



Oak Creek Youth Correctional Facility and Jackie Winters Transition Program

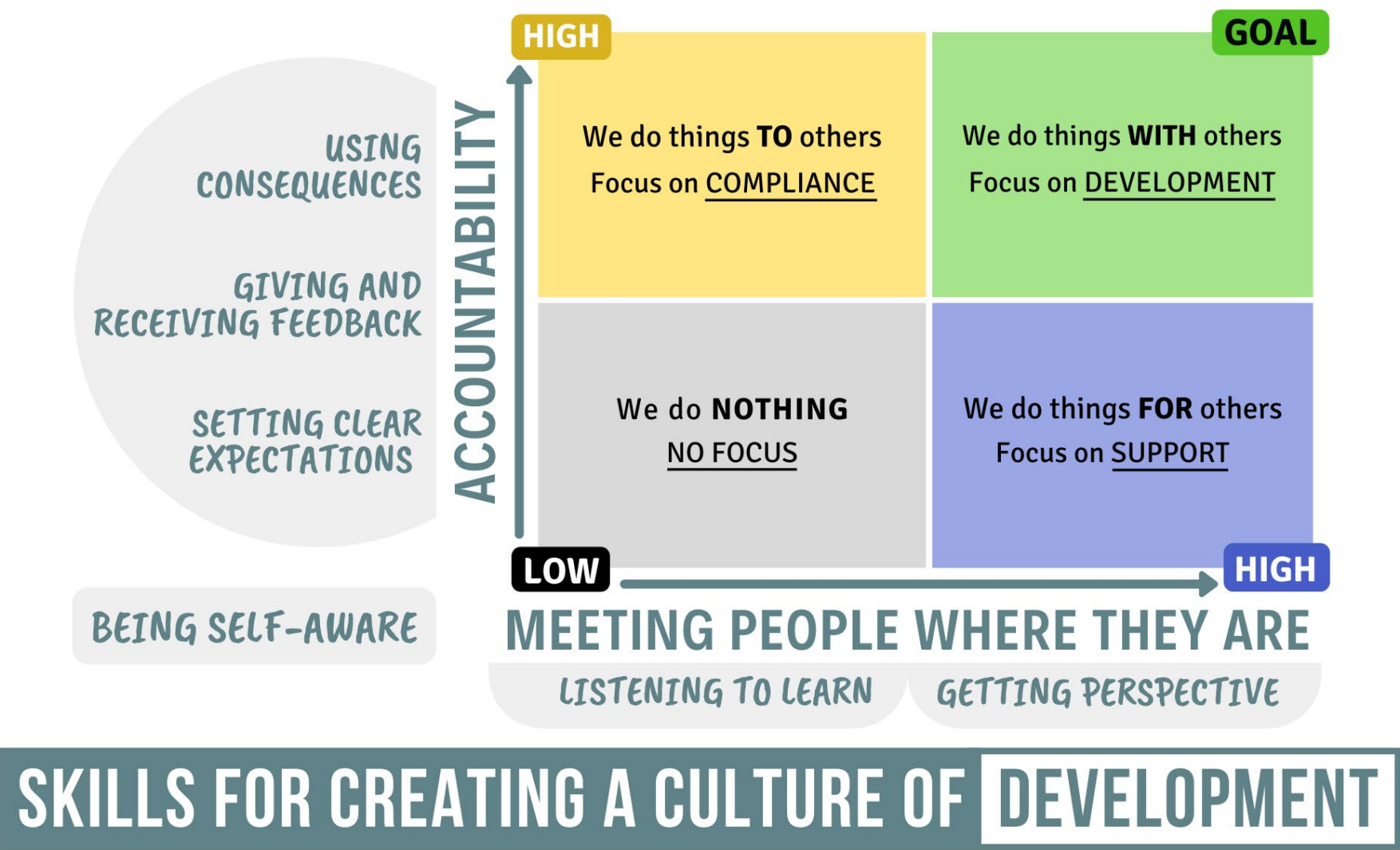
IMPACT Statistics

Kristine Meany, OCYCF/JWTP Superintendent

8/27/2026



The Developmental Approach





Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

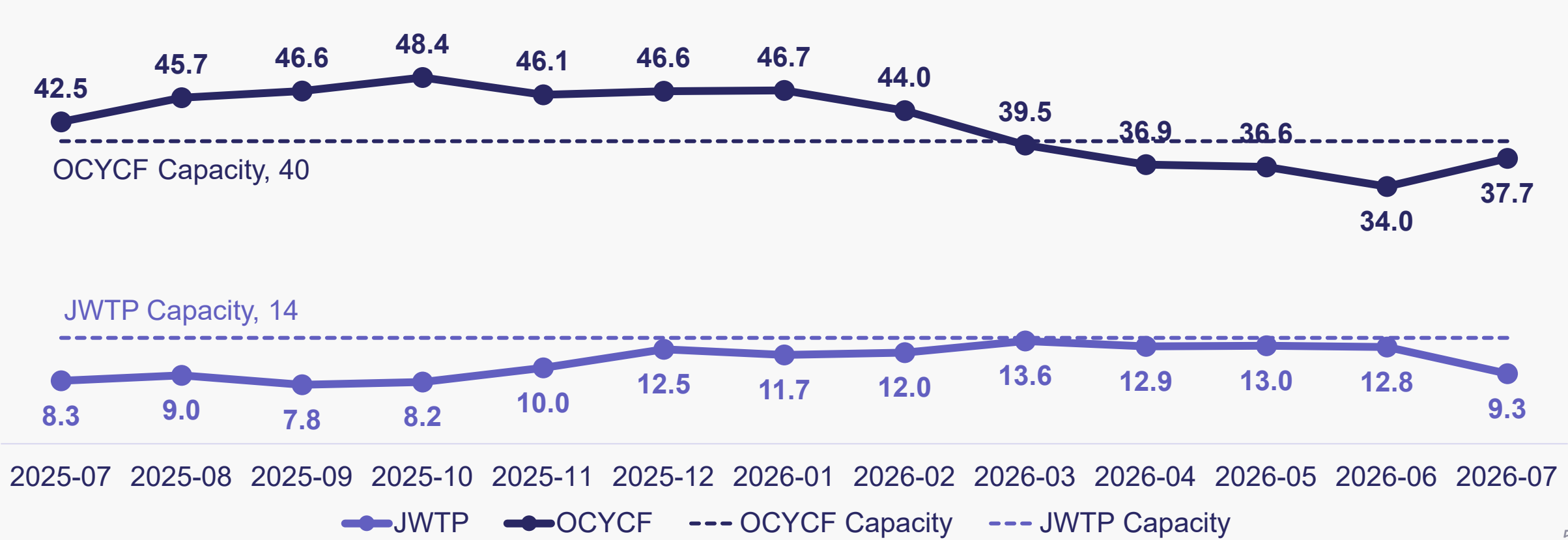
We turn data into direction — not just to report, but to refine, learn, and improve



Population by Month

Average daily population (ADP) over the past 13 months.

ADP by Month





Current Population

On 7/31/26, there were 40 youth at OCYCF and nine youth at JWTP.

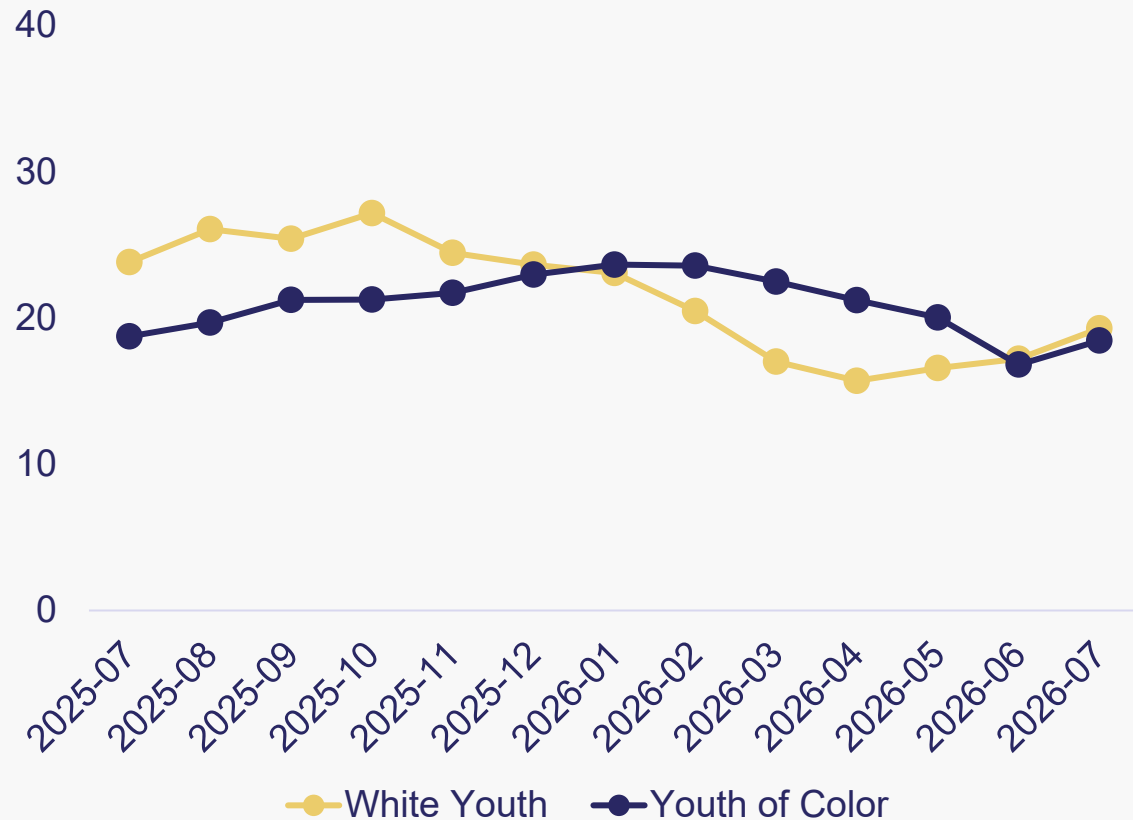
	OCYCF Aspen	OCYCF Cedar	JWTP
Number of Youth	20	20	9
Average Age	18.5	15.8	19.4
Age Range in Years	16 - 24	13 - 17	16 - 23
DOC Youth	1	0	0
% PSR	35%	20%	56%
% Revoked	35%	40%	22%
Average LOS to Date in Days	383.5	206	242.6
Median LOS to Date in Days	133	194	98
LOS Range in Days	8 - 2,670	2 - 851	36 - 923
Race/Ethnicity			
% White	35%	70%	56%
% Hispanic	30%	15%	22%
% African American	0%	5%	22%
% Native American	30%	5%	0%



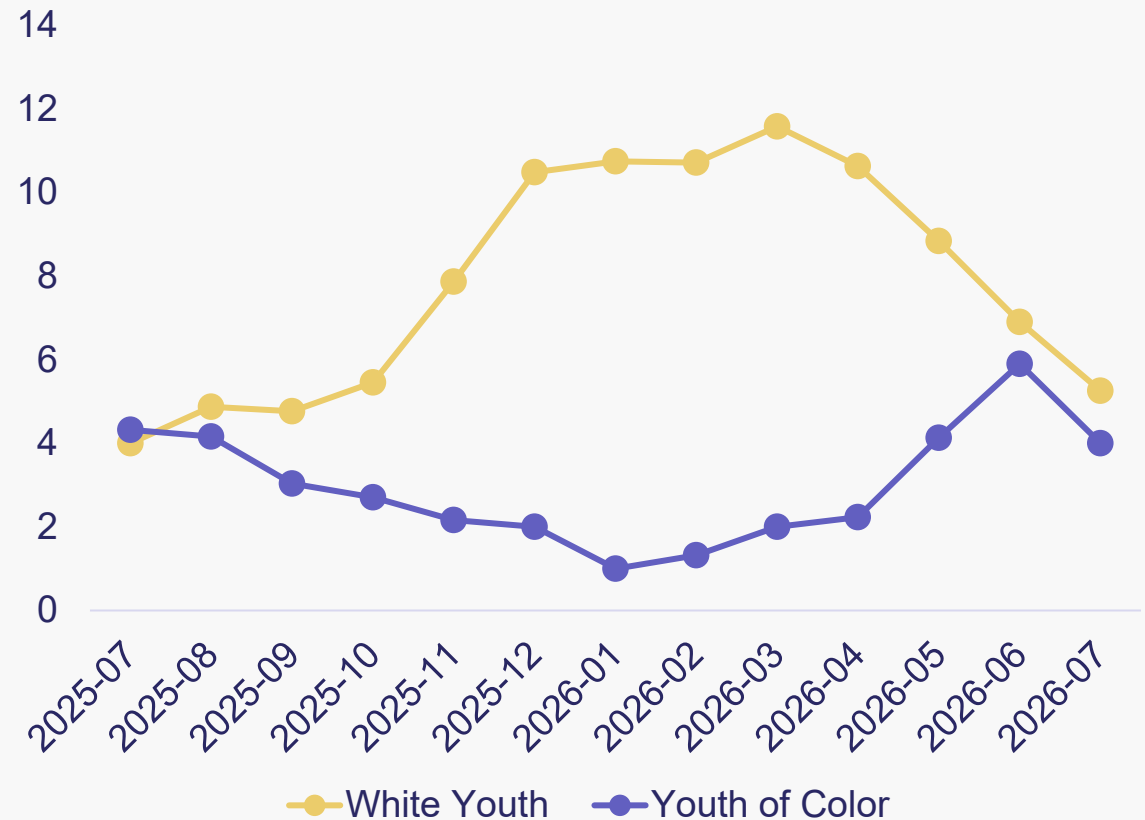
Supplemental: Population Demographics by Month

Last month's population had a similar number of White youth and Youth of Color.

OCYCF ADP by Race/Ethnicity



JWTP ADP by Race/Ethnicity





Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency

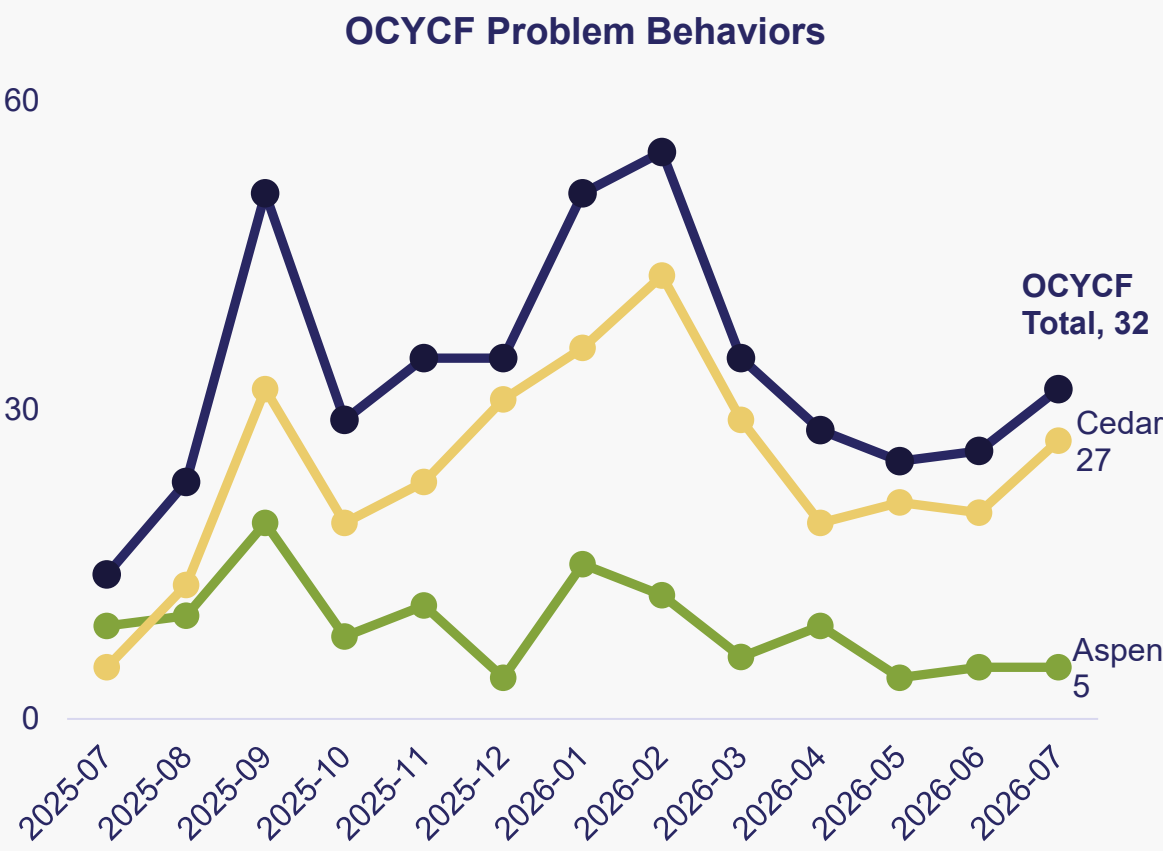


Performance Metrics

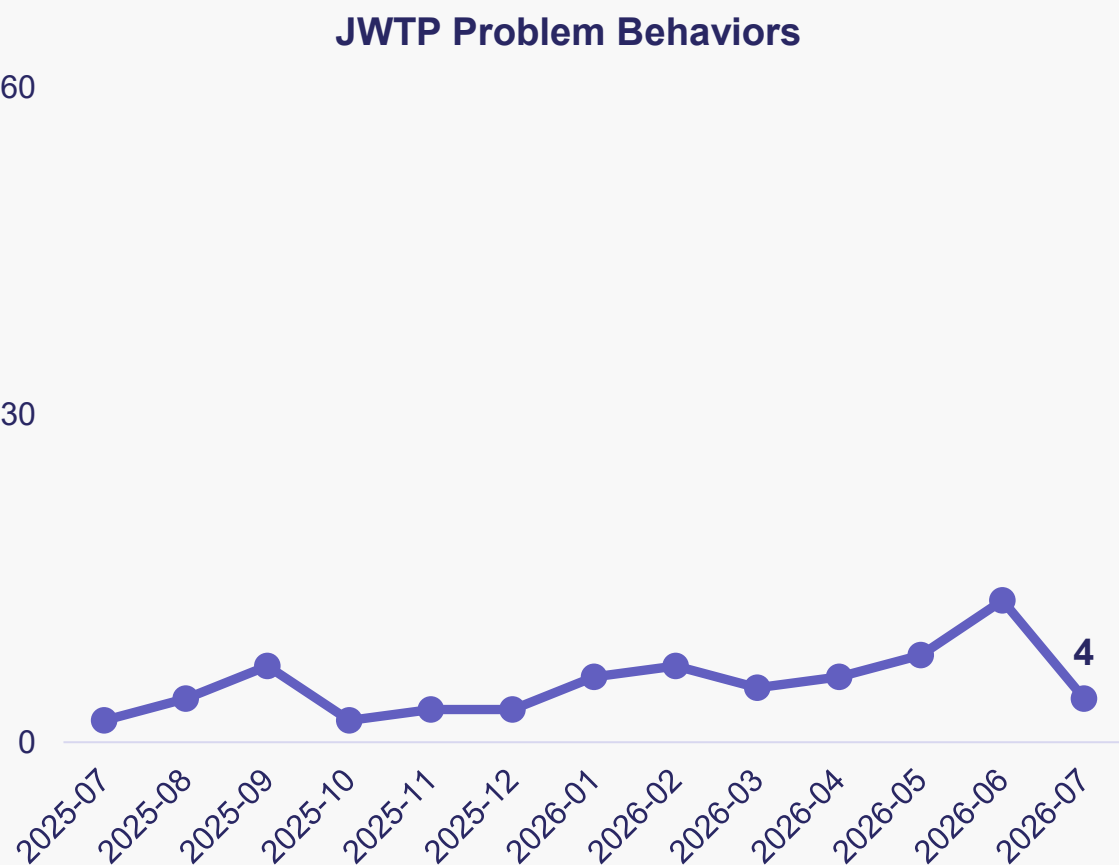


Problem Behaviors

There were 32 problem behaviors at OCYCF last month (average daily population of 38).



There were four problem behaviors at JWTP last month (average daily population of nine).

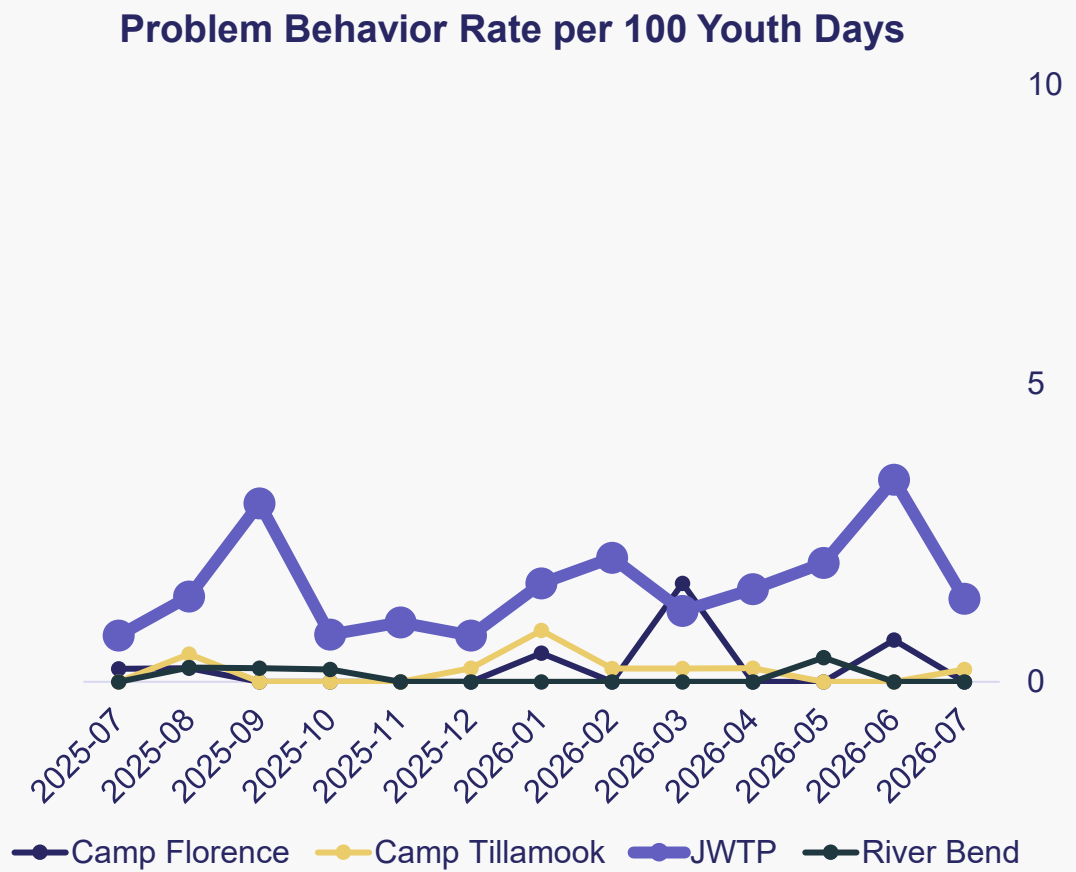
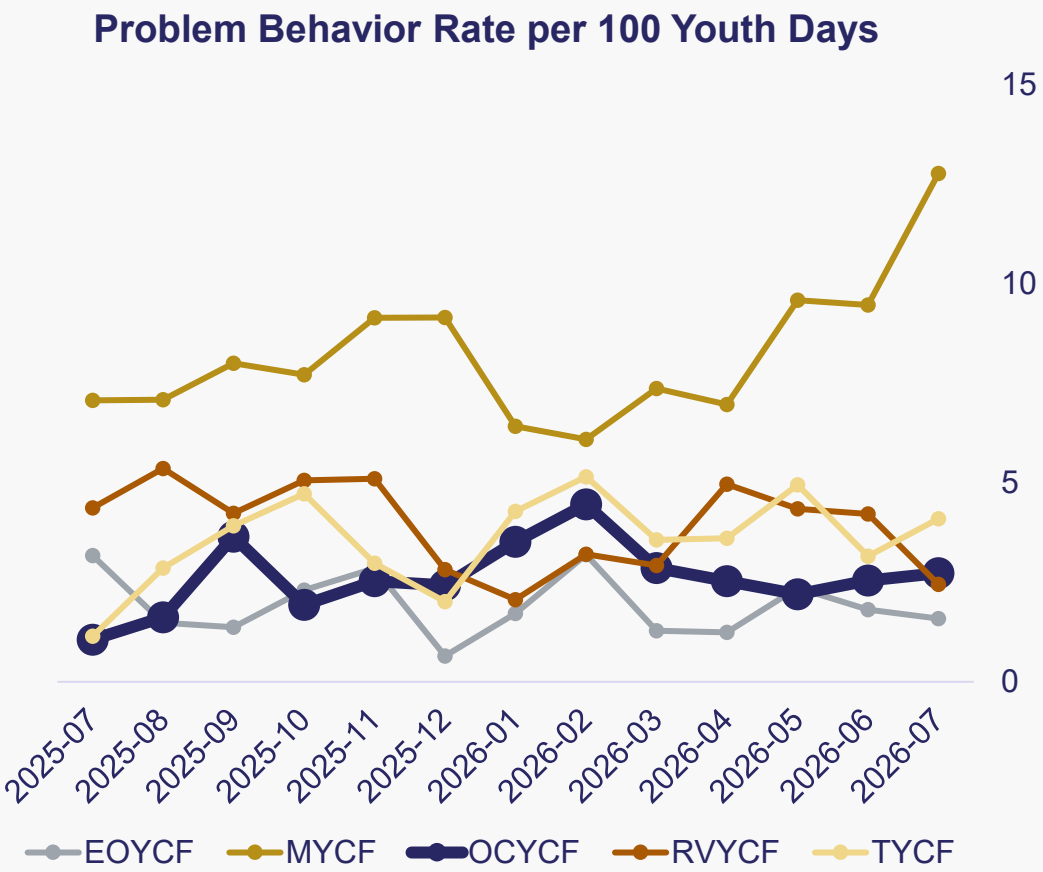




Supplemental: Facility Comparisons by Month

Problem Behavior rates at OCYCF are similar to those at comparably-sized male YCFs.

JWTP has higher rates of problem behaviors than other transition facilities.

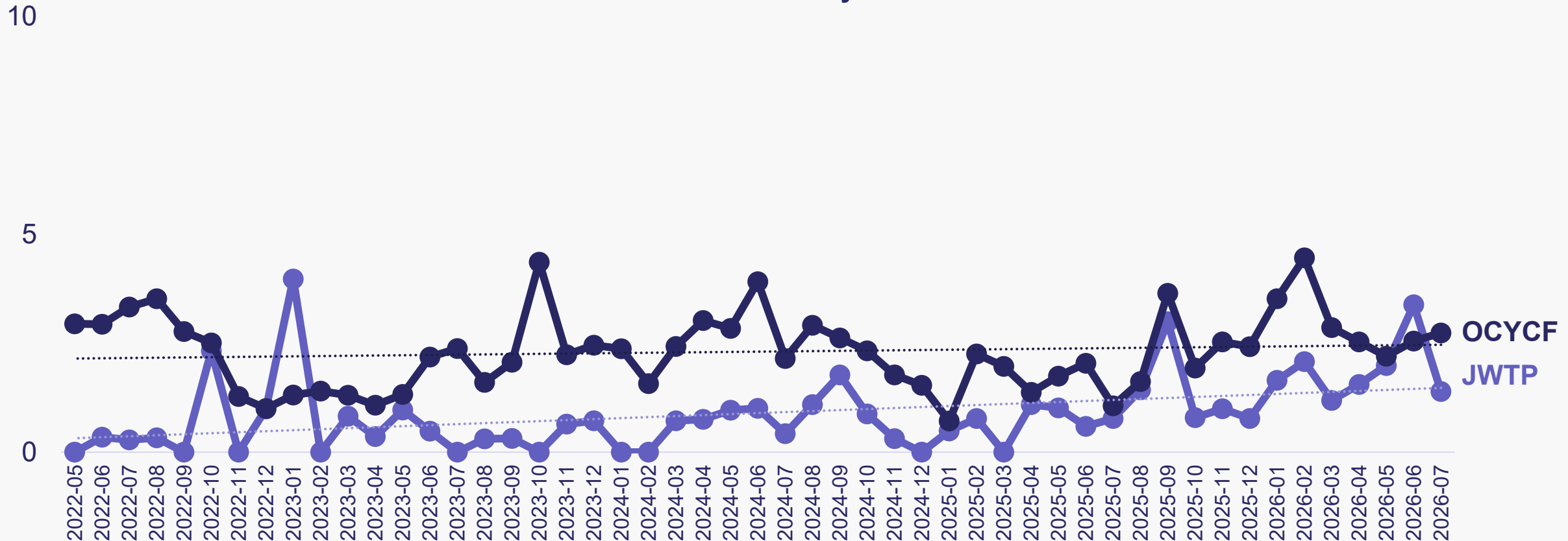




Supplemental: Monthly Problem Behavior YIR Rate, 2022 to Present

The problem behavior rate at JWTP declined last month.

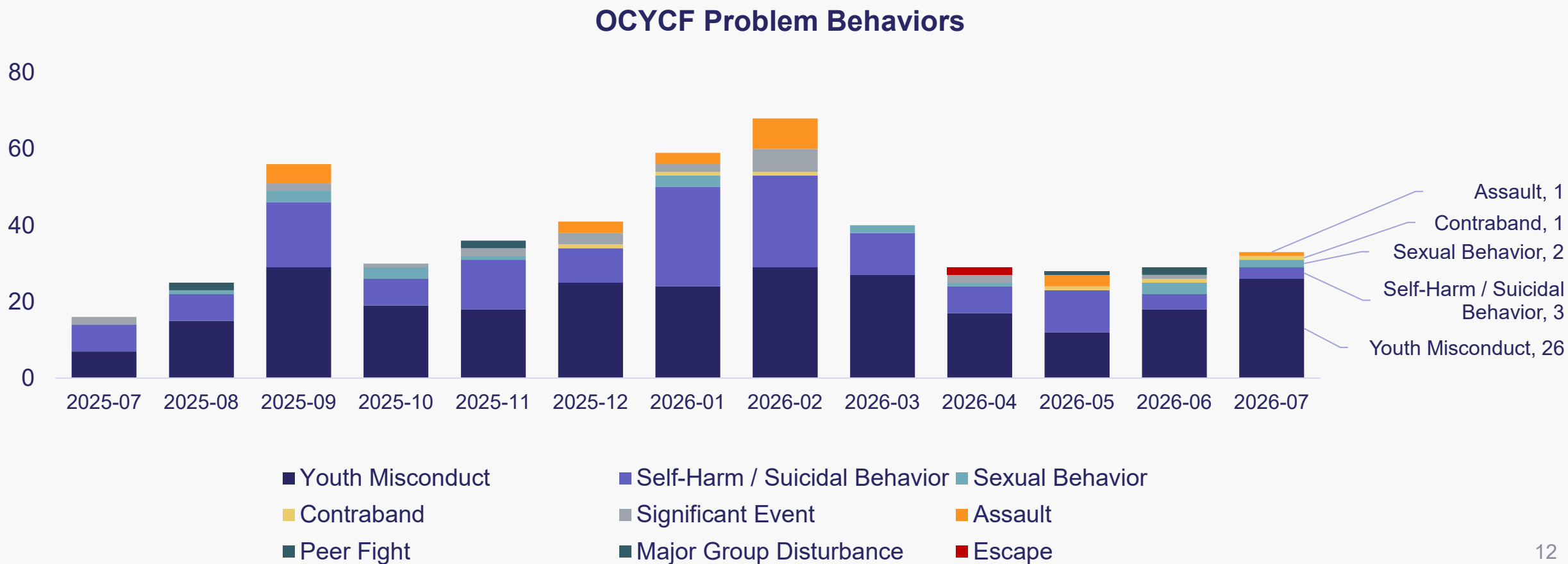
Problem YIR Rate by Month





OCYCF Problem Behaviors

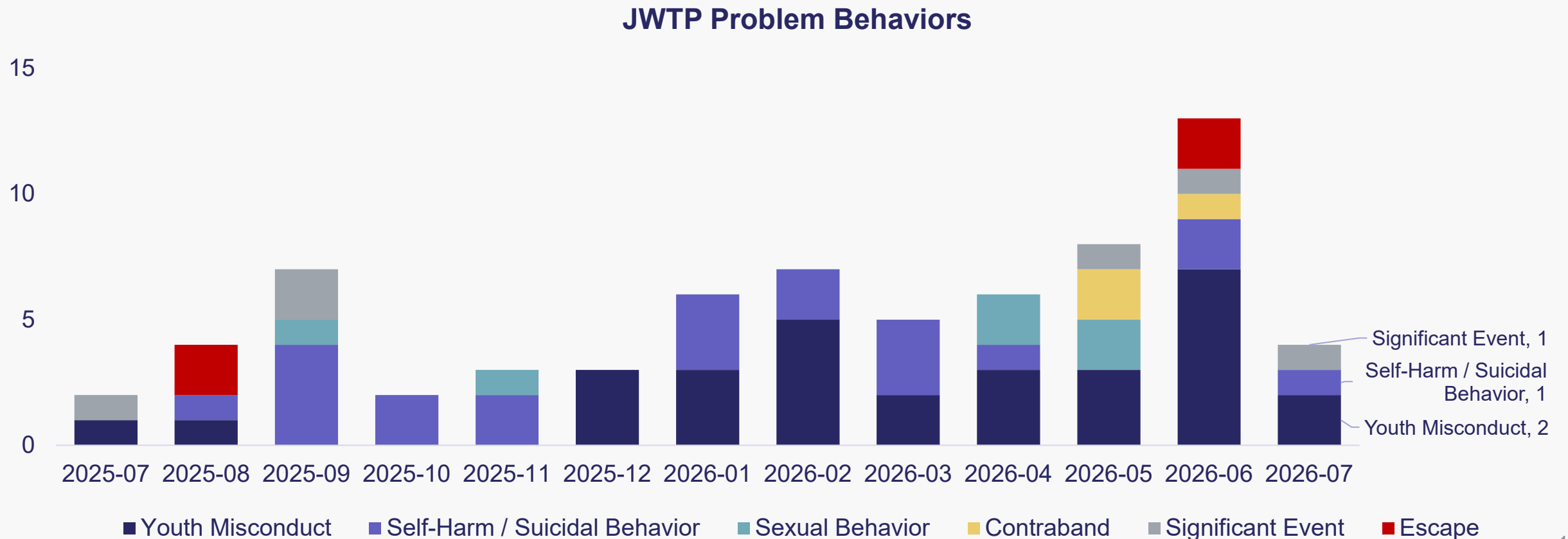
Last month's YIRs at OCYCF included three self-harm/suicidality behaviors, two sexual behaviors, one assault, and one contraband.





JWTP Problem Behaviors

Last month at JWTP there was one significant event, one self-harm/suicidality behavior, and two youth misconduct.



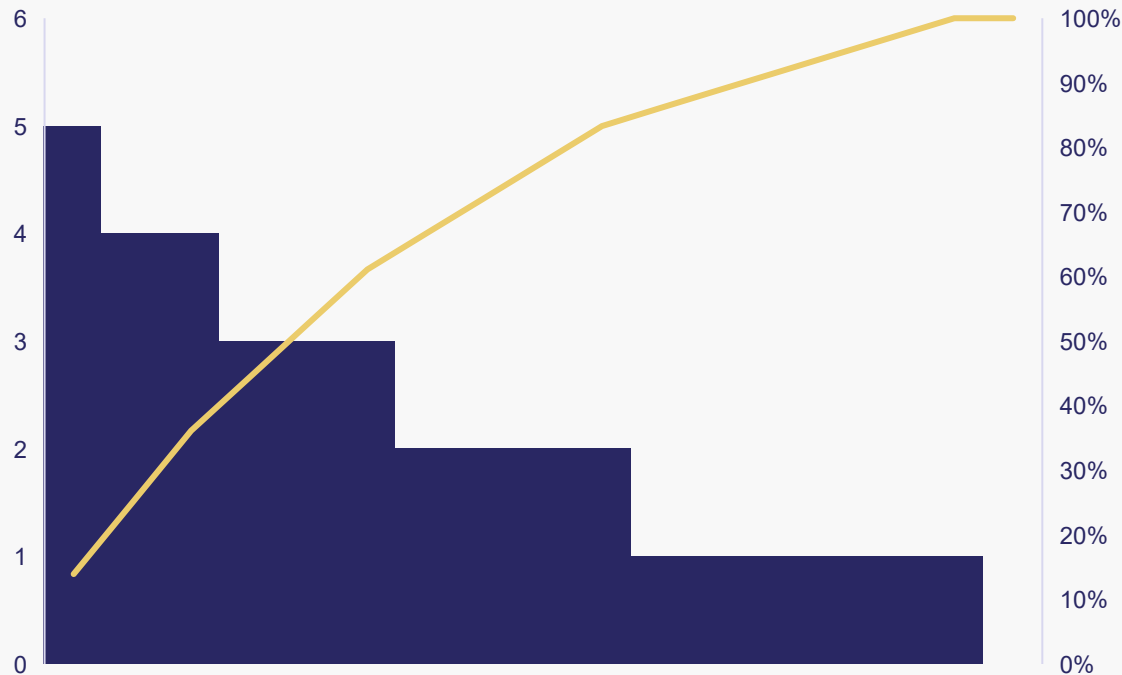


Youth Involved in Problem Behaviors

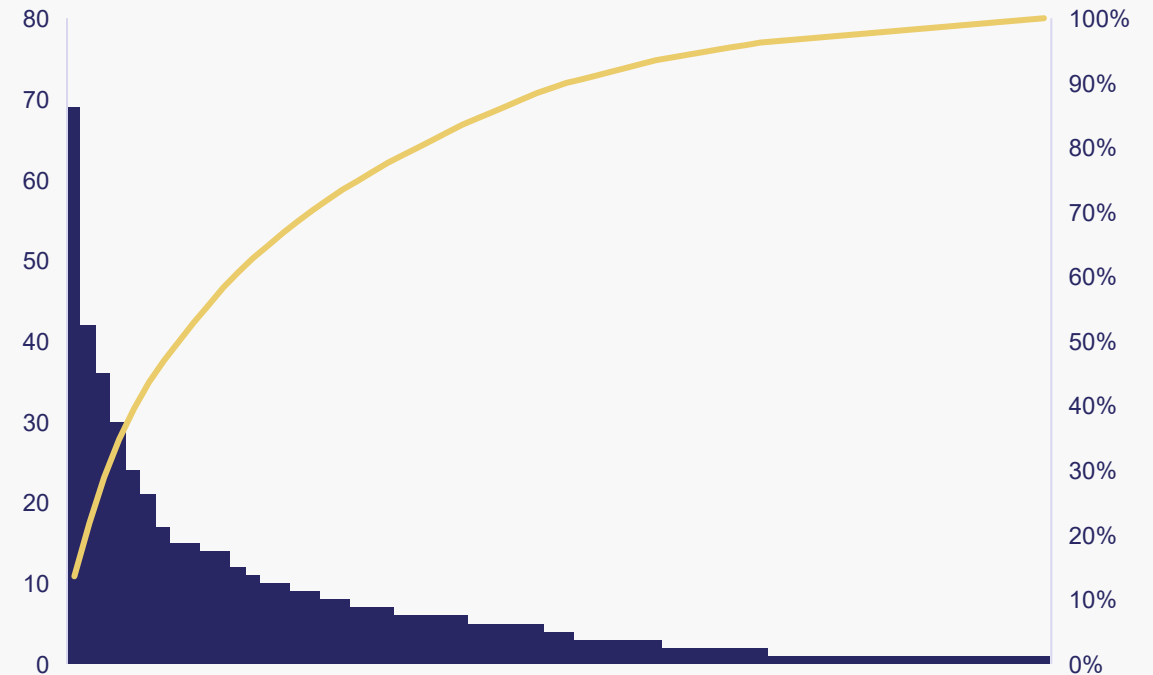
Last month, five youth were responsible for 50% of all problem behaviors at OCYCF and JWTP.

Over the past 13 months, eight youth were responsible for 50% of all problem behaviors at OCYCF and JWTP.

**Problem Behaviors
July 2026**



**Problem Behaviors
July 2025 - July 2026**

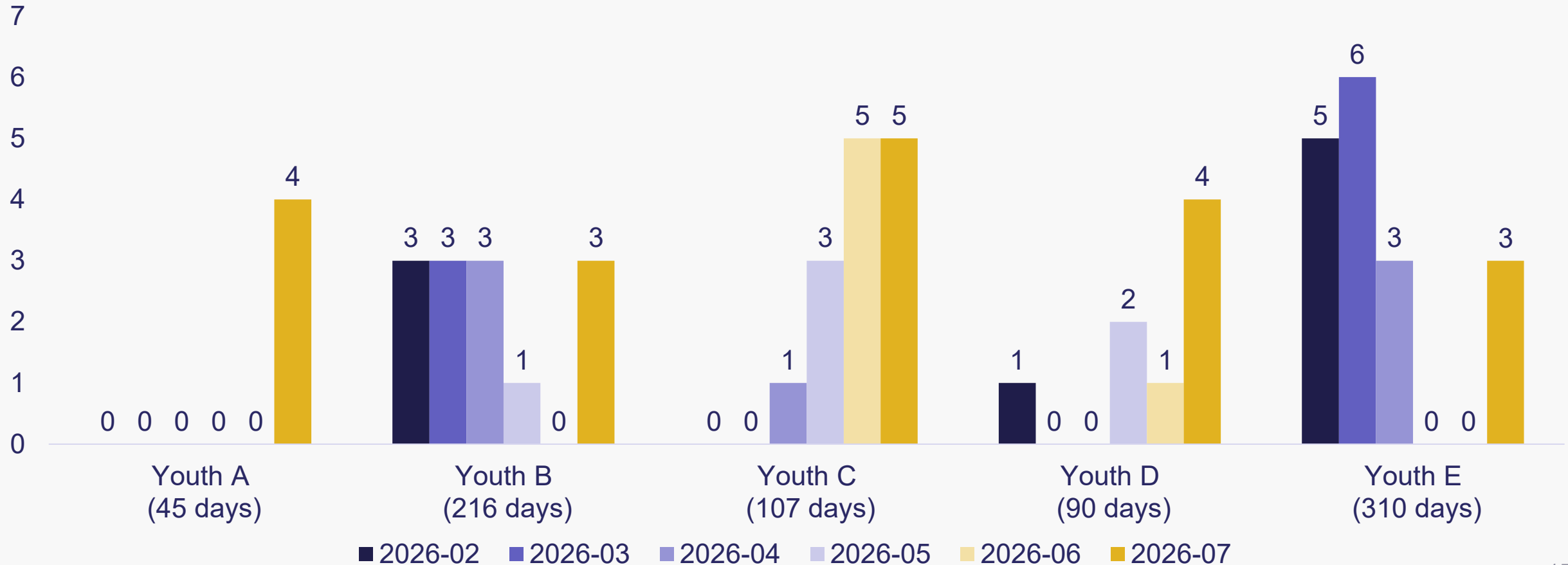


Each column represents an individual youth; column height indicates the number of problem behaviors for that youth.



Supplemental: Youth Behavior Over Time

YIRs over past six months for youth with the most Problem YIRs in July



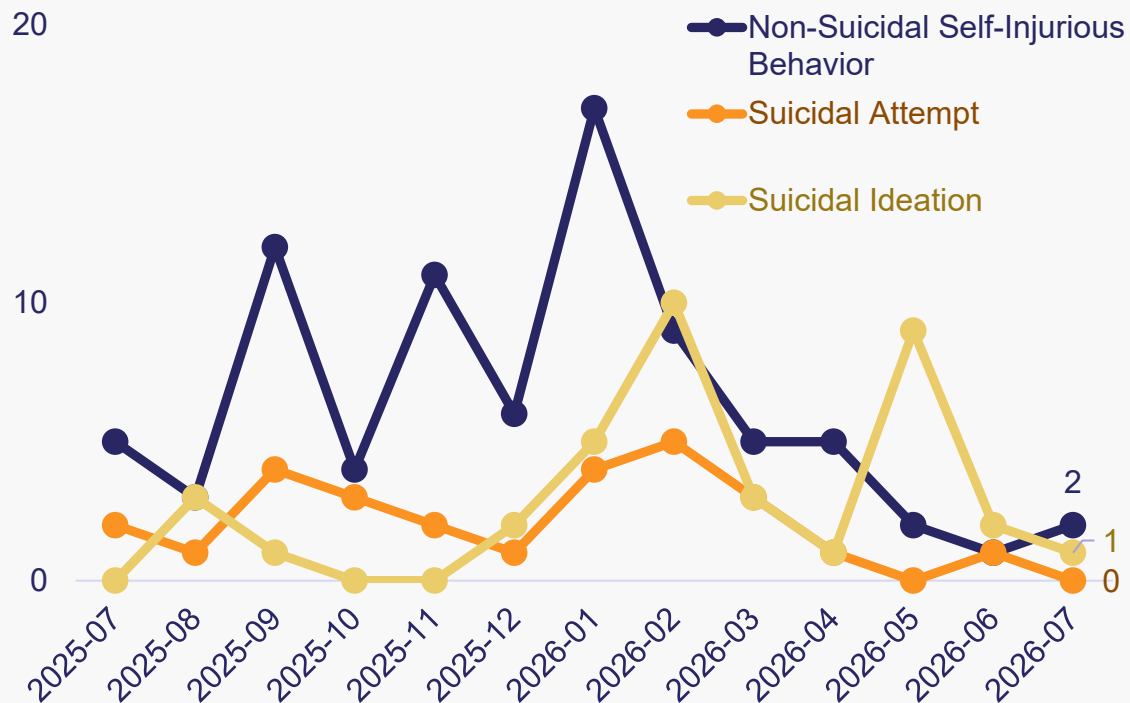


Suicidality/Self-Harm

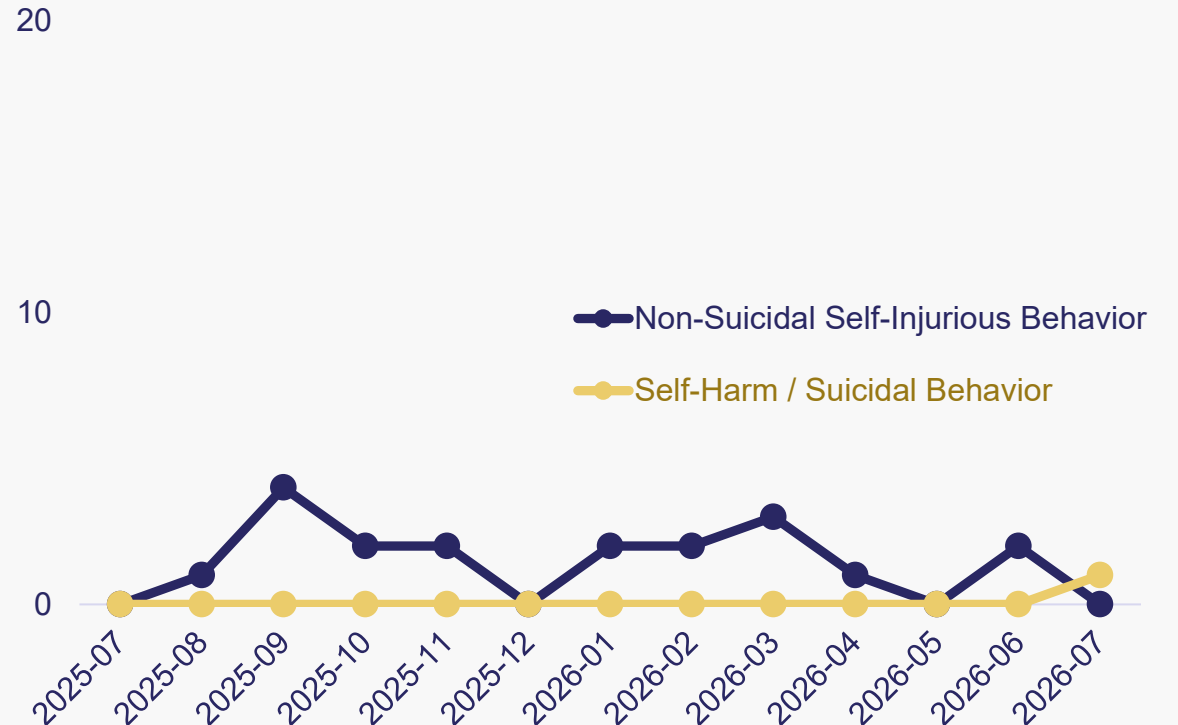
There were three suicidality/self-harm behaviors at OCYCF last month.

There was one suicidality/self-harm behavior at JWTP last month.

OCYCF Self-Harm and Suicidality



JWTP Self-Harm and Suicidality



Note: Per policy, YIR Suicidal Attempt code is based on youth's perception/intent, not the lethality of the behavior.

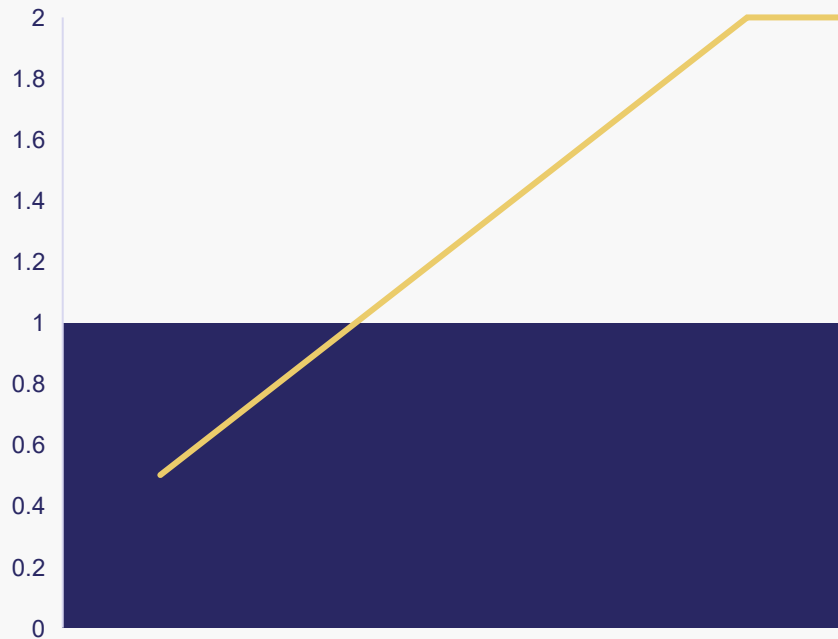


Youth-Involved Self-Harm/Suicidality

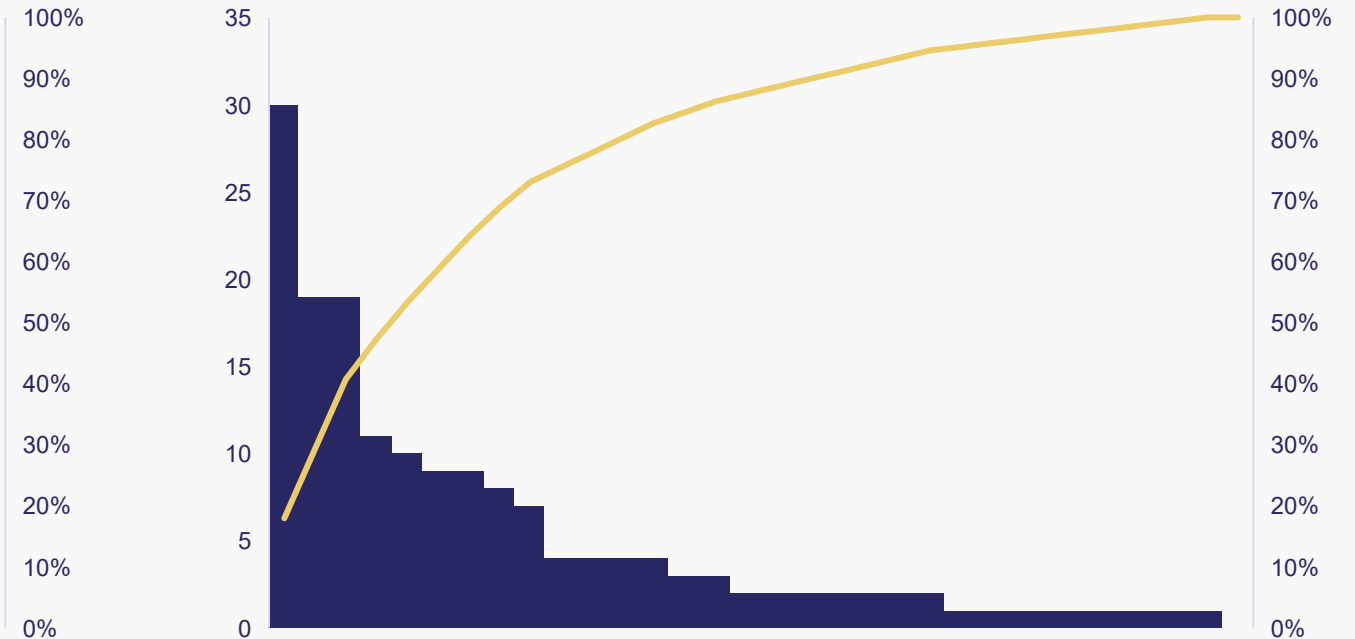
Last month's four self-harm/suicidality YIRs involved four different youth.

Over the past 13 months, five youth were responsible for 50% of the self-harm/suicidality YIRs.

**Self-Harm/Suicidality
July 2026**



**Self-Harm/Suicidality
July 2025-July 2026**



Each column represents an individual youth; column height indicates the number of self-harm/suicidality behaviors for that youth

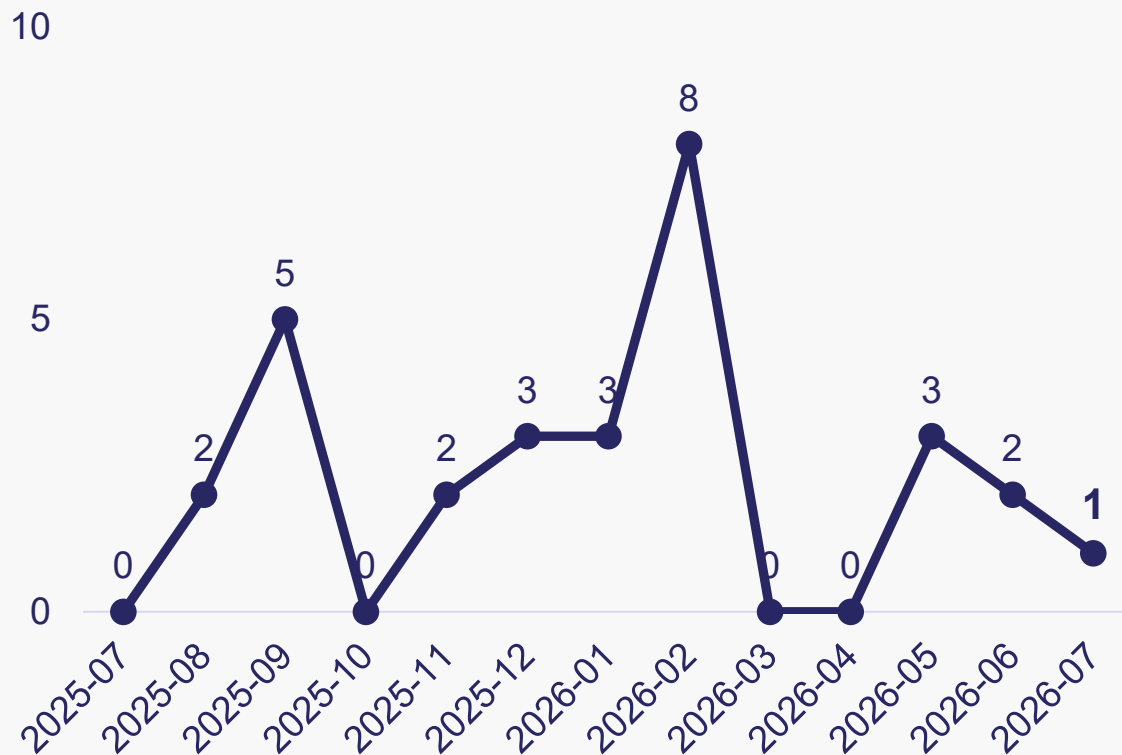


Assaults/Peer Fights

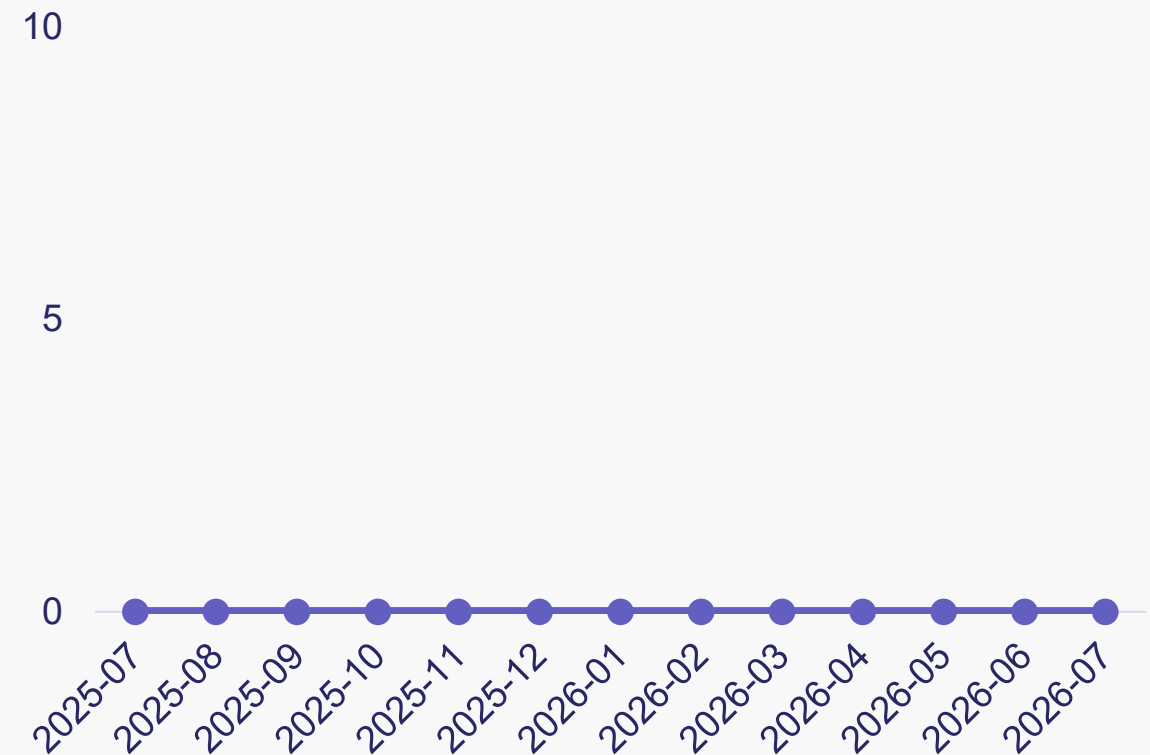
There was one assault at OCYCF last month.

There have been no assaults/peer fights at JWTP in the past 13 months.

OCYCF Assaults/Peer Fights



JWTP Assaults/Peer Fights





Youth Involved – Assaults and Peer Fights

Over the past 13 months, one youth was responsible for 45% of the Assault/Fight YIRs.



Each column represents an individual youth; column height indicates the number of assault/fight behaviors for that youth

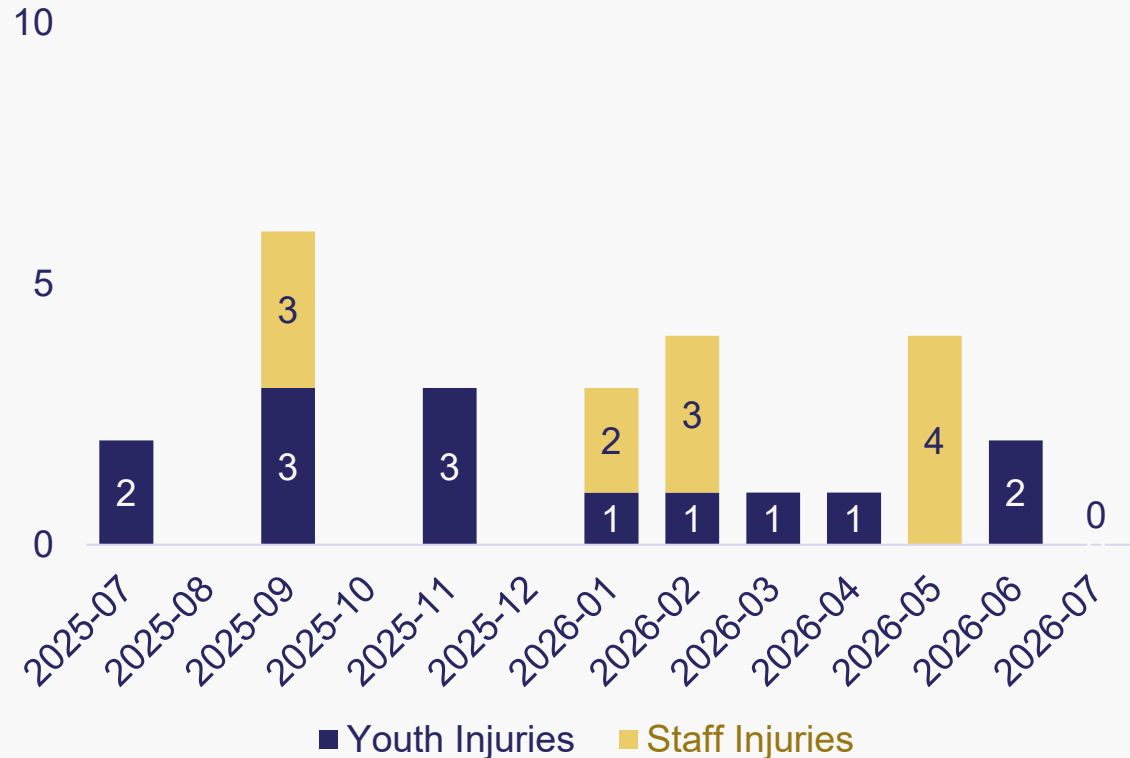


YIRs with Injuries

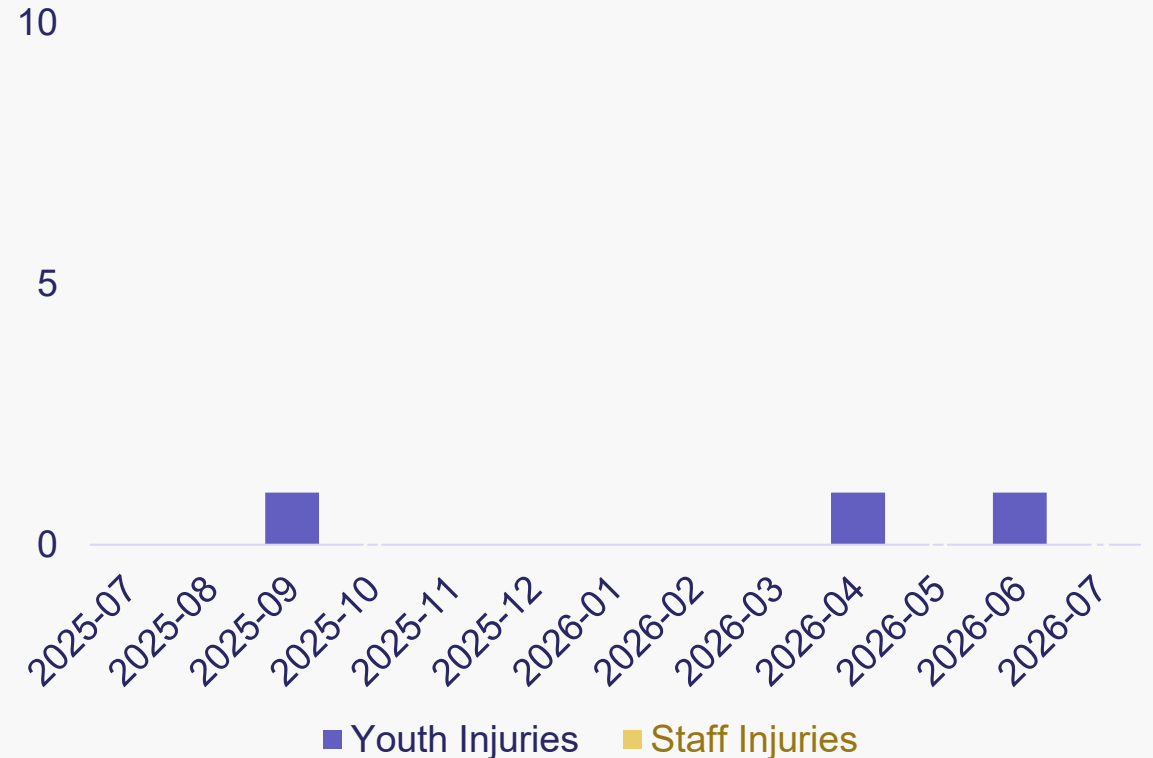
No injuries were logged in YIRs at OCYCF last month.

No injuries were logged in YIRs at JWTP last month.

OCYCF Injuries



JWTP Injuries



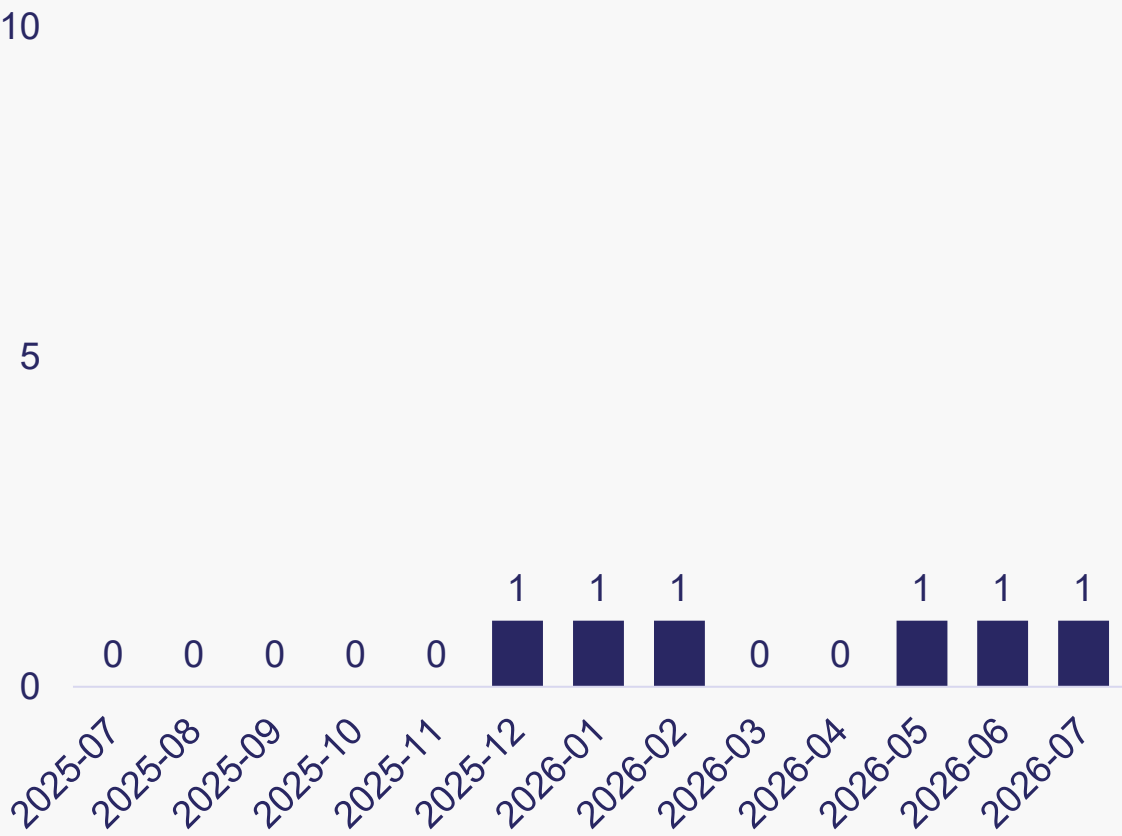


YIRs with Contraband

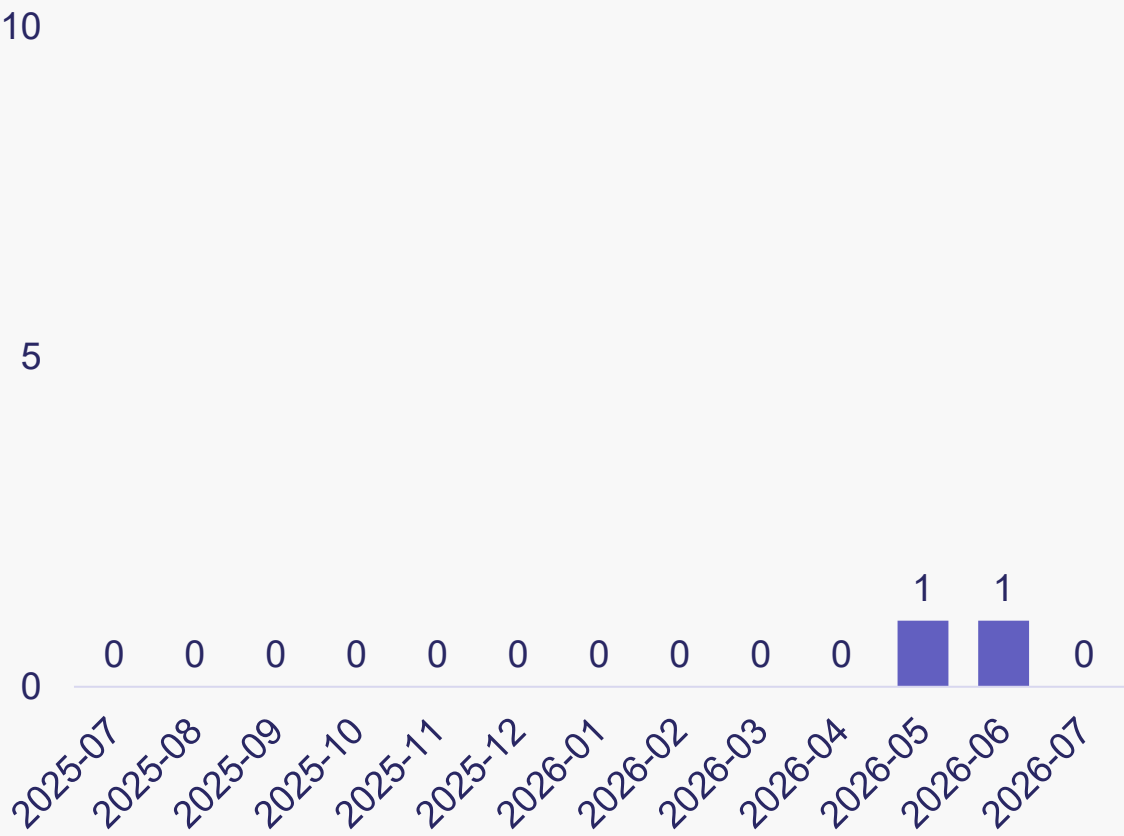
OCYCF had one contraband YIR last month.

JWTP had no contraband YIRs last month.

OCYCF Contraband YIRs



JWTP Contraband YIRs





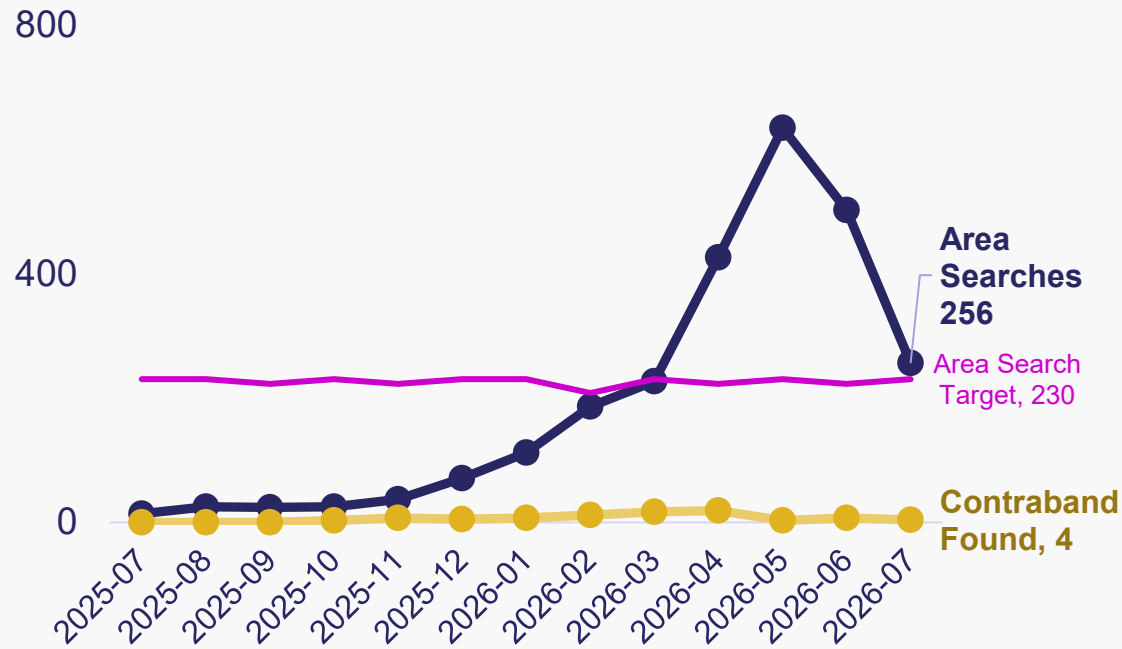
Contraband from Area Searches

Last month there were 12 contraband discoveries from area searches.

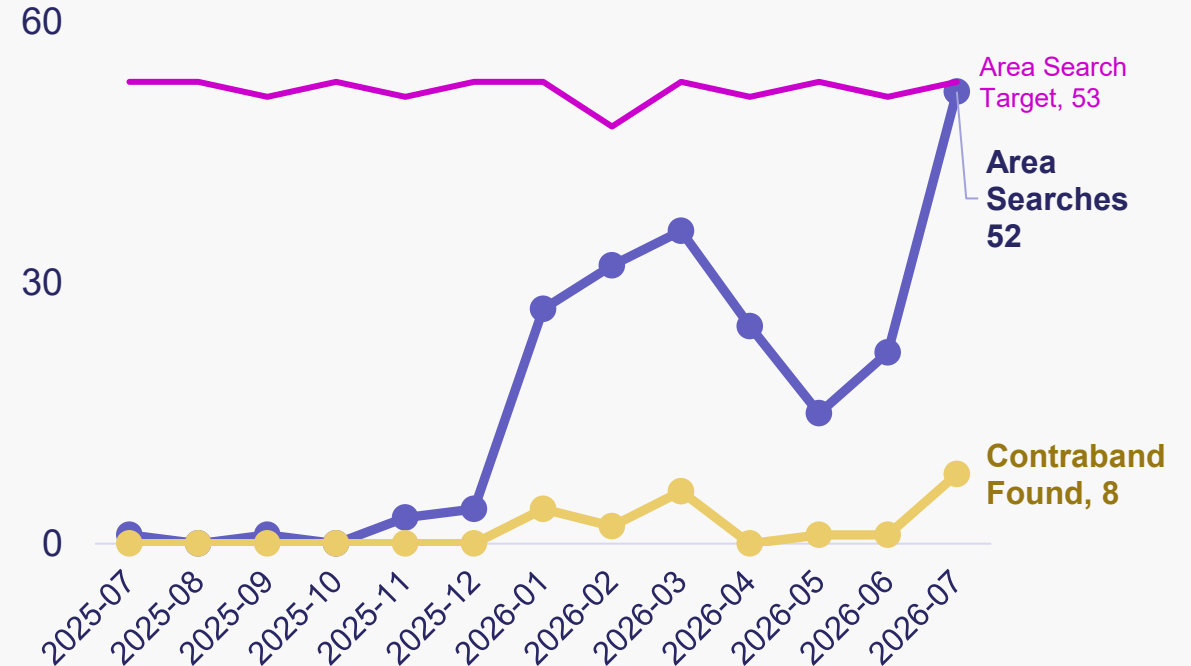
1.5% of OCYCF area searches found contraband.

15% of JWTP area searches found contraband.

OCYCF Area Searches



JWTP Area Searches

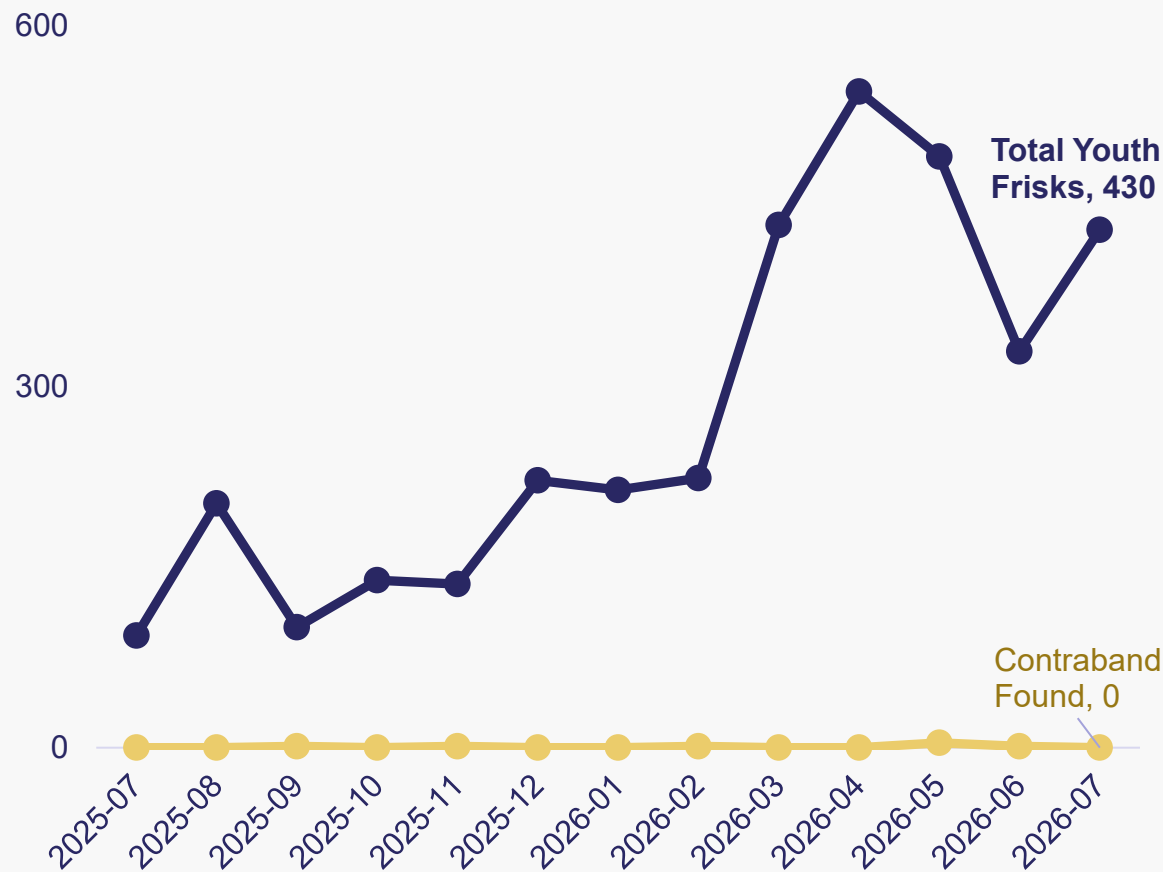




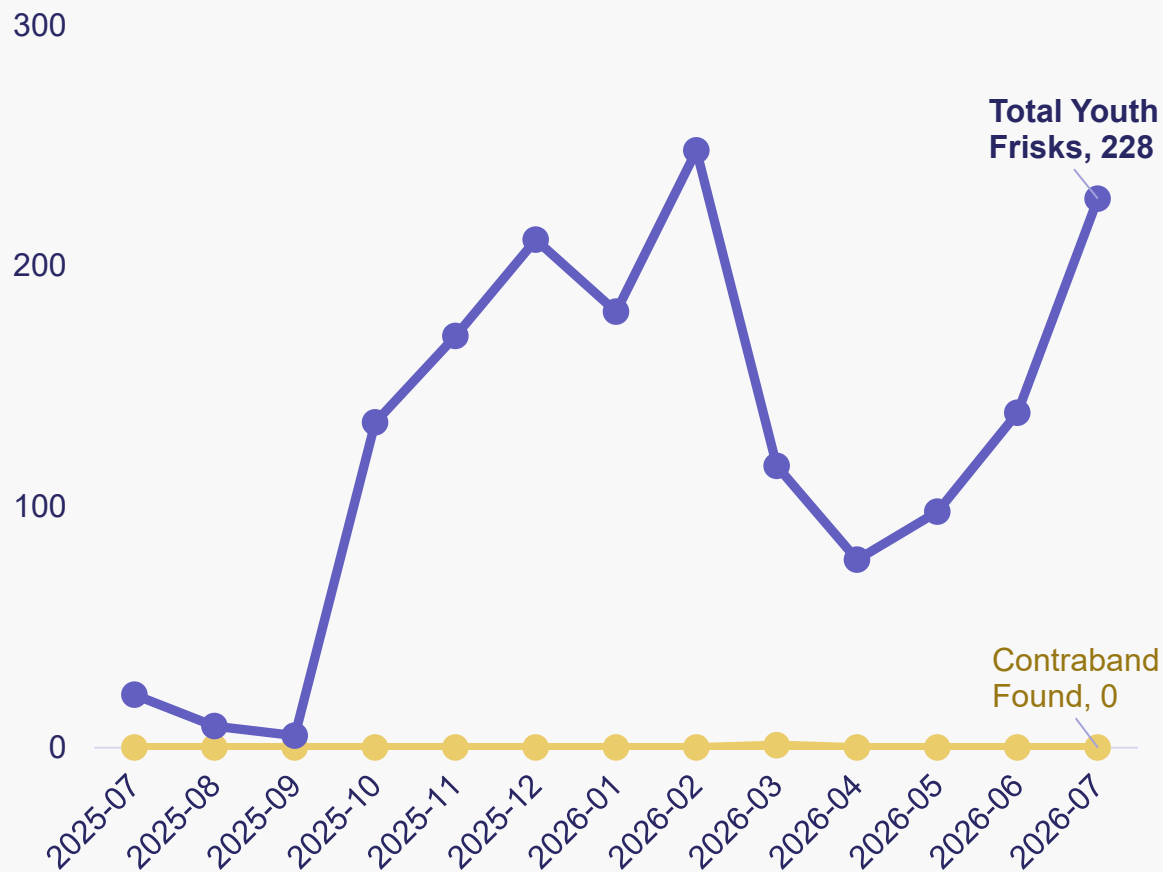
Contraband from Youth Frisks

Last month there were no contraband discoveries from youth frisks.

OCYCF Youth Frisks



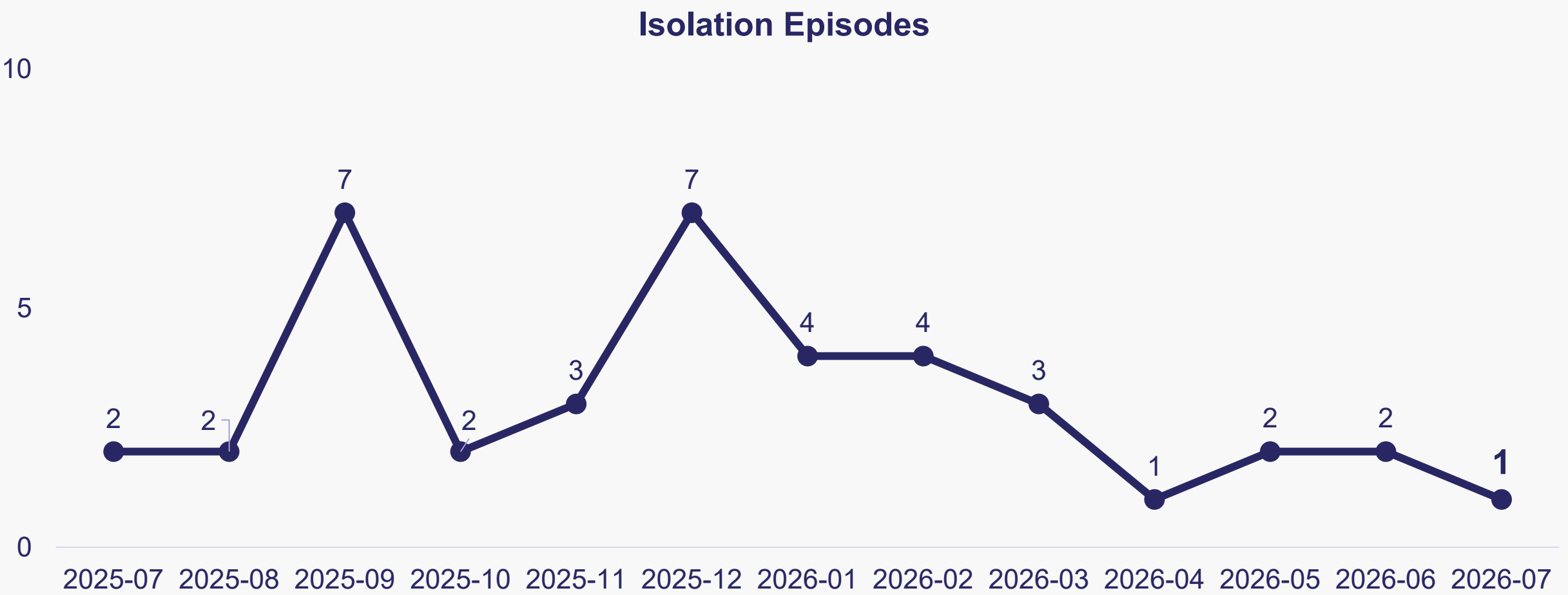
JWTP Youth Frisks





Isolation Episodes - OCYCF

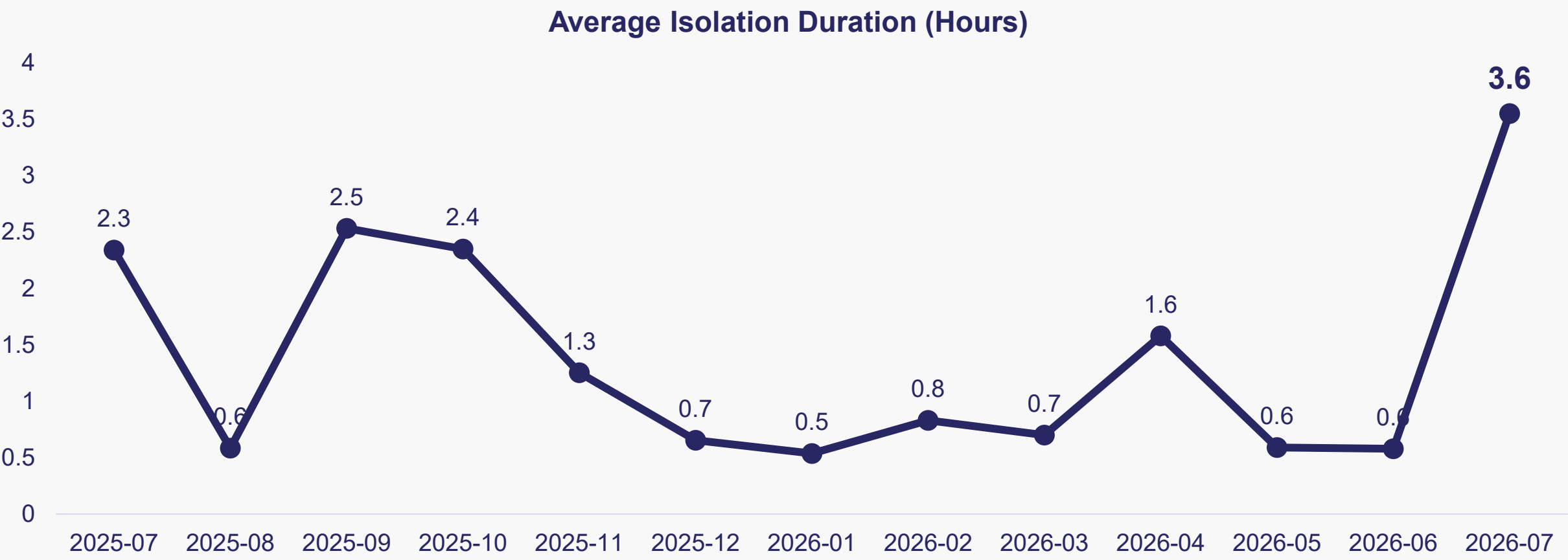
There was one isolation episode at OCYCF last month.





Isolation Duration - OCYCF

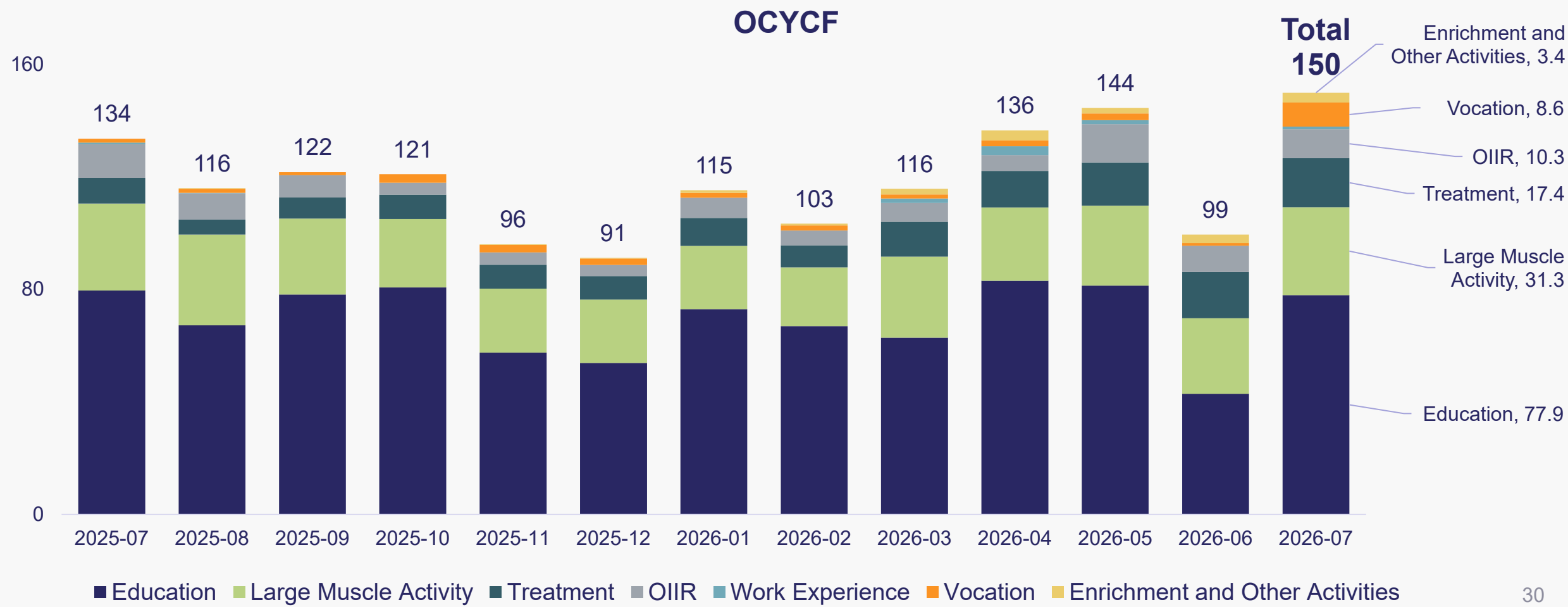
Last month's isolation episode lasted 3.6 hours.





OCYCF PYE Hours by Type

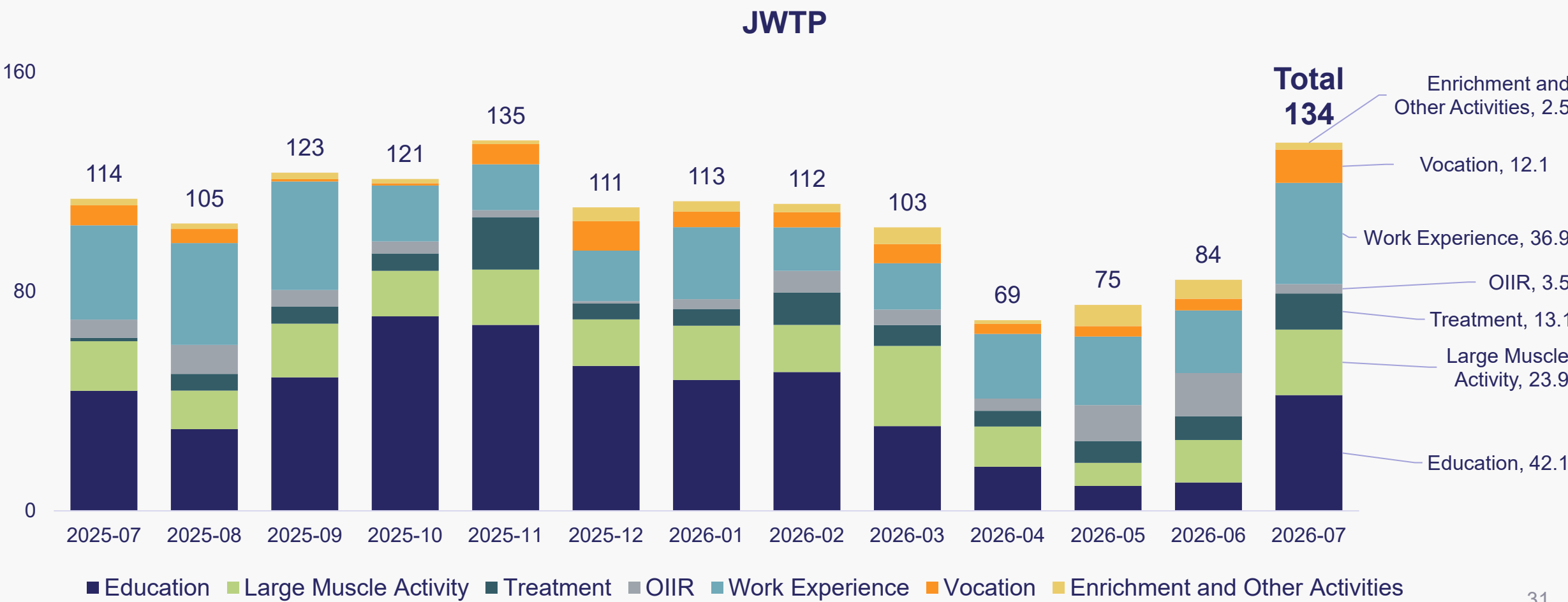
Average PYE Hours per Youth by Month and Type





JWTP PYE Hours by Type

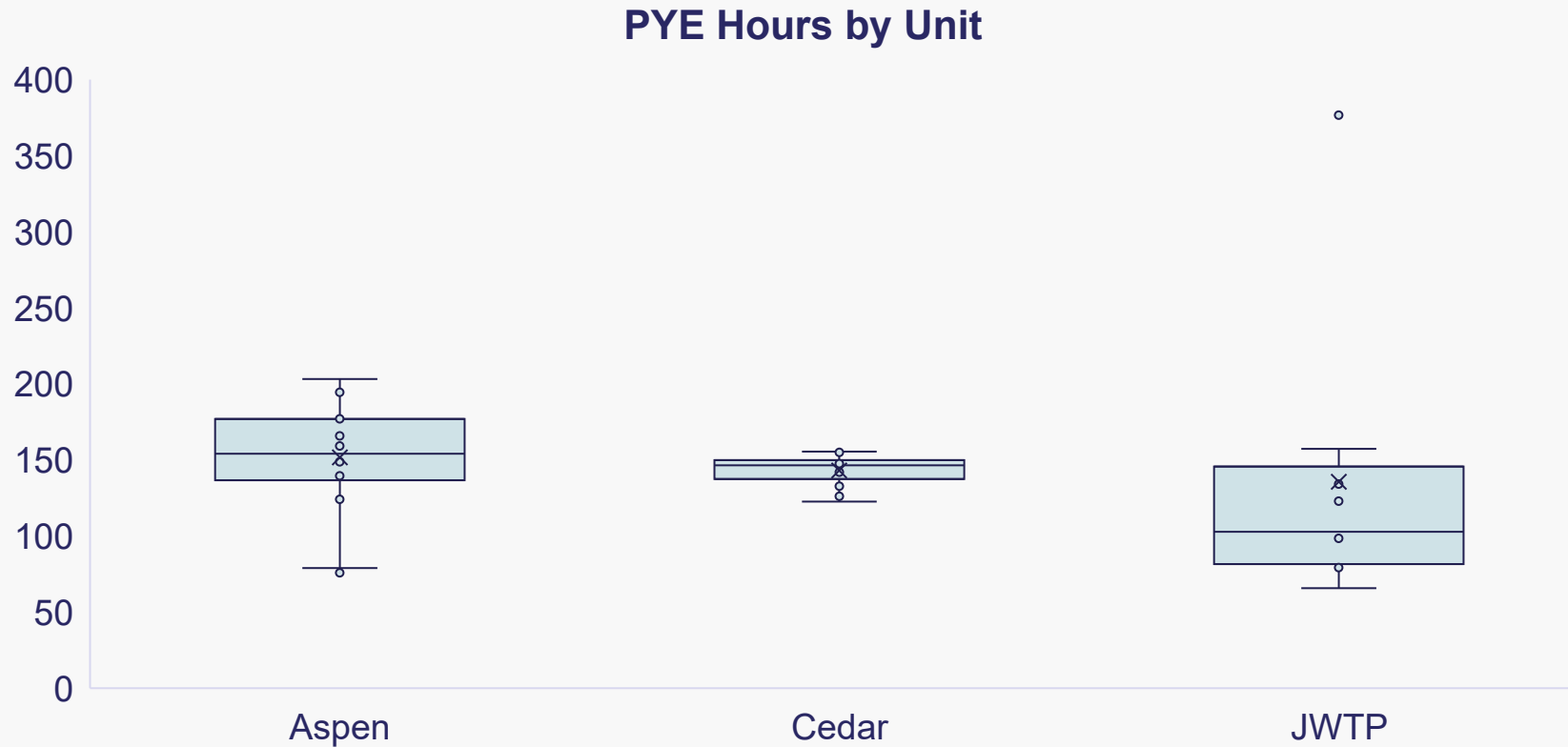
Average PYE Hours per Youth by Month and Type





PYE Variability

Every youth had at least 50 PYE hours.



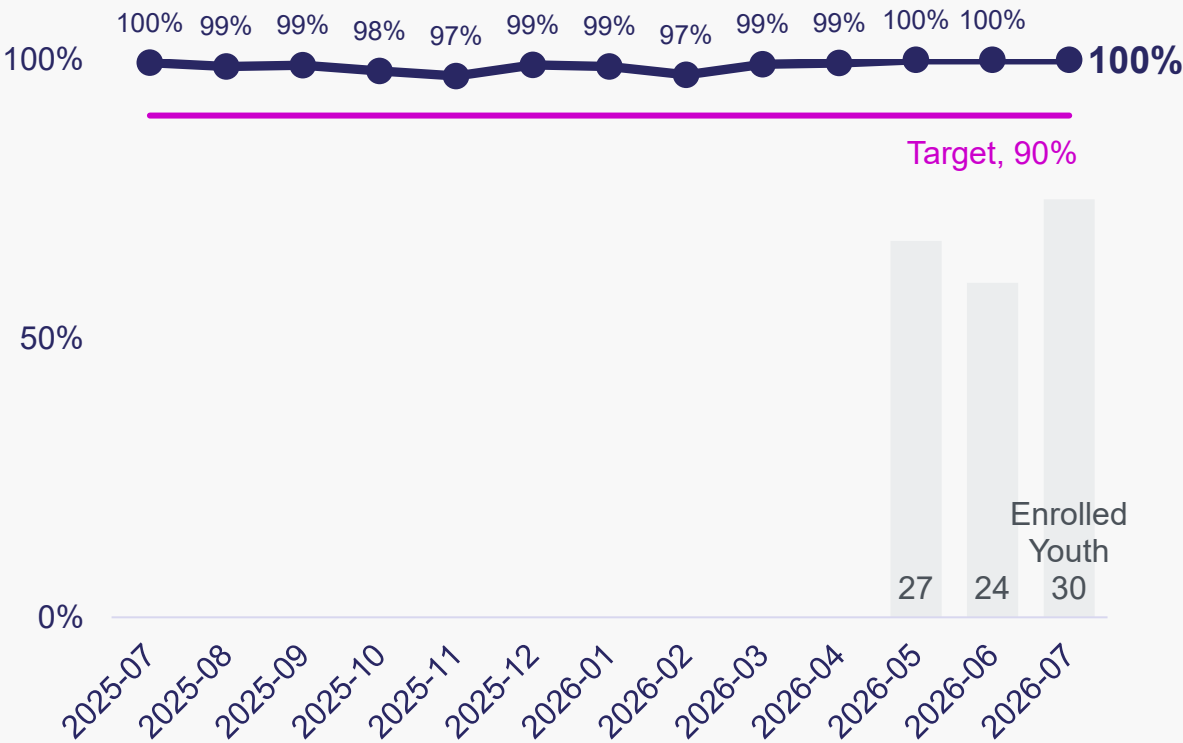
*Excludes youth who were not on campus for the entire month.



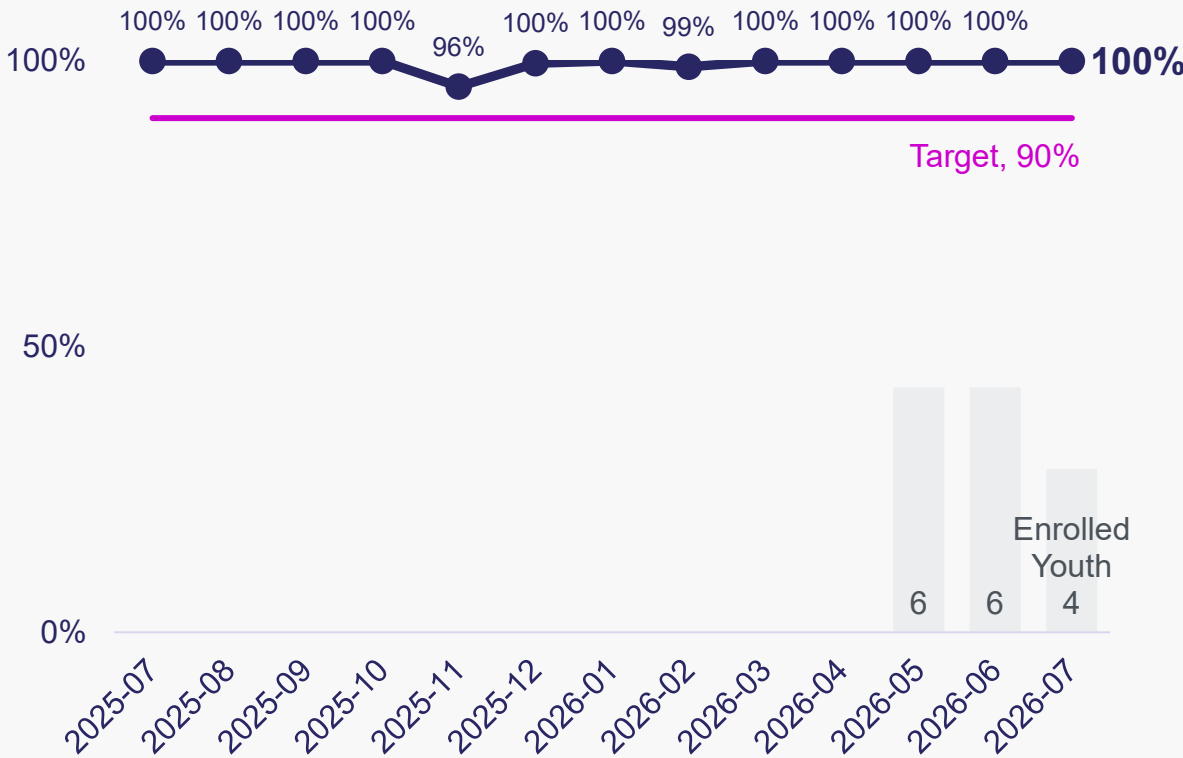
K-12 Attendance

School attendance is consistently above 95% for both OCYCF and JWTP.

OCYCF K-12 Attendance



JWTP K-12 Attendance

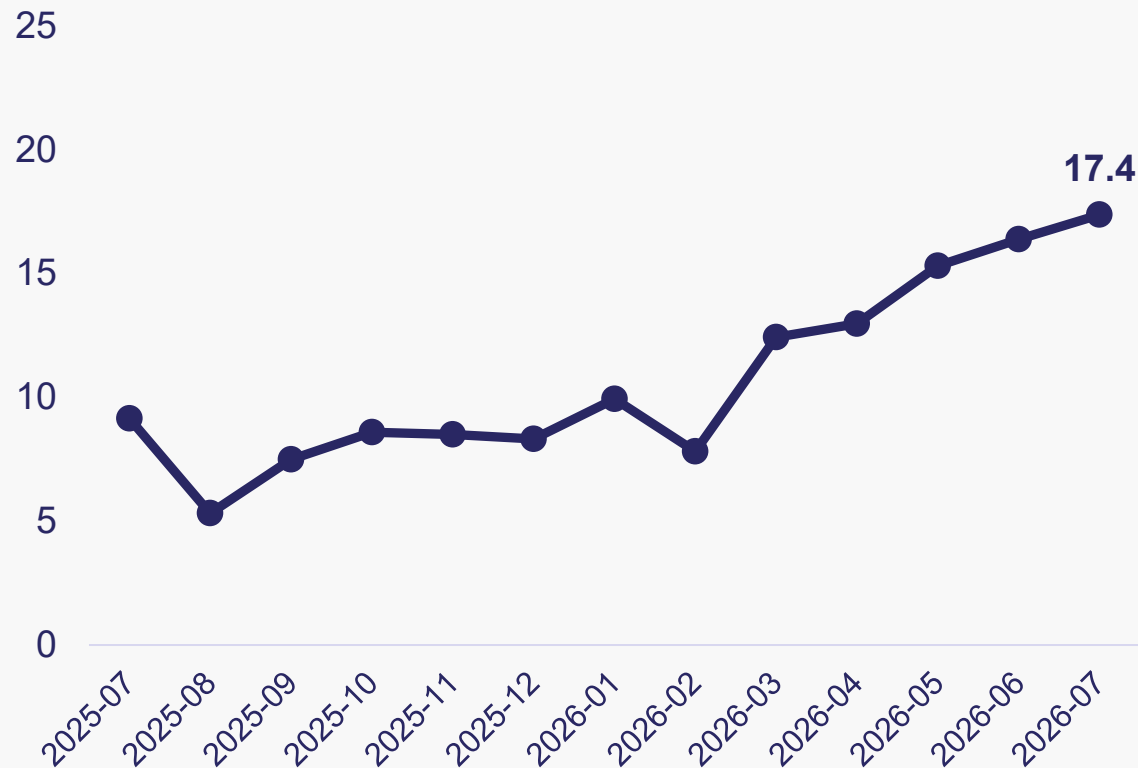




Treatment Hours per Youth

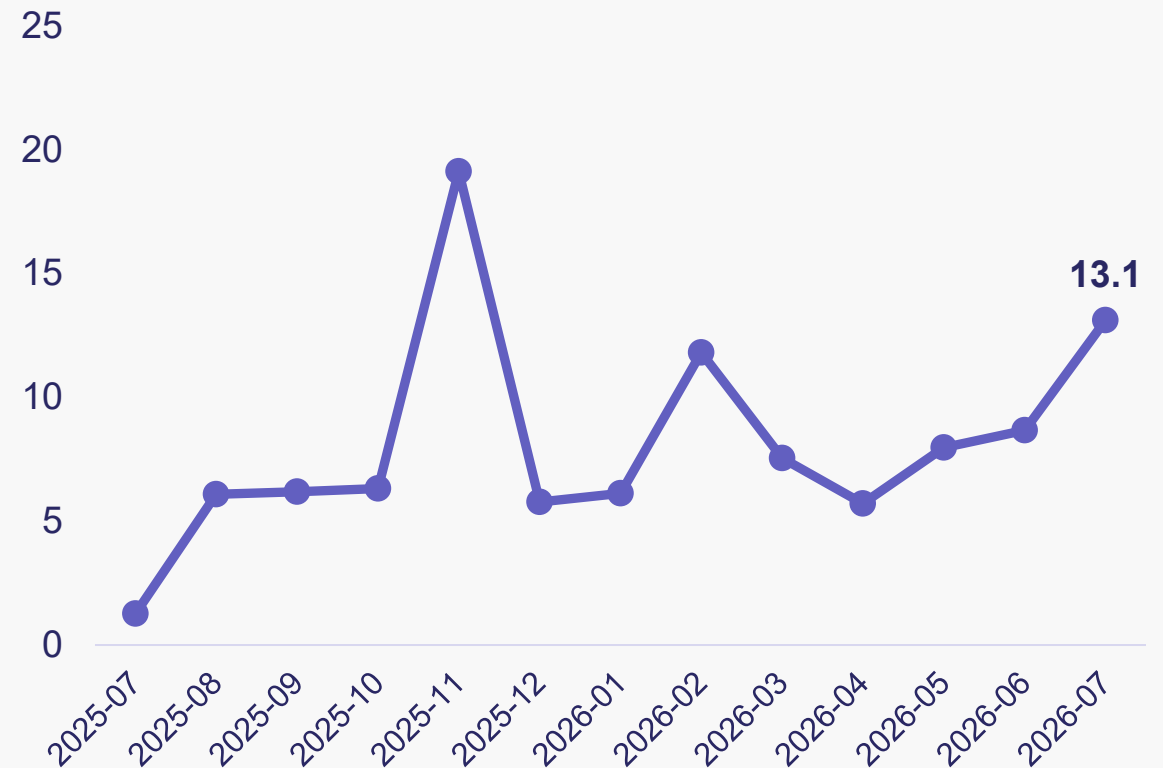
OCYCF youth averaged 17.4 hours of treatment last month.

OCYCF



JWTP youth averaged 13.1 hours of treatment last month.

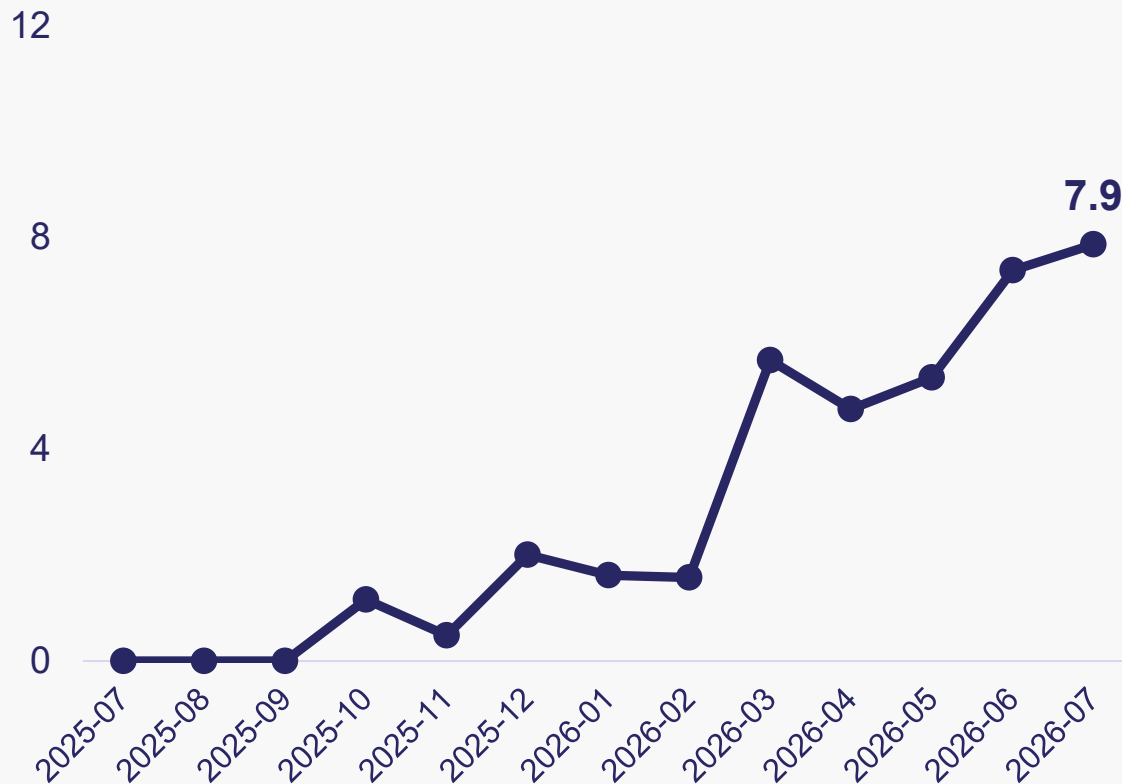
JWTP





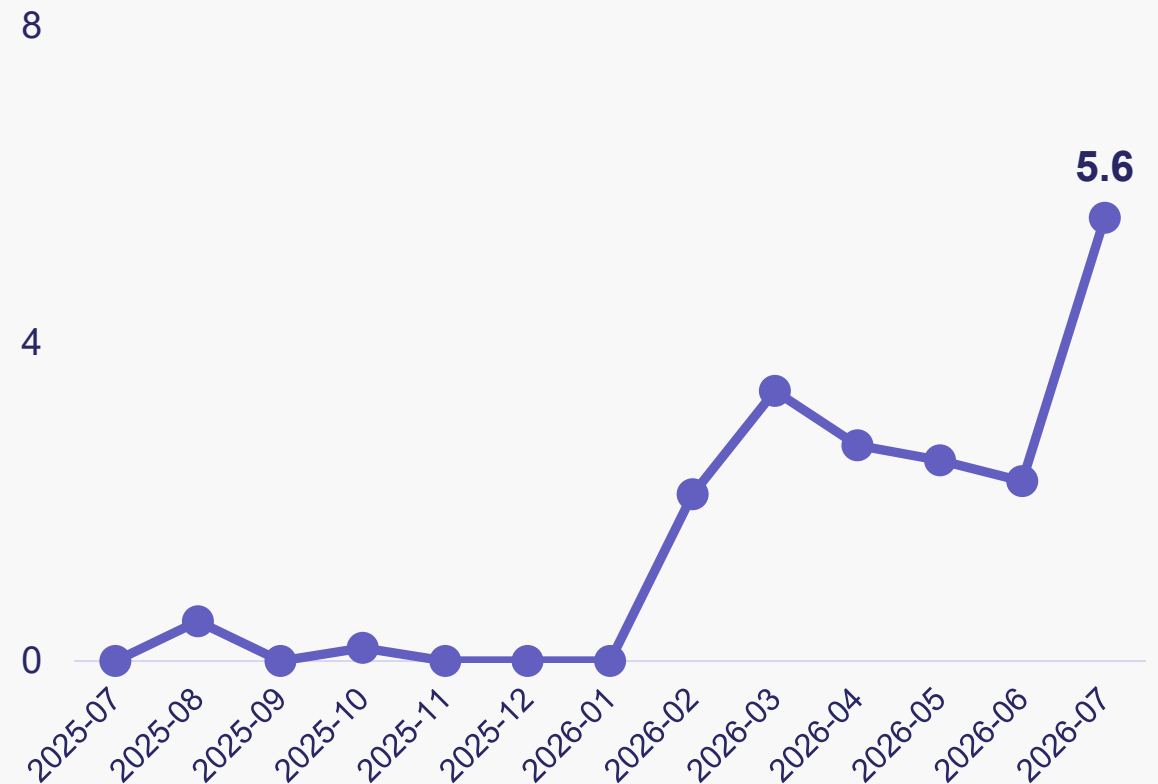
OCYCF youth averaged 7.9 hours of SCSD last month.

OCYCF



JWTP youth averaged 5.6 hours of SCSD last month.

JWTP

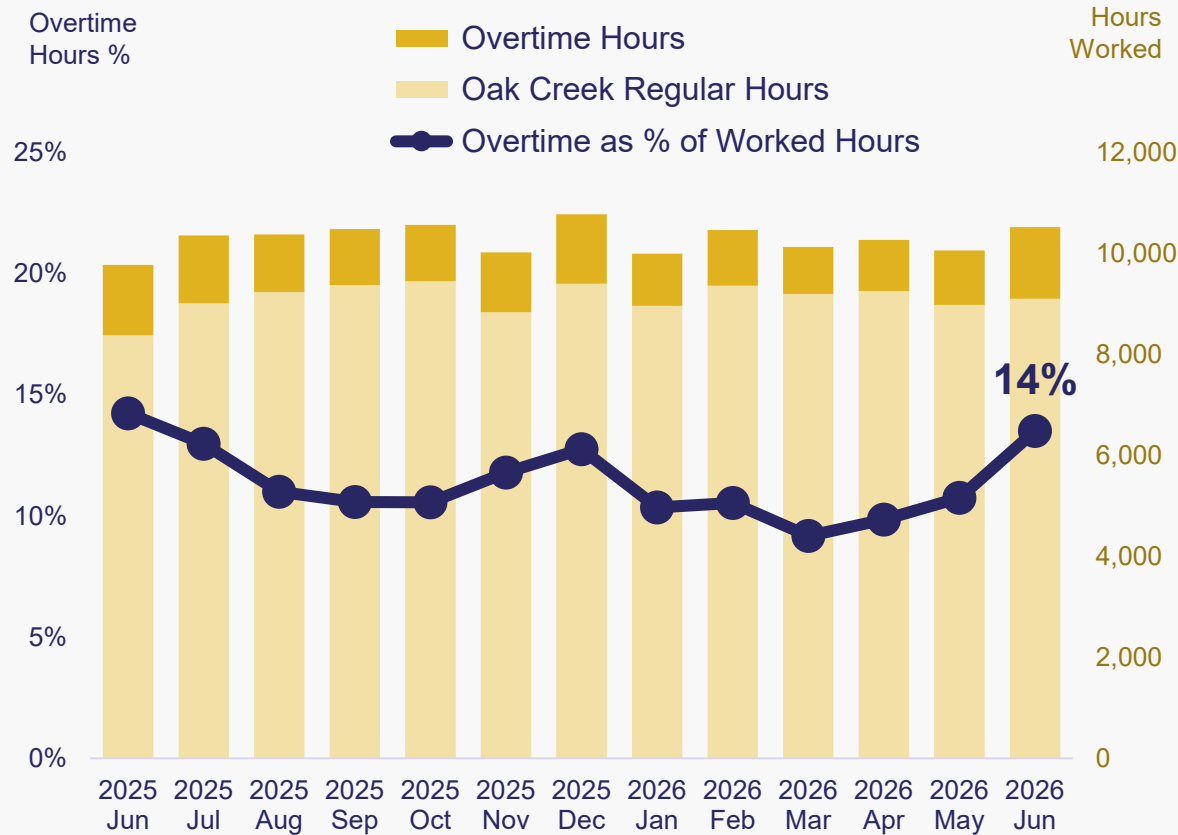




All-Staff Overtime (Workday)

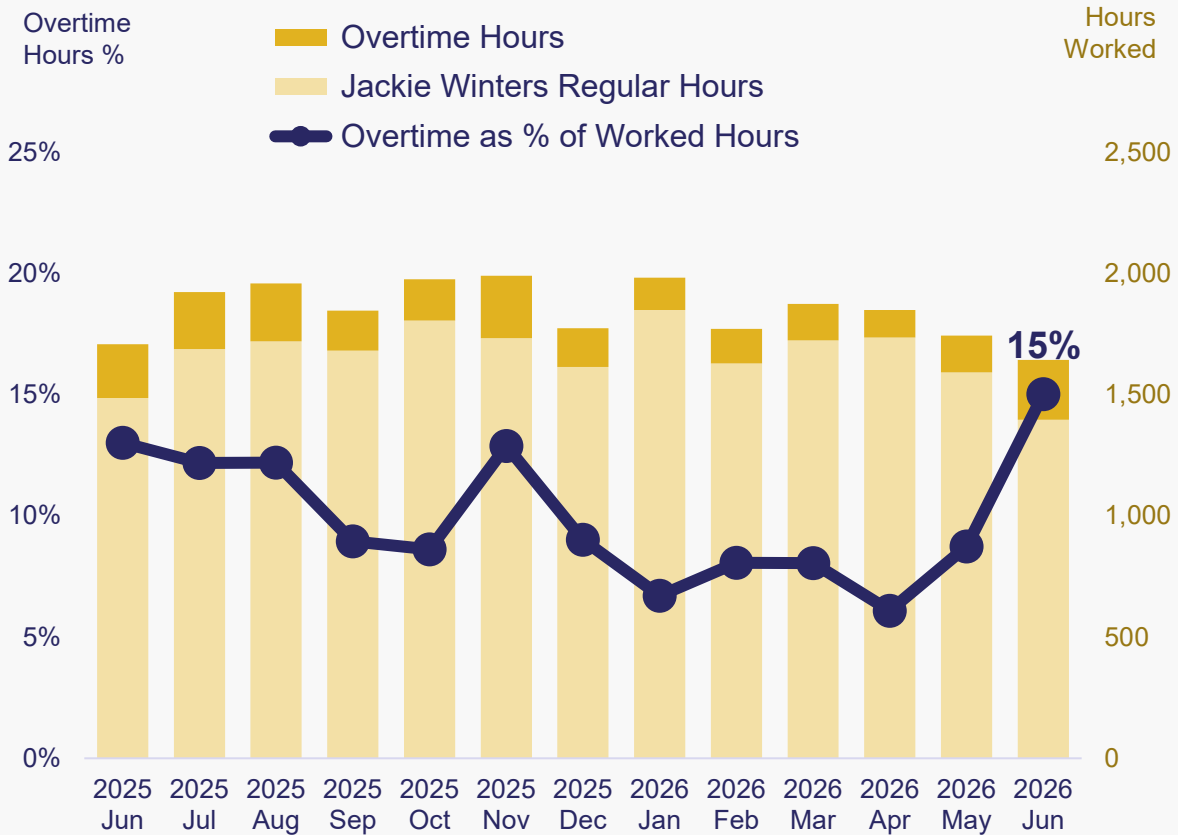
14% of OCYCF hours were overtime in June.

OCYCF



15% of JWTP hours were overtime in June.

JWTP



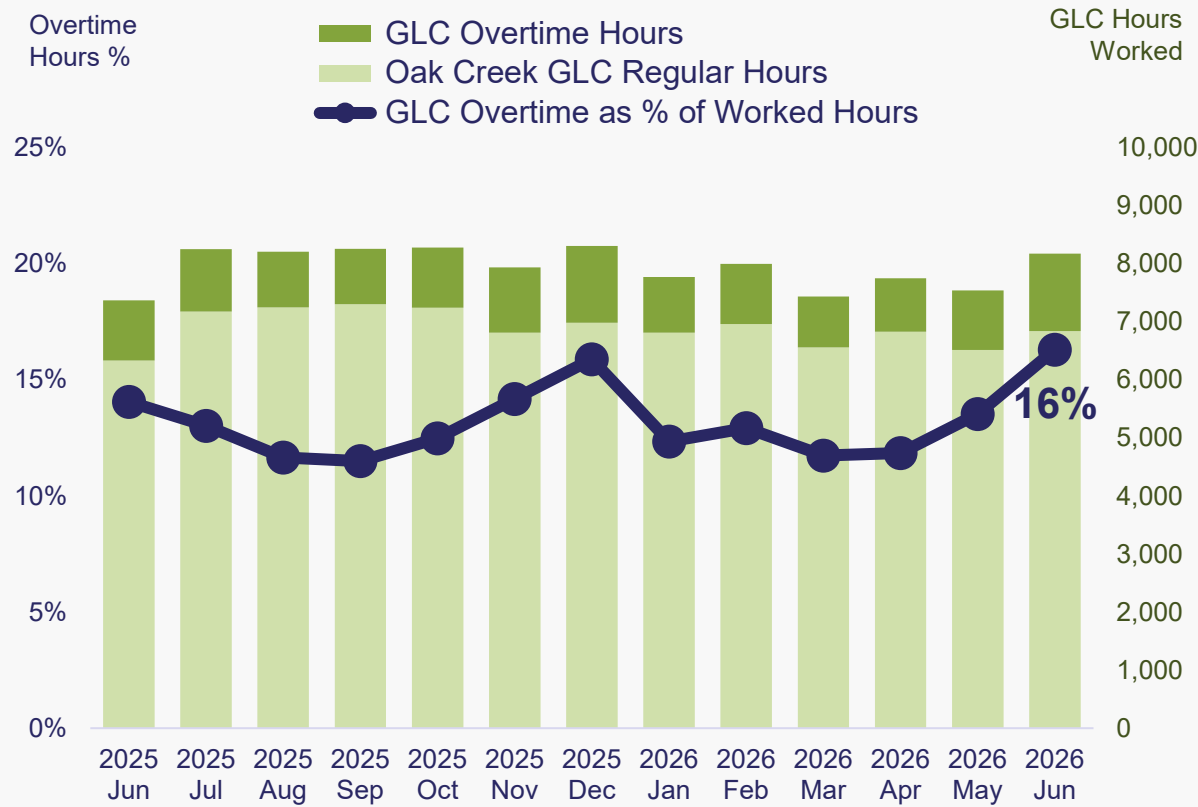
Note: Workday data has a one-month lag.



GLC Overtime (Workday)

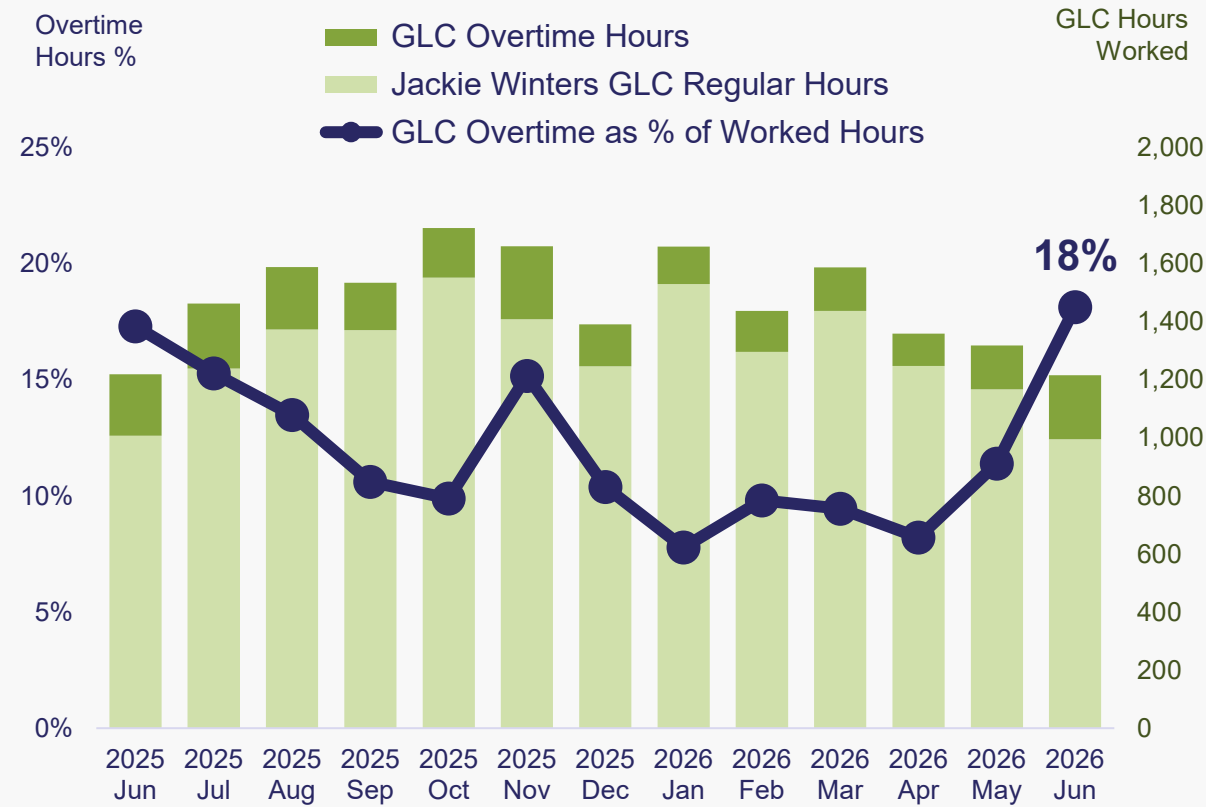
16% of OCYCF GLC hours were overtime in June.

OCYCF



18% of JWTP GLC hours were overtime in June.

JWTP



Note: Workday data has a one-month lag.



Supplemental: Overtime and Sick Leave Details

Together, OCYCF and JWTP averaged 53 hours of overtime per day in June.

Month	Budgeted Hours	Sick Leave	Mandated Overtime	Voluntary Overtime	SL Hours per Day	OT Hours per Day	SL % of Budgeted Hours	OT % of Budgeted Hours
Jan 2026	8,184	608	76	571	19.6	20.9	7.4%	7.9%
Feb 2026	7,392	608	84	820	21.7	32.3	8.2%	12.2%
March 2026	8,184	488	58	852	15.7	29.4	6.0%	11.1%
April 2026	7,920	376	95	754	12.5	28.3	4.7%	10.7%
June 2026	7,920	328	121*	1560	10.9	56.0	4.1%	21.2%
July 2026	8,184	504	139*	1351	16.3	53.2	6.2%	20.1%

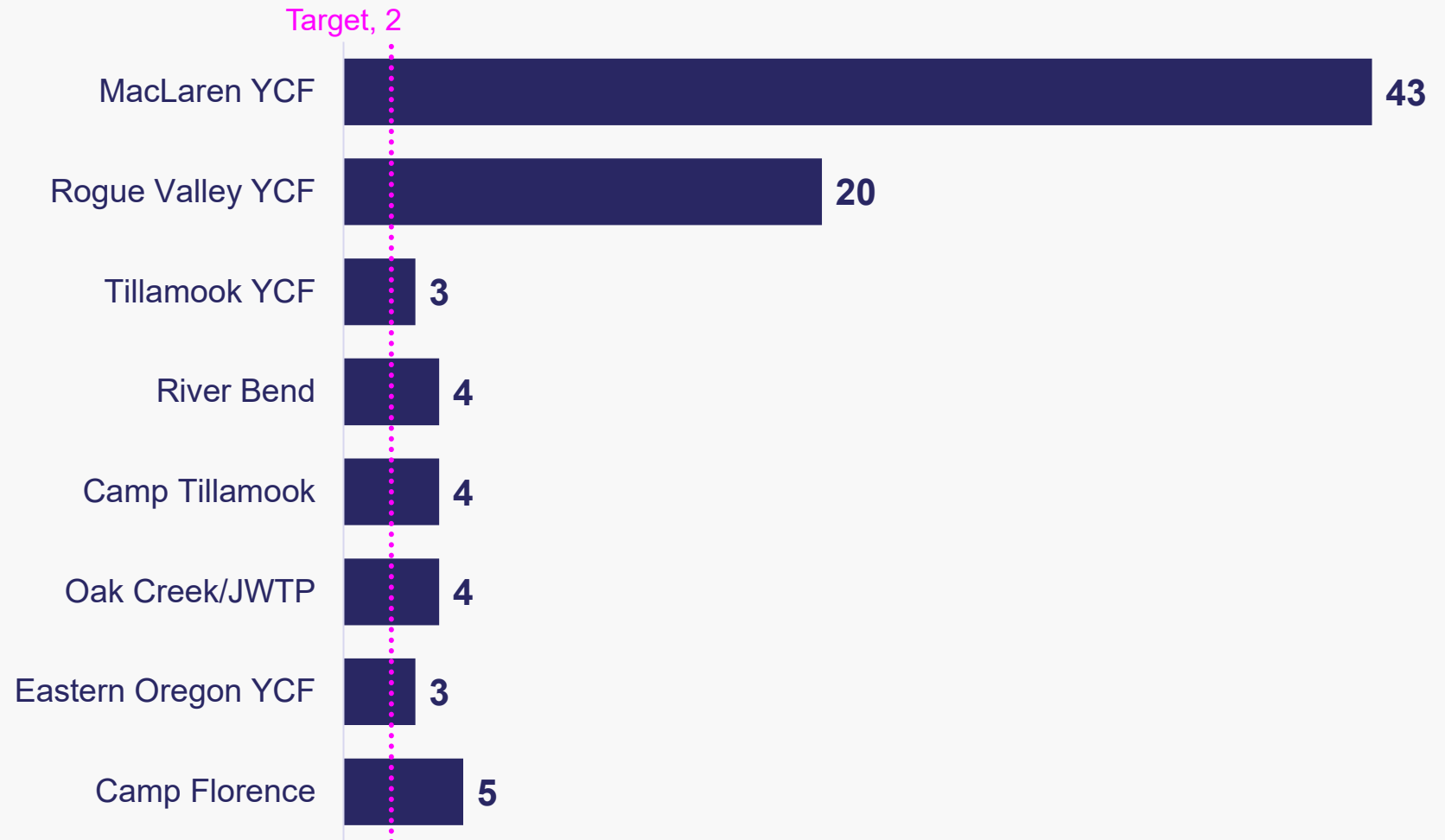
*298, including an additional 159 OTM hours



PREA Walkthroughs by Facility

- II-A-3.0 Interactive Supervision of Youth
 - Walkthrough twice per month
 - Each weekday, each shift
- Tracked in Unit Logs
- Completed by LUM, OD, or CO

In July 2026, 100% of facilities met or exceeded requirement for PREA walkthroughs.





Access to Hygiene Products

Youth in the custody of the Oregon Youth Authority are entitled to immediate and unrestricted access to culturally-specific hygiene products.

1. What is your facility's process for ensuring youth have immediate access to culturally-specific hygiene products?
2. How are staff trained or informed about this process so they can provide these items without delay?
3. How do you monitor or verify that this process is consistently followed, and what steps do you take when it is not?
4. What barriers exist, or what do you need to ensure youth have immediate and ongoing unrestricted access to culturally-specific hygiene products?



Religious Services



Facility religious coordinator

Designated
religious
program
coordinator
and
documented in
duties



Youth access to religious practice

Regular
opportunities
to engage in
religious
practice and/or
an established
process for
providing
access upon
request



Multi-faith access pathway

Youth from
different faiths
are able to
practice,
beyond a
single primary
service



Materials available

Religious texts
and commonly
requested
items are
available, and
a process
exists for
requesting
more.



Request process

Youth can
request religious
services or
accommodations,
and requests are
tracked and
responded to



Community/ Volunteer engagement

Community or
volunteer
support for
religious
services is
currently in
place or being
developed



Staff awareness

Staff learn
about and
support youth
religious rights,
and know how
to route
requests



- Safety and Security Review (39 items)
- Programming Improvement (16 items)
- Data Initiatives (8 items)
- Training (5 items)
- Unit-specific Action Plans



Closing Updates



High-Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

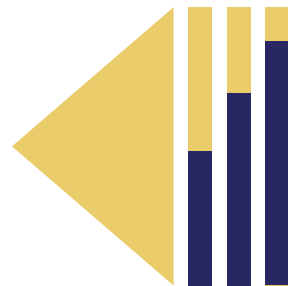
Updates on employee engagement efforts and areas of focus.



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



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Help us improve

To share your insights, ask questions, or provide feedback,
scan the QR code or enter this link into your browser:

bit.ly/oyaimpactsurvey