



Oregon Racing Commission
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COMMISSION MEETING AGENDA

REVISED

Thursday, May 15th, 2025

1:30 p.m.

The Oregon Racing Commission will meet at **1:30 pm on Thursday, May 15th, 2025.** The meeting will be held remotely via Microsoft Teams. You may join the meeting by attending the meeting in person, clicking on the link below, or by calling in. Please be aware if you call in, your phone number will appear as your ID.

Topic: Oregon Racing Commission's May Regular Commission Meeting

Time: May 15, 2025, 01:30 PM Pacific Time (US and Canada)

Join Meeting: [Teams Link](#)

Meeting ID: 222 822 117 878 8

Passcode: Ha3mF78g

If you are unable to access this session through a computer, please dial: 1-503-446-4951

Phone conference ID: 968 129 895#

A request for an interpreter or other accommodation for persons with disabilities should be made at least 48 hours before the meeting to Commission staff at: 503-853-5927 or by email at ORC.info@orc.oregon.gov. This proposed agenda is subject to last-minute changes without prior notice.

AGENDA ITEMS

ROLL CALL – Karen Parkman, Director of Administration:

APPROVALS (need to conduct a vote): – Chair Doherty

- 1) Meeting Agenda
- 2) Meeting Minutes
 - a) March 2025
 - b) April 2025

OLD BUSINESS:

- 3) Director's Report – Director Winn
- 4) Budget Committee Meeting Report – Chair Doherty

- 5) Discussion on frequency of races – Director Winn

NEW BUSINESS:

- 6) Legislative Budget Process – Status Review – Director Winn
- 7) Report from Horse Racing Association (HRA) – Rod Lowe, President
- 8) ARCI Report – Commissioner Fowler
- 9) Review and possible approval to renew Totalizer Licenses – Micah Lloyd, Director of Mutuels
- a) Amtote International, Inc.
 - b) United Tote Company
 - c) Colossusbets, LLC
 - d) Global Tote US, LLC
 - e) iNeda Ltd
- 10) Annual Review of Online Wagering Licenses – Micah Lloyd, Director of Mutuels
- a) AmWest Entertainment, LLC (dba AmWest)
 - b) Churchill Downs Technology Initiatives Company (dba TwinSpires)
 - c) eBet Technologies, Inc
 - d) Game Play Network, Inc. (dba Horse Play)
 - e) NYRA Bets, LLC
 - f) ODS Technologies, LP (dba TVG)
 - g) Xpressbet, LLC
- 11) Review and possible approval of 2025 HRA Race Meet License – Director Winn
- 12) Discussion and possible approval of hub fund safety grants for 2025-2027 – Director Winn
- 13) Remaining hub fund grants from 2023-2025 – Director Winn
- a) Introduction by submitting association (limit to 2 minutes)
 - b) Discussion and possible approval of hub fund grants
- 14) Discussion and possible approval to begin the rule making process for the following rules: - Director Winn
- a) OAR 462-210-0010 – Definition of “Parlay”
- 15) Discussion and possible approval to adopt the following rules: - Director Winn
- a) OAR 462-160-0130 – Adds language for TCO2 testing (public comment open until May 23, 2025)
 - b) OAR 462-160-0120 (4) – Use of tubes
- 16) ORC Strategic Plan Update – Director Winn
- 17) Information Technology Strategic Plan Update – Director Winn
- 18) Jockey Helmet Replacement Program Pilot – Karen Parkman, Director of Administration

PUBLIC COMMENT:

CONTESTED CASES:

None.

EXECUTIVE SESSION

None.

CONFIRMATION OF NEXT COMMISSION MEETING:

The next commission meeting is scheduled for Thursday, August 21st, 2025, at 1:30 P.M. remotely via Microsoft Teams.

ADJOURNMENT:

Movement to adjourn.

At any time during the public session, the Commission may go into executive session to consider information or records exempt from disclosure pursuant to ORS 192.660(2)(f), ORS 192.345(2), OAR 462-220-0070 regarding trade secrets; and/or ORS 192.660(2) (f) and ORS 192.355(9) to consult with counsel concerning written legal advice; and/or ORS 192.660(2)(h) to discuss its legal rights and duties regarding current litigation, or litigation likely to be filed. The Commission may also elect to deliberate on pending contested cases pursuant to ORS 192.690(1). Additional items may be placed on the agenda after the general mailing of the agenda. Calls may be made to the Commission office during the week of the meeting to inquire about additions.



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Minutes
Oregon Racing Commission
March 20th, 2025

Meeting Detail

The Oregon Racing Commission (ORC) met at 1:30 PM on March 20, 2025, remotely via Microsoft Teams videoconference.

Call to Order, Roll Call and Mission Statement:

Chair Margaret Doherty called the meeting to order at 1:31 PM, and Karen Parkman conducted roll call.

In Attendance:

Commissioners: Chair Margaret Doherty, Vice Chair Quinn Berry, Commissioners Harvey Stein, DVM, and Lindsay Fowler.

Staff: Connie Winn, Executive Director; Karen Parkman, Program and Administrative Coordinator; Kelly Routt, Assistant Attorney General (AAG)

Excused: None

APPROVALS:

Meeting Minutes

Action: Approval of the January meeting minutes.

Moved by: Commissioner Fowler

Seconded: Commissioner Stein

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

Meeting Agenda

Action: Approve March meeting agenda with correction- Harvey Stein, DVM.

Moved by: Commissioner Stein

Seconded: Commissioner Fowler

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

OLD BUSINESS

Executive Director's Report – Director Winn:

Director Winn reported that the ORC is adopting a new phrase, coined by Chief Investigator Montecino – “Excellence in racing. Safety first. Integrity always.” She congratulated Micah Lloyd on completing the ISO Lead Auditor Certificate, which is a top international standard for Information Security.

- HB 3020, which would eliminate greyhound racing effective July 1st, 2027, passed the House in the first Senate meeting.
- HB 3023, which would allow the ORC to retain additional hub funds, had its first House reading and public hearing, but was pulled from the work session. If a work session is not scheduled by end of day tomorrow, the bill will likely be dead despite Governor support.
- HB 5035 is the ORC budget bill and is going to Ways and Means for a hearing on March 27th.
- SB 853 increases licensing fees. However, nothing has been done since going to the Committee on Finance and Revenue in January.
- SB 854 imposes civil fines and has been voted out of committee and into the next stage.
- SB 855 allows the ORC to raise fines from \$500 to \$5k and is still in play.
- SB 856 would allow the Director of Mutuals to place limited test wagers to ensure licensee systems are working properly. It has passed through the Senate and is now in the House Committee on Commerce and Consumer Protection.
- Lastly, SB 857 allows the ORC to operate a confidential tip line and has cleared the Senate.

Director Winn stated that she with Micah Lloyd, and Dawn Rome attended the Auditing and Technology Training seminar on March 17 and 18, and Micah and Director Winn led most of the Training. There was an expert on Blockchain and Artificial Intelligence, as well as a previous ADW member, Todd Bowker, who conducted a presentation on fraud mitigation. Micah conducted training on the auditing process and on standard occupational classifications, Dawn compiled research for the SOC audit, and Director Winn presented two model rules for the Model Rule Committee. Attendees also did field work and industry tours.

Director Winn stated that she and Commissioner Fowler will be attending the model rule committee meeting in Kentucky.

Medication & Safety Committee Report

Commissioner Fowler reported that the committee first discussed a rule amendment for **OAR 462-150-0050 (2)** that would limit racing participation. After some discussion led by Jerry Kohls on how the fairs, Prineville and Tillamook especially, would be negatively impacted, and a proposal by Rod Lowe, the committee concluded that they should not amend the current rule, rather start a policy at each track that horses may not run two days in a row and no more than 3 times in 10 days.

The committee also discussed adding Total Carbon Dioxide (TCO2) testing to the standard tests to be run post-race by UC Davis, which tests for metabolic response to “milk shaking”. The committee recommended beginning the rule process to implement that testing.

Commissioner Stein added that the racing secretary has the power to deny entries and is willing to work with the commission to keep horses from running back-to-back days. It is his thought that by enforcing a longer rest period between races, field size will increase from fewer horses being scratched for lameness. This test period will allow the commission to collect data for analysis.

Budget Committee Report

Chair Doherty reported that hub funds for the 2025-2027 biennium were still tentatively approved given funds are available. The only one that may not receive their full request is SOHRA, which includes funds for training in addition to racing. This could change if funding becomes available, but at this time it is still pending.

Commissioner Stein asked about how SOHRA is classifying employees for worker’s compensation, as they may have higher rates if they are all classified under horse racing, and that was one of the larger billing items on their budget. Rod Lowe responded that employees are broken up between high risk and low risk jobs already.

NEW BUSINESS

Discussion and possible approval to begin the rule making process for the following rules:

a) OAR 462-120-0050 (3) Length of License

Director Winn reported that the current length of a license is 3 years, however, the new database system is set up for 2-year licenses. Currently, licensees pay \$60 for a 3-year license. If the bill for increasing license fees goes through, then licenses would remain \$60 for a 2-year license. If it does not pass, the price will be \$40 for a 2-year license, which is consistent with the current annual cost.

b) OAR 462-150-0050 (2) Amendment – Has been removed from consideration

c) OAR 462-160-0130 Amendment – TCO2

Amends current rule to begin implementation of TCO2 testing.

Action: Approval to begin rule making process for OARs 462-120-0050 (3) and 462-160-0130.

Moved by: Commissioner Fowler

Seconded: Commissioner Stein

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

Discussion and possible approval to adopt the following rules:

- a) **462-120-0010 (6) Clarifies who should be licensed**
- b) **462-140-0060 (1) Clarifies accreditation of stewards**
- c) **462-140-0320 (6)(i) EIA**
- d) **462-160-0130 (4)(D) NSAID prohibited within 48 hours**
- e) **462-200-0675 Best (X) of (Y)**

Note: Dr Stein, DVM added clarification that OAR **462-140-0320 (6)(i) EIA** rule did not just apply to racehorses, but all horses on the backside.

Action: Approval to adopt all 5 (a-e) proposed rule amendments.

Moved by: Commissioner Stein

Seconded: Commissioner Fowler

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

Discussion on HB 3031-4 and future distributions

Director Winn reported that HB 3101 would grant additional funding from the lottery for the fair meets. She encouraged the commissioners to thoroughly consider how this money should be spent if the bill passes, as requests for funding will likely be greater than the available funds.

Director Winn stated that the funds are designated for track maintenance, supporting purses, jockey incentives, funding for veterinarians and medical professionals, safety equipment, operation of horse racing events – including paying for security and insurance – which may allow an opportunity to offset some of SOHRA’s requested funds, and building and maintaining racing infrastructure.

Dr. Lombard asked if Eastern Oregon Livestock Show qualified as a fair meet, since it does not take place at a fairground. Director Winn confirmed that they were covered in the language. Commissioner Stein asked what happened to the Burns track. Director Winn explained that they decided to permanently close and sold their equipment during the second year of COVID. Since then, they have expressed a desire to reopen, as closing has had a county wide economic impact. However, with the track being completely let go and all equipment having been sold, it would be very expensive to get them up and running again. She added that she remembered issues getting horsemen and jockeys out there as well.

Leah Nelson added that she has concerns about how the money would be used, such as for medical reimbursements. Director Winn answered that extensive rules would be put in place, with the advisory of industry experts and legal counsel to ensure proper guardrails. Funding would be used for its intended purposes.

Discussion and approval of 2025-2027 Hub Fund Grants

Chair Doherty reported that pending availability, the commission would approve hub fund grants as presented. The only one in question was the \$400k request from SOHRA. Rod Lowe asked for clarification that they were speaking of next biennium, not for 2025. Director Winn confirmed that the \$200k for this year had been approved.

Director Winn clarified with Chair Doherty that she was discussing Association Funds, but this agenda item is for Hub Funds, which include OQHRA and OTOBA, not the fair groups. She reminded the commission that there is \$1 million available for funding, and over \$1 million requested. The funds need approval soon, as they cannot budget until they know how much money they will receive.

HRA submitted a request for 70 days of training and jockey insurance for 24 days, which comes to a total of \$536k. However, they are requesting \$300k. Rod Lowe stated that the request is within the 30% available funding parameters of what they have always requested in years past, and the HRA will absorb the additional costs.

The Oregon Horseman Benevolent Protection Association (OHBPA) also requested \$300k, which will help cover the \$682k in purses they will be funding, and some other expenses. Randy Bodene stated that \$300k is also within the 30% parameters of what they usually request.

The Oregon Quarter Horse Racing Association (OQHRA) also requested \$300k to go toward purses. Leah Nelson stated that they have the same expenses and are doing the same things as the other associations, and that \$300k would not cover their expenses either, therefore they would also have to come up with additional money on their own. The OQHRA also submitted a second request for \$60k to go towards owner and breeder incentives. Leah Nelson added that this money would go towards owner and breeder awards to help incentivize and increase racing Quarter Horse numbers in the state. Chair Doherty asked if this request was within the parameters of funding they have received in the past. Director Winn responded that they have not received funding for this purpose in the past.

Lastly, is the Oregon Thoroughbred Owners and Breeders Association (OTOBA), which submitted a request for funding of owner and breeder awards for \$62k, purses for \$48k, and foal incentives for \$90k, for a total request of \$200k. Lynelle Smith explained that the OTOBA board had to make some tough decisions to cut programs offered for over 80 years, even if they get the money requested. \$200k is \$160k less than they were granted last year, but it is the same percentage of the total funds available they have requested in the past. The association board is made up of all breeders, who own and breed in Oregon. The association's primary goal is to get Oregon-bred foals on the ground. The owner's and breeder's award have been around since the association's inception. Purse supplements are a small part of the association's expenses. In 2016, OTOBA began the breeder incentive program, to encourage people to start and keep breeding as foal

numbers have become alarmingly low, not just in Oregon but nationwide. OTOBA will have to find additional funds through administrative cuts if necessary.

Director Winn reminded the commission that the requests total \$160k over the approved budget, and therefore \$160k of the requested funds cannot be approved.

Commissioner Stein raised concern with OTOBA's foal incentive, that paying anyone \$1.5k for any Jockey Club registered foal could be a detriment to the bred. He saw something similar in Italy, and they had to change their program to paying out upon the horse's first start as a racehorse. Then people were still trying to breed a racehorse and not just throwing any two horses together that they have for a check. Lynelle responded that there are only 26 breeders in the state, and it isn't a lot of money. She stated concern eliminating incentives for registered foals because even if that foal never races it may be a broodmare or stud behind a future racehorse.

Director Winn asked the associations how much funding they each receive from other sources. OTOBA receives statutory money for the owner's bonus and administrative costs and approximately \$5k annually from membership dues. The OHBPA gets 1/3 of the funds from the OTBs after fees, which are split between purses for Thoroughbreds and Quarter Horses, and then some source market money from Oregon residents betting through the ADWs. Mr. Boden did not have the exact numbers in front of him. The OQHRA gets some funding from the sources Mr. Boden mentioned, as well as their annual stallion auction, and a small amount for owner's and breeder's awards. The stallion auction made just over \$30k this year. The HRA manages the OTBs and source market moneys, which comes to about \$1M after the funds are split. The HRA retains half of those funds for operations and the other half is split between the OHBPA, OQHRA, and OTOBA.

Director Winn read the ORC's vision and mission statements and asked the commissioners to think about what the priorities are for the commission and to keep racing going. Commissioner Stein stated he would like to see the OTB network expand and asked Mr. Lowe about the vision and plan there. Mr. Lowe responded that there are meetings scheduled in Medford to have a new OTB at the new casino the Coquille tribe is building there. There are plans to build an OTB site in Grants Pass as well. He stated some have had to close due to a lack of interest and loss of funds. He is hoping if the new casino adds an OTB, others may also be open to it. The maximum number of OTBs allowed is 20, and there are currently 8, so plans to expand and add are ongoing. Commissioner Berry stated that for future decisions on the Hub funds, he would like to use the Strategic Planning Committee to hear more from the industry and interested parties on how funds should be most fairly distributed to serve the ORC's mission. He would like to see more collaboration and cooperation between the parties invested. Commissioner Fowler stated that safety would be her priority. Director Winn echoed that safety and purses would be hers, which is most of the money requested. Commissioner Fowler asked about the 70 training days, which Director Winn clarified would be considered safety.

Dave Nelson stated that the history of the hub funds and their intended use over the years, and added he is glad the focus is on safety and that the horsemen should also be a priority as they bring the horses which bring the crowds, so focus on a balanced system that brings entertainment to rural counties is a must.

Rod Lowe added that from a race standpoint, the horsemen must be prioritized, which means prioritizing purses, so they create a venue horsemen want to come to. In his opinion, breeder awards for any breed are a bonus to those already doing it, but they do not create horse races and won't keep horse racing going. He reminded the commission that they are already down to 12 commercial race days and around 20 fair days, when there used to be 70 days at Portland Meadows in addition to the fair days, creating a year-round circuit. He stated that racing creates horses which create breeders which create owners, and the horses don't need to be bred in Oregon, they can be bred anywhere. The racetracks and number of race days are most important from his standpoint.

Lynnelle Smith stated that she disagreed with Rod because Oregon breeders keep the money in Oregon. They don't win Oregon purse money and take it back to another state with them. She feels that purses have not changed, but foal numbers have declined significantly. She reminded the commission that OTOBA is recognized in statute as an important component to horse racing because they support local communities and agriculture in the state, and that they are the only association who has received legislative funding directly to assist with safety improvements for all the Oregon tracks. Randy Boden added not to discount purses because they drive everything and keep horse racing viable for the horsemen.

Commissioner Berry clarified with Director Winn that the racing secretary can write races only for Oregon bred horses to incentivize Oregon breeders. Director Winn recommended that the commissioners not approve the full \$1M, but rather only approve the funds requested specifically for purses and safety purposes, which would leave \$52k left. Then ask the fair meets if they have any projects specifically to increase safety and not spend it all on the associations. This would mean little funding for OTOBA, \$48k in total, but would cover their requests for purses. Director Winn recognized that it may upset some and may not be the fairest way to split the funds, but it would prioritize purses and safety, both of which you lose horse racing without.

Action: Approve only the requested funds which relate directly to purses and safety and use the leftover \$52k to fund safety projects at the fairs.

Moved by: Commissioner Berry

Seconded: Commissioner Fowler

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

Approval of County Fair Race Dates

Director Winn recommended approving the applications for the fair meets Forms A-C that are in the meeting packet.

- a) **Eastern Oregon Livestock Show (EOLS)**
- b) **Southern Oregon Horse Racing Association (SOHRA)**
- c) **Crooked River Round Up (CRRU)**
- d) **Tillamook Country Fair (TCF)**

Action: Approve the fair meets applications and dates (a-d above).

Moved by: Commissioner Doherty

Second: Commissioner Stein

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

Organization of Racing Investigators Report – Chief Investigator Chris Montecino

Chief Investigator Chris Montecino reported that he was able to attend the annual racing investigator's conference this year, which took place at Keeneland in Lexington, Kentucky. He found it to be an extremely educational experience with guest speakers who included an FBI agent involved in cartel investigations in Quarter Horses, a speaker from France on their crop use regulations, and a vet who presented on EIA and on track quarantine. He has a lot to think about from the convention and looks forward to attending more in the future.

PUBLIC COMMENT:

Dr. Alice Lombard thanked the commission for prioritizing safety in their decision making.

CONTESTED CASES

None.

CONFIRMATION OF THE NEXT MEETING:

The next commission meeting is scheduled for Thursday, April 17th, 2025, at 1:30 P.M. in person at the Portland State Office Building, 800 NE Oregon St, Portland, OR 97232 - Room 1A, and remotely via Microsoft Teams.

ADJOURNMENT:

There being no further business, the meeting was adjourned at 3:14 PM by Chair Doherty.



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Minutes
Oregon Racing Commission
April 17th, 2025

Meeting Detail

The Oregon Racing Commission (ORC) met at 1:30 PM on April 17, 2025, in-person at the PSOB and remotely via Microsoft Teams videoconference.

Call to Order, Roll Call and Mission Statement:

Chair Margaret Doherty called the meeting to order at 1:32 PM, and Karen Parkman conducted roll call.

In Attendance:

Commissioners: Chair Margaret Doherty, Vice Chair Quinn Berry, Commissioners Harvey Stein, DVM, and Lindsay Fowler.

Staff: Connie Winn, Executive Director; Karen Parkman, Director of Administration, Kelly Routt, Assistant Attorney General (AAG)

Excused: None

APPROVALS:

Meeting Agenda

Action: Approve April meeting agenda with 2 changes – remove item 5 c and d and add an executive session after public comment.

Moved by: Commissioner Berry

Seconded: Commissioner Fowler

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

Karen Parkman read the ORC mission statement.

OLD BUSINESS

Executive Director's Report – Director Winn:

Director Winn reported that two ADW representatives are in attendance in person. She introduced the two new test barn assistants, Betty Kay Overcash and Victoria Parra Flores. She congratulated Karen Parkman for completing the Financial Auditing bootcamp.

Legislative update:

- HB 5035 passed through ways and means. This was the budget bill.
- HB 3023 did not pass and is dead. This bill would have given the ORC an additional 25% from the general fund.
- SB 853 is still in the works, which would allow licensing fees to increase. Pending approval, the new fee schedule is in the works.
- HB 3101 is still pending. This is the fair funding bill.
- HB 3020 had a work day today, but due to the ORC meetings, the results of the session are currently unknown.
- SB 854, SB 855, SB 856, and SB 857 will all be heard in the House for public hearing on Tuesday, April 22nd.

Director Winn and Commissioner Fowler will be attending the upcoming ARCI conference, where Director Winn will be presenting Information Security Standards to their model rule committee. She thanked Dr. Alice Lombard for her recent help and announced she will be the interim ORC vet through August. Joining her during that period will be Dr. Jan Palmer, a former commissioner, Dr. Jean Manhart, Dr. Scott Leibsle, and Dr. Emilio DeBess. There is one other vet who may help as well.

The new database rollout is still underway. This database should ease licensing for many, but the ORC recognizes that new technology will not be suitable for all, and in-person licensing will still be available. The implementation of HeadCheck software to track jockey concussions is set to roll out this summer. The ORC will be hosting a Steward school in June, which has students signed up across the country and from Canada. Preparations for the 2025 race season are well under way. Lastly, Director Winn will be away on vacation for a couple weeks at the end of July.

Online Wagering (ADW) Committee Report – Commissioner Berry

Commissioner Berry reported that there was a request to alter how data is being reported and a discussion to change ADW licenses to a 5-year license.

Best Practices and Strategic Planning Committee Report – Commissioner Berry

Commissioner Berry reported that the discussion was positive. There was discussion on Key Performance Measures, safety, and finance. Key takeaways were that the commission wishes to demonstrate the value of the industry to the State of Oregon and increase awareness of horse racing to Oregon citizens, to bring in new industry participants, and to create opportunities for youth engagement.

NEW BUSINESS

Discussion and possible approval to begin the rule making process for the following rules:

- a) OAR 462-102-0050 (3) License Fees**

This rule will have an advisory meeting on April 24th, prior to any changes. Current licensing fees in Oregon are significantly lower than other jurisdictions. This rule would make it so that license fees were arranged by tier levels. This rule will not be finalized until after SB 853 is signed, and likely will not be in effect until after the 2025 race season.

b) OAR 462-120-0055 (2) State and Nationwide Criminal Record Checks, Fitness determinations

The current license length is 3 years, with fingerprint resubmissions being required every 5 years. With the new database supporting 2-year licenses, this rule would change the requirement for fingerprint resubmissions to change to every 6 years to be in line with the length of licenses.

Action: Approval to begin the rule making process for 462-120-0055 (2).

Moved by: Commissioner Berry

Seconded: Commissioner Stein

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

c) OAR 462-220-0040 (6)(7) State of Oregon share of Pari-Mutual Handle – Clarifies Language

Clarifies language and updates outdated time frames.

Action: Approval to begin the rule making process for 462-220-0040 (6)(7).

Moved by: Commissioner Fowler

Seconded: Commissioner Berry

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

d) OAR 462-220-0030 (1) Approval of the License for a Hub Operation

Updates irrelevant language and corrects an old address. There is also a change to license length to a set 5-year license.

Action: Approval to begin the rule making process for 462-220-0030 (1).

Moved by: Commissioner Stein

Seconded: Commissioner Fowler

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

Discussion and possible approval to adopt the following rules:

a) 462-140-0130 (28)(g)(A) Paddock and starting gate medical professionals

Addition/cleanup of language for clarification.

Action: Approval to adopt 462-140-0130 (28)(g)(A).

Moved by: Commissioner Berry

Seconded: Commissioner Fowler

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

b) **462-160-0120 (4) Use of tubes**

This rule has gone through the process, however, additional comments during the last medication and safety meeting after the public comment period may warrant further discussion. The rule would have limited the use of tubes for medications to 12 inches. However, a case was brought up where a horsewoman was too short to reach the horse with a 12-inch tube, but an 18-inch tube would work.

After further discussion, the commission decided to extend the public comment period and change the language to allowing a tube no longer than 18 inches.

Action: Approval to extend the public comment period for an additional 14 days for 462-160-0120 (4).

Moved by: Commissioner Berry

Seconded: Commissioner Stein

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

2025 WVC Annual Conference – Commissioner Stein, DVM

Commissioner Stein reported that he attended the WVC conference in March. There was discussion on ulcers and airway disease, as well as possible causes of bleeders. There were new technologies presented for regenerative therapies for joint injections. This led to discussion on HISA rules, which were largely negative. There was a discussion on the shortage of equine veterinarians and why there is a lack of equine vets graduated from vet school. It was found that interns were included in the average salaries of equine vets, which made it look lower than small practice vets. It was also found that equine programs were being discouraged and there was a lack of mentorship and apprenticeship opportunities. At the alumni dinner, Commissioner Stein found one vet who was licensed in Oregon, and they were a mixed practice vet that had little interest in equine medicine. Another out of state vet that he spoke to on his flight home echoed that equine medicine had been discouraged, especially for a female vet. Another alarming report he found stated 50% of equine vets drop out of equine medicine after 5 years.

PUBLIC COMMENT:

Leah Nelson of the AQHRA brought to the commissioner that there was an outstanding balance of \$27.2k from 2024 for extra races. She asked that they be reimbursed in the future. Director Winn recommended that if there is extra money after track repairs, the commission consider reimbursing this money next. Commissioner Berry added he agrees.

Connie Ericson, president of OTOBA read a letter from their board of directors objecting to inadequate funding regarding the 2025 Hub fund request and that purses do not make up for the costs of breeding. They believe the ORC's focus should be on Oregon breeders and owners and not purses. She presented that foal numbers are low nationwide, but because of the foal incentives offered by OTOBA, Oregon foal numbers were up between 2023 and 2024. OTOBA feels they have been abandoned by the ORC and asks for reconsideration of fund allocations.

Randy Boden, Executive Director of the HBPA, reported that the bill for the fair meets has passed into ways and means.

Darla Wolff commented that she supports the \$200k funding for Thoroughbred owners, which she is. She commented that without the added racing incentives from OTOBA, Oregon owners could just go to California and Washington where there are more incentives and higher purses.

EXECUTIVE SESSION

Pursuant to ORS 192.660(2) (f) the commission entered executive session at 2:33 PM. The commission returned from executive session at 2:50 PM.

CONTESTED CASES

None.

CONFIRMATION OF THE NEXT MEETING:

The next commission meeting is scheduled for Thursday, May 15th, 2025, at 1:30 P.M. remotely via Microsoft Teams.

ADJOURNMENT:

There being no further business, the meeting was adjourned at 2:54 PM.

Action: Adjourn meeting.

Moved by: Commissioner Fowler

Seconded: Commissioner Berry

Vote: Commissioners voted AYE, and the motion was carried unanimously (4:0).

To: OREGON RACING COMMISSION
From: CROOKED RIVER ROUNDUP AND FAIR ASSOCIATION
RE: Application for Safety Grant

Date: April 10, 2025

The Issue we want to solve:

The Crooked River Roundup has for many years had stones in our race track. They have been picked many times by the Roundup Board and at times we have organized groups to assist. In 2023, the Horsemen joined the Roundup in picking these stones. The challenge is they keep working to the surface. If we pick the track in 2023, there are a few in 2024, and even more surface in 2025.

One of the most important attributes of a track is the ability to provide uniform support for the horses hooves. When we get these 1" to 1 1/2" stones surfacing, we run the risk of injury to the horse and also to riders when stones are thrown by the horses hooves.

To be effective, we need to find a stone picker that will not only clean stones from the surface, but from the top 5" of the track surface (the area we are working and using for a cushion), so we need a sub-surface removal plan as well as removing stones from the track surface.

The Solution:

Lenco Stone Picker. Picks stone from a 5 ft width. It picks stones from as deep as 10" below the surface. As equipped for our track, it will remove stones down to 3/4 of an inch in size. It has an operating speed of 3 mph. (To do our track will require about 6 hours counting rock disposal)

<https://www.lenco-harvesters.com/stone-pickers>

The operating plan would be to clean the stones from the track each year, so we always have a clean surface to start the season.

The Lead Time:

Estimated to be 4 weeks from order.

The Cost:

The Crooked River Roundup has a quote in hand for \$45,993.00 plus freight. (Estimated to be \$2500.00).

The Proposal:

The Crooked River Roundup requests 50% of the cost of the stone picker and freight. (Cost \$45,993 plus \$2500 equals \$48,493. **50% would be \$24,246.50.**)

The Crooked River Roundup will pay the other 50% of the cost. As part of the proposal, we will make the Stone Picker available to the other Racing Associations in the state to use on an as needed basis, providing they provide the transportation and agree to return it in the condition it was prior to use (other than reasonable wear and tear)

This provides a solution to the stones in the track in Prineville on an ongoing basis, and they should never be an issue again, even when soil is added to the track. It also provides an option to improve the footing in the other facilities around the state.

Questions or Concerns:

Contact: Doug Smith, Racing Chairman, Crooked River Roundup Assn. 541-480-1048



Tillamook COUNTY FAIR

P.O. Box 455 • Tillamook, Oregon 97141

(503) 842-2272 • Fax (503) 842-3314

Website: www.tillamookfair.com

April 10, 2025

Oregon Racing Commission
PO Box 366
Gresham, OR 97030

Dear Commissioners & Director Winn,

The Tillamook County Fairgrounds would like to be considered for an Equine Safety Funding grant. Our proposal is for a total of \$13,188 to be used in accordance with your guidelines and specifications to enhance the safety and well-being of horses involved in racing and training.

The purchase of two (2) industrial magnetic sweepers and shipping costs - **\$1,000**. This purchase would enhance the safety of our horses by reducing the amount of dangerous metals embedded in the tracks running surface. The continued use of these magnets over time will have a tremendous effect on decreased equine injuries.

The race track is one of the most critical features of the race meet and requires care and upkeep of all components that help to optimize the performance and safety of equine at our facility. With the addition of sand and appropriate grading, this will improve drainage and overall track condition as well as minimize the potential risk of accidents or injuries. Through the leadership of our past president fair board member, community partners have discounted material & trucking hours, donated equipment and operate our equipment to reduce the cost of the overall project.

780 Yards Sand	\$3,880	
Trucking 36 hours @ 168	\$6,048	
Grading 8 hours @ 145	\$1,160	Water Truck operator, donated by community partner
Tilling 10 hours @ 110	<u>\$1,100</u>	Grooming each layer, donated by community partner
	\$12,188	

We appreciate the consideration by the commission and for the opportunity to apply for these much needed funds.

Sincerely,

Camy M VonSeggern, Fairgrounds Director

462-210-0010

Definitions

The following definitions and interpretations shall apply to these rules unless otherwise indicated or text otherwise requires.

(1) "Account": An account for account wagering with a specific identifiable record of deposits, wagers, and withdrawals established by an account holder and managed by the advance deposit wagering licensee or race meet licensee.

(2) "Account Holder": A person who successfully completed an application and for whom an account has been opened.

In the event the person is a partnership, the ADW must submit a request and gain approval from the Oregon Racing Commission for such accounts. Requests must include:

(a) Documentation that all members of the partnership have an approved individual ADW account; and

(b) Partnership agreements must be submitted to the Oregon Racing Commission and approved prior to the partnership account being activated.

(3) "Account Wagering": A form of pari-mutuel wagering in which a person may deposit money in an account with an advance deposit wagering licensee or race meet licensee and then use the current balance to pay for pari-mutuel wagering.

(4) "Account Wagering Center": An actual location, equipment, and staff of an advance deposit wagering licensee or race meet licensee and/or agents involved in the management, servicing, and operation of account wagering.

(5) "Advance Deposit Wagering Licensee or ADW": Any person or entity holding a currently valid license to engage in related activities as a multi-jurisdictional simulcasting and interactive wagering totalizator hub as defined in Oregon Administrative Rule 462-220-0010(1).

(6) "Agent": Those persons or entities with the authority to accept deposits and wagers or issue a receipt or other confirmation to the account holder evidencing such deposits and wagers, and transfer credits and debits to and from accounts on behalf of the advance deposit wagering licensee or race meet licensee.

(7) "Applicant": A person who has submitted an application to establish an account with an advance deposit wagering licensee or race meet licensee.

(8) "Application": The form or forms and other required submissions received from an applicant with the intent of opening an account.

(9) "Business Day": Monday through Friday with the exception of a federal or state observed holiday.

(10) "Commission": The Oregon Racing Commission or any successor agency.

(11) "Confidential Information":

- (a) The amount of money credited to, debited from, withdrawn from, or present in any particular account holder's account;
- (b) The amount of money wagered by a particular account holder on any race or series of races;
- (c) The account number and secure personal identification code of a particular account holder;
- (d) The identities of particular entries on which the account holder is wagering or has wagered; and
- (e) Unless otherwise authorized by the account holder, the name, address, and other information in the possession of the account wagering center and race meet licensee that would identify the account holder to anyone other than the commission, the account wagering center or the race meet licensee.

(12) "Credits": All positive inflows of money to an account.

(13) "Debits": All negative outflow of money from an account.

(14) "Deposit": A payment of money by cash, check, money order, credit card, debit card, or electronic funds transfer made by an account holder to the account holder's account.

(15) "Parlay": A single wager combining multiple individual selections into one bet, where winnings from each successful selection are automatically reinvested onto subsequent selections, with the final payout determined by multiplying the odds or dividends of all winning components.

~~(1516)~~ "Person": Any natural person at least 18 years of age, a single member limited liability company where the single member is a natural person at least 18 years of age, a single shareholder sub-chapter S corporation in which the shareholder is a natural person at least 18 years of age or partnership in which all members are at least 18 years of age and the partnership agreement has been approved by the Commission.

~~(1617)~~ "Principal Residence Address": That place where the person submitting an application for an account resides at least fifty percent (50%) of the time during the calendar year.

~~(1718)~~ "Proper Identification": A form of identification accepted in the normal course of business to establish that the person making a transaction is an account holder.

~~(1819)~~ "Race Course": As defined in ORS 462.010(5).

~~(1920)~~ "Race Meet Licensee": Any person or entity holding a currently valid license to engage in racing or related regulated activities.

~~(2021)~~ "Secure Personal Identification Code": An alpha-numeric character code chosen by an account holder as a means by which the advance deposit wagering licensee or race meet licensee may verify a wager or account transaction as authorized by the account holder.

~~(2122)~~ "Withdrawal": A payment of money from an account by the advance deposit wagering licensee or race meet licensee to the account holder when properly requested by the account holder.

~~(2223)~~ "Withdrawal Slip": A form provided by the race meet licensee for use by an account holder in withdrawing funds from an account.

Statutory/Other Authority: ORS 462.270(3) & 462.700

Statutes/Other Implemented: ORS 462.142

History:

[RC 8-2018, amend filed 12/10/2018, effective 12/10/2018](#)

[RC 6-2018, temporary amend filed 10/12/2018, effective 10/15/2018 through 04/12/2019](#)

RC 2-2015, f. & cert. ef. 3-25-15

RC 3-2014(Temp), f. & cert. ef. 10-23-14 thru 4-21-15

RC 3-2012, f. 10-9-12, cert. ef. 10-15-12

RC 2-2012, f. 5-29-12, cert. ef. 6-1-12

RC 3-2000, f. 3-27-00, cert. ef. 5-1-00

Fiscal impact: None

Advisory meeting required: No

Hearing requirement: No

OFFICE OF THE SECRETARY OF STATE

TOBIAS READ
SECRETARY OF STATE

MICHAEL KAPLAN
DEPUTY SECRETARY OF STATE



ARCHIVES DIVISION

STEPHANIE CLARK
DIRECTOR

800 SUMMER STREET NE
SALEM, OR 97310
503-373-0701

NOTICE OF PROPOSED RULEMAKING
INCLUDING STATEMENT OF NEED & FISCAL IMPACT

CHAPTER 462
OREGON RACING COMMISSION

FILED

04/03/2025 2:41 PM
ARCHIVES DIVISION
SECRETARY OF STATE

FILING CAPTION: Amends OAR 462-160-0130 Adds language for TC02 testing in equine athletes

LAST DAY AND TIME TO OFFER COMMENT TO AGENCY: 05/23/2025 8:00 AM

The Agency requests public comment on whether other options should be considered for achieving the rule's substantive goals while reducing negative economic impact of the rule on business.

A public rulemaking hearing may be requested in writing by 10 or more people, or by a group with 10 or more members, within 21 days following the publication of the Notice of Proposed Rulemaking in the Oregon Bulletin or 28 days from the date the Notice was sent to people on the agency mailing list, whichever is later. If sufficient hearing requests are received, the notice of the date and time of the rulemaking hearing must be published in the Oregon Bulletin at least 14 days before the hearing.

CONTACT: Karen Parkman
503-853-5927
karen.parkman@orc.oregon.gov

PO Box 366
Gresham, OR 97030

Filed By:
Karen Parkman
Rules Coordinator

NEED FOR THE RULE(S)

To allow for testing of total concentration of all forms of carbon dioxide (TC02) levels in equine athletes prior to racing.

DOCUMENTS RELIED UPON, AND WHERE THEY ARE AVAILABLE

UC Davis testing lab and veterinarian consensus. Electronically stored with the agency.

STATEMENT IDENTIFYING HOW ADOPTION OF RULE(S) WILL AFFECT RACIAL EQUITY IN THIS STATE

Does not affect racial equity

FISCAL AND ECONOMIC IMPACT:

None to participants. Agency can absorb testing costs with current resources.

COST OF COMPLIANCE:

(1) Identify any state agencies, units of local government, and members of the public likely to be economically affected by the rule(s). (2) Effect on Small Businesses: (a) Estimate the number and type of small businesses subject to the rule(s); (b) Describe the expected reporting, recordkeeping and administrative activities and cost required to comply with the rule(s); (c) Estimate the cost of professional services, equipment supplies, labor and increased administration required to comply with the rule(s).

None to participants. Agency can absorb testing costs with current resources.

DESCRIBE HOW SMALL BUSINESSES WERE INVOLVED IN THE DEVELOPMENT OF THESE RULE(S):

Small business were not involved and are not affected.

WAS AN ADMINISTRATIVE RULE ADVISORY COMMITTEE CONSULTED? YES

AMEND: 462-160-0130

RULE SUMMARY: Amends OAR 462-160-0130 Adds language for testing the total concentration of all forms of carbon dioxide (TCO2) in equine athletes.

CHANGES TO RULE:

462-160-0130

Medications and Prohibited Substances ¶¶

(1) No horse may be administered any substance, other than foods, by any route or method less than 24 hours before the original post time for the race in which the horse is entered except furosemide (by the manner described in these rules) unless approved by a commission veterinarian:¶¶

(a) Any licensee of the commission, including veterinarians, found to be responsible for the improper or intentional administration of any drug resulting in a positive test may, after proper notice and hearing, be subject to the same penalties set forth for the licensed trainer;¶¶

(b) The licensed trainer is responsible for notifying the licensed owner, veterinarian or any other licensed party involved in a positive laboratory finding of any hearings and any resulting action. In addition their presence may be required at any and all hearings relative to the case;¶¶

(c) Any veterinarian found to be involved in the administration of any drug with an RCI Classification of 1, 2, or 3, involved in a prohibited practice as outlined in OAR 462-160-0120, or involved in an ORS 462 violation shall be referred to the State Licensing Board of Veterinary Medicine for consideration of further disciplinary action and/or license revocation. This is in addition to any penalties issued by the stewards or the commission;¶¶

(d) Any person who the stewards or the commission believe may have committed acts in violation of criminal statutes may be referred to the appropriate law enforcement agency. Administrative action taken by the stewards or the commission does not prohibit a prosecution for criminal acts committed, nor does a potential criminal prosecution stall administrative action by the stewards or the commission;¶¶

(e) A licensed trainer shall not benefit financially during the period for which the individual has been suspended. This includes, but is not limited to, ensuring that horses are not transferred to licensed family members.¶¶

(2) Medication Restrictions:¶¶

(a) A finding by the commission approved laboratory of a prohibited drug, chemical or other substance in a test specimen of a horse is prima facie evidence that the prohibited drug, chemical or other substance was administered to the horse and, in the case of a race day test, was present in the horse's body on race day.

Prohibited substances include:¶¶

(A) Drugs or medications for which no acceptable threshold concentration has been established;¶¶

(B) Therapeutic medications in excess of established threshold concentrations;¶¶

(C) Substances present in the horse in excess of concentrations at which such substances could occur naturally; and¶¶

(D) Substances foreign to a horse at concentrations that cause interference with testing procedures.¶¶

(b) Except as otherwise provided by this chapter, a person may not administer or cause to be administered by any means to a horse a prohibited drug, medication, chemical or other substance, including any restricted medication pursuant to this chapter less than 24-hours before post time for the race in which the horse is entered.¶¶

(3) Medical Labeling:¶¶

(a) No person on association grounds where horses are lodged or kept, excluding licensed veterinarians, shall have in or upon association grounds which that person occupies or has the right to occupy, or in that person's personal property or effects or vehicle in that person's care, custody or control, a drug, medication, chemical, foreign substance or other substance that is prohibited in a horse on a race day unless the product is labeled in accordance with this subsection;¶¶

(b) Any drug or medication which is used or kept on association grounds and which, by federal or state law, requires a prescription must have been validly prescribed by a duly licensed veterinarian, and in compliance with the applicable state statutes. All such allowable medications must have a prescription label which is securely attached and clearly ascribed to show the following:¶¶

(A) The name of the product;¶¶

(B) The name, address and telephone number of the veterinarian prescribing or dispensing the product;¶¶

(C) The name of each patient (horse) for whom the product is intended/prescribed;¶¶

(D) The dose, dosage, duration of treatment and expiration date of the prescribed/dispensed product; and¶¶

(E) The name of the person (trainer) to whom the product was dispensed.¶¶

(4) Non-Steroidal Anti-Inflammatory Drugs (NSAIDs):¶¶

(a) The use of one of three approved NSAIDs shall be permitted under the following conditions:¶¶

(A) Horses on any permitted NSAID will be designated on the overnight and the daily racing program;¶¶

- (B) No horse utilizing a permitted NSAID may be entered into a race unless the presence of the specific NSAID is stated on the entry form at the time of entry. Errors may be corrected up until scratch time. If no scratch time is used, the stewards may designate a time until which errors may be corrected;¶
- (C) Not to exceed the following permitted serum or plasma threshold concentrations which are consistent with administration by a single intravenous injection not less than 24-hours before the post time for the race in which the horse is entered:¶
- (i) Phenylbutazone - 2 micrograms per milliliter;¶
 - (ii) Flunixin - 20 nanograms per milliliter;¶
 - (iii) Ketoprofen - 2 nanograms per milliliter.¶
- (D) These or any other NSAID are prohibited to be administered within the 48-hours before the original post time for the race in which the horse is entered;¶
- (E) The presence of any unapproved NSAID in serum, plasma or urine sample exceeding the established thresholds pursuant to OAR 462-160-0130(8) is not permitted in a race day sample.¶
- (b) Any horse to which an NSAID has been administered shall be subject to having a blood and/or urine sample(s) taken at the direction of a commission veterinarian to determine the quantitative NSAID level(s) and/or the presence of other drugs which may be present in the blood or urine sample(s);¶
- (c) When listed to race on a permitted NSAID, the approved laboratory must be able to detect the presence of a permitted NSAID in serum, plasma or urine by the routine methods of detection;¶
- (d) If a permitted NSAID is detected in the urine or in any other specimen taken from a horse not stated to have permitted medication in its system on the entry form and/or program, the violation will result in a penalty to the horse's trainer and may result in loss of purse;¶
- (e) If the same horse has three (3) overages of any NSAID during a 365 day period a commission veterinarian may rule the horse off all NSAIDs for a period of one year (365 days);¶
- (f) The decision of whether to scratch a horse which has been entered incorrectly or is incorrectly treated shall be left to the discretion of a commission veterinarian.¶
- (g) Stacking violation may occur when two or more non-steroidal anti-inflammatory drugs are present at detectable levels. ¶
- (h) All other non-steroidal anti-inflammatory drugs-laboratory concentration of detection are not permitted.¶
- (5) NSAID Stacking Classification -The presence of more than one NSAID may constitute a NSAID stacking violation consistent with the following restrictions:¶
- (a) Class 1 NSAID Stacking Violation occurs when: ¶
- (A) Two non-steroidal anti-inflammatory drugs are found at individual levels determined to exceed the following restrictions: ¶
- (i) Flunixin- 20 nanograms per milliliter of plasma or serum;¶
 - (ii) Ketoprofen- 2 nanograms per milliliter of plasma or serum;¶
 - (iii) Phenylbutazone- 2 micrograms per milliliter of plasma or serum;¶
 - (iv) All other non-steroidal anti-inflammatory drugs-laboratory concentration of detection¶
- (B) Three or more non-steroidal anti-inflammatory drugs are found at individual levels determined to exceed the following restrictions:¶
- (i) Flunixin- 3 nanograms per milliliter of plasma or serum;¶
 - (ii) Ketoprofen- 1 nanograms per milliliter of plasma or serum;¶
 - (iii) Phenylbutazone- 0.3 micrograms per milliliter of plasma or serum;¶
 - (iv) All other non-steroidal anti-inflammatory drugs-laboratory concentration of detection¶
- (b) Class 2 NSAID Stacking Violation occurs when any one substance noted in subsection (5)(a)(A)(i-v) above is found in excess of the restrictions contained therein in combination with any one of the following substances at levels below the restrictions so noted but in excess of the following levels:¶
- (A) Flunixin- 3 nanograms per milliliter of plasma or serum;¶
 - (B) Ketoprofen- 1 nanograms per milliliter of plasma or serum;¶
 - (C) Phenylbutazone- 0.3 micrograms per milliliter of plasma or serum;¶
- (c) Class 3 NSAID Stacking Violation occurs when any combination of two of the following non-steroidal anti-inflammatory drugs are found at or below the restrictions in Subsection (5)(a)(A)(i-v) above but in excess of the following noted restrictions:¶
- (A) Flunixin- 3 nanograms per milliliter of plasma or serum;¶
 - (B) Ketoprofen- 1 nanograms per milliliter of plasma or serum;¶
 - (C) Phenylbutazone- 0.3 micrograms per milliliter of plasma or serum¶
- (6) Furosemide:¶
- (a) The commission may approve the use of furosemide at any race meet if, in the opinion of the commission, the race meet can provide the necessary qualified staffing, security and for the additional laboratory analysis costs and any other controls necessary to administer a furosemide program;¶

(b) Furosemide may be administered intravenously to a horse, which is entered to compete in a race. Except under the instructions of a commission veterinarian or the racing veterinarian for the purpose of removing a horse from the veterinarian's list, furosemide shall be permitted only if the following process is followed:¶¶

(A) After the horse's licensed trainer and licensed veterinarian determine that it would be in the horse's best interests to race with furosemide, the horse may be so entered.¶¶

(B) The horse may discontinue from racing on furosemide at the licensed trainer's choice at the time of entry.¶¶

(C) Furosemide shall only be administered on association grounds;¶¶

(c) Horses to run with furosemide must be so noted on the entry form at the time of entry. Errors may be corrected up until scratch time. If no scratch time is used, the stewards may designate a time until which errors may be corrected:¶¶

(A) Horses entered to race with furosemide will be designated on the overnight and the daily racing program with a "Lasix?" or "L". If the race is the first race the horse is to run in on furosemide, it shall be designated in the daily racing program with a "1-L". If the race is the first race the horse runs without furosemide after running one or more races with furosemide, it shall be designated in the program by "O-L" or "L-X";¶¶

(B) When discovered prior to the race, errors in the listing of furosemide treatments in the program shall be announced to the public.¶¶

(d) The use of furosemide shall be permitted under the following circumstances:¶¶

(A) Furosemide shall be administered no more than four and a half hours but not less than three hours prior to the original scheduled post time for the race for which the horse is entered;¶¶

(B) The furosemide dosage administered shall not exceed 300 mg. nor be less than 150 mg;¶¶

(C) Furosemide shall be administered by a single, intravenous injection;¶¶

(D) The veterinarian treating the horse shall cause to be delivered to a commission veterinarian or designated representative no later than one hour prior to post time for the race for which the horse is entered the following information under oath on a form approved by a commission veterinarian:¶¶

(i) The name of the horse, racetrack name, the date and time the furosemide was administered to the entered horse;¶¶

(ii) The dosage amount of furosemide administered to the entered horse; and¶¶

(iii) The printed name and signature of the attending licensed veterinarian who administered the furosemide;¶¶

(iv) Violations of this subsection (subsection (d)) shall result in a fine and scratch from the race the horse was entered to run. Violations may also result in a commission veterinarian ordering the loss of furosemide privileges.¶¶

(e) Test results must show a detectable concentration of the drug in the race day serum, plasma or urine sample. If furosemide is not detected in a race day sample, a penalty may be imposed upon the horse's trainer without loss of purse:¶¶

(A) Quantification of furosemide in serum or plasma shall be performed. Concentrations of furosemide in serum or plasma shall not exceed 100 nanograms of furosemide per milliliter of serum or plasma. When the concentration of furosemide exceeds 100 nanograms of furosemide per milliliter of serum or plasma, specific gravity of the corresponding urine sample shall be measured.¶¶

(B) The specific gravity of race day urine samples may be measured to ensure that samples are sufficiently concentrated for proper chemical analysis. The specific gravity shall not be below 1.010.¶¶

(f) Unauthorized use of furosemide shall result in a penalty to the horse's trainer;¶¶

(g) The decision of whether to scratch a horse which has been entered incorrectly or is incorrectly treated shall be left to the discretion of a commission veterinarian;¶¶

(h) A commission veterinarian may rule a horse off furosemide if in his/her opinion it is in the horse's best interest, the interest of the citizens of the state or the best interest of horse racing.¶¶

(7) Bleeder List:¶¶

(a) The commission veterinarians shall maintain a Bleeder List of all horses, which have demonstrated external evidence of exercise induced pulmonary hemorrhage from one or both nostrils during or after a race or workout as observed by a commission veterinarian;¶¶

(b) Every confirmed bleeder, regardless of age, shall be placed on the Bleeder List and be ineligible to enter for the following time periods:¶¶

(A) First incident - 14 days;¶¶

(B) Second incident within 365 day period - 30 days;¶¶

(C) Third incident within 365 day period - 180 days;¶¶

(D) Fourth incident within 365-day period - barred for racing lifetime.¶¶

(c) For the purposes of counting the number of days a horse is ineligible to be entered for a race, the day the horse bled externally is the first day of the recovery period;¶¶

(d) The voluntary administration of furosemide without an external bleeding incident shall not subject the horse to the initial period of ineligibility as defined by this policy;¶¶

(e) A horse may be removed from the Bleeder List only upon the direction of a commission veterinarian;¶
(f) A horse which has been placed on a Bleeder List in another jurisdiction pursuant to these rules shall be placed on a Bleeder List in this jurisdiction.¶

(8) Controlled Therapeutic Medications¶

(a) The following quantitative medications are permissible in test samples up to the stated concentrations in urine:¶

- (A) Acepromazine - metabolite, 2-(1- hydroxyethyl) promazine sulfoxide (HEPS)- 10 ng/ml¶
- (B) Albuterol - 1 ng/ml¶
- (C) Butorphanol - 300 ng/ml¶
- (D) Carboxydetomidine - 2 ng/ml¶
- (E) Clenbuterol - 140 pg/ml (in quarter horse and mixed breed races the presence of clenbuterol is prohibited)¶
- (F) Mepivacaine - metabolite, hydroxymepivacaine -10 ng/ml¶

(b) The following quantitative medications are permissible in test samples up to the stated concentrations in serum or plasma:¶

- (A) Acepromazine - metabolite, 2-(1- hydroxyethyl) promazine sulfoxide (HEPS)- 10 ng/ml¶
- (B) Albuterol - 1 ng/ml¶
- (C) Betamethasone - 10 pg/ml¶
- (D) Butorphanol - 2 ng/ml¶
- (E) Cetirizine - 6 ng/ml¶
- (F) Cimetidine - 400 ng/ml¶
- (G) Clenbuterol - 2 pg/ml (in quarter horse and mixed breed races, the presence of clenbuterol is prohibited)¶
- (H) Dantrolene - 100 pg/ml¶
- (I) Detomidine - 1 ng/ml¶
- (J) Dexamethasone - 5 pg/ml¶
- (K) DMSO - 10 mcg/ml ¶
- (L) Glycopyrrrolate - 3 pg/ml¶
- (M) Guaifenesin - 12 ng/ml¶
- (N) Isoflupredone - 100 pg/ml¶
- (O) Lidocaine - metabolite, 3-OH lidocaine - 20 pg/ml¶
- (P) Mepivacaine LOD¶
- (Q) Methocarbamol - 1 ng/ml¶
- (R) Methylprednisolone - 100 pg/ml¶
- (S) Omeprazole - metabolite, omeprazole sulfide - 10 ng/ml¶
- (T) Prednisolone - 1 ng/ml¶
- (U) Procaine penicillin - 25 ng/ml¶
- (V) Ranitidine - 40 ng/ml¶
- (W) Triamcinolone acetonide - 100 pg/ml¶
- (X) Xylazine - 200 pg/ml¶

(9) Environmental Contaminants and Substances of Human Use:¶

(a) The following substances can be environmental contaminants in that they are endogenous to the horse or that they can arise from plants traditionally grazed or harvested as equine feed or are present in equine feed because of contamination during the cultivation, processing, treatment, storage or transportation phases: Polyethylene glycol (PEG), PEG-like substances, Hordenine;¶

(b) Regulatory thresholds have been set for the following substances: Caffeine - 100 nanograms of caffeine per milliliter of serum or plasma;¶

(c) If the preponderance of evidence presented in the hearing shows that a positive test is the result of environmental contamination or inadvertent exposure due to human drug use it should be considered as a mitigating factor in any disciplinary action taken against the affected trainer.¶

(10) Androgenic-Anabolic Steroids (AAS)¶

(a) No AAS shall be permitted in test samples collected from racing horses except for residues of the major metabolite of stanozolol, nandrolone, and the naturally occurring substances boldenone and testosterone at concentrations equal to or less than the indicated thresholds.¶

(b) Concentrations of these AAS shall not exceed the following urine threshold concentrations in total (free drug; or metabolite and drug; or metabolite liberated from its conjugates):¶

- (A) 16beta-hydroxystanozolol (metabolite of stanozolol (Winstrol)): 1 ng/ml for all horses regardless of sex.¶
- (B) Boldenone (Equipoise® is the undecylenate ester of boldenone) in:¶
 - (i) Male horses other than geldings - 15 ng/ml.¶
 - (ii) No boldenone shall be permitted in geldings or female horses.¶
- (C) Nandrolone (Durabolin® is the phenylpropionate ester and Deca-Durabolin® is the decanoate ester) in:¶

- (i) Geldings - 1 ng/ml.¶
- (ii) Fillies and mares - 1 ng/ml.¶
- (iii) In male horses other than geldings - forty-five (45) ng/ml of nandrolone metabolite, 5 α -oestrane-3 β -17 α -diol.¶
- (D) Testosterone in:¶
- (i) Geldings - 20 ng/ml.¶
- (ii) Fillies and mares - 55 ng/ml.¶
- (iii) Male horses other than geldings - Testosterone will not be tested.¶
- (c) All other AAS are prohibited in racing horses.¶
- (d) Race day urine samples collected from intact males must be identified to the laboratory.¶
- (e) Any horse to which an anabolic steroid has been administered in order to assist in the recovery from illness or injury may be placed on the veterinarian's list in order to monitor the concentration of the drug or metabolite in urine. After the urine concentration has fallen below the designated threshold for the administered AAS, the horse is eligible to be removed from the list.¶

(11) Clenbuterol:¶

- (a) The use of Clenbuterol shall be permitted under the following conditions: A test sample shall not exceed 2 picograms/milliliter (ml) of Clenbuterol in the blood or serum or 140 pg/ml in urine.¶
- (b) Notwithstanding (11)(a), the use of Clenbuterol, albuterol, zilpatral, ractopamine or any analogues thereof in American Quarter Horse racing at recognized race tracks in Oregon is prohibited. All horses entering an official Quarter Horse race will be subject to testing by any biologic method including but not limited to hair, blood and urine.¶

(12) Total Carbon Dioxide (TCO2)¶

(a) Definitions¶

- (A) TCO2 (Total Carbon Dioxide): The total concentration of all forms of carbon dioxide, including bicarbonate, carbonate, and dissolved CO2, in a plasma or serum sample. The TCO2 concentration is used for regulatory purposes, and dissolved CO2 represents only a small fraction (approximately 3%) of the total TCO2.¶
- (B) Total CO2 Analyzer: A device used to measure TCO2 in plasma or serum. It works by adding acid to the sample, converting all forms of carbonates, bicarbonates, and carbonic acid into water and CO2. The resulting CO2 concentration is measured, representing the total CO2 available in the sample.¶
- (C) Measurement Uncertainty (MU): The experimentally determined variability of the analytical process, expressed as a concentration value. The MU characterizes variability from the measurement process and is specific to each laboratory unless standardized methods are adopted across laboratories.¶
- (D) Regulatory Threshold: The maximum permissible TCO2 concentration, set at 37 millimoles/L (mmol/L) for plasma/serum, to identify a state of metabolic alkalosis in horses.¶
- (E) Decision Level: The threshold value for TCO2, accounting for the measurement uncertainty. The decision level is determined by adding the laboratory's measurement uncertainty to the regulatory threshold of 37 mmol/L.¶

(b) Regulatory Threshold and Testing Procedures¶

- (A) Regulatory Threshold for TCO2: The regulatory threshold for TCO2 is set at 37 mmol/L, based on a statistically derived threshold designed to detect metabolic alkalosis. All horses in the U.S. racing jurisdictions are subject to this threshold. The decision level for TCO2 is 37 mmol/L plus the laboratory's measurement uncertainty.¶
- (B) Sample Collection: Blood samples for TCO2 testing should be collected 45 minutes (+ or - 15 minutes) pre-race and approximately 3 hours after furosemide administration. To ensure accurate results, blood samples must not be frozen and should be handled consistently.¶
- (C) Furosemide Administration: Furosemide administration produces an average increase in TCO2 of 1.7 mmol/L for a 250mg IV dose administered four hours prior to the race. This effect is considered in the established regulatory threshold of 37 mmol/L. Pre-furosemide samples require a lower regulatory threshold and horses must be secured in a detention barn until race time.¶
- (D) Post-Race Testing: Horses selected for post-race TCO2 testing should be required to remain in the test barn for at least 90 minutes before sampling to allow TCO2 levels to stabilize. Post-race TCO2 sampling is discouraged to ensure accurate results.¶

(c) Instrumentation and Testing Requirements¶

- (A) Instrumentation: TCO2 analysis must be conducted using validated, standardized, reproducible procedures. Most laboratories should utilize Beckman EL-ISE analyzers, as these were used to establish the international threshold. Any alternative instruments used must be shown to be equivalent to Beckman equipment in consistency and performance.¶
- (B) Sample Processing: Blood samples must be processed and analyzed within 120 hours to prevent sample degradation that may lead to reduced TCO2 values.¶

(d) Commentary on Elevated TCO2 Values¶

- (A) Interpretation of Elevated TCO2: An elevated TCO2 concentration may indicate metabolic alkalosis but is not

proof of the administration of alkalinizing substances such as sodium bicarbonate. Some dietary factors, such as high positive dietary cation-anion balance (DCAB), can lead to metabolic alkalosis.¶

(B) Furosemide and Elevated TCO₂: The administration of furosemide (Lasix/Salix) typically results in a mild increase of 1.7 mmol/L in TCO₂. Therefore, the 37 mmol/L threshold already accounts for the typical effect of furosemide.¶

(C) Investigation of Elevated TCO₂: When an elevated TCO₂ value is detected, regulators should conduct a thorough investigation, which includes quarantine of the horse and periodic blood sample collection. Elevated TCO₂ values, regardless of the cause, are violations of racing rules.¶

(D) Split Sample Testing: Split samples may be used for TCO₂ testing, but both the official and split sample must be tested in parallel at their respective laboratories. Delays in testing could result in inaccurate readings due to sample degradation.

Statutory/Other Authority: ORS 462.270(3)

Statutes/Other Implemented: ORS 462.270, 462.415

462-160-0130

(12) Total Carbon Dioxide (TCO₂)

(a) Definitions

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(B) Total CO₂ Analyzer: A device used to measure TCO₂ in plasma or serum. It works by adding acid to the sample, converting all forms of carbonates, bicarbonates, and carbonic acid into water and CO₂. The resulting CO₂ concentration is measured, representing the total CO₂ available in the sample.

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Oregon Racing Commission Strategic Plan

Background information on methodology to engage interested parties:

The creation of the ORC Strategic Plan was developed through engagement with multiple external interested parties. These include, but are not limited to: Industry associations, other interested associations, other government entities, tribal leaders and their communities, licensees, and professional associations.

VISION, MISSION, AND VALUES & EQUITY STATEMENT

VISION:

The Oregon Racing Commission is the go-to source for industry-respected regulations, customer focused processes, and empowered excellence in racing.

MISSION:

The Oregon Racing Commission is dedicated to promoting the highest standards of safety and integrity within the equine racing industry, both on-ground and online. Our mission is to safeguard the welfare of athletes, both human and equine, with a steadfast commitment to the best interests of our citizenry, licensees, participants, and the economy.

MOTTO:

Excellence in Racing; Safety First, Integrity Always.

VALUES:

To fulfill our mission, and with an emphasis on technology-driven solutions, we aim to:

Welfare, Health, and Safety:

Prioritizing the health, safety, and well-being of our equine and human athletes through strict regulations and training, while promoting equine care and retirement. Advocating the safety and wellbeing of all other participants and aspects of the racing industry.

Public confidence:

Building and maintaining public confidence in the integrity and credibility of the horse racing industry.

Integrity:

Provide fair, neutral, impartial regulatory treatment of licensees. Ensuring the honesty and fairness of all participants, including trainers, jockeys, licensees, owners, and officials, ensuring equal opportunities for all.

Regulatory Excellence:

Ensuring strict adherence by establishing rules and regulations and taking appropriate action against industry violations.

Continuing to hold primacy of online wagering licensing within the horse racing industry by providing a comprehensive regulatory framework and promoting innovation in a business-friendly environment.

Transparency:

Providing clear and open communication about rules, regulations, and decision-making processes.

Support the Economy:

By regulating and promoting pari-mutuel wagering, we stimulate economic growth, creating jobs and opportunities that benefit both the racing industry and the wider Oregon community.

Customer Service:

We believe that customer service is not just a department, but a culture. We strive to provide quick, easy, personalized, and empathetic service to every customer, every time. We listen to our customers, understand their needs, and offer solutions that work for them. We treat our customers with respect, honesty, and kindness. We are always looking for ways to improve our service and exceed our customers' expectations.

History:

The Oregon Racing Commission is committed to the long-standing tradition of horse racing and recognizes that it is a Cornerstone of our state's history.

EQUITY STATEMENT:

The Oregon Racing Commission has followed with interest the work of the Governor's Office of Diversity and Inclusion/ Affirmative Action meeting discussions. As a result, the ORC has confirmed its alignment to intentionally diversify our workforce, operations, and perspectives.

The ORC promotes a culture that fosters and embeds diversity and inclusion throughout its operations, both internally with staff and externally with members of the public, interested parties and/or partners by increasing diverse and multi-cultural perspectives, improving business and service delivery outcomes, increasing certified firm contracting inclusion, improving individual and organizational cultural competences, and improving organizational accountability.

1. CONDUCT A PESTLE ANALYSIS

PESTLE Factor	Analysis
Political (State or federal policy, rules, new laws, and upcoming elections.)	Pressure from certain groups (grey2k. PETA, legislators, anti-gambling entities, tribes, competing gambling options).
Economic (The broad, economic climate we are in, such as inflation rates, interest rates, economic growth, and property prices.)	Our industry tends to do better facing economic concerns.
Social (The population growth rates, cultural aspects, age distribution, and changing social behaviors.)	Skewed towards older demographics and rural communities. Growing interest increasing in Latino communities.
Technological (The availability of technology and rate of technological changes for you and to your customer.)	Database modernization is needed. Staff challenges around tech and tech-skills.
Legal (The laws directly connected to us and our area of activity.)	Regulatory updates (also political)
Environmental (The surrounding environment, weather, natural disasters, geographical position, climate changes, and sustainability.)	Heat, AQI, weather conditions, pollution from the track (e.g.: runoff), preserving open/community spaces

2. SET GOALS AND OBJECTIVES

S.M.A.R.T	Description
Specific	What do you want to achieve? What is the outcome you are wanting?
Measurable	How will you know the goal has been achieved? How will you measure progress?
Achievable	How can we accomplish the goal? What steps or tasks are needed to achieve the goal?
Relevant	Does this goal align with agency strategies? Is this the right time?
Time-Bound	What is the timeframe to achieve the goal? What is the completion date?

Goal #1: Promote live racing in Oregon to enhance all aspects of the horse racing industry in support of a strong Oregon economy.

Outcome(s):

- Monitor and encourage economic growth.
- Support the rural county fair meets.
- Advocate horse racing attributes and benefits to the public.
- Continue to ensure excellent customer service is a priority for all staff.

Goal #2: Ensure the safety and security of humans, equine, wagering community and property.

Outcome(s):

- Reduction in injuries to our equine and human athletes.
- Require our licensees to increase monitoring, awareness of avenues, and resources for responsible wagering.
- Provide and enforce policies and procedures regarding the safety of the participants, licensees and staff.
- Provide opportunities for staff to continue learning and researching the latest industry safety standards.
- Develop relationships with industry experts to maintain alignment with best practices.

Goal #3: Continue to be the leader in licensing and regulating online wagering companies.

Outcome(s):

- Provide a rigorous regulatory framework.
- Ensure business friendly practices with open communication across all industry partners.
- Continue to be the recognized go-to regulator for all online wagering regulatory issues.
- Creating collaborative opportunities for licensees.

Goal #4: Forward thinking and technologically savvy.

Outcome(s):

- Stay up to date on trends and changes in technology.
- Be open to exploring new ideas and business opportunities.
- Ensure that the public faith in the technology we license is sound.

Goal #5: Increase transparency and access to information.

Outcome(s):

- Provide continual training for commissioners and staff on the requirements around transparency .
- Provide opportunities for engagement with the public.
- Regularly meet with interested parties such as legislators, tribes, and associations to educate them and elicit feedback on our operations.
- Provide extensive resources, research, and historical data on our website, for interested parties and industry associates.

3. DEVELOP STRATEGIES



Determine the best course of action to achieve your goals and objectives.

Description
Project #1 Assist with the passage of statutes that will promote rural economic growth.
Project #2 Revamp our rules and policies with the latest science, research, and industry recommendations as it pertains to safety.
Project #3 Increase our facilitation role at the annual Online Forum in 2025 and in 2026 bring in at least two renowned speakers.
Project #4 Modernization of the ORC licensing database
Project #5 Complete revamp of our website

4. CREATE AN ACTION PLAN



Develop an action plan that outlines the specific steps you will take to implement your strategies.

Description	Start Date	End Date	Duration
Project #1 Assist with the passage of statutes that will promote rural economic growth.	10/2023	6/2025	17 months
Project #2	10/2023	ongoing	ongoing

Revamp our rules and policies with the latest science, research, and industry recommendations as it pertains to safety.			
Project #3 Increase facilitation on online wagering forum	2024	ongoing	ongoing
Project #4 Modernization of the ORC licensing database	7/2022	12/2025	4.5 years
Project #5 Complete revamp of our website	2/2024	2/2027	3 years

5. ALLOCATE RESOURCES



Determine the resources, including financial, human, and technological, required to implement your action plan.

Project 1: Need minor resources \$1,000.00 travel, meetings, and handouts.

Project 2: No additional resources needed. This will be managed by ORC staff and industry contacts.

Additional training for staff may be necessary and training is already in the ORC budget.

Project 3: Additional costs budget \$5k

Project 4: Approximate five-year estimate is \$300,000.00. The vast majority of integration and implementation will be absorbed by existing staff. Additional staff may be needed on a short-term contract basis for data entry. This is not expected to exceed \$2,000.00.

Project 5: Minimal additional resources will be needed. We anticipate getting a tutorial for under \$2,000.00 which the agency can absorb.

6. MONITOR AND EVALUATE



Determine how you will continuously monitor your progress and evaluate the effectiveness of your strategies to determine if they need to be adjusted.

Project	Actions & Reviews
Project #1	Regular meetings with interested parties, including but not limited to: Industry and other Interested Associations

Assist with the passage of statutes that will promote rural economic growth.	Legislators Governor's office Tribes Rural Communities Internal quarterly reviews on progress and future actions
Project #2 Revamp our rules and policies with the latest science, research, and industry recommendations as it pertains to safety.	ORC will continue to seek additional training and research to stay informed of the latest science, research, and industry recommendations. Internal quarterly reviews on progress and future actions.
Project #3 Increase facilitation: online wagering forum	Continue to be invaluable to the facilitation of ideas for the industry through leading-edge regulations and solutions.
Project #4 Modernization of the ORC licensing database	Regular reviews with Procurement until a contract has been signed. As a minimum, monthly meetings with the EIS Management team. Internal monthly reviews on progress and future actions. Routine meetings to keep the project on schedule.
Project #5 Complete revamp of our website	Identify the short- and long-term goals no later than February of 2026. <ol style="list-style-type: none"> 1. Educational Resources and Training Opportunities 2. Informational: all topics related to information. 3. Regulatory: Licensing, Rules and Statutes, FAQ, Public Records, Legislative Bills 4. ADW/Mutuels and Reports 5. Medication/Safety 6. News 7. Tribal Information 8. Historical Staff Training – SharePoint 2016 Identify internal resources by Summer 2025. Internal quarterly reviews on progress and future actions.

Version 1.2 Revised February 4, 2025

Oregon Racing Commission

Information Technology Strategic Plan: 2024 - 2027

FOUNDATION

OUR MISSION

The Oregon Racing Commission is dedicated to promoting the highest standards of safety and integrity within the equine racing industry, both on-ground and online. Our mission is to safeguard the welfare of athletes, both human and equine, with a steadfast commitment to the best interests of our citizenry, licensees, participants, and the economy.

OUR VISION

The Oregon Racing Commission is the go-to source for industry-respected regulations, customer focused processes, athlete safety and welfare and empowered excellence in racing.

OUR CORE VALUES

Safety and Health - Enhance standards for our athletes both equine and human and the wagering public.

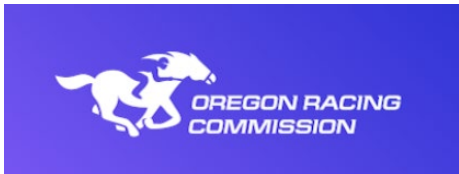
Pari-mutuel Excellence - Ensure sound accountability and control of pari-mutuel system.

Licensing Fairness - Provide fair, neutral regulatory treatment of licensees while providing excellent customer service.

Regulatory Quality - Strive to have regulatory framework that is at least as good or better than the best in similar programs in other states.

Preeminent ADW - To continue holding the primacy of Advanced Deposit Wagering (ADW) licensure.

Transparency – Open and honest communication with those we serve.



STRATEGIC PRIORITIES

GOALS

1. Promote live racing in Oregon to enhance the horse race industry and preserve jobs
2. Ensure the safety and security of humans, equine, wagering community and property
3. Continue to be the leader in licensing and regulating Advance Deposit Wagering (ADW) companies
4. Forward thinking and technologically savvy
5. Increase transparency and access to information

GUIDING PRINCIPLES

Modernize the Experience:

Running outdated applications causes many problems and challenges, and may not align with business goals. Modernization is focused on improving the employee and customer experience.

Innovation and Continuous Improvement:

The organization culture is a catalyst for continuous innovative change, and actively encourages exploration of technology innovation for business benefit.

Transparency in Decisions:

We will be transparent in our decision-making and resource use both internally and

ACTION PLAN

KEY INITIATIVES

Licensing Modernization:

Replace the current un-secure spreadsheet based tracking of licensure with secure cloud based multi-lingual and accessible web-based portal system.

Customer Relationship Management:

Increase self-service resources on the web portal by providing information that is easy to find and accessible to stakeholders while improving commission

Auditing and Reporting Modernization:

Utilize off-the shelf system to produce reports and conduct audits of the pari-mutuel system.

Regulatory Case Management Modernization:

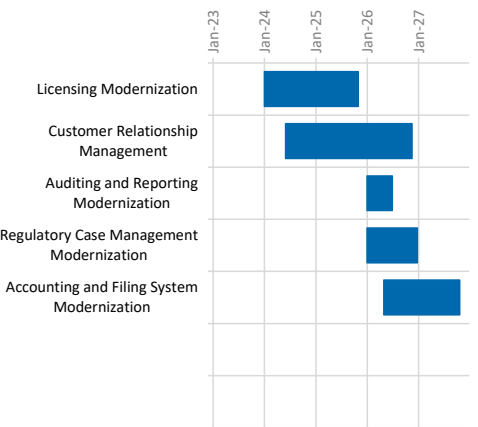
Extend the off-the-shelf Licensing system to track regulatory compliance case investigations eliminating current spreadsheet and office tool processes.

Accounting and Filing System Modernization:

Build upon on the off-the-shelf Licensing platform to incorporate accounting and filing processes to eliminate additional spreadsheet based process.

ROADMAP

5-YEAR PLAN



PERFORMANCE

ALIGNED KEY INDICATORS

License Turnaround:

25% reduction in licensing vetting cycle resulting in \$75,000 per biennial

Excellent Customer Service:

Reduce public records requests buy 50% per annum

Best Practices:

25% reduction in Auditing and Data manual entry time and processing.

Animal Safety:

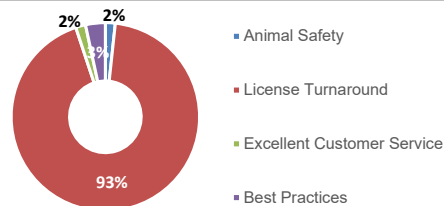
10% reduction in number of dates to complete investigation

Best Practices:

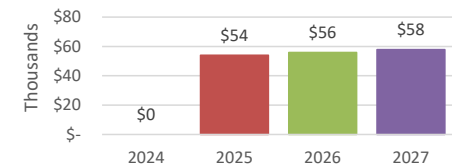
Reduce manual processes and increase useability of filing system

INVESTMENT PORTFOLIO

INVESTMENT LEVEL BY OBJECTIVE



COST PROJECTIONS



Pilot Jockey Safety Helmet Replacement Program

Proposal:

Helmet replacement program to ensure that all jockeys racing in Oregon have proper headgear.
Out riders and pony riders are included.

Policy:

All jockeys racing in Oregon will have their helmets inspected for age expiration and/or damage prior to the start of racing or if an accident occurs which may have damaged the integrity of the helmet.

If a helmet is found to need replacement the ORC will reimburse individuals with a valid receipt up to \$250.00 for a helmet designed or rated for racing use.

Procedures:

Assessments of helmets and review of accident reports will be conducted by ORC Steward or qualified helmet persons. ORC Chief Investigator to submit receipts for purchased helmets to admin. unit for reimbursement. to current ORC licensed individuals whose helmets are found to need replacement.

Mips® Helmet Safety Features

Wondering what Mips® stands for? It means Multi-directional Impact Protection System, and it's a revolutionary technology designed to reduce the amount of rotational force upon impact to the head, providing greater protection in the event of an accident. Mips® helmets include a low friction layer that is designed to rotate inside the helmet upon impact, absorbing and redirecting energy away from the brain.



**** Program assistance is dependent on available funding and may be suspended at any time****
All requests for reimbursement must be pre-approved by the commission prior to purchase.

Seguridad de Jinetes Pilotos

Programa de Reemplazo de Cascos

Propuesta:

Programa de reemplazo de cascos para garantizar que todos los jinetes que compiten en Oregón cuenten con el casco adecuado.
Incluye jinetes de carreras y jinetes de ponis.

Política:

A todos los jinetes que compiten en Oregón se les inspeccionarán los cascos para verificar su caducidad o daños antes del inicio de la carrera, o en caso de accidente que pueda haber dañado su integridad.
Si se determina que un casco necesita ser reemplazado, ORC reembolsará a las personas con un recibo válido hasta \$250.00 por un casco diseñado o clasificado para carreras.

Procedimientos:

Las evaluaciones de los cascos y la revisión de los informes de accidentes serán realizadas por el Comisario de ORC o personal cualificado en cascos. El Investigador Jefe de ORC deberá presentar los recibos de los cascos adquiridos a la unidad administrativa para su reembolso a las personas con licencia de ORC vigentes cuyos cascos necesiten ser reemplazados.

Características de seguridad del casco Mips®

¿Se pregunta qué significa Mips®? Significa Sistema de Protección contra Impactos Multidireccional (MPPS) y es una tecnología revolucionaria diseñada para reducir la fuerza de rotación en la cabeza al impactar, brindando mayor protección en caso de accidente. Los cascos Mips® incluyen una capa de baja fricción diseñada para girar dentro del casco al impactar, absorbiendo y redirigiendo la energía del cerebro.



****La asistencia del programa depende de la disponibilidad de fondos y puede suspenderse en cualquier momento**.**

Todas las solicitudes de reembolso deben ser aprobadas previamente por la comisión antes de la compra.