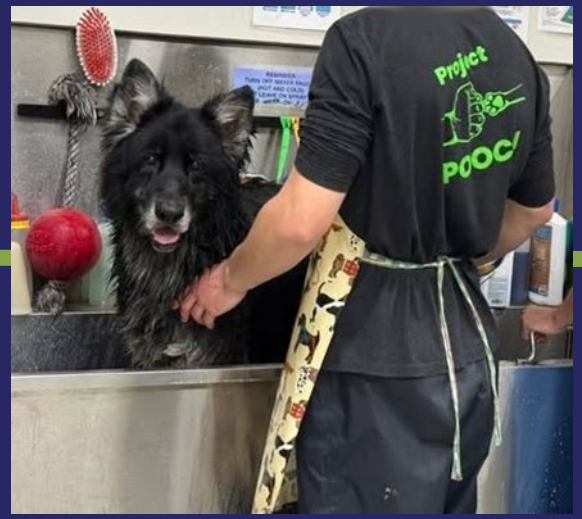






Community Resource Unit

IMPACT Statistics

Monica Moran, CRU Manager

10/29/2026

Oregon Youth Authority

The Developmental Approach



SKILLS FOR CREATING A CULTURE OF DEVELOPMENT

Oregon Youth Authority

Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

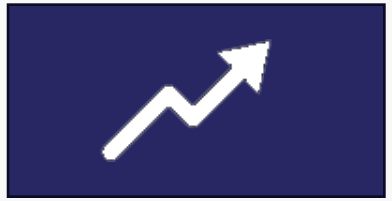
Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve

About CRU

What We Do

Ensure safe, effective community services for OYA youth by:

- **Providing oversight** and **contract administration** to community providers
- **Facilitating communication** and support with agency staff and partners
- **Adjusting resources** based on agency needs
- **Coordination** of diversion services, juvenile crime prevention funding, and individual services reimbursements to juvenile departments throughout the state

Residential Service Types

- Behavior Rehabilitation Services
- Youth Care Center and Detention Based
- Culturally Relevant/Supportive
- Transitional Housing and Re-Entry
- Psychiatric Residential Treatment
- Behavioral Health Treatment Foster Care

Non-Residential Programs

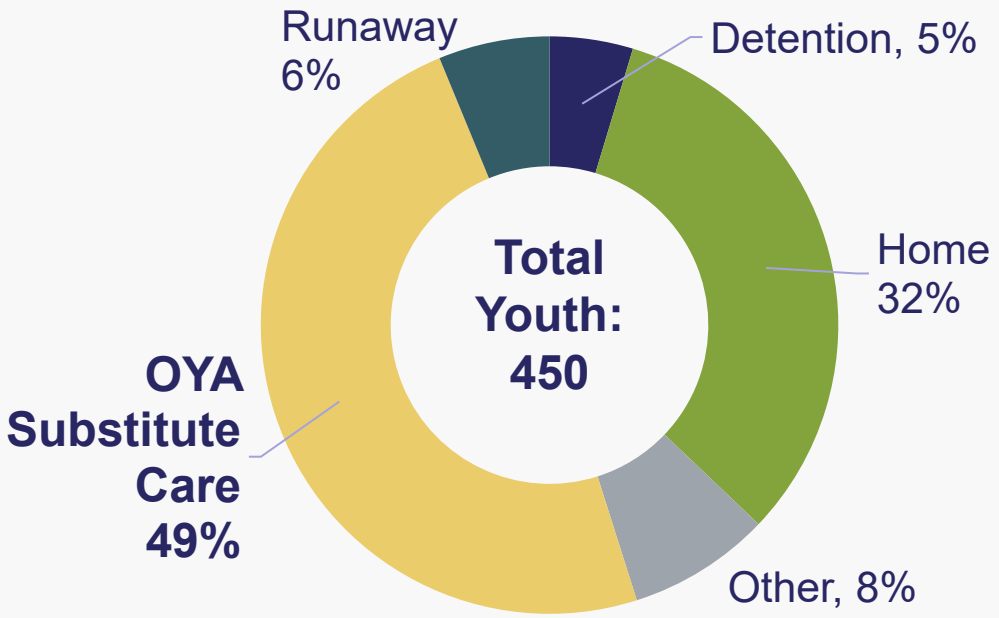
- Youth Advocacy Program (YAP)
- Community Intervention Services (CIS)
- Working Theory Farm

Community Resources Unit

CRU in Context

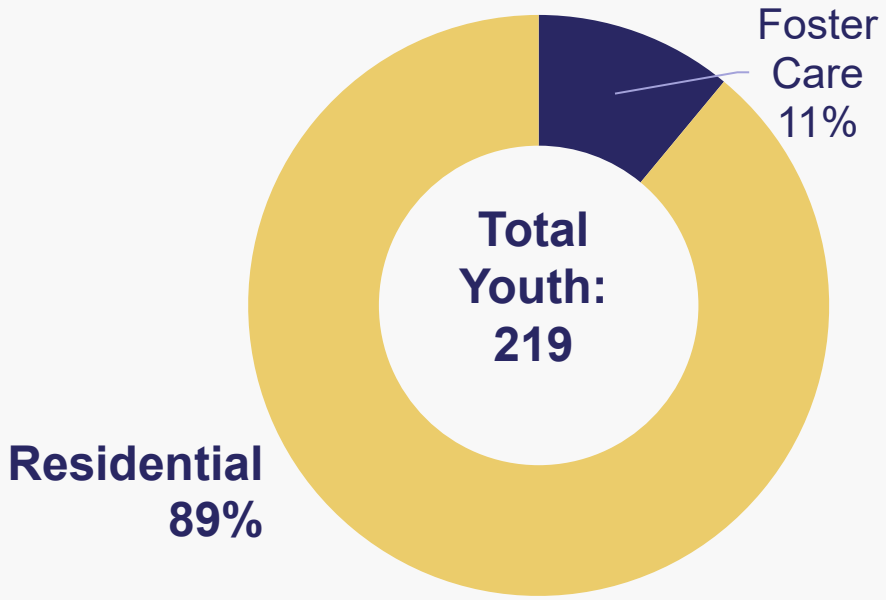
49% of OYA Field Youth are in an OYA Substitute Care placement.

OYA Field Population by Location Type



89% of OYA Substitute Care Youth are in a CRU placement.

OYA Substitute Care Population



(as of 9/30/2026)

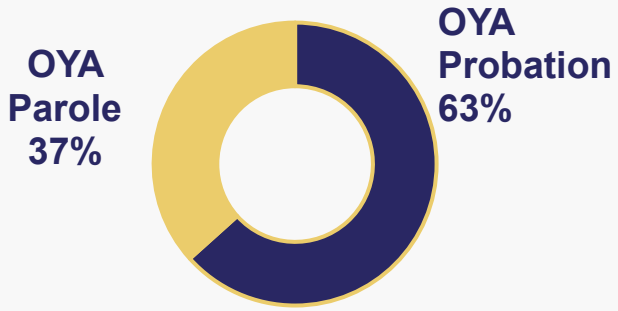
Community Resources Unit

Youth in CRU Placements

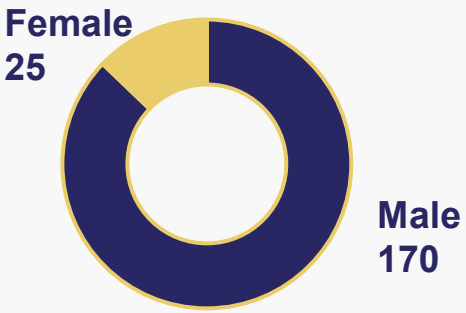
(as of 9/30/26)

Total Youth: 195

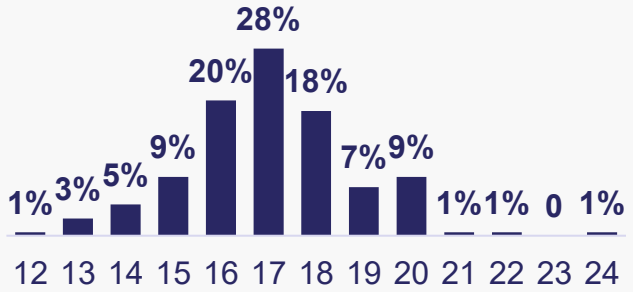
OYA Status



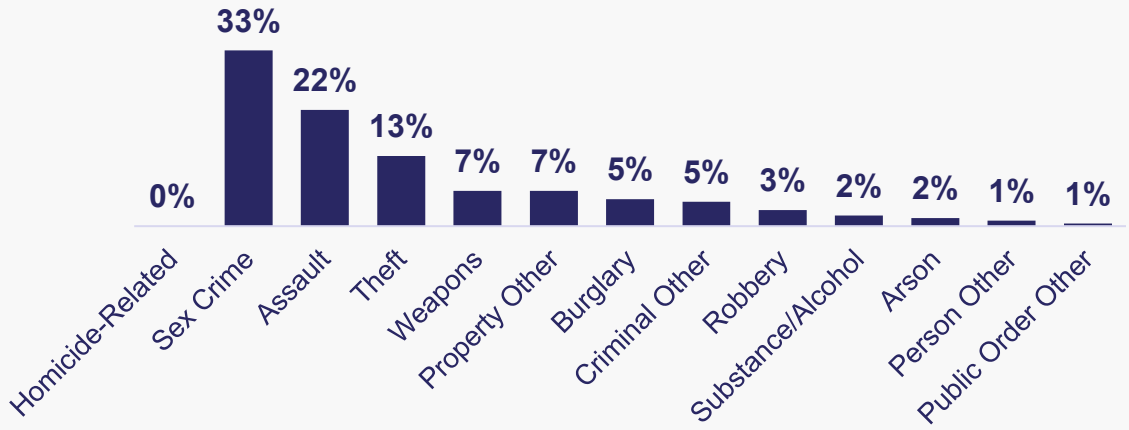
Gender



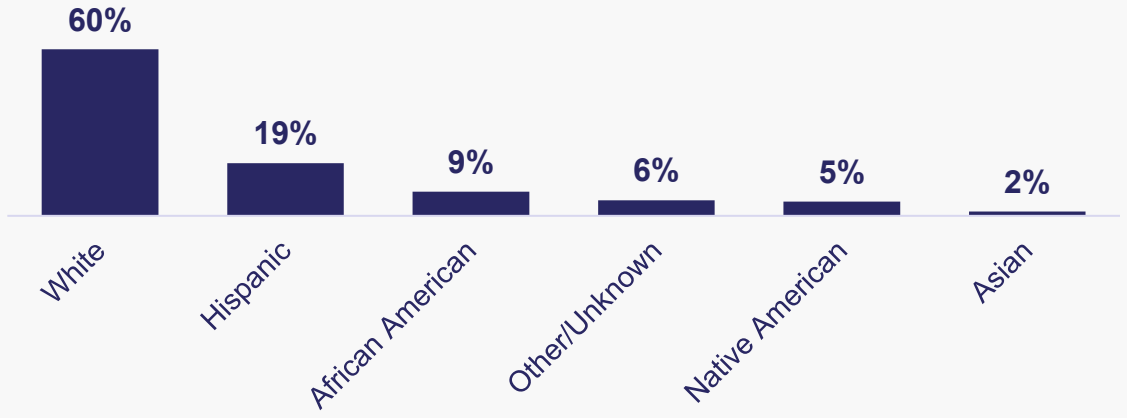
Age



Most Serious Offense



Race/Ethnicity



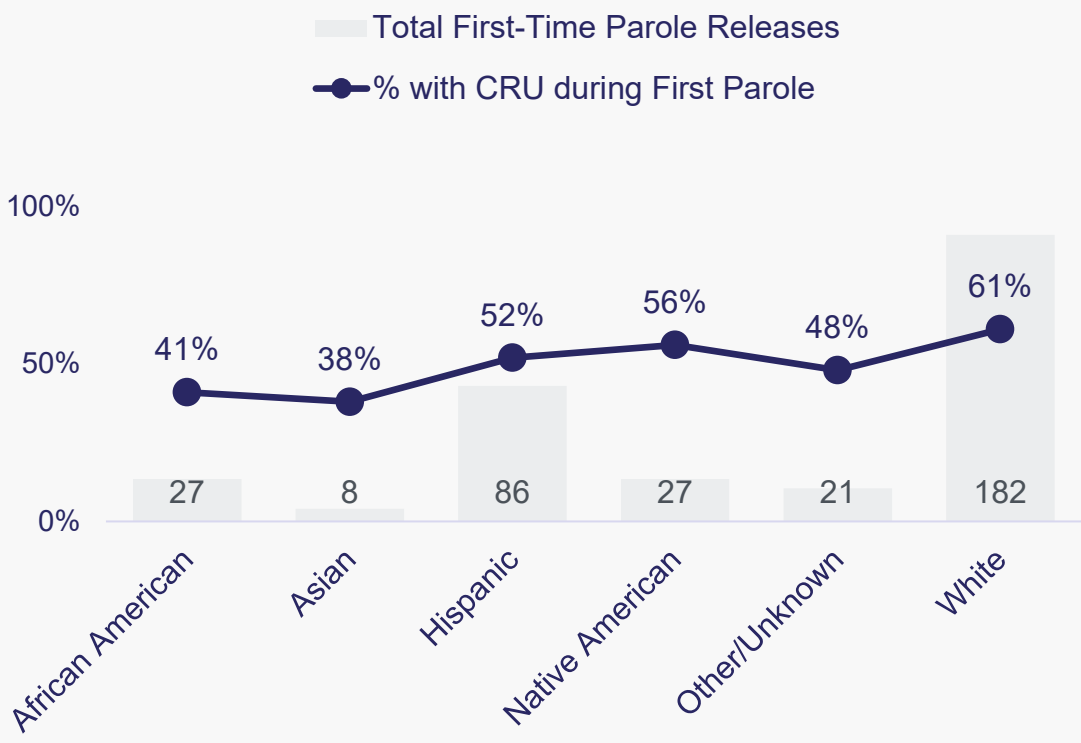
Action Item:
CRU Placements by Race/Ethnicity

About 95% of OYA Probation youth and 55% of OYA Parole youth receive a CRU placement.

% of Youth with CRU placement during First OYA Probation



% of Youth with CRU placement during First OYA Parole



Youth committed to OYA or paroled for the first time between January 2024 and June 2026.

Action Item:
CRU Placements by Race/Ethnicity

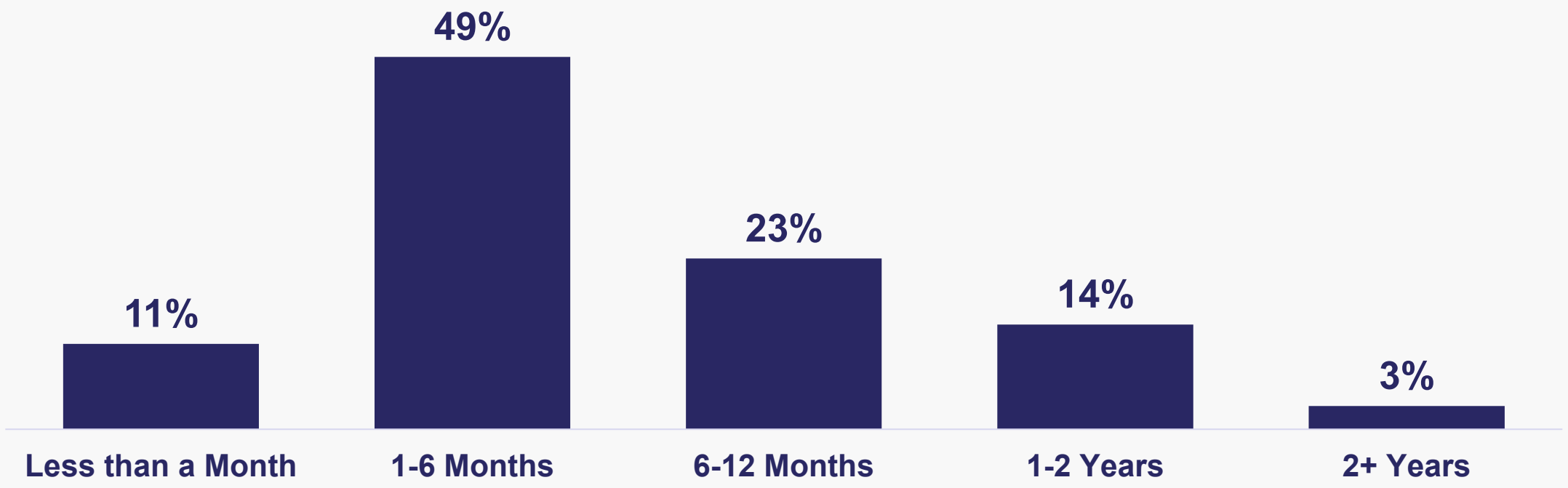
Parole & Probation Snapshot: Current Youth by Race/Ethnicity and Location

9/30/26	White	Hispanic	African American	Native American	Asian	Other/ Unknown
CRU	48%	34%	38%	42%	33%	53%
Foster Care	7%	4%	0%	12%	0%	5%
Home	30%	43%	33%	15%	33%	26%
Runaway	5%	6%	7%	12%	11%	5%
Detention	4%	6%	4%	8%	11%	5%
Other	7%	7%	18%	12%	11%	5%
Total Youth	243	108	45	26	9	19

Current Time in Placement

(as of 9/30/26)

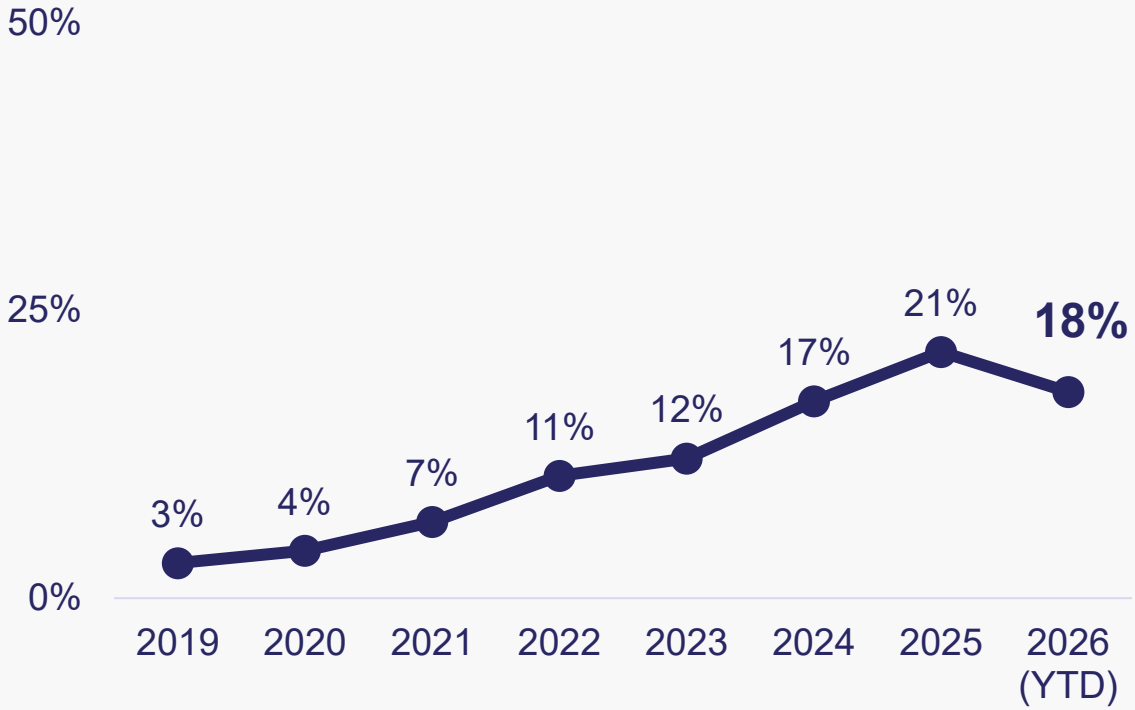
Most youth have been in their current CRU placement for < 6 months.



Service Types

Non-BRS placements have increased in recent years.

% of Non-BRS Placements by Year

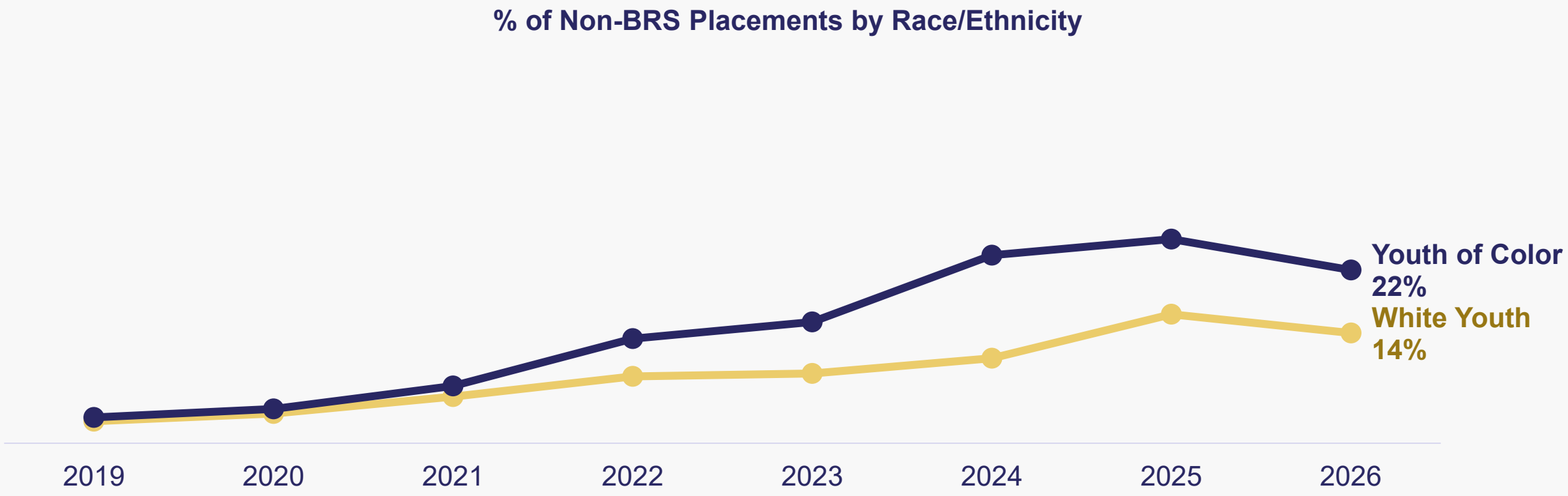


2025 Placements by Service Type



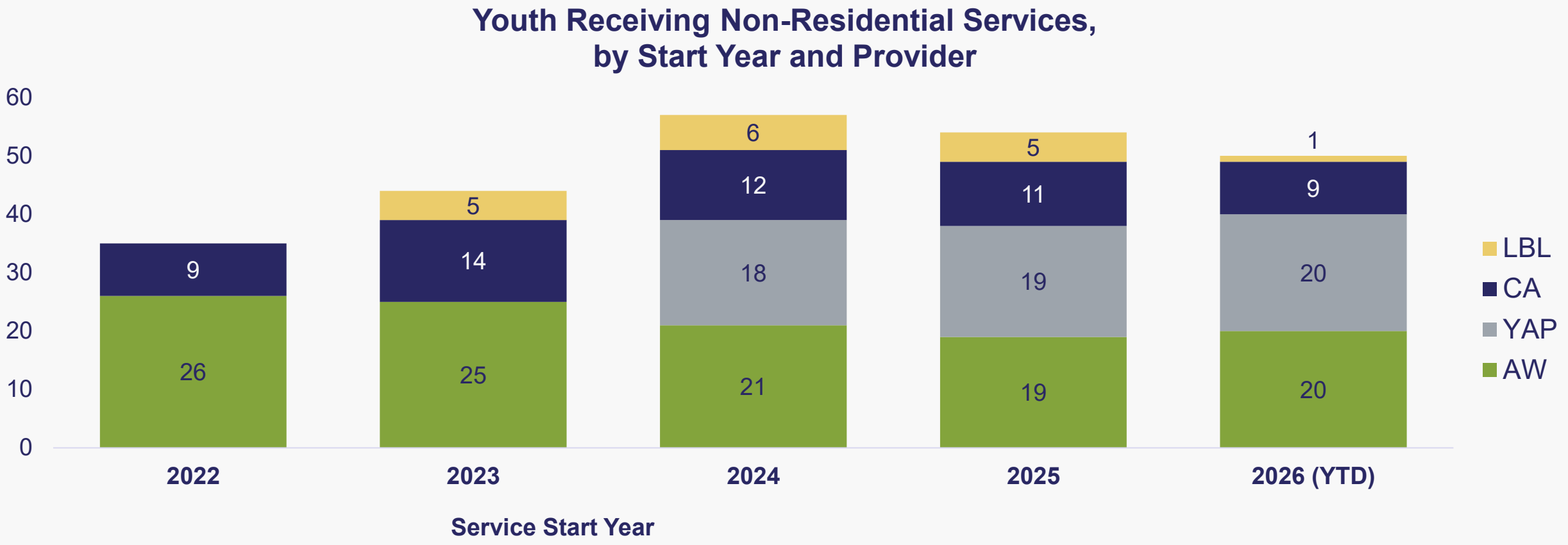
Non-BRS Placements
by Race/Ethnicity

Among Youth of Color, 22% of CRU placements were for non-BRS services.



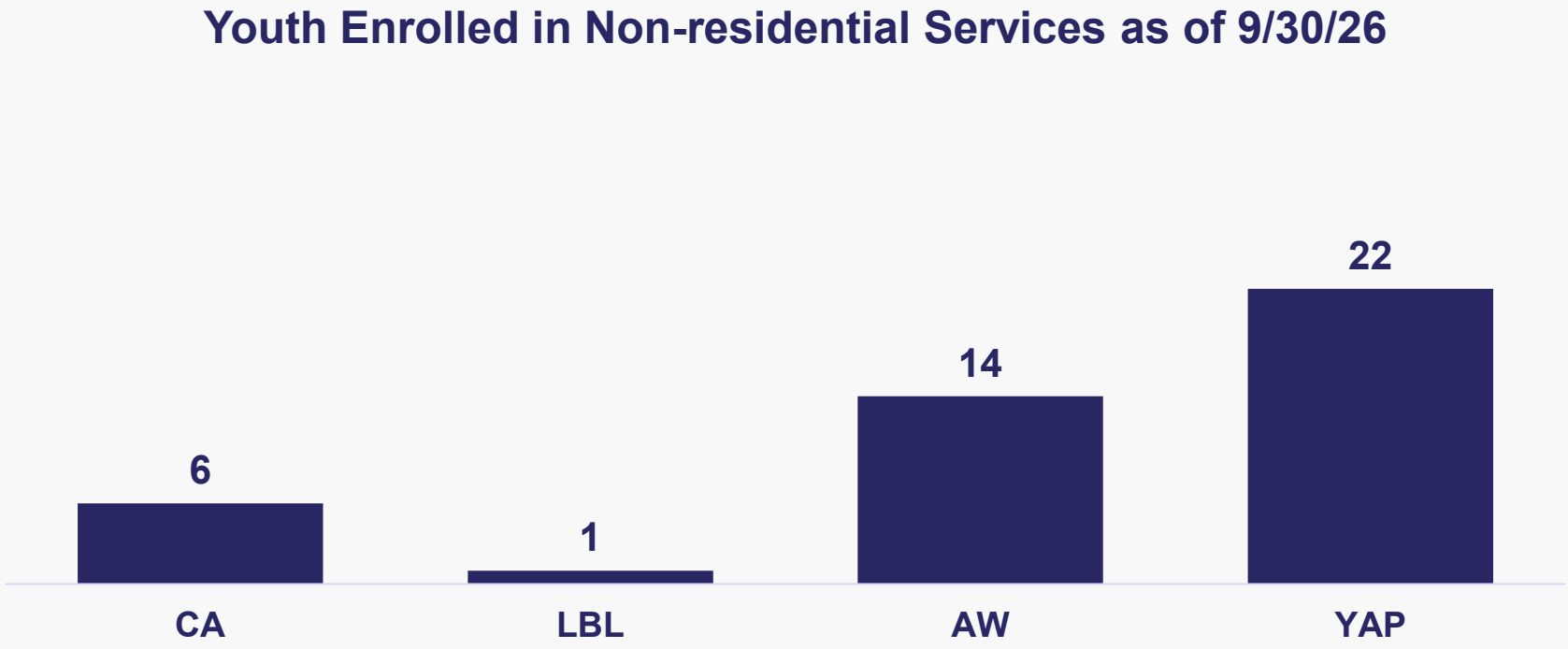
Non-Residential Services

166 unique youth have received non-residential services since 2022.



Non-Residential Services
Current Enrollment

40 youth are currently enrolled in non-residential services.



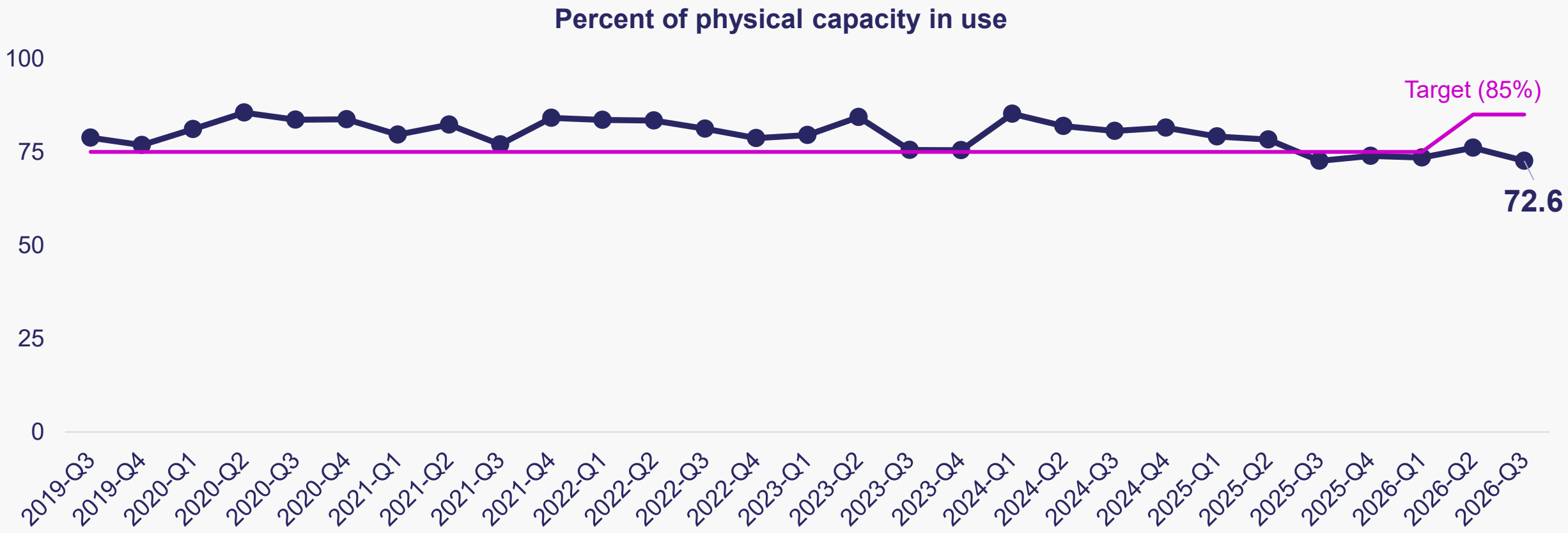
IMPACT

Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency

Performance Metrics

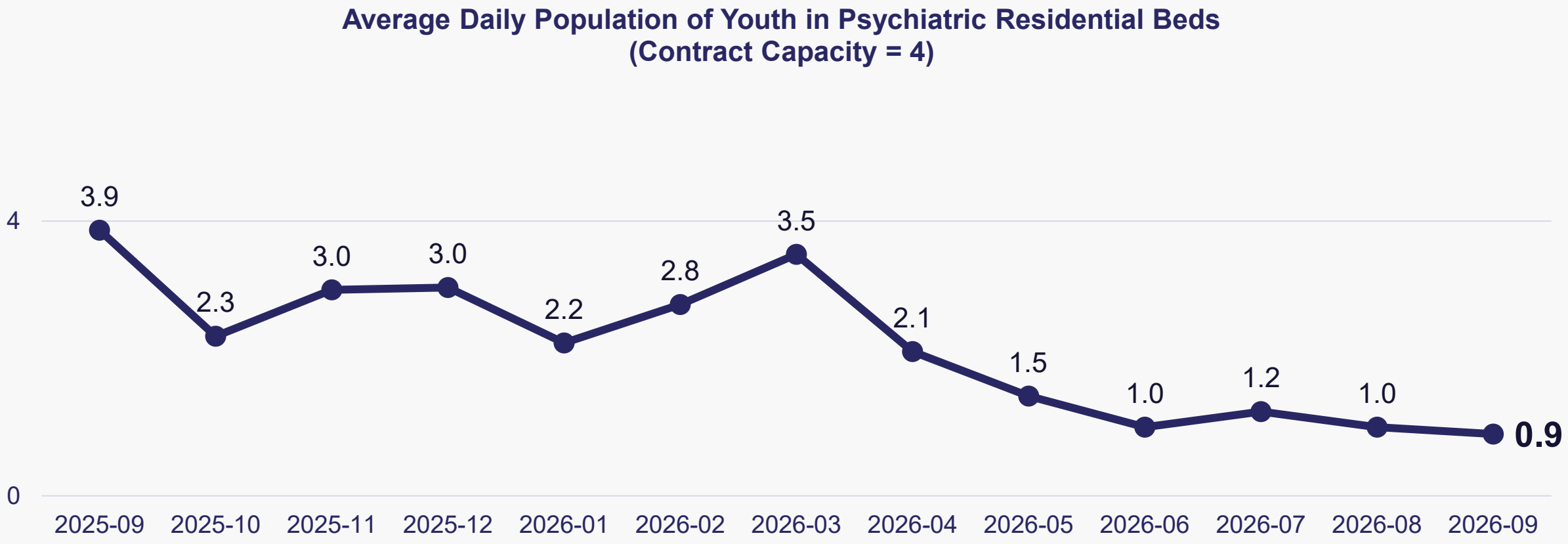
Utilization

73% of physical capacity was used in Quarter 3 of 2026.



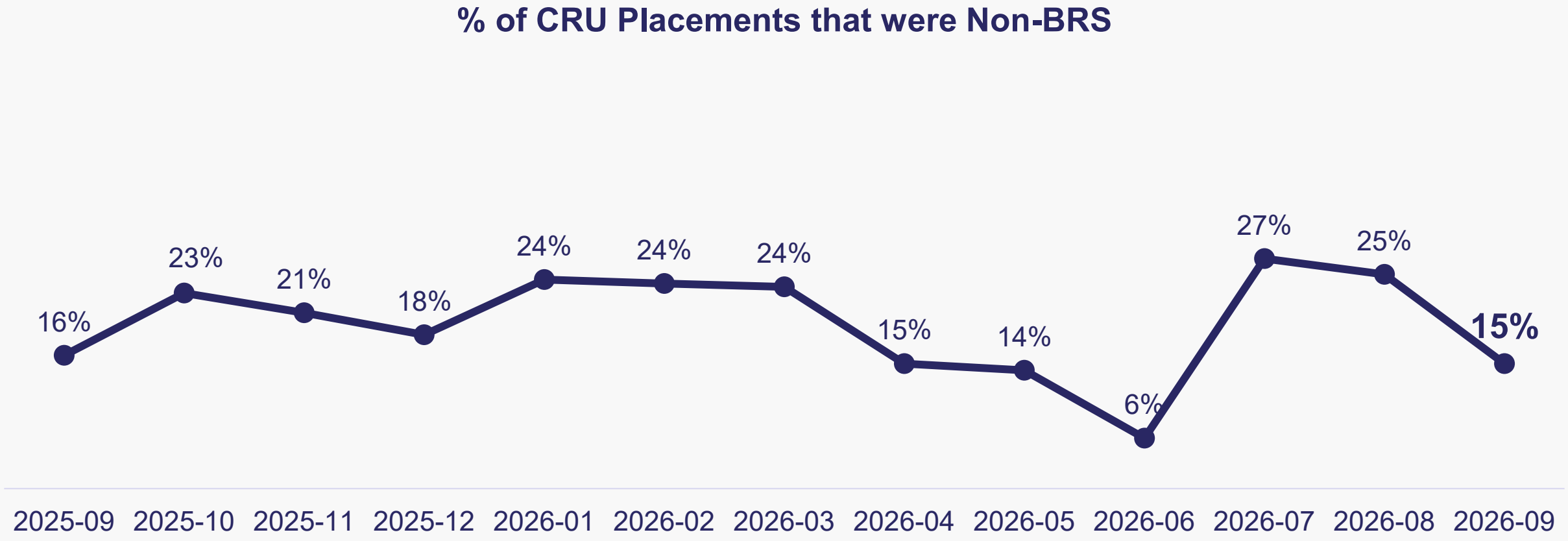
Psychiatric Residential Placements

Psychiatric Residential Bed utilization is below capacity.



Non-BRS Placements

15% of last month's CRU Placements were for service types other than BRS.



Total CRU placements starting last month = 48

PSO Complaints

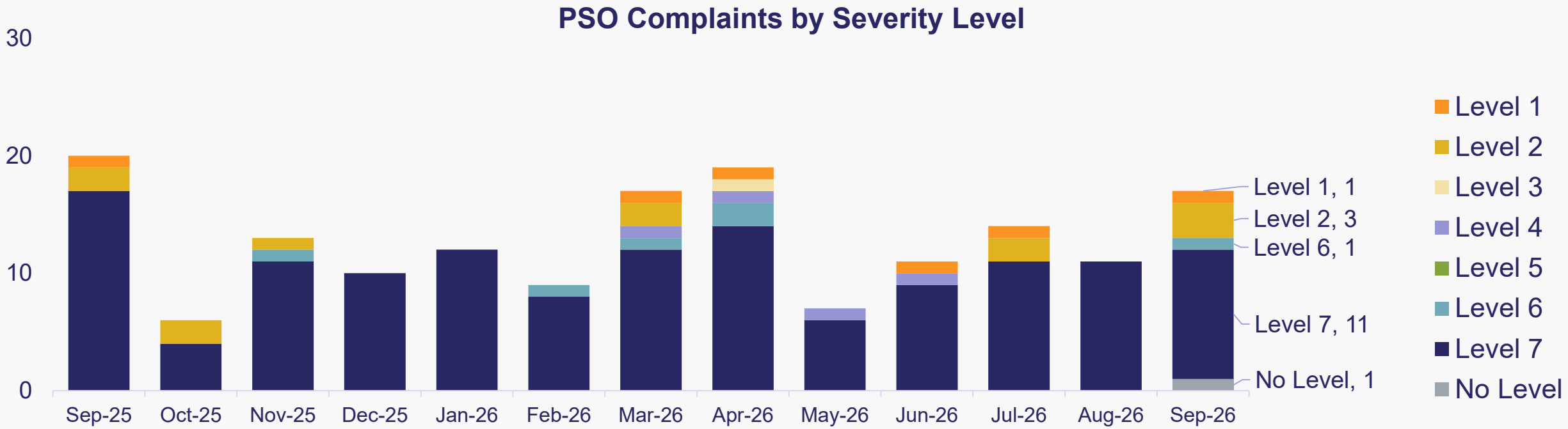
17 PSO complaints were received last month.



CRU Average Daily Population, Prior Month = 197

PSO Complaint Details

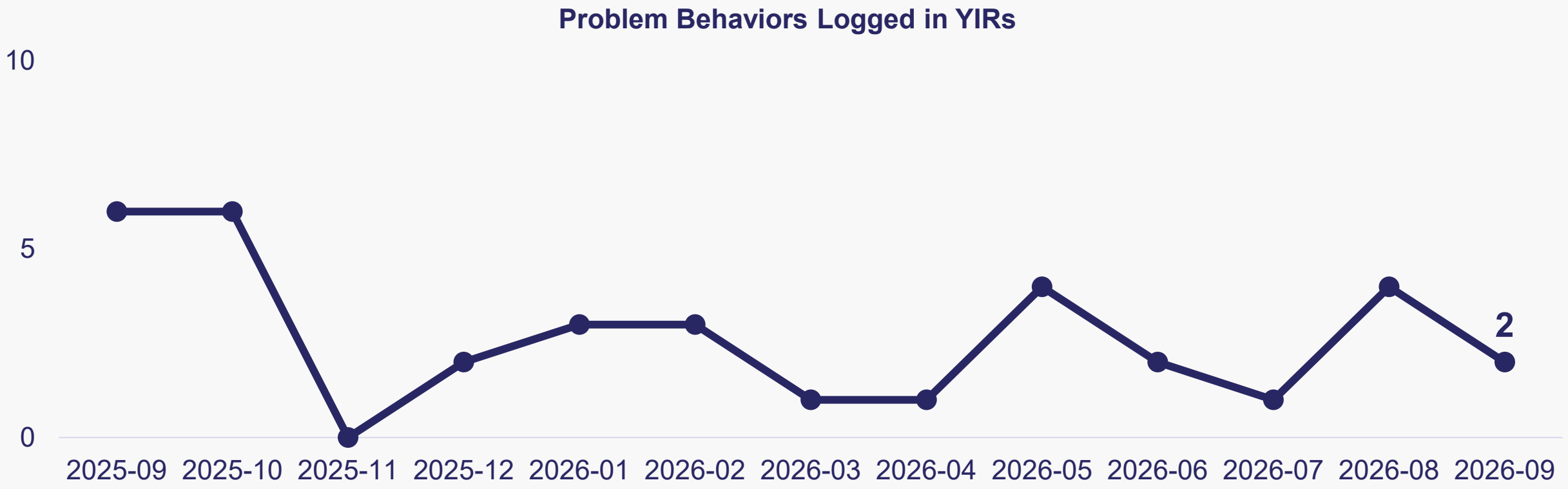
One Level 1 complaint and three Level 2 complaints were received last month.



CRU Average Daily Population, Prior Month = 197

Youth Incident Reports

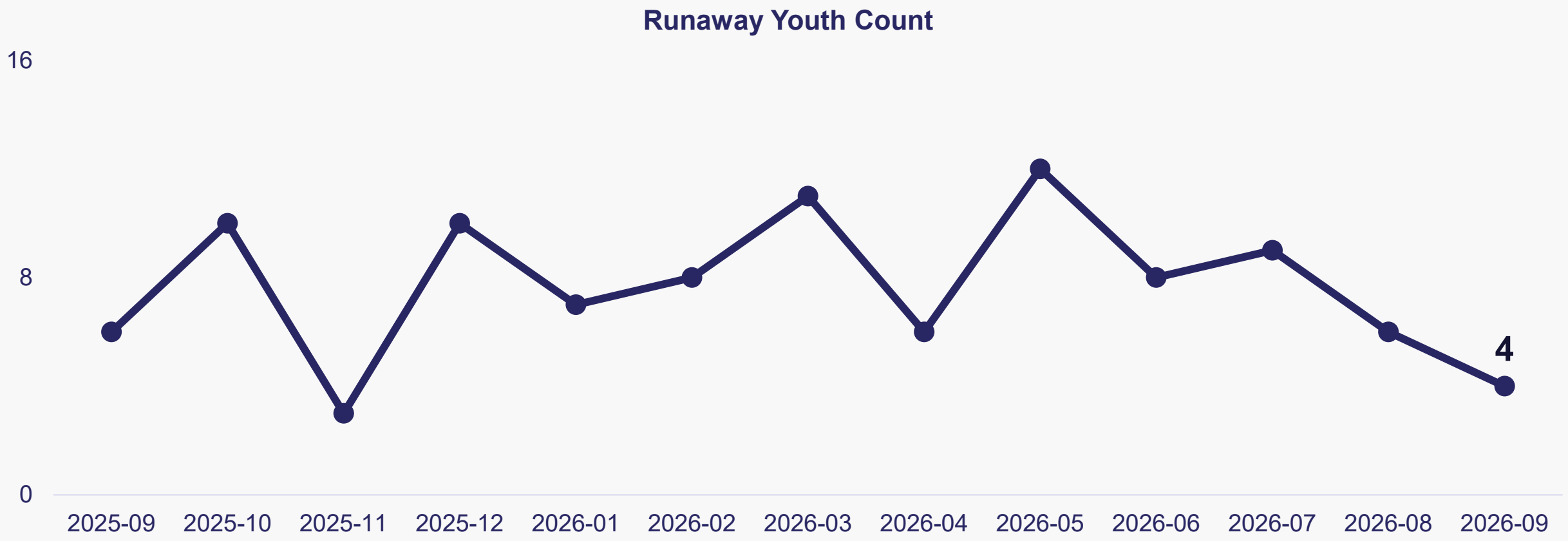
Two youth behavior problems were recorded in YIRs last month.



CRU Average Daily Population, Prior Month = 197

Runaways by Month

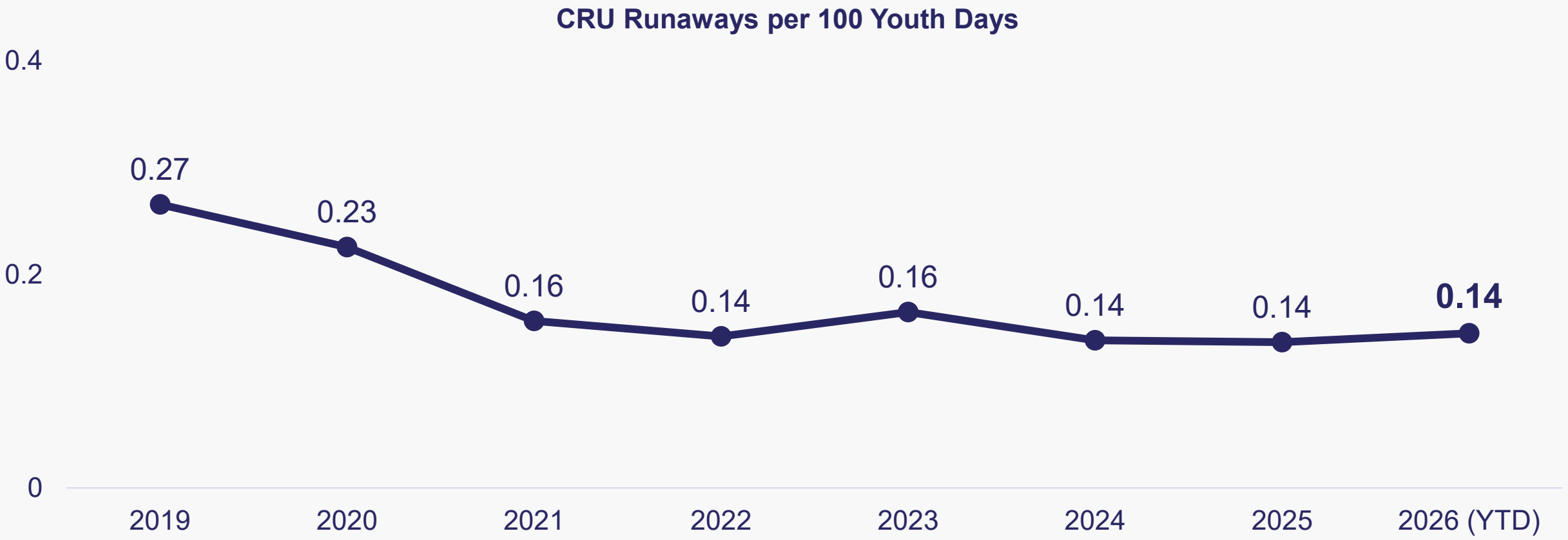
Four youth ran from CRU placements last month.



CRU Average Daily Population, Prior Month = 197

Runaway Rate by Year

2026 (YTD) Runaway rate is similar to recent years.

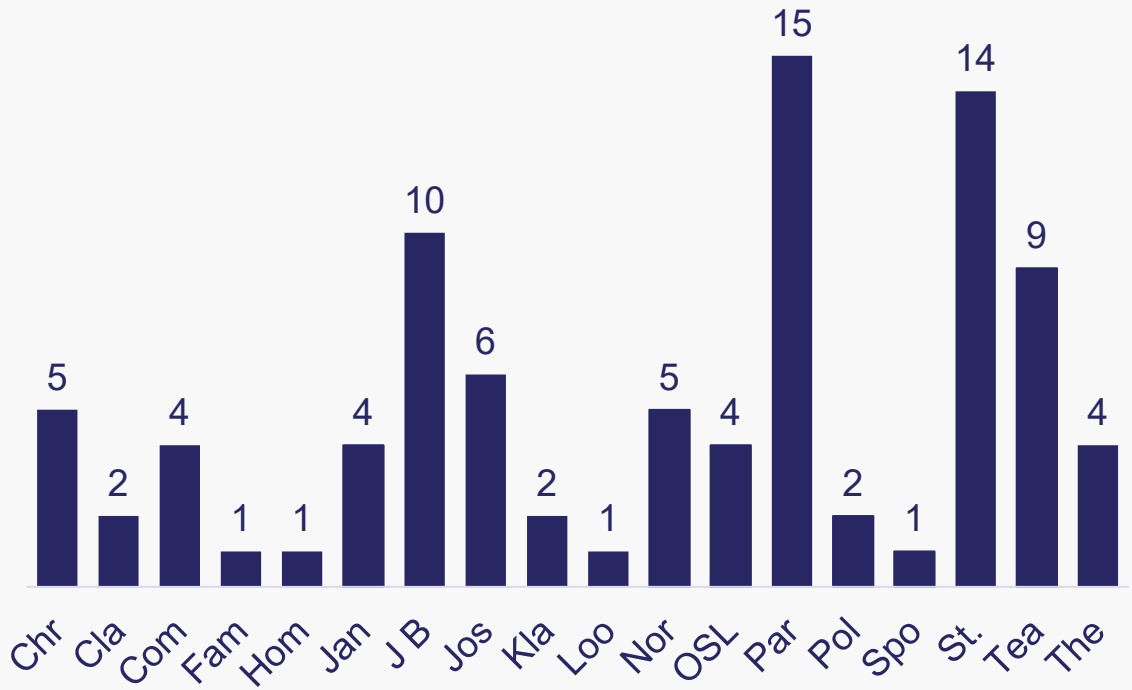


Community Resources Unit

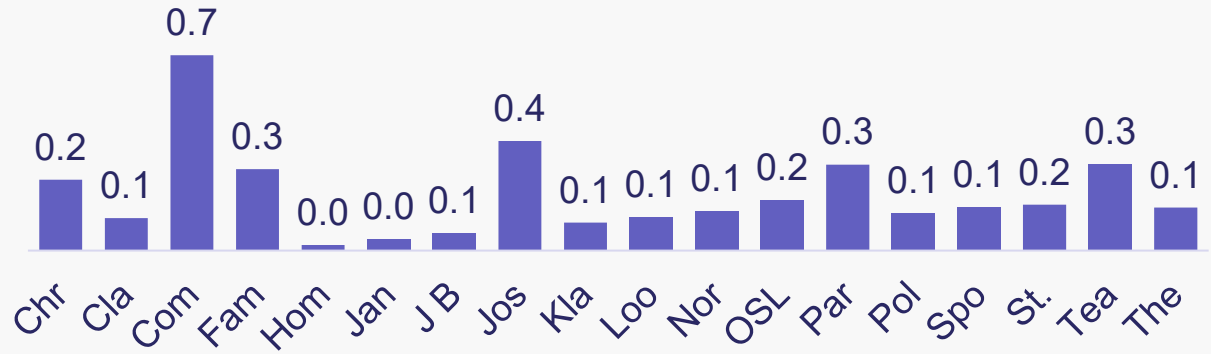
Runaways by Provider

Past 13 Months

Number of Runaways by Provider, September 2025 – September 2026

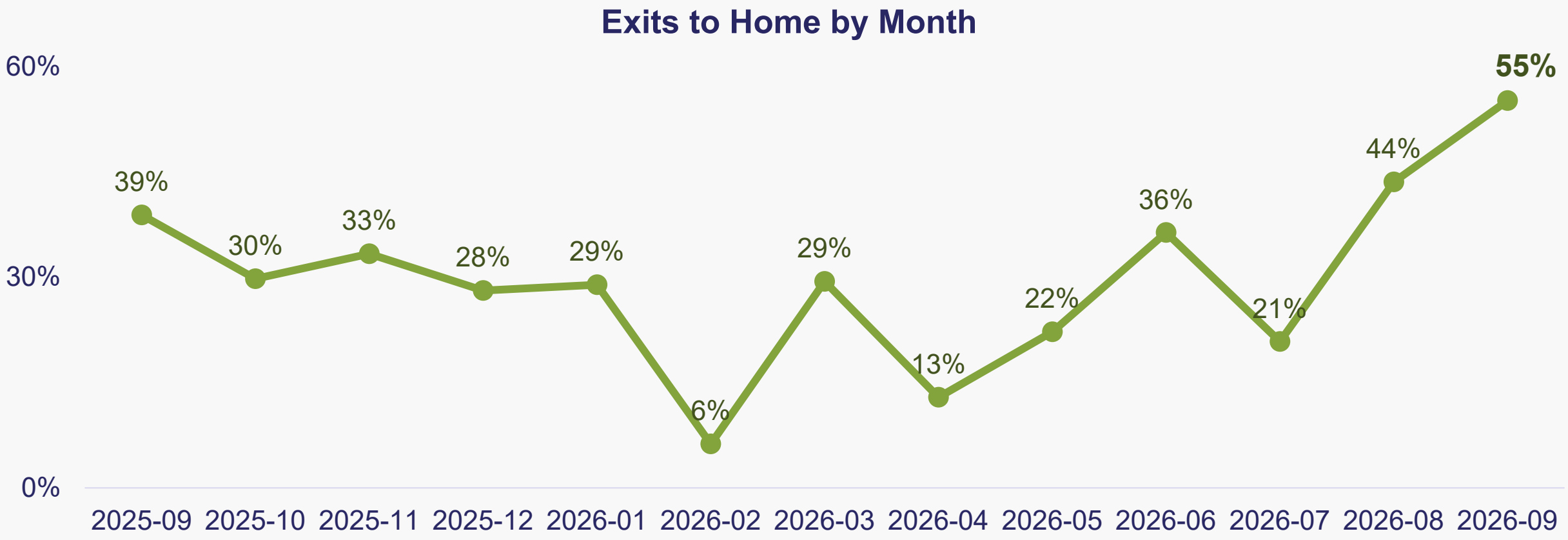


Runaway Rate per 100 Youth Days (correcting for population size) by Provider, September 2025 - September 2026



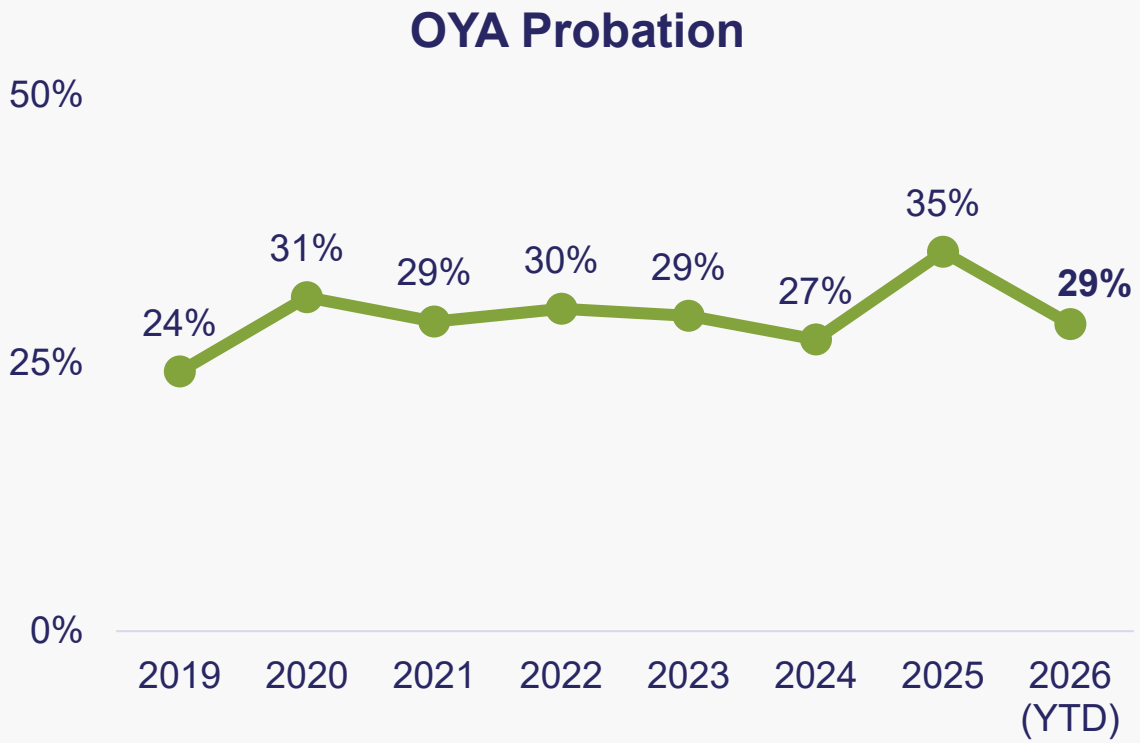
Exits to Home

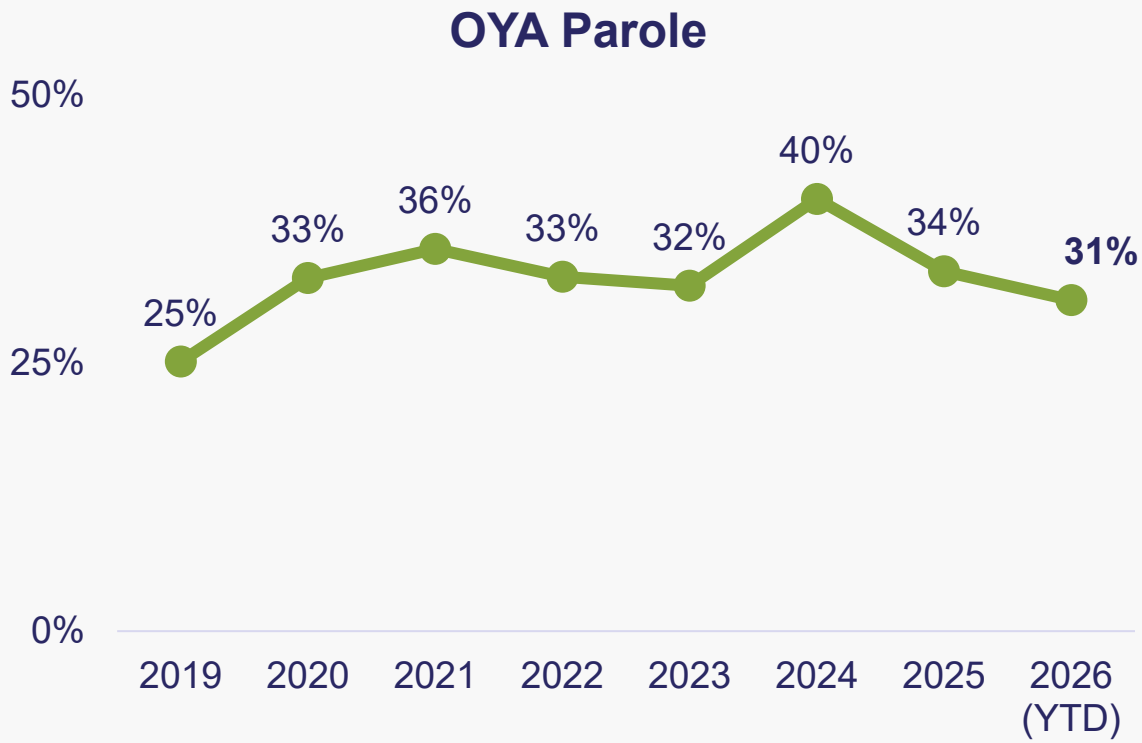
Of the 29 youth who left a CRU placement last month, 55% returned directly to home.



Exits to Home
by OYA Status and Year

Exits to home have been less common in 2026 (YTD) than in previous years.





Closing Updates

High-Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?

Employee Engagement

Updates on employee engagement efforts and areas of focus.

IMPACT

Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency

Help us improve

To share your insights, ask questions, or provide feedback, scan the QR code or enter this link into your browser:
bit.ly/oyaimpactsurvey

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