



OYA Financial Services

Performance Measures

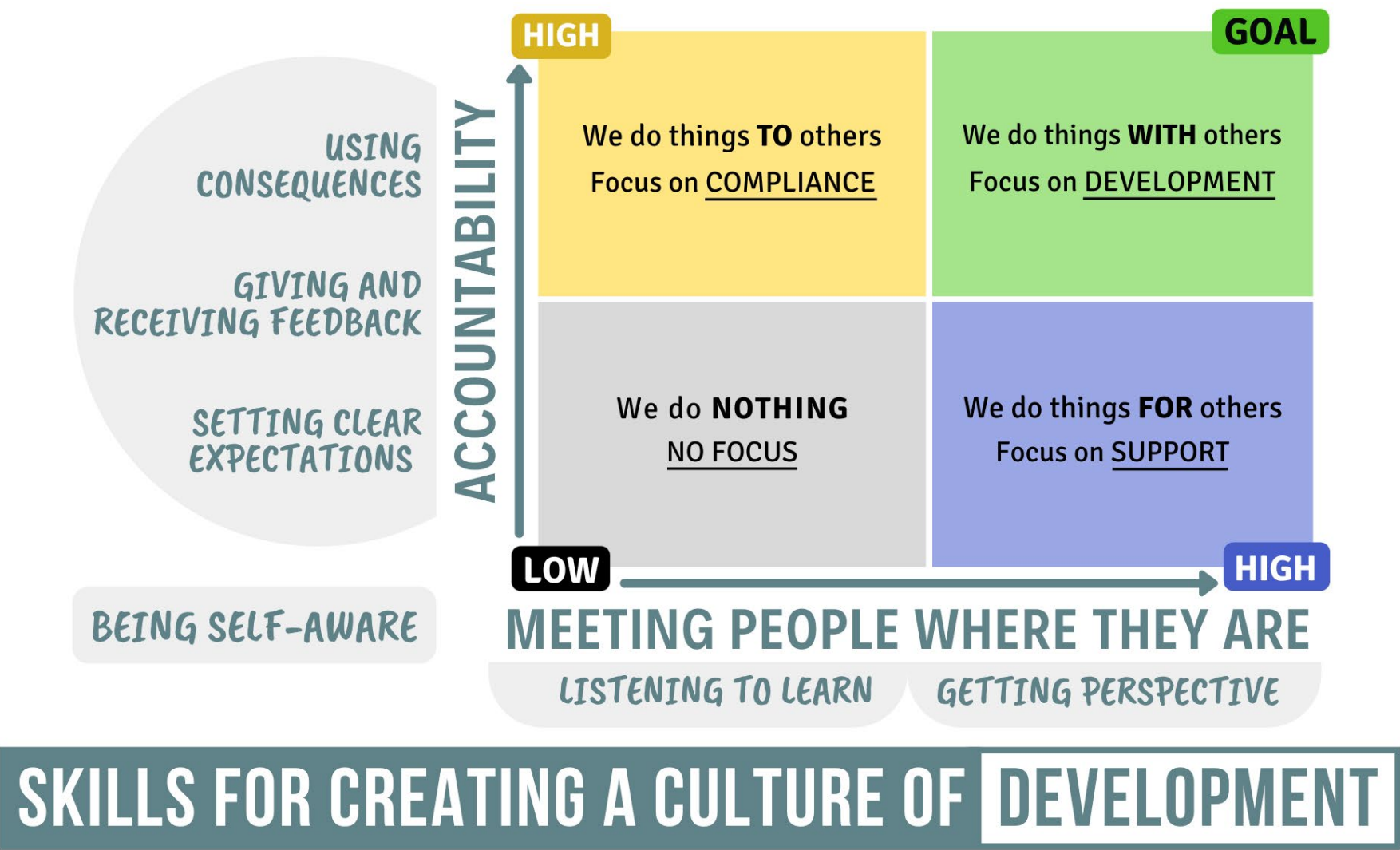
Stacey Chase, Chief Financial Officer

Jill Reece, Deputy Chief Financial Officer | Susanna Ramus Bare, Procurement Manager

8/19/2026



The Developmental Approach





Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



What We Do

Financial Services encompasses Accounting, Budget, and Procurement.



ORGANIZATION

Accounting provides accurate, accountable, and responsive financial management to internal and external stakeholders. Services include accounts payable and receivable, inventory and capital asset tracking, and management of youth trust accounts and work programs. Additionally, it oversees the agency's capital financing portfolio.

Budget provides financial planning and development, fiscal analysis, spending plan monitoring, and technical support to OYA leadership, managers, and staff in Program Support, Community Services, and Facility Services.

Procurement manages the preparation, issuance, and awarding of contracts to qualified vendors. It aims to enhance purchasing efficiency, ensure compliance with state and federal contracting laws, and prioritize contracts with firms certified by the Certification Office for Business Inclusion and Diversity (COBID).



Definitions

Term	Definition
Agency Transfers	An internal electronic method for paying other State of Oregon agency invoices within the statewide accounting system.
AP	Accounts Payable – the staff in accounting who review and enter invoice data in our accounting system to generate payments to contractors, vendors, employees, and other state agencies.
IT Purchase Order	An Information Technology Purchase Order (IT PO) is a contract between OYA and a Contractor. IT POs are designed for software, hardware, and technology-related purchases. IT POs often require additional state reviews and the negotiation of supplemental license and maintenance terms.
Mass Approvals	Employee timesheets that were submitted but not approved in Workday by an OYA supervisor by the due date are 'mass approved' each month by DAS to ensure employees receive their paychecks.
Medicals	Medicals are a category of invoices processed through a standardized triplicate form, a 'Medical Voucher (MV).' The use of a Medical Voucher helps facilitate the provision of contractual terms to providers as well as the gathering of appropriate approvals and applicable coding for OYA.
Non-IT Purchase Order	A Non-Information Technology Purchase Order (Non-IT PO) is a contract between OYA and a contractor. Non-IT POs are designed for purchasing goods or other low-risk simple purchases and include standardized language and simplified terms and conditions.
Other Payments	This category of invoices includes all contract payments, utilities, expense vouchers, and other miscellaneous invoices.
Purchase Order	A Purchase Order (PO) is a contract between OYA and a Contractor. The standalone use of the term "PO" or "Purchase Order" refers to both IT POs and Non-IT POs.
Ready to Pay	Invoices received in Accounting contain all applicable and accurate data to immediately process for payment. This means, the invoice has been reviewed by the Contract Administrator and deemed compliant with contract terms, approved by the applicable manager with expenditure authority, and includes applicable budget coding.
Services Purchase Order	A Services Purchase Order (SPO) is a contract between OYA and a Contractor. SPOs are designed for lower-risk standardized/non-customized services not to exceed \$250,000.
Travel	Travel expense sheet reimbursement claims for expenses incurred while traveling on official state business.



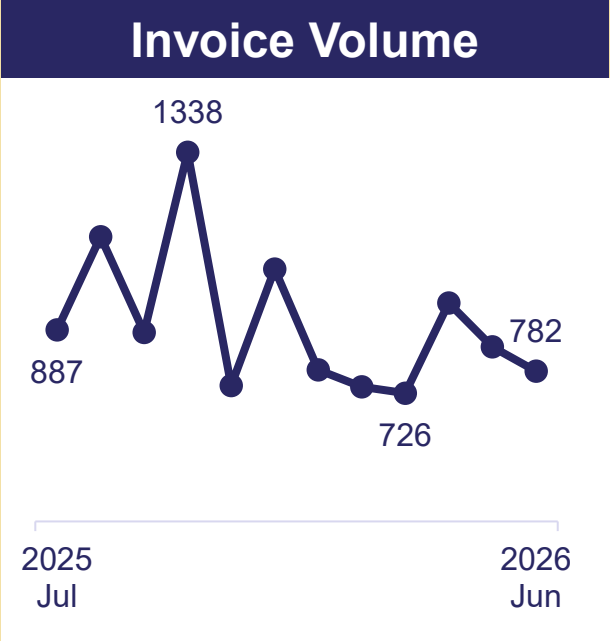
Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



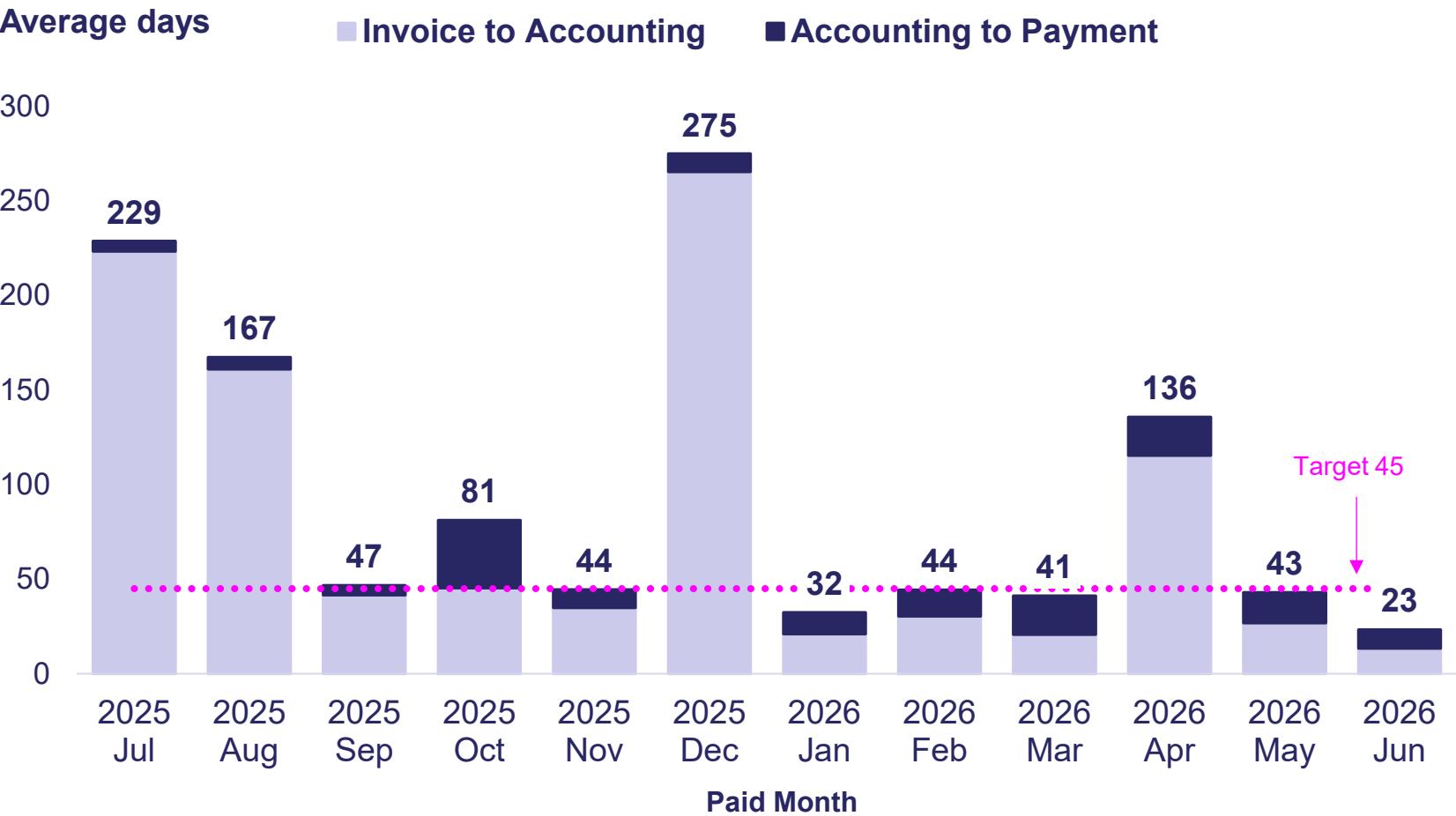
Performance Metrics



Accounting – Invoice payment timeliness met the 45-day target in June



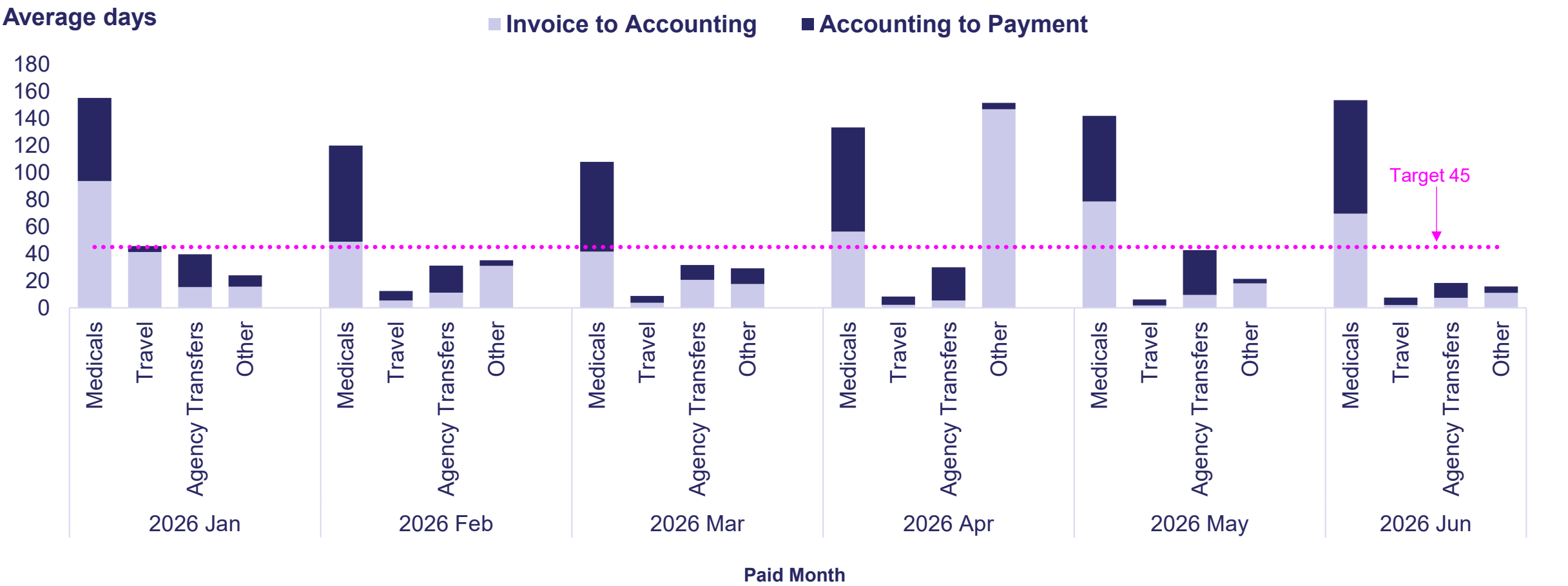
The primary driver of AP turnaround time is the delay between the invoice date and when Accounting receives the invoice.





Accounting – Invoice Payment by Category

Medicals typically require more processing time in Accounting. All other invoice types met the 45-day target in June.

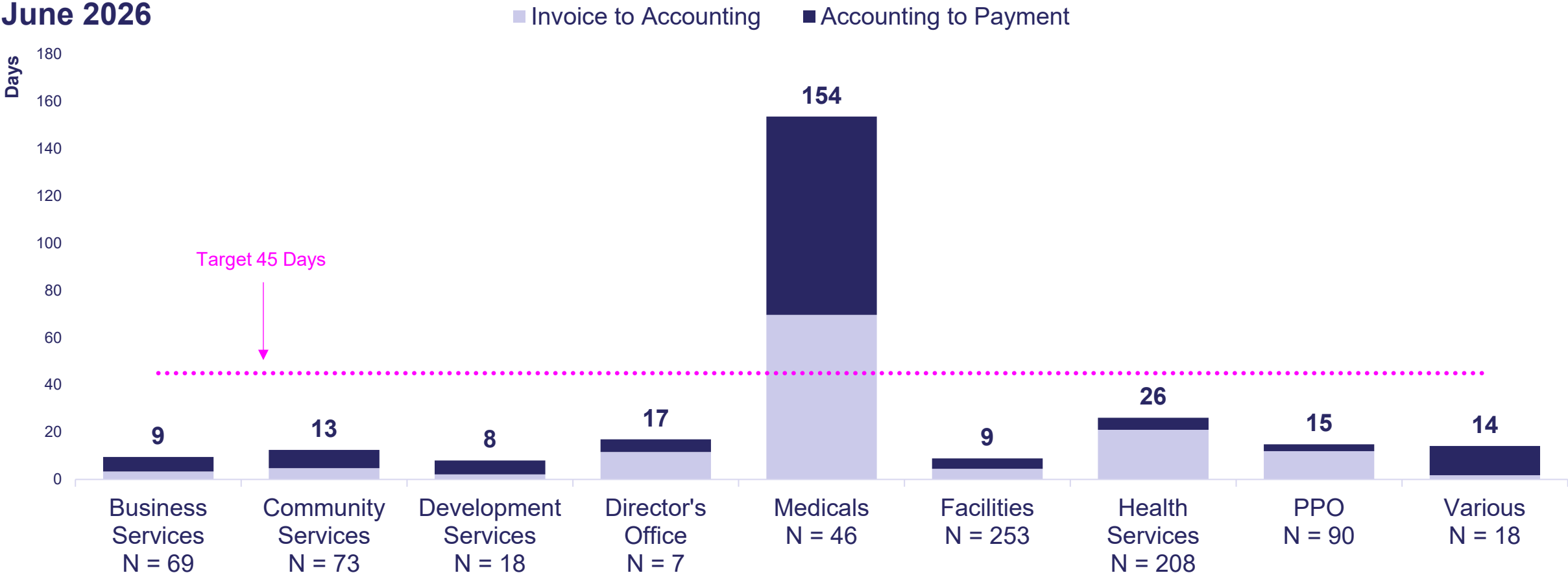




Accounting – Invoice Payment by Division/Area

By division/area, payments for Facility Medicals were linked to extended processing times in June.

June 2026

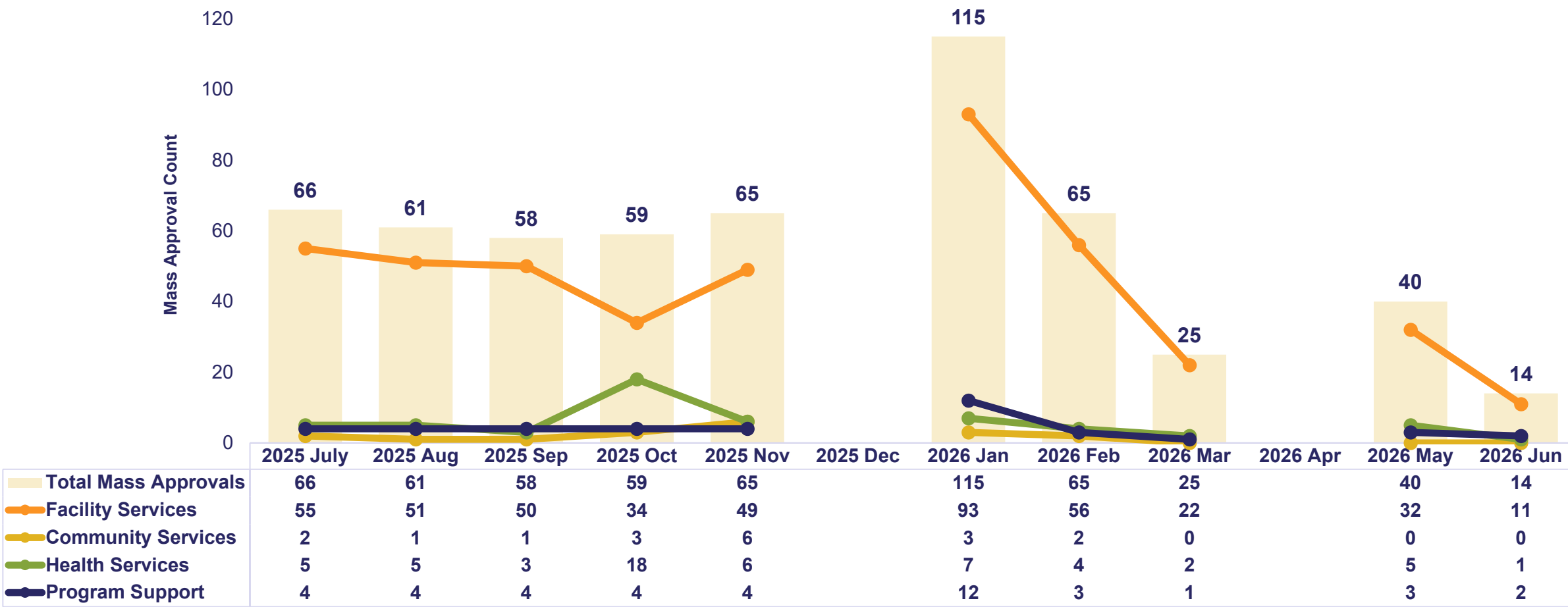


Note: N = number of invoices paid



Accounting – Payroll Mass Approval

Monthly mass approvals dropped to their lowest point in June.



Note: DAS did not send Mass Approval figures for December 2025 due to a Workday issue. DAS advised April 2026 data was incorrect.



Procurement – PO Timeliness

Purchase Order processing time in May met the 15-day target.



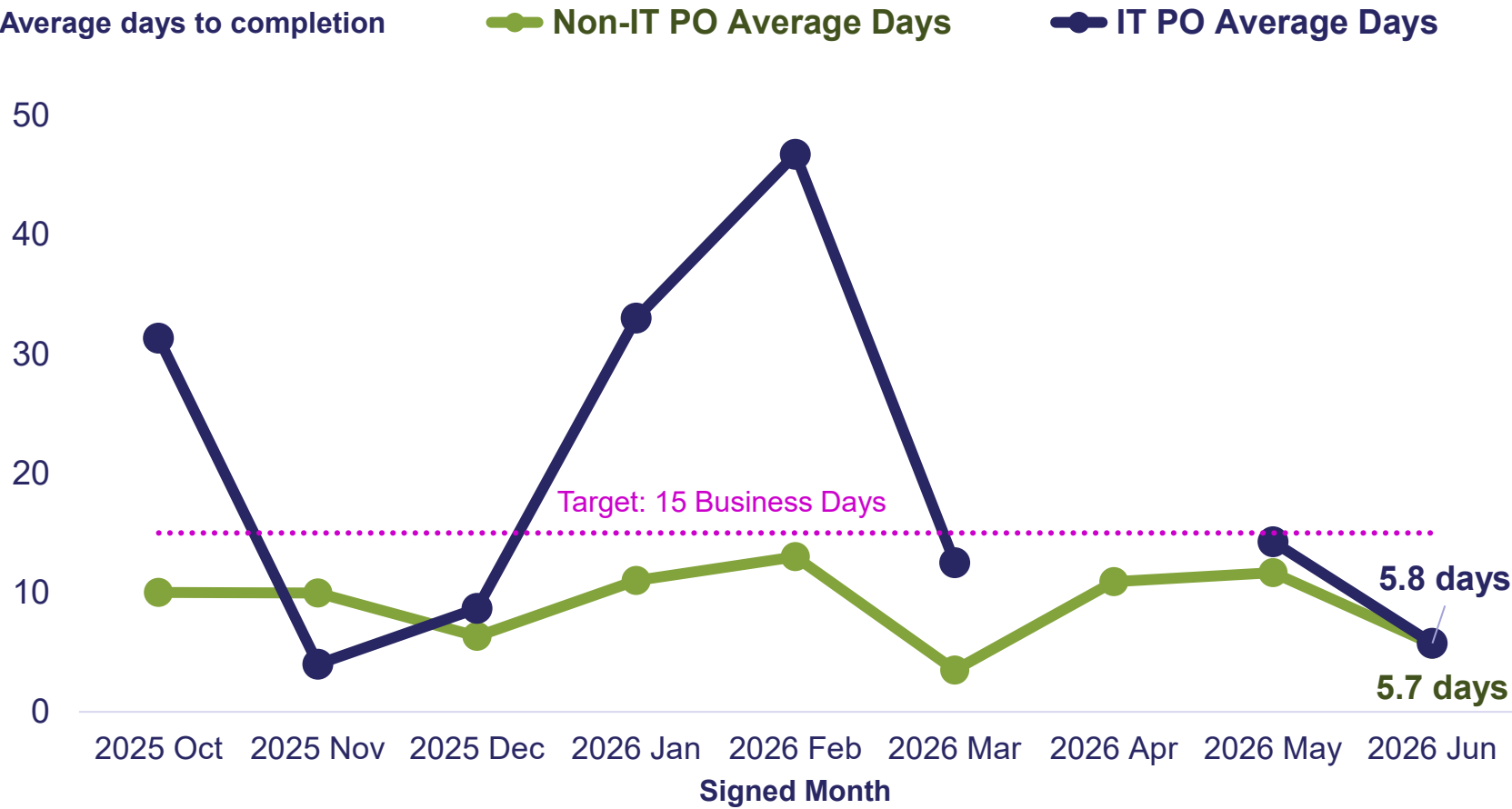


Procurement – PO Timeliness by Type

Purchase Order Volume by Type

Signed Month	IT POs	Non-IT POs
2025 Oct	3	1
2025 Nov	1	53
2025 Dec	3	3
2026 Jan	5	1
2026 Feb	4	2
2026 Mar	2	2
2026 Apr	0	25
2026 May	4	3
2026 Jun	8	3

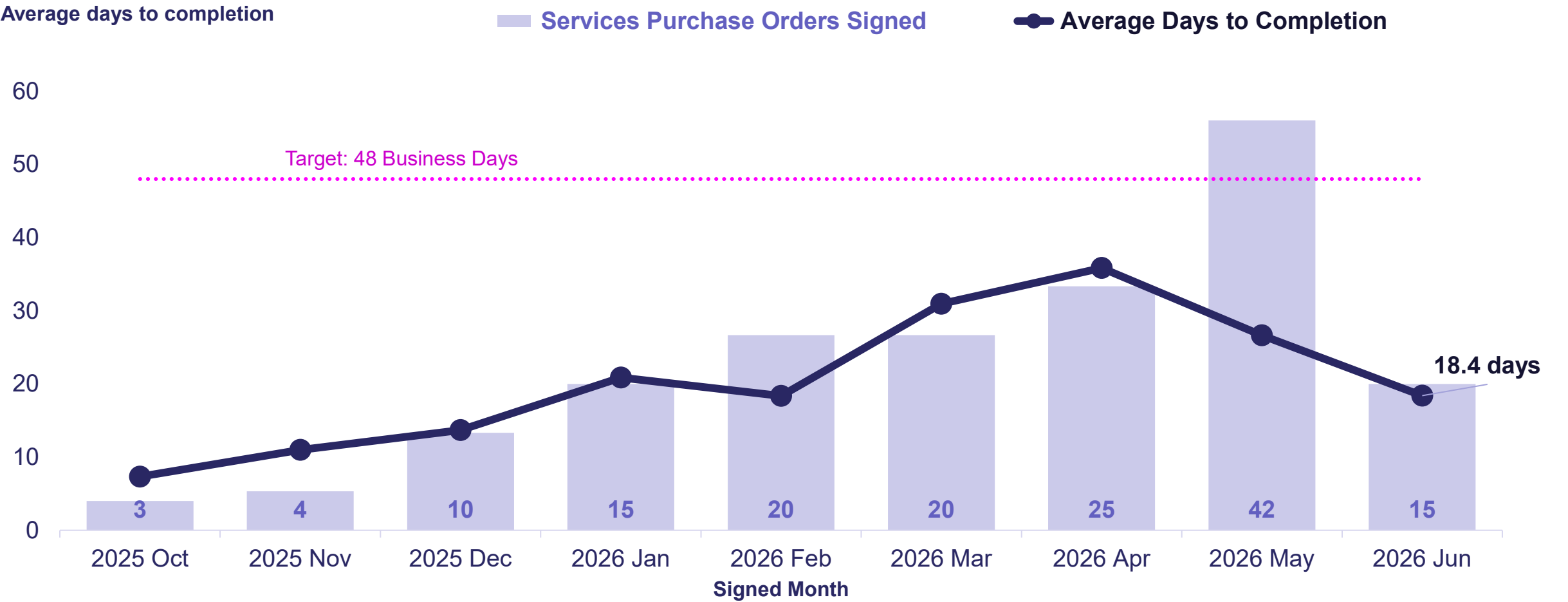
Both Non-IT POs and IT POs met the timeliness target in June.





Procurement – SPO Timeliness

SPO timeliness consistently outperforms the DAS completion time standard.





Procurement – Contract Timeliness

In June, average contract-processing time reached its lowest point since October 2025. DAS has not established a time standard for contract completion.



The average monthly contract processing time between October 2025 and June 2026 was 43.4 days.



Procurement – Future IMPACT

August Updates!

COBID*

August 2026 Update

OYA Procurement continues to be involved in state rule revision processes related to COBID as well as work at the agency level to prepare for future process changes and ensure ease of implementation.

Per Action Item 3.1, Susanna and Sandra met with Joe Thome on 7/27. Susanna is happy to report that the conversation was very informative and inspiring. Joe shared in-depth first-hand knowledge of equitable efforts within government structure. Joe intends to share resources, and we hope to continue the conversation in future meetings.

Contract Timeliness

August 2026 Update

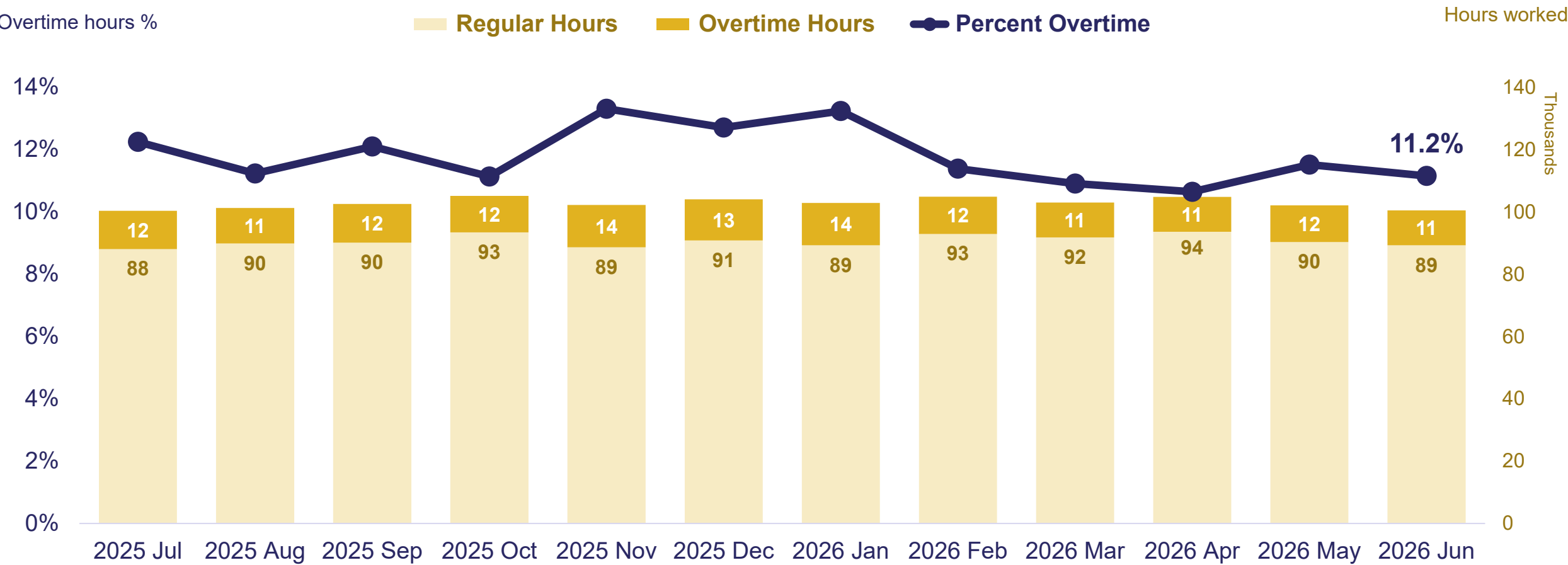
We continue to capture data and develop this process and are on track to include that level of detail during the September IMPACT review.



Budget – RG and OT Hours Worked in Facilities

Current biennium

The percentage of worked hours paid as overtime has ranged between 10.6% and 13.3% over the past 12 months, with peaks in late fall and winter (October – January).

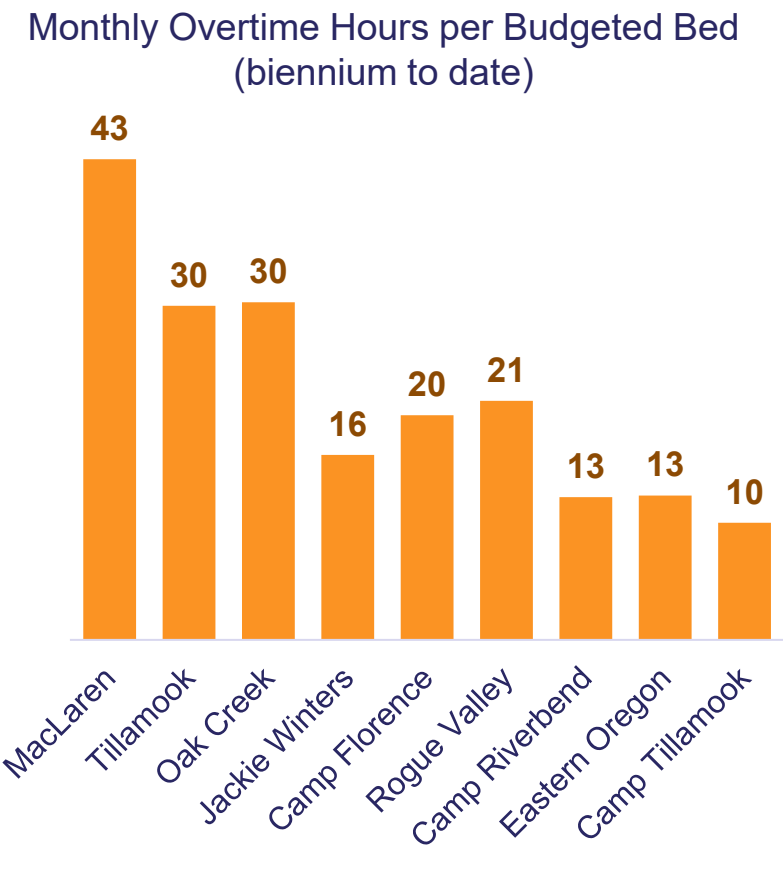
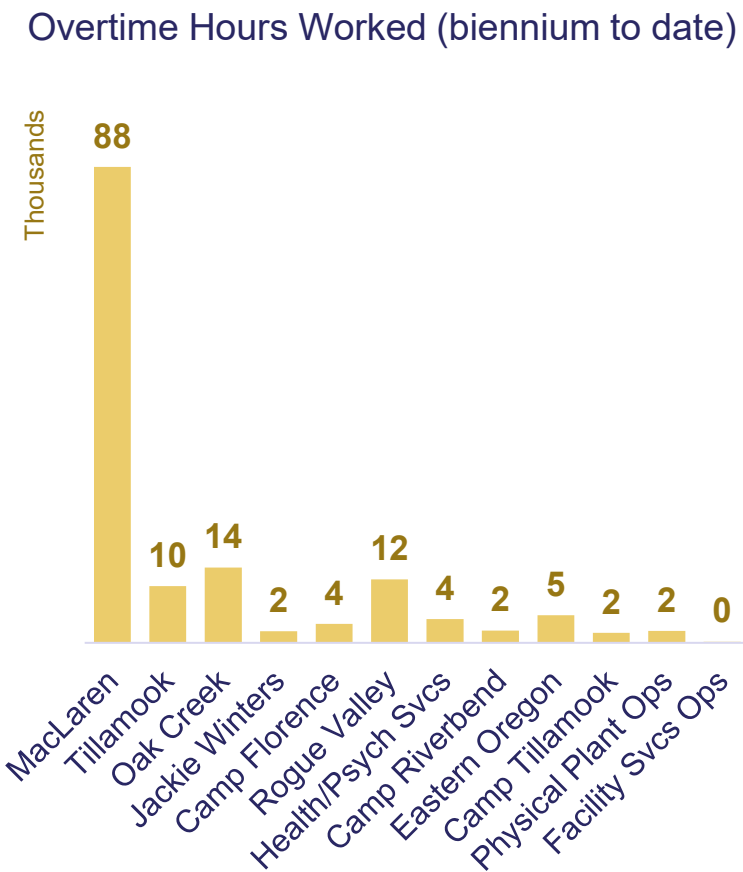
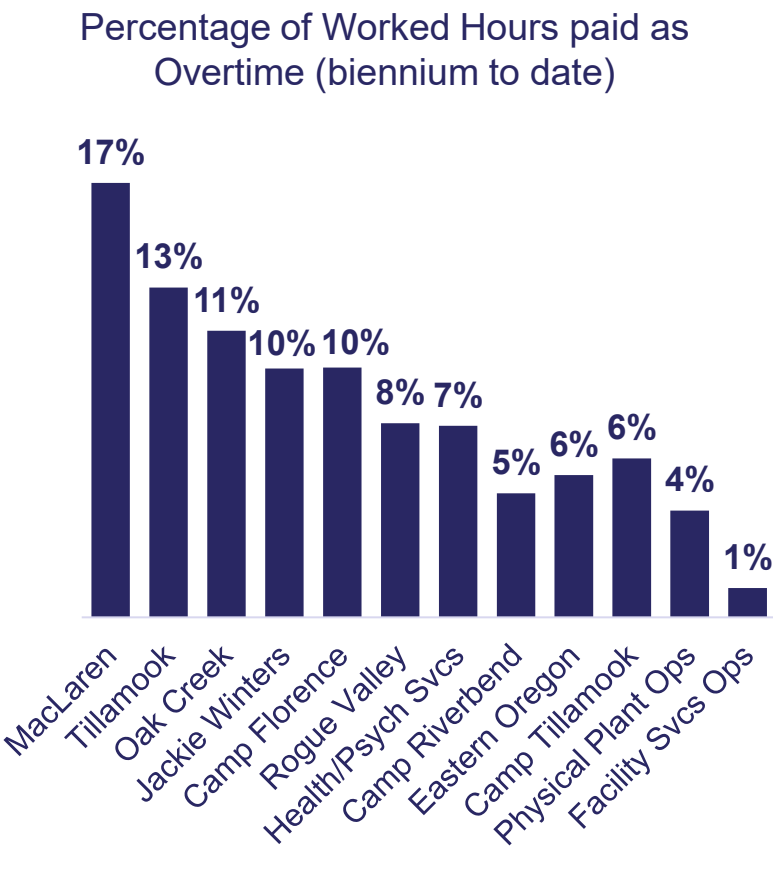




Budget – Overtime Hours by Facility Location

Current Biennium to Date (July 2025 – June 2026)

Overtime hours are at or above 10% at MacLaren, Tillamook, Oak Creek, JWTP, and Camp Florence this biennium to date.



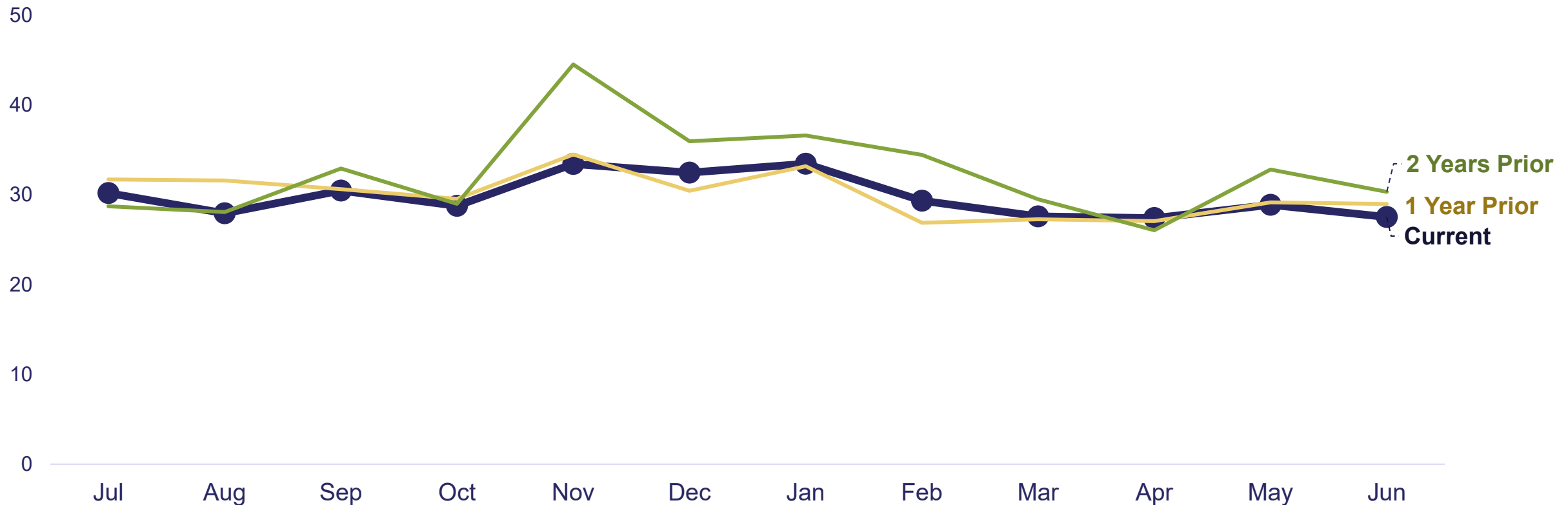


Budget – Facility Overtime Hours per Budgeted Bed* Year-Over-Year

Overtime hours per bed in the most recent year generally match the levels seen one year ago, with only small monthly differences. Overall, overtime usage remains lower than it was two years ago.

Overtime hours per bed

● All Facilities OT hours per bed — 1 Year Prior — 2 Years Prior



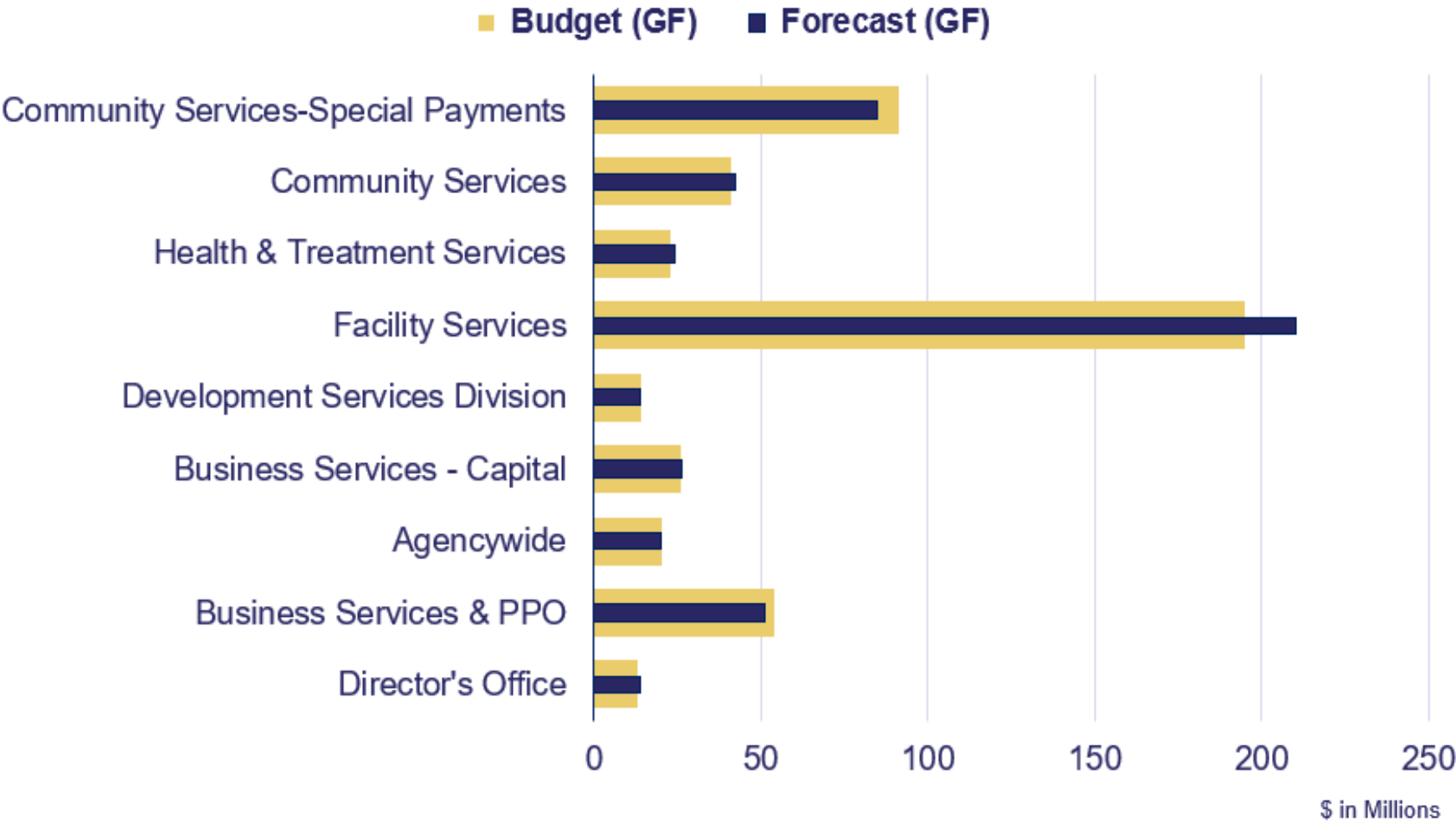
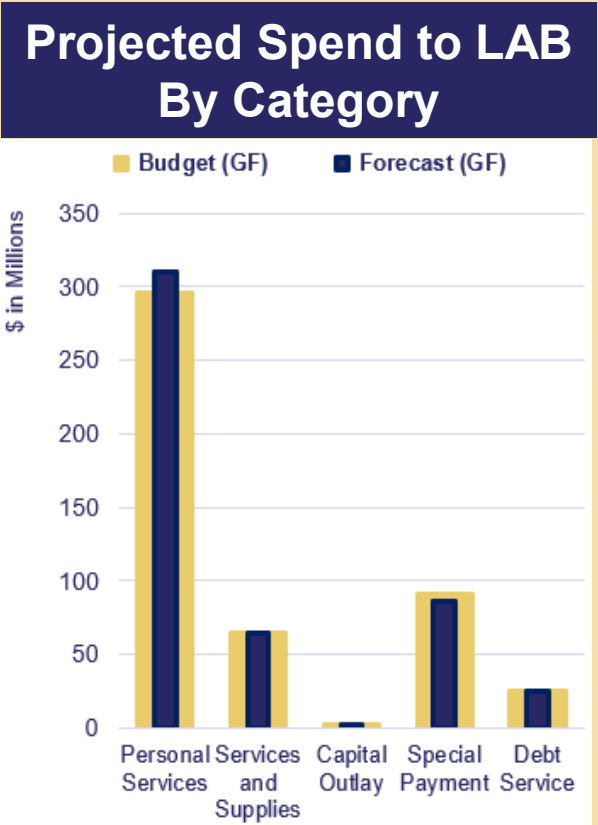
* Facility Budgeted Beds FY 2025–2027 = 407



Budget – Projected Spending vs LAB

Actuals through June 2026 Fiscal Month Close

4 of 9 program areas are forecast to spend above budget.





Closing Updates



High-Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?

Question 4:

In the last 7 days, I have received recognition or praise for doing good work

Question 12:

This last year, I have had opportunities at work to learn and grow.



Employee Engagement

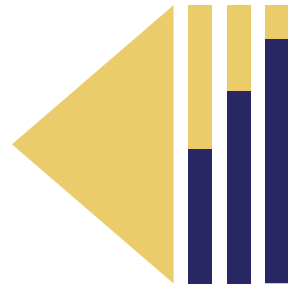
Updates on employee engagement efforts and areas of focus.



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



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Help us improve

To share your insights, ask questions, or provide feedback,
scan the QR code or enter this link into your browser:

bit.ly/oyaimpactsurvey



Supplemental Slides

OYA Invoice Process Flow Chart

Action
Item
2.3, 2.4

2026

