



OYA Foster Care

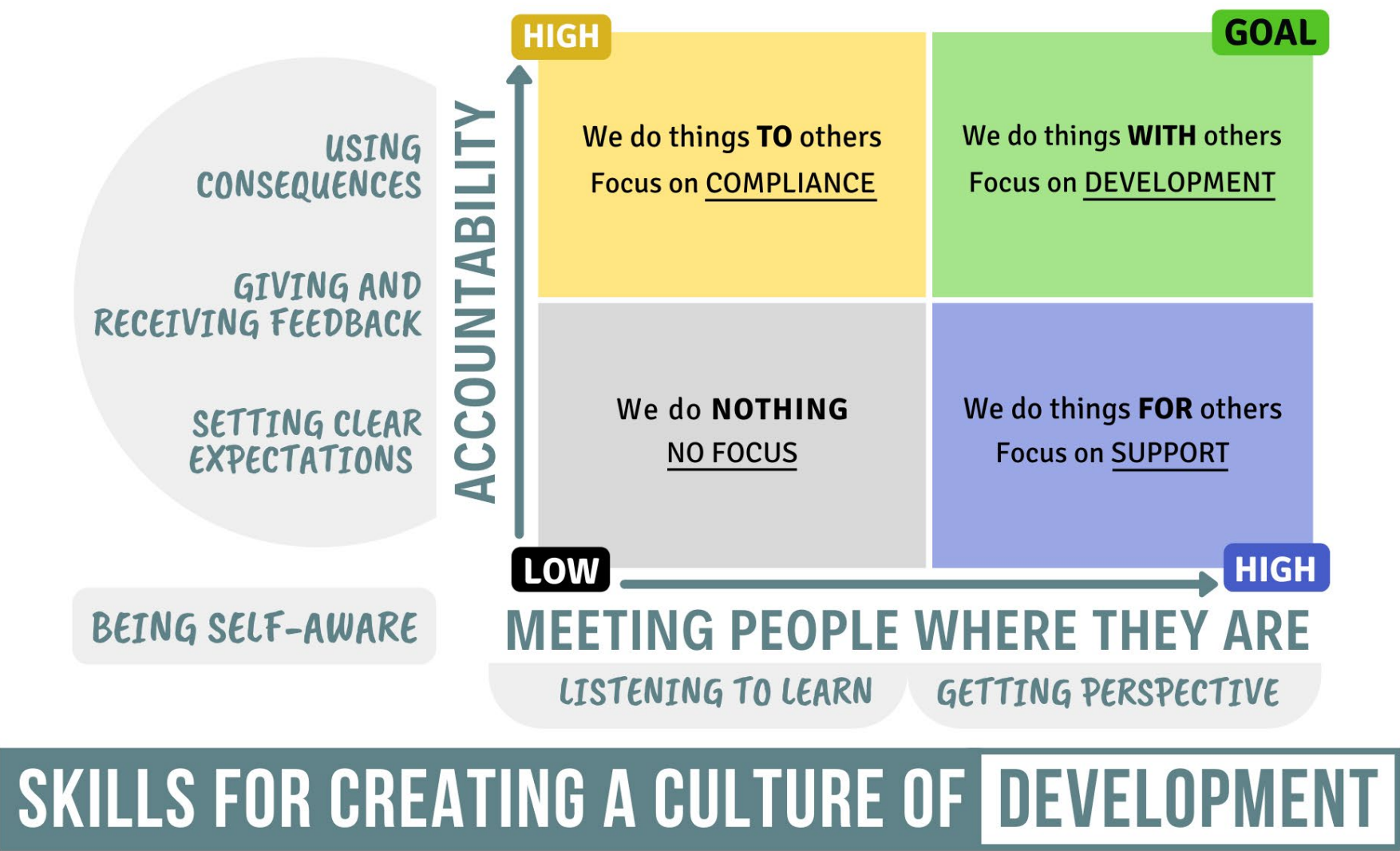
IMPACT

Robyn Marshall, Manager

07/16/2026



The Developmental Approach





**Hard on Data,
Intentional with
People**

We challenge the
information, not the
individual.

Healthy tension
strengthens our
thinking.



**If You Don't
Know Your Data,
You Don't Know
Your Business**

Understanding our
metrics is a shared
responsibility.

Knowing your data
builds credibility
and informs better
decisions.



**Transparency
Builds Trust**

Sharing successes
and struggles
strengthens our
collective
effectiveness.



**Can't Manage a
Secret**

No one has to carry
the issues alone.

Open
communication
enables
accountability and
shared solutions.



**Complexity is the
Enemy of
Execution**

Simplicity and
clarity accelerate
progress.

Keep it
understandable,
actionable, and
measurable.



**Collective
Accountability**

We rise together.
Data ownership
matters, but
improvement is a
team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



Term	Definition
OYA Foster Home	A home in the community that is maintained and lived in by a foster parent/s who provides care, supervision, food, and lodging on a 24-hour basis for an adjudicated youth in that home certified by the OYA foster care unit.
OYA Proctor Home	A home in the community that is attached to a contracted residential program that is maintained and lived in by a proctor parent/s who provides care, supervision, food, and lodging on a 24-hour basis for an adjudicated youth in that home and certified by the OYA foster care unit and the Private Child-caring Agency.
Probation	When a youth is on probation it means they have never been inside a correctional facility and are currently working with a court-ordered probation agreement. These are steps that, if followed, would keep a youth out of a facility.
Parole	When a youth is on parole, that means they have exited a correctional facility and entered the community. A parolee's community activity is not court-mandated. In other words, youth success on parole is evaluated by OYA.
Success in Foster Care	When a youth leaves Foster Care to live at Home, independently, or with a relative home without returning to close custody, detention, residential treatment or running away from the foster home.



What we do

- OYA's Foster Care Unit provides safe, enriching placements for youth in family environments by recruiting, training and supporting foster parents and working collaboratively with agency staff and partners to meet youth needs.
- Foster Care values support, advocacy, professionalism, and collaboration.

Programs:

Foster Care Homes

Proctor Homes*



Daily Population

(as of 6/30/2026)

	Foster Care	Proctor Care
Number of Youth	24	30
Average Age	17.26	16.63
Age Range in Years	14-23	14-20
% Female	38%	7%
% Parole	29%	37%
Average LOS to Date in Days	231	269
Median LOS to Date in Days	155	254
LOS Range in Days	1 - 799	13-729
Race/Ethnicity		
% White	67%	60%
% Hispanic	13%	23%
% African American	4%	13%
% Native American	17%	0%
% Other/Unknown	0%	3%



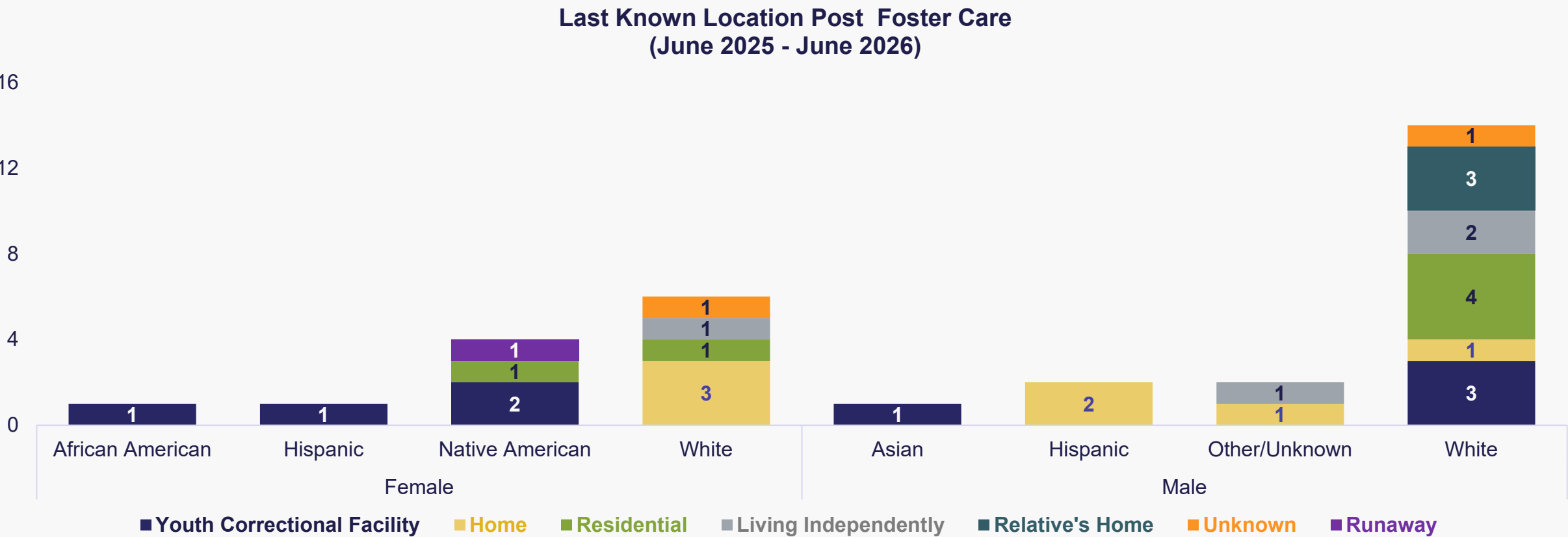
Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



Performance Metrics



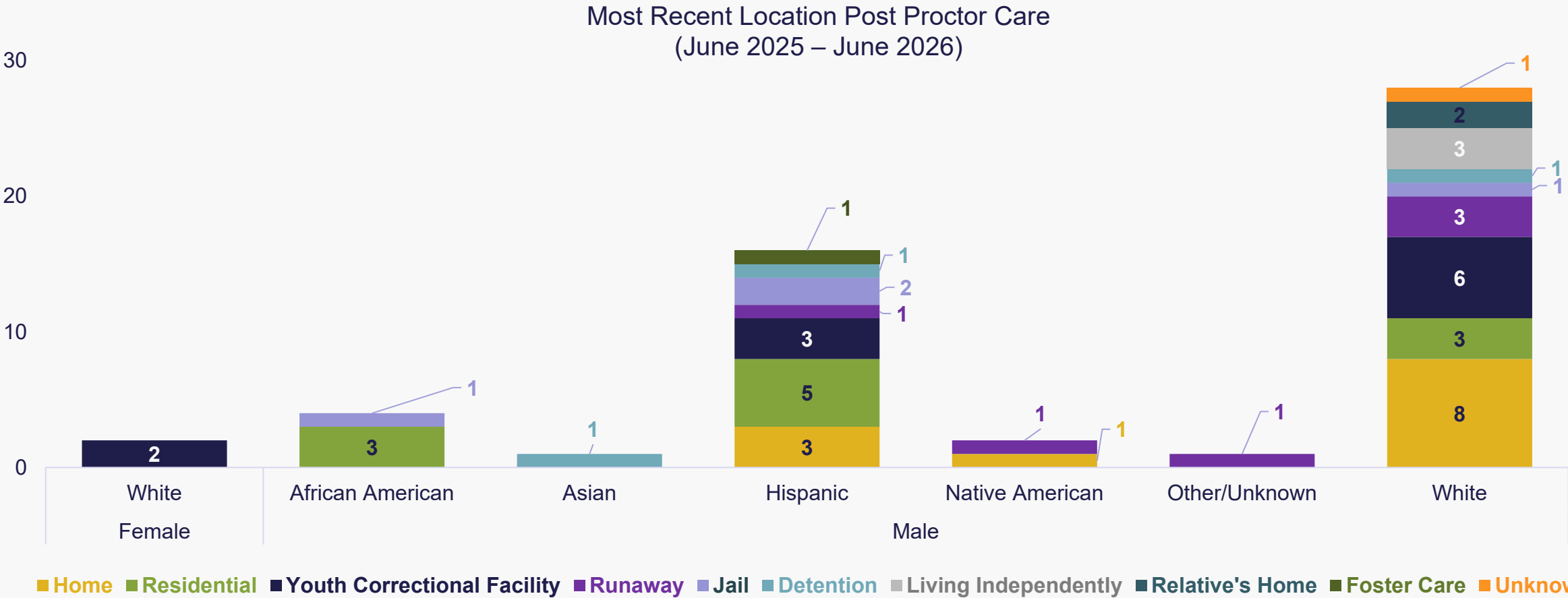
31 youth left Foster Care between June 2025 and June 2026. 48% went to a home-like setting, up approximately 4% from May*; Two (6%) locations were unknown; 45% escalated to a more restrictive setting.



*Increase may be due impart to a change in data. From subsequent location to last known location.



54 youth left Proctor Care between June 2025 and June 2026. 33% went to a home-like setting or Foster Care (N =1), down 1.55% from May; One (2%) location was unknown; 65% escalated to a more restrictive setting.





Closing Updates



High Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

Updates on employee engagement efforts and areas of focus.



Employee Engagement

- Working with my team at each unit meeting as a standing agenda items from the Gallup survey.
 - Current Focus:
 1. My Opinion Matters
 2. Recognition



New Placement Process

New Placements: April 1st - June 30th

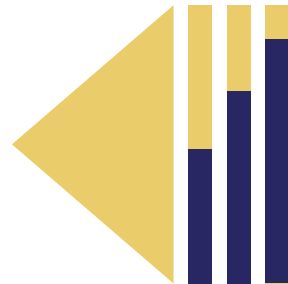
- 5 New placements completed via new process
- 2 more proper placements by the end of the July.
- 2 Emergency placements*



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



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Help us improve

To share your insights, ask questions, or provide feedback,
scan the QR code or enter this link into your browser:

bit.ly/oyaimpactsurvey



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Continuous Improvement | Transparency



Supplement Slides

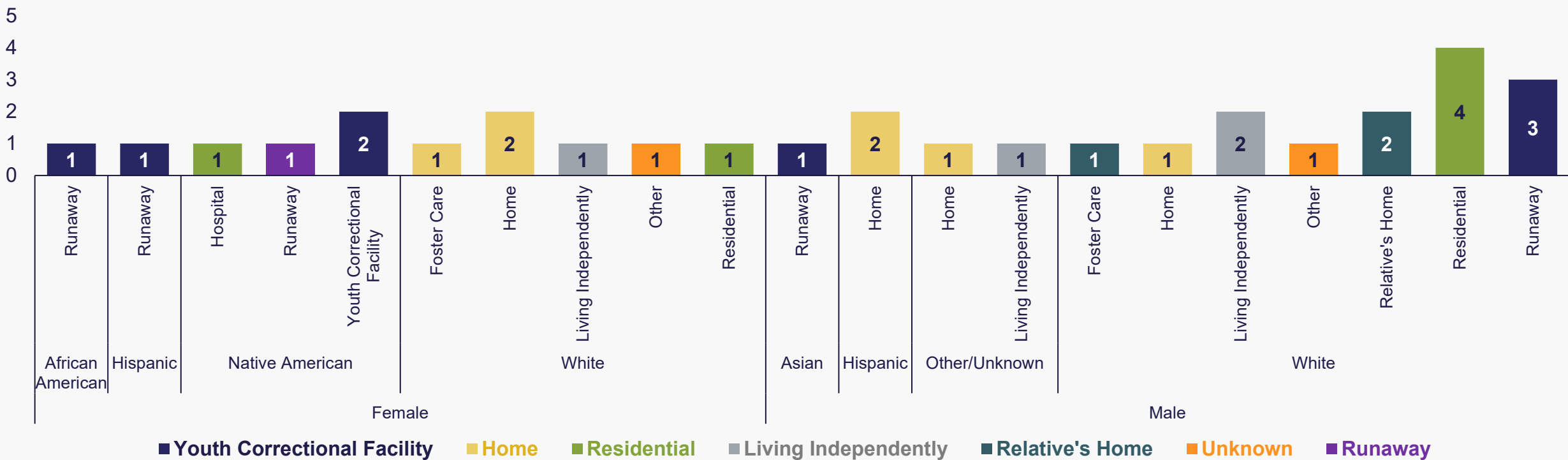


Foster Care Escalation

Action
Item
1.24

31 youth left Foster Care between June 2025 and June 2026. 48% went to a home-like setting or Foster Care (N =1), up approximately 4% from May*; Two (6%) locations were unknown; 45% escalated to a more restrictive setting.

Most Recent Location by Next Location Post Foster Care
(June 2025 - June 2026)





Proctor Care Escalation

Action Item 1.24

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