



Oak Creek Youth Correctional Facility and Jackie Winters Transition Program

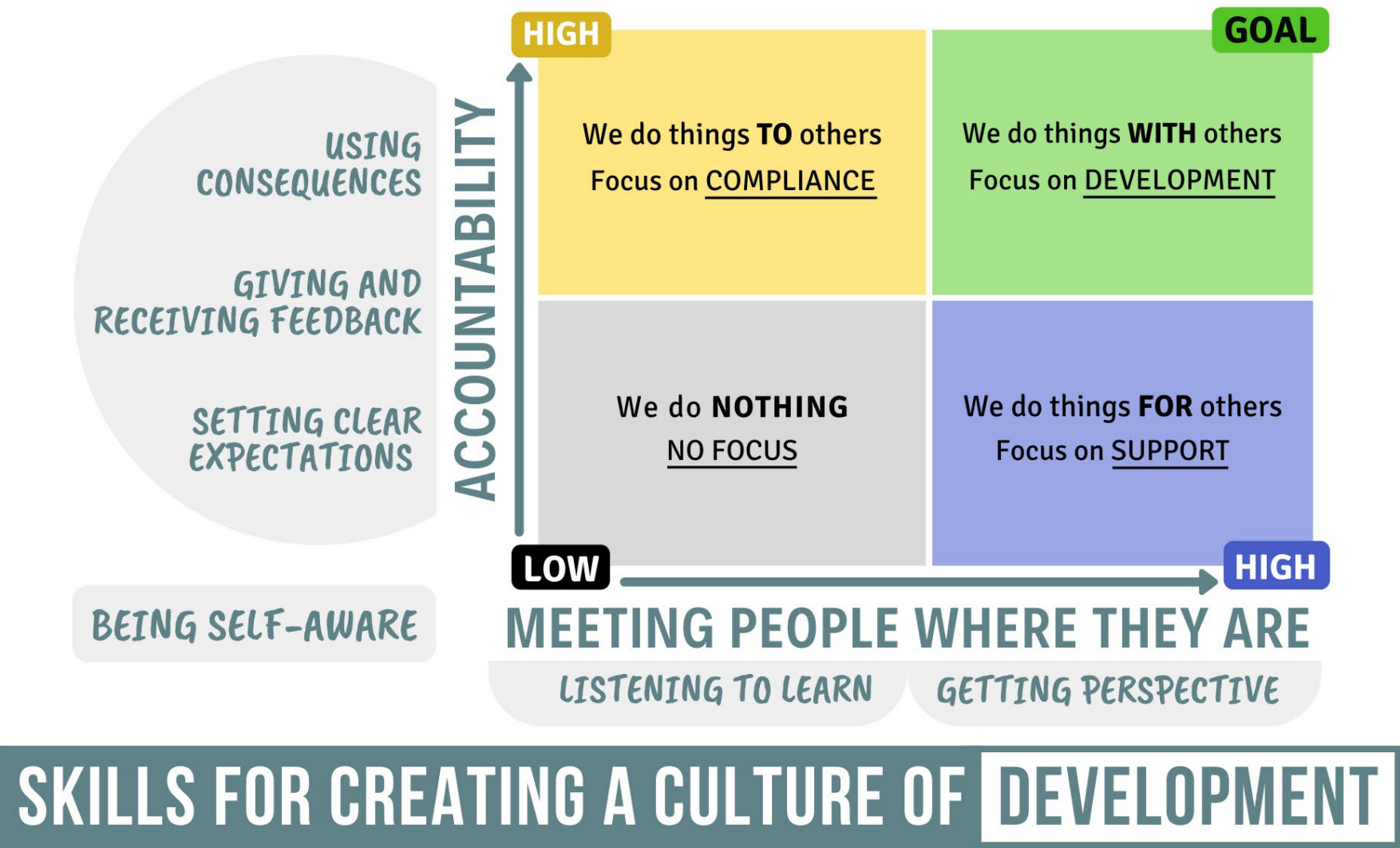
IMPACT Statistics

Kristine Meany, OCYCF/JWTP Superintendent

9/24/2026



The Developmental Approach





Insights into Action

Our Data Culture Framework



Hard on Data, Intentional with People

We challenge the information, not the individual.

Healthy tension strengthens our thinking.



If You Don't Know Your Data, You Don't Know Your Business

Understanding our metrics is a shared responsibility.

Knowing your data builds credibility and informs better decisions.



Transparency Builds Trust

Sharing successes and struggles strengthens our collective effectiveness.



Can't Manage a Secret

No one has to carry the issues alone.

Open communication enables accountability and shared solutions.



Complexity is the Enemy of Execution

Simplicity and clarity accelerate progress.

Keep it understandable, actionable, and measurable.



Collective Accountability

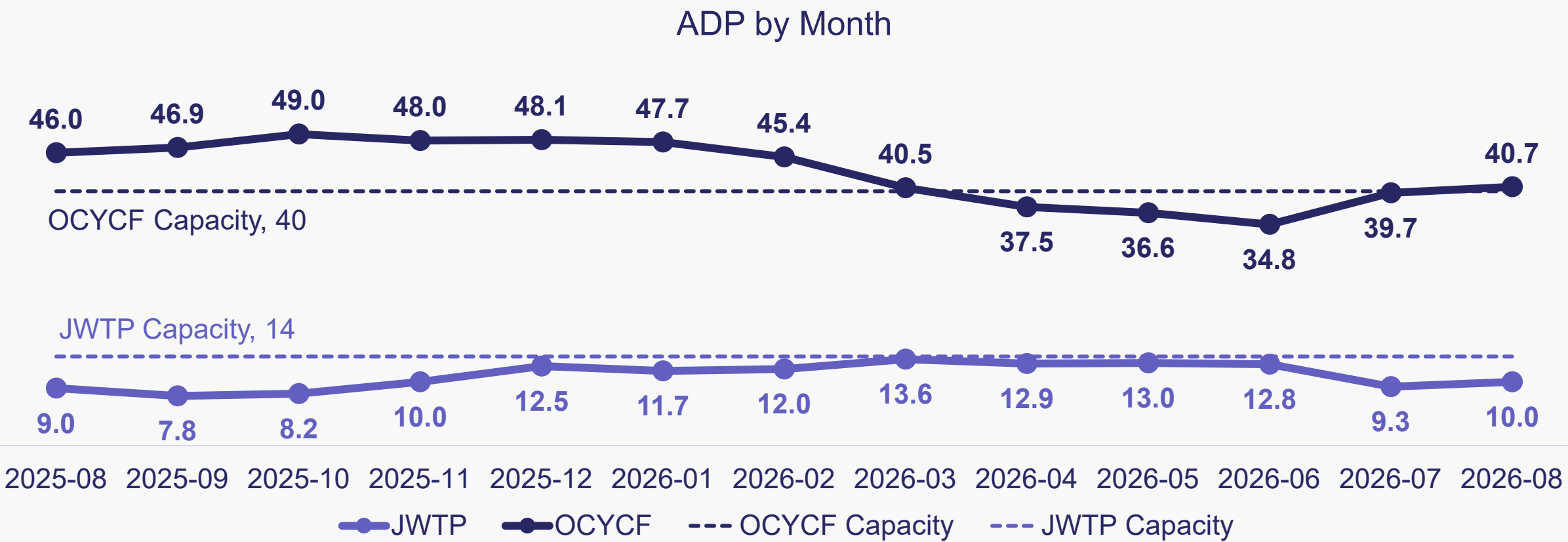
We rise together. Data ownership matters, but improvement is a team sport.

We turn data into direction — not just to report, but to refine, learn, and improve



Population by Month

Average daily population (ADP) over the past 13 months





Current Population

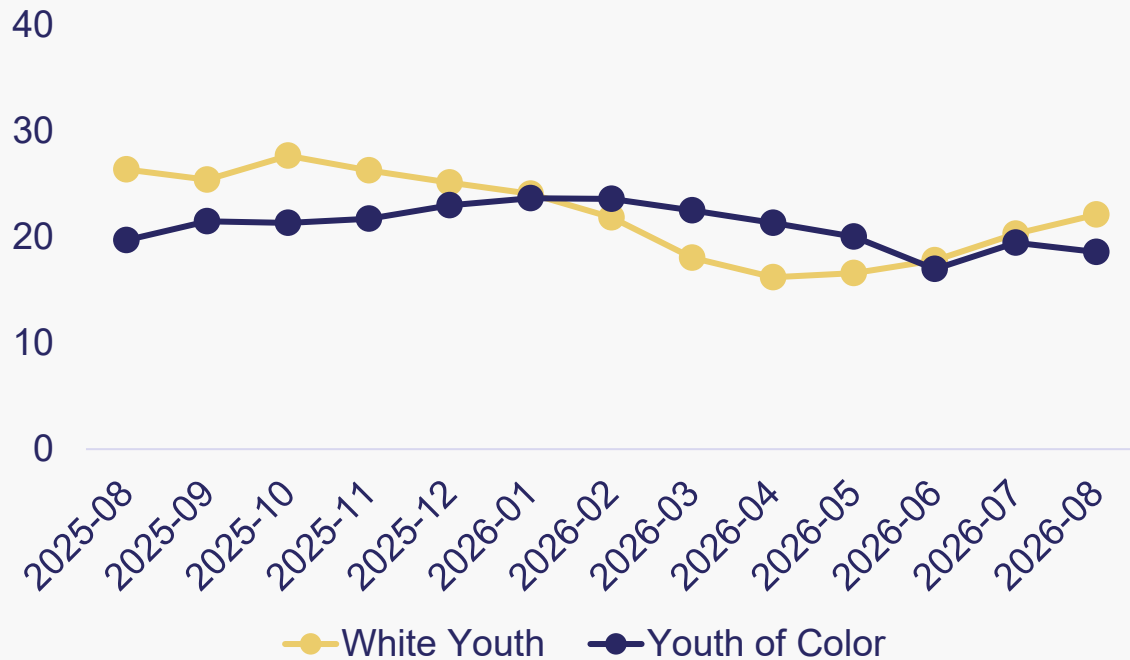
On 8/31/26, there were 38 youth at OCYCF and 12 youth at JWTP.

	OCYCF Aspen	OCYCF Cedar	JWTP
Number of Youth	19	19	12
Average Age	18.4	15.6	18.8
Age Range in Years	16 - 24	13 - 17	17 - 22
DOC Youth	1	0	0
% PSR	37%	16%	33%
% Revoked	42%	26%	17%
Average LOS to Date in Days	435.2	170.9	130.3
Median LOS to Date in Days	115	132	83.5
LOS Range in Days	0 - 2,701	13 - 378	4 - 416
Race/Ethnicity			
% White	47%	63%	33%
% Hispanic	26%	21%	33%
% African American	0%	5%	17%
% Native American	21%	5%	17%

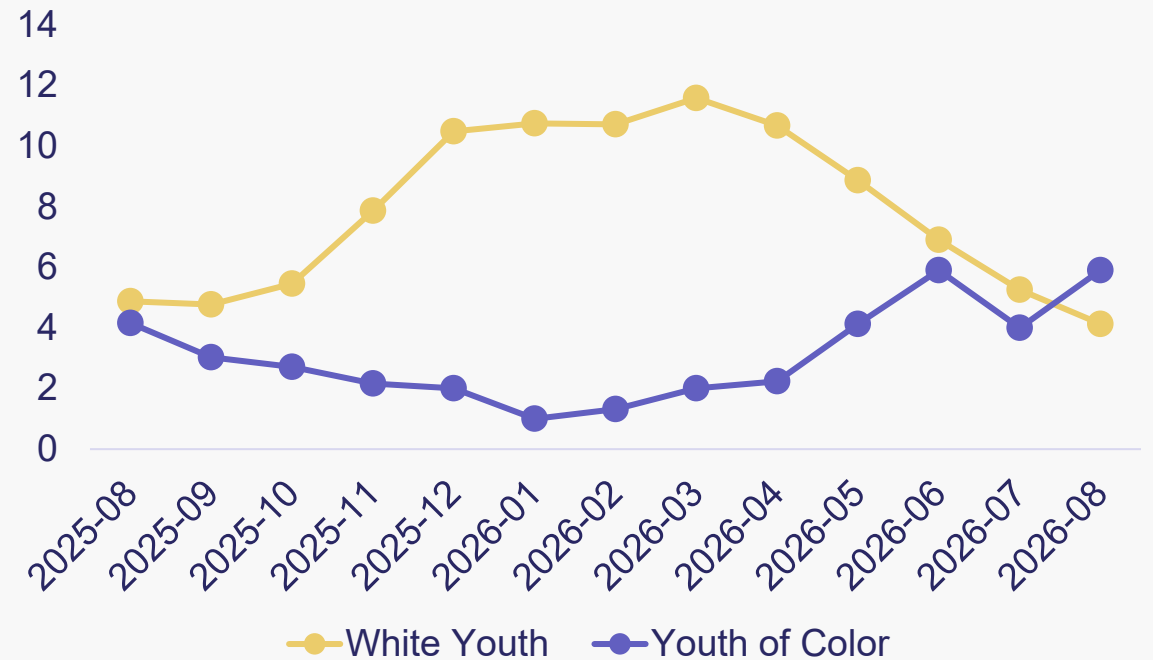


Last month's population had a similar number of White youth and Youth of Color.

OCYCF ADP by Race/Ethnicity



JWTP ADP by Race/Ethnicity





Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



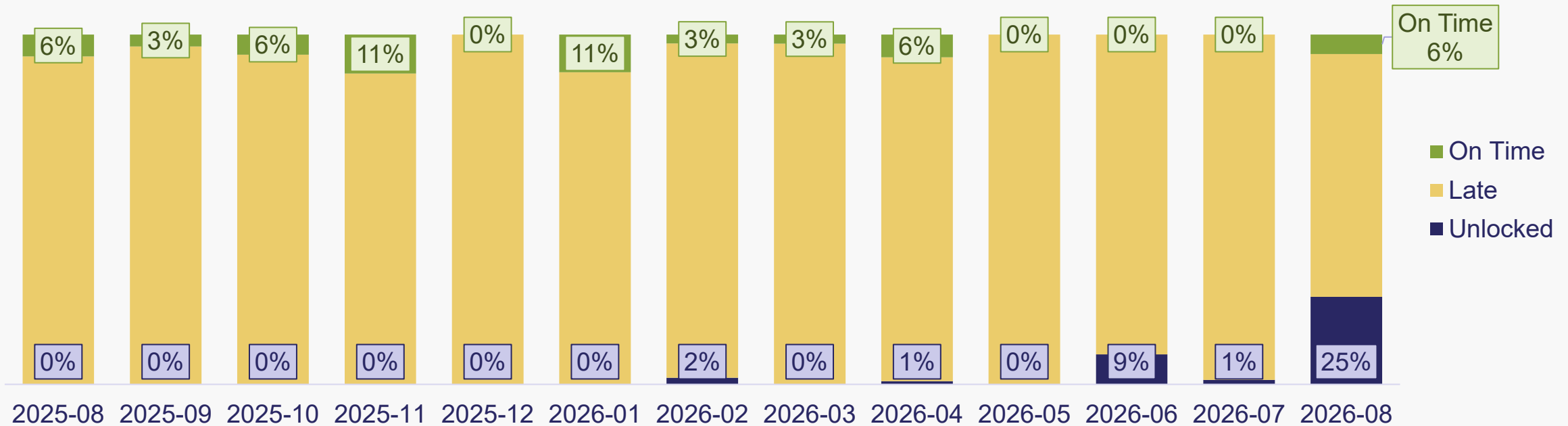
Performance Metrics



Timely YIR Completion

6% of last month's YIRs were locked within 72 hours.

Current YIR Completion Status
(as of 9/10/26)

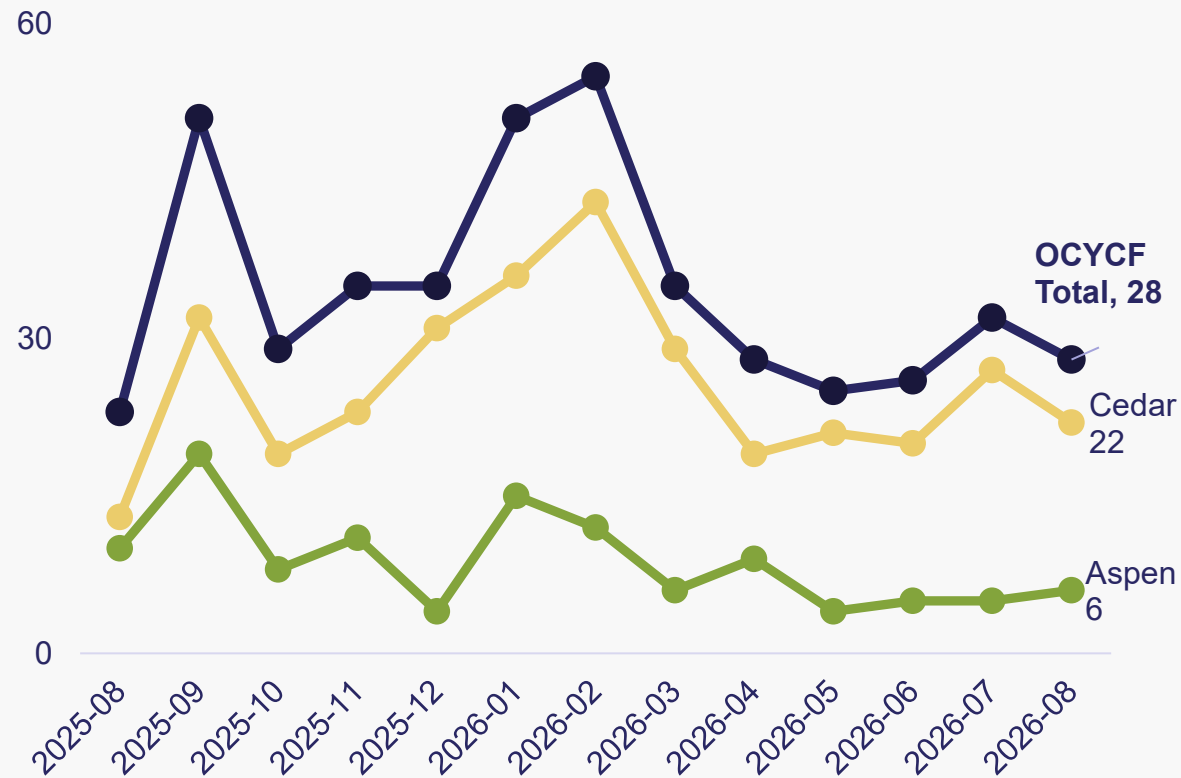




Problem Behaviors

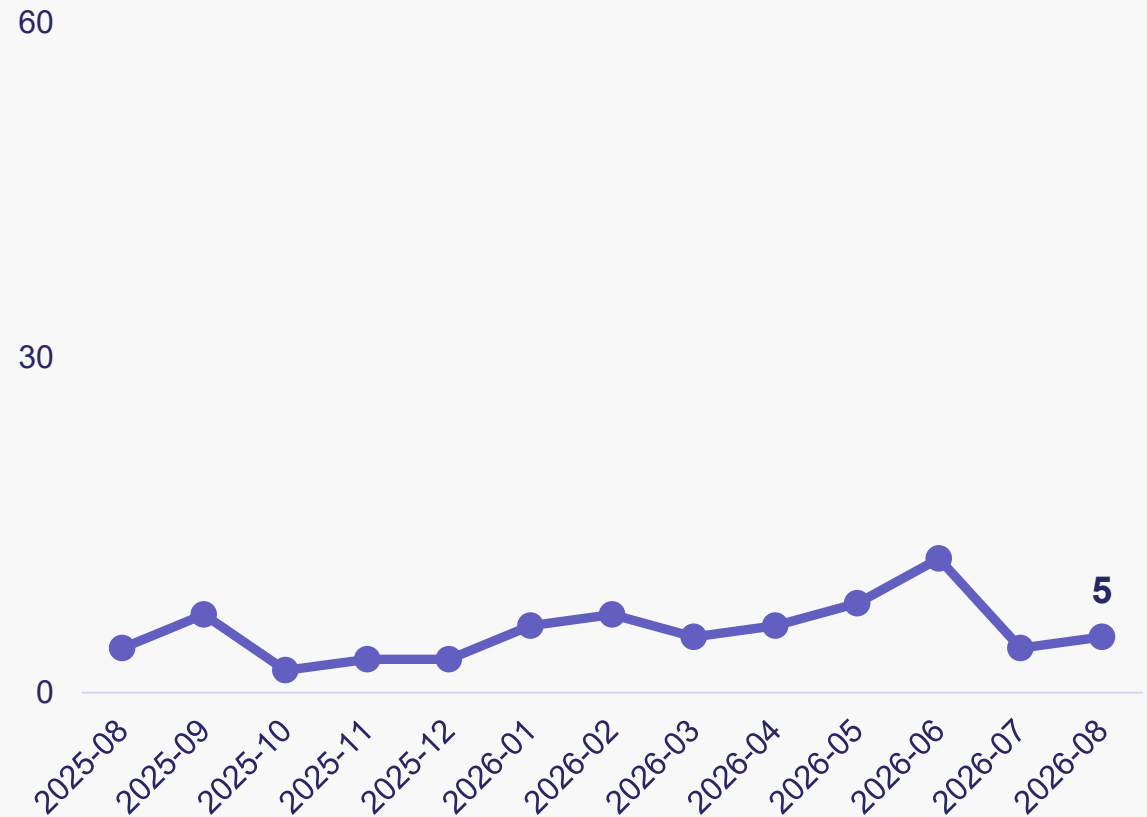
There were 28 problem behaviors at OCYCF last month (average daily population = 41).

OCYCF Problem Behaviors



There were five problem behaviors at JWTP last month (average daily population = 10).

JWTP Problem Behaviors



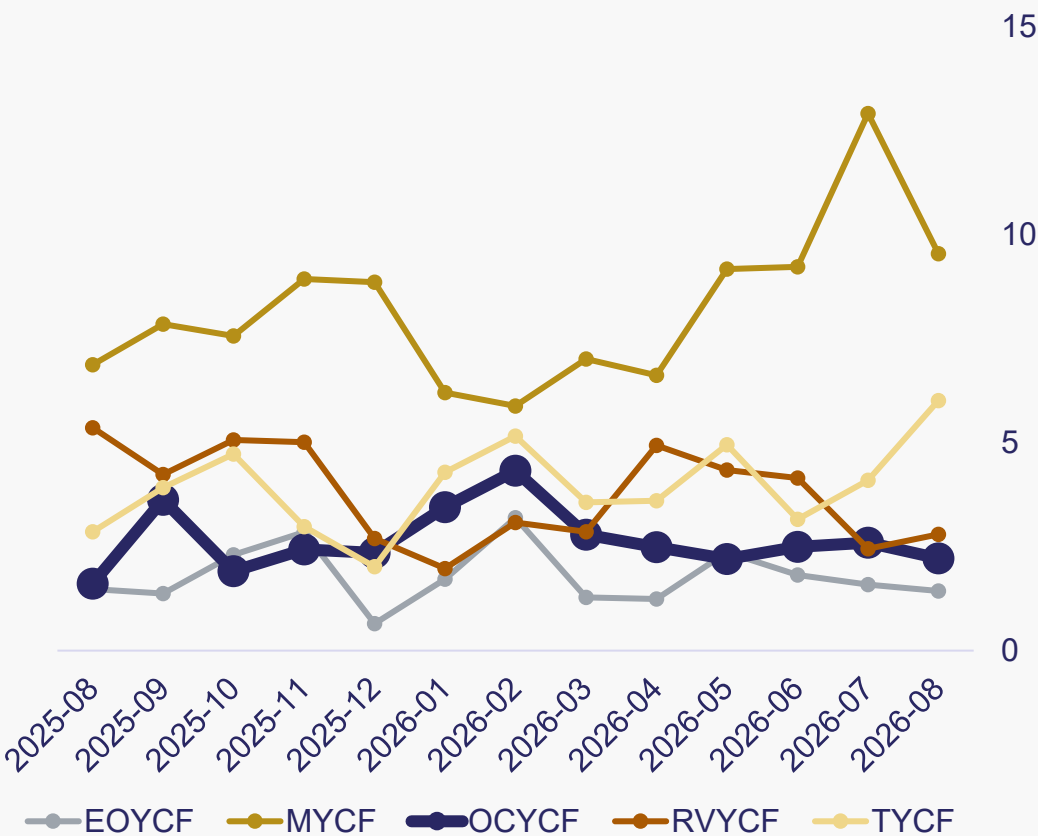


Facility Comparisons by Month

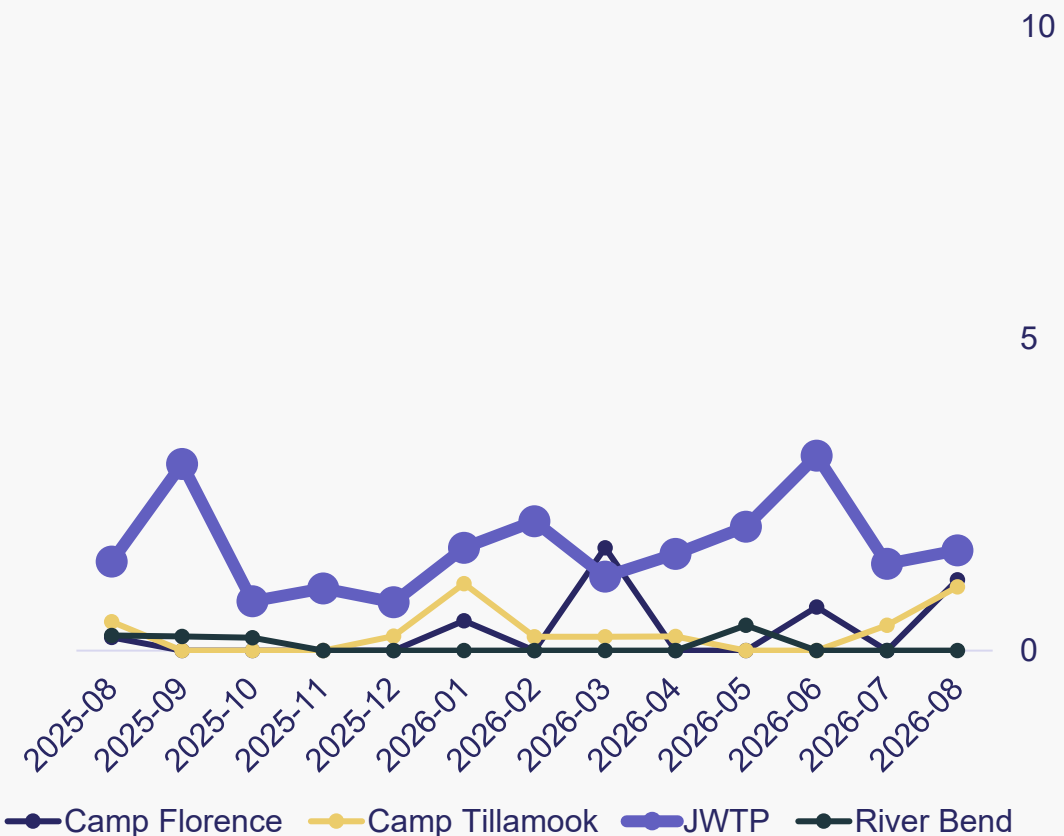
Problem behavior rates at OCYCF are similar to those at comparably-sized male YCFs.

JWTP has higher rates of problem behaviors than other transition facilities.

Problem Behavior Rate per 100 Youth Days



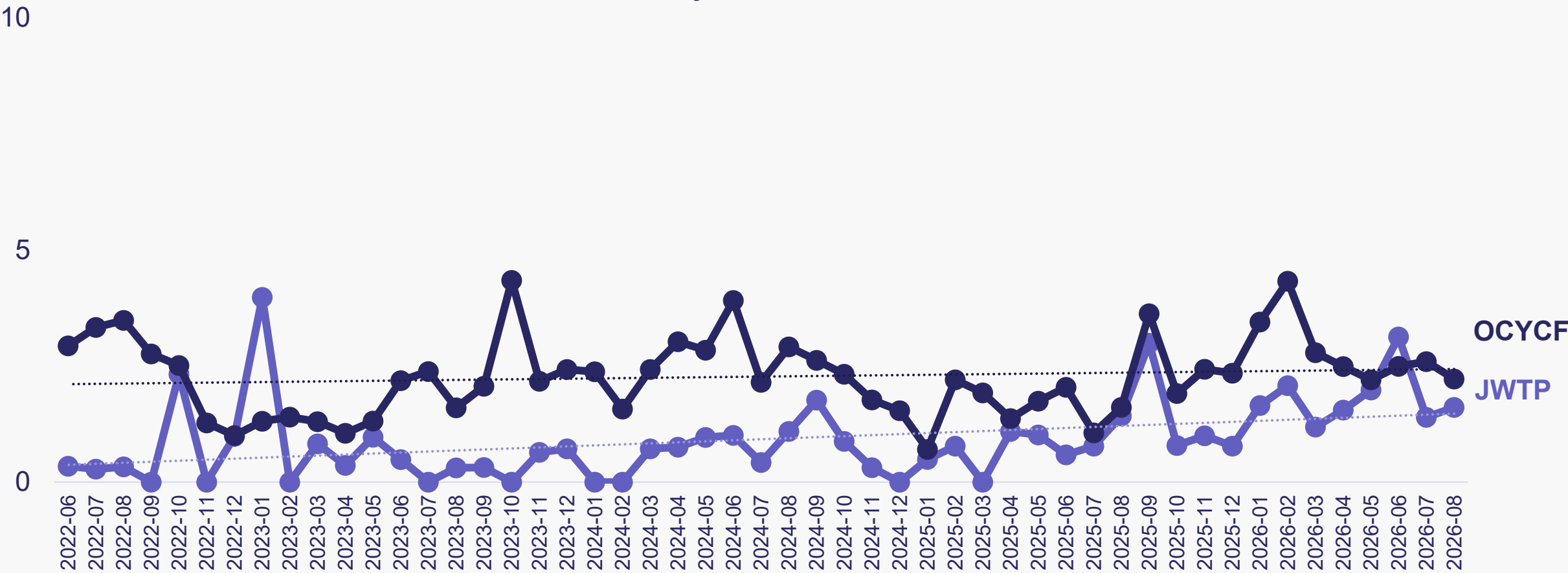
Problem Behavior Rate per 100 Youth Days





Monthly Problem Behavior YIR Rate 2022 to Present

Problem YIR Rate by Month for OCYCF and JWTP





Youth Problem Behaviors by Severity

Most Severe Behaviors

Level Zero

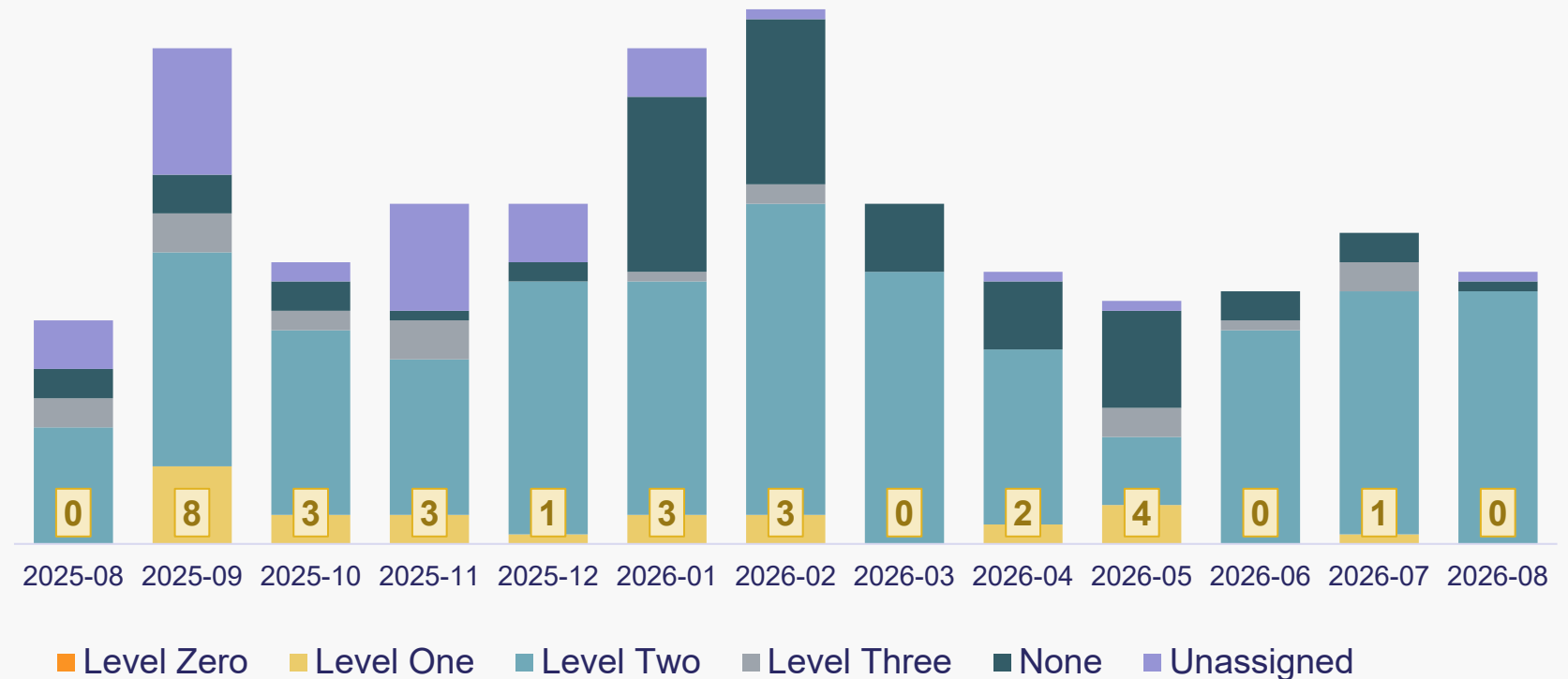
- Sexual Assault
- Youth or Staff Assault with Serious Injury (or attempt thereof)

Level One

- Major Fight Between Peers
- Youth or Staff Assault
- Inciting, Instigating, or Participating in a Major Group Disturbance
- Escape (or attempt thereof)

There have been no Level Zero behaviors at OCYCF in the past 13 months.

OCYCF Problem Behaviors by Manager-Assigned Behavior Level



Unassigned = Manager has not yet assigned a behavior level



Youth Problem Behaviors by Severity

Most Severe Behaviors

Level Zero

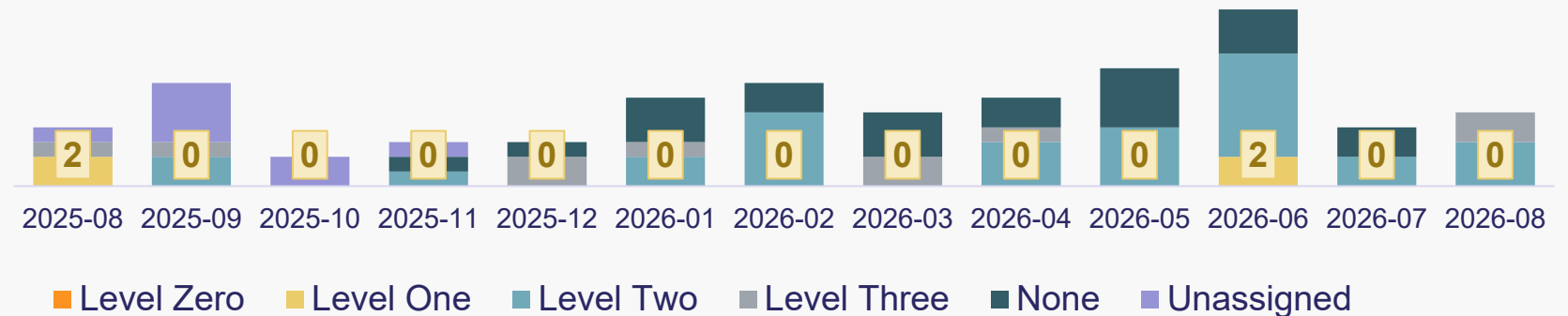
- Sexual Assault
- Youth or Staff Assault with Serious Injury (or attempt thereof)

Level One

- Major Fight Between Peers
- Youth or Staff Assault
- Inciting, Instigating, or Participating in a Major Group Disturbance
- Escape (or attempt thereof)

There have been no Level Zero behaviors at JWTP in the past 13 months.

JWTP Problem Behaviors by Manager-Assigned Behavior Level

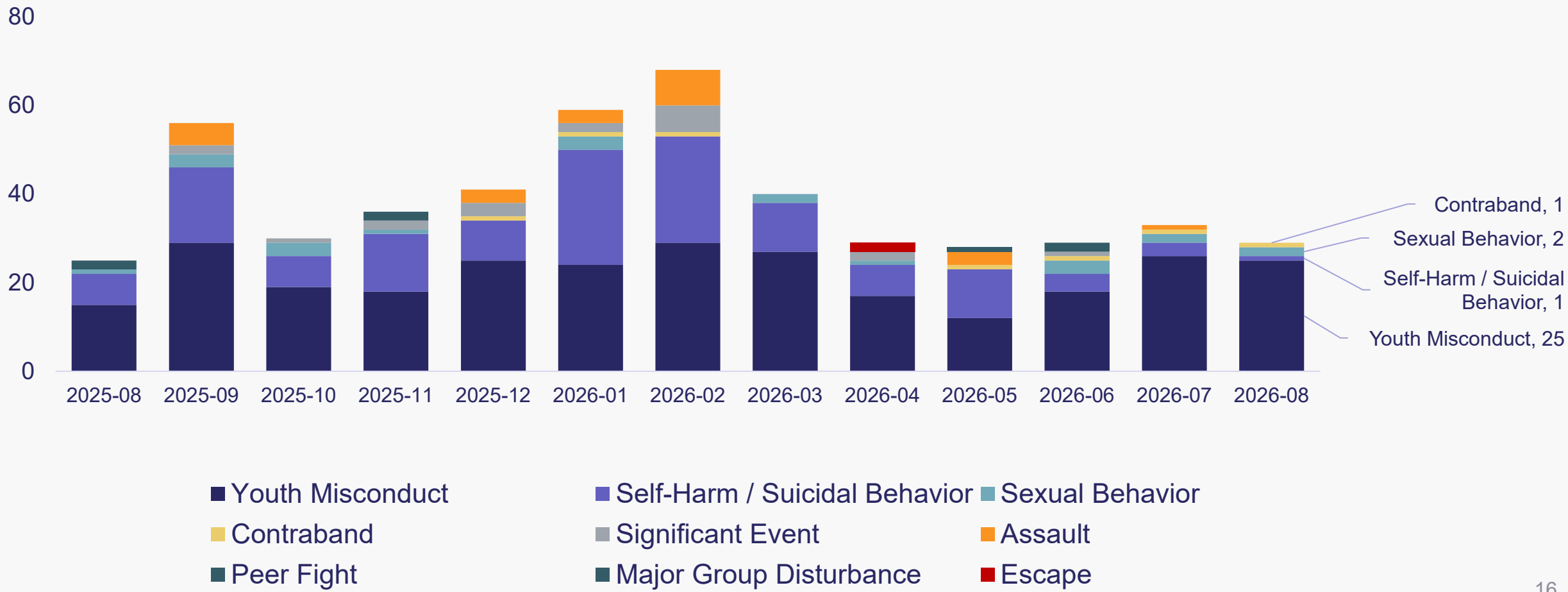


Unassigned = manager has not yet assigned a behavior level



OCYCF Problem Behaviors

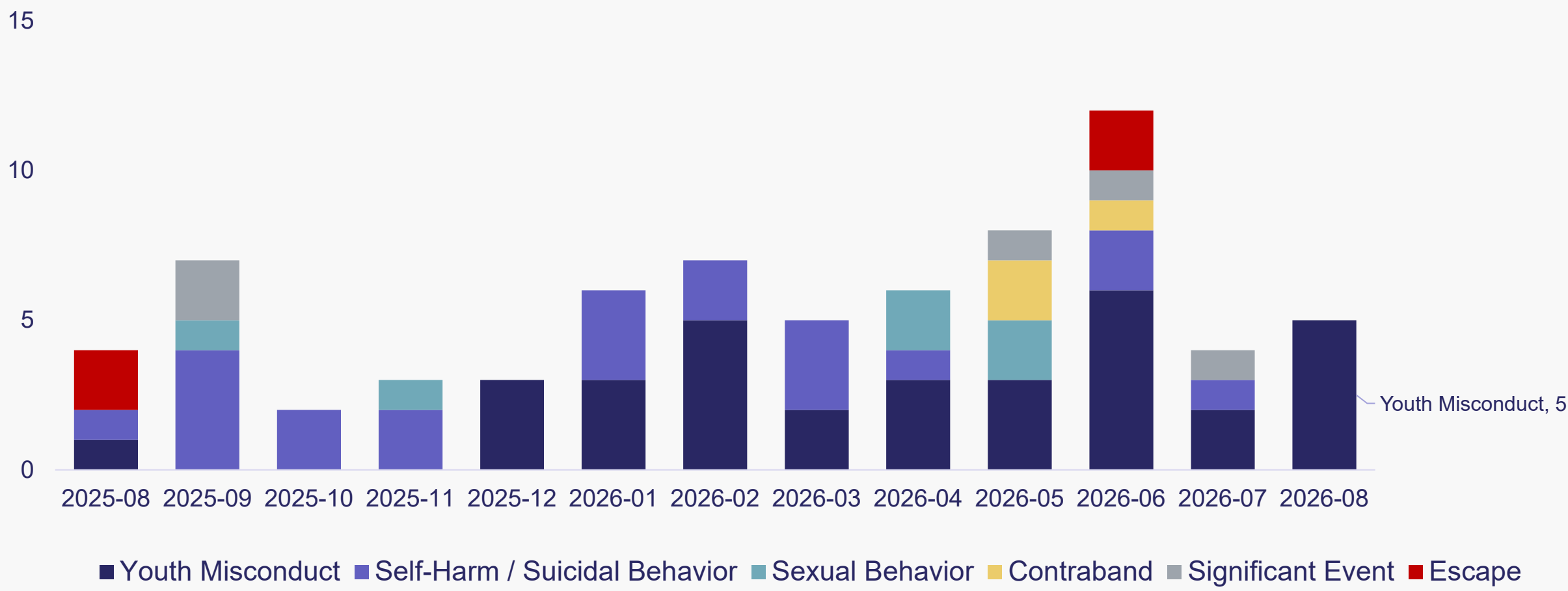
OCYCF Problem Behaviors by Month





JWTP Problem Behaviors

JWTP Problem Behaviors by Month



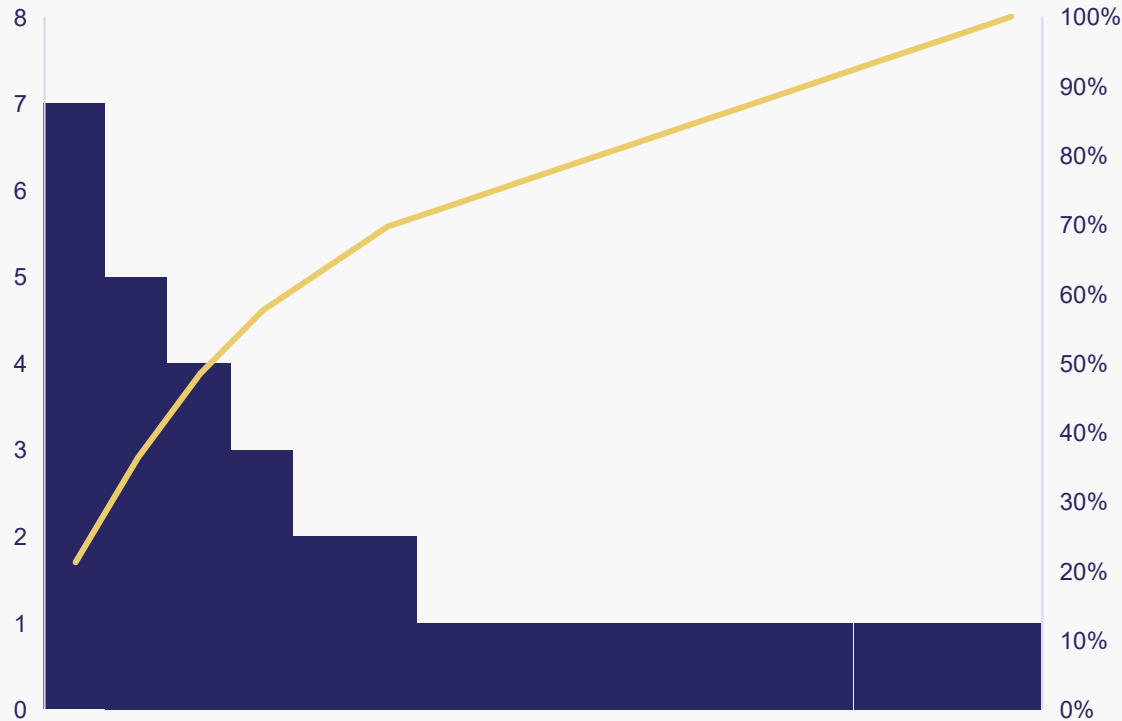


Youth Involved in Problem Behaviors

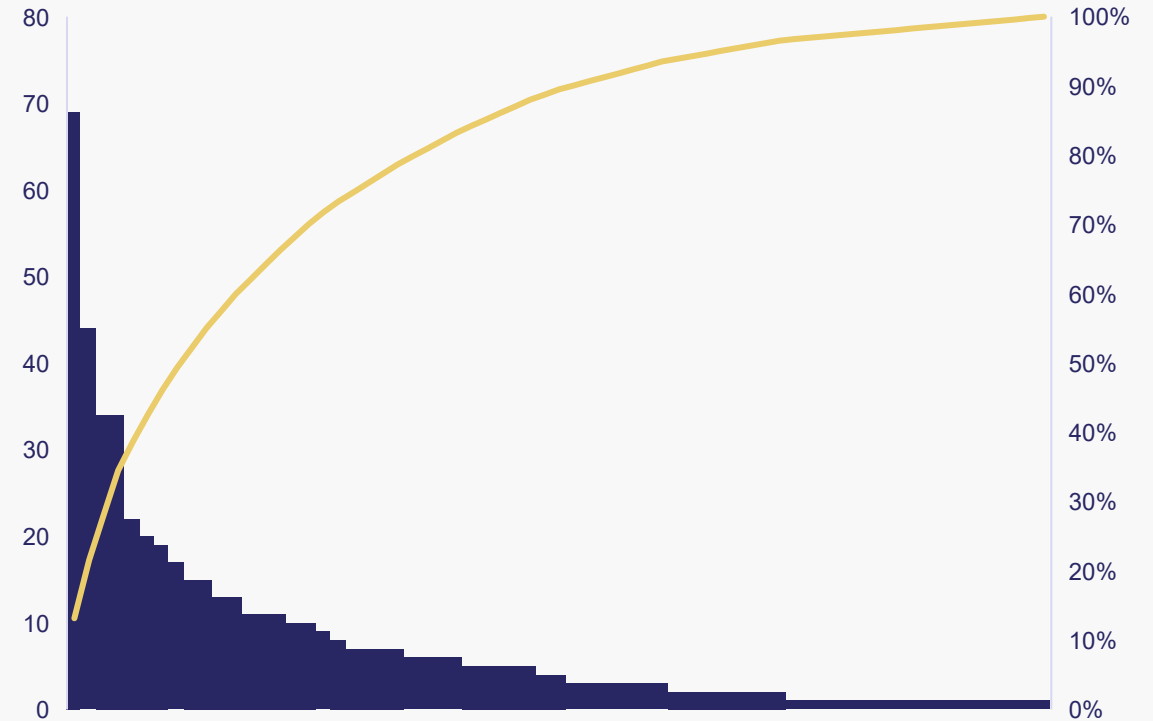
Last month, four youth were responsible for 50% of all Problem Behaviors at OCYCF and JWTP.

Over the past 13 months, nine youth were responsible for 50% of all Problem Behaviors at OCYCF and JWTP.

**Problem Behaviors
August 2026**



**Problem Behaviors
August 2025 - August 2026**

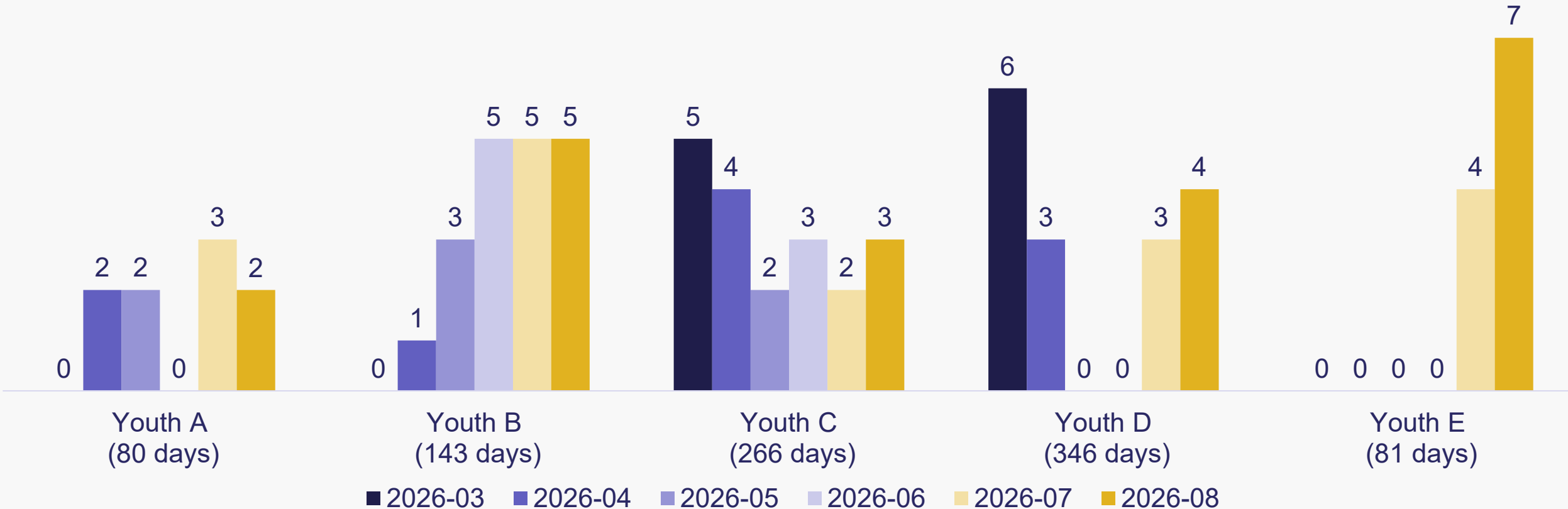


Each column represents an individual youth; column height indicates the number of problem behaviors for that youth



Youth Behavior Over Time

YIRs over Past Six Months for
Youth with the Most Problem YIRs in July



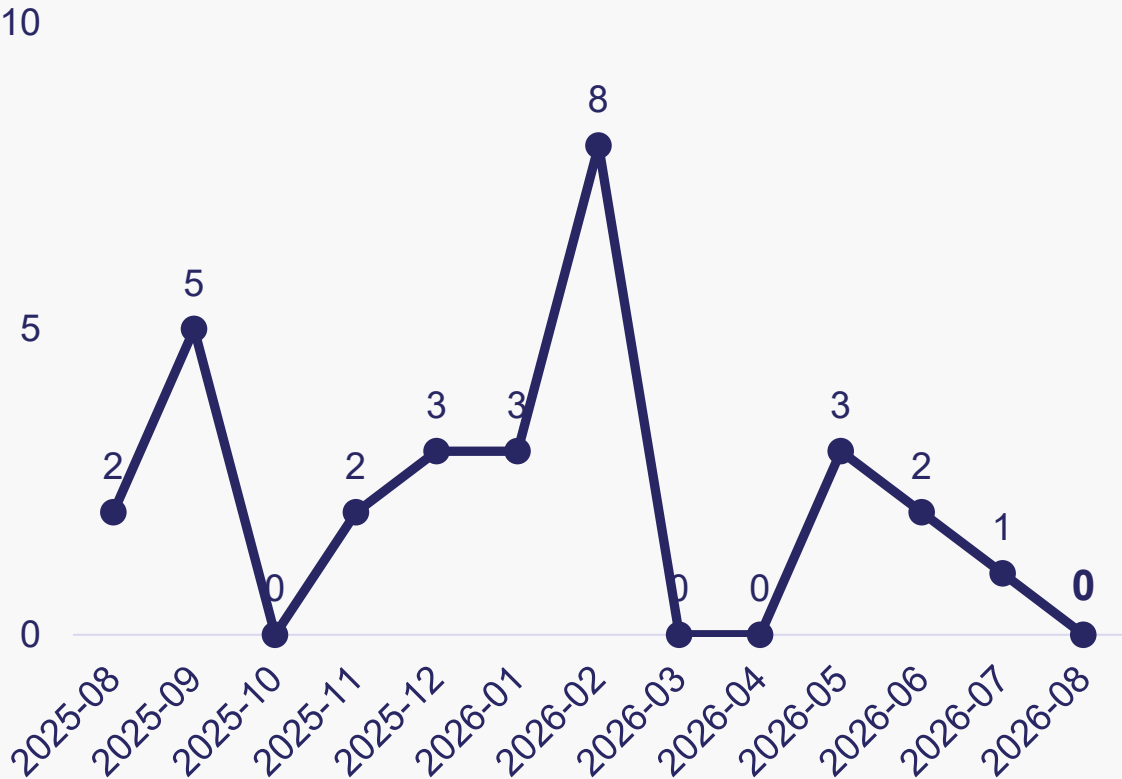


Assaults/Peer Fights

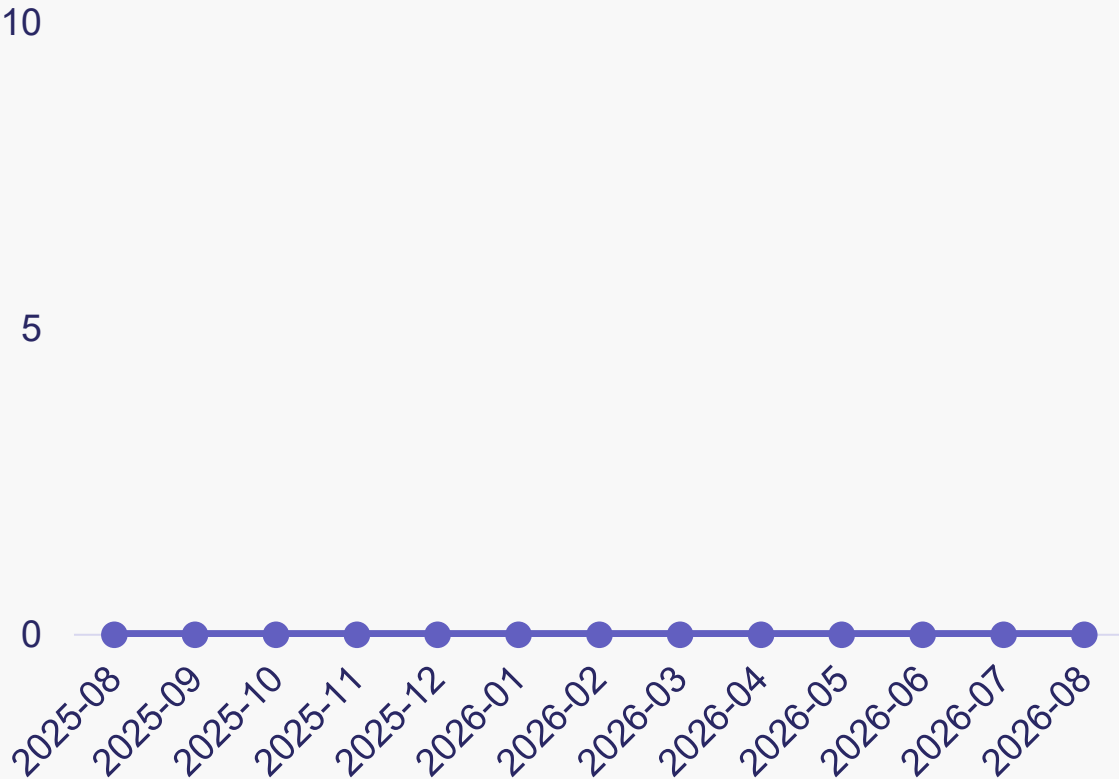
There were no assaults/fights at OCYCF last month.

There have been no assaults/peer fights at JWTP in the past 13 months.

OCYCF Assaults/Peer Fights



JWTP Assaults/Peer Fights

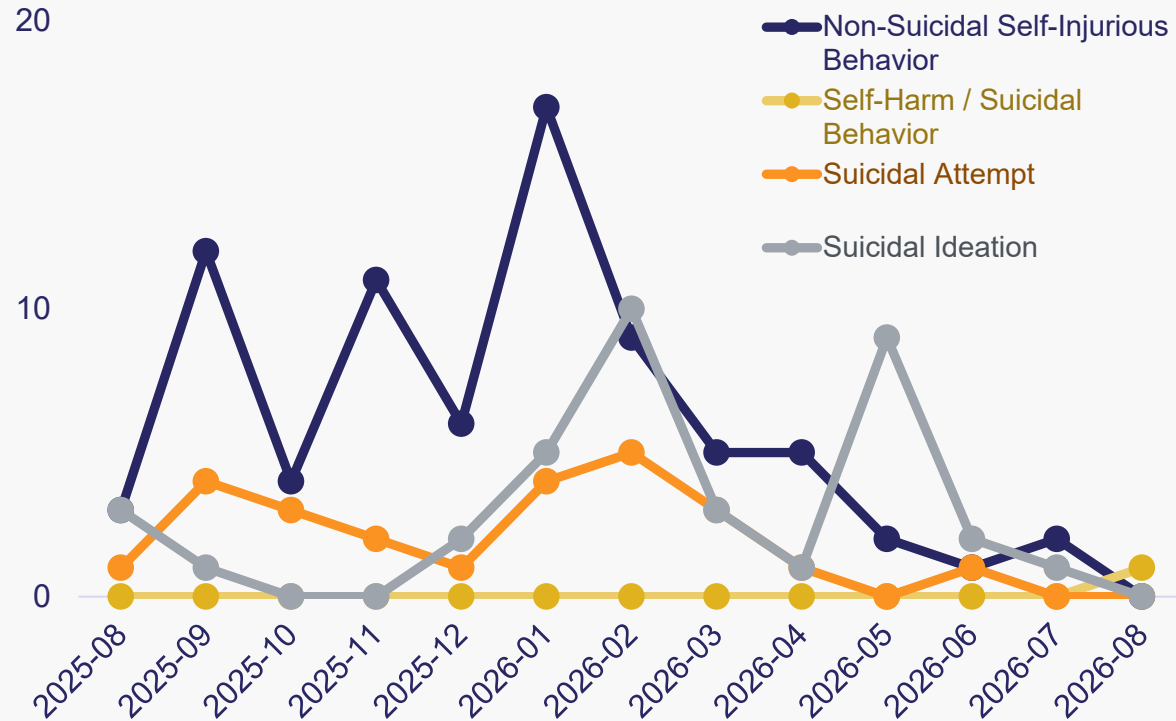




Suicidality/Self-Harm

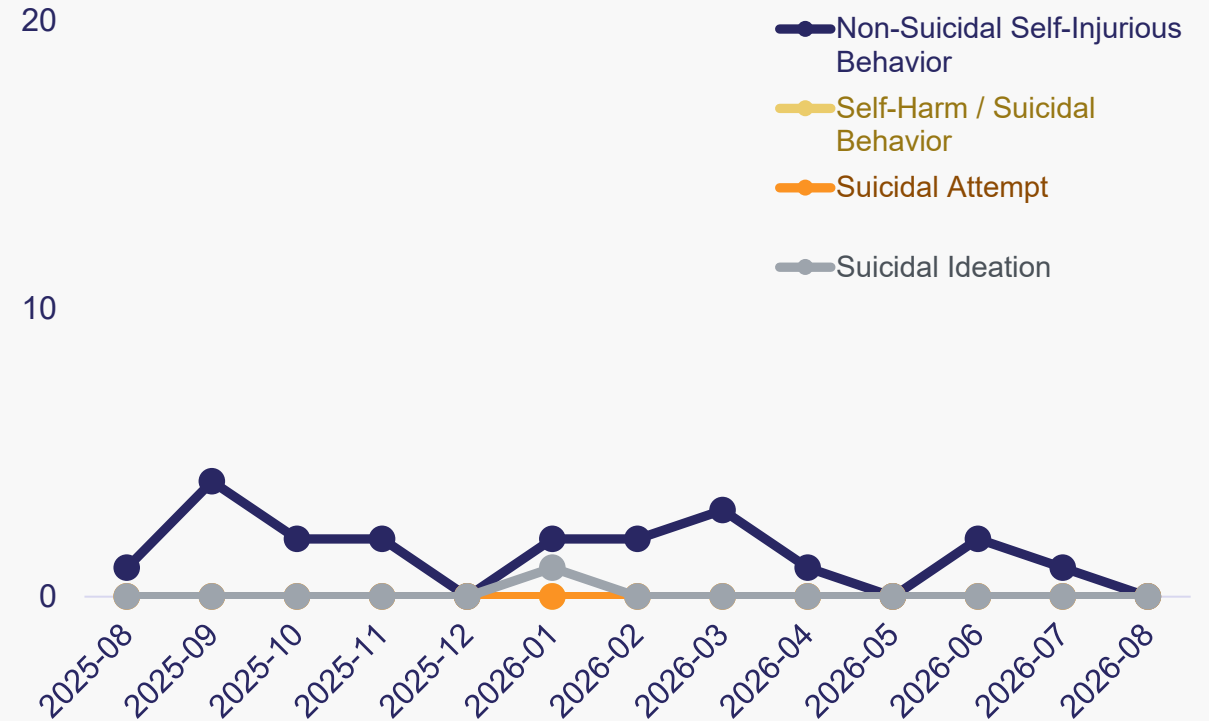
There was one suicidality/self-harm behavior at OCYCF last month.

OCYCF Self-Harm and Suicidality



There were no suicidality/self-harm behaviors at JWTP last month.

JWTP Self-Harm and Suicidality



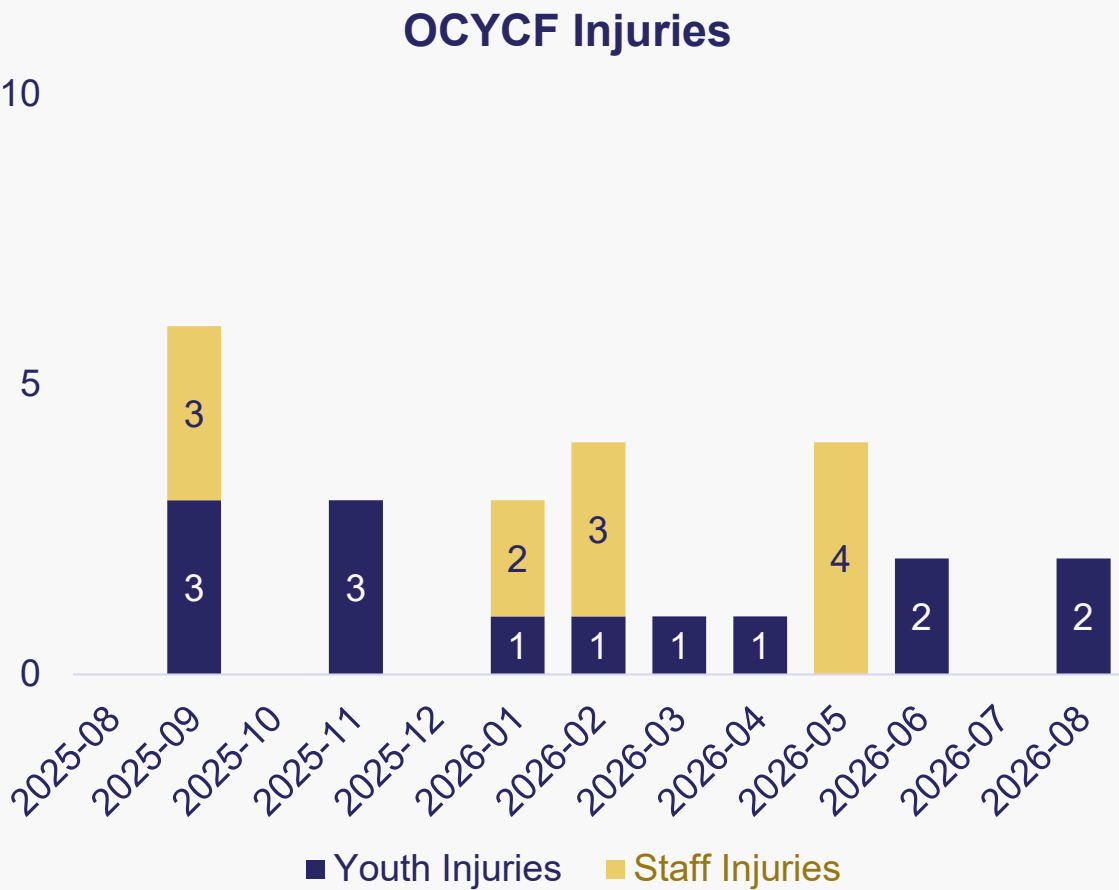
Note: per policy, YIR Suicidal Attempt code is based on youth's perception/intent, not the lethality of the behavior



Youth Incident Reports with Injuries

Two youth injuries were logged in YIRs at OCYCF last month.

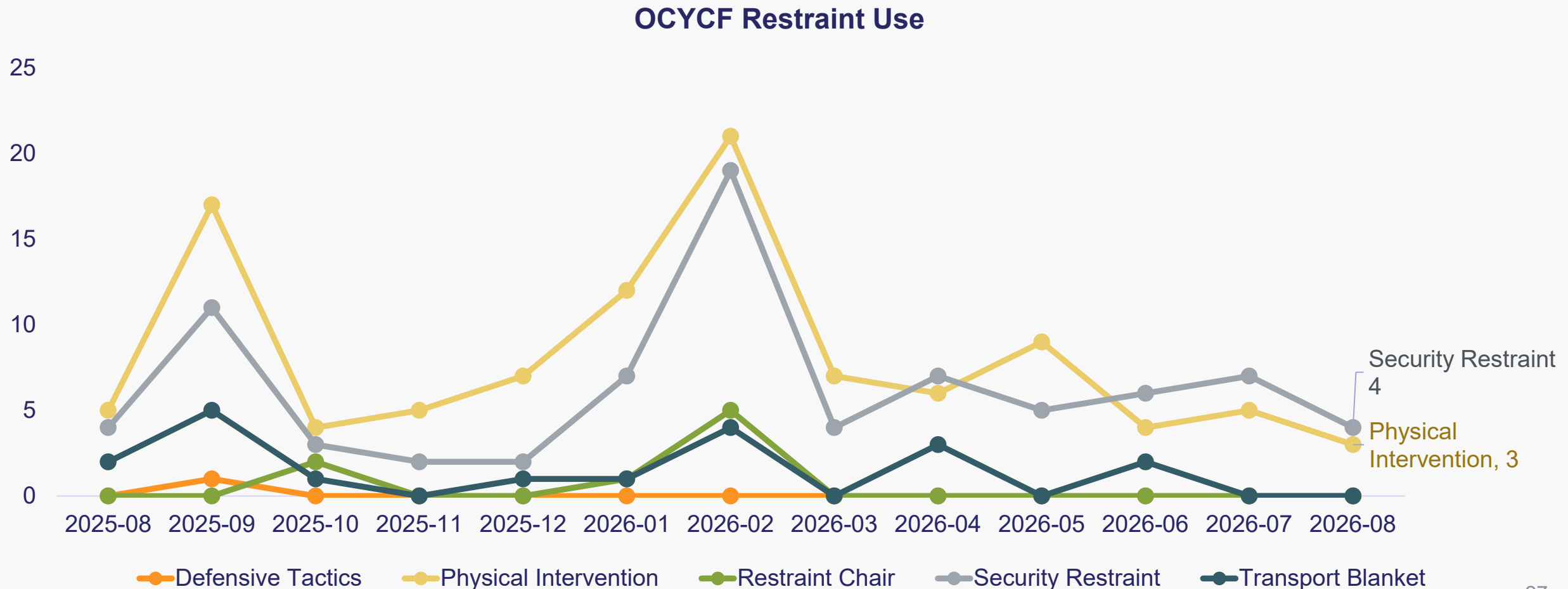
No injuries were logged in YIRs at JWTP last month.





Restraint Use

There were three physical interventions and four security restraints at OCYCF last month.



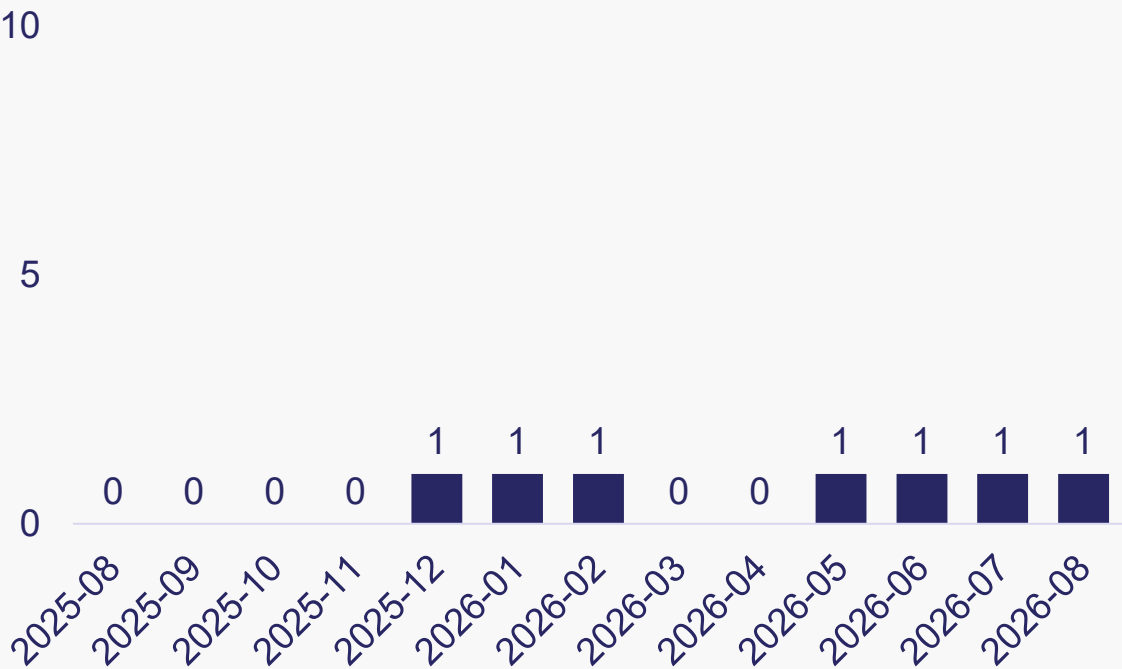


YIRs with Contraband

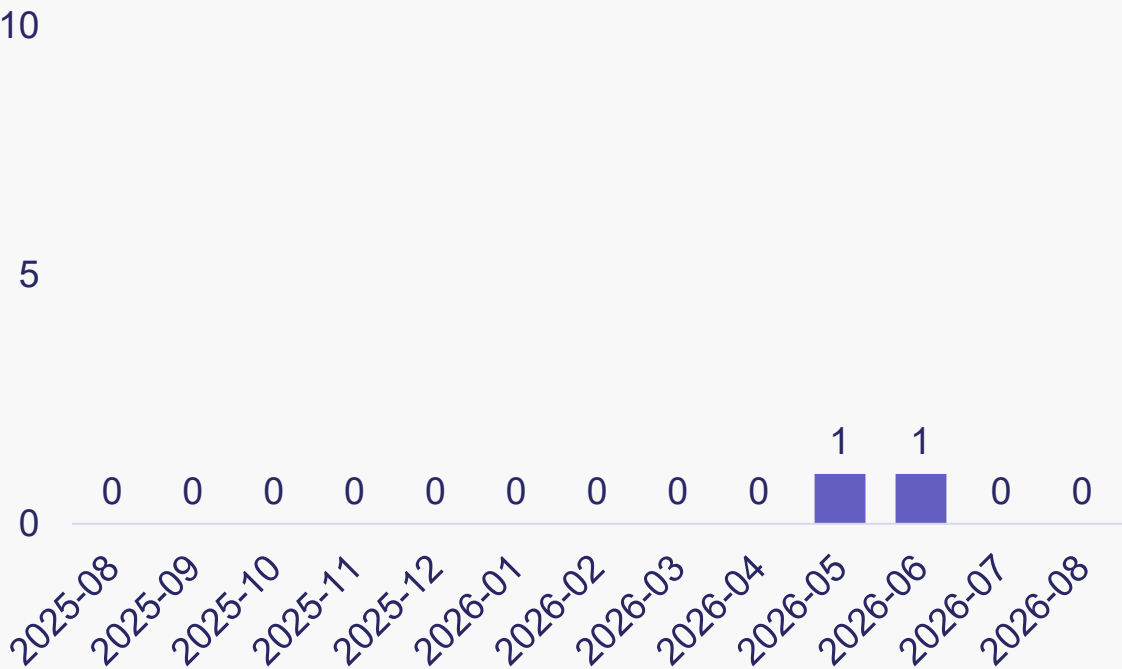
OCYCF had one contraband YIR last month.

JWTP had no contraband YIRs last month.

OCYCF Contraband YIRs



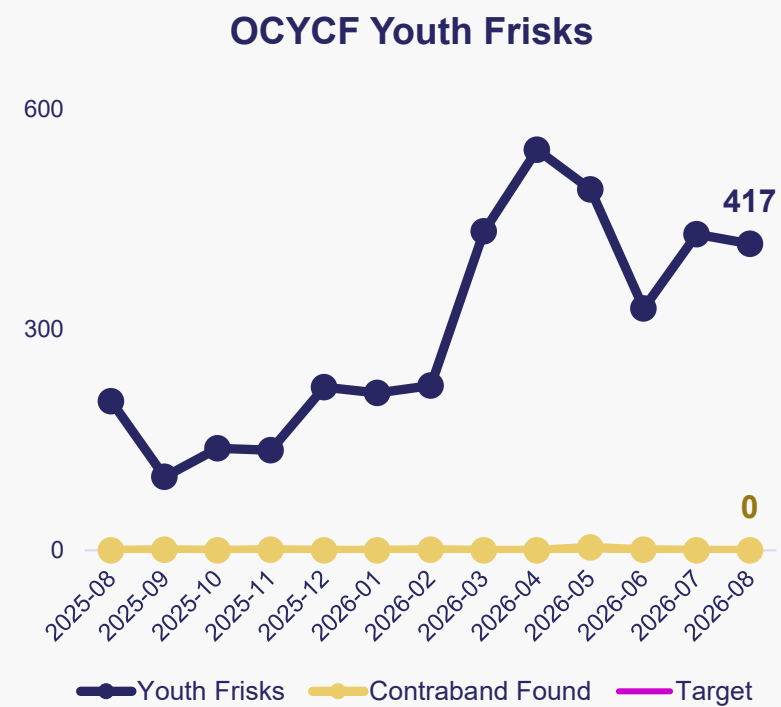
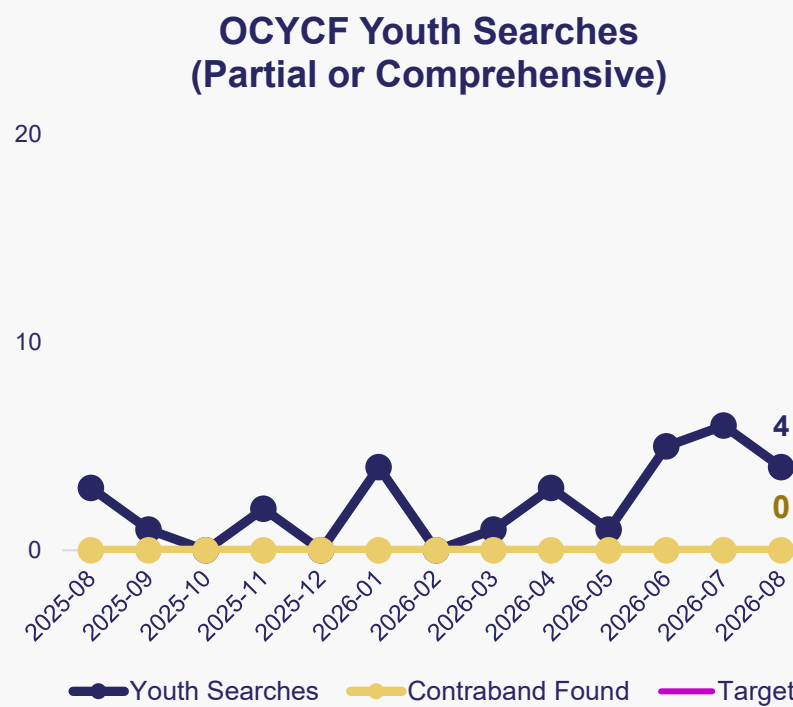
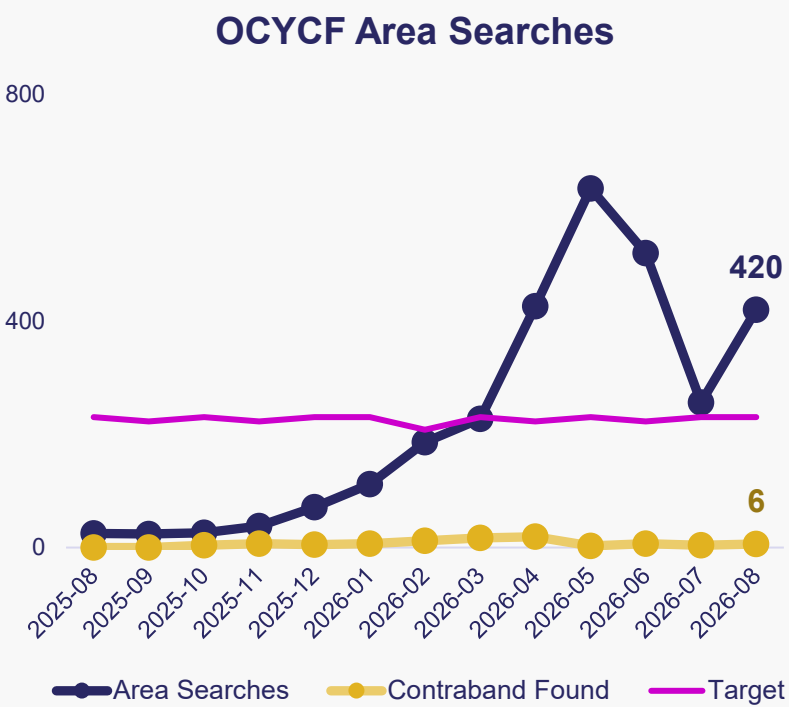
JWTP Contraband YIRs





Searches and Frisks

Last month there were six contraband discoveries from searches/frisks at OCYCF.

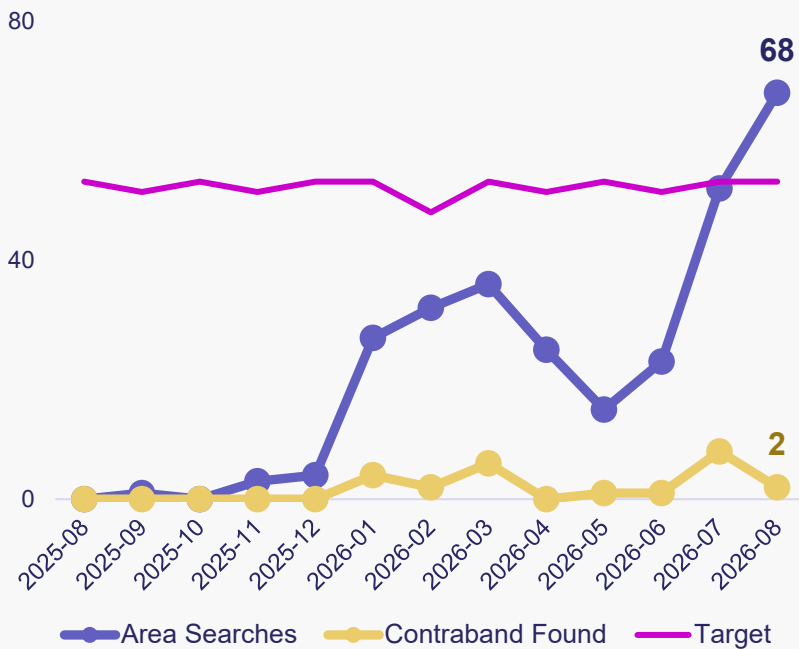




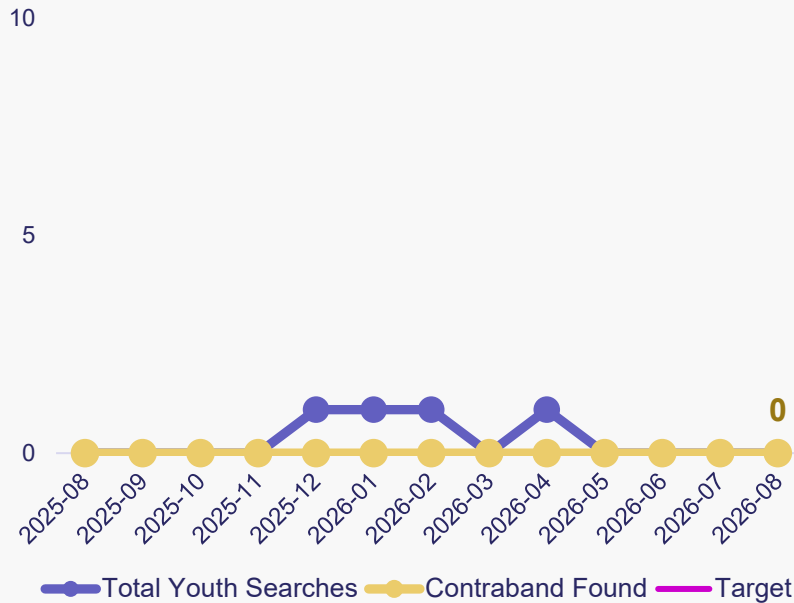
Searches and Frisks

Last month there were two contraband discoveries from searches/frisks at JWTP.

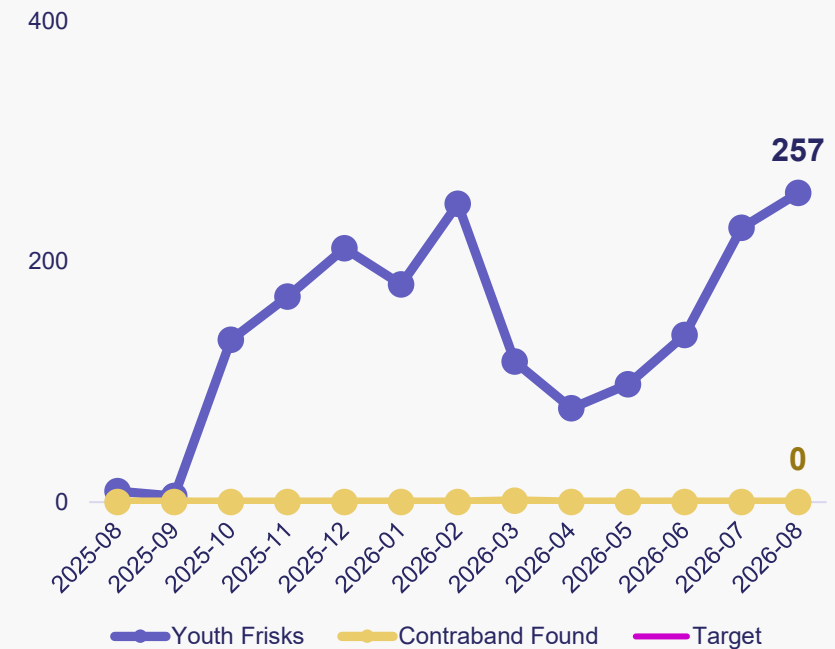
JWTP Area Searches



JWTP Youth Searches (Partial or Comprehensive)



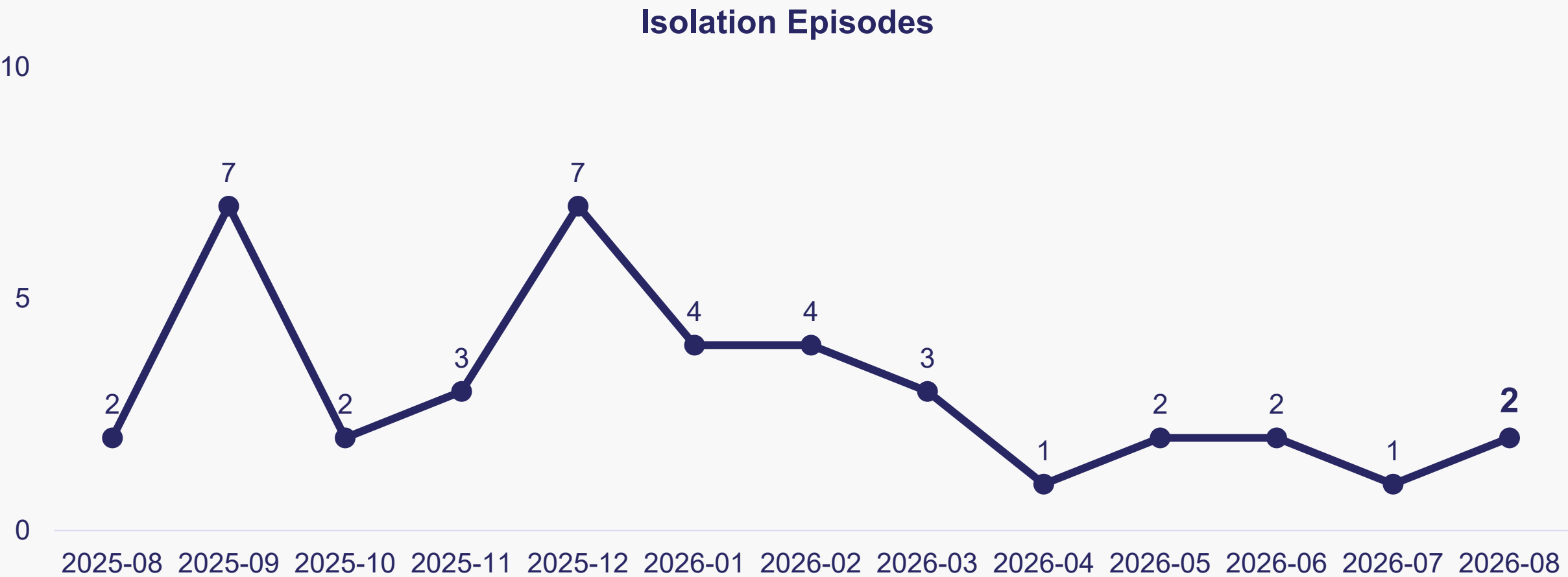
JWTP Youth Frisks





Isolation Episodes

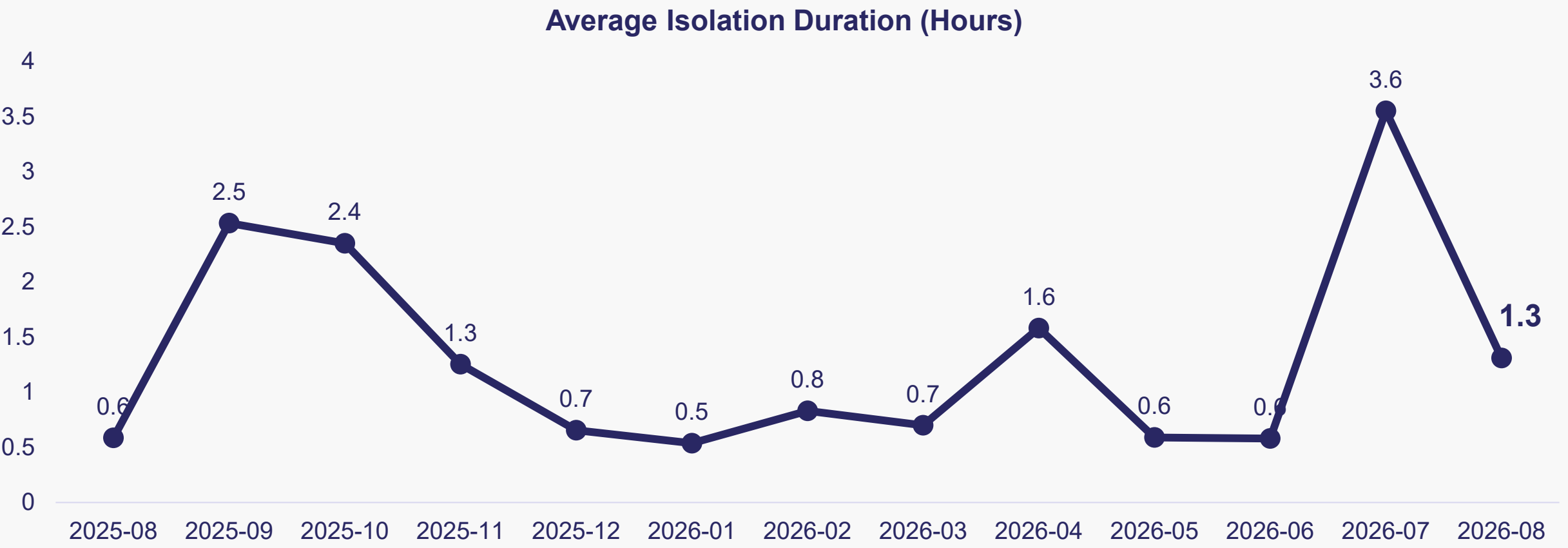
There were two isolation episodes at OCYCF last month.





Isolation Duration

Average isolation duration was 1.3 hours.

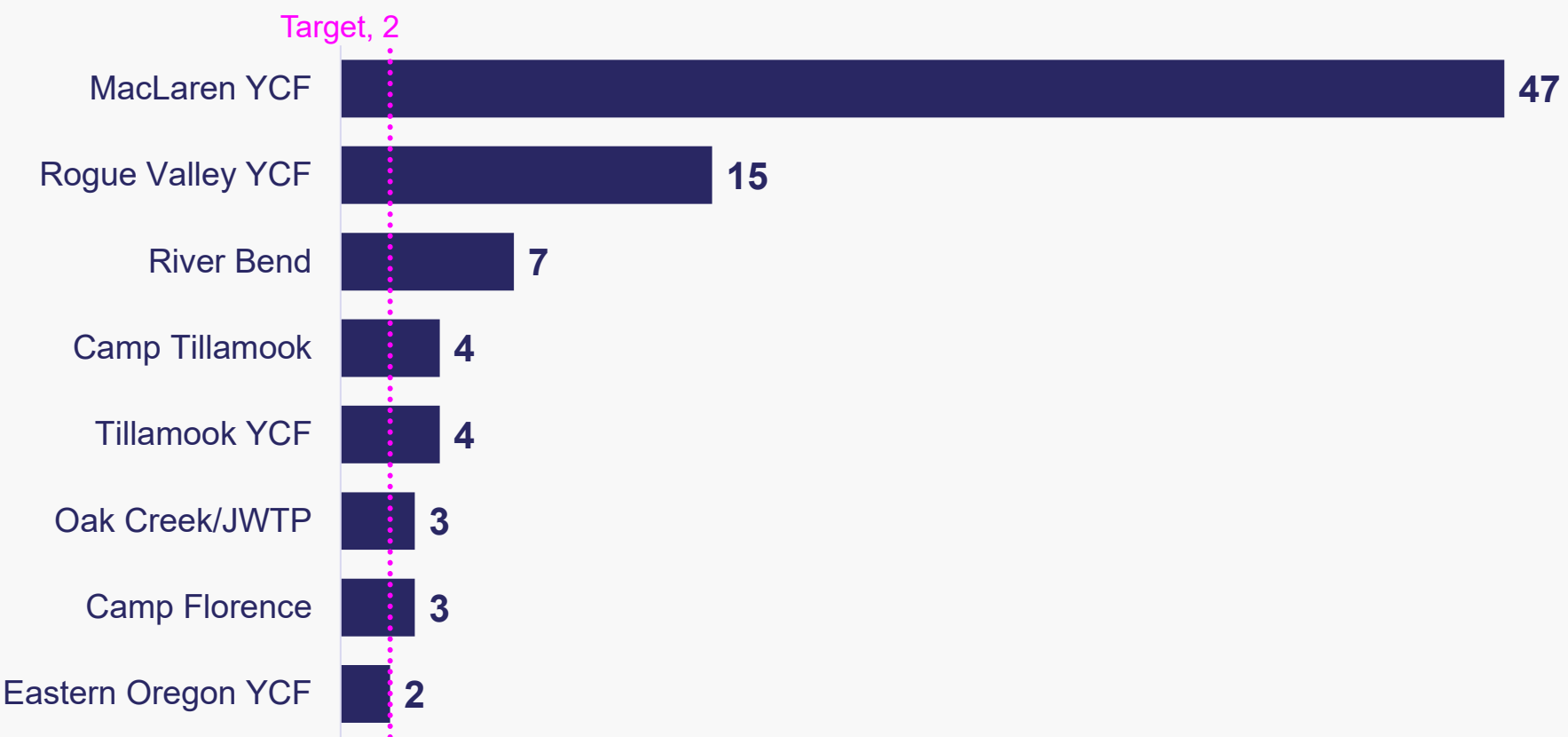




PREA Walkthroughs by Facility

- II-A-3.0 Interactive Supervision of Youth
 - Walkthrough twice per month
 - Each weekday, each shift
- Tracked in Unit Logs
- Completed by LUM, OD, or CO

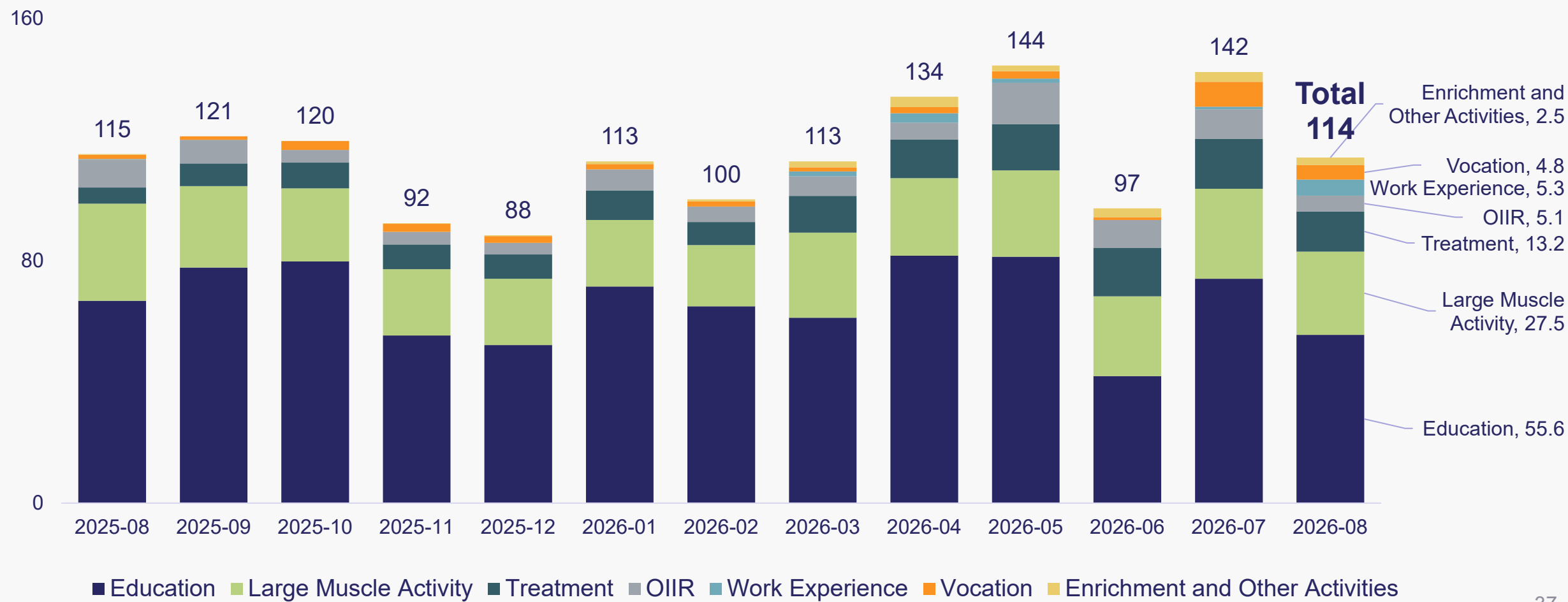
In August 2026, 100% of facilities met or exceeded requirement for PREA walkthroughs.





OCYCF PYE Hours by Type

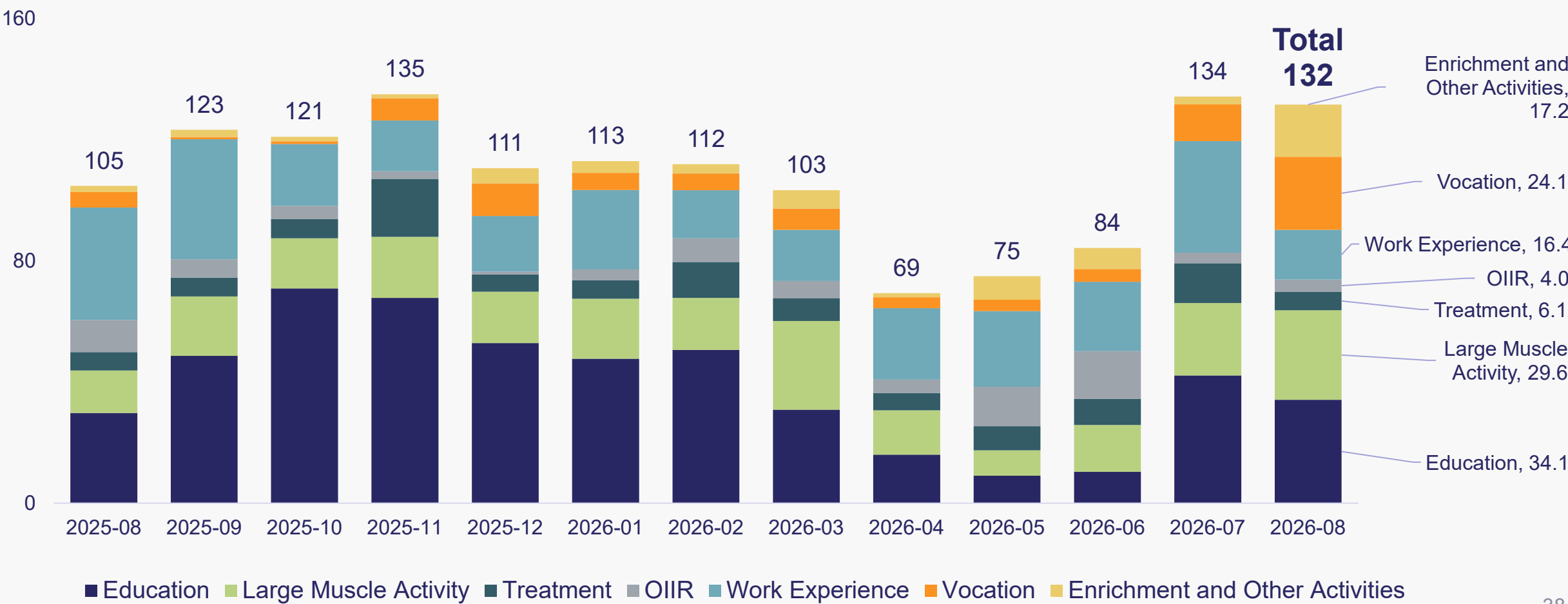
Average PYE Hours per Youth by Month and Type





JWTP PYE Hours by Type

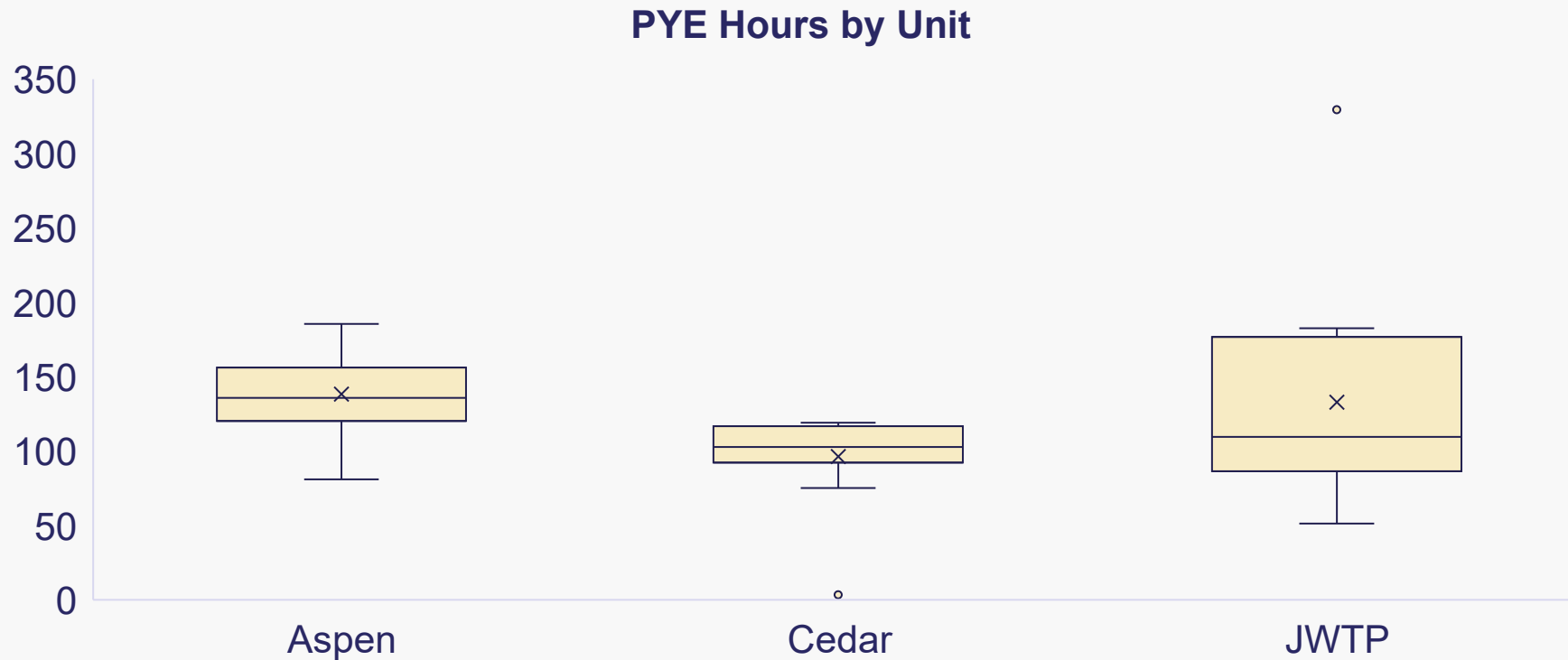
Average PYE Hours per Youth by Month and Type





Prior Month PYE by Unit

One youth had less than 50 PYE hours.



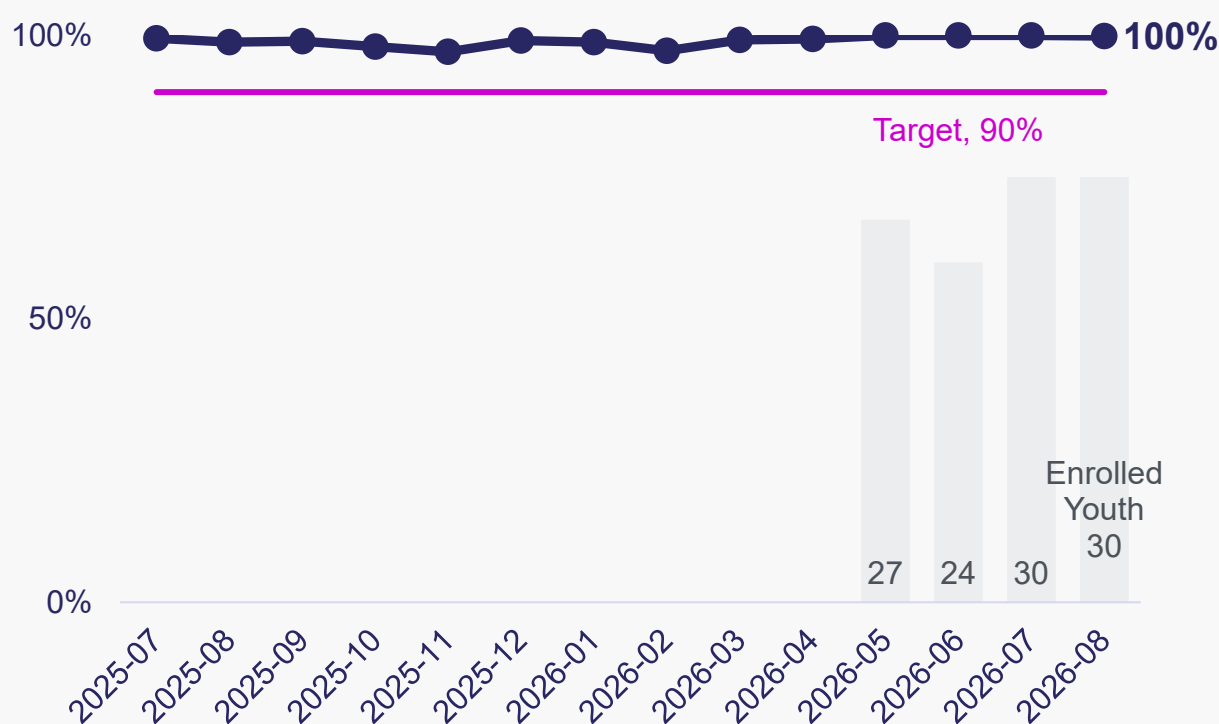
*Excludes youth who were not on campus for the entire month.



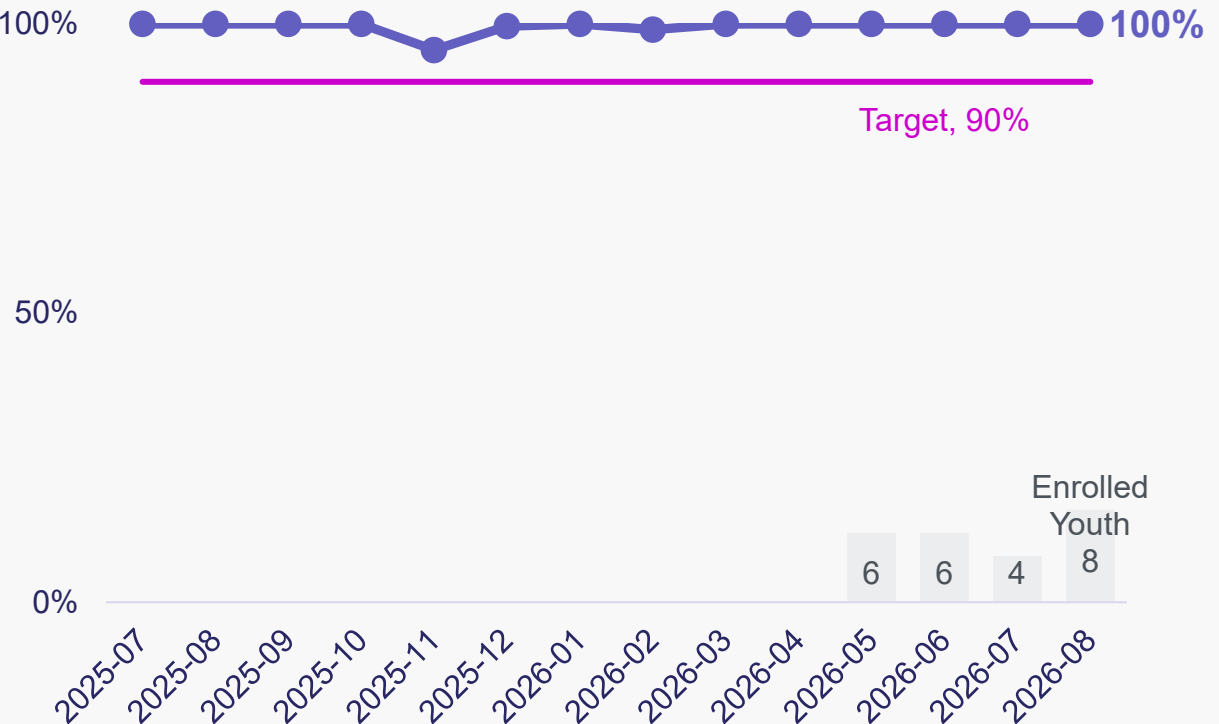
K-12 Attendance

School attendance is consistently above 95% for both OCYCF and JWTP.

OCYCF K-12 Attendance



JWTP K-12 Attendance

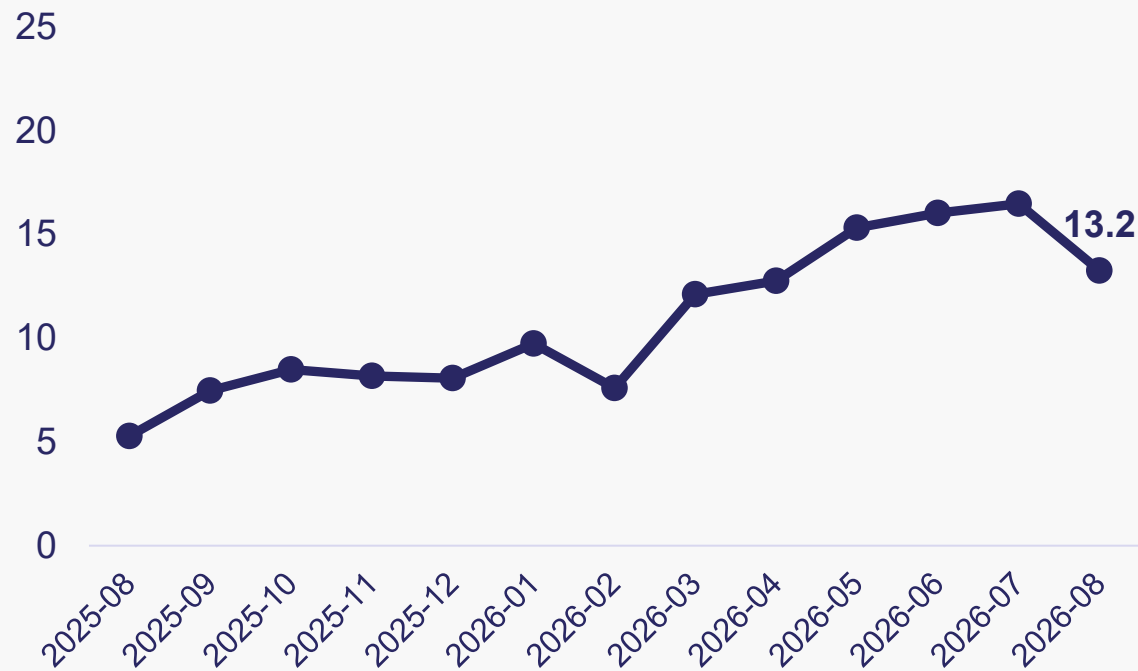




Treatment Hours per Youth

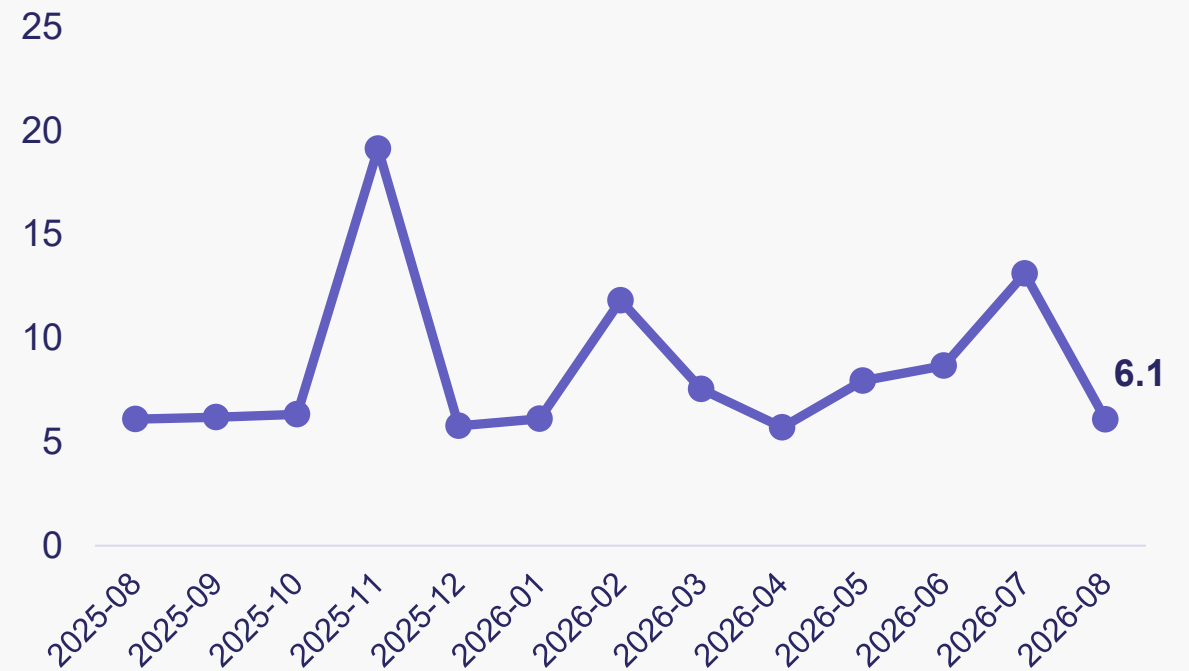
OCYCF youth averaged 13.2 hours of treatment last month.

OCYCF



JWTP youth averaged 6.1 hours of treatment last month.

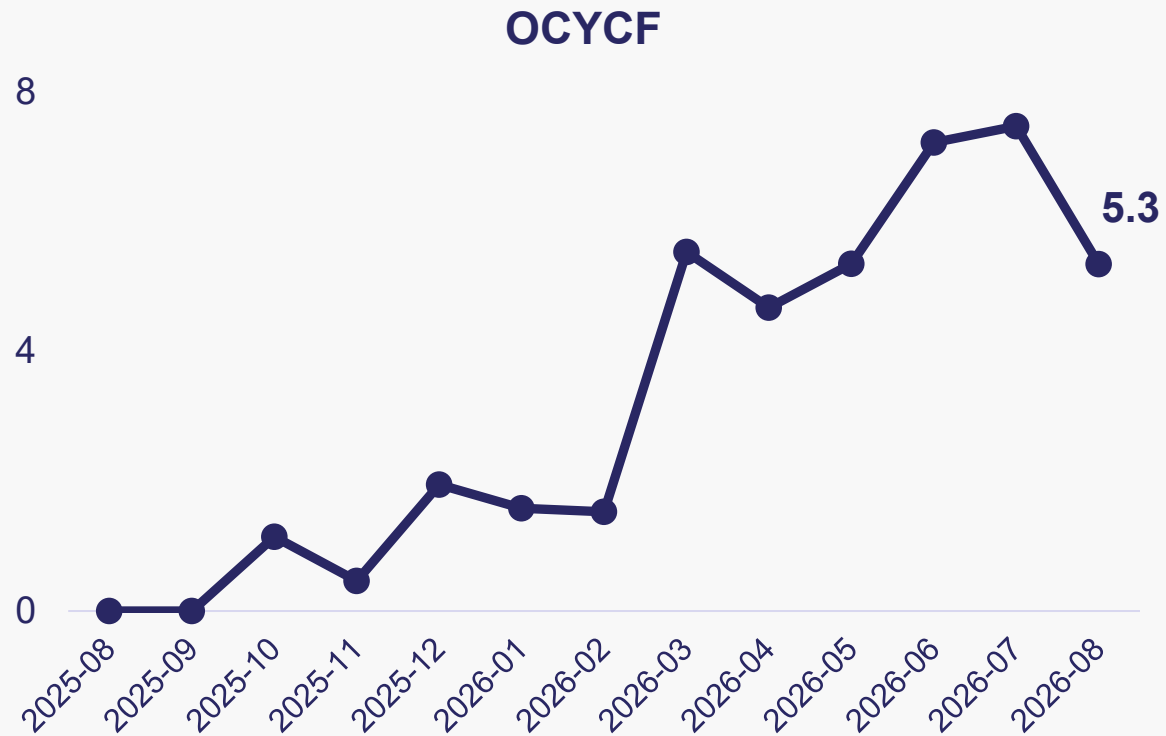
JWTP



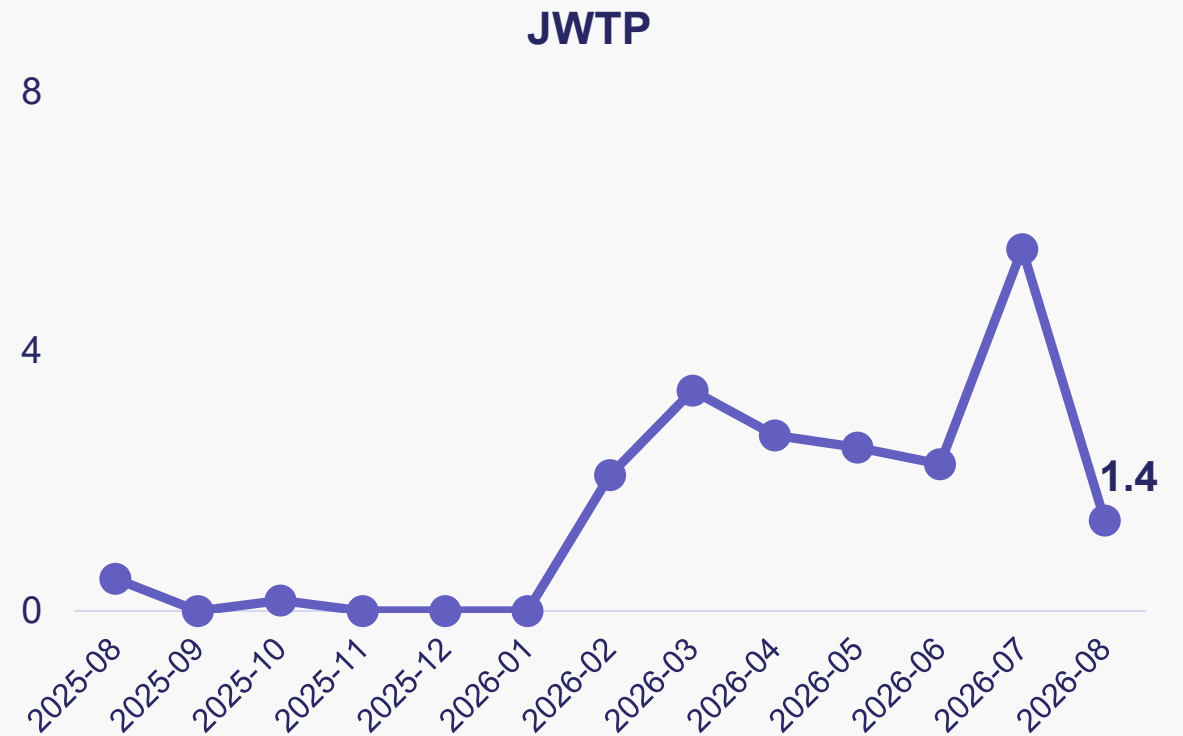


Safe Community Skill Development

OCYCF youth averaged 5.3 hours of SCSD last month.



JWTP youth averaged 1.4 hours of SCSD last month.

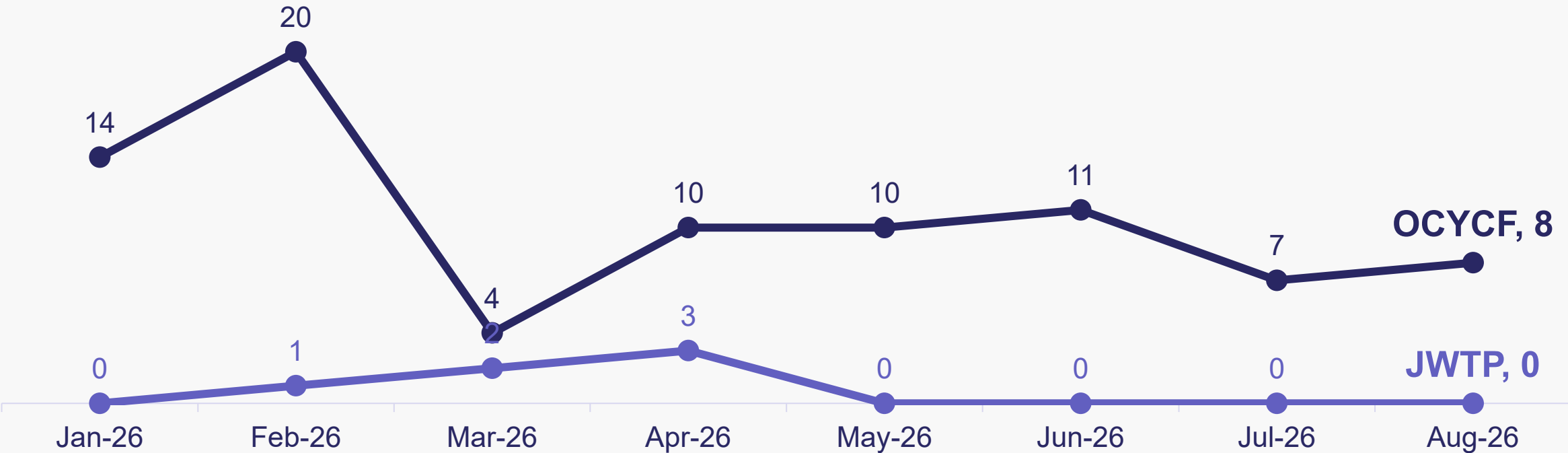




Grievances

There were eight grievances filed at OCYCF last month. None were filed at JWTP.

Grievances filed by month





Access to Hygiene Products

Youth in the custody of the Oregon Youth Authority are entitled to immediate and unrestricted access to culturally-specific hygiene products.

1. What is your facility's process for ensuring youth have immediate access to culturally-specific hygiene products?
2. How are staff trained or informed about this process so they can provide these items without delay?
3. How do you monitor or verify that this process is consistently followed, and what steps do you take when it is not?
4. What barriers exist, or what do you need to ensure youth have immediate and on-going unrestricted access to culturally-specific hygiene products?



Religious Services



Facility religious coordinator

Designated
religious
program
coordinator
and
documented
duties.



Youth access to religious practice

Regular
opportunities
to engage in
religious
practice and/or
an established
process for
providing
access upon
request.



Multi-faith access pathway

Youth from
different faiths
can practice,
beyond a
single primary
service.



Materials available

Religious texts
and commonly
requested
items are
available, and
a process
exists for
requesting
more.



Request process

Youth can
request religious
services or
accommodations,
and requests are
tracked and
responded to.



Community/ Volunteer engagement

Community or
volunteer
support for
religious
services is
currently in
place or being
developed.



Staff awareness

Staff learn
about and
support youth
religious rights,
and know how
to route
requests.

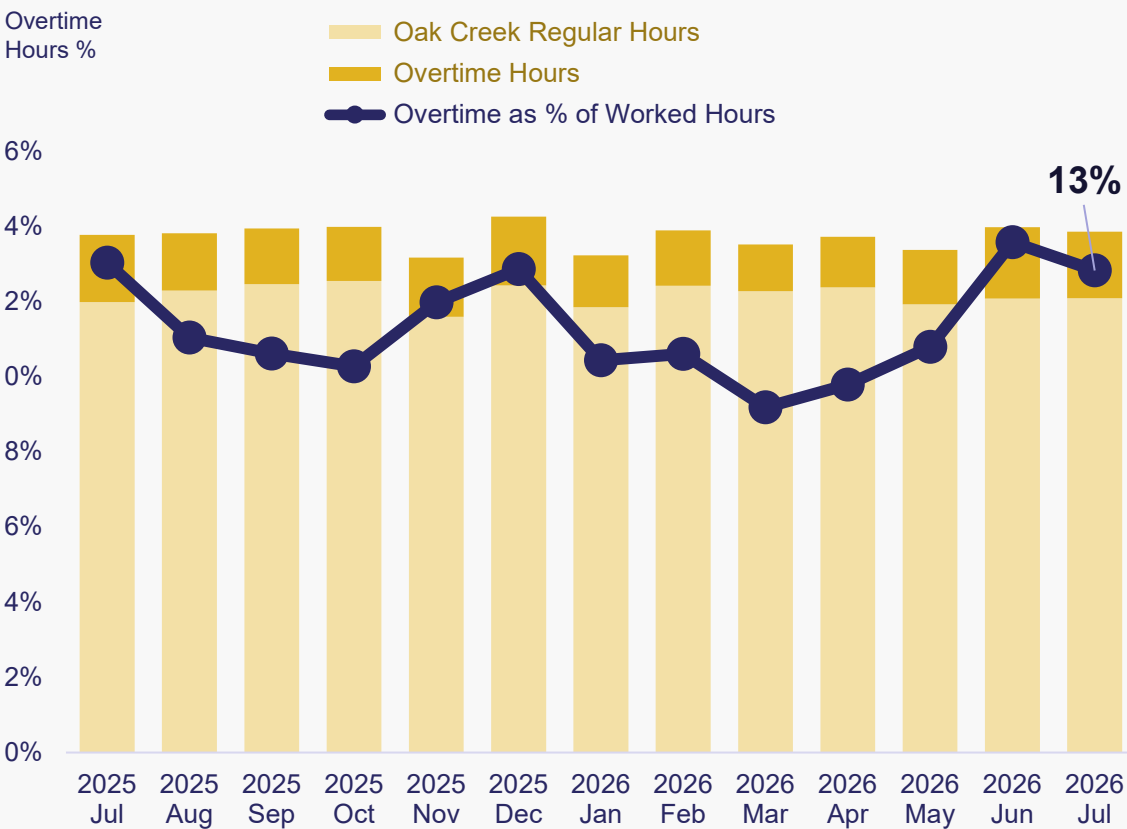


All-Staff Overtime (Workday)

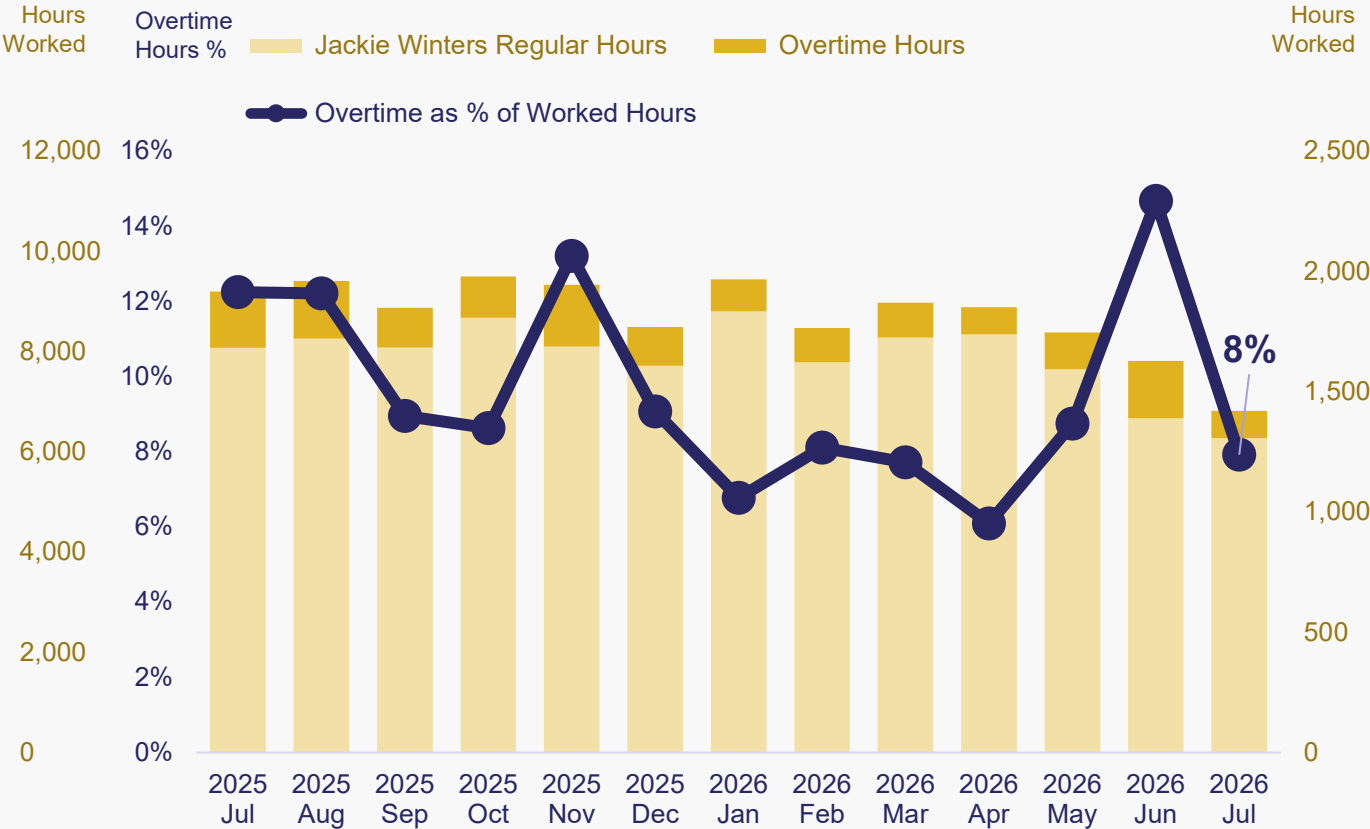
13% of OCYCF hours were overtime in July.

8% of JWTP hours were overtime in July.

OCYCF



JWTP



Note: Workday data has a one-month lag

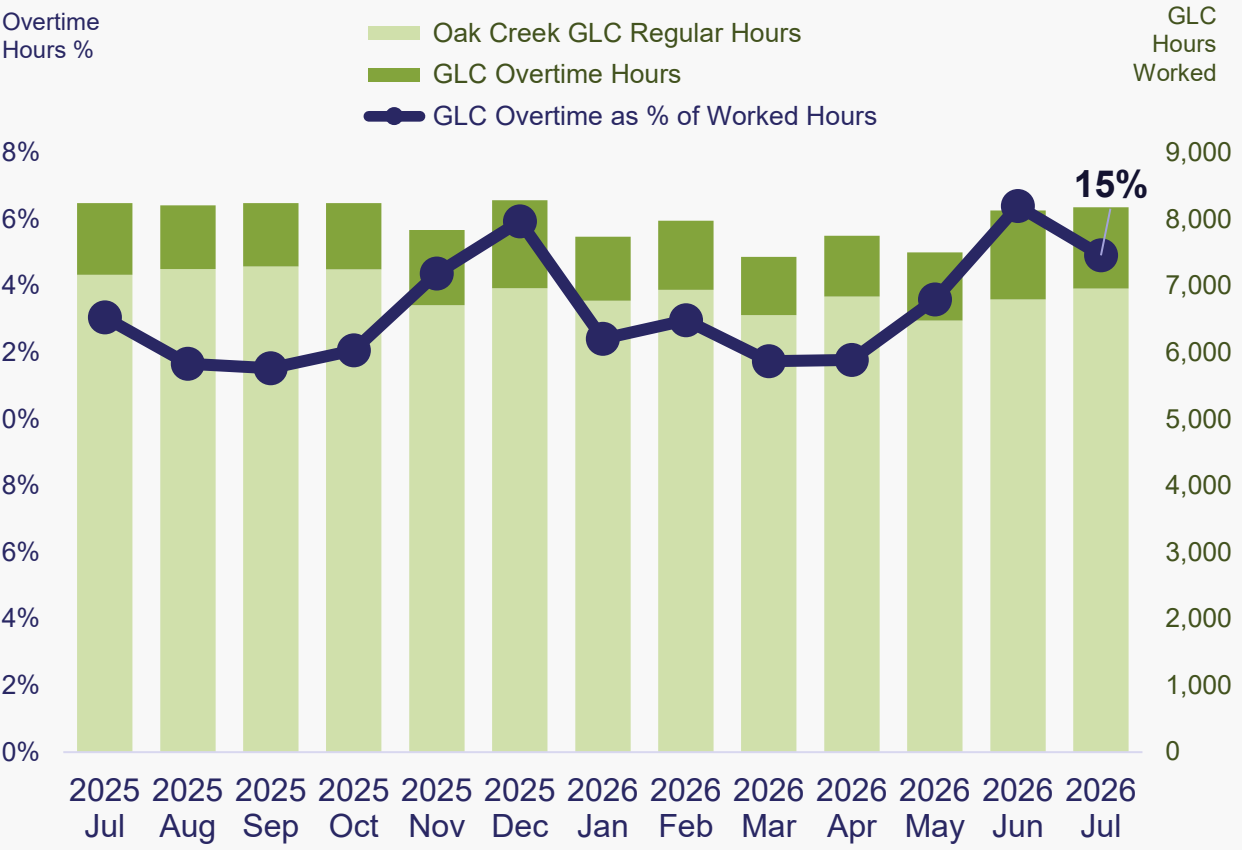


GLC Overtime (Workday)

15% of OCYCF GLC hours were overtime in July.

11% of JWTP GLC hours were overtime in July.

OCYCF



JWTP



Note: Workday data has a one-month lag



Overtime and Sick Leave Details

Together, OCYCF and JWTP averaged 59 hours of overtime per day in August.

Month	Budgeted Hours	Sick Leave	Mandated Overtime	Voluntary Overtime	SL Hours per Day	OT Hours per Day	SL % of Budgeted Hours	OT % of Budgeted Hours
Jan 2026	8,184	608	76	571	19.6	20.9	7.4%	7.9%
Feb 2026	7,392	608	84	820	21.7	32.3	8.2%	12.2%
March 2026	8,184	488	58	852	15.7	29.4	6.0%	11.1%
April 2026	7,920	376	95	754	12.5	28.3	4.7%	10.7%
June 2026	7,920	328	121	1560	10.9	56.0	4.1%	21.2%
July 2026	8,184	504	139	1351	16.3	53.2	6.2%	20.1%
August 2026	8,184	452	174*	1646	14.6	58.7	5.5%	22.2%

*300 including an additional 126 OTM hours



Overdue 90-Day Progress Reviews (MDTs) by Facility

Overdue MDTs For Current Close Custody Youth (as of 9/17/2026)

Facility Youth by Location	Overdue	Total Facility Youth	% Overdue
MacLaren YCF	29	140	21%
Rogue Valley YCF	7	48	15%
Oak Creek YCF	3	40	8%
Eastern Oregon YCF	0	27	0%
Tillamook YCF	1	27	4%
Camp Tillamook	0	15	0%
River Bend	3	15	20%
Camp Florence	0	13	0%
Jackie Winters Transition Program	1	12	8%
Total	44	337	13%



Administrative Action Plan

- Safety and Security Review (39 items)
- Programming Improvement (16 items)
- Data Initiatives (8 items)
- Training (5 items)
- Unit-specific Action Plans



Closing Updates



High-Priority Work

Is there any high-priority work happening in your department that we don't see reflected in some way in these slides?



Employee Engagement

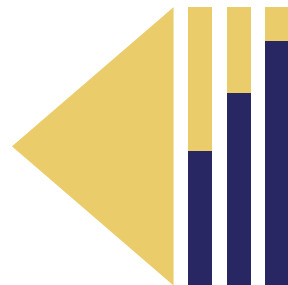
Updates on employee engagement efforts and areas of focus.



Insight | Measurement | Performance | Accountability
Continuous Improvement | Transparency



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Help us improve

To share your insights, ask questions, or provide feedback,
scan the QR code or enter this link into your browser:

bit.ly/oyaimpactsurvey