





Oak Creek Youth Correctional Facility and Jackie Winters Transition Program

IMPACT Statistics

Kristine Meany, OCYCF/JWTP Superintendent

10/22/2026

Oregon Youth Authority

The Developmental Approach



SKILLS FOR CREATING A CULTURE OF DEVELOPMENT

Oregon Youth Authority

Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

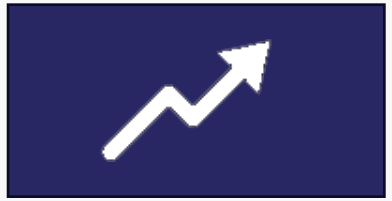
Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

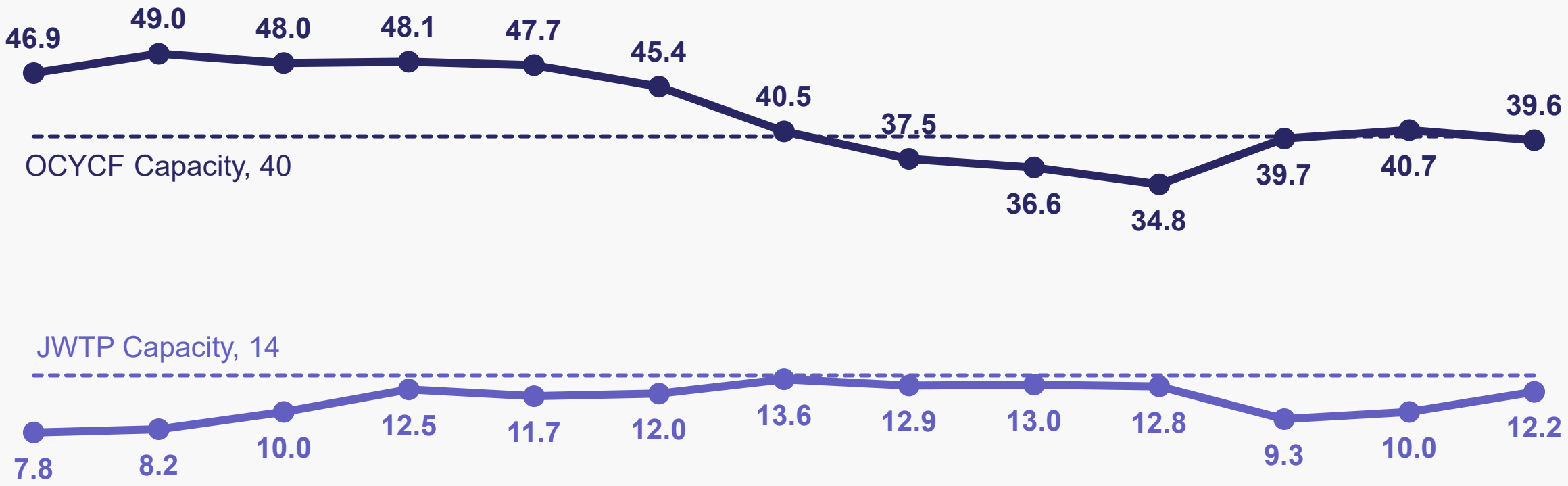
We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve

OCYCF/JWTP

Population by Month

Average Daily Population (ADP) over the past 13 Months

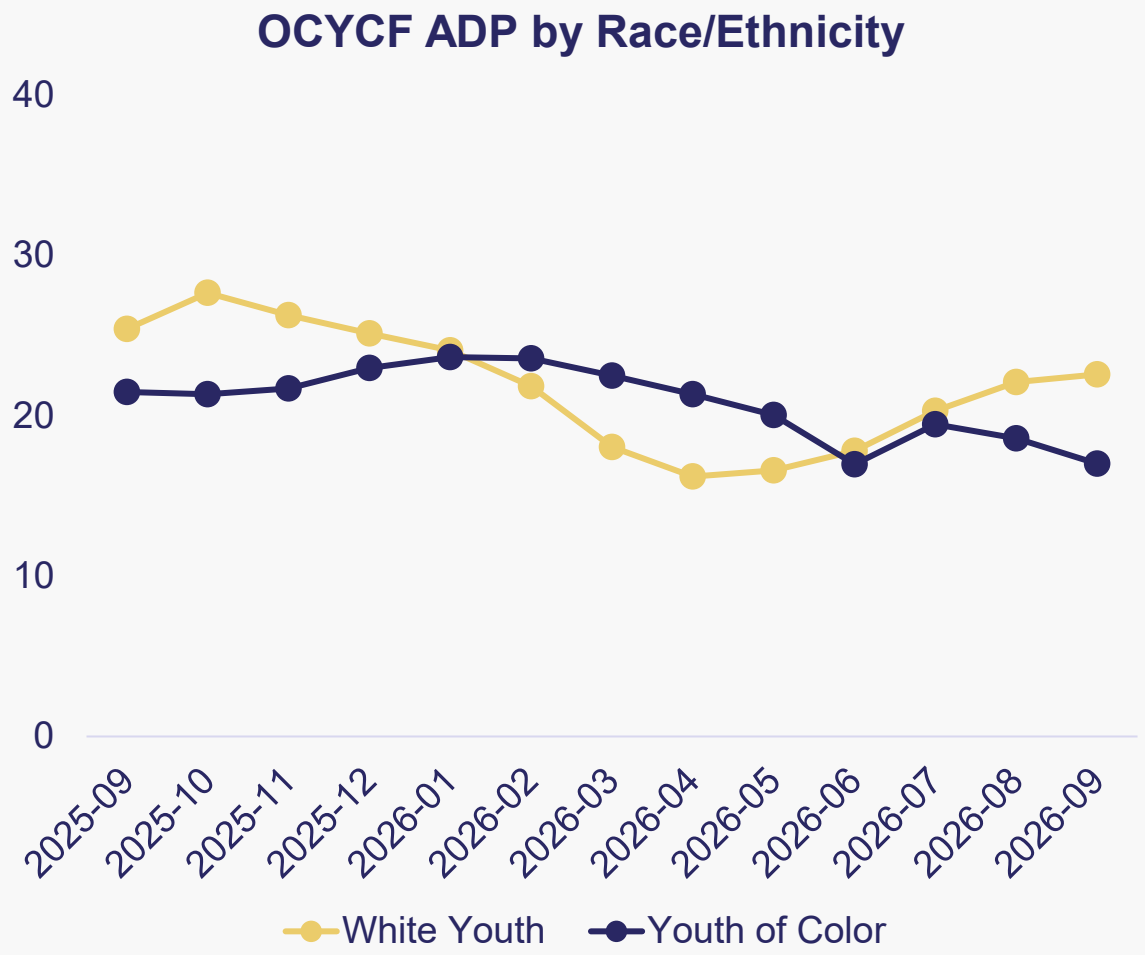


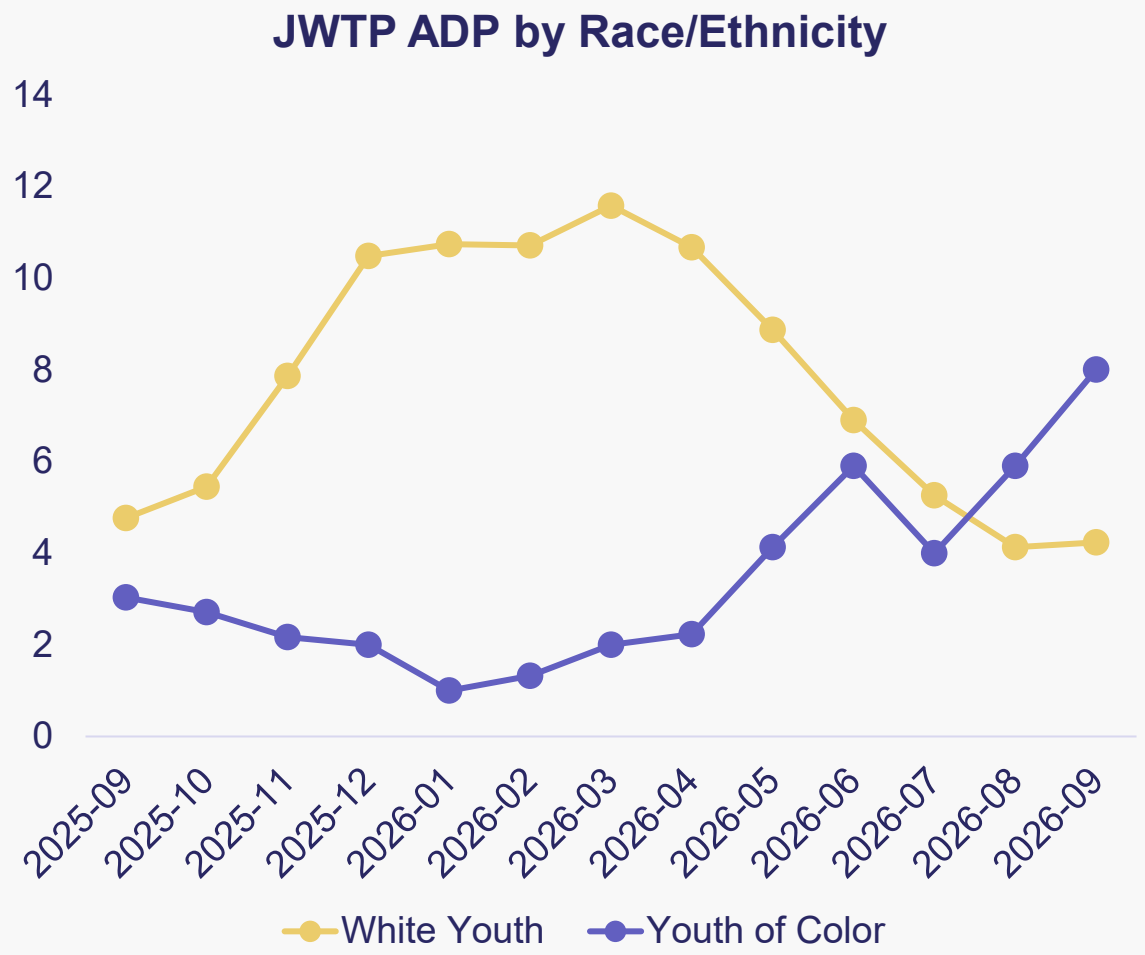
Current Population

On 9/30/26, there were 41 youth at OCYCF and 13 youth at JWTP.

	OCYCF Aspen	OCYCF Cedar	JWTP
Number of Youth	21	20	13
Average Age	18.2	15.6	18.7
Age Range in Years	16 - 24	14-17	17 - 22
DOC Youth	1	0	0
% PSR	33%	15%	31%
% Revoked	24%	25%	23%
Average LOS to Date in Days	424.2	158.1	148.5
Median LOS to Date in Days	145	107	110
LOS Range in Days	7-2,731	0-409	6-446
Race/Ethnicity			
% White	48%	75%	38%
% Hispanic	24%	15%	31%
% African American	5%	5%	15%
% Native American	19%	5%	15%

OCYCF/JWTP Population Demographics by Month





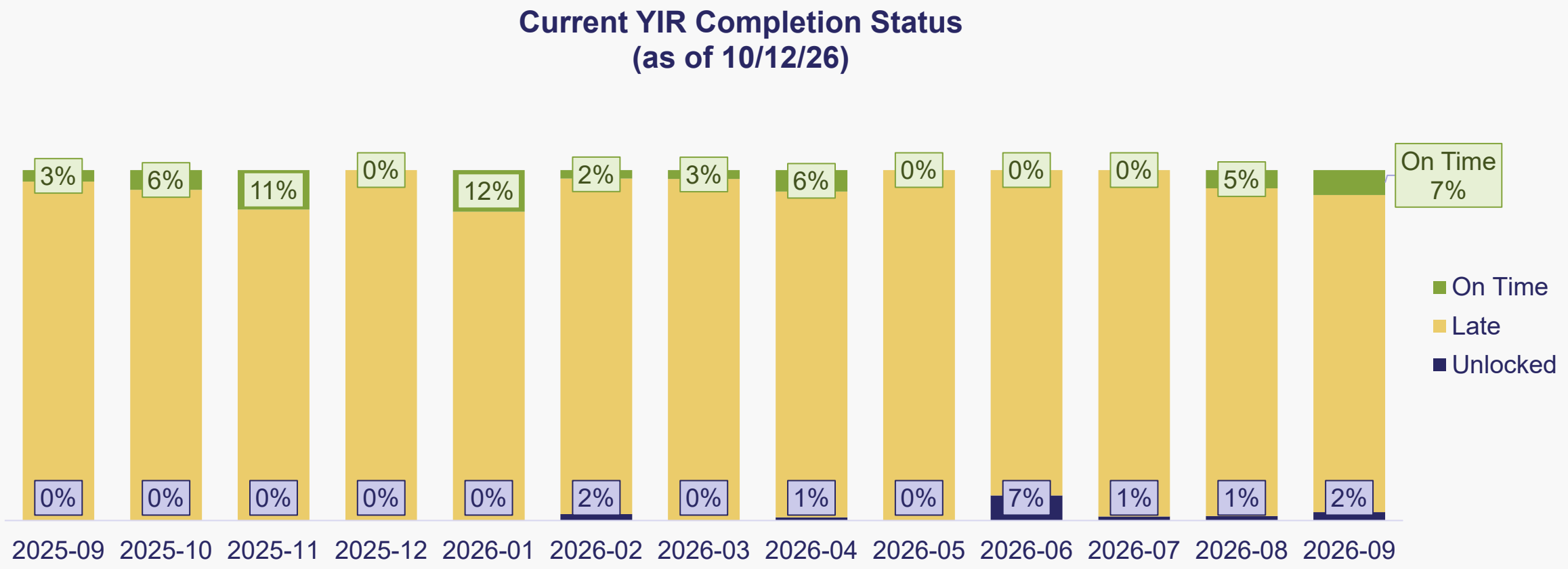
IMPACT

Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency

Performance Metrics

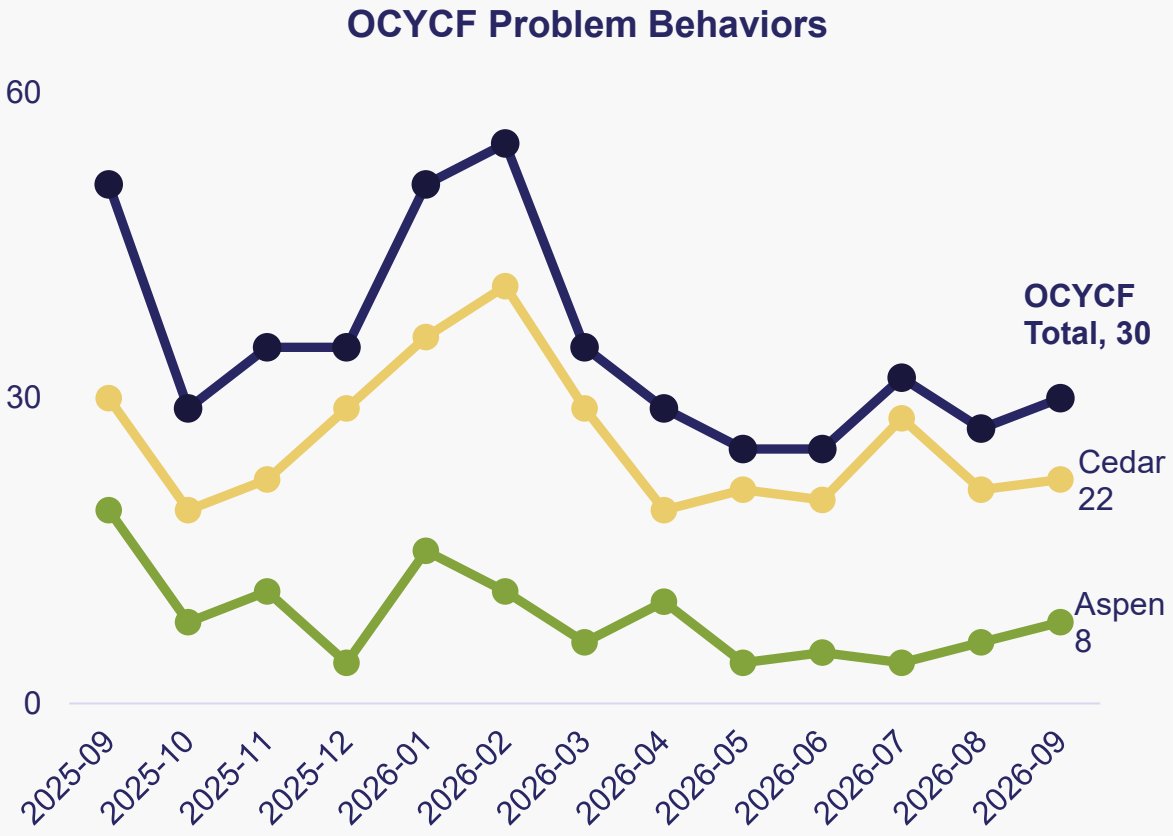
Timely YIR Completion

7% of last month's YIRs were locked within 72 hours.

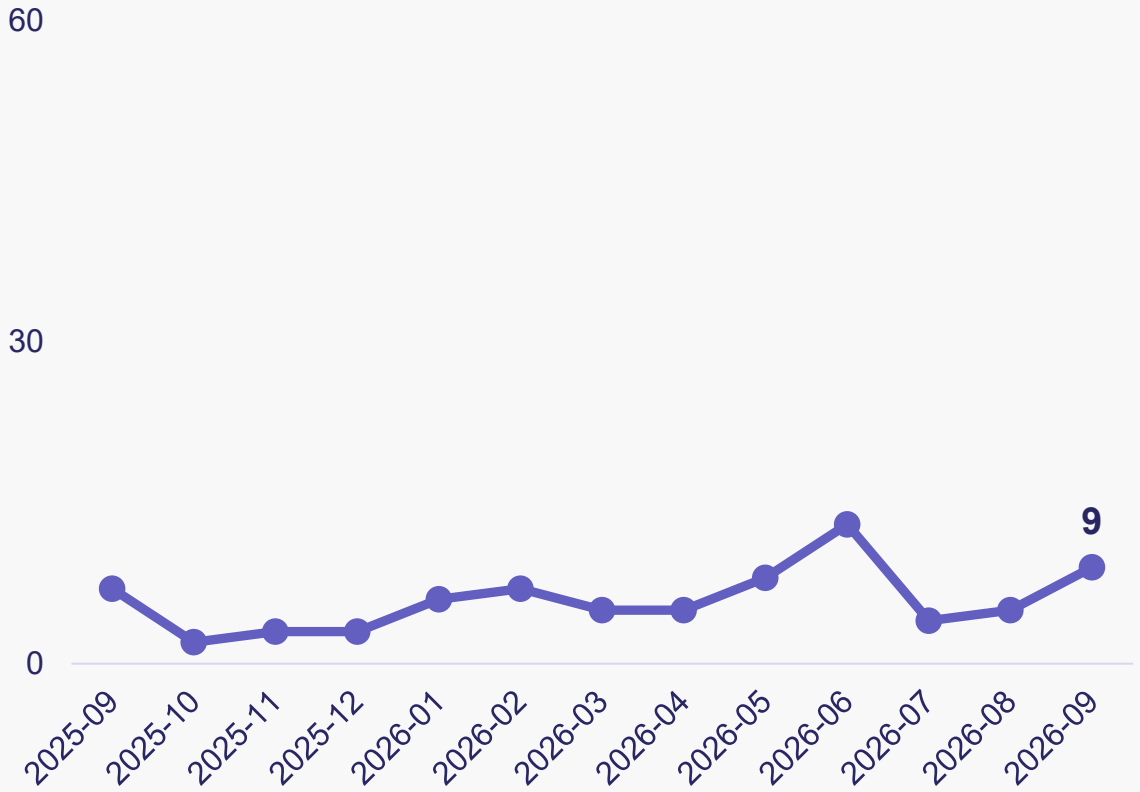


Problem Behaviors

There were 30 problem behaviors at OCYCF last month (average daily population = 40).

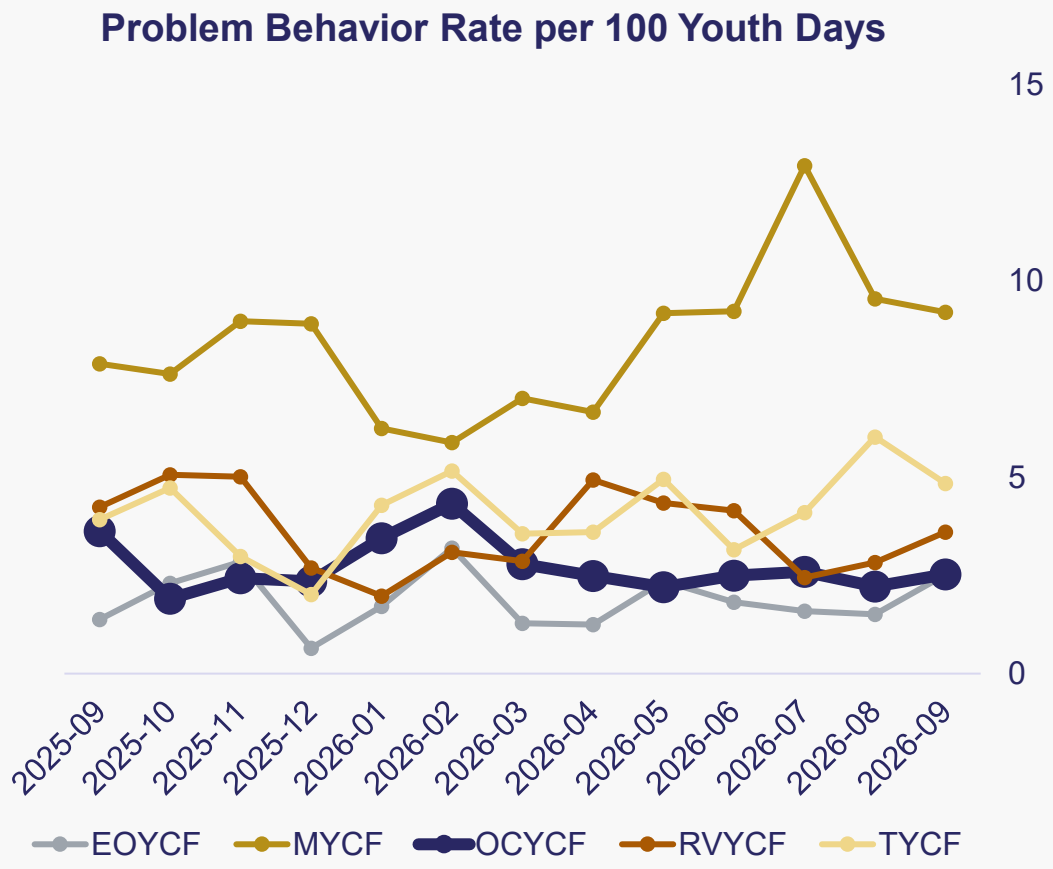


There were nine problem behaviors at JWTP last month (average daily population = 12).

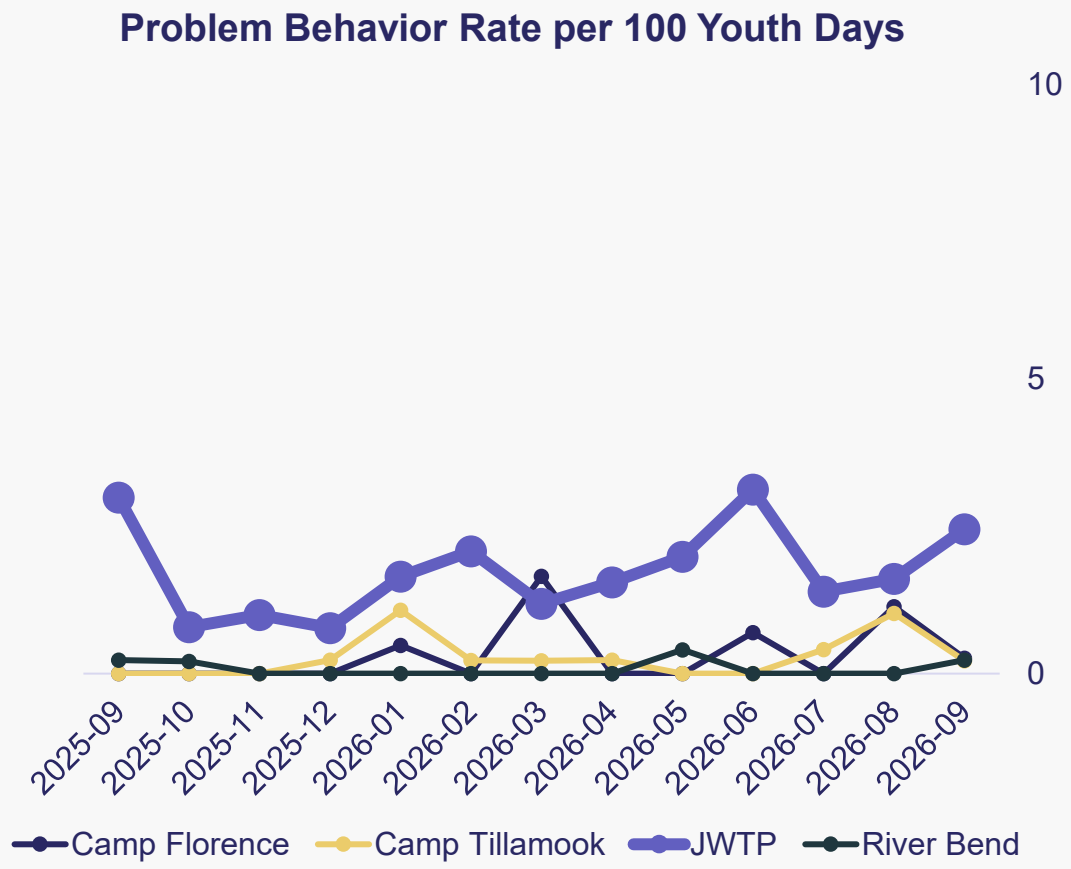


Facility Comparisons by Month

Problem behavior rates at OCYCF are similar to those at comparably-sized male YCFs.

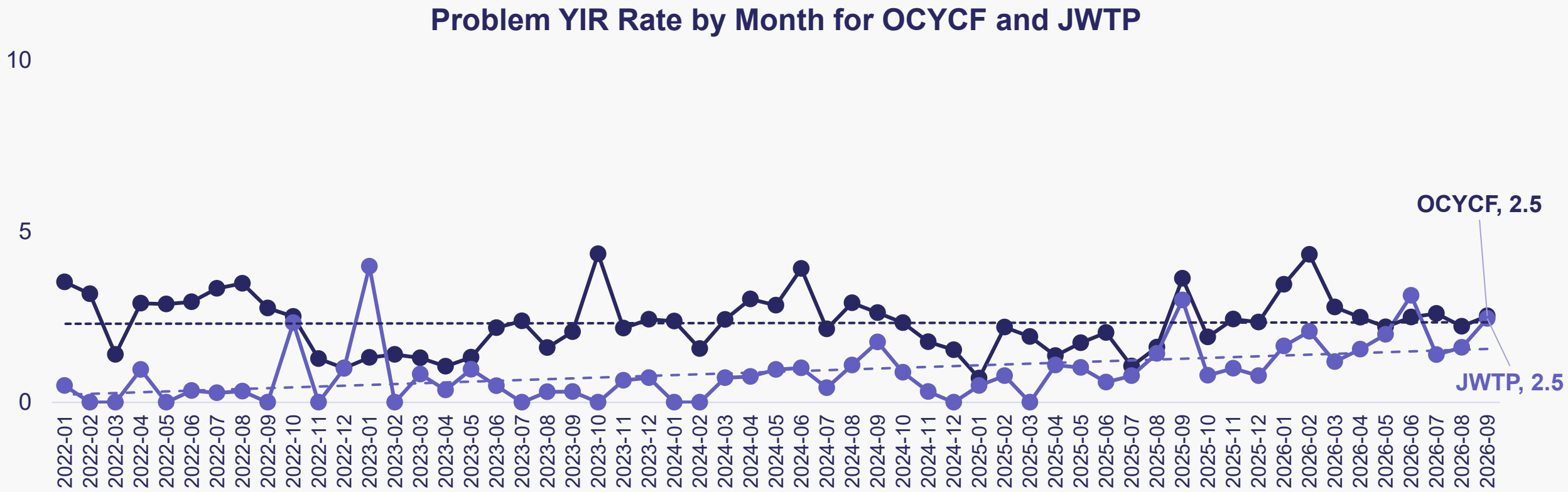


JWTP has higher rates of problem behavior than other transition facilities.



Monthly Problem Behavior YIR Rate
2022 to Present

Problem behaviors at JWTP have been increasing over time.



OCYCF

Youth Problem Behaviors by Severity

Most Severe Behaviors

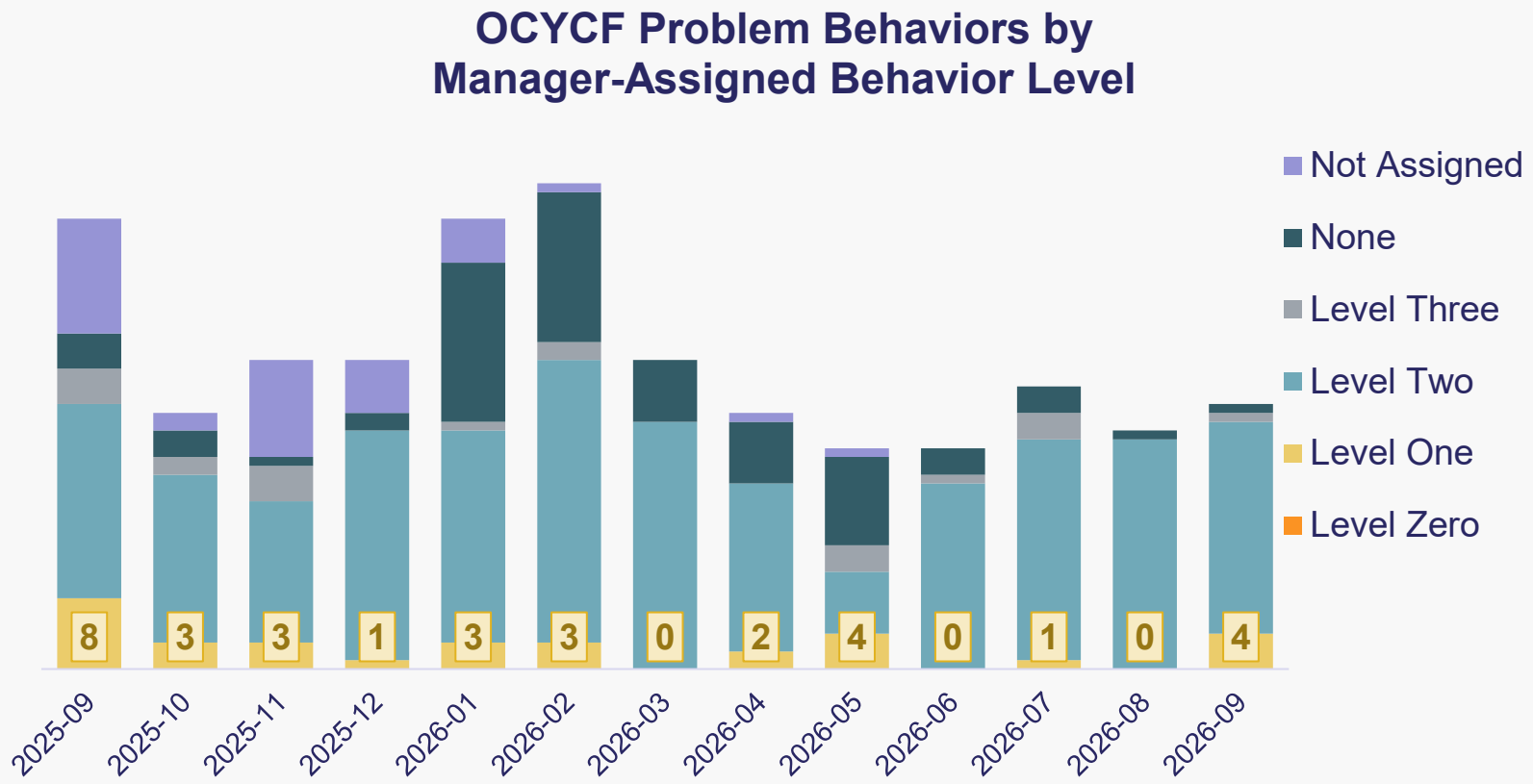
Level Zero

- Sexual Assault
- Youth or Staff Assault with Serious Injury (or attempt thereof)

Level One

- Major Fight Between Peers
- Youth or Staff Assault
- Inciting, Instigating, or Participating in a Major Group Disturbance
- Escape (or attempt thereof)

There have been no Level Zero behaviors at OCYCF in the past 13 months.



"Not Assigned" = manager has not yet assigned a behavior level

JWTP

Youth Problem Behaviors by Severity

Most Severe Behaviors

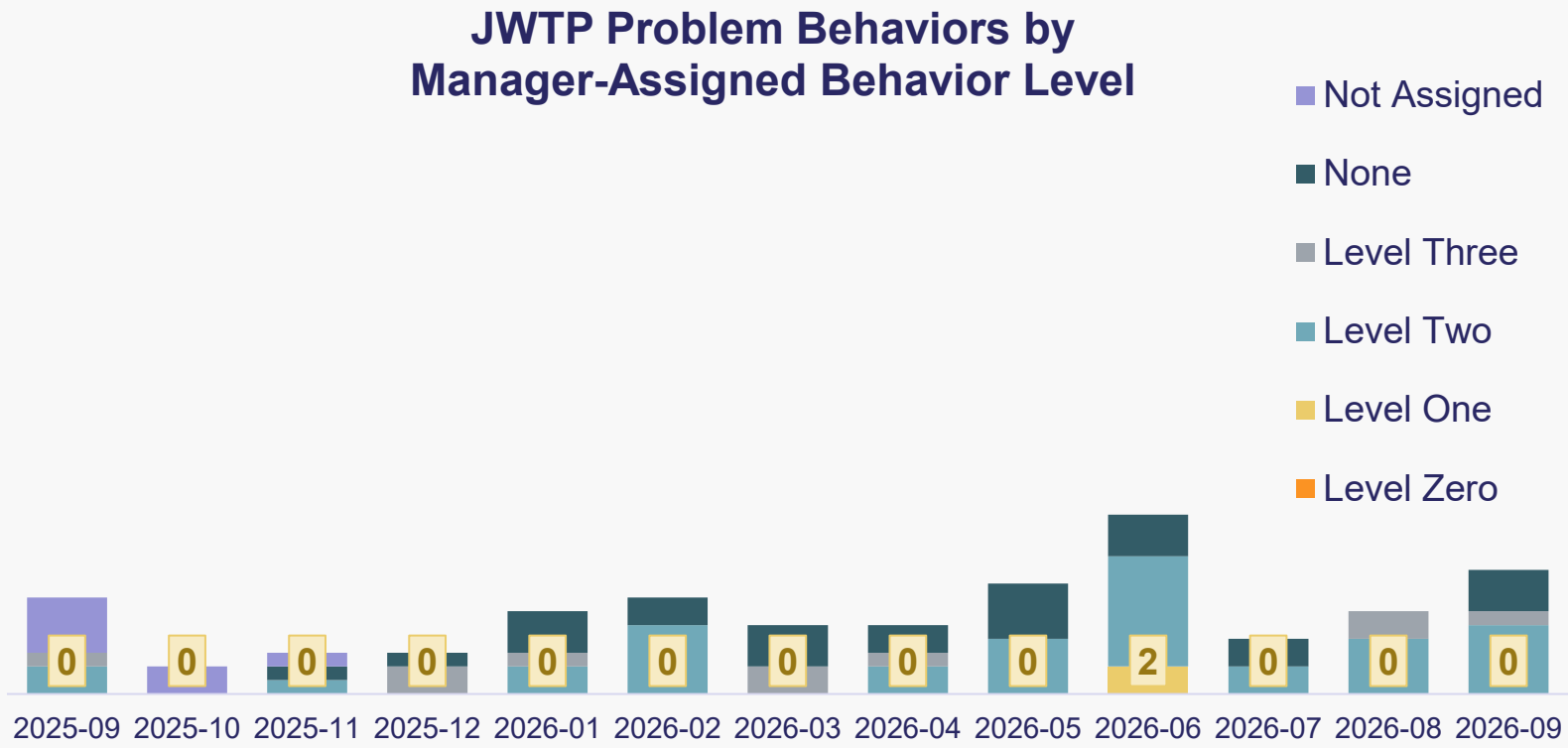
Level Zero

- Sexual Assault
- Youth or Staff Assault with Serious Injury (or attempt thereof)

Level One

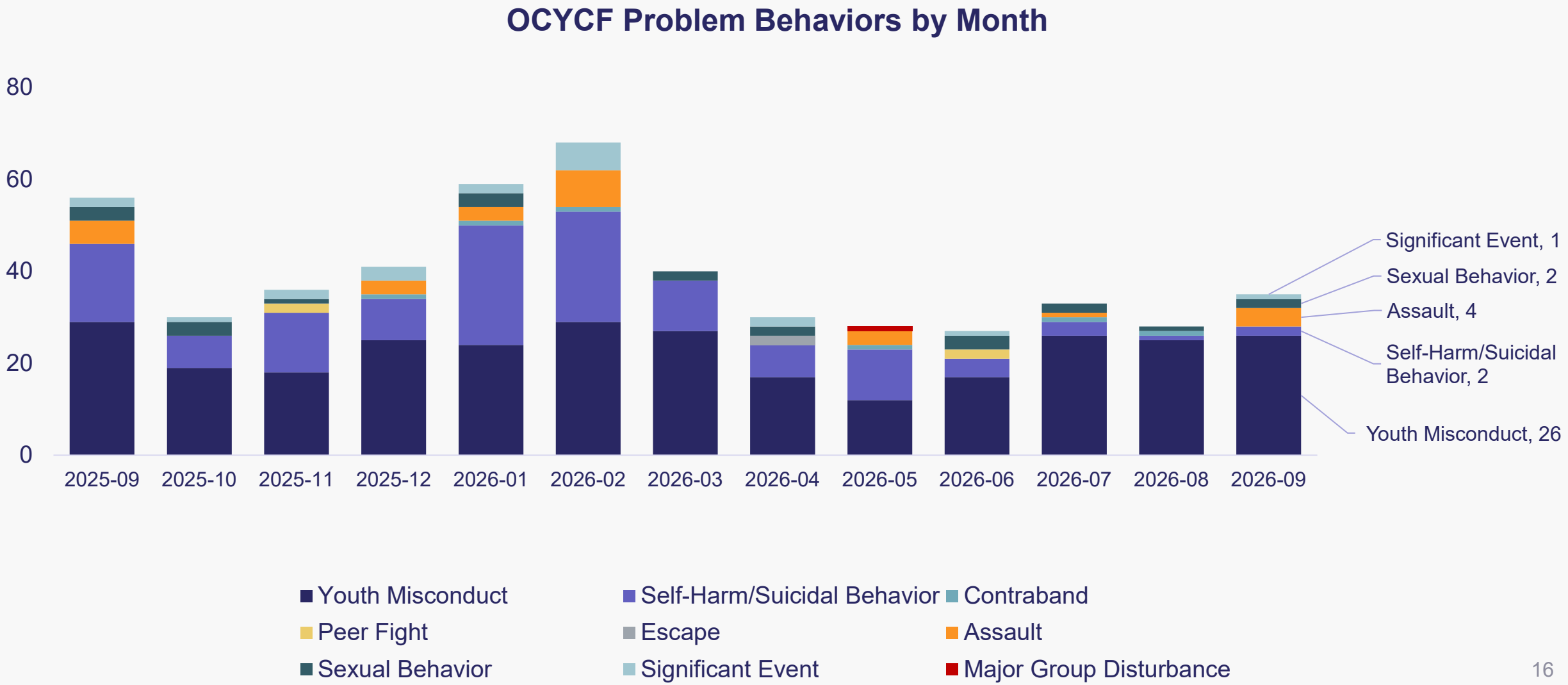
- Major Fight Between Peers
- Youth or Staff Assault
- Inciting, Instigating, or Participating in a Major Group Disturbance
- Escape (or attempt thereof)

There have been no Level Zero behaviors at JWTP in the past 13 months.

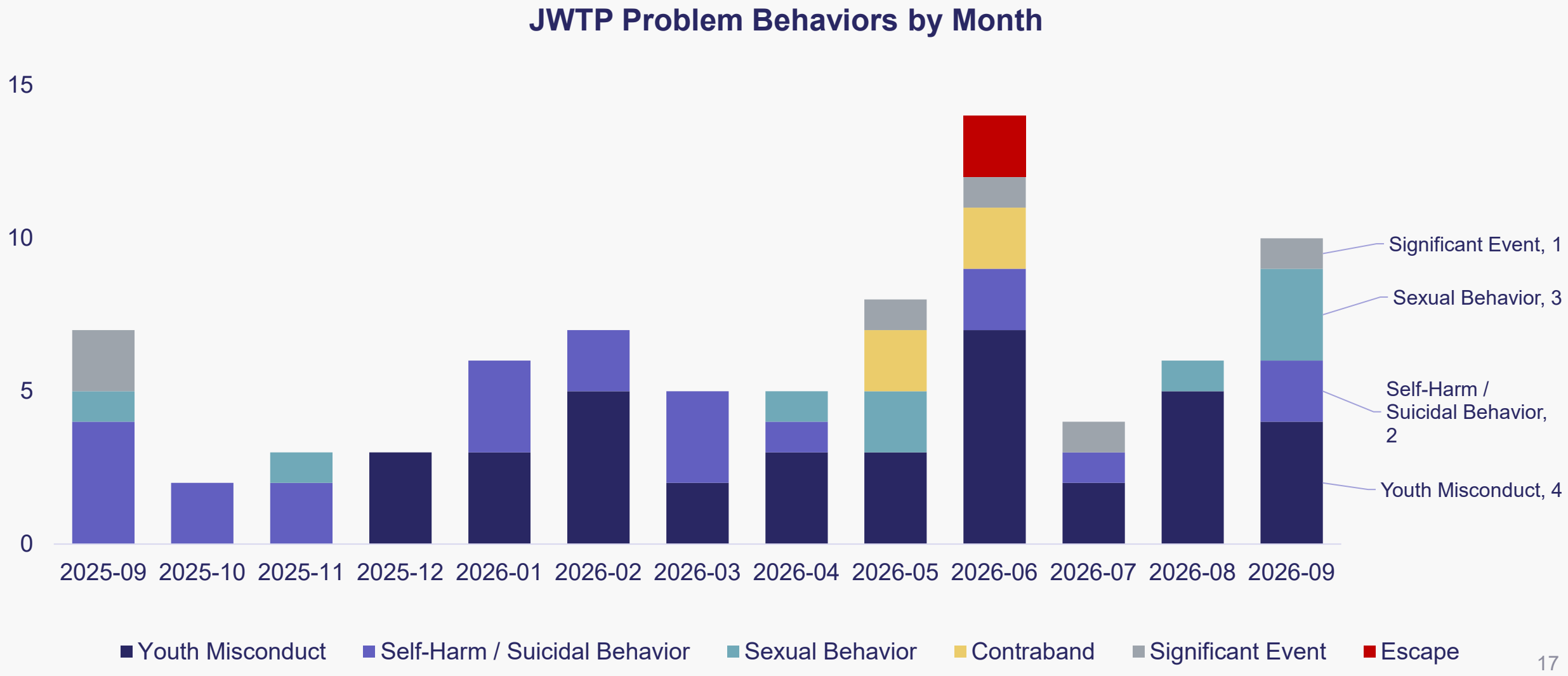


"Not Assigned" = manager has not yet assigned a behavior level

OCYCF Problem Behaviors

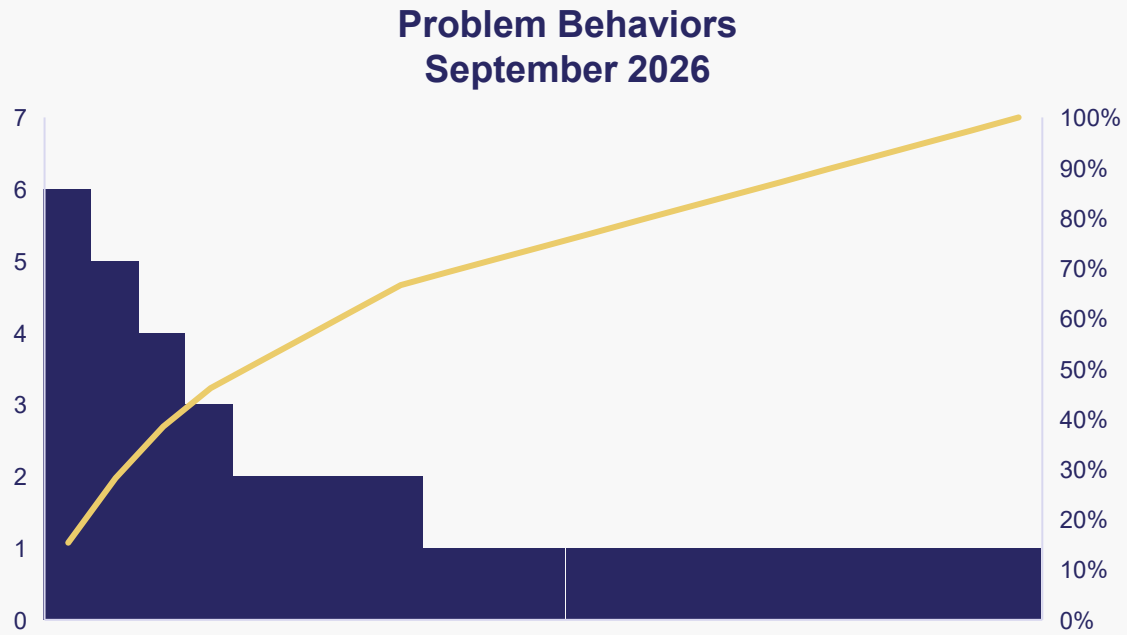


JWTP Problem Behaviors

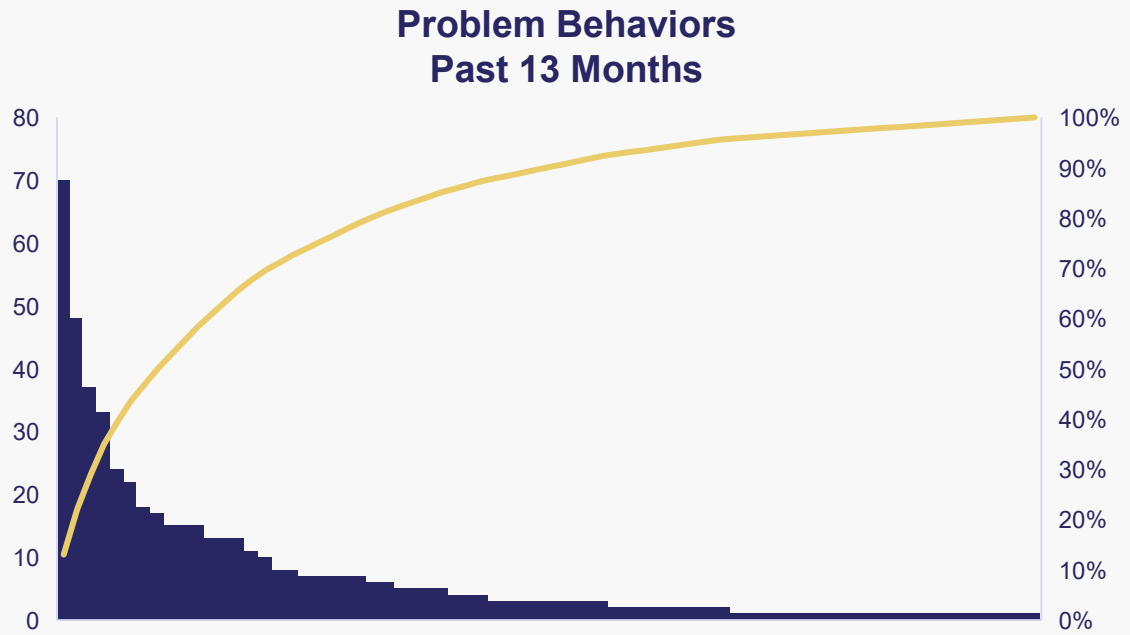


Youth Involved in Problem Behaviors

Last month, five youth were responsible for 50% of all problem behaviors at OCYCF and JWTP



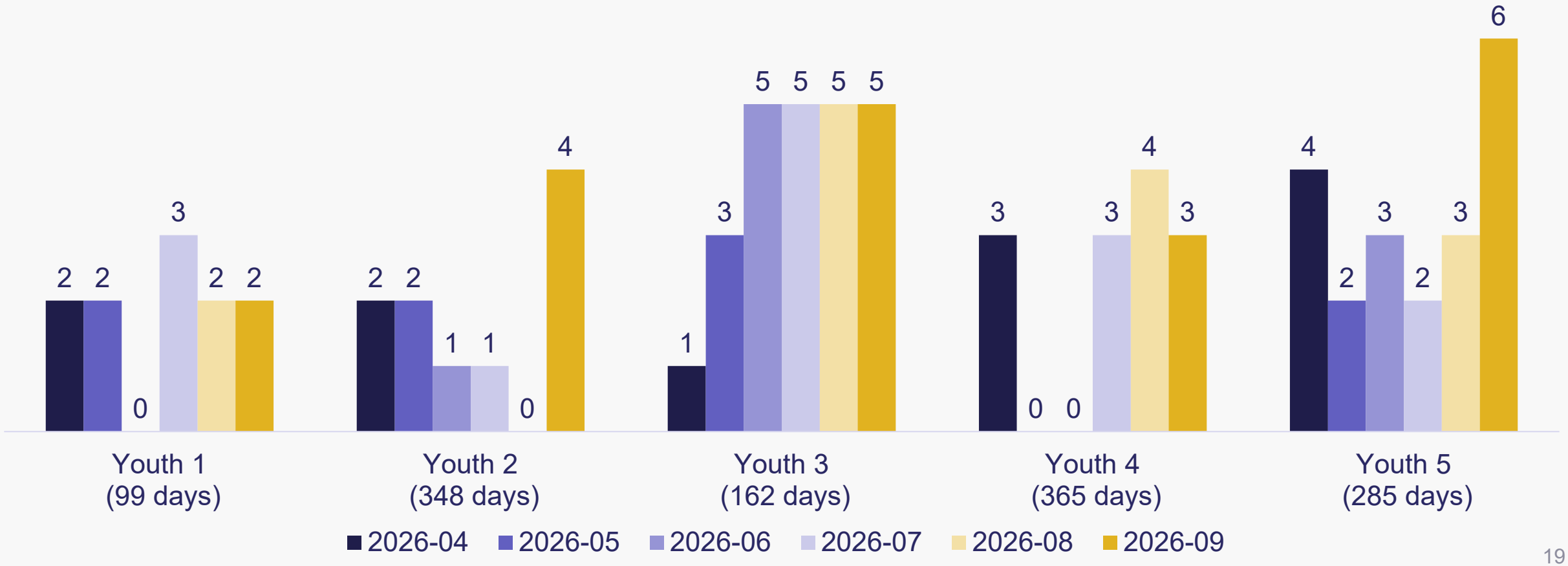
Over the past 13 months, nine youth were responsible for 50% of all problem behaviors at OCYCF and JWTP



Each column represents an individual youth; column height indicates the number of problem behaviors for that youth.

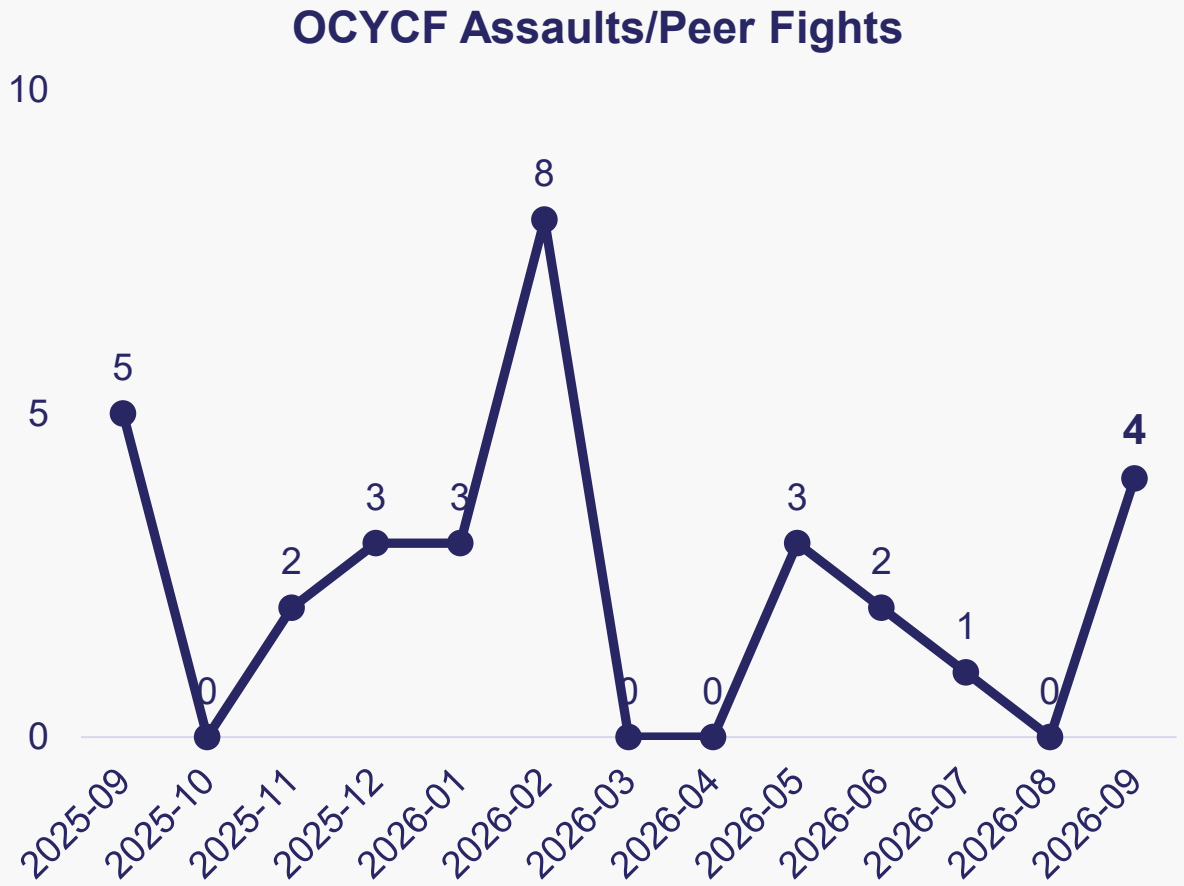
Youth Behavior Over Time

YIRs over Past Six Months for Youth with the Most Problem YIRs Last Month.

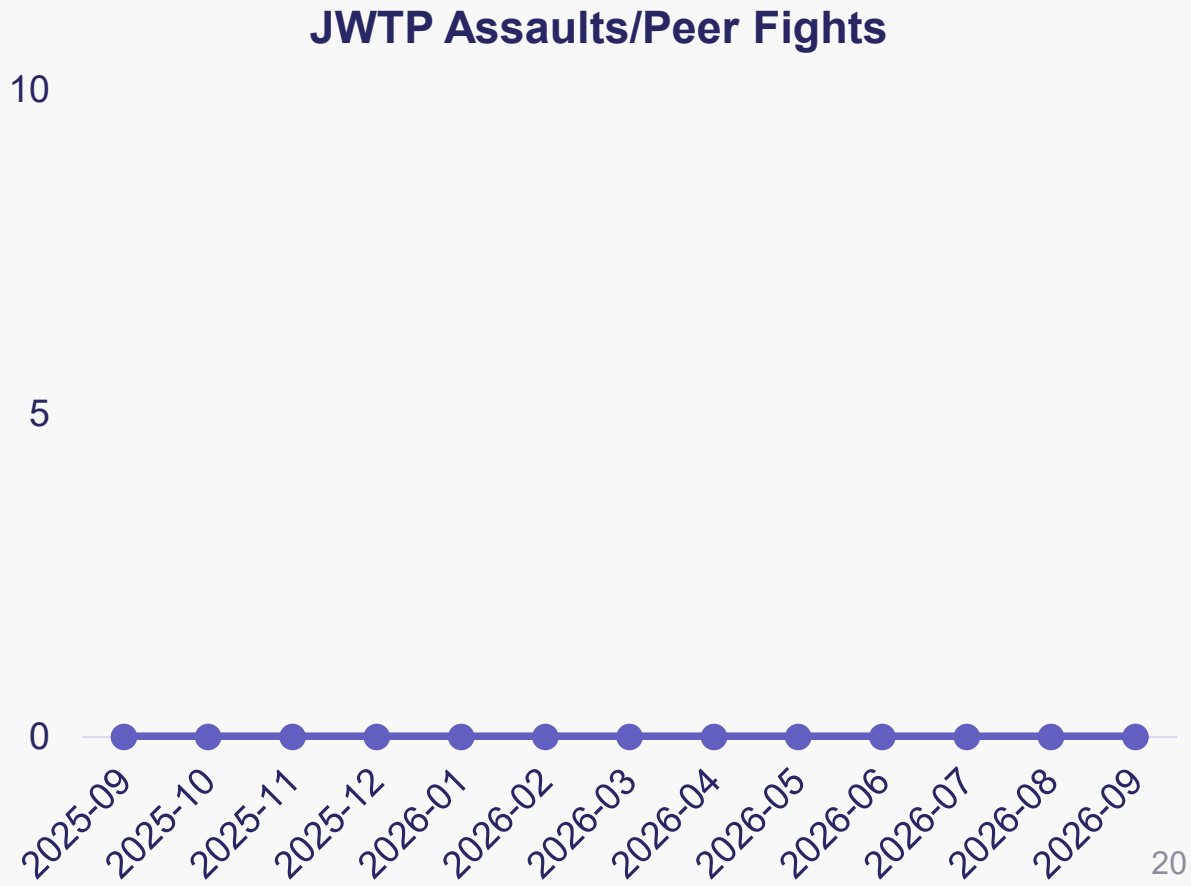


Assaults/Peer Fights

There were four assaults/fights at OCYCF last month.



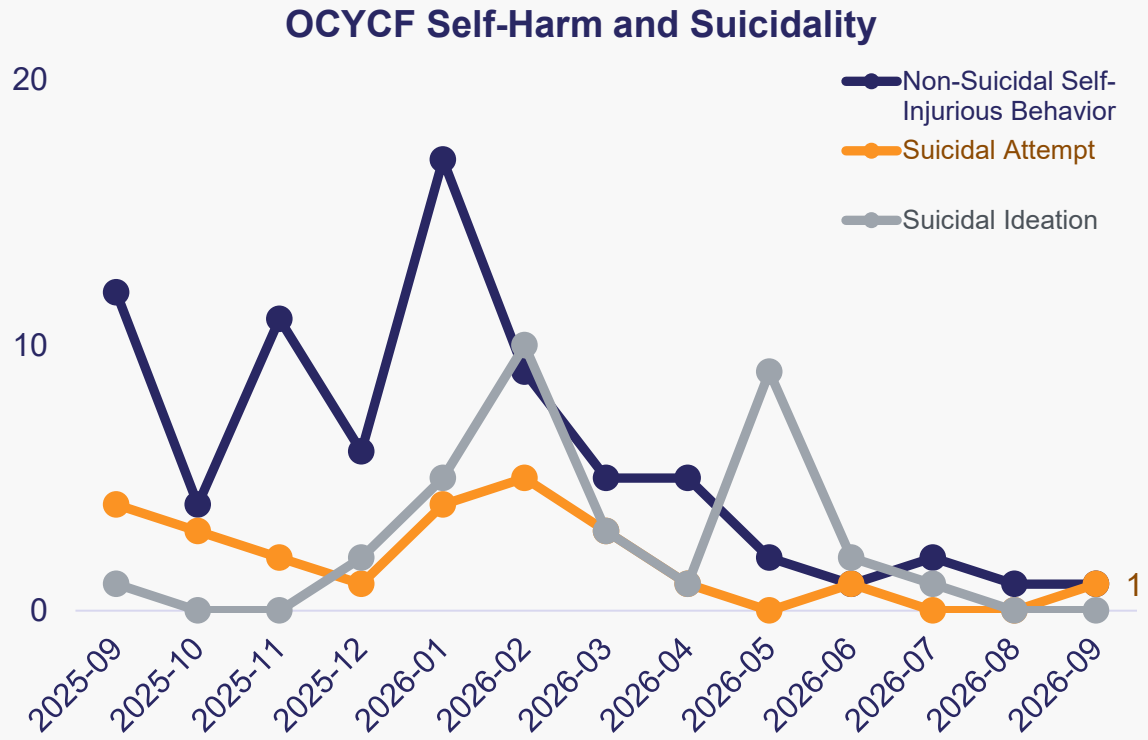
There have been no assaults/peer fights at JWTP in the past 13 months.

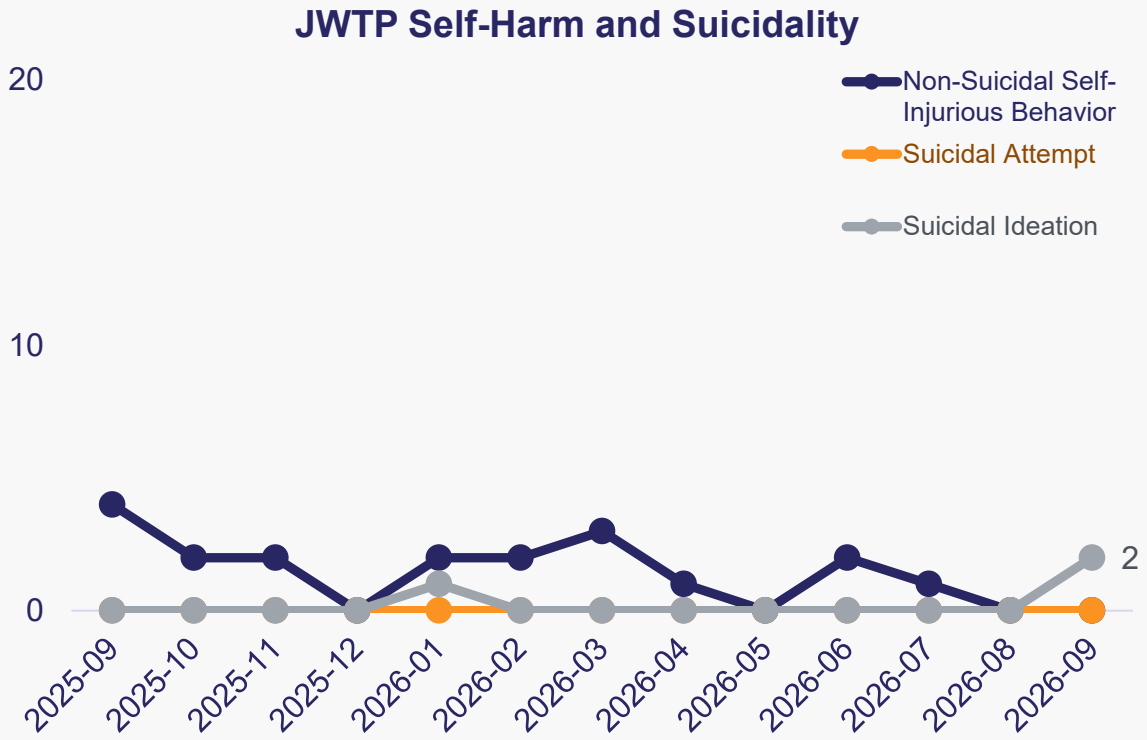


Suicidality/Self-Harm

There was one suicide attempt and one non-suicidal self-harm behavior at OCYCF last month.

There were two episodes of suicidal ideation at JWTP last month.



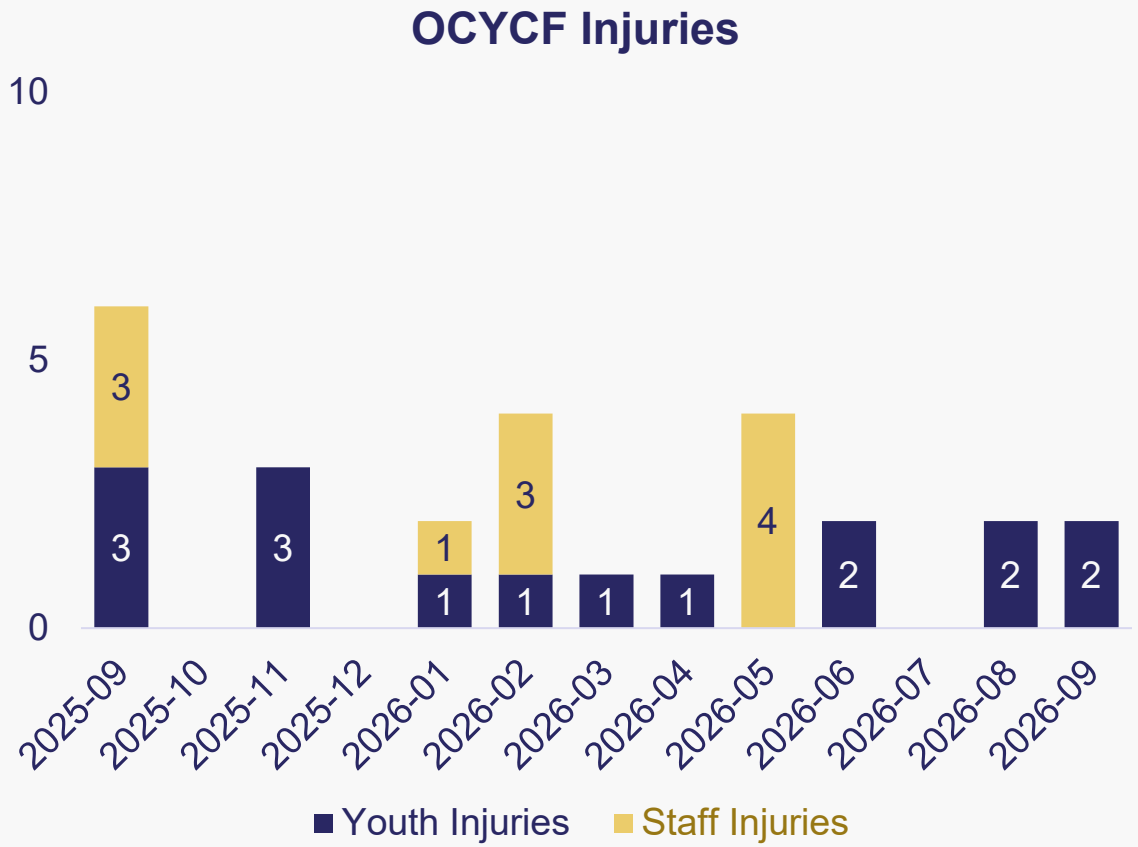


Note: *Per policy, YIR Suicidal Attempt code is based on youth's perception/intent, not the lethality of the behavior.*

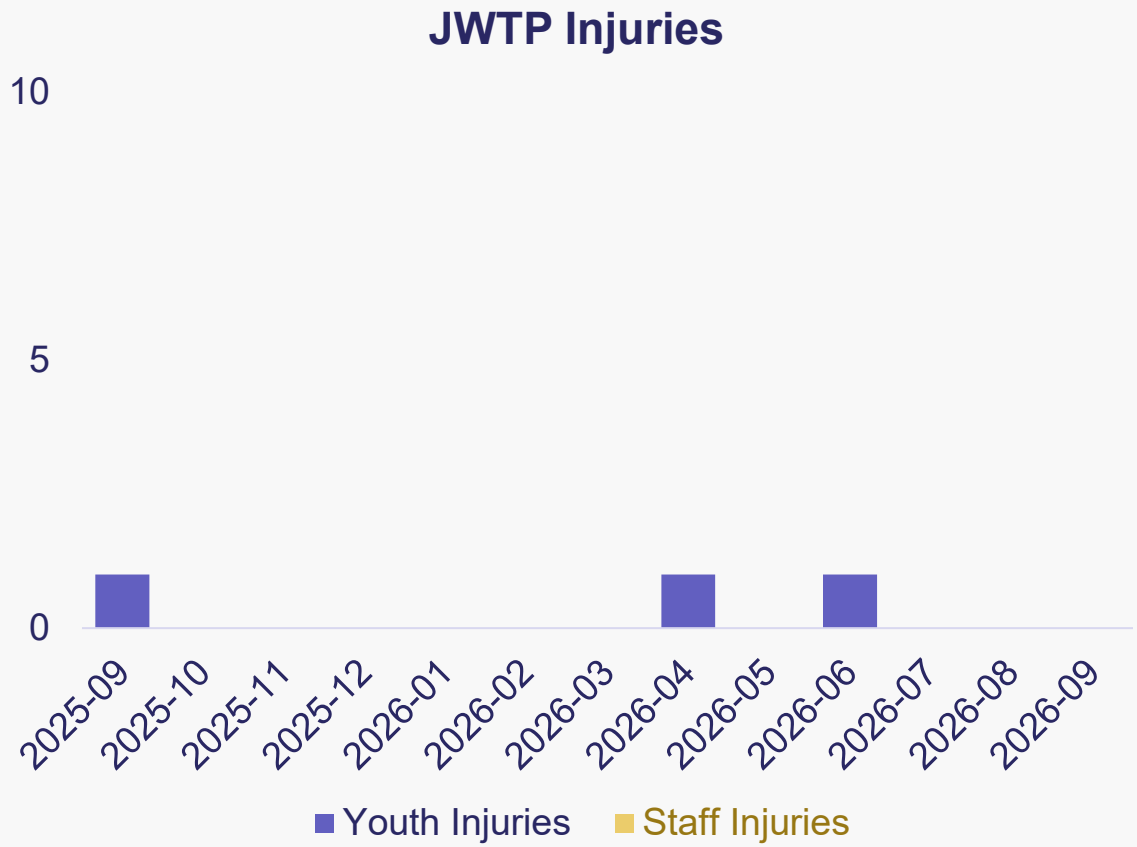
OCYCF/JWTP

Youth Incident Reports with Injuries

Two youth injuries were logged in YIRs at OCYCF last month.

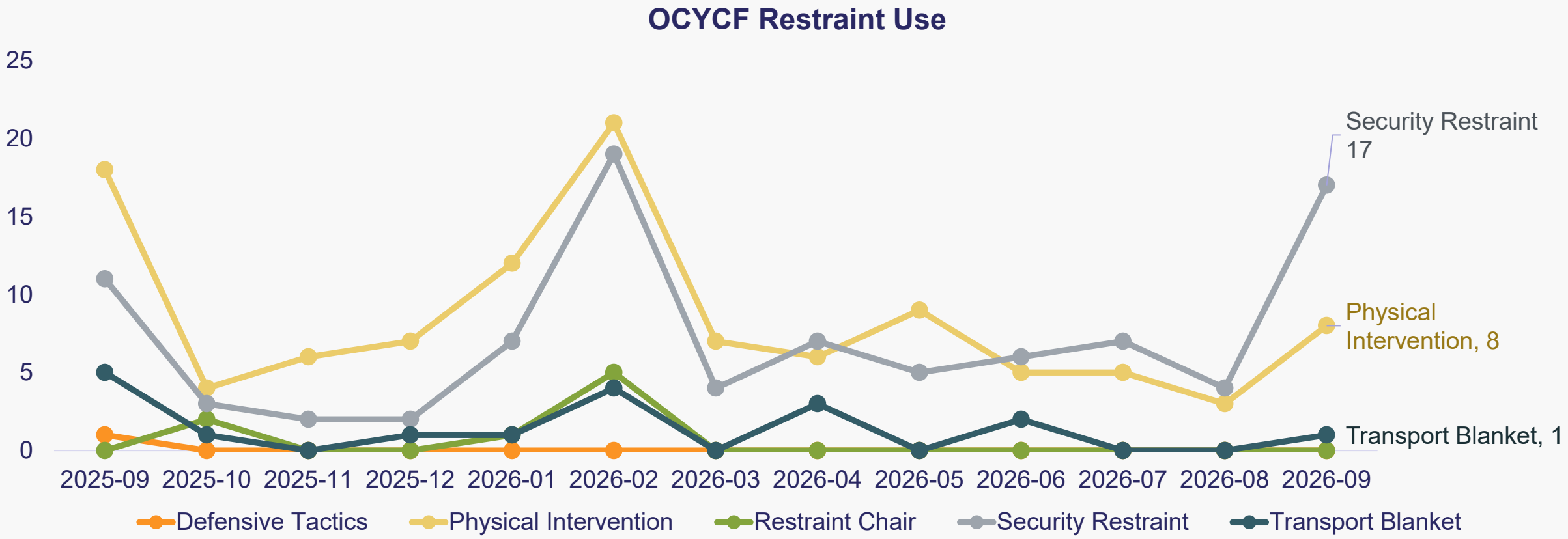


No injuries were logged in YIRs at JWTP last month.



Restraint Use

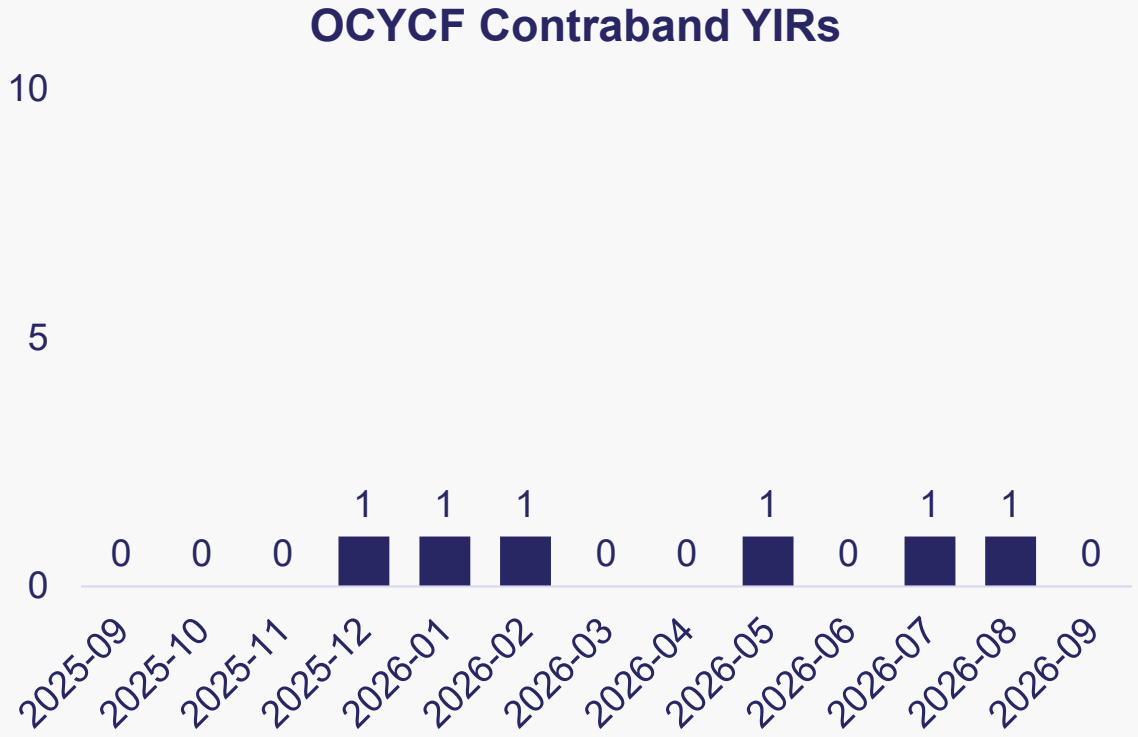
There were 8 Physical Interventions, 1 Transport Blanket use, and 17 Security Restraints at OCYCF last month.

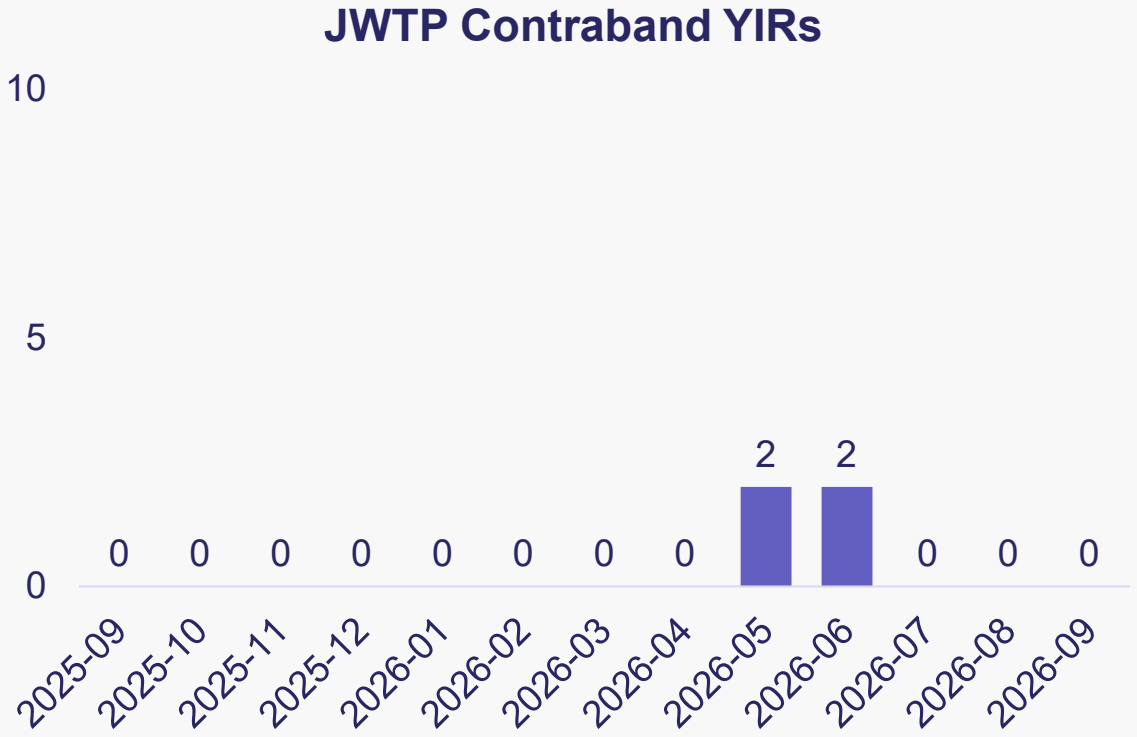


YIRs with Contraband

OCYCF had no contraband YIRs last month.

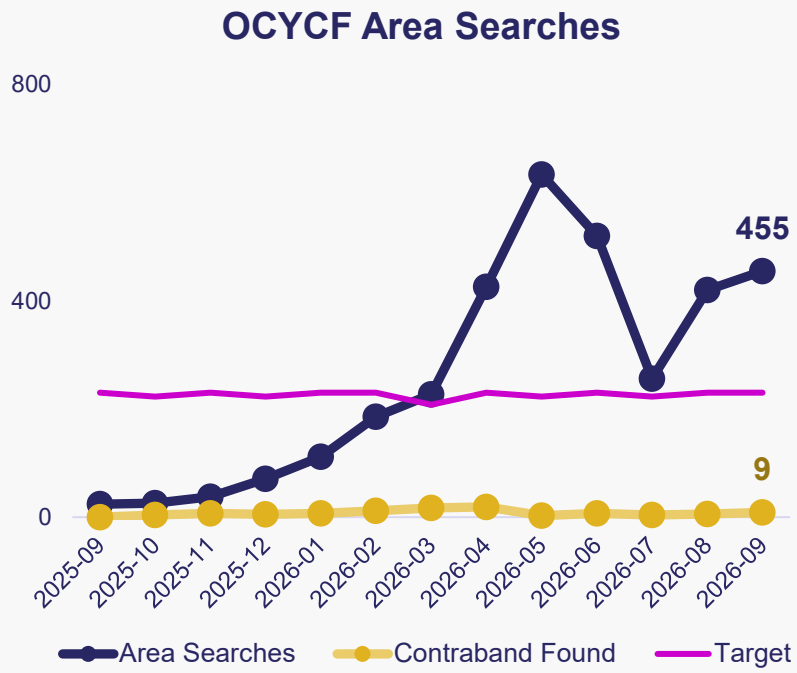
JWTP had no contraband YIRs last month.

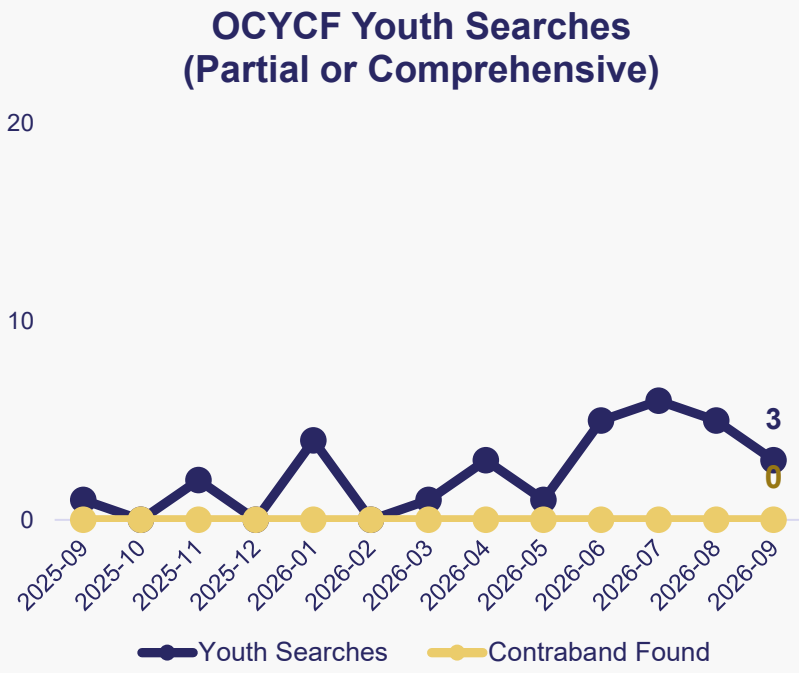


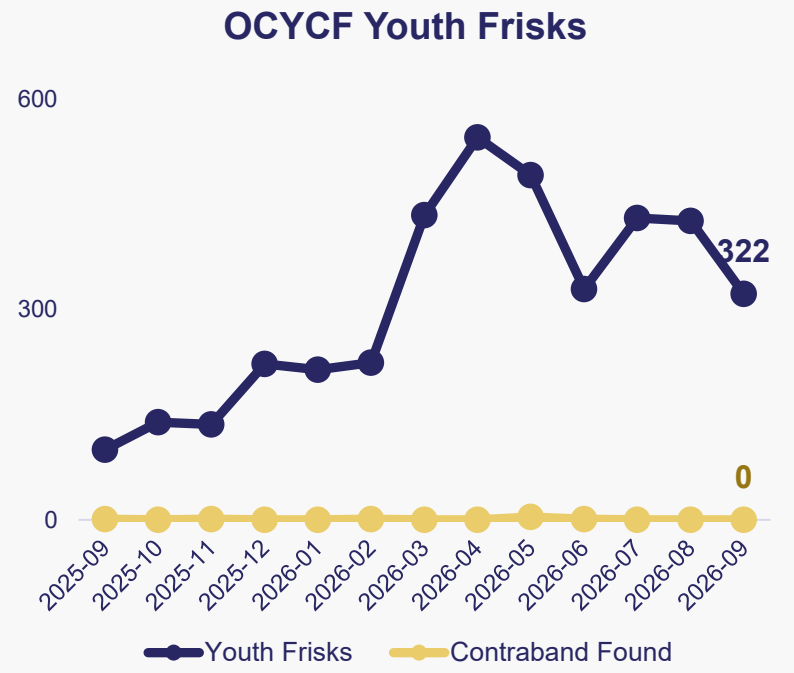


Searches and Frisks

Last month there were 9 contraband discoveries from searches/frisks at OCYCF.

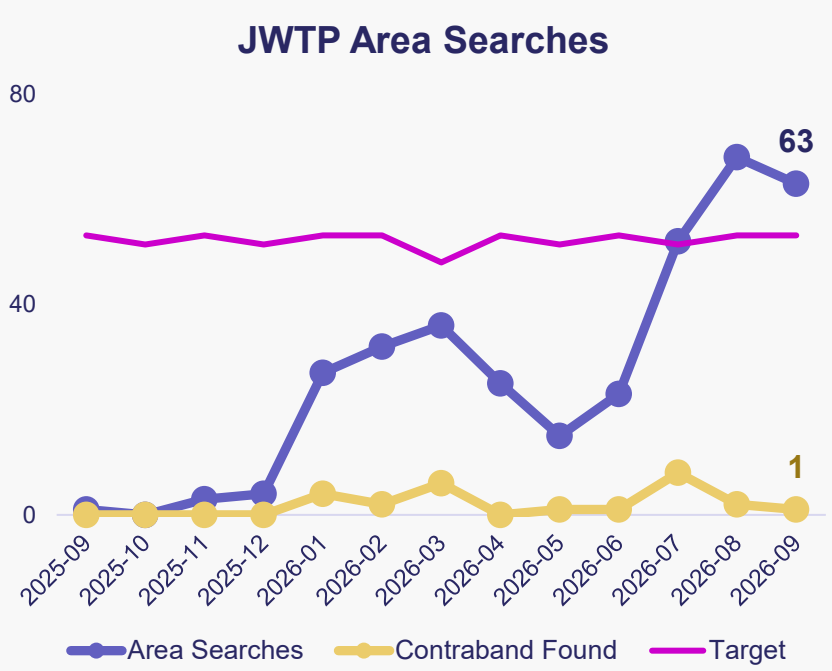


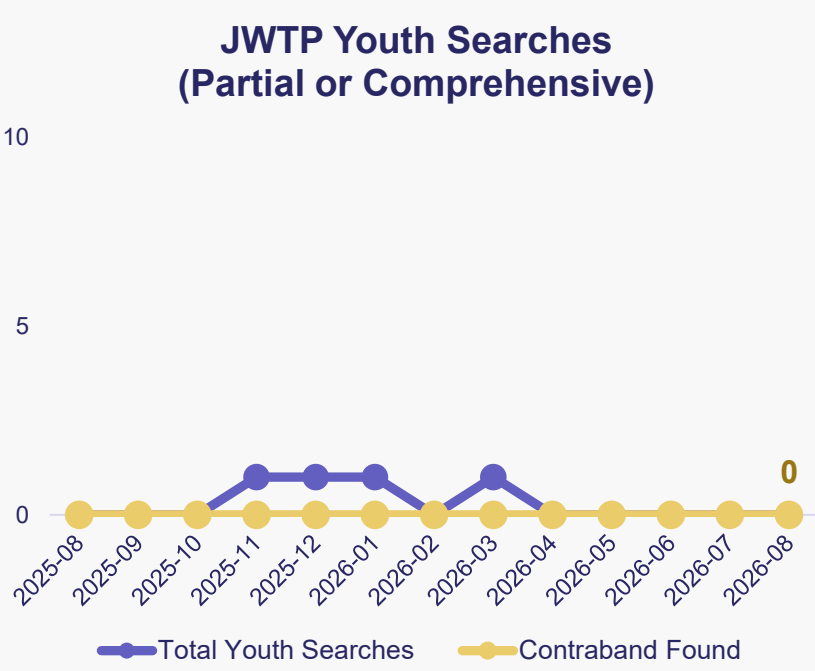


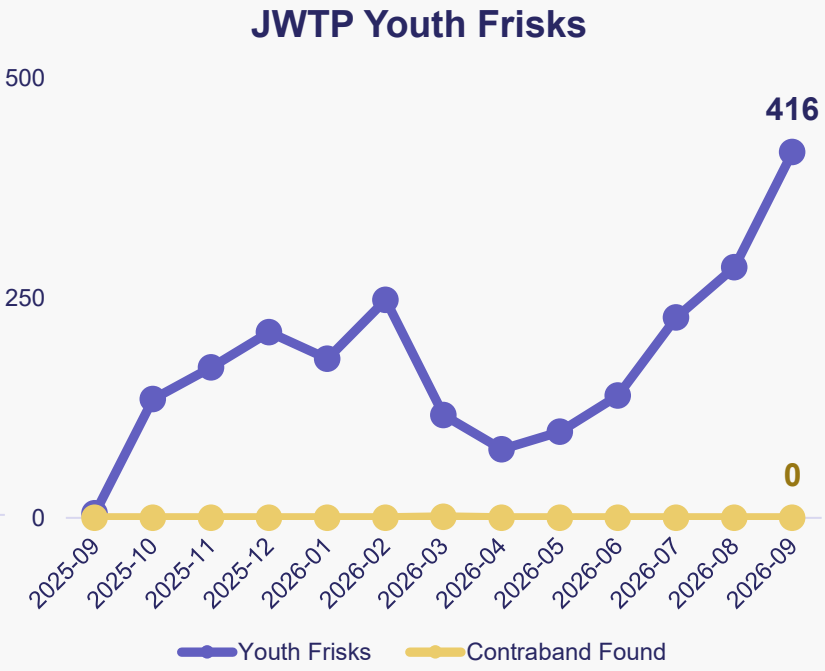


Searches and Frisks

Last month there was 1 contraband discovery from searches/frisks at JWTP.

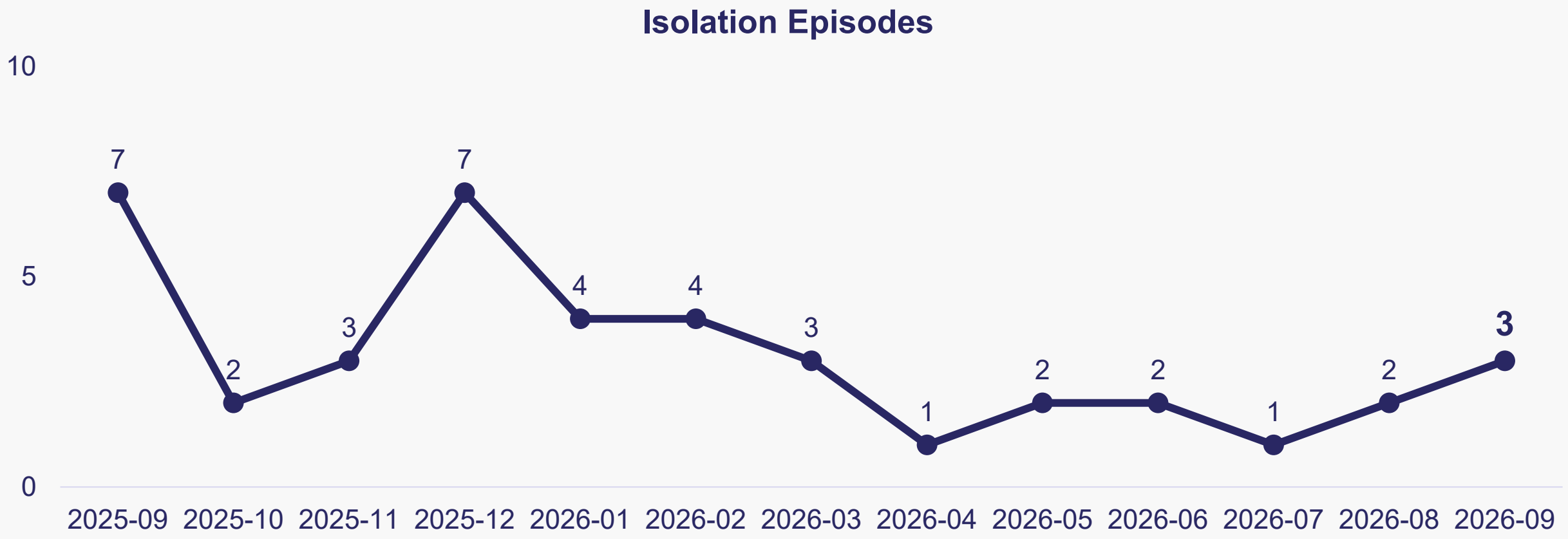






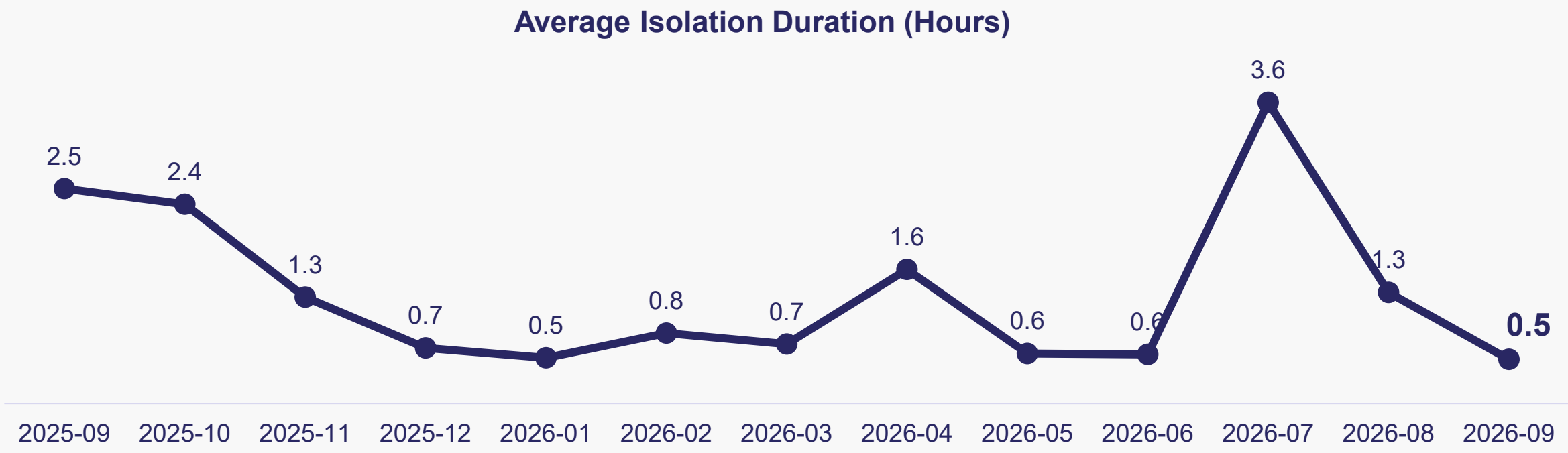
Isolation Episodes

There were 3 isolation episodes at OCYCF last month.



Isolation Duration

Average isolation duration was 30 minutes.

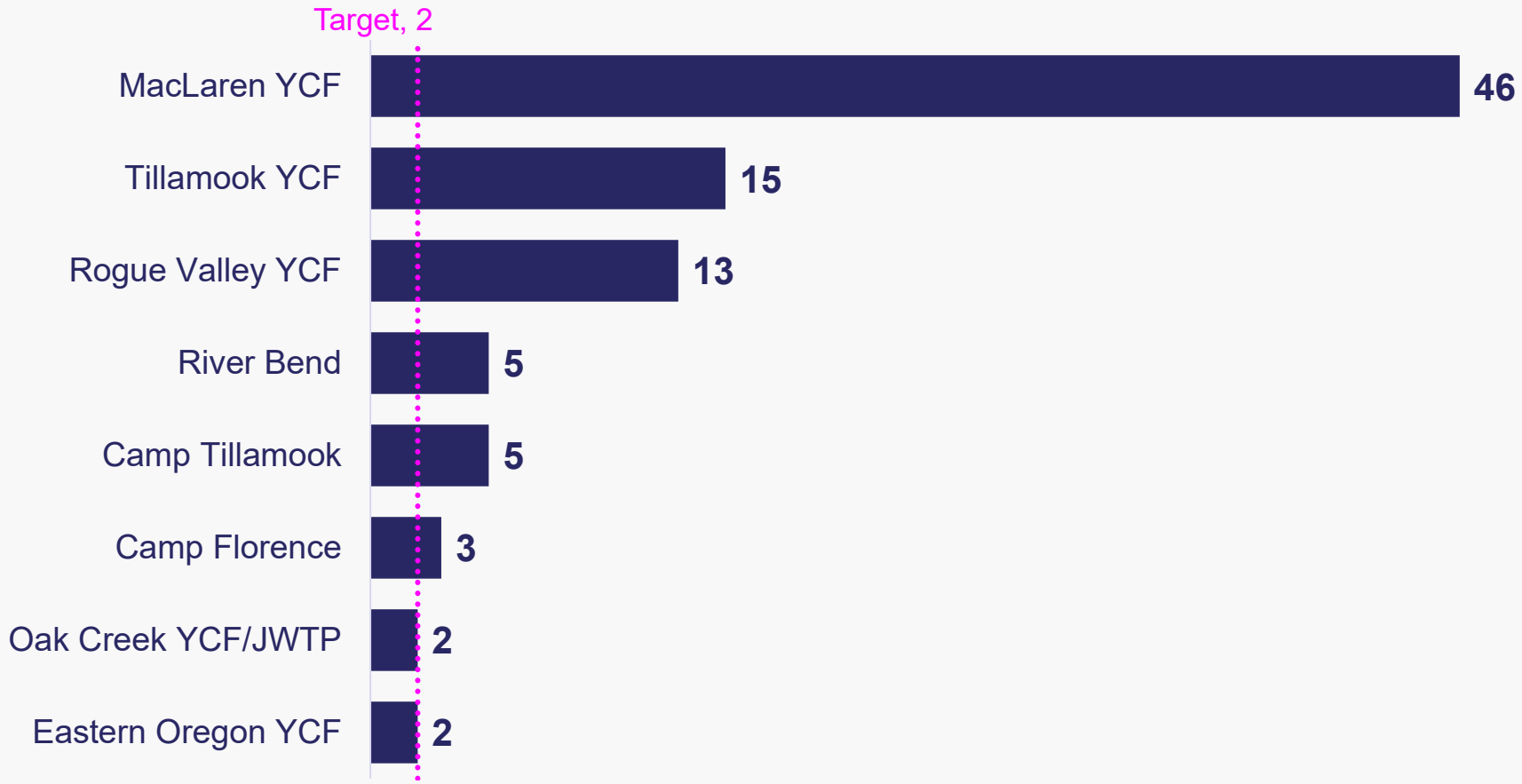


Prison Rape Elimination Act

PREA Walkthroughs by Facility

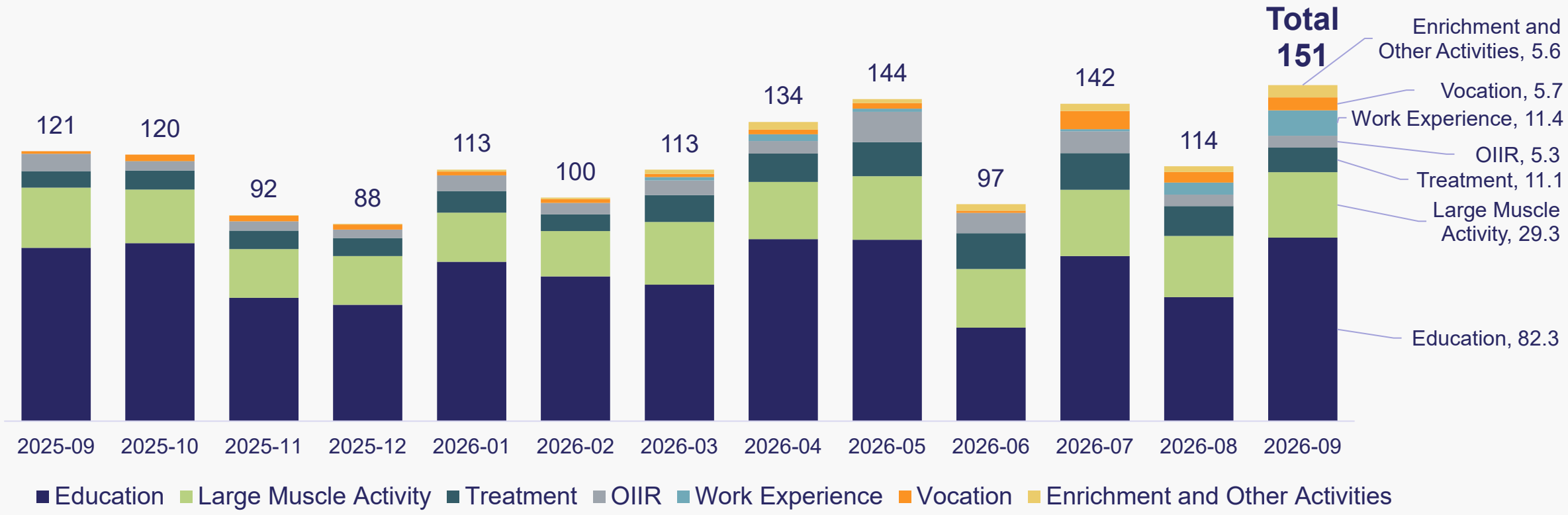
- II-A-3.0 Interactive Supervision of Youth
  - Walkthrough twice per month
  - Each weekday, each shift
- Tracked in Unit Logs
- Completed by LUM, OD, or CO

In September 2026, 100% of facilities met or exceeded requirement for PREA walkthroughs.



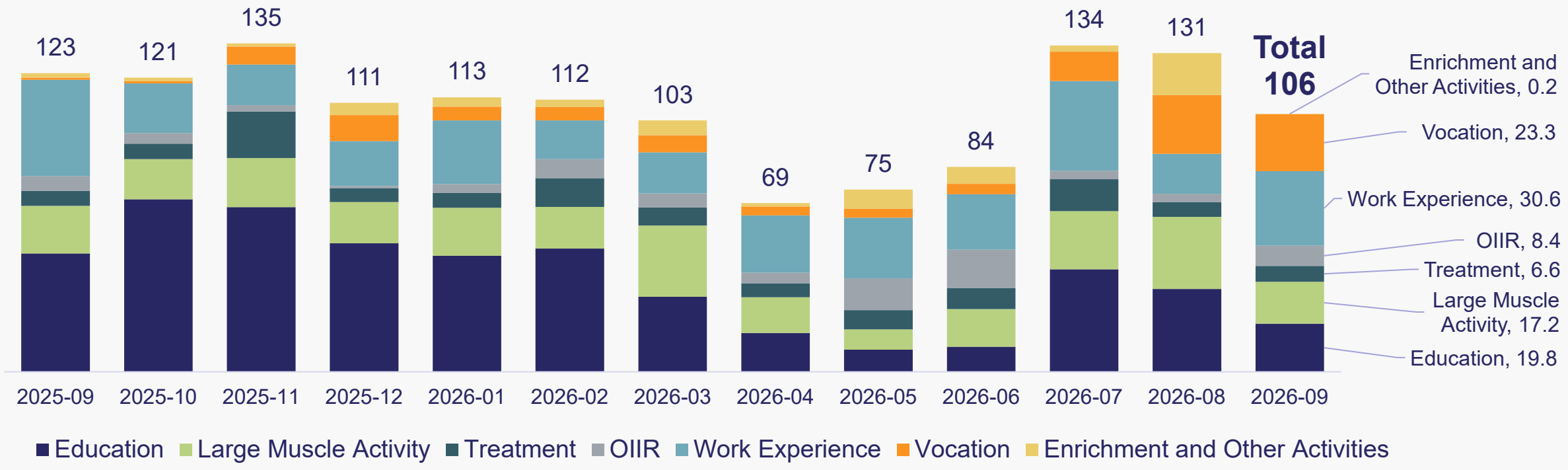
OCYCF PYE Hours by Type

Average PYE Hours per Youth by Month and Type



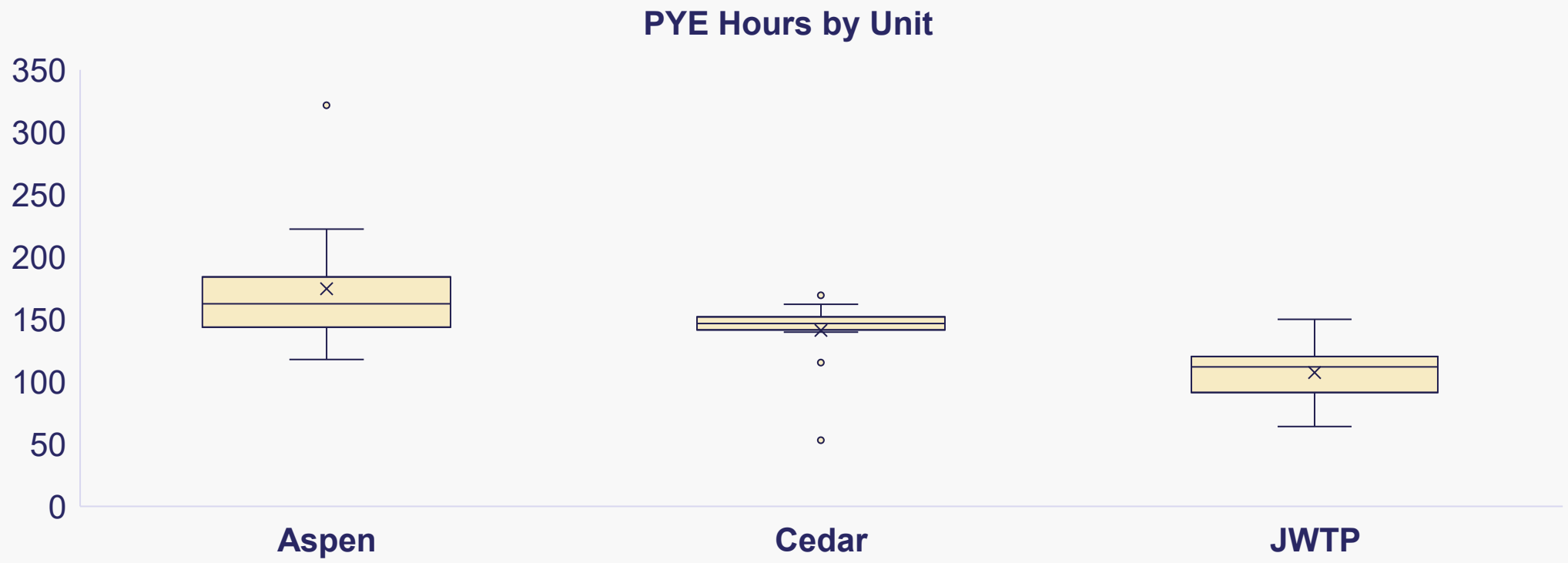
JWTP PYE Hours by Type

Average PYE Hours per Youth by Month and Type



Prior Month PYE by Unit

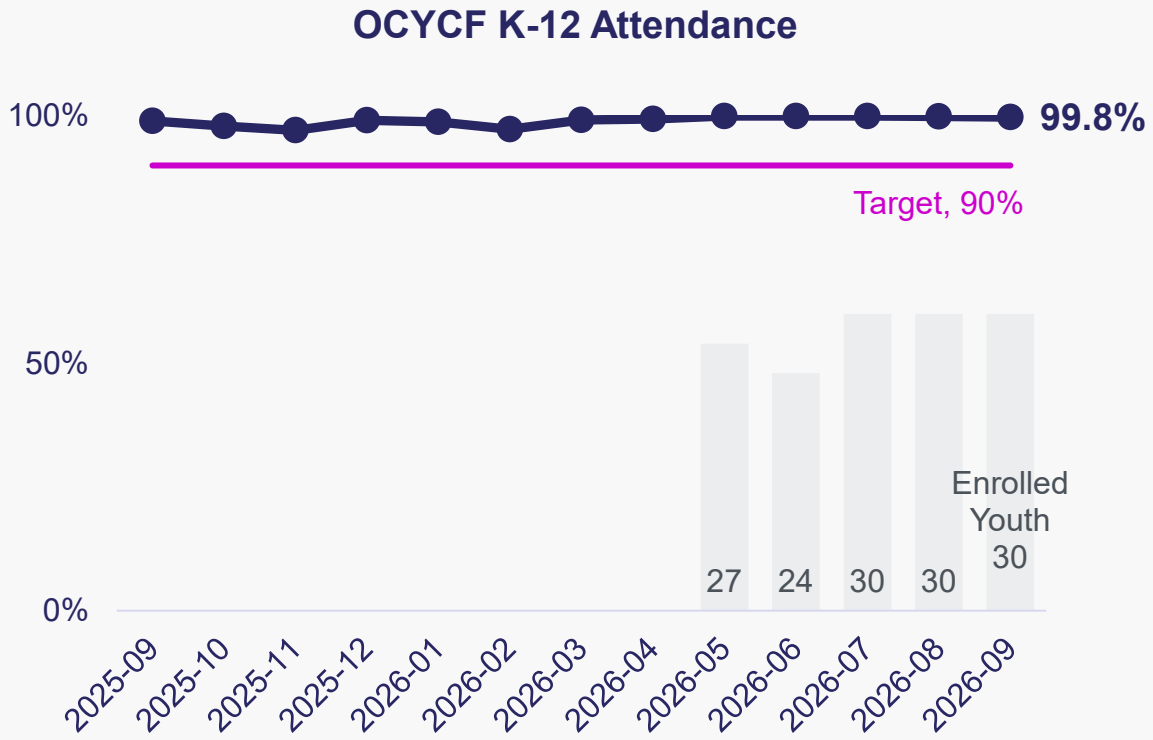
No youth had less than 50 PYE hours.

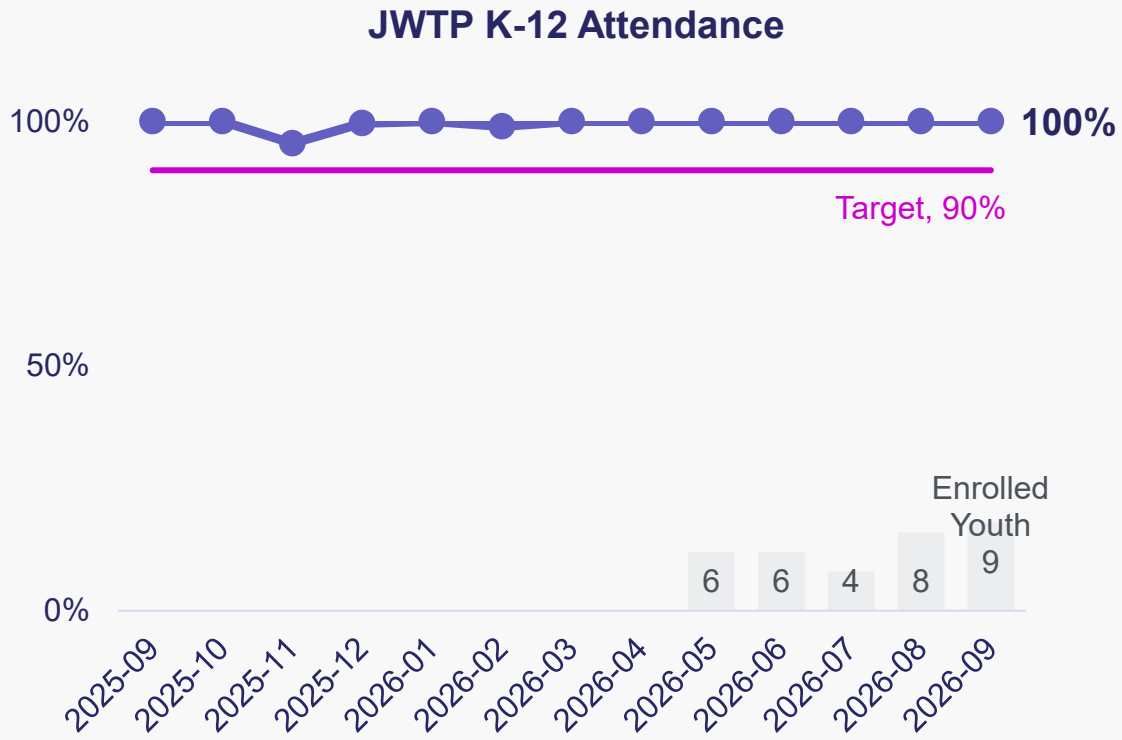


*Excludes youth who were not on campus for the entire month

K-12 Attendance

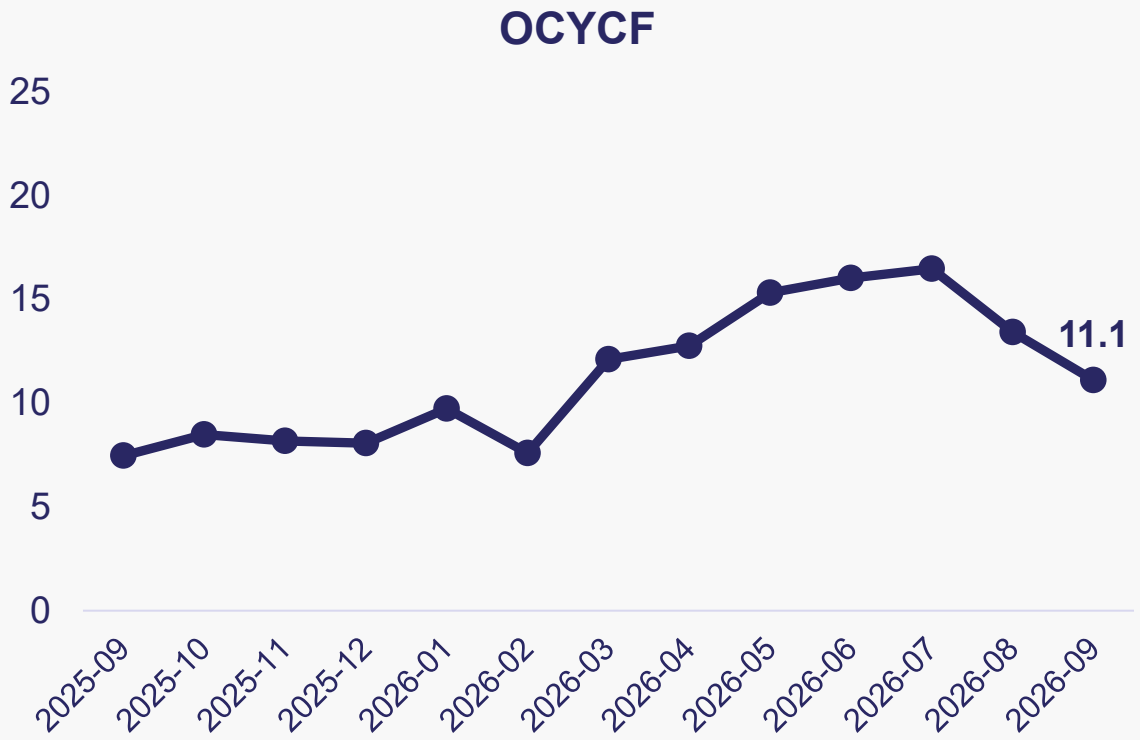
School attendance is consistently above 95% for both OCYCF and JWTP.



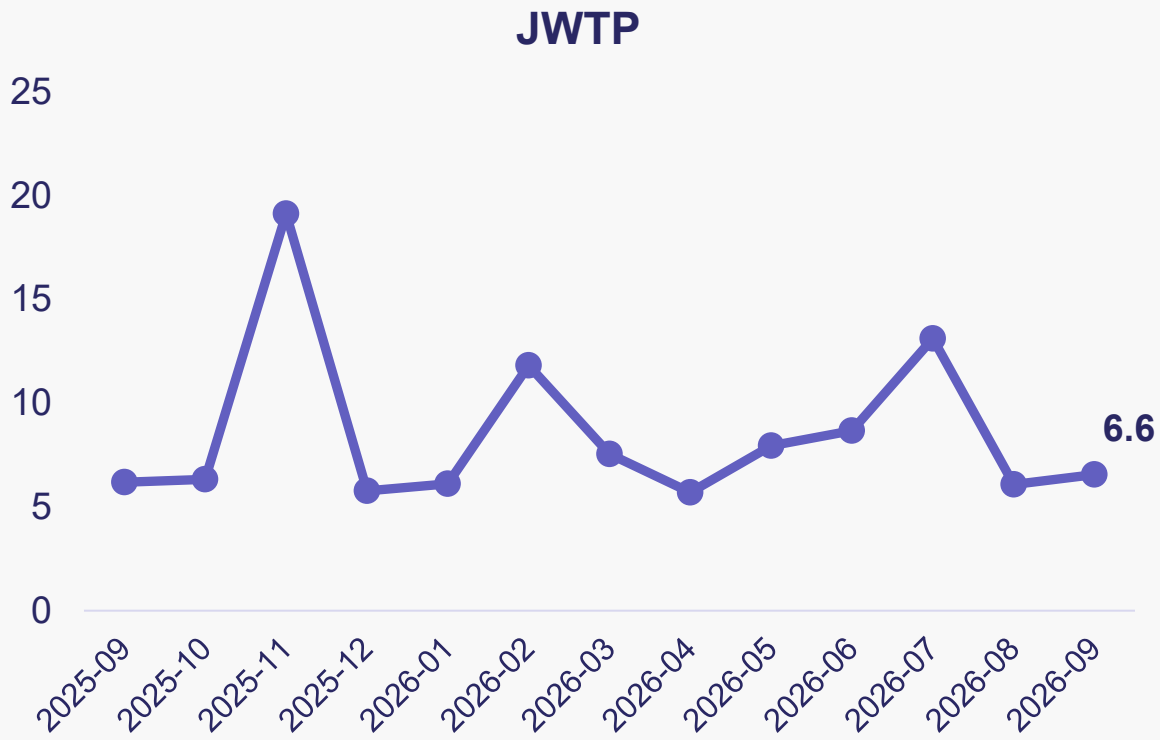


Treatment Hours per Youth

OCYCF youth averaged 11.1 treatment hours last month.

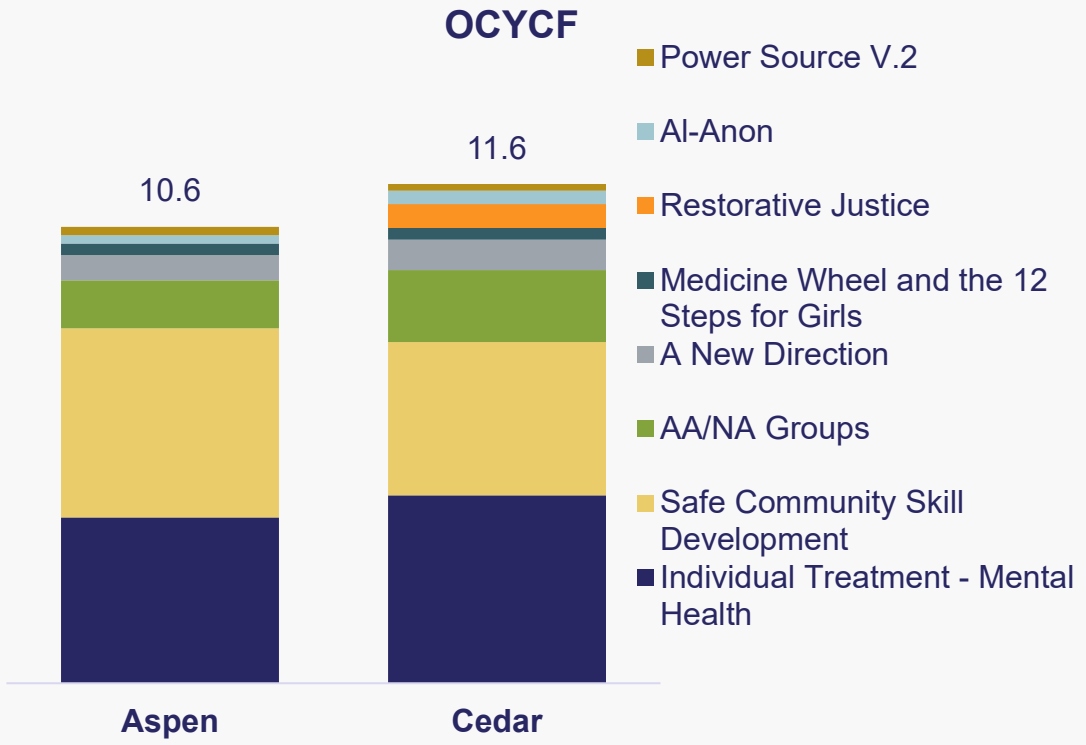


JWTP youth averaged 6.6 treatment hours last month.

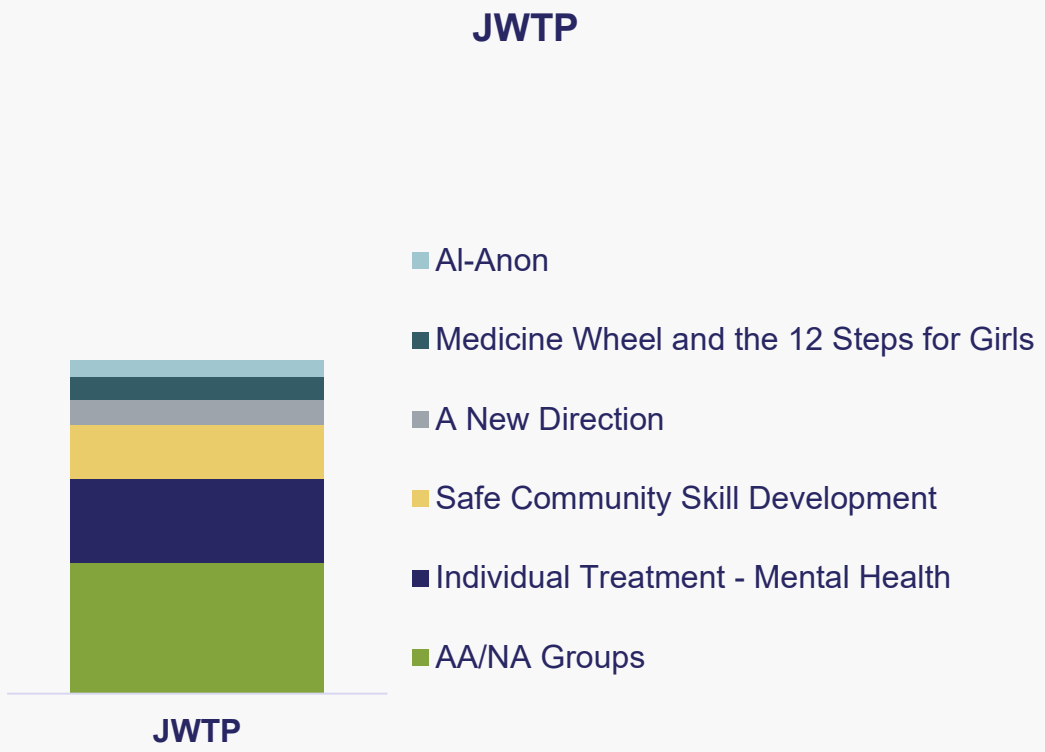


Prior Month Treatment Hours
by Unit and Program

OCYCF youth averaged 11.1 treatment hours last month.

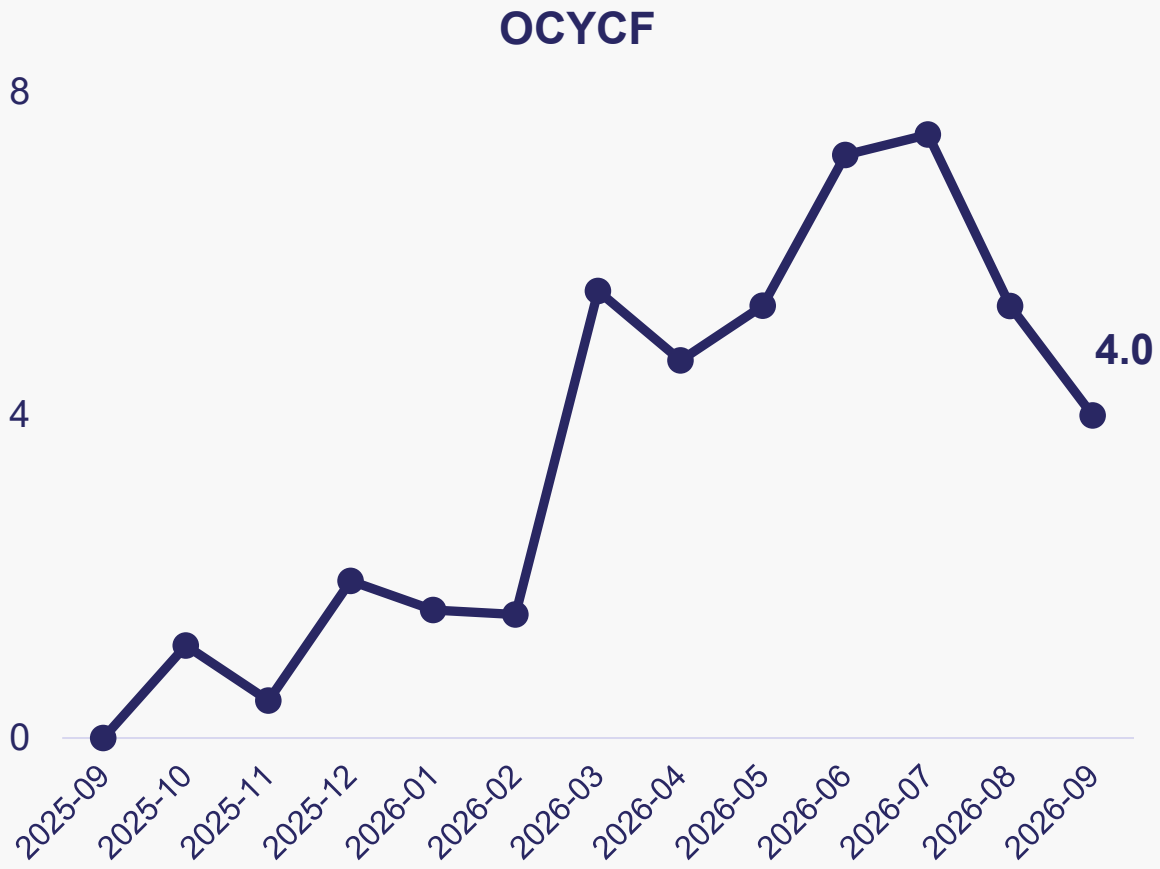


JWTP youth averaged 6.6 treatment hours last month.

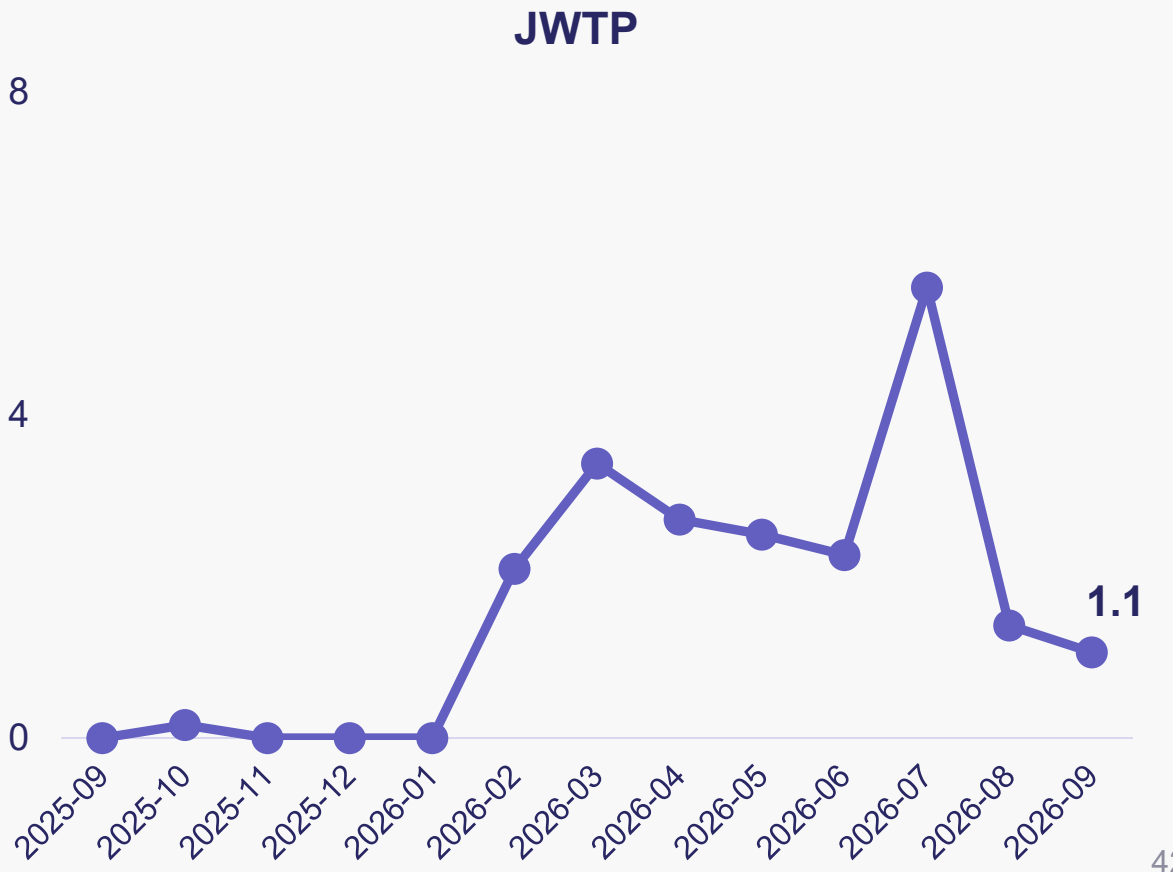


Safe Community Skill Development

OCYCF youth averaged 4.0 hours of SCSD last month.

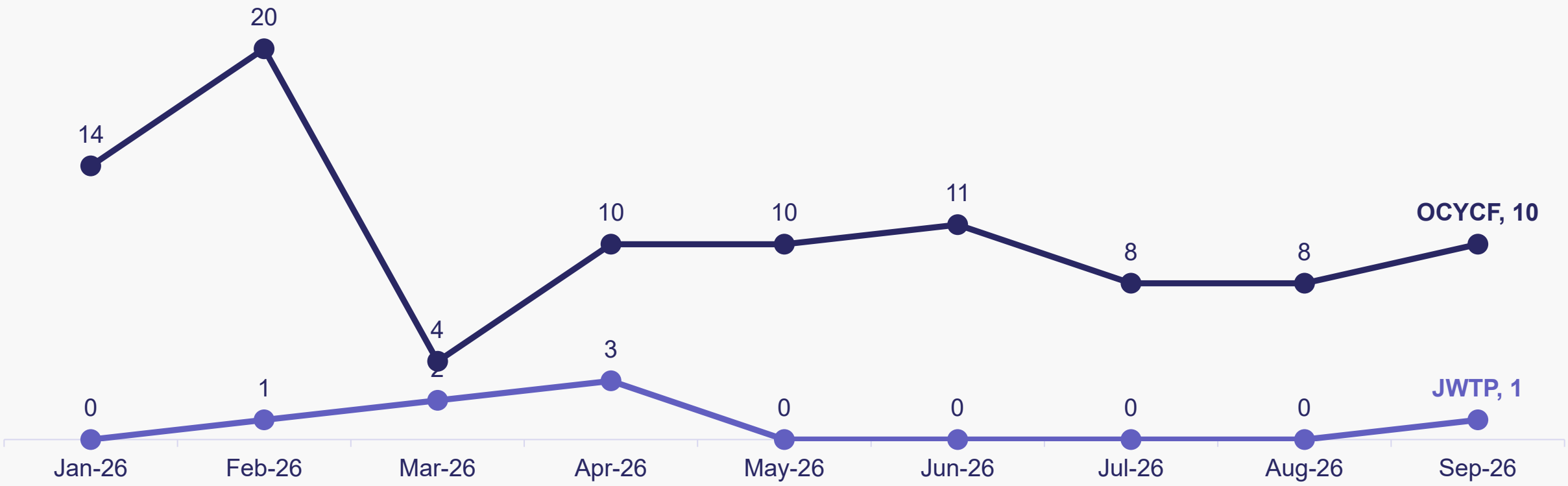


JWTP youth averaged 1.1 hours of SCSD last month.



Grievances

10 grievances were filed at OCYCF last month and one was filed at JWTP.



Oregon Youth Authority

Access to Hygiene Products

Youth in the custody of the Oregon Youth Authority are entitled to immediate and unrestricted access to culturally-specific hygiene products.

1. What is your facility's process for ensuring youth have immediate access to culturally-specific hygiene products?

2. How are staff trained or informed about this process so they can provide these items without delay?

3. How do you monitor or verify that this process is consistently followed, and what steps do you take when it is not?

4. What barriers exist, or what do you need to ensure youth have immediate and ongoing unrestricted access to culturally-specific hygiene products ?

Oregon Youth Authority

Religious Services

Facility religious coordinator

Designated religious program coordinator and documented duties.

Youth access to religious practice

Regular opportunities to engage in religious practice and/or an established process for providing access upon request.

Multi-faith access pathway

Youth from different faiths can practice, beyond a single primary service.

Materials available

Religious texts and commonly requested items are available, and a process exists for requesting more.

Request process

Youth can request religious services or accommodations, and requests are tracked and responded to.

Community/ Volunteer engagement

Community or volunteer support for religious services is currently in place or being developed.

Staff awareness

Staff learn about and support youth religious rights, and know how to route requests.

Language Access Audit

RECOMMENDATION 1

Place visible signage in key locations to support early identification, such as "I Speak" signage and notice of available language services.

Agree or Disagree with Recommendation	Target date to complete implementation activities	Name and phone number of specific point of contact for implementation
Agree	September 1, 2026	Denessa Martin 503-801-2074

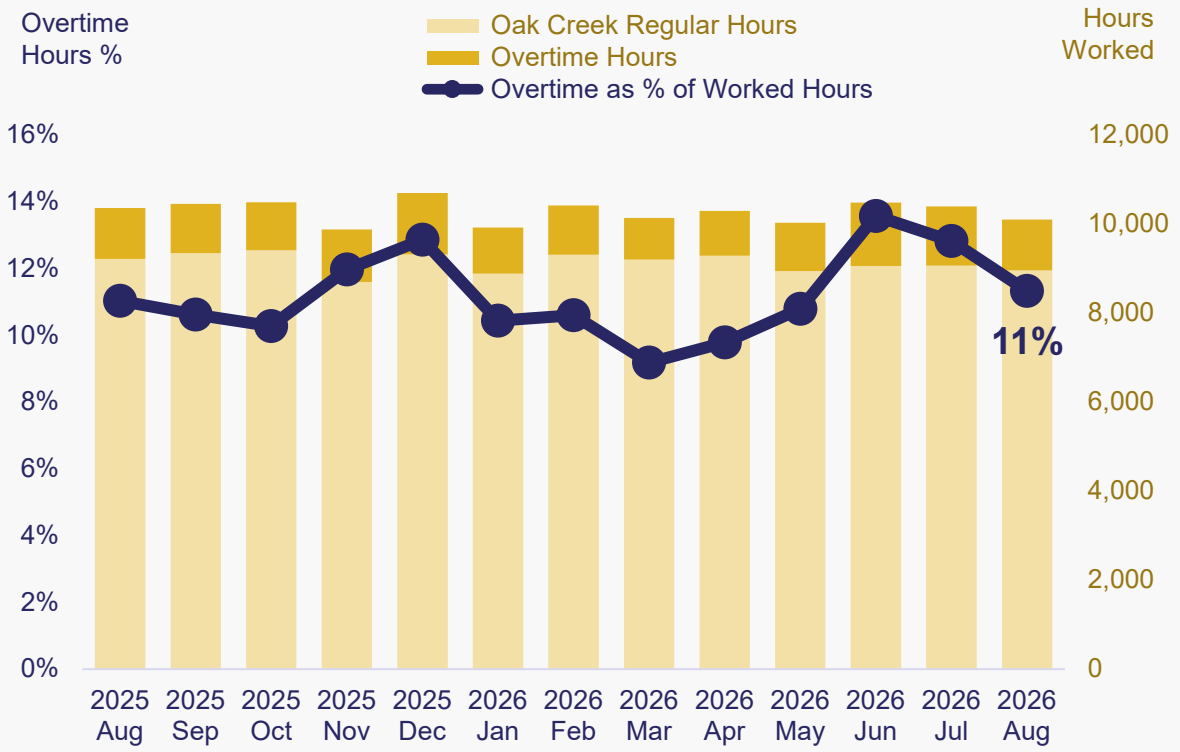
Narrative for Recommendation 1

OYA agrees with this recommendation. By September 1, 2026, OYA will post visible "I Speak" signage and notices describing the availability of language-assistance services in youth intake areas at the Oak Creek and MacLaren Youth Correctional Facilities. OYA will identify the specific locations where signage is needed and establish responsibility for ensuring it remains visible, accurate, and available.

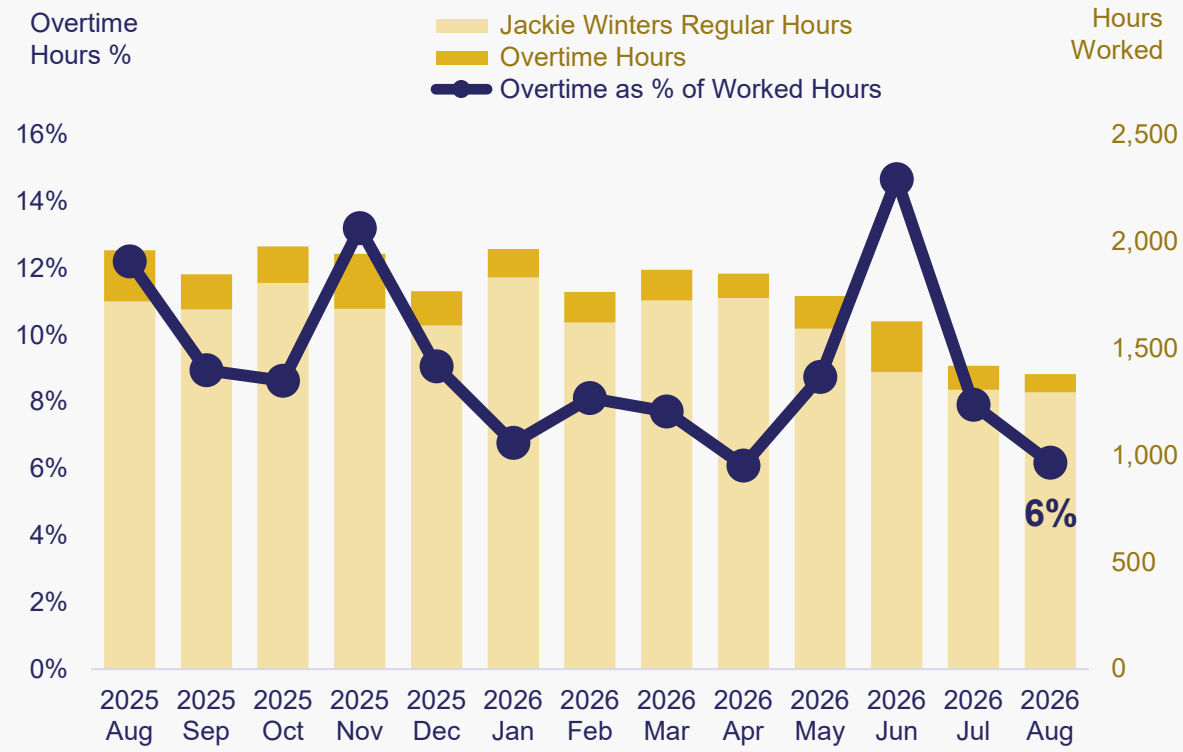
OCYCF/JWTP

All-Staff Overtime (Workday)

11% of OCYCF hours were overtime in August.



6% of JWTP hours were overtime in August.

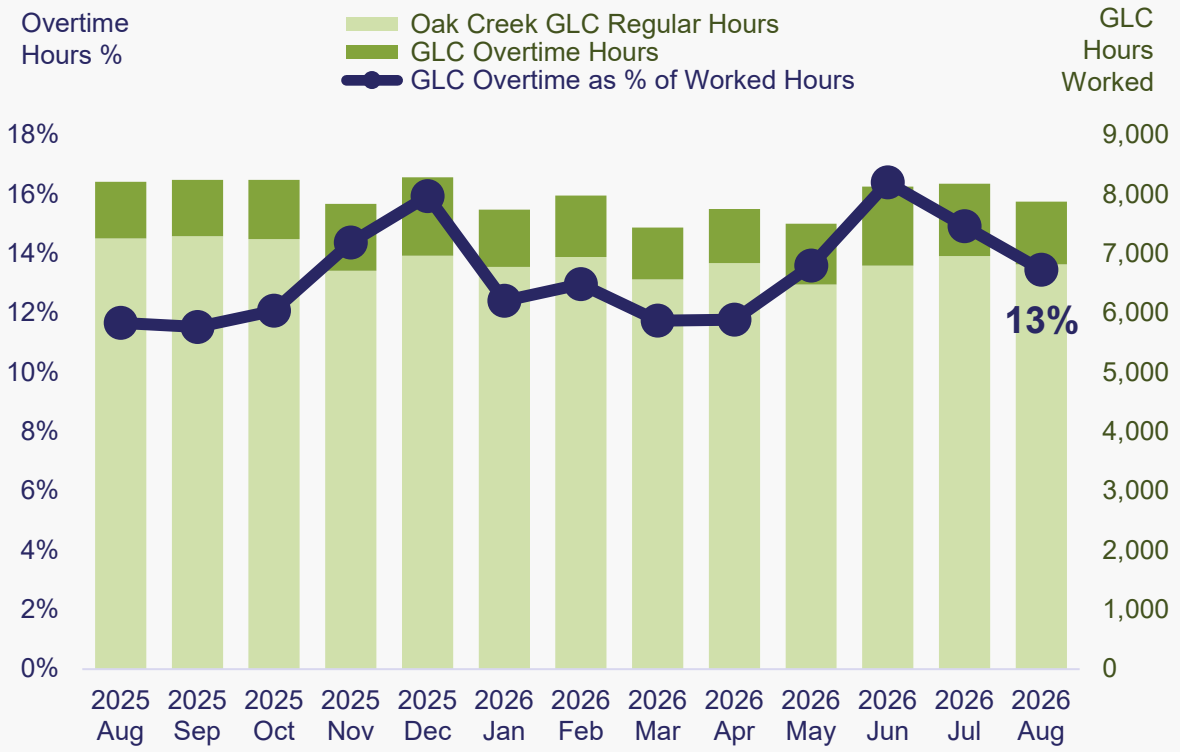


Note: Workday data has a one-month lag

GLC Overtime (Workday)

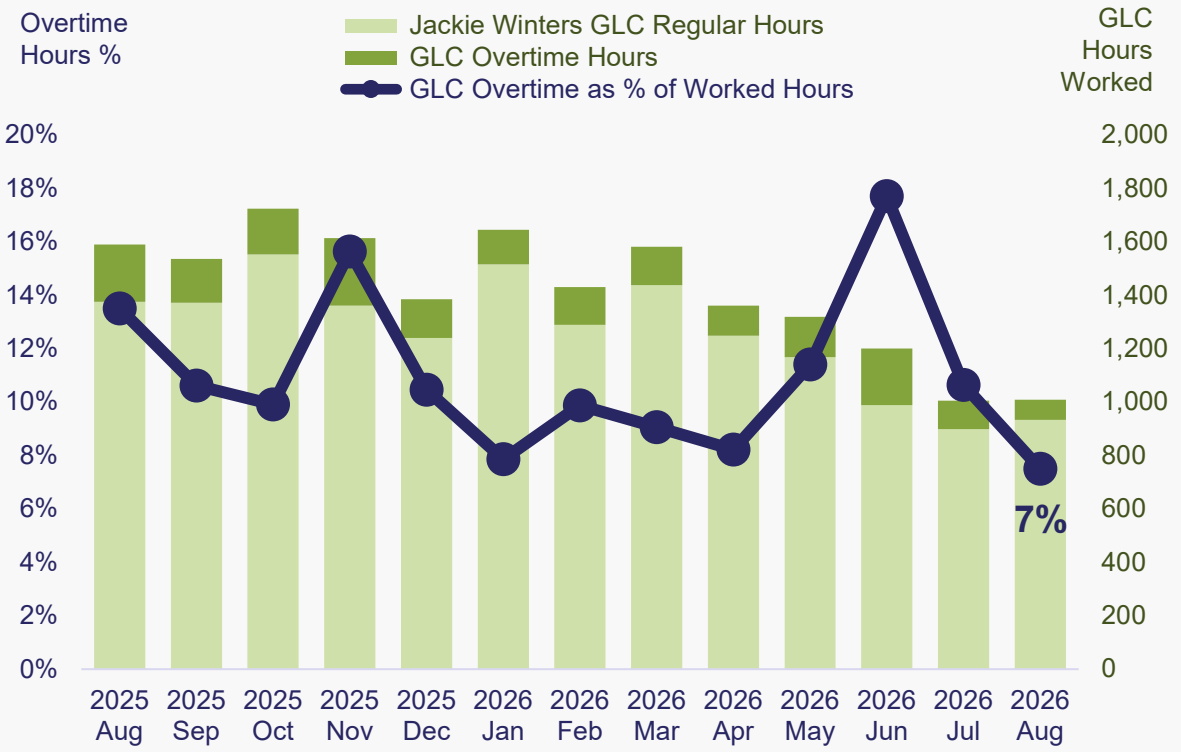
13% of OCYCF GLC hours were overtime in August.

OCYCF



7% of JWTP GLC hours were overtime in August.

JWTP



Note: Workday data has a one-month lag

OCYCF/JWTP

Overtime and Sick Leave Details

Together, OCYCF and JWTP averaged 54 hours of overtime per day in August.

Month	Budgeted Hours	Sick Leave	Mandated Overtime	Voluntary Overtime	SL Hours per Day	OT Hours per Day	SL % of Budgeted Hours	OT % of Budgeted Hours
Jan 2026	8,184	608	76	571	19.6	20.9	7.4%	7.9%
Feb 2026	7,392	608	84	820	21.7	32.3	8.2%	12.2%
March 2026	8,184	488	58	852	15.7	29.4	6.0%	11.1%
April 2026	7,920	376	95	754	12.5	28.3	4.7%	10.7%
June 2026	7,920	328	121	1560	10.9	56.0	4.1%	21.2%
July 2026	8,184	504	139	1351	16.3	53.2	6.2%	20.1%
August 2026	8,184	452	174*	1646	14.6	58.7	5.5%	22.2%
September 2026	7,920	400	119*	1496	13.3	53.8	5.1%	20.4%

*341 including an additional 222 OTM hours

All Facilities

Overdue 90-Day Progress Reviews (MDTs) by Facility

Overdue Youth Progress Reviews For Current Close Custody Youth (as of 10/16/2026)

Facility Youth by Location	Overdue	Total Facility Youth	% Overdue
MacLaren YCF	7	136	5%
Rogue Valley YCF	1	48	2%
Oak Creek YCF	5	37	14%
Tillamook YCF	1	28	4%
Eastern Oregon YCF	0	25	0%
Camp Tillamook	0	15	0%
Jackie Winters Transition Program	0	14	0%
River Bend	0	14	0%
Camp Florence	1	13	8%
Jackson County Detention	0	1	0%
Total	**15**	**331**	**5%**

Administrative Action Plan

- Safety and Security Review (39 items)
- Programming Improvement (16 items)
- Data Initiatives (8 items)
- Training (5 items)
- Unit-Specific Action Plans

Closing Updates

High-Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?

Employee Engagement

Updates on employee engagement efforts and areas of focus.

IMPACT

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