



Treatment Services

within Development Services

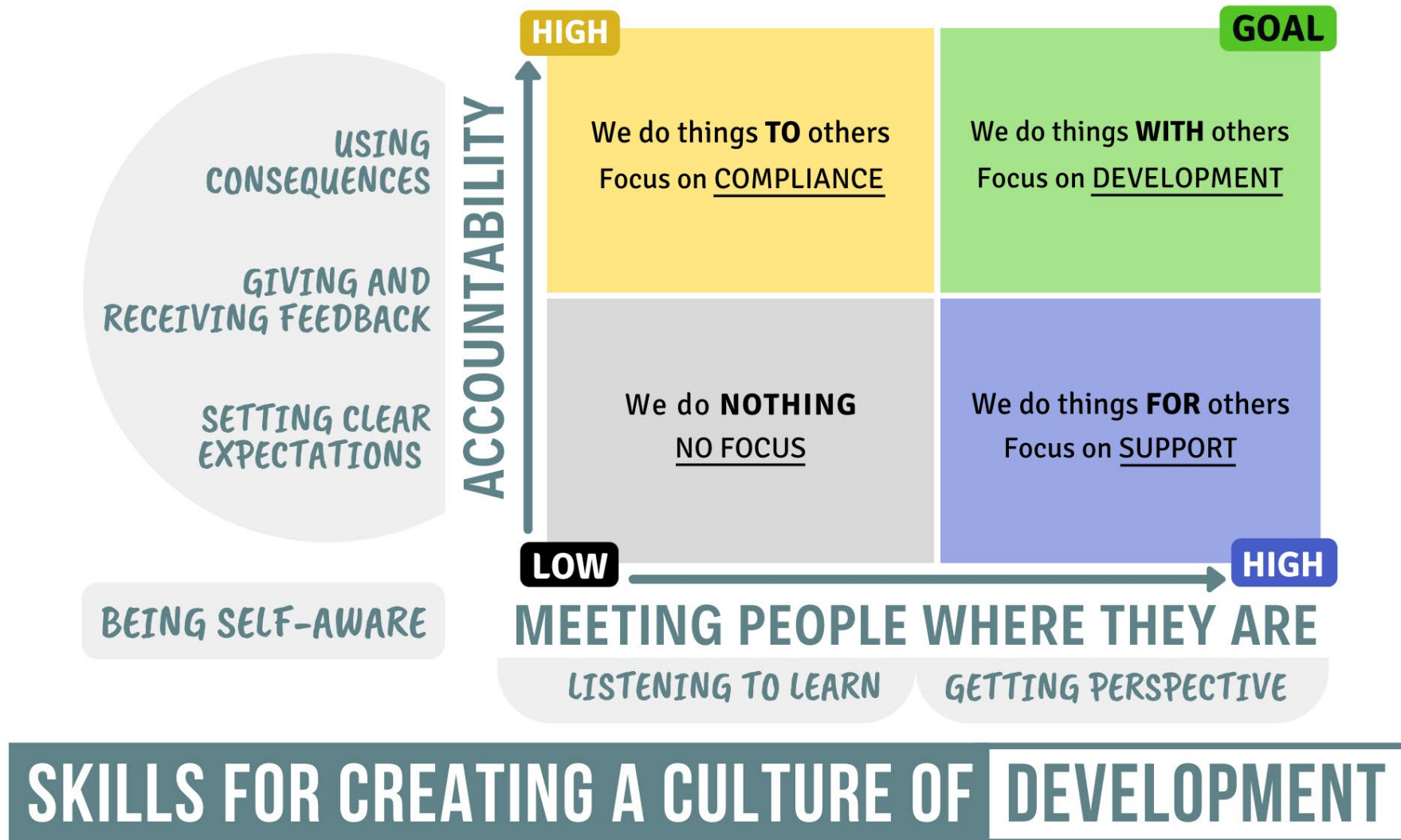
IMPACT Statistics

Lani Williams, Behavioral Health Services Coordinator

8/13/2026



The Developmental Approach





Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

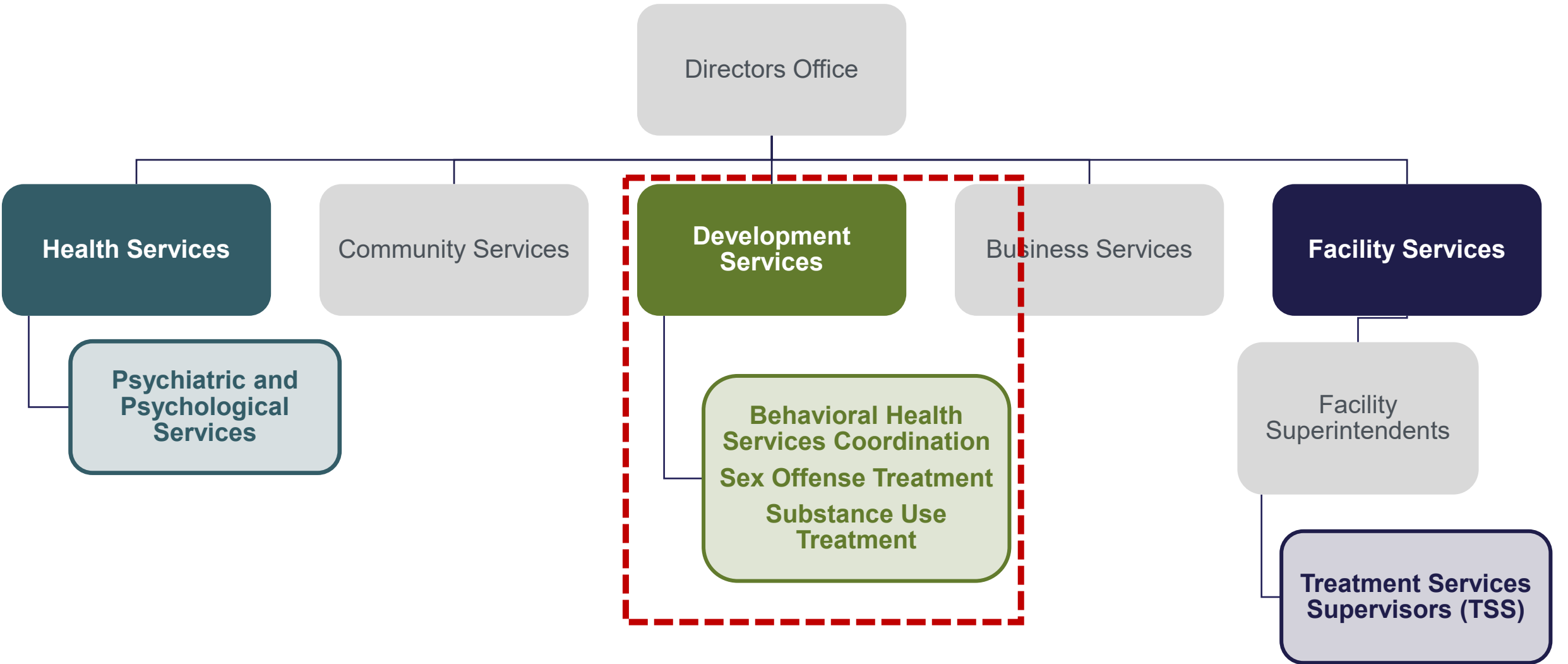
We turn data into direction — not just to report, but to refine, learn, and improve



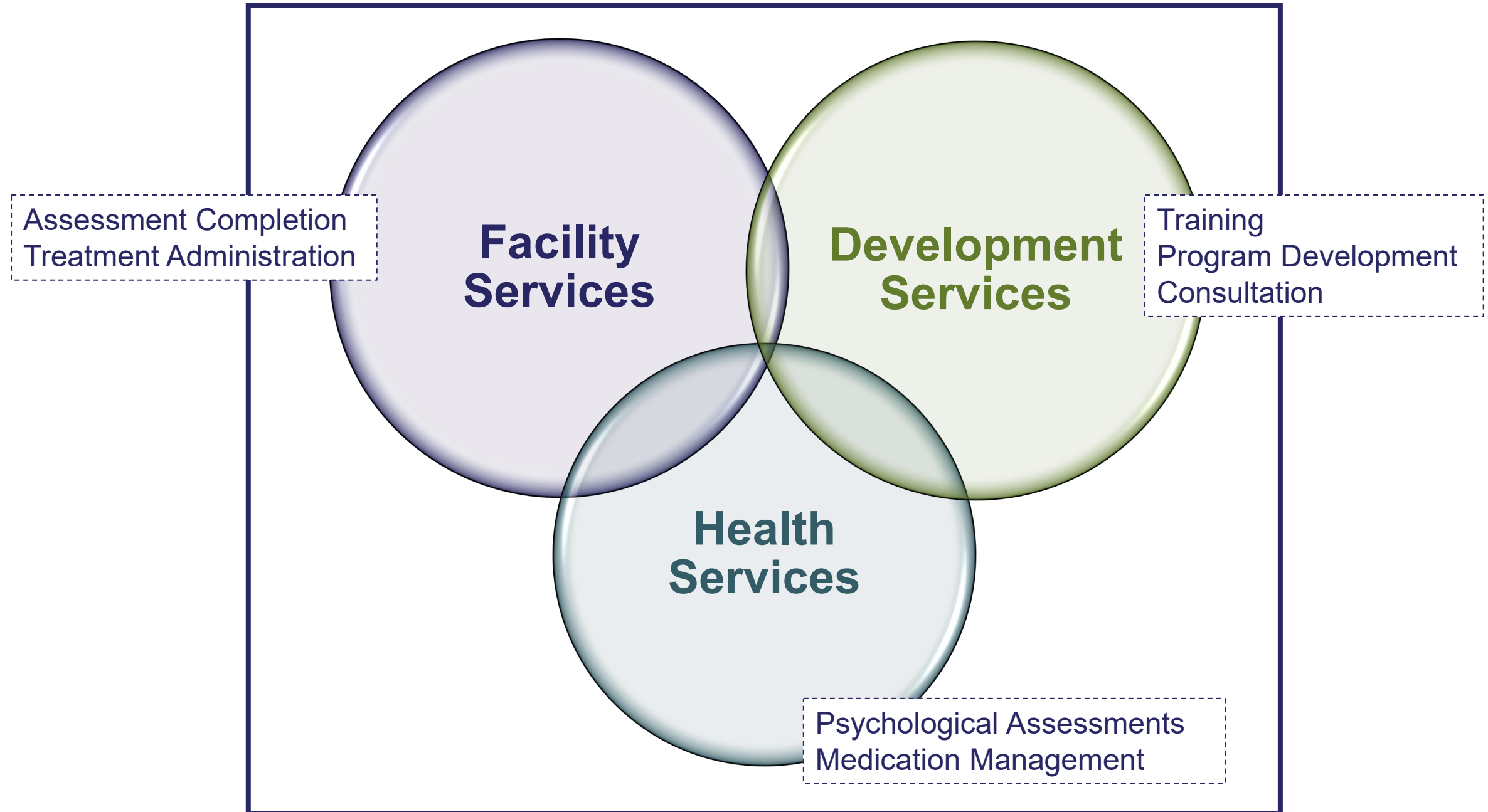
Definitions

Term	Definition
American Society of Addiction Medicine (ASAM) levels	Levels of Care that determine the amount of recommended treatment hours that a youth should receive. This is based on a comprehensive assessment, which includes a DSM-5-TR diagnosis for a substance use disorder.
Certified Drug and Alcohol Counselor (CADC)	Staff who meet the requirements of MHACBO (Mental Health and Addictions Counseling Board of Oregon) to provide Substance Use Treatment. This can be a CADC-R (registrant), a CADC I, a CADC II, or a CADC III, which all require different levels of education and experience. All staff providing substance use treatment in OYA are required to have some level of CADC certification and receive clinical supervision
Evidence Informed (EI)	Draws from research-supported principles (e.g. CBT, MI), uses theoretical models, incorporates professional judgement, adapts to cultural, community or organizational context, uses data and feedback to refine the approach, and blends science/practice/context
Evidence-Based Practice (EBP)	Formal evaluation has occurred, consistent positive outcomes across multiple studies or populations, peer-reviewed research, clear implementation guidelines that can be replicated, recognition by national registries
Practice-Based Evidence (PB)	Used consistently in real-world settings, shows positive outcomes through practice, are supported by data collected by practitioners (not randomized controlled trials, come from community-driven culturally grounded, or innovative programs
Fidelity Monitoring	The Substance Abuse and Mental Health Services Administration (SAMHSA) defines fidelity monitoring as the ongoing measurement and analysis of how closely a real-world program or evidence-based practice (EBP) is implemented compared to its original, researched model. It tracks whether core principles, structures, and service standards are maintained without drifting from the effective design
POWER Source	An evidence-based, trauma-informed, social and emotional learning program for systems-impacted adolescents focused on increasing self-regulation and decreasing risk-taking behaviors
Treatment Services Supervisor (TSS)	Supervisors who provide administrative and clinical supervision of QMHP staff at facilities (part of Facility Services)
Sex Offense Treatment Continuum	Document which describes how OYA delivers SOT in the facilities with the purpose of improving public safety, by providing youth with opportunities to understand and be accountable for the impact of their behavior and build skills to develop healthy relationships, repair harm and become healthy, successful community members.

Three primary areas are responsible for behavioral health programming within OYA.



While all responsible for treatment, each area has different tasks.





What We Do

“Behavioral health is defined as “the promotion of mental health, resilience, and well-being; the treatment of mental and substance use disorders; and the support of those who experience or are in recovery from these conditions, along with their families and communities. It encompasses a state of emotional, psychological, and social functioning, focusing on how behaviors and actions affect overall physical health and wellness.”

*-SAMHSA adopted by
OYA*

- Program Development and Fidelity Monitoring
- Case Consultation and Technical Assistance
- Training and Clinical Supervision
- Policy Work
- BRS placement medical necessity review
- Contract Administration
- Intra- and inter-agency Collaboration
- Documentation Review



Who We Are



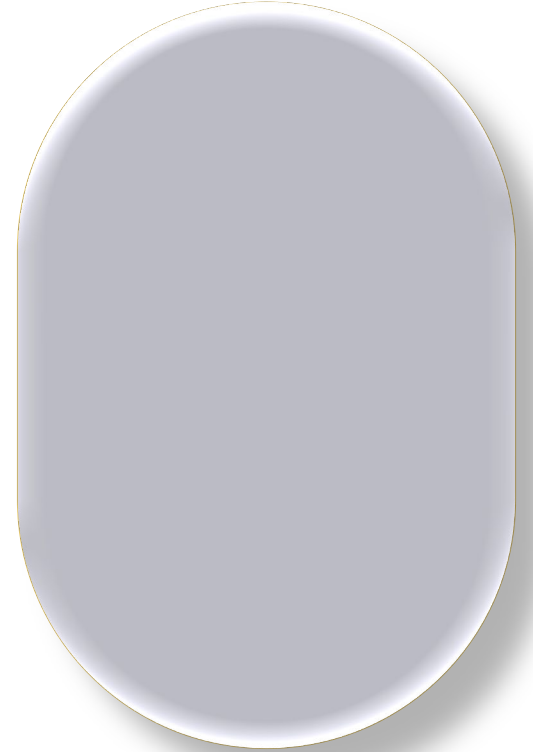
Lani Williams
Behavioral Health
Services Coordinator



John Thomas
Statewide Sex Offense
Treatment (SOT)
Coordinator



Mike Hill
Statewide Substance Use
Treatment Coordinator
(SUD)



Amber Enomoto-Haole
Contracts and Records
Specialist

Program/Curriculum Development Process

Treatment Services – DS

Program Idea/Need



Research Program



Behavioral Health
Team Review



Pilot



More Development if
Needed

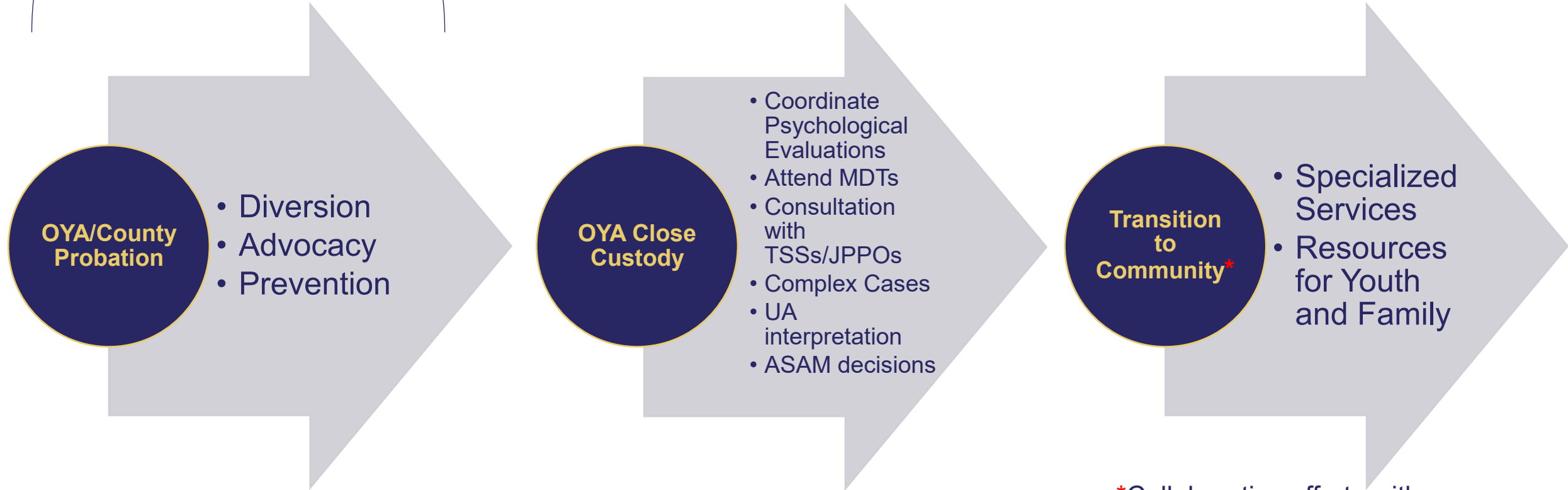


Implementation



Community and Facility Case Consultation and Technical Assistance

Escalation Prevention to
OYA Close Custody



*Collaborative efforts with many staff from many OYA departments 10



Training and Clinical Supervision

Behavioral Health Coordinator

- Group facilitation
- Trauma Informed Care
- Suicide Prevention in Facilities
- Co-facilitator of Power Source Consultation group
- Field In-Service training
- Arranging training

Sex Offense Coordinator

- Biweekly individual & group supervision of SOT clinicians
- Development & implementation of SO treatment services
- Providing ongoing training for SOT

Substance Use Coordinator

- Train 4 of 6 core courses for CADC
- A New Direction Module Training
- Clinical SUD Supervisor for Oak Creek, JWTP, Tillamook YCF
- Group Supervision for all Transition Camps
- Substance Use Screen training Supervision for other SUD Coordinators at facilities



Internal and External Policy Work

Behavioral Health Coordinator

- I/DD Non-Discrimination Rule Changing Work Group
- Fitness to Proceed Work Group
- Treatment Court Advisory Committee
- III-D-3.4 Suicide Prevention in Community Placements
- Policy work related to Commercially and Sexually Exploited Children and training with Department of Justice

Sex Offense Coordinator

- I-A-12.0: Assessment & Treatment Eligibility for Youth Who Have Committed Sexual Offenses.
- II-E-5.0: Youth Assessment for Sex Offense Risk & Protective Factors.
- II-E-2.2: Polygraph Use with Youth Who Have Committed Sexual Offenses

Substance Use Coordinator

- II-D-2.1: Youth Substance Use Screening in OYA Facilities
- II-E-6.0: Substance Use Assessment and Treatment in OYA Facilities
- III-C-3.1: Substance Use Disorder Screening, Assessment, and Treatment in Community Settings
- III-D-3.3: Substance Use Screening Youth - Community



Contracts and Authorizations

Behavior Rehabilitation Services Authorization



- Requires Licensed Practitioner of Healing Arts
- Reviews packets completed by JPPOs for medical necessity
- Coordinates with Oregon Health Authority
- Requires frequent review and renewal
 - ~10-13 hours per week

Contract Administration

- Seek out and respond to potential contractors
 - Assess for culturally and linguistically specific services
- Networking and relationship building
- Service coordination for field and facility
- Fidelity monitoring



OYA Treatment Services Inventory



Violent Offense

- Power Source
- Power Source CORE
- **Victim Awareness interactive journaling**
- Victim Engagement Program Support
- Individual Treatment Services
- Power Source Peer Leader Program



Sex Offense Treatment

- Stages of Accomplishment
- **PROFESOR and Individual treatment**
- **Pathways**
- Becoming Who I Want to Be
- Sex Addicts Anonymous (TYCF)



Substance Use Treatment

- **A New Direction**
- **Anger Management for SUD & MH**
- **Gender-specific programming**
- Individual Treatment Services
- Certified Recovery Mentor education
- Peer-delivered Services



Skill-Based

- Safe Community Skill Development (FP5)
- Youth & Family Transition Guides
- Orientation Guide
- **Skillstreaming the Adolescent**



Mental Health

- **Seeking Safety**
- **Coping with Stress**
- **Coping with Depression**
- **Dialectical Behavior Therapy (DBT)**



Additional

- Vocational Training
- Educational Assistance
- Specialized reintegration programming
- **Restorative Justice Programs**
- Trauma-informed care approach
- H.E.A.T.
- **Individual therapy (CBT, DBT, MI)**
- Multidisciplinary treatment approach
- **Psychological and Psychosexual Evaluations**



Transition

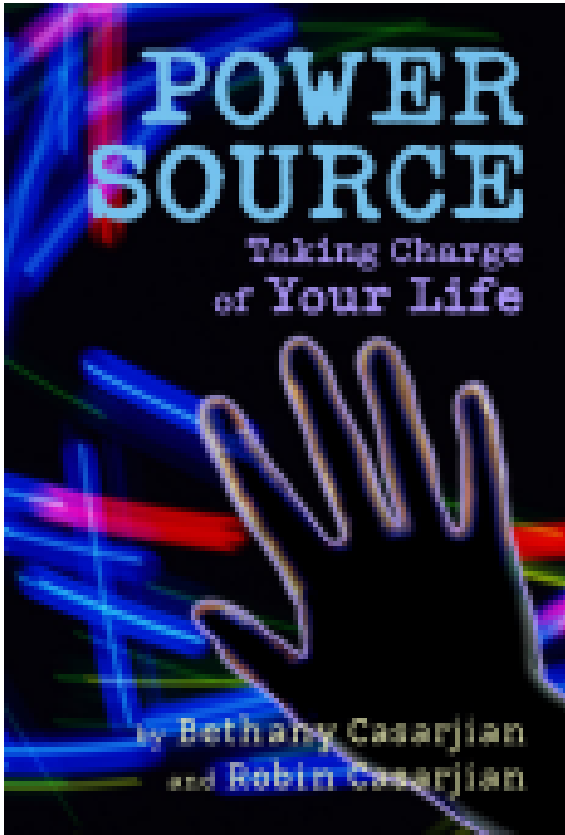
- **Juvenile Drug Treatment Court**
- Transition JPPO services

* Programs in **bold** font meet Oregon 'Evidence-Based Program' standards.



Readiness Criteria for Power Source

The MDT will determine readiness based off the following:



Demonstrated skill and willingness to be an active participant in assigned groups.

Able to articulate thoughts and feelings

Can participate in group conversations (takes turns, offers feedback, receives feedback)

Manage frustration/anger, with minimal coaching from staff

Concurrently engaging in other recommended treatment, if applicable.

Youth is not experiencing acute mental health symptoms that would impact their ability to benefit from group.

Cognitive or learning disabilities have been addressed proactively and necessary accommodations are planned.



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



Performance Metrics



Administrative
and Clinical
Supervision
Structure

SUPERVISION STRUCTURE

	 ADMINISTRATIVE SUPERVISION	 CLINICAL SUPERVISION	
 GENERAL QMHP	TSS	TSS	
 SOT QMHP	TSS	JOHN (SOT)	TSS GENERAL
 SUD QMHP	TSS	MIKE'S TEAM SUD	TSS GENERAL
 GLC SUD	FACILITY	MIKE'S TEAM SUD	



TSS = Treatment Services Supervisor
SUD = Substance Use Disorder

SOT = Sex Offense Treatment
QMHP = Qualified Mental Health Professional



As of 8/1/2026, OYA close custody facilities were at 82% compliance for PROFESOR assessment completion.

PROFESOR Fidelity Data

Data for July 2026

The “current assessments” column presents data for July 2026.

The “compliance” column captures the percentage of youth at that location that have an up-to-date PROFESOR according to policy for that month.

FACILITY	CURRENT ASSESSMENTS	COMPLIANCE	LAST MONTH (6/30/26)	COMPLIANCE
EOYCF	3/3	100%	3/3	100%
MYCF	11/19	57%	6/16	37%
** BOULDER	4/5	67%	4/6	67%
** HAYSTACK	0/1	0%	--	--
** OAK	3/5	60%	1/4	25%
** PACIFIC	4/7	57%	1/6	17%
** SUMMIT	0/1	0%	--	--
OCYCF / JWTP	2/3	67%	0/3	0%
RVYCF	8/9	89%	8/11	73%
** ALPHA	3/3	100%	3/3	100%
** BRAVO	2/3	67%	3/5	60%
** CHARLIE	2/2	100%	2/3	66%
TYCF	17/17	100%	18/18	100%
** ORCA	6/6	100%	6/6	100%
** TRASK	12/12	100%	12/12	100%
CAMP FLORENCE	1/1	100%	--	--
CAMP RIVERBEND	1/1	100%	1/1	100%
CAMP TILLAMOOK	10/12	83%	12/12	100%
OYA WORLD	53/65	82%	44/68	65%

** Living unit
-- Not applicable

● 90–100% ● 50–89% ● 0–49%



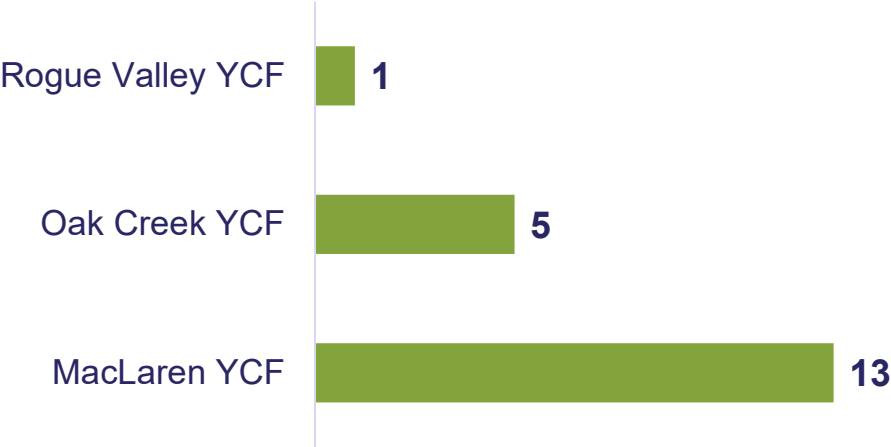


A total of 215 OYA 4460 Substance Screen Reports were administered in July 2026.

Intake Screens

Total Screens	19
Unique Youth	19
# Completed	15
# Pending Lab Result	4

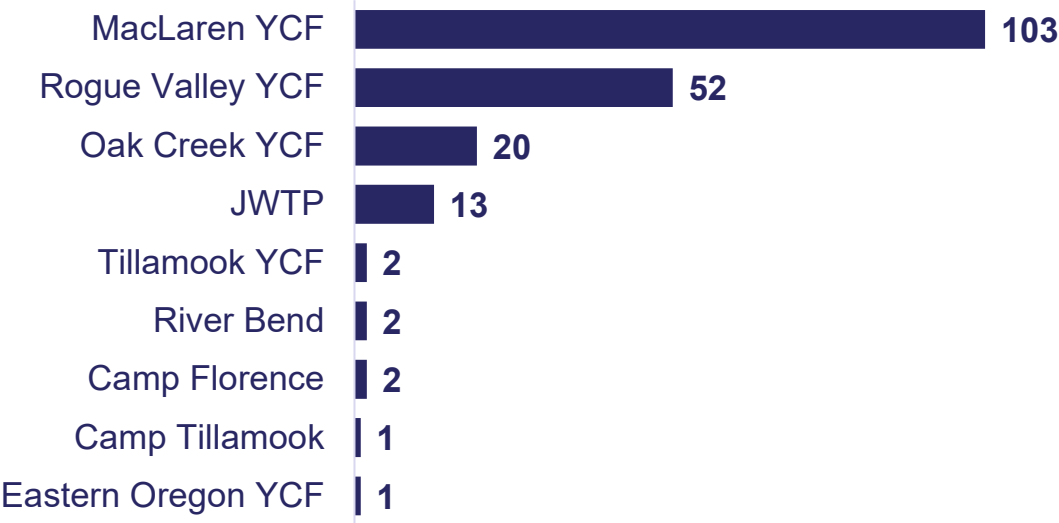
Total Intake Screens by Facility



All Reasons for Screen (except Intake)

Total Screens	196
Unique Youth	154
# Completed	171
# Pending Lab Result	25

Total Screens by Facility (except Intake screens)



"Completed" here means that the lab has returned the results and staff has locked the screener.

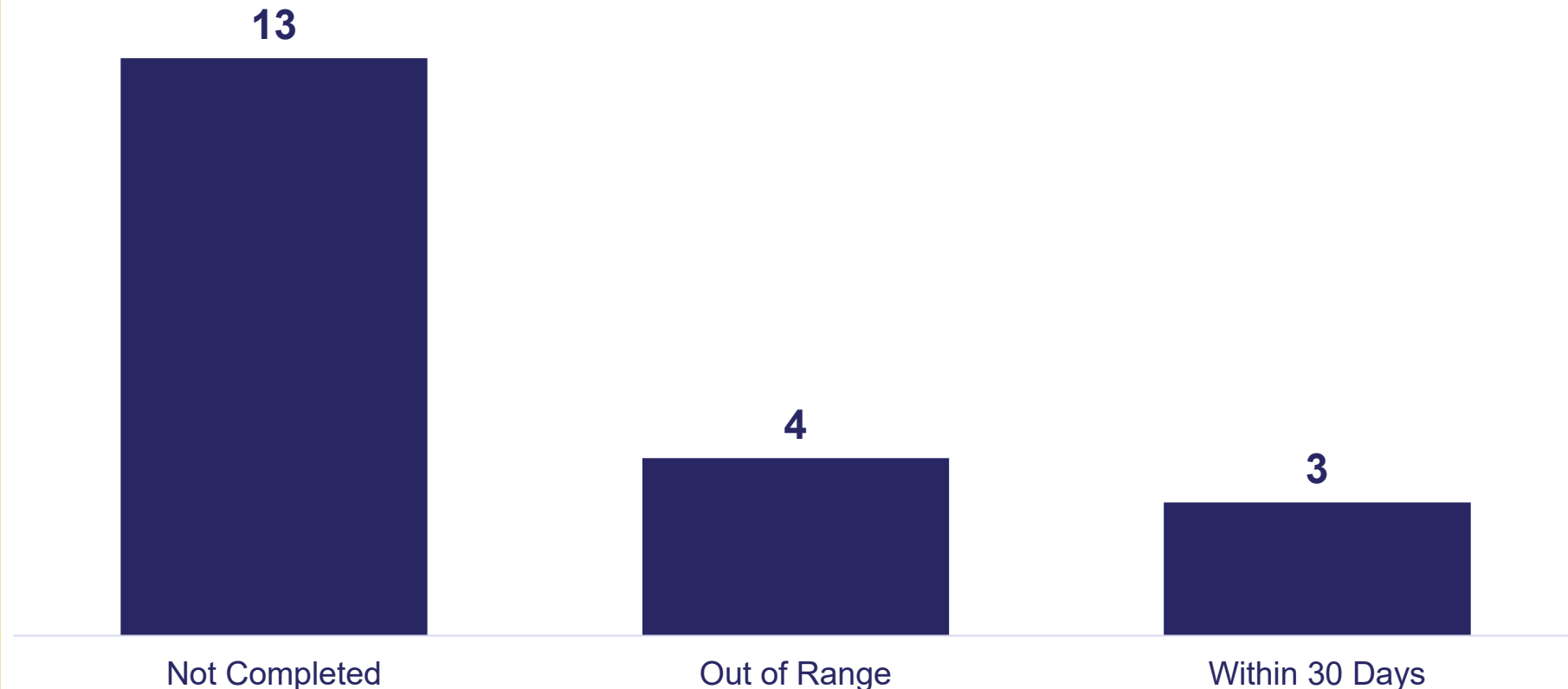


15% of OYA – 4465 assessments were completed within 30 days of a youth's facility status start.

- To ensure there is an equal 30-day tracking period:
 - Status starts are two-months prior to current month
 - Status days between status start and end must also be greater than 30

A total of 20 youth had a facility status start in June 2026.

OYA 4465 - Youth Substance Use Diagnostic Assessment Completion
June 2026





Time to Treatment





DS Treatment Services Projects

Curriculum

EQ2 (est. Oct. 2026)

Power Source CORE

Gender Responsive SUD

Enhancements to SOT

Assessment Development

ASAM Version 4
Compliance

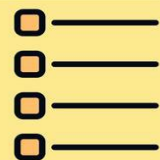
Collaborative (TSS, DS, HS)

Clinical Supervision

Documentation
Improvements

Fidelity & in-person
monitoring

WISHLIST



Functional Family Therapy (FFT)
Multisystemic Therapy (MST)
Family Engagement Support



Closing Updates



High Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

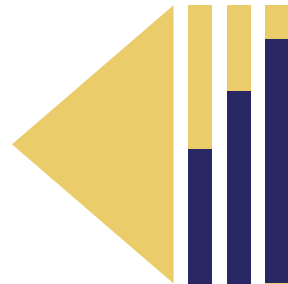
Updates on employee engagement efforts and areas of focus.



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



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Help us improve

To share your insights, ask questions, or provide feedback,
scan the QR code or enter this link into your browser:

bit.ly/oyaimpactsurvey



Supplemental Slides