



Oak Creek Youth Correctional Facility and Jackie Winters Transition Program

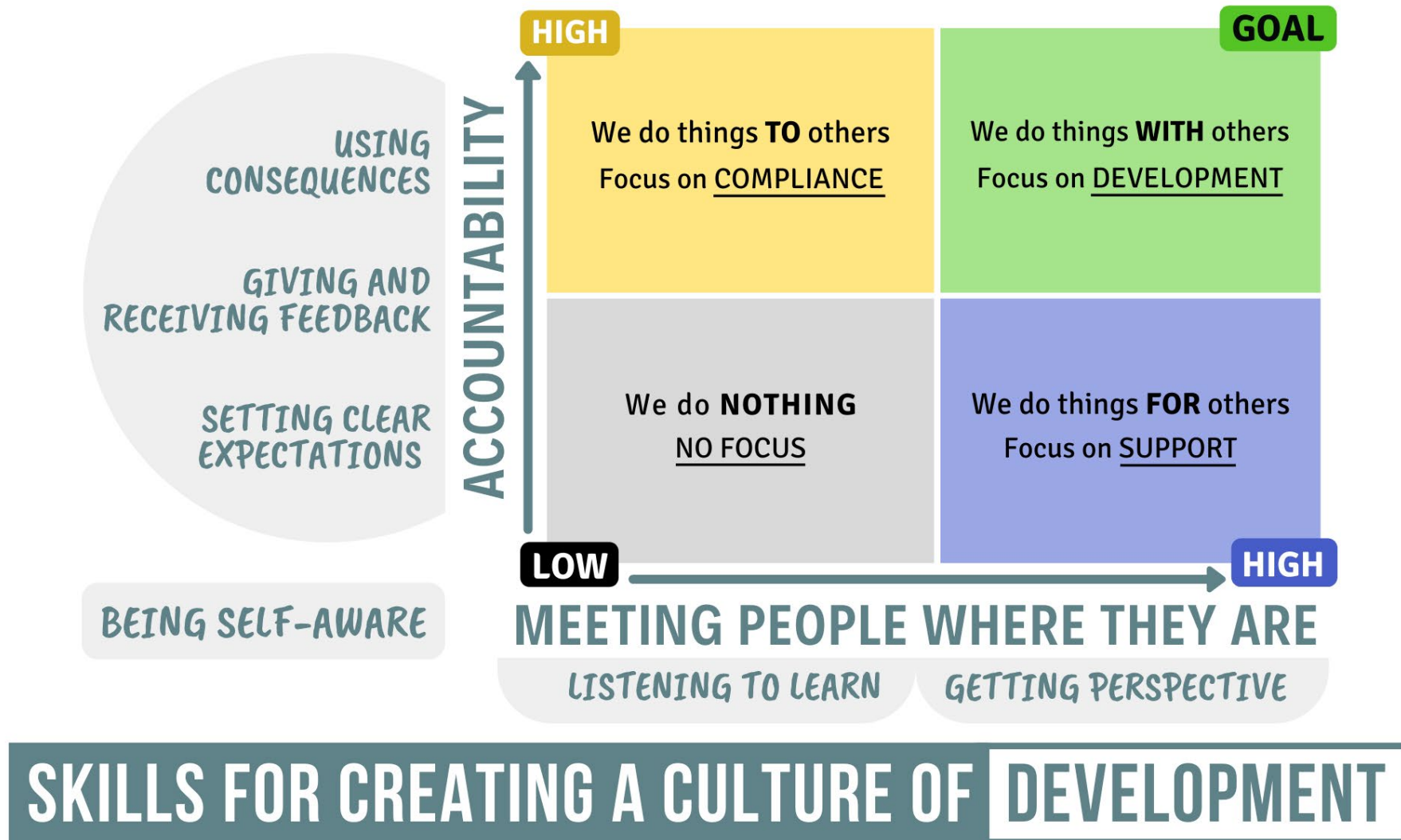
IMPACT Statistics

Kristine Meany, OCYCF/JWTP Superintendent

6/25/2026



The Developmental Approach





Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the
information, not the
individual.

Healthy tension
strengthens our
thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our
metrics is a shared
responsibility.

Knowing your data
builds credibility
and informs better
decisions.



Transparency Builds Trust

Sharing successes
and struggles
strengthens our
collective
effectiveness.



Can't Manage a Secret

No one has to carry
the issues alone.

Open
communication
enables
accountability and
shared solutions.



Complexity is the Enemy of Execution

Simplicity and
clarity accelerate
progress.

Keep it
understandable,
actionable, and
measurable.



Collective Accountability

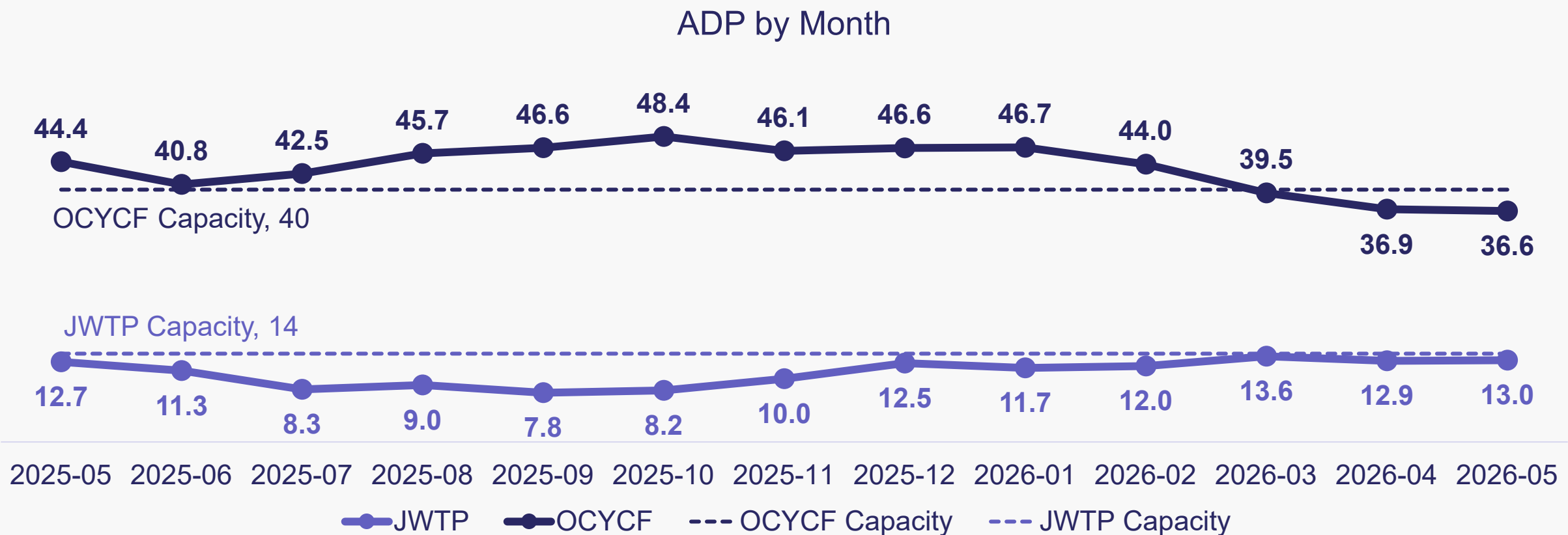
We rise together.
Data ownership
matters, but
improvement is a
team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



Population by Month

Average daily population (ADP) over the past 13 months





Current Population

On 5/31/26 there were 35 youth at OCYCF and 12 youth at JWTP

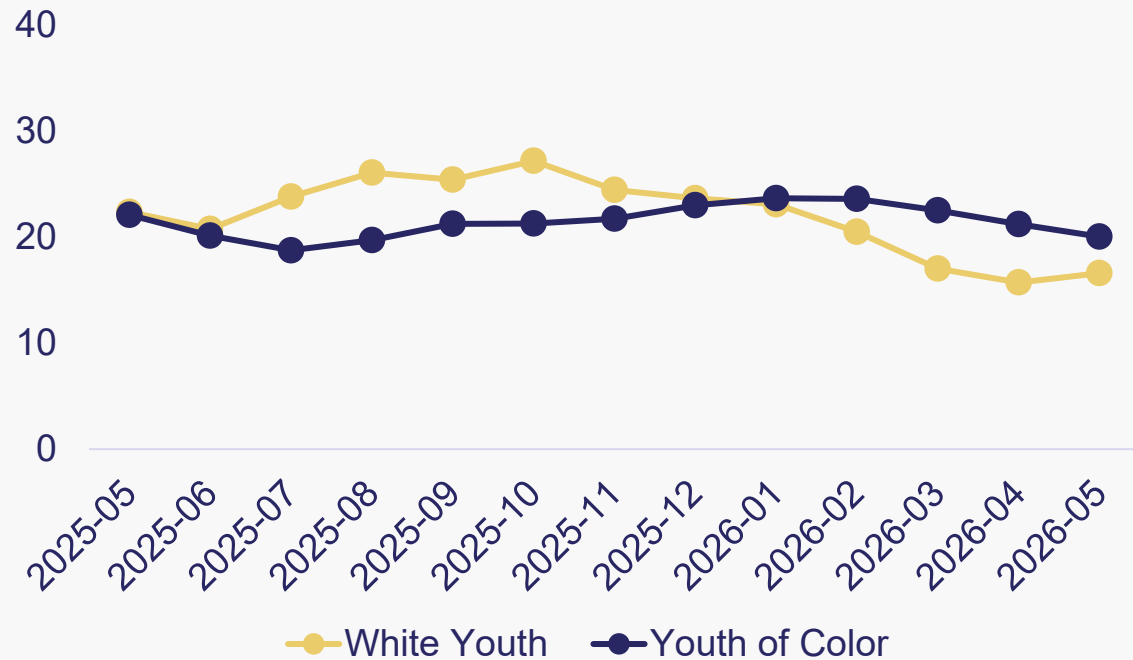
	OCYCF Aspen	OCYCF Cedar	JWTP
Number of Youth	17	18	12
Average Age	18.3	16.0	19.1
Age Range in Years	15 – 24	15 – 17	16 – 23
DOC Youth	1	0	0
% PSR	29%	11%	58%
% Revoked	29%	44%	25%
Average LOS to Date in Days	470	201	201
Median LOS to Date in Days	184	181	150.5
LOS Range in Days	23 - 2,609	23 - 790	16-857
Race/Ethnicity			
% White	18%	78%	58%
% Hispanic	35%	6%	17%
% African American	12%	11%	8%
% Native American	29%	0%	17%



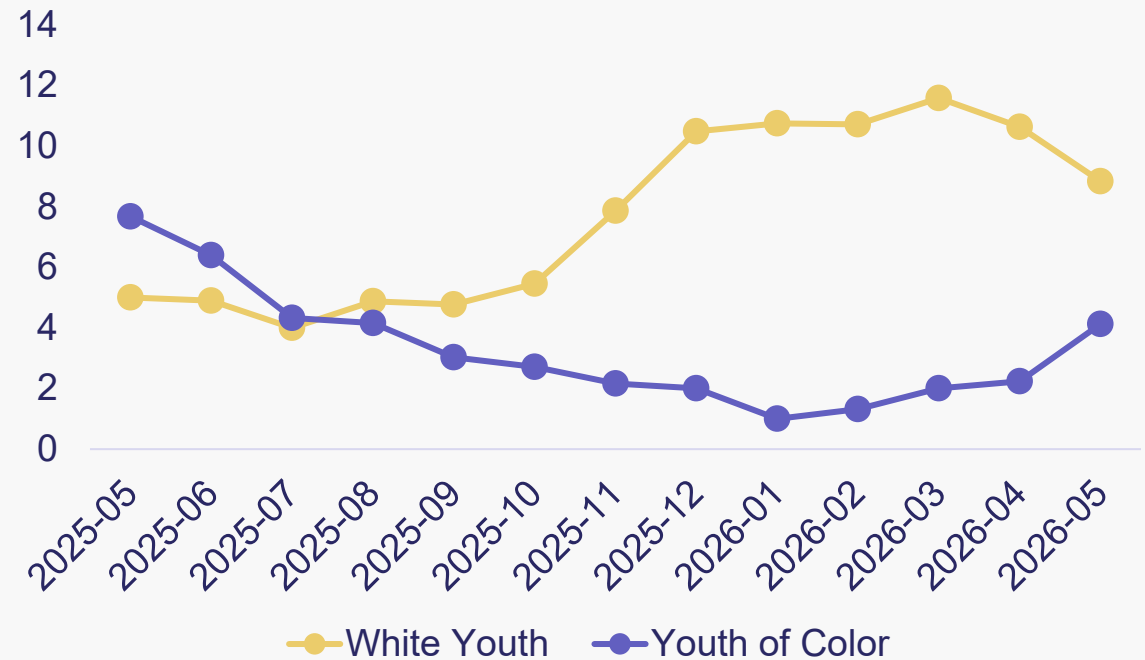
Supplemental – Population Demographics by Month

In recent months there has been a higher proportion of White youth at JWTP, and Youth of Color at OCYCF

OCYCF ADP by Race/Ethnicity



JWTP ADP by Race/Ethnicity





Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



Performance Metrics

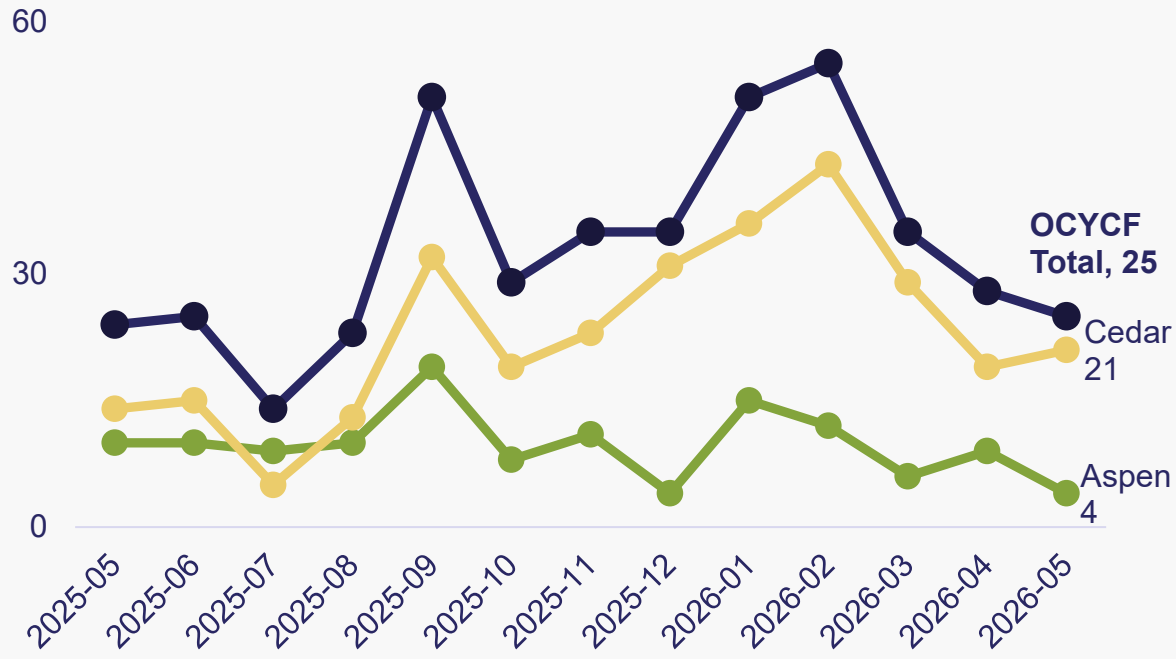


Problem Behaviors

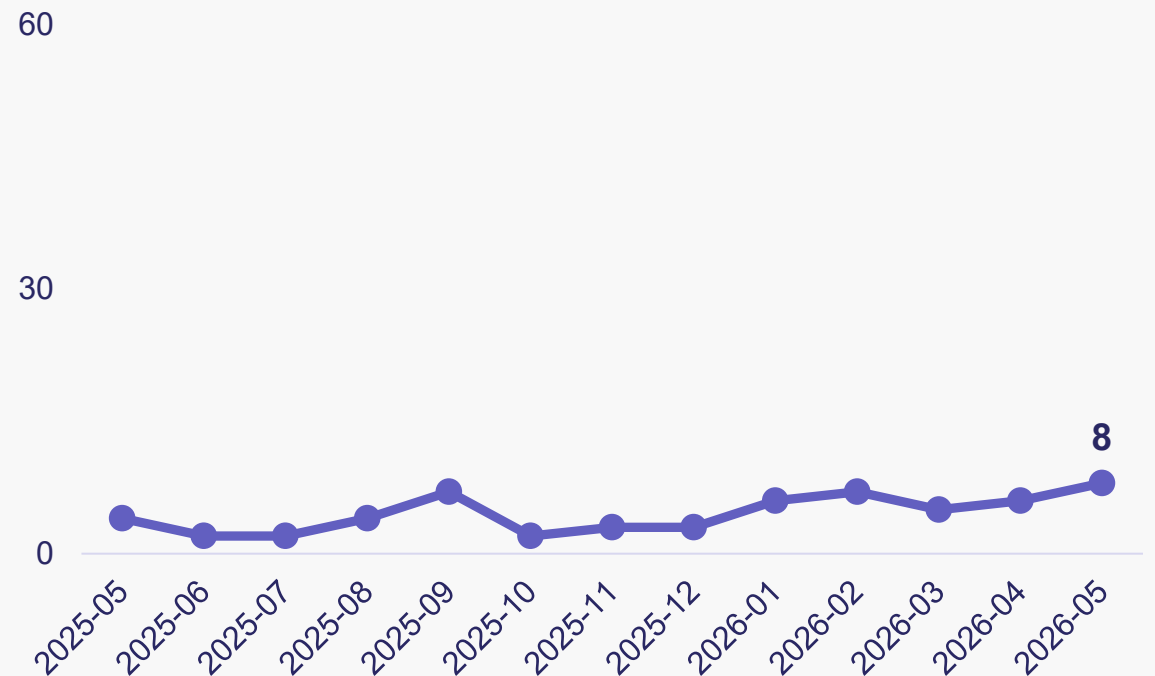
There were 25 problem behaviors at OCYCF last month (average daily population = 37)

There were 8 problem behaviors at JWTP last month (average daily population = 13)

OCYCF Problem Behaviors



JWTP Problem Behaviors

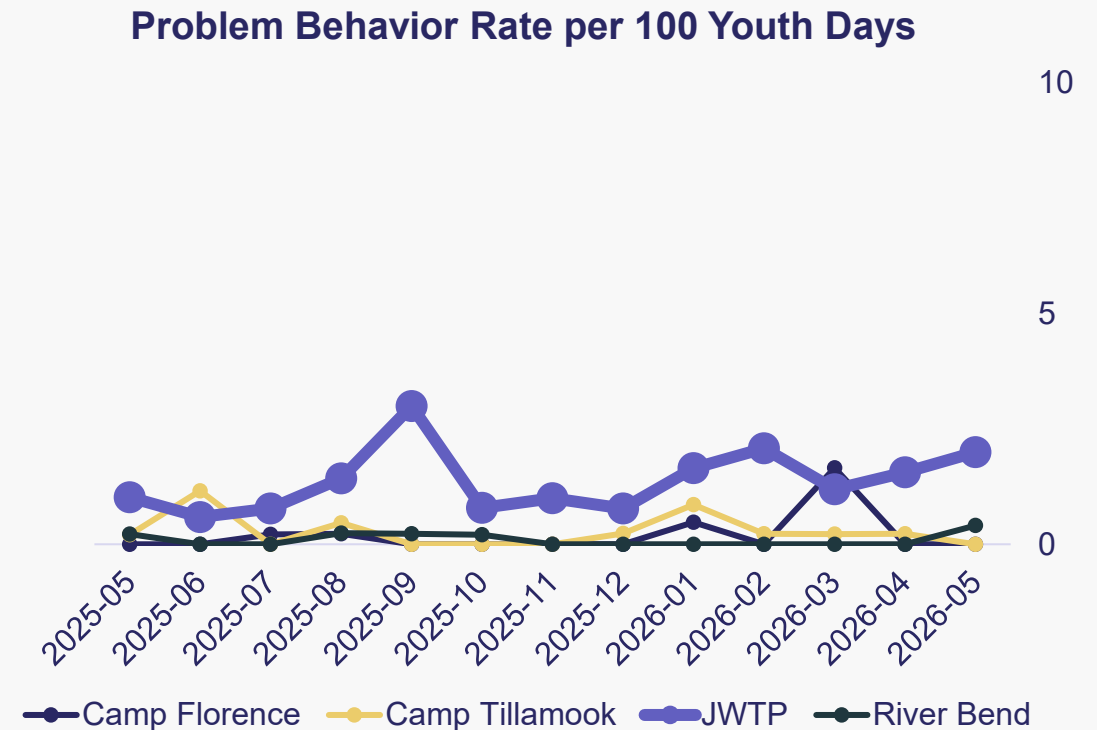
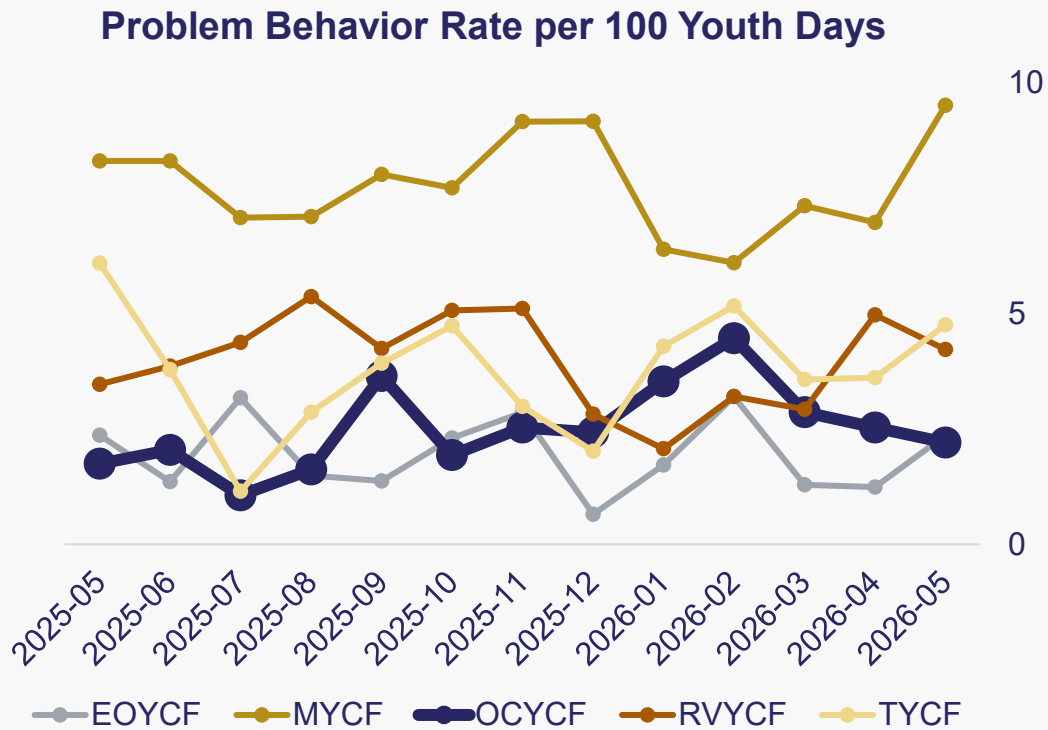




Supplemental – Facility Comparisons by Month

Problem Behavior rates at OCYCF are similar to those at comparably-sized male YCFs

JWTP has higher rates of Problem Behavior than other transition facilities

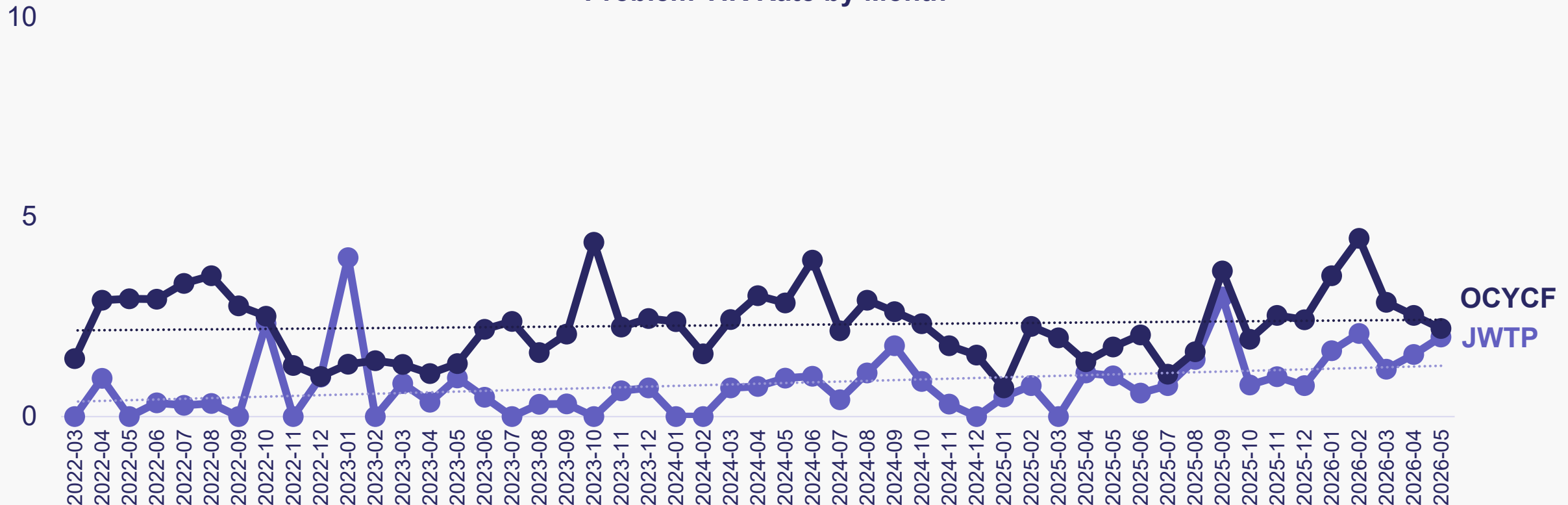




Supplemental – Monthly Problem Behavior YIR Rate, 2022 to Present

Problem Behavior Rates at JWTP have been increasing over time

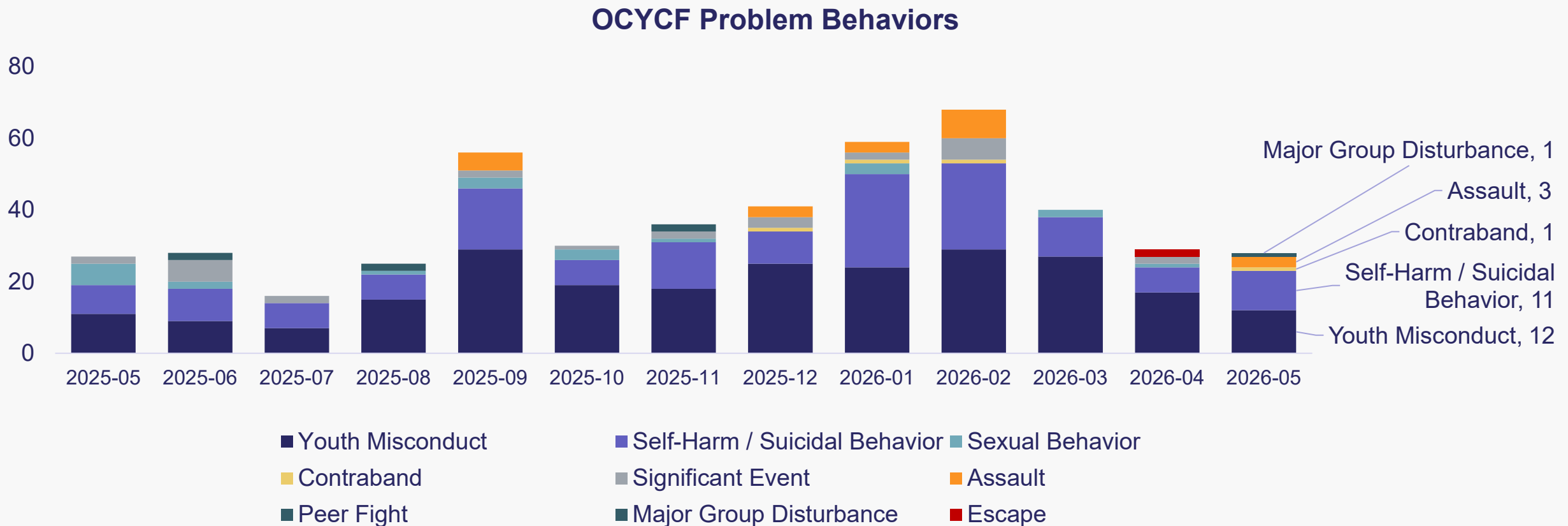
Problem YIR Rate by Month





OCYCF Problem Behaviors

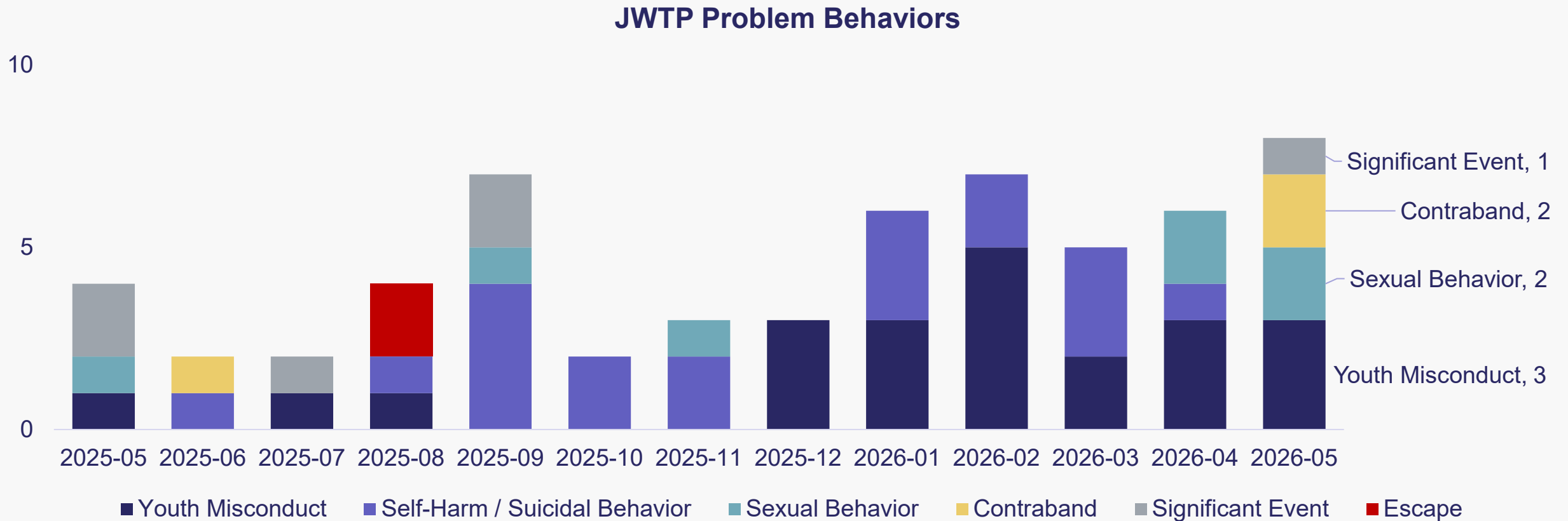
There were 3 assaults last month, and 1 major group disturbance





JWTP Problem Behaviors

Problem behaviors increased at JWTP last month



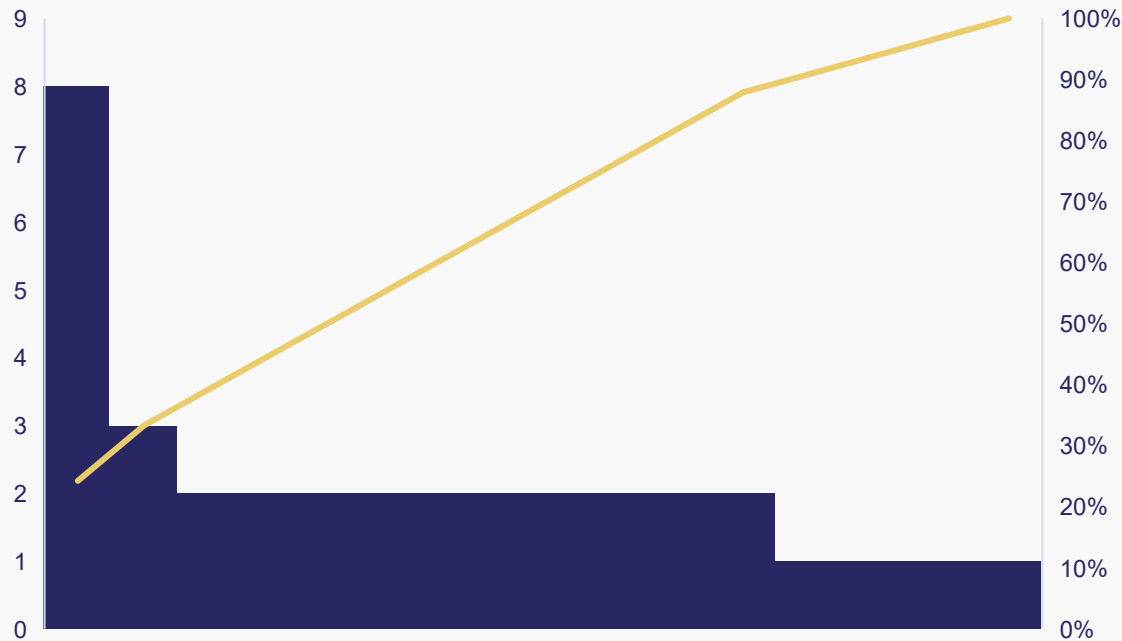


Youth Involved in Problem Behaviors

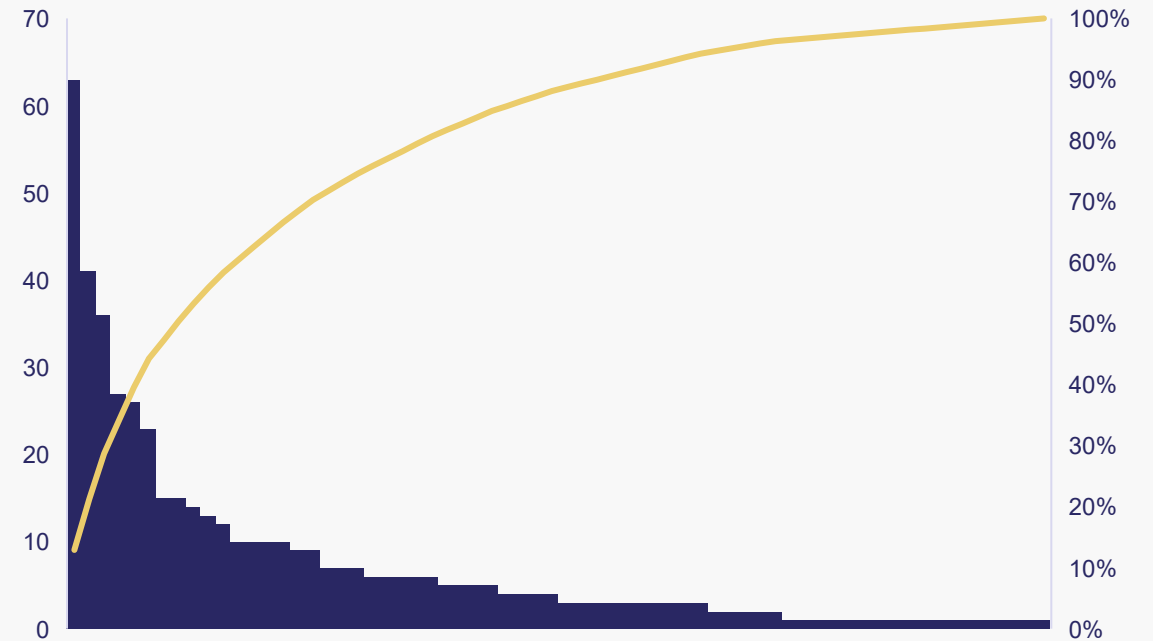
Last month, 1 youth was responsible for 25% of all Problem Behaviors at OCYCF and JWTP

Over the past 13 months, 8 youth were responsible for 50% of all Problem Behaviors at OCYCF and JWTP

Problem Behaviors
May 2026



Problem Behaviors
May 2025 – May 2026



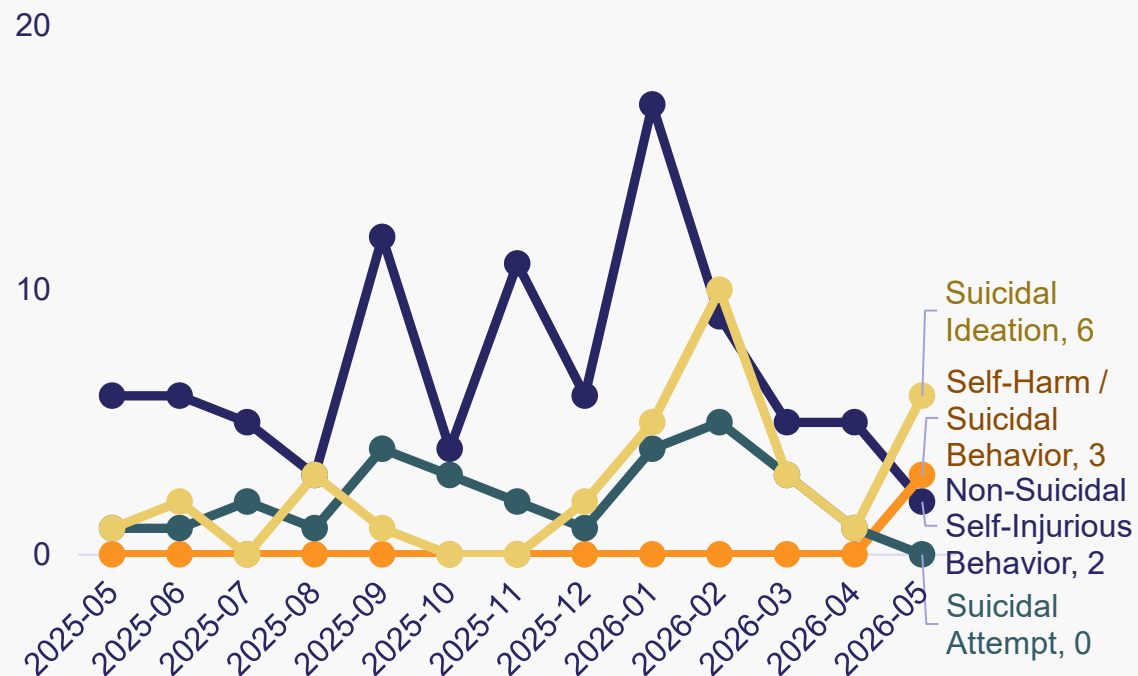
Each column represents an individual youth; column height indicates the number of problem behaviors for that youth



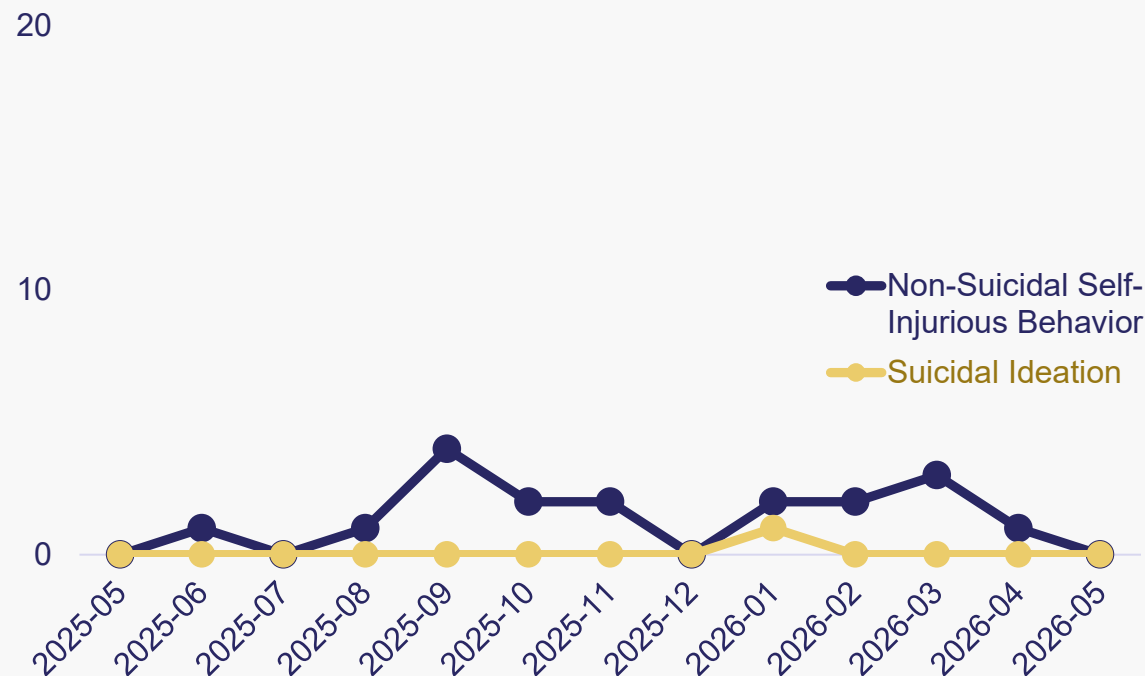
There were 11 suicidality/self-harm behaviors at OCYCF last month

There were no suicidality/self-harm behaviors at JWTP last month

OCYCF Self-Harm and Suicidality



JWTP Self-Harm and Suicidality

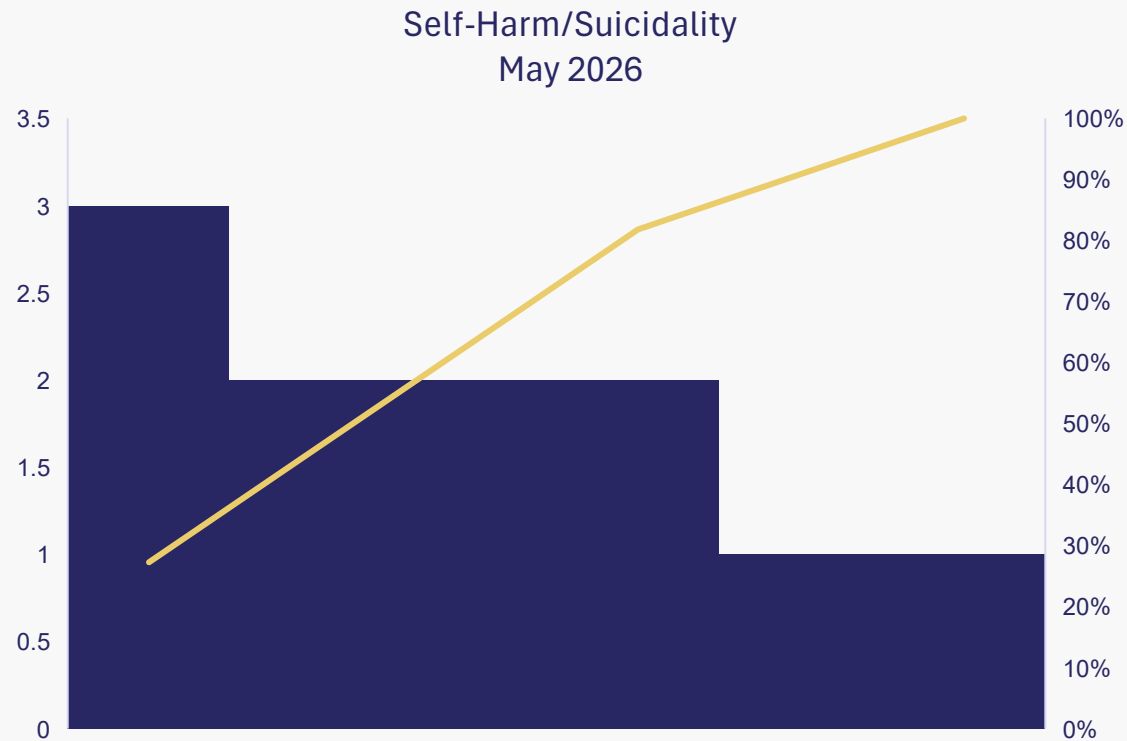


Note: per policy, YIR Suicidal Attempt code is based on youth's perception/intent, not the lethality of the behavior

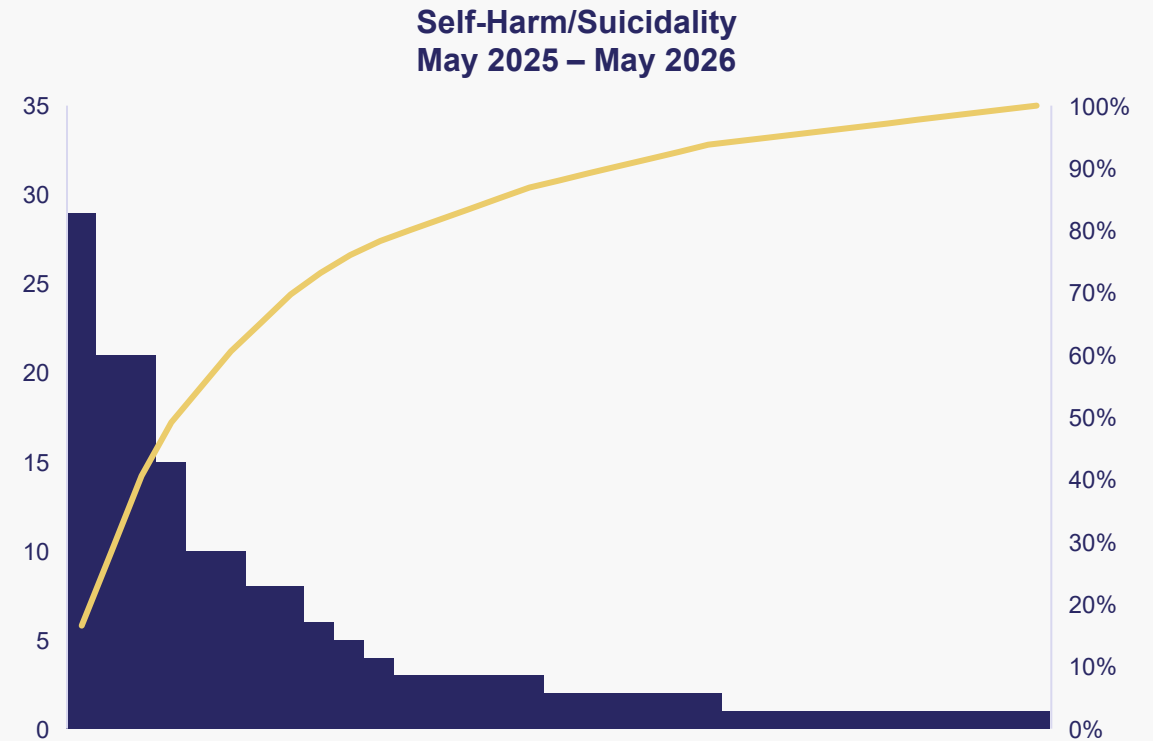


Youth Involved – Self-Harm/Suicidality

Last month, four youth had multiple self-harm/suicidality YIRs



Over the past 13 months, 5 youth were responsible for 50% of the self-harm/suicidality YIRs



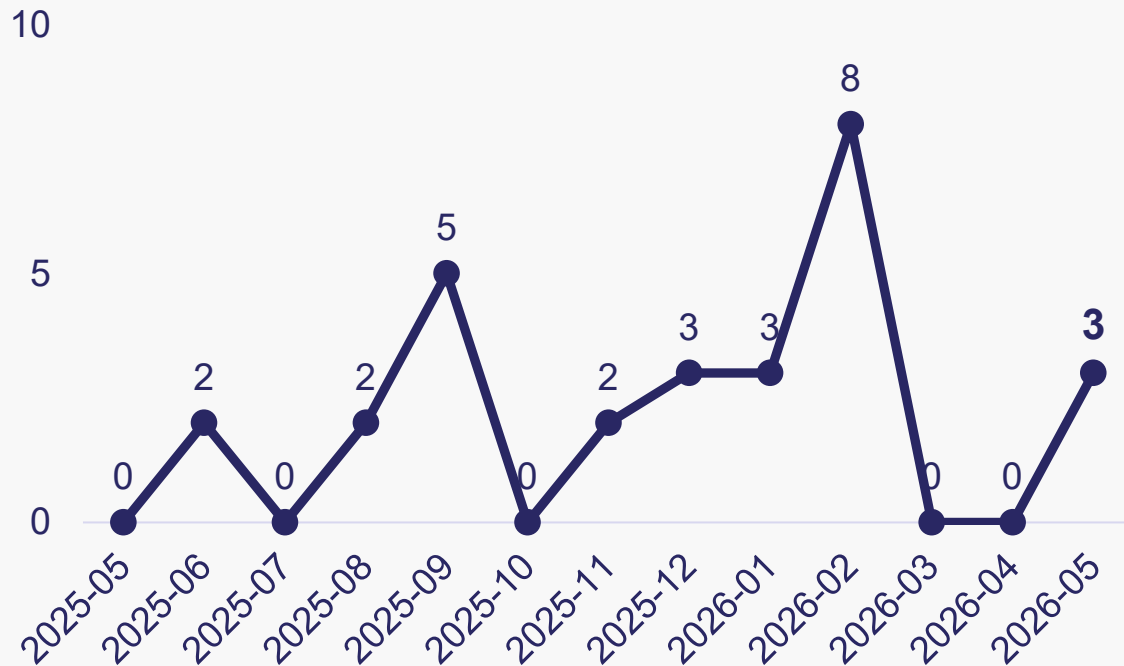
Each column represents an individual youth; column height indicates the number of self-harm/suicidality behaviors for that youth



Assaults/Peer Fights

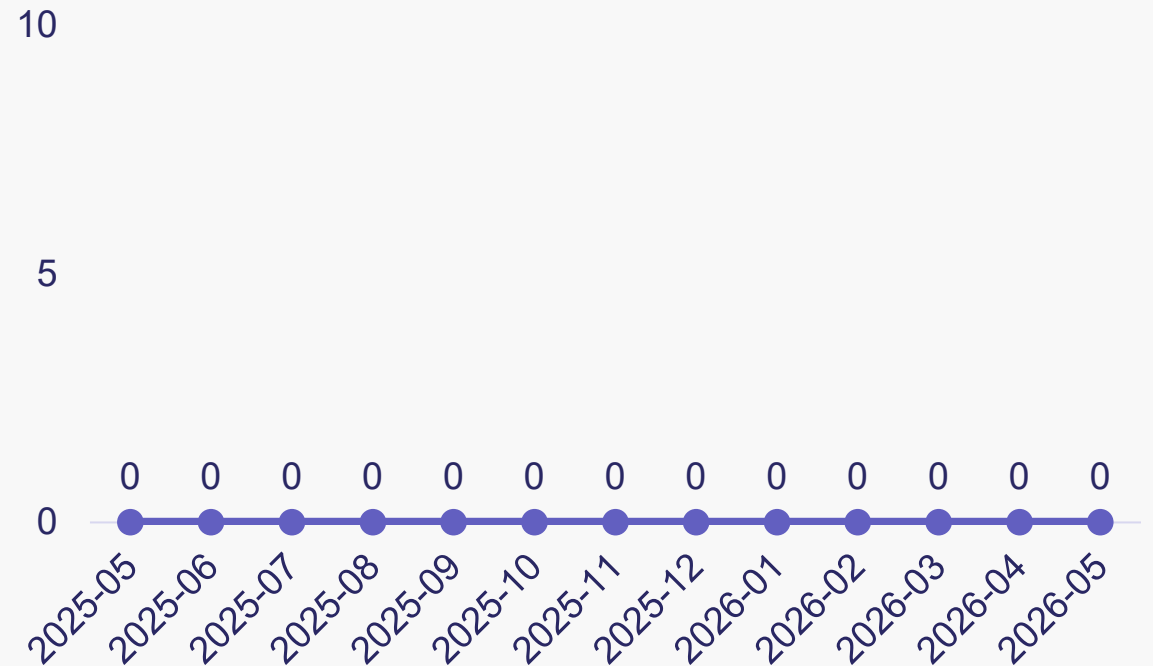
There were 3 Assaults/Peer Fights at OCYCF last month

OCYCF Assaults/Peer Fights



There have been no Assaults/Peer Fights at JWTP in the past 13 months

JWTP Assaults/Peer Fights



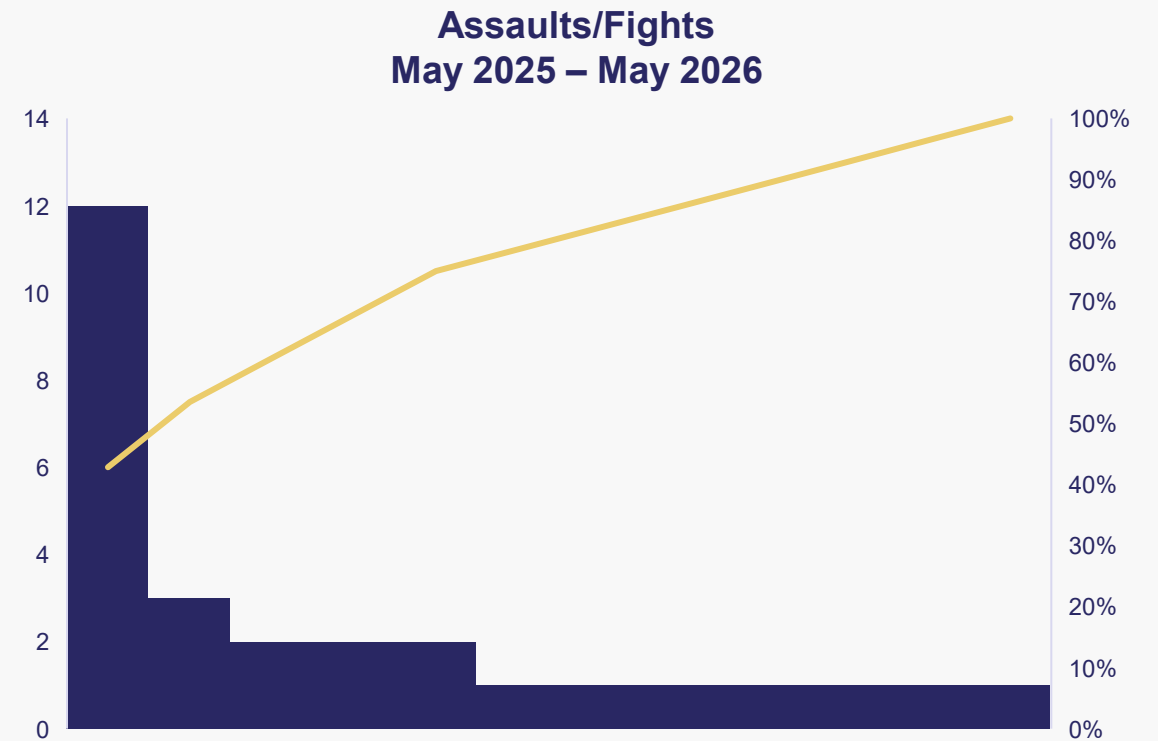


Youth Involved – Assaults and Peer Fights

Last month, 1 youth was responsible for 2 of the 3 Assault/Fight YIRs



Over the past 13 months, 1 youth was responsible for 43% of the Assault/Fight YIRs



Each column represents an individual youth; column height indicates the number of assault/fight behaviors for that youth



Youth Incident Reports with Injuries

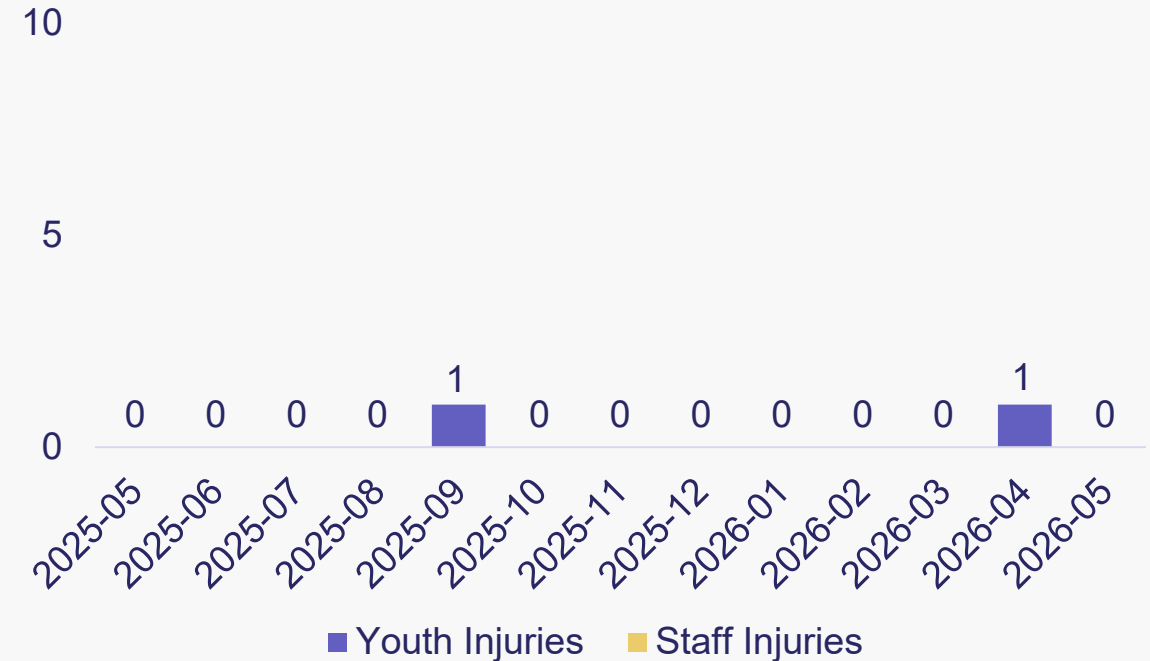
Four staff injuries were logged in YIRs at OCYCF last month

OCYCF Injuries



No injuries were logged in YIRs at JWTP last month

JWTP Injuries



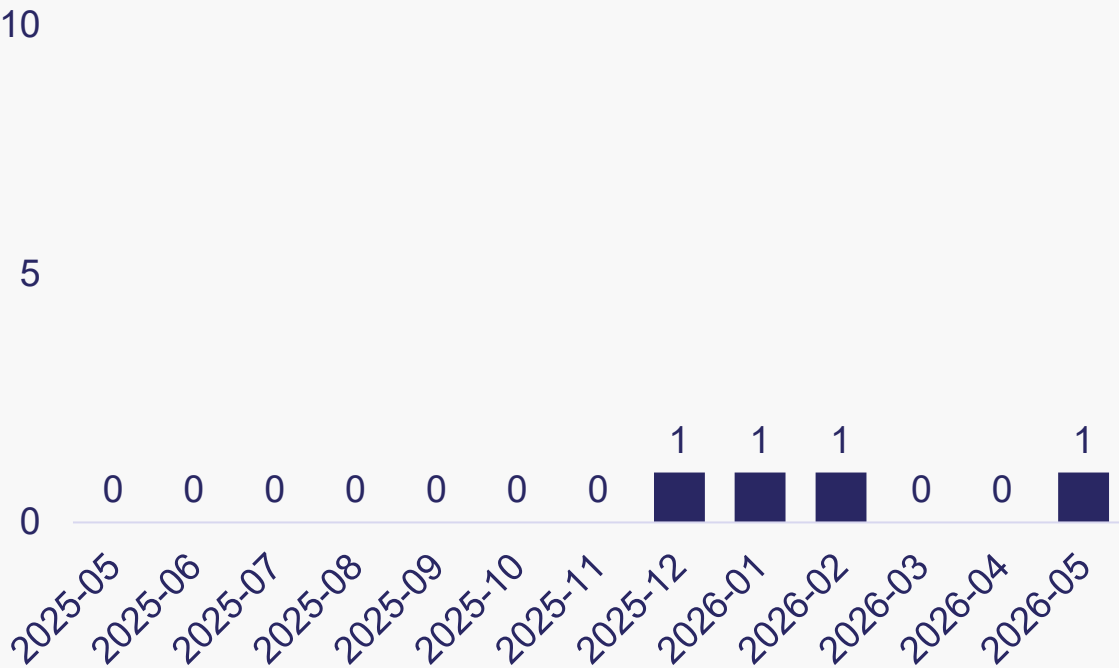


YIRs with Contraband

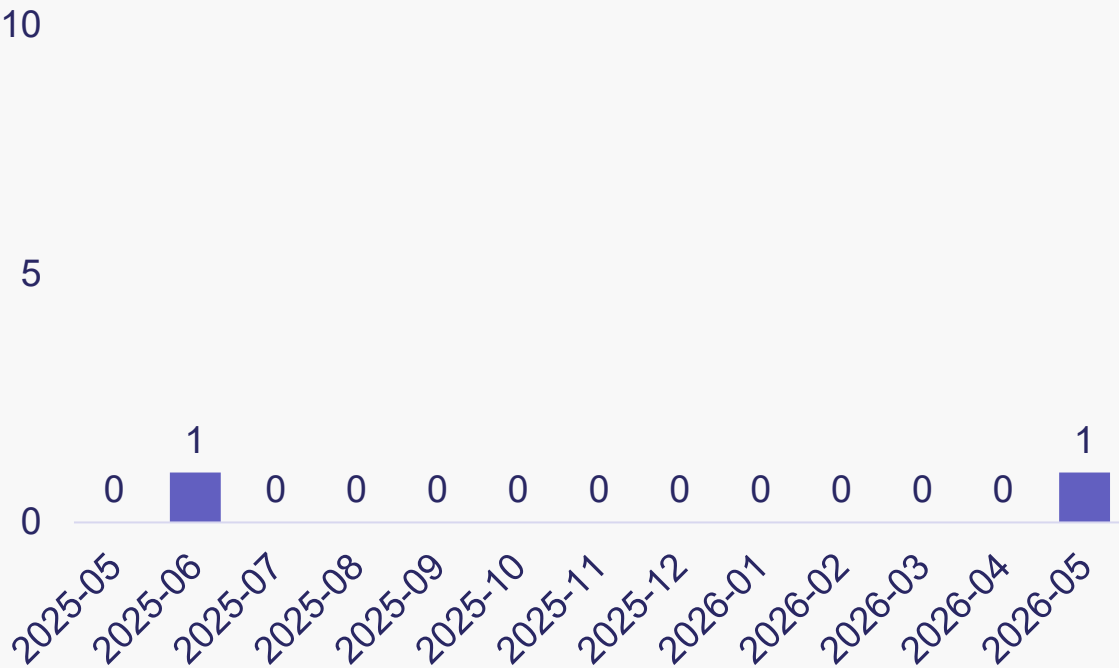
OCYCF had one contraband YIR last month

JWTP had one contraband YIR last month

OCYCF Contraband YIRs



JWTP Contraband YIRs





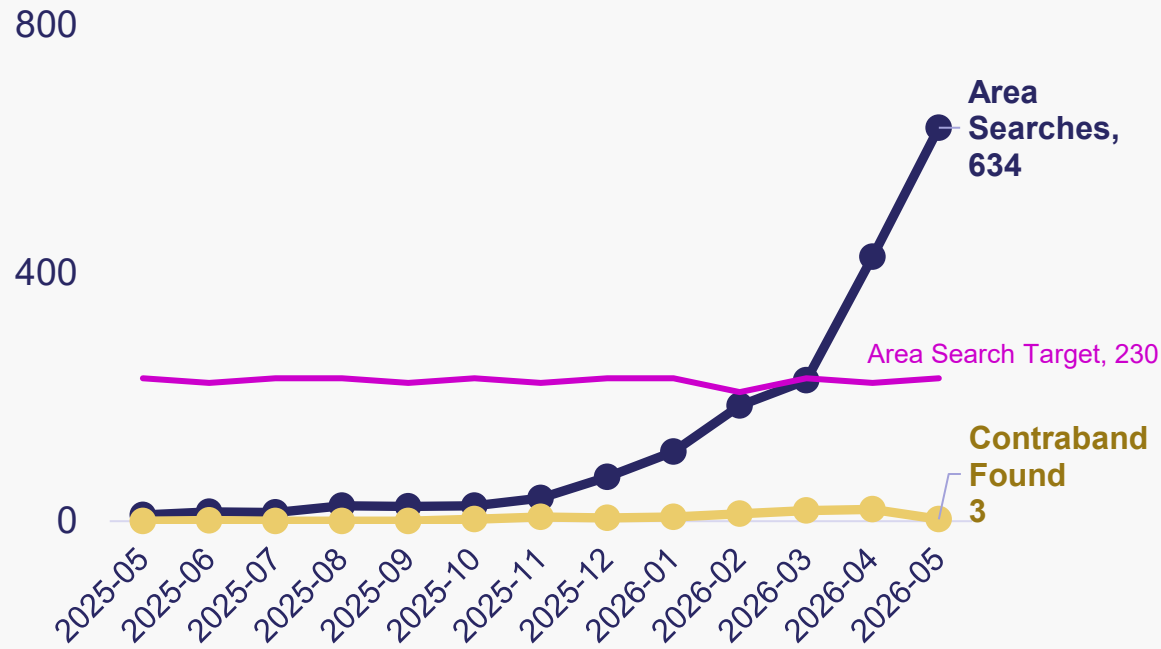
Contraband from Area Searches

Last month there were 4 contraband discoveries from area searches

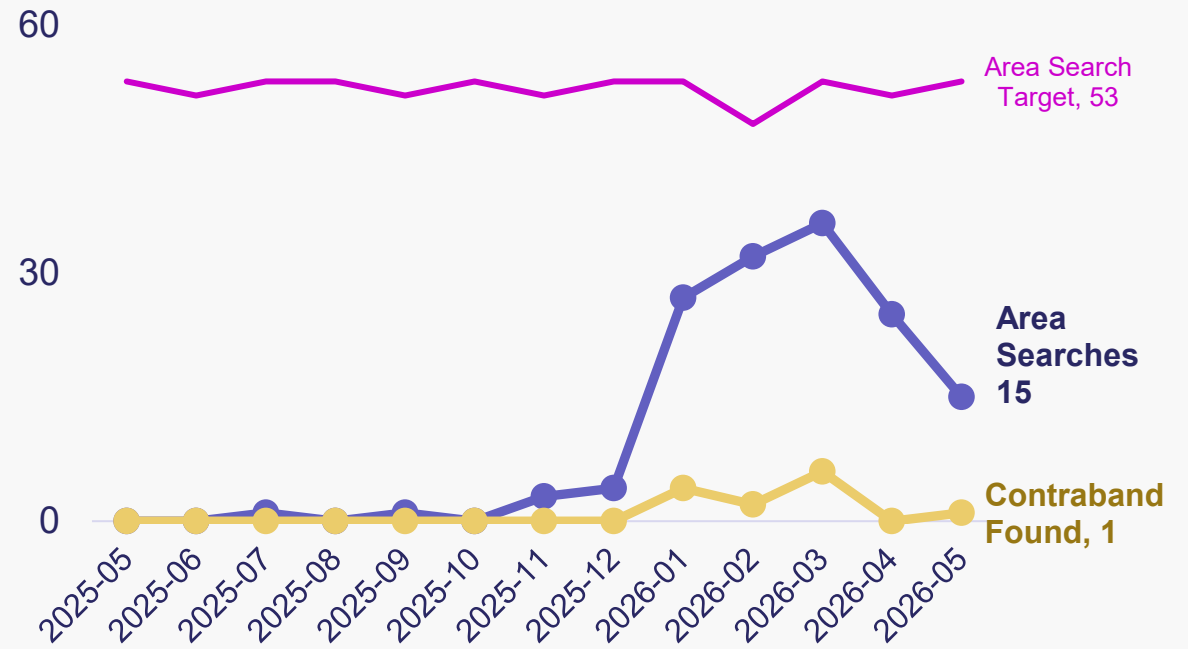
0.4% of OCYCF area searches found contraband

6.7% of JWTP area searches found contraband

OCYCF Area Searches



JWTP Area Searches

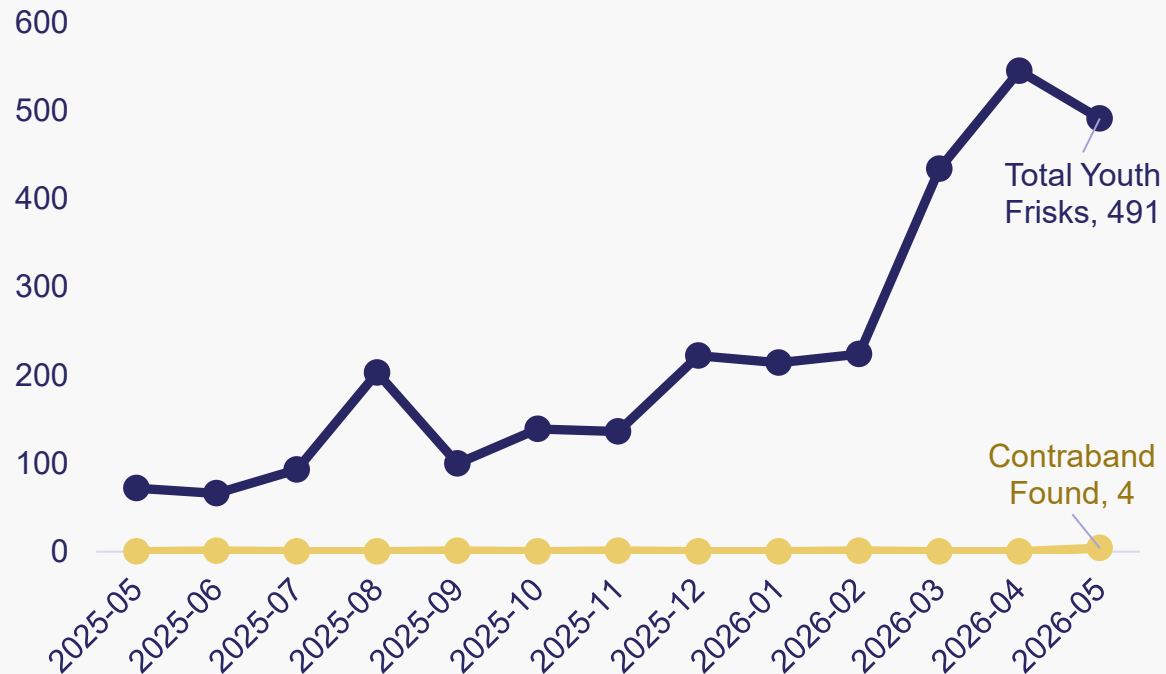




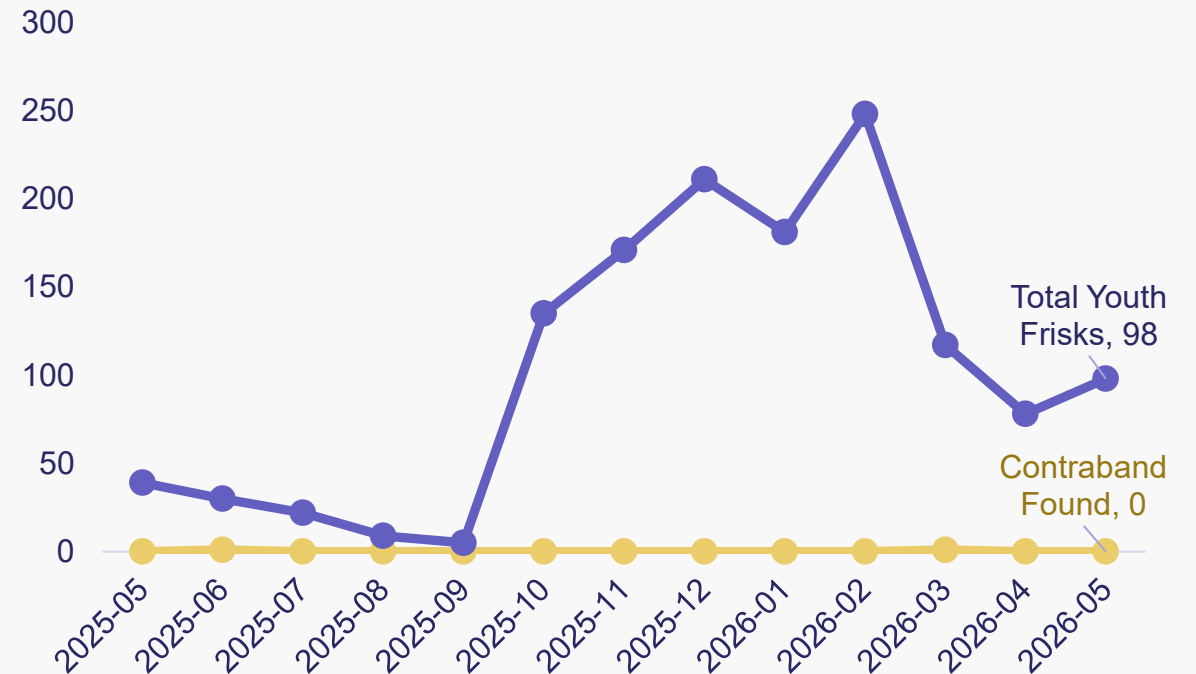
Contraband from Youth Frisks

Last month there were 4 contraband discoveries from Youth Frisks

OCYCF Youth Frisks



JWTP Youth Frisks





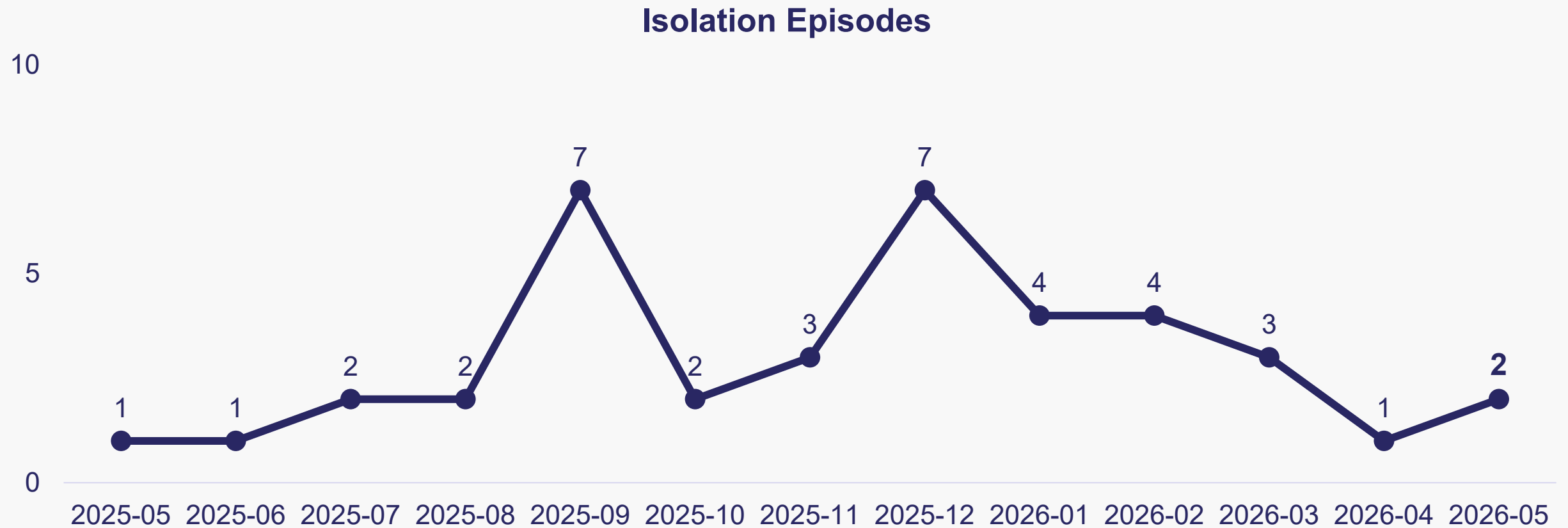
Contraband from Searches

- Aspen
 - Medication cups, books, candy wrappers, “garbage”, hygiene
- Cedar
 - Vaseline, drawings, tape, rocks, lotion, photos, candy wrapper, combs, brushes, clothes, notes, juice packets, puzzles, flowers, fidget toys, pillow, bonnet, letters, string, toothpaste
- JWTP
 - Booklight
- Birch
 - Book, paper cup
- CS
 - Tabasco packet, thermometer



Isolation Episodes - OCYCF

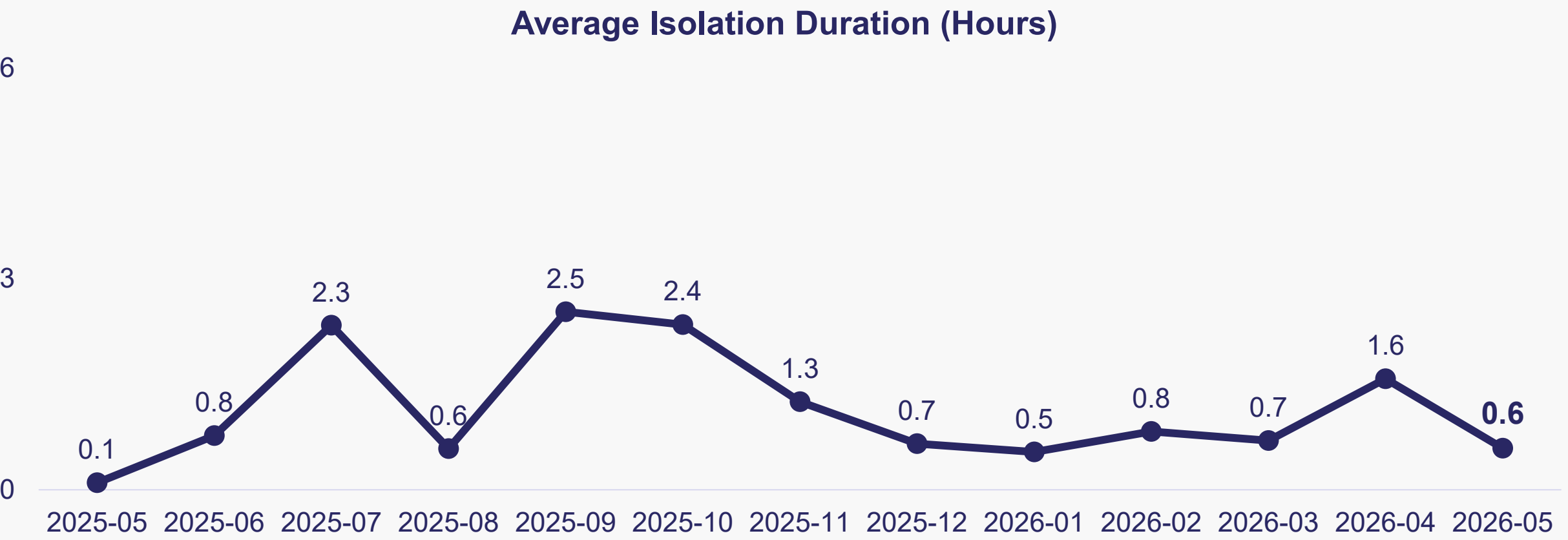
There were 2 isolation episodes at OCYCF last month





Isolation Duration - OCYCF

Isolation averaged 36 minutes

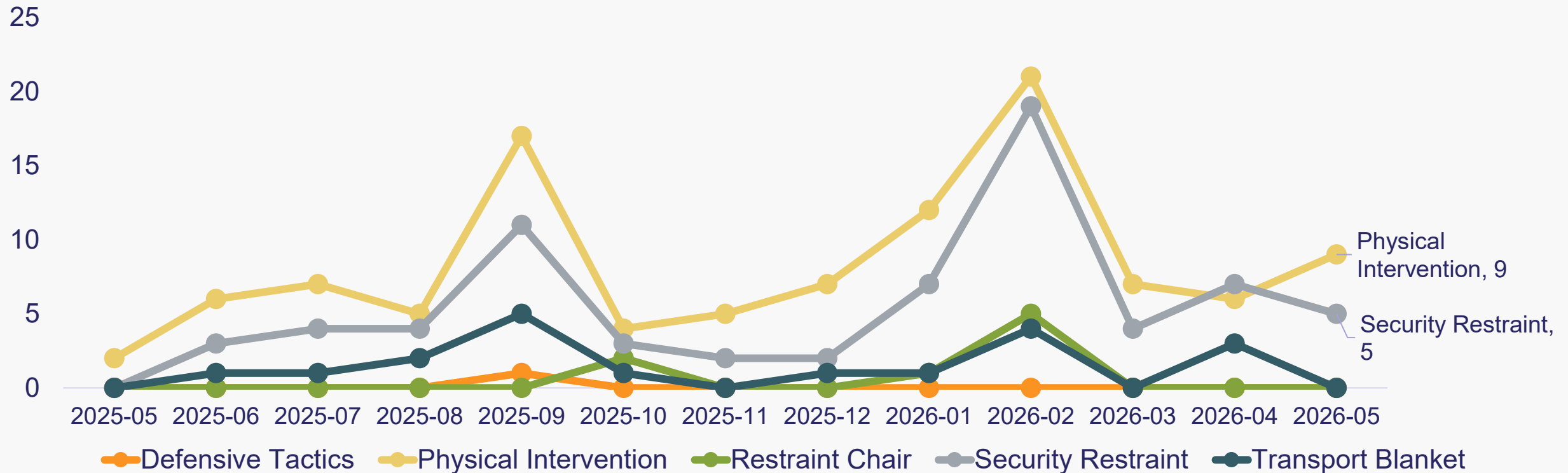




Restraint Use - OCYCF

There were 9 Physical Interventions and 5 Security Restraint uses at OCYCF last month

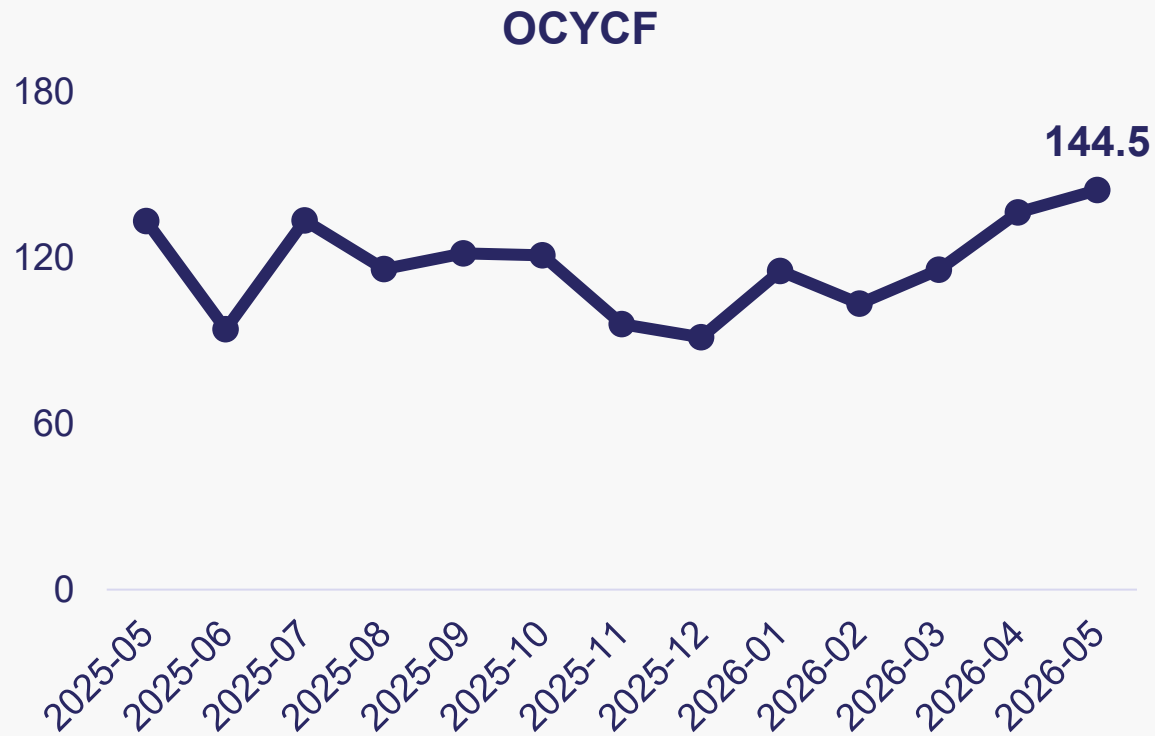
OCYCF Restraint Use



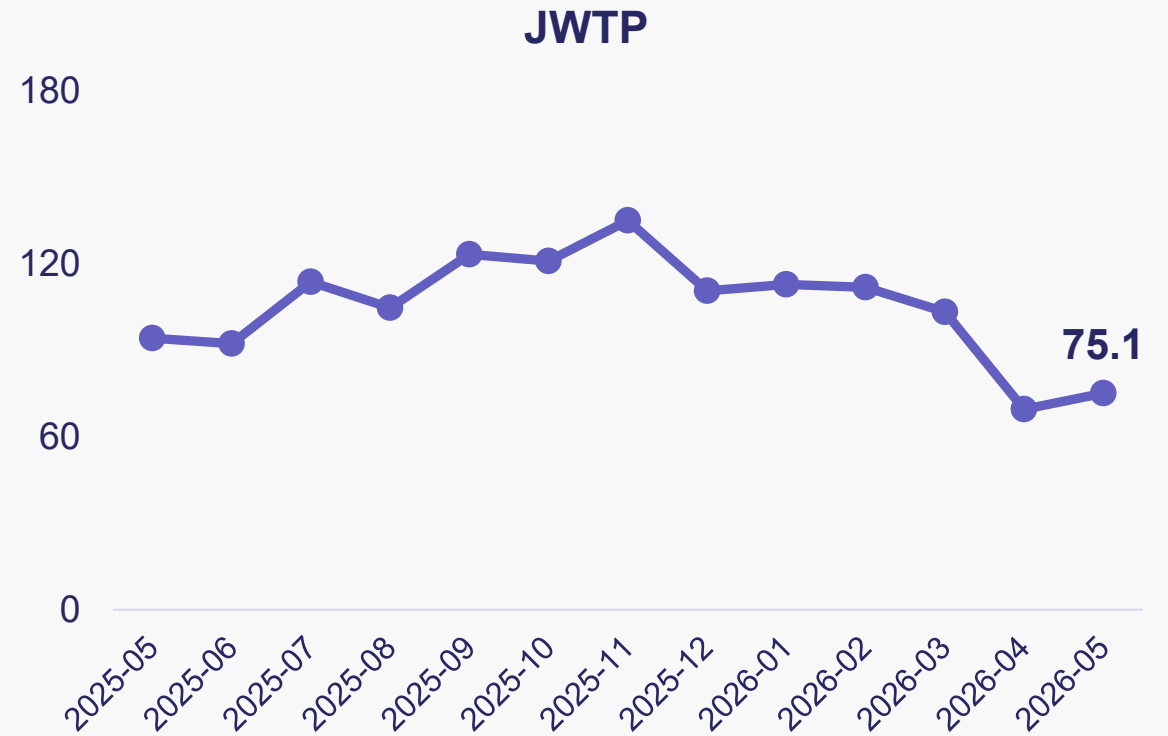


Positive Youth Engagement (PYE)

OCYCF Youth averaged 144.5 PYE hours last month

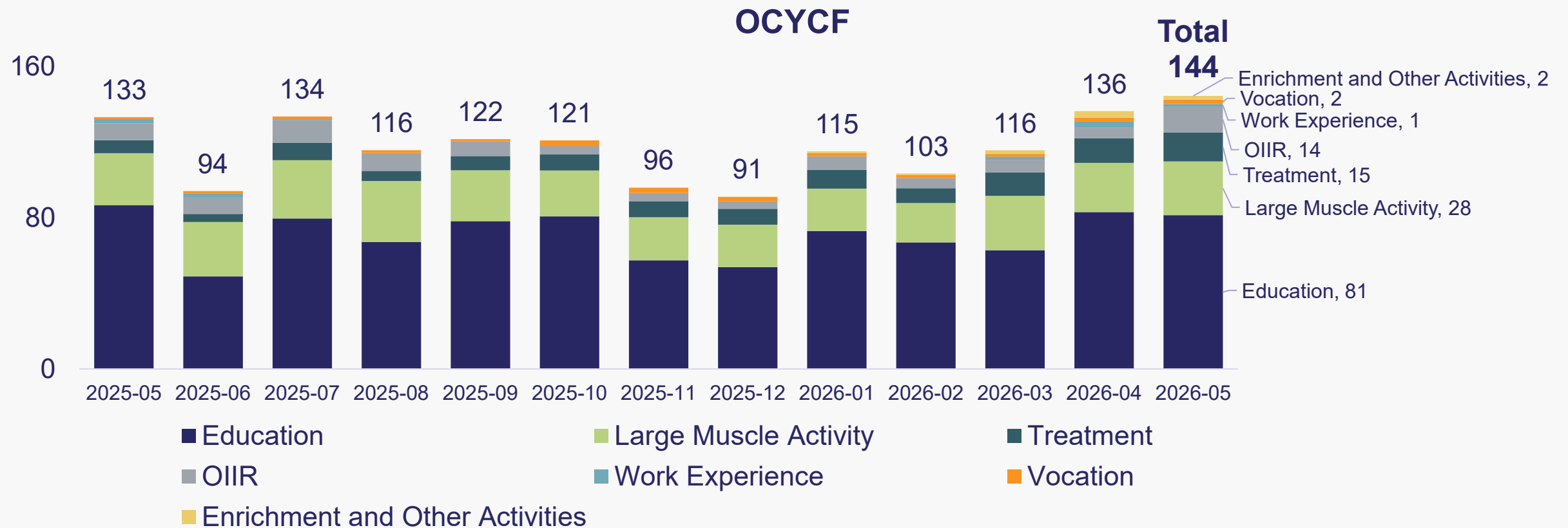


JWTP Youth averaged 75.1 PYE hours last month





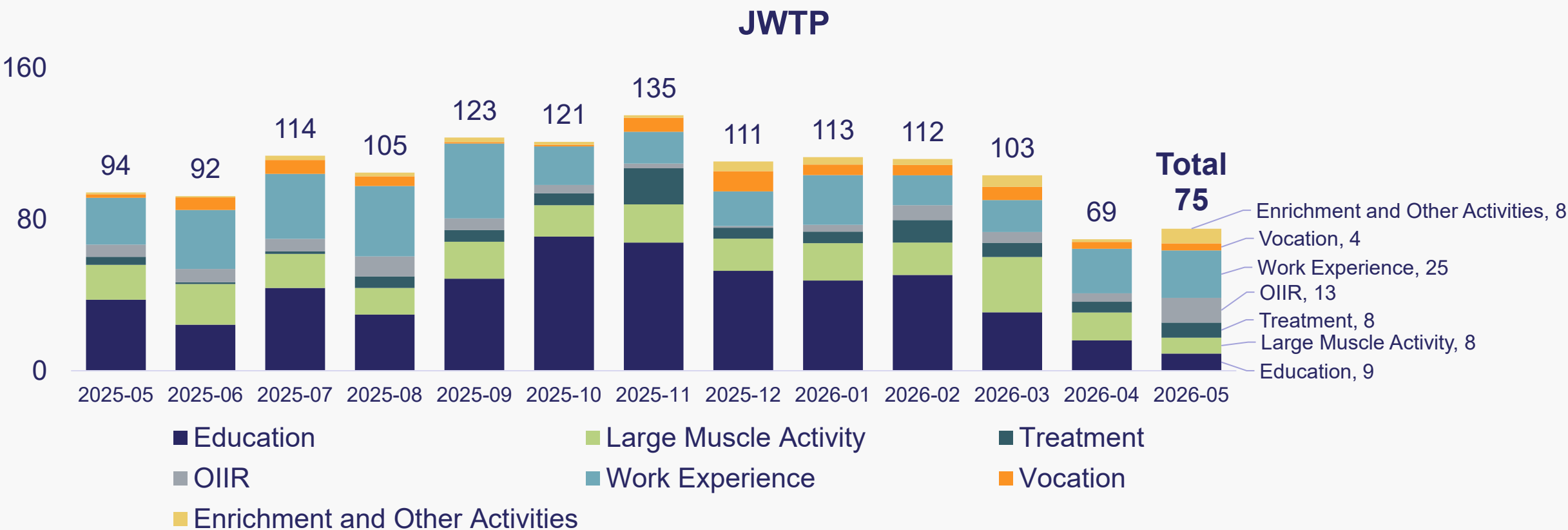
Average PYE Hours by Month and Type





JWTP PYE Hours by Type

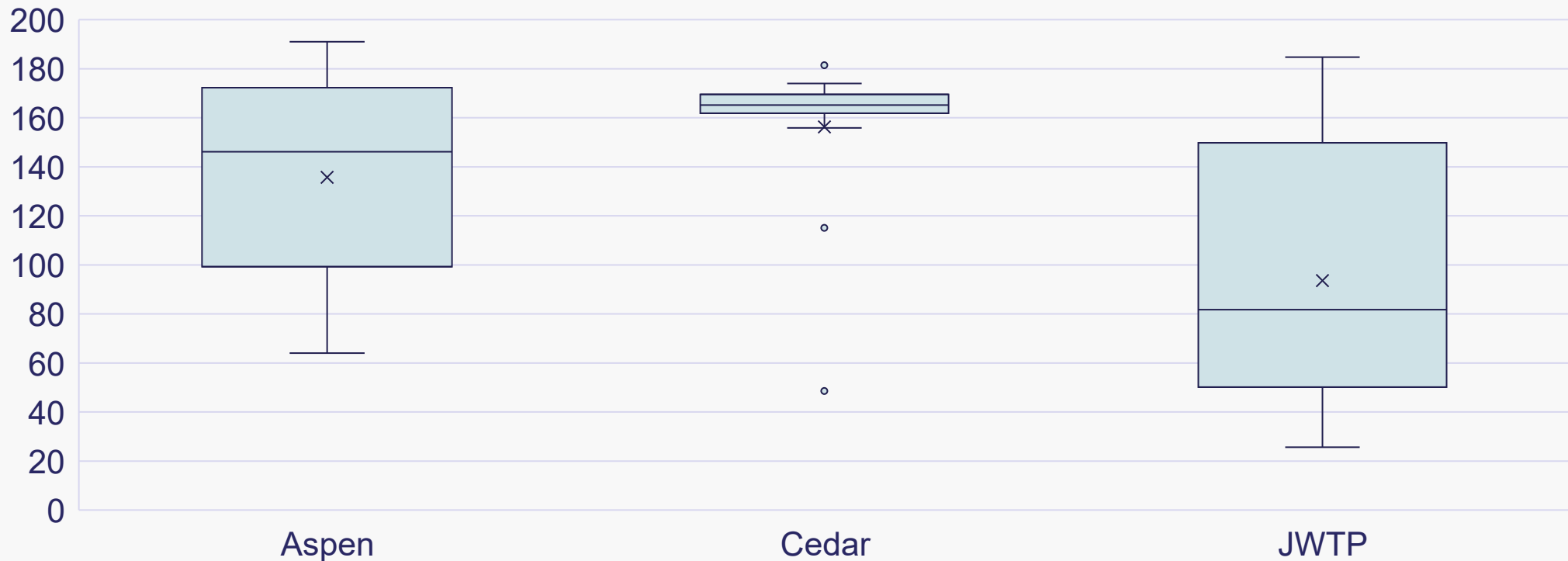
Average PYE Hours by Month and Type





PYE Variability

Four youth had < 50 PYE hours and 24 youth had > 150 PYE hours*



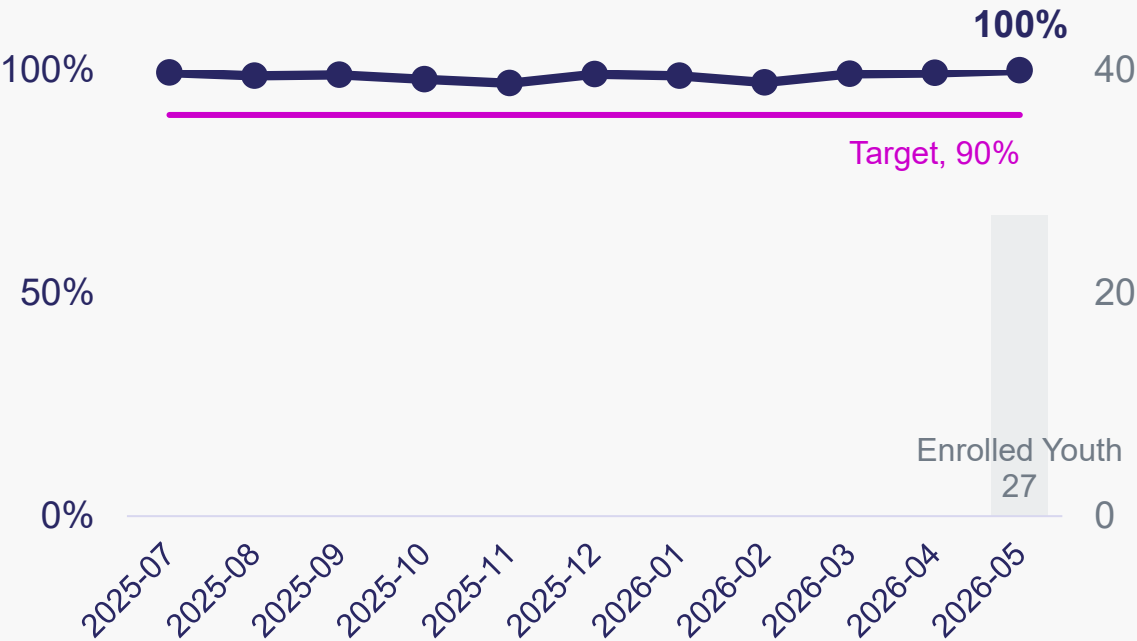
*Excludes youth who were not on campus for the entire month



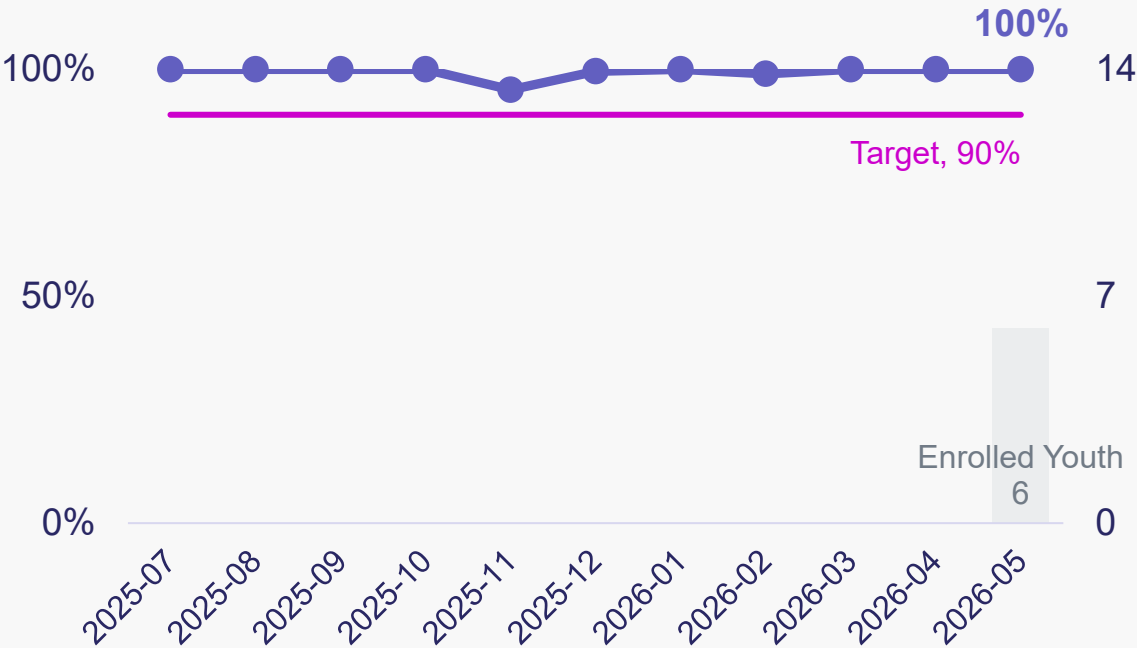
K-12 Attendance

School attendance is consistently above 95% for both OCYCF and JWTP

OCYCF K-12 Attendance



JWTP K-12 Attendance

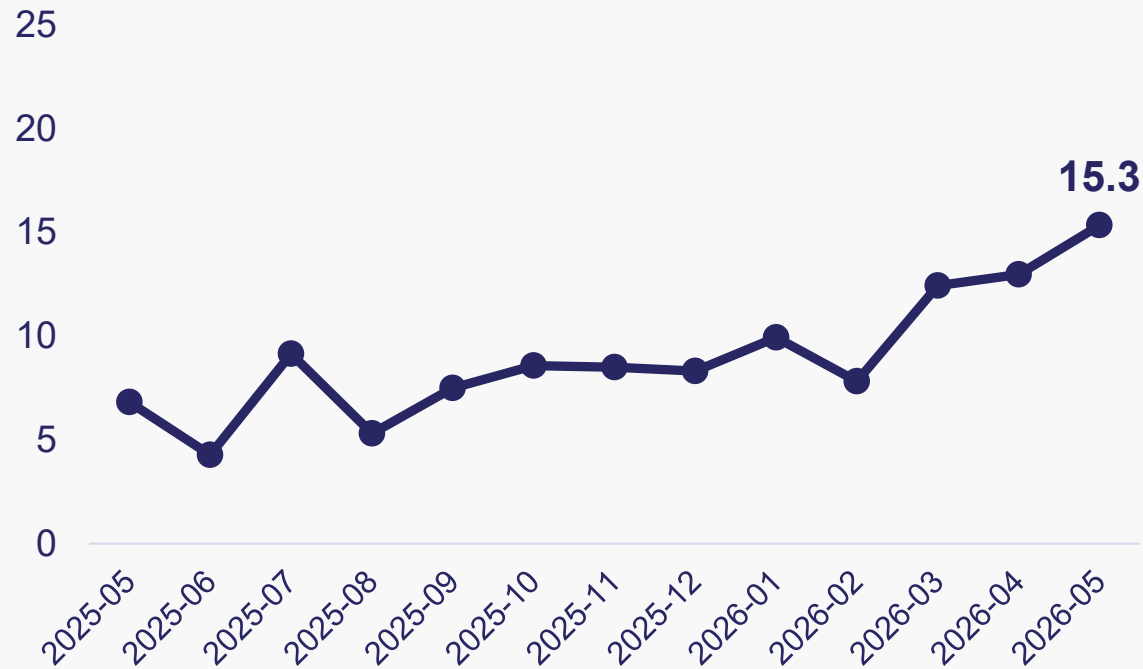




Treatment Hours per Youth

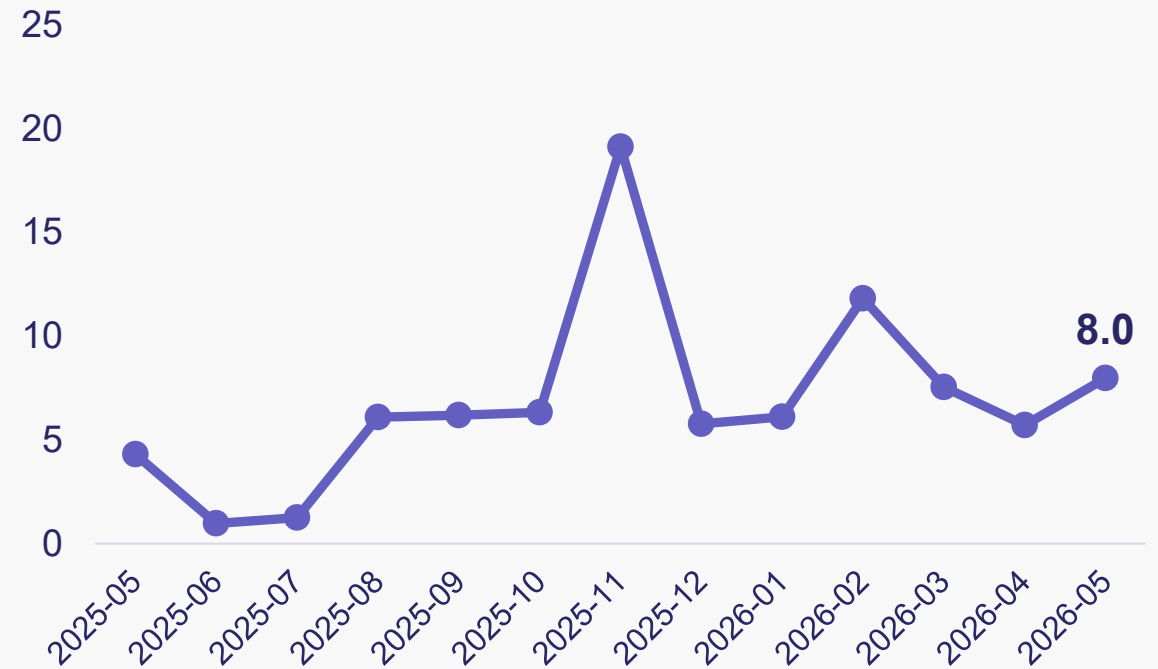
OCYCF youth averaged 15.3 hours of Treatment last month

OCYCF



JWTP youth averaged 8 hours of Treatment last month

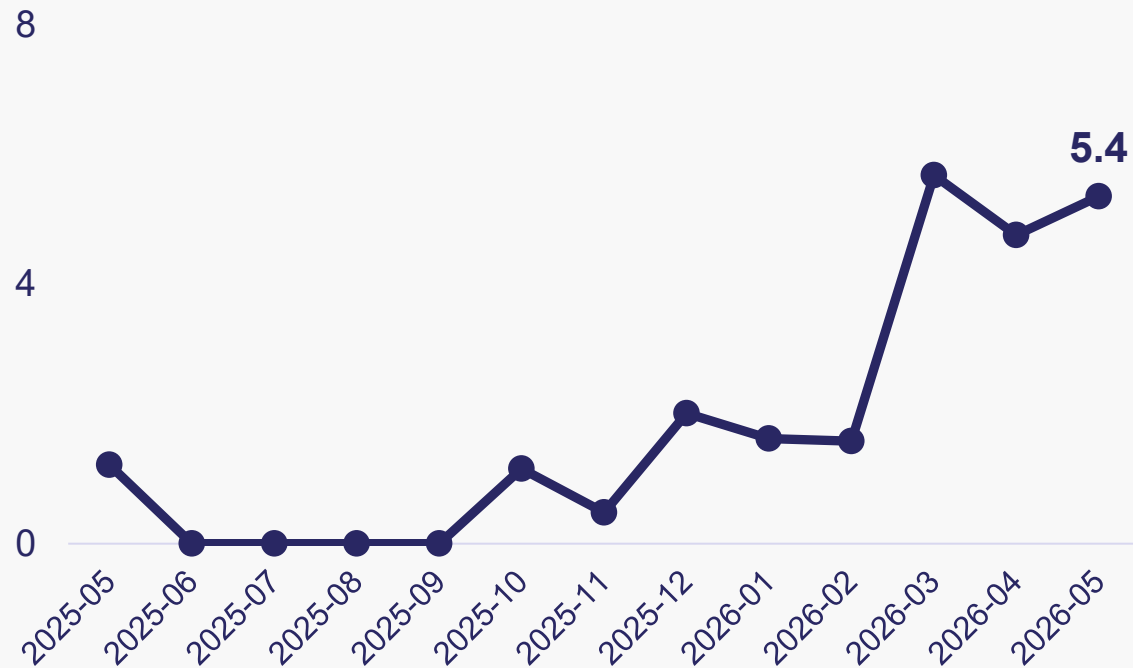
JWTP





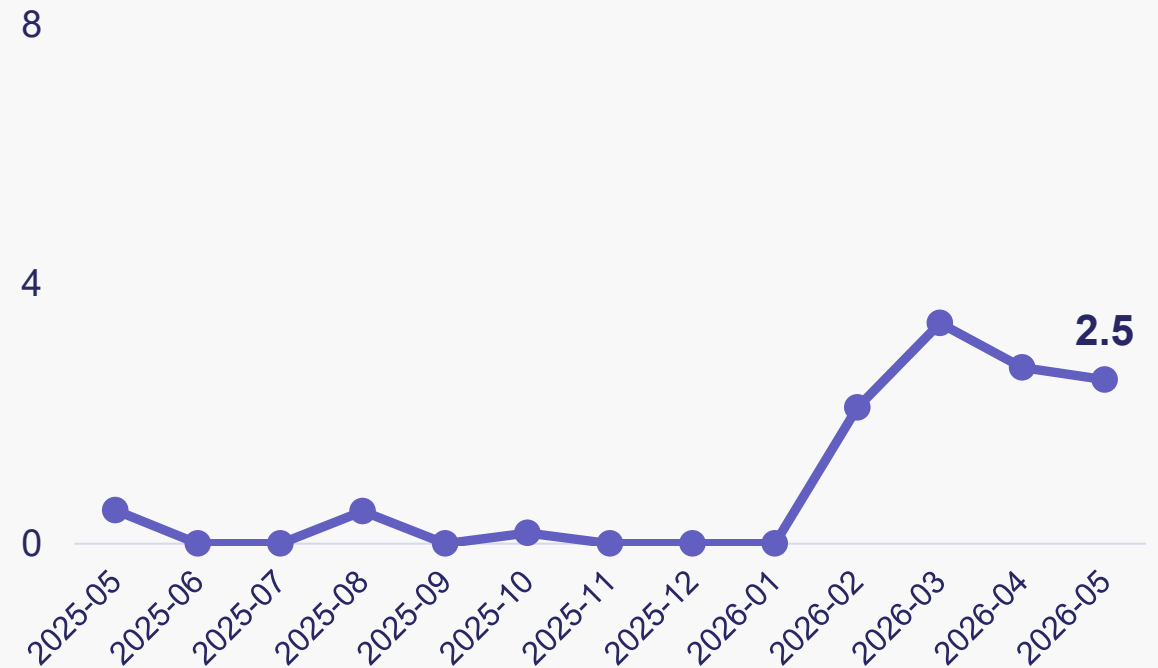
OCYCF youth averaged 5.3 hours of SCSD last month

OCYCF



JWTP youth averaged 2.5 hours of SCSD last month

JWTP

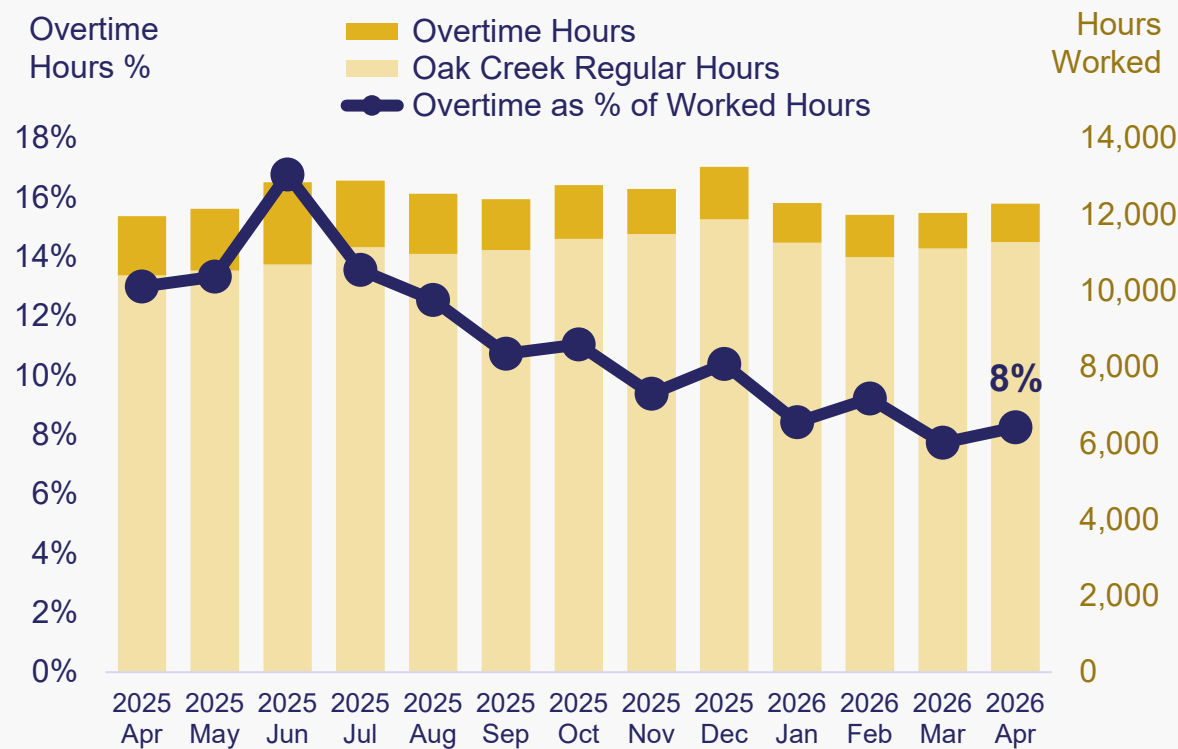




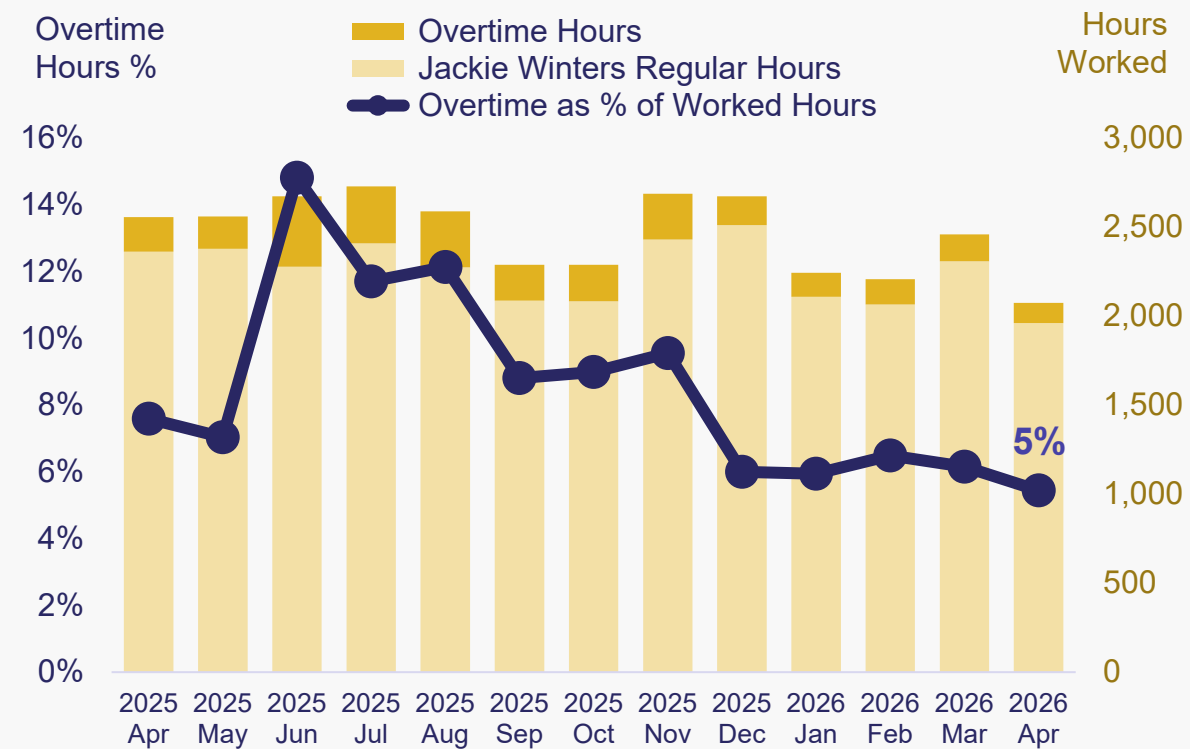
All-Staff Overtime (Workday)

Overtime use has declined over the past year

OCYCF



JWTP

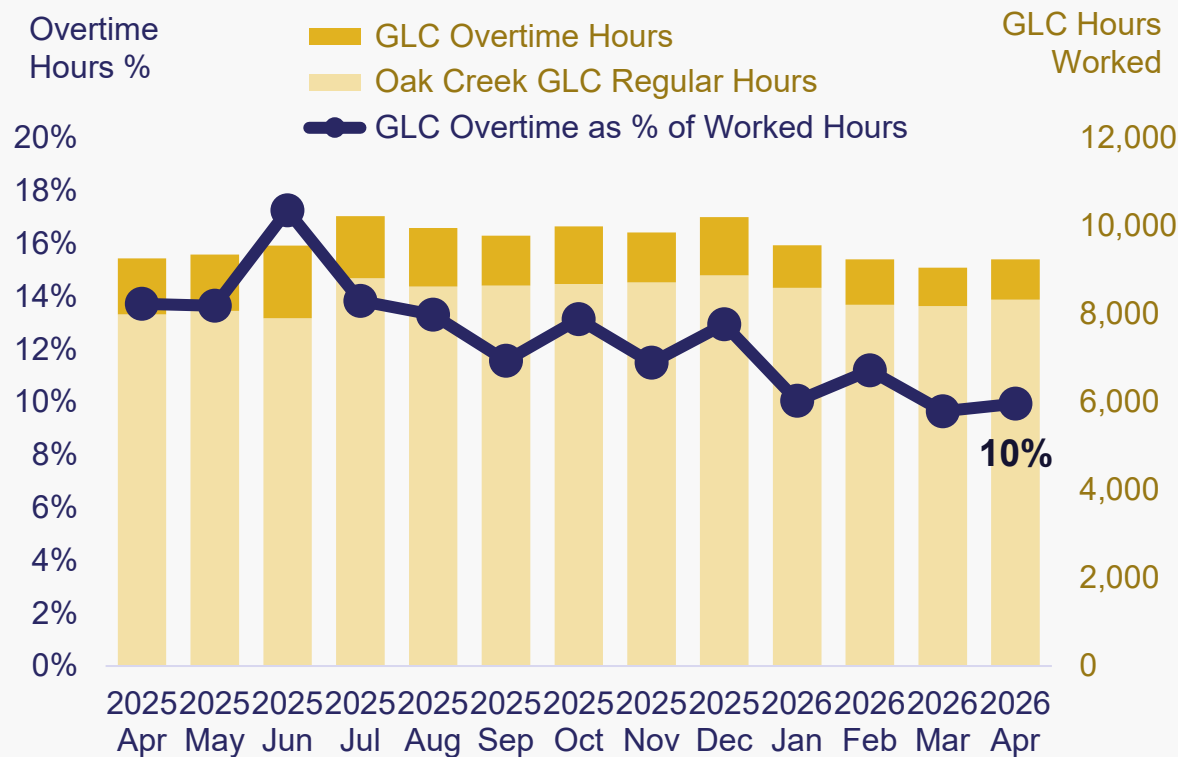


Note: Workday data has a one-month lag

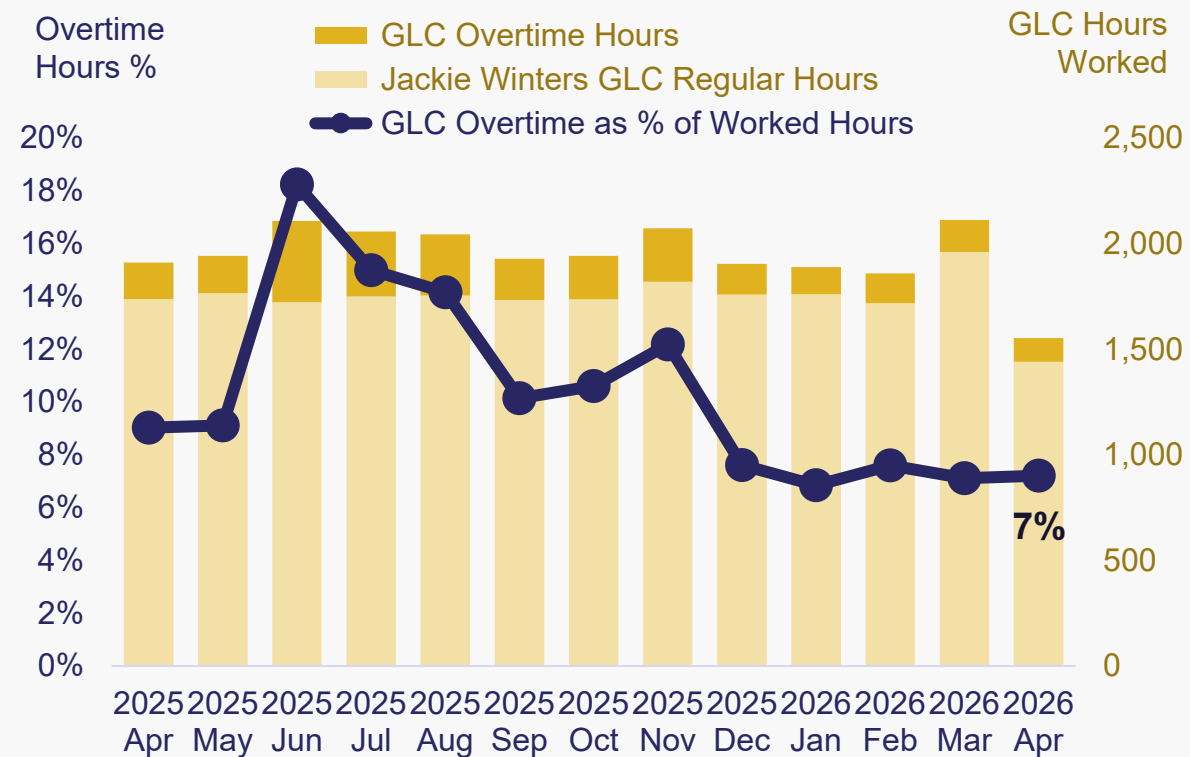


GLC Overtime (Workday)

10% of OCYCF GLC hours were overtime in April 2026



7% of JWTP GLC hours were overtime in April 2026



Note: Workday data has a one-month lag



Access to Hygiene Products

Youth in the custody of the Oregon Youth Authority are entitled to immediate and unrestricted access to culturally-specific hygiene products.

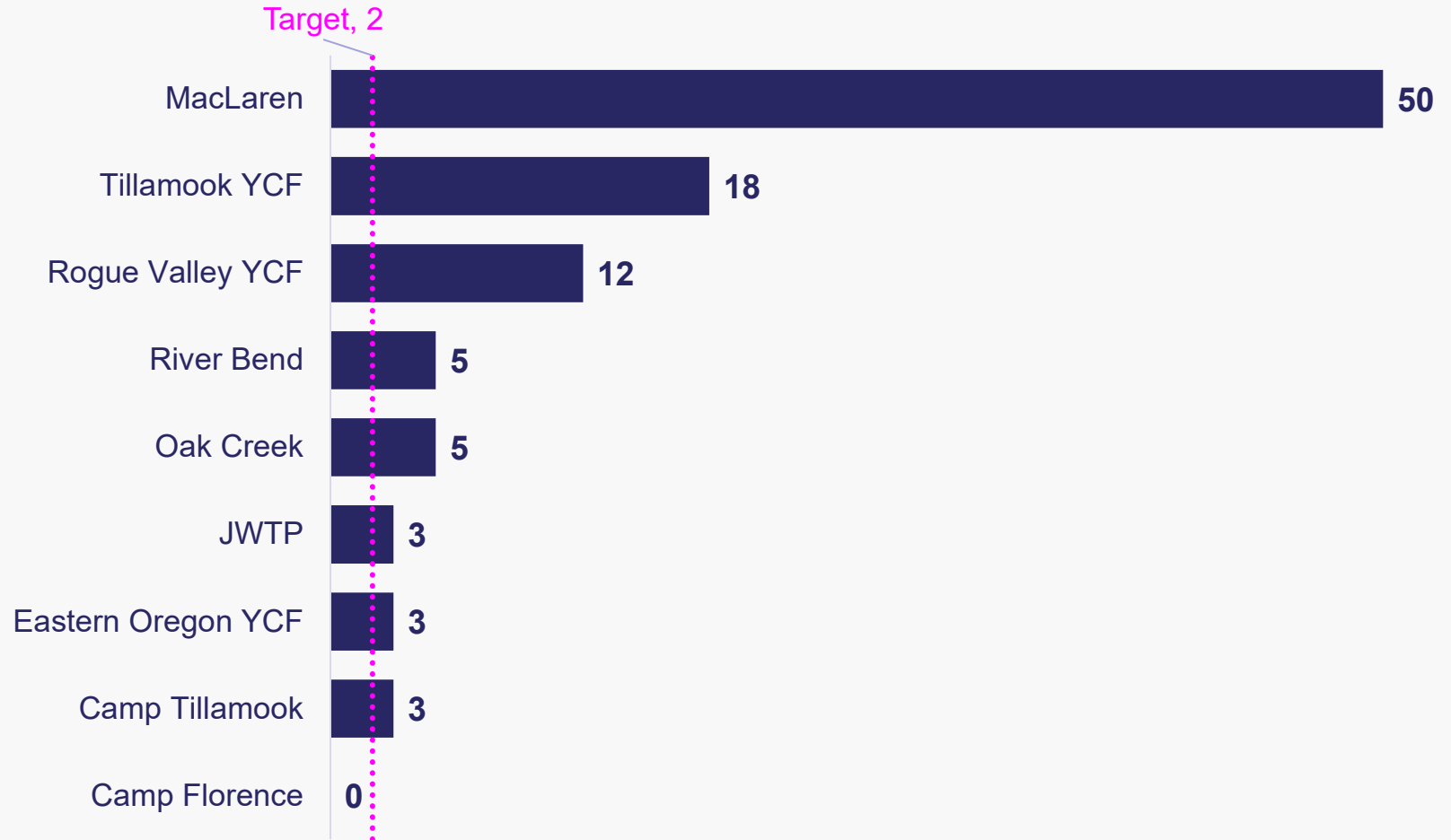
1. What is your facility's process for ensuring youth have immediate access to culturally-specific hygiene products?
2. How are staff trained or informed about this process so they can provide these items without delay?
3. How do you monitor or verify that this process is consistently followed, and what steps do you take when it is not?
4. What barriers exist, or what do you need to ensure youth have immediate and on-going unrestricted access to culturally-specific hygiene products ?



PREA Walkthroughs by Facility

- II-A-3.0 Interactive Supervision of Youth
 - Walkthrough twice per month
 - Each weekday, each shift
- Tracked in Unit Logs
- Completed by LUM, OD, or CO

In May 2026, 88% of facilities met or exceeded requirement for PREA walkthroughs.





Religious Services



Facility religious coordinator

Designated
religious
program
coordinator
and
documented in
duties



Youth access to religious practice

Regular
opportunities
to engage in
religious
practice and/or
an established
process for
providing
access upon
request



Multi-faith access pathway

Youth from
different faiths
are able to
practice,
beyond a
single primary
service



Materials available

Religious texts
and commonly
requested
items are
available, and
a process
exists for
requesting
more.



Request process

Youth can
request religious
services or
accommodations,
and requests are
tracked and
responded to



Community/ Volunteer engagement

Community or
volunteer
support for
religious
services is
currently in
place or being
developed



Staff awareness

Staff learn
about and
support youth
religious rights,
and know how
to route
requests



Administrative Action Plan

- Safety and Security Review (39 items)
- Programming Improvement (16 items)
- Data Initiatives (8 items)
- Training (5 items)
- Unit-specific Action Plans



Closing Updates



High Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

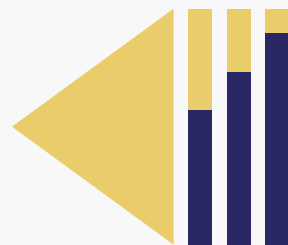
Updates on employee engagement efforts and areas of focus.



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



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Help us improve

Scan the QR code to share your insights, ask questions,
or provide feedback