



Oak Creek Youth Correctional Facility and Jackie Winters Transition Program

Initial Performance Measures

Kristine Meany, OCYCF/JWTP Superintendent

5/28/2026



The Developmental Approach



SKILLS FOR CREATING A CULTURE OF DEVELOPMENT



Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



Definitions

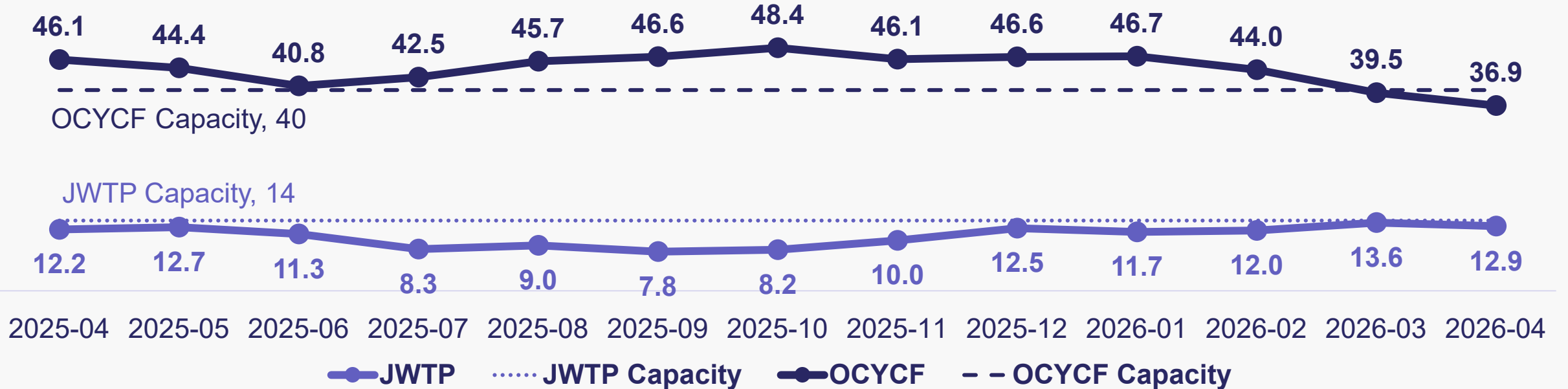
Term	Definition
Youth Incident Report (YIR)	Formal documentation of behavioral problems, injuries, and/or illnesses. Documentation includes date/time, location, youth involved, staff involved, and any behavior problems, restraints, or resolutions associated with the event.
Problem Behaviors	Youth behaviors logged in YIRs that have a Problem type assigned (Assault, Contraband, Escape, Major Group Disturbance, Peer Fight, Self-Harm/Suicidal Behavior, Sexual Behavior, Significant Event, or Youth Misconduct)
Youth Injuries	Count of unique youth injuries logged in YIRs.
Staff Injuries	Count of unique staff injuries logged in YIRs. Staff workplace injuries that are not associated with a YIR are not counted.
Isolation	A crisis intervention where a youth is temporarily placed alone in a room with a locked door due to the youth’s crisis behavior.
Positive Youth Engagement (PYE)	PYE includes all activities for which attendance hours are tracked in JJIS (Education, Vocation, Work Experience, Treatment, Large Muscle Activity, OIIR Activities, and Other Enrichment Activities). OIIR = Office of Inclusion and Intercultural Relations
Average PYE Hours	Total number of attendance hours divided by the facility population, unless otherwise noted.
Safe Community Skills Group	Core treatment group designed to strengthen prosocial skills such as problem solving, emotion regulation, and conflict resolution
Group Life Coordinator (GLC)	Frontline direct service staff who supervise and program youth in close-custody and make up a majority of the OYA workforce.



Population by Month

Average daily population (ADP) over the past 13 months

ADP by Month





Current Population

On 4/30/26 there were 37 youth at OCYCF and 12 youth at JWTP

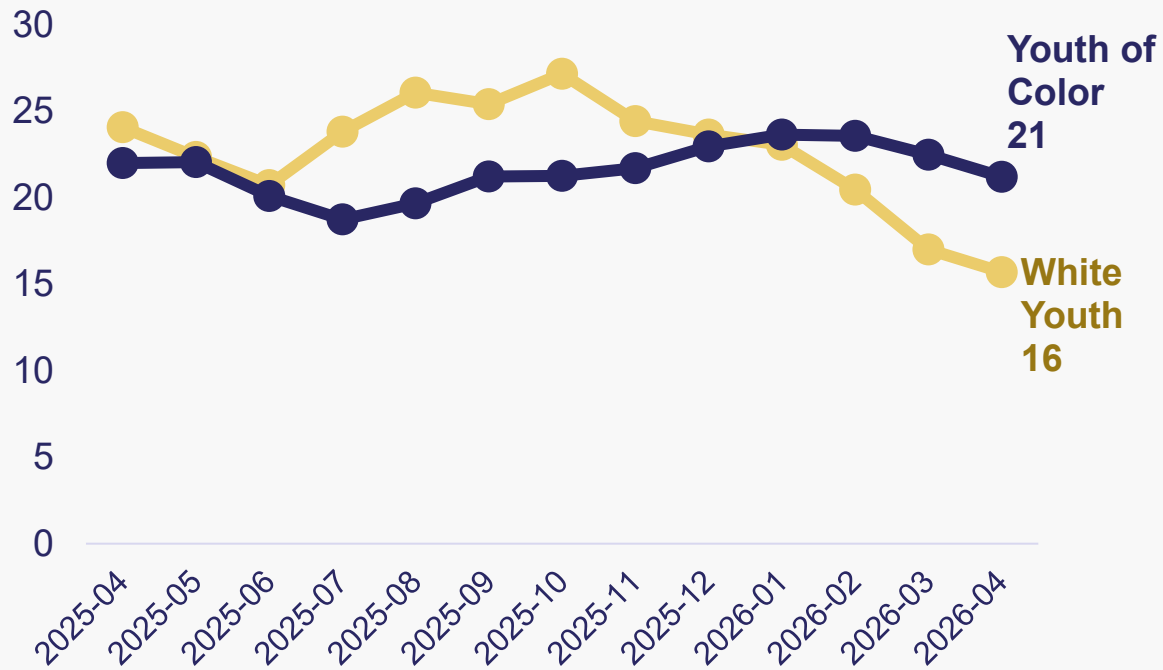
	OCYCF Aspen	OCYCF Cedar	JWTP
Number of Youth	18	19	12
Average Age	18.4	15.8	18.8
Age Range in Years	15 - 24	15 - 17	16 - 23
DOC Youth	1	0	0
% PSR	33%	11%	58%
% Revoked	28%	37%	17%
Average LOS to Date in Days	525 days	197 days	198 days
Median LOS to Date in Days	194	171	133.5
LOS Range in Days	7 - 2,592	13 - 773	9 - 840
Race/Ethnicity			
% White	11%	74%	75%
% Hispanic	39%	5%	8%
% African American	11%	11%	8%
% Native American	39%	5%	8%



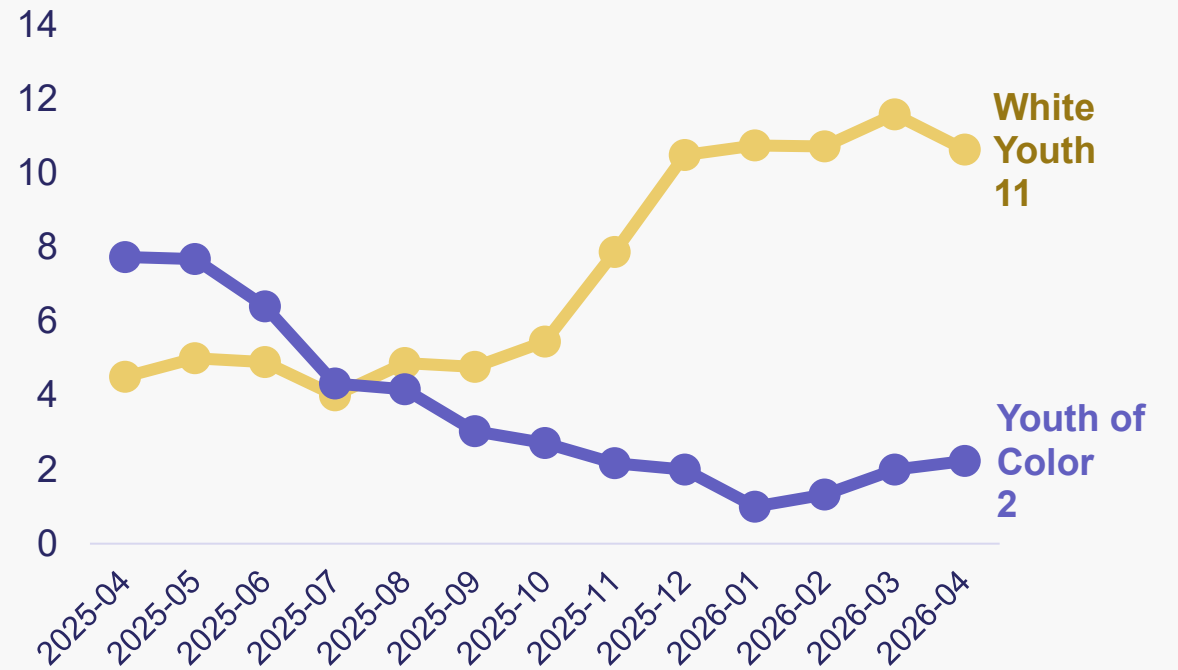
Supplemental – Population Demographics by Month

In recent months there has been a higher proportion of White youth at JWTP, and Youth of Color at OCYCF

OCYCF ADP by Race/Ethnicity



JWTP ADP by Race/Ethnicity

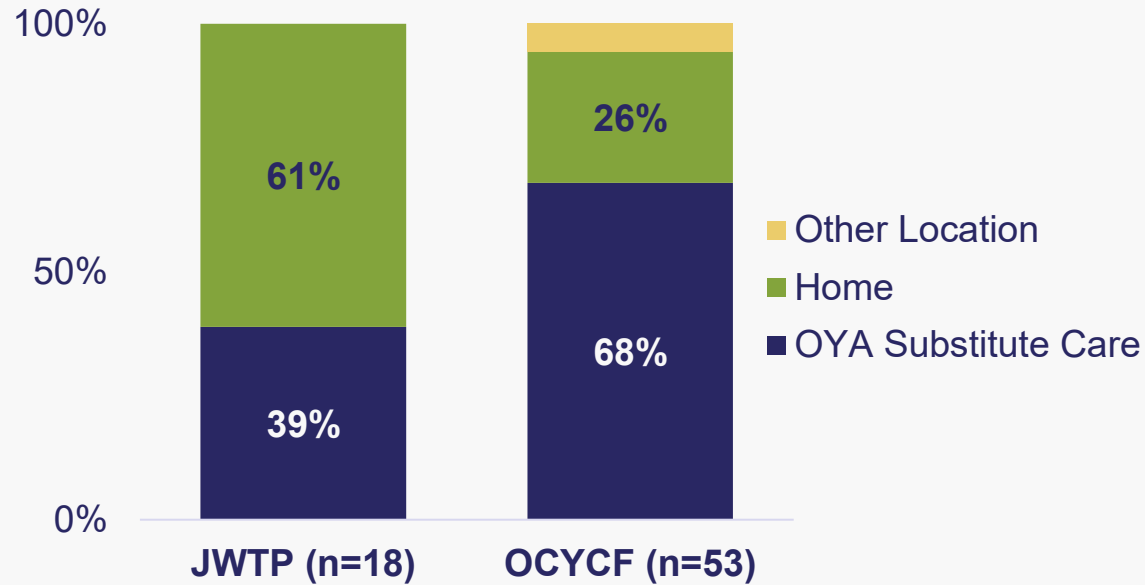




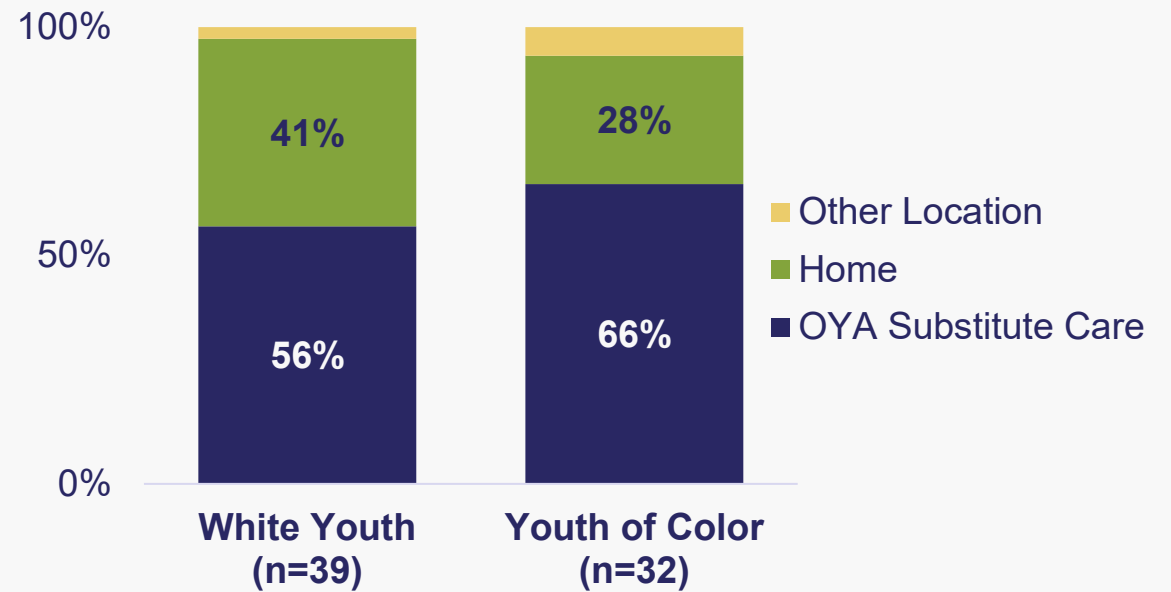
Action Item 1.11 – Parole Destinations January 2025 to April 2026

60% of youth were paroled to OYA Substitute Care, 35% were paroled to Home, and 4% were paroled to a Non-OYA placement

Parole Destination by Releasing Location



Parole Destination by Youth Race/Ethnicity

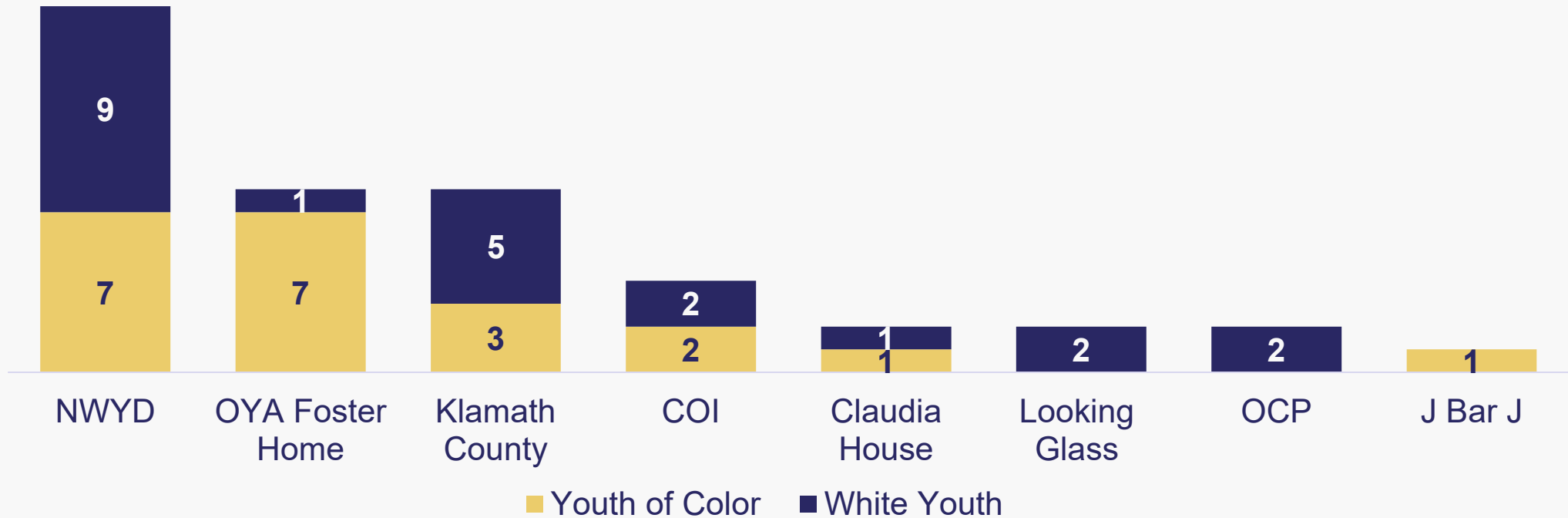




Supplemental – Releases to OYA Substitute Care by Provider and Race/Ethnicity

Northwest Youth Discovery was the most common OYA Substitute Care placement

Parole Releases to OYA SubCare by Provider Name





IMPACT

Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



Performance Metrics

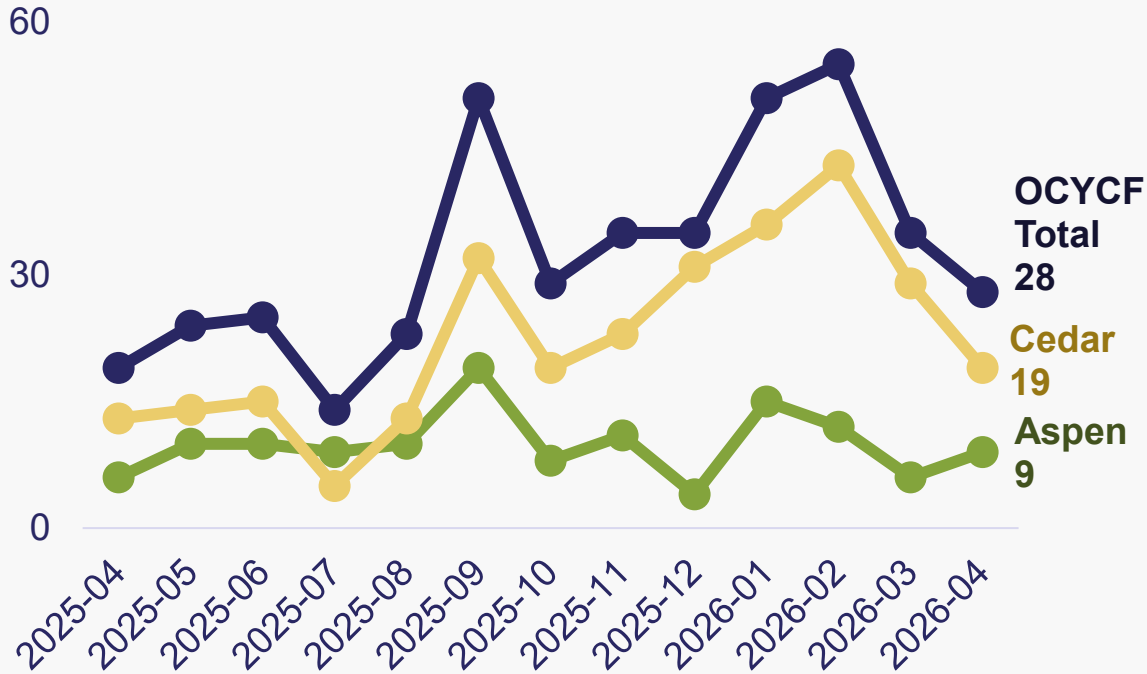


Problem Behaviors

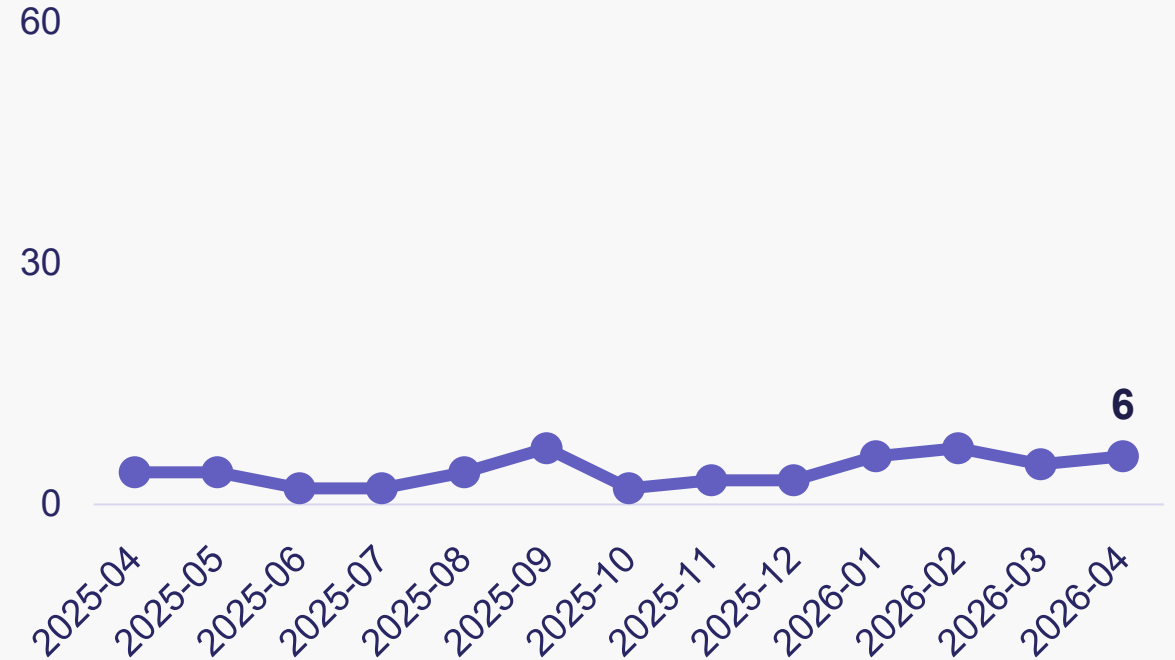
There were 28 problem behaviors at OCYCF last month (average daily population = 37)

There were 6 problem behaviors at JWTP last month (average daily population = 13)

OCYCF Problem Behaviors



JWTP Problem Behaviors



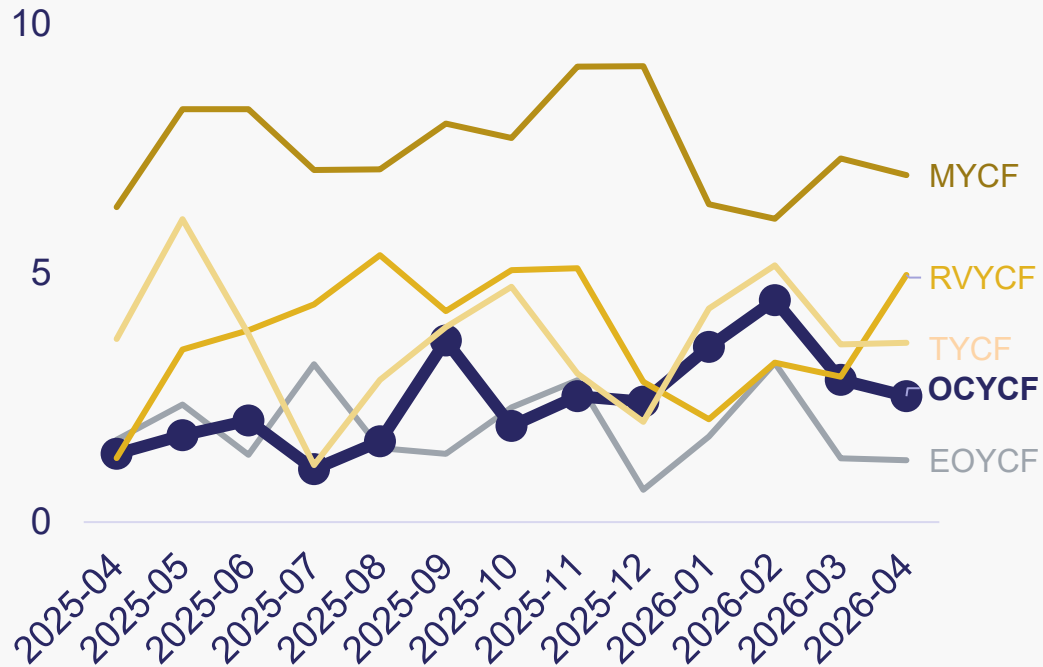


Supplemental – Facility Comparisons by Month

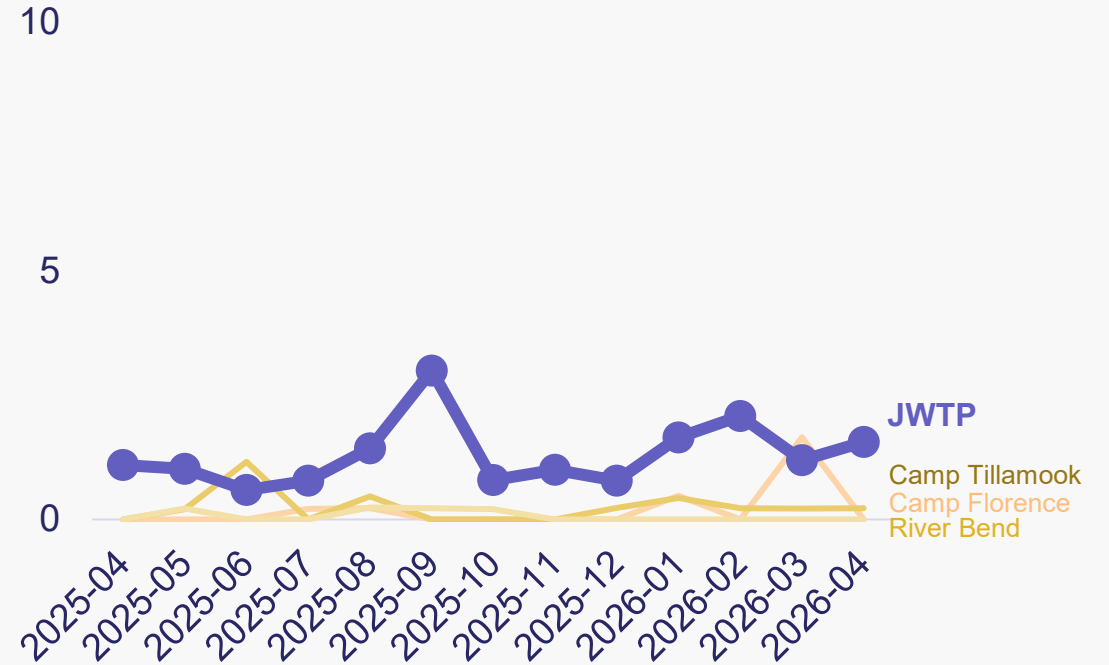
Problem Behavior rates at OCYCF are similar to those at comparably-sized male YCFs

JWTP has higher rates of Problem Behavior than other transition facilities

YCF Problem Behaviors



Transition Facility Problem Behaviors

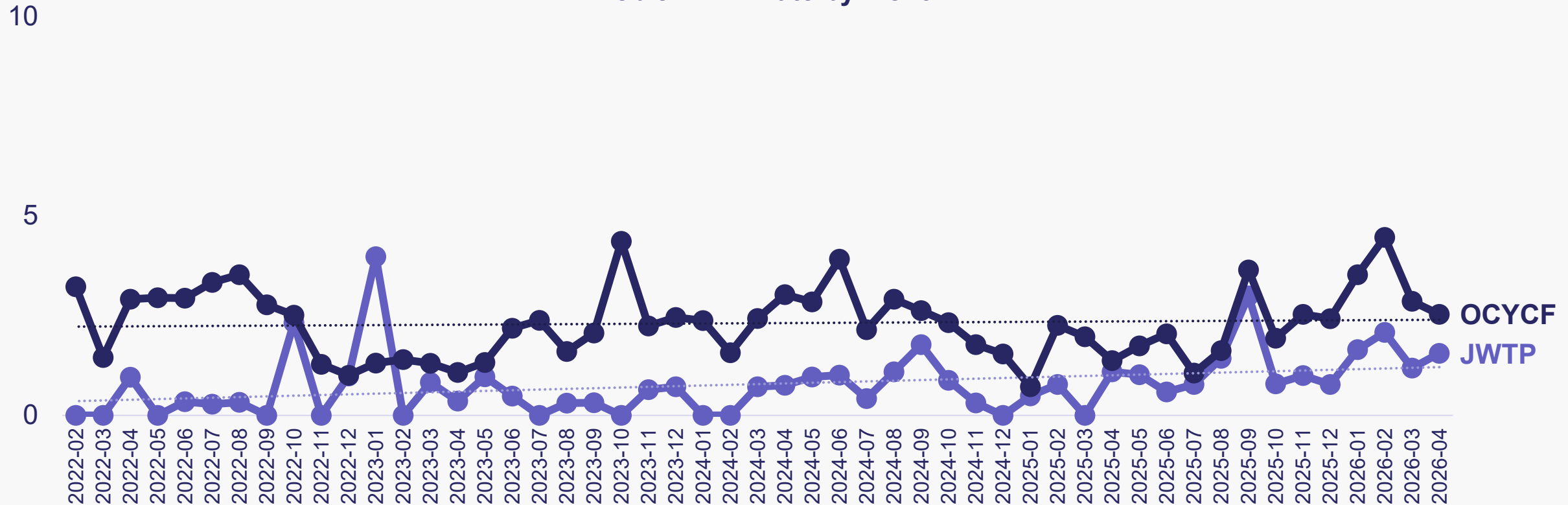




Supplemental – Monthly Problem Behavior YIR Rate, 2022 to Present

Problem Behavior Rates at JWTP have been increasing over time

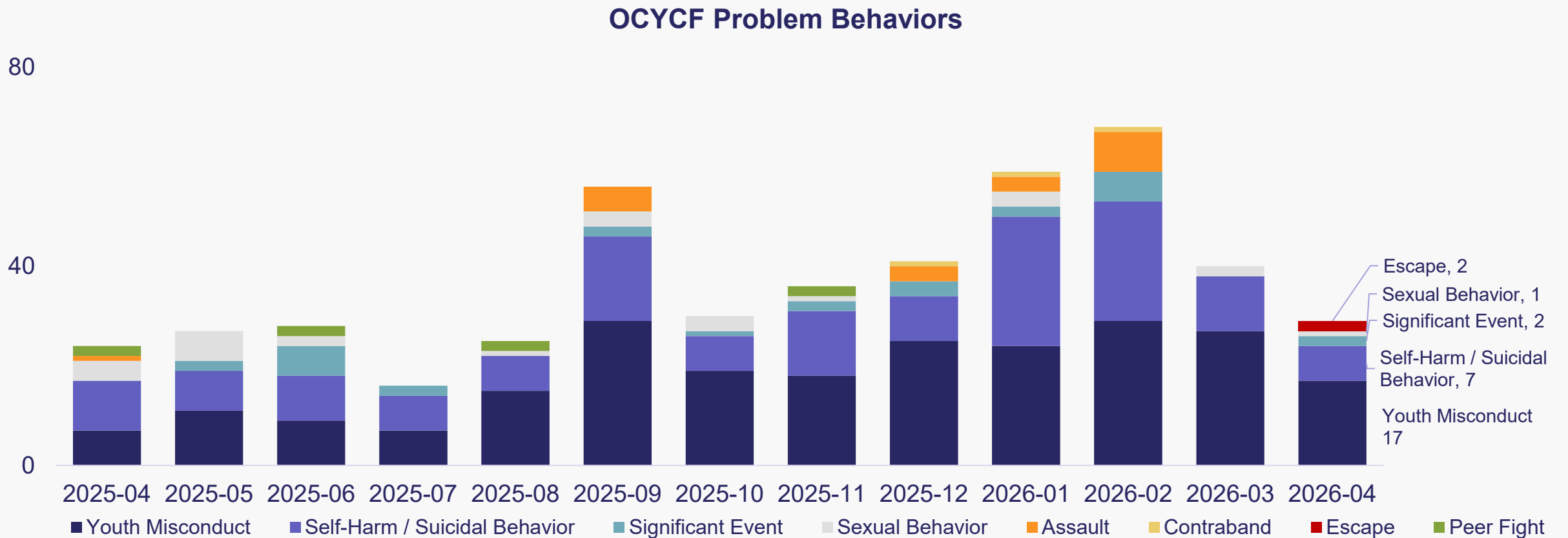
Problem YIR Rate by Month





OCYCF Problem Behaviors

Two youth were involved in an attempted escape last month

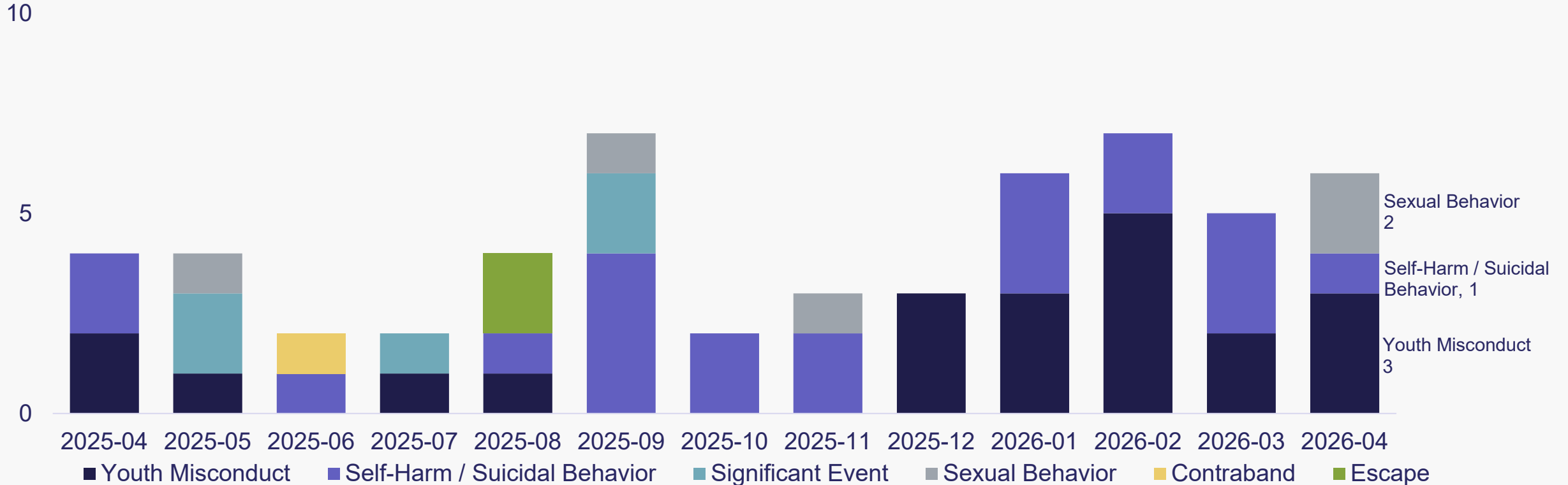




JWTP Problem Behaviors

JWTP problem behaviors increased slightly from last month

JWTP Problem Behaviors



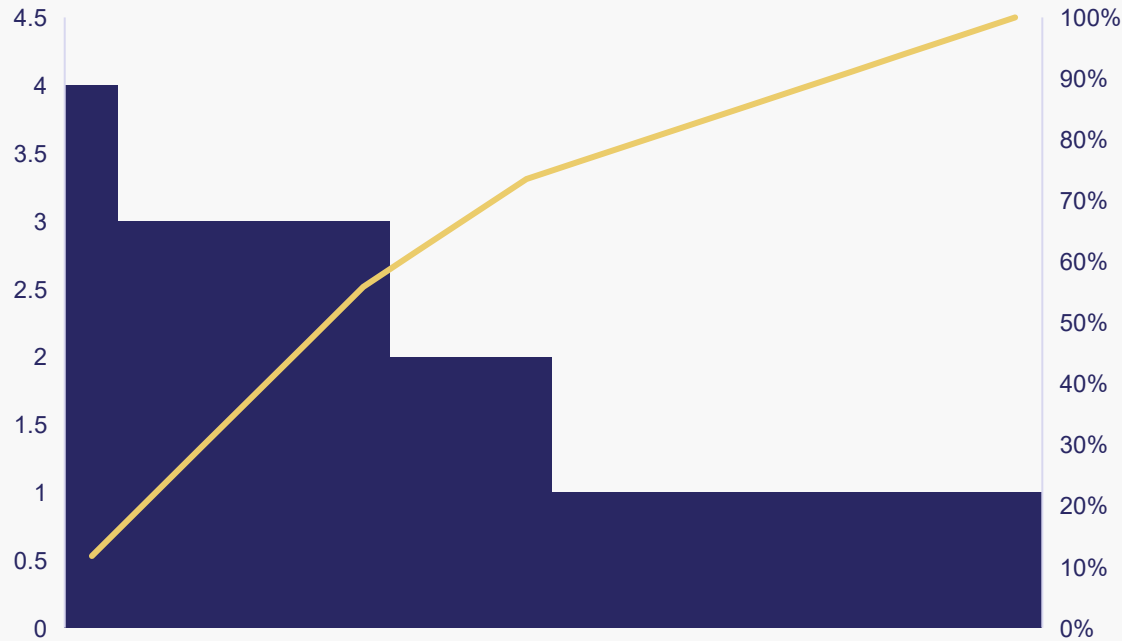


Youth Involved in Problem Behaviors

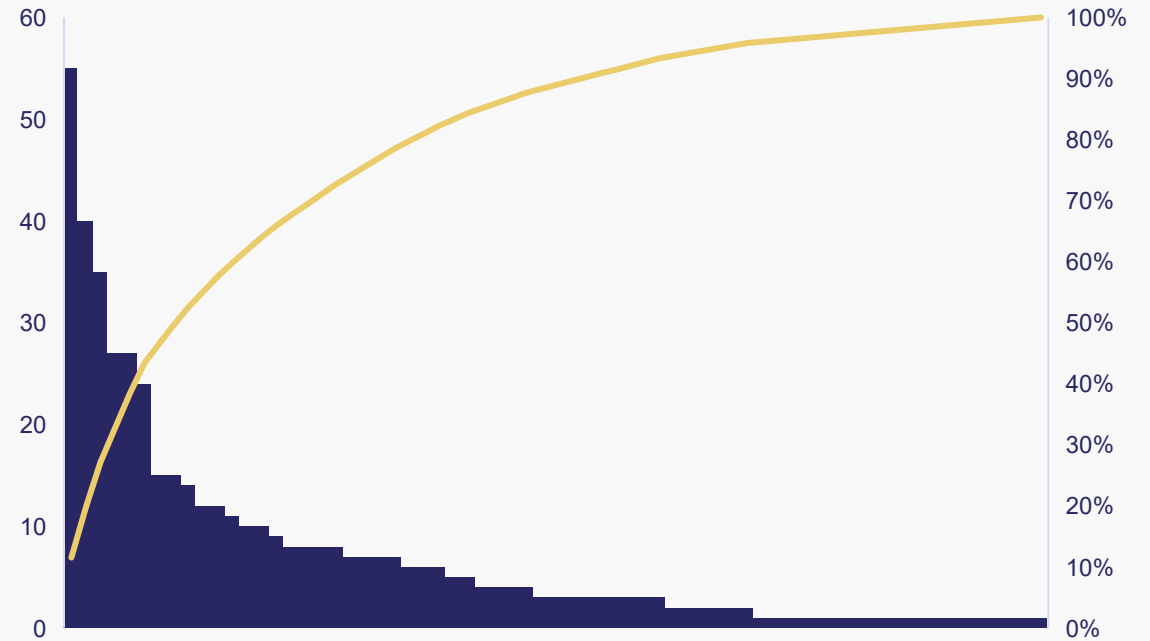
Last month, 6 youth were responsible for 50% of all Problem Behaviors at OCYCF and JWTP

Over the past 13 months, 8 youth were responsible for 50% of all Problem Behaviors at OCYCF and JWTP

Problem Behaviors
April 2026



Problem Behaviors
April 2025 - April 2026



Each column represents an individual youth; column height indicates the number of problem behaviors for that youth

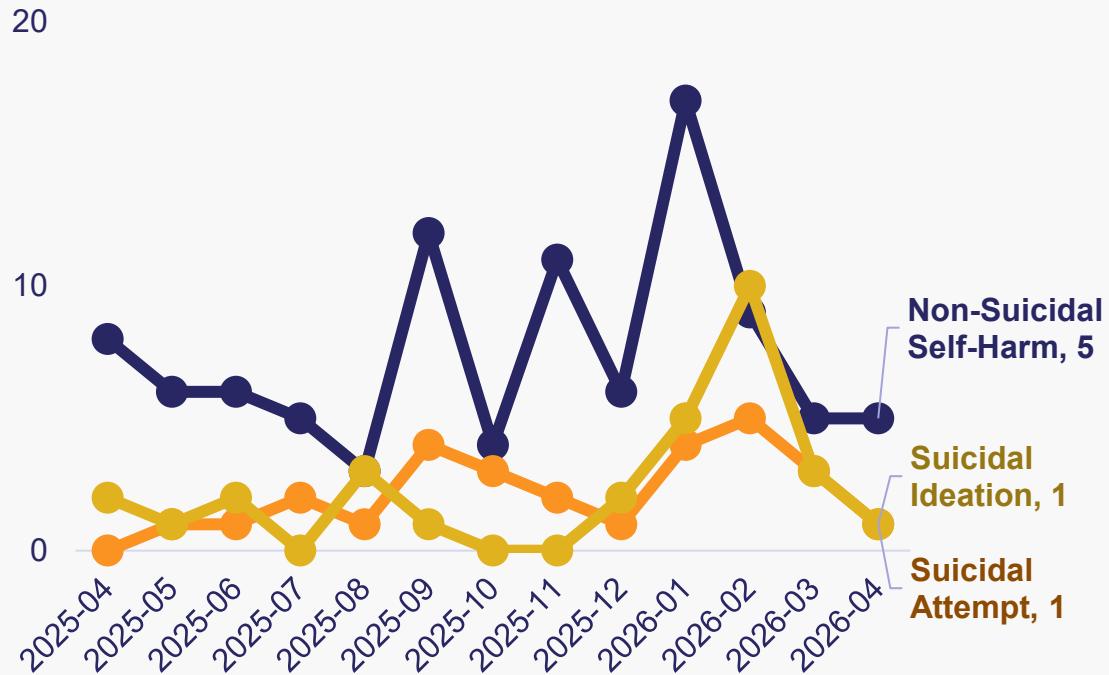


Suicidality/Self-Harm

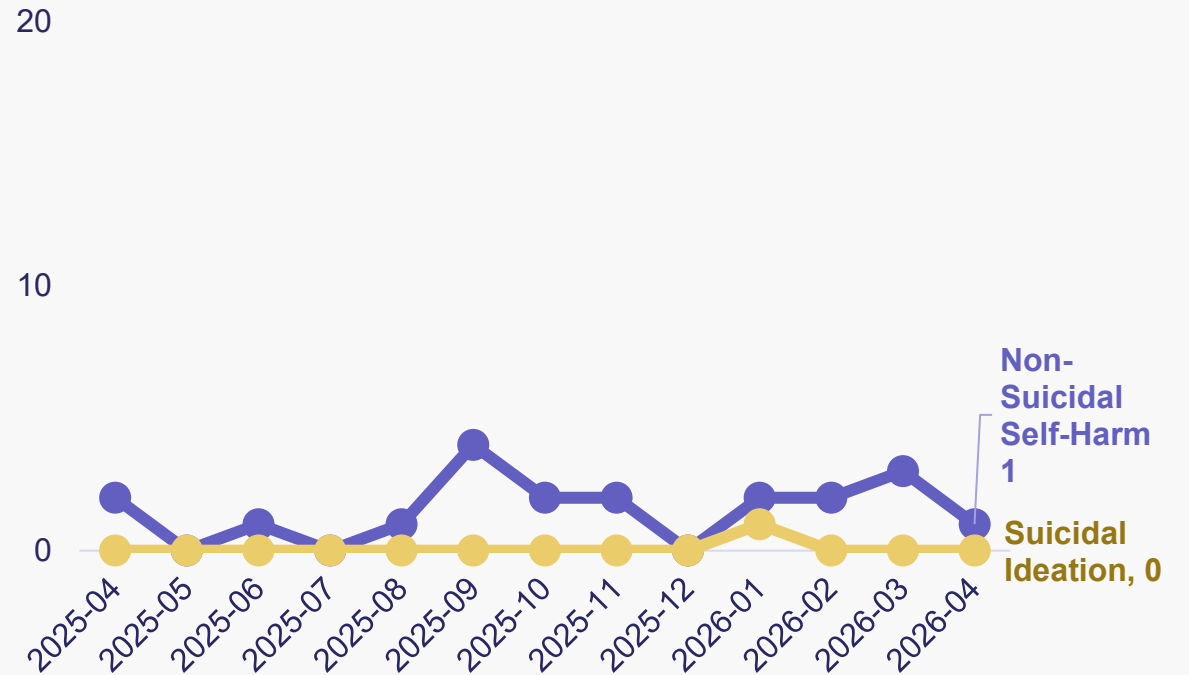
There were 7 suicidality/self-harm behaviors at OCYCF last month

There was 1 suicidality/self-harm behavior at JWTP last month

OCYCF Self-Harm and Suicidality YIRs



JWTP Self-Harm and Suicidality YIRs



Note: per policy, YIR Suicidal Attempt code is based on youth's perception/intent, not the lethality of the behavior

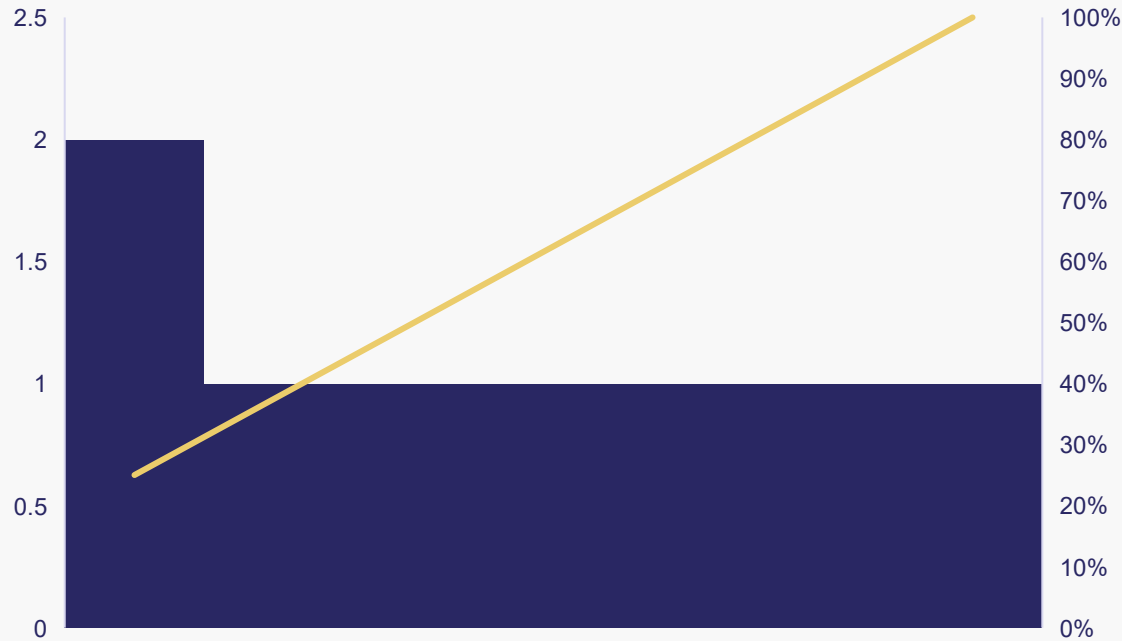


Youth Involved – Self-Harm/Suicidality

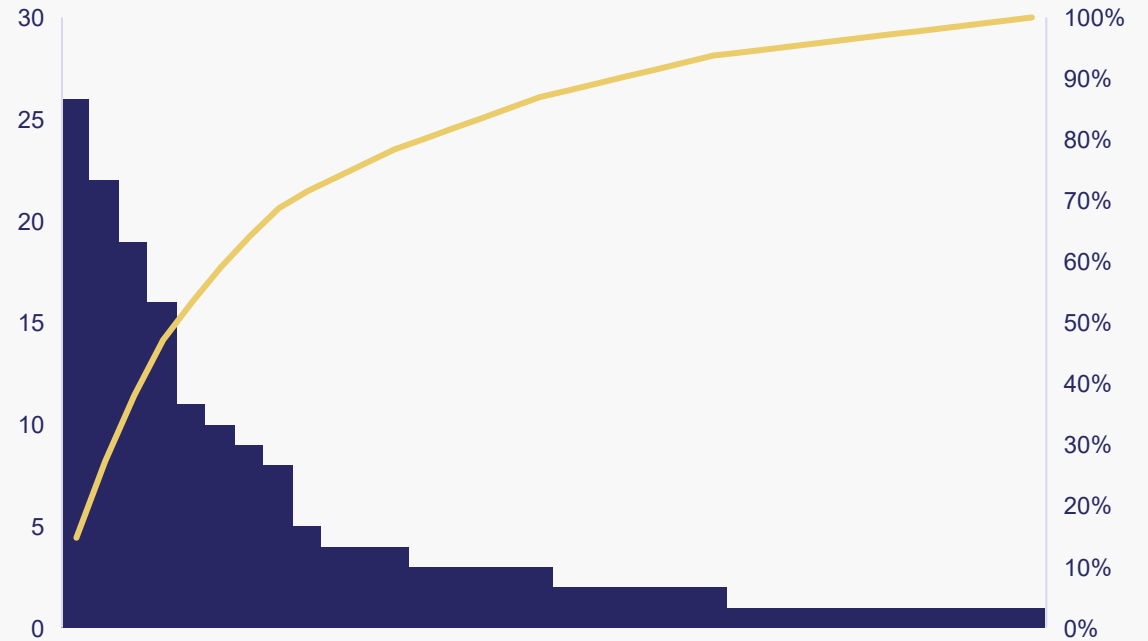
Last month, only one youth had multiple self-harm/suicidality YIRs

Over the past 13 months, 5 youth were responsible for 50% of the self-harm/suicidality YIRs

Self-Harm/Suicidality
April 2026



Self-Harm/Suicidality
April 2025 – April 2026



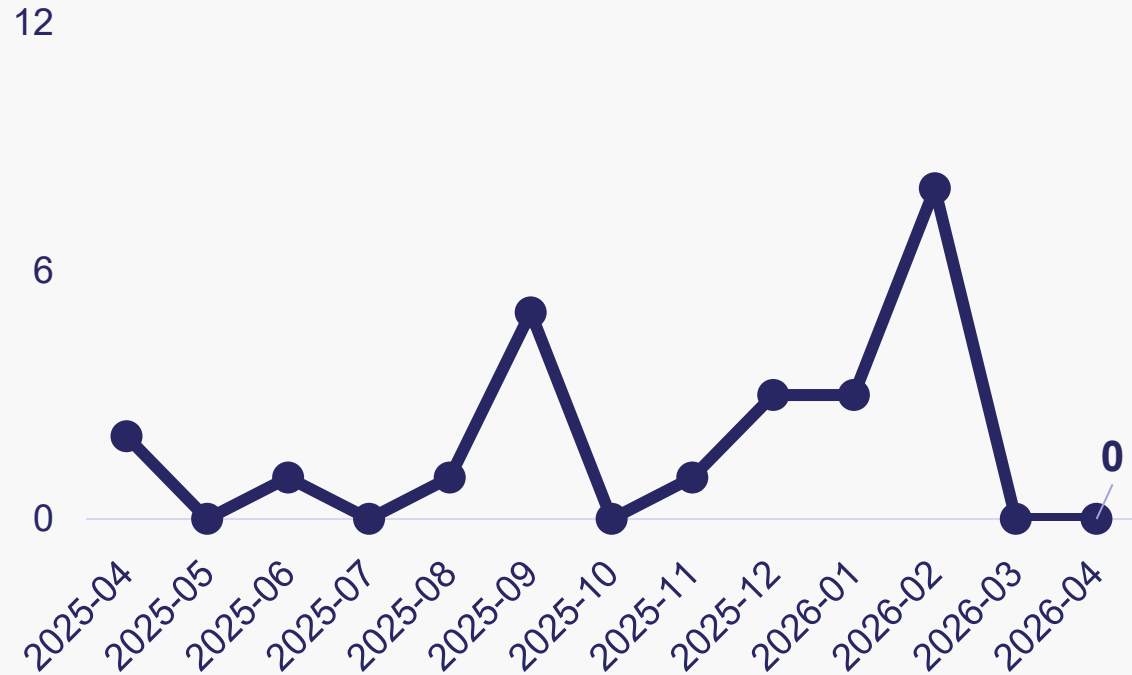
Each column represents an individual youth; column height indicates the number of self-harm/suicidality behaviors for that youth



Assaults/Peer Fights

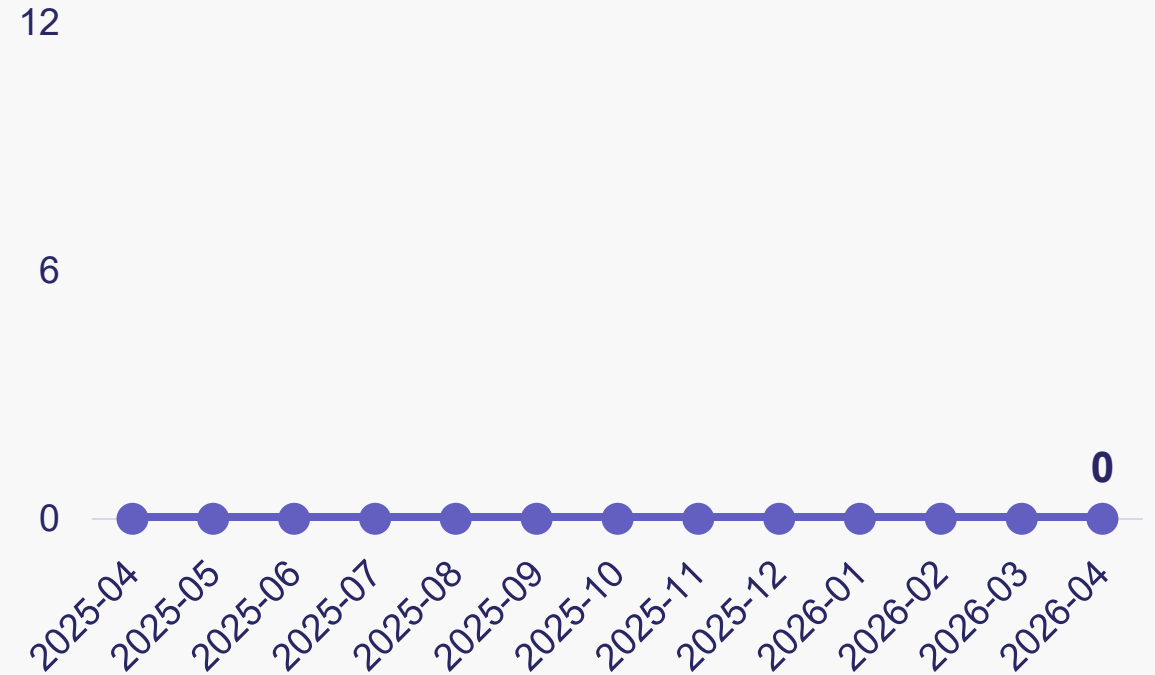
There were no Assaults/Peer Fights at OCYCF last month

OCYCF Assaults/Peer Fights



There have been no Assaults/Peer Fights at JWTP in the past 13 months

JWTP Assaults/Peer Fights

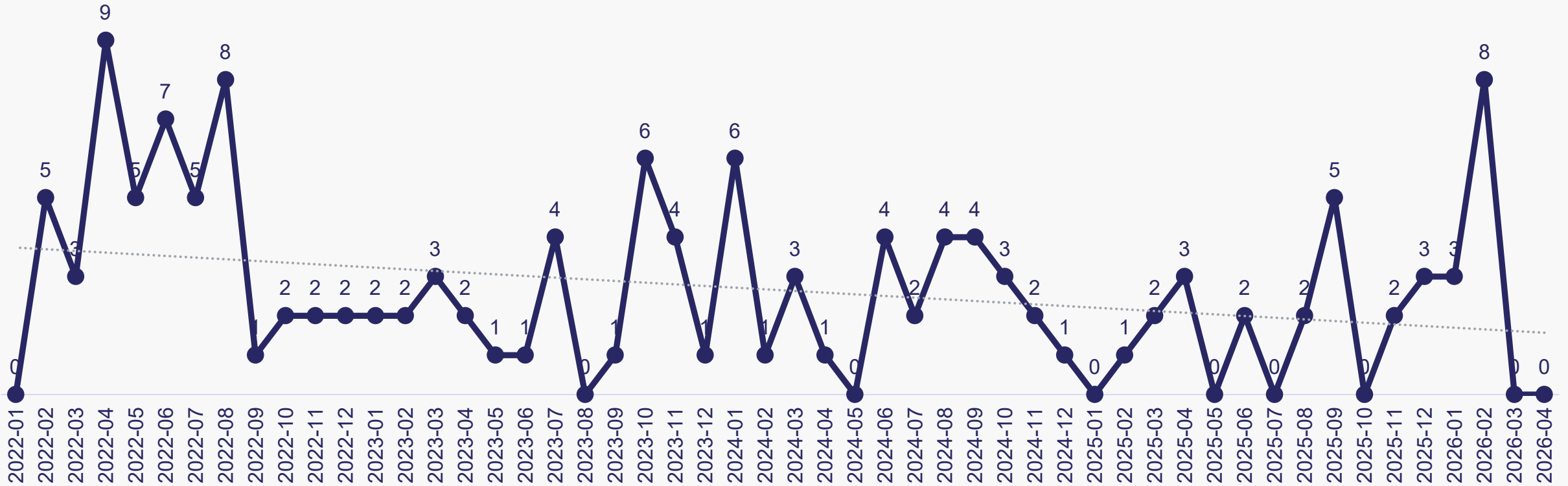




Supplemental – OCYCF Assaults/Fights from 2022 to Present

OCYCF assaults and peer fights have been declining since 2022

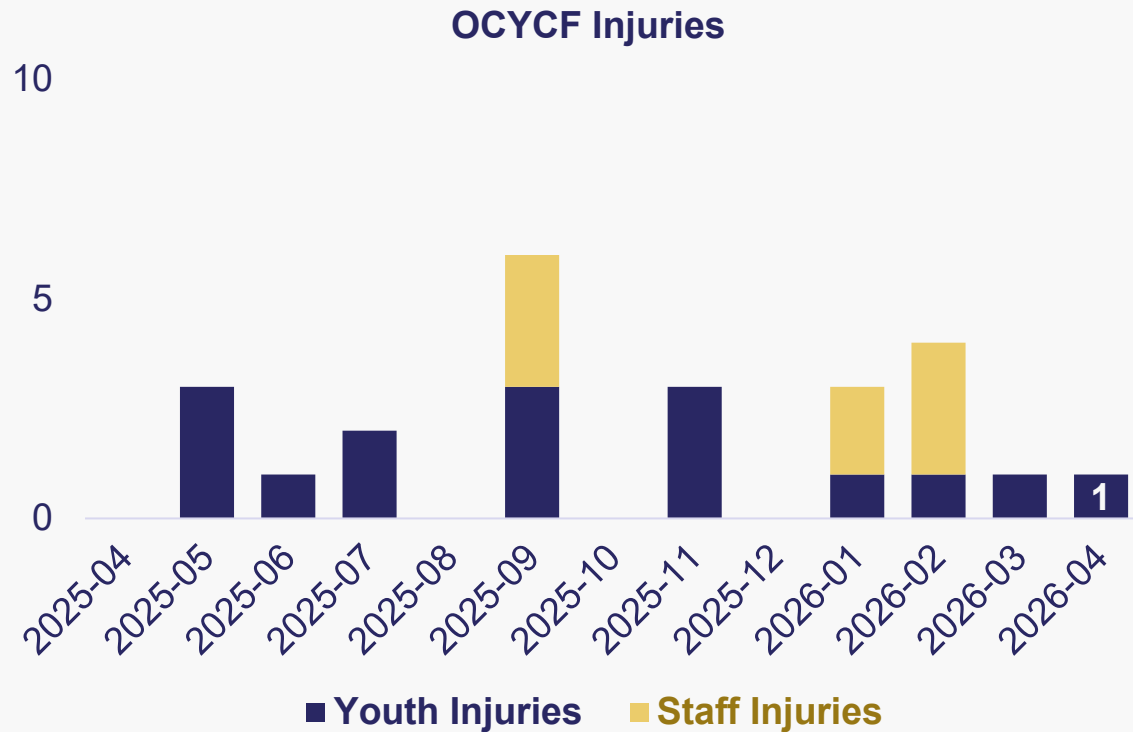
OCYCF Assaults and Peer Fights



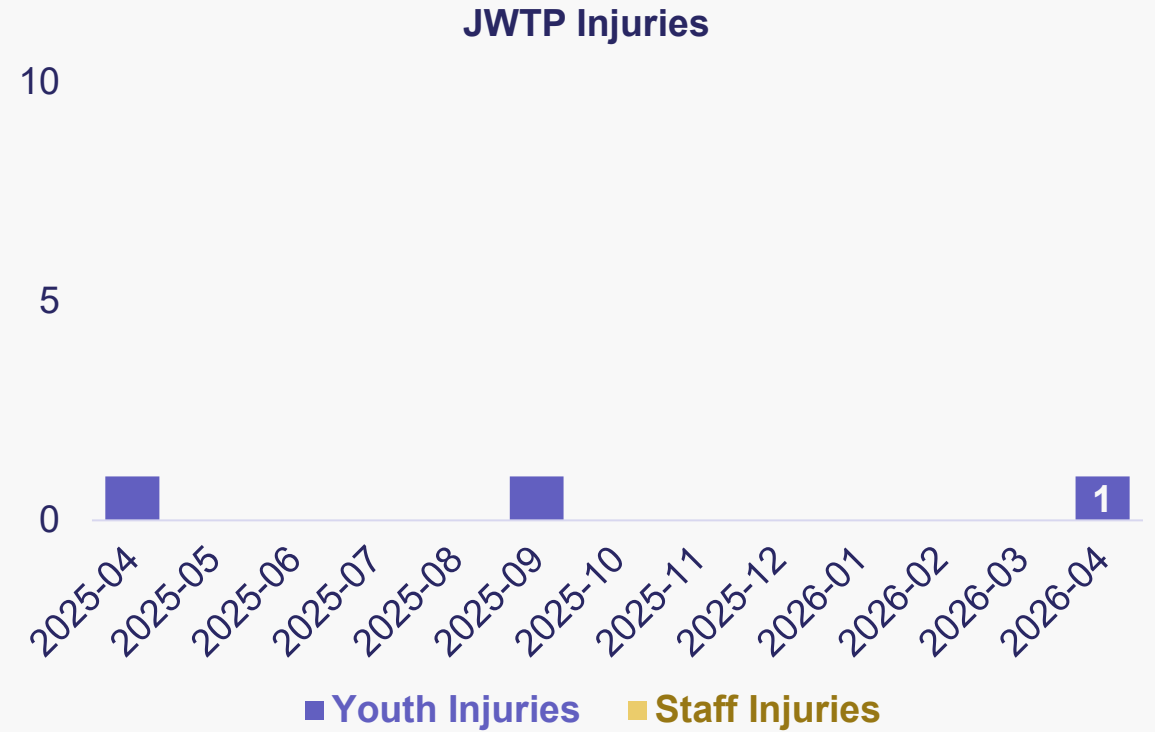


Youth Incident Reports with Injuries

One youth injury and no staff injuries were logged in YIRs at OCYCF last month



One youth injury and no staff injuries were logged in YIRs at JWTP last month





YIRs with Contraband

OCYCF had no Contraband YIRs last month, and 3 in the past 13 months

JWTP had no Contraband YIRs last month, and 1 in the past 13 months

OCYCF Contraband YIRs

JWTP Contraband YIRs





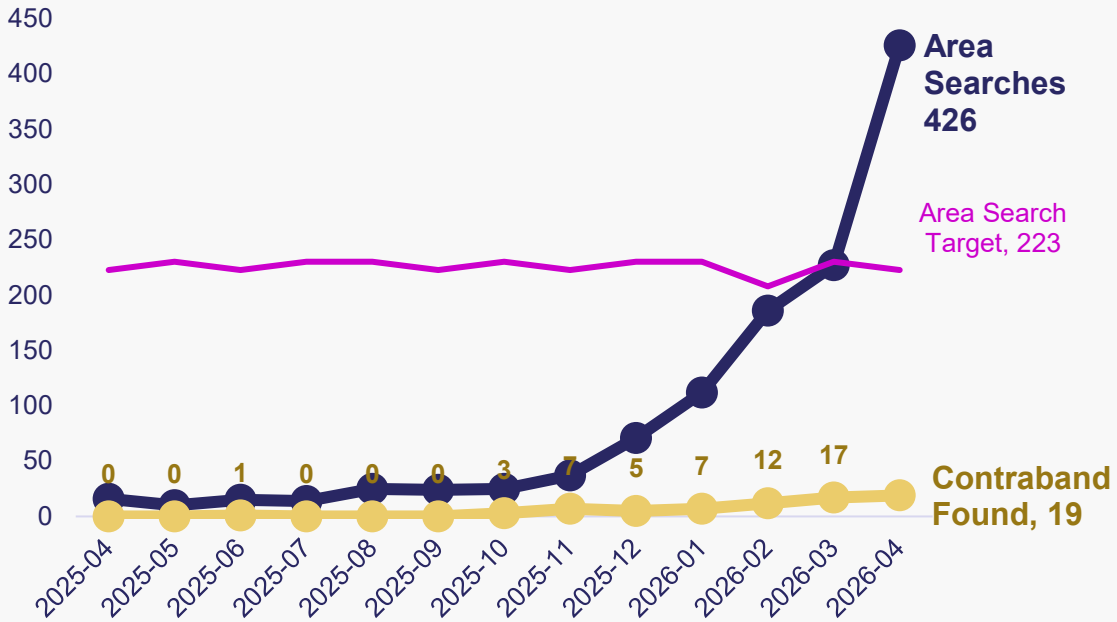
Contraband from Area Searches

Last month there were 19 contraband discoveries from area searches

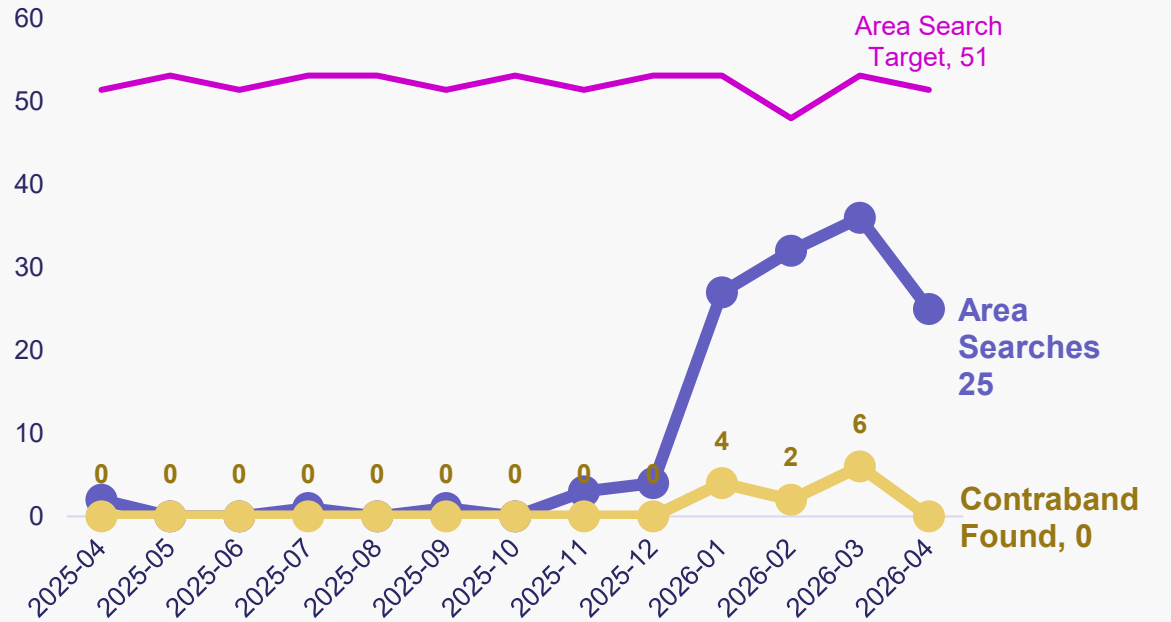
8.5% of OCYCF area searches found contraband

0% of JWTP area searches found contraband

OCYCF Area Searches



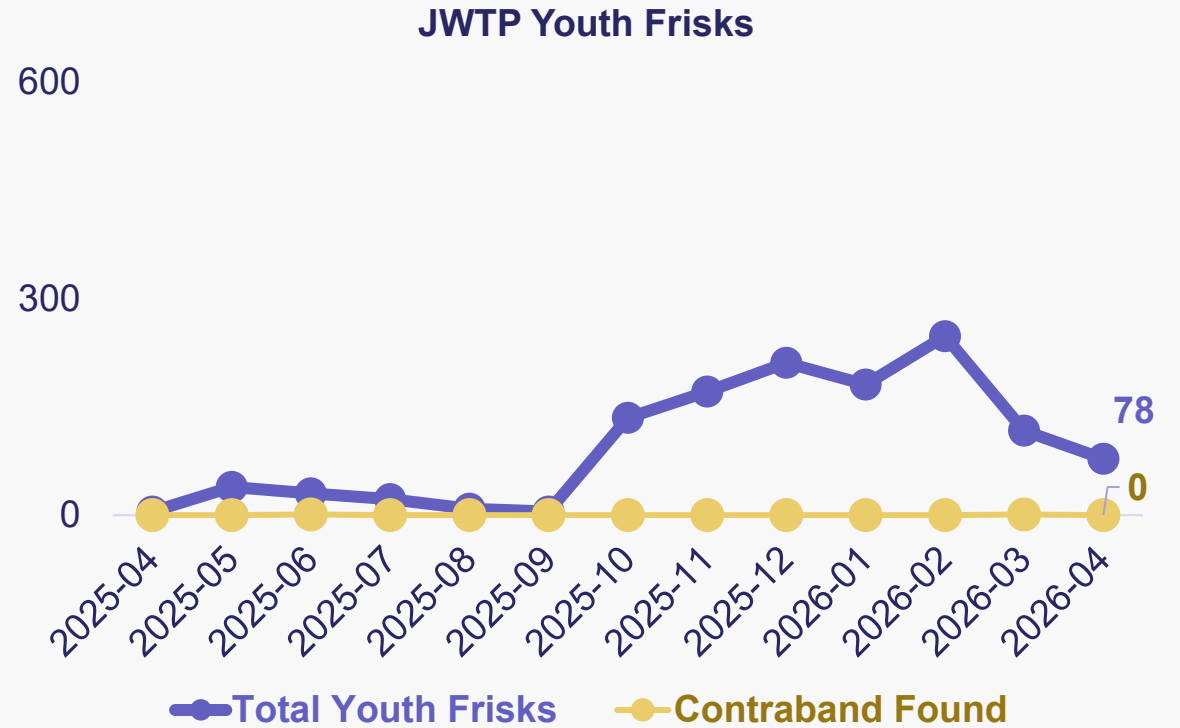
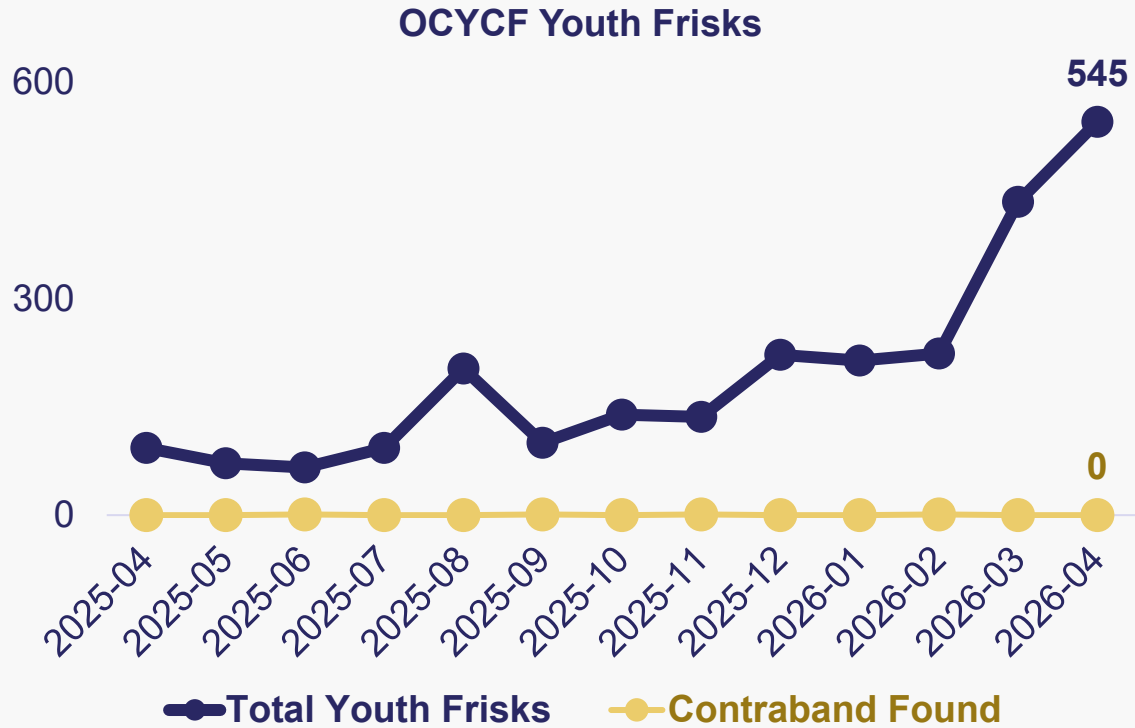
JWTP Area Searches





Contraband from Youth Frisks

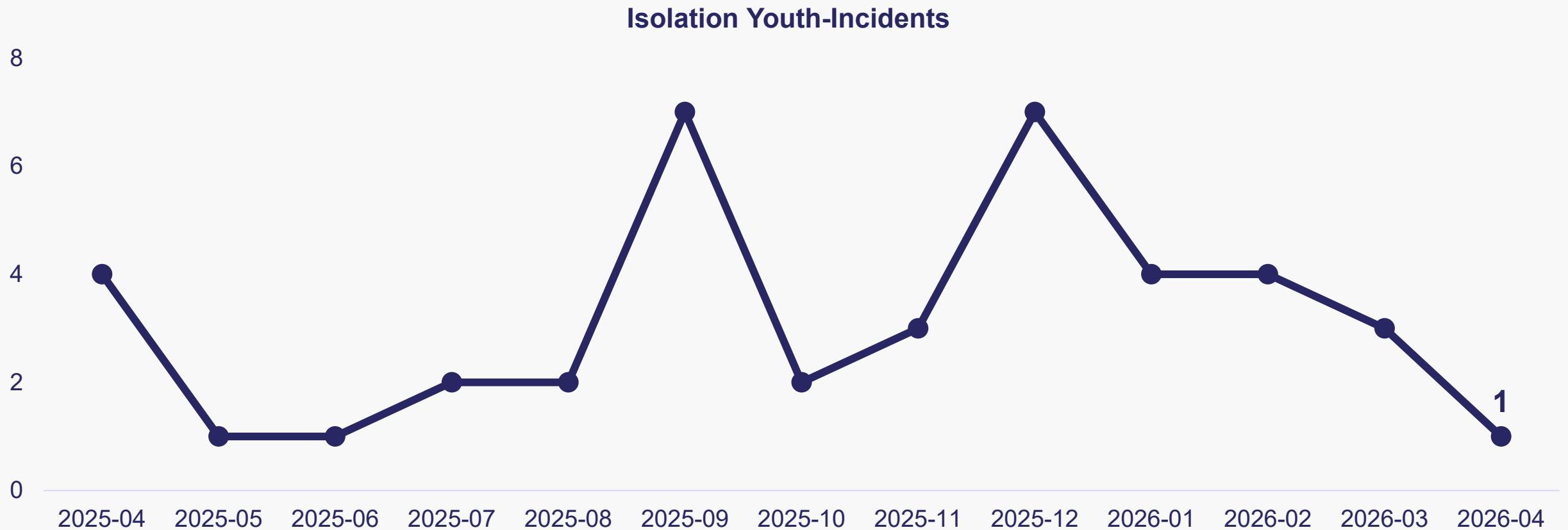
Last month there were no contraband discoveries from Youth Frisks





Isolation Episodes - OCYCF

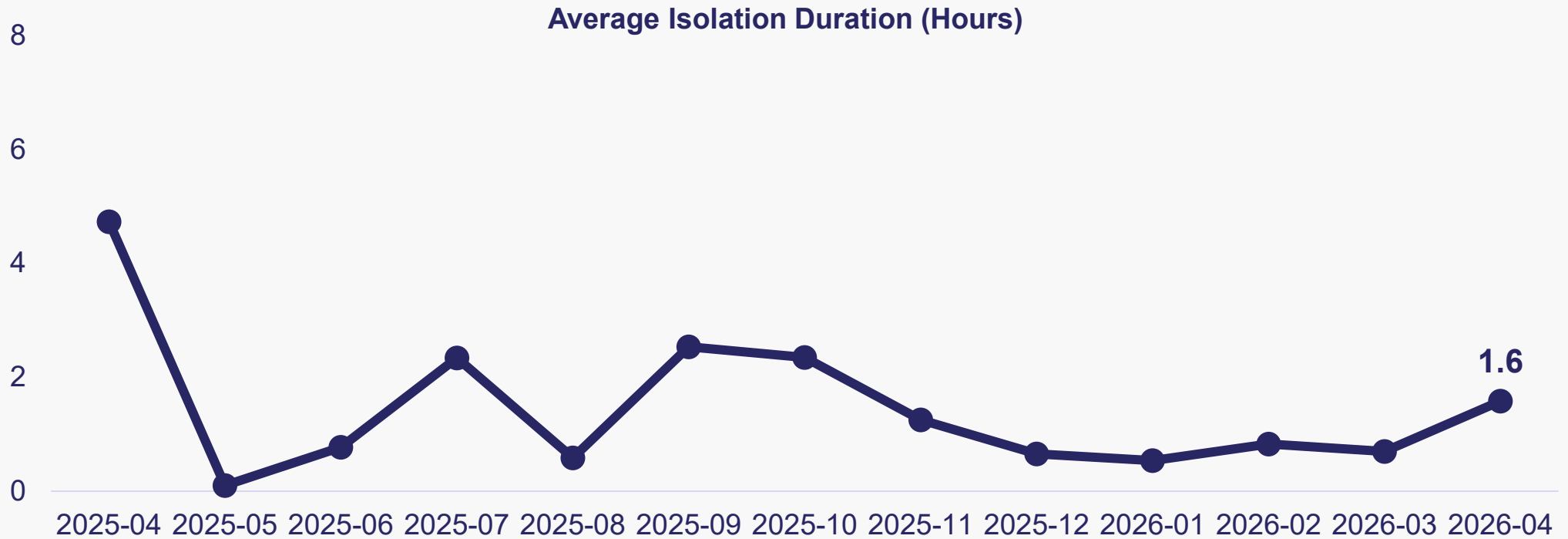
There was 1 isolation episode at OCYCF last month





Isolation Duration - OCYCF

Last month's isolation episode lasted 95 minutes

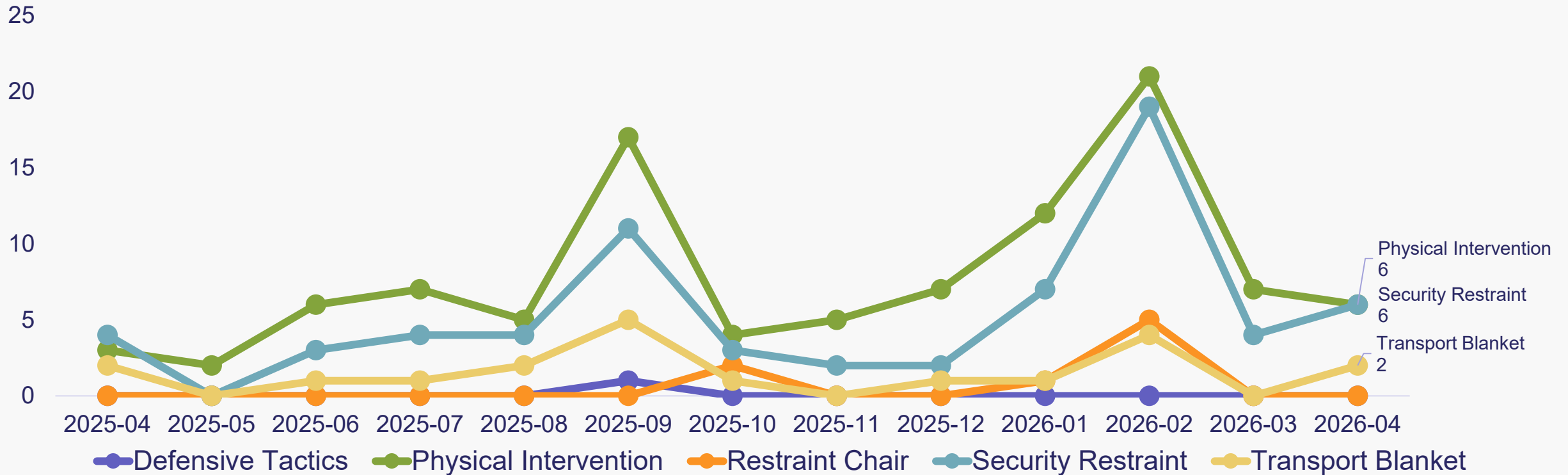




Restraint Use - OCYCF

There were 6 Physical Interventions and 8 other restraint uses at OCYCF last month

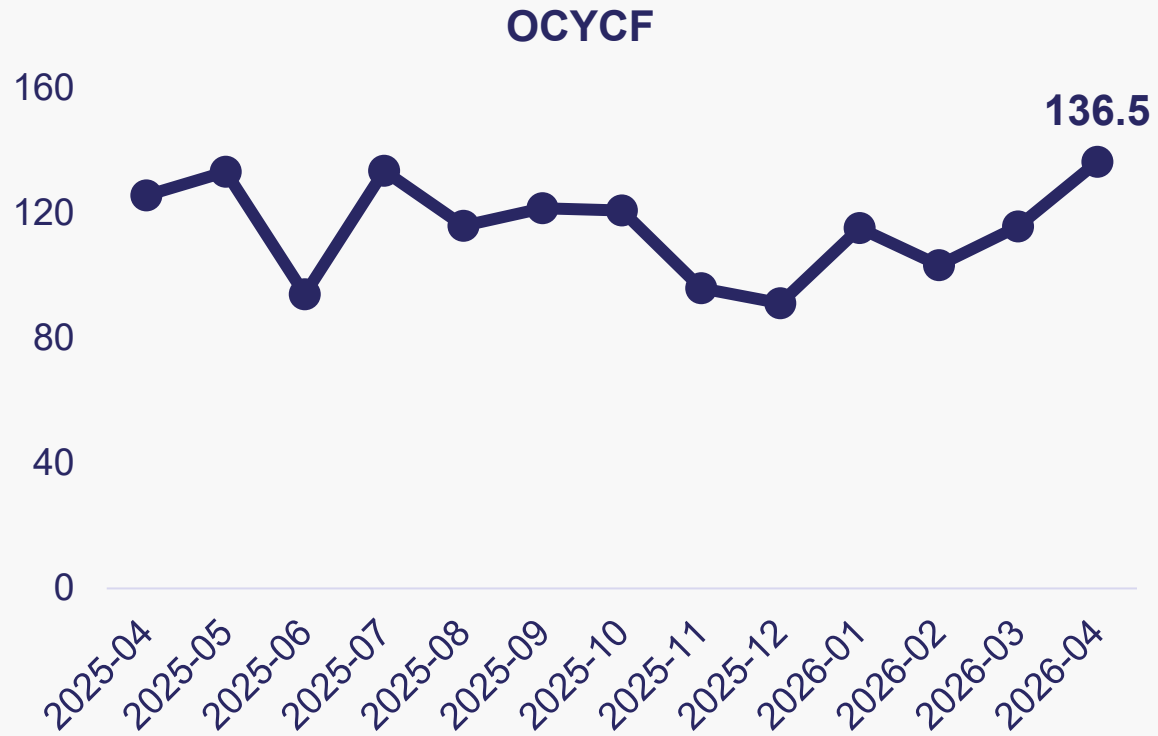
OCYCF Restraint Use, Past 13 Months



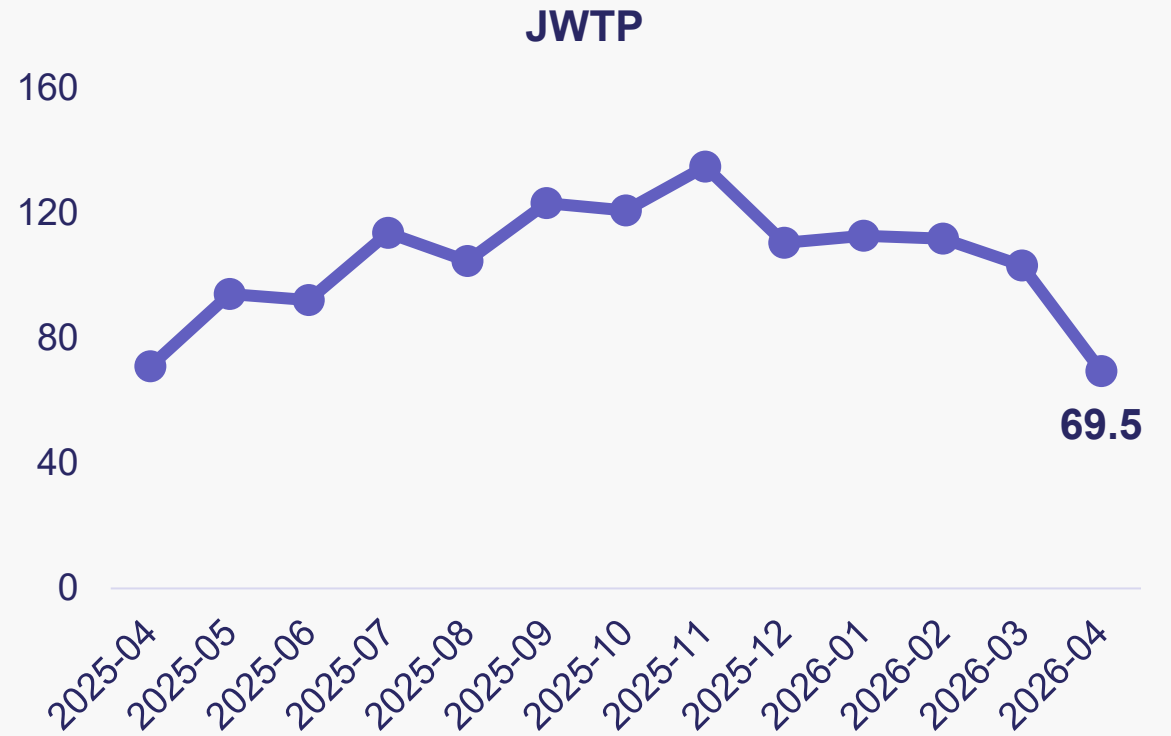


Positive Youth Engagement (PYE)

OCYCF Youth averaged 137 PYE hours last month



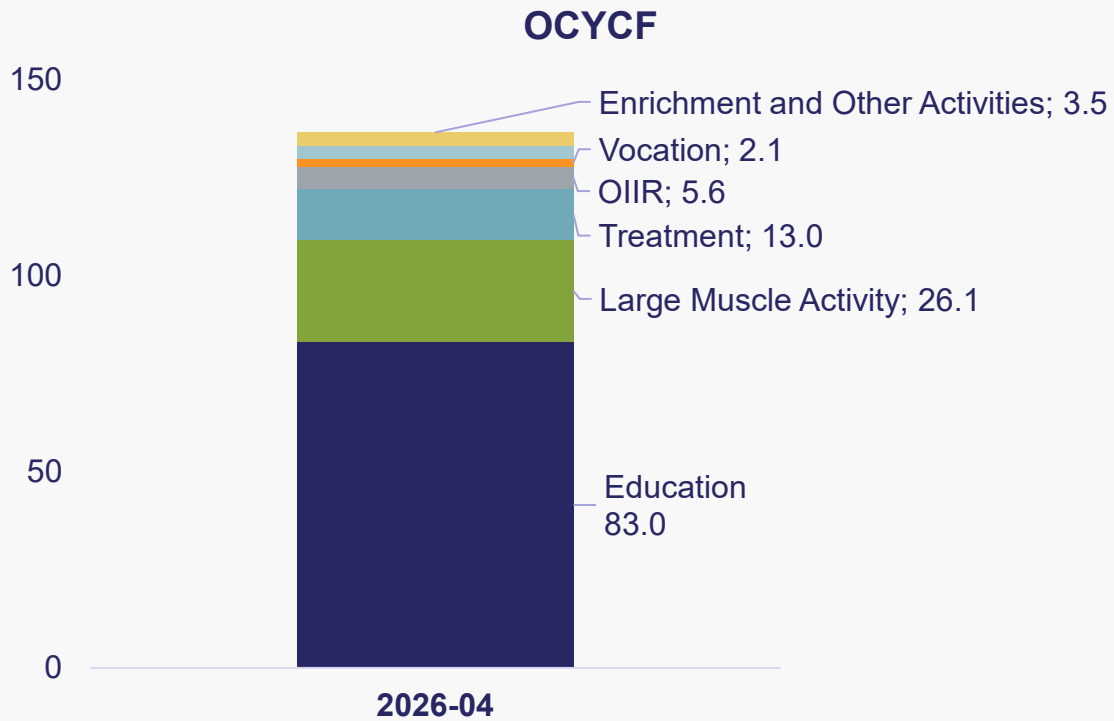
JWTP Youth averaged 70 PYE hours last month



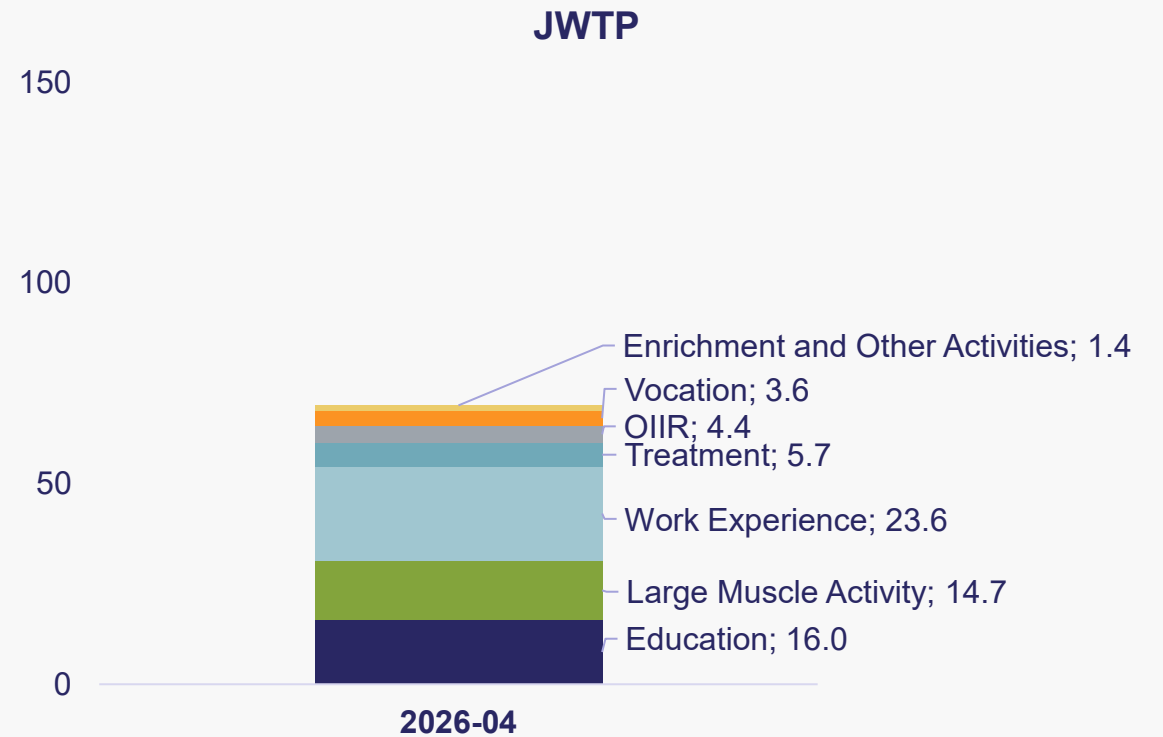


Total PYE Hours, April 2026

OCYCF youth averaged 137 PYE hours last month



JWTP youth averaged 70 PYE hours last month

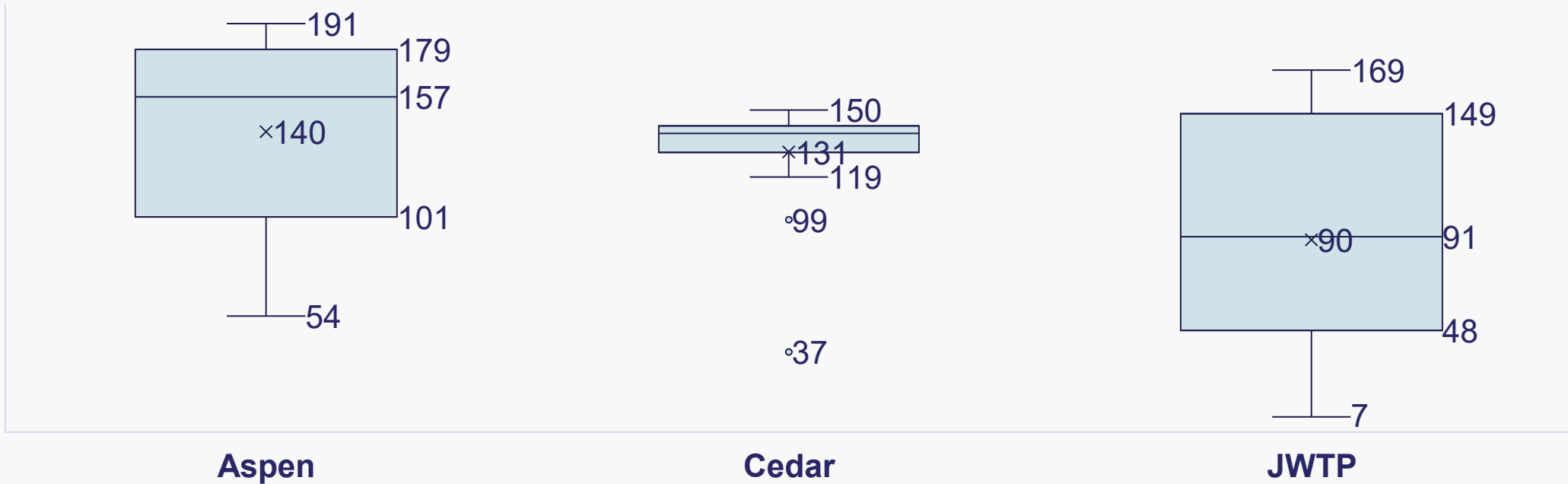




PYE Variability

Four youth had < 50 PYE hours and 6 youth had > 150 PYE hours*

April 2026



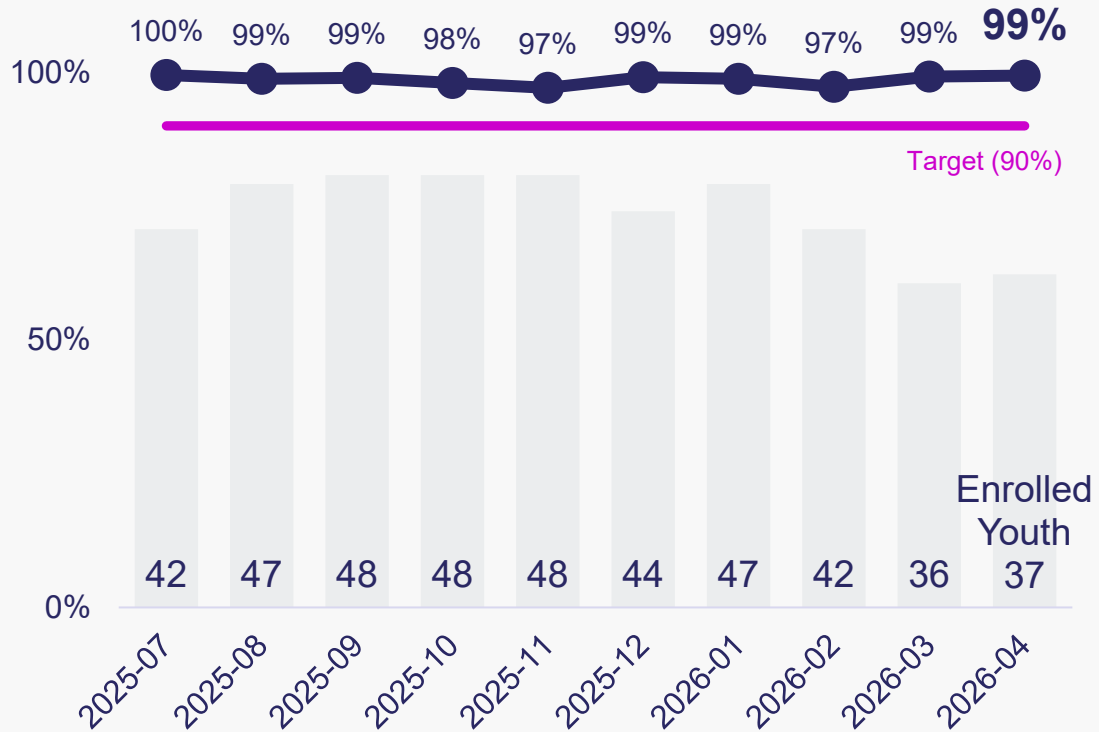
*Excludes youth who were not on campus for the entire month



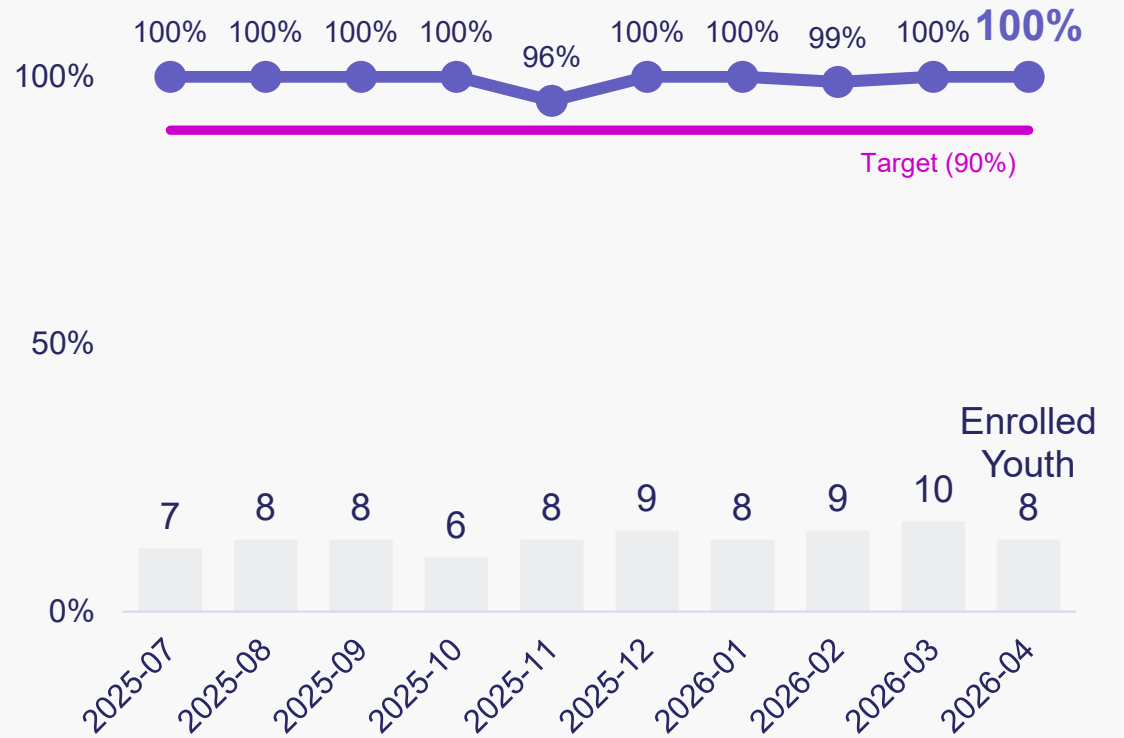
K-12 Attendance

School attendance is consistently above 95% for both OCYCF and JWTP

OCYCF K-12 Attendance



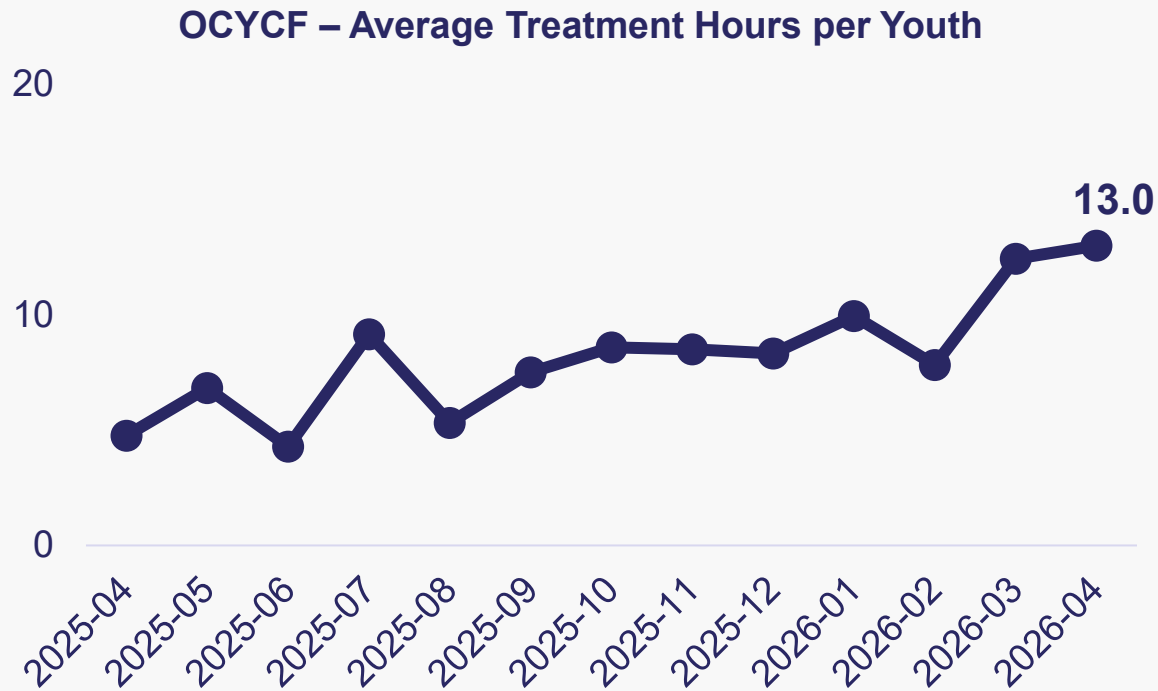
JWTP K-12 Attendance



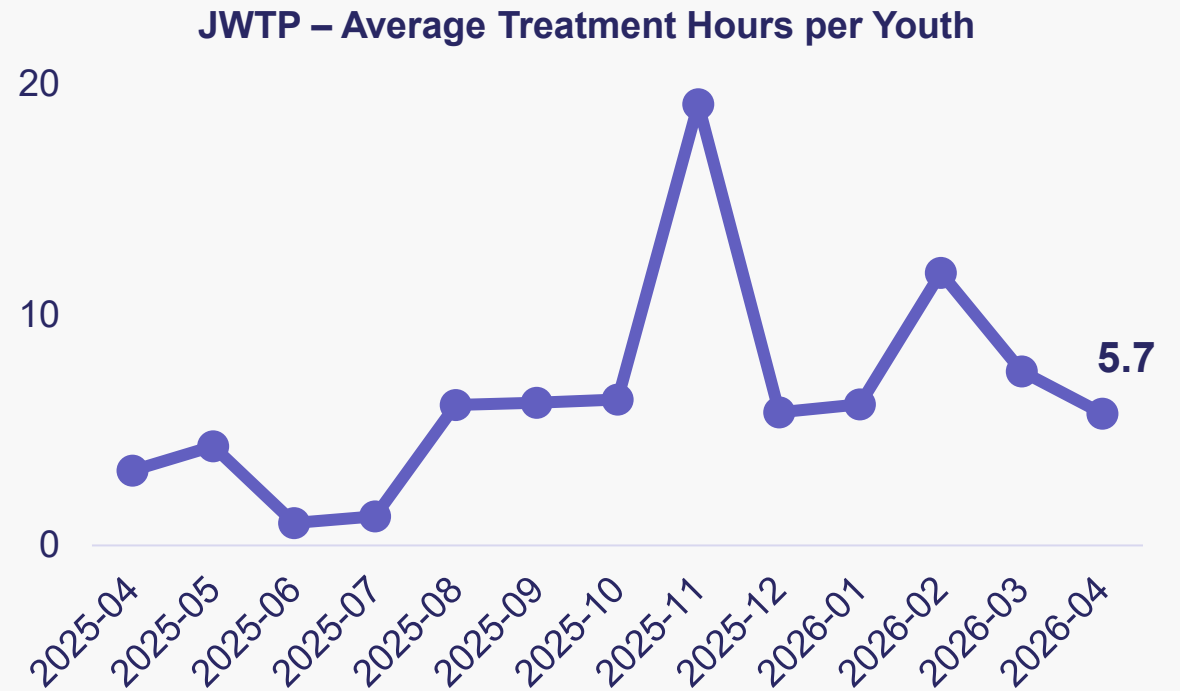


Treatment Hours per Youth

OCYCF youth averaged 13 hours of Treatment last month



JWTP youth averaged 5.7 hours of Treatment last month



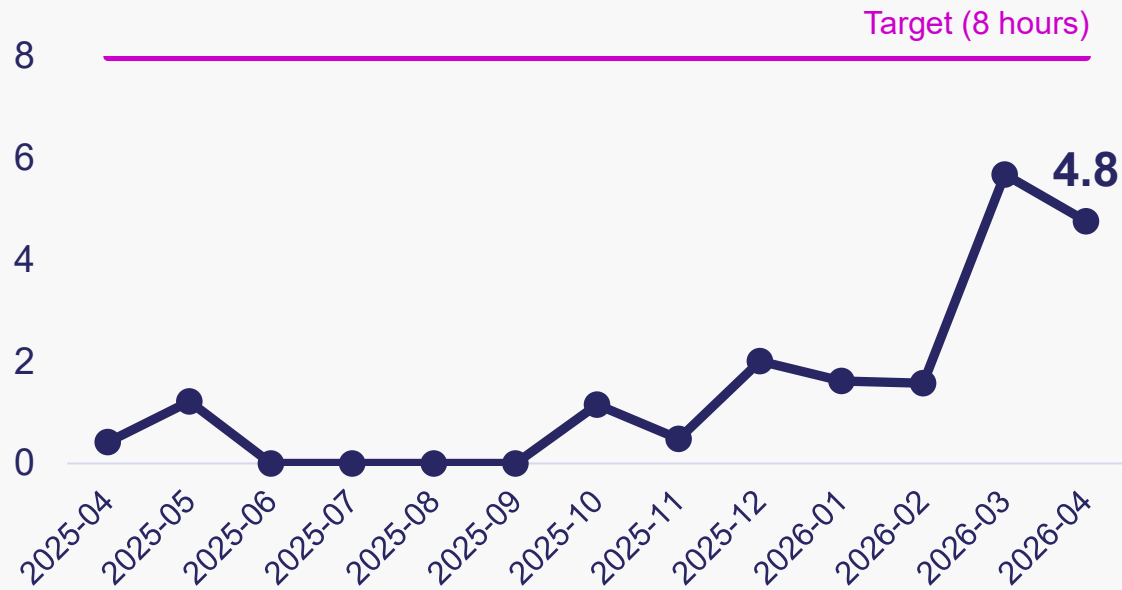


Safe Community Skill Development

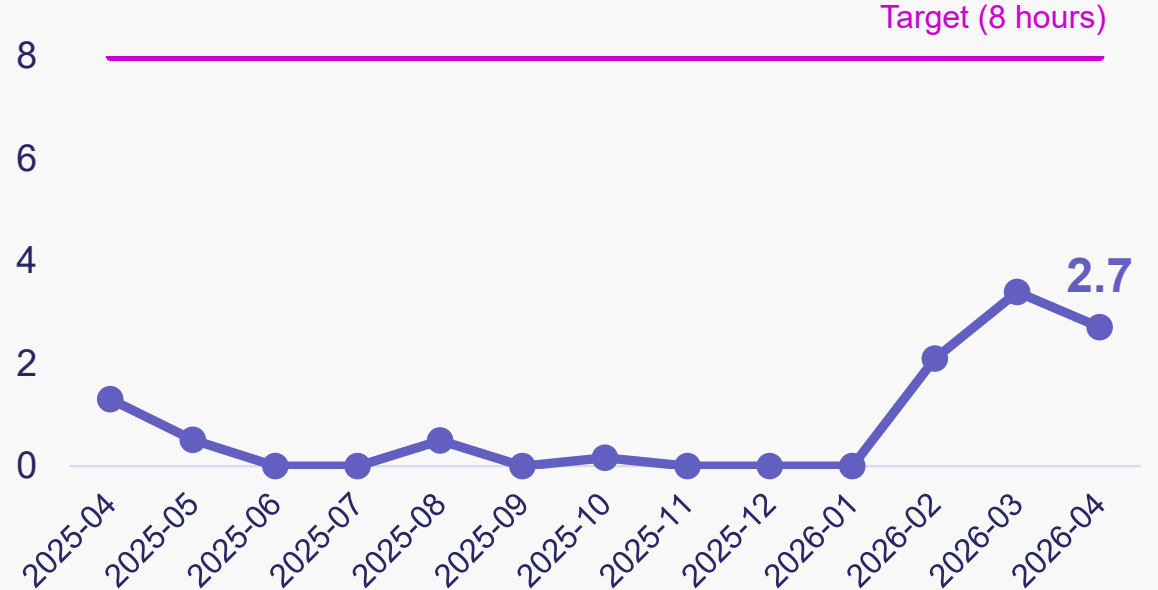
OCYCF youth averaged 4.8 hours of SCSD last month

JWTP youth averaged 2.7 hours of SCSD last month

OCYCF – Average SCSD Hours per Youth



JWTP – Average SCSD Hours per Youth

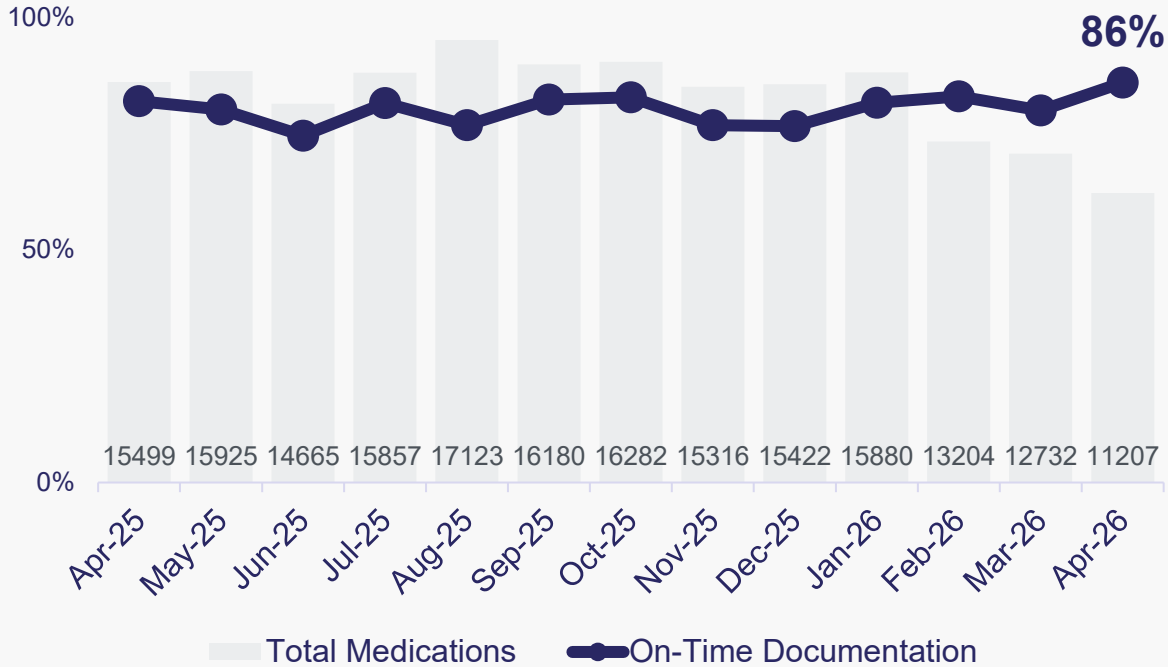




Medication Documentation

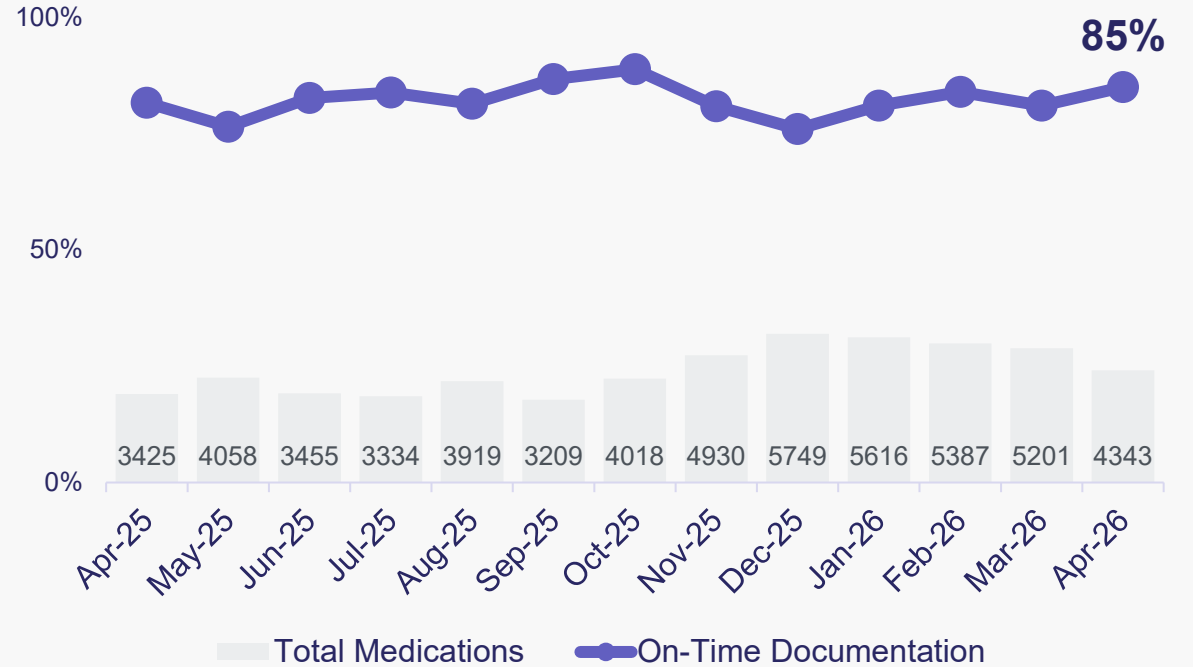
86% of ordered medication doses at OCYCF had timely documentation

% On-Time Documentation, OCYCF



85% of ordered medication doses at JWTP had timely documentation

% On-Time Documentation, JWTP



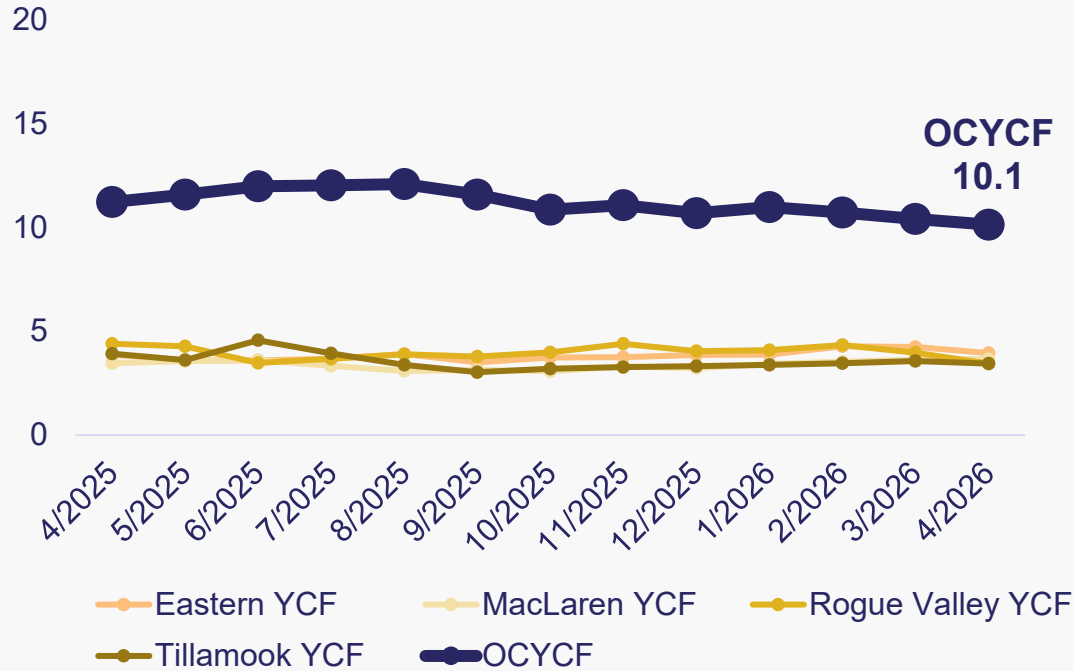


Supplemental – Medication Administrations per Youth

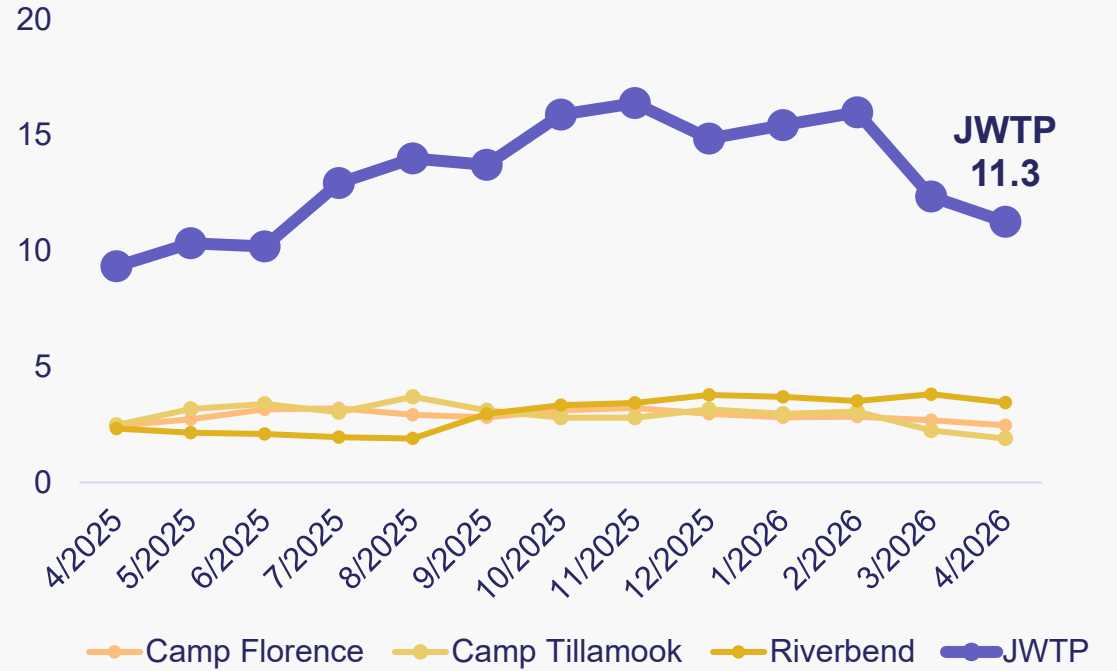
OCYCF youth receive more medications than youth at other correctional facilities

JWTP youth receive more medications than youth at other transition facilities

Medication Administrations per Youth per Day



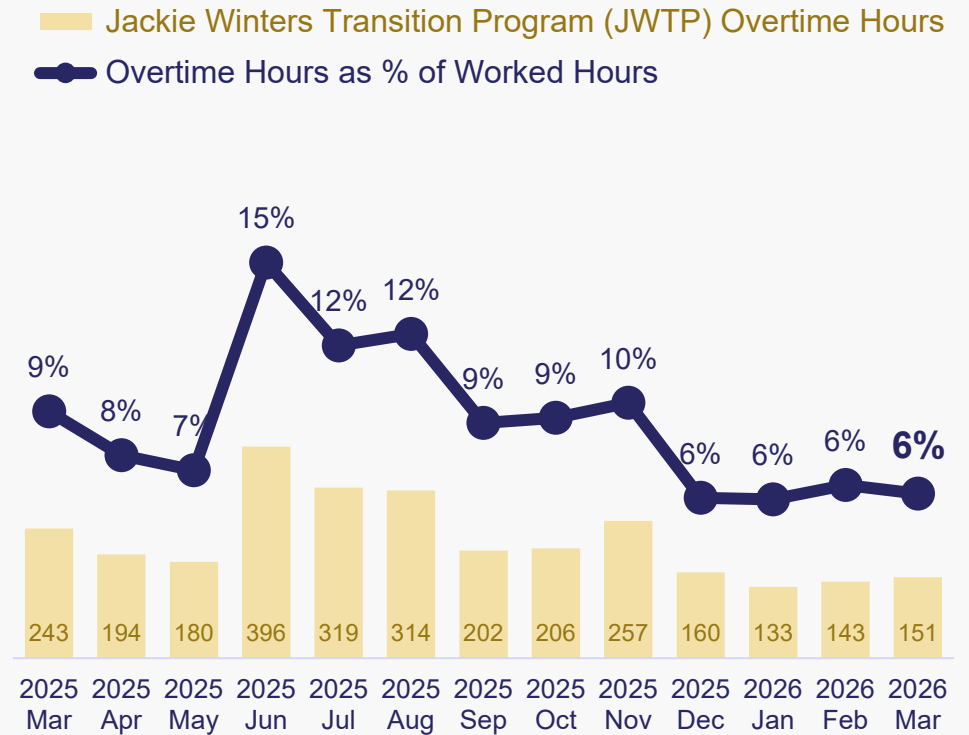
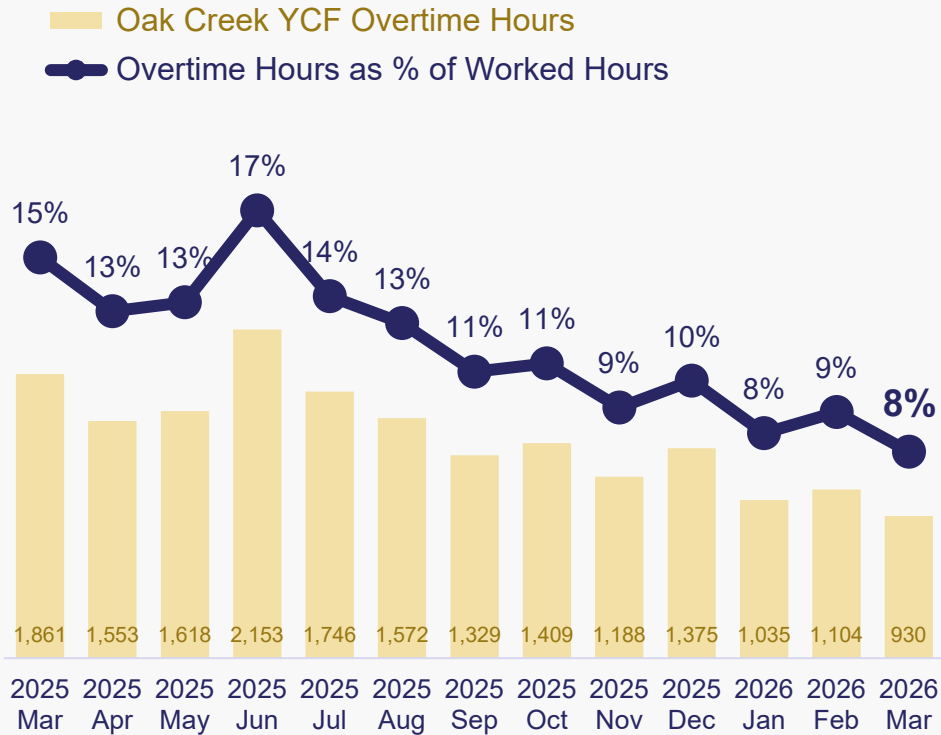
Medication Administrations per Youth per Day





All-Staff Overtime (Workday)

Overtime use has declined over the past year

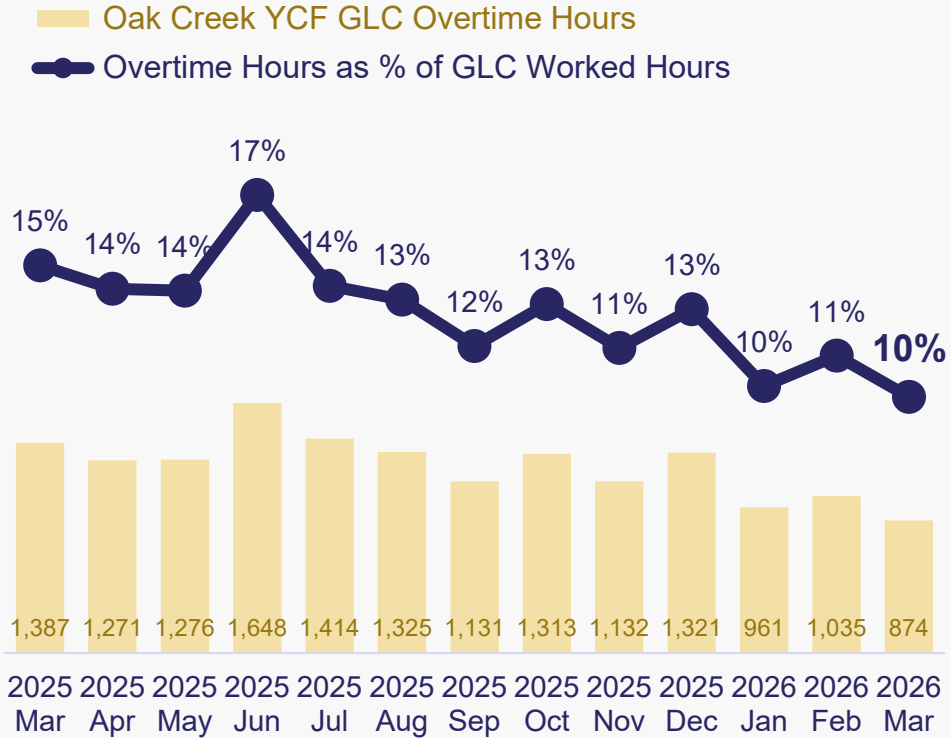


Note: Workday data has a one-month lag

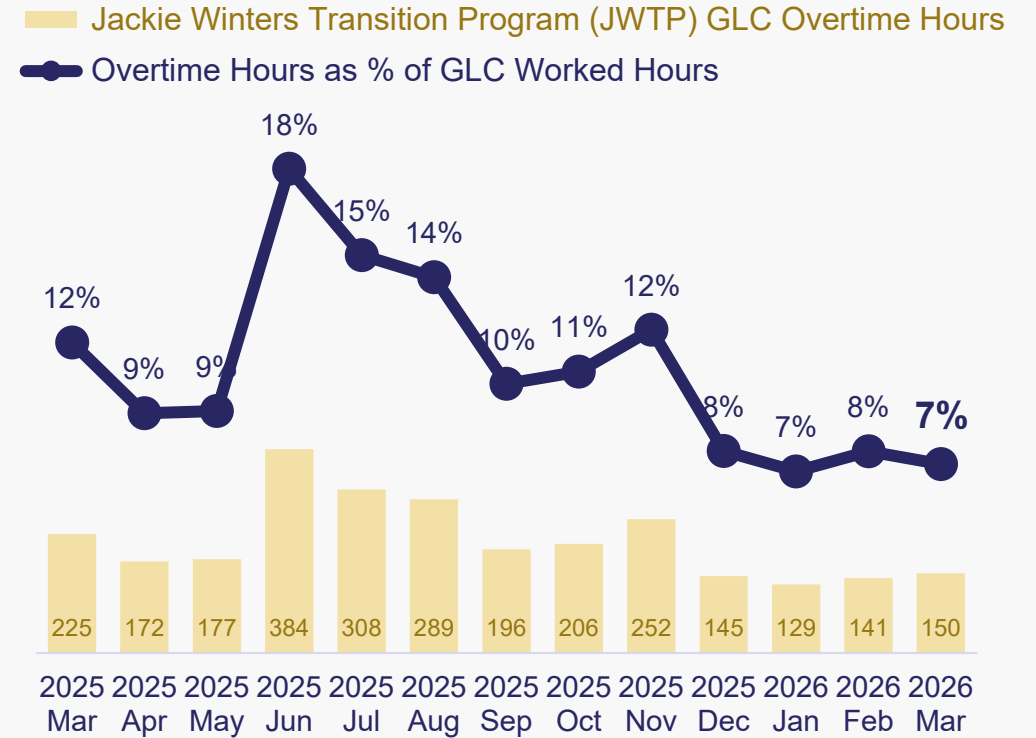


GLC Overtime (Workday)

10% of OCYCF GLC hours were overtime last month



7% of JWTP GLC hours were overtime last month



Note: Workday data has a one-month lag



Access to Hygiene Products

Youth in the custody of the Oregon Youth Authority are entitled to immediate and unrestricted access to culturally-specific hygiene products.

1. What is your facility's process for ensuring youth have immediate access to culturally-specific hygiene products?
2. How are staff trained or informed about this process so they can provide these items without delay?
3. How do you monitor or verify that this process is consistently followed, and what steps do you take when it is not?
4. What barriers exist, or what do you need to ensure youth have immediate and on-going unrestricted access to culturally-specific hygiene products ?

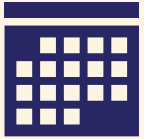


Religious Services



Facility religious coordinator

Designated religious program coordinator and documented in duties



Youth access to religious practice

Regular opportunities to engage in religious practice and/or an established process for providing access upon request



Multi-faith access pathway

Youth from different faiths are able to practice, beyond a single primary service



Materials available

Religious texts and commonly requested items are available, and a process exists for requesting more.



Request process

Youth can request religious services or accommodations, and requests are tracked and responded to



Community/Volunteer engagement

Community or volunteer support for religious services is currently in place or being developed



Staff awareness

Staff learn about and support youth religious rights, and know how to route requests



Administrative Action Plan

- Safety and Security Review (39 items)
- Programming Improvement (16 items)
- Data Initiatives (8 items)
- Training (5 items)
- Unit-specific Action Plans



Closing Updates



High Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

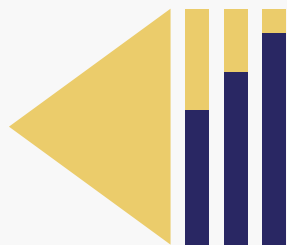
Updates on employee engagement efforts and areas of focus.

IMPACT

Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



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Help us improve

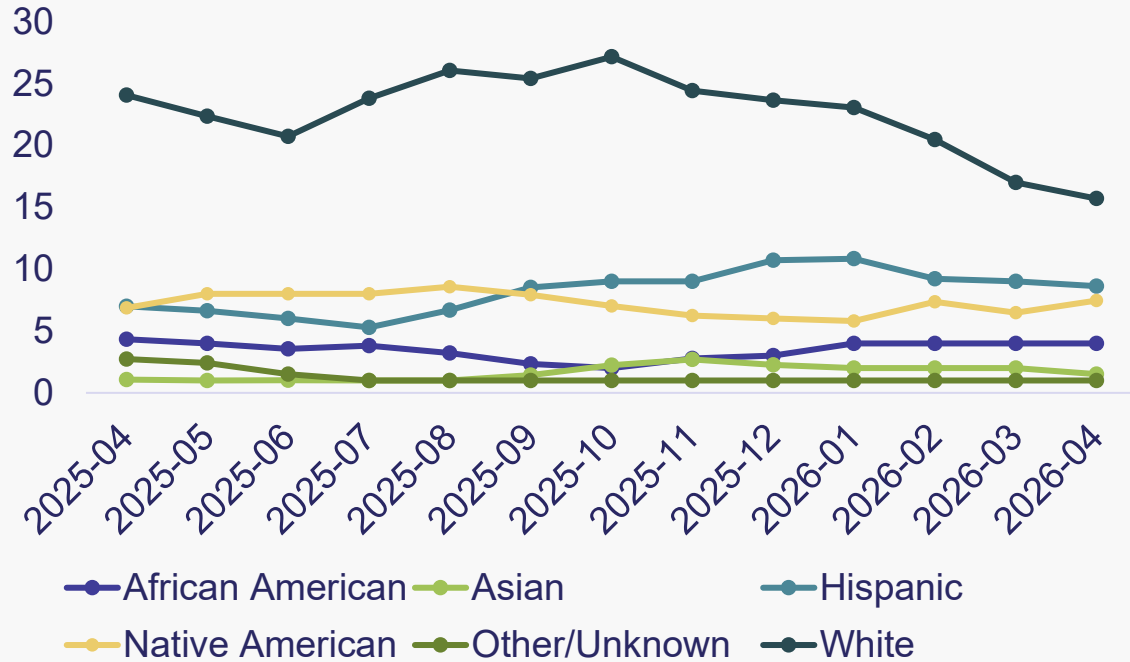
Scan the QR code to share your insights, ask questions,
or provide feedback



Supplemental – Population Demographics by Month

In recent months there has been a higher proportion of White youth at JWTP, and Youth of Color at OCYCF

OCYCF ADP by Race/Ethnicity



JWTP ADP by Race/Ethnicity

