



Camp Riverbend

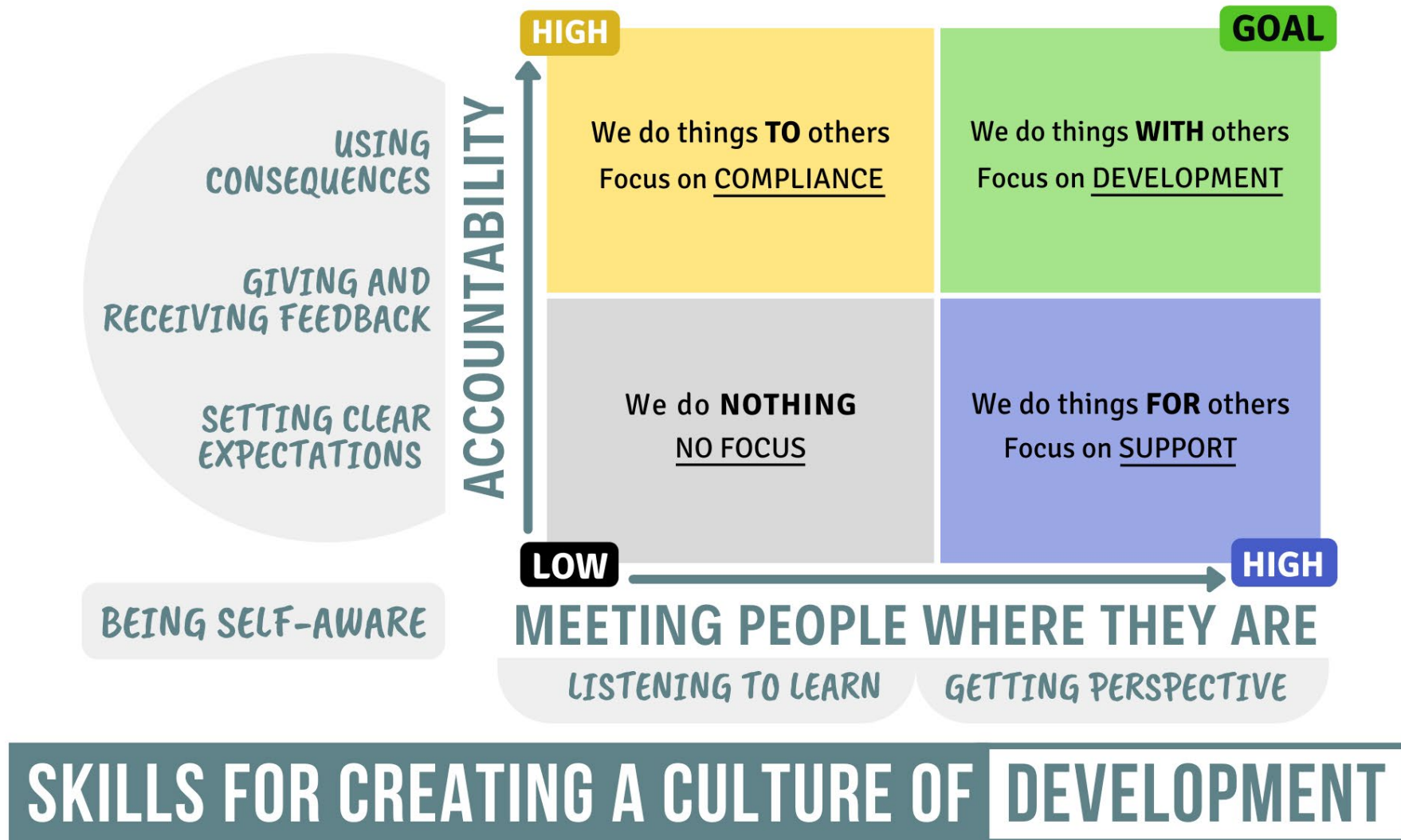
IMPACT Presentation

Bubba Williams, Camp Director

9/23/2026



The Developmental Approach





Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



Definitions

Term	Definition
ADP	Average Daily Population
DBA	Discretionary Beds Available
PSR	Public Safety Reserve beds
Positive Youth Engagement (PYE)	PYE includes all activities for which attendance hours are tracked in JJIS (Education, Vocation, Work Experience, Treatment, Large Muscle Activity, OIIR Activities, and Other Enrichment Activities).
Average PYE Hours	Total number of attendance hours divided by the facility population
Safe Community Skills Group	Core treatment group designed to strengthen prosocial skills such as problem solving, emotion regulation, and conflict resolution.
Group Life Coordinator (GLC)	Frontline direct service staff who supervise and program youth in close-custody and make up a majority of the OYA workforce.
OIIR	Office of Inclusion and Intercultural Relations



Purpose

Mission:

Riverbend promotes positive human development by providing a variety of educational and vocational opportunities, skills, work experience, and on-the-job training to better prepared young men for re-entry into the community and further support success.

To focus on providing opportunities for reformation through vocation, education, training, on-the-job experience, and guidance so youth leave Riverbend with a greater chance to lead a productive, crime-free life.



Current Population

On 8/31/26, there were 14 youth housed at Riverbend.

	Unit B
Number of Youth	14
Average Age	21
Age Range	18-24
DOC Youth	1
% PSR	71.4%
% Revoked	7.1%
Average LOS to Date in Days	366
Median LOS to Date in Days	356
LOS Range in Days	12-881
Race/Ethnicity	
% White	35.7%
% Hispanic	35.7%
% African American	14%
% Native American	7%
% Asian	7%

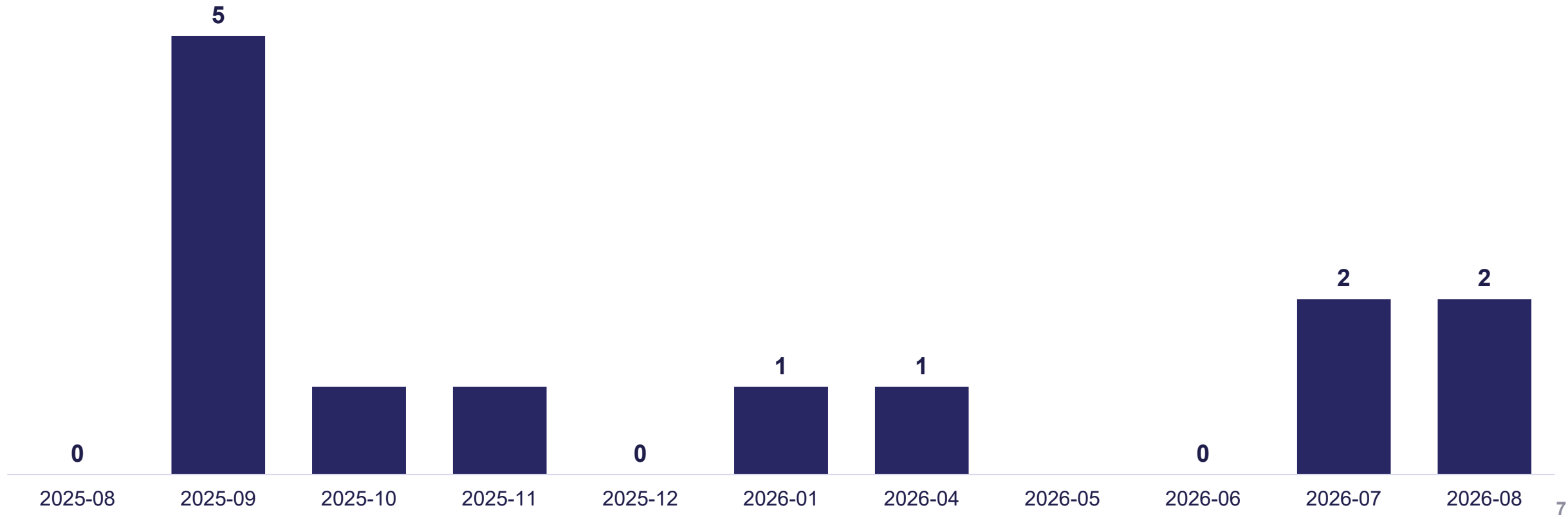


Camp Riverbend Admissions

August 2025 – August 2026

Two new intakes in August.

Intakes per Month

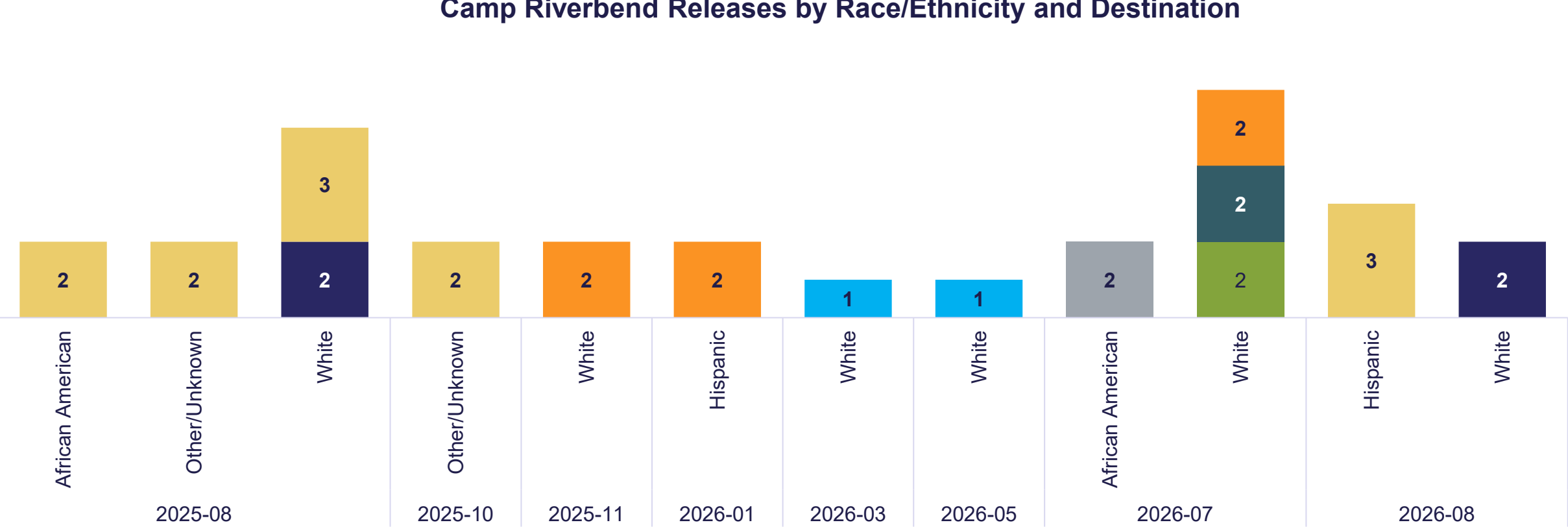




Releases

Five releases from Camp Riverbend last month: three to home, two to foster care.

Camp Riverbend Releases by Race/Ethnicity and Destination





Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



Performance Metrics



PREA Walkthroughs by Facility

- II-A-3.0 Interactive Supervision of Youth
 - Walkthrough twice per month
 - Each weekday, each shift
- Tracked in Unit Logs
- Completed by LUM, OD, or CO

In August 2026, 100% of facilities met or exceeded requirement for PREA walkthroughs.





Youth Grievances

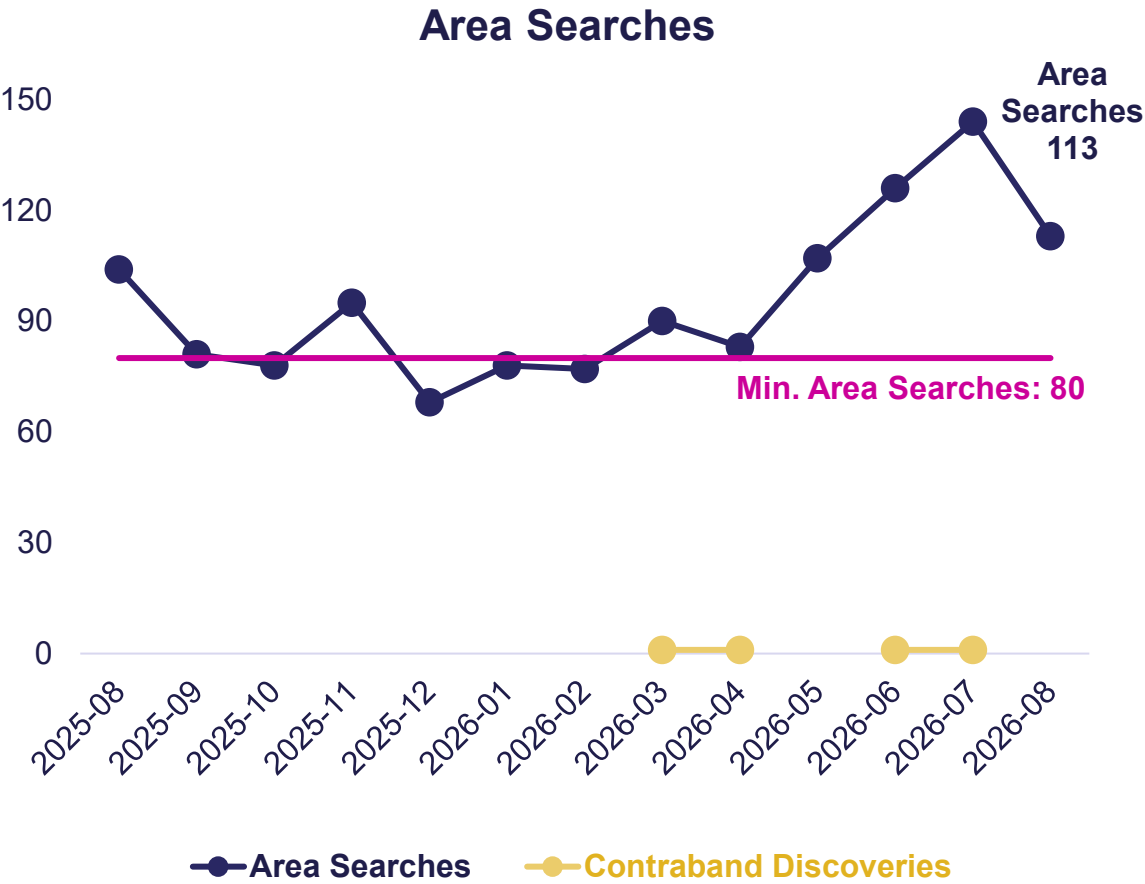
No new youth grievances have been reported since March.



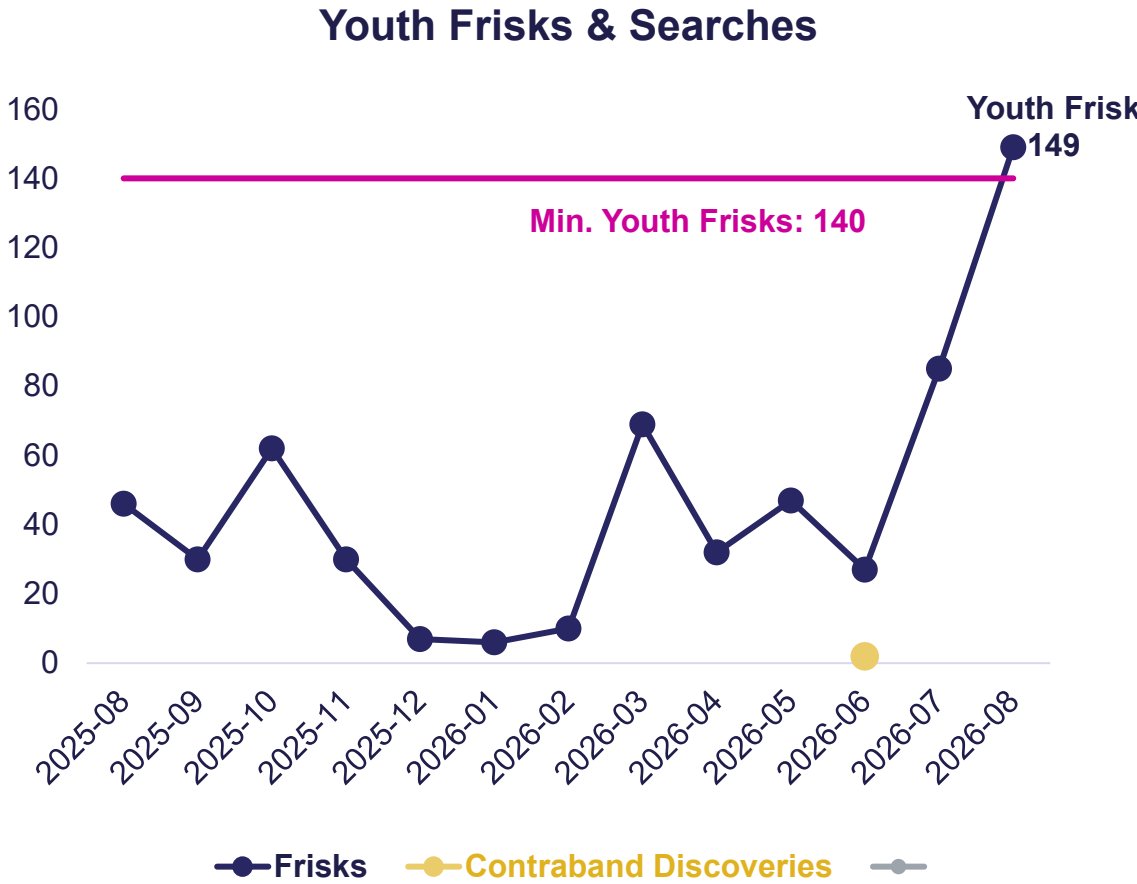


Contraband Searches

No contraband discoveries in August from area searches.



No contraband discoveries in August from youth frisks.

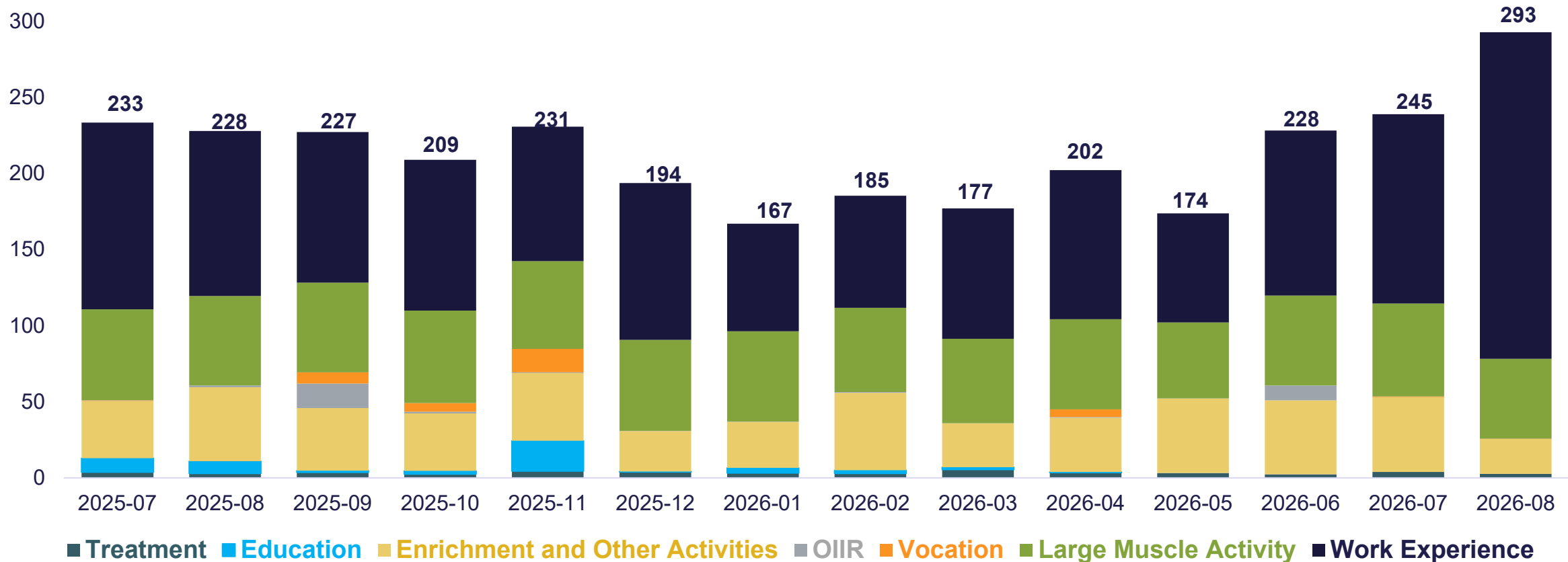




Positive Youth Engagement

PYE increased in August, driven by wildfires.

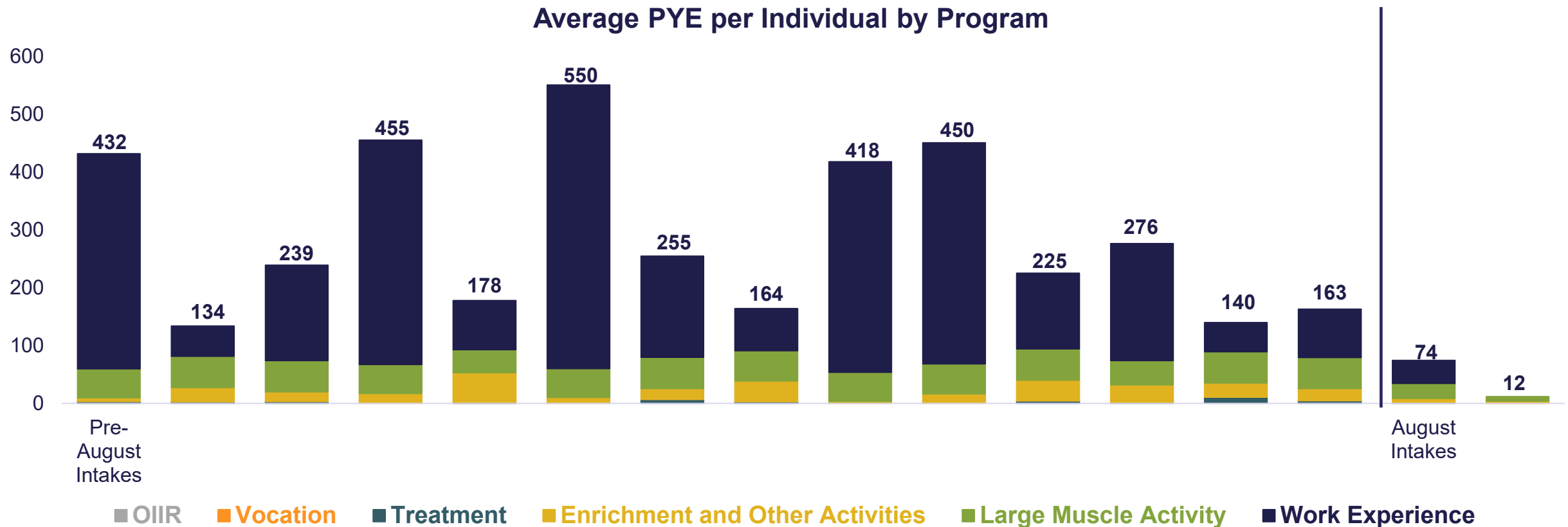
August Average PYE Hours by Program





Positive Youth Engagement (Individual)

Last month, individual PYE hours ranged from 12 to 550 hours.

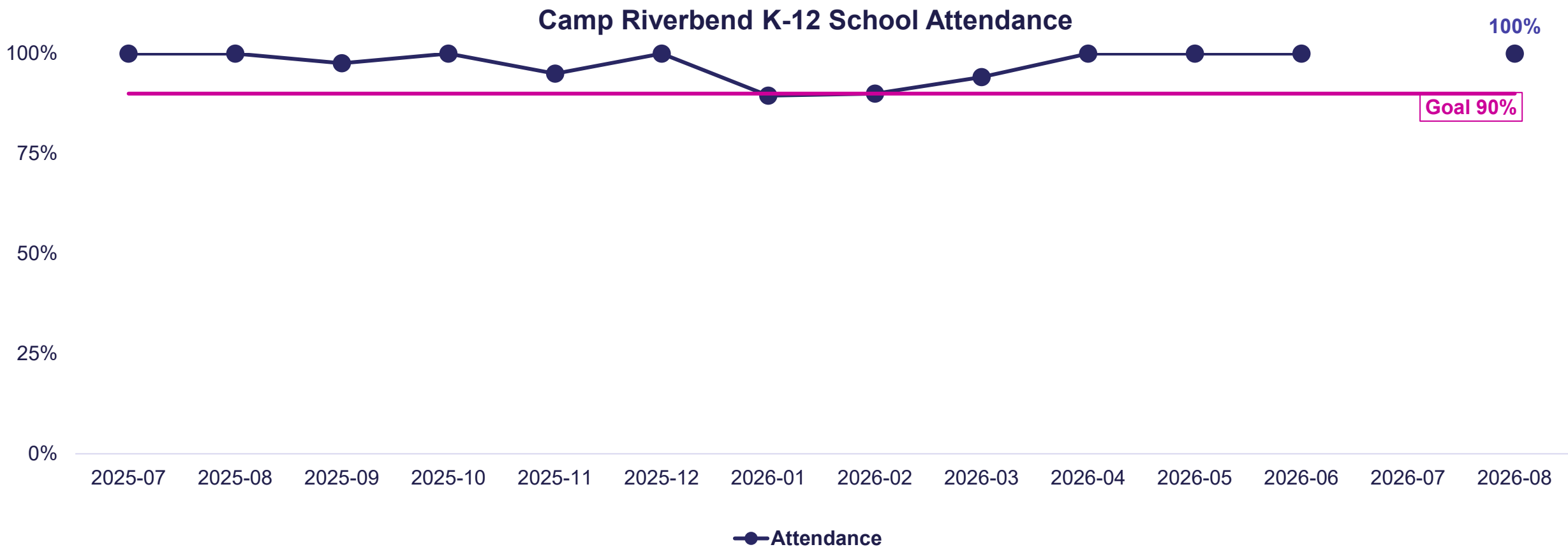


Each column represents an individual youth at Camp Riverbend in August.



Education Attendance

One student enrolled in August.



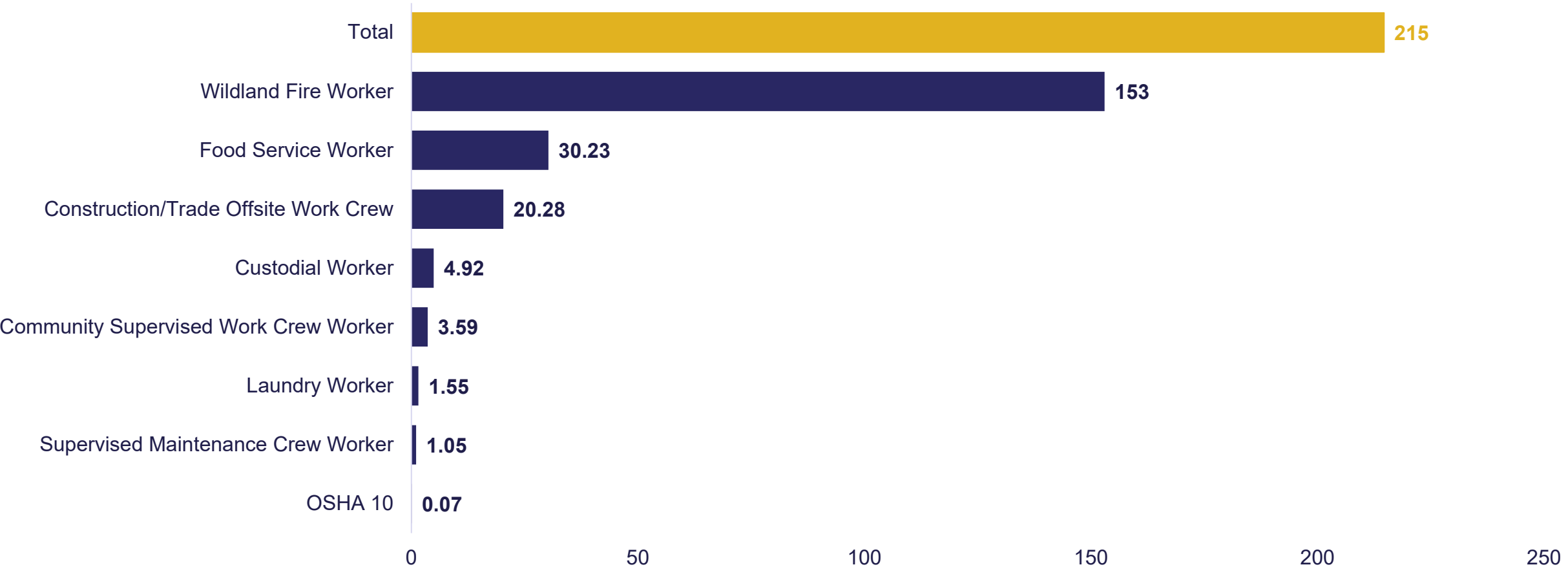


Work Experience and Vocational Training

August 2026

Riverbend averaged 215 hours of work experience and vocational training last month.

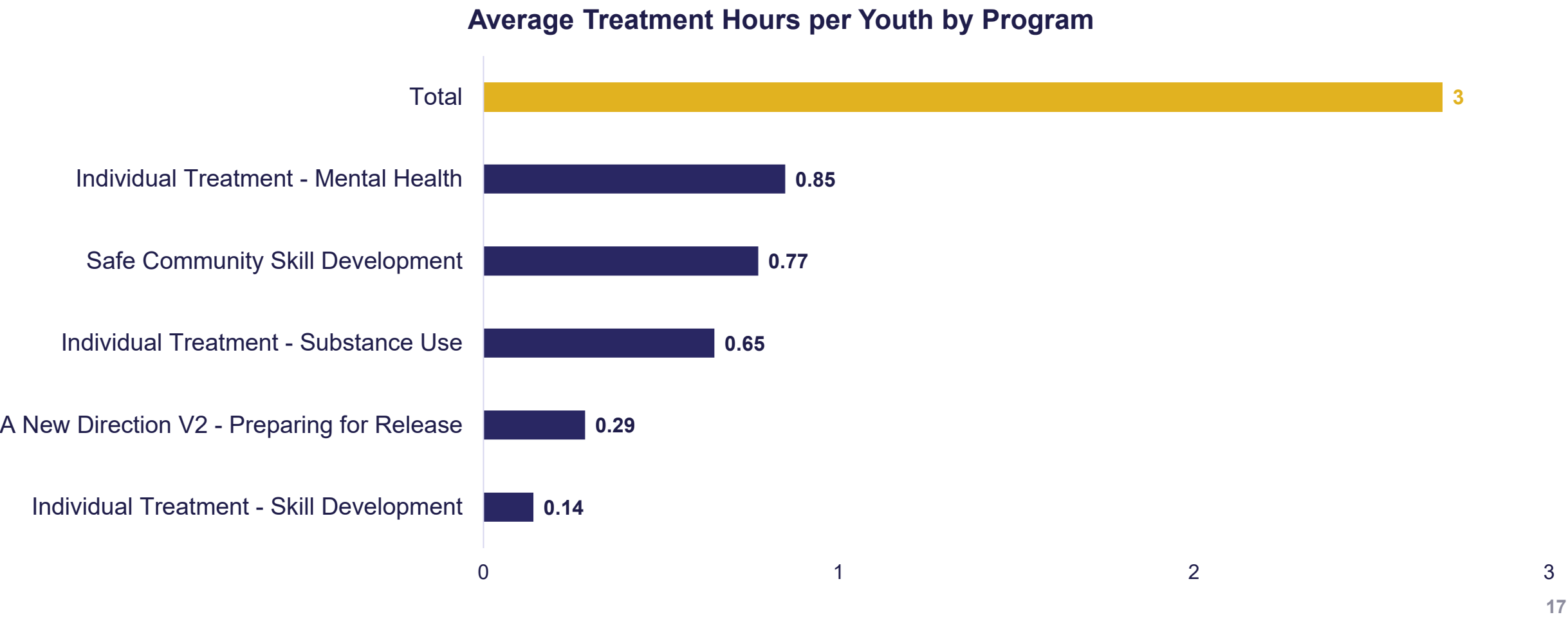
Average Vocational Training/Work Experience by Program





August 2026 Treatment Hours

Riverbend averaged three hours of treatment per youth in August.





Overdue 90-Day Progress Reviews (MDTs) by Facility

Overdue MDTs for current close custody youth (as of 9/17/2026).

Facility Youth by Location	Overdue	Total Facility Youth	% Overdue
MacLaren YCF	29	140	21%
Rogue Valley YCF	7	48	15%
Oak Creek YCF	3	40	8%
Eastern Oregon YCF	0	27	0%
Tillamook YCF	1	27	4%
Camp Tillamook	0	15	0%
→ River Bend	3	15	20%
Camp Florence	0	13	0%
Jackie Winters Transition Program	1	12	8%
Total	44	337	13%



Access to Hygiene Products

Youth in the custody of the Oregon Youth Authority are entitled to immediate and unrestricted access to culturally-specific hygiene products.

1. What is your facility's process for ensuring youth have immediate access to culturally-specific hygiene products?
When youth come to Riverbend, they are given state hygiene products. If they need other culturally specific product, options include purchasing from Walmart or Amazon or calling the warehouse at MacLaren.
2. How are staff trained or informed about this process so they can provide these items without delay?
The management Team and CC are responsible for assuring youth maintain proper hygiene.
3. How do you monitor or verify that this process is consistently followed, and what steps do you take when it is not?
There is an intake check off list we follow.
4. What barriers exist, or what do you need to ensure youth have immediate and on-going unrestricted access to culturally-specific hygiene products
There are no barriers. For over 30 years, Riverbend staff have supported youth receiving any hygiene products they want. We also have an intake check list that we go over when youth arrive.



Religious Services



Facility religious coordinator

Designated religious program coordinator and documented duties.



Youth access to religious practice

Regular opportunities to engage in religious practice and/or an established process for providing access upon request.



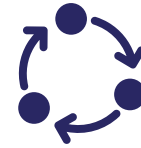
Multi-faith access pathway

Youth from different faiths can practice, beyond a single primary service.



Materials available

Religious texts and commonly requested items are available, and a process exists for requesting more.



Request process

Youth can request religious services or accommodations, and requests are tracked and responded to.



Community/ Volunteer engagement

Community or volunteer support for religious services is currently in place or being developed.



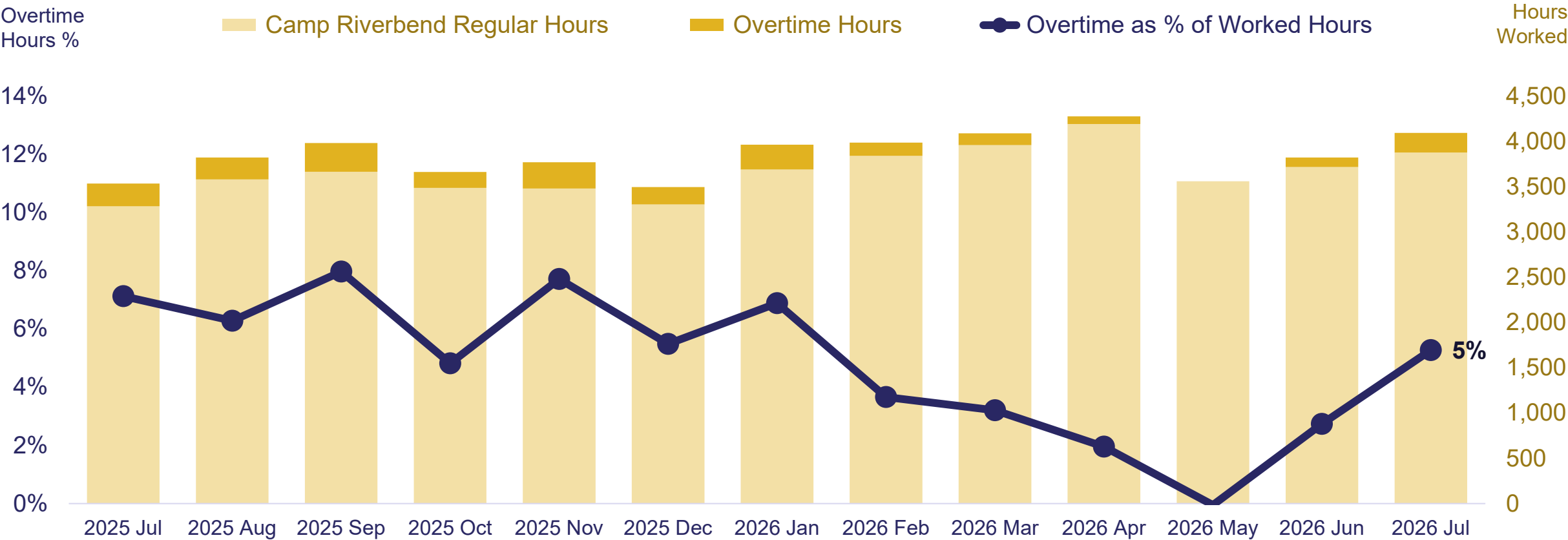
Staff awareness

Staff learn about and support youth religious rights, and know how to route requests.



Employee Overtime Hours

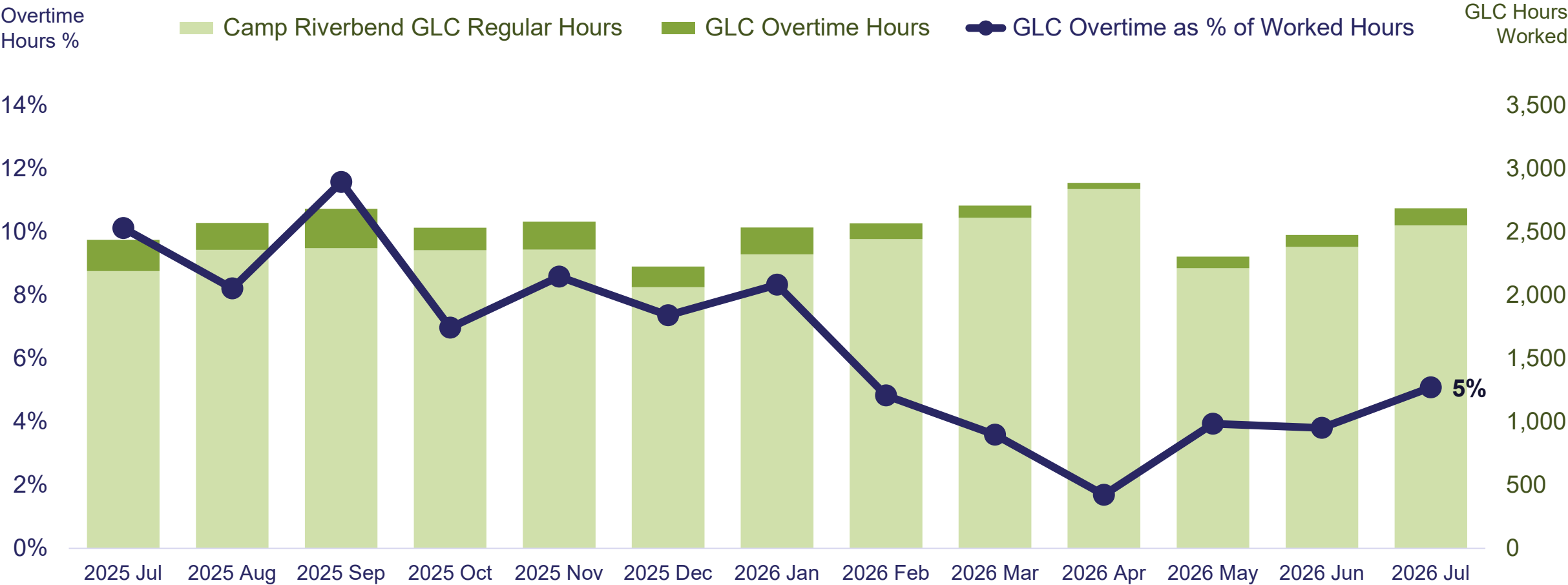
OT hours were up in July.





GLC OT Hours

GLC OT was up slightly in July.





Closing Updates



High-Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



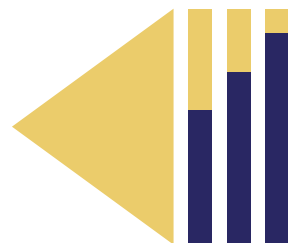
Employee Engagement

Updates on employee engagement efforts and areas of focus.

*** Highlighted Gallup Question: I know what is expected of me? ***



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



Help us improve

Follow QR code to provide feedback