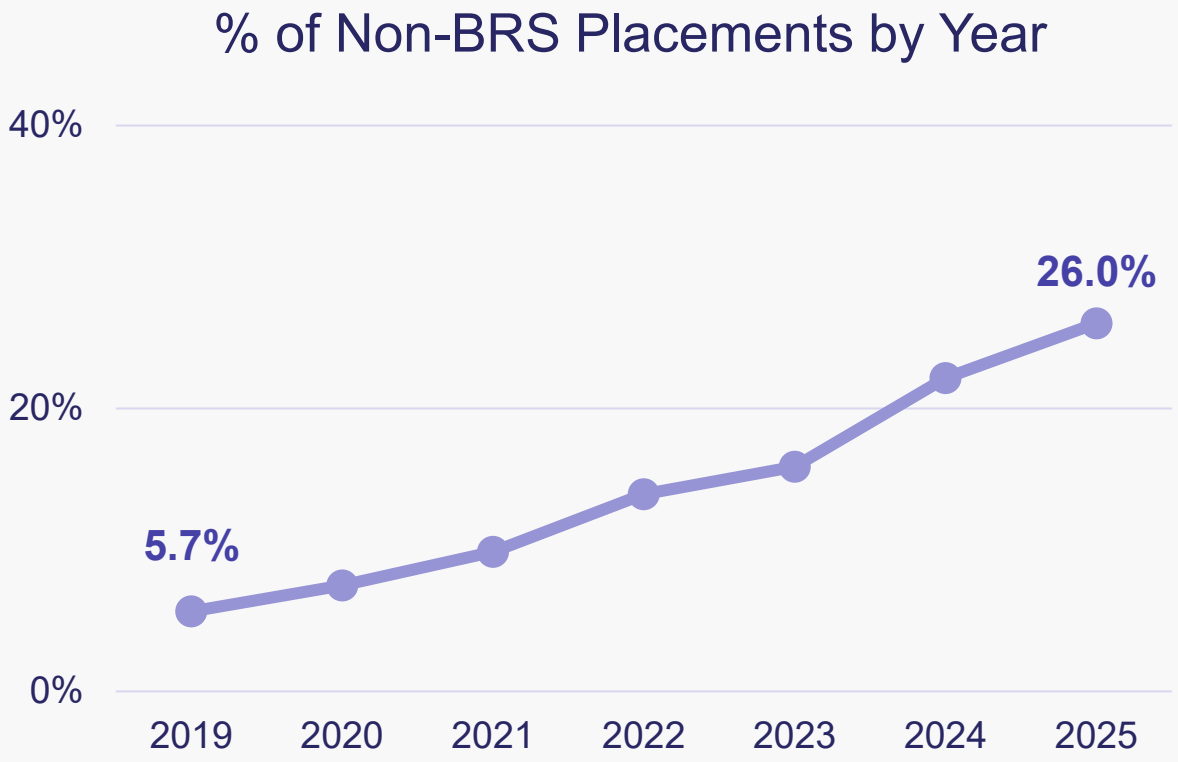


Average Days	
Sex Offense	432
Other	202

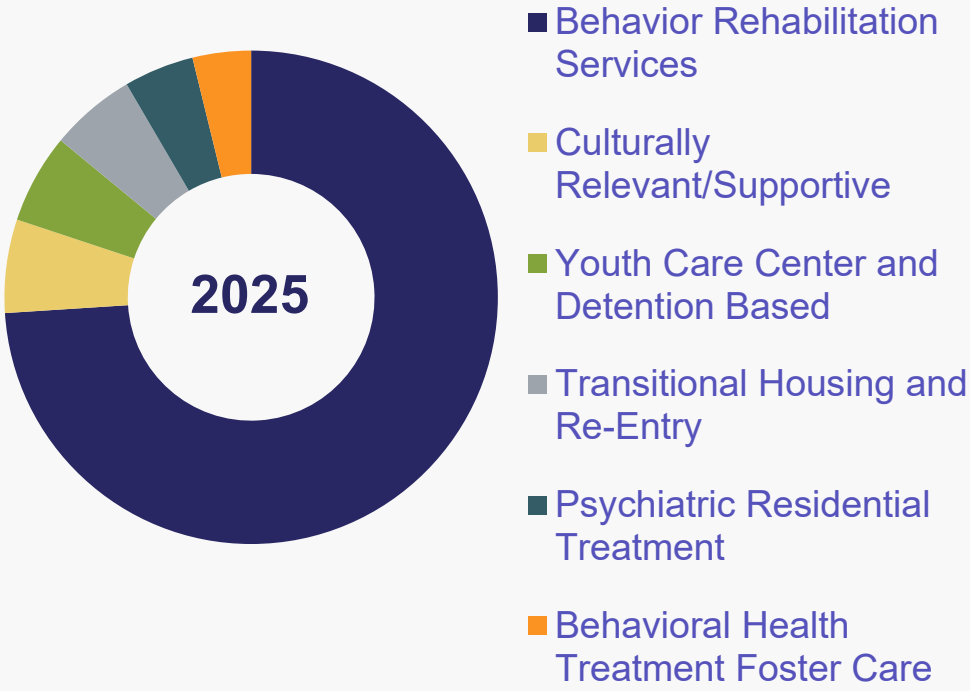
*N=53; Excludes youth who were revoked to YCF

Service Types

Non-BRS placements are increasing



Placements by Service Type



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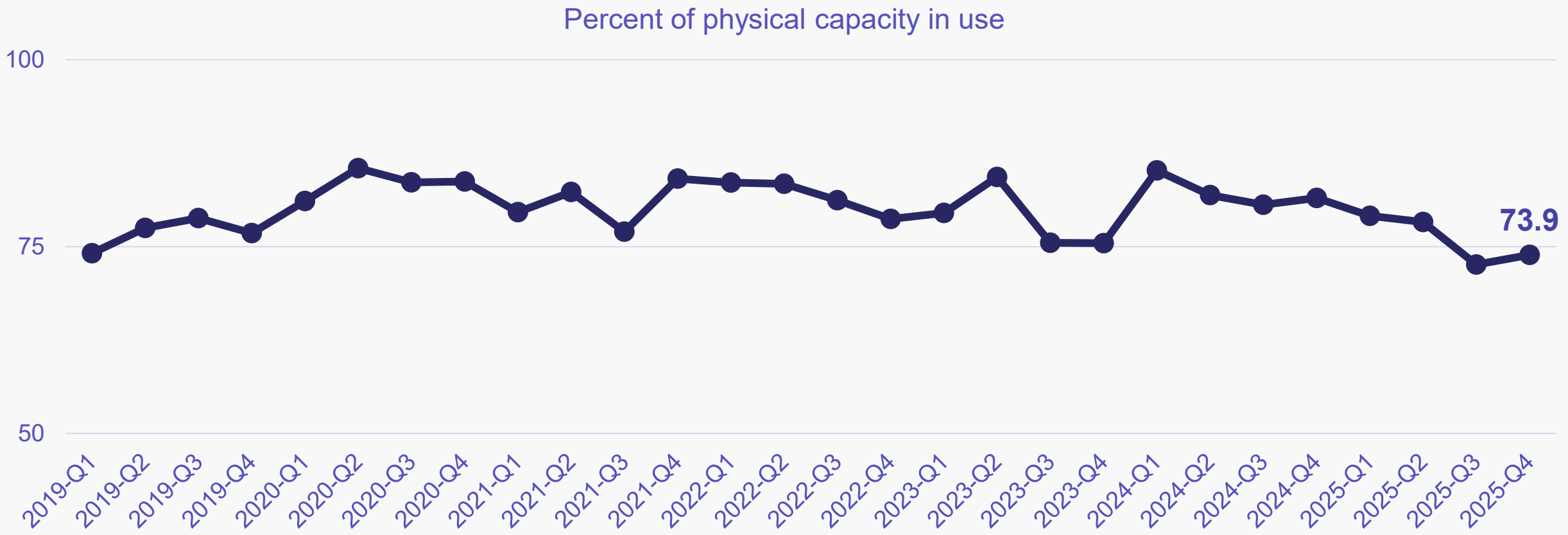
Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency

Performance Metrics

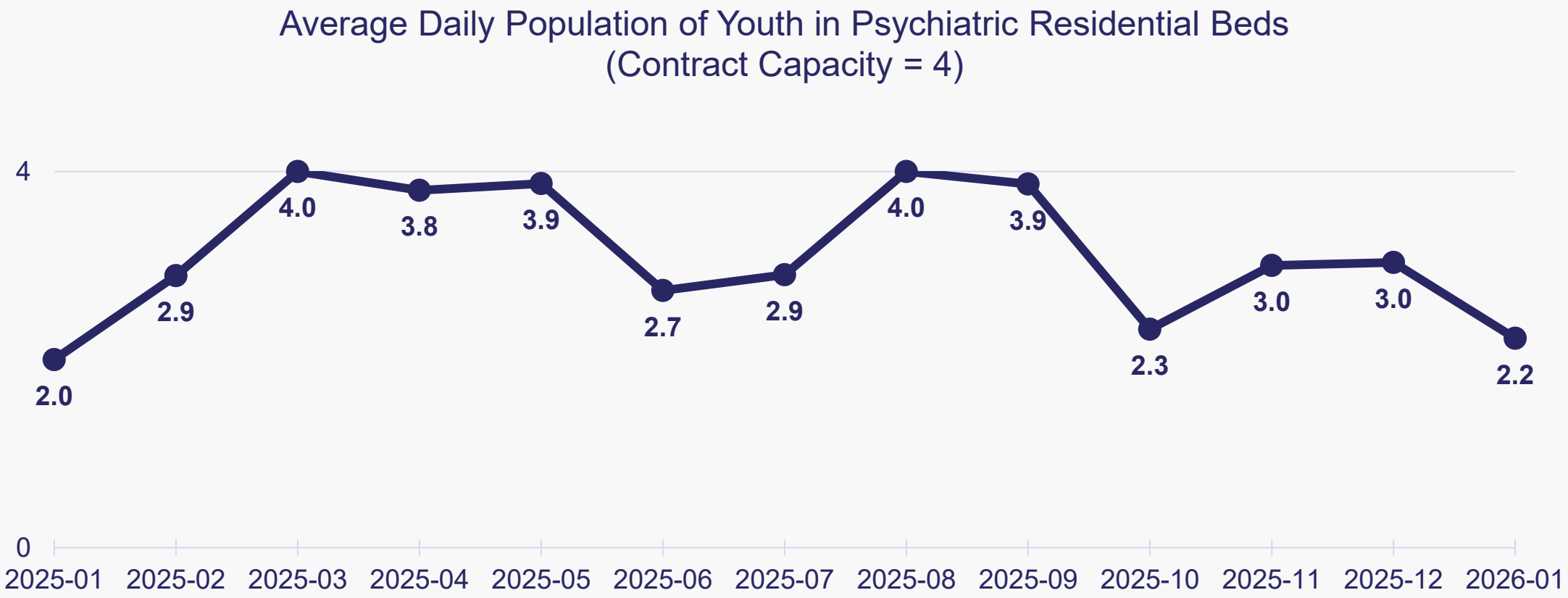
Utilization

In Quarter 4 of 2025, 74% of physical capacity was used



Utilization - Supplemental

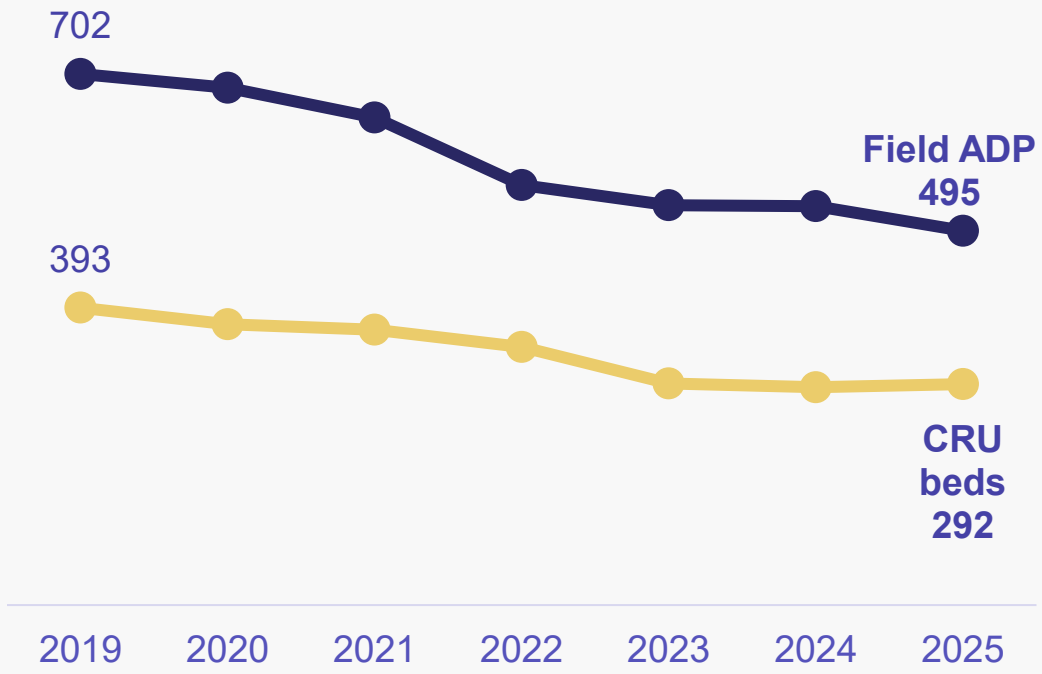
Psychiatric Residential Beds



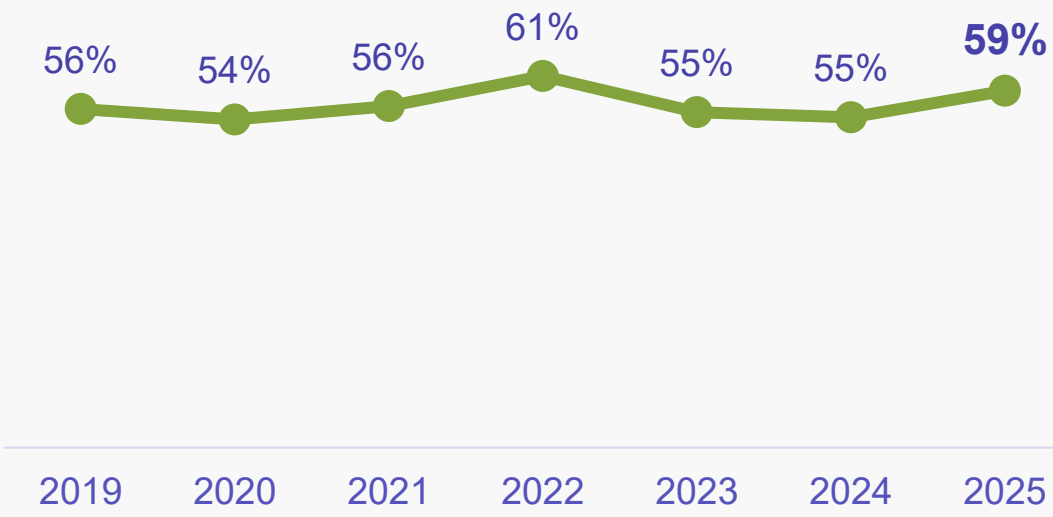
Utilization - Supplemental

CRU bed capacity per youth has been stable over time

Field Population and CRU Capacity by Year

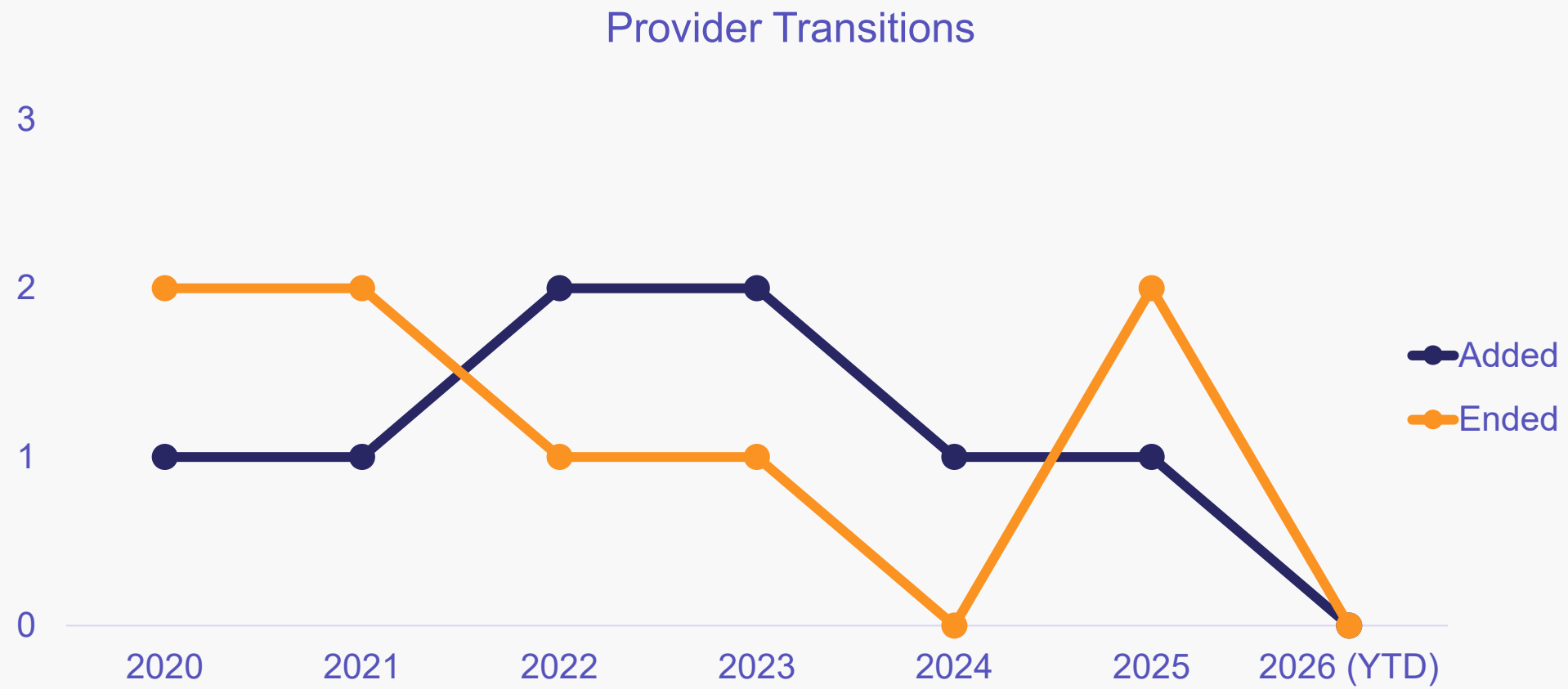


CRU Capacity as % of Field Population



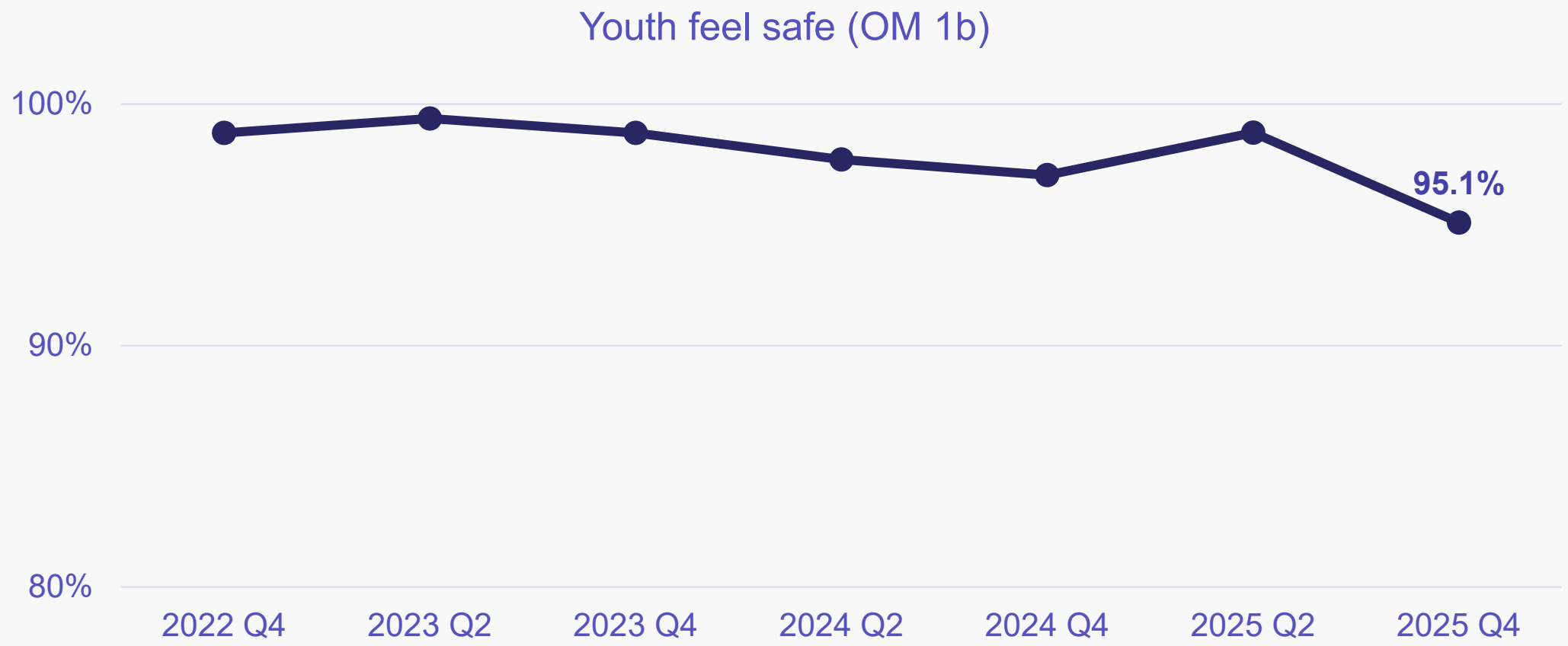
Provider Transitions

Since 2020, 8 new providers were added and 8 existing providers ended



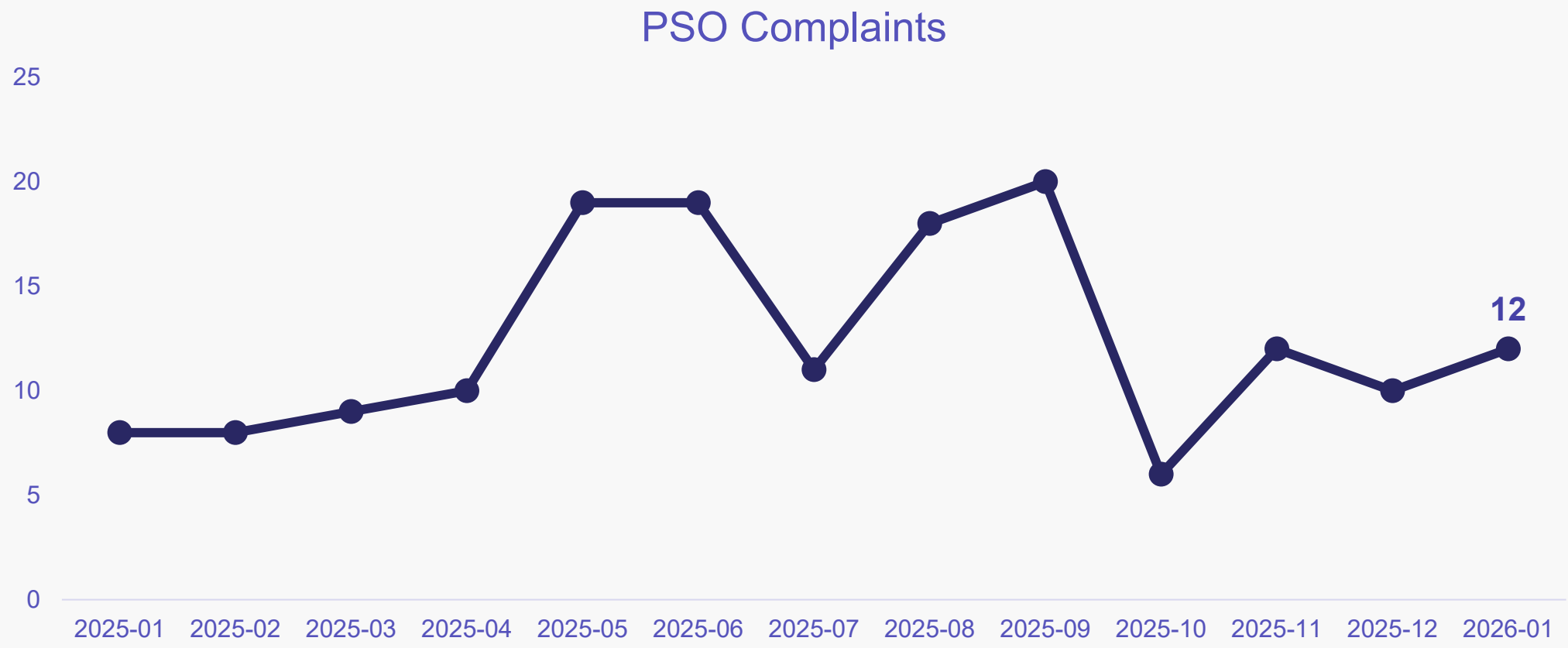
Safety: Youth Self-Report

95% of youth in CRU placements felt safe



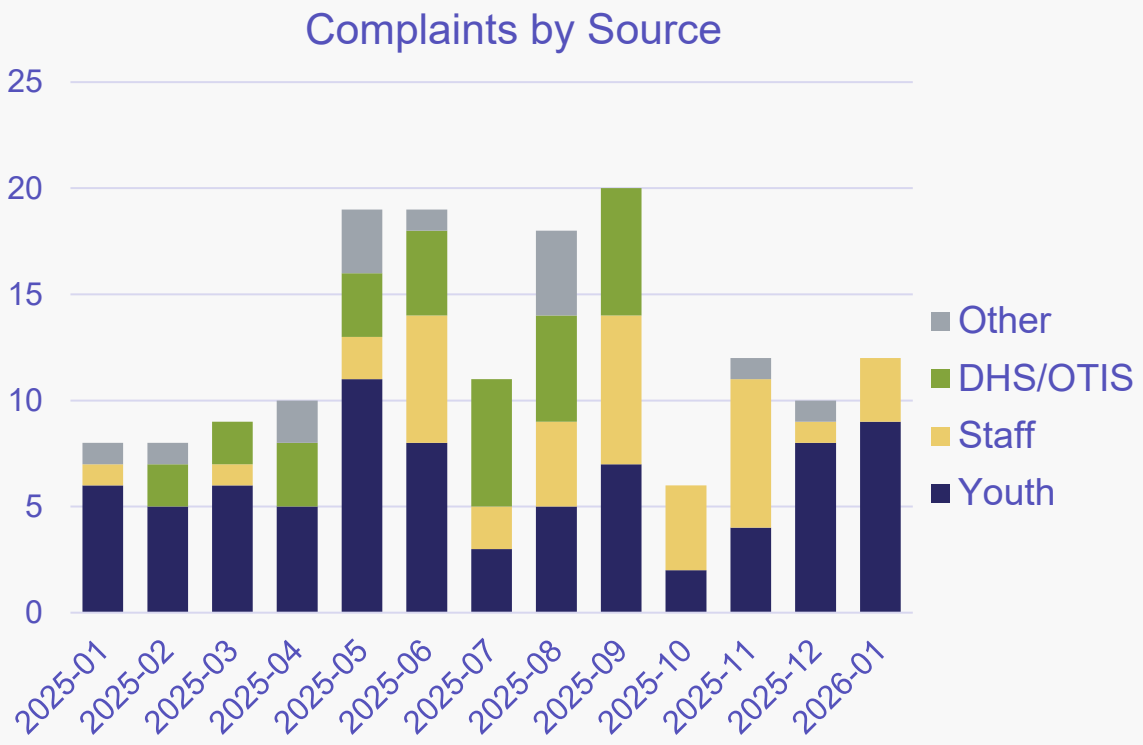
Safety: PSO Complaints

Twelve PSO Complaints were received last month

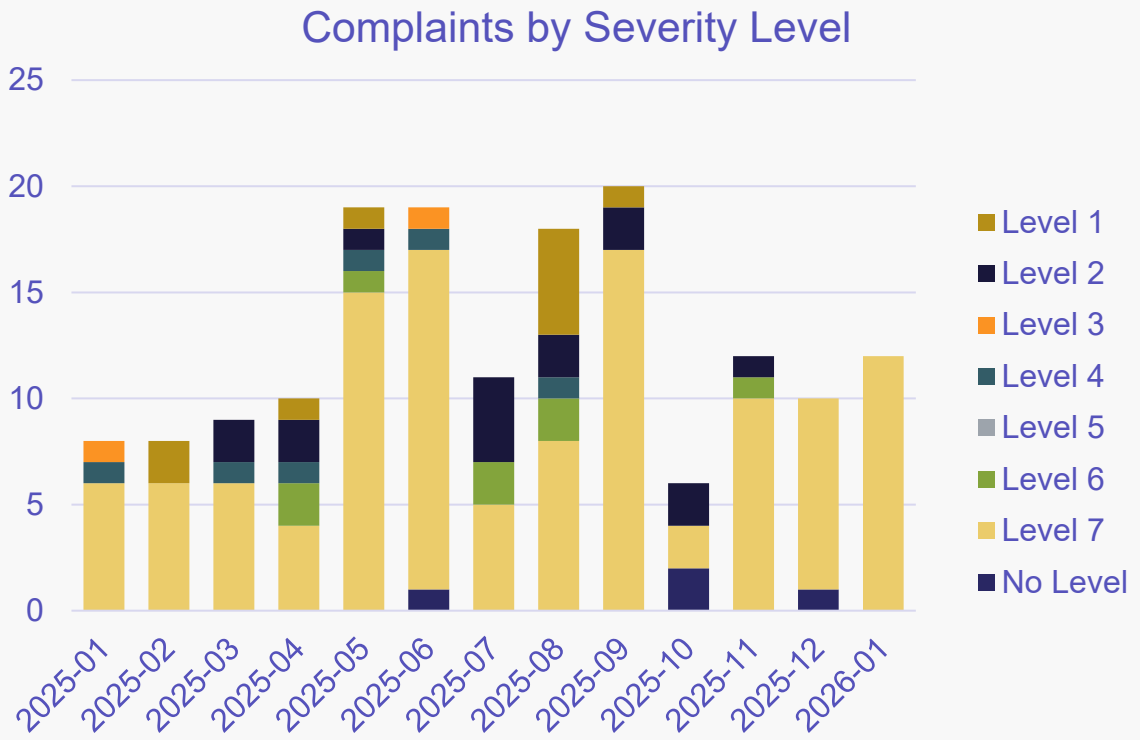


Supplemental - PSO Details

75% of last month's complaints were submitted by youth

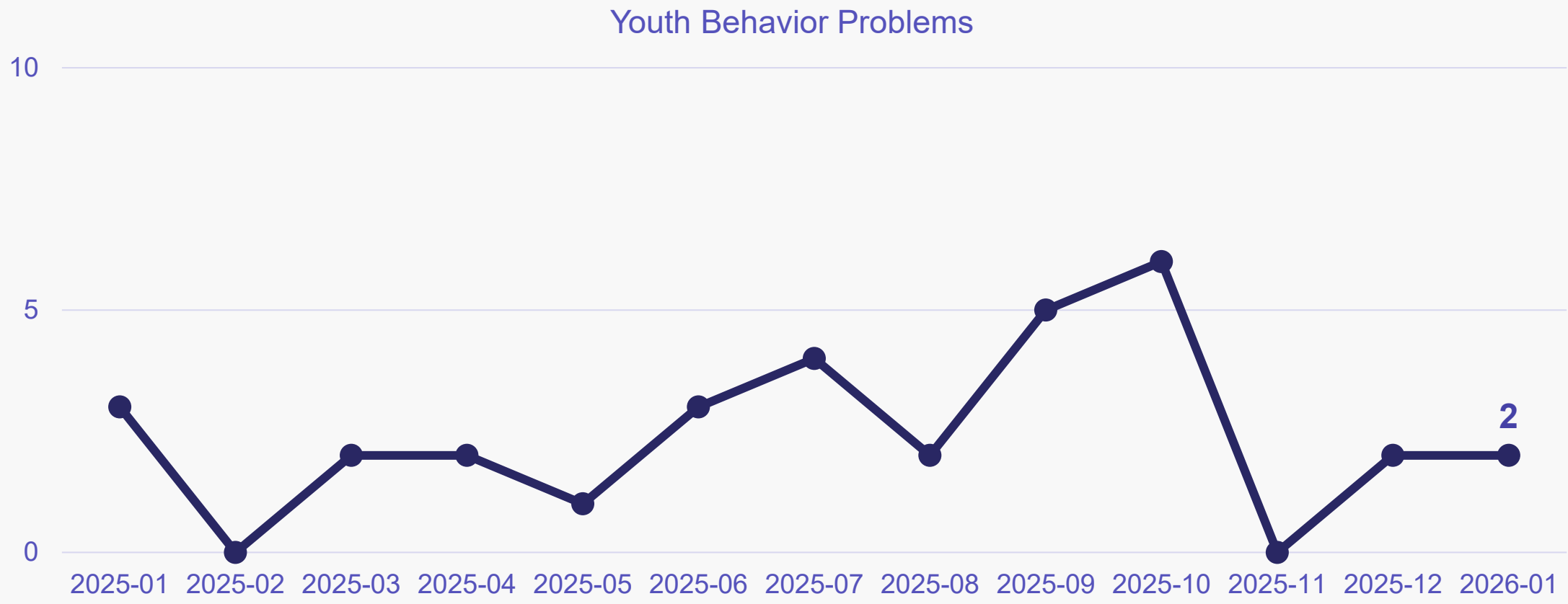


All of last month's complaints were Level 7 (lowest severity)



Youth Incident Reports

Two youth behavior problems were reported last month

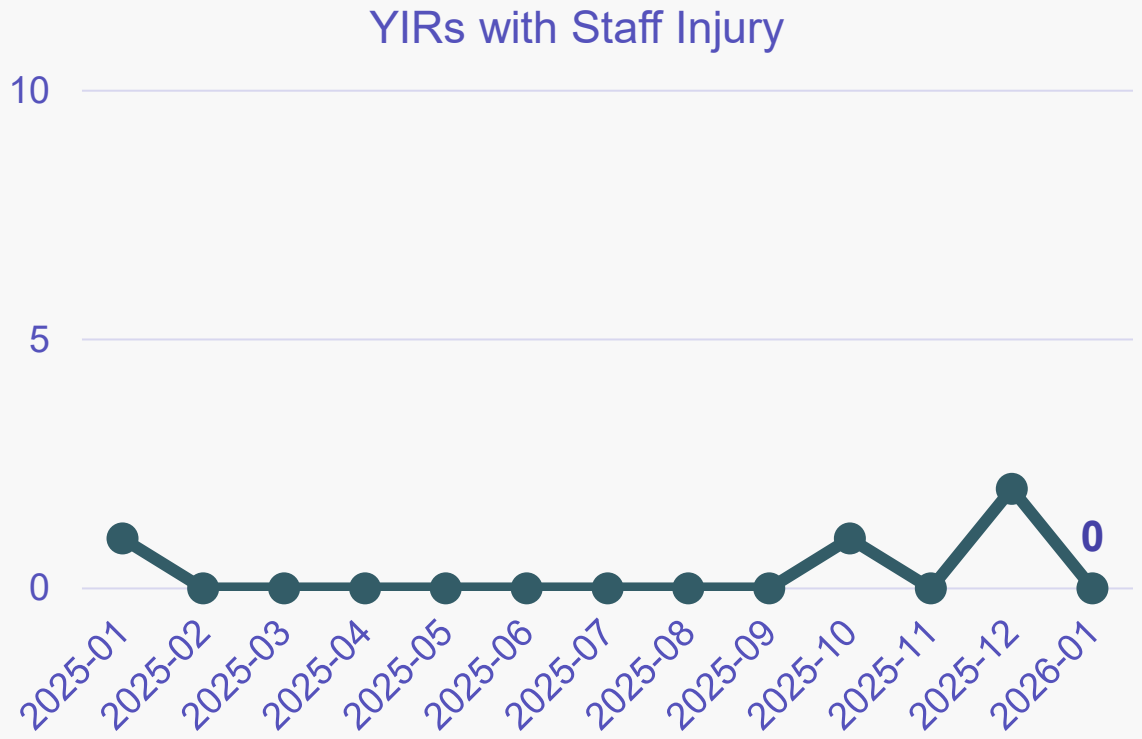


Community Resources Unit

Youth Incident Reports

One youth injury was reported last month

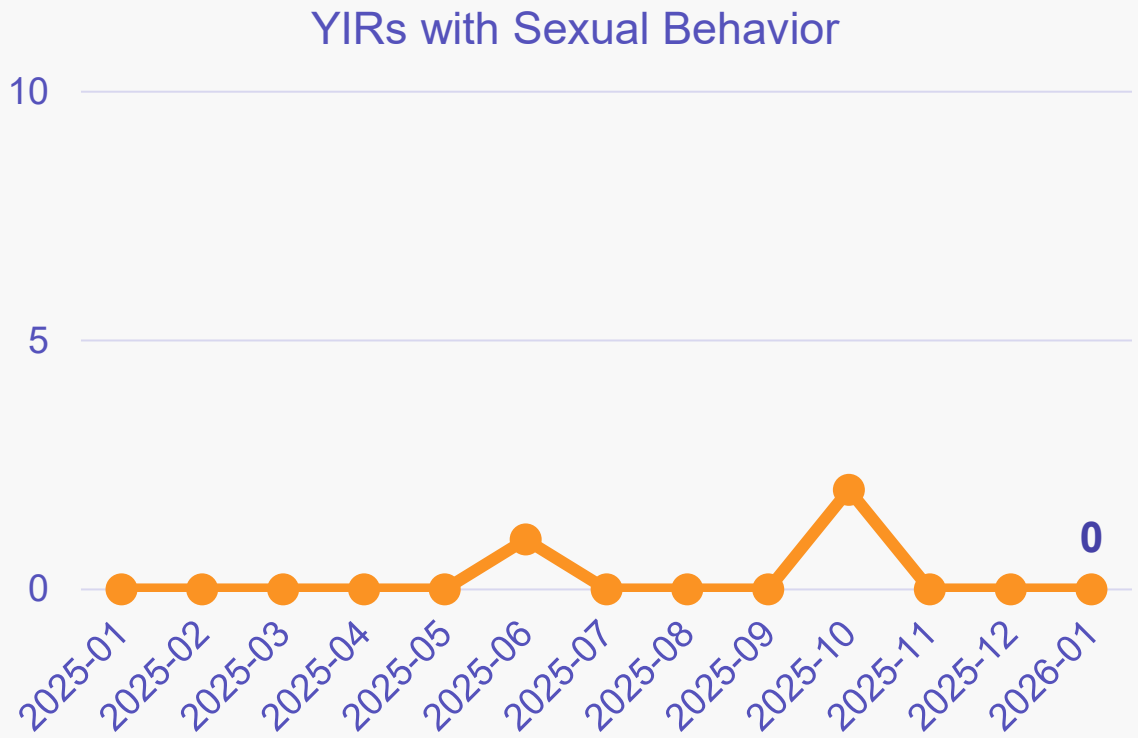
No staff injuries were reported last month



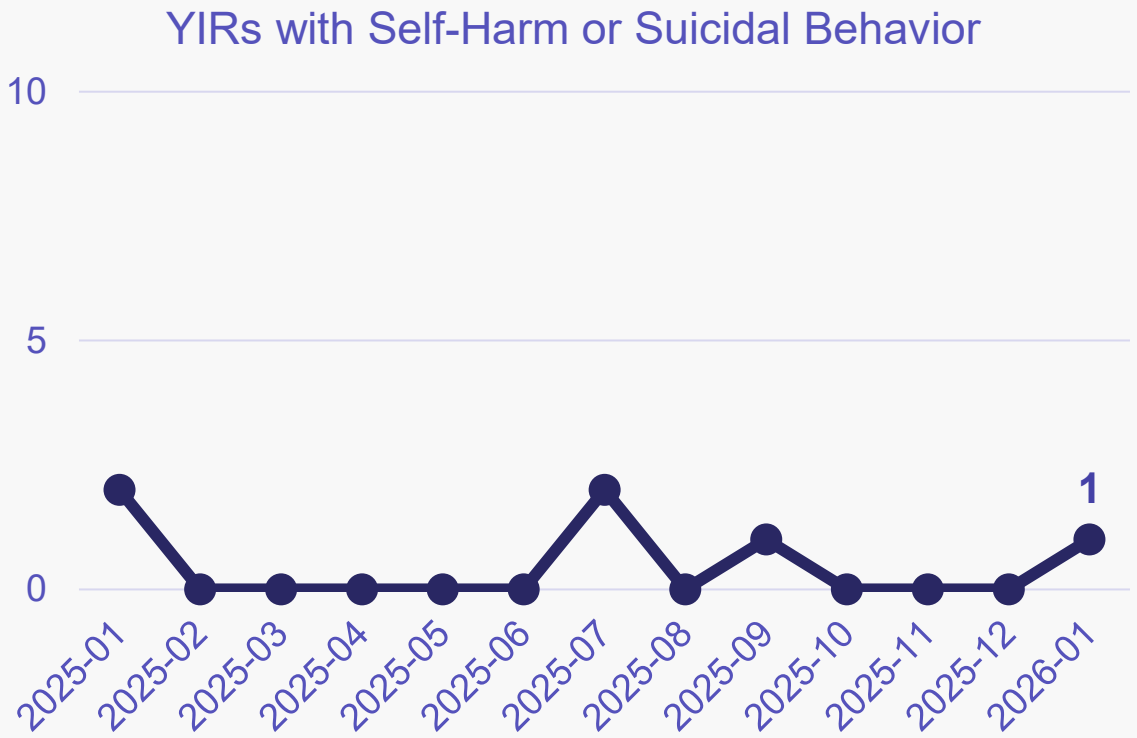
Community Resources Unit

Youth Incident Reports

No YIRs involved sexual behavior last month

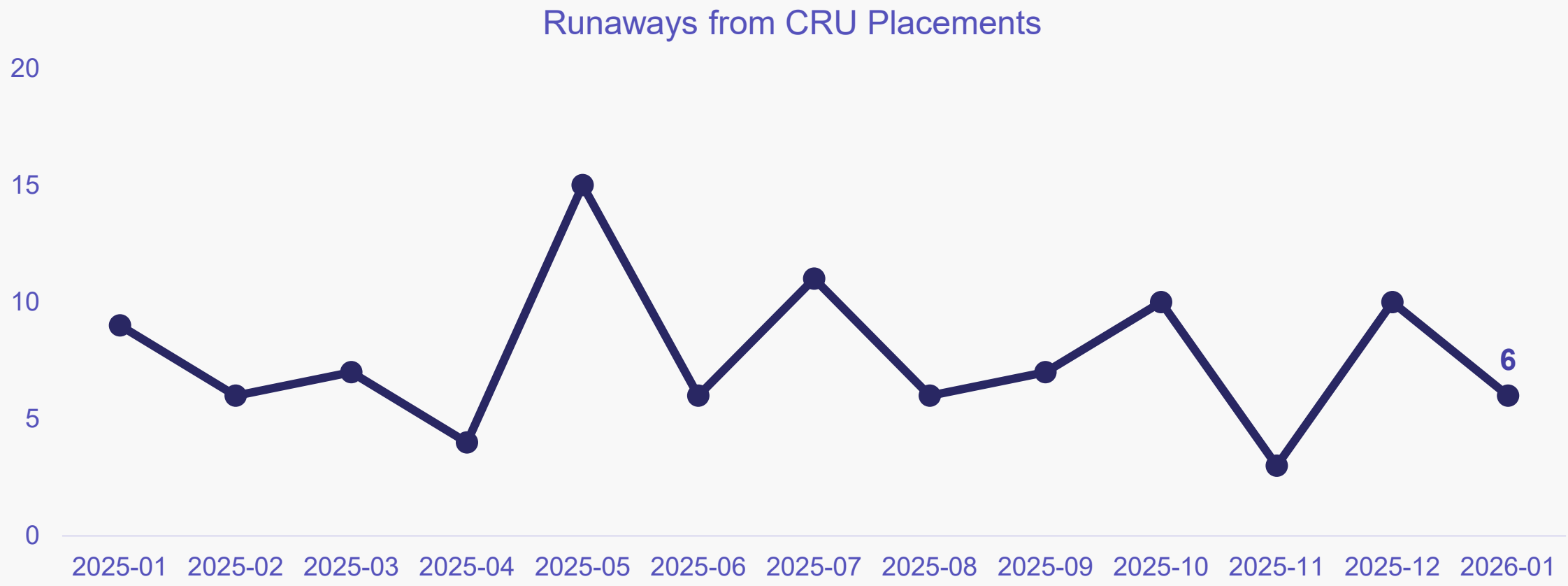


One YIR involved self-harm or suicidal behavior last month



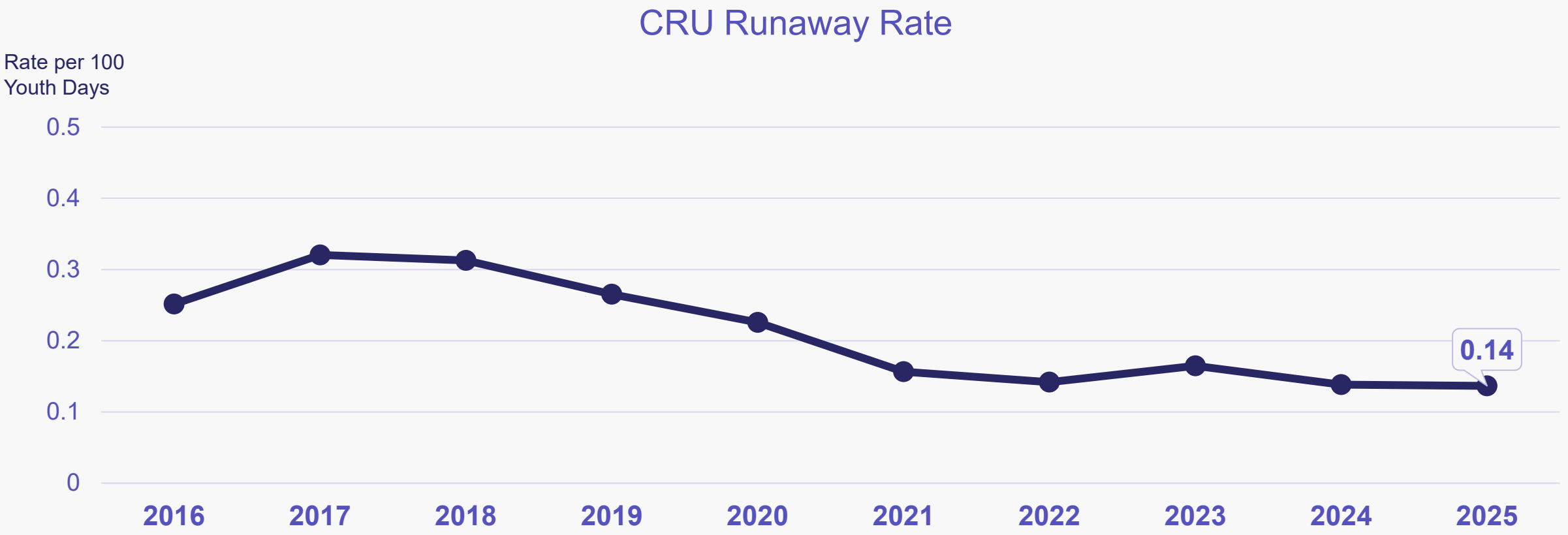
Runaways by Month

Six youth ran from CRU placements last month



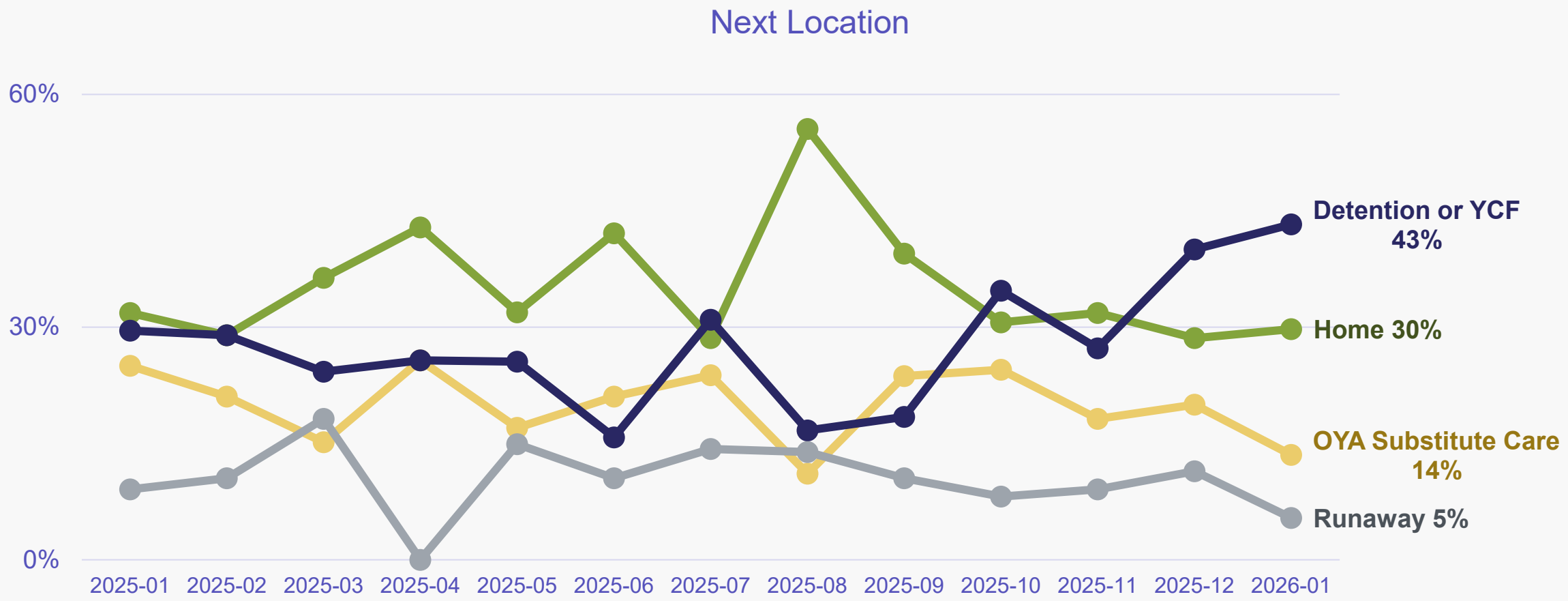
Runaway Rate by Year

CRU Runaway Rate decreased between 2017 and 2021



Next Location

Of the 37 youth who left a CRU placement last month, 30% returned directly to home



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Continuous Improvement | Transparency

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Follow QR code to provide feedback