



Camp Riverbend

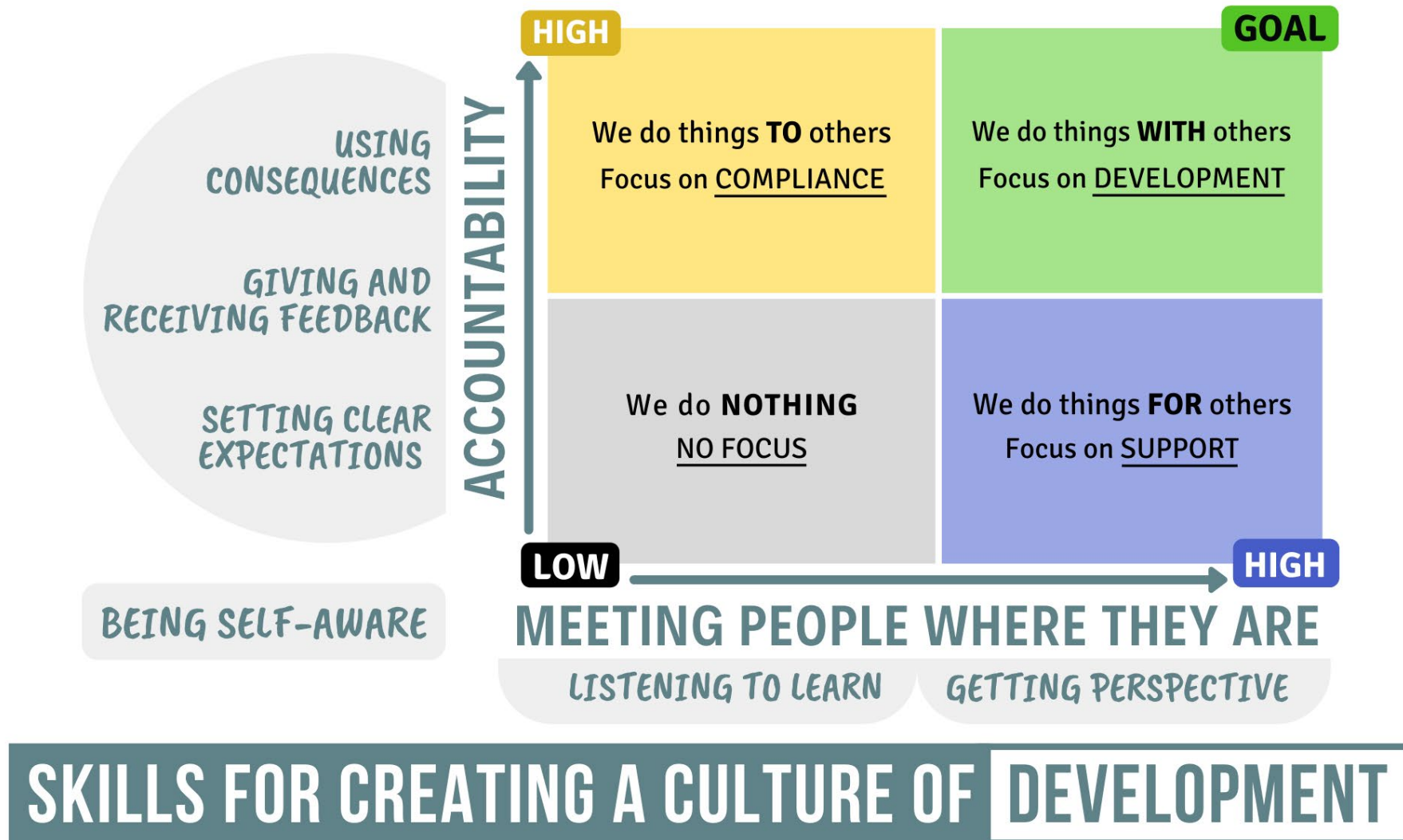
IMPACT Presentation

Troy "Bubba" Williams, Superintendent

6/24/2026



The Developmental Approach





Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



Definitions

Term	Definition
ADP	Average Daily Population
DBA	Discretionary beds
PSR	Public Safety Reserve beds.
Positive Youth Engagement (PYE)	PYE includes all activities for which attendance hours are tracked in JJIS (Education, Vocation, Work Experience, Treatment, Large Muscle Activity, OIIR Activities, and Other Enrichment Activities). OIIR = Office of Inclusion and Intercultural Relations
Average PYE Hours	Total number of attendance hours divided by the facility population
Safe Community Skills Group	Core treatment group designed to strengthen prosocial skills such as problem solving, emotion regulation, and conflict resolution
Group Life Coordinator (GLC)	Frontline direct service staff who supervise and program youth in close-custody and make up a majority of the OYA workforce.



What we do

Mission:

Riverbend promotes positive human development by providing a variety of educational and vocational opportunities, skills, work experience, and on-the-job training to better prepared young men for reentry into the community and further support success.

• Principles

- Meet youth where they are and begin building a foundation of skills and experience.
- Promote on-the-job training and guidance to reenforce competency and confidence.
- Maintain and expand a positive relationship with our community partners and bridge the gap between them and our unique work crew.
- Develop a strong work ethic through vocational evaluations, continuous training and guidance.



What we do

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Engagement Points

- Programs
 - Wildland Firefighter (Entry and Advanced levels)
 - Forestry
 - Construction
 - Assembly Line Production
 - BTI Heavy Equipment Training
 - Work Crew Evaluations (Monthly)
 - OSHA Safety Training (Quarterly)
 - Workplace Etiquette Training (Quarterly)



What we do

Mission:

Riverbend promotes positive human development by providing a variety of educational and vocational opportunities, skills, work experience, and on-the-job training to better prepared young men for reentry into the community and further support success.

Camp Riverbend provides treatment for:

- Mental Health.
- Offense Specific treatment
Sex offense, accountability letters, packets.
- Substance use prevention/ongoing recovery.
- CBT, DBT and other modules that are integral for insight and understanding these youth continually need.
- Power Source



Prepare youth for release through Treatment:

- Workbooks and discussions about the real world and what to expect. Chapters include:
 - Living under supervision-what might it look like for them?
 - Recovery environment/mentally healthy environment... what it could look like.
 - Support network-what will their individual support system look like? Community and family network.
 - Occupational goals, finances and free time. Potential barriers to success.
 - Health and wellness-this is about mental and physical health and wellness. What types of resources are available and how will it look to continue maintaining it?
 - Mapping your release-A look and discussion regarding all the elements and future goal planning for the future of a prosocial, legal, happy life outside of corrections.
 - Discussion about safe Internet/Social media use
- Open QA sessions about topic not covered in curriculum.
 - Barriers to successful parole.
 - Renting vs owning a place to live.
 - Getting Utilities
 - Transportation
 - Buying a vehicle,
 - Legal expectations.
- Power Source



Other ways we Prepare youth for release

- Personal Finance
 - Bank accounts
 - Debit cards
- Cell Phones
- Drivers Permits & IDs
- Birth Certificates
- Social Security Cards
- Certificates and Resumes



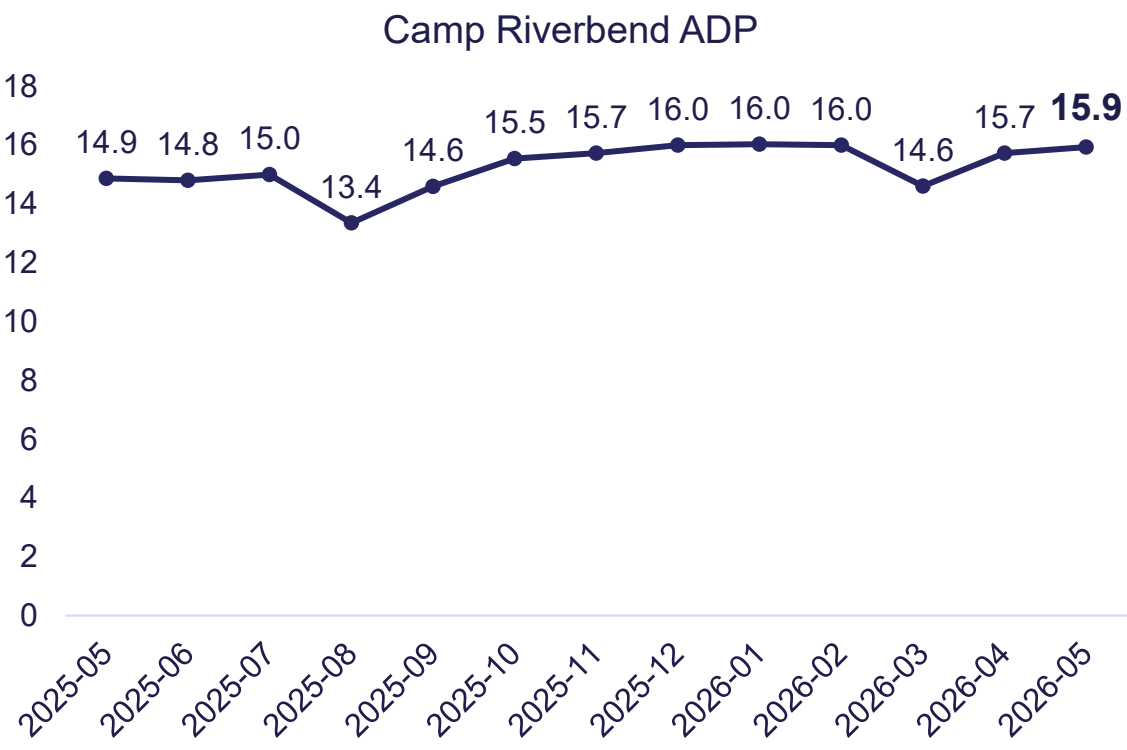
How is Riverbend utilizing OIRR?

- Two events require OIRR assistance, including other special events (expert specific).
- Throughout the year, maintain communication.
- OIRR liaison based out of EOYCF; every 3-4 months visits.

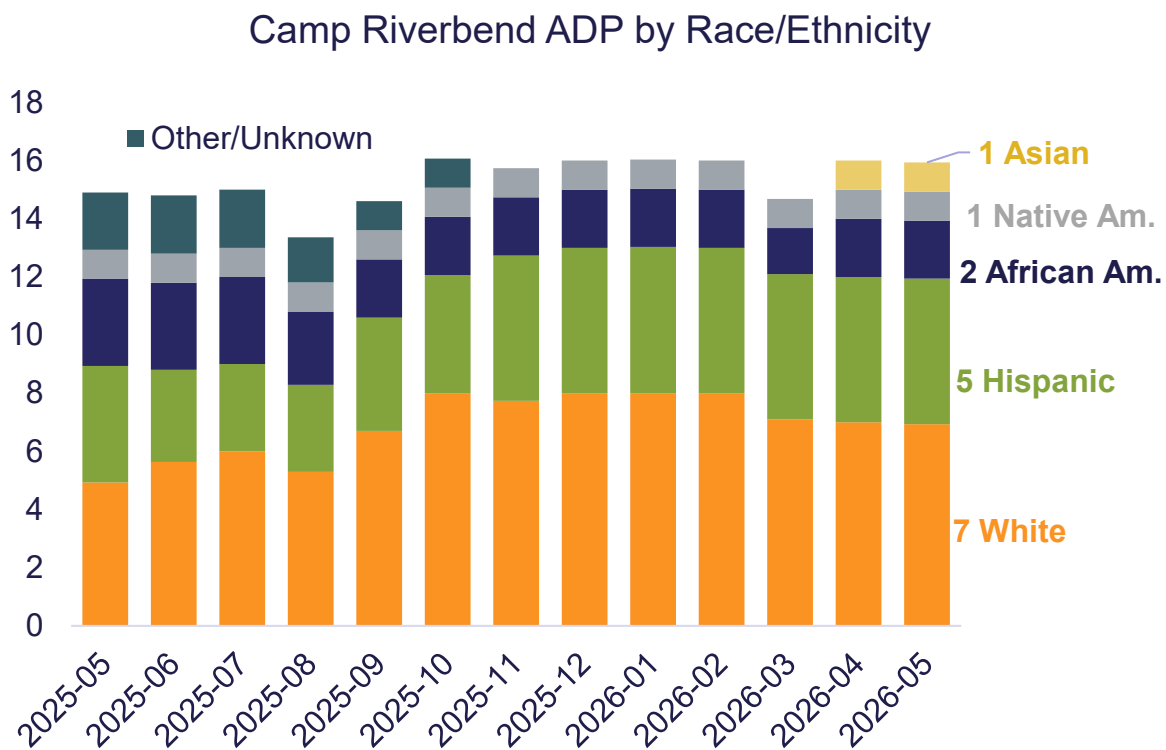


Average Daily Population by Year

Average Daily Population by Month



Average Daily Population by Month and Race/Ethnicity

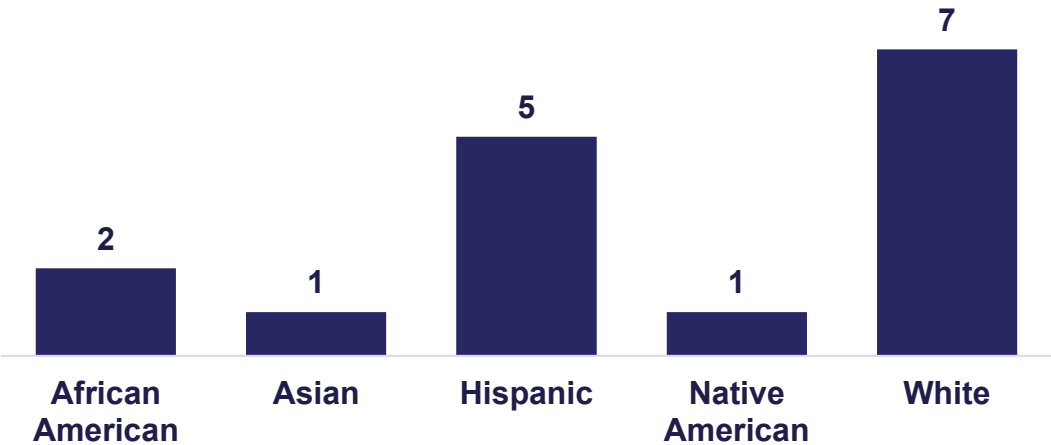




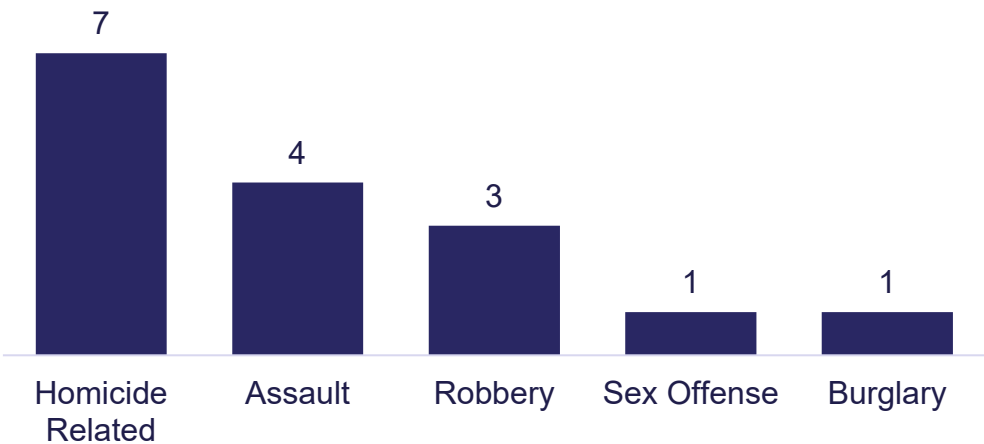
Youth Population

Total Youth: 16
(as of 5/31/2026)

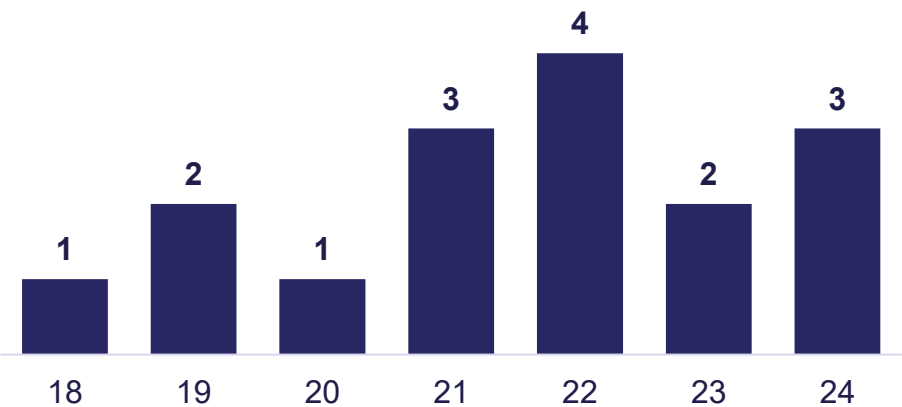
Race/Ethnicity



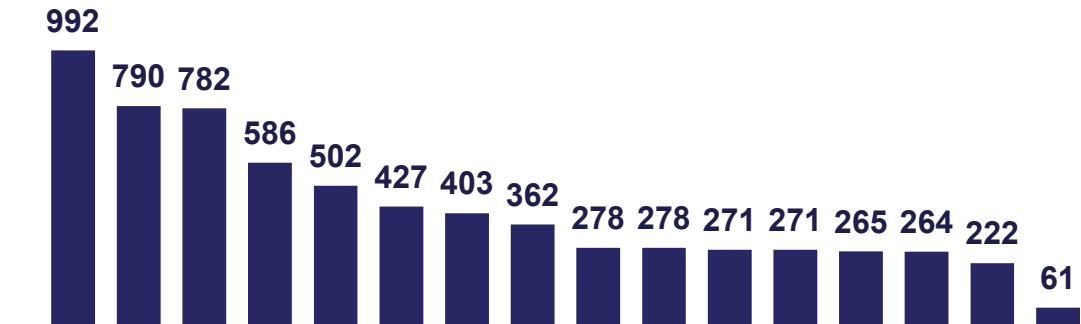
Most Severe Offense on Commitment



Youth by Age



Days At Camp Riverbend



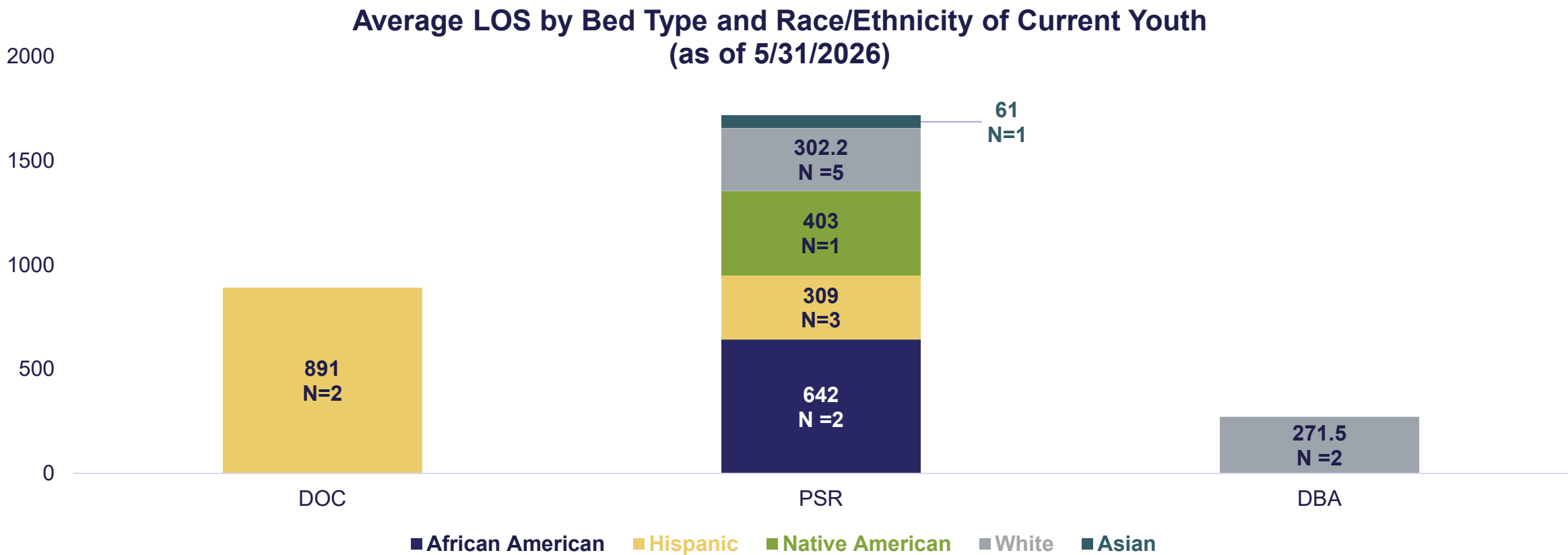
Each column represents an individual youth who exited Camp Riverbend



Average LOS by Bed Type & Race/Ethnicity

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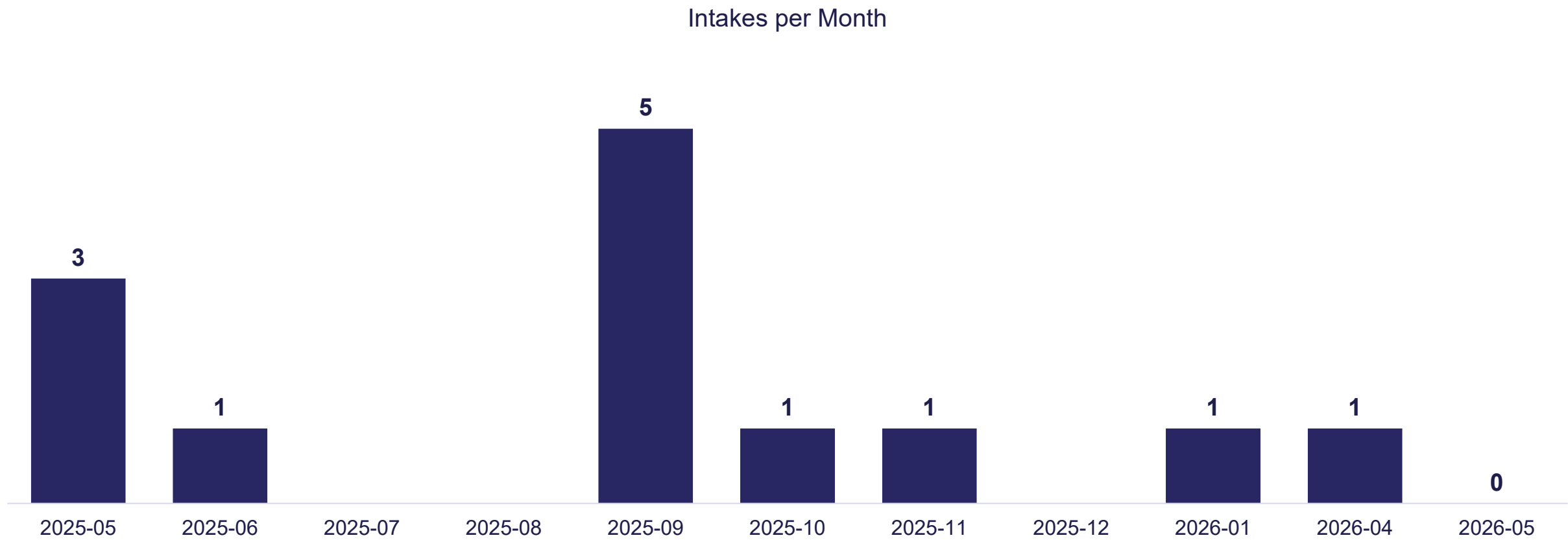
Across all bed types, LOS averages to 407 days at Camp Riverbend





Camp Riverbend Admissions May 2025 – May 2026

Between May 2025 and May 2026, Camp Riverbend average 1.18 intakes per month.





Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



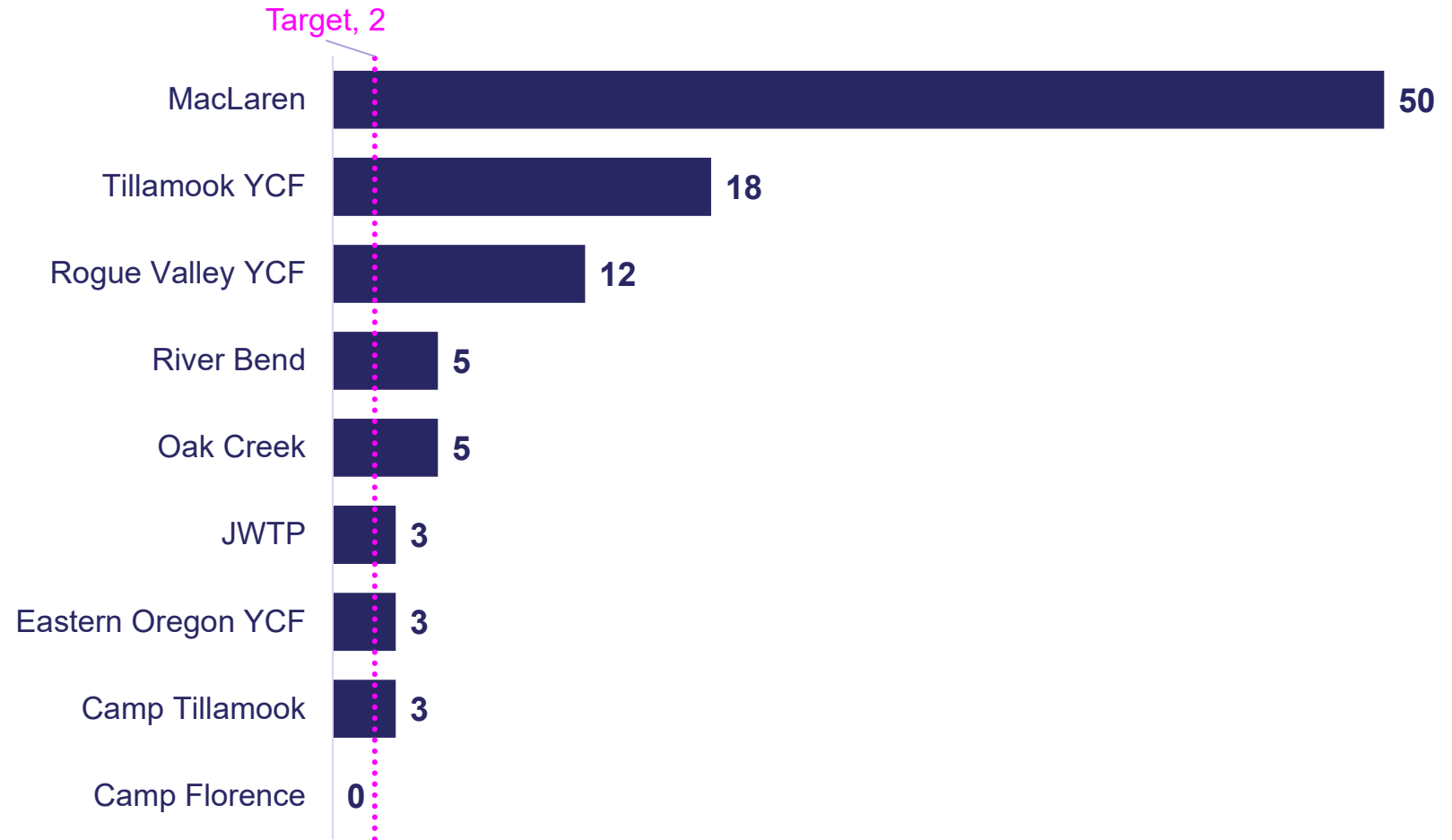
Performance Metrics



PREA Walkthroughs by Facility

- II-A-3.0 Interactive Supervision of Youth
 - Walkthrough twice per month
 - Each weekday, each shift
- Tracked in Unit Logs
- Completed by LUM, OD, or CO

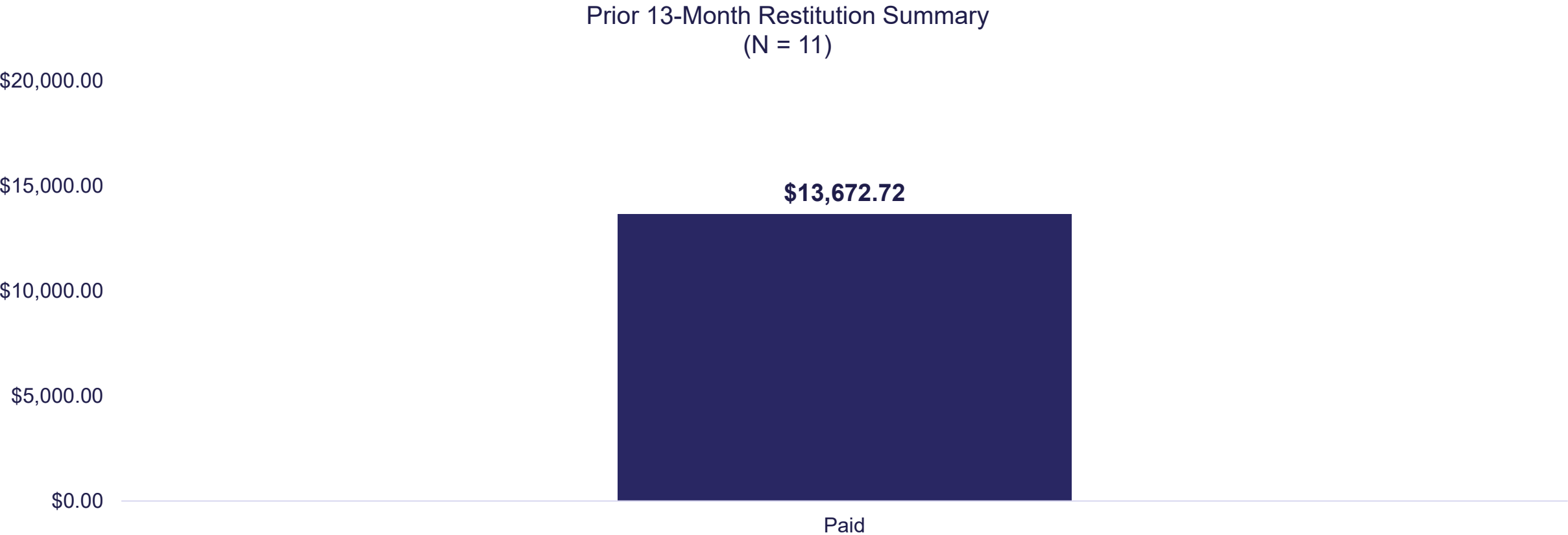
In May 2026, Camp Riverbend exceeded requirement for PREA walkthroughs.





Restitution

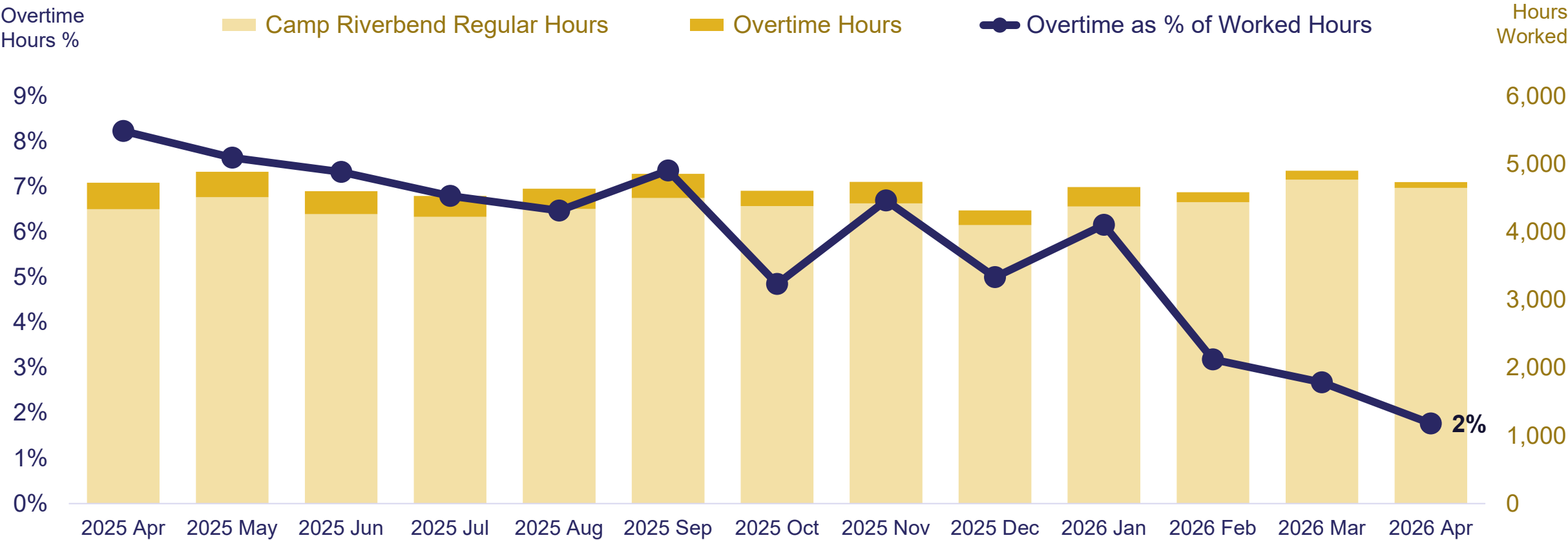
Over \$13K in Restitution paid in the last 13 months.





Employee Overtime Hours

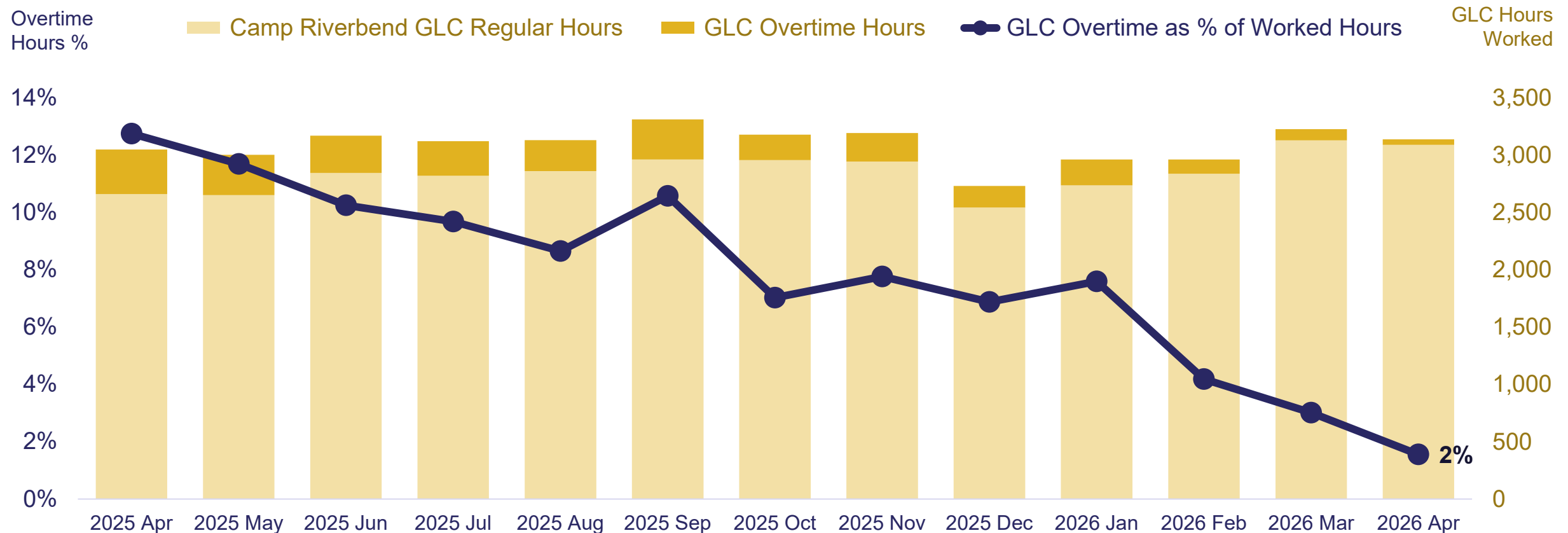
OT trending down.





GLC OT Hours

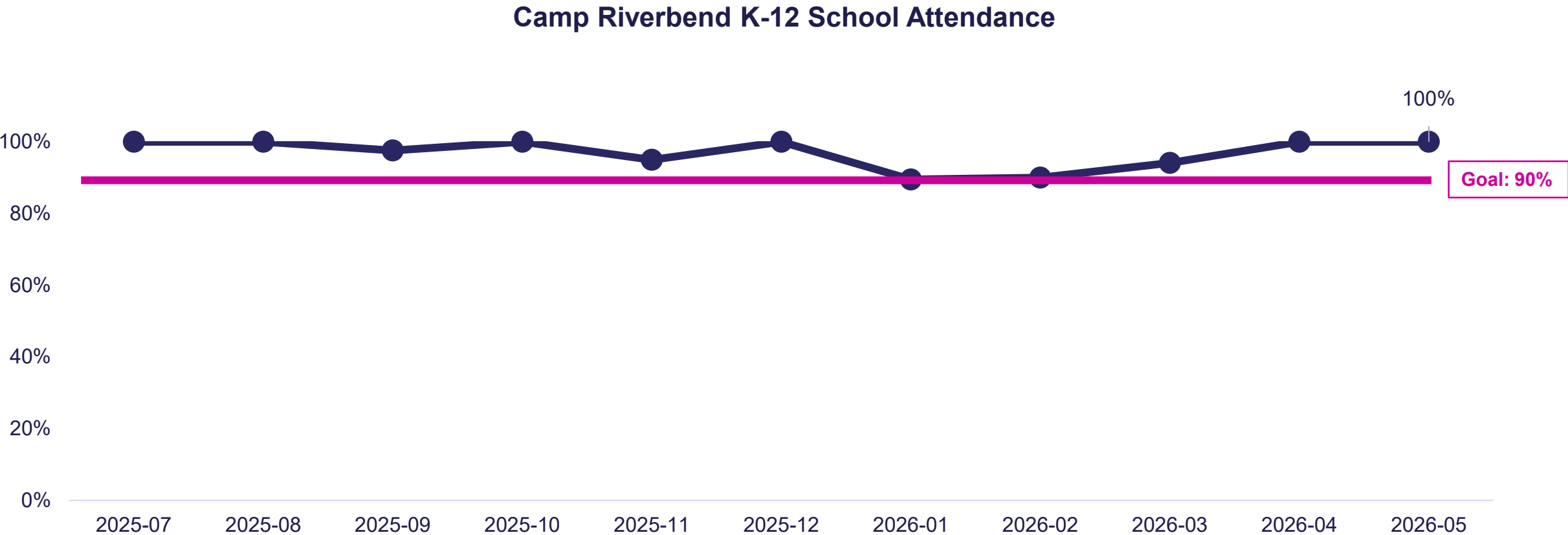
GLC OT trending down.





Education Attendance

1 Student enrolled as of 6/9

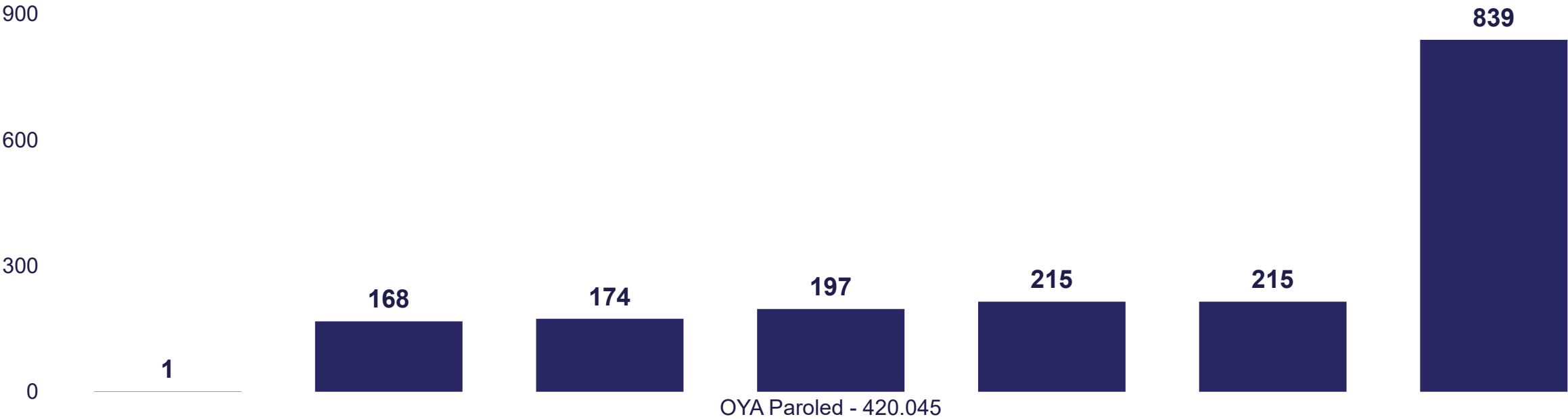




Length of Stay

Paroled youth spent an average of 258 days at Camp Riverbend, and an average 615 total days in close custody prior to parole.

Total Days at Camp Riverbend of Youth Paroled
(Released between May 2025 - May 2026)



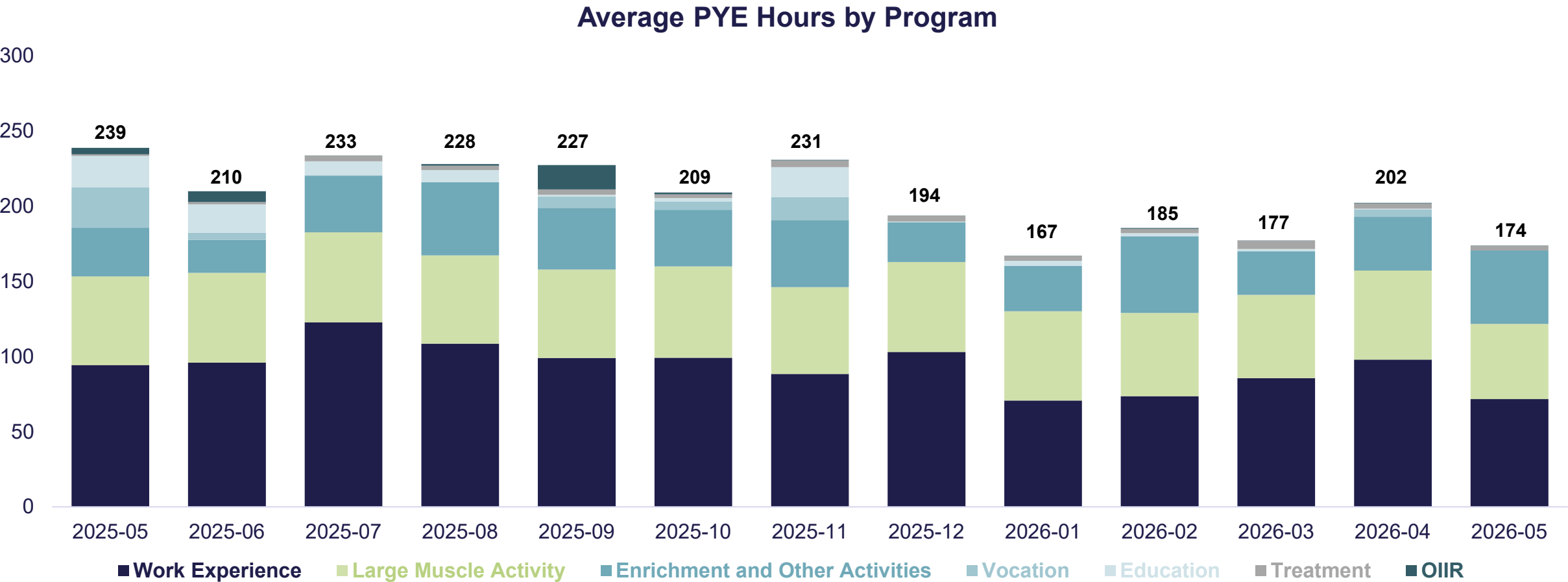
Each column represents an individual youth who exited Camp Riverbend



Positive Youth Engagement

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3.5

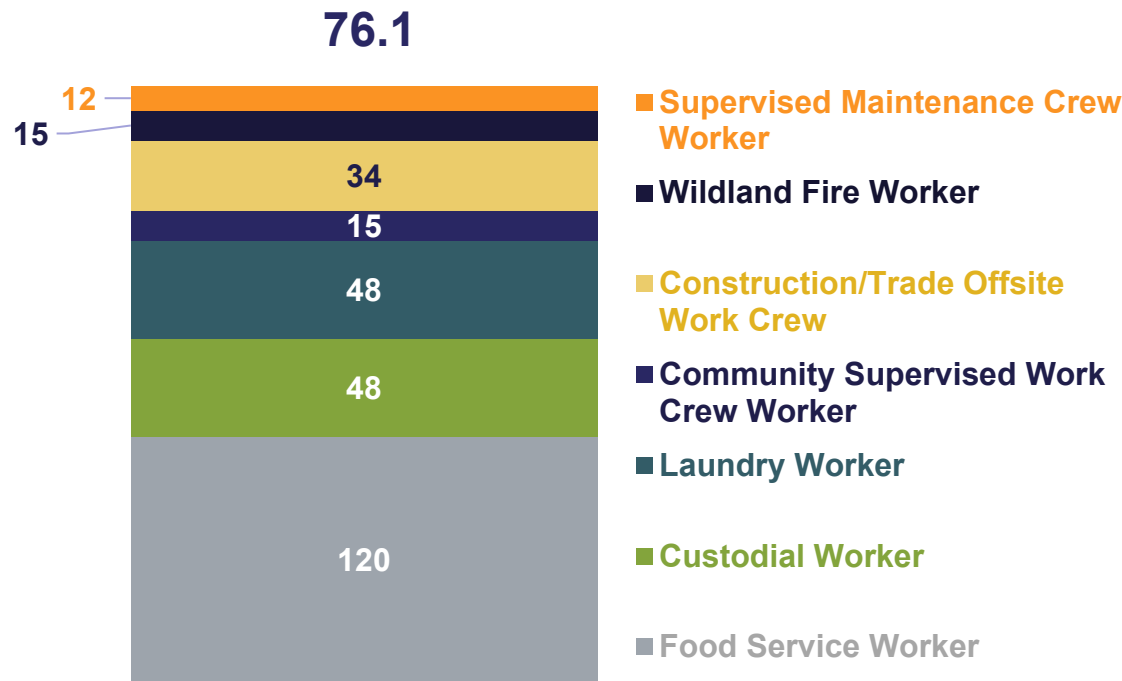
PYE hours are slightly down in April.



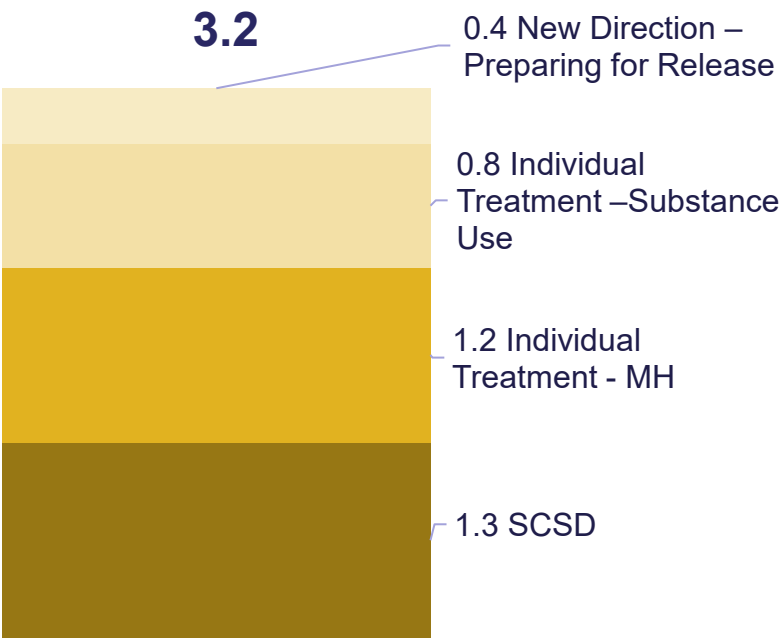


May 2026 Work Experience and Treatment Hours by Program

Average Work/Vocation Hours per Youth, by Program Name



Average Treatment Hours per Youth, by Program Name

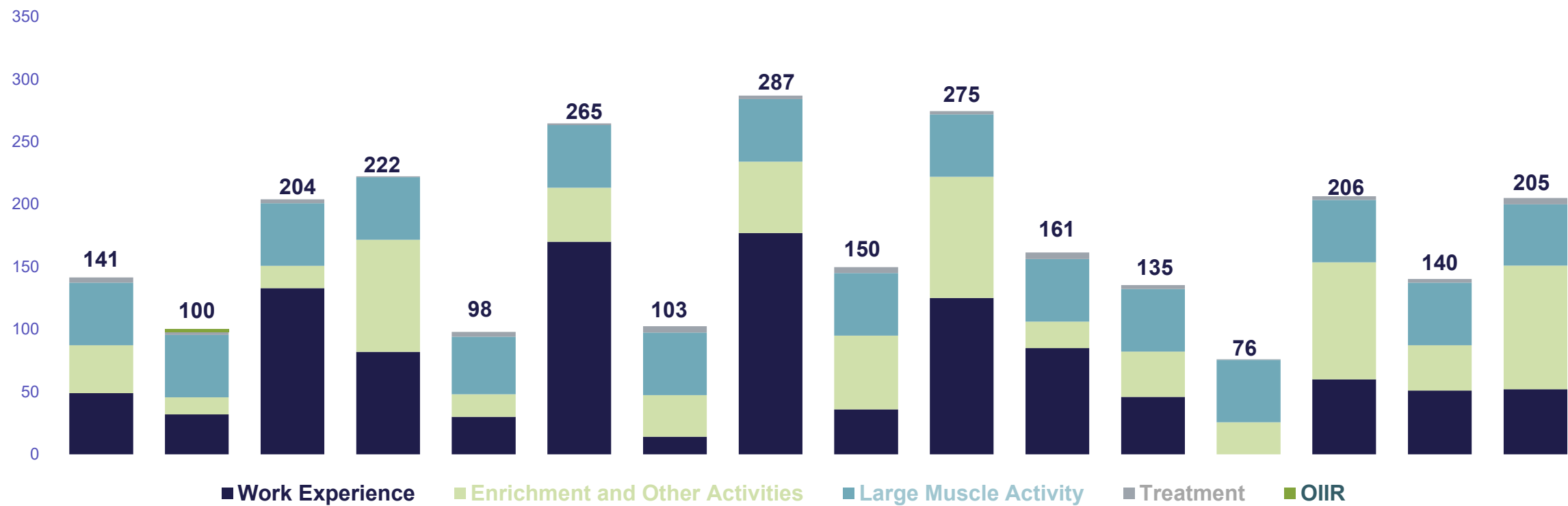




Positive Youth Engagement (Individual)

Last month, individual PYE hours ranged from 76 to 287 hours

May 2026 PYE Hours by Program (Individual)

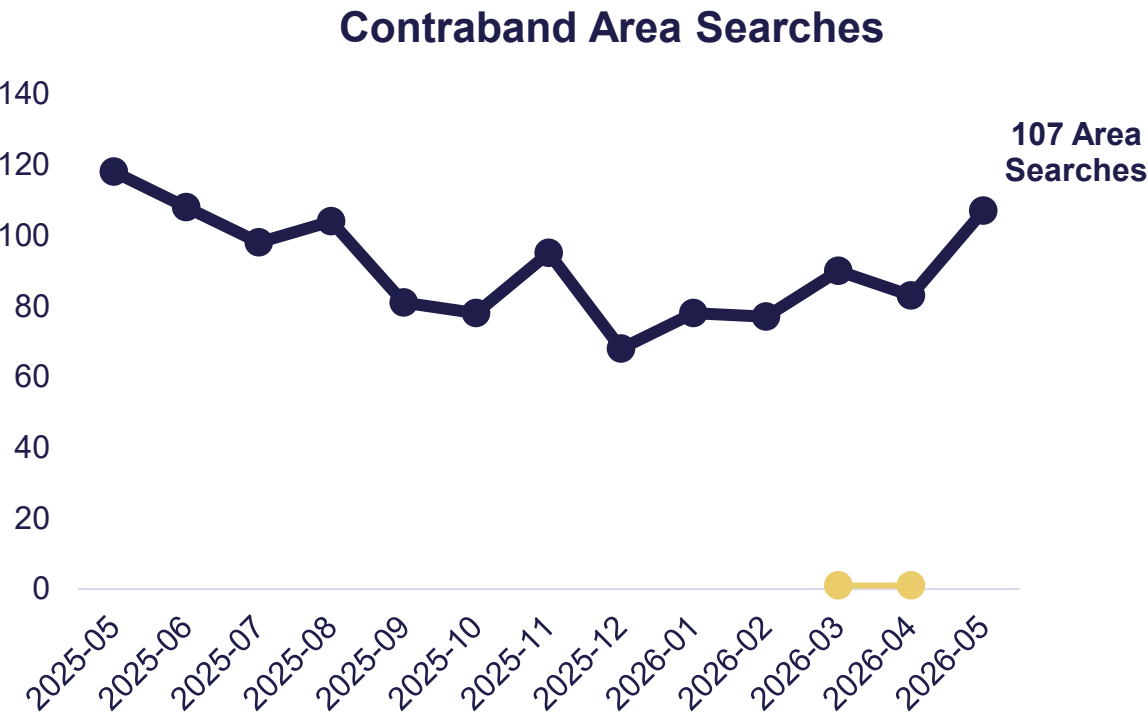


Each column represents an individual youth who exited Camp Riverbend

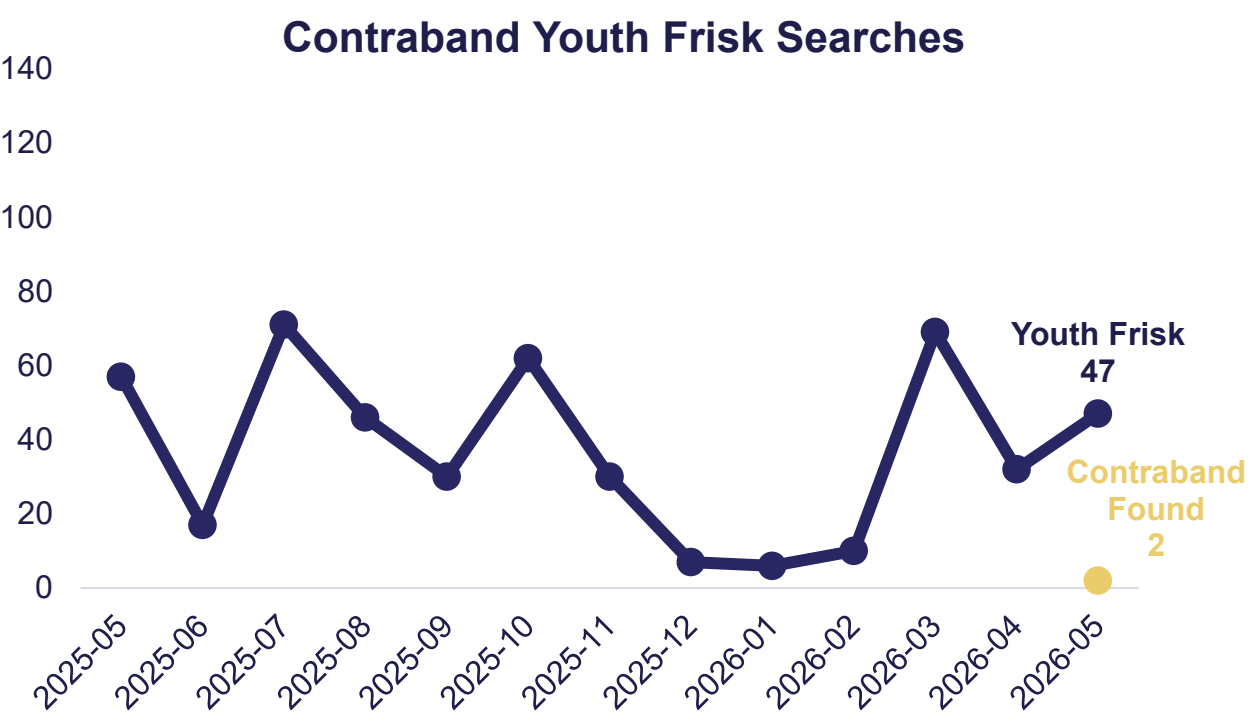


Contraband Searches

No contraband discoveries in May
from Area Searches



2 contraband discoveries in May
from Youth Frisk Searches





Subsequent Locations

Action Item 4.1

Between May 2025 and May 2026, **72.7%** of releases were to less restrictive settings.

Camp Riverbend Subsequent Locations by Bed Type





Access to Hygiene Products

Youth in the custody of the Oregon Youth Authority are entitled to immediate and unrestricted access to culturally-specific hygiene products.

1. What is your facility's process for ensuring youth have immediate access to culturally-specific hygiene products?
When youth come to Riverbend, they are given state hygiene products. If they need other culturally specific product, options include purchasing from Walmart or Amazon or calling the warehouse at MacLaren.
2. How are staff trained or informed about this process so they can provide these items without delay?
The management Team and CC are responsible for assuring youth maintain proper hygiene.
3. How do you monitor or verify that this process is consistently followed, and what steps do you take when it is not?
There is an intake check off list we follow.
4. What barriers exist, or what do you need to ensure youth have immediate and on-going unrestricted access to culturally-specific hygiene products
There are no barriers. For over 30 years, Riverbend staff have supported youth receiving any hygiene products they want. We also have an intake check list that we go over when youth arrive.



Religious Services



Facility religious coordinator

Designated
religious
program
coordinator
and
documented in
duties



Youth access to religious practice

Regular
opportunities
to engage in
religious
practice and/or
an established
process for
providing
access upon
request



Multi-faith access pathway

Youth from
different faiths
are able to
practice,
beyond a
single primary
service



Materials available

Religious texts
and commonly
requested
items are
available, and
a process
exists for
requesting
more.



Request process

Youth can
request religious
services or
accommodations,
and requests are
tracked and
responded to



Community/ Volunteer engagement

Community or
volunteer
support for
religious
services is
currently in
place or being
developed



Staff awareness

Staff learn
about and
support youth
religious rights,
and know how
to route
requests



Closing Updates

Action
Item
3.2



High Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



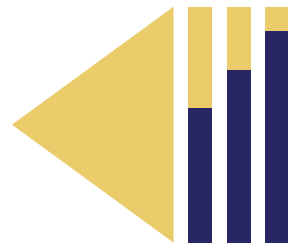
Employee Engagement

Updates on employee engagement efforts and areas of focus.

*** Highlighted Gallup Question: **I know what is expected of me?**



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



Help us improve

Follow QR code to provide feedback



Supplemental Slides



Restitution by Individual

There is a broad range of restitution payments.



Each column represents an individual youth who owns restitution at Camp Riverbend