



OYA Foster Care

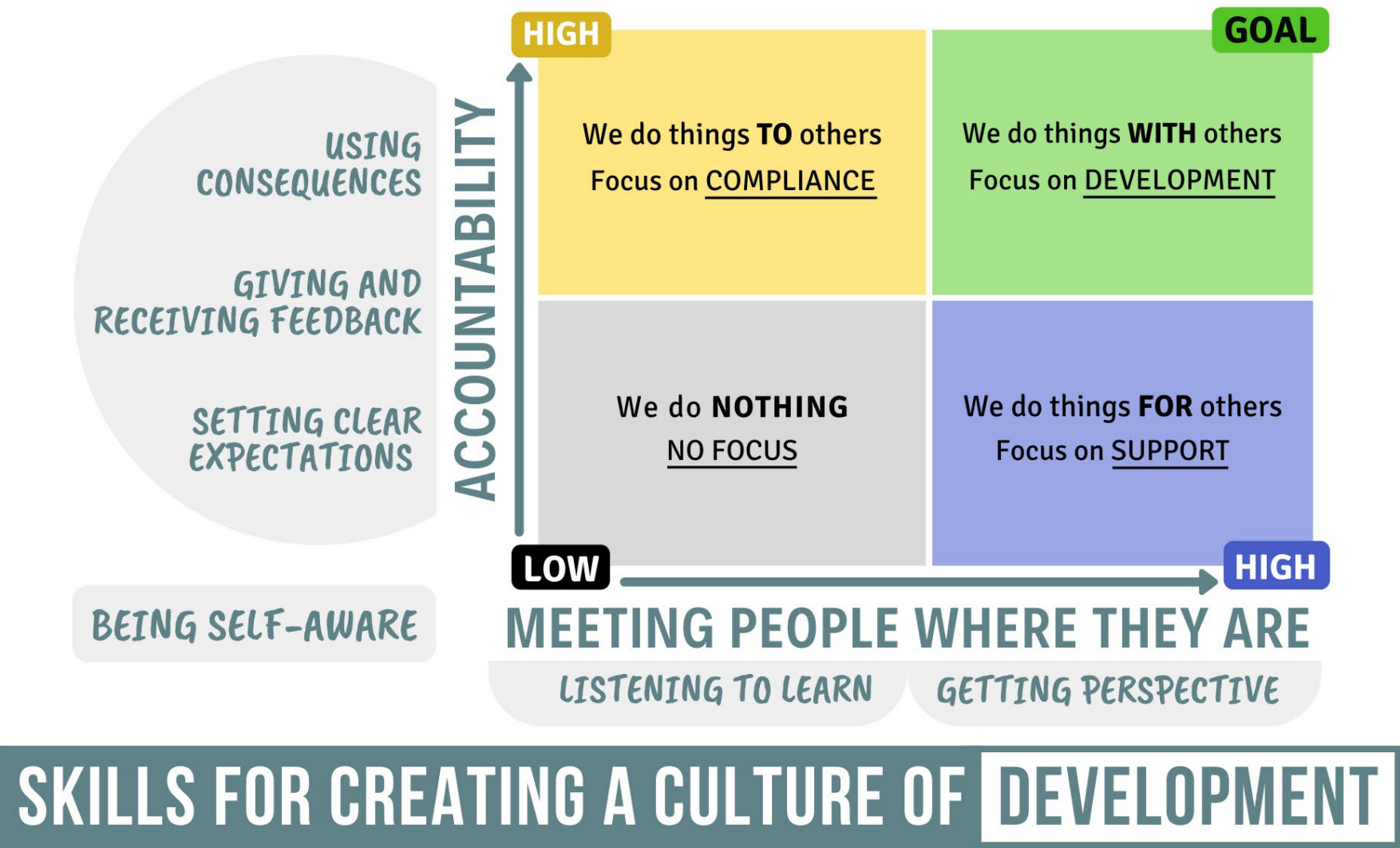
IMPACT

Robyn Marshall, Manager

09/30/2026



The Developmental Approach





Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



Term	Definition
OYA Foster Home	A home in the community that is maintained and lived in by a foster parent/s who provides care, supervision, food, and lodging on a 24-hour basis for an adjudicated youth in that home certified by the OYA foster care unit.
OYA Proctor Home	A home in the community that is attached to a contracted residential program that is maintained and lived in by a proctor parent/s who provides care, supervision, food, and lodging on a 24-hour basis for an adjudicated youth in that home and certified by the OYA foster care unit and the Private Child-caring Agency.
Probation	When a youth is on probation it means they have never been inside a correctional facility and are currently working with a court-ordered probation agreement. These are steps that, if followed, would keep a youth out of a facility.
Parole	When a youth is on parole, that means they have exited a correctional facility and entered the community. A parolee's community activity is not court-mandated. In other words, youth success on parole is evaluated by OYA.
Success in Foster Care	When a youth leaves Foster Care to live at home, independently, or with a relative home without returning to close custody, detention, residential treatment or running away from the foster home.



What We Do

- OYA's Foster Care Unit provides safe, enriching placements for youth in family environments by recruiting, training, and supporting foster parents and working collaboratively with agency staff and partners to meet youth needs.
- Foster Care values support, advocacy, professionalism, and collaboration.

Programs

- Foster Care Homes
- Proctor Homes



Daily Population

(as of 8/31/2026)

	Foster Care	Proctor Care
Number of Youth	25	27
Average Age	17.8	16.9
Age Range in Years	16-23	14-20
% Female	20%	4%
% Parole	40%	59%
Average LOS to Date in Days	236	264
Median LOS to Date in Days	83	211
LOS Range in Days	5 - 861	12 - 791
Race/Ethnicity		
% White	68%	59%
% Hispanic	16%	22%
% African American	0%	11%
% Native American	12%	4%
% Other/Unknown	4%	4%



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



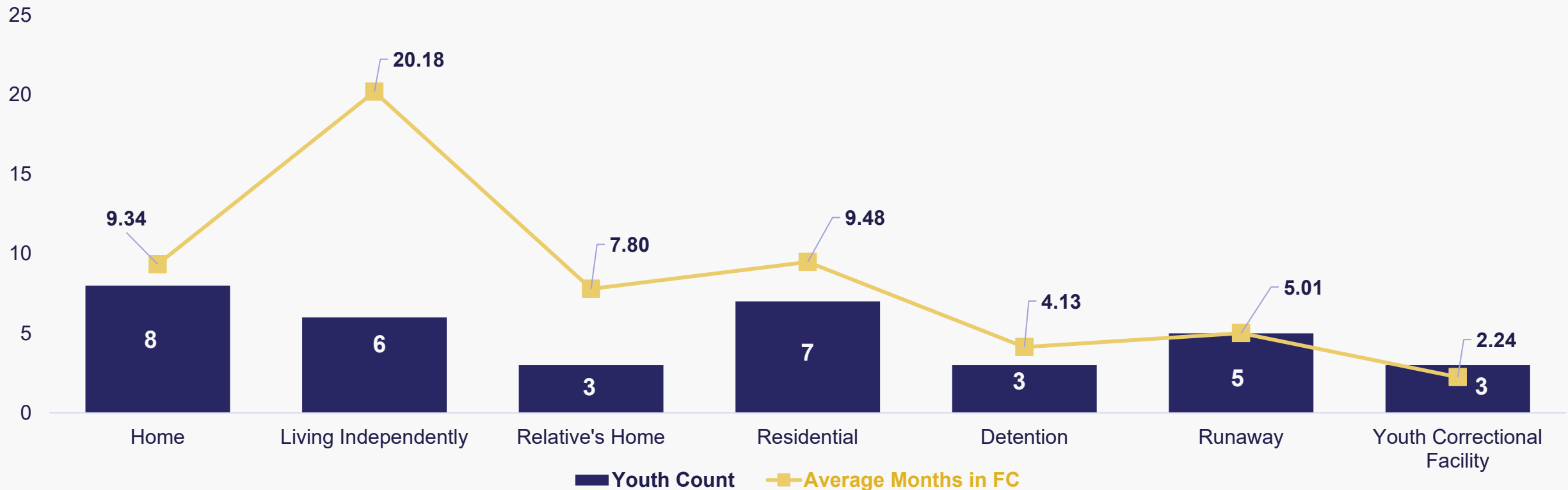
Performance Metrics



Post Foster-Care Placements

35 youth left Foster Care between August 2025 and August 2026. 48.6% went to a home-like setting. Movement to more restrictive care occurred within an average of six months.

Average LOS in FC & Subsequent Locations



- 3 runaway youth went to a YCF
- 1 in residential care



Post Foster-Care Placements by Race/Ethnicity

35 youth left Foster Care between August 2025 and August 2026. 48.6% went to a home-like setting. Movement to more restrictive care occurred within an average of six months.

Race/Ethnicity	Subsequent Location	Youth Count	Average Months at FC Location
African American		2	1.86
	Relative's Home	1	3.06
	Runaway	1	0.66
Asian		1	12.58
	Runaway	1	12.58
Hispanic		2	16.43
	Home	2	16.43
Native American		5	2.27
	Youth Correctional Facility	2	2.45
	Runaway	1	0.95
	Detention	2	2.74
Other/Unknown		1	14.55
	Living Independently	1	14.55
White		24	10.61
	Youth Correctional Facility	1	1.84
	Runaway	2	5.42
	Detention	1	6.90
	Residential	7	9.48
	Relative's Home	2	10.17
	Home	6	6.98
	Living Independently	5	21.31
Grand Total		35	9.42



Post Foster-Care Placements by Gender

35 youth left Foster Care between August 2025 and August 2026. 48.6% went to a home-like setting. Movement to more restrictive care occurred within an average of six months.

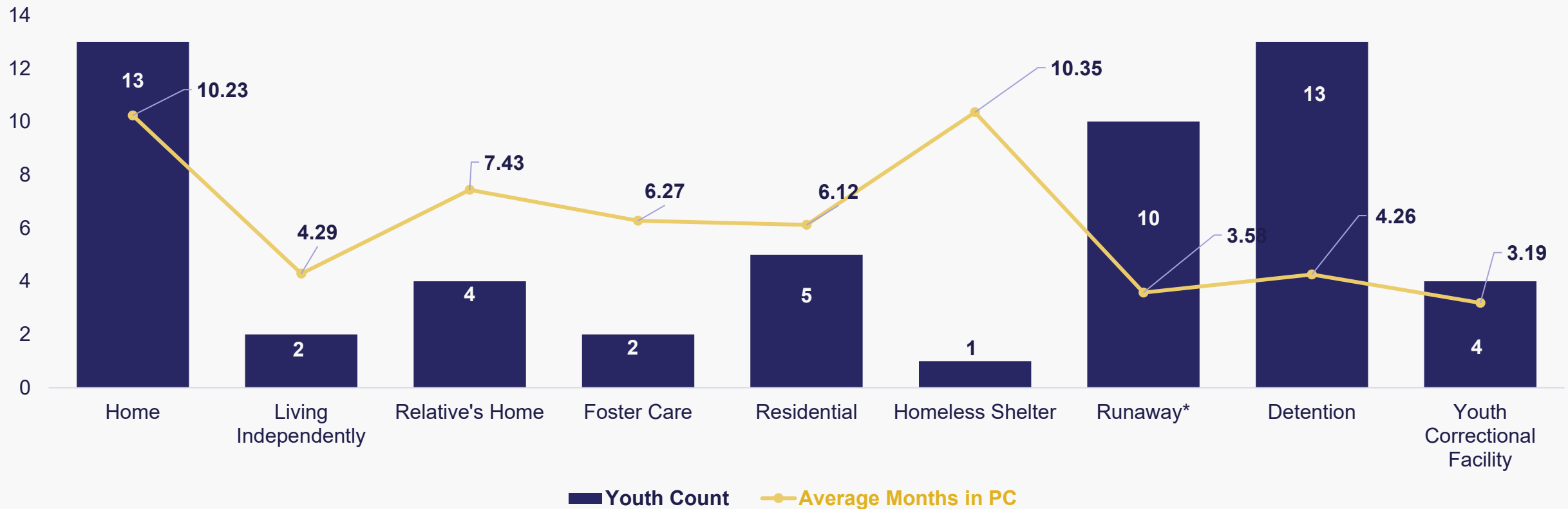
Gender	Subsequent Location	Youth Count	Average Months in FC
Female		11	4.80
	Youth Correctional Facility	2	2.45
	Runaway	2	0.80
	Detention	1	1.12
	Residential	1	6.64
	Living Independently	2	12.04
	Home	2	5.68
Male		24	11.54
	Youth Correctional Facility	1	1.84
	Runaway	3	7.81
	Residential	6	9.96
	Detention	2	5.63
	Relative's Home	2	10.17
	Living Independently	4	24.25
	Home	6	10.56
Grand Total		35	9.42



Post Proctor-Care Placements

53 youth left Proctor Care between August 2025 and August 2026. 39.62% went to a home-like setting. Movements to a more restrictive setting occurred within an average of 3.67 months.

Average LOS in PC & Subsequent Locations



* Three youth remain on the run.



Post Proctor-Care Placements by Race/Ethnicity

53 youth left Proctor Care between August 2025 and August 2026. 39.62% went to a home-like setting. Movements to a more restrictive setting occurred within an average of 3.67 months.

Race/Ethnicity	Subsequent Location	Youth Count	Average Months in PC
African American		5	4.88
	Relative's Home	1	13.44
	Detention	1	3.35
	Runaway	1	0.72
	Residential	2	3.43
Asian		1	3.09
	Detention	1	3.09
Hispanic		14	6.47
	Home	5	10.86
	Foster Care	2	6.27
	Detention	4	2.75
	Runaway	1	3.98
	Youth Correctional Facility	2	4.39
Native American		1	1.61
	Runaway	1	1.61
White		29	6.38
	Home	8	9.83
	Living Independently	2	4.29
	Relative's Home	3	5.43
	Residential	3	7.91
	Detention	7	5.41
	Runaway	7	4.21
	Youth Correctional Facility	2	1.99
Grand Total		54	6.01



Post Proctor-Care Placements by Gender

53 youth left Proctor Care between August 2025 and August 2026. 39.62% went to a home-like setting. Movements to a more restrictive setting occurred within an average of 3.67 months.

Gender	Subsequent location	Youth Count	Average Months at PC
Female		3	3.76
	Detention	2	2.10
	Youth Correctional Facility	1	4.58
Male		50	6.14
	Home	13	10.23
	Living Independently	2	4.29
	Relative's Home	4	7.43
	Foster Care	2	6.27
	Homeless Shelter	1	10.35
	Residential	5	6.12
	Detention	11	4.20
	Runaway	10	3.58
	Youth Correctional Facility	3	3.55
Grand Total		54	6.09



Closing Updates



High-Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

Updates on employee engagement efforts and areas of focus.



Standing agenda items from the Gallup survey at each team meeting

- Current Focus
 1. My opinion matters
 2. Recognition (virtual recognition jar)



New Placement Process

New Placements: April 1st - August 31st (waiting on August numbers)

- Nine placements completed new process
- One pending
- Two emergency placements did not go through the new placement process
 - One still in foster care
 - One returned to family



Met with TYCF & Camp Tillamook

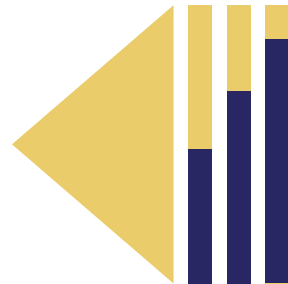
- Went over the new placement process, specifically the “reach in” and “reach out” process
 - Help youth’s transition into the home by building rapport with the foster parent prior to placement
 - Youth identify staff as a trusted adult
 - Touch base after they leave
 - Assist when they may be struggling
 - Give feedback and assist with transition
 - Both facilities understood the importance of these practices and were willing to help as needed
- Met with two youth in Camp Tillamook that will be paroling to foster care
 - Both are currently involved with the reach-in process with the identified foster home
 - Provided feedback on the process
 - Both agreed it has helped better prepare them to move into the homes
 - Started building rapport, feeling more comfortable with the new foster parents & environment
 - Both looking forward to their upcoming placements



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Continuous Improvement | Transparency



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Help us improve

To share your insights, ask questions, or provide feedback,
scan the QR code or enter this link into your browser:

bit.ly/oyaimpactsurvey