



MacLaren Youth Correctional Facility

Initial Performance Measures

Denessa Martin on behalf of Troy Britting, MYCF Superintendent

5/28/2026



The Developmental Approach



SKILLS FOR CREATING A CULTURE OF DEVELOPMENT



Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



Definitions

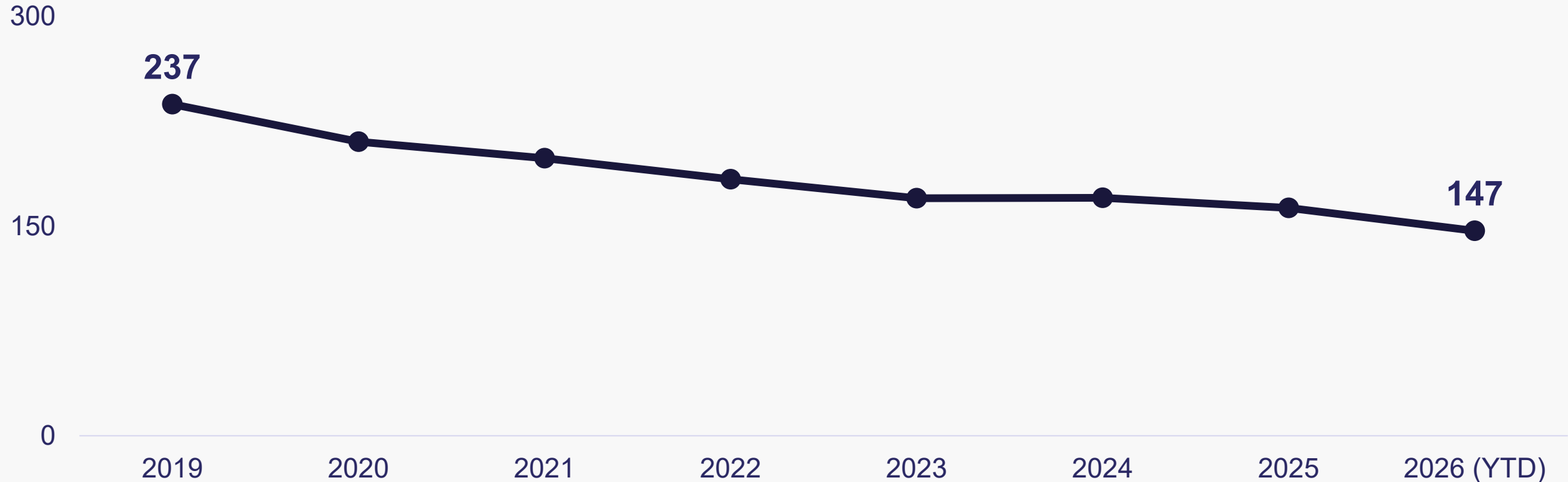
Term	Definition
Youth Incident Report (YIR)	Formal documentation of behavioral problems, injuries, and/or illnesses. Documentation includes date/time, location, youth involved, staff involved, and any behavior problems, restraints, or resolutions associated with the event.
Violent Behaviors	Youth behaviors logged in YIRs that (a) have a problem type of <i>Assault</i> or (b) have a problem type of <i>Peer Fight</i> that also required <i>Physical Intervention</i> and/or <i>Isolation</i>
Assaults on Workers	Count of YIRs where one or more staff members were listed as the victim of an <i>Assault</i> problem type.
Youth Injuries	Count of unique youth injuries logged in YIRs.
Staff Injuries	Count of unique staff injuries logged in YIRs. Staff workplace injuries that are not associated with a YIR are not counted.
Isolation	A crisis intervention where a youth is temporarily placed alone in a room with a locked door due to the youth’s crisis behavior.
Positive Youth Engagement (PYE)	PYE includes all activities for which attendance hours are tracked in JJIS (Education, Vocation, Work Experience, Treatment, Large Muscle Activity, OIIR Activities, and Other Enrichment Activities). OIIR = Office of Inclusion and Intercultural Relations
Average PYE Hours	Total number of attendance hours divided by the facility population
Safe Community Skills Group	Core treatment group designed to strengthen prosocial skills such as problem solving, emotion regulation, and conflict resolution
Group Life Coordinator (GLC)	Frontline direct service staff who supervise and program youth in close-custody and make up a majority of the OYA workforce.



MYCF Population Over Time

The number of youth at MYCF has dropped 38% since 2019

MacLaren Average Daily Population by Year





Unit Type	Unit Name	Average Daily Population (ADP)	Phase
General Population	Boulder	16	2-3
	Fossil	15	3
	Haystack	16	2
	Lake	16	2
Intake	Maple	15	1
	Noble	14	1
	Crater (2/1/26 - forward)	14	1
Specialized	Oak	12	n/a
	Pacific	15	n/a
	Summit	12	n/a
Safety Intervention	Rockaway	n/a	n/a
	Intervention Unit	n/a	n/a



IMPACT

Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency

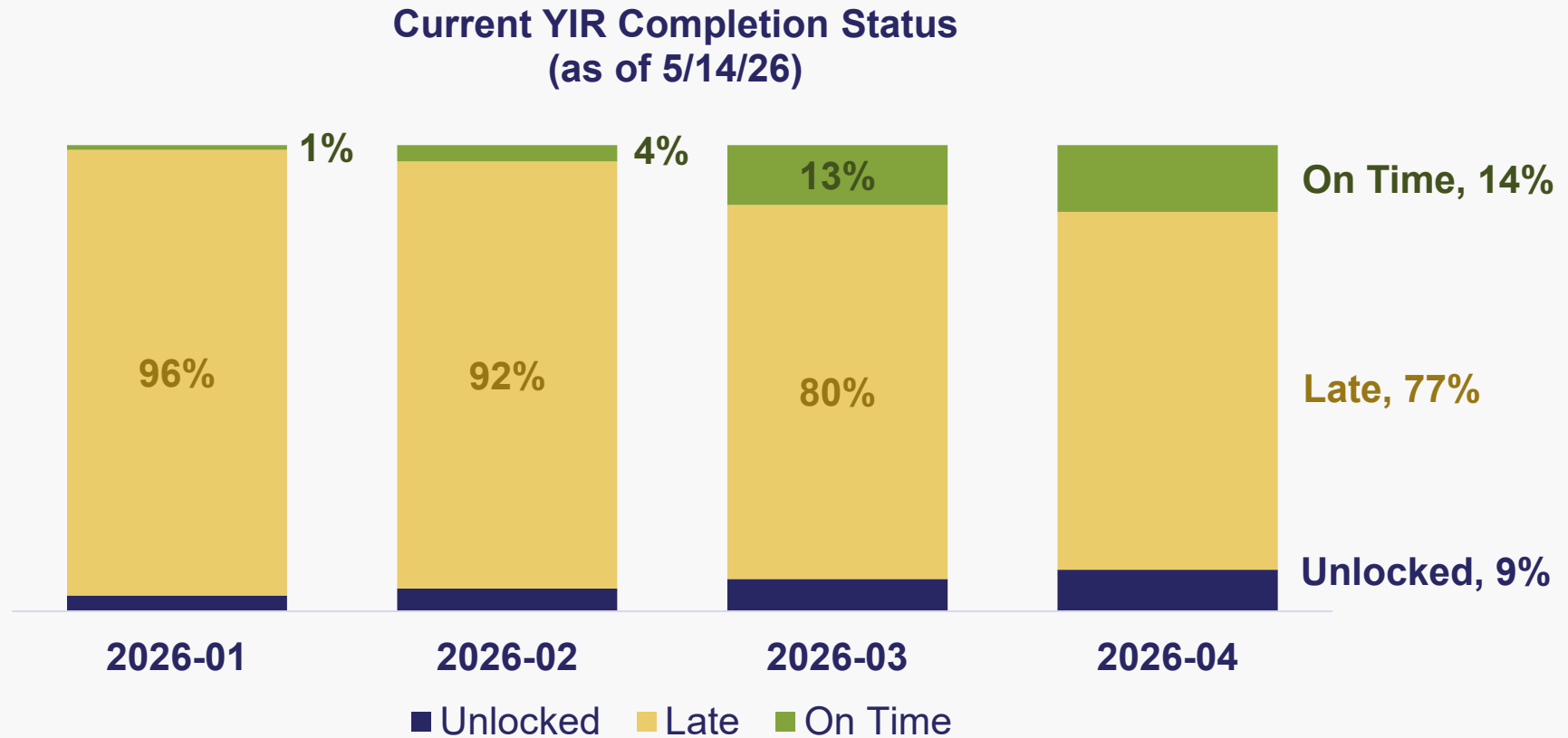


Performance Metrics



Timely YIR Completion

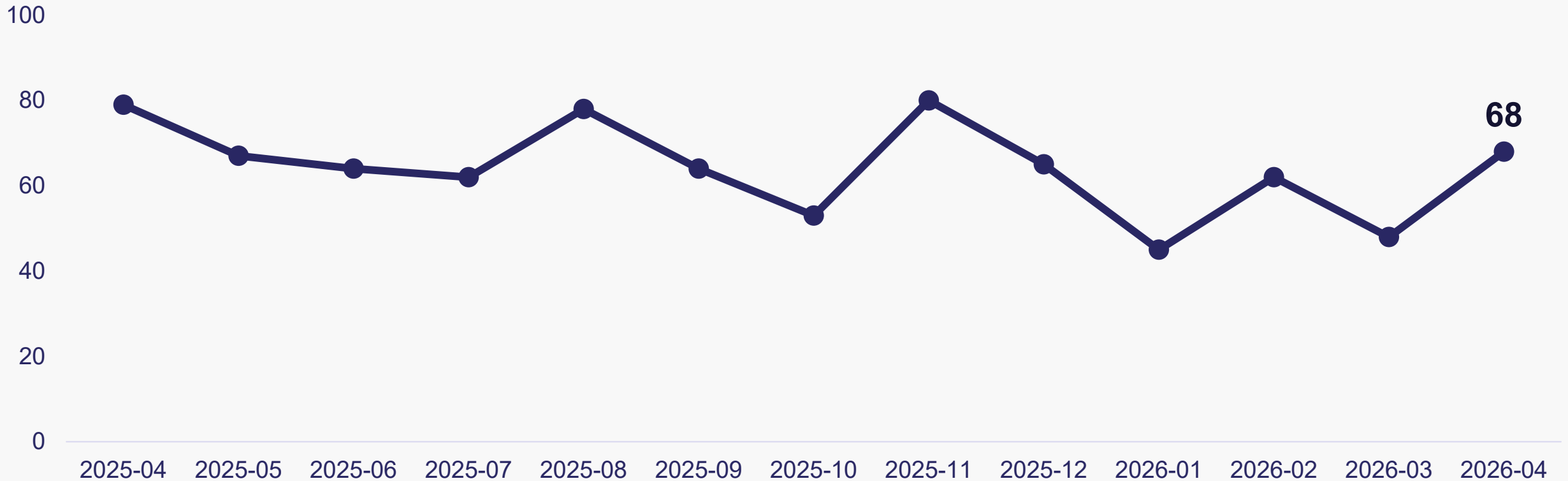
14% of last month's YIRs were locked within 72 hours





Youth Assaults/Fights

There were 68 Assaults/Fights last month





Last month's 68 assaults/fights involved 47 unique youth

12 youth were responsible for 50% of assaults/fights

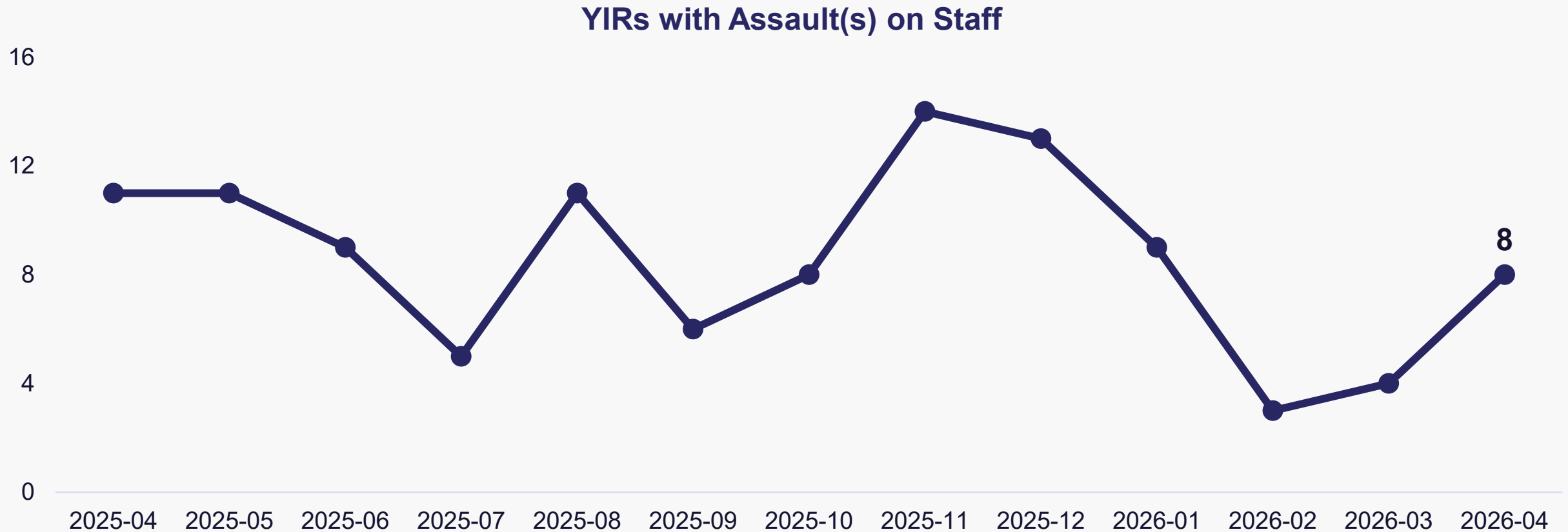


Each column represents an individual youth; column height indicates the number of assaults/fights for that youth



Incidents with Assaults on Staff

Last month, 8 YIRs involved an assault on staff

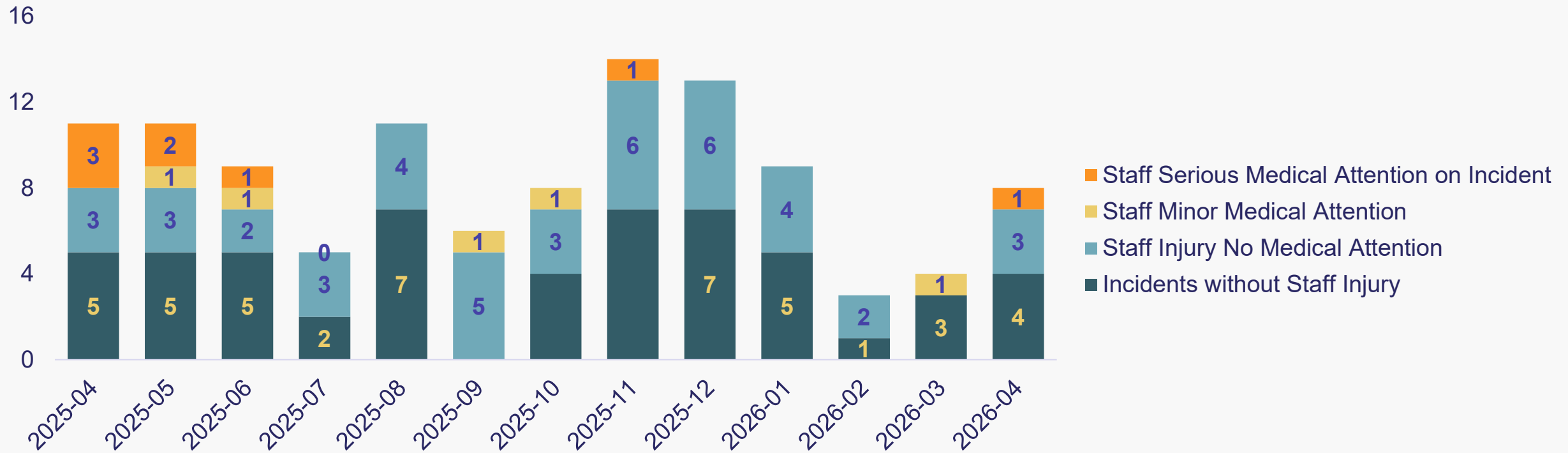




Supplemental – Assaults on Staff

One of last month's assaults resulted in staff requiring outside medical attention

Staff Assault YIR Count

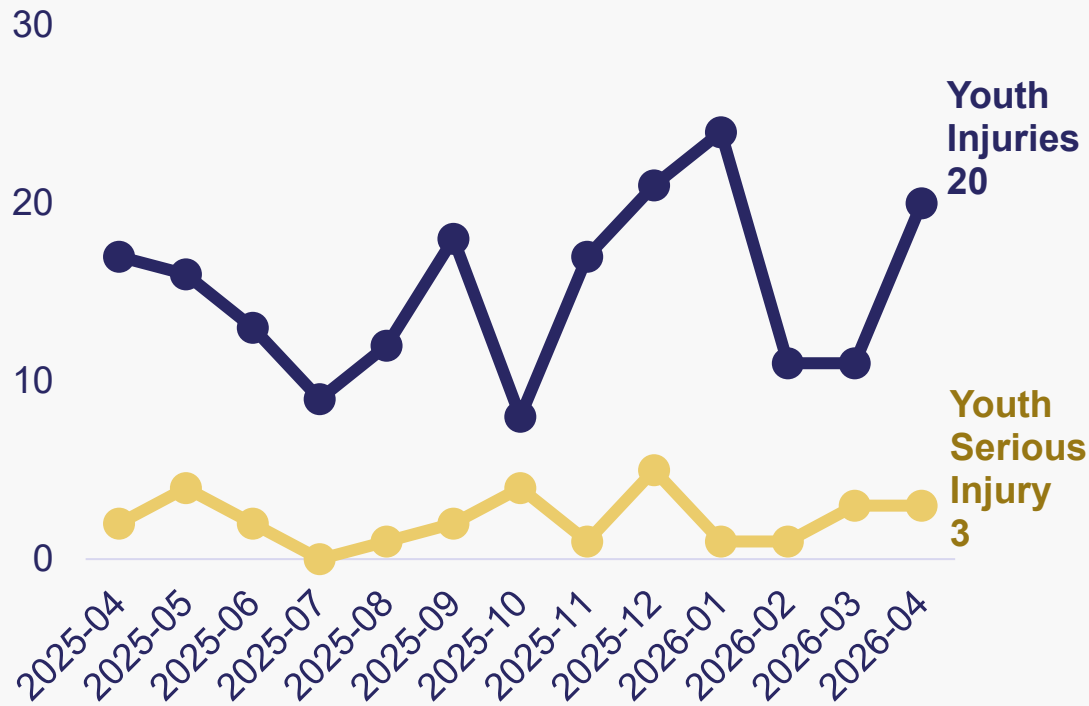




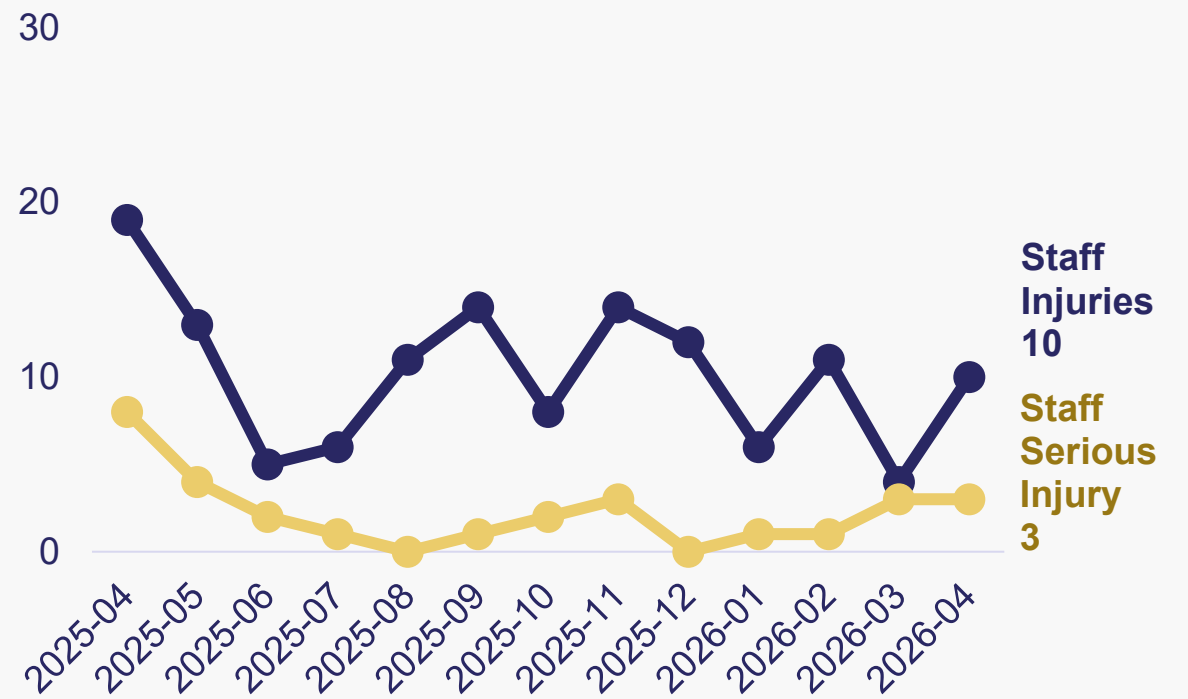
Youth and Staff Injuries

Last month, 6 serious injuries (3 youth, 3 staff) were recorded in YIRs

Youth Injuries



Staff Injuries

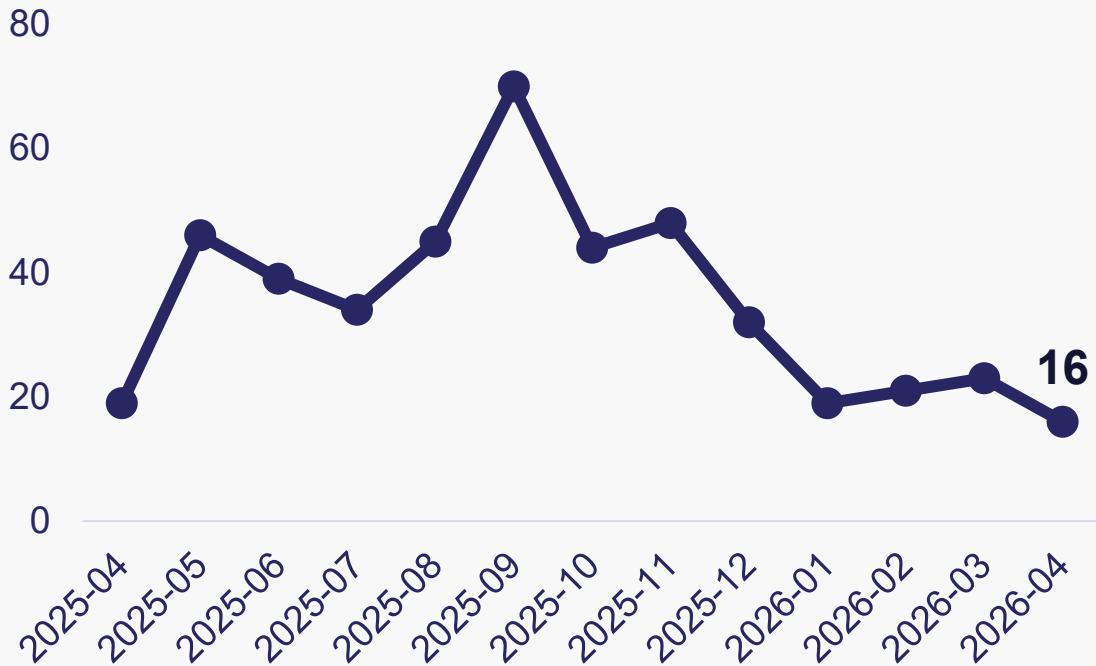




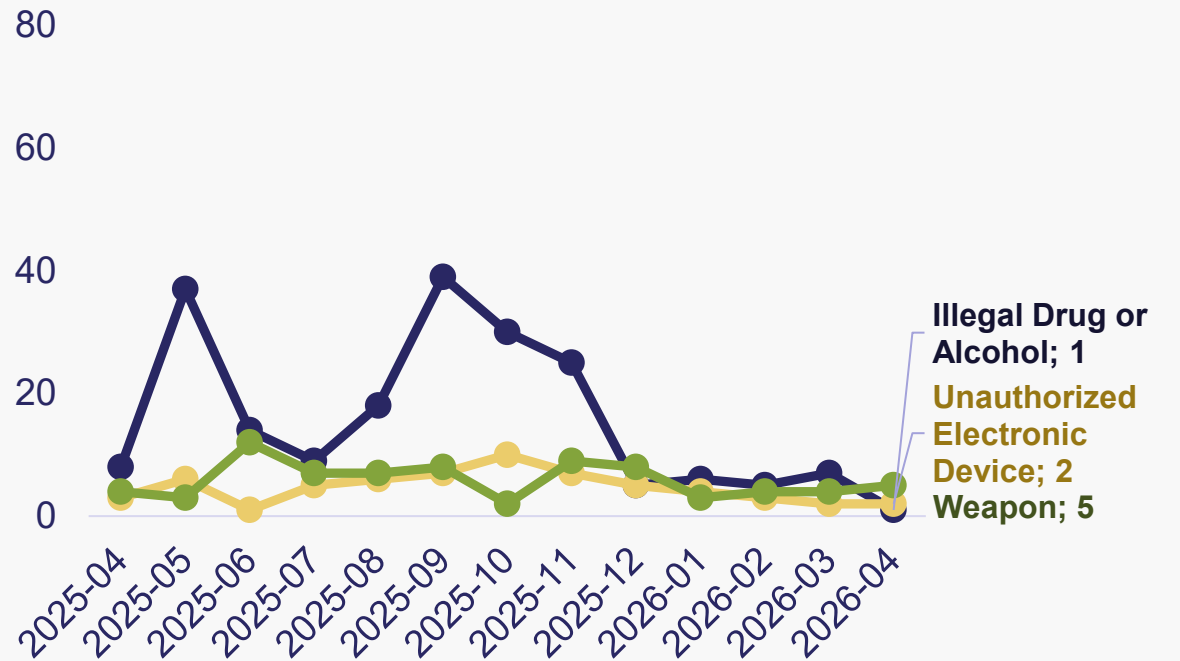
Contraband from YIRs

16 instances of contraband were logged in YIRs last month

All YIR Contraband Discoveries



Drugs/Alcohol, Electronics, Weapons

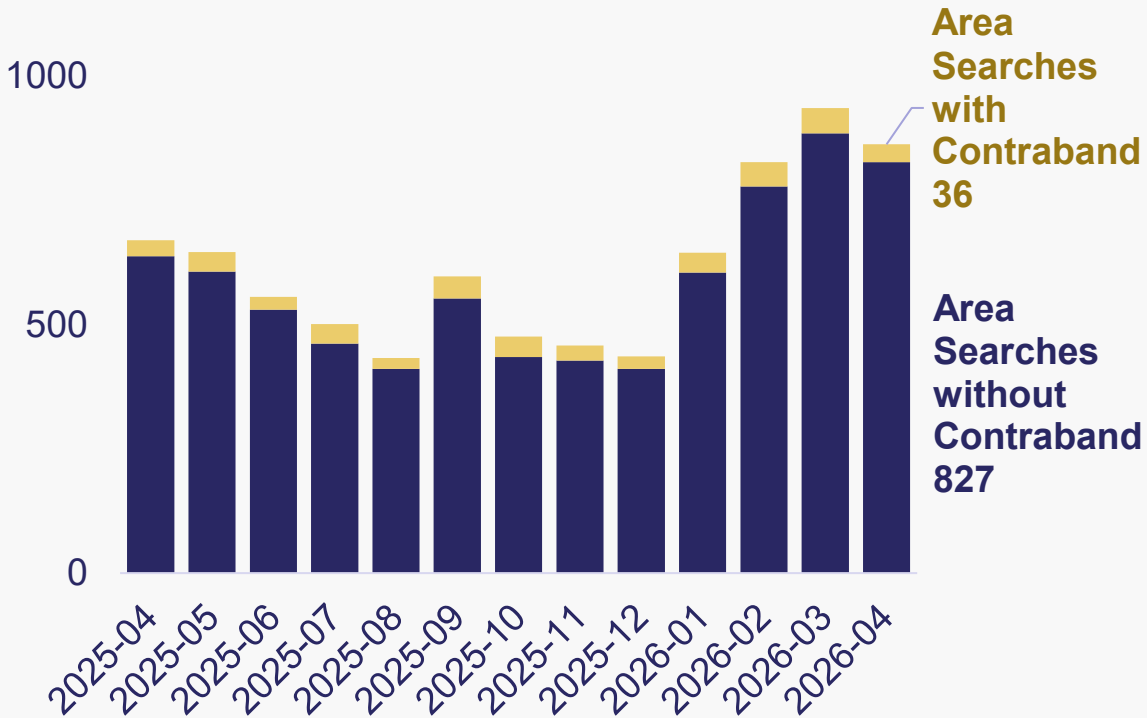




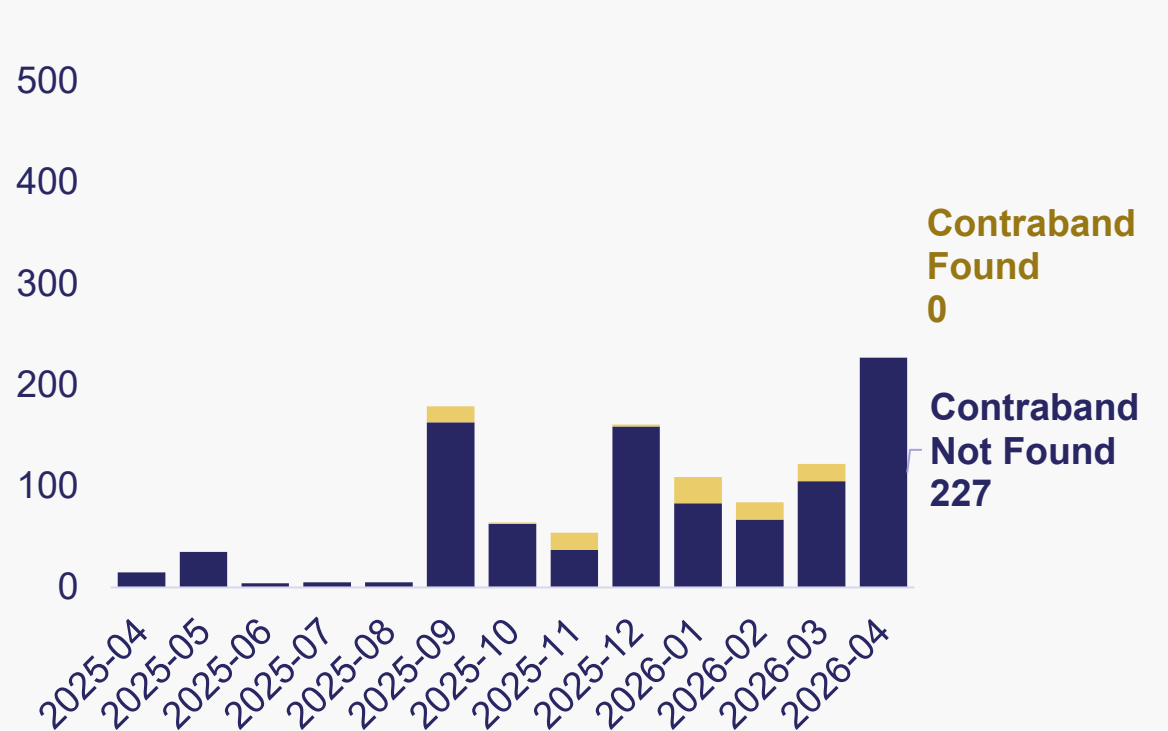
Contraband from Searches

Last month there were 36 contraband discoveries from searches

4% of Area Searches discovered Contraband



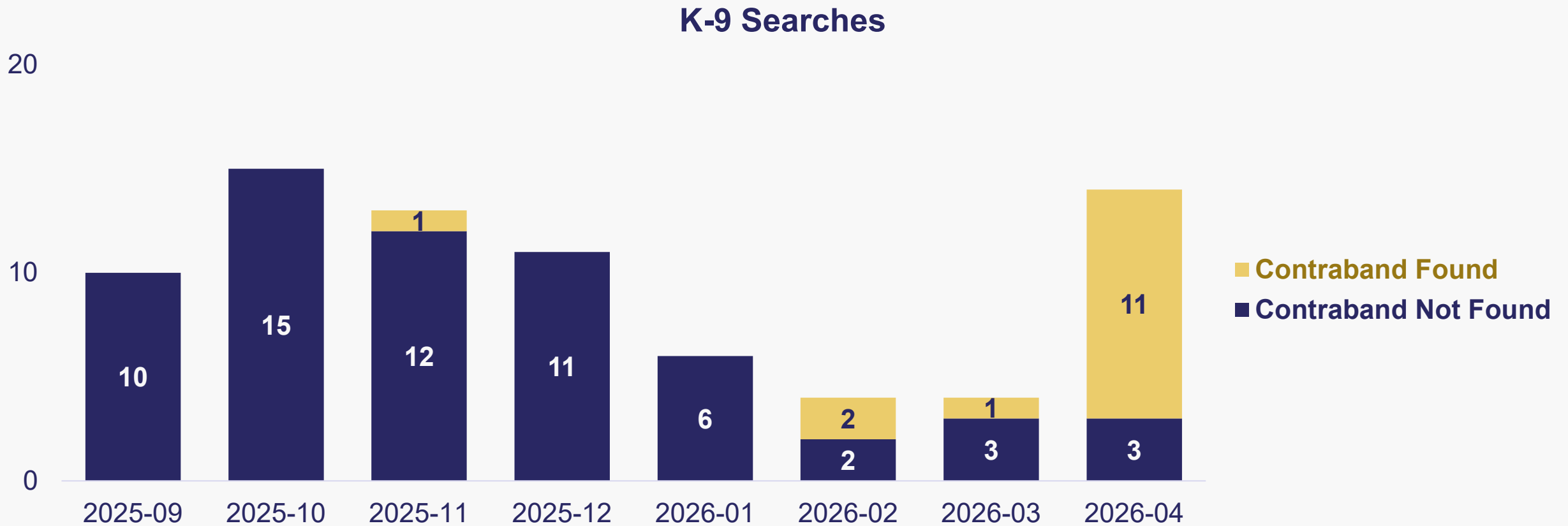
0% of Youth Searches discovered Contraband





K9 Searches

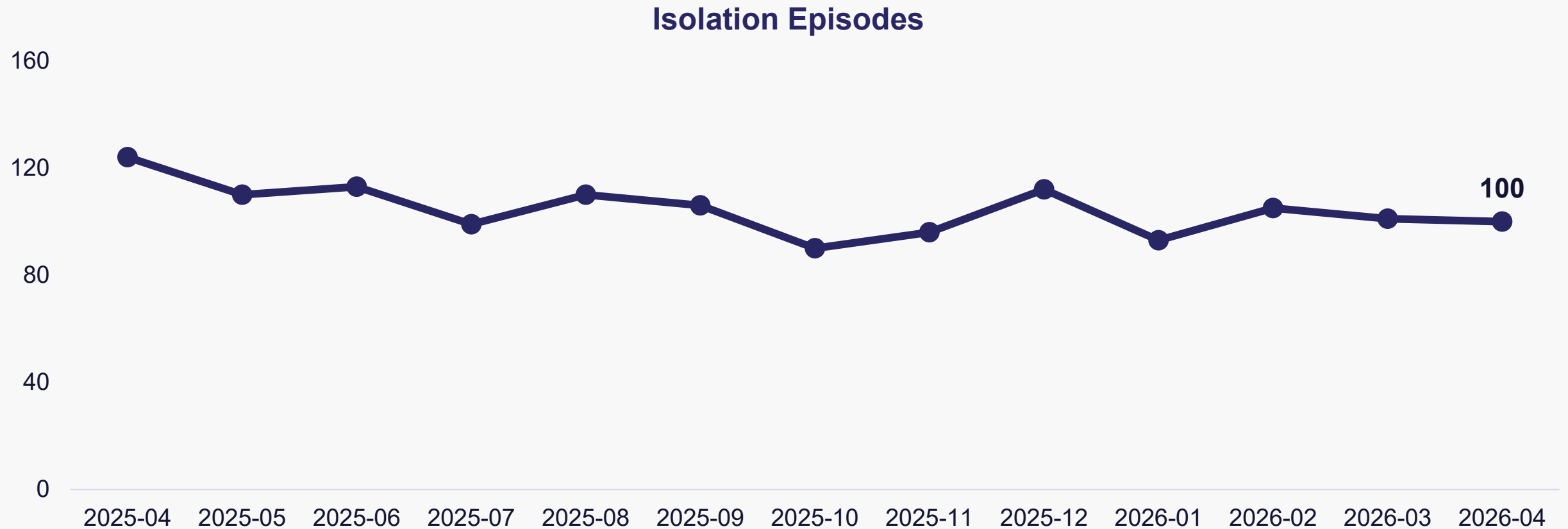
Eleven K9 searches found contraband last month





Number of Isolation Episodes

There were an average of 3.3 isolation episodes per day last month

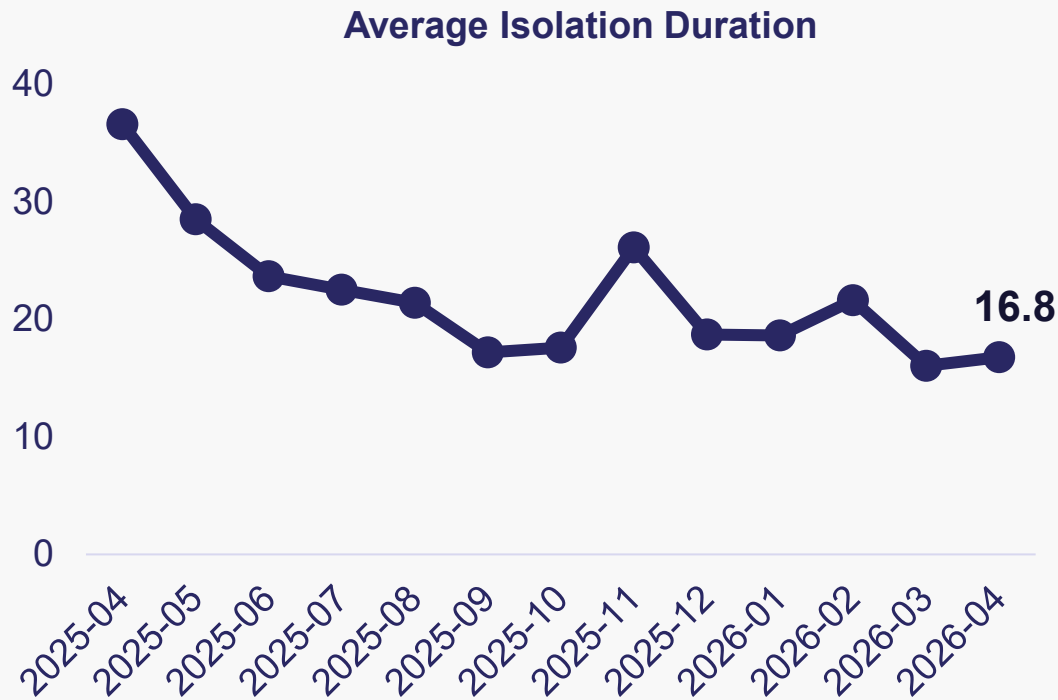




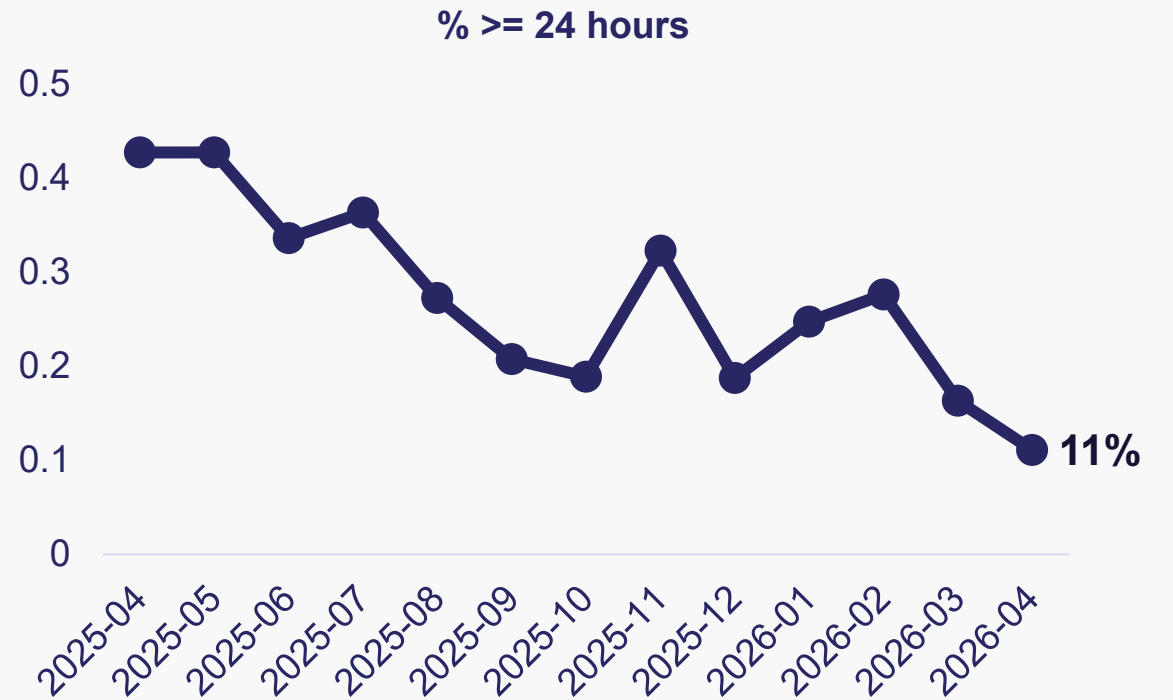
Isolation Duration

Fewer episodes lasted 24 or more hours last month

Average Time in Isolation was 16.8 hours



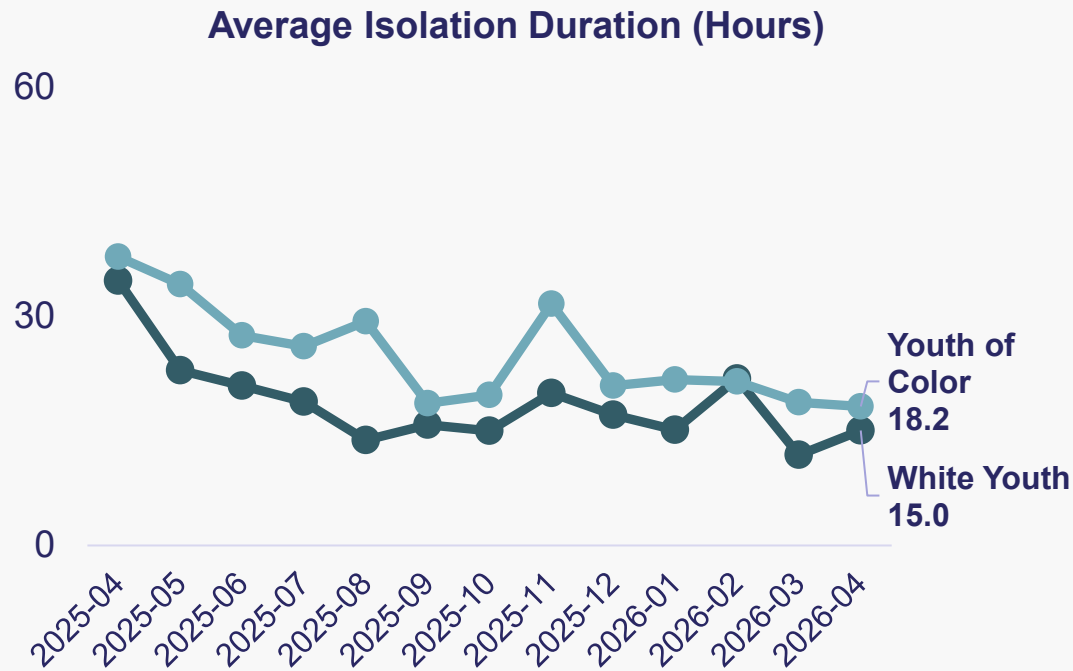
11% of Episodes Lasted 24 Hours or More



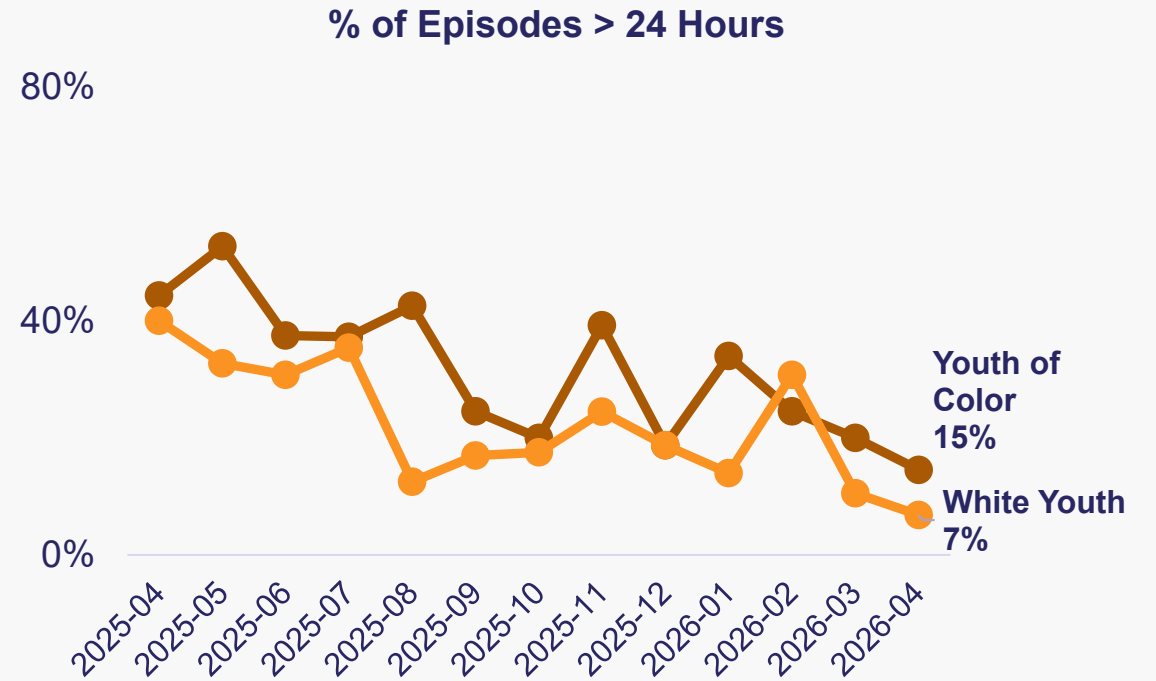


Supplemental – Isolation Duration by Race/Ethnicity

Average Time in Isolation was 16.8 hours



11% of Episodes Lasted 24 Hours or More



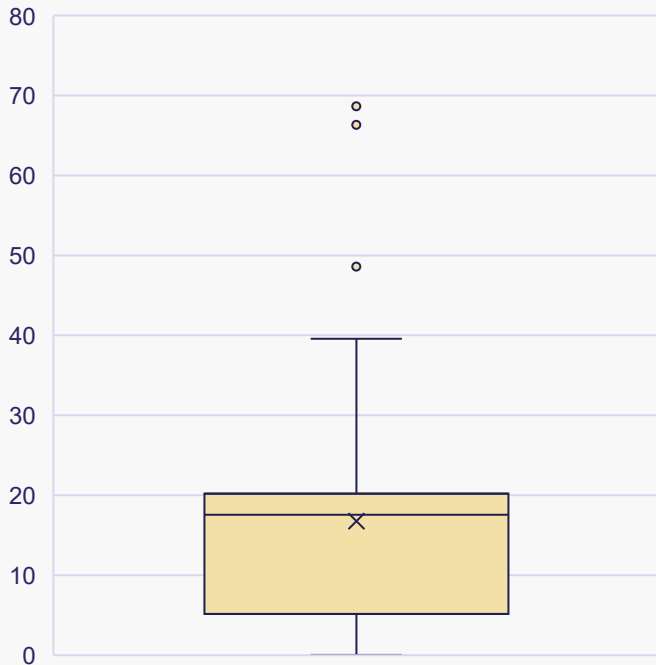


Prior Month Isolation Detail

Eleven youth were isolated for more than 24 hours

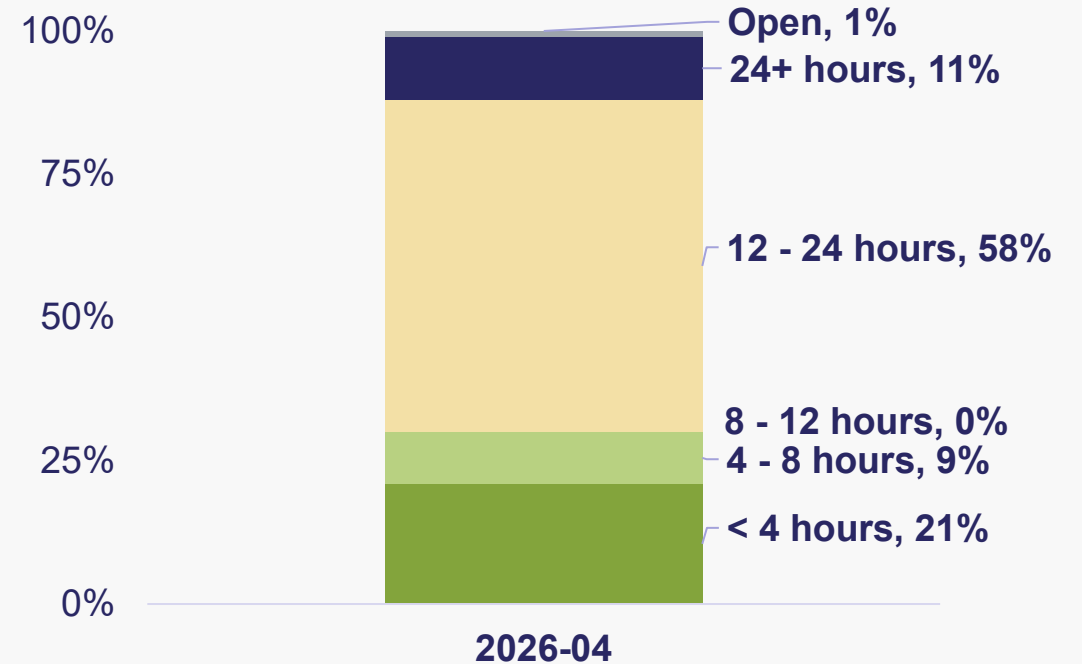
21% of isolation episodes lasted less than 4 hours

Isolation Duration, Prior Month



April 2026	
Over 24 hours	11
Over 48 hours	5
Over 72 hours	0

Isolation Duration



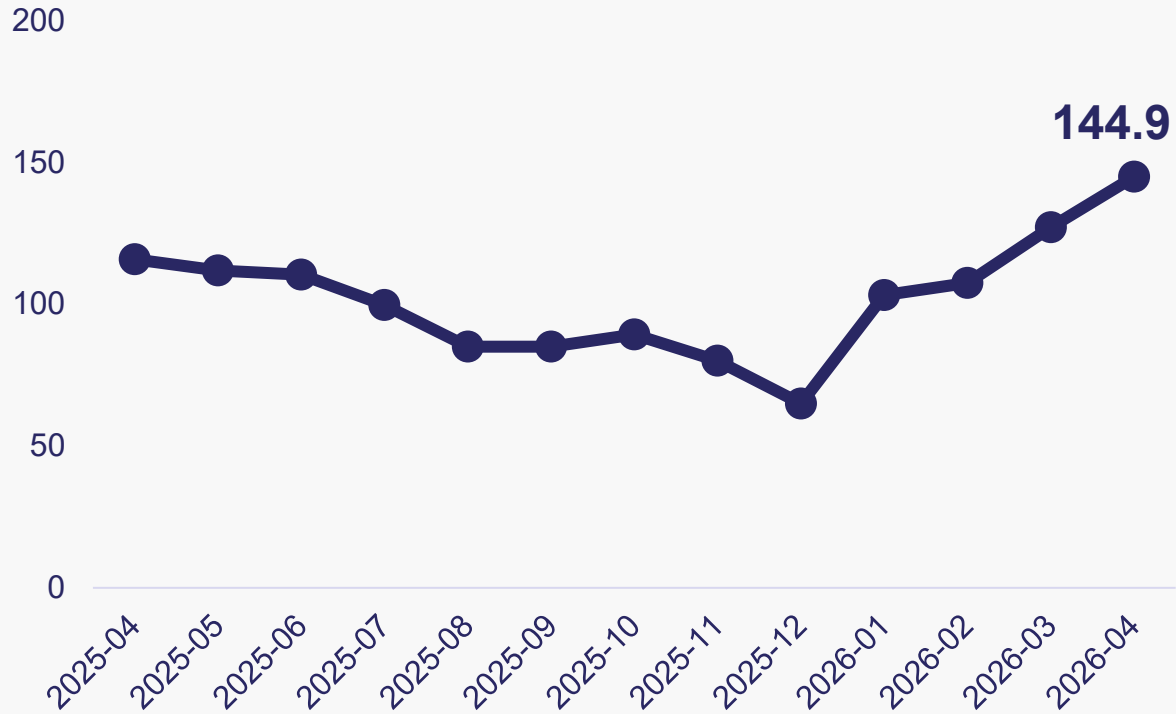
*Open = no end time entered in JJIS as of last data refresh



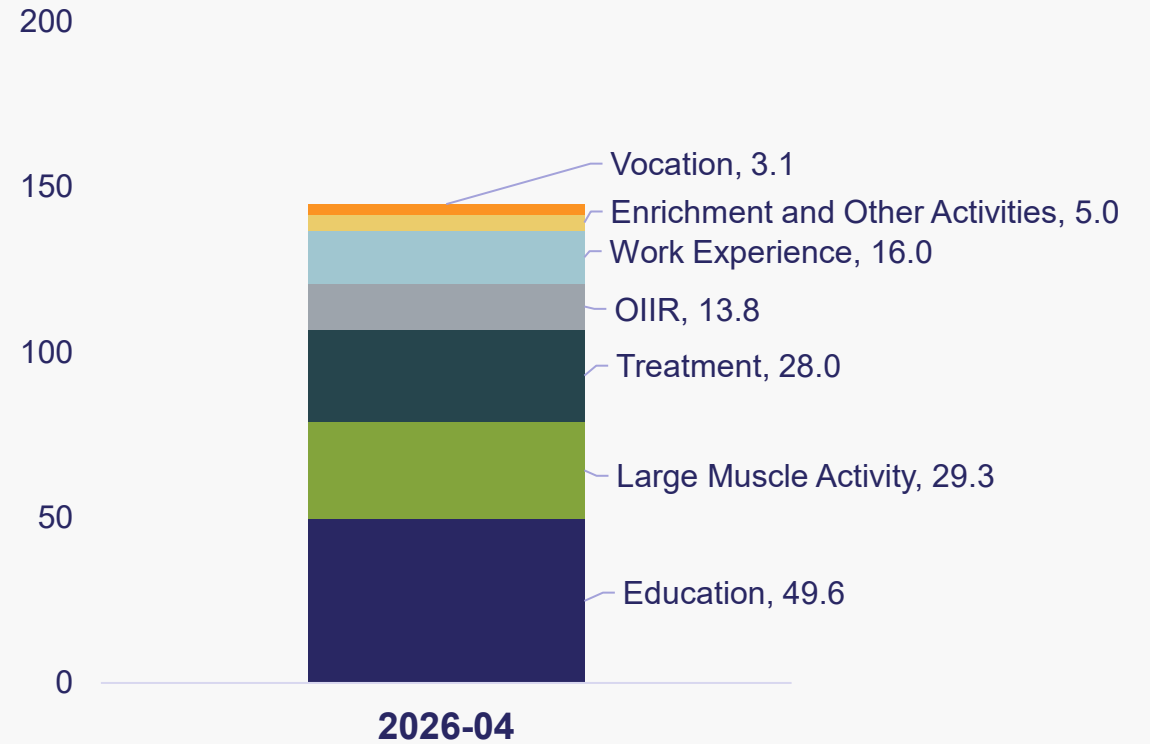
Total PYE Hours

Total PYE hours increased last month

Total PYE Hours



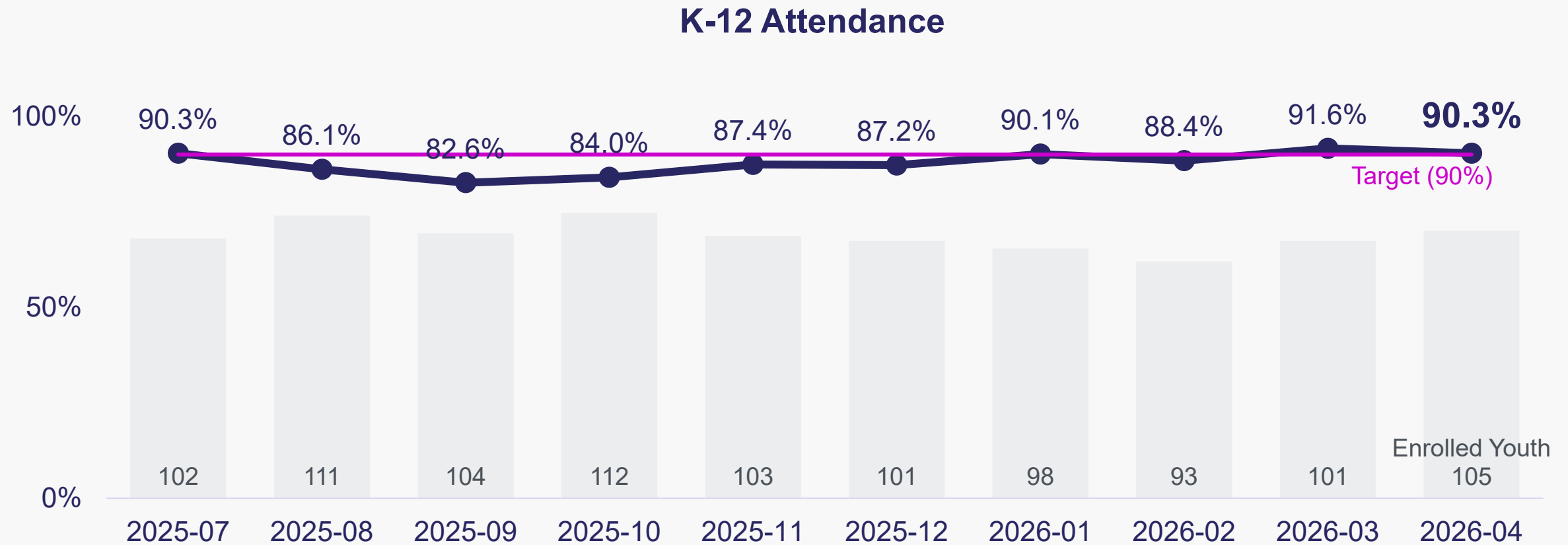
Youth averaged 145 Hours of PYE





Education – K-12 Attendance

Youth attended 90% of scheduled school days last month

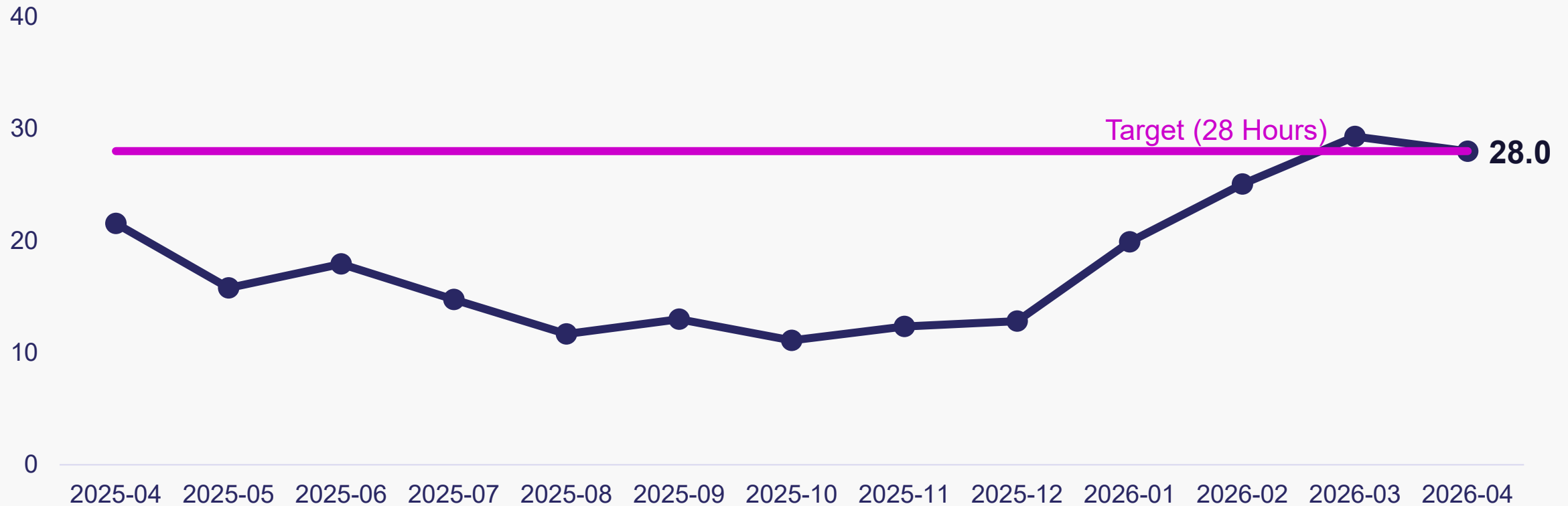




Treatment Hours

Treatment averaged 28 hours per youth last month

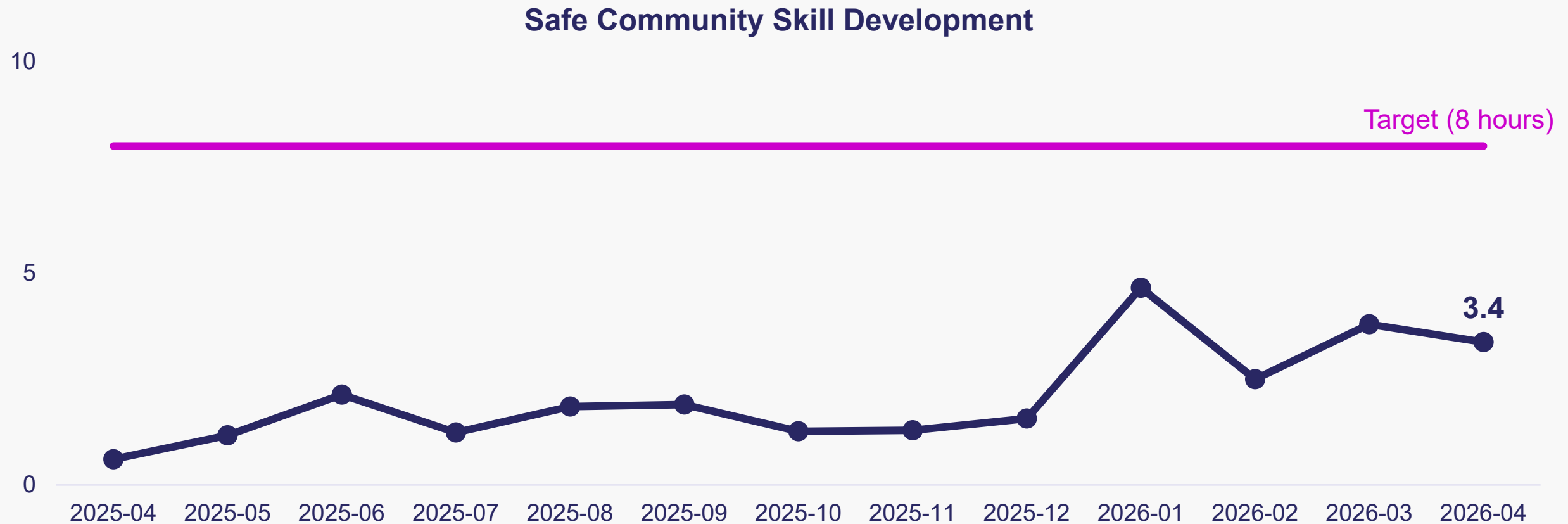
Average Treatment Hours per Youth





Safe Community Skill Development

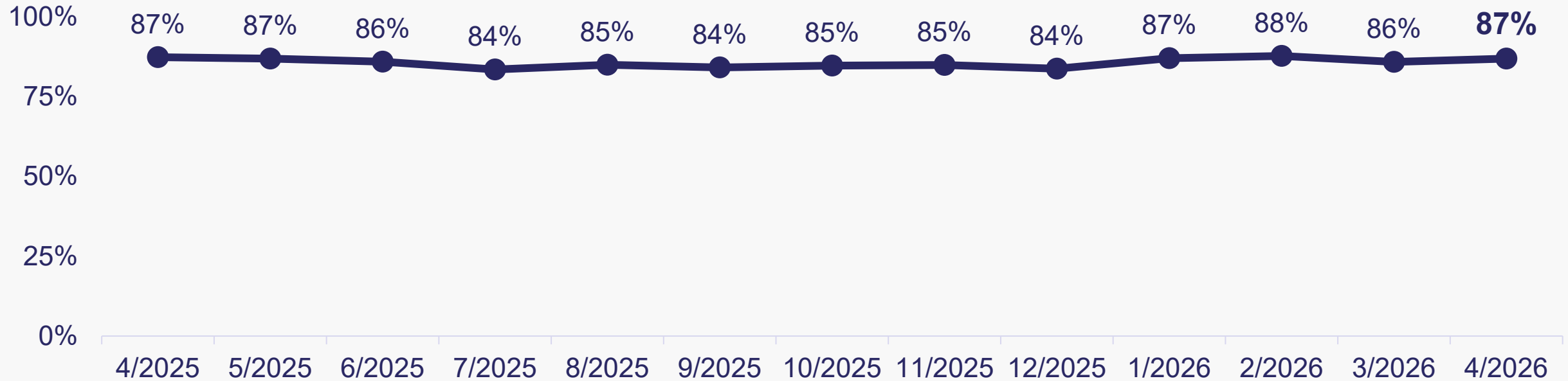
Safe Community Skill Development averaged 3.4 hours per youth





87% of ordered medications had timely documentation

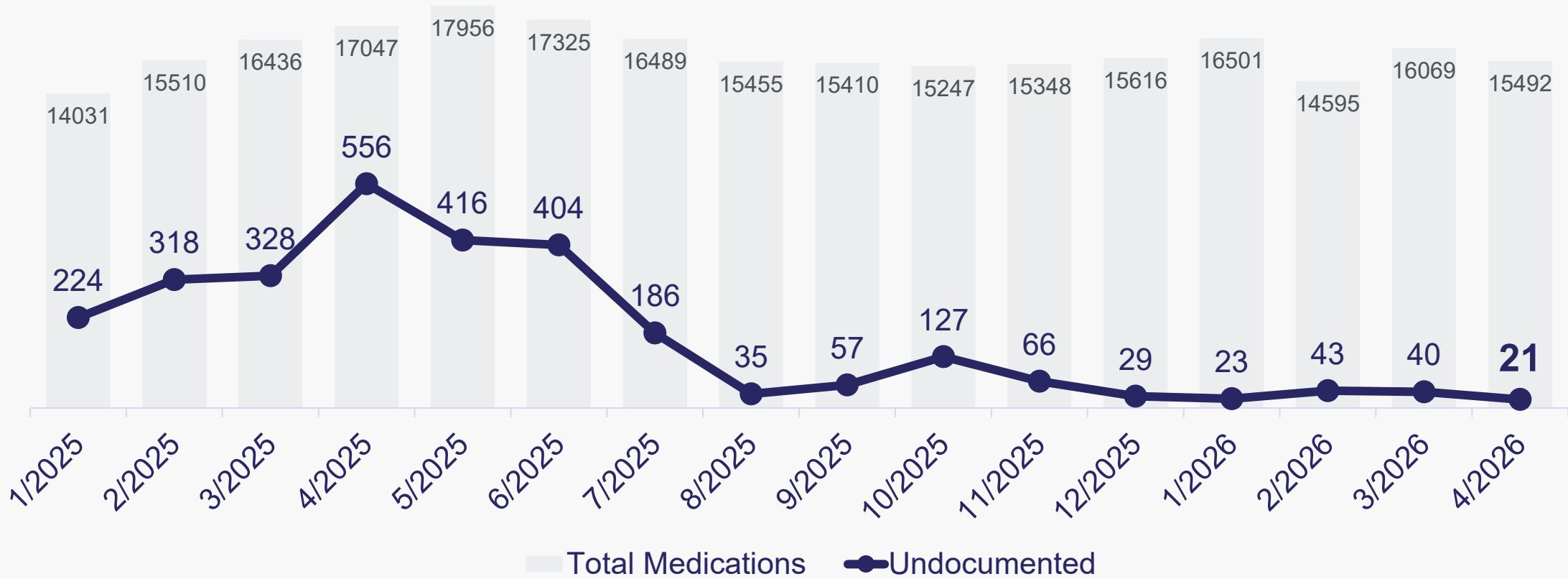
On-Time Documentation as % of Ordered Medication Doses





Medication Documentation

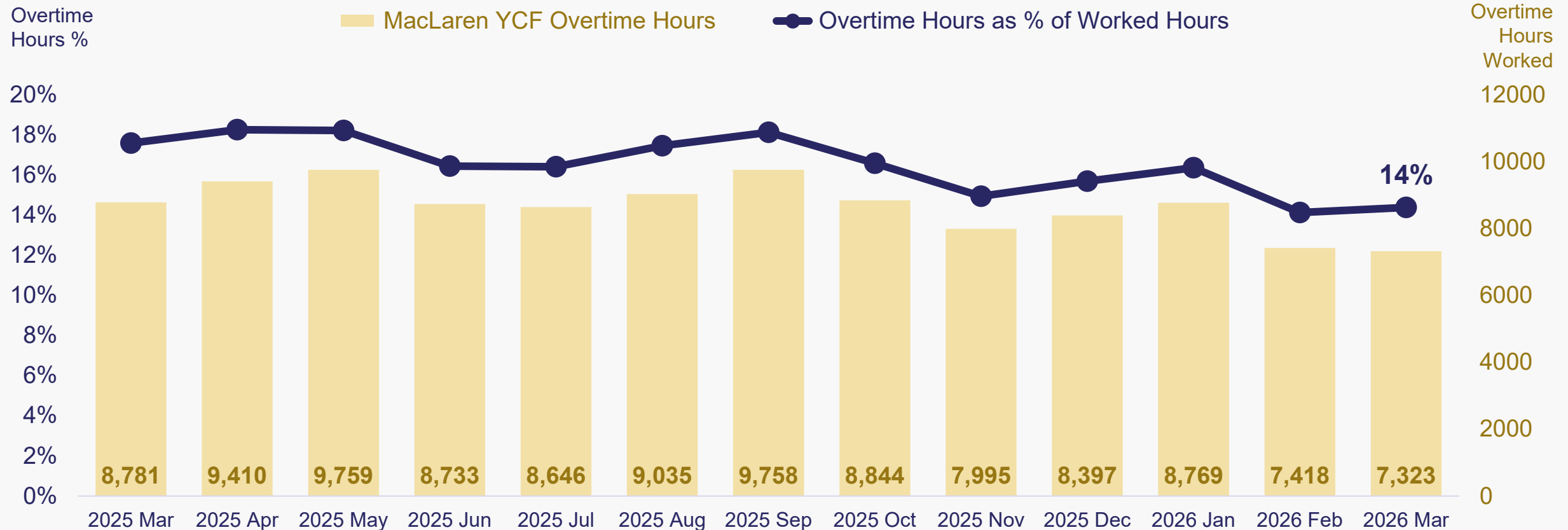
21 ordered medication administrations (0.1%) were missing Sapphire documentation





All Staff Overtime

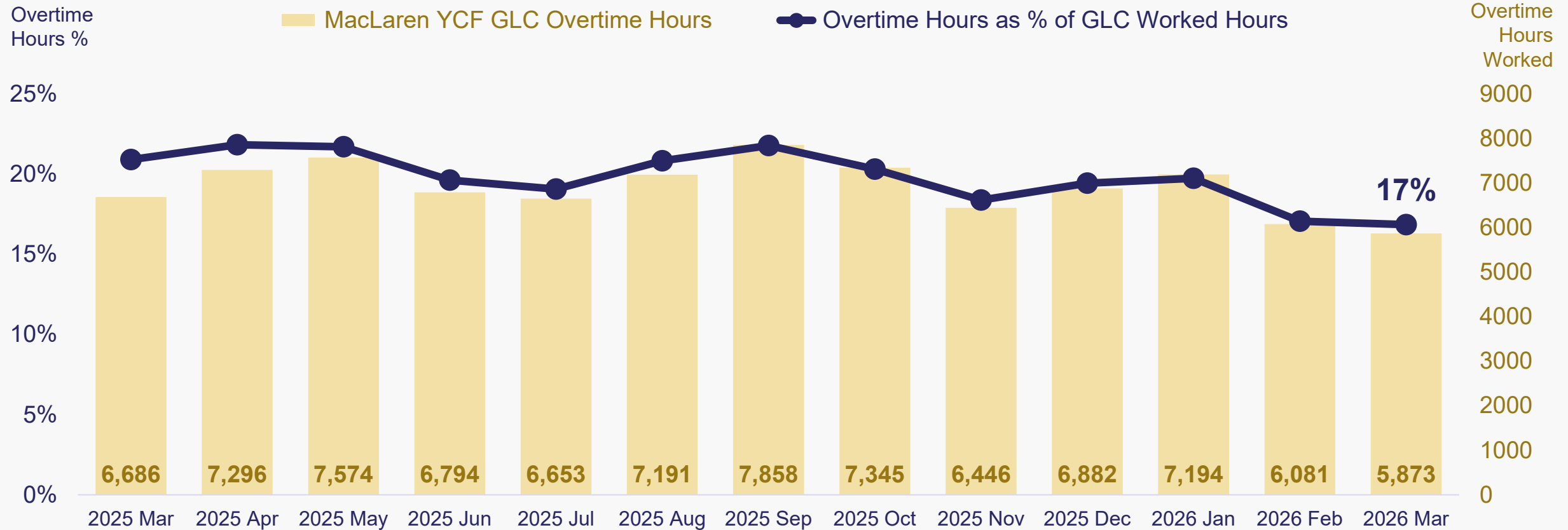
In March 2026, 14% of All MYCF Hours Worked were Overtime





All Staff Overtime

In March 2026, 17% of MYCF GLC Hours Worked were Overtime





Access to Hygiene Products

Youth in the custody of the Oregon Youth Authority are entitled to immediate and unrestricted access to culturally-specific hygiene products.

1. What is your facility's process for ensuring youth have immediate access to culturally-specific hygiene products?
2. How are staff trained or informed about this process so they can provide these items without delay?
3. How do you monitor or verify that this process is consistently followed, and what steps do you take when it is not?
4. What barriers exist, or what do you need to ensure youth have immediate and on-going unrestricted access to culturally-specific hygiene products ?



Religious Services



Facility religious coordinator

Designated religious program coordinator and documented in duties



Youth access to religious practice

Regular opportunities to engage in religious practice and/or an established process for providing access upon request



Multi-faith access pathway

Youth from different faiths are able to practice, beyond a single primary service



Materials available

Religious texts and commonly requested items are available, and a process exists for requesting more.



Request process

Youth can request religious services or accommodations, and requests are tracked and responded to



Community/Volunteer engagement

Community or volunteer support for religious services is currently in place or being developed



Staff awareness

Staff learn about and support youth religious rights, and know how to route requests



Closing Updates



High Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

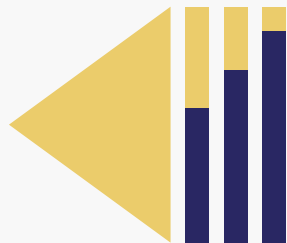
Updates on employee engagement efforts and areas of focus.

IMPACT

Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



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Help us improve

Follow QR code to provide feedback