



MacLaren Youth Correctional Facility

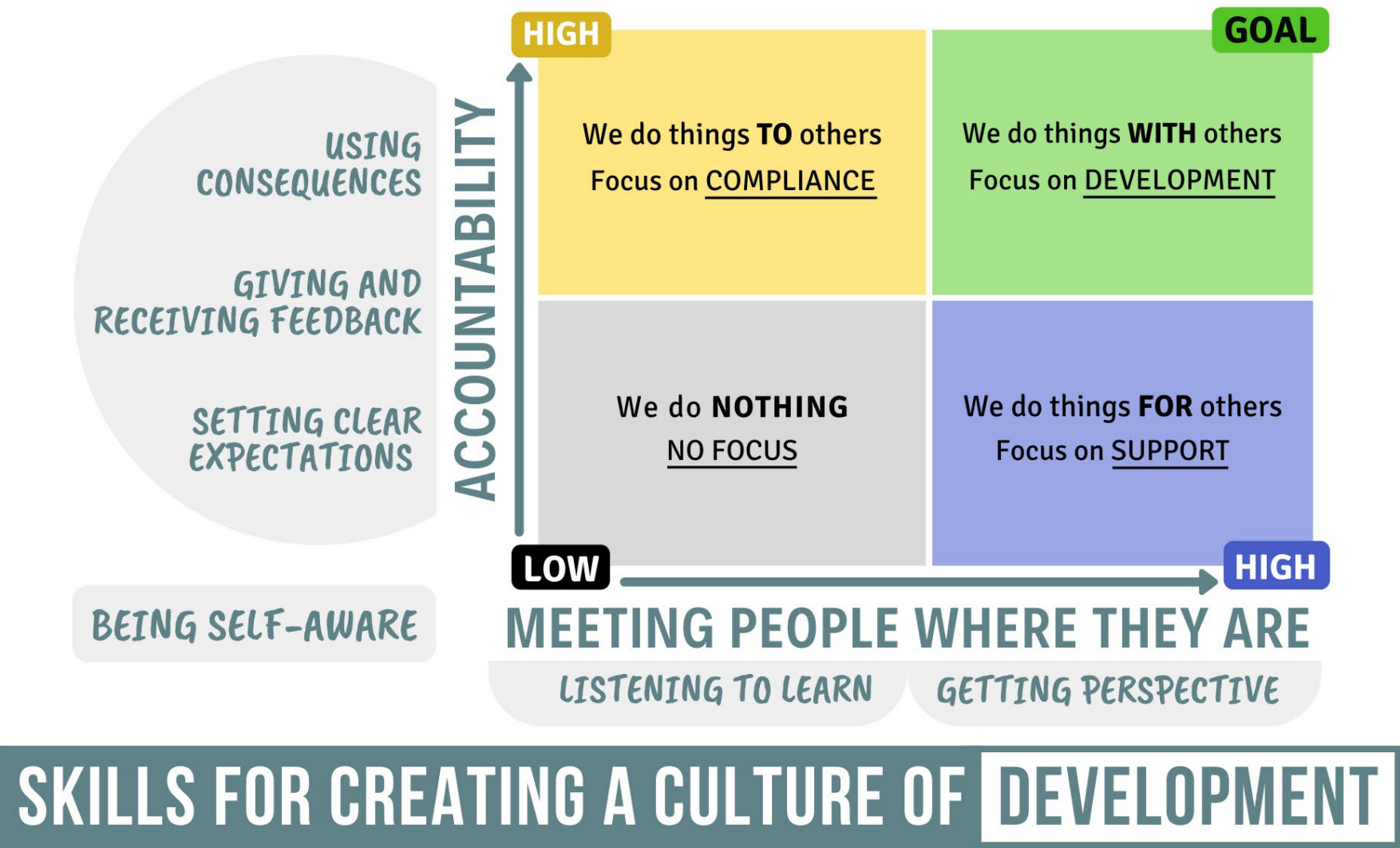
IMPACT Statistics

Troy Britting, MYCF Superintendent

9/24/2026



The Developmental Approach





Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the
information, not the
individual.

Healthy tension
strengthens our
thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our
metrics is a shared
responsibility.

Knowing your data
builds credibility
and informs better
decisions.



Transparency Builds Trust

Sharing successes
and struggles
strengthens our
collective
effectiveness.



Can't Manage a Secret

No one has to carry
the issues alone.

Open
communication
enables
accountability and
shared solutions.



Complexity is the Enemy of Execution

Simplicity and
clarity accelerate
progress.

Keep it
understandable,
actionable, and
measurable.



Collective Accountability

We rise together.
Data ownership
matters, but
improvement is a
team sport.

We turn data into direction — not just to report, but to refine, learn, and improve

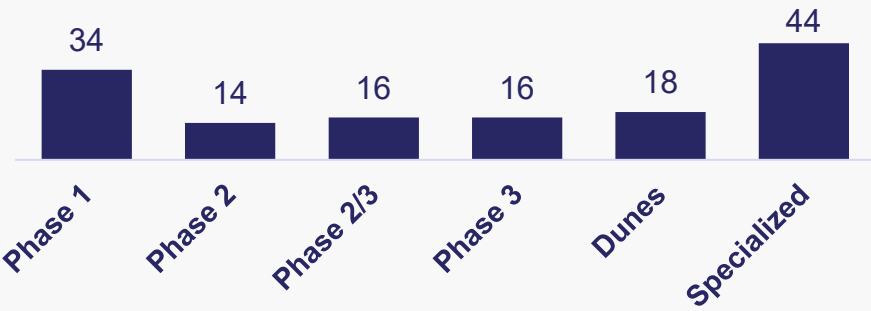


MacLaren Serves a Wide Range Of Youth

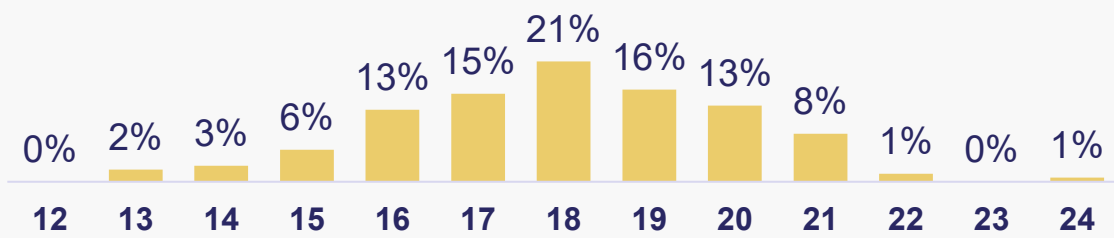
Total Youth: 142

(as of 8/31/2026)

Assigned Unit Type



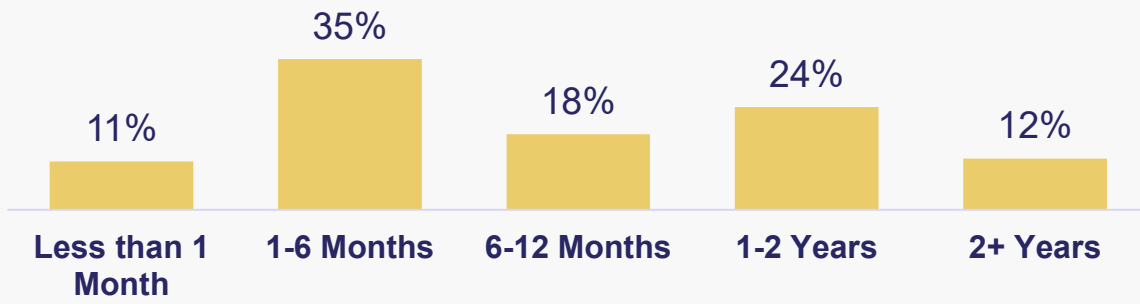
Current Age



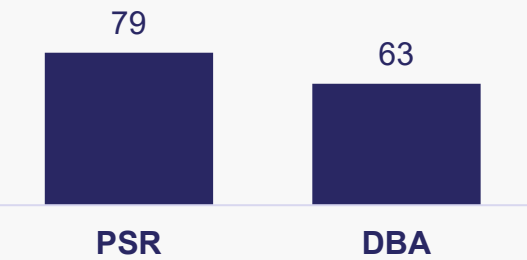
Commit Type



Days at MYCF to Date



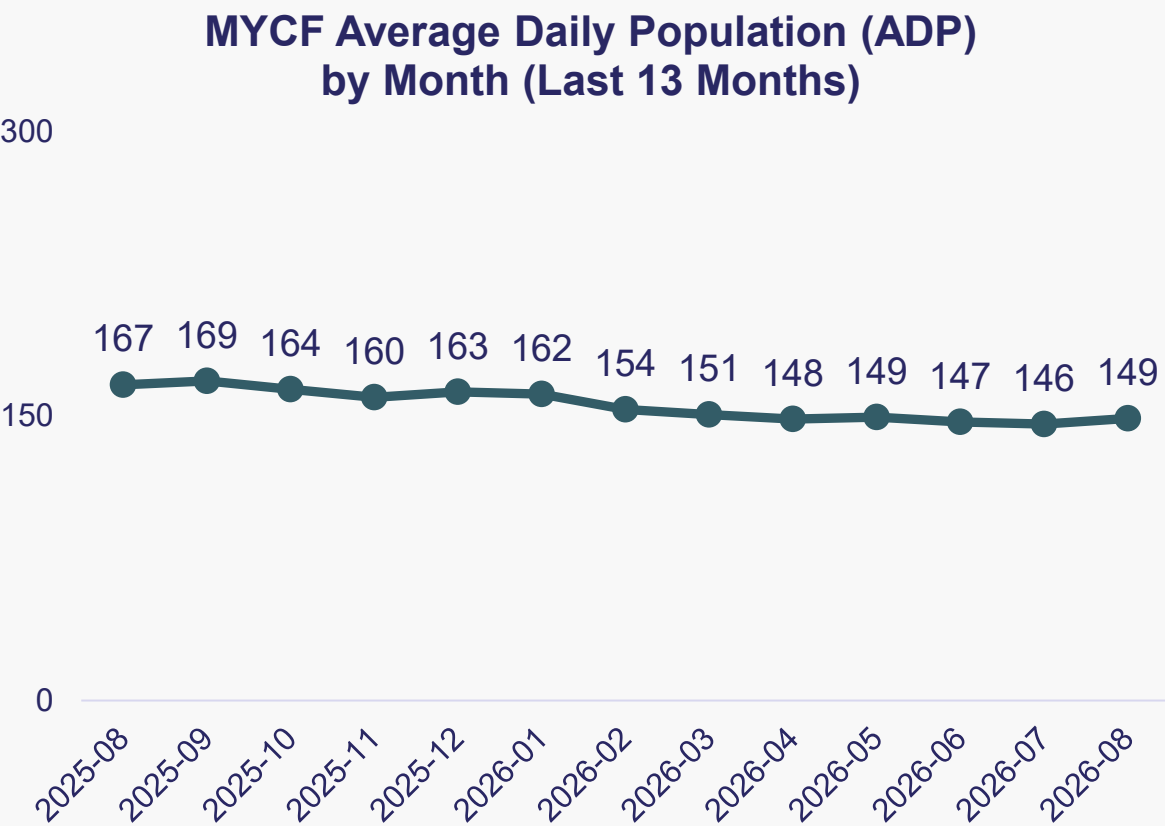
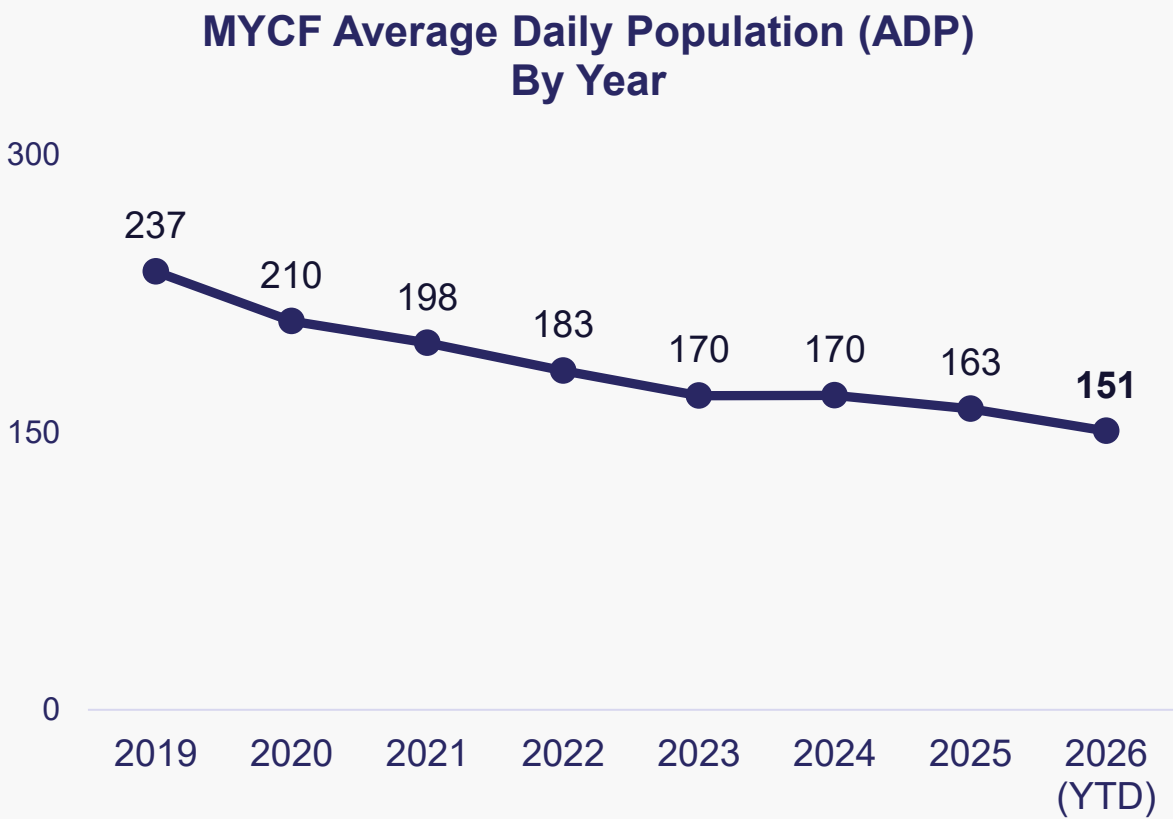
Offense Type





MYCF Population Over Time

The number of youth at MacLaren has been declining.





MacLaren YCF

Units by Type

Phase 1: Crater, Maple, Noble

Phase 2: Haystack, Lake

Phase 2/3: Boulder

Phase 3: Fossil

Specialized: Oak, Pacific, Summit

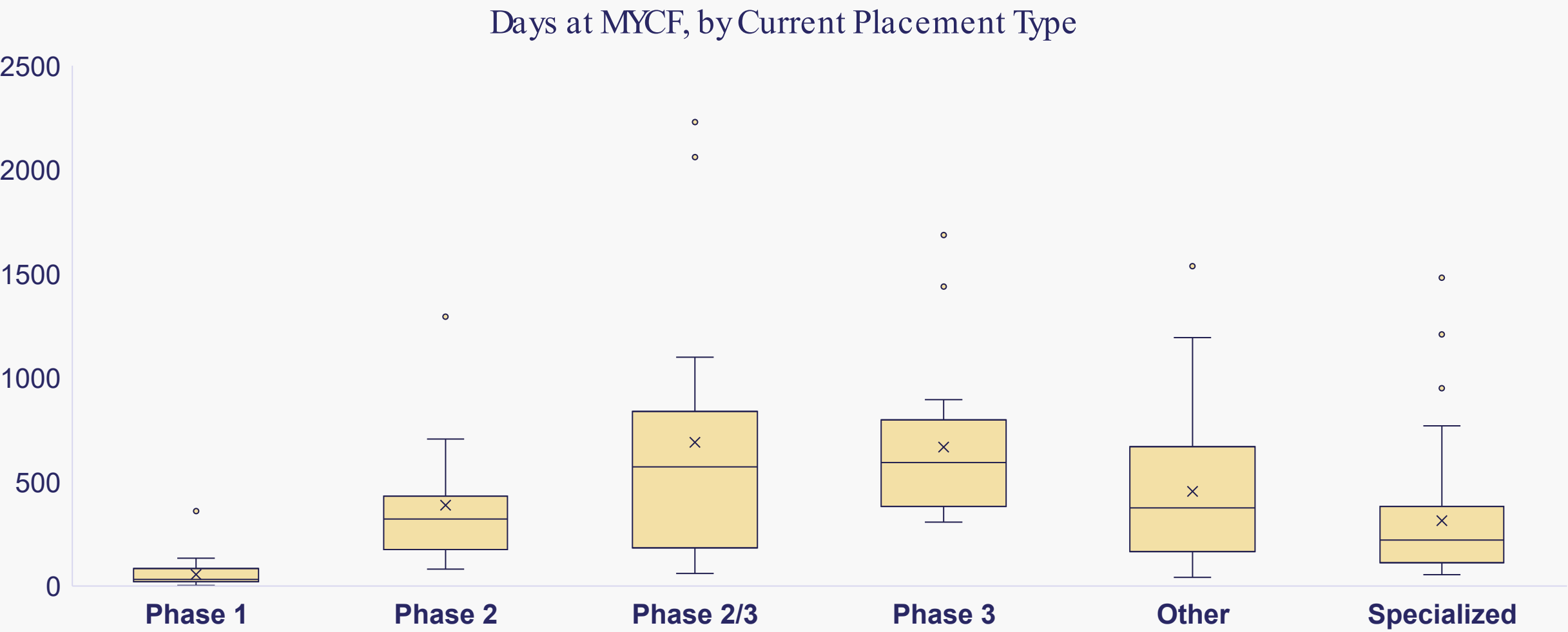
Safety Intervention: Rockaway, IU

Other: Dunes

	Youth Count	Average Days on Current Unit	Range of Days on Current Unit	Average Days at MYCF
Phase 1	34	45	4-142	55
Phase 2	14	158	12-349	388
Phase 2/3	16	280	5-749	690
Phase 3	16	138	5-458	668
Specialized	44	211	12-1200	313
Other	18	52	3-844	454



Youth Days at MYCF by Phase





Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



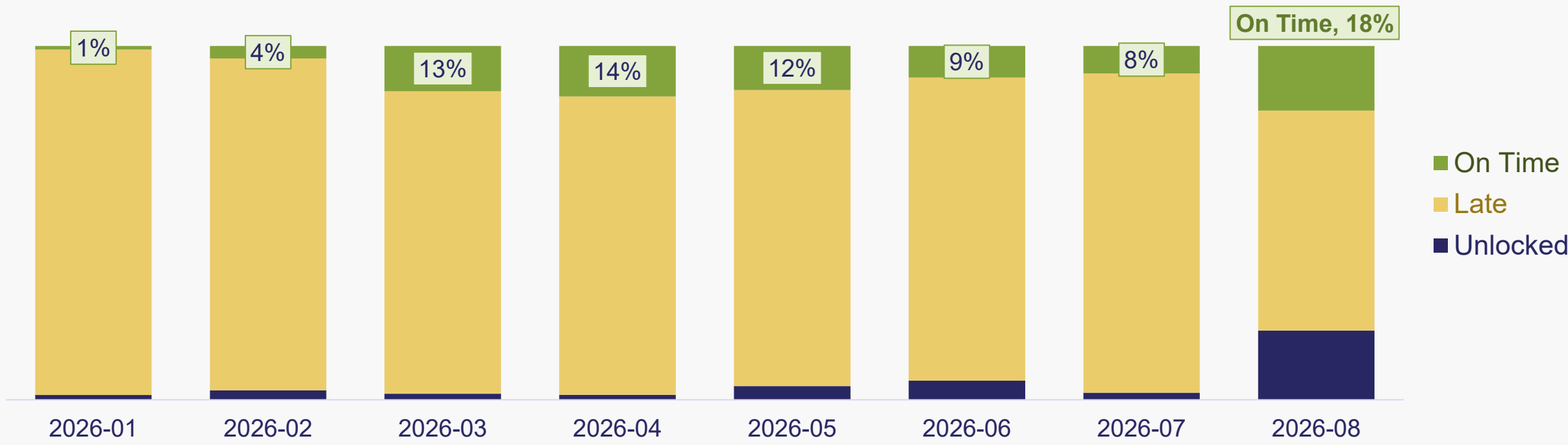
Performance Metrics



Timely YIR Completion

18% of last month's YIRs were locked within 72 hours.

Current YIR Completion Status
(as of 9/10/26)





Youth Problem Behaviors by Severity

Most Severe Behaviors

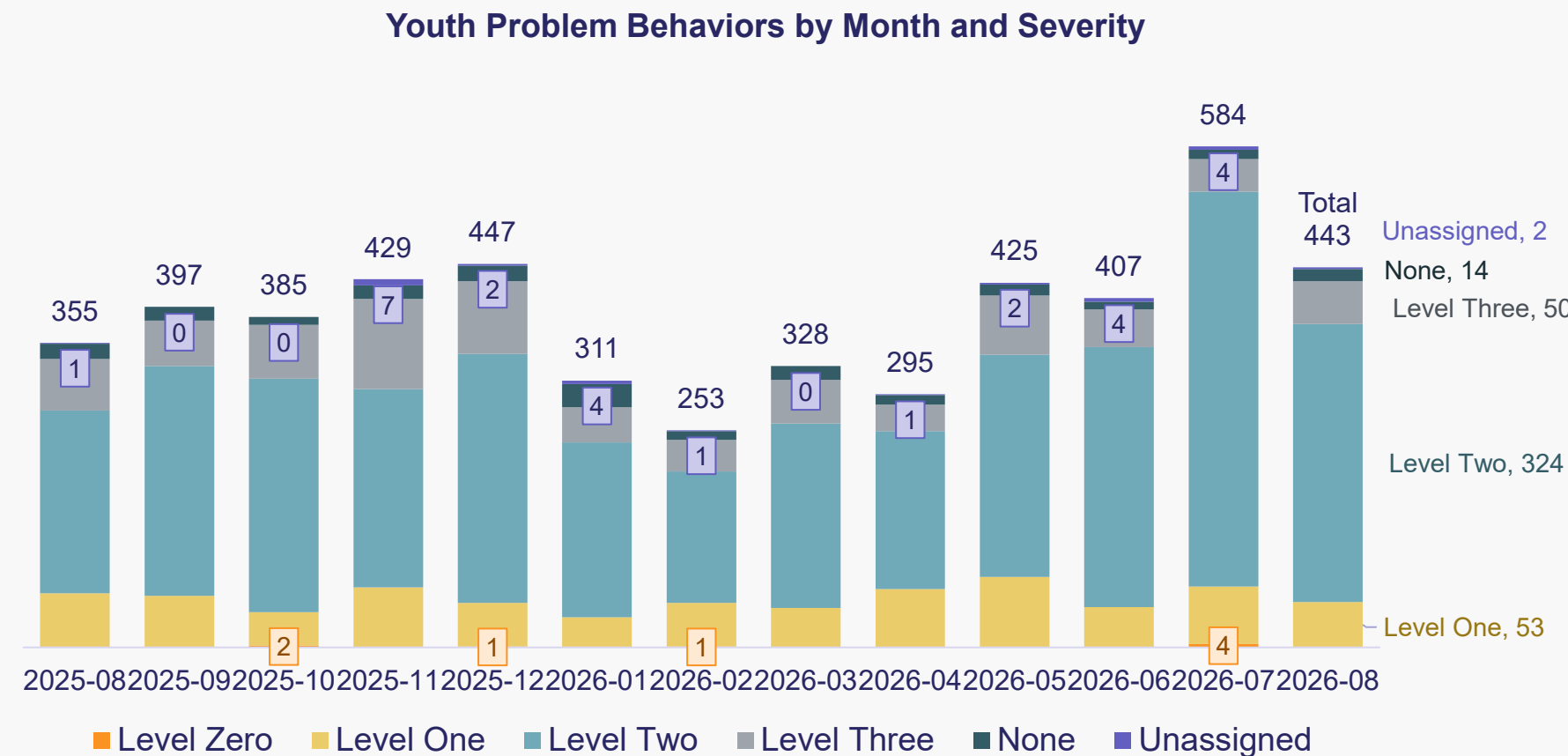
Level Zero

- Sexual Assault
- Youth or Staff Assault with Serious Injury (or attempt thereof)

Level One

- Major Fight Between Peers
- Youth or Staff Assault
- Inciting, Instigating, or Participating in a Major Group Disturbance
- Escape (or attempt thereof)

Problem Behaviors by Manager-Assigned Behavior Level

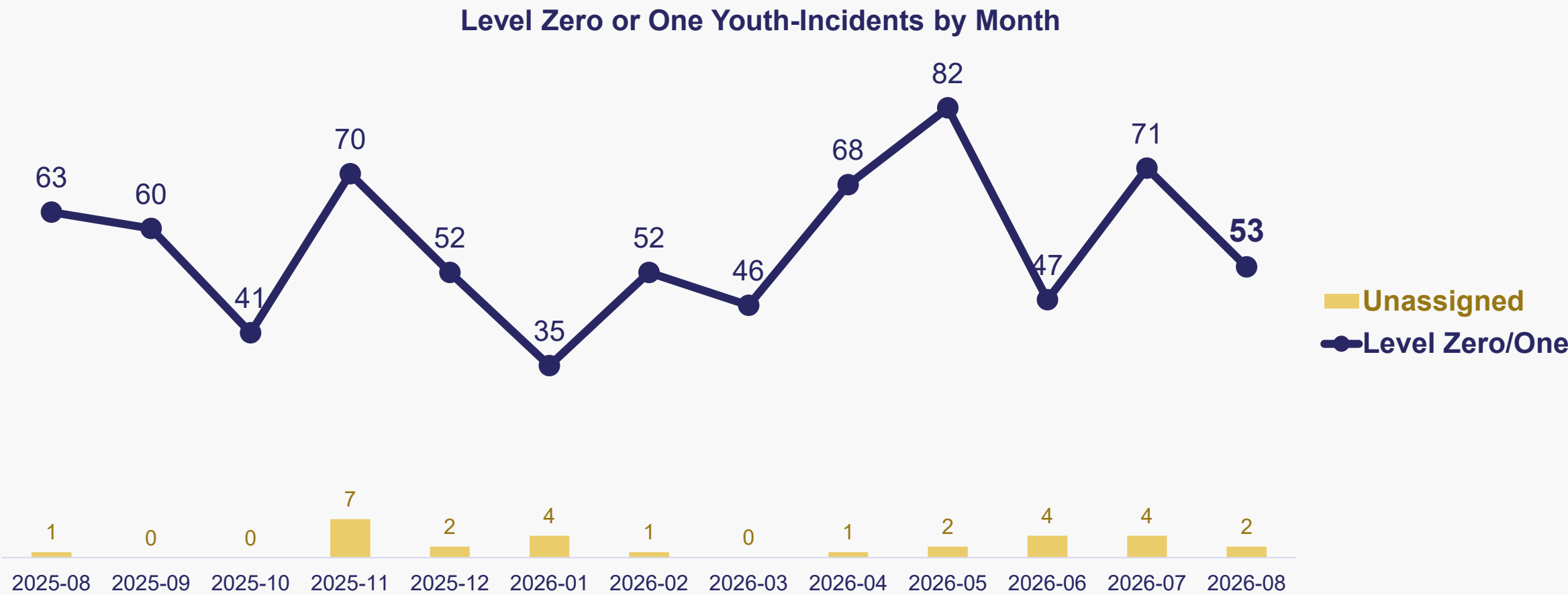


Unassigned = manager has not yet assigned a behavior level



High-Severity Behaviors

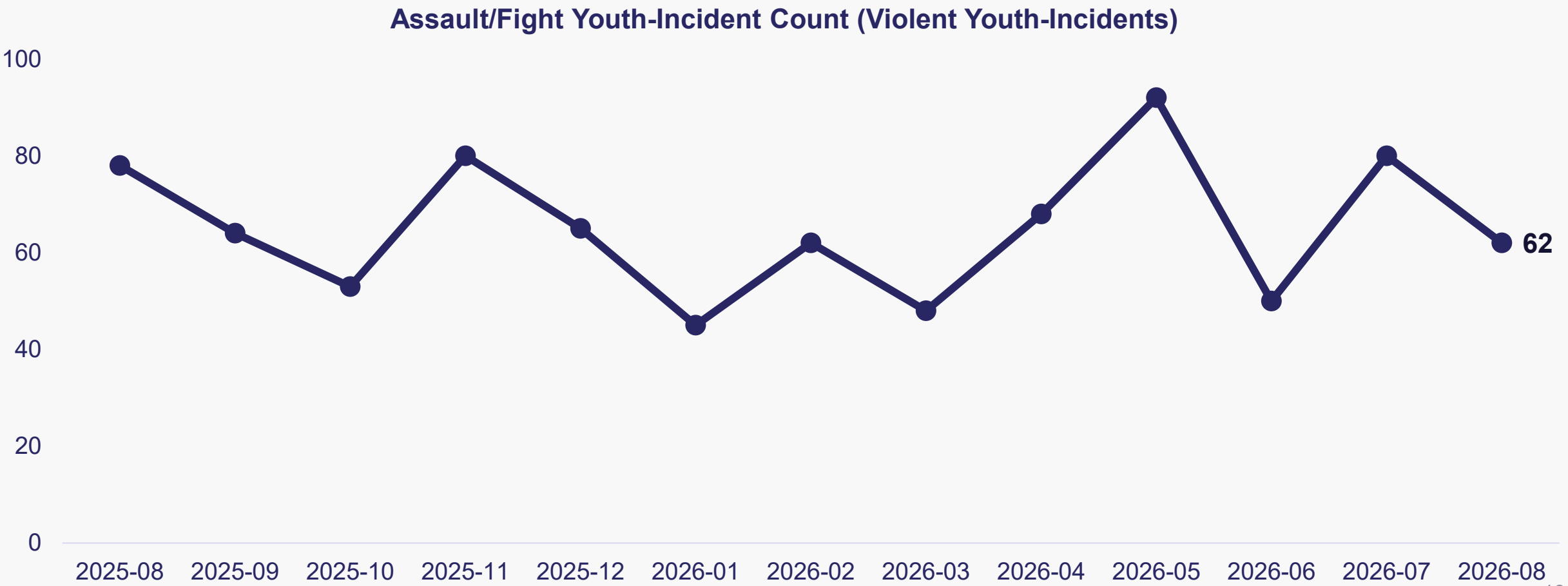
Last month, 53 problem behaviors were assigned Level Zero or One.





Youth Assaults/Fights

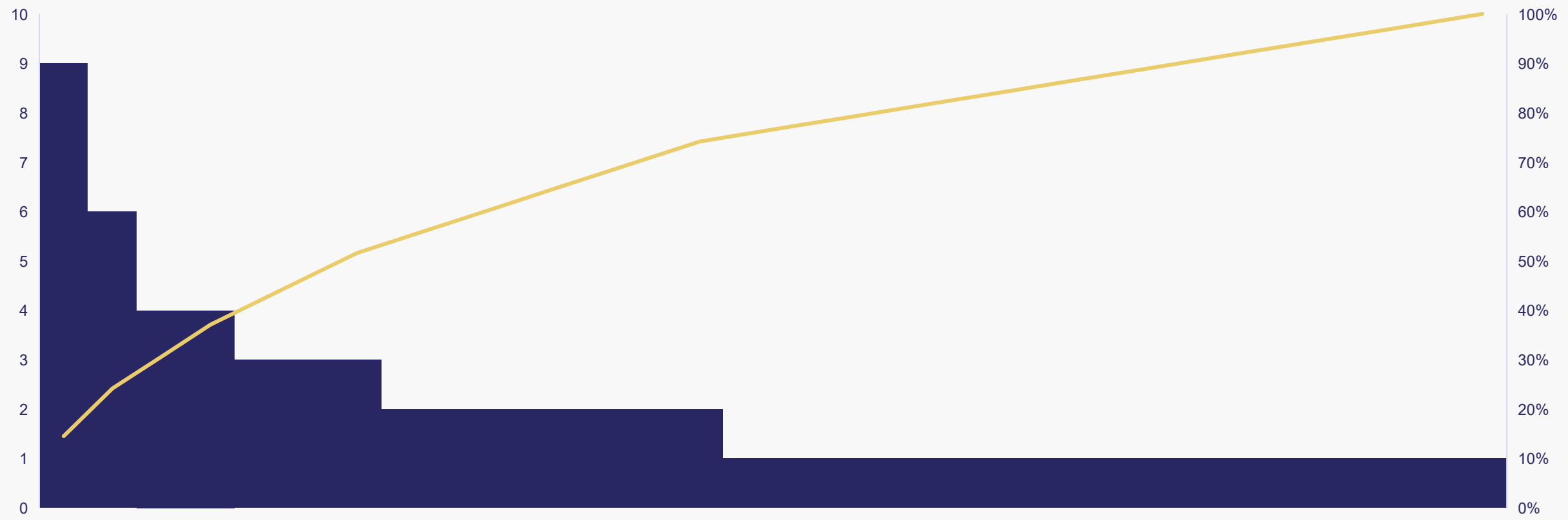
There were 62 assaults/fights last month.





Last month's 62 assaults/fights involved 30 unique youth.

Seven youth were responsible for 50% of assaults/fights

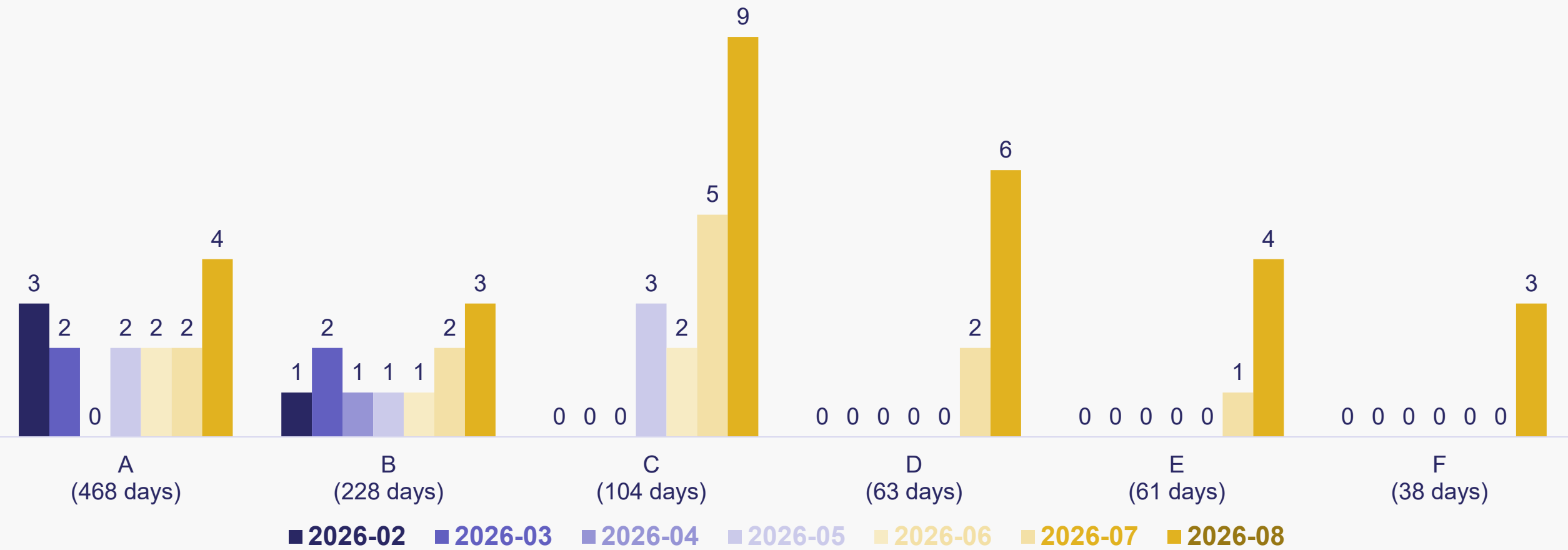


Each column represents an individual youth; column height indicates the number of assaults/fights for that youth



Youth Detail

Assaults/Fights by Youth and Month over the Past 6 Months

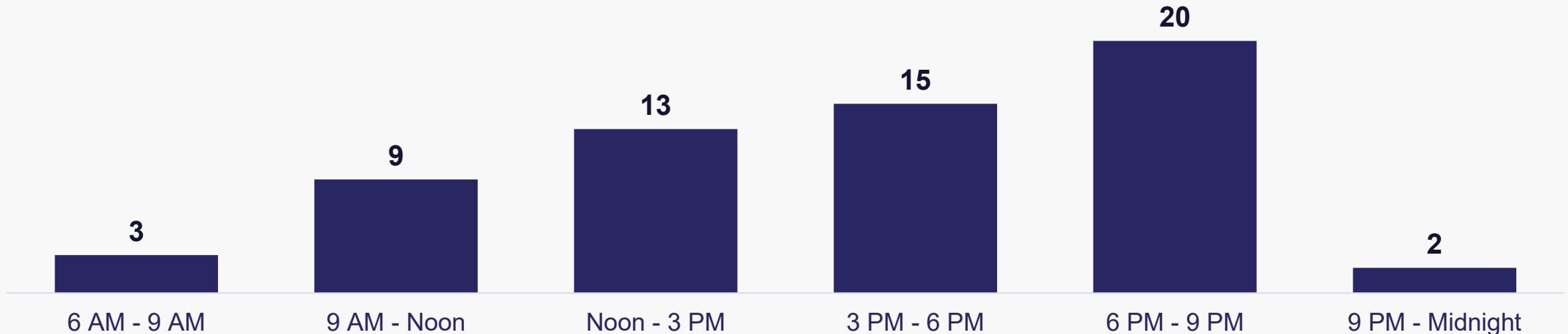




Time of Day

Last month, assaults/fights were most common between 6pm and 9pm.

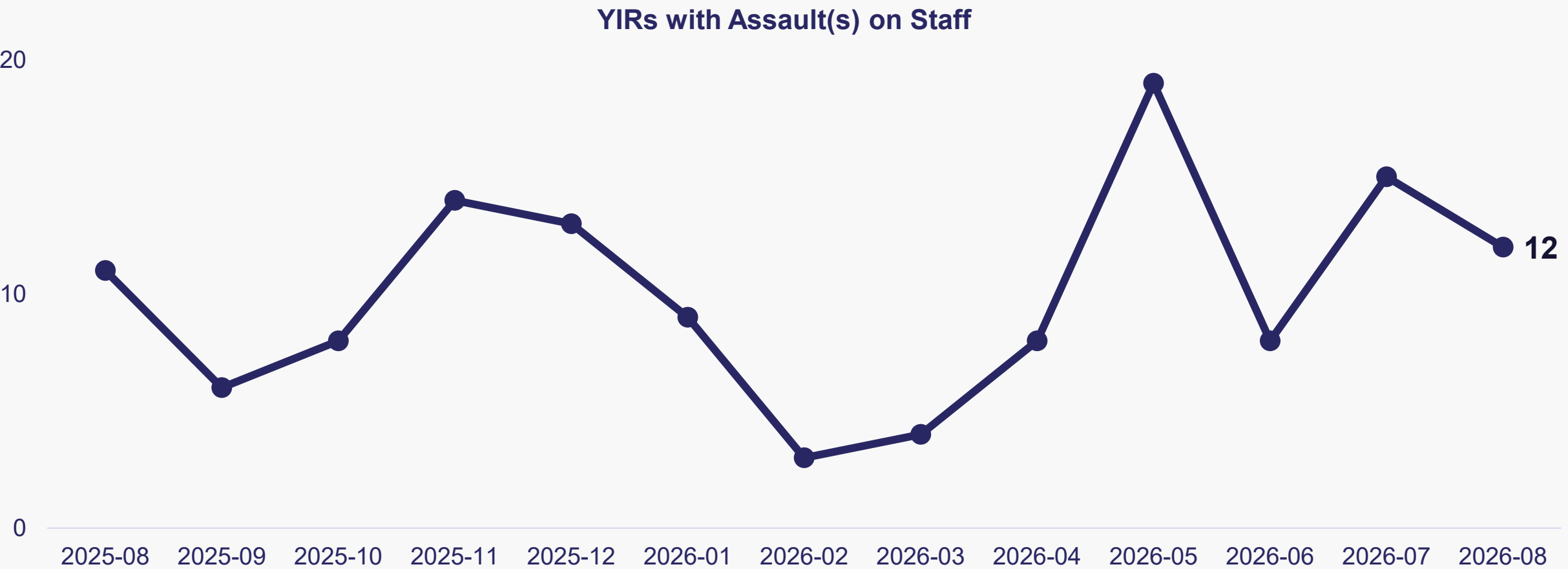
Assaults/Fights by Time of Day





Incidents with Assaults on Staff

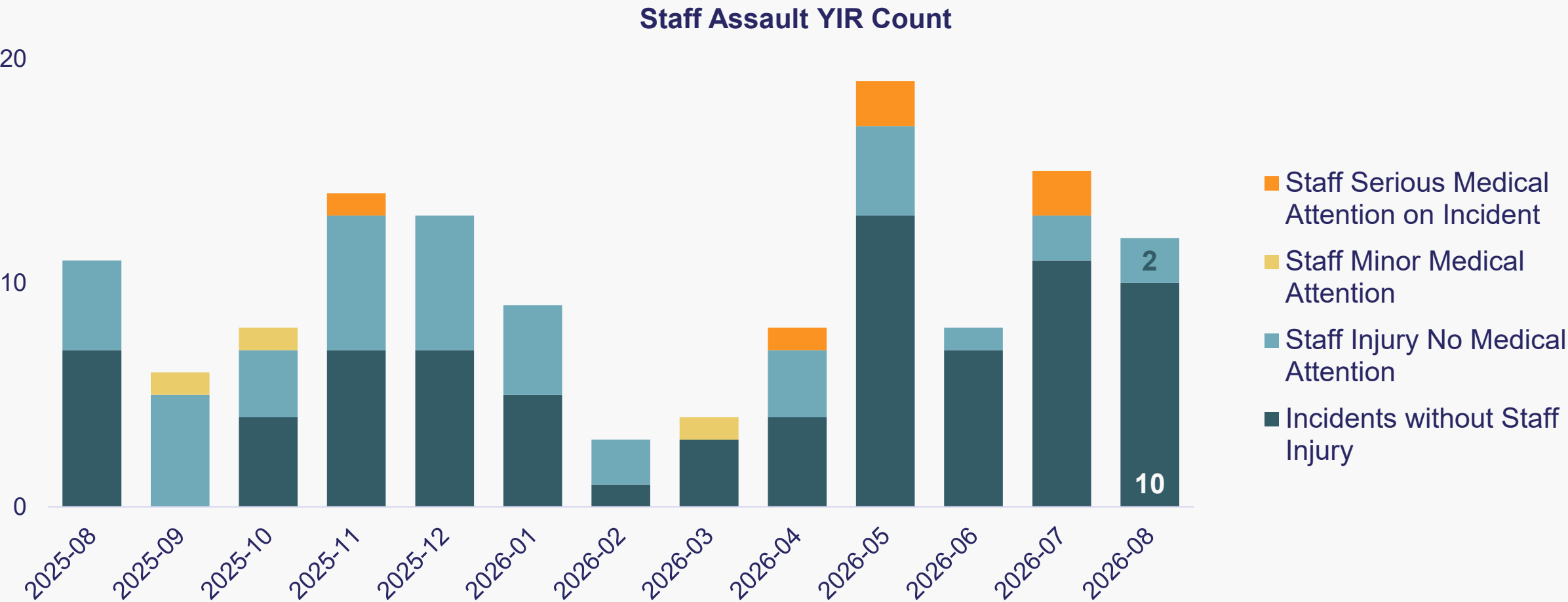
Last month, 12 YIRs involved an assault on staff.





Assaults on Staff

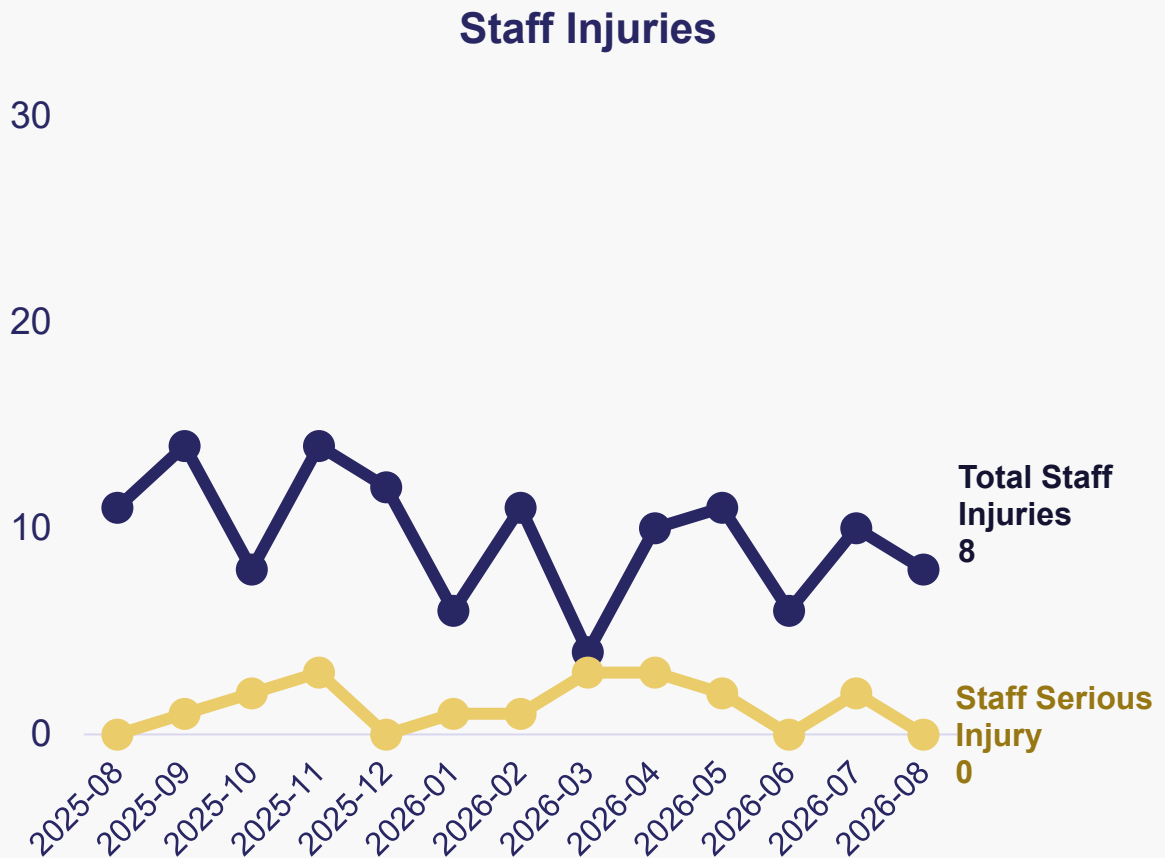
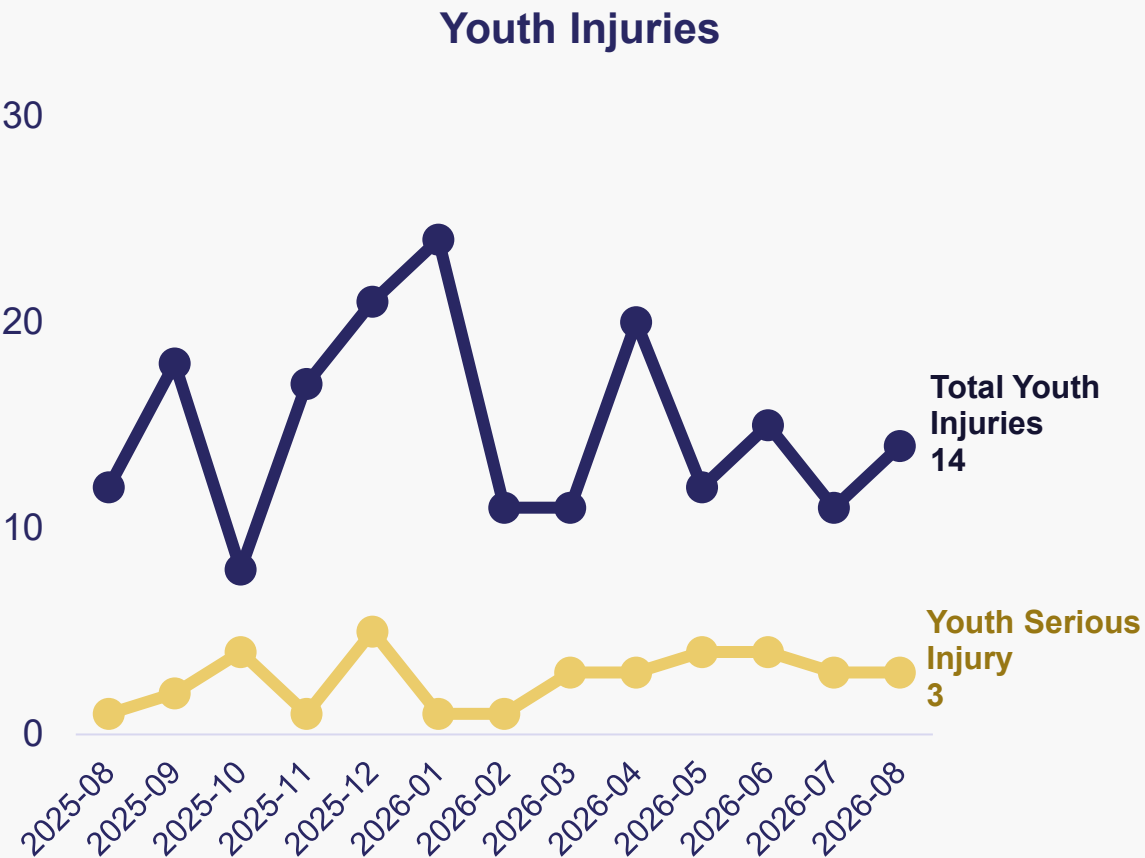
No staff assaults resulted in staff requiring outside medical attention.





Youth and Staff Injuries

Last month, three serious injuries (3 youth, 0 staff) were recorded in YIRs.

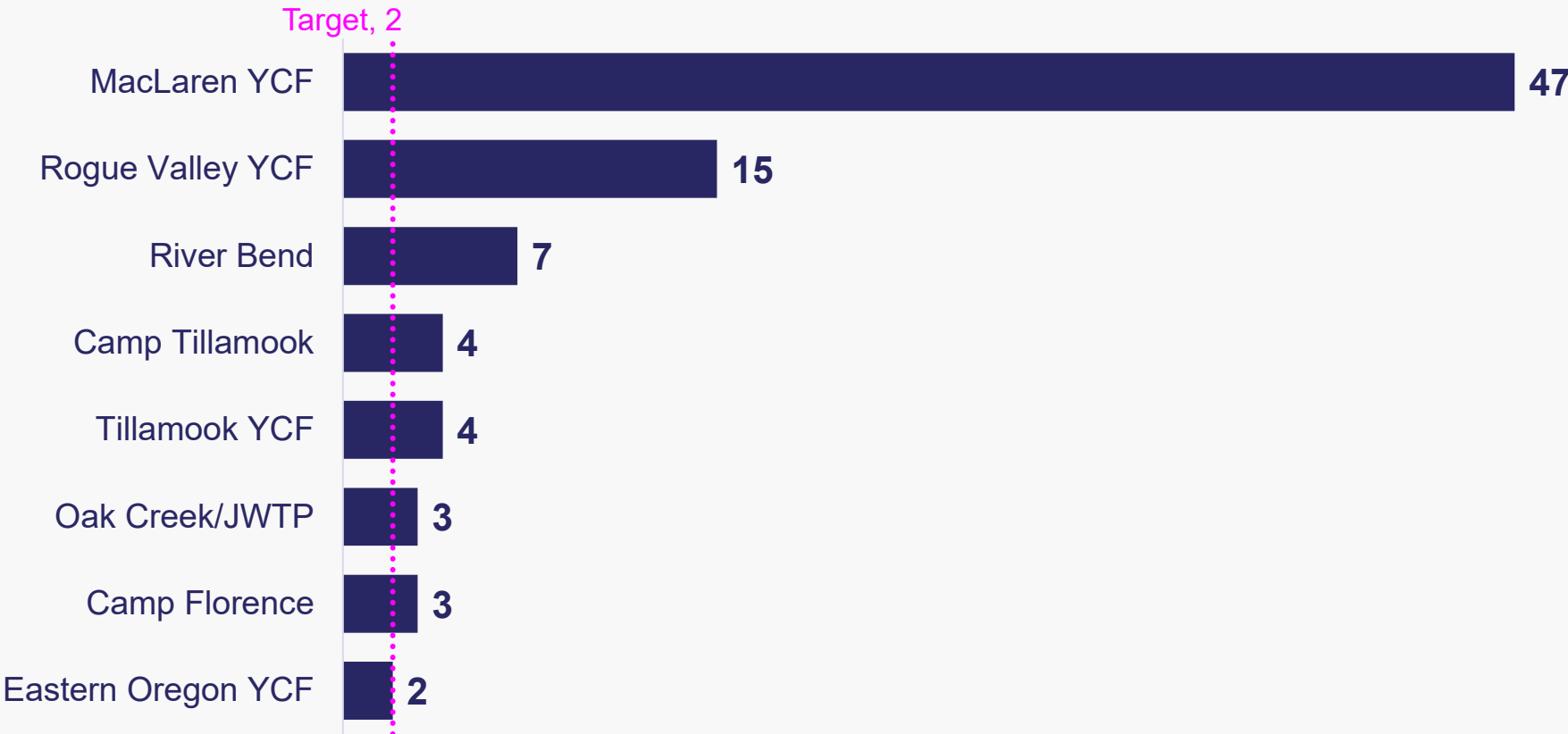




PREA Walkthroughs by Facility

- II-A-3.0 Interactive Supervision of Youth
 - Walkthrough twice per month
 - Each weekday, each shift
- Tracked in Unit Logs
- Completed by LUM, OD, or CO

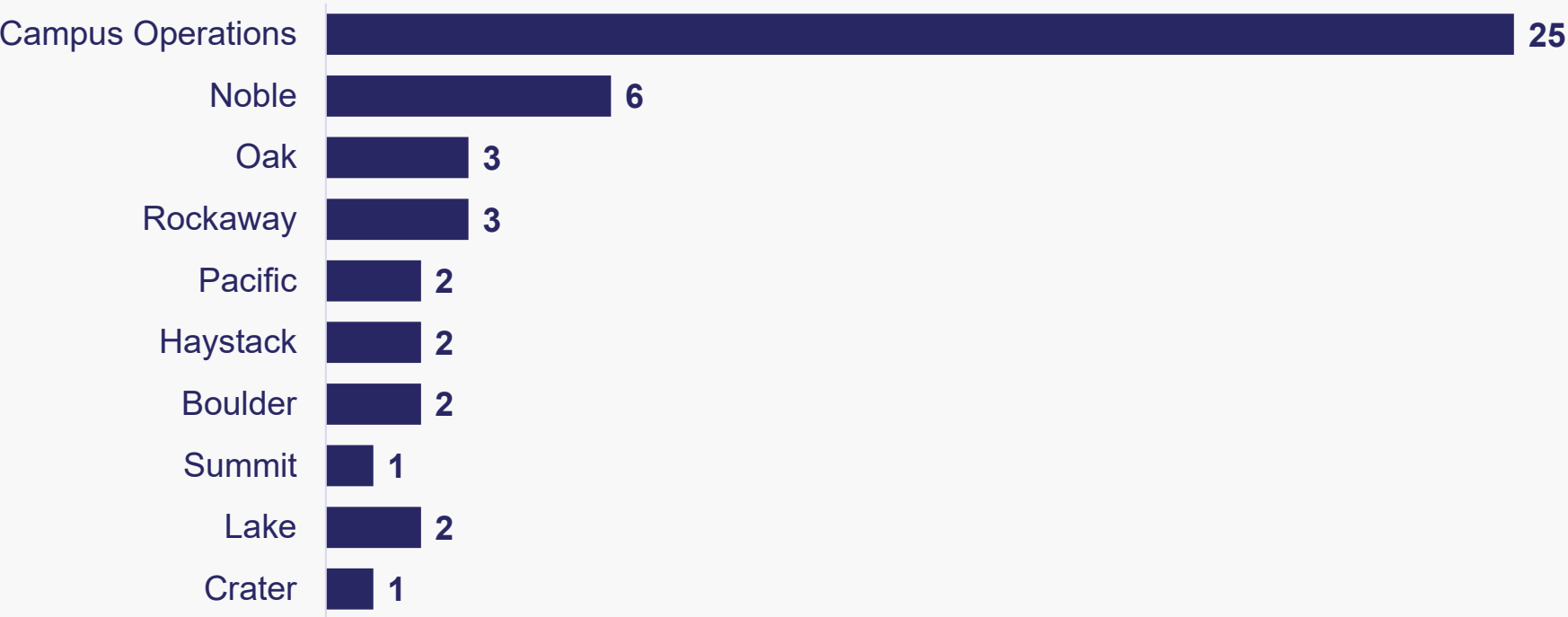
In August 2026, 100% of facilities met or exceeded requirement for PREA walkthroughs.





MacLaren PREA Walkthroughs by Unit

August 2026 Documented PREA Walkthroughs at MacLaren by Unit

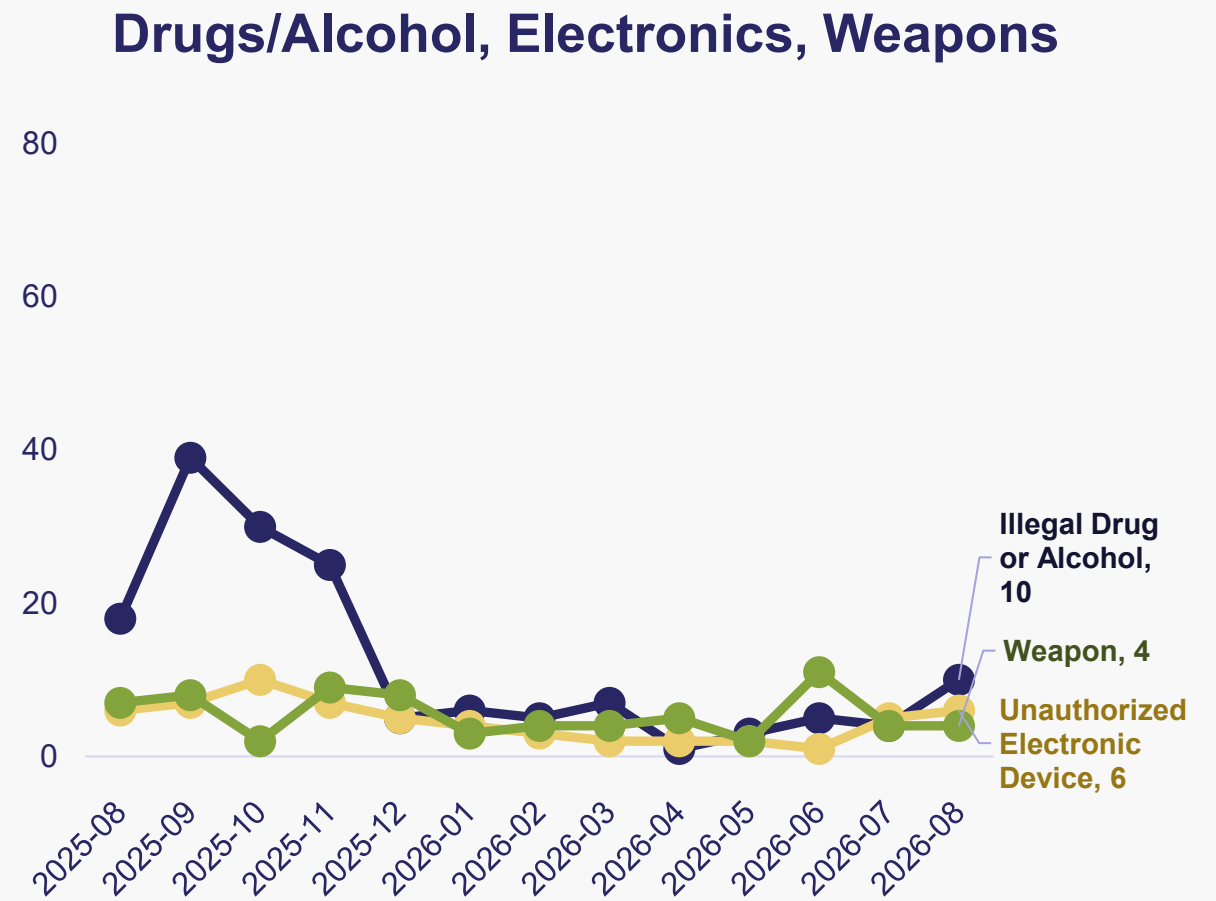
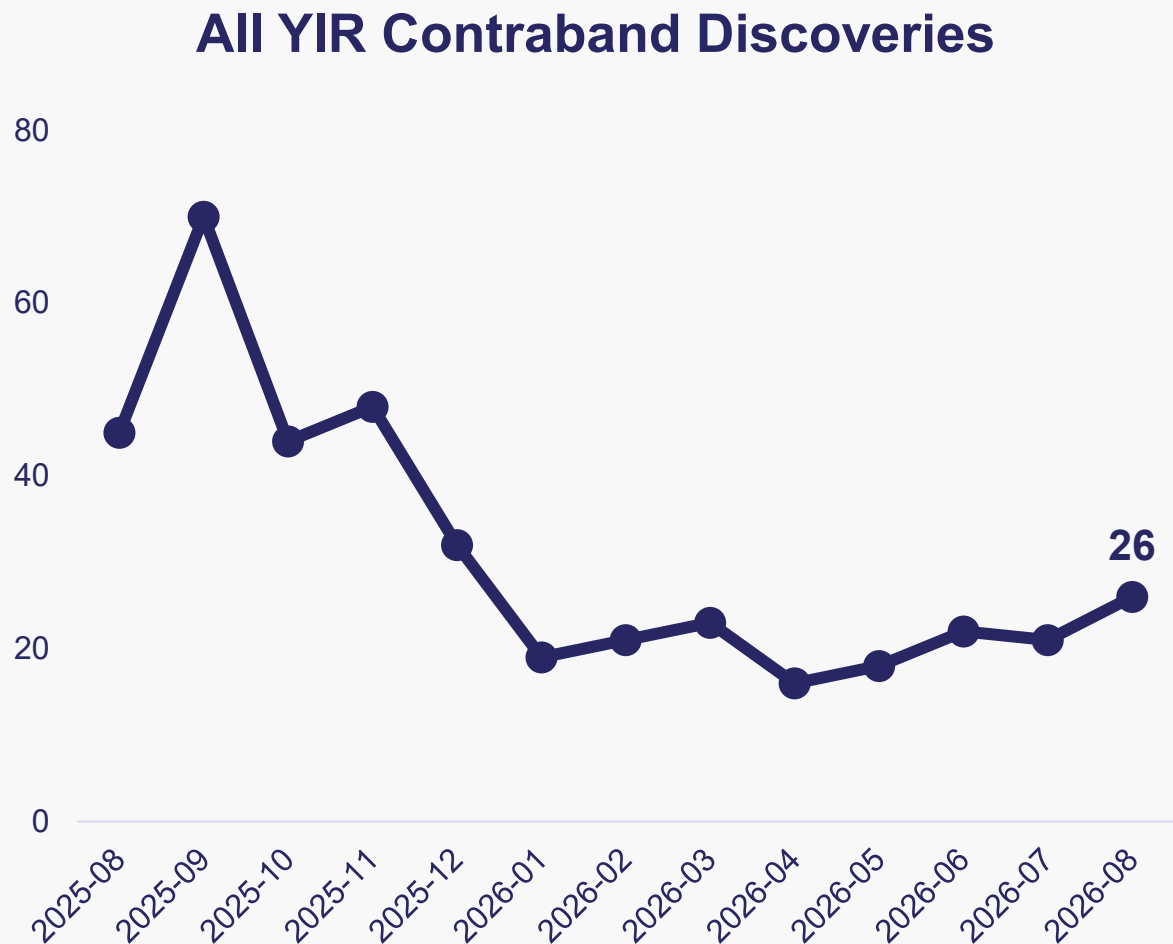


*Only units with documented walkthroughs are included.



Contraband from YIRs

26 instances of contraband were logged in YIRs last month.

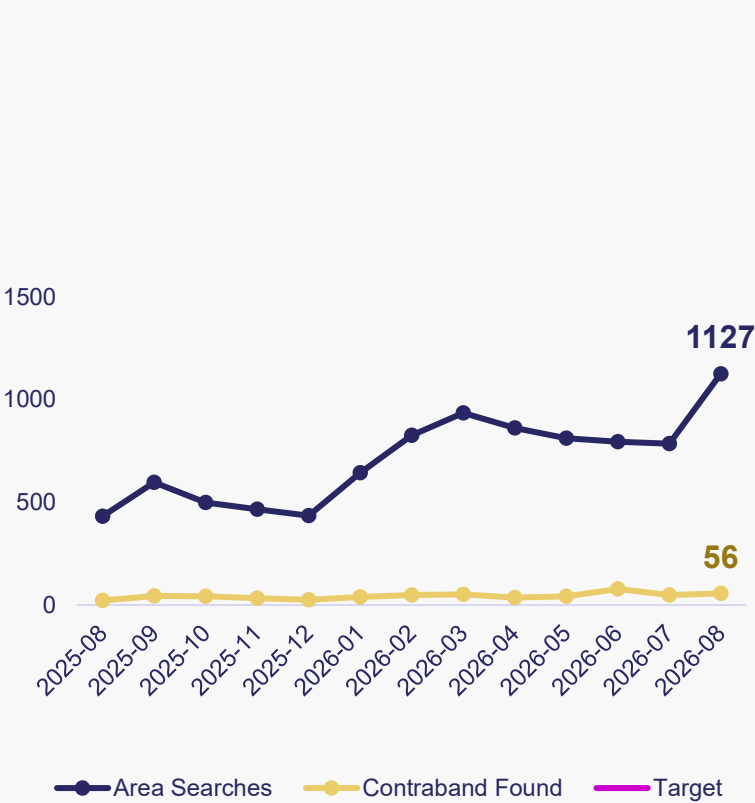




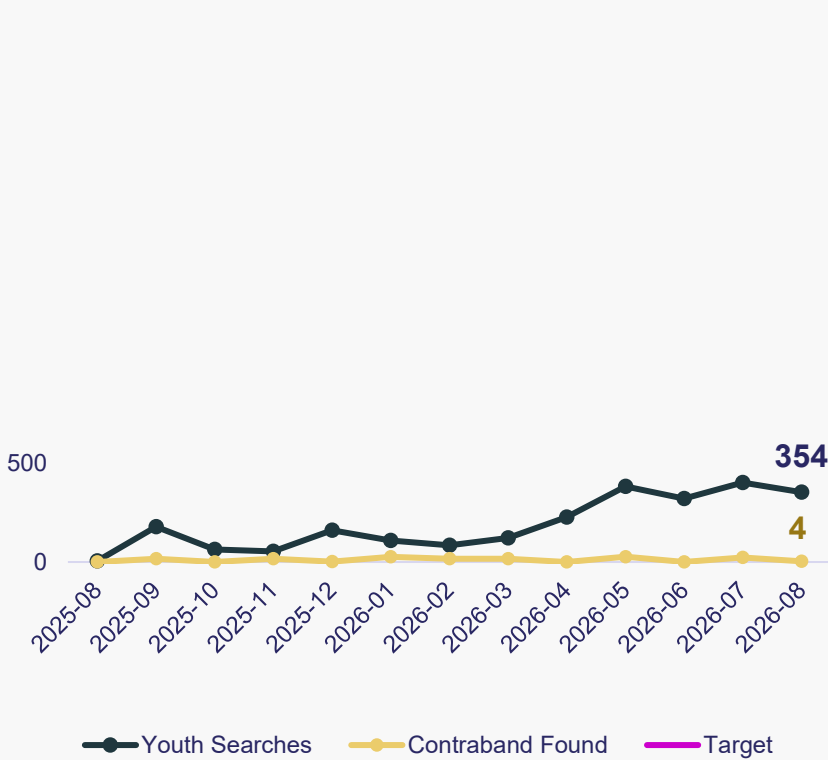
Searches and Frisks

Last month there were 63 contraband discoveries from searches/frisks.

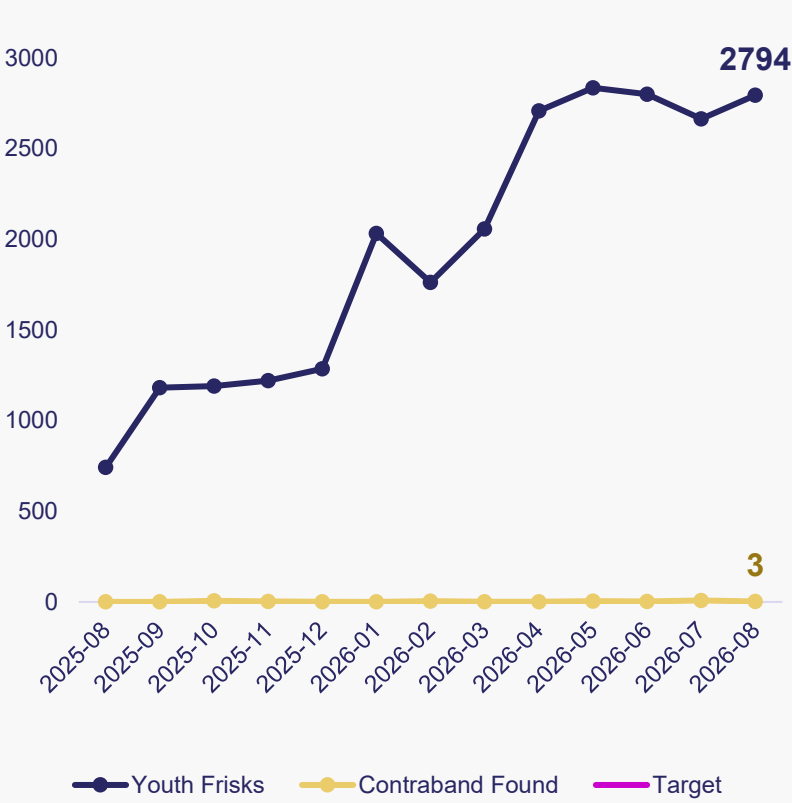
Area Searches



Youth Searches
(Partial or Comprehensive)



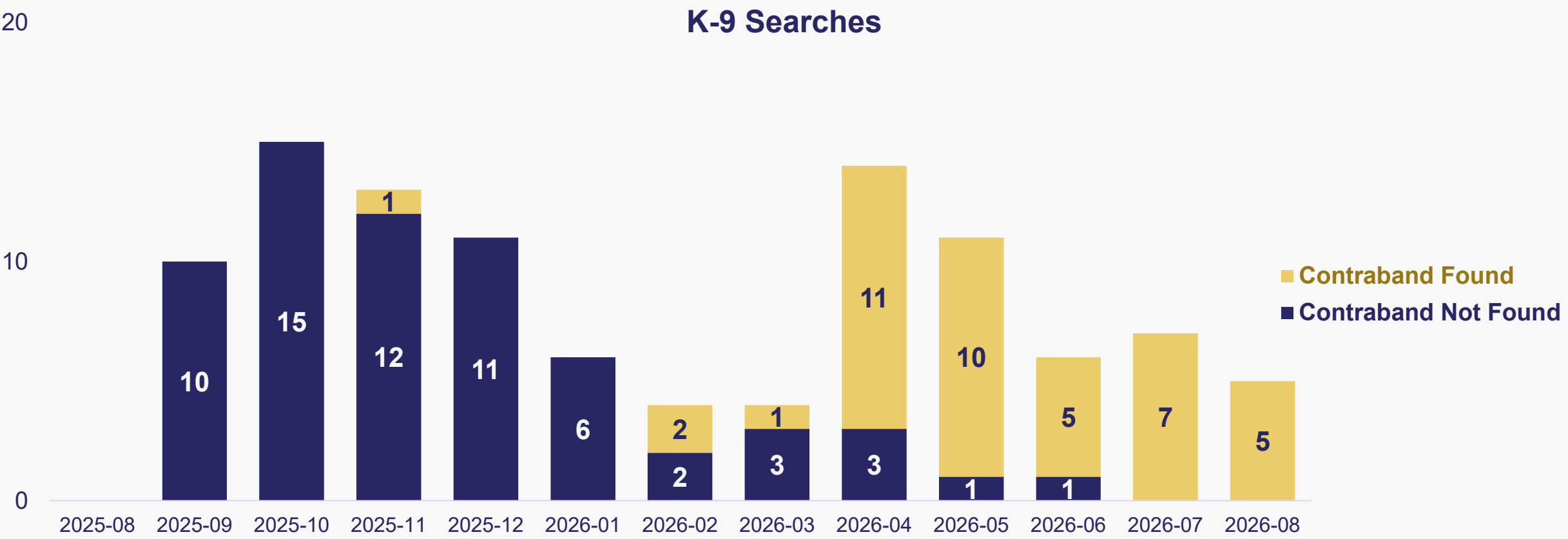
Youth Frisks





K9 Searches

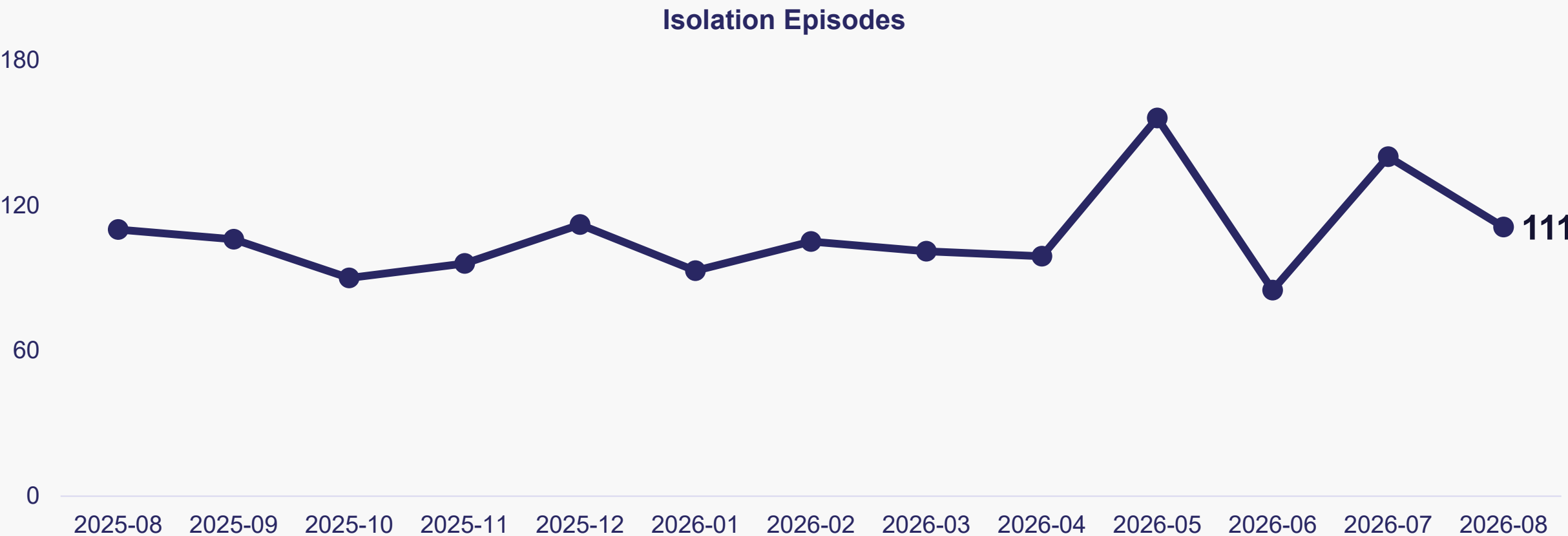
Five K9 searches found contraband last month.





Number of Isolation Episodes

There were an average of 3.6 isolation episodes per day last month.

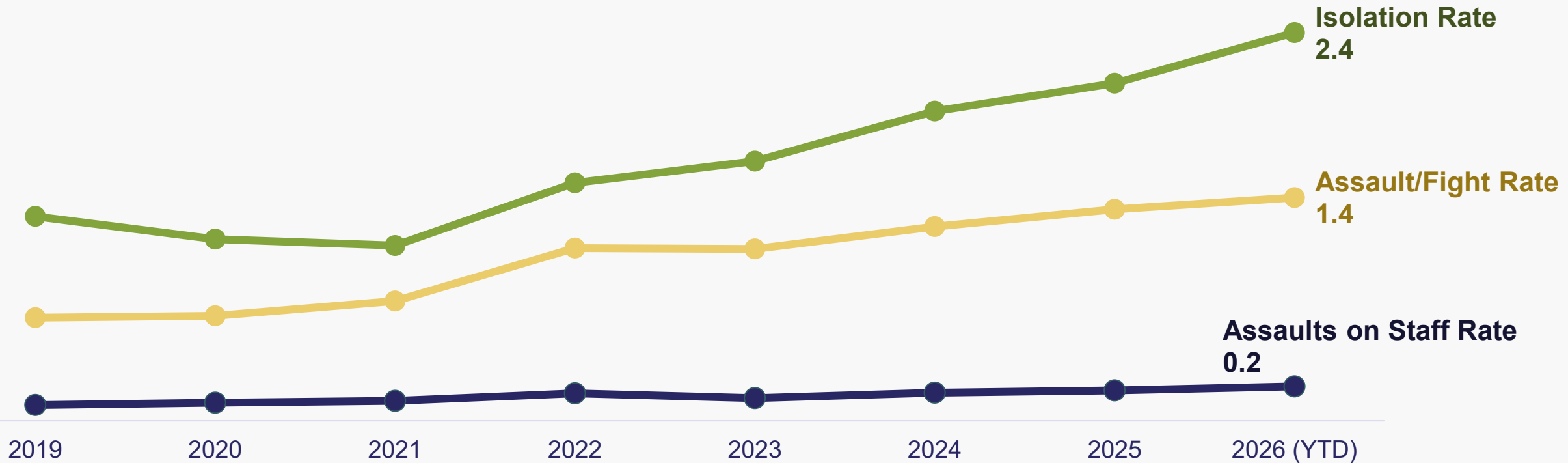




Violent Incidents and Isolation Over Time

Assaults/fights and isolation have become more frequent in recent years.

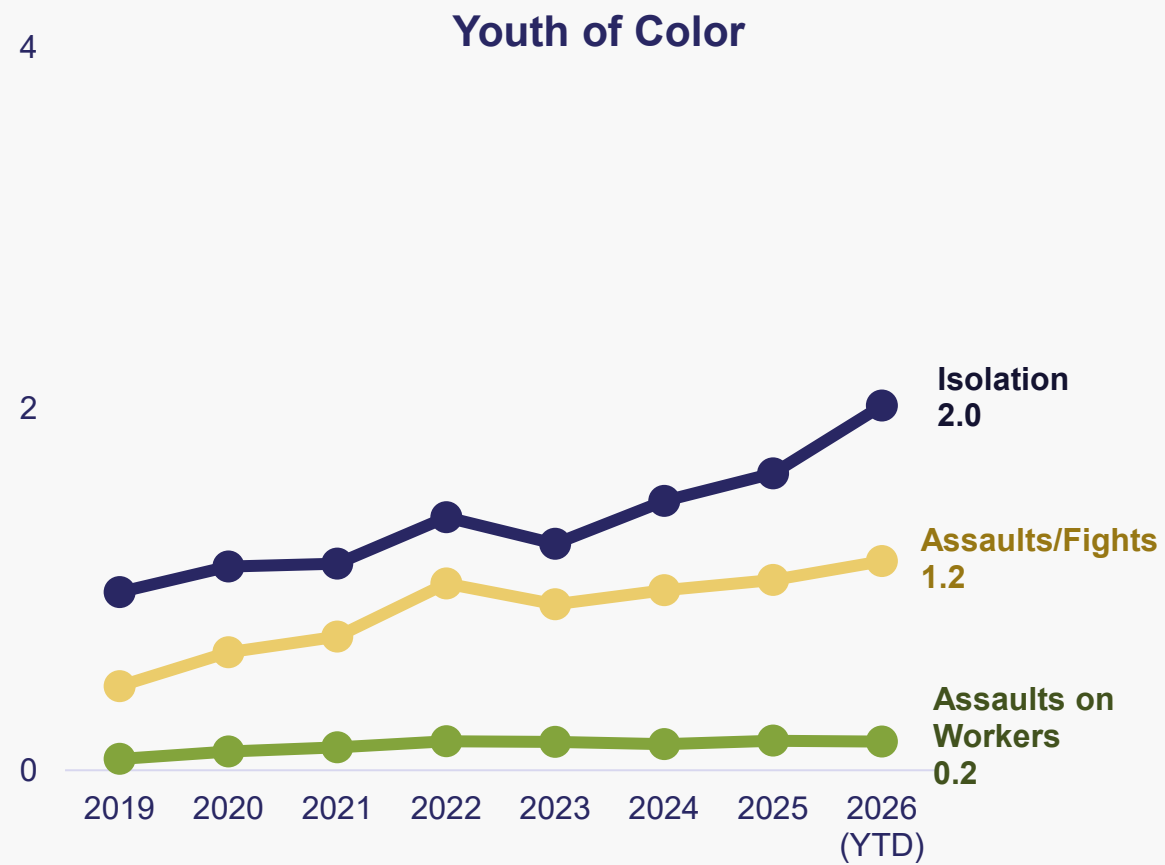
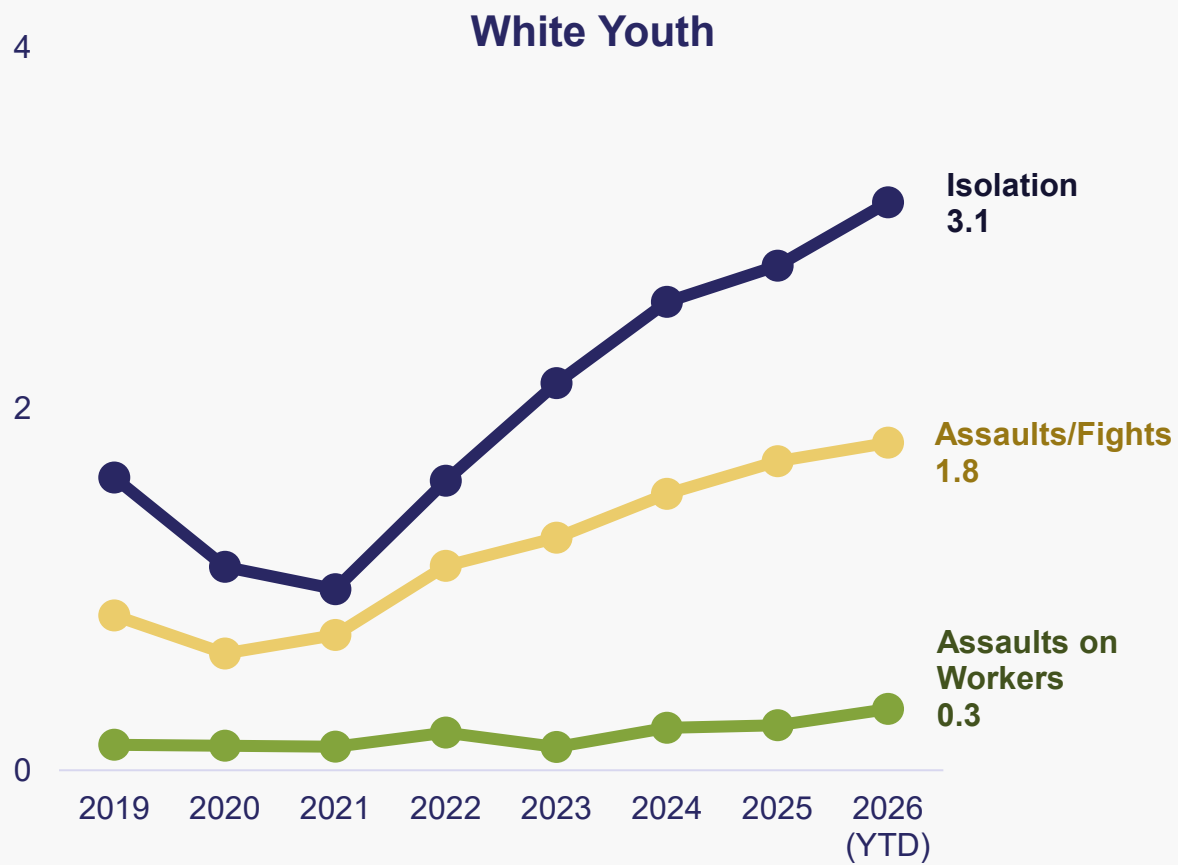
MacLaren Incident and Isolation Rates by Year





Violent Incidents and Isolation by Race/Ethnicity

Assaults/fights and isolation rates are higher among white youth.

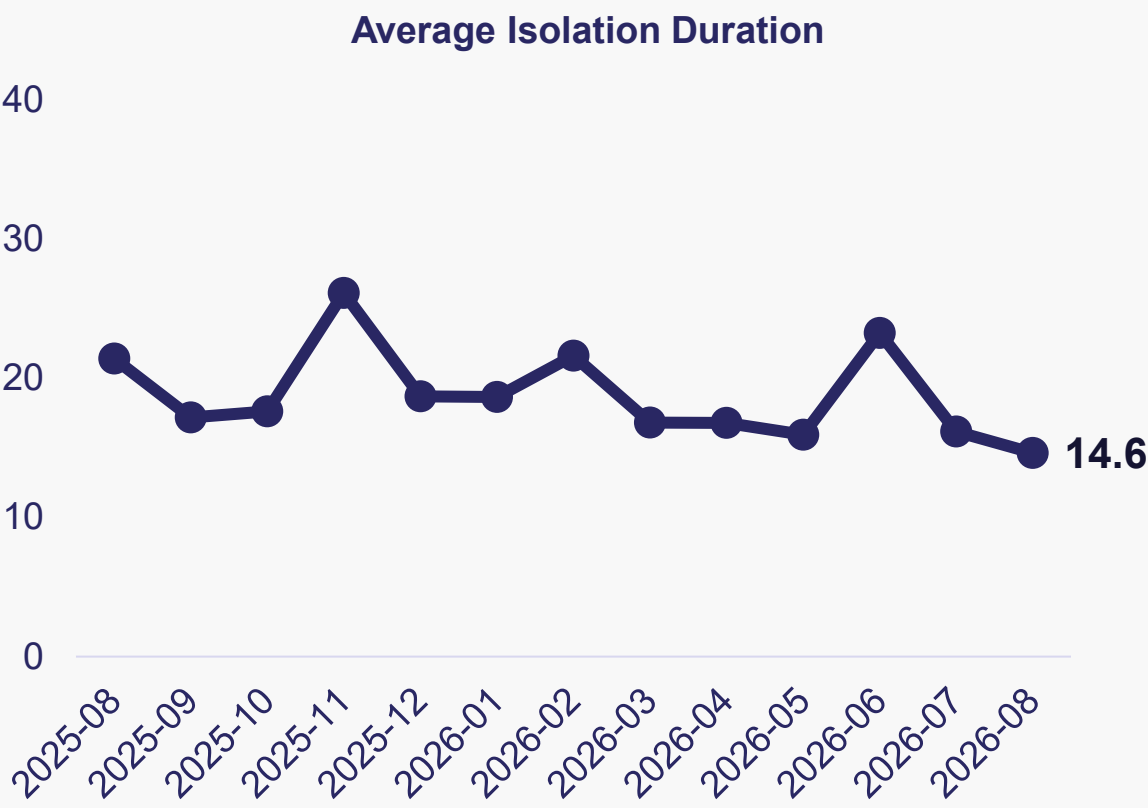




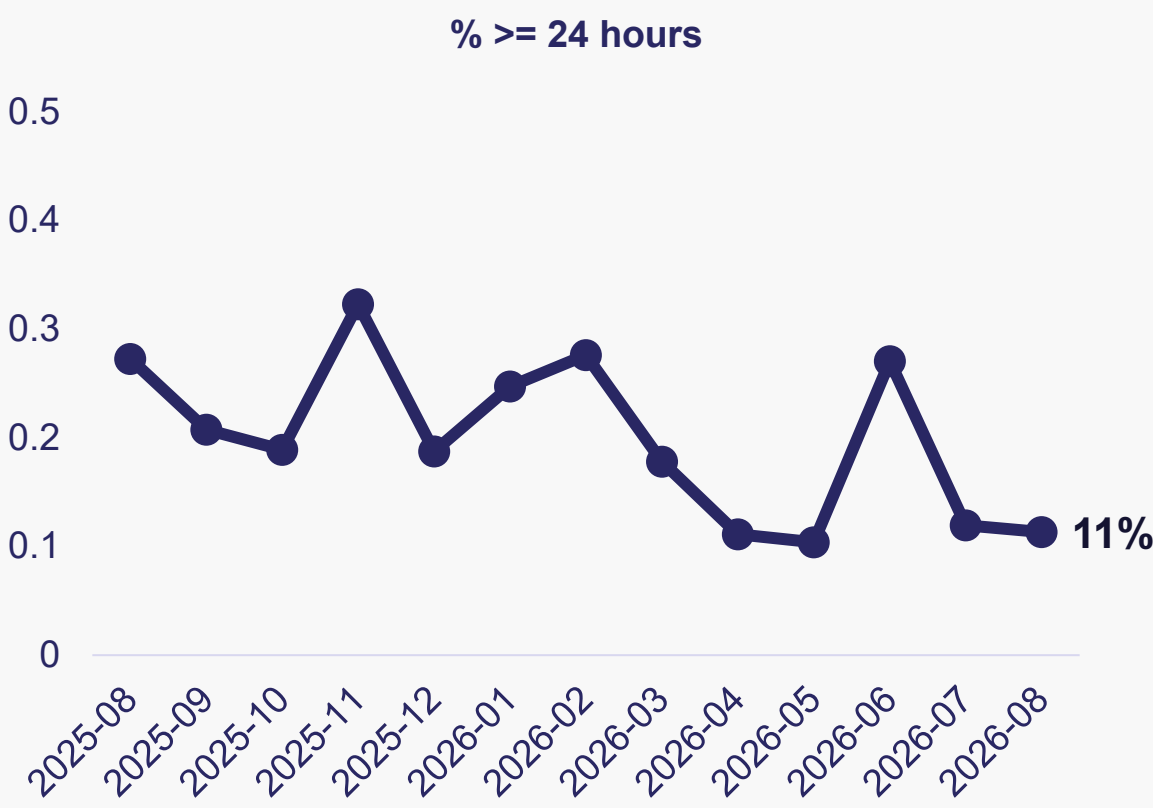
Isolation Duration

Average isolation duration declined last month.

Average time in isolation was 14.6 hours.



11% of episodes lasted 24 hours or more.

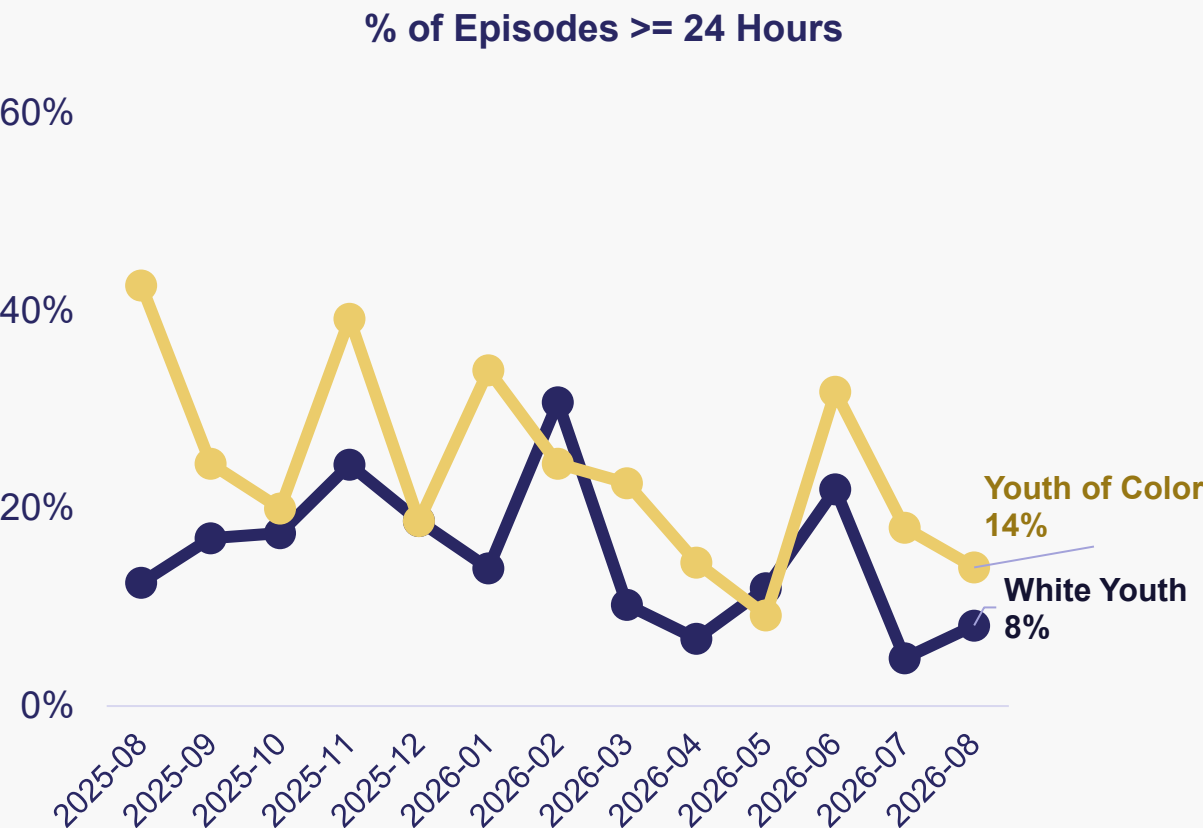
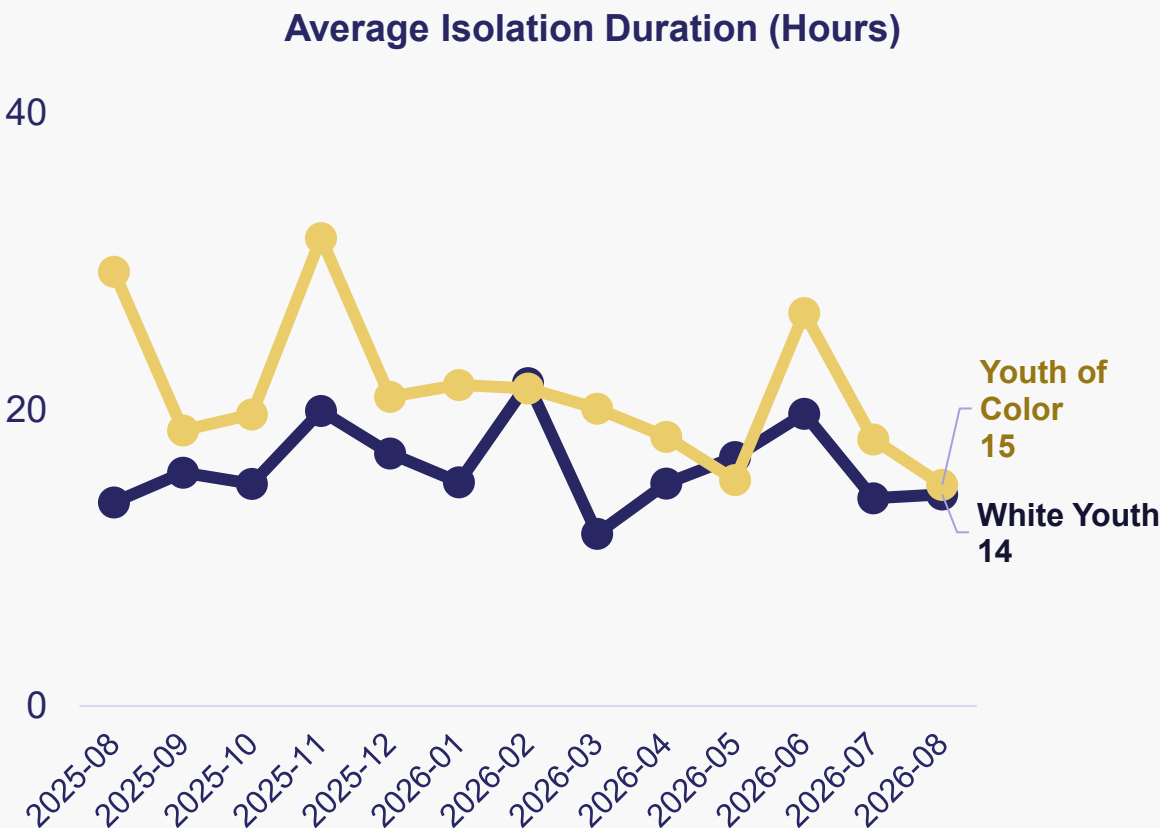




Isolation Duration by Race/Ethnicity

Average time in isolation was 14.6 hours.

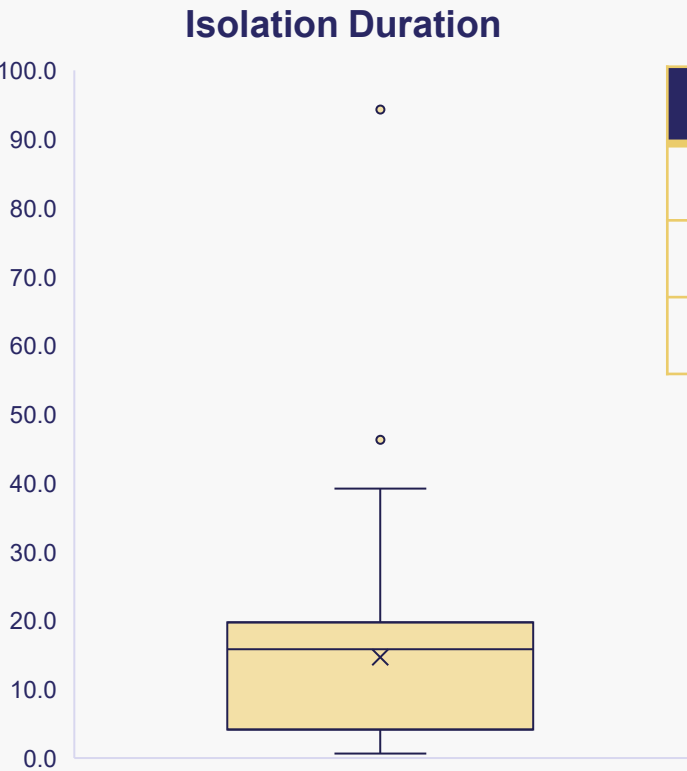
11% of episodes lasted 24 hours or more.





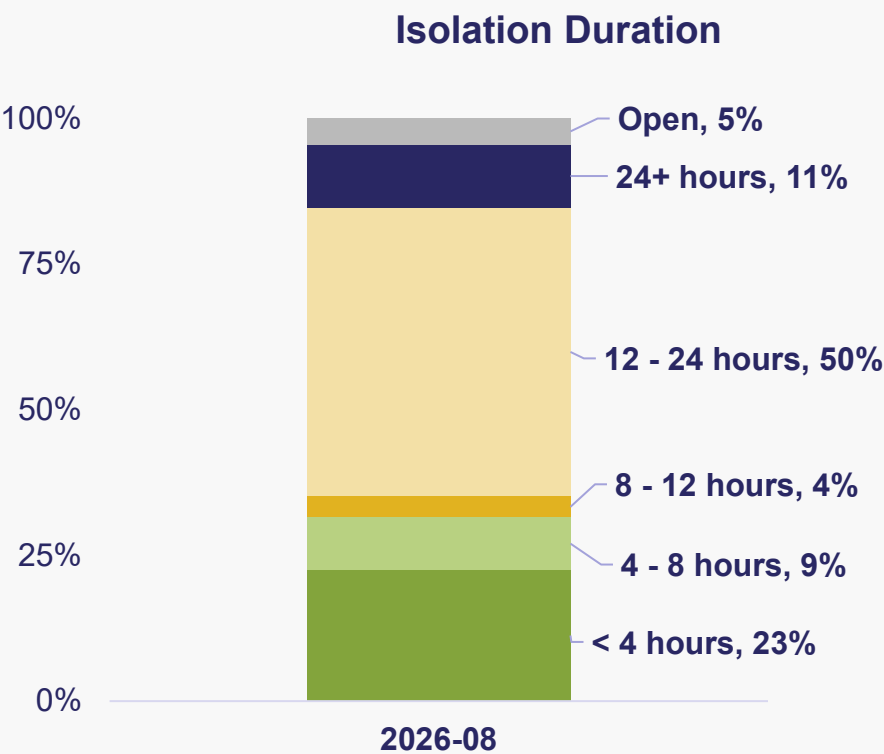
Prior Month Isolation Detail

13 youth were isolated for more than 24 hours.



August 2026	
Over 24 hours	12
Over 48 hours	0
Over 72 hours	1

23% of isolation episodes lasted less than four hours.

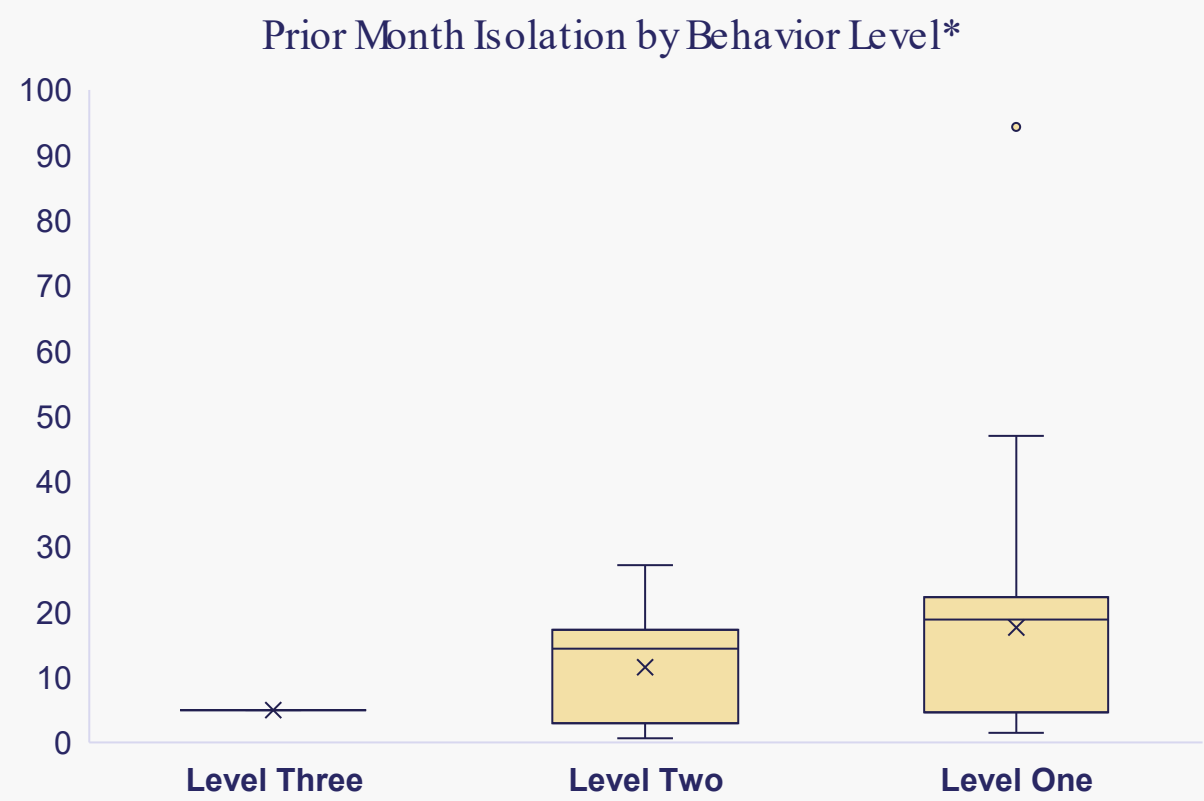
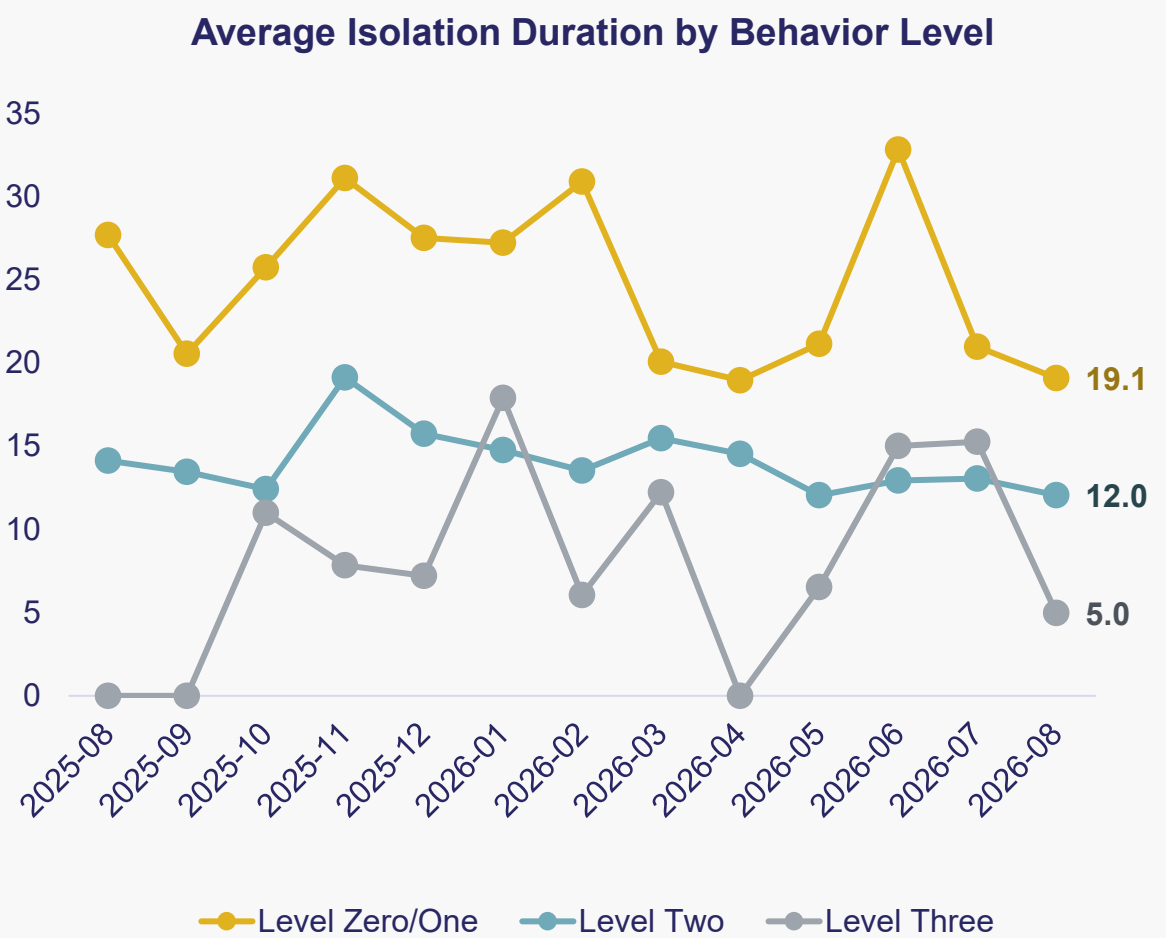


*Open = no end time entered in JJIS as of last data refresh



Isolation Duration by Behavior Level

Isolation duration varies by behavior level.

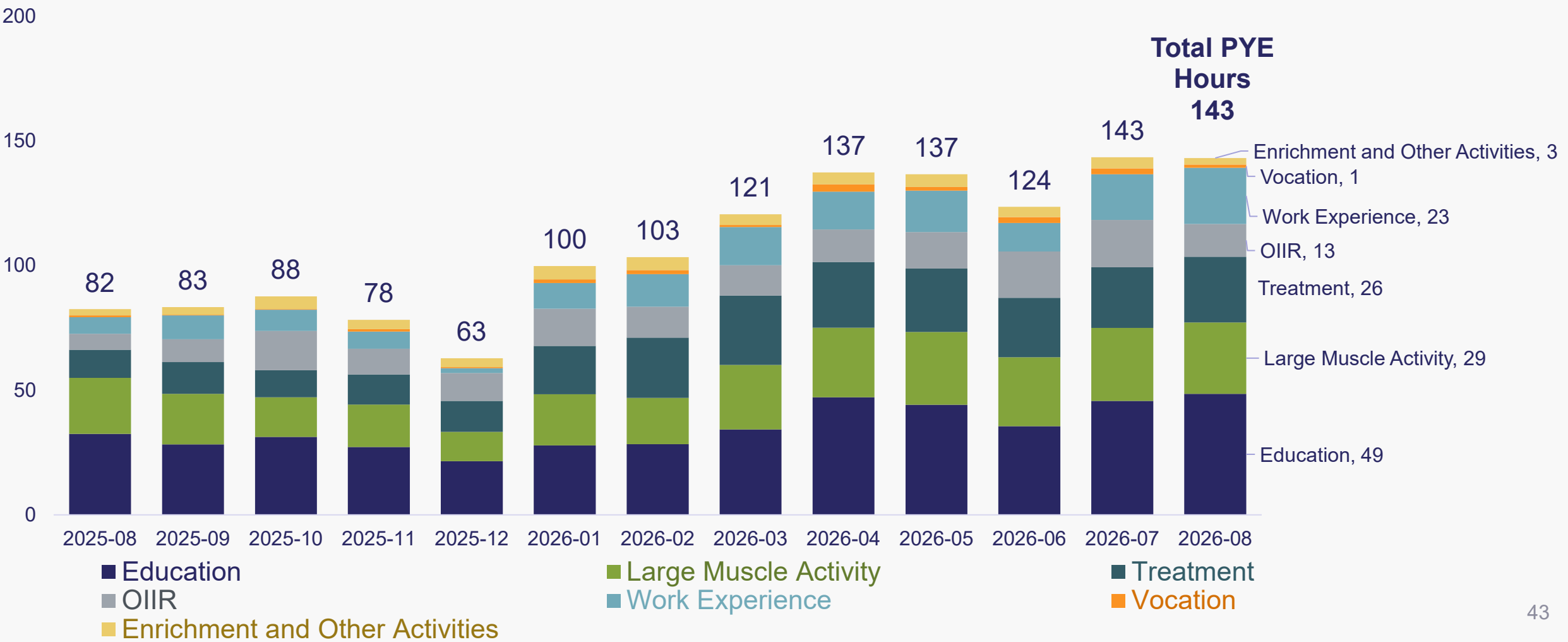


*Episodes with no Behavior Level are not shown



Total PYE Hours

Youth averaged 143 hours of PYE last month.

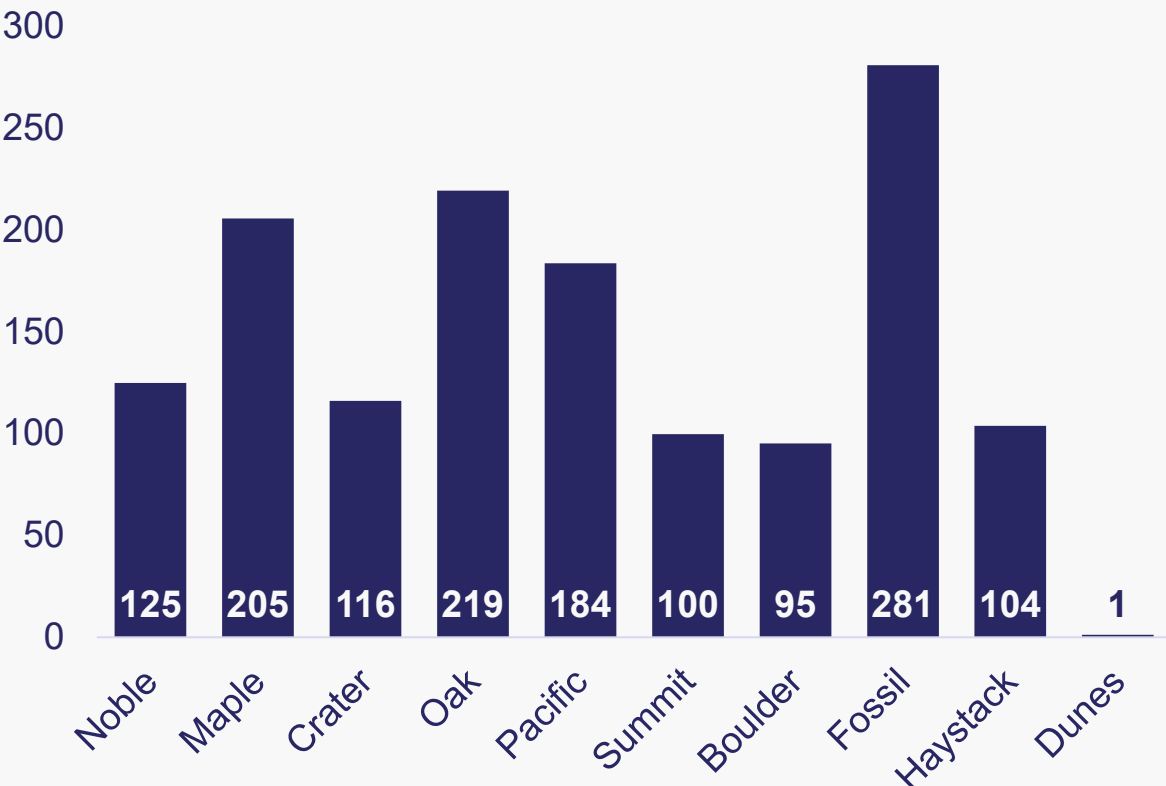




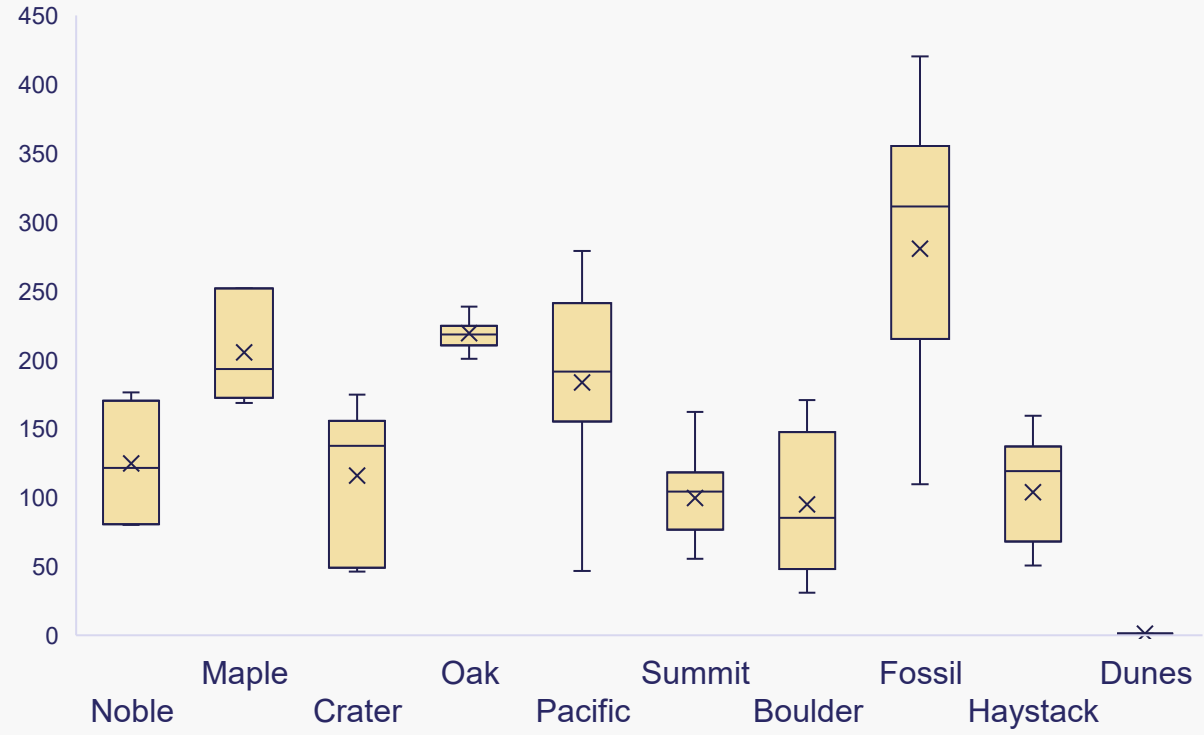
Prior Month PYE by Unit

PYE hours vary by unit.

Average PYE Hours by Unit



PYE Hours by Unit

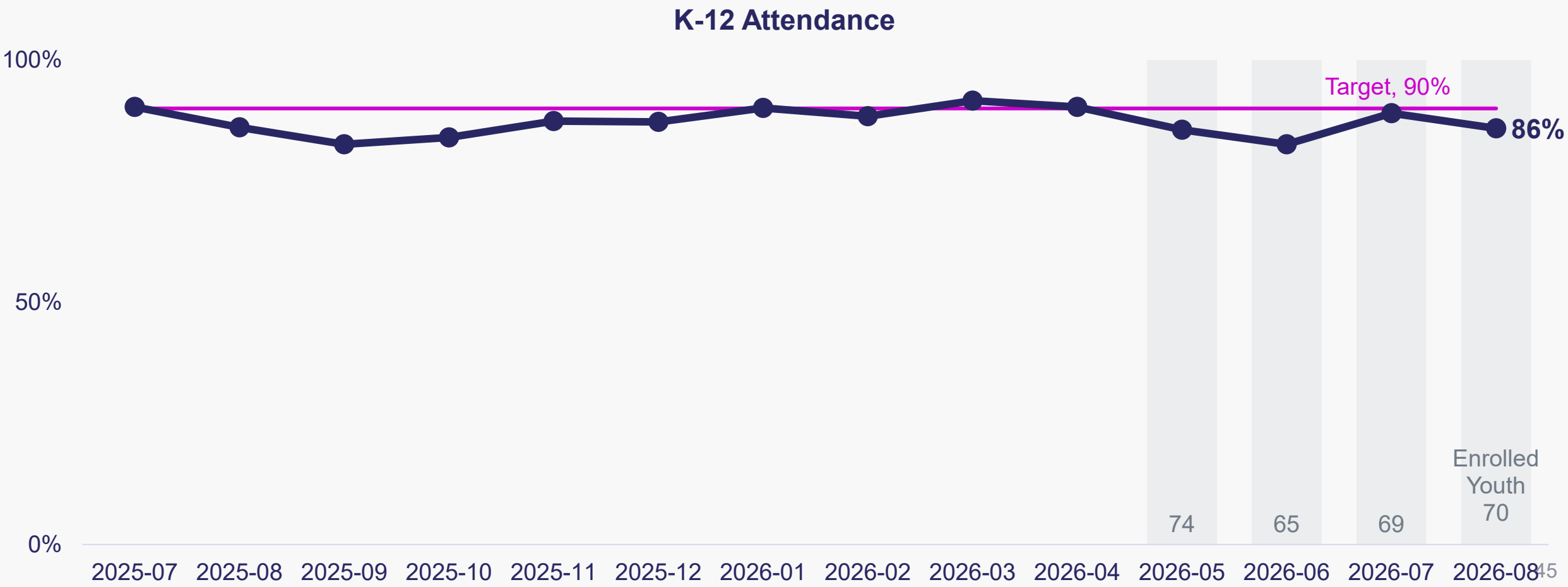


Excludes youth who were not on unit for the entire month



Education – K-12 Attendance

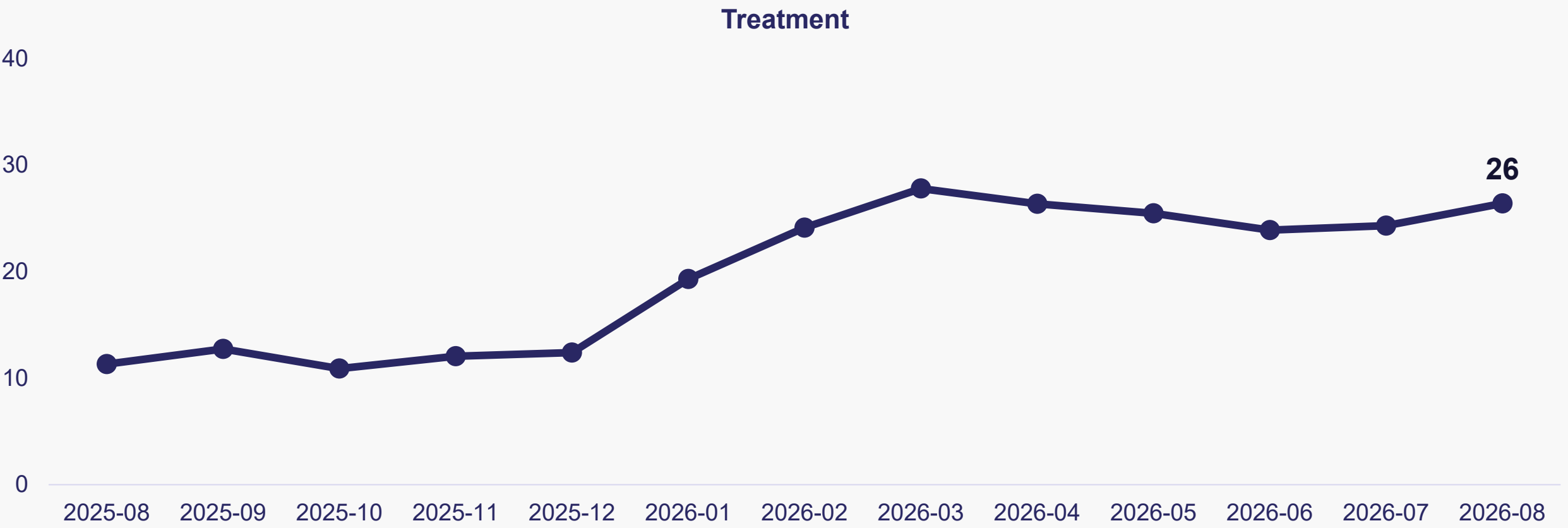
Youth attended 86% of scheduled school days last month.





Treatment Hours

Youth averaged 26 hours of treatment last month.

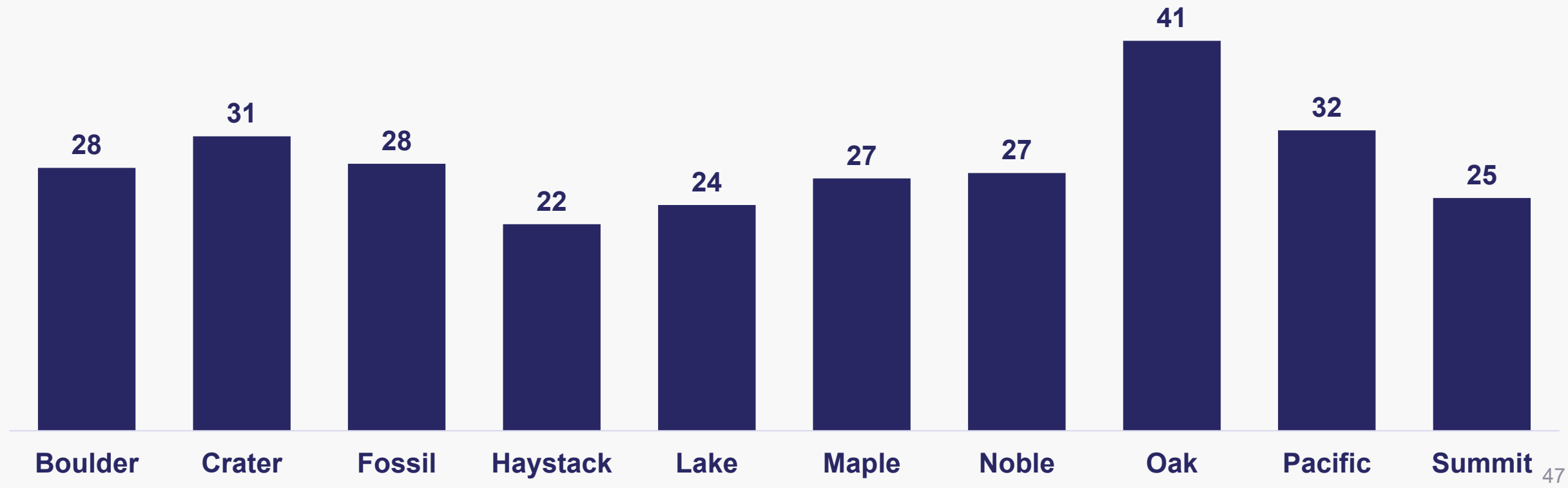




Treatment Hours by Unit

Youth averaged 26 hours of treatment last month.

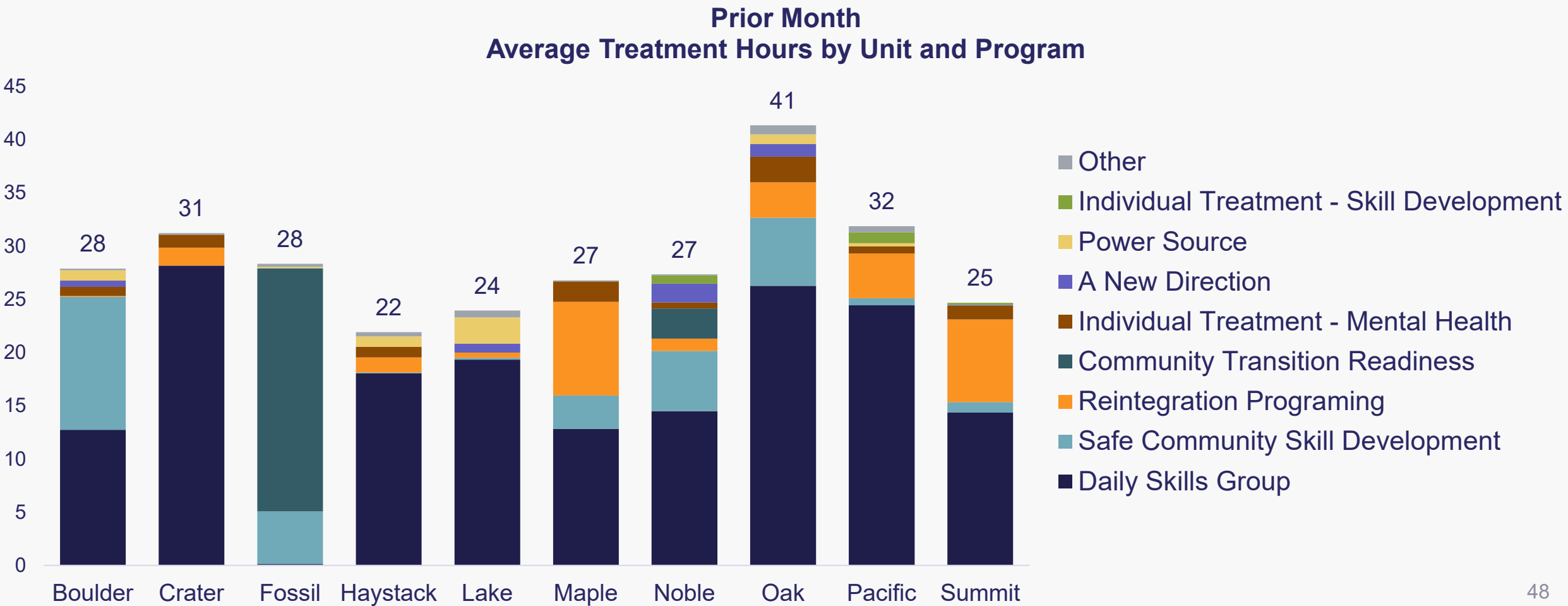
Prior Month
Average Treatment Hours by Unit





Treatment Hours by Unit and Program

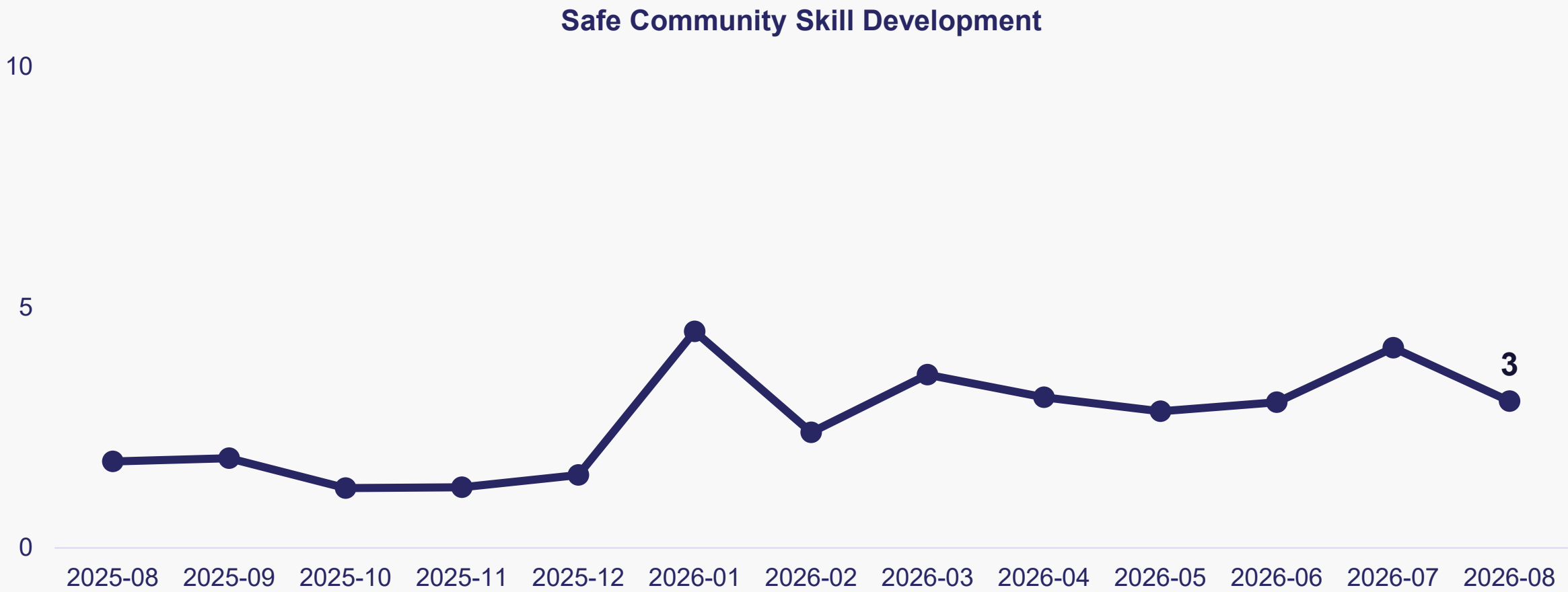
Youth averaged 26 hours of treatment last month.





Safe Community Skill Development

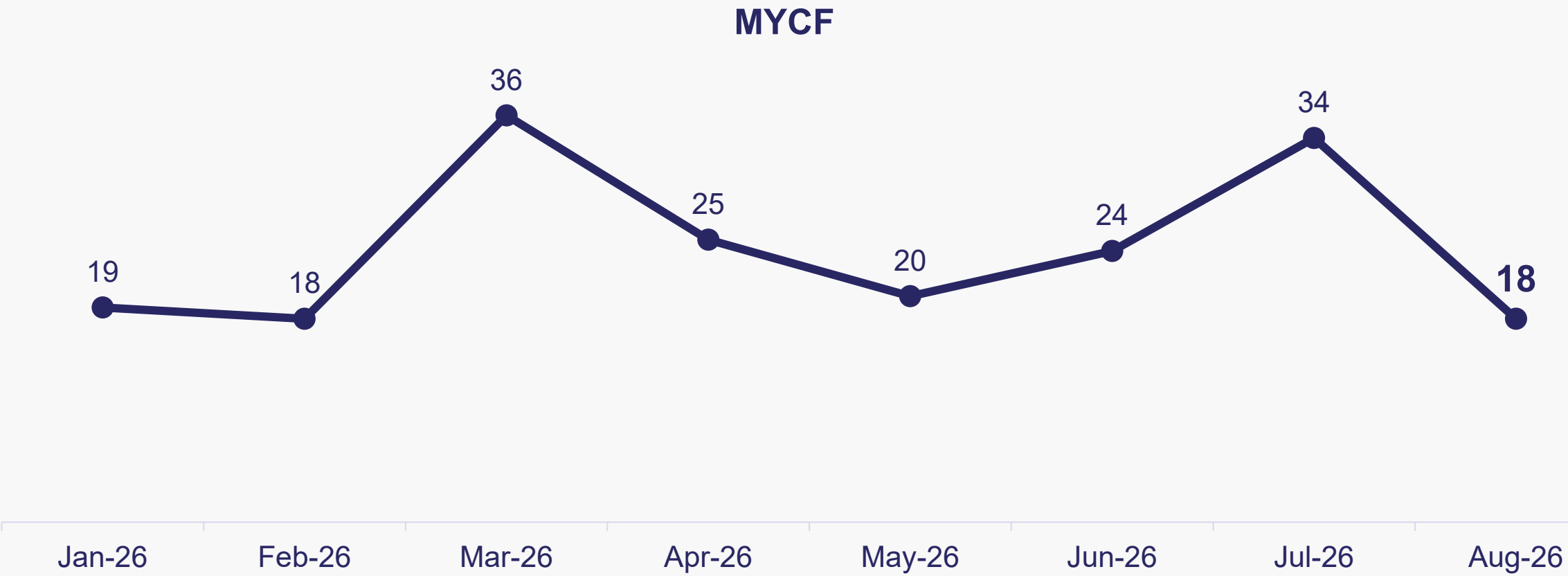
Youth averaged three hours of Safe Community Skill Development last month.





Grievances

18 grievances were filed last month.





Access to Hygiene Products

Youth in the custody of the Oregon Youth Authority are entitled to immediate and unrestricted access to culturally-specific hygiene products.

1. What is your facility's process for ensuring youth have immediate access to culturally-specific hygiene products?
2. How are staff trained or informed about this process so they can provide these items without delay?
3. How do you monitor or verify that this process is consistently followed, and what steps do you take when it is not?
4. What barriers exist, or what do you need to ensure youth have immediate and on-going unrestricted access to culturally-specific hygiene products ?



Religious Services



Facility religious coordinator

Designated
religious
program
coordinator
and
documented
duties.



Youth access to religious practice

Regular
opportunities
to engage in
religious
practice and/or
an established
process for
providing
access upon
request.



Multi-faith access pathway

Youth from
different faiths
can practice,
beyond a
single primary
service.



Materials available

Religious texts
and commonly
requested
items are
available, and
a process
exists for
requesting
more.



Request process

Youth can
request religious
services or
accommodations,
and requests are
tracked and
responded to.



Community/ Volunteer engagement

Community or
volunteer
support for
religious
services is
currently in
place or being
developed.



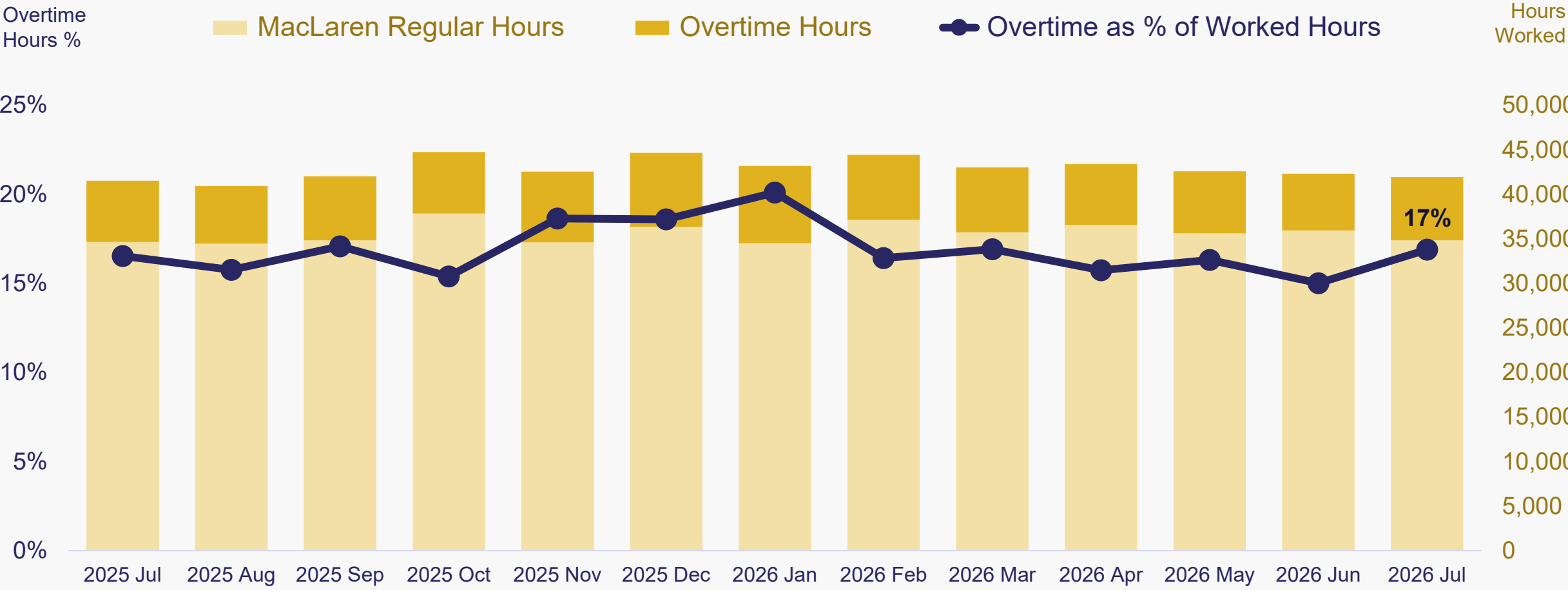
Staff awareness

Staff learn
about and
support youth
religious rights,
and know how
to route
requests.



All Staff Overtime

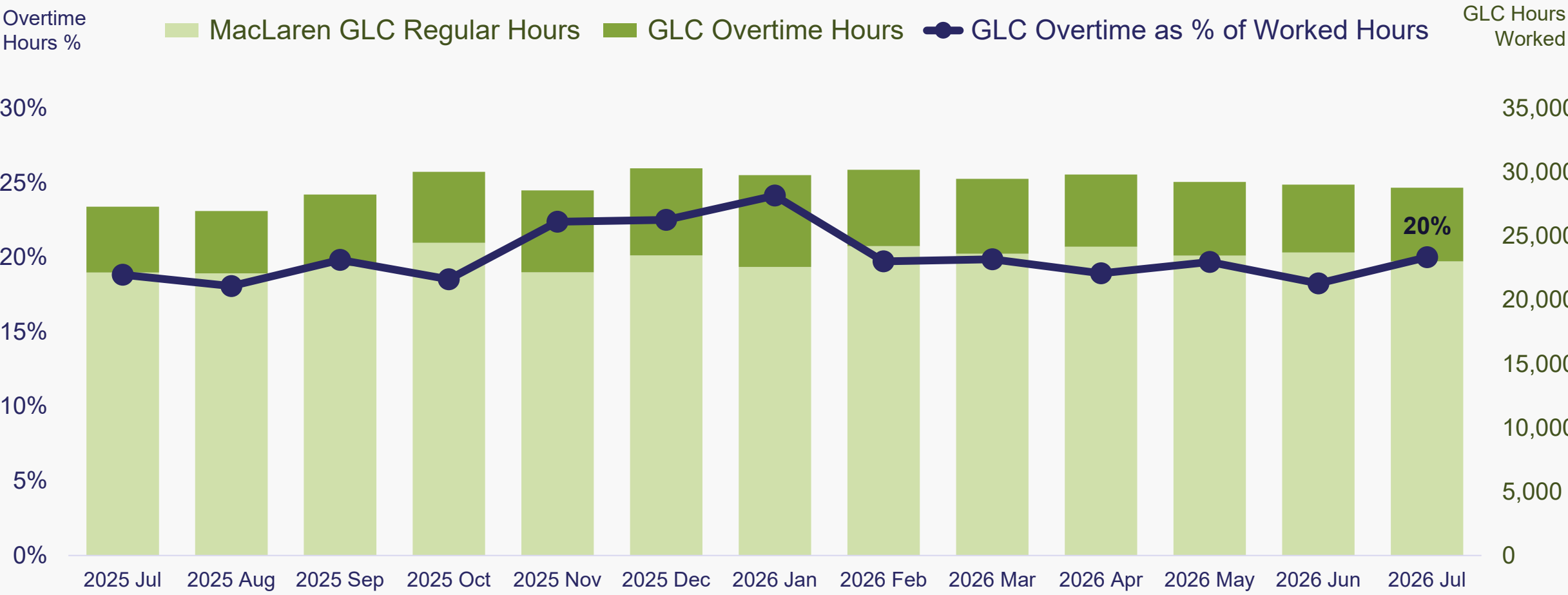
In July 2026, 17% of all MYCF hours worked were overtime.





GLC Overtime

In July 2026, 20% of MYCF GLC hours worked were overtime.





Overdue 90-Day Progress Reviews (MDTs) by Facility

Overdue MDTs for Current Close Custody Youth (as of 9/17/2026)

Facility Youth by Location	Overdue	Total Facility Youth	% Overdue
MacLaren YCF	29	140	21%
Rogue Valley YCF	7	48	15%
Oak Creek YCF	3	40	8%
Eastern Oregon YCF	0	27	0%
Tillamook YCF	1	27	4%
Camp Tillamook	0	15	0%
River Bend	3	15	20%
Camp Florence	0	13	0%
Jackie Winters Transition Program	1	12	8%
Total	44	337	13%



Closing Updates



High-Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

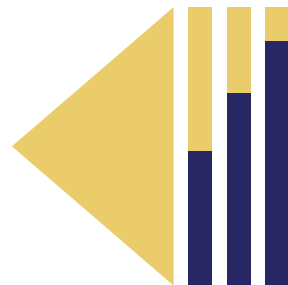
Updates on employee engagement efforts and areas of focus.



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



v20260107



Help us improve

To share your insights, ask questions, or provide feedback,
scan the QR code or enter this link into your browser:

bit.ly/oyaimpactsurvey