



Oak Creek Youth Correctional Facility and Jackie Winters Transition Program

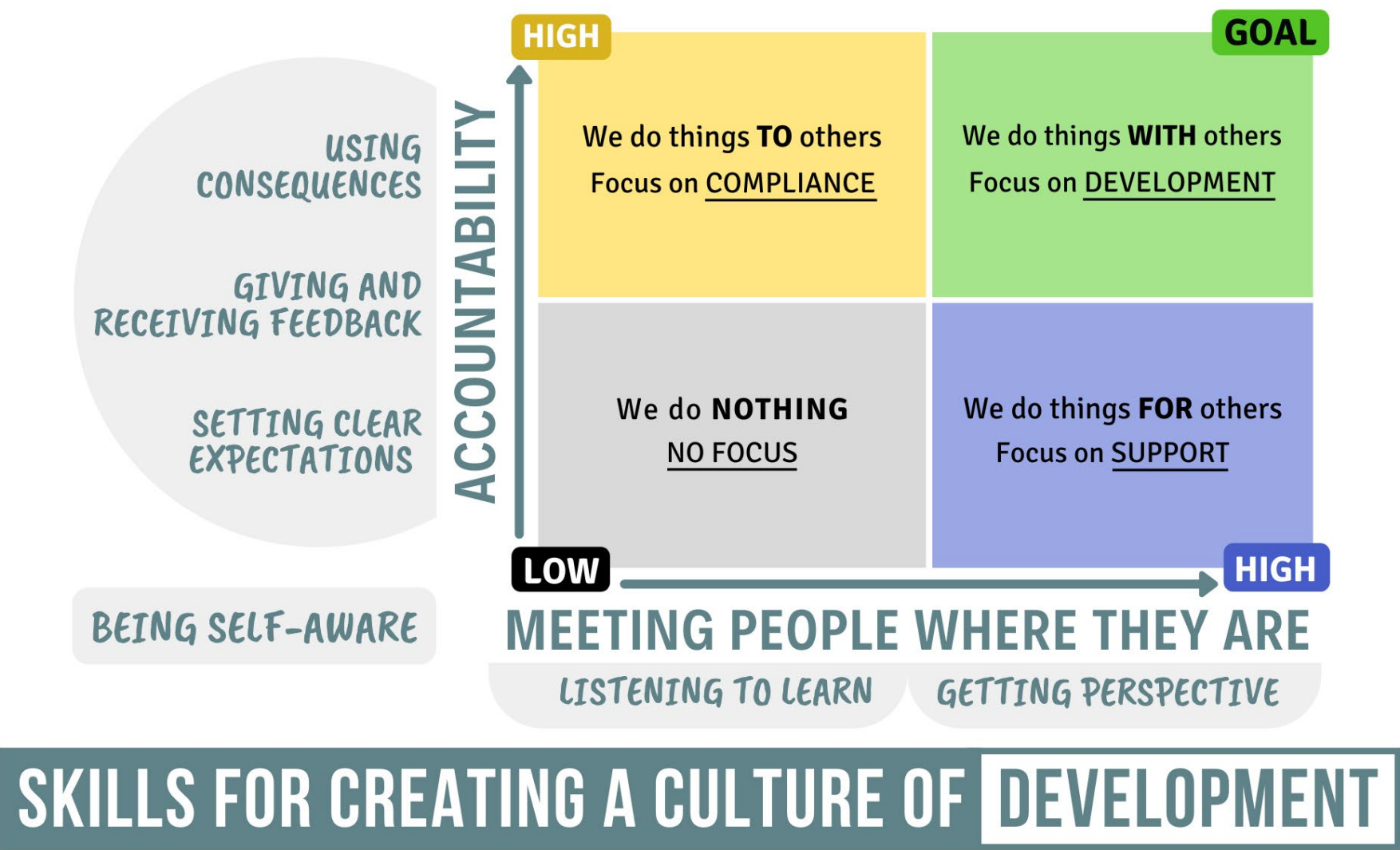
IMPACT Statistics

Brenda Frontino on behalf of Kristine Meany, OCYCF/JWTP Superintendent

7/23/2026



The Developmental Approach





Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

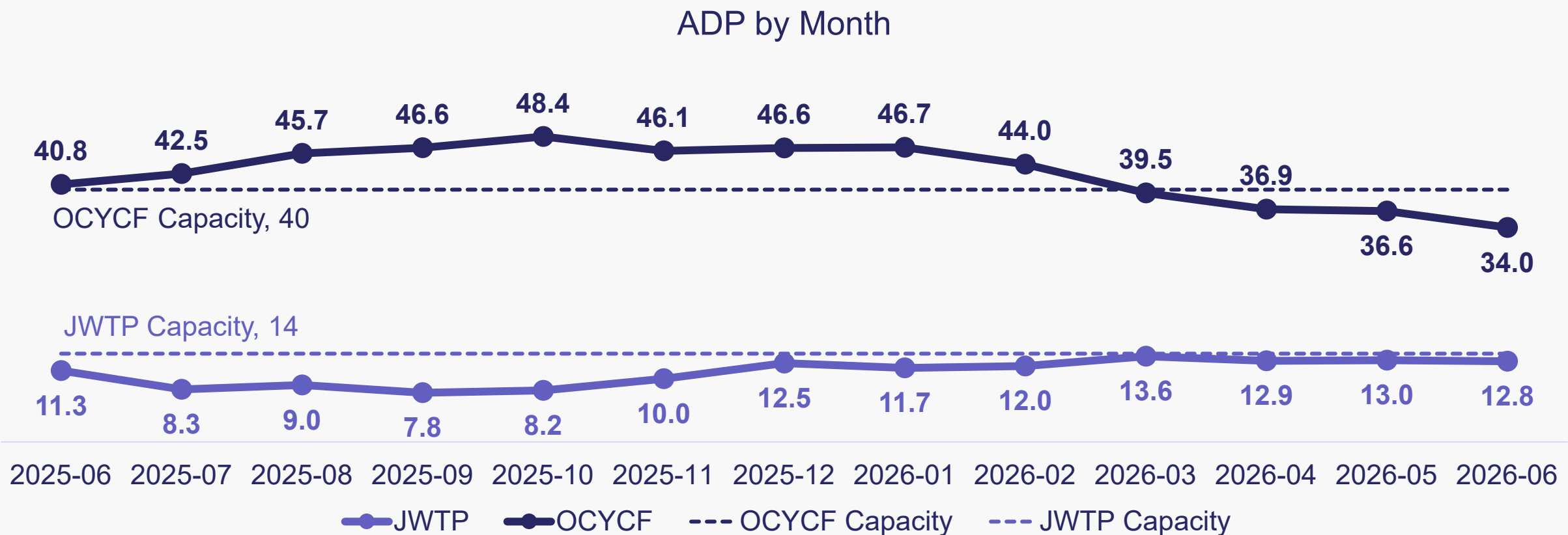
We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



Population by Month

Average daily population (ADP) over the past 13 months





Current Population

On 6/30/26 there were 37 youth at OCYCF and 10 youth at JWTP

	OCYCF Aspen	OCYCF Cedar	JWTP
Number of Youth	19	17	10
Average Age	18.5	15.9	19.1
Age Range in Years	16 - 24	14 - 17	16 - 23
DOC Youth	1	0	0
% PSR	32%	12%	50%
% Revoked	32%	47%	30%
Average LOS to Date in Days	414.2	209.6	206.5
Median LOS to Date in Days	132	193	116.5
LOS Range in Days	4 - 2,639	8 - 820	5 - 887
Race/Ethnicity			
% White	26%	71%	60%
% Hispanic	32%	12%	20%
% African American	5%	6%	20%
% Native American	32%	6%	0%

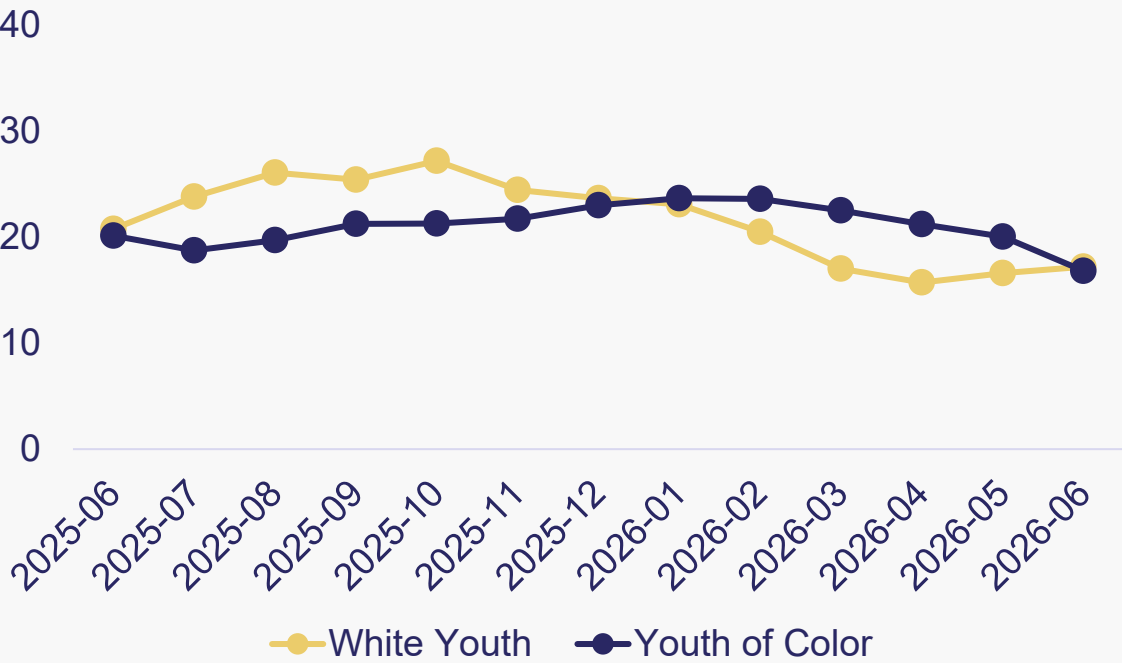
1 additional youth was assigned to Birch (new admission)



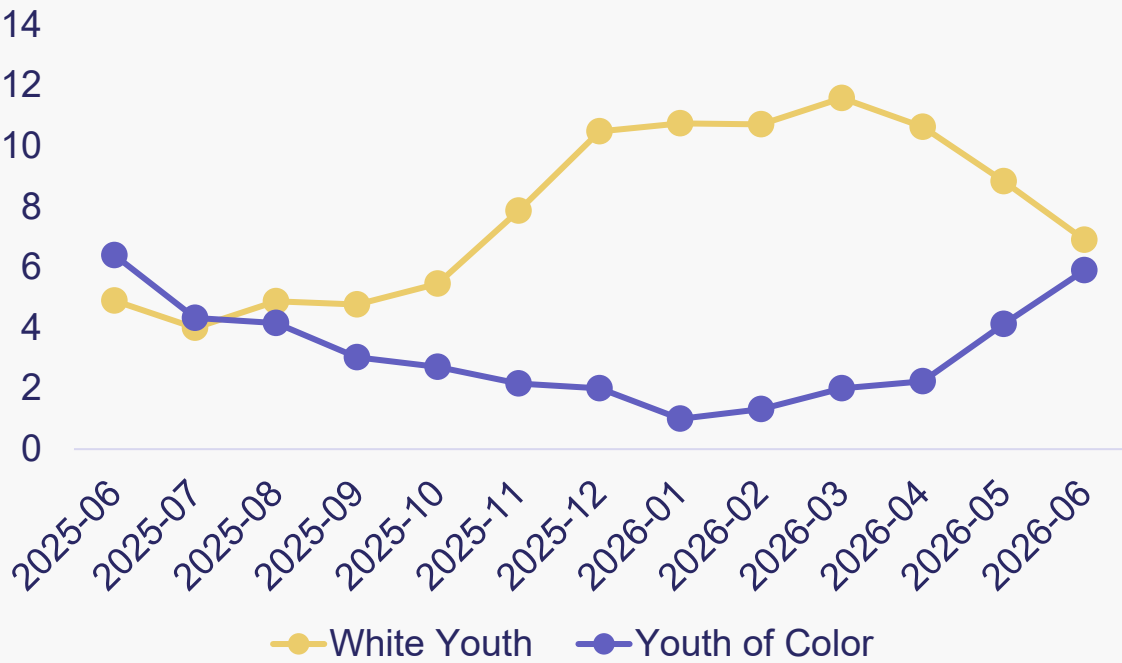
Supplemental – Population Demographics by Month

Last month’s population had a similar number of White youth and Youth of Color

OCYCF ADP by Race/Ethnicity



JWTP ADP by Race/Ethnicity





Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



Performance Metrics

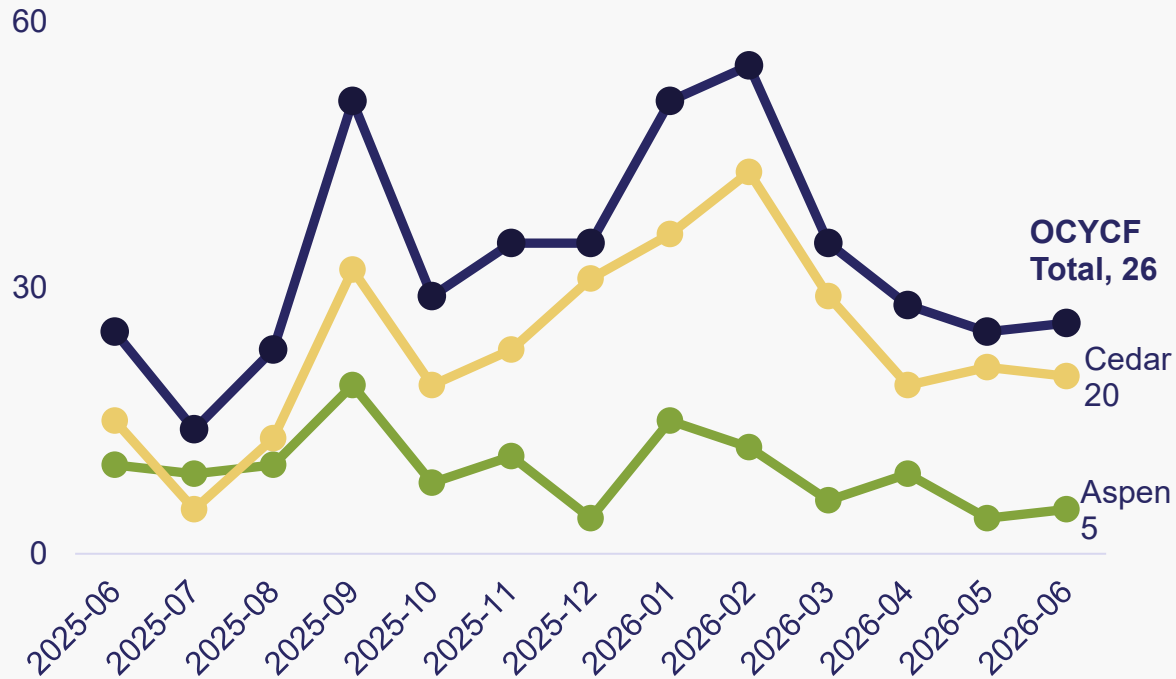


Problem Behaviors

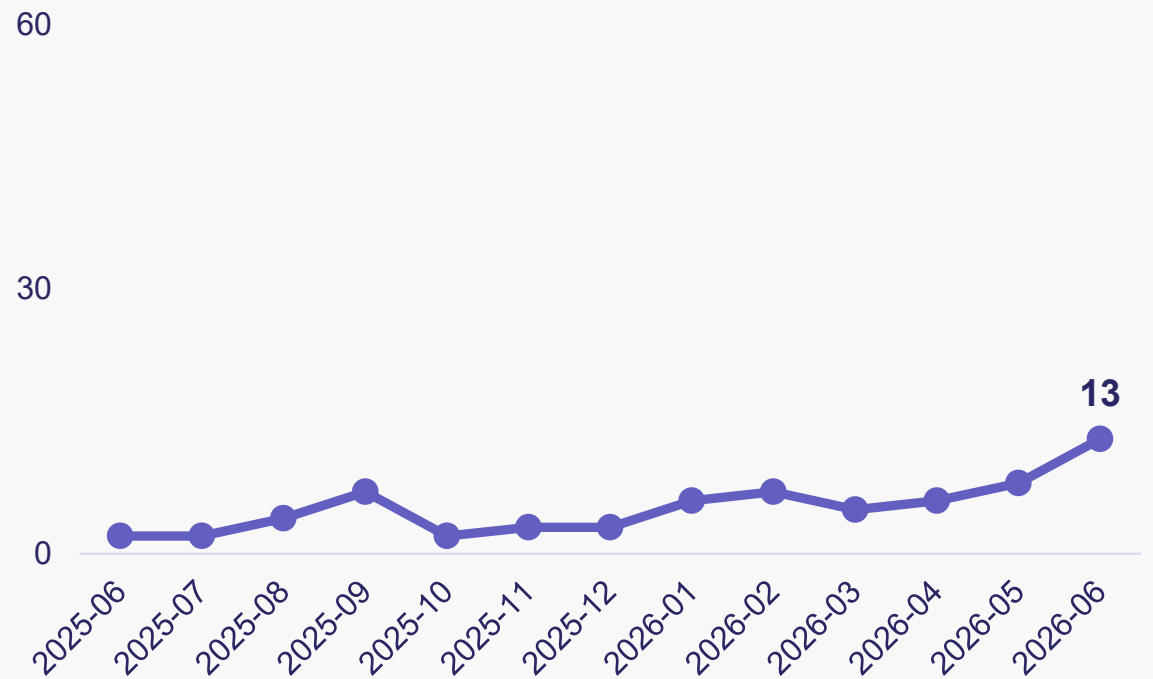
There were 26 problem behaviors at OCYCF last month (average daily population = 34)

There were 13 problem behaviors at JWTP last month (average daily population = 13)

OCYCF Problem Behaviors



JWTP Problem Behaviors

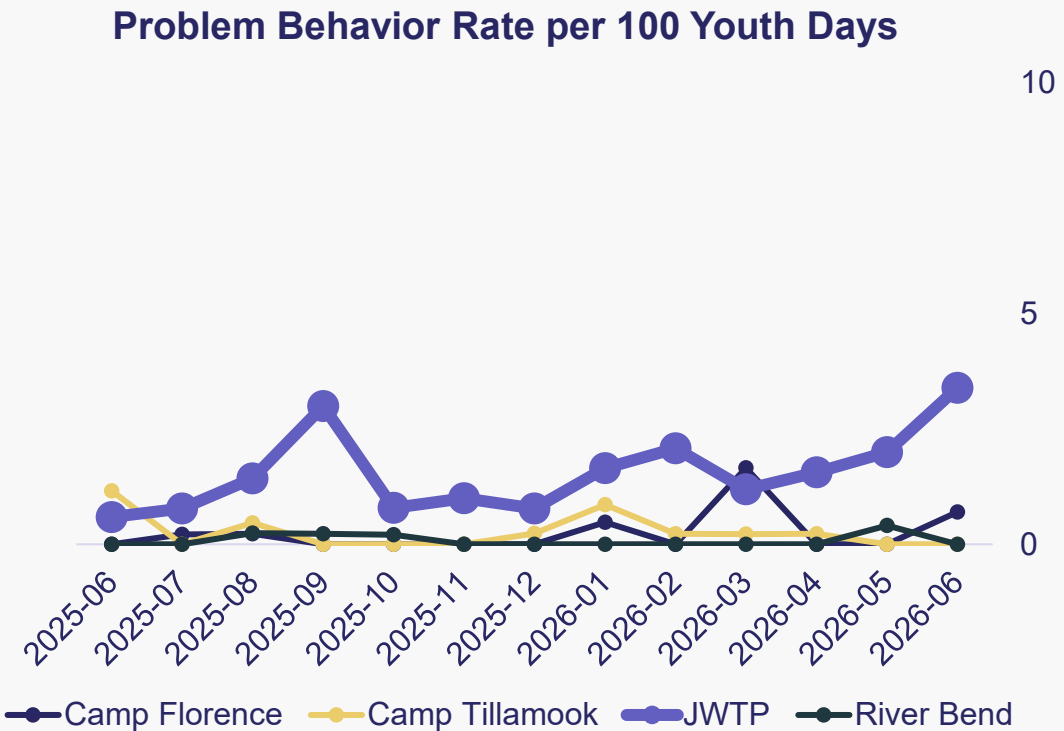
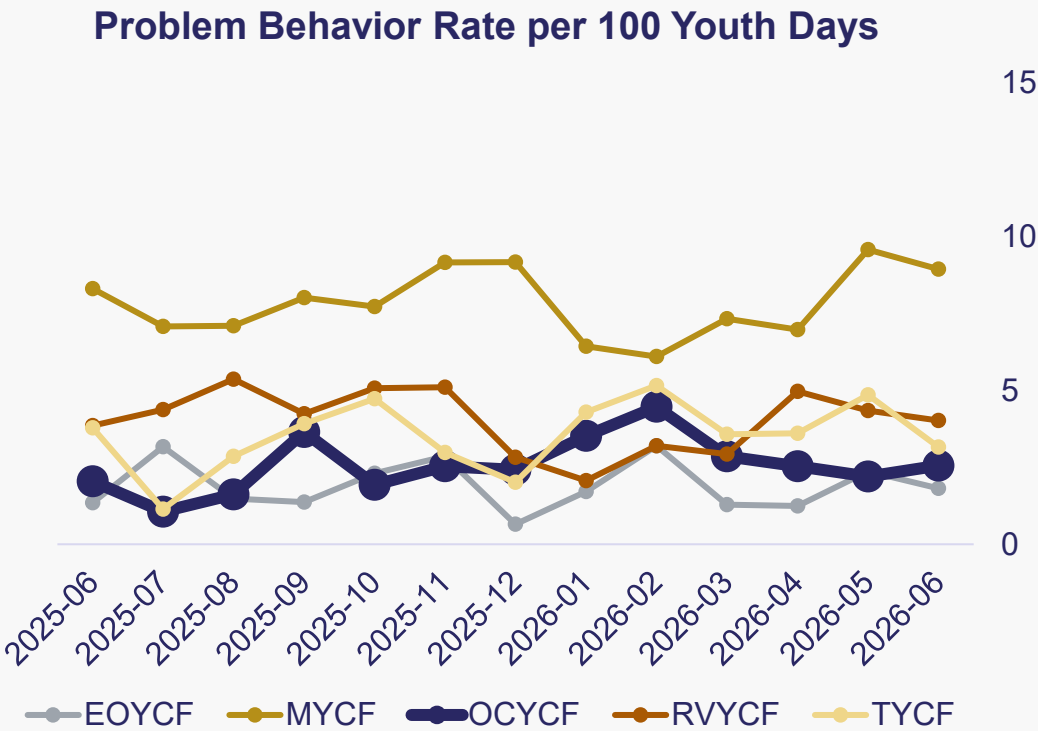




Supplemental – Facility Comparisons by Month

Problem Behavior rates at OCYCF are similar to those at comparably-sized male YCFs

JWTP has higher rates of Problem Behavior than other transition facilities

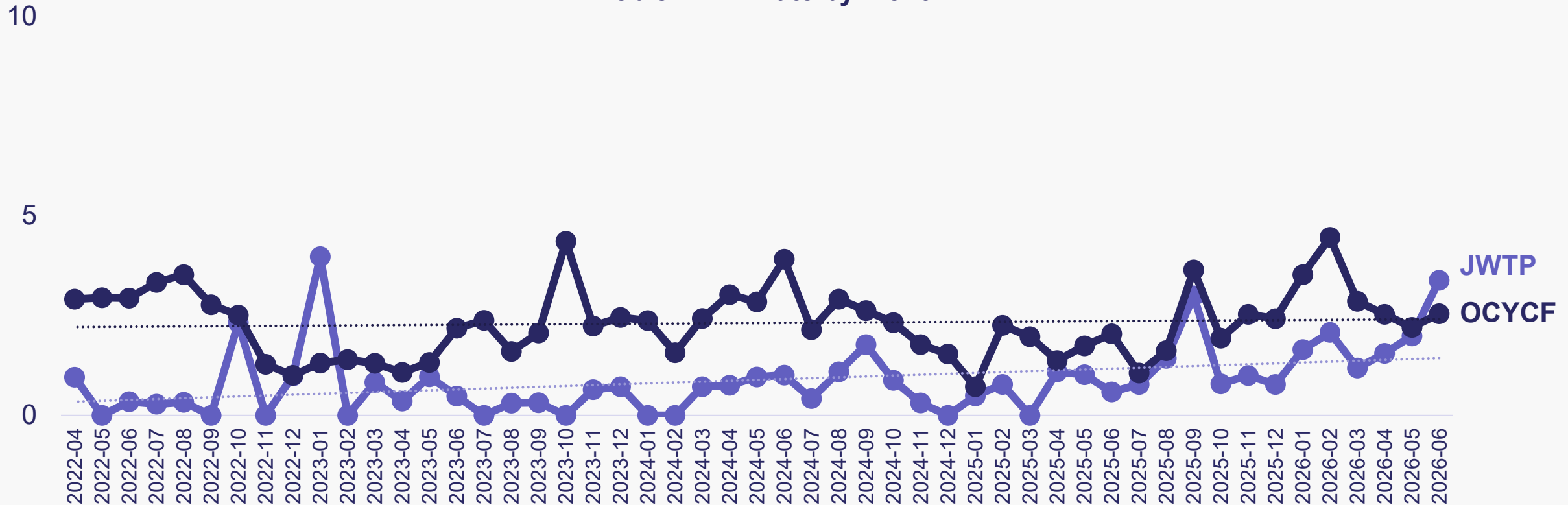




Supplemental – Monthly Problem Behavior YIR Rate, 2022 to Present

Problem Behavior Rates at JWTP have been increasing over time

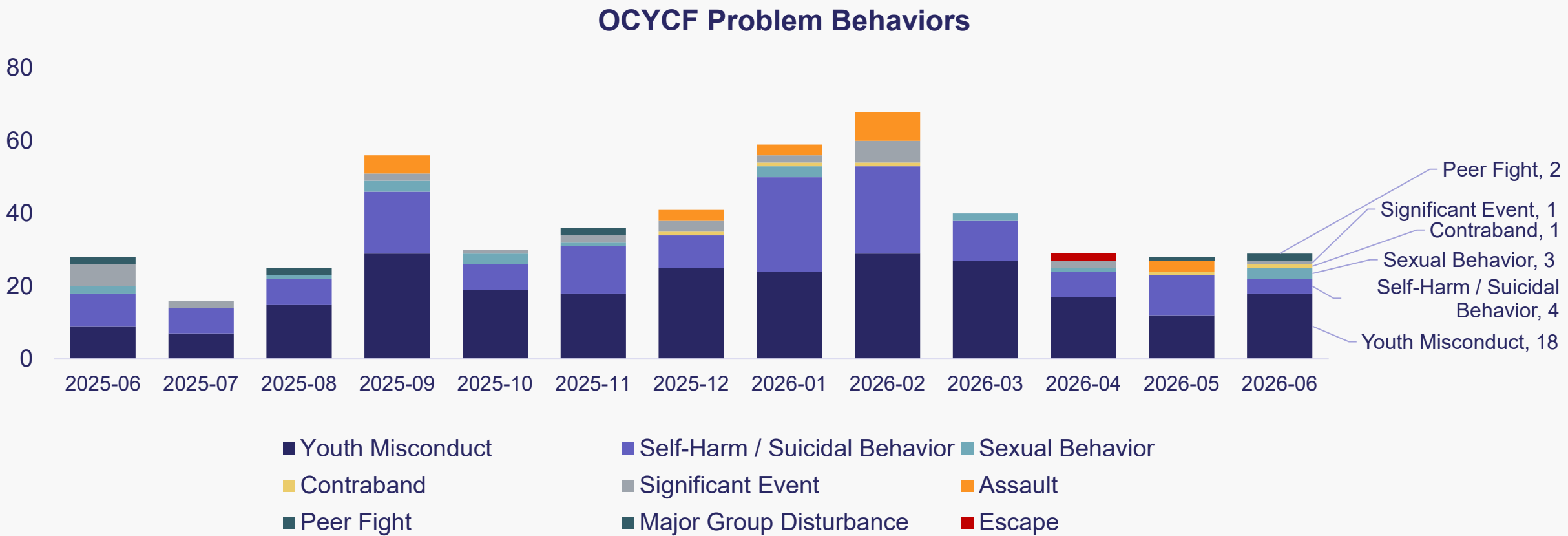
Problem YIR Rate by Month





OCYCF Problem Behaviors

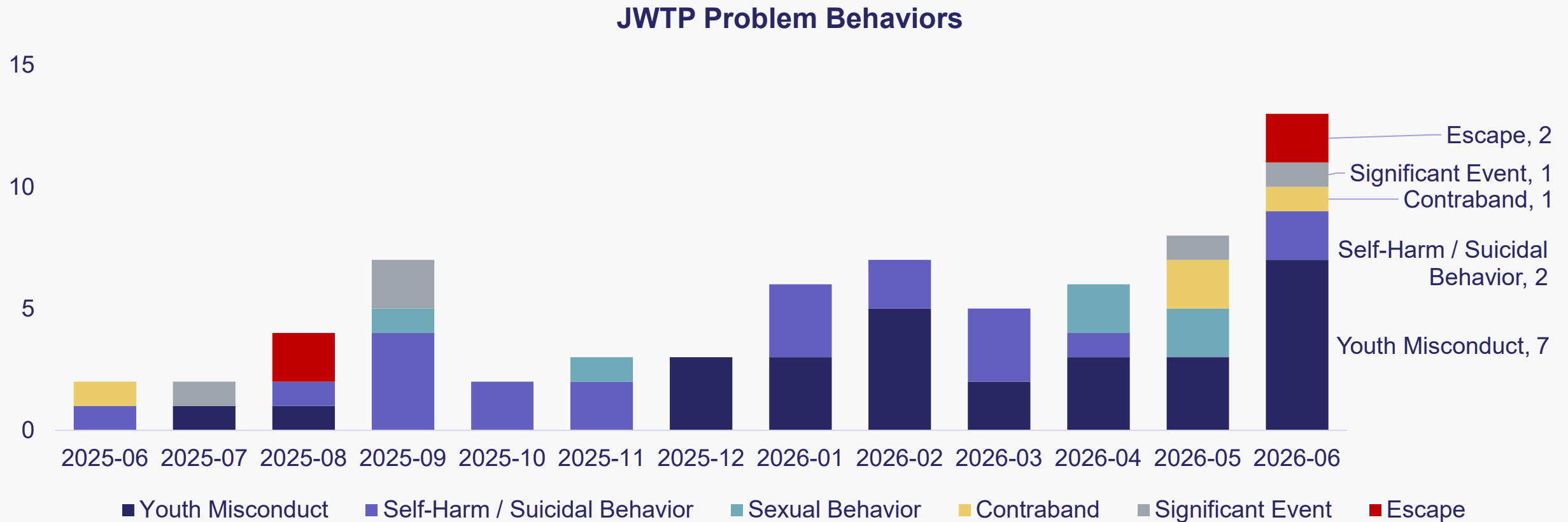
Last month's YIRs at OCYCF included 4 self-harm/suicidality behaviors, 3 sexual behaviors, and 1 peer fight involving 2 youth





JWTP Problem Behaviors

Problem behaviors increased at JWTP last month and included 2 escapes (one event)



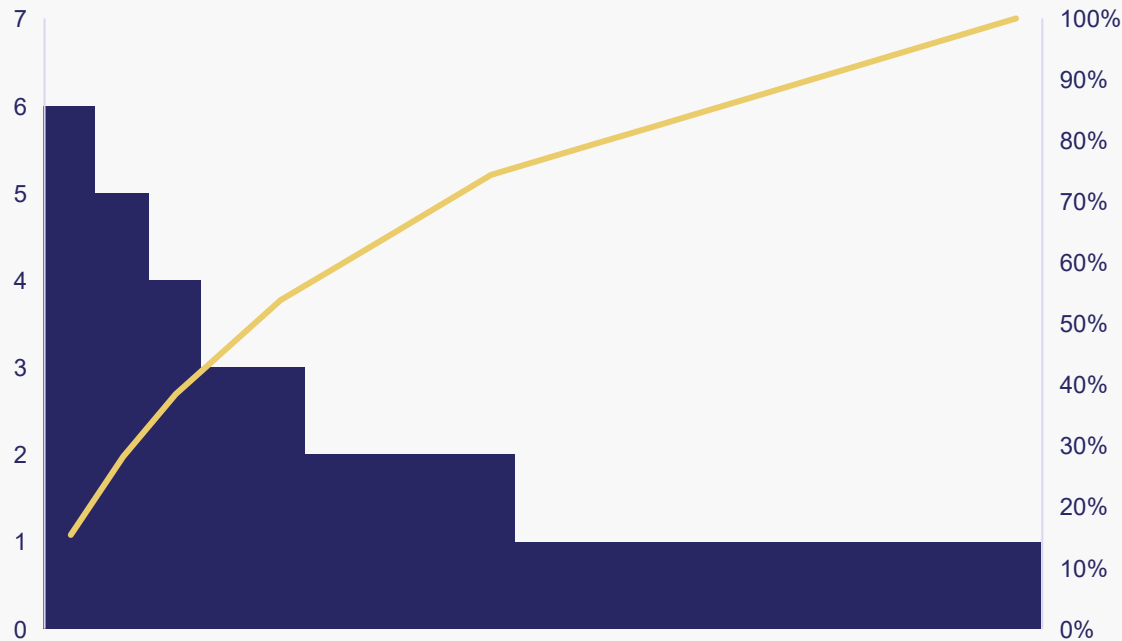


Youth Involved in Problem Behaviors

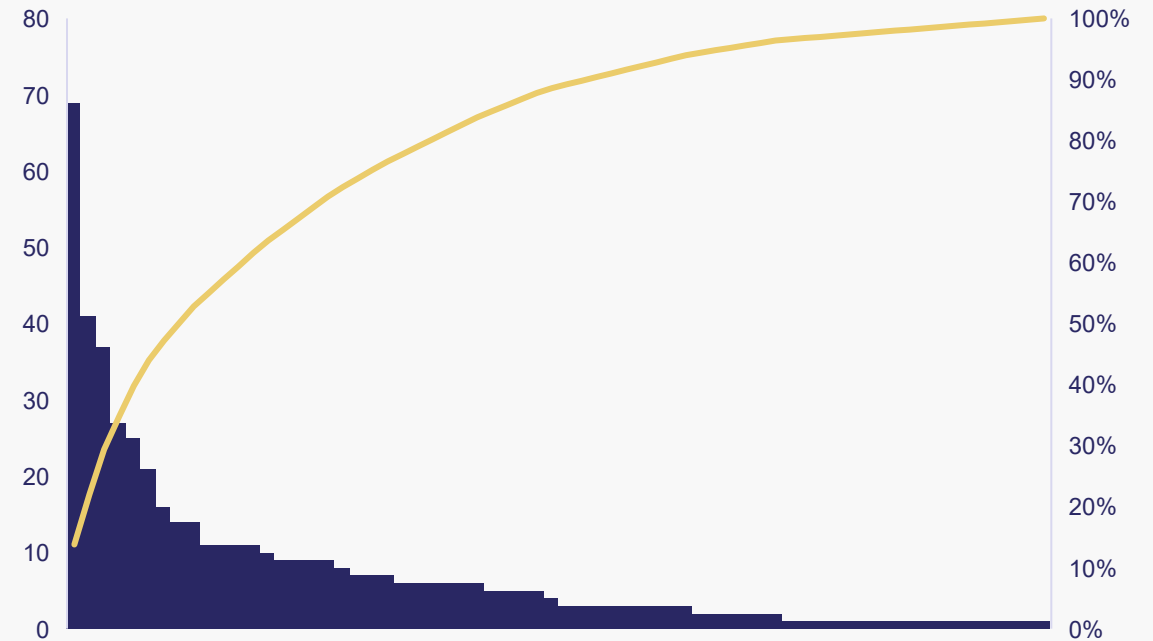
Last month, 5 youth were responsible for 50% of all Problem Behaviors at OCYCF and JWTP

Over the past 13 months, 8 youth were responsible for 50% of all Problem Behaviors at OCYCF and JWTP

**Problem Behaviors
June 2026**



**Problem Behaviors
June 2025 - June 2026**



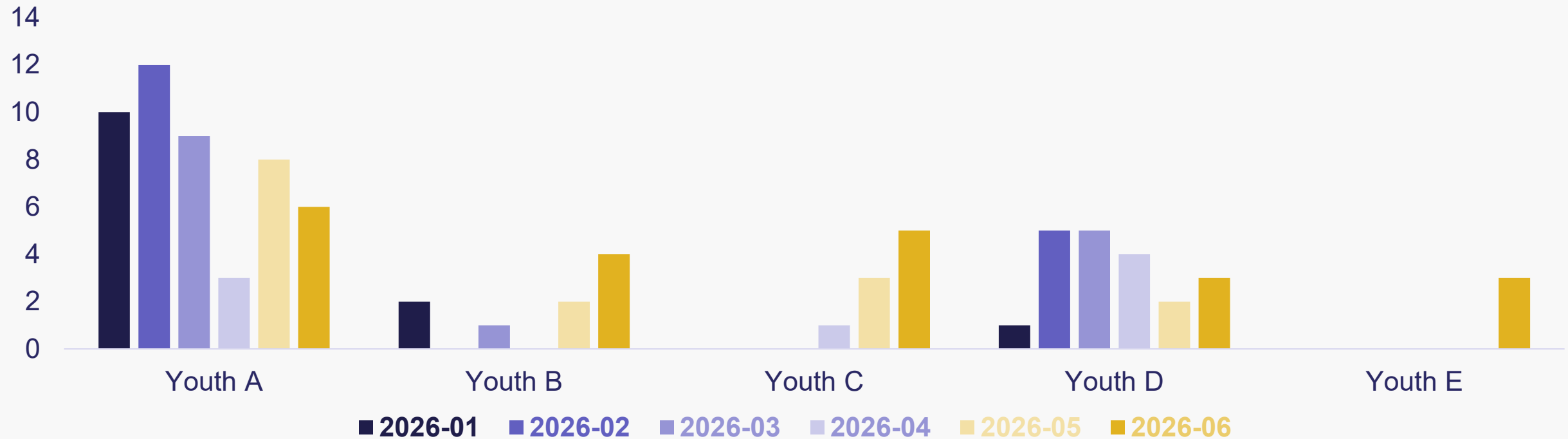
Each column represents an individual youth; column height indicates the number of problem behaviors for that youth



Supplemental – Youth behavior over time

YIR history for youth with the most YIRs last month

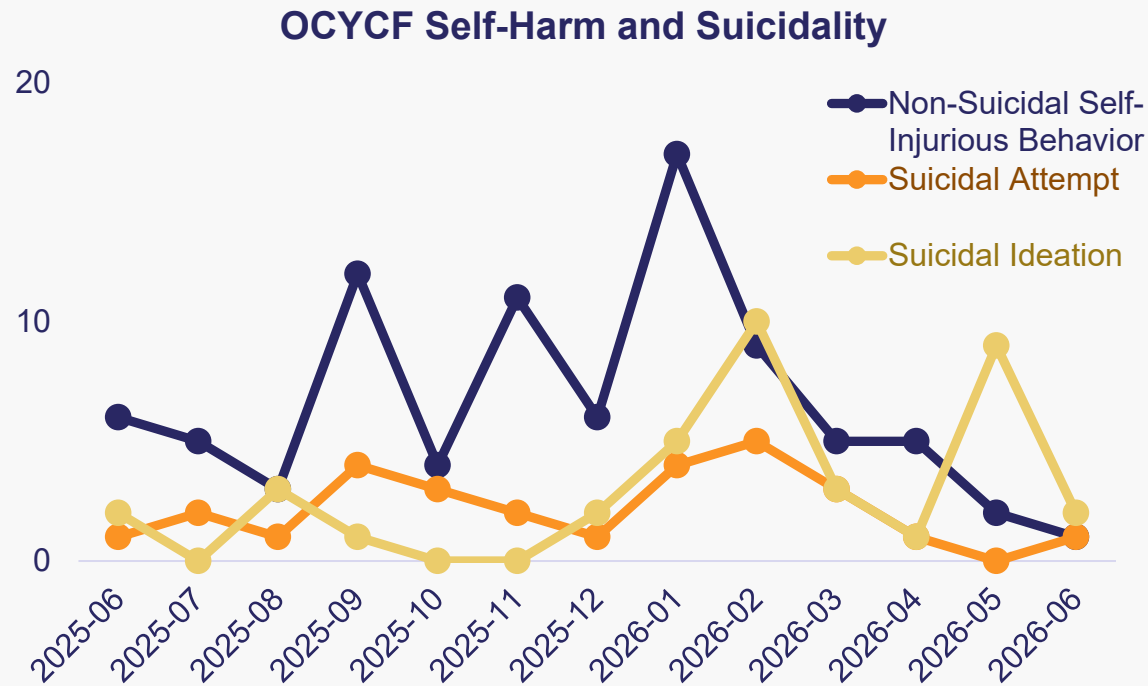
YIRs over past 6 months for
youth with the most Problem YIRs in June



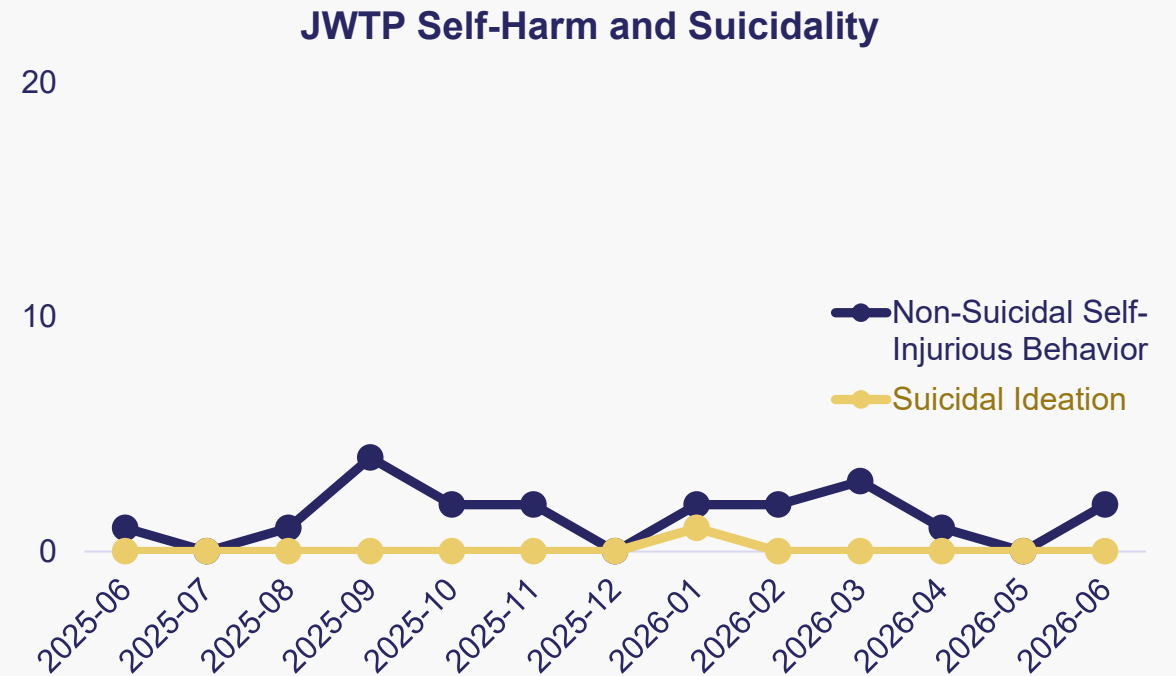


Suicidality/Self-Harm

There were 4 suicidality/self-harm behaviors at OCYCF last month



There were 2 suicidality/self-harm behaviors at JWTP last month



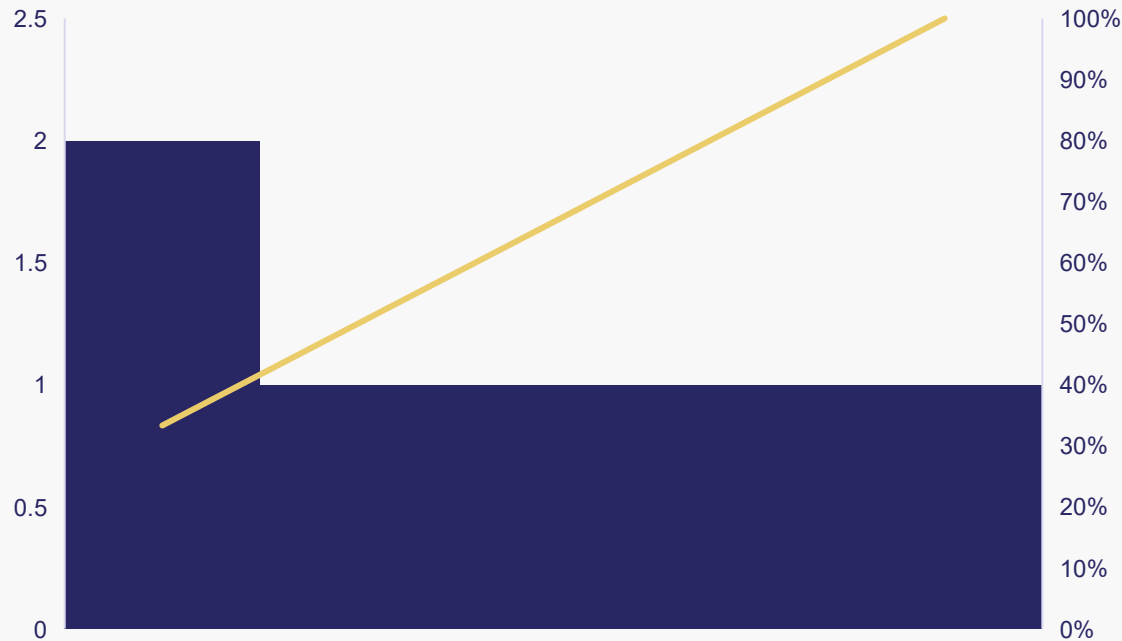
Note: per policy, YIR Suicidal Attempt code is based on youth's perception/intent, not the lethality of the behavior



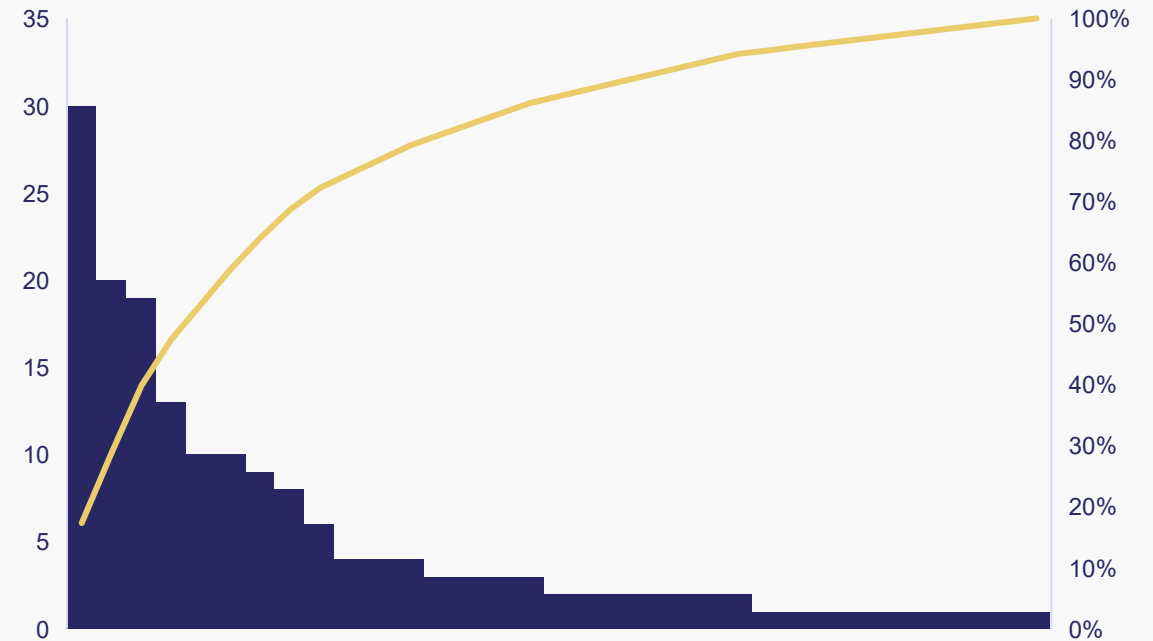
Last month, one youth had multiple self-harm/suicidality YIRs

Over the past 13 months, 5 youth were responsible for 50% of the self-harm/suicidality YIRs

**Self-Harm/Suicidality
June 2026**



**Self-Harm/Suicidality
June 2025-June 2026**



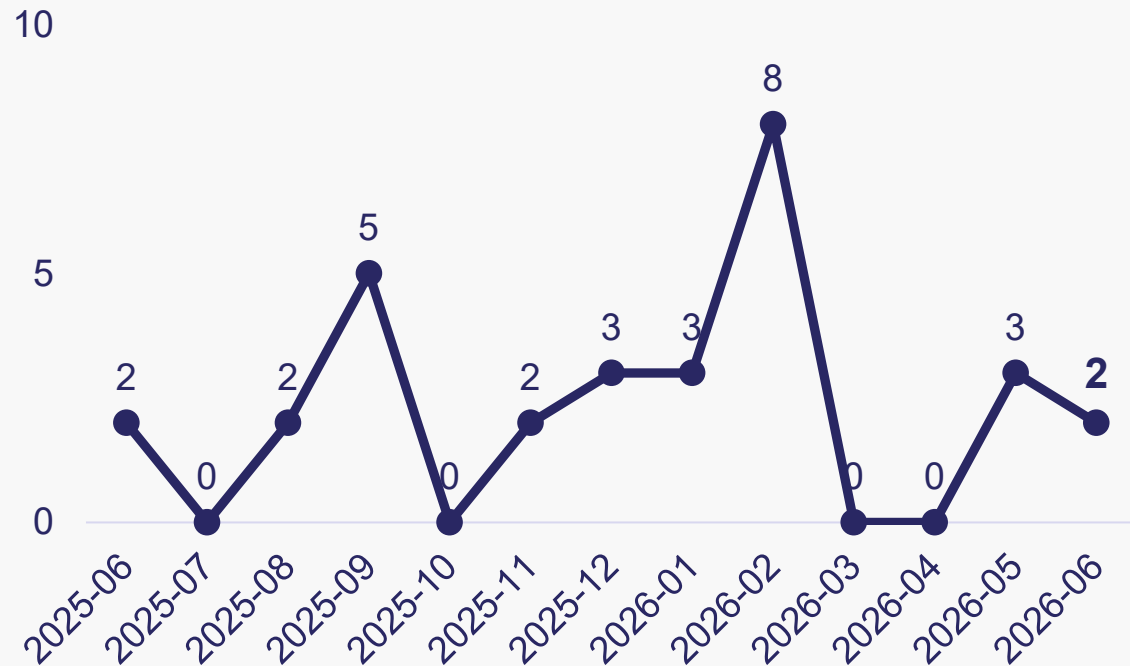
Each column represents an individual youth; column height indicates the number of self-harm/suicidality behaviors for that youth



Assaults/Peer Fights

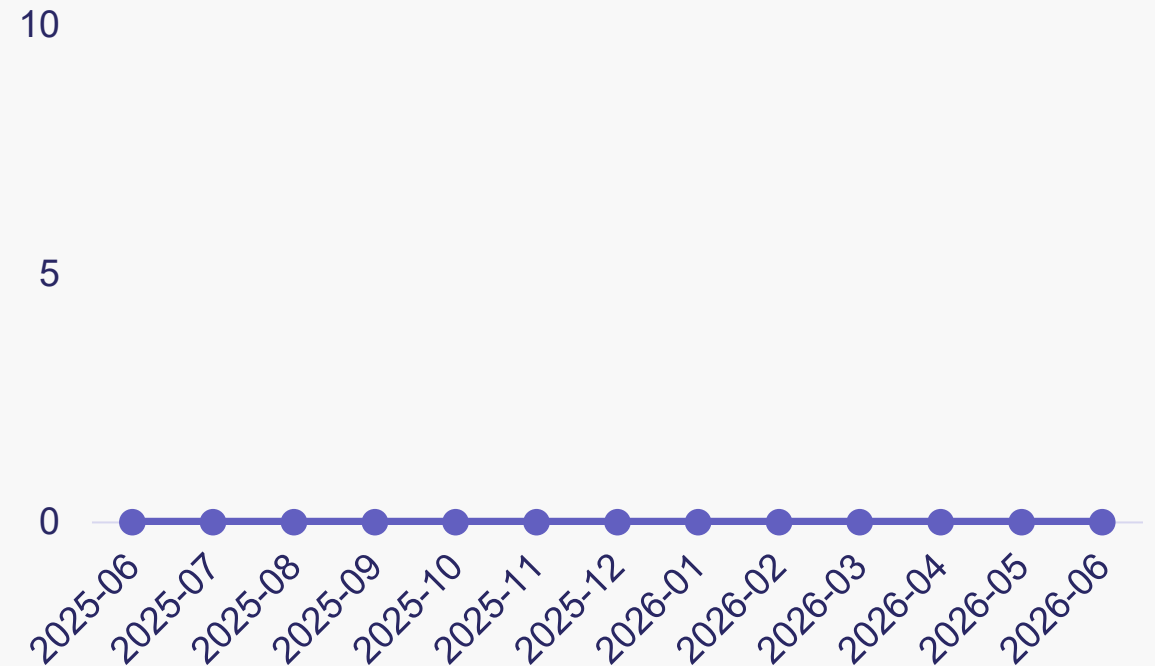
There was 1 Peer Fight involving 2 youth at OCYCF last month

OCYCF Assaults/Peer Fights



There have been no Assaults/Peer Fights at JWTP in the past 13 months

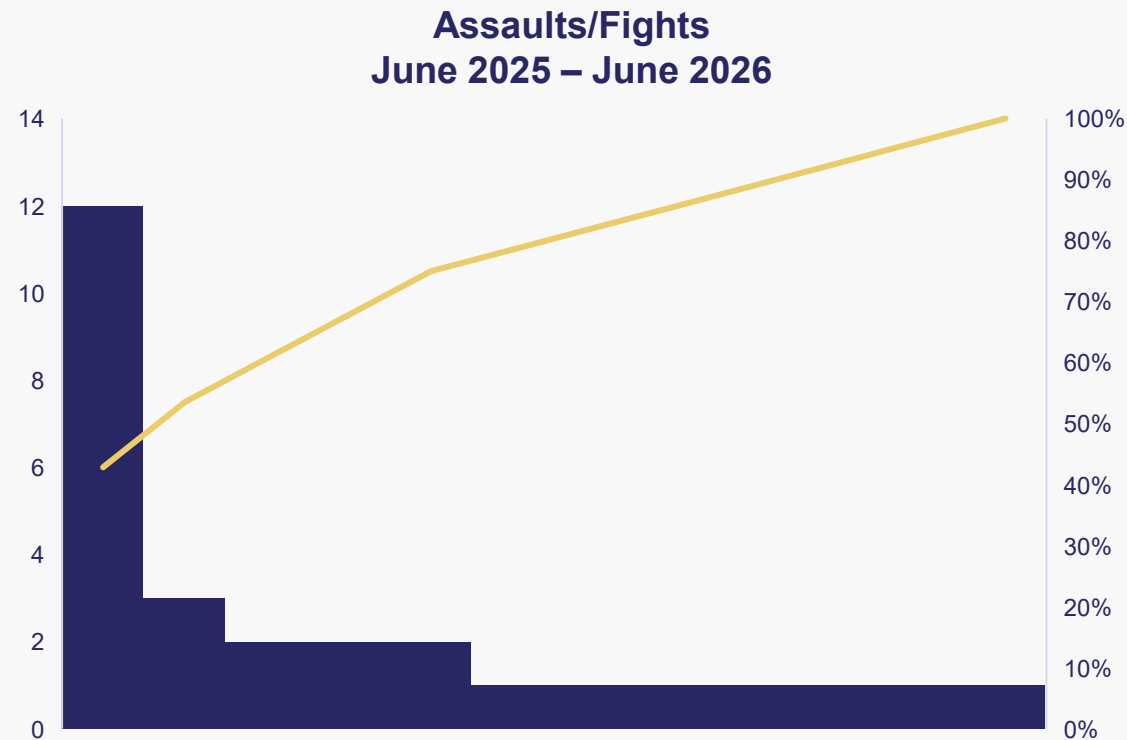
JWTP Assaults/Peer Fights





Youth Involved – Assaults and Peer Fights

Over the past 13 months, 1 youth was responsible for 43% of the Assault/Fight YIRs



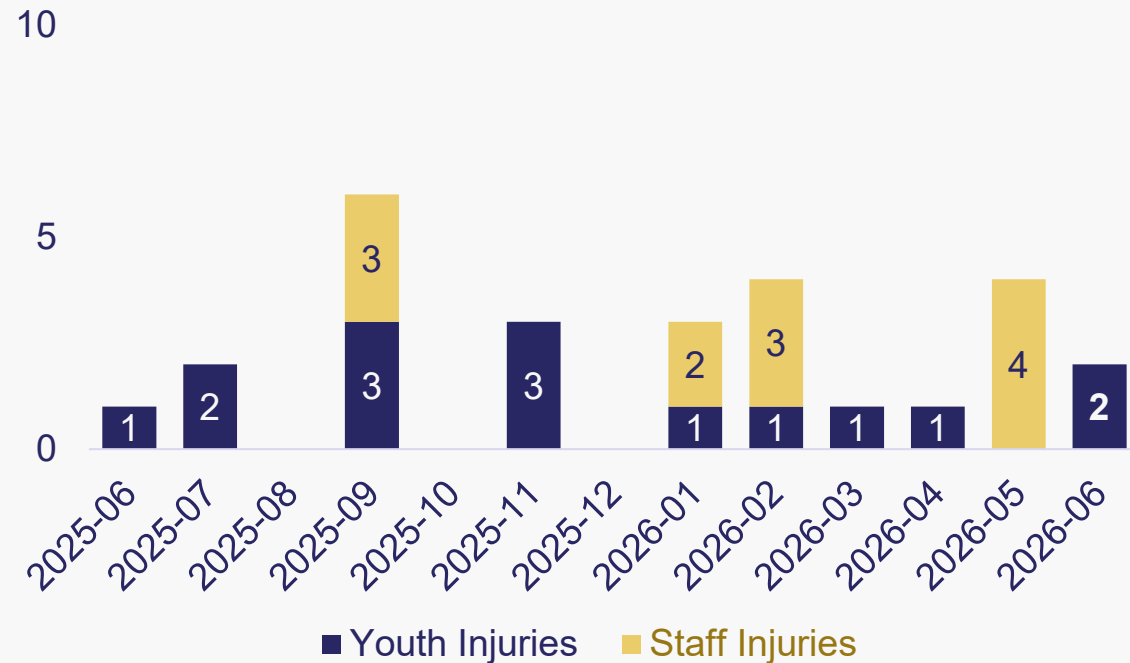
Each column represents an individual youth; column height indicates the number of assault/fight behaviors for that youth



Youth Incident Reports with Injuries

Two youth injuries were logged in YIRs at OCYCF last month

OCYCF Injuries



One youth injury was logged in YIRs at JWTP last month

JWTP Injuries



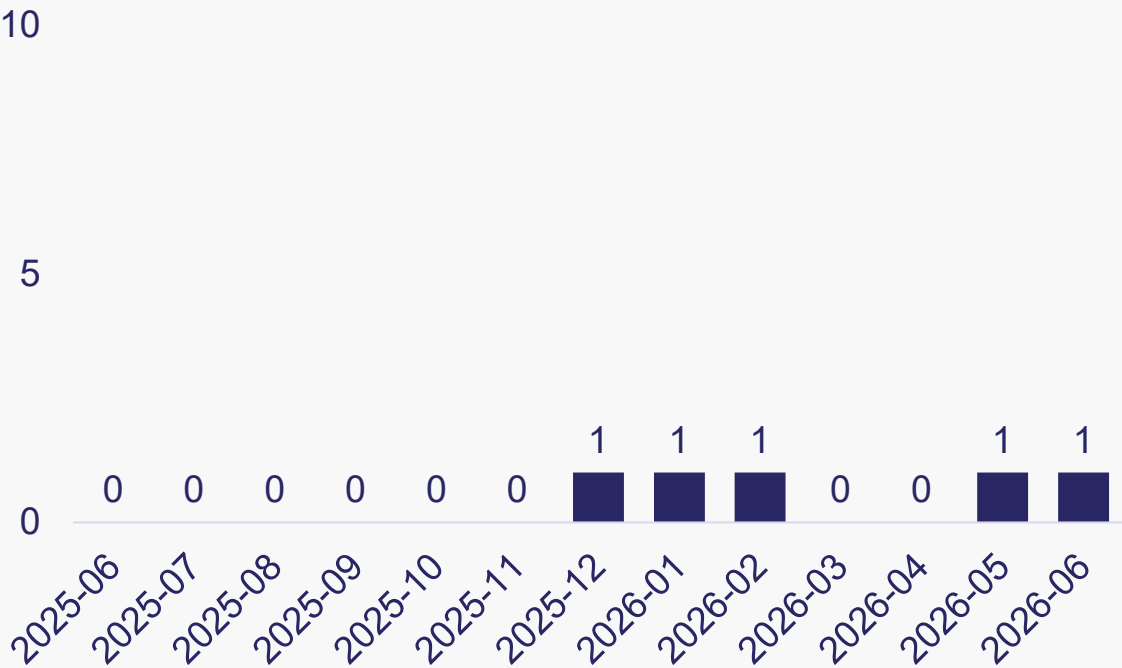


YIRs with Contraband

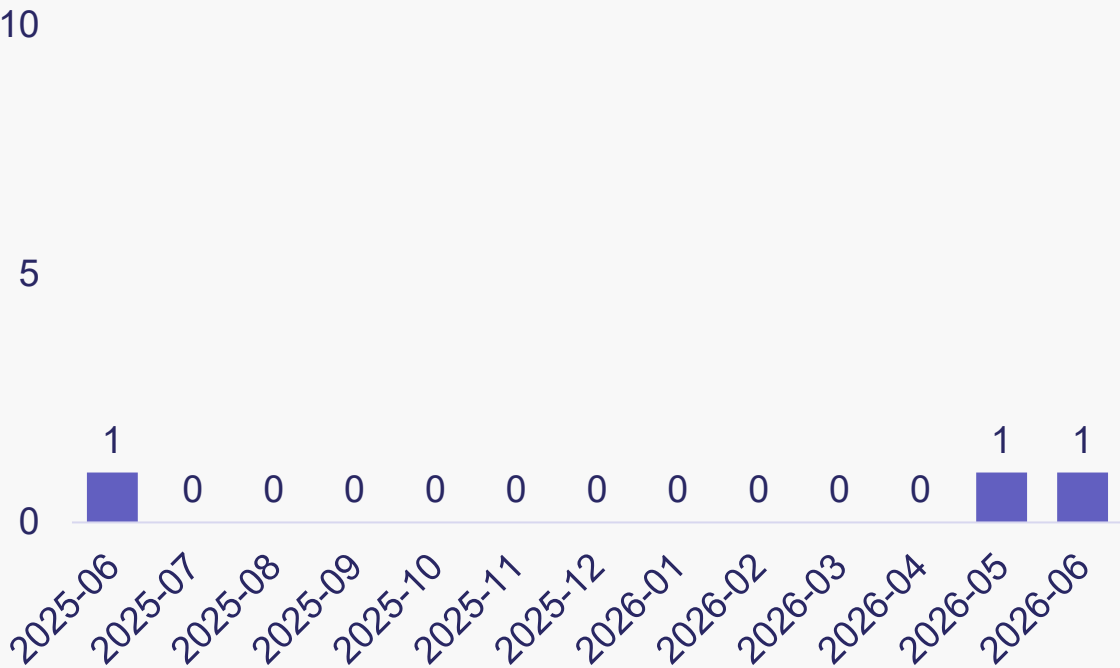
OCYCF had one contraband YIR last month

JWTP had one contraband YIR last month

OCYCF Contraband YIRs



JWTP Contraband YIRs





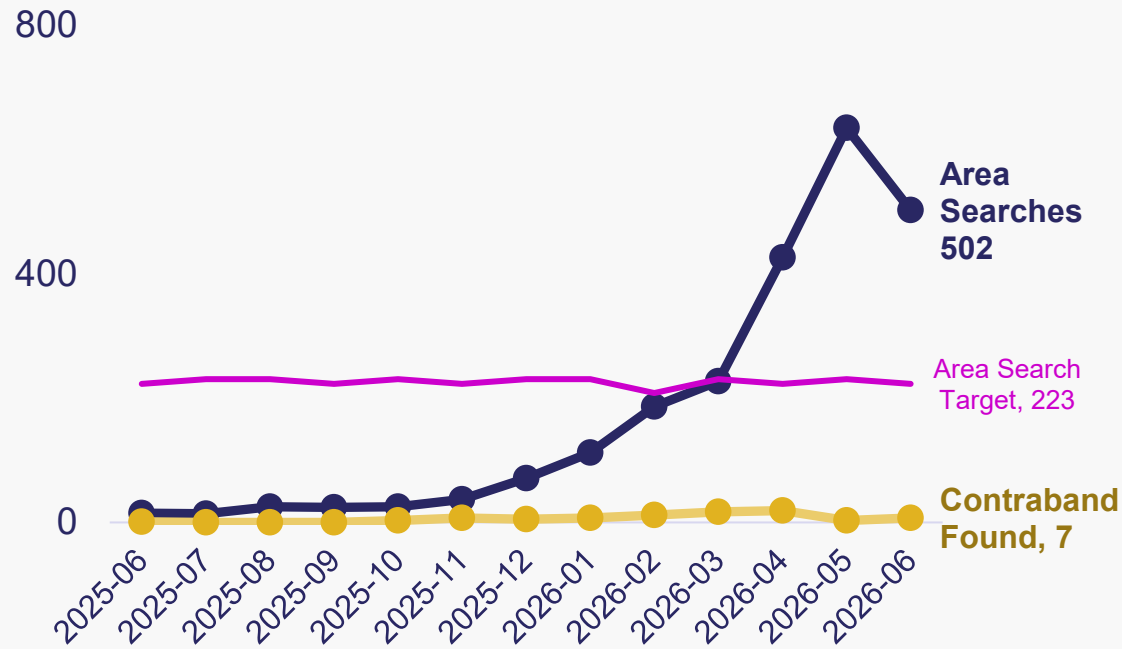
Contraband from Area Searches

Last month there were 8 contraband discoveries from area searches

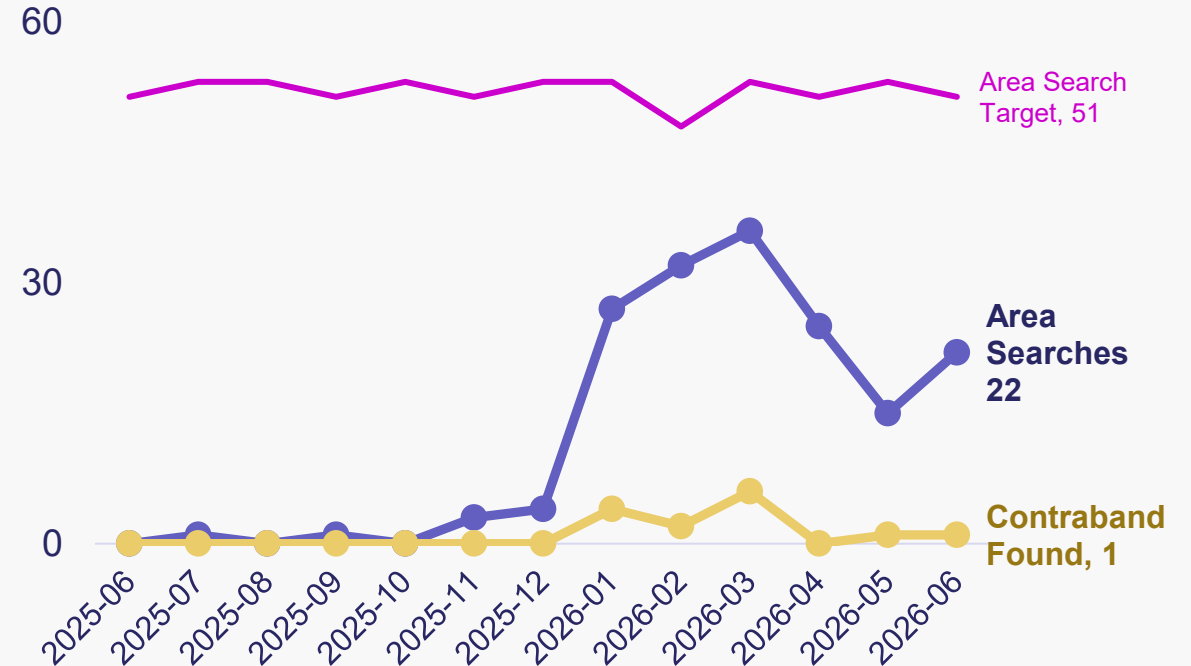
1.3% of OCYCF area searches found contraband

4.5% of JWTP area searches found contraband

OCYCF Area Searches



JWTP Area Searches

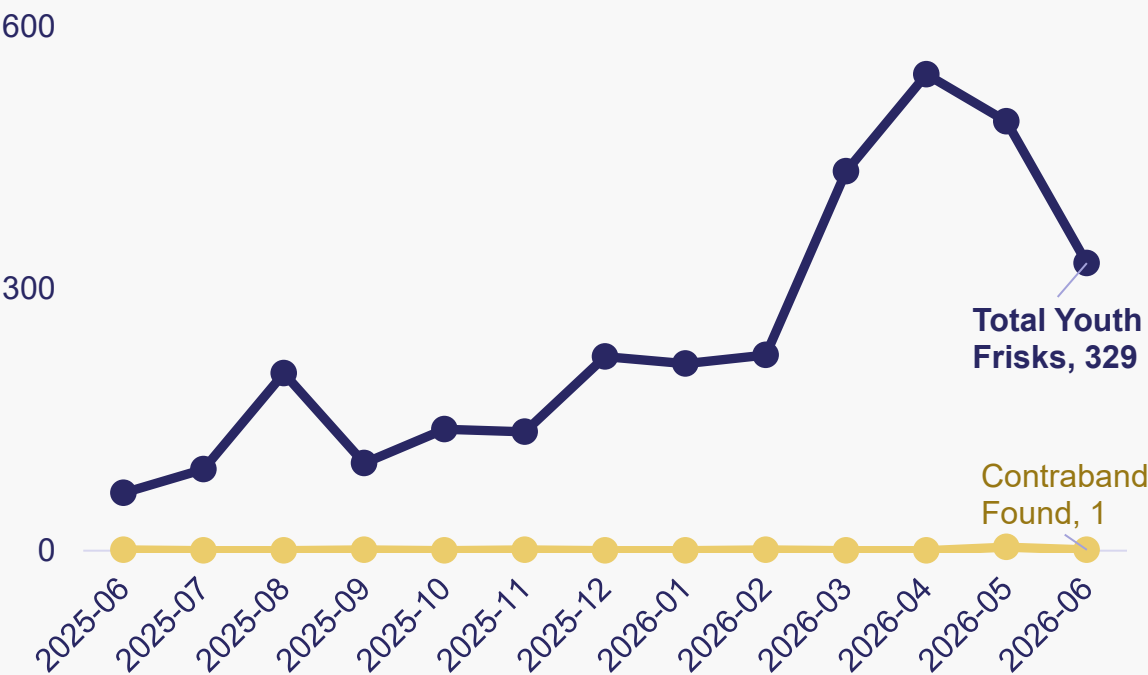




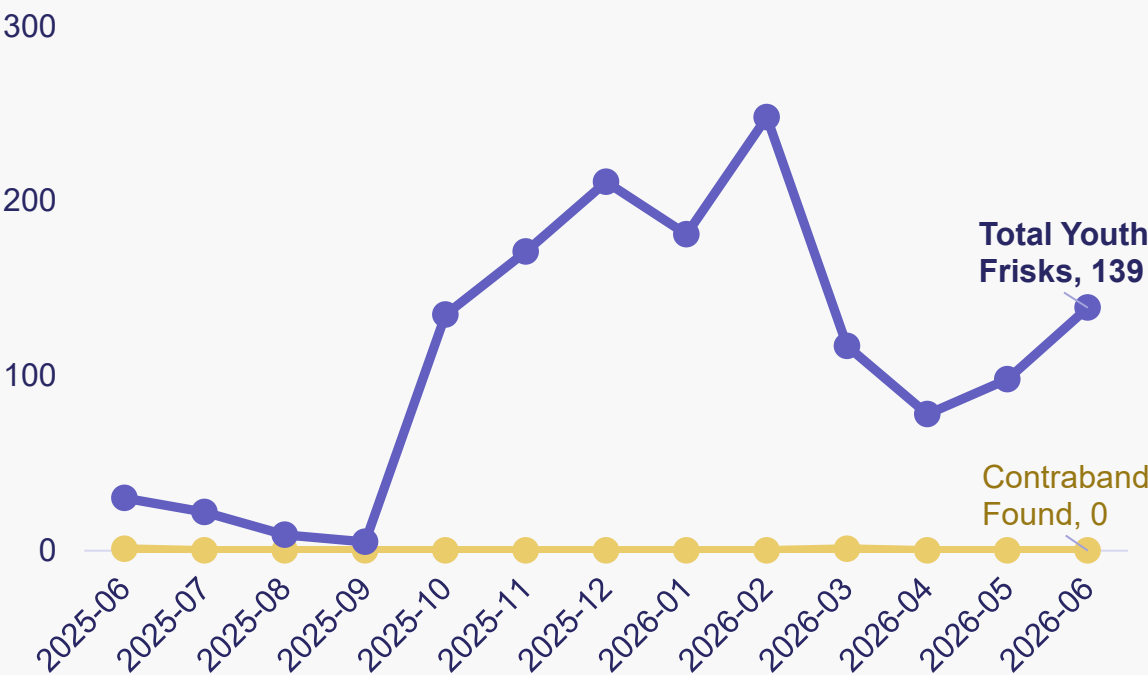
Contraband from Youth Frisks

Last month there was 1 contraband discovery from Youth Frisks

OCYCF Youth Frisks



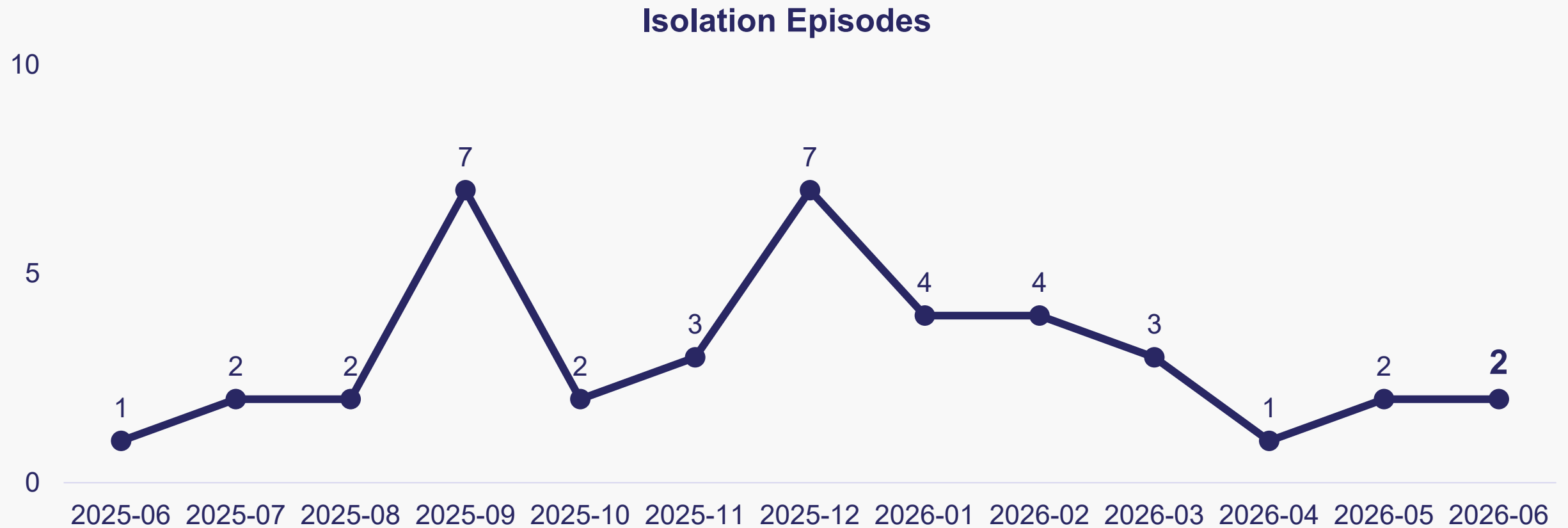
JWTP Youth Frisks





Isolation Episodes - OCYCF

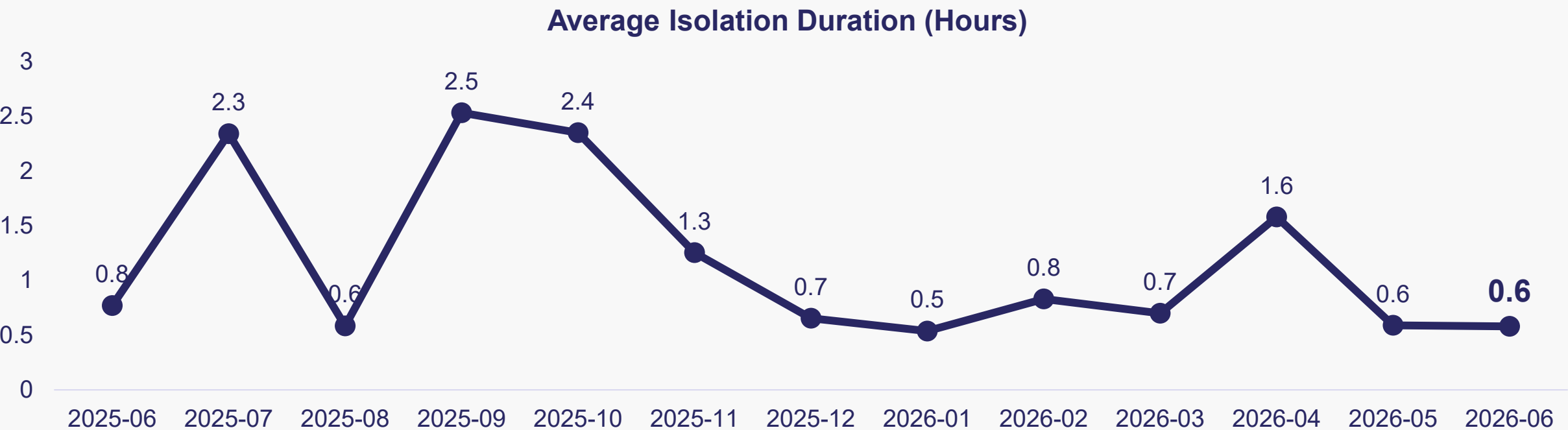
There were 2 isolation episodes at OCYCF last month





Isolation Duration - OCYCF

Last month, one isolation episode lasted 11 minutes and the other lasted 59 minutes

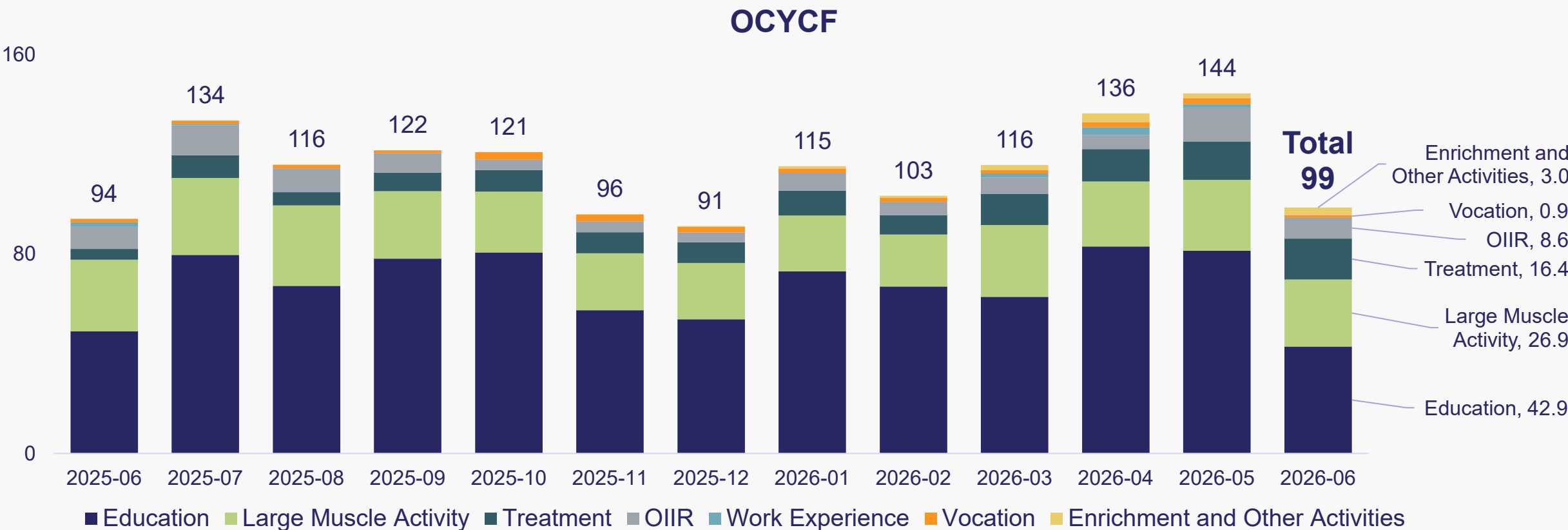


Note: One JWTP youth was also isolated in June (10.4 hours)



OCYCF PYE Hours by Type

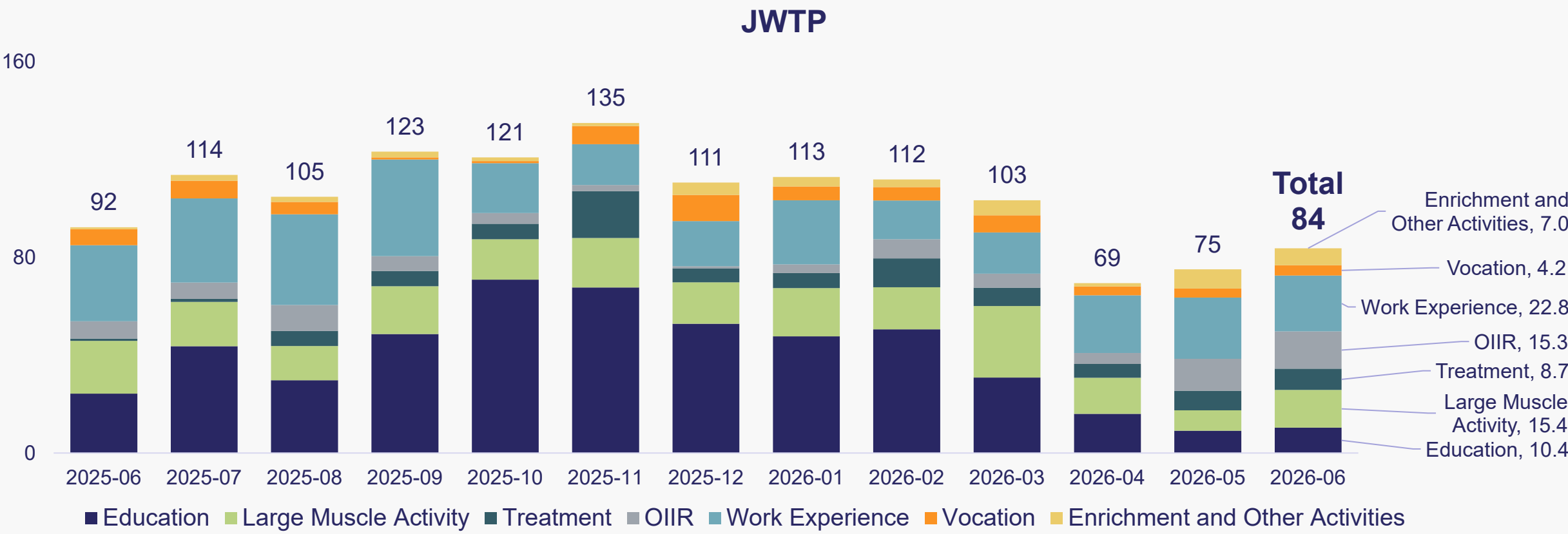
Average PYE Hours per Youth by Month and Type





JWTP PYE Hours by Type

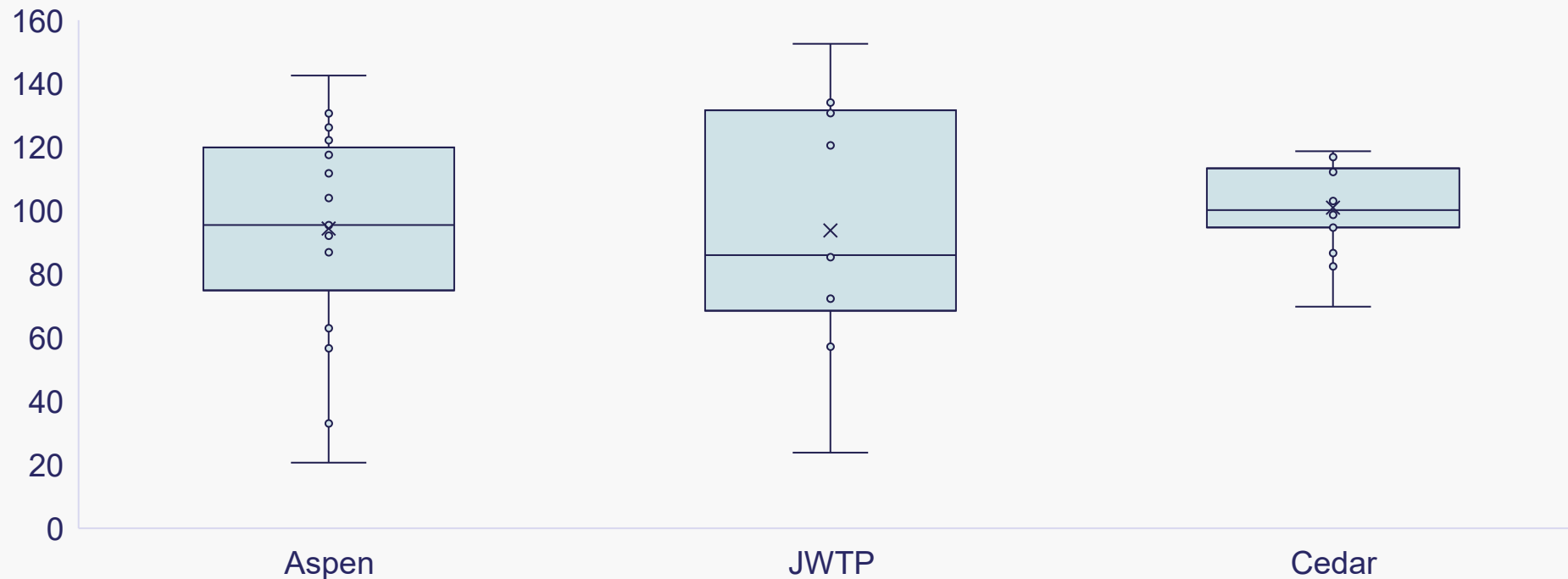
Average PYE Hours per Youth by Month and Type





PYE Variability

Three youth had < 50 PYE hours and 1 youth had > 150 PYE hours*



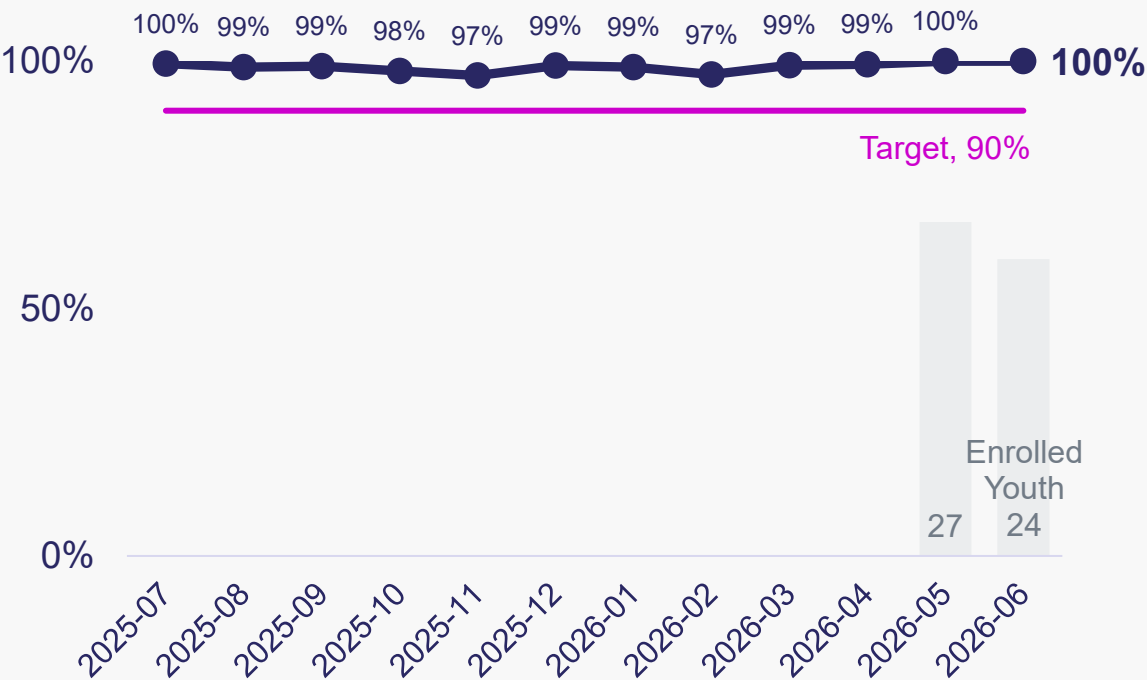
*Excludes youth who were not on campus for the entire month



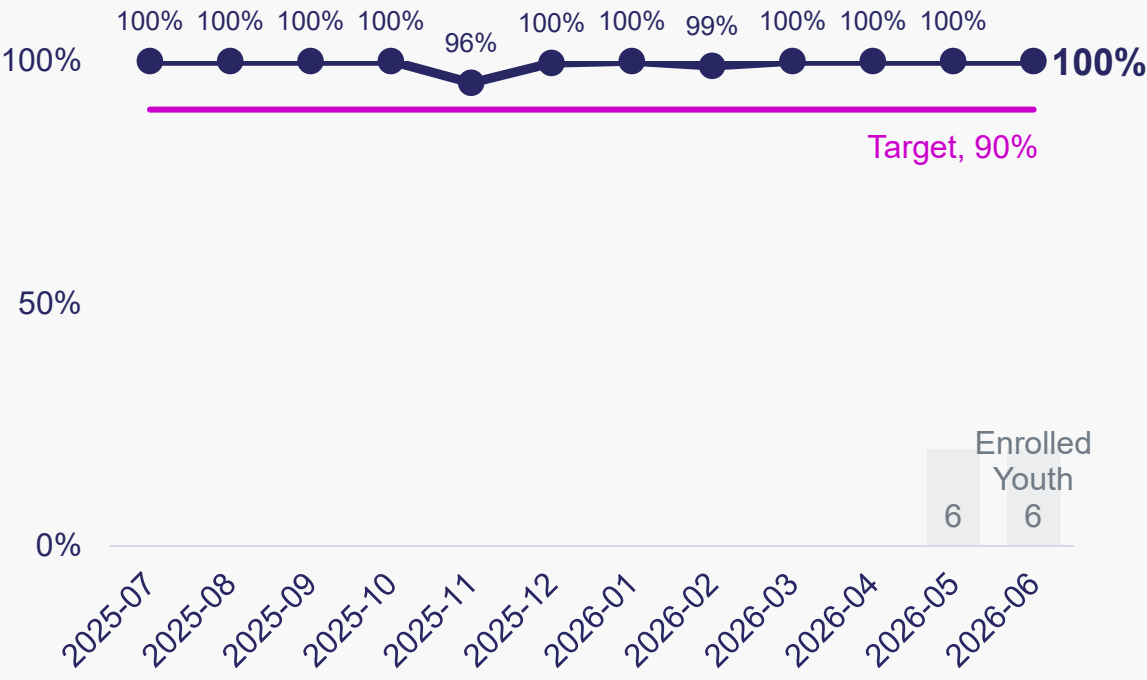
K-12 Attendance

School attendance is consistently above 95% for both OCYCF and JWTP

OCYCF K-12 Attendance



JWTP K-12 Attendance

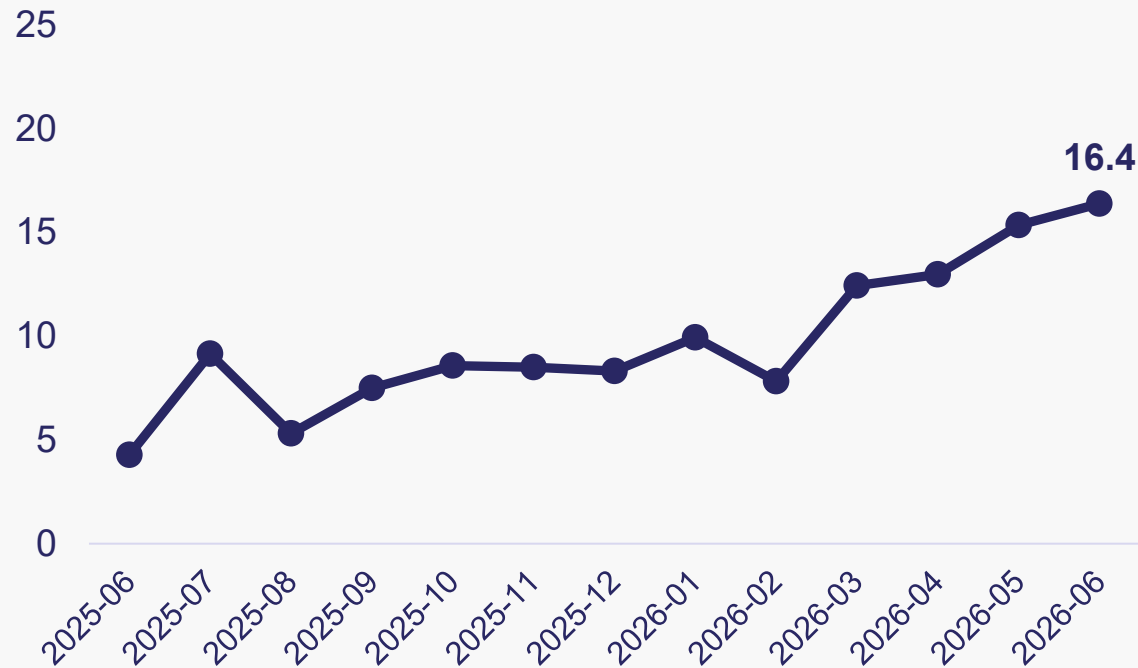




Treatment Hours per Youth

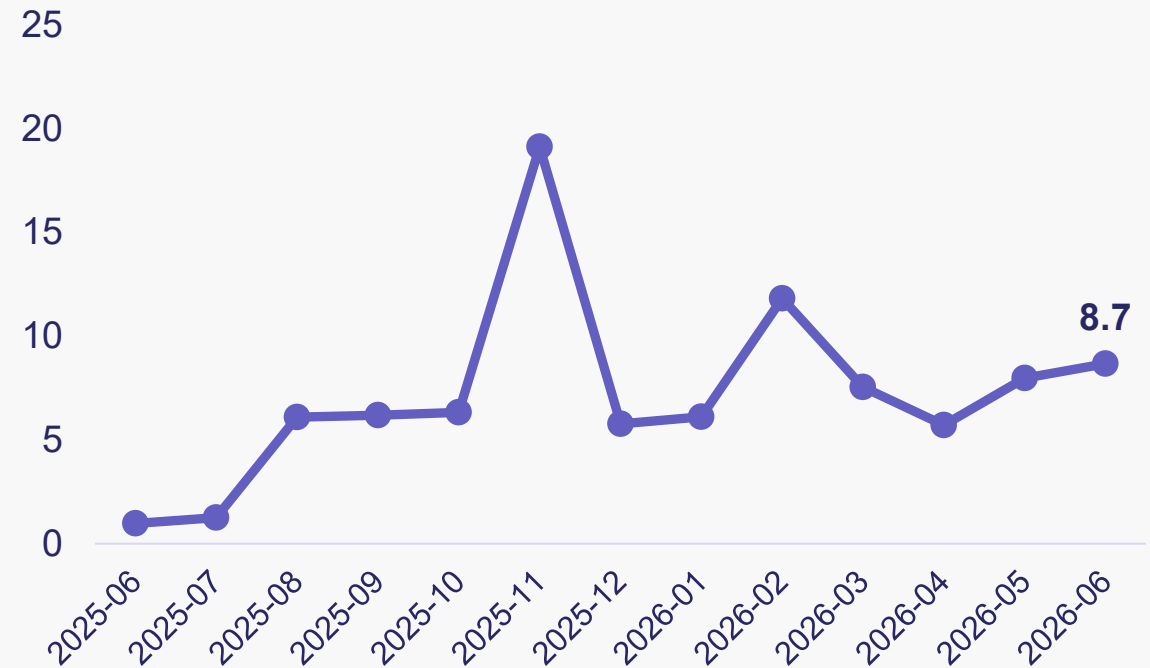
OCYCF youth averaged 16.4 hours of Treatment last month

OCYCF



JWTP youth averaged 8.7 hours of Treatment last month

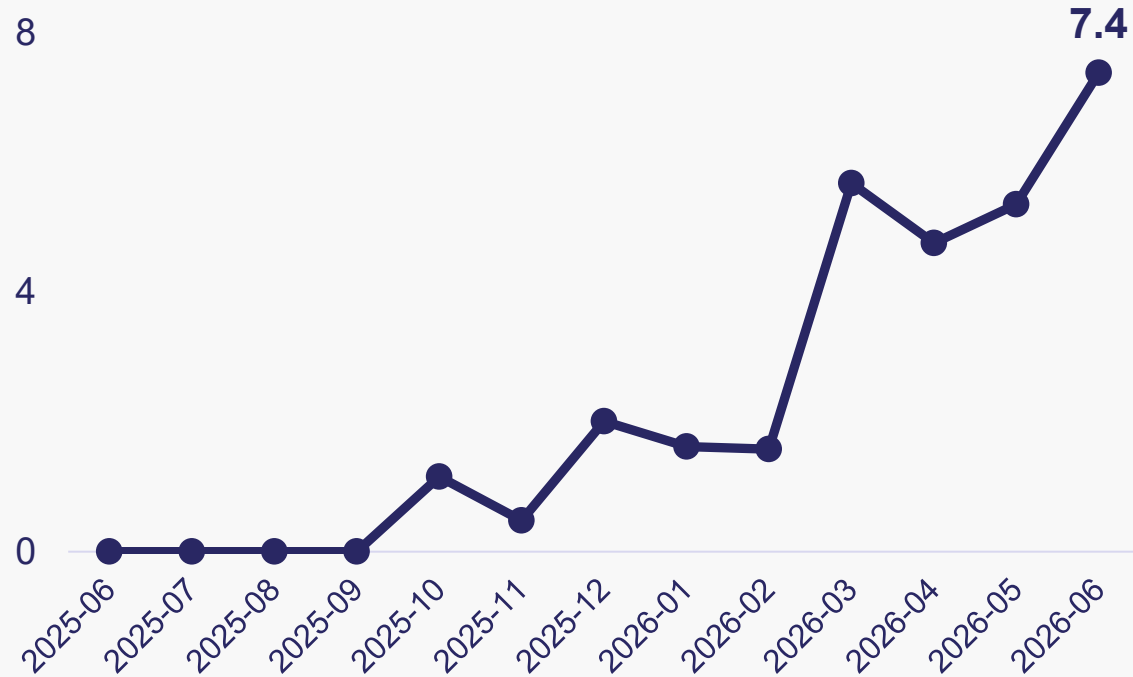
JWTP





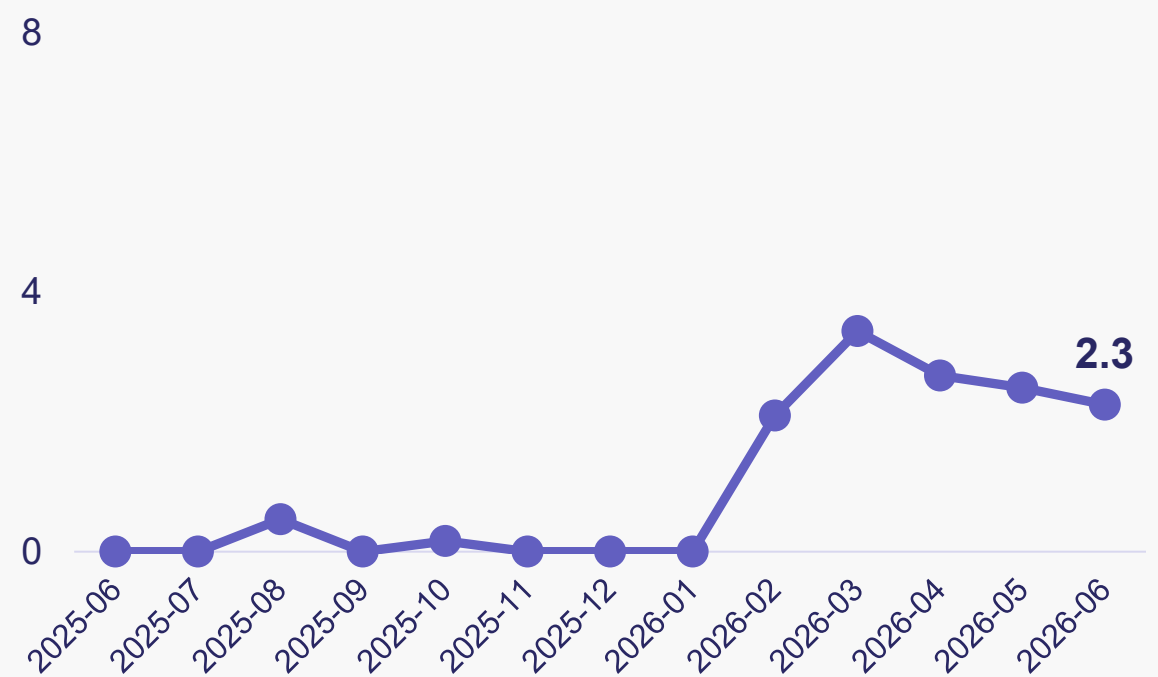
OCYCF youth averaged 7.4 hours of SCSD last month

OCYCF



JWTP youth averaged 2.3 hours of SCSD last month

JWTP

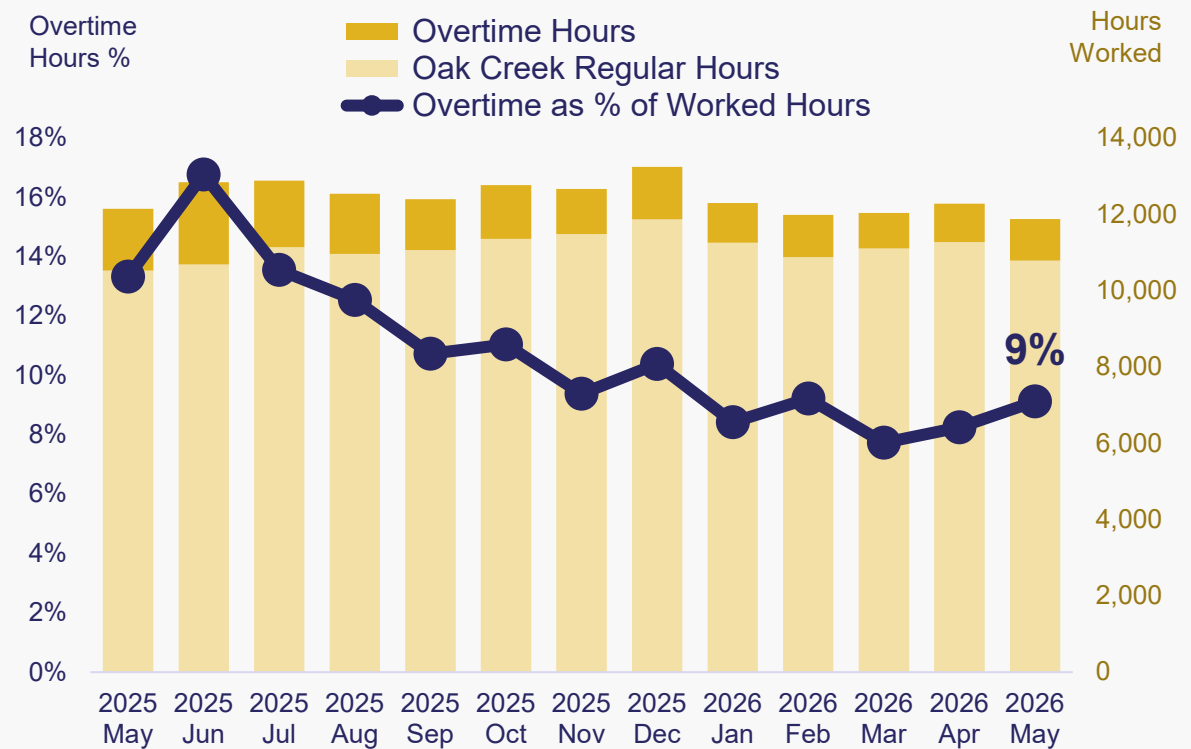




All-Staff Overtime (Workday)

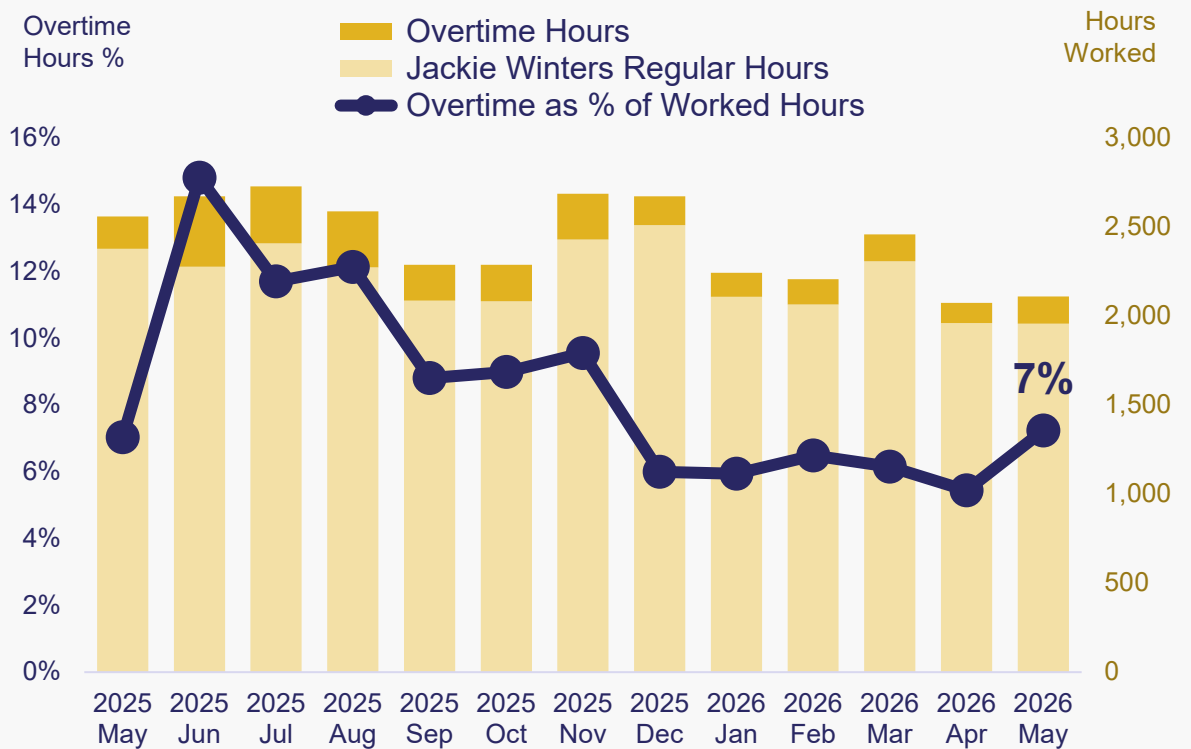
9% of OCYCF hours were overtime in May

OCYCF



7% of JWTP hours were overtime in May

JWTP

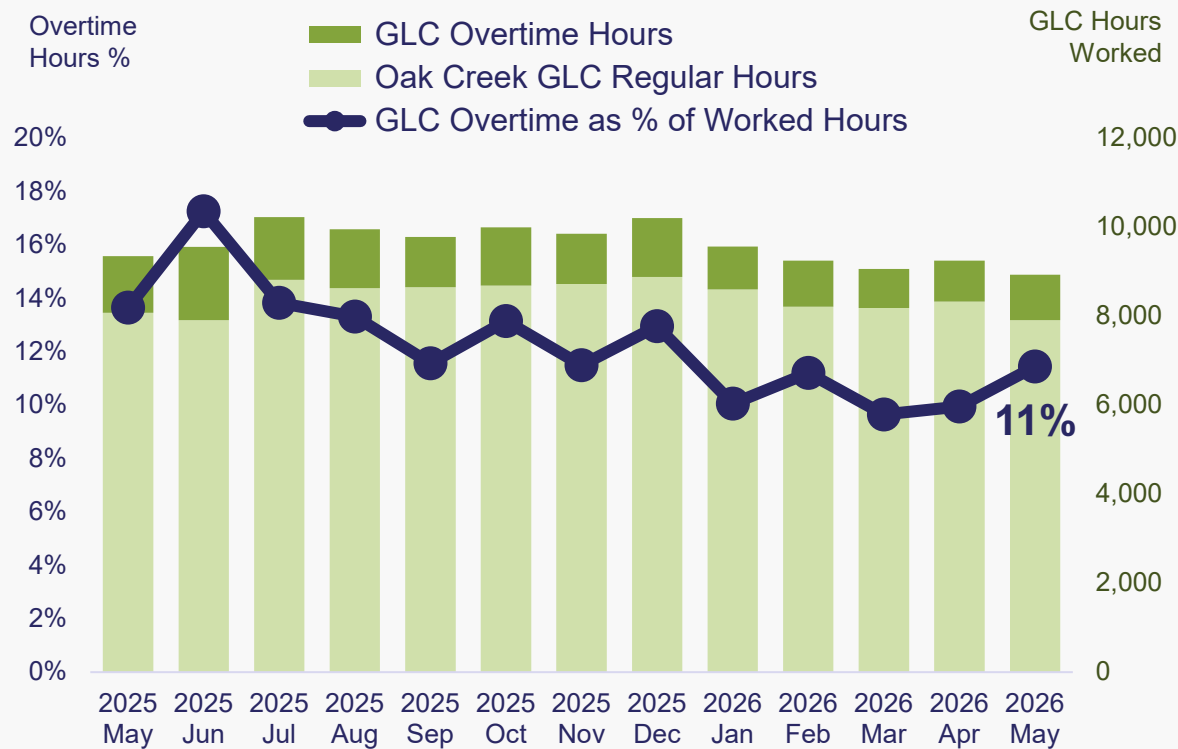


Note: Workday data has a one-month lag

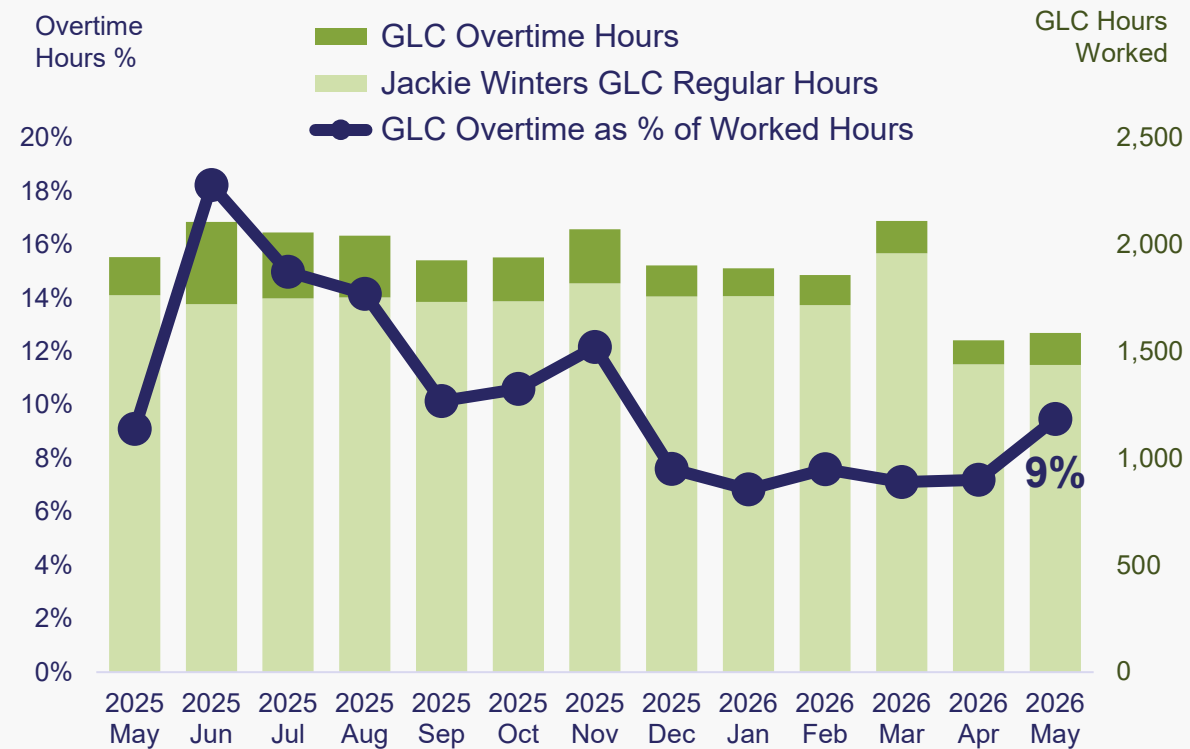


GLC Overtime (Workday)

11% of OCYCF GLC hours were overtime in May



9% of JWTP GLC hours were overtime in May



Note: Workday data has a one-month lag



Supplemental – Overtime and Sick Leave Details

Together, OCYCF and JWTP averaged 56 hours of overtime per day in June

Month	Budgeted Hours	Sick Leave	Mandated Overtime	Voluntary Overtime	SL Hours per Day	OT Hours per Day	SL % of Budgeted Hours	OT % of Budgeted Hours
Jan 2026	8,184	608	76	571	19.6	20.9	7.4%	7.9%
Feb 2026	7,392	608	84	820	21.7	32.3	8.2%	12.2%
March 2026	8,184	488	58	852	15.7	29.4	6.0%	11.1%
April 2026	7,920	376	95	754	12.5	28.3	4.7%	10.7%
June 2026	7,920	328	121*	1560	10.9	56.0	4.1%	21.2%

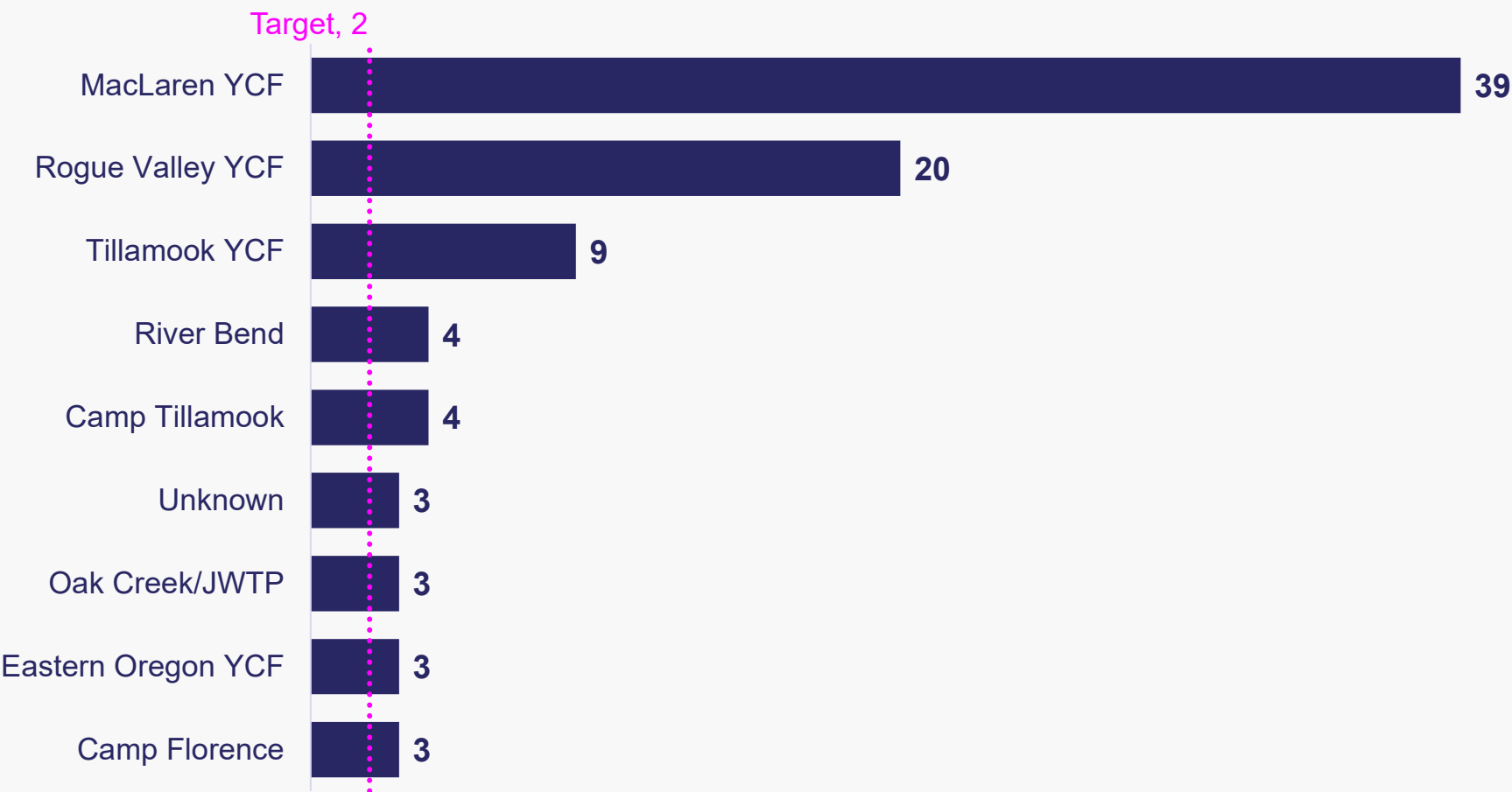
*228 including an additional 107 OTM hours



PREA Walkthroughs by Facility

- II-A-3.0 Interactive Supervision of Youth
 - Walkthrough twice per month
 - Each weekday, each shift
- Tracked in Unit Logs
- Completed by LUM, OD, or CO

In June 2026, 100% of facilities met or exceeded requirement for PREA walkthroughs.





Access to Hygiene Products

Youth in the custody of the Oregon Youth Authority are entitled to immediate and unrestricted access to culturally-specific hygiene products.

1. What is your facility's process for ensuring youth have immediate access to culturally-specific hygiene products?
2. How are staff trained or informed about this process so they can provide these items without delay?
3. How do you monitor or verify that this process is consistently followed, and what steps do you take when it is not?
4. What barriers exist, or what do you need to ensure youth have immediate and on-going unrestricted access to culturally-specific hygiene products ?



Religious Services



Facility religious coordinator

Designated
religious
program
coordinator
and
documented in
duties



Youth access to religious practice

Regular
opportunities
to engage in
religious
practice and/or
an established
process for
providing
access upon
request



Multi-faith access pathway

Youth from
different faiths
are able to
practice,
beyond a
single primary
service



Materials available

Religious texts
and commonly
requested
items are
available, and
a process
exists for
requesting
more.



Request process

Youth can
request religious
services or
accommodations,
and requests are
tracked and
responded to



Community/ Volunteer engagement

Community or
volunteer
support for
religious
services is
currently in
place or being
developed



Staff awareness

Staff learn
about and
support youth
religious rights,
and know how
to route
requests



Administrative Action Plan

- Safety and Security Review (39 items)
- Programming Improvement (16 items)
- Data Initiatives (8 items)
- Training (5 items)
- Unit-specific Action Plans



Closing Updates



High Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

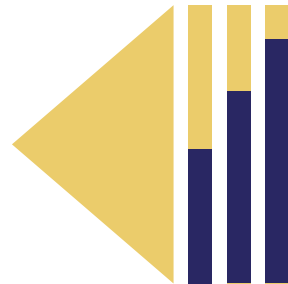
Updates on employee engagement efforts and areas of focus.



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



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Help us improve

To share your insights, ask questions, or provide feedback,
scan the QR code or enter this link into your browser:

bit.ly/oyaimpactsurvey