



# MacLaren Youth Correctional Facility

## Initial Performance Measures

Troy Britting, MYCF Superintendent

2/25/2026



# The Developmental Approach



**SKILLS FOR CREATING A CULTURE OF DEVELOPMENT**



# Insights into Action

## Our Data Culture Framework



### Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



### If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



### Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



### Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



### Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



### Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

*We turn data into direction — not just to report, but to refine, learn, and improve*



# January 2026 Action Plan Status update



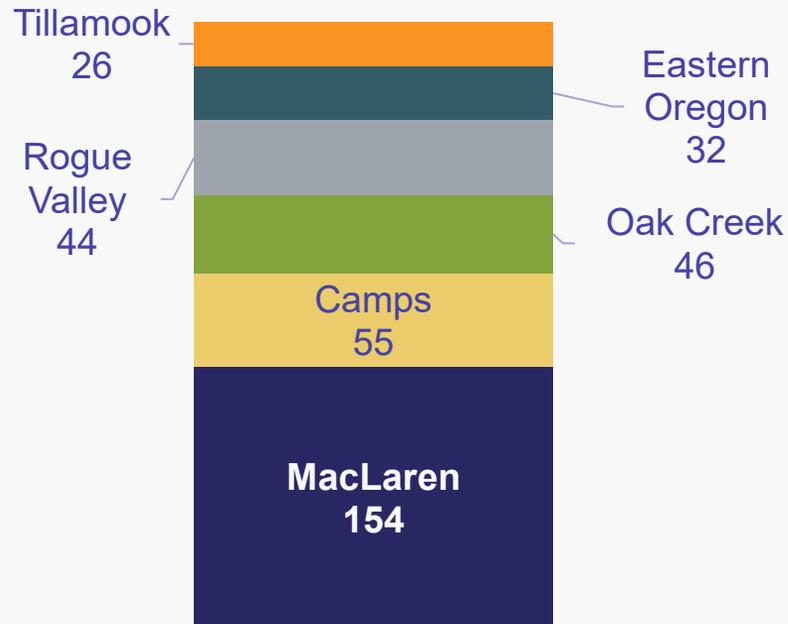
Action Items	Status
Assaults/fights over a longer time range	Completed
Staff assault detail (severity)	Completed
Isolation by race/ethnicity	In Progress
Expected school attendance hours	Completed
% of youth with IEPs	Done for prior month; In progress for trends
Safe Community Skill Development – Target hours	In Progress
Vocation targets	In Progress
Total PYE targets	Completed
Searches – change total search line to column	Completed
Combine Mandatory and Voluntary OT	Completed
Compare YIRs to staffing levels	In Progress; ETA July
MacLaren staffing by shift and unit	Handled elsewhere
Vacancies	Handled elsewhere
Medication Errors	Completed
K9 and/or Frisk searches	Added K9

Action Items	Status
Safety plans for youth with repeat YIRs	In Progress; ETA May
Standard reset protocols after a serious incident	In Progress; ETA July
Isolation strategies and protocols; notification cutoffs	Defer to FS Admin

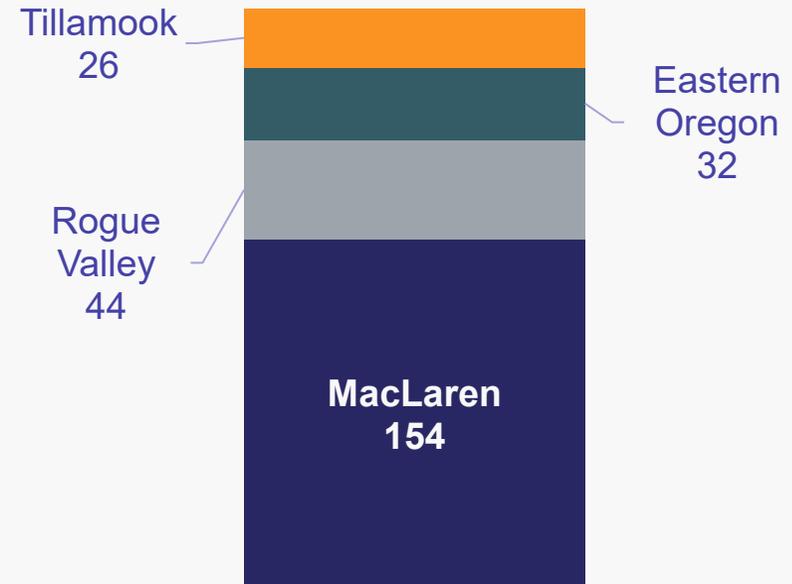


# MacLaren is OYA's largest facility\*

**MacLaren houses 43% of all youth in close custody in Oregon**



**MacLaren houses 60% of OYA's male YCF population**



(as of 12/31/2025)

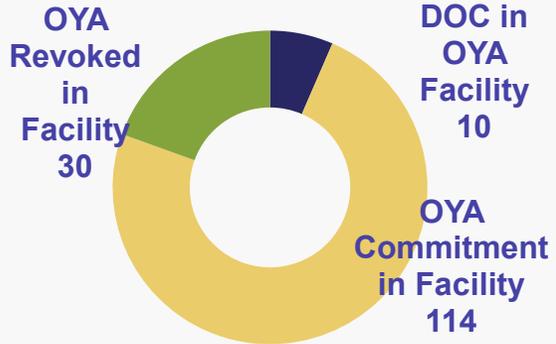
*\*Recent reports show MacLaren is the largest juvenile correctional facility in the country by capacity.*



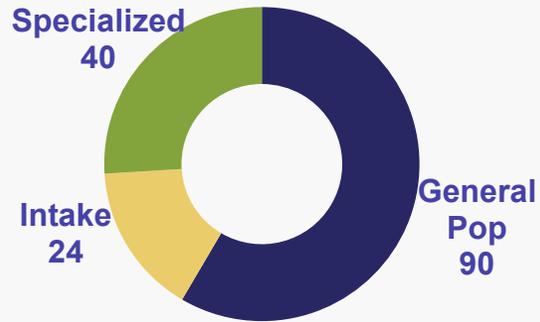
## Total Youth: 154

(as of 12/31/2025)

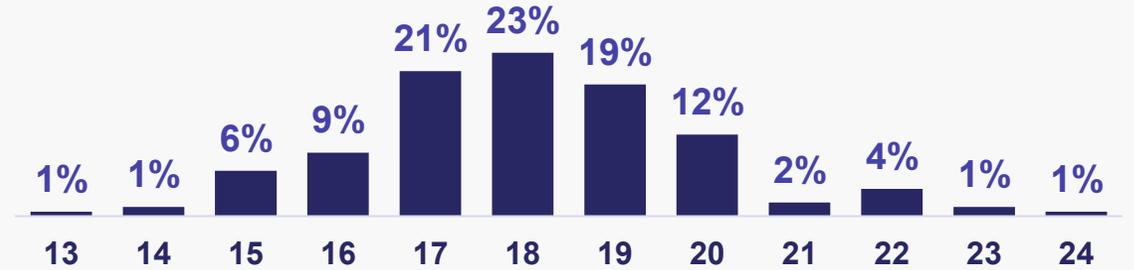
### Commitment Type



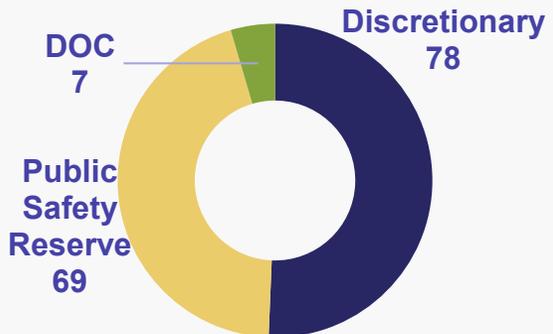
### Assigned Unit Type



### Current Age



### Bed Type



### Length of Stay to Date





# MacLaren Units

Unit Type	Unit Name	Average Daily Population (ADP)
<b>General Population</b>	Boulder	17
	Crater	14
	Dunes	14
	Fossil	17
	Haystack	12
	Lake	16
<b>Intake</b>	Maple	13
	Noble	11
<b>Specialized</b>	Oak	13
	Pacific	14
	Summit	13
<b>Safety Intervention</b>	Rockaway Intervention Unit	



# Definitions

Term	Definition
<b>Youth Incident Report (YIR)</b>	Formal documentation of behavioral problems, injuries, and/or illnesses. Documentation includes date/time, location, youth involved, staff involved, and any behavior problems, restraints, or resolutions associated with the event.
<b>Violent Behaviors</b>	Youth behaviors logged in YIRs that (a) have a problem type of <i>Assault</i> or (b) have a problem type of <i>Peer Fight</i> that also required <i>Physical Intervention</i> and/or <i>Isolation</i>
<b>Assaults on Workers</b>	Count of YIRs where one or more staff members were listed as the victim of an <i>Assault</i> problem type.
<b>Youth Injuries</b>	Count of unique youth injuries logged in YIRs.
<b>Staff Injuries</b>	Count of unique staff injuries logged in YIRs. Staff workplace injuries that are not associated with a YIR are not counted.
<b>Isolation</b>	A crisis intervention where a youth is temporarily placed alone in a room with a locked door due to the youth's crisis behavior.
<b>Positive Youth Engagement (PYE)</b>	PYE includes all activities for which attendance hours are tracked in JJIS (Education, Vocation, Work Experience, Treatment, Large Muscle Activity, OIIR Activities, and Other Enrichment Activities). OIIR = Office of Inclusion and Intercultural Relations
<b>Average PYE Hours</b>	Total number of attendance hours divided by the facility population
<b>Safe Community Skills Group</b>	Core treatment group designed to strengthen prosocial skills such as problem solving, emotion regulation, and conflict resolution
<b>Group Life Coordinator (GLC)</b>	Frontline direct service staff who supervise and program youth in close-custody and make up a majority of the OYA workforce.



# IMPACT

Insight | Measurement | Performance | Accountability  
Continuous Improvement | Transparency

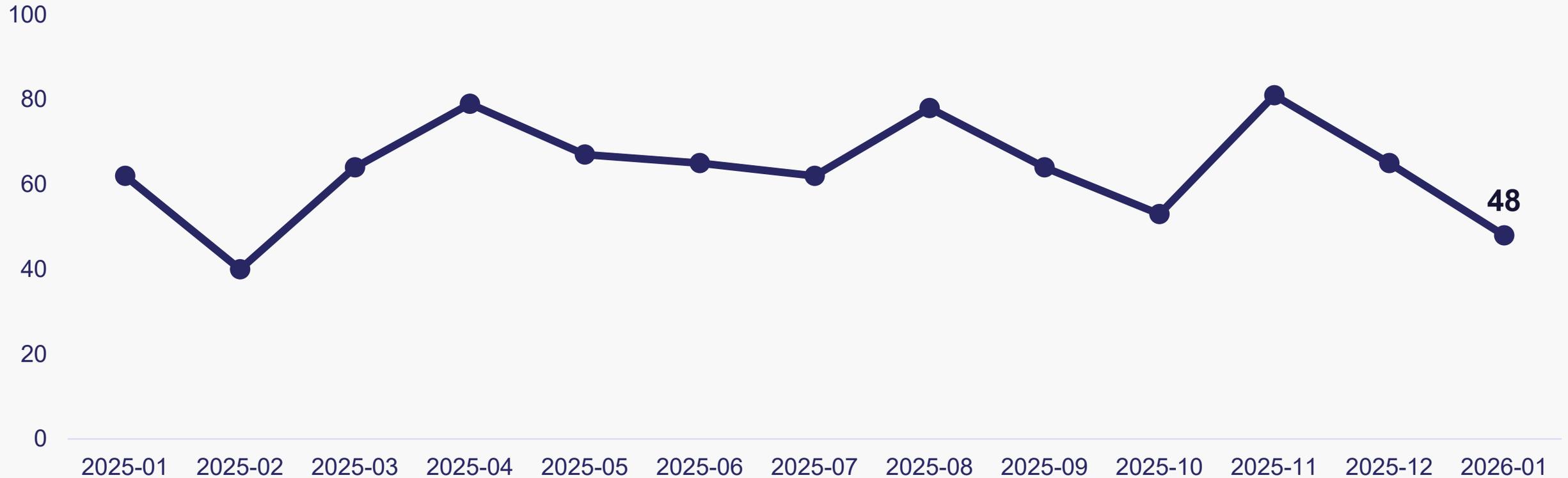


## Performance Metrics



# Youth Assaults/Fights

**Last month had the fewest assaults/fights since February 2025**





## Last month's 48 assaults/fights involved 33 distinct youth

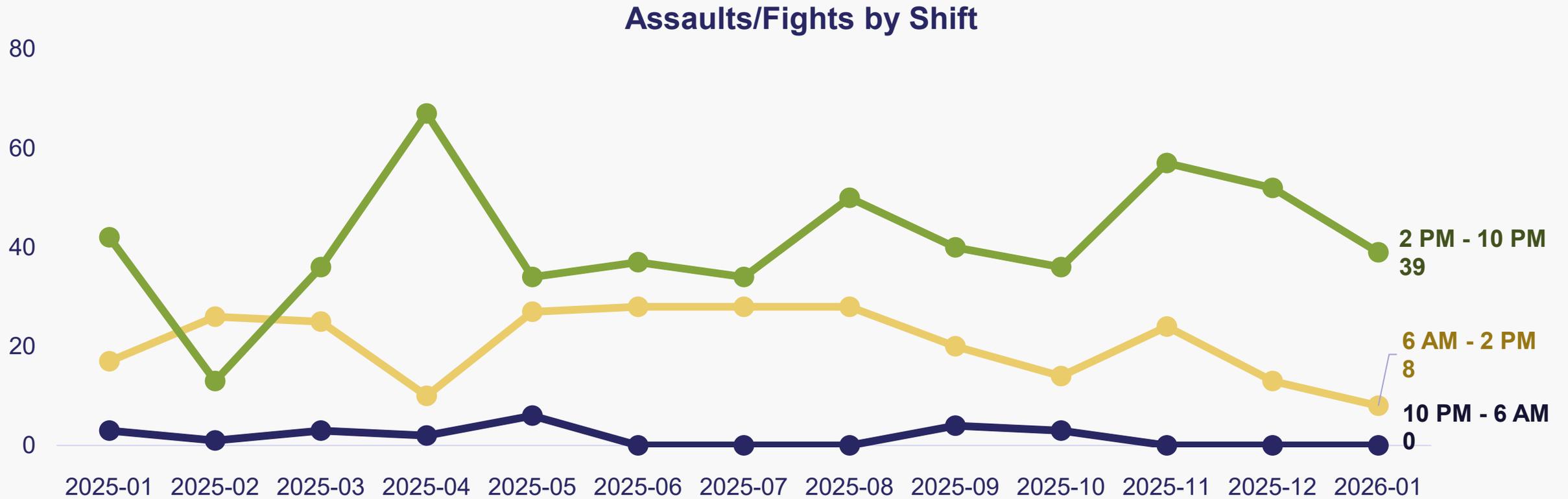
11 youth were responsible for 50% of assaults/fights





# Supplemental – Time of Day

## Assaults/Fights are most common on Second Shift (2 PM – 10 PM)

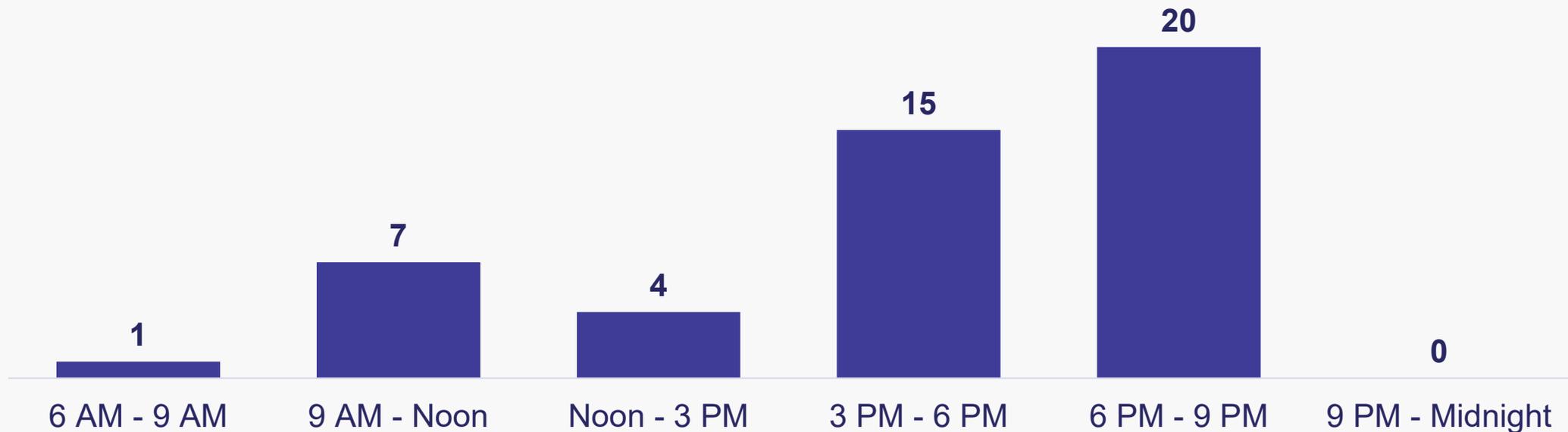




# Supplemental – Time of Day

**Last month, Assaults/Fights were most common between 6pm and 9pm**

Assaults/Fights by Time of Day

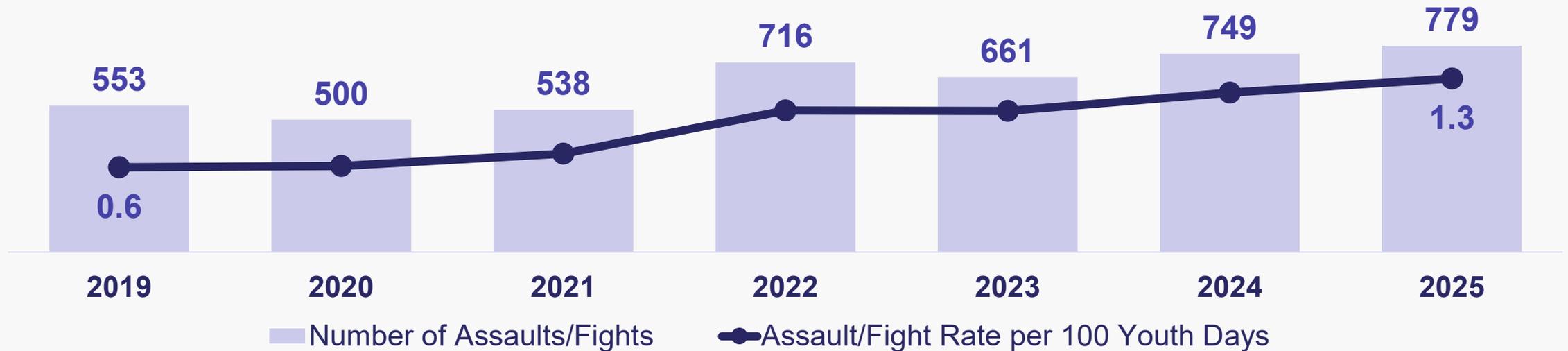




# Supplemental: Assaults/Fights over time

## Assaults/Fights have become more frequent in recent years

MacLaren Assaults/Fights over time

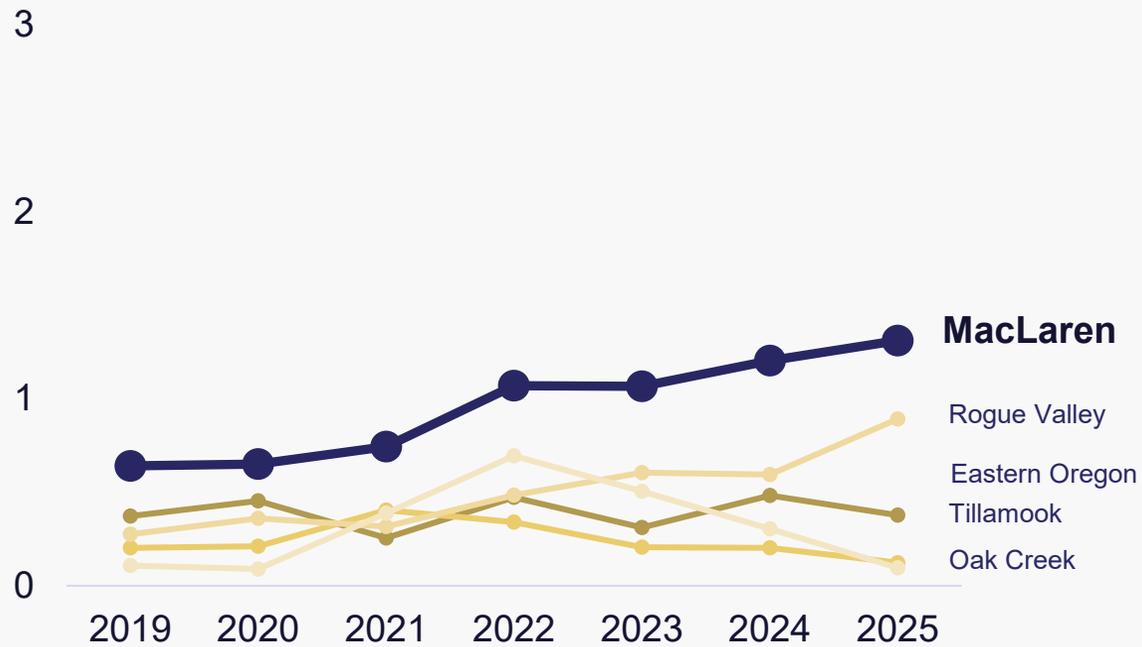




# Supplemental – Facility Comparisons

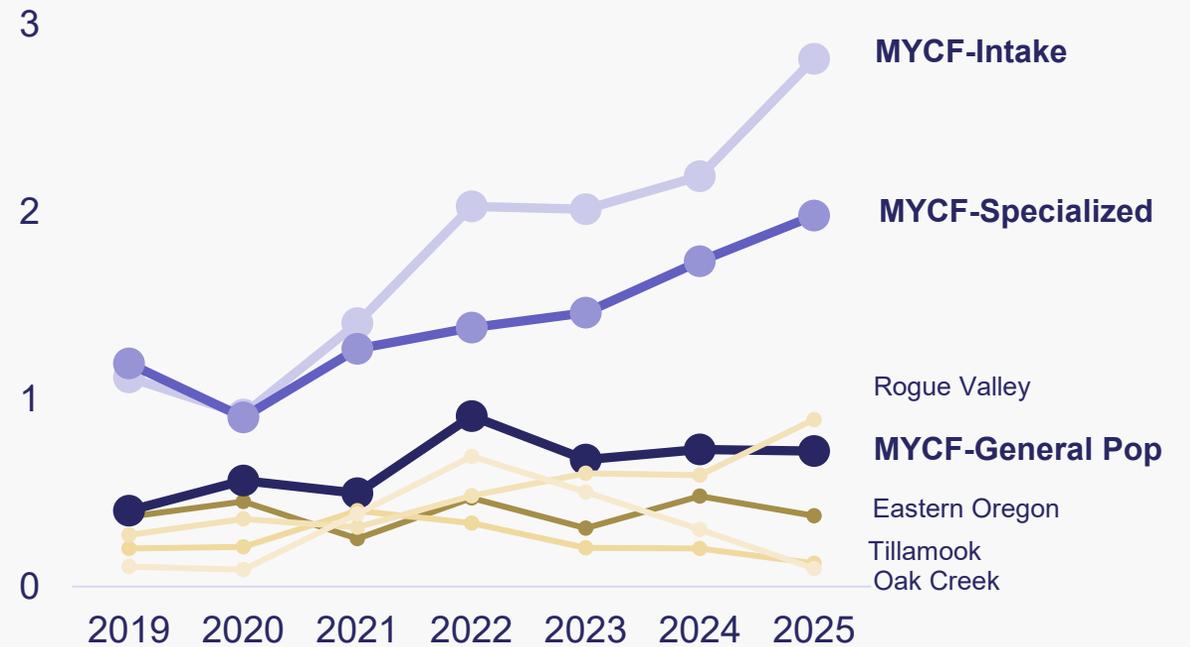
The rate of Assaults/Fights is higher at MYCF than other YCFs

Assault/Fight Rate per 100 Youth Days



This is largely due to the Intake and Specialized units, which are unique to MYCF

Assault/Fight Rate per 100 Youth Days





# Supplemental: Assaults on staff over time

## Assaults on staff have increased in recent years

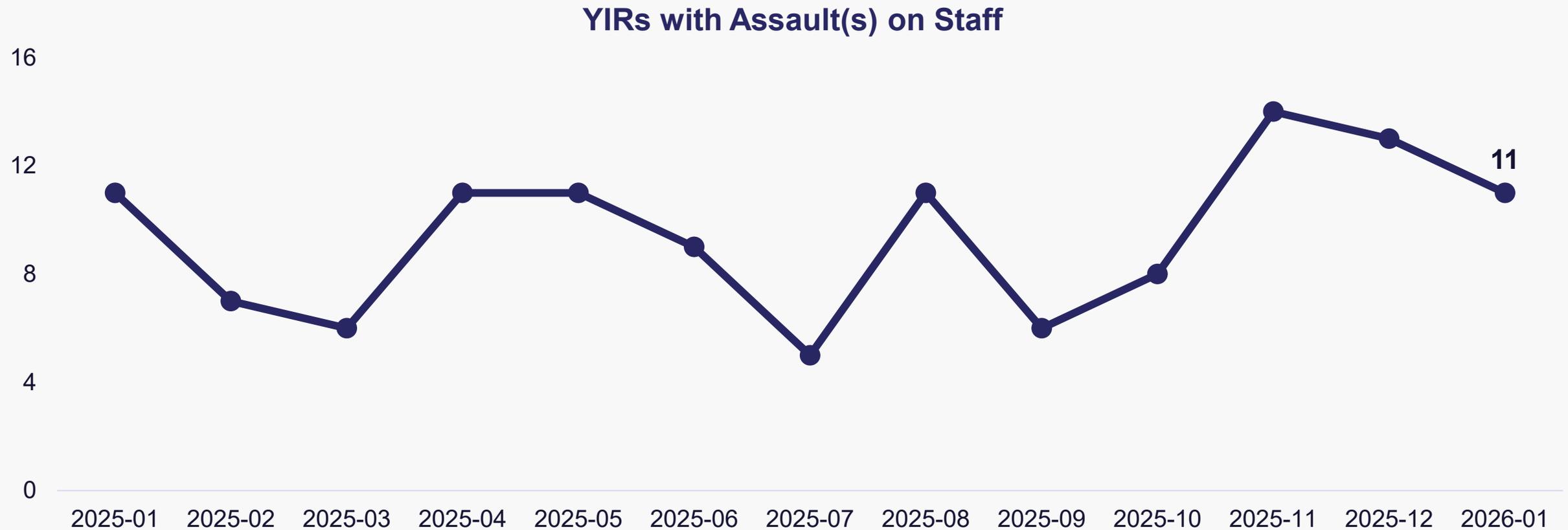
Assaults on Staff over time





# Incidents with Assaults on Staff

**Last month, 11 YIRs involved an assault on staff**

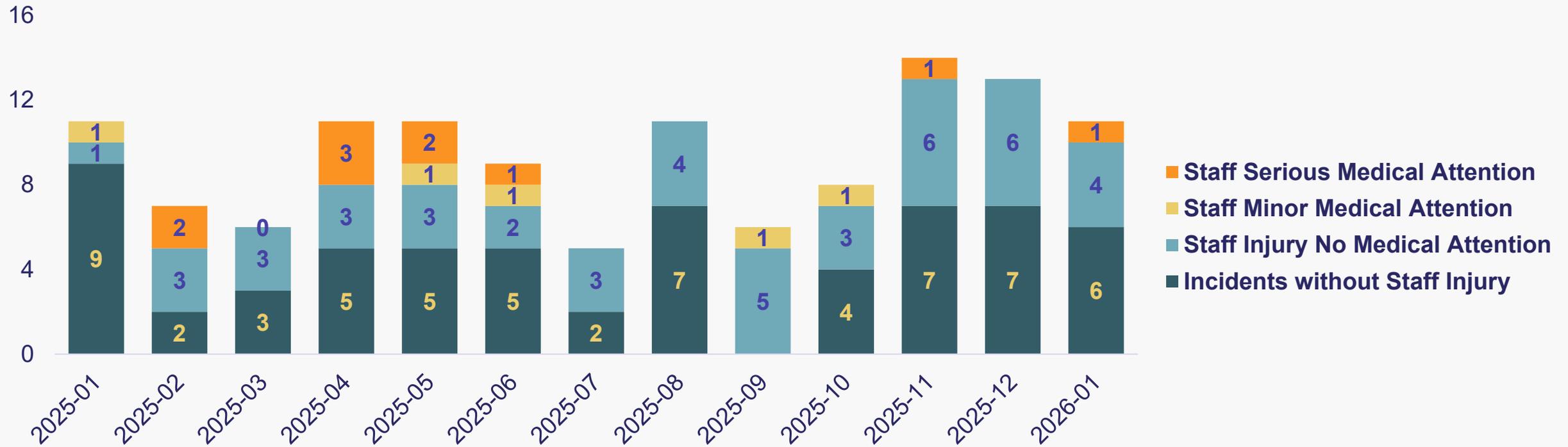




# Supplemental – Assaults on Staff

**5 of the 11 YIRs (45%) resulted in staff injury from any cause. One YIR resulted in a serious staff injury.**

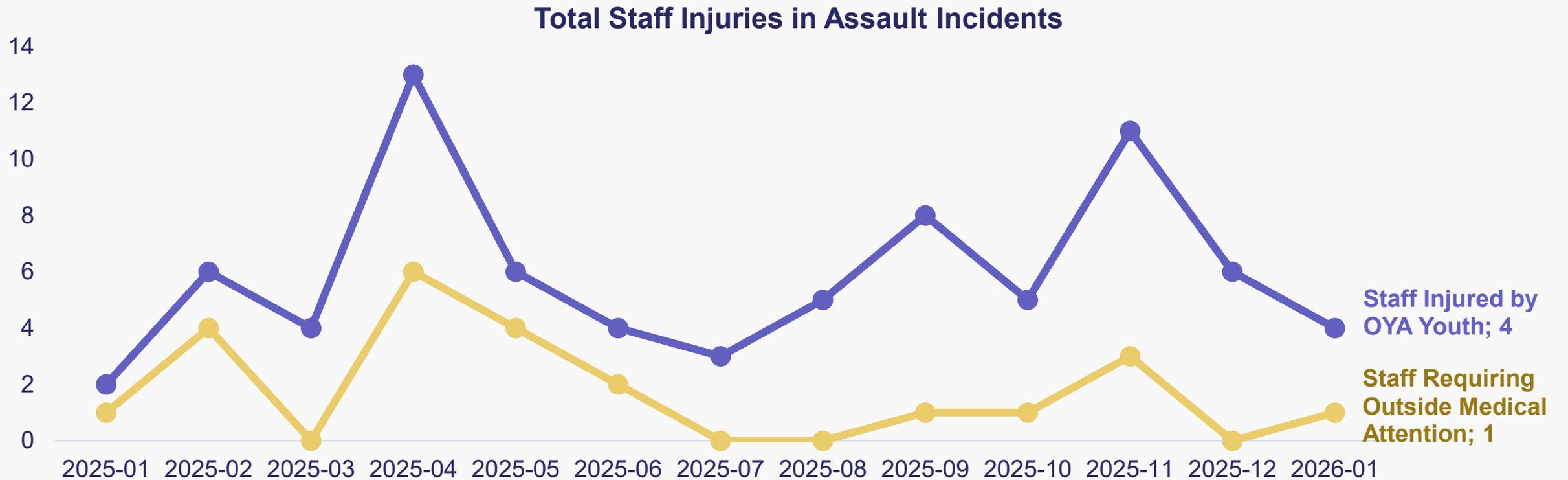
**Staff Assault YIR Count**





# Supplemental - Assaults on Staff

**The 11 YIRs resulted in 4 staff injured by youth and 1 staff member requiring outside medical attention**

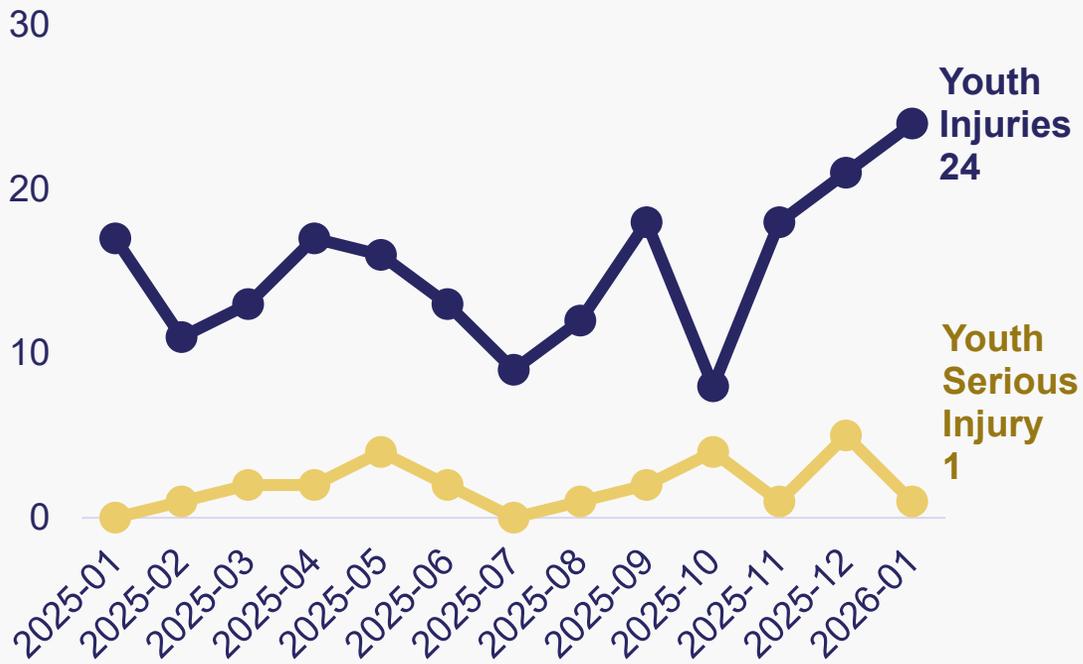




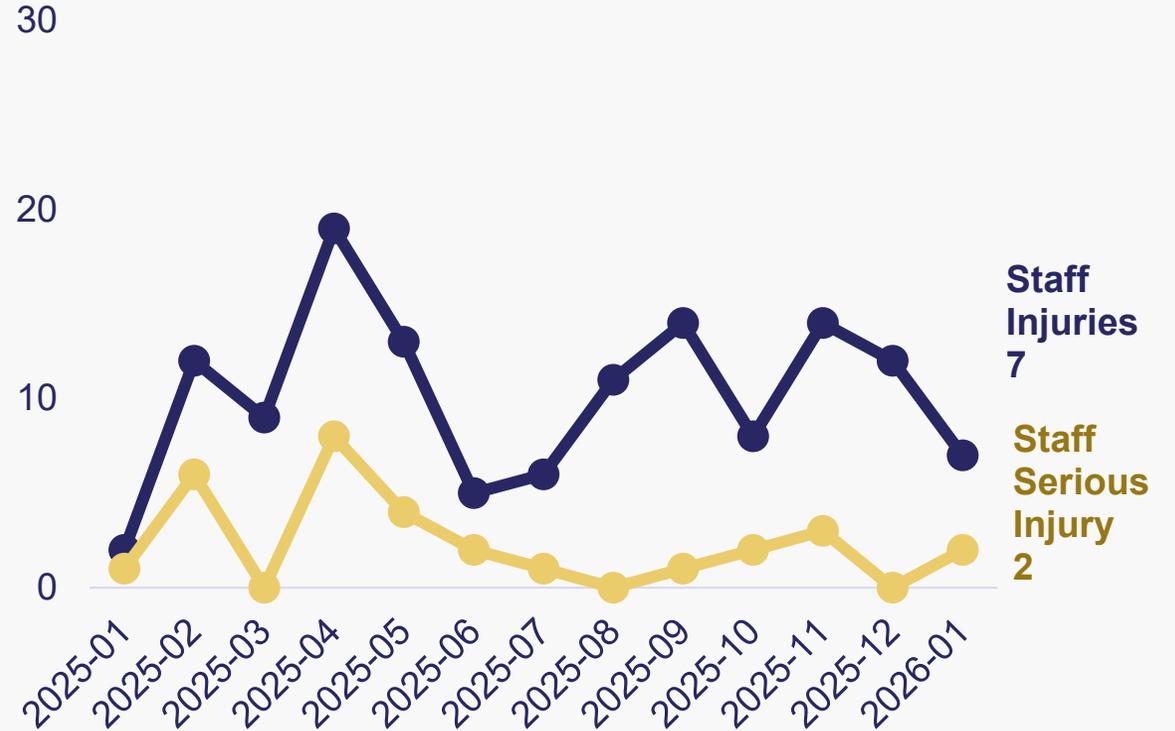
# Youth and Staff Injuries

**Last month, 30 injuries (from any cause) were recorded in YIRs**

## Youth Injuries



## Staff Injuries





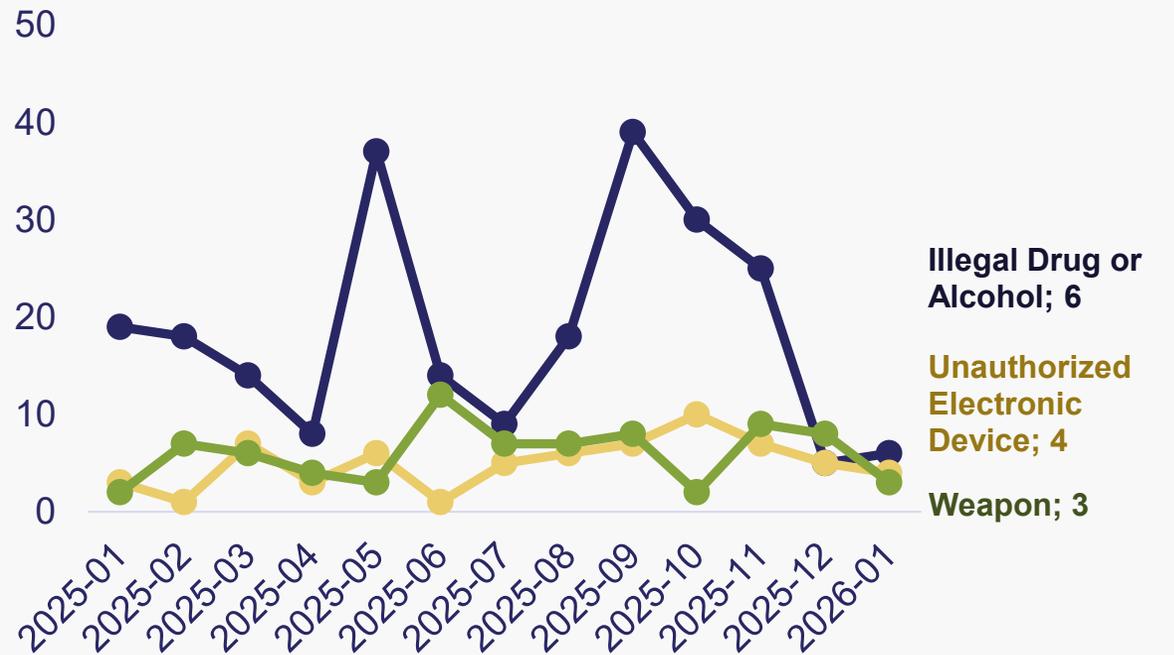
# Contraband from YIRs

## Last month had the fewest contraband YIRs since April 2025

### All YIR Contraband Discoveries



### Drugs/Alcohol, Electronics, Weapons

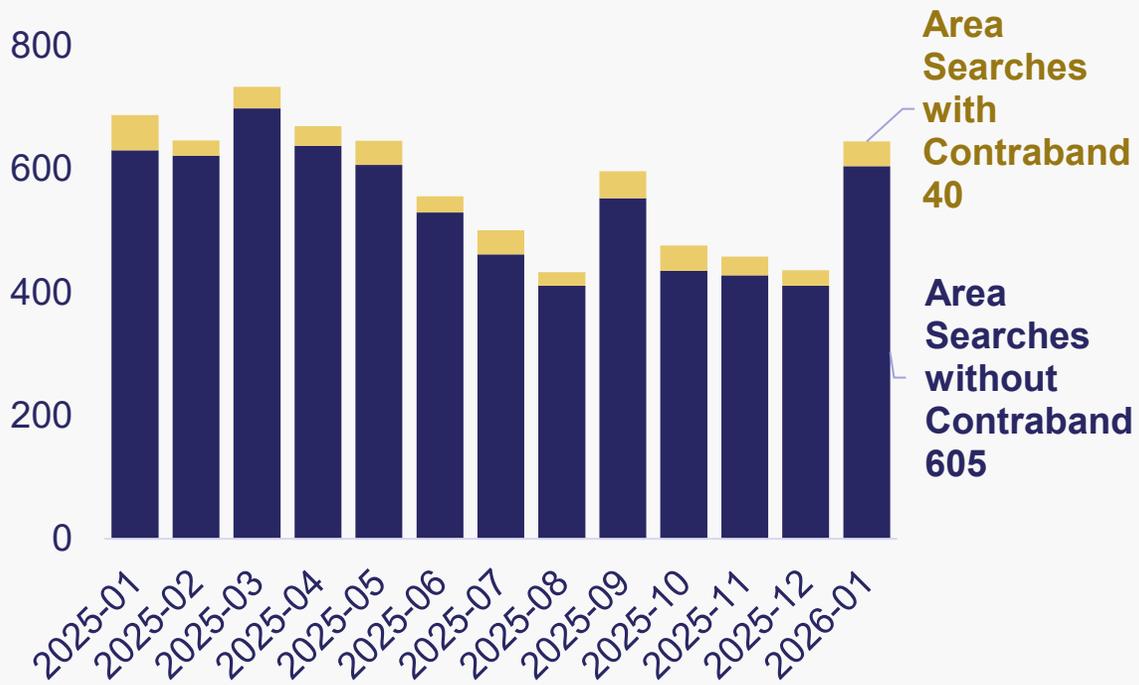




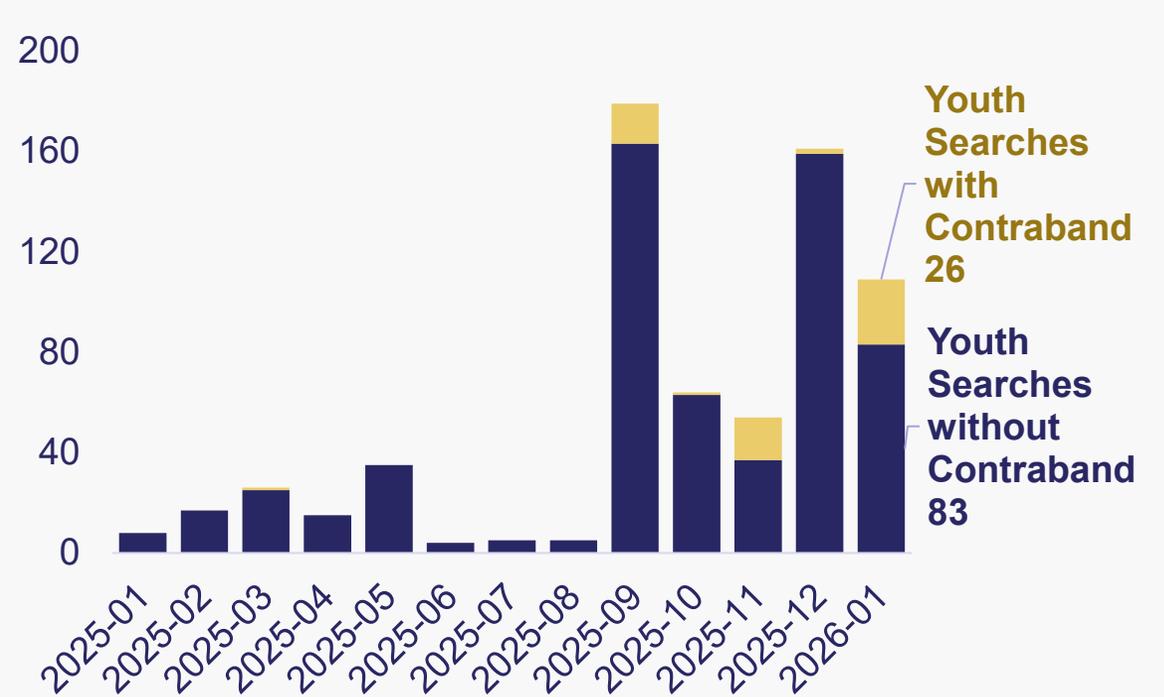
# Contraband from Searches

## Last month there were 66 contraband discoveries from searches

6% of Area Searches discovered Contraband



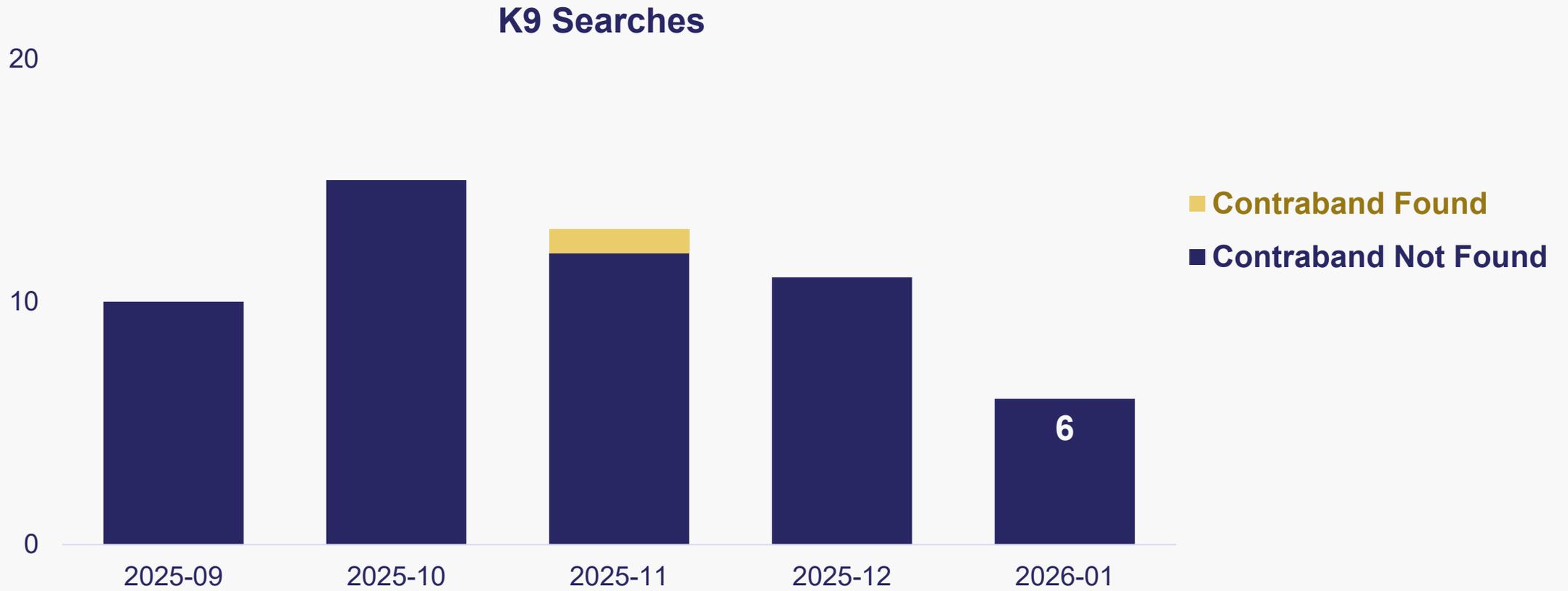
24% of Youth Searches discovered Contraband





# K9 Searches

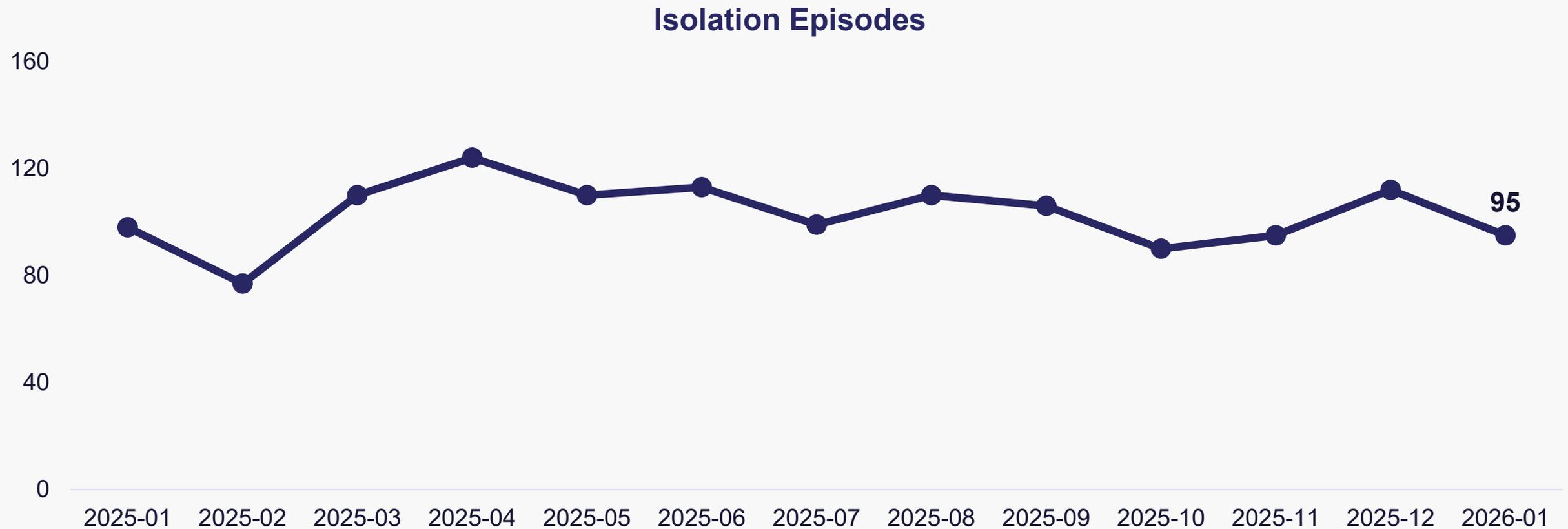
**No contraband was found during K9 searches last month**





# Number of Isolation Episodes

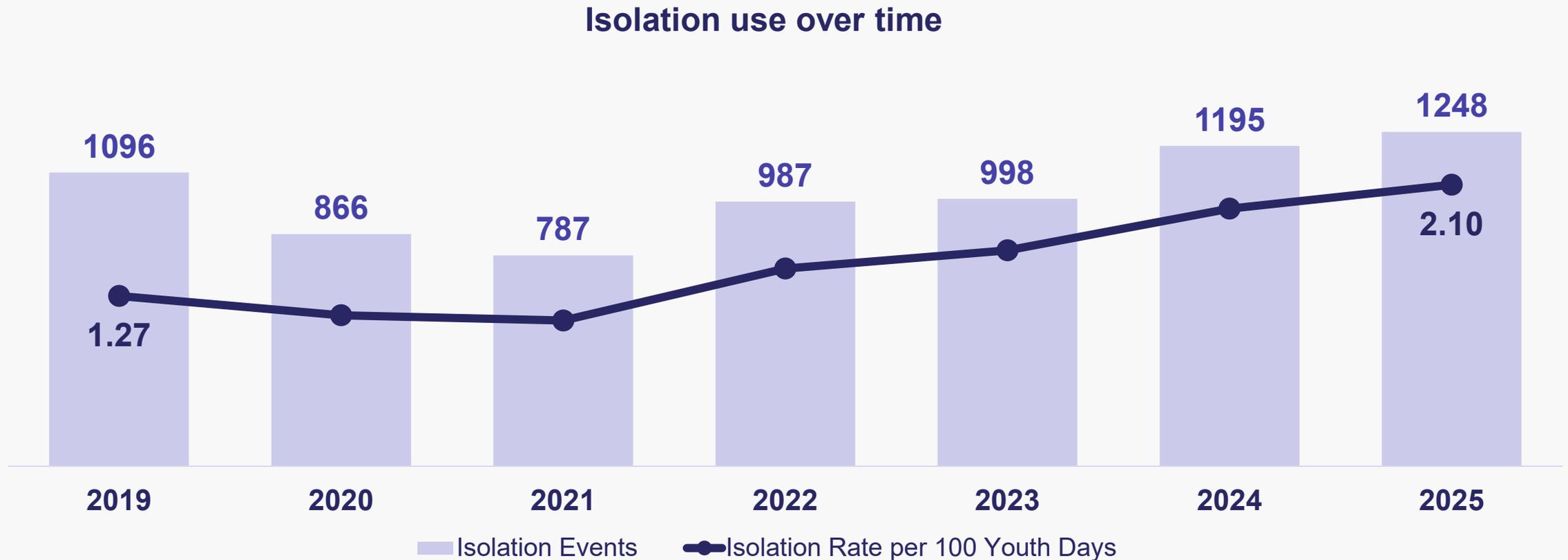
**There were an average of 3 isolation episodes per day last month**





# Supplemental: Isolation over time

## Isolation use has increased in recent years

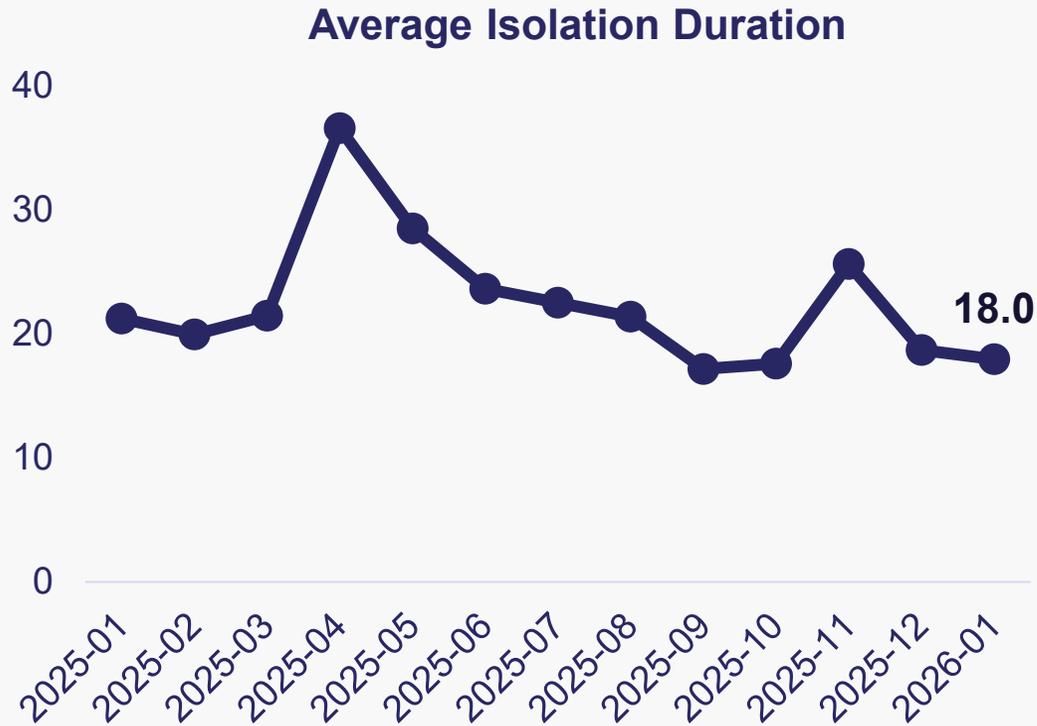




# Isolation Duration

Last month's average isolation duration was similar to prior months

Average Time in Isolation was 18 hours



23% of Episodes Lasted 24 Hours or More



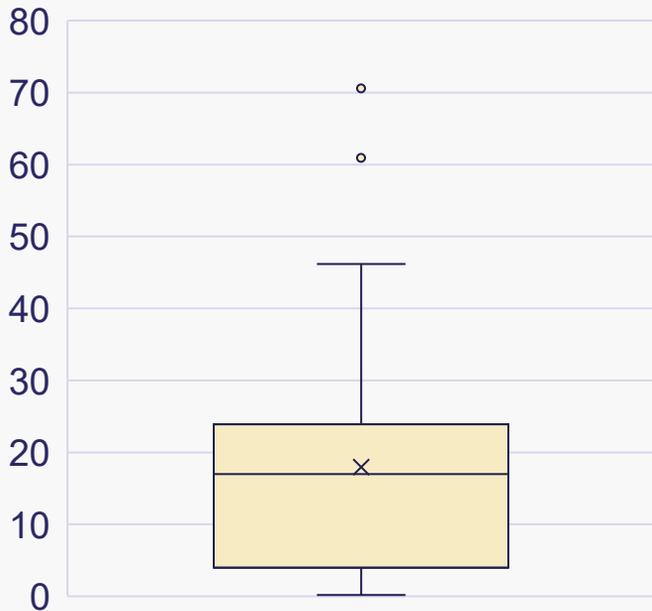


# Prior Month Isolation Detail

**No youth were isolated for more than 72 hours**

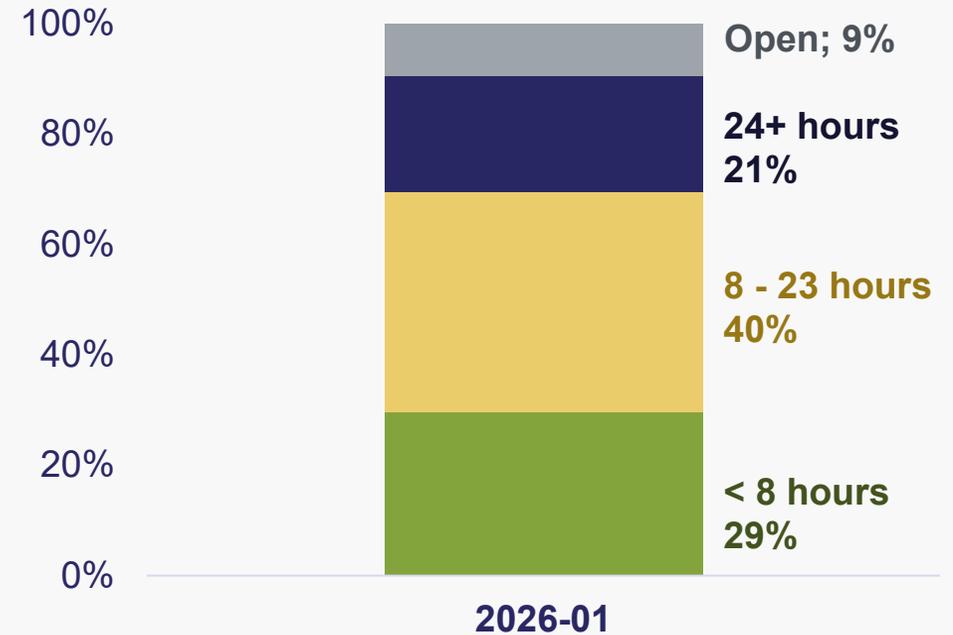
**29% of isolation episodes lasted less than 8 hours**

Isolation Duration, Jan 2026



January 2026	
Over 24 hours	20
Over 48 hours	3
Over 72 hours	0

Isolation Duration

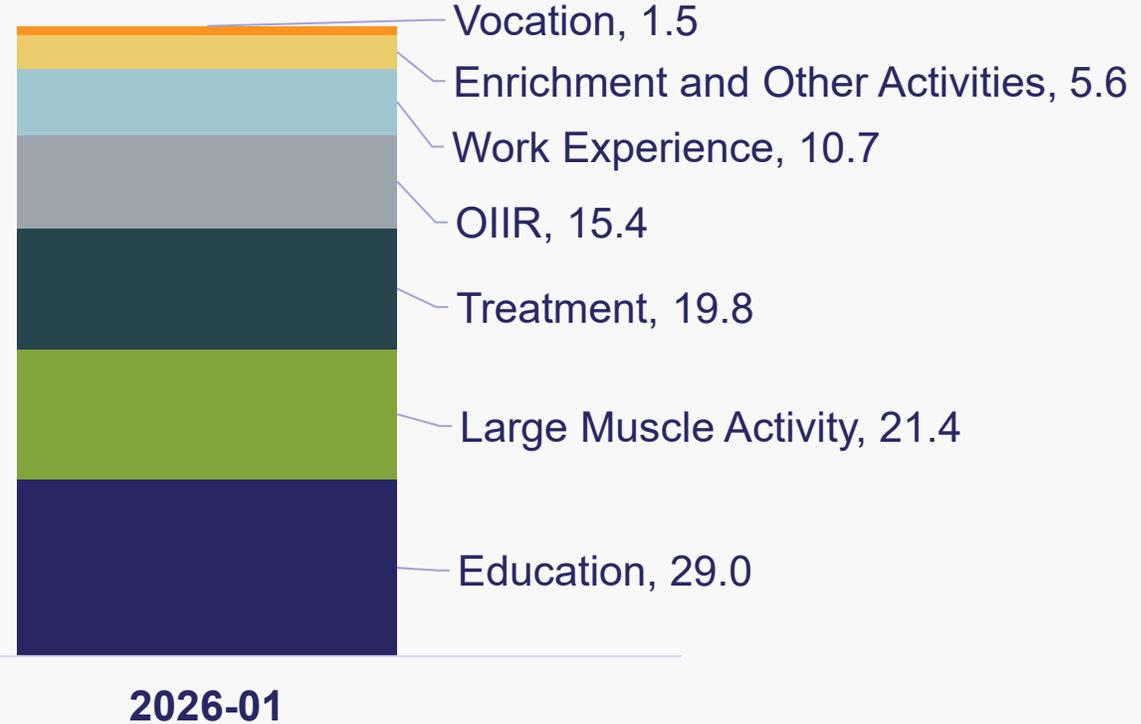


\*Open = no end time entered in JJIS as of last data refresh



# Positive Youth Engagement by Average Daily Population\*

## Youth at MYCF averaged 103 Hours of PYE last month

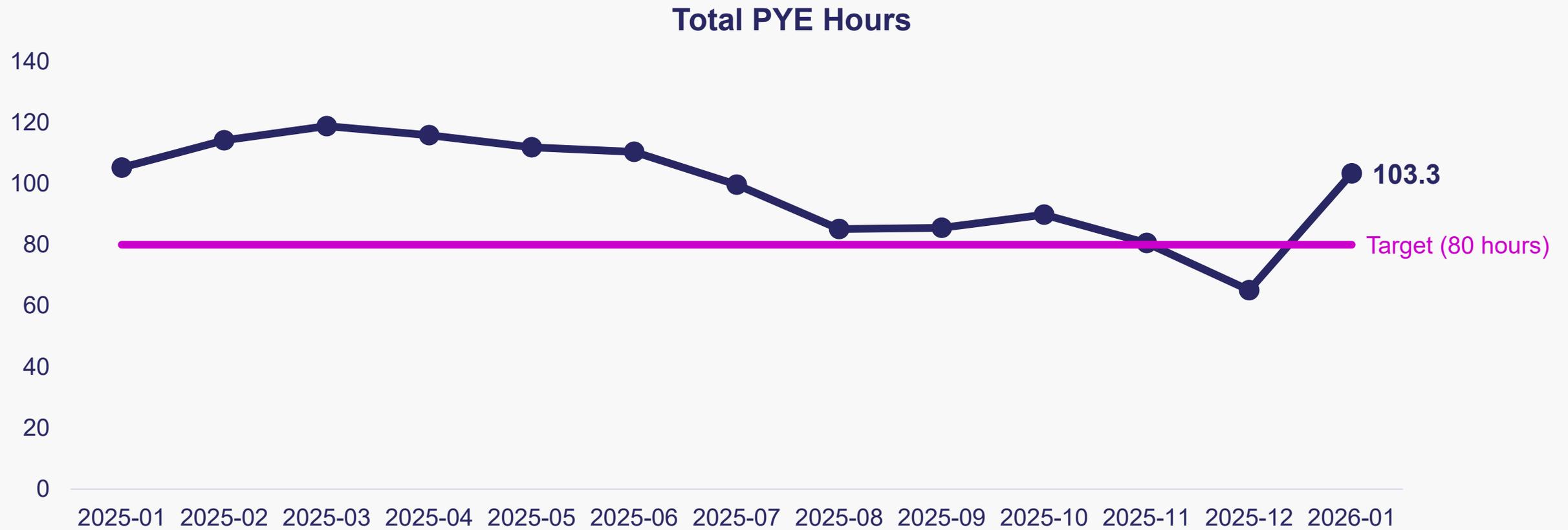


\*Not all youth are eligible to participate in every activity.



# Total PYE Hours per Youth

## Total PYE hours increased last month

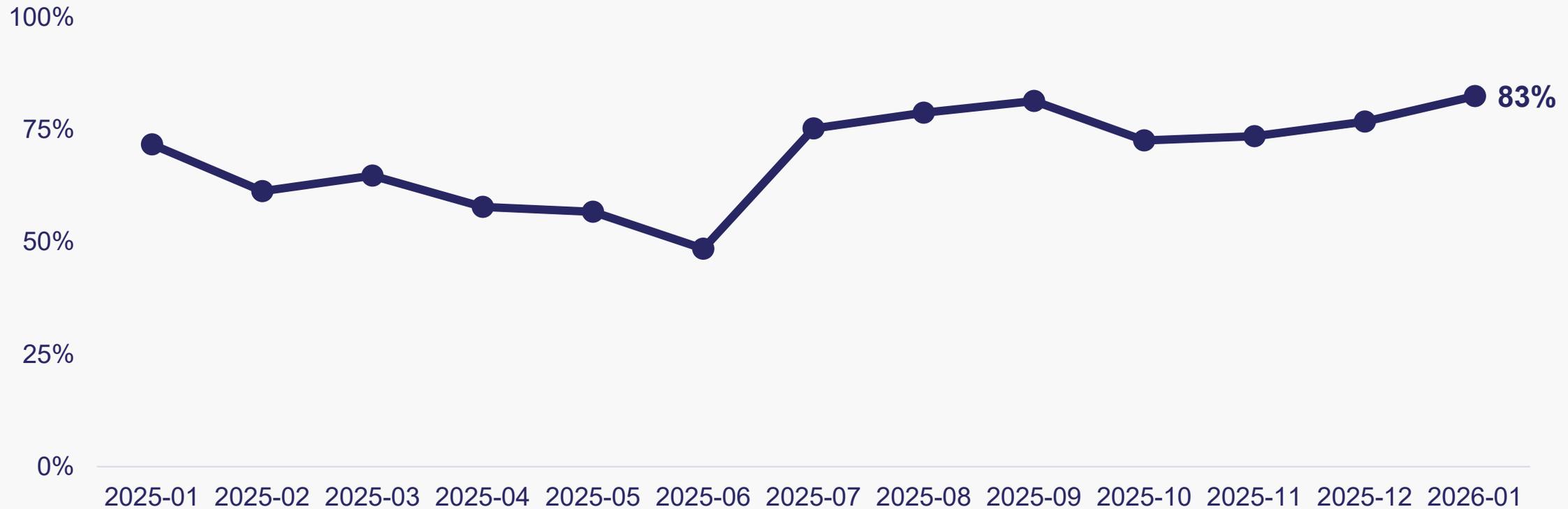




# Education – K-12 Participation

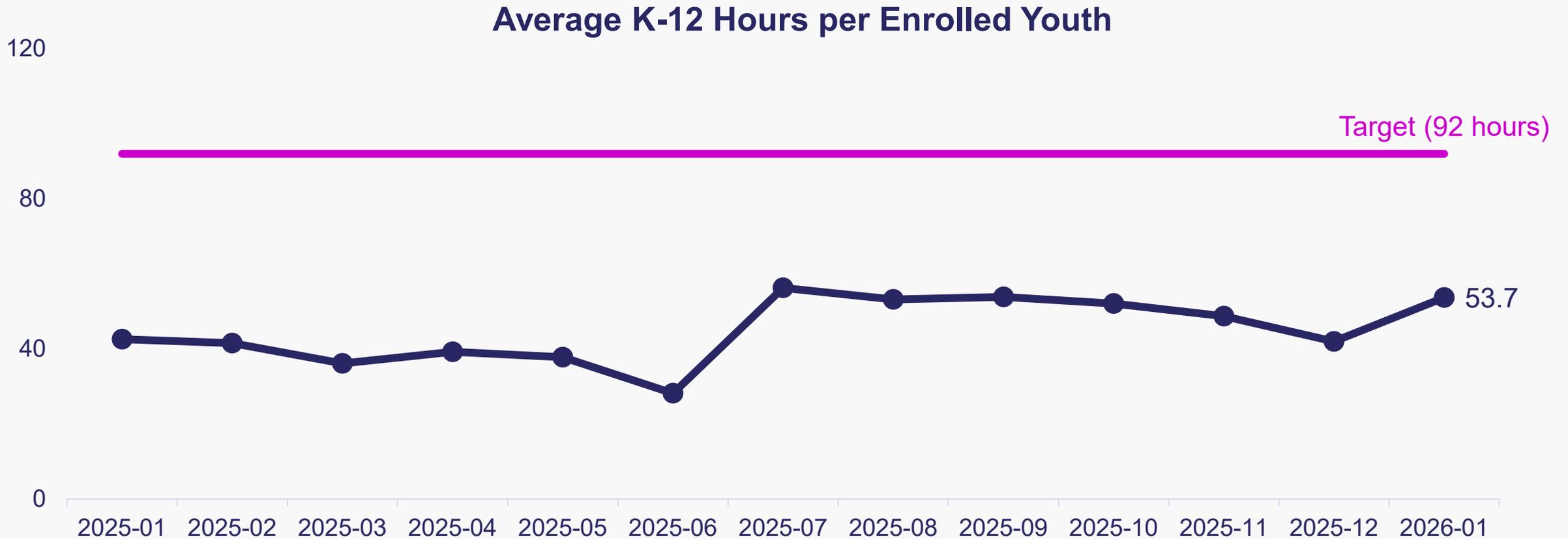
**83% of youth enrolled in K-12 had documented attendance hours last month**

**% of Enrolled Youth who had K-12 Hours**





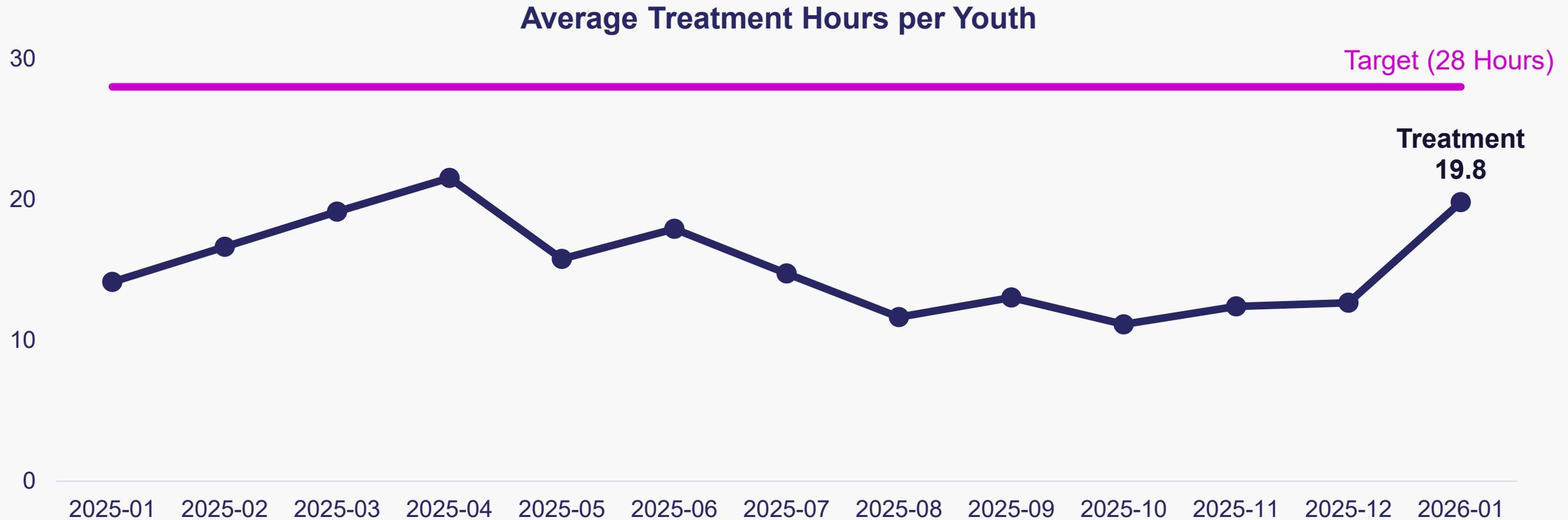
## Enrolled youth averaged 53.7 hours of K-12 attendance last month





# Treatment Hours

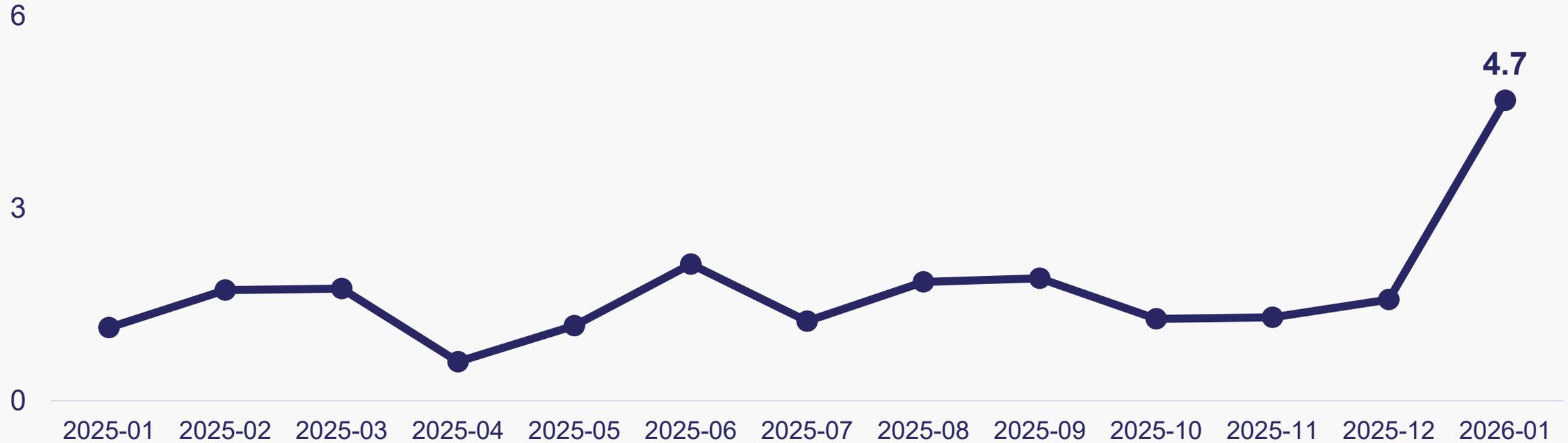
## Treatment increased to 19.8 hours per youth last month





## Safe Community Skill Development increased to 4.7 hours per youth

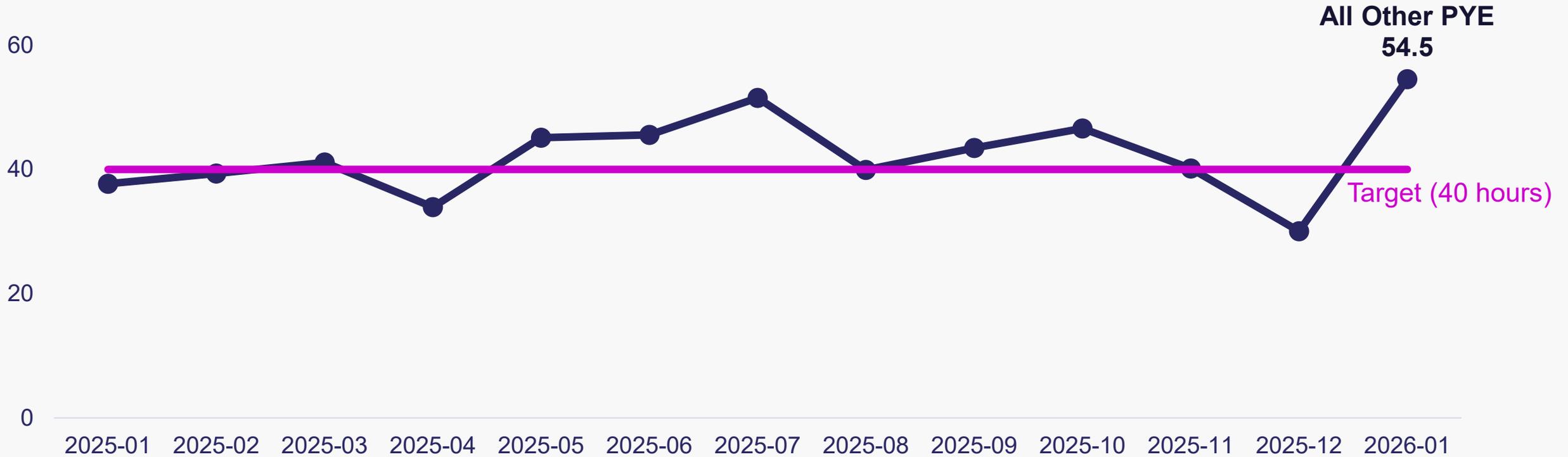
Safe Community Skill Development





## Other PYE hours increased to 54.5 hours per youth

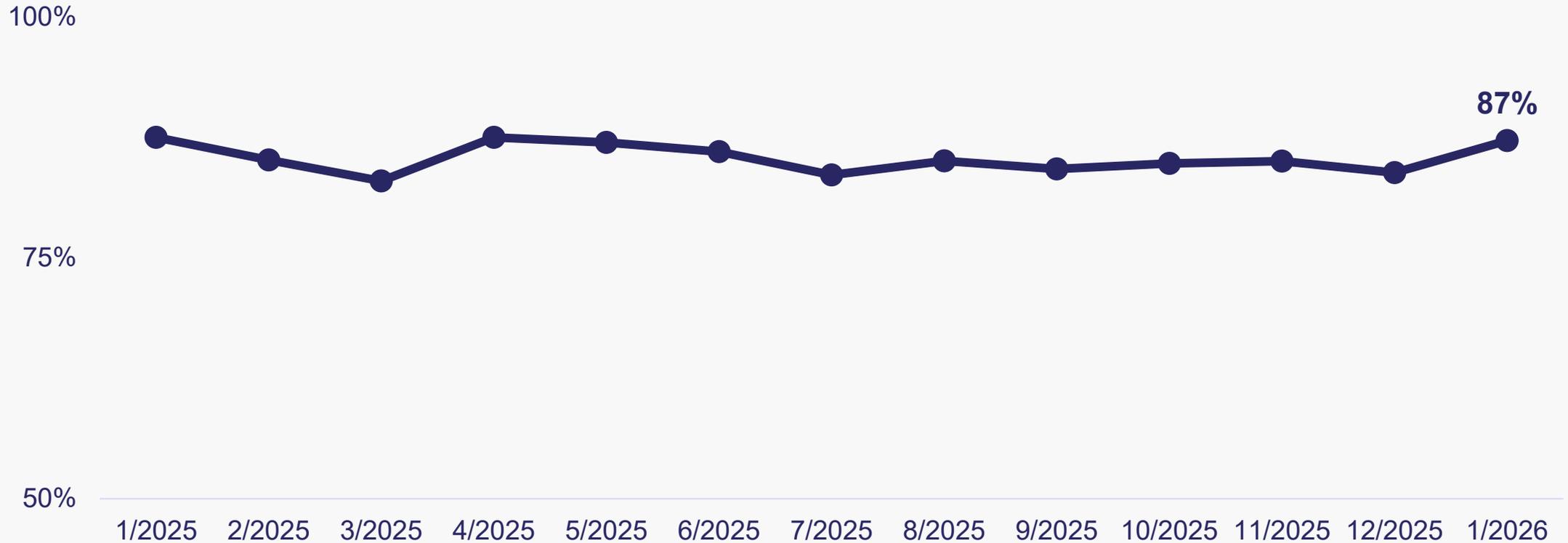
(Includes Enrichment, Large Muscle, OIRR, Vocation, and Work Experience)





## 87% of ordered medications had timely documentation

On-Time Documentation as % of Ordered Medication Doses

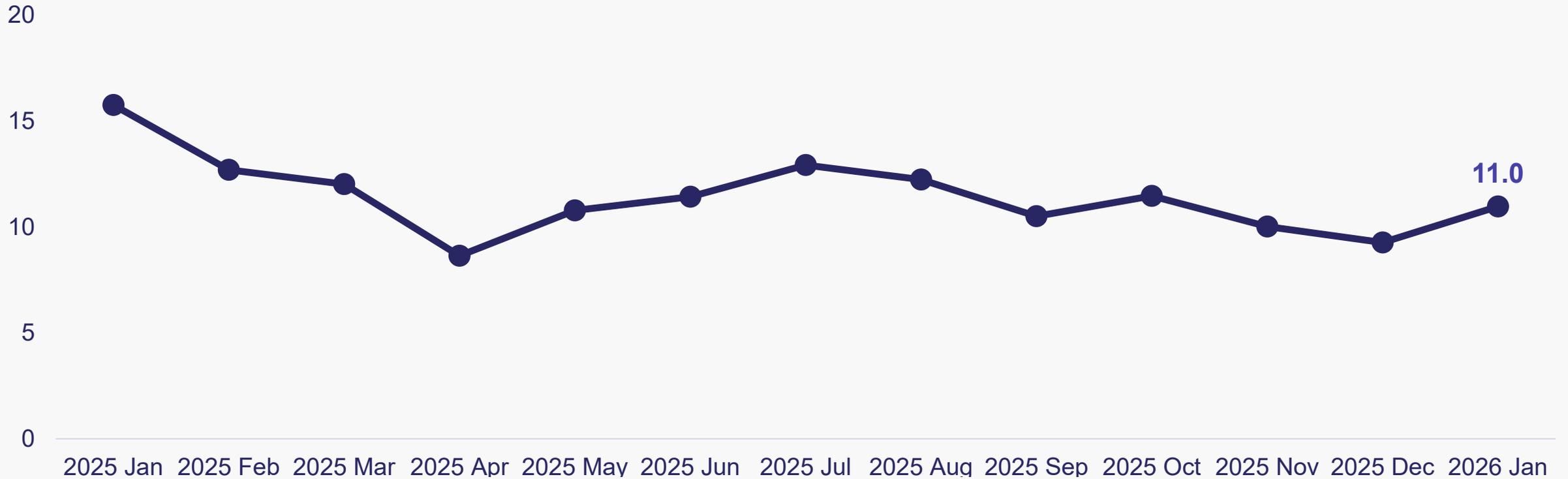




# Sick Leave Hours per GLC

## GLCs averaged 11 hours of sick leave last month

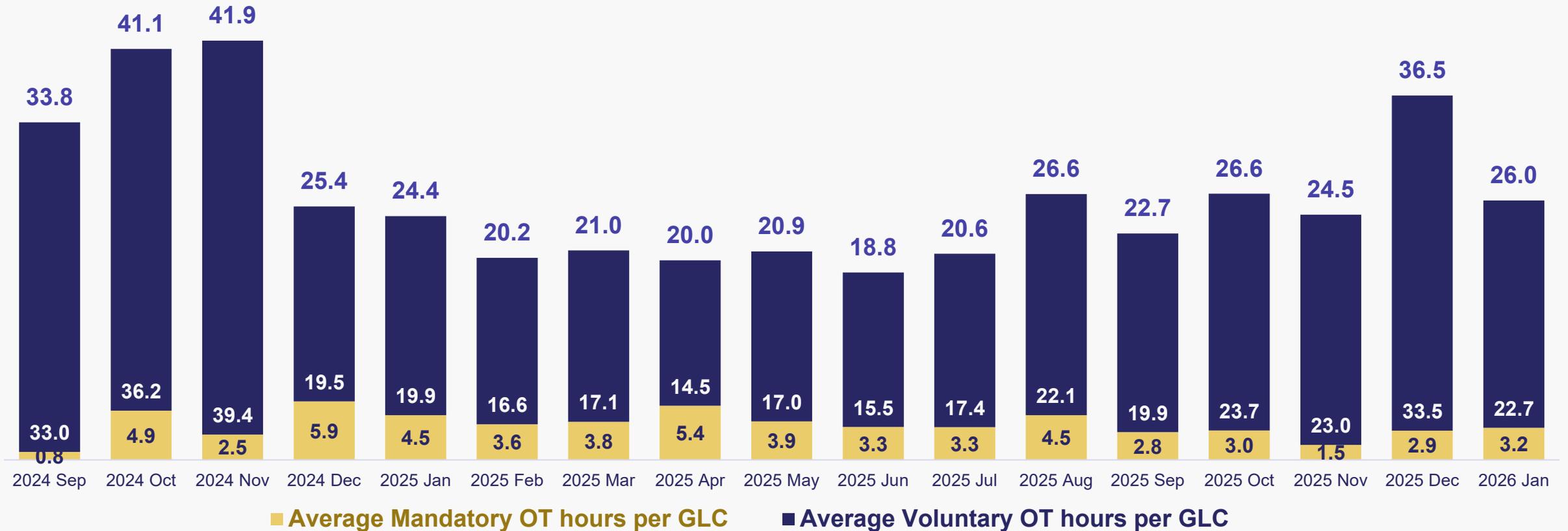
Average Sick Leave Hours per GLC





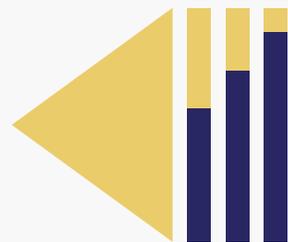
# Average Overtime Hours per GLC

## GLCs averaged 26.0 hours of overtime last month



# IMPACT

Insight | Measurement | Performance | Accountability  
Continuous Improvement | Transparency



## Help us improve

Follow QR code to provide feedback