



Community Resource Unit

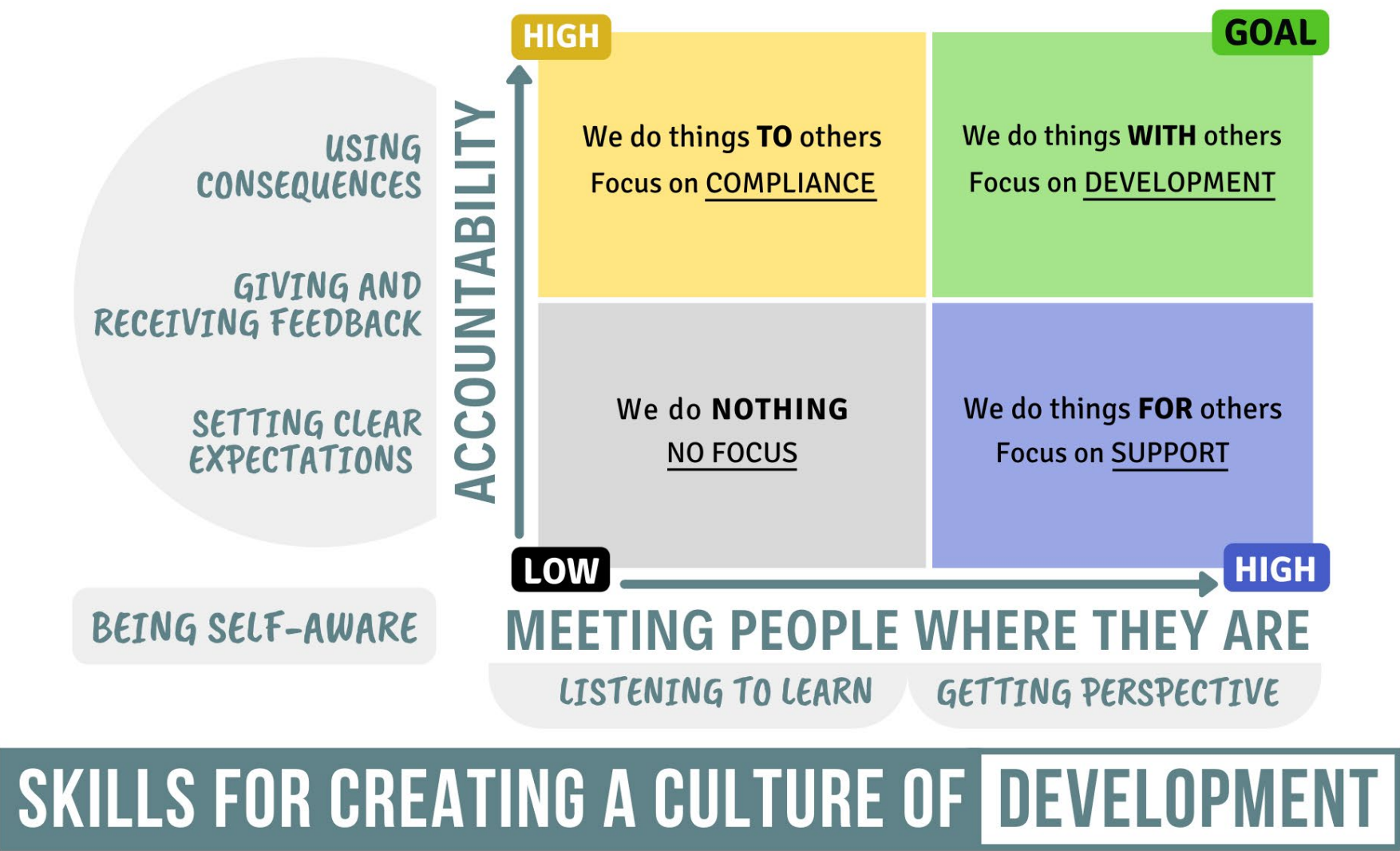
IMPACT Statistics

Monica Moran, CRU Manager

6/18/2026



The Developmental Approach





**Hard on Data,
Intentional with
People**

We challenge the
information, not the
individual.

Healthy tension
strengthens our
thinking.



**If You Don't
Know Your Data,
You Don't Know
Your Business**

Understanding our
metrics is a shared
responsibility.

Knowing your data
builds credibility
and informs better
decisions.



**Transparency
Builds Trust**

Sharing successes
and struggles
strengthens our
collective
effectiveness.



**Can't Manage a
Secret**

No one has to carry
the issues alone.

Open
communication
enables
accountability and
shared solutions.



**Complexity is the
Enemy of
Execution**

Simplicity and
clarity accelerate
progress.

Keep it
understandable,
actionable, and
measurable.



**Collective
Accountability**

We rise together.
Data ownership
matters, but
improvement is a
team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



What we do

Ensure safe, effective community services for OYA youth by:

- **Providing oversight and contract administration** to community providers
- **Facilitating communication** and support with agency staff and partners
- **Adjusting resources** based on agency needs
- **Coordination** of diversion services, juvenile crime prevention funding, and individual services reimbursements to juvenile departments throughout the state

Residential Service Types

- Behavior Rehabilitation Services
- Youth Care Center and Detention Based
- Culturally Relevant/Supportive
- Transitional Housing and Re-Entry
- Psychiatric Residential Treatment
- Behavioral Health Treatment Foster Care

Non-Residential Programs

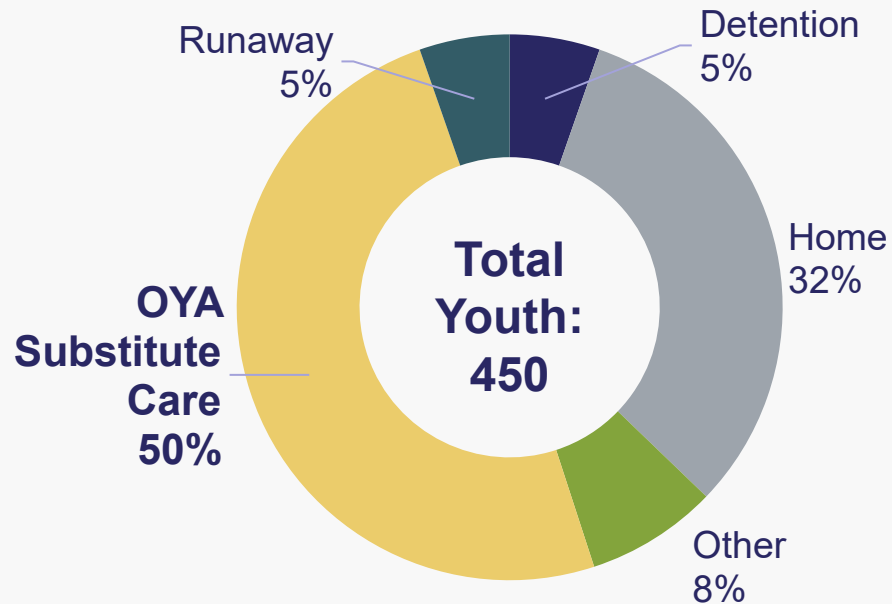
- Youth Advocacy Program (YAP)
- Community Intervention Services (CIS)
- Working Theory Farm



CRU in Context

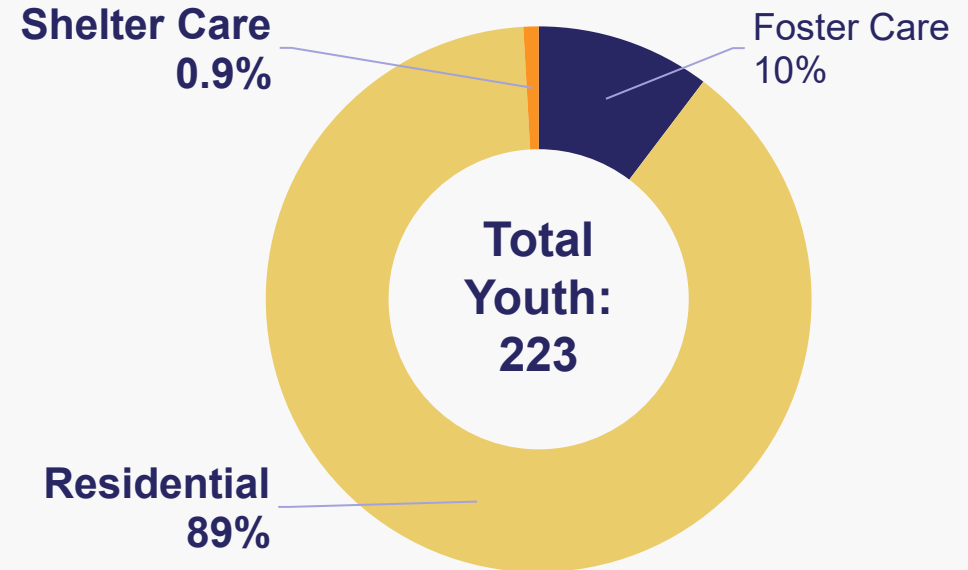
**50% of OYA Field Youth are in an
OYA Substitute Care Placement**

Field Population by Location Type



**89% of OYA Substitute Care Youth
are in a CRU Placement**

OYA Substitute Care Population



(as of 5/31/2026)

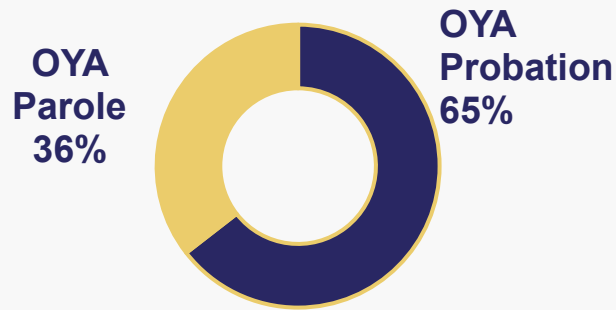


Youth in CRU Placements

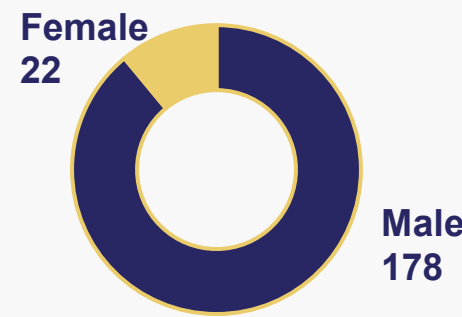
(as of 5/31/26)

Total Youth: 200

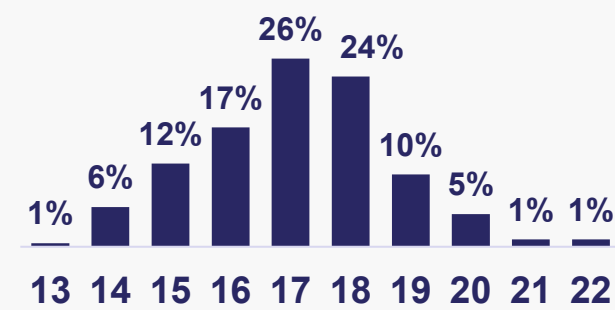
OYA Status



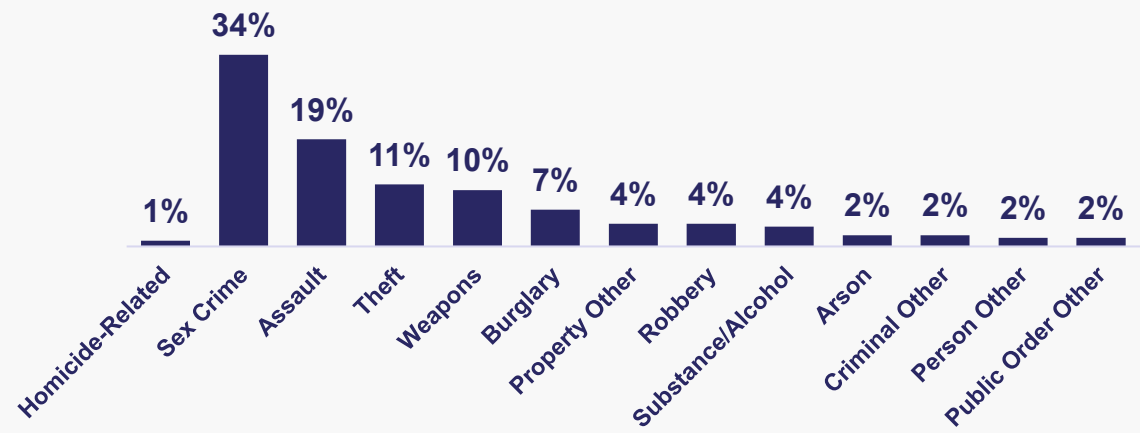
Gender



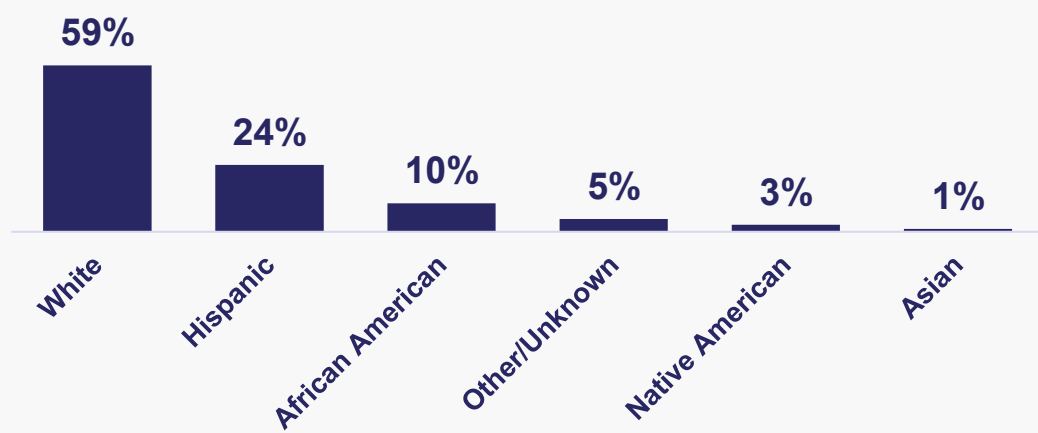
Age



Most Serious Offense



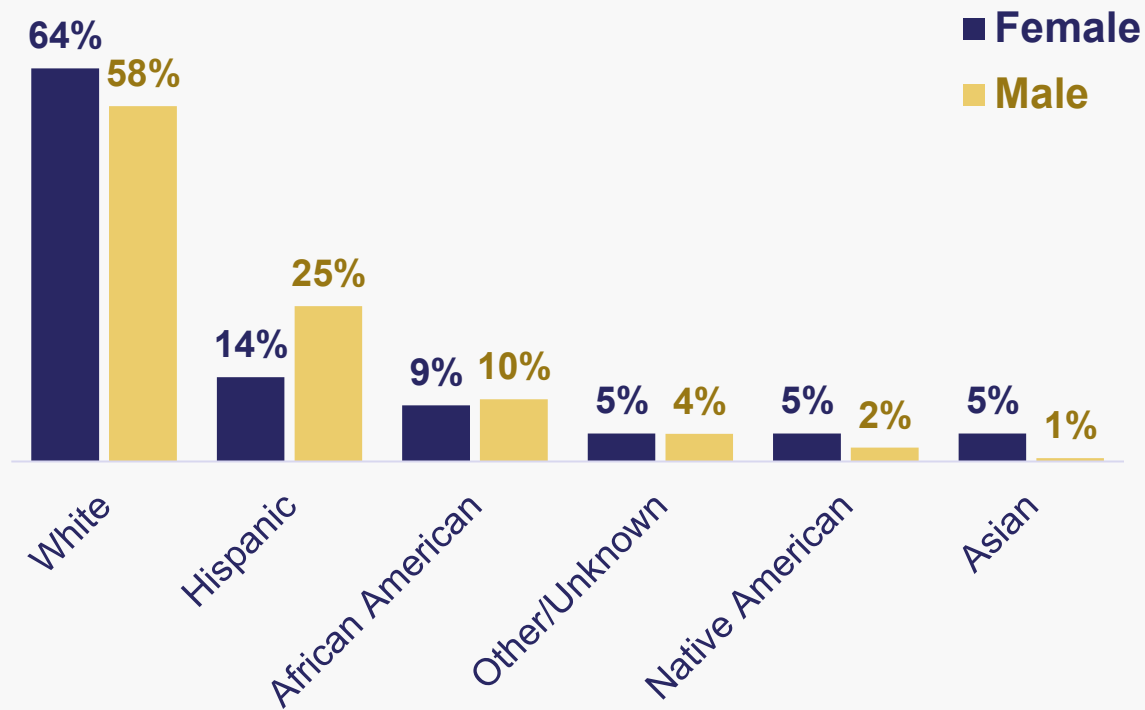
Race/Ethnicity



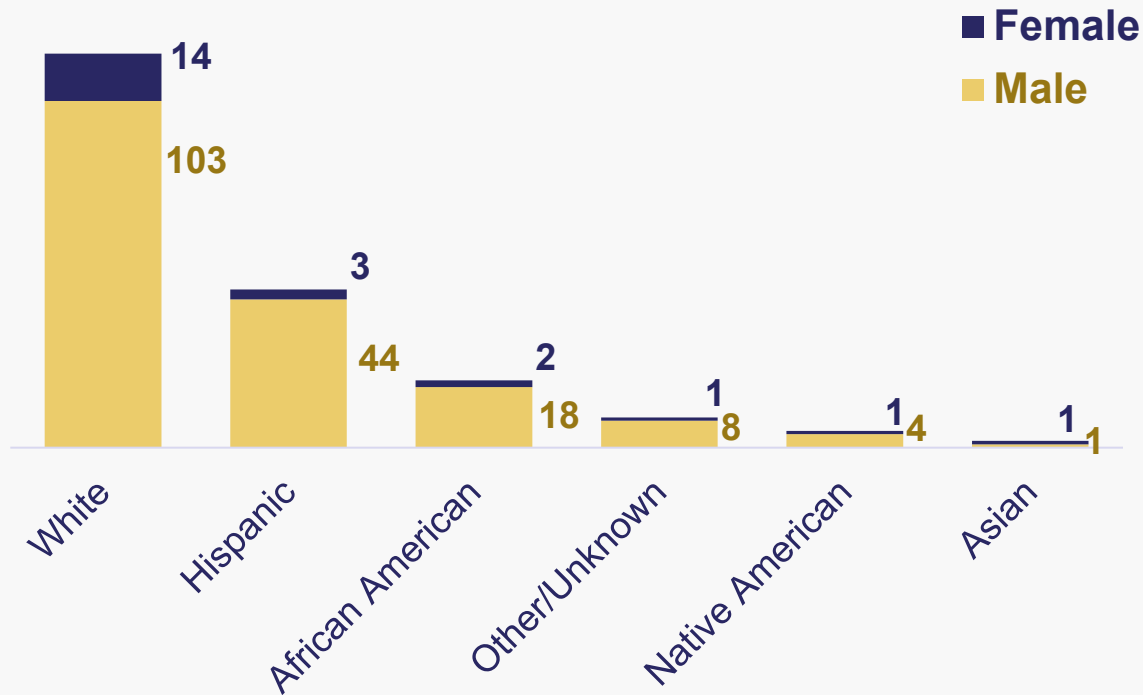


Action Item 1.13: Current Population by Gender and Race/Ethnicity

% of Current CRU Population by Race/Ethnicity, separated by gender



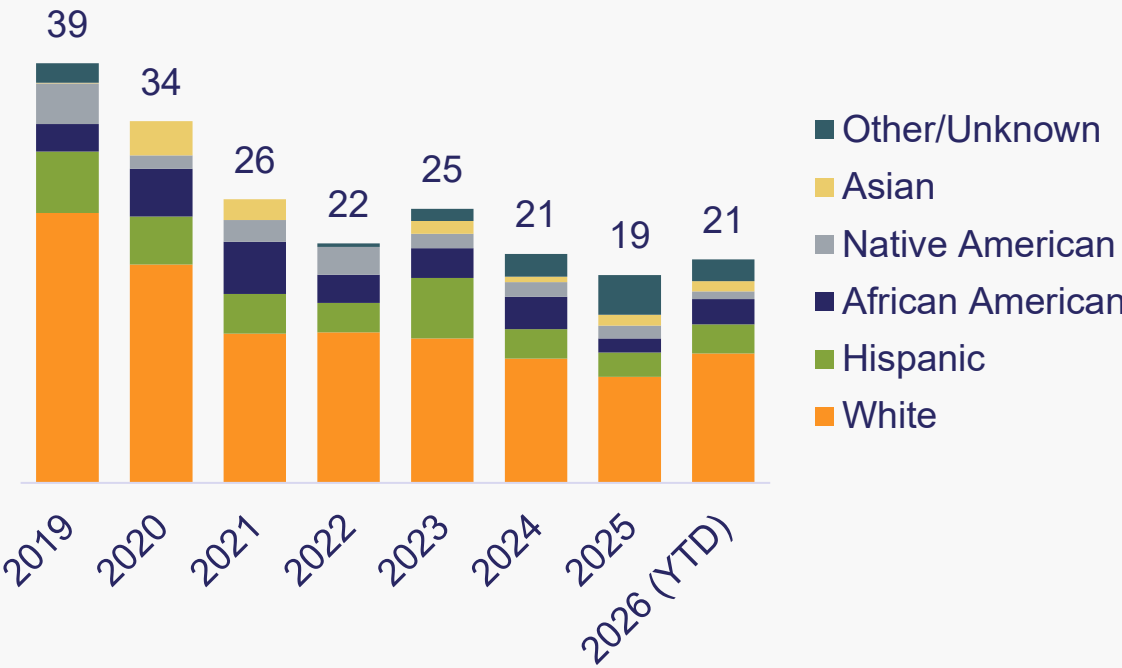
Number of Current CRU Youth by Race/Ethnicity, separated by gender



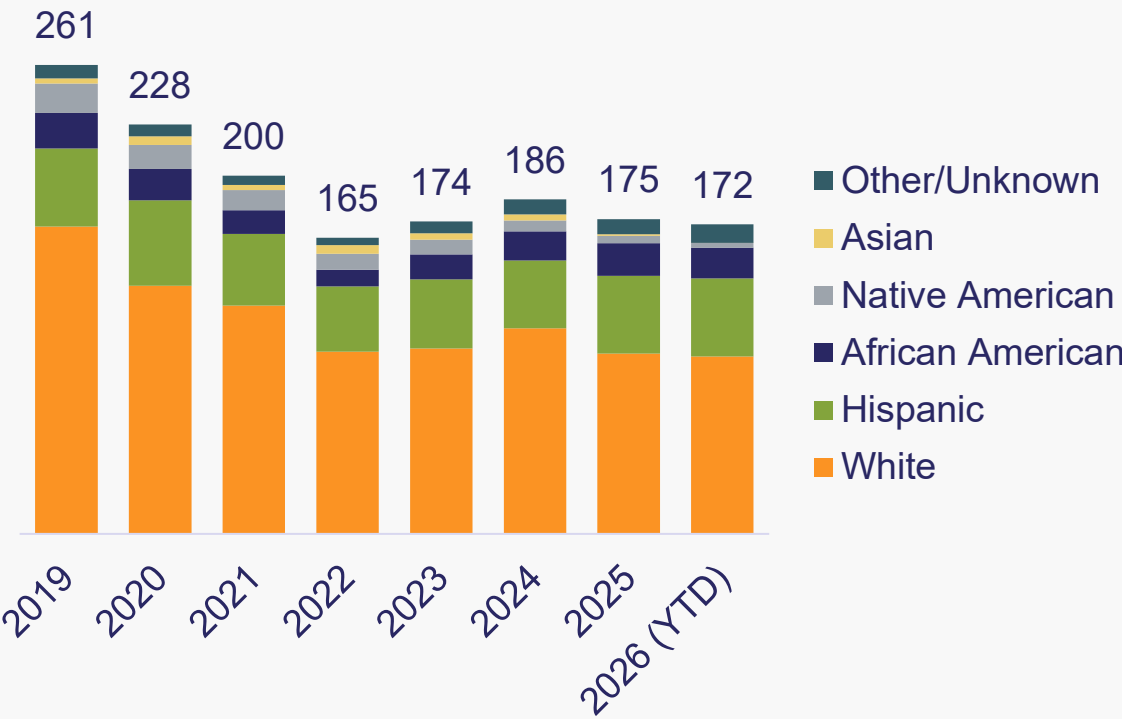


Action Item 1.13: CRU ADP Demographics Trends by Year

Female ADP by Year and Race/Ethnicity



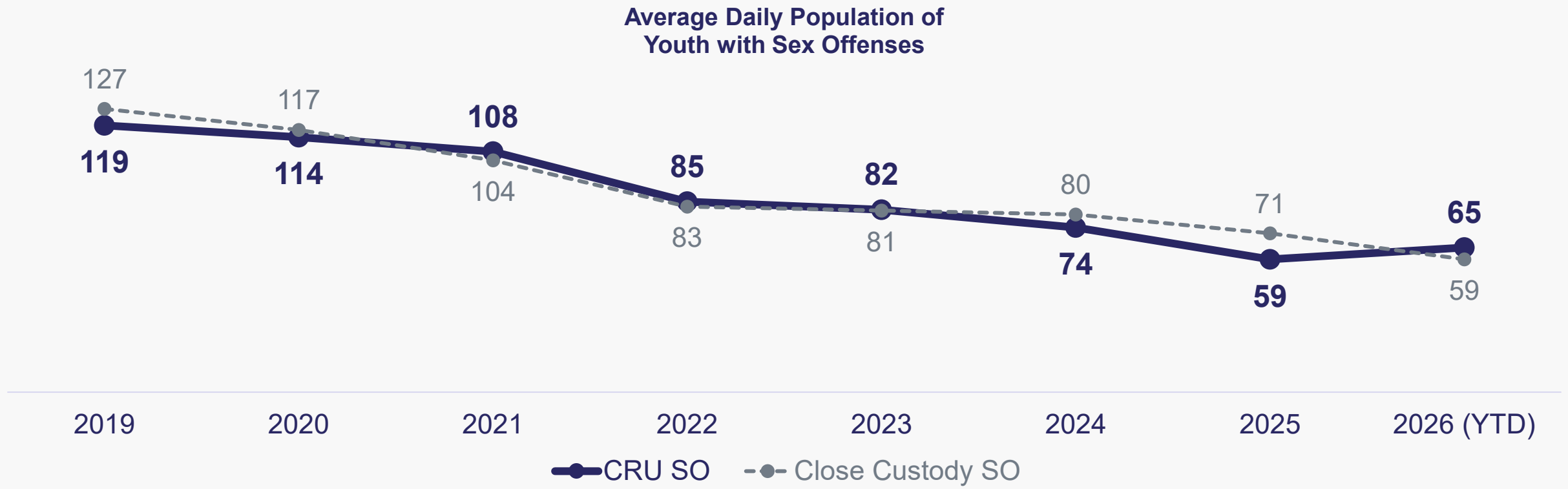
Male ADP by Year and Race/Ethnicity





Action Item 1.12: Youth with Sex Offenses by Placement Type

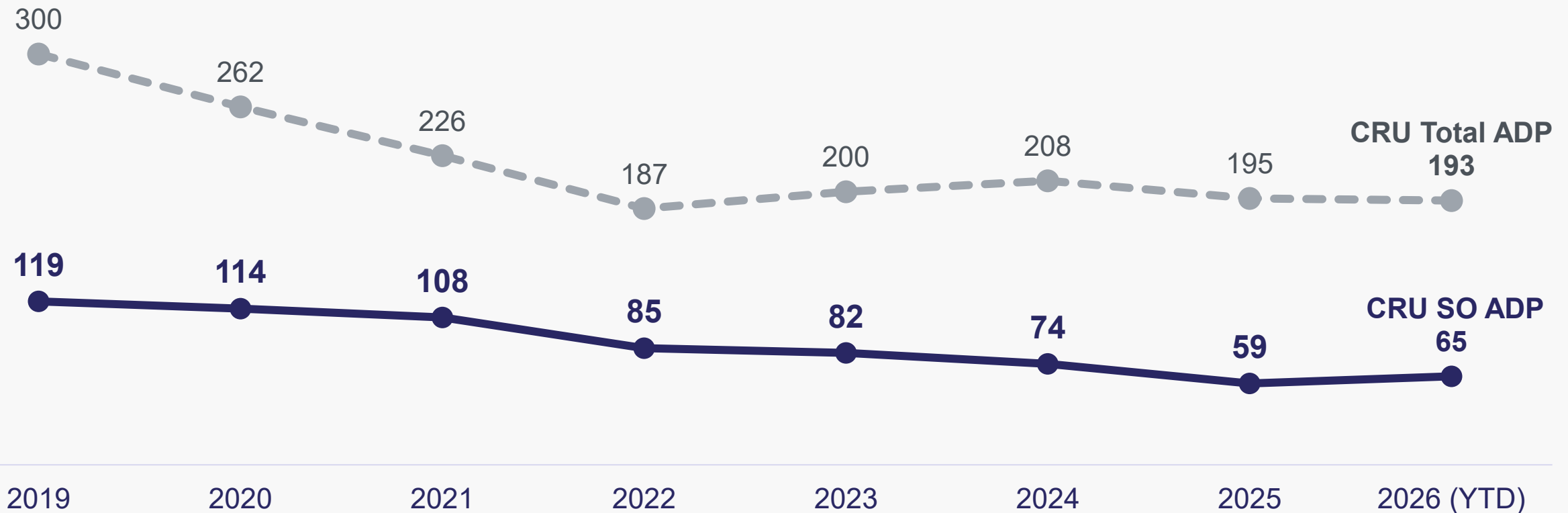
The number of youth with sex offenses has declined in both CRU and Facility placements since 2019





Action Item 1.12: CRU Youth with Sex Offenses and Total CRU ADP

The number of youth with sex offenses has declined by nearly 50% since 2019, while the total number of youth in CRU placements has declined by 35%

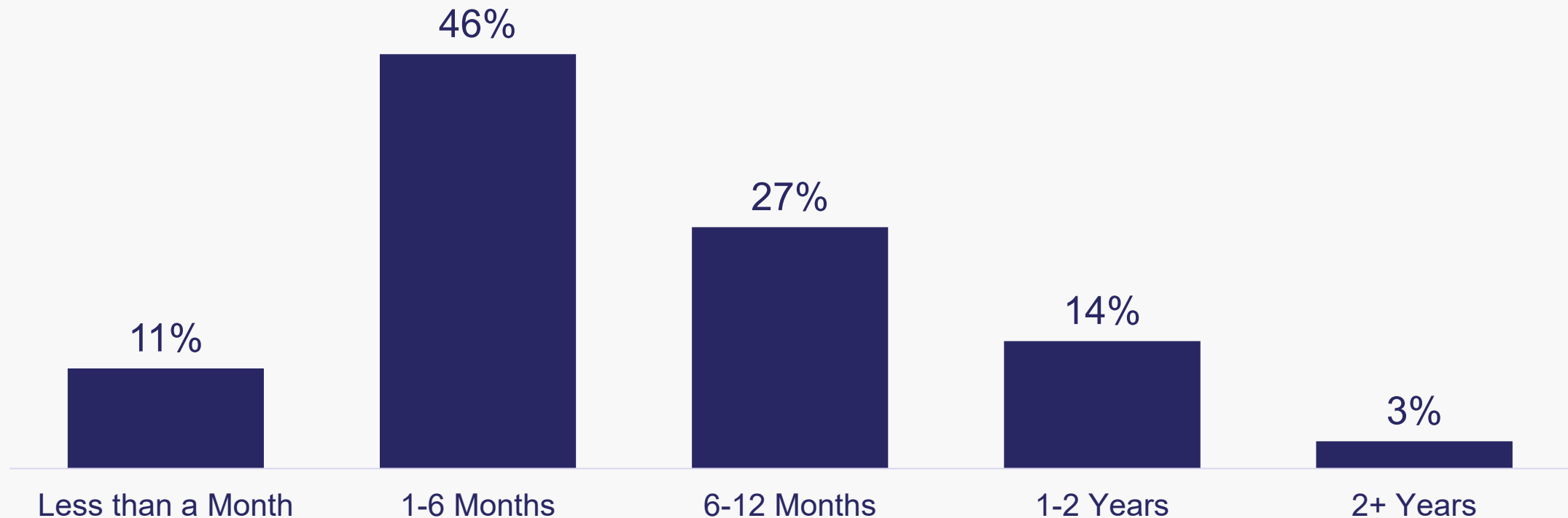




Current Time in Placement

(as of 5/31/26)

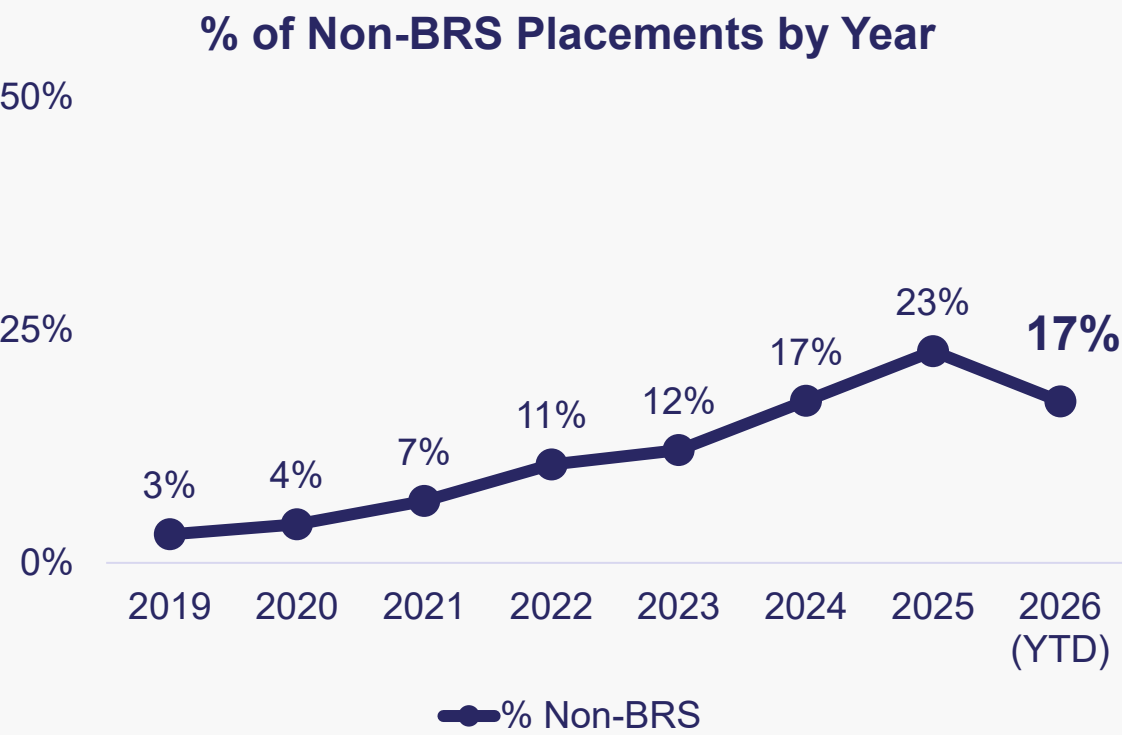
Most youth have been in their current CRU placement for < 6 months



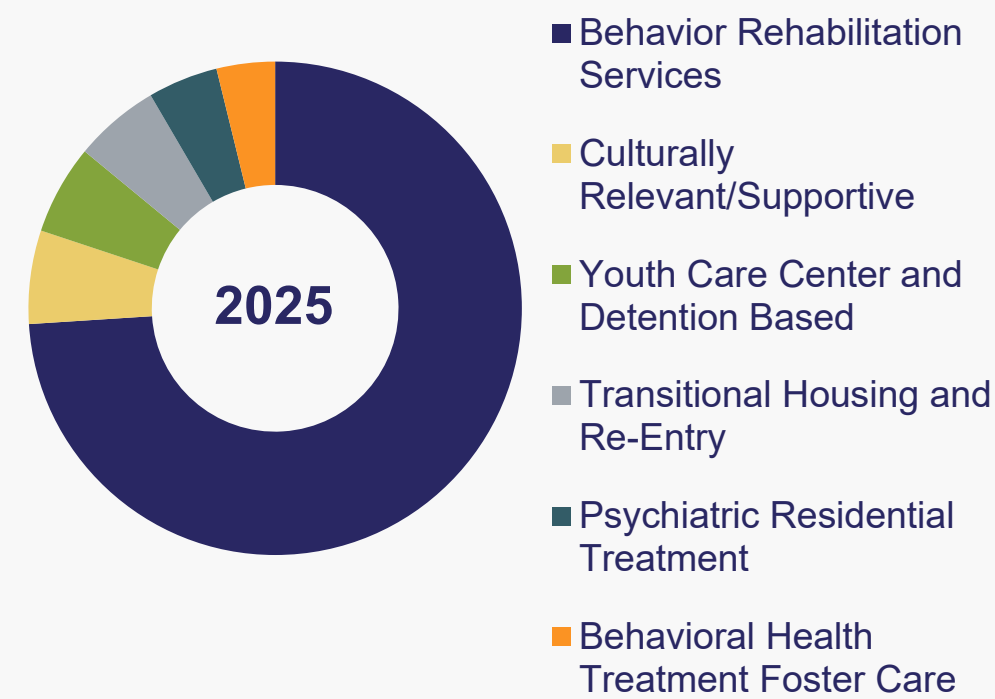


Service Types

Non-BRS placements have increased in recent years



2025 Placements by Service Type

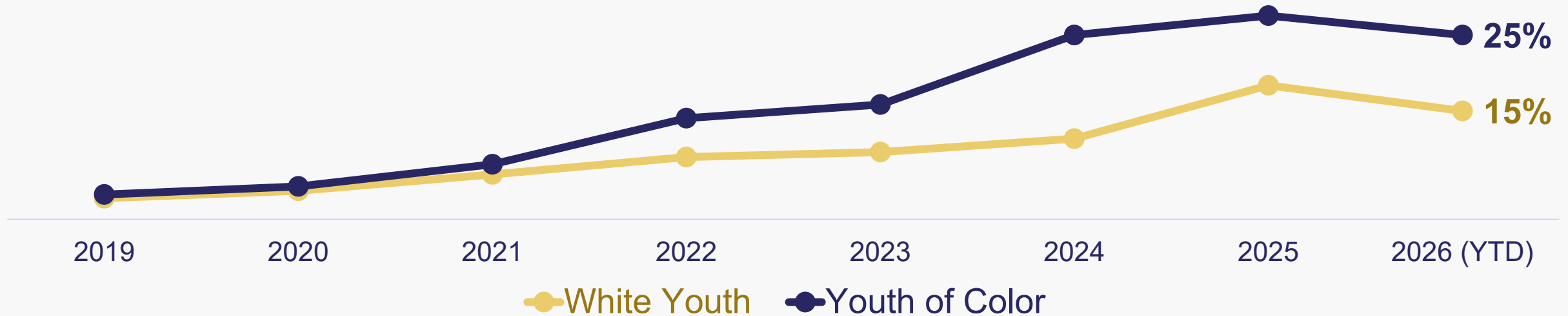




Supplemental – Non-BRS Placements by Race/Ethnicity

Among Youth of Color, 26% of CRU placements were for non-BRS services

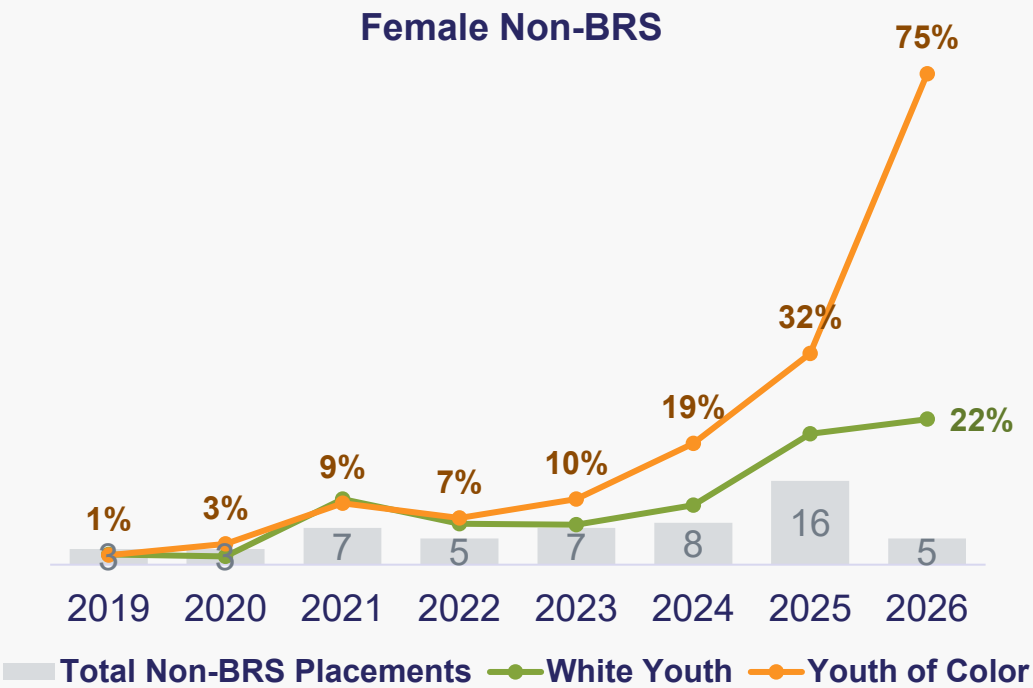
% of Non-BRS Placements by Race/Ethnicity



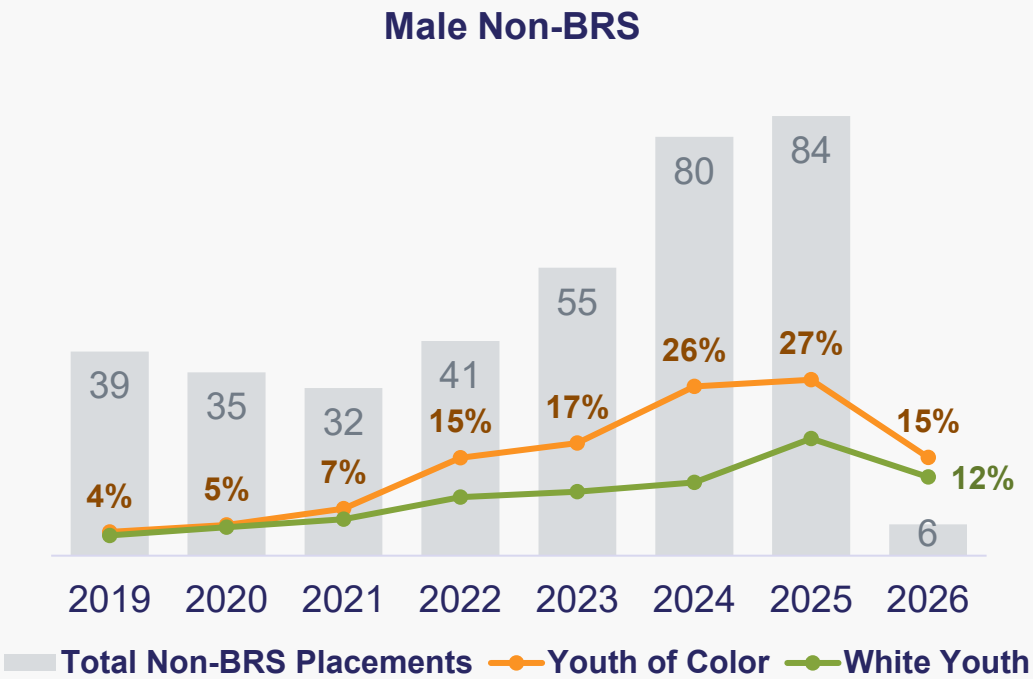


Action Item 1.13: Non-BRS Placements by Gender and Race/Ethnicity

% of Female Placements that were
Non-BRS, by Race/Ethnicity



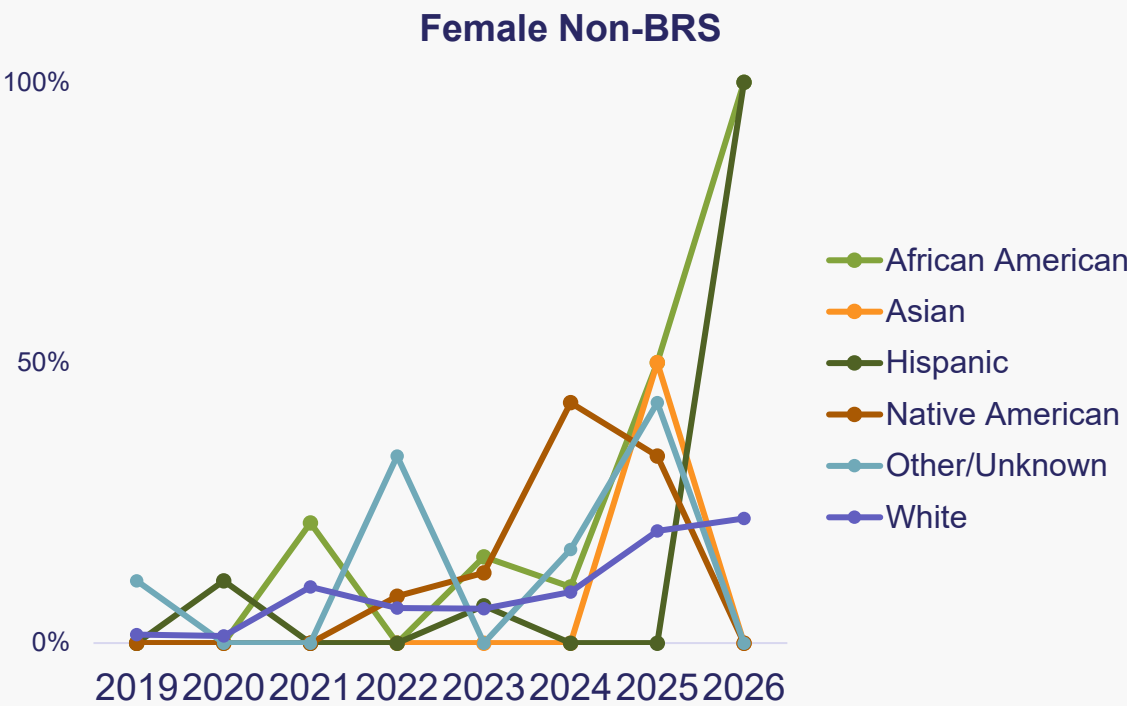
% of Male Placements that were
Non-BRS, by Race/Ethnicity



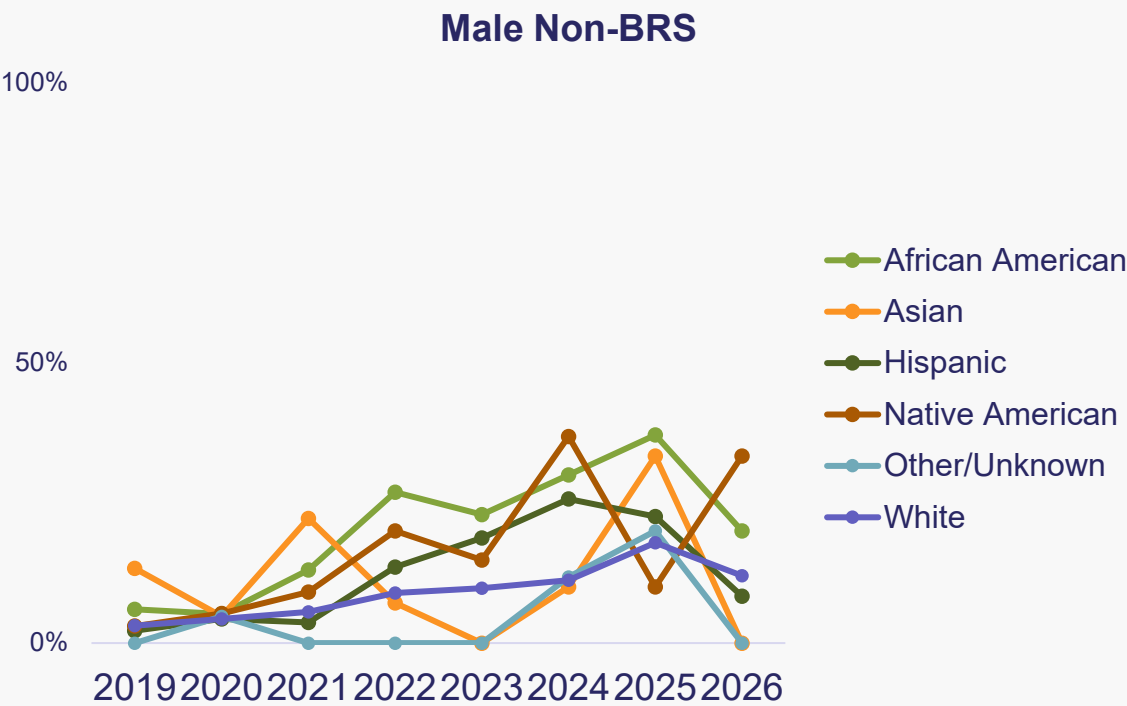


Action Item 1.13: Non-BRS Placements by Gender and Race/Ethnicity

% of Female Placements that were
Non-BRS, by Race/Ethnicity



% of Male Placements that were
Non-BRS, by Race/Ethnicity

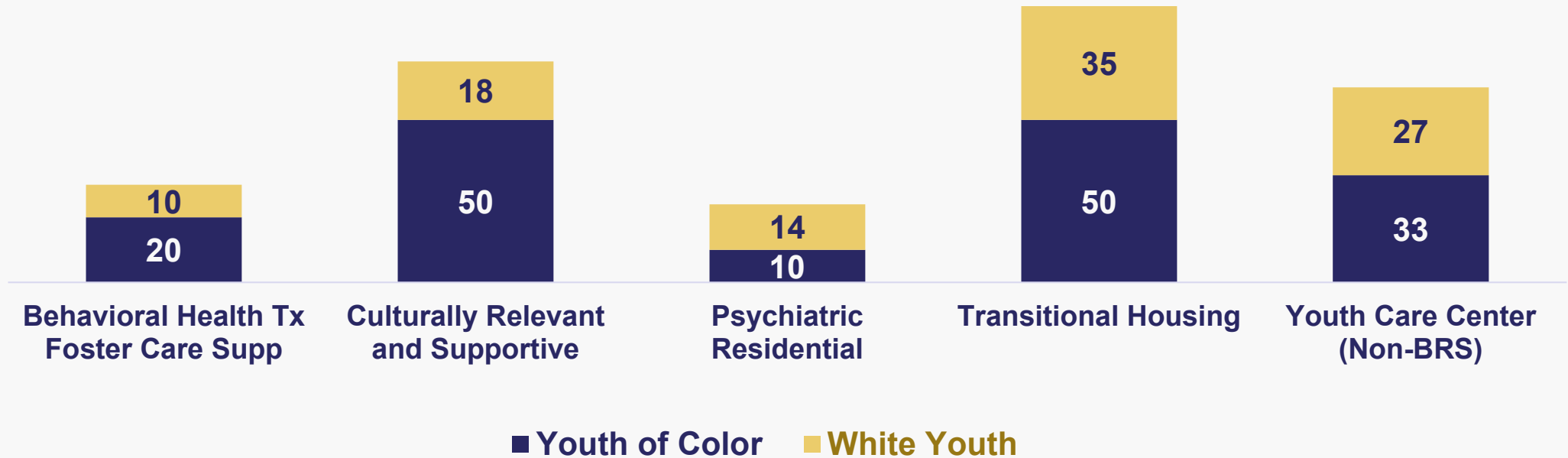




Action Item: Non-BRS Placements by Type

61% of all Non-BRS placements have been for youth of color

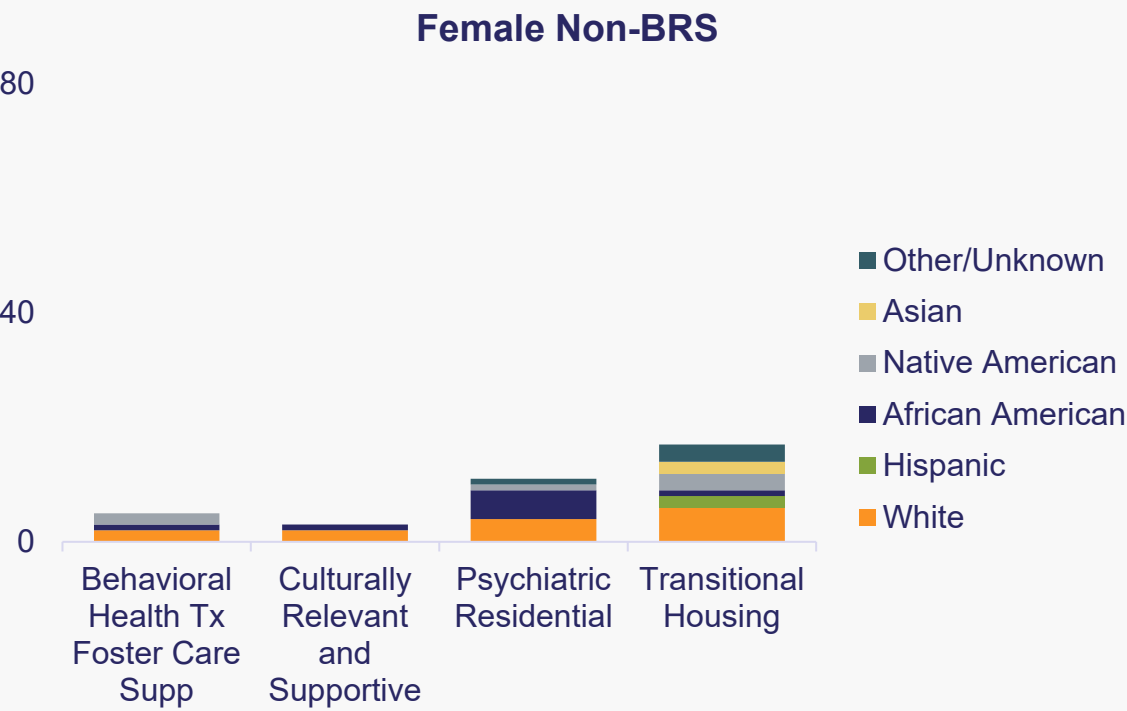
**Non-BRS Placements by Type and Race/Ethnicity
2023 - Present**



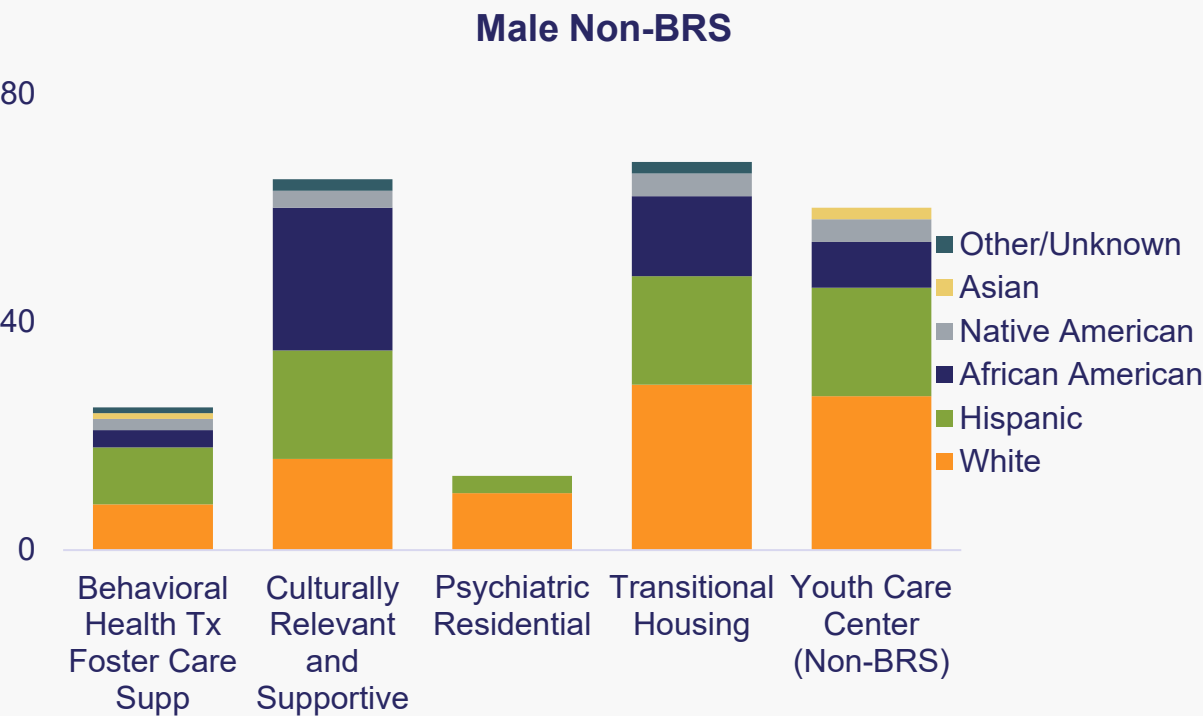


Action Item 1.13: Non-BRS Placements by Type, Gender, and Race/Ethnicity

Female Non-BRS Placements by
Race/Ethnicity



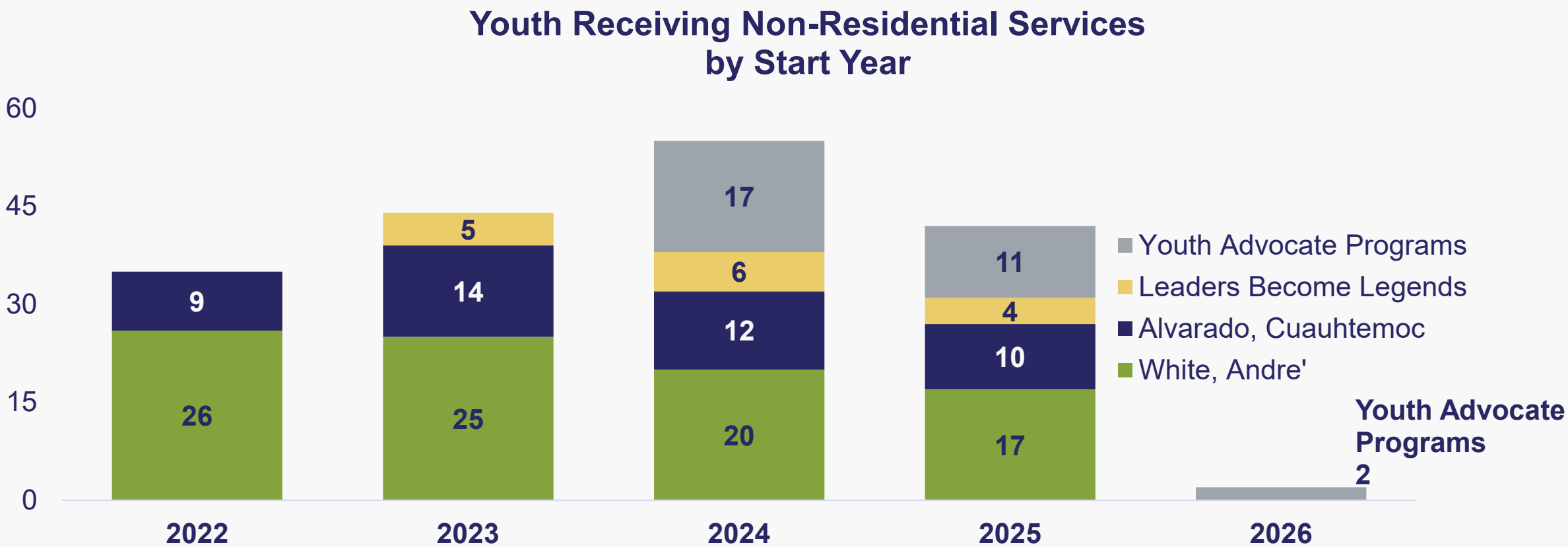
Male Non-BRS Placements by
Race/Ethnicity





Supplemental – Non-Residential Services

176 youth have received non-residential services since 2022





Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



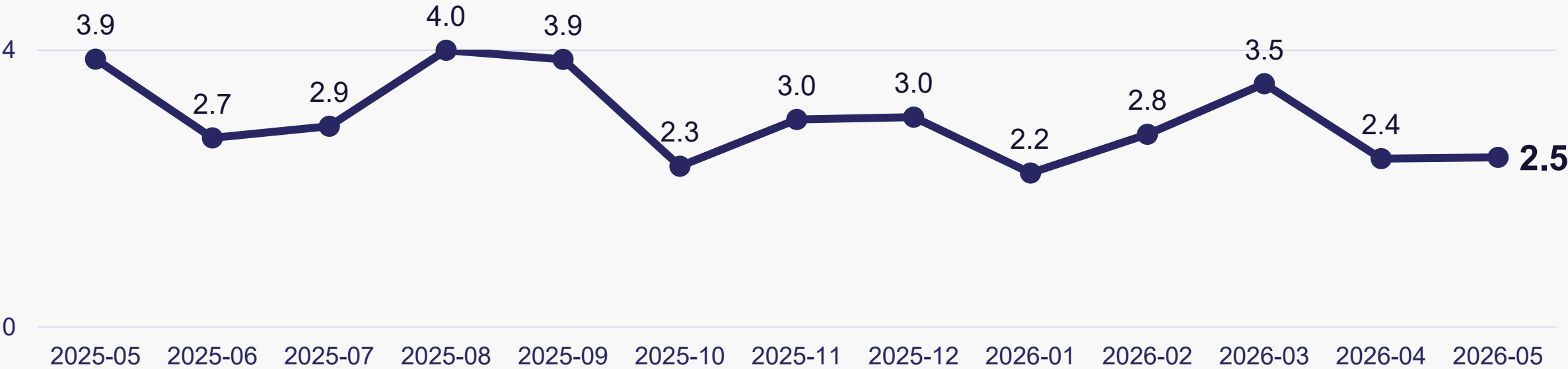
Performance Metrics



Utilization – Psychiatric Residential

Psychiatric Residential Bed utilization was similar to last month

Average Daily Population of Youth in Psychiatric Residential Beds
(Contract Capacity = 4)





Utilization – Psychiatric Residential

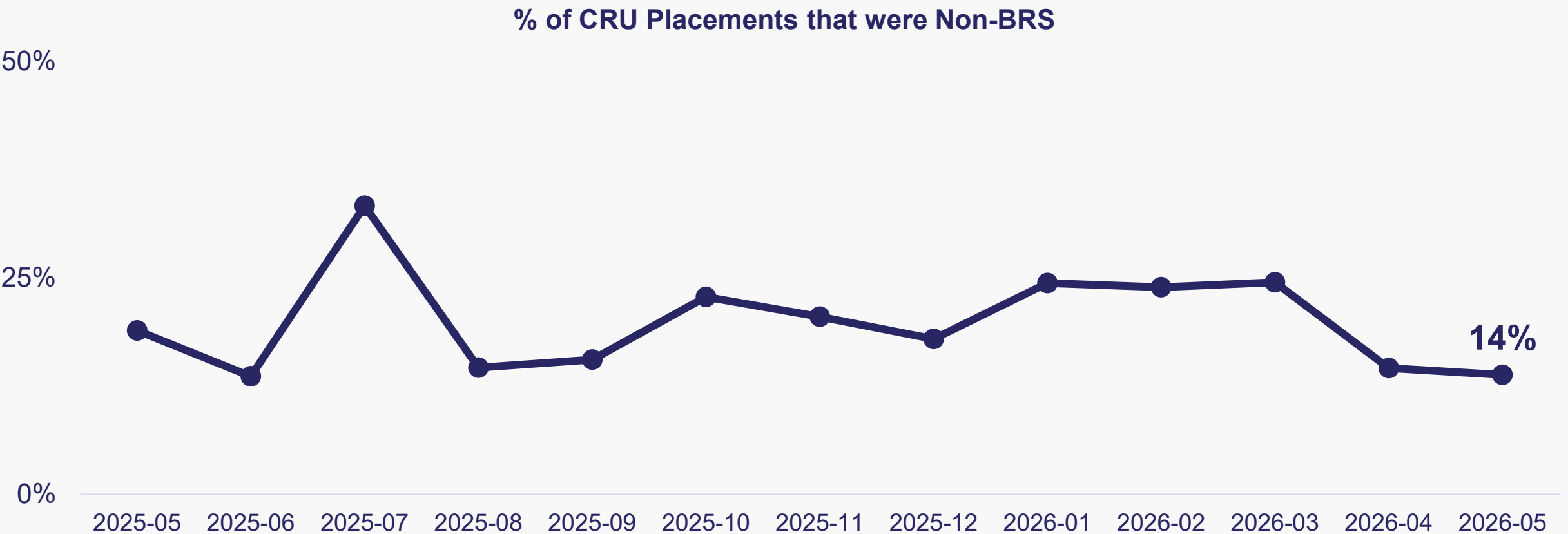
There were 4 service referrals for Looking Glass RCCE last month

Referral Date	Accepted?	Placed?	OYA Status on Referral Date	Youth Info	Referral Circumstances	Current Location
5/6/2026	Y		Pre-Commit	14-yr old White Male	County Probation, previously at Parrot Creek's SUD program	Detention
5/7/2026	Y	Y	OYA Probation	16-yr old White Female	Previous RCCE admission, returning from other OYA SubCare	LG RCCE
5/28/2026	Y		OYA Probation	16-yr old White Male	OYA Placement failure due to assaults and runaways	MYCF
5/28/2026	N		OYA Parole	17-yr old White Female	Was in non-OYA SubCare (Harmony House) and hospitalized after a suicide attempt	OCYCF



Utilization – Non-BRS Placements

14% of last month's CRU Placements were for service types other than BRS



Total CRU placements starting in May 2026 = 29



Safety: PSO Complaints

7 PSO Complaints were received last month

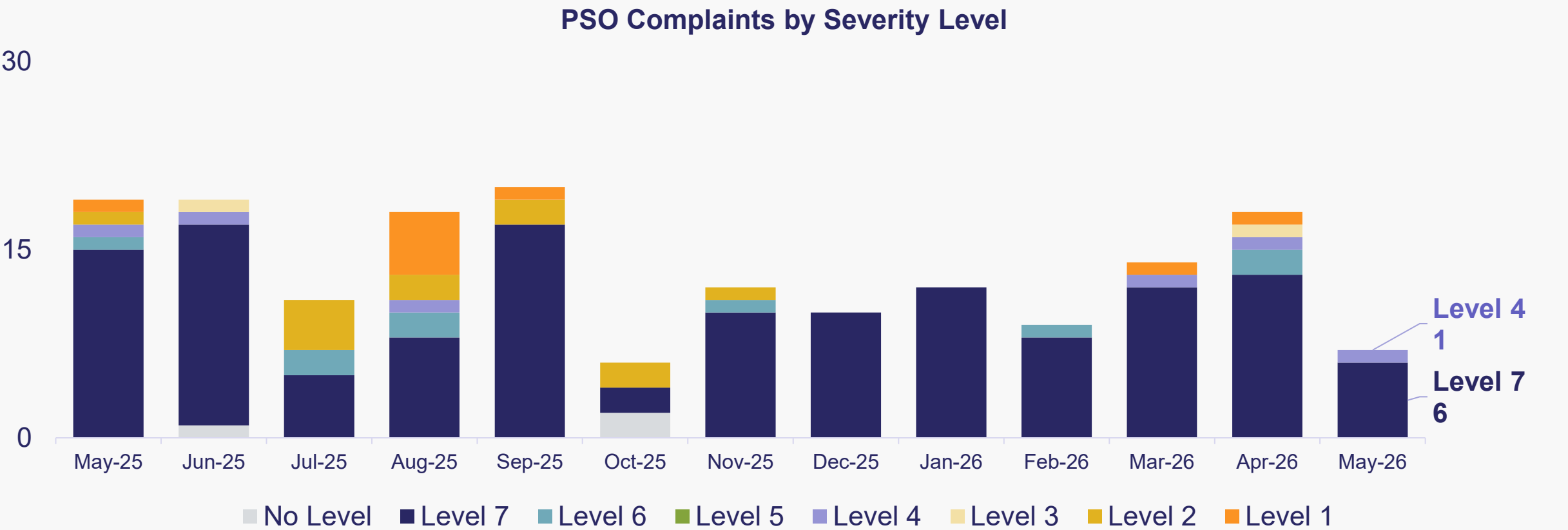


CRU Average Daily Population, May 2026 = 201



Supplemental – PSO Details

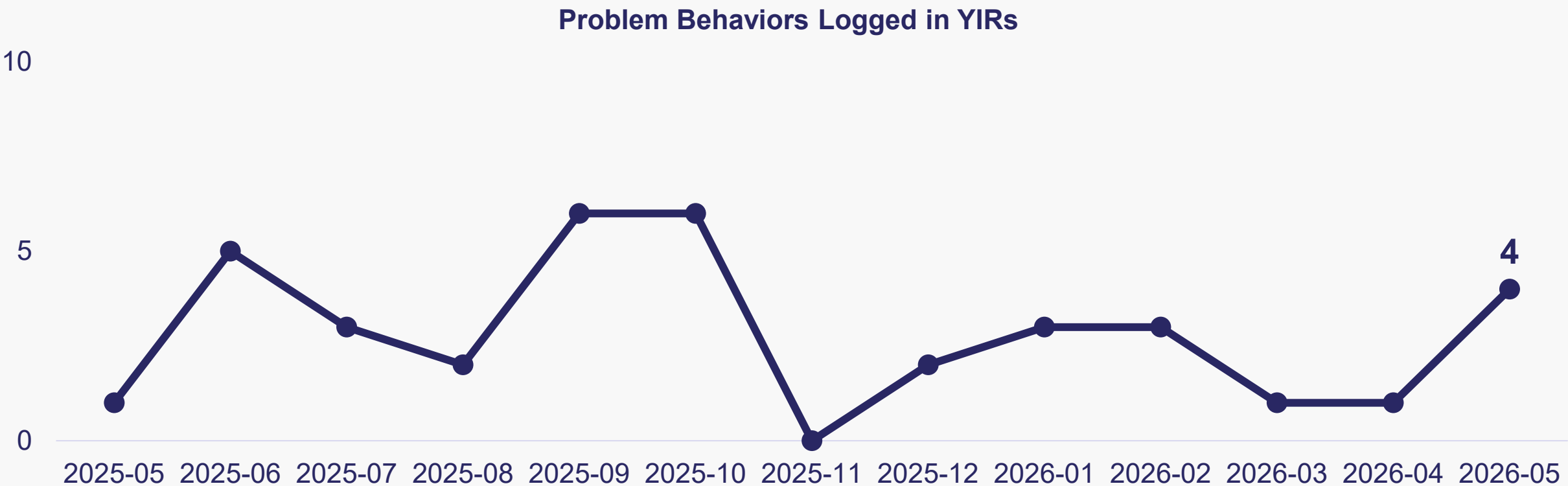
6 of the 7 complaints were Level 7 (lowest severity); 1 was Level 4





Youth Incident Reports

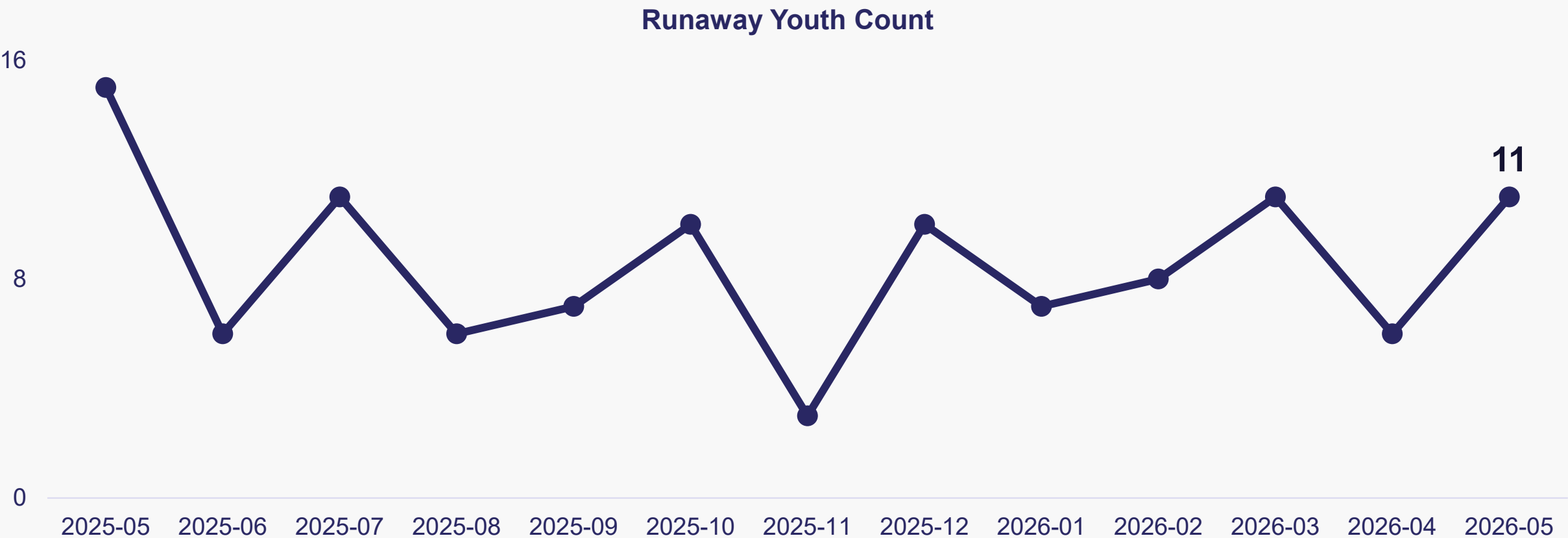
Four youth behavior problems were reported last month





Runaways by Month

Eleven youth ran from CRU placements last month

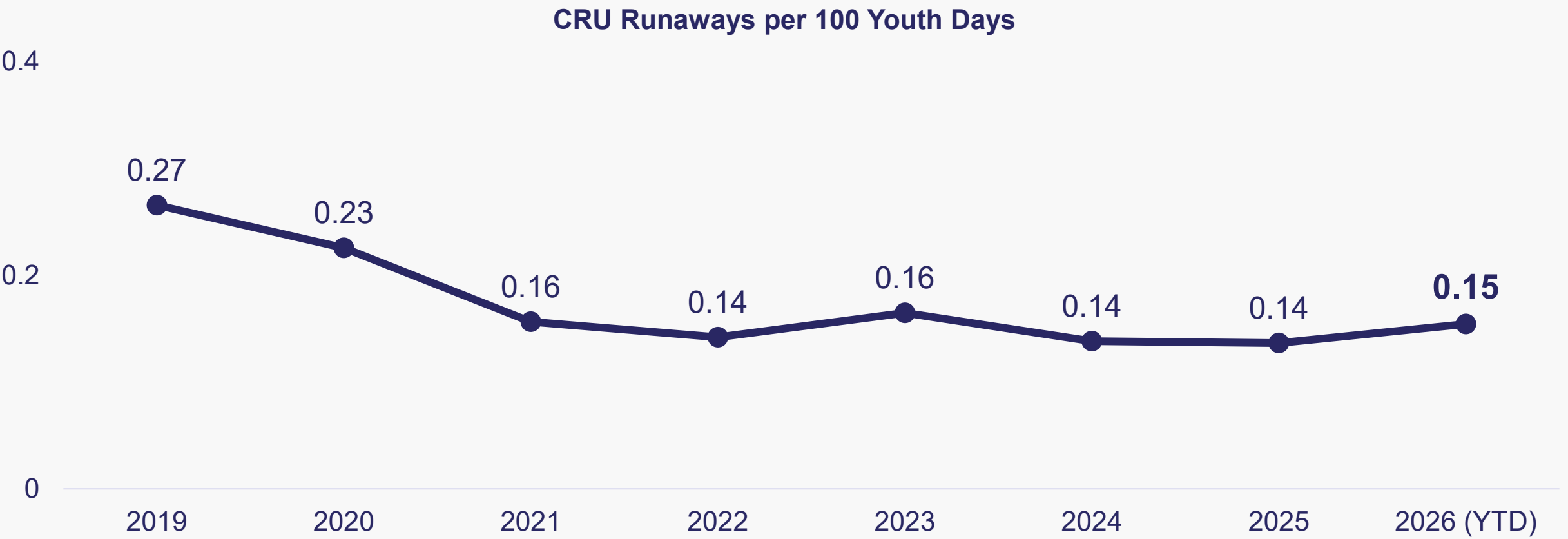


CRU Average Daily Population, May 2026 = 201



Runaway Rate by Year

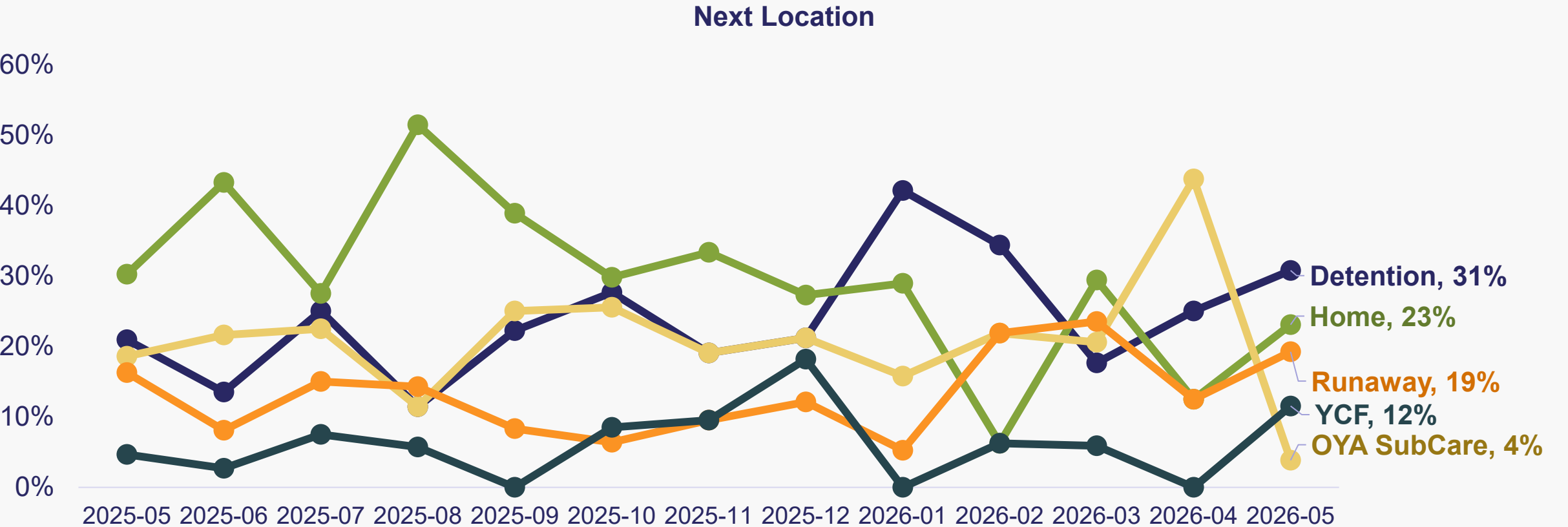
2026 (YTD) Runaway Rate is similar to recent years





Next Location

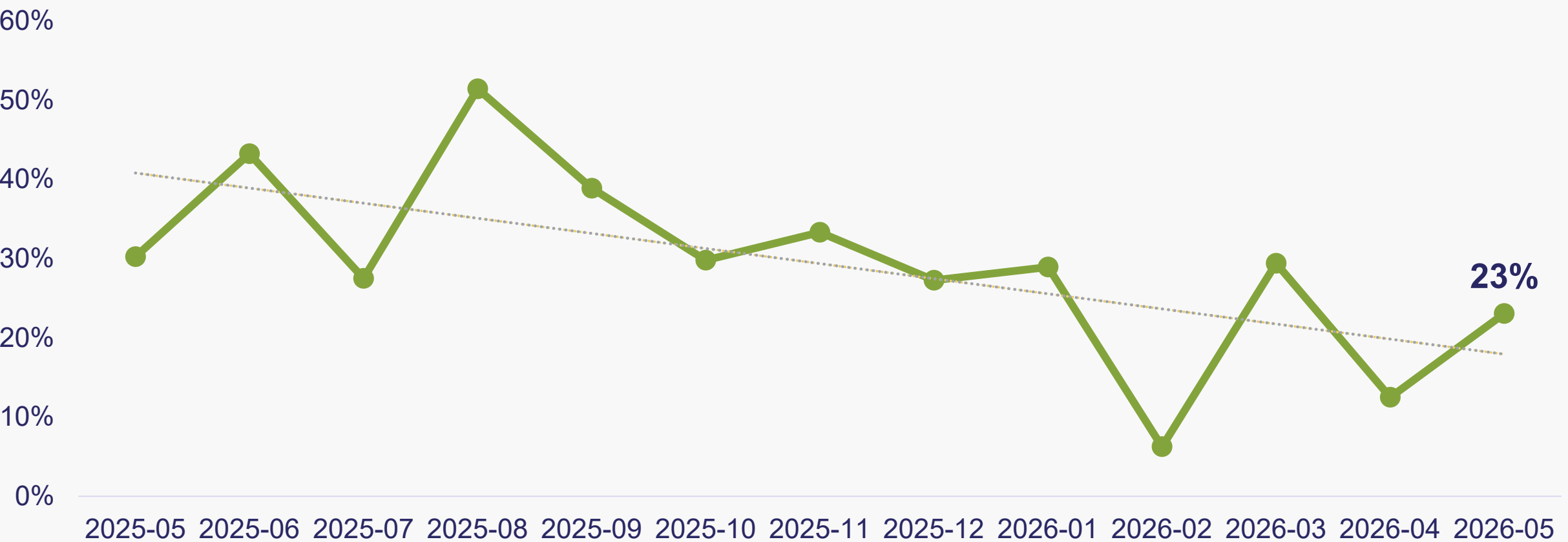
Of the 26 youth who left a CRU placement last month, 23% returned directly to home





Exits to Home

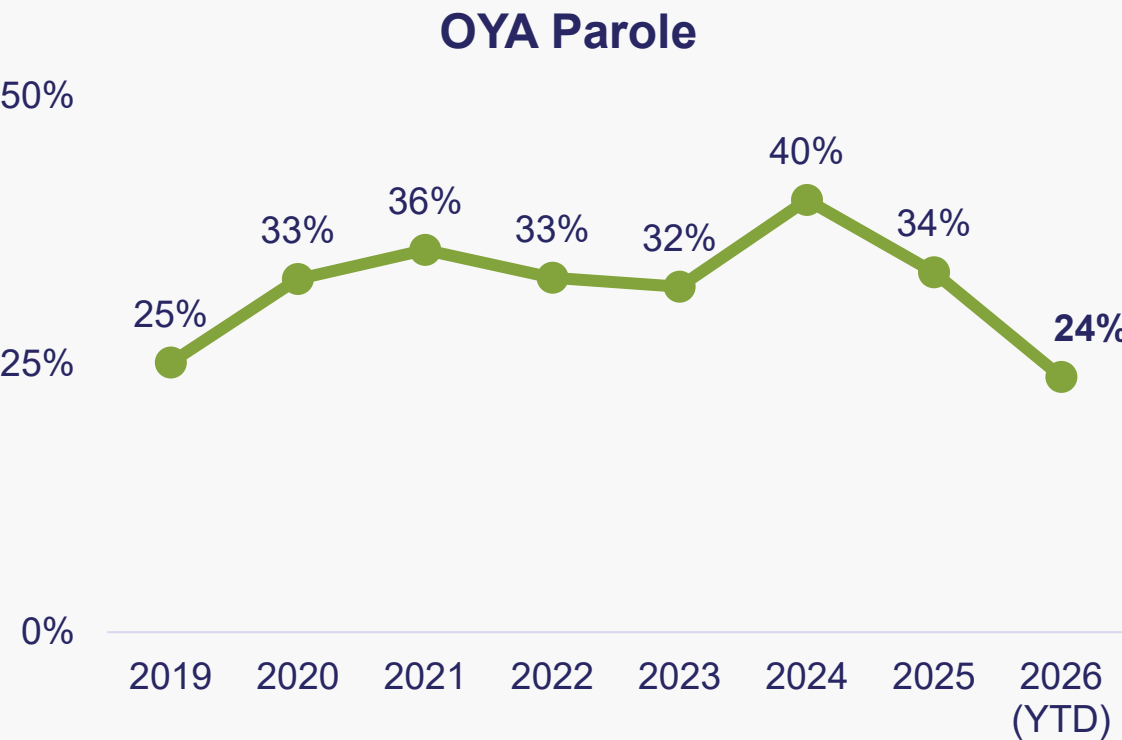
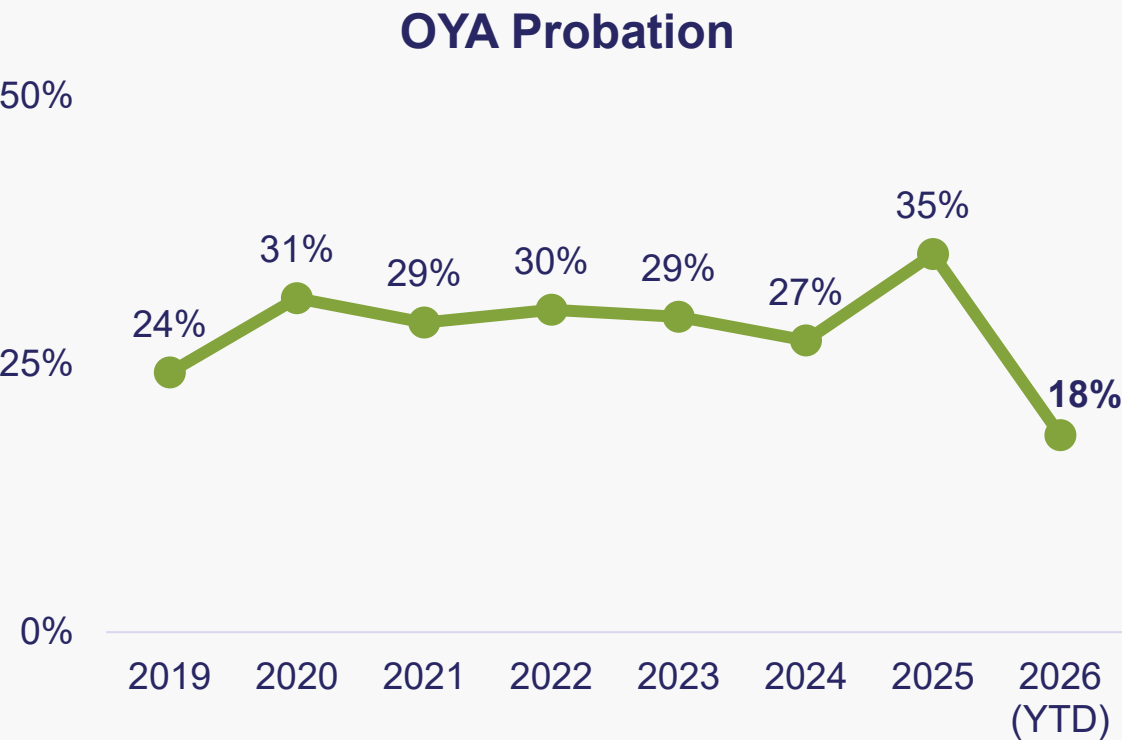
Exits directly to home have trended down over the past 13 months





Exits to Home by Status and Year

Exits to home have been less common in 2026 (YTD) than in previous years





Closing Updates



High Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

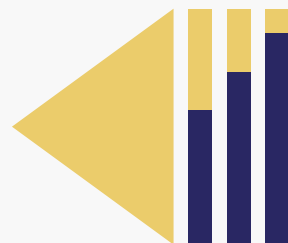
Updates on employee engagement efforts and areas of focus.



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



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Help us improve

Follow QR code to provide feedback