



OYA Foster Care

Initial Performance Measures

Robyn Marshall, Manager

02/12/2026



The Developmental Approach



SKILLS FOR CREATING A CULTURE OF DEVELOPMENT



Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



January 2026 Action Plan Status update



Number	Recommendation	Lead	Responsible Staff	Impact Meeting Date	Due Date	Status	Completed
1	General						
1.1	February speak about foster parent recruitment strategies to meet the cultural needs of the youth we serve.	Foster Care	Robyn	1/12/2026		Completed	2/5/26
1.2	Drill-down of LOS to date: When someone is unsuccessful in foster care, at what point is that happening	Research	Phil	1/12/2026		Completed	2/3/25
1.3	What is permanency placement for those in foster care -- what is after foster care? Placement planning, older youth in foster	Foster Care	Robyn	1/12/2026		Completed	2/5/26
1.4	Break chart out by type of bed (by demographics-any specializing)	Research	Phil	1/12/2026		In Progress	
2	Provider Satisfaction Surveys						
2.1	Provide description overview of youth and family survey	Foster Care	Robyn	1/12/2026		Completed	2/5/26
3	Runaways						
3.1	Explore if there are trends within specific programs for runaways in foster care (often from one foster care home)	Research	Phil	1/12/2026		Completed	2/4/26
3.2	Proportion of runs for males vs females vs transgender instead of counts	Research	Phil	1/12/2026		Completed	2/4/26
3.3	Number of days (or avg number of days) youth are on a runaway status - grouped by days	Research	Phil	1/13/2026		Completed	2/4/26



Term	Definition
OYA Foster Home	A home in the community that is maintained and lived in by a foster parent/s who provides care, supervision, food, and lodging on a 24-hour basis for an adjudicated youth in that home certified by the OYA foster care unit.
OYA Proctor Home*	A home in the community that is attached to a contracted residential program that is maintained and lived in by a proctor parent/s who provides care, supervision, food, and lodging on a 24-hour basis for an adjudicated youth in that home and certified by the OYA foster care unit and the Private Child-caring Agency.
Probation	When a youth is on probation it means they have never been inside a correctional facility and are currently working with a court-ordered probation agreement. These are steps that, if followed, would keep a youth out of a facility.
Parole	When a youth is on parole, that means they have exited a correctional facility and entered the community. A parolee's community activity is not court-mandated. In other words, youth success on parole is evaluated by OYA.



What we do

- OYA's Foster Care Unit provides safe, enriching placements for youth in family environments by recruiting, training and supporting foster parents and working collaboratively with agency staff and partners to meet youth needs.
- Foster Care values support, advocacy, professionalism, and collaboration.

Programs:

Foster Care Homes

Proctor Homes*



Meeting the Cultural Needs of the Youth We Serve

- Hired a bi-lingual staff in January who will assist in recruiting for bi-lingual foster homes.
- Meeting in February with OIR on how to collaborate with OIR and FC with ideas of how to recruit more culturally specific homes in 2026.
- Member of Monthly Native American Advisory Committee as of January 2026
- There are challenges....



Unsuccessful transitions tend to occur within 6 months

Foster Care Average LOS



Proctor Care Average LOS





What comes after OYA Foster Care

- Permanency planning” verbiage is an ODHS mandate and OYA does not provide for “permanency planning”
- JPPOs are responsible for developing and maintaining youth case plans and all next steps for youth placement transitions.
- OYA Certifiers and Foster Parent(s) participate in assisting youth to meet case plan goals.



Location	Male Identified	Female Identified	School Aged	Transition Age	Non-SO	SO	Credentials	Utilization	Available	Hold
S.B.		X	X	X	X	X	2	2	0	
K.H.	X	X	X		X		1	1	0	
C.H.	X		X		X	X	3	2	0	1
C.K.	X		X		X	X	3	2	1	
M.M.	X		X		X	X	3	2	1	
D.M.	X		X		X	X	3	1	2	
R.E.	X			X	X	X	2	1	1	
A.T.	X		X		X	X	1	1	0	
D.H.	X			X	X		1	1	0	
E.S.	X			X	X	X	1	1	0	
L.Y.	X	X	X		X		2	1	1	1
D.D.	X		X		X	X	2	2	0	
S.R.	X			X	X	X	2	1	1	
E.L.	X		X	X	X	X	3	1	2	
C.P.	X	X	X		X		1	1	0	1
E.C.	X	X	X	X	X	X	2	0	0	2
B.H.		X	X		X		2	1	1	
L.G.	X	X	X		X		1	1	0	
K.M.	X		X	X	X		2	1	1	



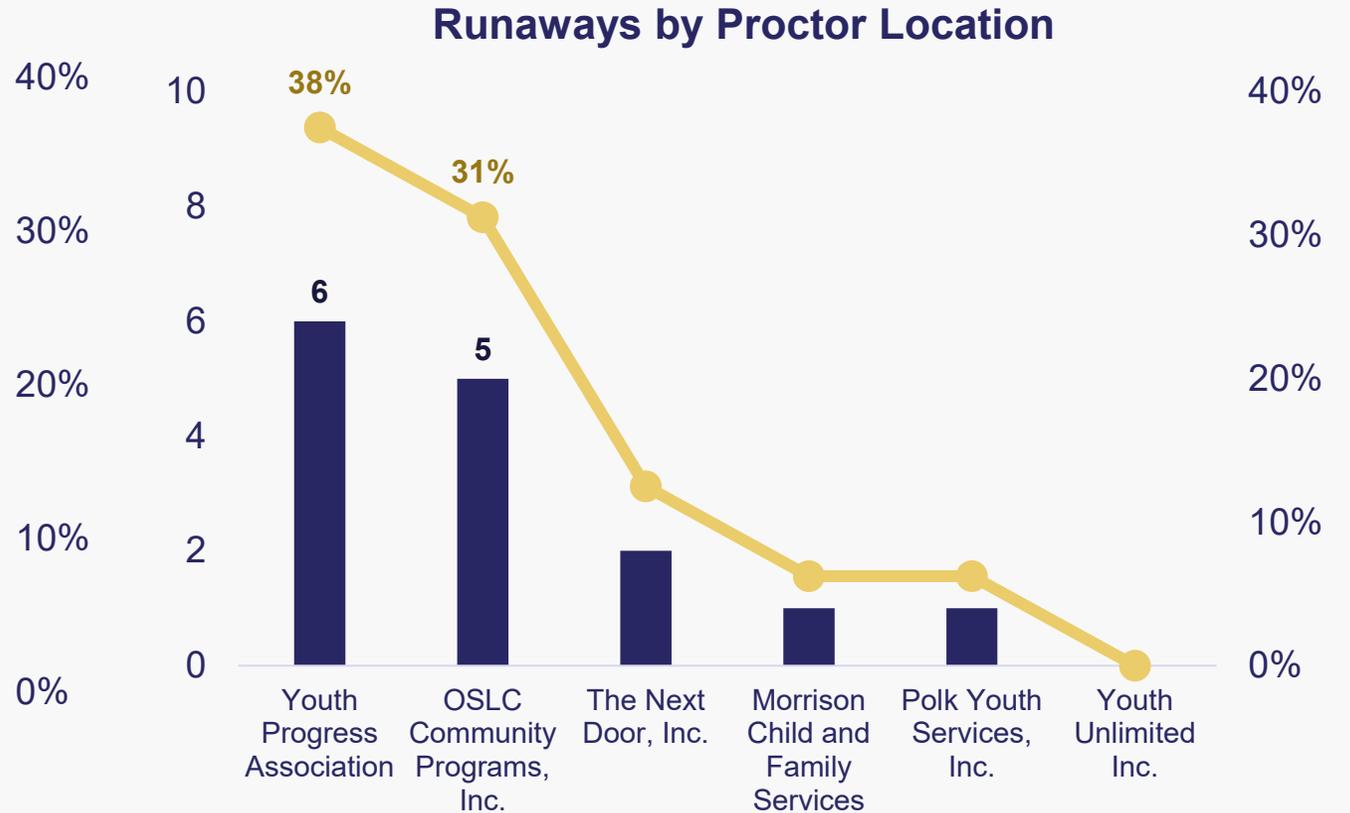
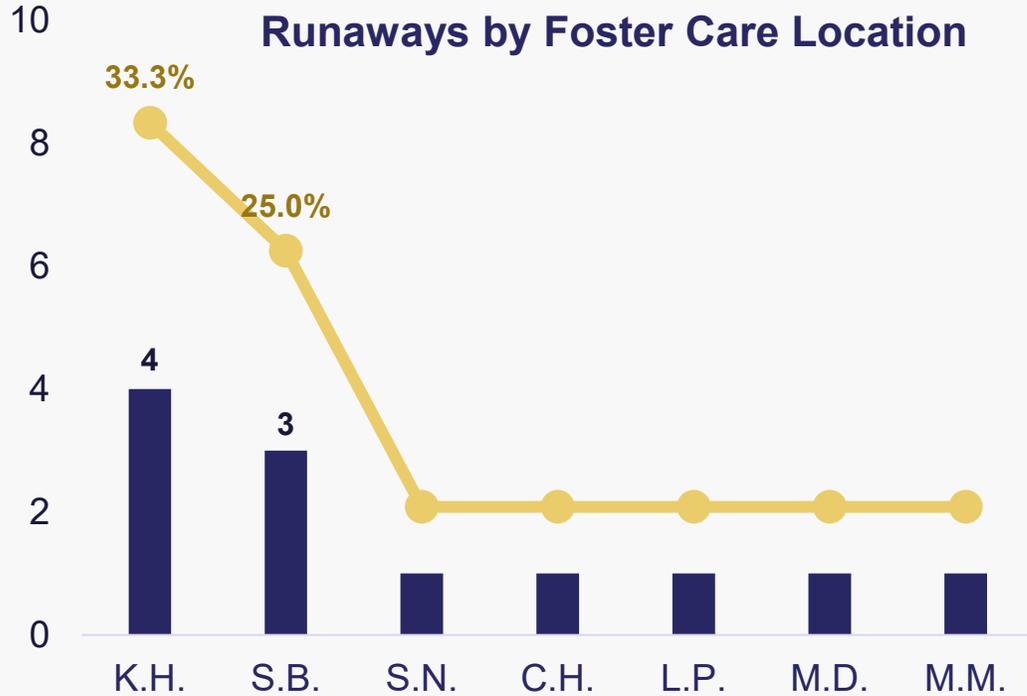
Youth Surveyed Biannually (November/May) and Families Surveyed Annually

- The foster parent/s are given the paper survey.
- They can fill out their name if they choose or stay anonymous.
- Given a self addressed stamped envelope to return the survey to the Foster Care OS2 who receives the information and compiles it into a full report for review.

*** Certifiers have regular (weekly) contact with Foster Care families**



Most runaways occurred from two Foster Care and two Proctor locations.



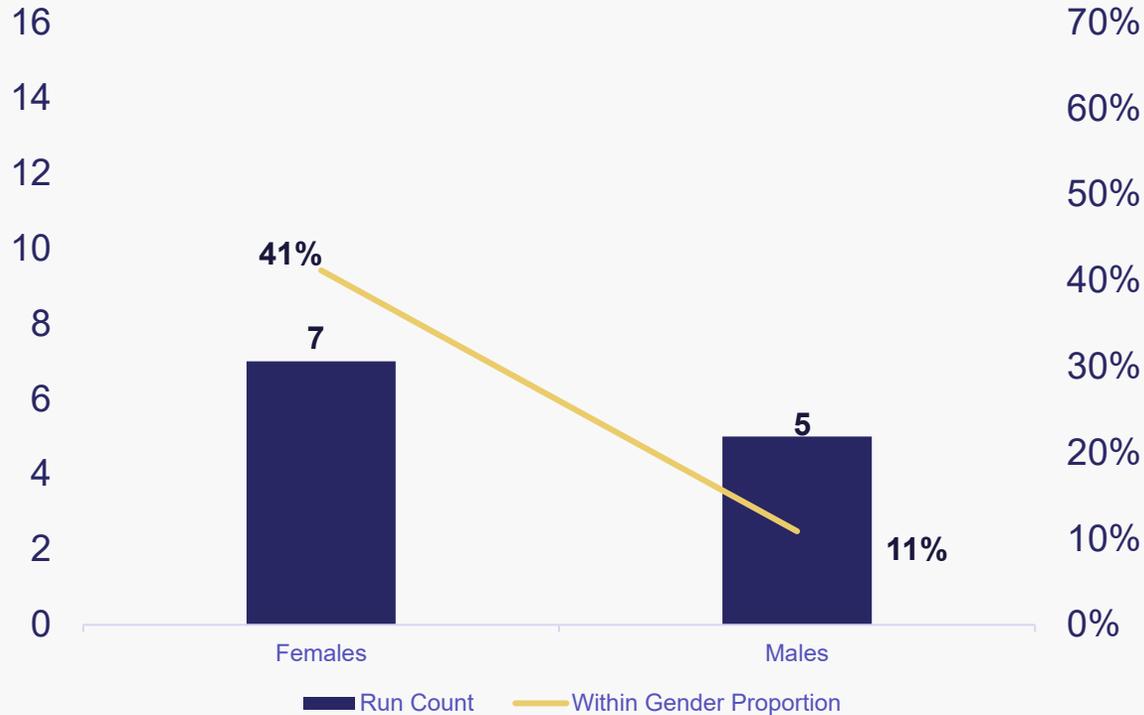


Runaways by Gender

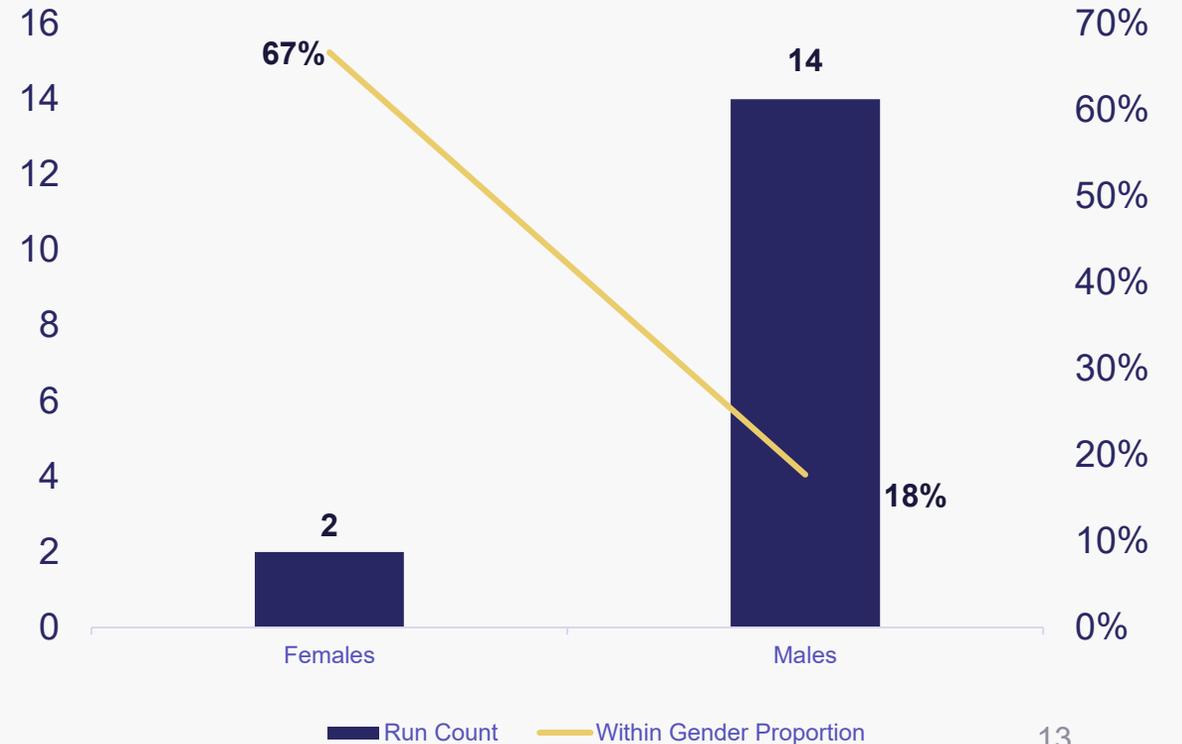
Action Item 3.2

A Greater Within-Gender Proportion of Females tend to Runaway than Males

Foster Care Runaways by Gender (Jan 25 - Jan 26)



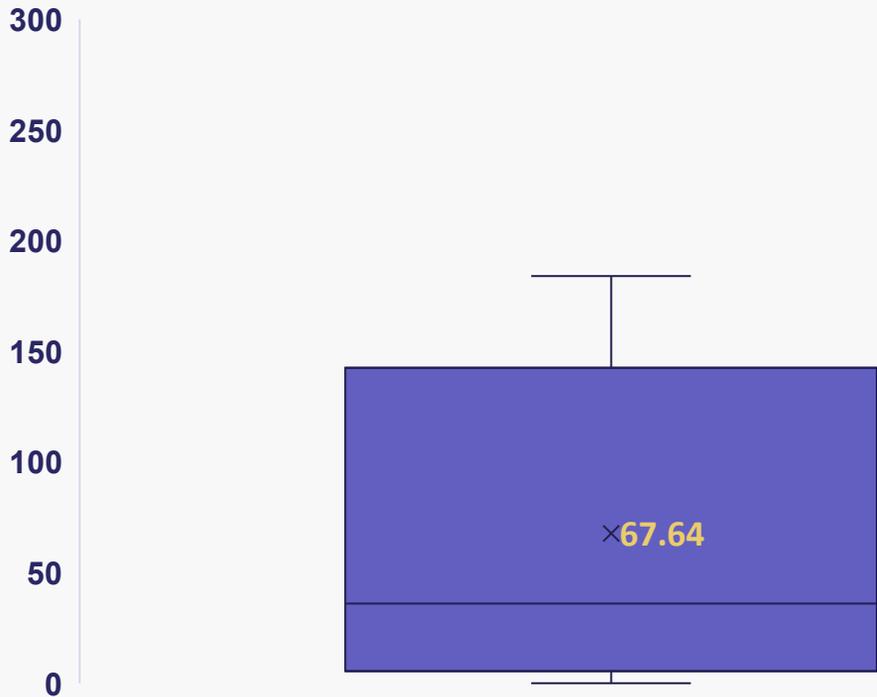
Proctor Care Runaways by Gender (Jan 25 - Jan 26)



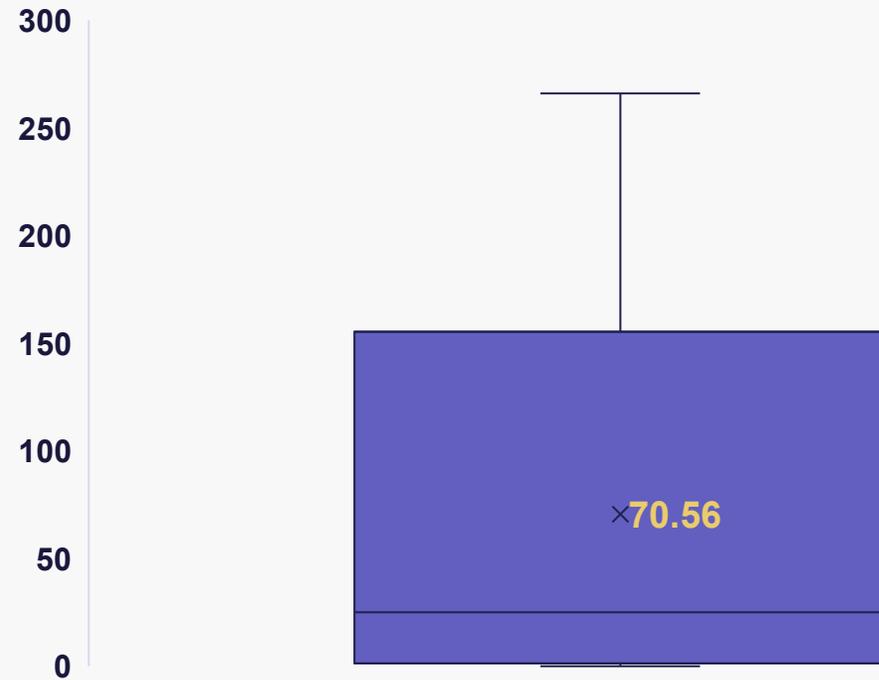


There is significant variability in the number of days youth are on the run.

Foster Care (Jan 25 - Jan 26)



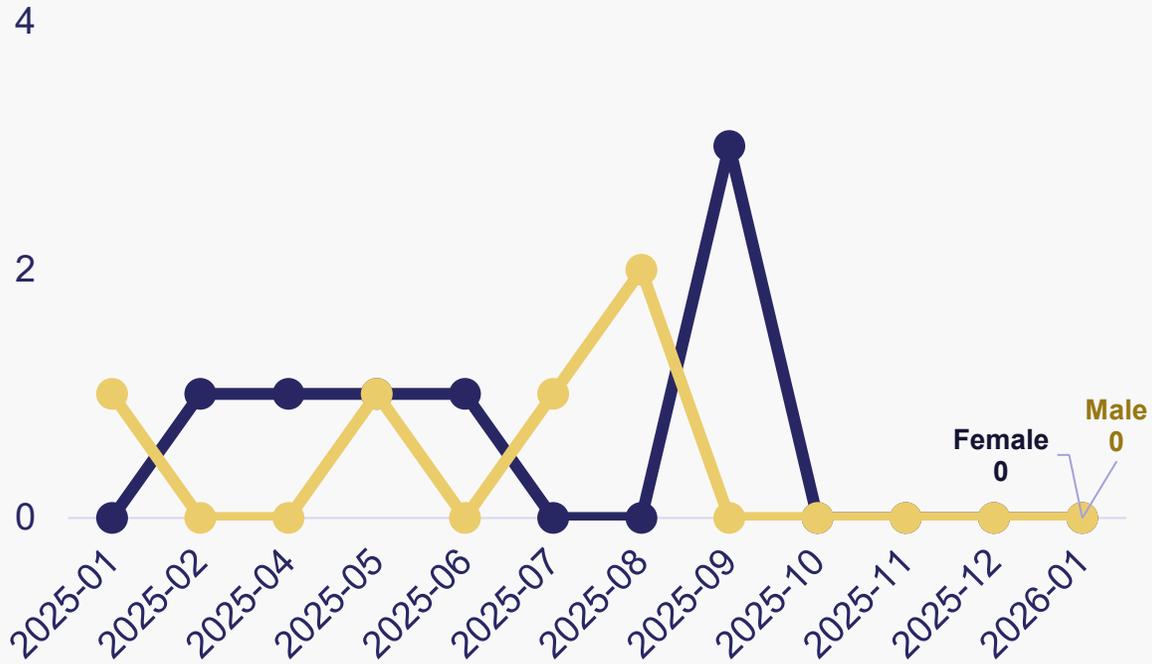
Proctor Care (Jan 25 - Jan 26)





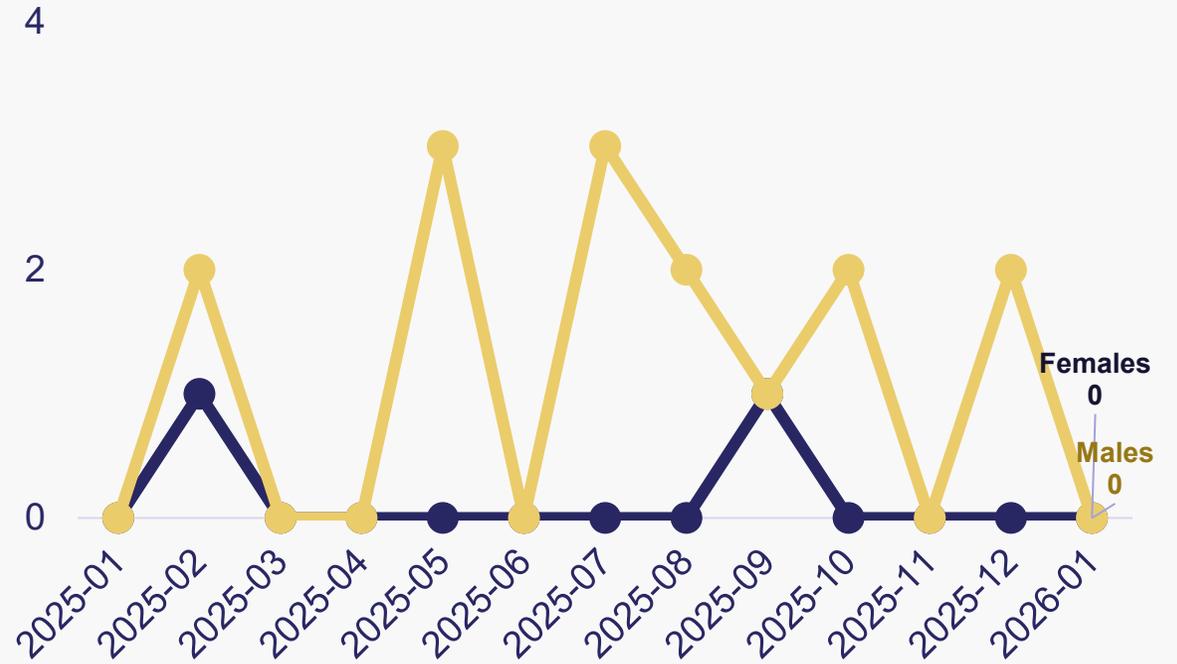
No Runaways since September.

Foster Care Runaway Counts by Gender



No Runaways since December

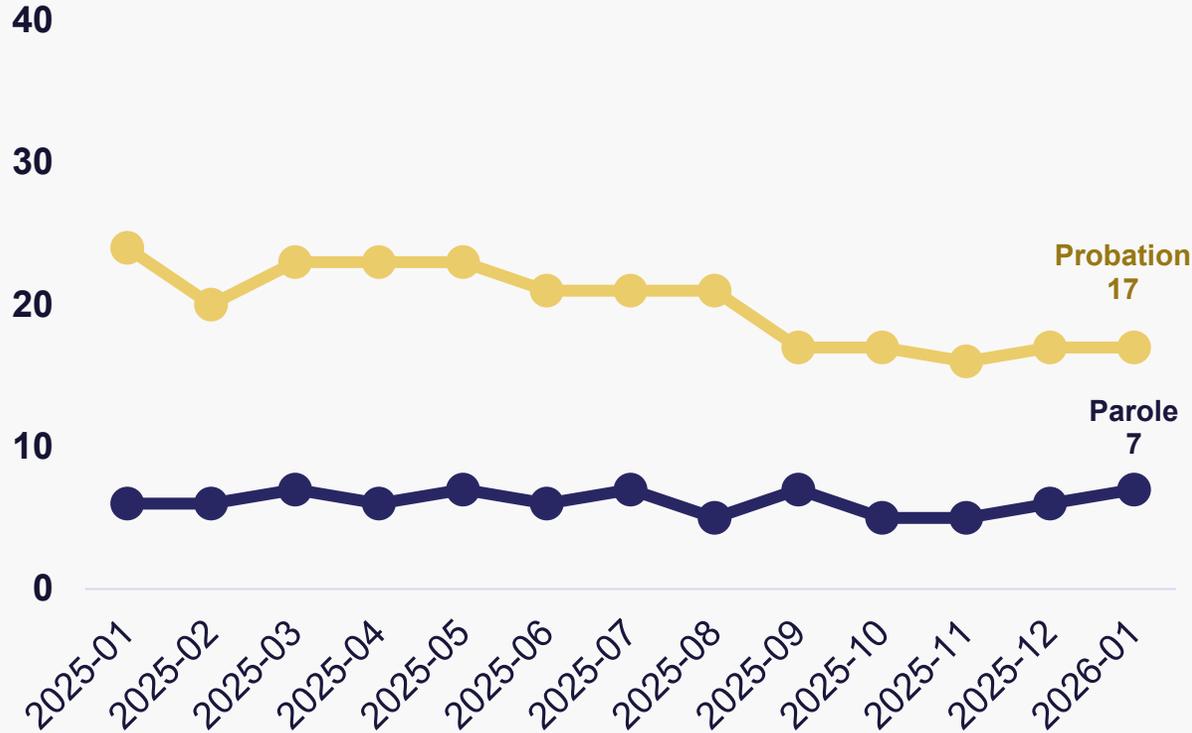
Proctor Care Runaways by Gender



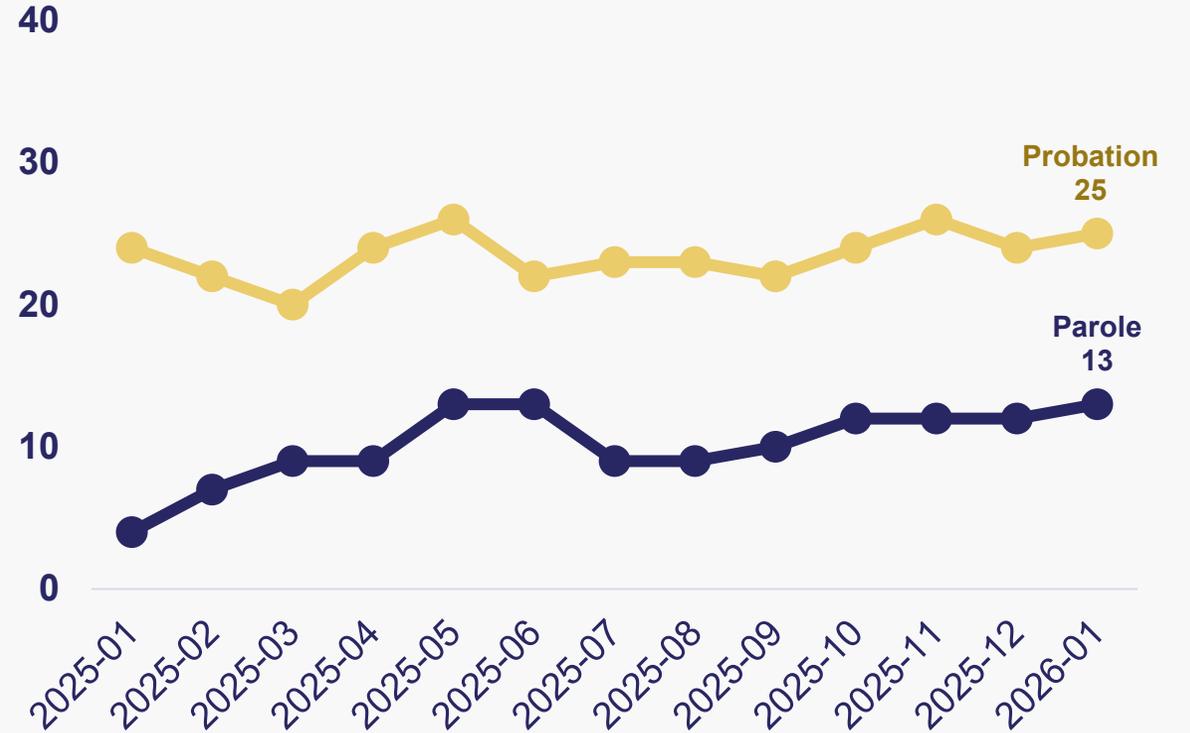


Average Monthly Population

OYA Foster Care serves an average of 26 youth per month.



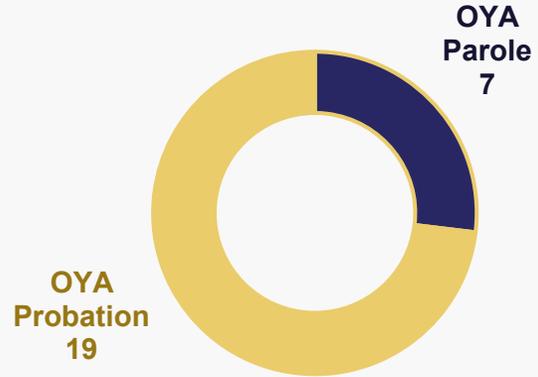
OYA Proctor Care serves an average of 34 youth per month.





Foster Care Population

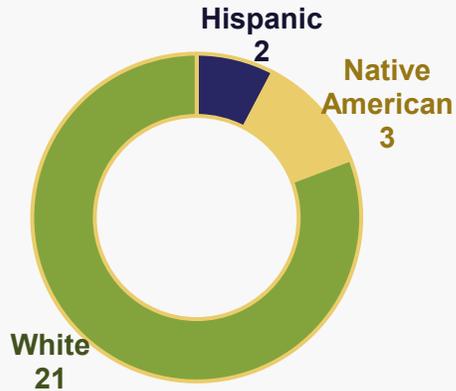
Parole/Probation



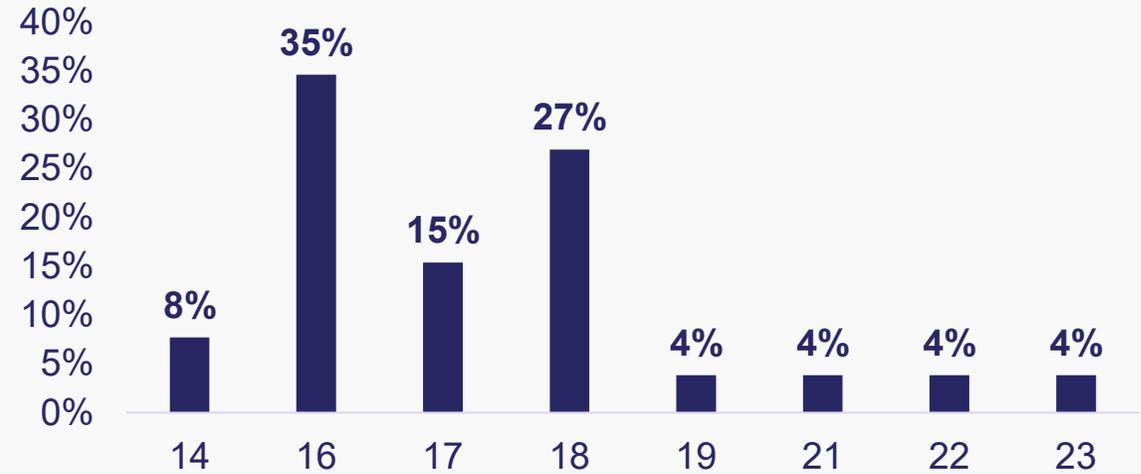
Total Youth: 26

(as of 1/31/2026)

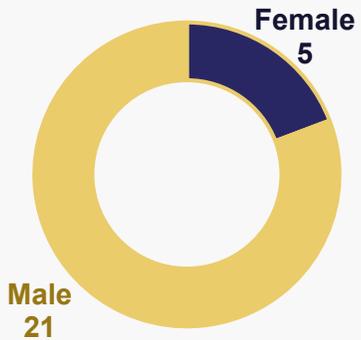
Race/Ethnicity



Current Age



Gender



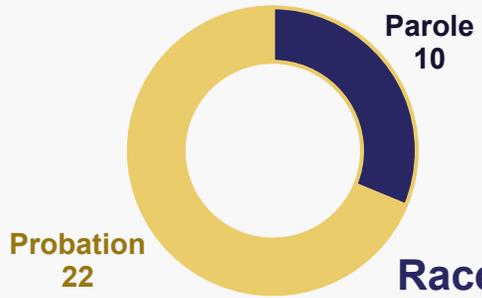


Proctor Care Population

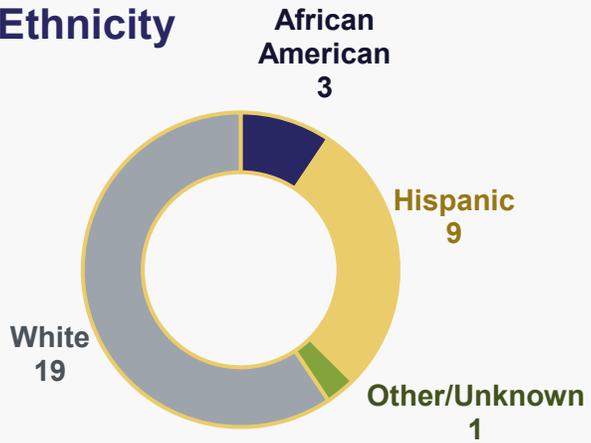
Parole/Probation

Total Youth: 32

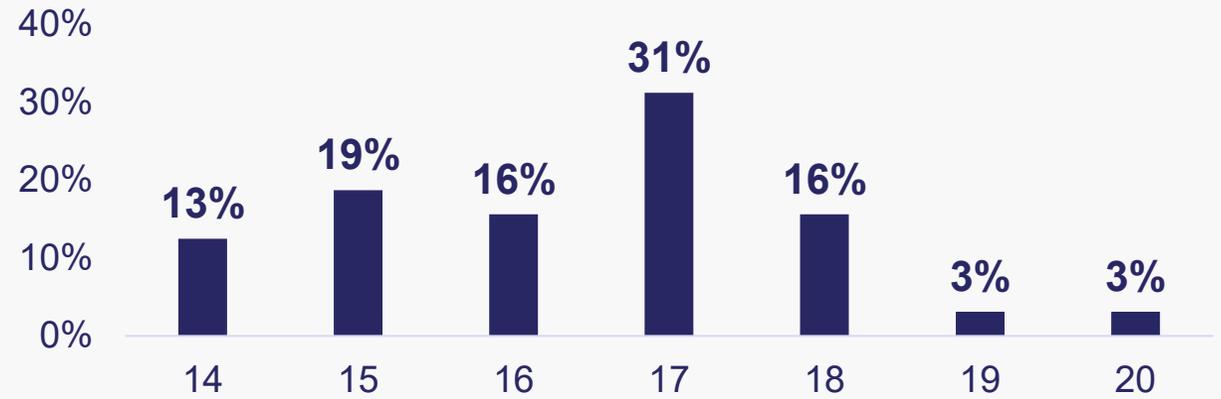
(as of 2/01/2026)



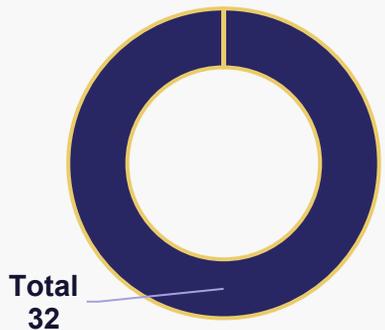
Race/Ethnicity



Current Age



Males*





Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



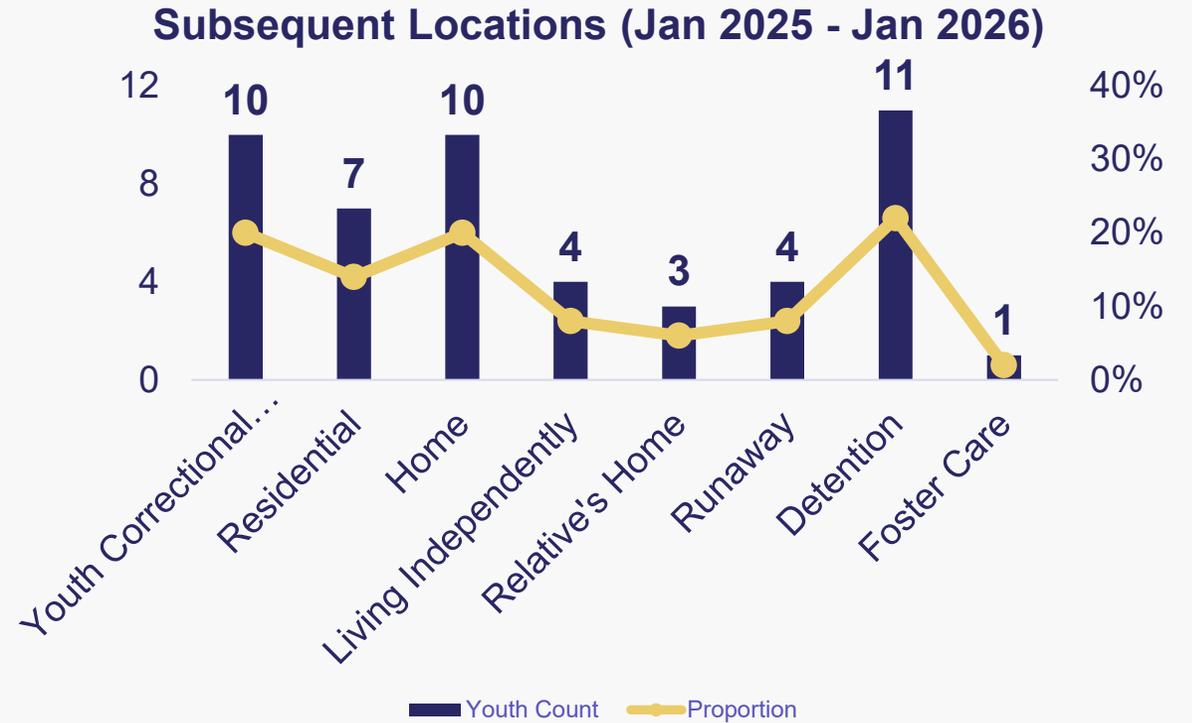
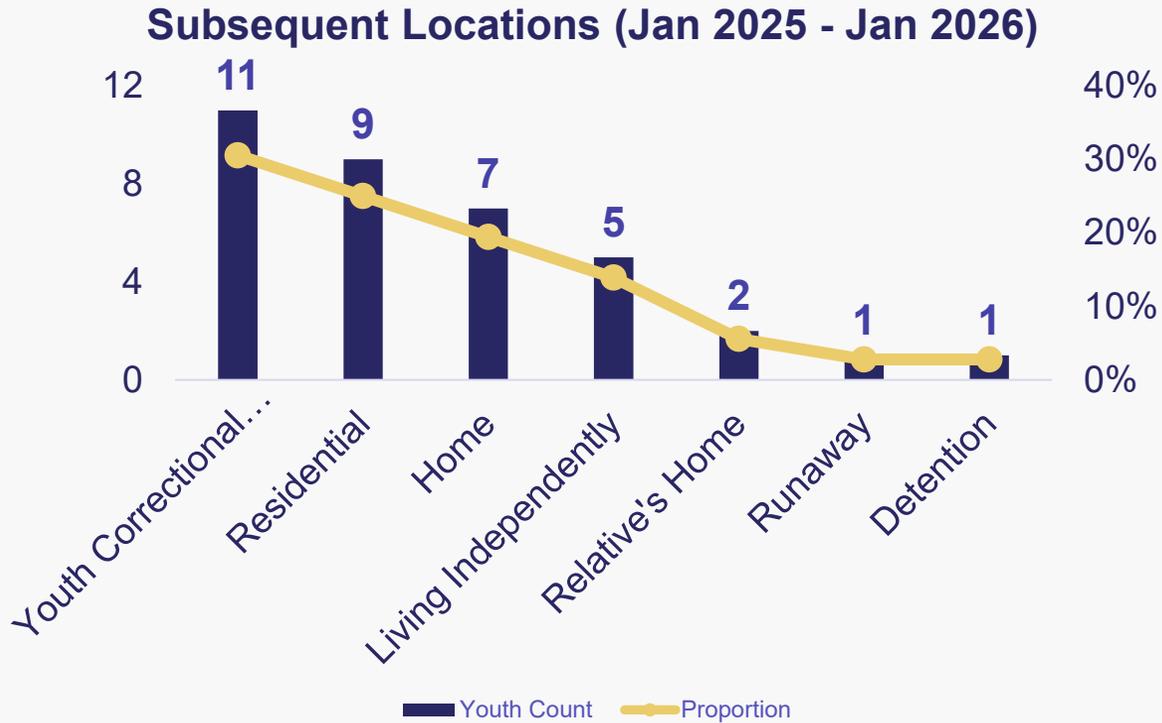
Performance Metrics



Subsequent Location

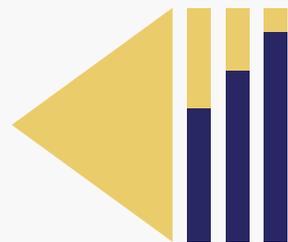
Of the 36 youth who left a Foster Care placement, 14 (39%) moved to living independently or into a family-based home.

Of the 50 youth who left a Proctor Care, 18 (36%) moved to living independently or into a family-based home.



IMPACT

Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



Help us improve

Follow QR code to provide feedback



Supplemental Slides



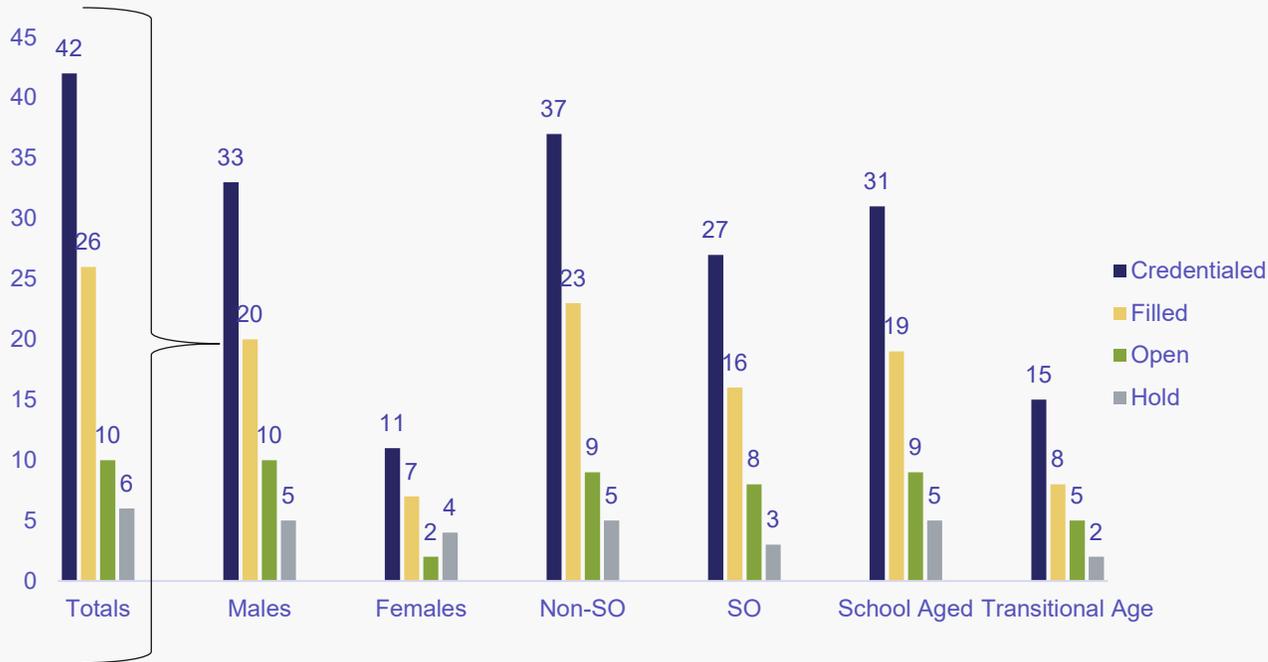
Bed Capacity and Utilization

Action Item 1.4

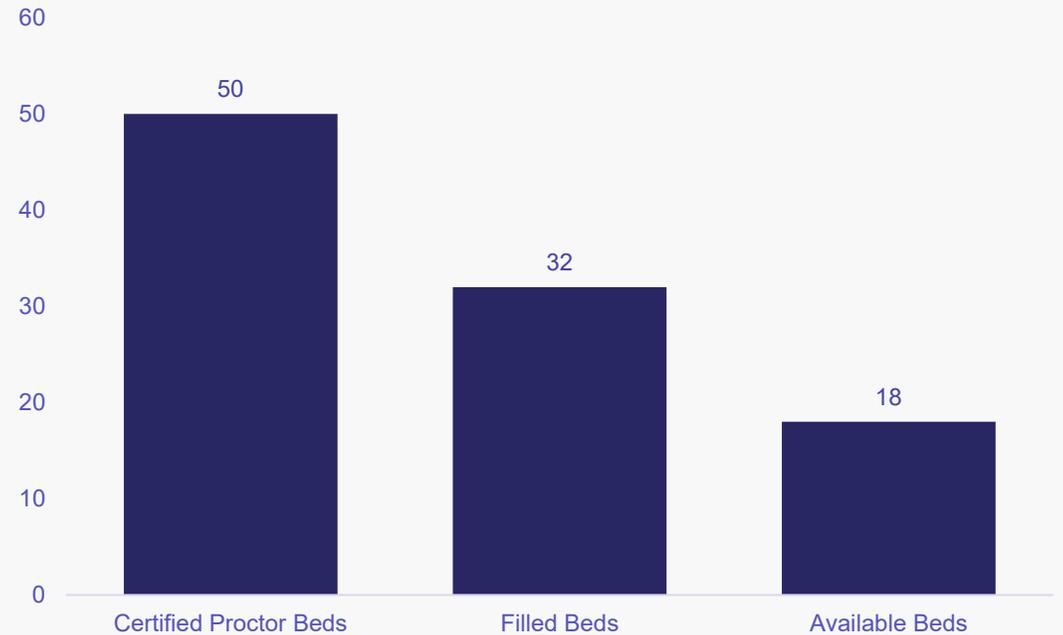
On 1/31, 28% of active Foster Care beds were unused.

On 1/31, 36% of active Proctor beds were unused.

Foster Care Beds by Type
(as of 1/31/2026)



Proctor Care Utilization
(as of 2/1/2026)



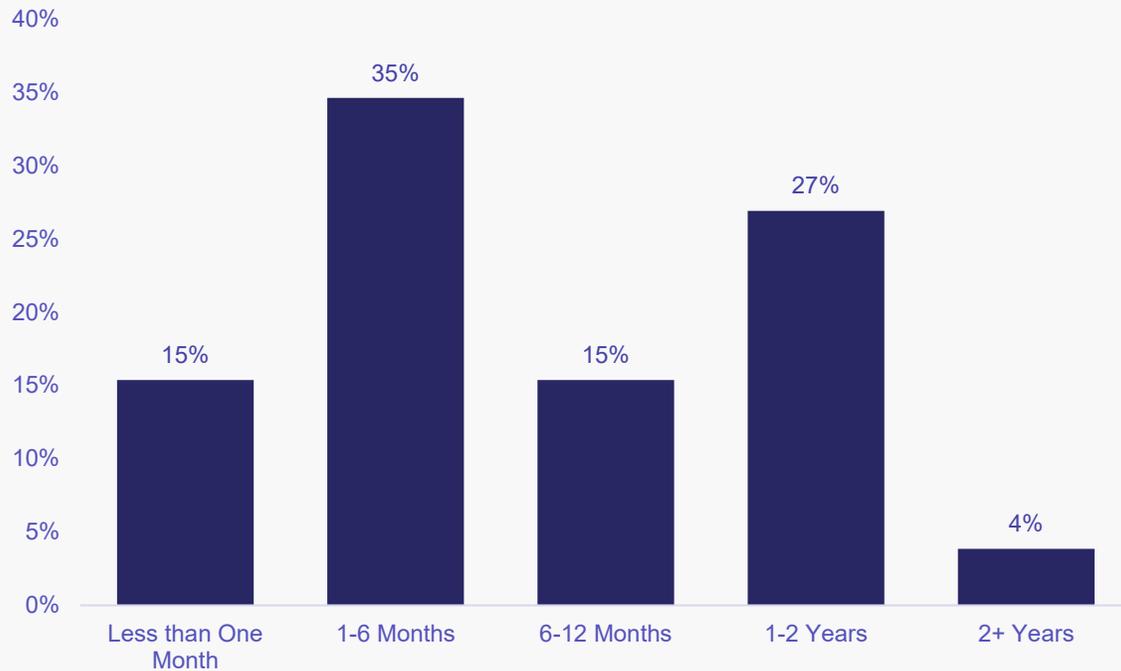


“Current” Population

Foster Care average LOS is 9 months.

Proctor care average LOS is about 7 months.

Foster Length of Stay to Date



Proctor Length Of Stay to Date

