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## INTRODUCTION

The objectives of the 2018 State of Oregon Salary and Benefit Report for the Executive Branch are to:

- Provide the Governor with a snapshot of the Executive Branch's current competitive position in the labor market.
- Provide Executive Branch leadership with data to make compensation decisions and plan budgets.
- Provide collective bargaining teams and the employer with data for use in negotiations.
- Fulfill contractual obligations for specific market compensation studies.

The report has been updated to meet the requirements of Executive Order 17-08 and relevant statutes. The Executive Branch seeks to establish and maintain its status as a "market employer" whose employees earn, on average, between 95 and $105 \%$ of the compensation earned by similarly situated employees in comparable markets.

The report covers approximately 413 Executive Branch job classifications populated by over 26,600 of the state's approximately 35,000 employees. The report does not include classifications exclusive to strike-prohibited bargaining units nor those in the Judicial Branch, Legislative Branch, Oregon Lottery, Oregon University System or other public entities exempted by statute.

## REPORT METHODOLOGY

It is DAS CHRO's intent to use the best available data to compare the state's compensation costs with other employers in the labor market. This report compares how state workers are compensated with other workers by measuring the employer's cost for providing salaries and common employee benefits. When the value of employee benefits is added to wages, it has a significant impact on the monthly total compensation costs for state employees.

The report uses salary and benefit data to compare the state's compensation practices with three different employer groups:

- Oregon counties (representing bulk of state position location, larger, with more comparable work and reliable data):
- Clackamas, Deschutes, Jackson, Lane, Marion, Multnomah and Washington
- Washington state counties that are a significant source of applicants:
- Clark, King and Thurston
- Neighboring states:
- California, Idaho, Nevada and Washington
- Other public and private sector employers from commercially available salary and benefit surveys:
- Milliman - a large international independent actuarial and consulting firm
- Willis Towers Watson - a leading global advisory, broking and solutions company
- CompAnalyst - provides on-demand compensation solutions as software-as-a-service

Data is collected effective as of July 1 of even-numbered calendar years. The data from the commercially available surveys is filtered to the geographic area of Oregon and/or Pacific Northwest employers.

## Matching Criteria and Market Calculations

This report reflects salary data in effect in July 2018. State jobs are compared with and without benefits. The data
collected contains three comparison points:

- Actual employee salaries
- Salary range minimum
- Salary range maximum

State jobs are matched to survey descriptions or other employer job classifications based on job duties, reporting relationships and education/experience requirements.

Market data is combined by calculating a weighted average, by the number of incumbents, for all data sources. Data from the Economic Research Institute's Geographic Assessor is used to adjust the out-of-state data for cost of labor differences.

Compa-ratio information illustrates how employees are paid in relation to the salary range midpoint of the market.

## Benefits

Health insurance comparison rates are calculated using the employer's contribution rate for medical, dental and vision benefits across four tiers (employee only, employee and spouse/partner, employee and children, and employee and family).

Regarding Social Security and Medicare costs, earnings while employed with the state of Nevada are not covered under Social Security. In Nevada the employer pays half of the Medicare tax ( $1.45 \%$ employer $/ 1.45 \%$ employee).

## Retirement

The Oregon Public Employees Retirement System (PERS) serves the people of Oregon by administering public employee benefit trusts. The Oregon Legislature is the plan sponsor for the PERS system. The legislature determines the benefit structure for participating public employees. Those benefits have been modified over time, starting from the plan inception in 1945 with Tier 1, the creation of Tier 2 in 1996, and the Oregon Public Service Retirement Program (OPSRP) for employees that started work after August 28, 2003. The current employer pension contribution rate for PERS Tier 1 and 2 employees is $6.88 \%$ higher than it is for OPSRP employees.

Pension contribution rates compare employer contribution rates offered to new employees. Active members for both general service and police and fire rates are included. Pension obligation bond costs are not included, as they are administrative costs with no benefit to the employee. Unfunded actuarial liability (UAL) costs are not included in either the Oregon or the market contribution rates.

For this report, the state is using the third tier (OPSRP) to represent the retirement rates for state employees because the Executive Branch recruits and competes to retain employees at this tier. The report compares the OSPRP rate to the retirement tier competitors offer to new employees. An analysis of appointment and separation data from January 1,2016 , to May 30, 2018, was completed. During this time period the state made 16,778 appointments; this includes both internal (promotion, transfer, etc.) and external appointments (new hires, re-employments, etc.). Of those appointments, $90 \%(15,088)$ were OPSRP employees. The state had very consistent data when looking at separations $-90 \%$ of employees leaving state service are OPSRP (this data excludes retirements). This demonstrates that the state recruits and competes to retain employees at the OPSRP level.

Oregon's Executive Branch employs approximately 35,000 people. This number varies slightly depending on when the data is pulled, but remains fairly consistent at this level. Currently, $72 \%$ of employees are OPSRP. Another important point of consideration is retirement eligibility. Currently, $24.6 \%$ of employees are eligible to retire within the next five years. There are a variety of combinations for retirement eligibility, which varies by retirement tier, but all plans have employees who are eligible to retire within five years; $18.08 \%$ of those employees are in Tier 1 or Tier 2.

## Oregon Employees and Compensation Structures

Oregon data shows comparison by union bargaining units, subtotaled by three groupings:

- Corrections (includes security and non-security representations at the Department of Corrections)
- Management (includes supervisory and non-supervisory management and executive service structures)
- Non-Corrections/Non-Management (includes all other unions and unrepresented structures)

An overall total for each state job classification is calculated for all representations. Compa-ratio information illustrates how employees are paid in relation to Oregon's salary range midpoint. Comparisons are calculated by dividing the Oregon employee data by the corresponding market data.

## Overall Report Summary

The final page of the report shows the overall market comparison for state job classifications. To be included in the overall comparison, the classification must have both sufficient market data and current employees. The number of classifications that meet this criteria varies between classifications with market values for actual employee average pay and salary range structures due to the market data sources matched to specific classifications (not all classifications have both a market employee average and a salary range maximum available).

Included is an overall comparison view of each major employer market segment (county, purchased and state).

## METHODOLOGY CHANGES

DAS, in partnership with the Governor's Office, major labor unions, and the Oregon Business Council made several changes to the methodology and format of the 2018 Salary and Benefit Report to be consistent with Executive Order 17-08 and to establish greater alignment with accepted compensation practices. The following details the methodology changes and the rationale.

1) Include Washington state counties from which Oregon receives significant applicants for vacant positions.

Rationale: Recruitment data indicates the state gets a significant number of applicants from Washington state counties (e.g., Clark, King and Thurston). EO 17-08 directs DAS to include employers the state most commonly competes with for the recruitment and retention of employees.
2) Continue to utilize the Maximum Salary Rate as an important point of comparison and add 1) Actual Market Average Salary and 2) Minimum Salary as equally important considerations. Actual Market Average Salary will be compared to state average salary for comparable jobs. Compa-ratios will also be calculated where possible to help gauge potential differences in workforce seniority, particularly between different sectors of the market. Compa-ratio is the ratio of employee pay relative to the mid-point of the salary range.

Rationale: This change is consistent with accepted compensation practices. It is consistent with E0 17-08 which defines "Market Employer" as "...an employer whose employees earn, on average between 95-105\% (of the market)."
3) Use weighted averages by the number of incumbents from market sources.

Rationale: This change is consistent with accepted compensation practices. The number reflects what workers make in the market as opposed to a simple average of the salary structures ( $\mathrm{min} / \mathrm{max}$ ) amongst comparators. Weighted average calculations will follow generally accepted industry practices.
4) Calculate and report compa-ratios for each surveyed job class.

Rationale: Compa-ratios are commonly used to gauge where current employees are compensated within an employer's assigned salary range.
5) Use the Economic Resource Institute's Geographic Assessor to adjust the data for cost of labor differences from market sources where appropriate (e.g., California and Idaho).

Rationale: This will create greater consistency with accepted compensation practices. The state will use reliable third-party data rather than assuming "high" comparators will balance with "low" comparators. Adjustments will be based on the differences of each comparison state's capital city's cost of labor relative to the cost of labor in Salem.
6) For pension benefits, DAS previously used a composite contribution rate of the three PERS tiers. For the 2018 report, DAS compares the Tier 3 (OPSRP) contribution rate to the market contribution rate offered to new employees (i.e., the market's equivalent to Tier 3). The unfunded actuarial liability (UAL) is not included in the state or market contribution rate comparisons.

Rationale: This will allow the state to better measure and assess the pension benefit level at which the state competes for new employees in the job market. While the UAL rates are a significant cost consideration factoring into the state's budgetary situation, they are not a measure of market-competitiveness nor of value to the majority of candidates for state employment.

## MARKET OVERVIEW

The state of Oregon's labor market methodology has evolved in recent years to be consistent with both industry standards and Executive Order 17-08. The relevant labor market consists of states, counties and a combination of other public and private sector employers (from which data is purchased from commercially available salary and benefit surveys).

## State Market

The state markets of the four contiguous states (Washington, California, Nevada and Idaho) are utilized. It is important to compare to neighboring states as they are of comparable size, scope and mission. These states have been selected due to their regional proximity. These four states have been a cornerstone of the state of Oregon's labor market for many years.

## County Market

The county market is a vital comparator for the state of Oregon, which has employees located throughout the state, and it is key to compare to public sector employers in those regions.

This report uses seven Oregon counties - Washington, Clackamas, Multnomah, Marion, Lane, Deschutes and Jackson - to comprise the county market. These counties were selected for two main reasons. First, these are the seven largest counties in Oregon. Second, they are also the counties from which the state receives the highest amount of applicant responses (this is based on an analysis of recruitment data from NEOGOV, the state's online job application portal).

For calendar year 2017, the state received a total of 85,902 individual applicants from Oregon's 36 counties. The seven counties selected for this report account for $71 \%$ of those applicants. The following chart illustrates the geographic breakdown of state job applicants.


For the 2018 report, the state has included county market data from Washington state. This was done to expand the state's geographic market comparators and better reflect the regional labor market. Of the four contiguous states, Washington yields the largest number of applicants for state of Oregon jobs. As the chart below illustrates, the state receives over 50\% of its out-of-state applicants from Washington.

The Washington state counties that were used for this report were chosen to represent key geographic areas in Washington, as well as the counties from which the state receives a significant amount of applicants. Clark County was selected due to its proximity to the Portland Metro Area and because the state receives the largest number of applicants from this county (the number of applicants received from Clark County would make it the $10^{\text {th }}$ highest if compared to Oregon county applicants).

King County was selected to reflect the major metropolitan area in Washington. Lastly, Thurston County was selected because it contains the state capital and is most comparable to Marion County. While King and Thurston are not geographically close to Oregon, they represent significant geographic regions for comparison purposes.



Other Public and Private Sector Employers (Purchased Market)
The state utilizes three commercially available salary and benefit surveys from Milliman, Willis Towers Watson, and CompAnalyst. These salary surveys include a combination of public and private sector employers that are not included in other market sectors including cities, non-profits and semi-governmental entities. These purchased surveys compile data from a wide variety of participants. Without the purchased data, the state would not be able to represent this segment of the marketplace.

## COMPENSATION SUMMARIES

This report covers 413 Executive Branch job classifications. The Executive Branch utilizes the maximum base salary as a market policy point comparison. Employer contributions for major employee benefits are added to the base salary. For this year's report, the state compared the salary range minimum, maximum, and employee average pay to analyze market position based on salary only, and salary and benefits combined.

The following table provides a breakdown of matches to each market segment. As detailed previously, the state's labor market is a combination of data from counties, purchased surveys, and state market data. This chart details the number of job matches and incumbents represented in each market sector.

| Match Type | \# Classifications <br> matched to | \# of Market <br> Employees | \# of OR <br> Employees |
| :--- | :---: | :---: | :---: |
| County Market | 251 | 9,463 | 22,030 |
| Purchased Market | 245 | 83,014 | 19,392 |
| State Market | 399 | 70,245 | 26,011 |
| OVERALL | 413 | 162,722 | 26,612 |

The highest number of classification matches comes from the State Market Data. The state market is represented in 399 of the 413 classifications included in this report. The state market data reflects 70,245 employees, which is the second highest market segment. Purchased Market data contains the lowest number of classifications included in the report, but accounts for the highest number of market employees. The County Market has the lowest number of job matches and incumbents but is vital to the report, as Oregon counties are a key competitor for human resources talent.

The 2018 Salary and Benefit Report has a total of 162,722 incumbents represented in the data compiled across the three market sectors that make up the state's labor market. The state has 26,612 employees in job classifications that have been included in this report. This yields a 6:1 market-to-employee ratio.

The following table shows overall market position, as well as how the state compares to each of the three major market segments.

| Market by Segment |  |  |  |
| :---: | :---: | :---: | :---: |
| SATARY AND BENEFITS |  |  |  |
|  | Min | Emp Avg | Max |
| Overall | $95.8 \%$ | $97.5 \%$ | $95.5 \%$ |
| County Market | $85.5 \%$ | $93.1 \%$ | $93.2 \%$ |
| Purchased Market | $96.7 \%$ | $98.0 \%$ | $91.6 \%$ |
| State Market | $99.1 \%$ | $101.8 \%$ | $104.1 \%$ |

The state's overall market position comparing salary and benefits, including all market segments, is slightly low but within market consistent with EO 17-08. The employee average demonstrates that the current placement of state employees in their salary ranges is slightly below market but well within the $95 \%-105 \%$ target.

When comparing to the State Market data, the state is consistent with market at each comparison point within this segment.

The state lags the Purchased Market data slightly at maximum. The Purchased Market data includes a large portion of private sector data, which is generally higher in salary and provides less benefits and additional compensation. While the state lags the market at salary and benefits maximum, it is within market for employee actual pay. The purchased data contains employers with different pay practices in private sector companies. The private sector often utilizes wider bands for pay ranges, and the salary range maximum is not always attainable for all employees. The state utilizes a step and grade system in which all employees will eventually reach the salary maximum. This is a significant factor contributing to the state lagging this market segment at maximum.

The state lags the County Market. Counties provide a similar benefit and retirement package to that of the state, remaining consistent in comparison to this market segment. However, this market segment is heavily influenced by metropolitan area data. In Oregon, Clackamas, Washington and Multnomah Counties are all located in the Portland Metro Area. In Washington state, all three of the newly included counties are located in major metropolitan areas.

## Classifications by Category Level

| CLATSS CATPEORY LEVEL | SAITARY (Max Rate) |  |  | SATHRY (Max) AND BENEFTIS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Below <br> Market | At Market | Above Market | Below <br> Market | A t Market | Above Market |
| A - Routine / Entry |  | $\checkmark$ |  |  | $\checkmark$ |  |
| B-Technical |  | $\checkmark$ |  |  | $\checkmark$ |  |
| C - Entry Professional / Professional | $\checkmark$ |  |  |  | $\checkmark$ |  |
| D - Senior Professional | $\checkmark$ |  |  |  | $\checkmark$ |  |
| E - Seasoned Professional / Executive Managers | $\checkmark$ |  |  | $\checkmark$ |  |  |

The state groups job classifications in five category levels. The table above demonstrates the state's relationship to the market at salary maximum. When looking at salary only, the state is within market for categories A and B, but below market for categories C, D and E. When looking at salary and benefits combined, the state is within market for categories A through D, but below market for category E - Seasoned Professional/Executive Managers. This category includes agency directors, upper level management positions and high-level policy advisors.

This table demonstrates the value of the state's total compensation package. When comparing on a salary-only basis, the state is often behind market (i.e., less than $95 \%$ of the market average). However, when comparing on a salary and benefits basis, the state is generally at market (i.e., between 95 and $105 \%$ of the market average).

## BENEFITS

## Health Benefits

The state offers five different medical plan options from which employees can choose:

- Kaiser
- Kaiser Deductible
- Moda Summit Synergy
- PEBB Statewide
- PEBB Providence Choice

For the purposes of this report, the state compared the plan selected by the most employees - Providence Choice - to the average market data. The state utilizes the Milliman Northwest Benefits Survey as the primary source for benefit data. This report includes data from public entities, such as cities and counties, and from a significant number of privateindustry participants.

For comparison purposes within this report, the state utilized a rate of $\$ 4,891.07$ per month to represent the average salary of a state worker. This salary amount is based upon the 2018 state employee average, consisting of Executive Branch (ORS 240) agencies, and excluding temporary employees (29,229 total).

The following table illustrates both the employer cost and employee contribution for benefits. The state mirrors the Milliman data in terms of the employer cost for benefits. There is very minimal difference between what the state and the average market employer pays per employee per month. The major difference is in the employee contribution.

## Medical Premiums

| Premiums | Employer Cost <br> - Oregon | Employer Cost - <br> Average Market | Employee <br> Contribution - <br> Oregon | Employee <br> Contribution - <br> Average Market |
| :--- | ---: | ---: | ---: | ---: |
| Employee Only | $\$ 640.39$ | $\$ 650.89$ | $\$ 6.47$ | $\$ 98.13$ |
| Employee and Spouse | $\$ 1,280.31$ | $\$ 1,142.29$ | $\$ 12.93$ | $\$ 327.15$ |
| Employee and Child(ren) | $\$ 1,088.66$ | $\$ 1,058.97$ | $\$ 11.00$ | $\$ 253.98$ |
| Employee and Family | $\$ 1,729.03$ | $\$ 1,477.29$ | $\$ 17.47$ | $\$ 470.76$ |



State employees have a lower monthly out-of-pocket cost for their benefit. A state employee at the Employee and Family Rate will pay $\$ 453.29$ less for monthly medical benefits. Over the course of a year, this is a difference of $\$ 5,439.48$ $\$ 548.41$ more than a month's salary $(\$ 4,891.07)$ - compared to what a comparable employee would pay for their medical benefits in the labor market.

The employer cost is similar to what is provided by the comparison markets - the state's plan is more generous with lower out-of-pocket costs for the employee.

The state provides a very comprehensive benefits plan consistent with what is found in the marketplace. The state provides medical, dental and vision coverage. The following chart demonstrates how the state compares to the market average in key areas.

| CATECORY OF BENEFTI | OREGON BENEFTT Full Time - In Network | AVERAGE MARKET PRACTICE | HEVET OF COMPETHTIVENESS |
| :---: | :---: | :---: | :---: |
| Standard Plan Deductible | - \$250/ Individual <br> - \$750/ Family | - \$849/ Individual <br> - $\$ 2,010 /$ Family | More competitive than the market. The average market deductible is $\$ 599$ higher for individual and $\$ 1,260$ for family. |


| CATPECORY OF BENEFIT | OREGON BENEFTT <br> Full Time - In Network | AVERAGE MARKET PRACTICE | IEVEI OF COMPEMITIVENESS |
| :---: | :---: | :---: | :---: |
| Out of Pocket Maximum | - \$1,500/ Individual <br> - \$4,500/ Family | - $\$ 3,021 /$ Individual <br> - $\$ 6,782$ / Family | More competitive than market. The average market out-of-pocket maximum is $\$ 1,521$ higher for individuals and $\$ 2,282$ for family. |
| Primary Care Visits Specialist | - \$10, first 4 visits deductible waived <br> - $\$ 10$, with referral | - $\$ 23$ <br> - \$27 | More competitive than market. The state is $\$ 13$ cheaper per visit to primary care and $\$ 17$ per visit to a specialist. |
| Inpatient <br> Hospital Per <br> Admission | - \$50/ per day up to $\$ 250$ max | - \$189 per day | More competitive than market. The average market per day rate is $\$ 139$ more than the state. |
| Emergency Department | - \$150 | - \$141 | Reasonably aligned with market. The state is $\$ 9$ more than the average market. |

Overall the state's medical benefit costs are above the average of that provided in the marketplace. In each of these segments, with the exception of Emergency Department visits, the state provides a lower cost to the employee than the market average. For an Employee with Family, they can save $\$ 1,260$ on their standard deductible and $\$ 2,282$ for their out-of-pocket maximum.

There are also substantial savings in Primary Care Specialist Visits and Inpatient Hospital per Admission costs. It is difficult to determine an average annual value to the employee, as it would be based upon their usage of the services. The state's plan is more than $50 \%$ less for Primary and Specialist Visits and $\$ 139$ per day cheaper for Inpatient Hospital Admission.

The only health care component where Oregon provides a benefit lower than the market average is for Emergency Department Visits. The market average is $\$ 141$, and the state's cost is $\$ 150$. While the state does have a higher rate, it is still competitive with market trends.

## Dental

The state offers four dental plan options from which employees can choose:

- ODS Premier Dental
- ODS PPO Dental
- Kaiser Traditional Dental
- Willamette Managed Dental

| CATEEGORY OF BENEFIT | SUMIMARY OF BENEFIT Full Time - In Network | AVERAGE MARKET PRACTICE | IEVEI OF COMPEMHTIVENESS |
| :---: | :---: | :---: | :---: |
| Standard Plan Deductible | - \$50/ Individual <br> - $\$ 150 /$ Family | - \$46/ Individual <br> - $\$ 136$ | Reasonably aligned with the market. The state is slightly higher than the market average. |
| Out of Pocket Maximum | - \$1,750 | - \$1,818 | Reasonably aligned with the market. The state is slightly higher than the market average. |

The state's dental plan is consistent with the benefits provided in the market. There is a slight difference in the standard deductible, but the difference in cost is minimal at $\$ 14$ for a family. The state is also consistent with the market in terms of out-of-pocket maximum, which is slightly lower at $\$ 68$ less. The state's overall dental package is consistent with the offerings found in the labor market.

## Vision

| CATEGORY OF BENEFIT | SUMIMARY OF BENEFIT Full Time - In Network | AVERAGE MARKET PRACHICE | IEVEI OF <br> COMPEPHTHVENESS |
| :---: | :---: | :---: | :---: |
| Well Vision Exam | - \$10 (annual) | - $\$ 126-99 \%$ of cost covered (annual) | Reasonably aligned with the market. The state is slightly less expensive than the market average. |
| Vision Plan Includes hardware | - $\$ 150$ allowance for frames <br> - $\$ 170$ allowance for featured brands <br> - $20 \%$ savings over your allowance | - \$166 limit | Reasonably aligned with the market. The state is slightly more generous than the market average. |
| Hardware frequency | - Annual | - $54 \%$ every year <br> - $43 \%$ every other year <br> - $2 \%$ other | More competitive than the market. The state is consistent with half of the market, but provides a greater benefit than close to half. |

## Paid Time Off

The state provides a variety of paid time off. Employees accrue vacation leave and sick leave, as well as receive annual personal business leave and leave for 11 recognized holidays per year.

The following are paid legal holidays:

- New Year's Day
- Martin Luther King Jr. Day
- Presidents Day
- Memorial Day
- Independence Day
- Labor Day
- Veterans Day
- Thanksgiving Day
- The Friday after Thanksgiving
- Christmas Day
- At the discretion of the Governor, the state grants one additional day of paid leave to be taken between the day before Thanksgiving and January 31.

The market average for holiday leave per year is nine. The following chart shows the prevalence of practice for major holidays in the market.

| Holiday | Yes $\%$ |
| :--- | :---: |
| New Year's Day | $100 \%$ |
| Martin Luther King Jr. Day | $57 \%$ |
| Presidents Day | $65 \%$ |
| Memorial Day | $98 \%$ |
| Independence Day | $100 \%$ |
| Labor Day | $100 \%$ |
| Columbus Day | $15 \%$ |
| Veterans Day | $51 \%$ |
| Thanksgiving Day | $100 \%$ |
| Day After Thanksgiving | $62 \%$ |
| Christmas Day | $100 \%$ |
| Other | $35 \%$ |

The state provides additional leave to employees in three different categories: sick leave, vacation leave and personal business leave.

Employees accrue vacation leave based on their recognized service date, which is established upon initial appointment to state service. Unclassified executive service, unclassified excluded, management service and classified service employees have different accrual rates. This table demonstrates the accrual rates for each service type.

> Classified and unclassified unrepresented employees

| Months Worked | Accrual Rate |
| :--- | :--- |
| First month through $60^{\text {th }}$ month | 8 hours per month |
| $61^{\text {st }}$ month through $120^{\text {th }}$ month | 10 hours per month |
| $121^{\text {st }}$ month through $180^{\text {th }}$ month | 12 hours per month |
| $181^{\text {st }}$ month through $240^{\text {th }}$ month | 14 hours per month |
| $241^{\text {st }}$ month through $300^{0^{\text {th }} \text { month }}$ | 16 hours per month |
| After $300^{\text {th }}$ month | 18 hours per month |

Unclassified executive service, unclassified excluded and management service

| Months Worked | Accrual Rate |
| :--- | :--- |
| First month through $60^{\text {th }}$ month | 10.00 hours per month |
| $61^{\text {st }}$ month through $120^{\text {th }}$ month | 11.34 hours per month |
| $121^{\text {st }}$ month through $180^{\text {th }}$ month | 13.34 hours per month |
| $181^{\text {st }}$ month through $240^{\text {th }}$ month | 15.34 hours per month |
| $241^{\text {st }}$ month through $300^{\text {th }}$ month | 17.34 hours per month |
| After $300^{\text {th }}$ month | 19.34 hours per month |

Full-time employees, after completion of six months of state service, will receive 24 hours of personal business leave. This leave is to be used within the fiscal year. The market average for personal business days is two per year.

A non-management employee commencing employment today will have access to 208 hours of leave in their first year. A management service employee will have 232 hours available. The market average for an employee with six months to one year of service is 140 hours of personal time off. The state provides 68 and 92 hours of additional leave over the market average for represented and management employees, respectively. When taking into account the average employee salary of $\$ 4,891.07$ ( $\$ 28.22$ per hour), this equates to a value of $\$ 1,918.96$ for represented employees and $\$ 2,596.24$ for management employees.

## Optional Benefits

In addition to standard medical benefits and employee leave, the state also provides additional optional benefits. The following table highlights the key offerings and how they compare to the marketplace average.

| CATPEGORY <br> OF BENEFTI | SUMIMARY OF BENEFTT <br> Full Time - In Network | AVERAGE MARKET PRACHICE | $\begin{gathered} \text { LEVEI OF } \\ \text { COMPEMHIVENESS } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Basic Life Insurance | - State provides $\$ 5,000$ Employee and Spouse or Domestic Partner Insurance <br> - Optional Life Insurance for employee any multiple of $\$ 20,000$ to $\$ 600,000$, employee pays premium <br> - Spouse or domestic partner, any multiple of $\$ 20,000$ up to $\$ 400,000$, employee pays premium | - \$43,421 Amount of basic life insurance coverage as a flat dollar <br> - Optional Life Maximum \$413,230. | The state is less generous than the market average. The state provides a lower amount for basic life insurance, but has a higher total amount available for additional coverage. |
| Short Term Disability | - Employees can purchase shortterm disability insurance <br> - 7-day waiting period <br> - $60 \%$ benefit or regular salary | - $63 \%$ of employers offer short-term disability insurance plan <br> - $80 \%$ of short term employer pays portion/all of premium <br> - 13 day waiting period <br> - $64 \%$ benefit of regular salary | The state is less generous than the market average. |
| Long Term Disability | - Employees can purchase longterm disability insurance. <br> - Benefit as a percentage of salary is either $60 \%$ or $662 / 3 \%$ depending on amount paid by employee | - $83 \%$ of employers offer short-term disability insurance <br> - $98 \%$ of employers pay portion/all of premium | The state is less generous than the market average. |

## KEY FINDINGS REGARDING EXECUTIVE BRANCH COMPENSATION

- Employee average compensation, inclusive of salary and major benefits, is $\mathbf{9 7 . 5 \%}$ of the overall market. The report, therefore, shows that the Executive Branch is a "market employer" as defined in Executive Order 17-08.
- The maximum rate of the compensation ranges, including benefits, is $\mathbf{9 5 . 5 \%}$ of the overall market.
- The minimum rate of the compensation ranges, including benefits, is $\mathbf{9 5 . 8 \%}$ of the overall market.
- Salary structure (range from minimum to maximum salary), excluding benefits, is slightly less than the market average.
- Benefit plans generally exceed the overall market average.




## COMPARISON

TO
MARKET

|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 15 | 2 | \$2,506 | \$3,054 | \$3,494 | 1.02 | \$4,352 | \$5,022 | \$5,560 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 14 | 3 | \$2,680 | \$3,513 | \$3,565 | 1.13 | \$4,404 | \$5,372 | \$5,432 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 5 | \$2,610 | \$3,329 | \$3,537 | 1.08 | \$4,383 | \$5,232 | \$5,483 |
| 0011 | STATEWIDE Weighted Average |  |  |  | 5 | \$2,610 | \$3,329 | \$3,537 | 1.08 | \$4,383 | \$5,232 | \$5,483 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 87.9\% | 79.2\% | 84.5\% | 100.4\% | 91.5\% | 95.7\% |
| 94.0\% | 91.1\% | 86.2\% | 101.6\% | 97.9\% | 93.5\% |
| 91.5\% | 86.4\% | 85.5\% | 101.1\% | 95.3\% | 94.4\% |
| 91.5\% | 86.4\% | 85.5\% | 101.1\% | 95.3\% | 94.4\% |




| 0101 OFFICE ASSISTANT 1 |  |  |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title |  |  | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| 2018-OR-LaneCo | A004 |  | Office Assistant 1 |  |  |  | 3 | \$2,408 | \$2,467 | \$3,333 | 0.86 | \$4,263 | \$4,336 | \$5,394 |  |  |  |  |  |  |
| County Market Average |  |  |  |  |  |  | 3 | \$2,408 | \$2,467 | \$3,333 | 0.86 | \$4,263 | \$4,336 | \$5,394 |  |  |  |  |  |  |
| 2018-CompAnalyst | OF13000010 |  | General Clerk I |  |  | 5 | 20 | \$2,159 | \$2,572 | \$3,222 | 0.96 | \$3,519 | \$3,993 | \$4,739 |  |  |  |  |  |  |
| 2018-MIL-PACS | 01.01 |  | General Clerk - Entry |  |  | 18 | 58 | \$2,439 | \$2,728 | \$3,410 | 0.93 | \$3,840 | \$4,172 | \$4,954 |  |  |  |  |  |  |
| Purchased Market Average |  |  |  |  |  | 23 | 78 | \$2,367 | \$2,688 | \$3,362 | 0.95 | \$3,758 | \$4,126 | \$4,899 |  |  |  |  |  |  |
| 2018-ST-ID | 01116 | D | Office Clerk |  |  |  |  | \$1,359 |  | \$2,524 |  | \$2,765 |  | \$4,160 |  |  |  |  |  |  |
| 2018-ST-WA | 100 H | 27 | OFFICE ASSISTANT 1 |  |  |  | 58 | \$2,056 | \$2,369 | \$2,681 | 1.00 | \$3,597 | \$3,974 | \$4,350 |  |  |  |  |  |  |
| State Market Average |  |  |  |  |  |  | 58 | \$2,044 | \$2,369 | \$2,679 | 1.00 | \$3,582 | \$3,974 | \$4,347 |  |  |  |  |  |  |
| 0101 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  |  | 23 | 139 | \$2,232 | \$2,550 | \$3,074 |  | \$3,695 | \$4,067 | \$4,677 |  |  |  |  |  |  |
| OREGON |  |  |  |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISONTO |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | market CO | MPARISO |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET | Repr Repr Descriptio |  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | \% AND BEN |  | SR Min |  | SR Max | SR Min | Avg | SR Max |
|  |  |  |  |  |  |  |  | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{array}{r} \text { to } \\ \text { Avg } \\ \hline \end{array}$ | $\mathrm{SR}^{\mathrm{to}} \mathrm{Max}$ | $\text { SR }^{\text {to }} \text { Min }$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $S R^{\text {to }}{ }^{\text {ax }}$ |
|  | OAH SEIU | RIKE | BLE HUMAN SVC COAL | A | P | 07 | 2 | \$2,680 | \$2,680 | \$2,680 | 1.00 | \$4,404 | \$4,404 | \$4,404 | 120.1\% | 105.1\% | 87.2\% | 119.2\% | 108.3\% | 94.2\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 2 | \$2,680 | \$2,680 | \$2,680 | 1.00 | \$4,404 | \$4,404 | \$4,404 | 120.1\% | 105.1\% | 87.2\% | 119.2\% | 108.3\% | 94.2\% |
|  | 0101 STATEWIDE Weighted Average |  |  |  |  |  | 2 | \$2,680 | \$2,680 | \$2,680 | 1.00 | \$4,404 | \$4,404 | \$4,404 | 120.1\% | 105.1\% | 87.2\% | 119.2\% | 108.3\% | 94.2\% |



OREGON COMPARISON
TO

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
|  | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { To } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 98.3\% | 97.7\% | 95.1\% | 103.5\% | 100.6\% | 100.4\% |
| 98.3\% | 97.7\% | 95.1\% | 103.5\% | 100.6\% | 100.4\% |
| 111.4\% | 94.0\% | 88.8\% | 109.1\% | 94.3\% | 92.1\% |
| 111.4\% | 94.1\% | 88.8\% | 109.1\% | 94.4\% | 92.1\% |
| 111.4\% | 96.8\% | 88.8\% | 109.1\% | 96.3\% | 92.1\% |
| 111.4\% | 94.4\% | 88.8\% | 109.1\% | 94.6\% | 92.1\% |
| 110.8\% | 94.6\% | 89.1\% | 108.9\% | 94.9\% | 92.5\% |



| 0103 OFFICE SPECIALIST 1 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | Salary |  | Salary and Benefits |  |  |
|  |  |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  | Avg | SR Max | $\mathrm{SR}_{\mathrm{Min}}$ | Avg | SRMax |
| Mana | gement Weighted Average |  |  |  | 1 | \$2,361 | \$3,108 | \$3,108 | 1.14 | \$4,174 | \$5,088 | \$5,088 | 87.3\% | 95.7\% | 85.8\% | 94.7\% | 99.2\% | 92.5\% |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 12C | 3 | \$2,284 | \$2,929 | \$3,116 | 1.08 | \$4,080 | \$4,869 | \$5,097 | 84.4\% | 90.2\% | 86.0\% | 92.5\% | 94.9\% | 92.7\% |
| AI | AFSCME AT LONGTERM CARE OMBUDS | A | A | 12 C | 1 | \$2,284 | \$3,116 | \$3,116 | 1.15 | \$4,080 | \$5,097 | \$5,097 | 84.4\% | 95.9\% | 86.0\% | 92.5\% | 99.4\% | 92.7\% |
|  | AFSCME AT LIQUOR CONTROL COMM | A | A | 12 C | 1 | \$2,284 | \$2,647 | \$3,116 | 0.98 | \$4,080 | \$4,524 | \$5,097 | 84.4\% | 81.5\% | 86.0\% | 92.5\% | 88.2\% | 92.7\% |
|  | AFSCME OR ST POLICE-SUPP UNIT | A | A | 12 C | 3 | \$2,284 | \$2,929 | \$3,116 | 1.08 | \$4,080 | \$4,869 | \$5,097 | 84.4\% | 90.2\% | 86.0\% | 92.5\% | 94.9\% | 92.7\% |
|  | OR PUB SAFETY ASSOC AT DPSST | A | A | 12 C | 3 | \$2,284 | \$2,929 | \$3,116 | 1.08 | \$4,080 | \$4,869 | \$5,097 | 84.4\% | 90.2\% | 86.0\% | 92.5\% | 94.9\% | 92.7\% |
|  | AFSCME AT DCBS BUILDING CODES | A | A | 12 C | 1 | \$2,284 | \$2,865 | \$3,116 | 1.06 | \$4,080 | \$4,791 | \$5,097 | 84.4\% | 88.2\% | 86.0\% | 92.5\% | 93.4\% | 92.7\% |
| AW | AFSCME AT EMPLOYMENT/HEARINGS | A | A | 12 C | 1 | \$2,284 | \$2,797 | \$3,116 | 1.04 | \$4,080 | \$4,707 | \$5,097 | 84.4\% | 86.1\% | 86.0\% | 92.5\% | 91.8\% | 92.7\% |
|  | AFSCME AT STATE LANDS | A | A | 12 C | 2 | \$2,284 | \$3,116 | \$3,116 | 1.15 | \$4,080 | \$5,097 | \$5,097 | 84.4\% | 95.9\% | 86.0\% | 92.5\% | 99.4\% | 92.7\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 12 | 39 | \$2,680 | \$3,161 | \$3,264 | 1.06 | \$4,404 | \$4,962 | \$5,083 | 99.0\% | 97.3\% | 90.1\% | 99.9\% | 96.7\% | 92.4\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 12 | 3 | \$2,680 | \$3,137 | \$3,264 | 1.06 | \$4,404 | \$4,935 | \$5,083 | 99.0\% | 96.6\% | 90.1\% | 99.9\% | 96.2\% | 92.4\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 12 | 106 | \$2,680 | \$2,990 | \$3,264 | 1.01 | \$4,404 | \$4,764 | \$5,083 | 99.0\% | 92.0\% | 90.1\% | 99.9\% | 92.9\% | 92.4\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 12 | 107 | \$2,680 | \$2,976 | \$3,264 | 1.00 | \$4,404 | \$4,748 | \$5,083 | 99.0\% | 91.6\% | 90.1\% | 99.9\% | 92.6\% | 92.4\% |
| UA | UNREPRESENTED | A | A | 12 | 11 | \$2,231 | \$2,773 | \$3,050 | 1.05 | \$4,016 | \$4,678 | \$5,017 | 82.5\% | 85.4\% | 84.2\% | 91.1\% | 91.2\% | 91.2\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 281 | \$2,641 | \$2,999 | \$3,248 | 1.02 | \$4,374 | \$4,790 | \$5,081 | 97.6\% | 92.3\% | 89.6\% | 99.2\% | 93.4\% | 92.4\% |
| 0103 | STATEWIDE Weighted Average |  |  |  | 295 | \$2,636 | \$3,000 | \$3,252 | 1.02 | \$4,372 | \$4,799 | \$5,094 | 97.4\% | 92.3\% | 89.7\% | 99.1\% | 93.5\% | 92.7\% |


| 0104 OFFICE SPECIALIST 2 |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 2018-OR-ClackCo | 632 |  | Office Specialist 2 |  | 70 | \$3,151 | \$3,697 | \$3,970 | 1.04 | \$5,212 | \$5,882 | \$6,218 |
| 2018-OR-DescCo | 99032 |  | Administrative Support Assistant |  |  | \$2,712 |  | \$3,634 |  | \$4,935 |  | \$6,064 |
| 2018-OR-JackCo | 034 |  | Office Assistant IV |  | 16 | \$2,765 | \$3,305 | \$3,616 | 1.04 | \$5,151 | \$5,811 | \$6,190 |
| 2018-OR-LaneCo | A006 |  | Office Assistant, Senior |  | 43 | \$3,006 | \$3,759 | \$4,160 | 1.05 | \$4,994 | \$5,915 | \$6,405 |
| 2018-OR-MarionCo | 100 |  | Office Specialist 3 |  | 2 | \$3,014 | \$3,589 | \$3,918 | 1.04 | \$5,122 | \$5,823 | \$6,225 |
| 2018-OR-MultCo | 6002 |  | Office Assistant Senior |  | 124 | \$3,564 | \$4,014 | \$4,364 | 1.01 | \$5,801 | \$6,350 | \$6,778 |
| 2018-OR-WashCo | 002 |  | Administrative Specialist II |  | 165 | \$3,563 | \$3,958 | \$4,332 | 1.00 | \$5,526 | \$5,994 | \$6,438 |
| 2018-WA-ClarkCo | 503 |  | Office Assistant II |  |  | \$2,778 |  | \$3,544 |  | \$4,719 |  | \$5,642 |
| 2018-WA-KingCo | 4201100 |  | Administrative Specialist I |  | 79 | \$3,140 | \$3,191 | \$3,999 | 0.89 | \$5,248 | \$5,310 | \$6,283 |
| 2018-WA-ThrstnCo | 0111 |  | OFFICE ASSISTANT II |  | 1 | \$2,844 | \$2,929 | \$3,783 | 0.88 | \$4,734 | \$4,837 | \$5,866 |
| County Market Average |  |  |  |  | 500 | \$3,359 | \$3,772 | \$4,194 | 0.99 | \$5,443 | \$5,943 | \$6,452 |
| 2018-CompAnalyst | OF13000012 |  | General Clerk III | 10 | 30 | \$2,932 | \$3,502 | \$4,460 | 0.95 | \$4,405 | \$5,059 | \$6,158 |
| 2018-MIL-OPES | 04.03 |  | Office Support Specialist - Senior | 22 | 475 | \$3,604 | \$4,520 | \$4,879 | 1.07 | \$5,654 | \$6,755 | \$7,185 |
| 2018-MIL-PACS | 01.03 |  | General Clerk - Senior | 13 | 116 | \$3,152 | \$4,134 | \$4,603 | 1.07 | \$4,658 | \$5,784 | \$6,323 |
| 2018-TwrsWtsn | AAS000-U2 |  | Administrative Services Generalist/Mult | 23 | 100 |  | \$3,421 |  | 0.92 |  | \$4,966 |  |
| Purchased Market Average |  |  |  | 68 | 721 | \$3,487 | \$4,263 | \$4,807 | 1.00 | \$5,407 | \$6,280 | \$6,975 |
| 2018-ST-CA | 1138 | A | OFFICE TECHNICIAN (GENERAL) |  | 498 | \$2,658 | \$3,145 | \$3,331 | 1.05 | \$4,362 | \$4,944 | \$5,167 |
| 2018-ST-ID | 01239 | G | Office Specialist 2 |  | 172 | \$2,018 | \$2,561 | \$3,605 | 0.89 | \$3,554 | \$4,203 | \$5,453 |
| 2018-ST-NV | 02.212 | 25 | ADMIN ASSISTANT 2 |  | 631 | \$2,687 |  | \$3,886 |  | \$4,053 |  | \$5,452 |
| 2018-ST-WA | 100 J | 31 | OFFICE ASSISTANT 3 |  | 822 | \$2,272 | \$2,761 | \$3,000 | 1.05 | \$3,857 | \$4,446 | \$4,734 |
| State Market Average |  |  |  |  | 2,123 | \$2,465 | \$2,866 | \$3,390 | 0.99 | \$4,009 | \$4,584 | \$5,107 |
| 0104 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 68 | 3,344 | \$2,799 | \$3,404 | \$3,785 |  | \$4,498 | \$5,285 | \$5,672 |

## COMPARISON

то
MARKET

| Repr | Repr Description | Pay Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  |


|  |  |  |
| :--- | :--- | :--- |
| SALARY AND BENEFITS |  |  |
| SR Min | Emp Avg | SR Max |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
|  | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{gathered} \text { SRMin } \\ \text { to } \\ \text { SR Min } \end{gathered}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Moxax }} \end{aligned}$ |

## 0104 OFFICE SPECIALIST 2 (Continued)

| 0104 OFFICE SPECIALIST 2 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |  |  |  |  |  |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR } \text { Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mox }} \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 15 | 184 | \$2,956 | \$3,758 | \$4,047 | 1.07 | \$4,902 | \$5,883 | \$6,236 | 105.6\% | 110.4\% | 106.9\% | 109.0\% | 111.3\% | 109.9\% |
| AP | AFSCME DOC BD PAROL PST PRISON | A | A | 15 | 1 | \$2,956 | \$3,366 | \$4,047 | 0.96 | \$4,902 | \$5,403 | \$6,236 | 105.6\% | 98.9\% | 106.9\% | 109.0\% | 102.2\% | 109.9\% |
| CP | AOCE AT DOC NONSECURITY | A | A | 15 | 25 | \$2,956 | \$3,640 | \$4,046 | 1.04 | \$4,902 | \$5,738 | \$6,234 | 105.6\% | 106.9\% | 106.9\% | 109.0\% | 108.6\% | 109.9\% |
| Correc | ctions Weighted Average |  |  |  | 210 | \$2,956 | \$3,742 | \$4,047 | 1.07 | \$4,902 | \$5,863 | \$6,235 | 105.6\% | 109.9\% | 106.9\% | 109.0\% | 110.9\% | 109.9\% |
| MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 15 | 2 | \$2,629 | \$3,286 | \$3,596 | 1.06 | \$4,502 | \$5,305 | \$5,684 | 93.9\% | 96.5\% | 95.0\% | 100.1\% | 100.4\% | 100.2\% |
| MMN | MGT SVC NONSUPERVISORY | A | A | 15 | 3 | \$2,629 | \$3,537 | \$3,596 | 1.14 | \$4,502 | \$5,613 | \$5,684 | 93.9\% | 103.9\% | 95.0\% | 100.1\% | 106.2\% | 100.2\% |
| Manag | gement Weighted Average |  |  |  | 5 | \$2,629 | \$3,437 | \$3,596 | 1.10 | \$4,502 | \$5,489 | \$5,684 | 93.9\% | 100.9\% | 95.0\% | 100.1\% | 103.9\% | 100.2\% |
| AB | AFSCME AT CONST CONTRACTORS BD | A | A | 15C | 3 | \$2,555 | \$3,302 | \$3,578 | 1.08 | \$4,412 | \$5,324 | \$5,662 | 91.3\% | 97.0\% | 94.5\% | 98.1\% | 100.7\% | 99.8\% |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 15C | 24 | \$2,555 | \$3,178 | \$3,578 | 1.04 | \$4,412 | \$5,174 | \$5,662 | 91.3\% | 93.4\% | 94.5\% | 98.1\% | 97.9\% | 99.8\% |
| AF | AFSCME AT OSP FIRE MARSHAL | A | A | 15C | 5 | \$2,555 | \$3,315 | \$3,578 | 1.08 | \$4,412 | \$5,340 | \$5,662 | 91.3\% | 97.4\% | 94.5\% | 98.1\% | 101.0\% | 99.8\% |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 15C | 5 | \$2,555 | \$2,761 | \$3,578 | 0.90 | \$4,412 | \$4,663 | \$5,662 | 91.3\% | 81.1\% | 94.5\% | 98.1\% | 88.2\% | 99.8\% |
| AMG | AFSCME AT DHS STAB\&CRISIS UNIT | A | A | 15C | 10 | \$2,555 | \$2,936 | \$3,578 | 0.96 | \$4,412 | \$4,878 | \$5,662 | 91.3\% | 86.3\% | 94.5\% | 98.1\% | 92.3\% | 99.8\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 15C | 38 | \$2,555 | \$3,114 | \$3,578 | 1.02 | \$4,412 | \$5,094 | \$5,662 | 91.3\% | 91.5\% | 94.5\% | 98.1\% | 96.4\% | 99.8\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 15C | 8 | \$2,555 | \$3,131 | \$3,578 | 1.02 | \$4,412 | \$5,115 | \$5,662 | 91.3\% | 92.0\% | 94.5\% | 98.1\% | 96.8\% | 99.8\% |
| AT | AFSCME AT DCBS BUILDING CODES | A | A | 15C | 7 | \$2,555 | \$3,089 | \$3,578 | 1.01 | \$4,412 | \$5,065 | \$5,662 | 91.3\% | 90.7\% | 94.5\% | 98.1\% | 95.8\% | 99.8\% |
| AU | AFSCME AT MILITARY | A | A | 15C | 2 | \$2,555 | \$3,222 | \$3,578 | 1.05 | \$4,412 | \$5,226 | \$5,662 | 91.3\% | 94.6\% | 94.5\% | 98.1\% | 98.9\% | 99.8\% |
| AV | AFSCME MILITRY OREG EMERG MGMT | A | A | 15 C | 2 | \$2,555 | \$3,164 | \$3,578 | 1.03 | \$4,412 | \$5,155 | \$5,662 | 91.3\% | 92.9\% | 94.5\% | 98.1\% | 97.5\% | 99.8\% |
| AX | AFSCME AT STATE LANDS | A | A | 15C | 3 | \$2,555 | \$3,077 | \$3,578 | 1.00 | \$4,412 | \$5,050 | \$5,662 | 91.3\% | 90.4\% | 94.5\% | 98.1\% | 95.6\% | 99.8\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 15 | 569 | \$2,680 | \$3,291 | \$3,737 | 1.03 | \$4,404 | \$5,114 | \$5,632 | 95.7\% | 96.7\% | 98.7\% | 97.9\% | 96.7\% | 99.3\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 15 | 73 | \$2,680 | \$3,359 | \$3,737 | 1.05 | \$4,404 | \$5,193 | \$5,632 | 95.7\% | 98.7\% | 98.7\% | 97.9\% | 98.2\% | 99.3\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | $P$ | 15 | 237 | \$2,680 | \$3,441 | \$3,737 | 1.07 | \$4,404 | \$5,288 | \$5,632 | 95.7\% | 101.1\% | 98.7\% | 97.9\% | 100.1\% | 99.3\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 15 | 252 | \$2,680 | \$3,345 | \$3,737 | 1.04 | \$4,404 | \$5,177 | \$5,632 | 95.7\% | 98.3\% | 98.7\% | 97.9\% | 97.9\% | 99.3\% |
| UA | UNREPRESENTED | A | A | 15 | 21 | \$2,503 | \$3,155 | \$3,493 | 1.05 | \$4,348 | \$5,145 | \$5,558 | 89.4\% | 92.7\% | 92.3\% | 96.7\% | 97.3\% | 98.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 1,259 | \$2,666 | \$3,316 | \$3,719 | 1.04 | \$4,403 | \$5,162 | \$5,634 | 95.3\% | 97.4\% | 98.3\% | 97.9\% | 97.7\% | 99.3\% |
| 0104 | STATEWIDE Weighted Average |  |  |  | 1,474 | \$2,708 | \$3,377 | \$3,766 | 1.04 | \$4,475 | \$5,263 | \$5,720 | 96.7\% | 99.2\% | 99.5\% | 99.5\% | 99.6\% | 100.8\% |



0107 COMPARISON

то
MARKET

| Repr | Repr Description | Pay Opt | Rng Opt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 17 | 11 | \$3,223 | \$4,125 | \$4,425 | 1.08 | \$5,228 | \$6,331 | \$6,698 |
| AP | AFSCME DOC BD PAROL PST PRISON | A | A | 17 | 4 | \$3,223 | \$4,148 | \$4,447 | 1.08 | \$5,228 | \$6,359 | \$6,725 |
| Corre | ctions Weighted Average |  |  |  | 15 | \$3,223 | \$4,131 | \$4,431 | 1.08 | \$5,228 | \$6,339 | \$6,705 |
| MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 17 | 3 | \$2,846 | \$3,425 | \$3,945 | 1.01 | \$4,767 | \$5,475 | \$6,111 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 17 | 2 | \$2,846 | \$3,527 | \$3,945 | 1.04 | \$4,767 | \$5,599 | \$6,111 |
| MMS | MGT SVC SUPERVISORY | A | A | 17 | 1 | \$2,846 | \$3,108 | \$3,945 | 0.92 | \$4,767 | \$5,088 | \$6,111 |
| Mana | gement Weighted Average |  |  |  | 6 | \$2,846 | \$3,406 | \$3,945 | 1.00 | \$4,767 | \$5,452 | \$6,111 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 17Q | 18 | \$2,694 | \$3,533 | \$3,836 | 1.08 | \$4,582 | \$5,608 | \$5,978 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 105.3\% | 109.9\% | 102.3\% | 111.5\% | 113.8\% | 108.6\% |
| 105.3\% | 110.5\% | 102.8\% | 111.5\% | 114.3\% | 109.0\% |
| 105.3\% | 110.0\% | 102.4\% | 111.5\% | 114.0\% | 108.7\% |
| 93.0\% | 91.2\% | 91.2\% | 101.6\% | 98.4\% | 99.0\% |
| 93.0\% | 93.9\% | 91.2\% | 101.6\% | 100.7\% | 99.0\% |
| 93.0\% | 82.8\% | 91.2\% | 101.6\% | 91.5\% | 99.0\% |
| 93.0\% | 90.7\% | 91.2\% | 101.6\% | 98.0\% | 99.0\% |
| 88.0\% | 94.1\% | 88.7\% | 97.7\% | 100.8\% | 96.9\% |

0107 ADMINISTRATIVE SPECIALIST 1 (Continued)

| 0107 ADMINISTRATIVE SPECIALIST 1 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKİCOMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | Salary |  | Salary and Benefits |  |  |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{array}{r} \mathrm{Rng} \\ \mathrm{Opt} \\ \hline \end{array}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  | Avg | SR Max | SR Min | $\mathrm{Avg}$ | SR Max |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  | Avg | $\underline{\text { SR Max }}$ | SR Min | Avg | SR Max |
| AF | AFSCME AT OSP FIRE MARSHAL | A | A | 17 | 5 | \$2,694 | \$3,541 | \$3,836 | 1.08 | \$4,582 | \$5,617 | \$5,978 | 88.0\% | 94.3\% | 88.7\% | 97.7\% | 101.0\% | 96.9\% |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 17 | 19 | \$2,694 | \$3,318 | \$3,831 | 1.02 | \$4,582 | \$5,345 | \$5,972 | 88.0\% | 88.4\% | 88.5\% | 97.7\% | 96.1\% | 96.8\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 17 | 38 | \$2,694 | \$3,423 | \$3,836 | 1.05 | \$4,582 | \$5,472 | \$5,978 | 88.0\% | 91.2\% | 88.7\% | 97.7\% | 98.4\% | 96.9\% |
| AR | AFSCME AT REAL ESTATE AGENCY | A | A | 17 | 1 | \$2,694 | \$2,926 | \$3,836 | 0.90 | \$4,582 | \$4,865 | \$5,978 | 88.0\% | 77.9\% | 88.7\% | 97.7\% | 87.5\% | 96.9\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 17 | 7 | \$2,694 | \$3,439 | \$3,829 | 1.05 | \$4,582 | \$5,492 | \$5,969 | 88.0\% | 91.6\% | 88.5\% | 97.7\% | 98.7\% | 96.7\% |
| AT | AFSCME AT DCBS BUILDING CODES | A | A | 17 | 5 | \$2,694 | \$3,663 | \$3,836 | 1.12 | \$4,582 | \$5,767 | \$5,978 | 88.0\% | 97.6\% | 88.7\% | 97.7\% | 103.7\% | 96.9\% |
| AU | AFSCME AT MILITARY | A | A | 17Q | 5 | \$2,694 | \$3,133 | \$3,831 | 0.96 | \$4,582 | \$5,118 | \$5,972 | 88.0\% | 83.4\% | 88.5\% | 97.7\% | 92.0\% | 96.8\% |
| AV | AFSCME MILITRY OREG EMERG MGMT | A | A | 17Q | 2 | \$2,694 | \$3,663 | \$3,831 | 1.12 | \$4,582 | \$5,766 | \$5,972 | 88.0\% | 97.5\% | 88.5\% | 97.7\% | 103.7\% | 96.8\% |
| AW | AFSCME AT EMPLOYMENT/HEARINGS | A | A | 17 | 1 | \$2,694 | \$3,836 | \$3,836 | 1.17 | \$4,582 | \$5,978 | \$5,978 | 88.0\% | 102.2\% | 88.7\% | 97.7\% | 107.5\% | 96.9\% |
| AX | AFSCME AT STATE LANDS | A | A | 17 | 6 | \$2,694 | \$3,379 | \$3,831 | 1.04 | \$4,582 | \$5,419 | \$5,972 | 88.0\% | 90.0\% | 88.5\% | 97.7\% | 97.4\% | 96.8\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 17 | 1 | \$2,623 | \$3,188 | \$3,873 | 0.98 | \$4,495 | \$5,185 | \$6,023 | 85.7\% | 84.9\% | 89.5\% | 95.8\% | 93.2\% | 97.6\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 17 | 236 | \$2,883 | \$3,665 | \$4,096 | 1.05 | \$4,640 | \$5,549 | \$6,050 | 94.2\% | 97.6\% | 94.7\% | 98.9\% | 99.8\% | 98.1\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 17 | 30 | \$2,883 | \$3,588 | \$4,096 | 1.03 | \$4,640 | \$5,459 | \$6,050 | 94.2\% | 95.5\% | 94.7\% | 98.9\% | 98.1\% | 98.1\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 17 | 107 | \$2,883 | \$3,849 | \$4,096 | 1.10 | \$4,640 | \$5,762 | \$6,050 | 94.2\% | 102.5\% | 94.7\% | 98.9\% | 103.6\% | 98.1\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 17 | 168 | \$2,883 | \$3,778 | \$4,096 | 1.08 | \$4,640 | \$5,680 | \$6,050 | 94.2\% | 100.6\% | 94.7\% | 98.9\% | 102.1\% | 98.1\% |
| UA | UNREPRESENTED | A | A | 17 | 22 | \$2,694 | \$3,519 | \$3,829 | 1.08 | \$4,582 | \$5,590 | \$5,969 | 88.0\% | 93.7\% | 88.5\% | 97.7\% | 100.5\% | 96.7\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 671 | \$2,846 | \$3,676 | \$4,045 | 1.07 | \$4,628 | \$5,602 | \$6,035 | 93.0\% | 97.9\% | 93.5\% | 98.7\% | 100.7\% | 97.8\% |
| 0107 | STATEWIDE Weighted Average |  |  |  | 692 | \$2,854 | \$3,684 | \$4,053 | 1.07 | \$4,642 | \$5,616 | \$6,050 | 93.3\% | 98.1\% | 93.7\% | 99.0\% | 101.0\% | 98.1\% |



OREGON COMPARISON

TO MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 19 | 53 | \$3,524 | \$4,522 | \$4,855 | 1.08 | \$5,596 | \$6,817 | \$7,223 |
| AP | AFSCME DOC BD PAROL PST PRISON | A | A | 19 | 7 | \$3,524 | \$4,215 | \$4,855 | 1.01 | \$5,596 | \$6,440 | \$7,223 |
| CP | AOCE AT DOC NONSECURITY | A | A | 19 | 2 | \$3,531 | \$4,446 | \$4,845 | 1.06 | \$5,605 | \$6,723 | \$7,211 |
| Corre | ctions Weighted Average |  |  |  | 62 | \$3,524 | \$4,485 | \$4,855 | 1.07 | \$5,596 | \$6,771 | \$7,223 |
| MENN | EXEC SVC NONSUPERVISORY | A | A | 20 | 4 | \$3,259 | \$4,413 | \$4,568 | 1.13 | \$5,272 | \$6,683 | \$6,872 |
| MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 20 | 1 | \$3,259 | \$4,363 | \$4,568 | 1.11 | \$5,272 | \$6,622 | \$6,872 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{array}{r} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{array}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { Sto } \\ & \text { SRMax } \end{aligned}$ |
| 103.6\% | 104.7\% | 97.4\% | 110.8\% | 111.0\% | 104.8\% |
| 103.6\% | 97.6\% | 97.4\% | 110.8\% | 104.9\% | 104.8\% |
| 103.8\% | 103.0\% | 97.2\% | 111.0\% | 109.5\% | 104.6\% |
| 103.6\% | 103.9\% | 97.4\% | 110.8\% | 110.2\% | 104.8\% |
| 95.8\% | 102.2\% | 91.6\% | 104.4\% | 108.8\% | 99.7\% |
| 95.8\% | 101.0\% | 91.6\% | 104.4\% | 107.8\% | 99.7\% |


| 0108 ADMINISTRATIVE SPECIALIST 2 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ | $\begin{array}{r} \mathrm{Rng} \\ \mathrm{Opt} \\ \hline \end{array}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max | SRMin | Avg | SR Max | SR Min | Avg | SR Max |
| MMN | MGT SVC NONSUPERVISORY | A | A | 20 | 4 | \$3,259 | \$4,082 | \$4,568 | 1.04 | \$5,272 | \$6,278 | \$6,872 | 95.8\% | 94.5\% | 91.6\% | 104.4\% | 102.2\% | 99.7\% |
| Manag | gement Weighted Average |  |  |  | 9 | \$3,259 | \$4,260 | \$4,568 | 1.09 | \$5,272 | \$6,497 | \$6,872 | 95.8\% | 98.7\% | 91.6\% | 104.4\% | 105.8\% | 99.7\% |
| AB | AFSCME AT CONST CONTRACTORS BD | A | A | 20 | 4 | \$3,050 | \$4,027 | \$4,417 | 1.08 | \$5,017 | \$6,211 | \$6,688 | 89.6\% | 93.3\% | 88.6\% | 99.4\% | 101.1\% | 97.0\% |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 20 | 5 | \$3,050 | \$3,986 | \$4,417 | 1.07 | \$5,017 | \$6,161 | \$6,688 | 89.6\% | 92.3\% | 88.6\% | 99.4\% | 100.3\% | 97.0\% |
| AF | AFSCME AT OSP FIRE MARSHAL | A | A | 20Q | 4 | \$3,050 | \$3,823 | \$4,417 | 1.02 | \$5,017 | \$5,961 | \$6,688 | 89.6\% | 88.5\% | 88.6\% | 99.4\% | 97.1\% | 97.0\% |
| AG | AFSCME AT LAND CONSERV DVLPMT | A | A | 20 | 2 | \$3,050 | \$3,855 | \$4,417 | 1.03 | \$5,017 | \$6,001 | \$6,688 | 89.6\% | 89.3\% | 88.6\% | 99.4\% | 97.7\% | 97.0\% |
| AI | AFSCME AT LONGTERM CARE OMBUDS | A | A | 20 | 3 | \$3,050 | \$3,698 | \$4,417 | 0.99 | \$5,017 | \$5,809 | \$6,688 | 89.6\% | 85.6\% | 88.6\% | 99.4\% | 94.6\% | 97.0\% |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 20Q | 7 | \$3,050 | \$3,888 | \$4,417 | 1.04 | \$5,017 | \$6,042 | \$6,688 | 89.6\% | 90.1\% | 88.6\% | 99.4\% | 98.4\% | 97.0\% |
| AMG | AFSCME AT DHS STAB\&CRISIS UNIT | A | A | 20 | 1 | \$3,050 | \$4,417 | \$4,417 | 1.18 | \$5,017 | \$6,688 | \$6,688 | 89.6\% | 102.3\% | 88.6\% | 99.4\% | 108.9\% | 97.0\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 20 | 25 | \$3,050 | \$3,804 | \$4,417 | 1.02 | \$5,017 | \$5,938 | \$6,688 | 89.6\% | 88.1\% | 88.6\% | 99.4\% | 96.7\% | 97.0\% |
| AR | AFSCME AT REAL ESTATE AGENCY | A | A | 20 | 4 | \$3,050 | \$4,007 | \$4,417 | 1.07 | \$5,017 | \$6,187 | \$6,688 | 89.6\% | 92.8\% | 88.6\% | 99.4\% | 100.7\% | 97.0\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 20 | 2 | \$3,050 | \$4,216 | \$4,417 | 1.13 | \$5,017 | \$6,442 | \$6,688 | 89.6\% | 97.6\% | 88.6\% | 99.4\% | 104.9\% | 97.0\% |
| AT | AFSCME AT DCBS BUILDING CODES | A | A | 20 | 7 | \$3,050 | \$3,783 | \$4,417 | 1.01 | \$5,017 | \$5,912 | \$6,688 | 89.6\% | 87.6\% | 88.6\% | 99.4\% | 96.3\% | 97.0\% |
| AU | AFSCME AT MILITARY | A | A | 20Q | 3 | \$3,050 | \$3,803 | \$4,417 | 1.02 | \$5,017 | \$5,938 | \$6,688 | 89.6\% | 88.1\% | 88.6\% | 99.4\% | 96.7\% | 97.0\% |
| AV | AFSCME MILITRY OREG EMERG MGMT | A | A | 20 | 1 | \$3,050 | \$4,216 | \$4,417 | 1.13 | \$5,017 | \$6,442 | \$6,688 | 89.6\% | 97.6\% | 88.6\% | 99.4\% | 104.9\% | 97.0\% |
| AX | AFSCME AT STATE LANDS | A | A | 20Q | 2 | \$3,050 | \$3,939 | \$4,417 | 1.05 | \$5,017 | \$6,103 | \$6,688 | 89.6\% | 91.2\% | 88.6\% | 99.4\% | 99.4\% | 97.0\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 20 | 5 | \$3,037 | \$4,050 | \$4,485 | 1.08 | \$5,001 | \$6,239 | \$6,771 | 89.3\% | 93.8\% | 89.9\% | 99.0\% | 101.6\% | 98.3\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 20 | 200 | \$3,264 | \$4,008 | \$4,727 | 1.00 | \$5,083 | \$5,948 | \$6,783 | 95.9\% | 92.8\% | 94.8\% | 100.7\% | 96.8\% | 98.4\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 20 | 14 | \$3,264 | \$4,014 | \$4,727 | 1.00 | \$5,083 | \$5,955 | \$6,783 | 95.9\% | 93.0\% | 94.8\% | 100.7\% | 97.0\% | 98.4\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 20 | 55 | \$3,264 | \$4,220 | \$4,727 | 1.06 | \$5,083 | \$6,194 | \$6,783 | 95.9\% | 97.7\% | 94.8\% | 100.7\% | 100.8\% | 98.4\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 20 | 129 | \$3,264 | \$4,254 | \$4,727 | 1.06 | \$5,083 | \$6,233 | \$6,783 | 95.9\% | 98.5\% | 94.8\% | 100.7\% | 101.5\% | 98.4\% |
| SC | OSPOA CLASSIFIED | A | A | 20 | 14 | \$3,050 | \$3,904 | \$4,417 | 1.05 | \$5,017 | \$6,061 | \$6,688 | 89.6\% | 90.4\% | 88.6\% | 99.4\% | 98.7\% | 97.0\% |
| UA | UNREPRESENTED | A | A | 20 | 31 | \$3,050 | \$3,911 | \$4,417 | 1.05 | \$5,017 | \$6,069 | \$6,688 | 89.6\% | 90.6\% | 88.6\% | 99.4\% | 98.8\% | 97.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 518 | \$3,214 | \$4,066 | \$4,656 | 1.03 | \$5,067 | \$6,069 | \$6,762 | 94.5\% | 94.2\% | 93.4\% | 100.4\% | 98.8\% | 98.1\% |
| 0108 | STATEWIDE Weighted Average |  |  |  | 589 | \$3,248 | \$4,113 | \$4,675 | 1.04 | \$5,126 | \$6,149 | \$6,812 | 95.4\% | 95.3\% | 93.8\% | 101.5\% | 100.1\% | 98.9\% |



OREGON COMPARISON

TO
MARKET

|  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND ben |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 17 | 2 | \$2,846 | \$3,945 | \$3,945 | 1.16 | \$4,767 | \$6,111 | \$6,111 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 17 | 1 | \$2,846 | \$3,596 | \$3,945 | 1.06 | \$4,767 | \$5,684 | \$6,111 |
| Mana | gement Weighted Average |  |  |  | 3 | \$2,846 | \$3,829 | \$3,945 | 1.13 | \$4,767 | \$5,969 | \$6,111 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 17 | 19 | \$2,883 | \$3,712 | \$4,096 | 1.06 | \$4,640 | \$5,603 | \$6,050 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 17 | 65 | \$2,883 | \$3,725 | \$4,096 | 1.07 | \$4,640 | \$5,618 | \$6,050 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 84 | \$2,883 | \$3,722 | \$4,096 | 1.07 | \$4,640 | \$5,615 | \$6,050 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 88.2\% | 96.6\% | 87.4\% | 97.5\% | 103.4\% | 95.7\% |
| 88.2\% | 88.0\% | 87.4\% | 97.5\% | 96.2\% | 95.7\% |
| 88.2\% | 93.7\% | 87.4\% | 97.5\% | 101.0\% | 95.7\% |
| 89.3\% | 90.9\% | 90.8\% | 94.8\% | 94.8\% | 94.7\% |
| 89.3\% | 91.2\% | 90.8\% | 94.8\% | 95.0\% | 94.7\% |
| 89.3\% | 91.1\% | 90.8\% | 94.8\% | 95.0\% | 94.7\% |






| 0118 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 81 | 900 | \$2,791 | \$3,489 | \$4,280 |  | \$4,385 | \$5,197 | \$6,136 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISONTO |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| MARKET |  |  | Pay Rng <br> Opt Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SR Min } \\ \hline \end{gathered}$ | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | to Avg |  | $\text { SR }_{\text {ROMax }}^{\text {to }}$ | SR Min | Avo Avg | $S{ }^{\text {to }}{ }^{\text {Max }}$ |
|  | AAON | AFSCME AT DOC SECURITY PLUS | A | A |  | 17 | 29 | \$3,223 | \$4,159 | \$4,425 | 1.09 | \$5,228 | \$6,373 | \$6,698 | 115.5\% | 119.2\% | 103.4\% | 119.2\% | 122.6\% | 109.2\% |
|  | CP | AOCE AT DOC NONSECURITY | A | A | 17 | 4 | \$3,234 | \$4,233 | \$4,419 | 1.11 | \$5,242 | \$6,462 | \$6,690 | 115.9\% | 121.3\% | 103.2\% | 119.5\% | 124.3\% | 109.0\% |
|  | Corre | ctions Weighted Average |  |  |  | 33 | \$3,224 | \$4,168 | \$4,424 | 1.09 | \$5,230 | \$6,384 | \$6,697 | 115.5\% | 119.5\% | 103.4\% | 119.3\% | 122.8\% | 109.1\% |
|  | MENN | EXEC SVC NONSUPERVISORY | A | A | 17 | 9 | \$2,846 | \$3,749 | \$3,945 | 1.10 | \$4,767 | \$5,872 | \$6,111 | 102.0\% | 107.5\% | 92.2\% | 108.7\% | 113.0\% | 99.6\% |
|  | MESN | EXEC SVC SUPERVISORY | A | A | 17 | 1 | \$2,846 | \$3,108 | \$3,945 | 0.92 | \$4,767 | \$5,088 | \$6,111 | 102.0\% | 89.1\% | 92.2\% | 108.7\% | 97.9\% | 99.6\% |
|  | MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 17 | 4 | \$2,846 | \$3,642 | \$3,945 | 1.07 | \$4,767 | \$5,741 | \$6,111 | 102.0\% | 104.4\% | 92.2\% | 108.7\% | 110.5\% | 99.6\% |
|  | MMN | MGT SVC NONSUPERVISORY | A | A | 17 | 8 | \$2,846 | \$3,459 | \$3,945 | 1.02 | \$4,767 | \$5,517 | \$6,111 | 102.0\% | 99.1\% | 92.2\% | 108.7\% | 106.2\% | 99.6\% |
|  | Mana | gement Weighted Average |  |  |  | 22 | \$2,846 | \$3,595 | \$3,945 | 1.06 | \$4,767 | \$5,683 | \$6,111 | 102.0\% | 103.0\% | 92.2\% | 108.7\% | 109.4\% | 99.6\% |
|  | AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 17 | 1 | \$2,694 | \$3,182 | \$3,831 | 0.98 | \$4,582 | \$5,178 | \$5,972 | 96.5\% | 91.2\% | 89.5\% | 104.5\% | 99.6\% | 97.3\% |
|  |  | OR PUB SAFETY ASSOC AT DPSST | A | A | 17 | 1 | \$2,694 | \$3,182 | \$3,829 | 0.98 | \$4,582 | \$5,178 | \$5,969 | 96.5\% | 91.2\% | 89.5\% | 104.5\% | 99.6\% | 97.3\% |
|  | AT | AFSCME AT DCBS BUILDING CODES | A | A | 17 | 2 | \$2,694 | \$3,578 | \$3,831 | 1.10 | \$4,582 | \$5,662 | \$5,972 | 96.5\% | 102.5\% | 89.5\% | 104.5\% | 109.0\% | 97.3\% |

0118 EXECUTIVE SUPPORT SPECIALIST 1 (Continued)

|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \mathrm{to} \\ \mathrm{Avg} \\ \hline \end{gathered}$ | SR Max SR ${ }^{\text {to }}$ Max | $\begin{aligned} & \text { SR Min } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AX | AFSCME AT STATE LANDS | A | A | 17 | 1 | \$2,694 | \$3,662 | \$3,831 | 1.12 | \$4,582 | \$5,765 | \$5,972 | 96.5\% | 105.0\% | 89.5\% | 104.5\% | 110.9\% | 97.3\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 17 | 4 | \$2,883 | \$3,731 | \$4,096 | 1.07 | \$4,640 | \$5,625 | \$6,050 | 103.3\% | 106.9\% | 95.7\% | 105.8\% | 108.2\% | 98.6\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 17 | 24 | \$2,883 | \$3,798 | \$4,096 | 1.09 | \$4,640 | \$5,703 | \$6,050 | 103.3\% | 108.9\% | 95.7\% | 105.8\% | 109.7\% | 98.6\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 17 | 11 | \$2,883 | \$3,828 | \$4,096 | 1.10 | \$4,640 | \$5,738 | \$6,050 | 103.3\% | 109.7\% | 95.7\% | 105.8\% | 110.4\% | 98.6\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 17 | 22 | \$2,883 | \$3,750 | \$4,096 | 1.07 | \$4,640 | \$5,648 | \$6,050 | 103.3\% | 107.5\% | 95.7\% | 105.8\% | 108.7\% | 98.6\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 66 | \$2,869 | \$3,756 | \$4,076 | 1.08 | \$4,635 | \$5,670 | \$6,044 | 102.8\% | 107.6\% | 95.2\% | 105.7\% | 109.1\% | 98.5\% |
| 0118 | STATEWIDE Weighted Average |  |  |  | 121 | \$2,962 | \$3,839 | \$4,147 | 1.08 | \$4,821 | \$5,867 | \$6,234 | 106.1\% | 110.0\% | 96.9\% | 109.9\% | 112.9\% | 101.6\% |



| 0119 | OVER | WEIGHTED MARKET AV |  |  | 35 | 350 | \$3,570 | \$4,392 | \$5,208 |  | \$5,546 | \$6,465 | \$7,510 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| TO |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET |  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | AAON | AFSCME AT DOC SECURITY PLUS | A | A | 19 | 7 | \$3,524 | \$4,563 | \$4,855 | 1.09 | \$5,596 | \$6,867 | \$7,223 | 98.7\% | 103.9\% | 93.2\% | 100.9\% | 106.2\% | 96.2\% |
|  | Corre | tions Weighted Average |  |  |  | 7 | \$3,524 | \$4,563 | \$4,855 | 1.09 | \$5,596 | \$6,867 | \$7,223 | 98.7\% | 103.9\% | 93.2\% | 100.9\% | 106.2\% | 96.2\% |
|  | MENN | EXEC SVC NONSUPERVISORY | A | A | 19 | 50 | \$3,108 | \$4,027 | \$4,363 | 1.08 | \$5,088 | \$6,211 | \$6,622 | 87.1\% | 91.7\% | 83.8\% | 91.7\% | 96.1\% | 88.2\% |
|  | MESN | EXEC SVC SUPERVISORY | A | A | 19 | 2 | \$3,108 | \$4,363 | \$4,363 | 1.17 | \$5,088 | \$6,622 | \$6,622 | 87.1\% | 99.3\% | 83.8\% | 91.7\% | 102.4\% | 88.2\% |
|  | MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 19 | 12 | \$3,108 | \$4,053 | \$4,363 | 1.09 | \$5,088 | \$6,243 | \$6,622 | 87.1\% | 92.3\% | 83.8\% | 91.7\% | 96.6\% | 88.2\% |
|  | MMN | MGT SVC NONSUPERVISORY | A | A | 19 | 24 | \$3,108 | \$4,147 | \$4,363 | 1.11 | \$5,088 | \$6,358 | \$6,622 | 87.1\% | 94.4\% | 83.8\% | 91.7\% | 98.3\% | 88.2\% |
|  | MMS | MGT SVC SUPERVISORY | A | A | 19 | 16 | \$3,108 | \$4,126 | \$4,363 | 1.10 | \$5,088 | \$6,332 | \$6,622 | 87.1\% | 93.9\% | 83.8\% | 91.7\% | 97.9\% | 88.2\% |
|  | Mana | ement Weighted Average |  |  |  | 104 | \$3,108 | \$4,080 | \$4,363 | 1.09 | \$5,088 | \$6,275 | \$6,622 | 87.1\% | 92.9\% | 83.8\% | 91.7\% | 97.1\% | 88.2\% |
|  | AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 19 | 4 | \$2,926 | \$4,078 | \$4,216 | 1.14 | \$4,865 | \$6,273 | \$6,442 | 82.0\% | 92.8\% | 81.0\% | 87.7\% | 97.0\% | 85.8\% |
|  | AU | AFSCME AT MILITARY | A | A | 19Q | 1 | \$2,926 | \$4,216 | \$4,216 | 1.18 | \$4,865 | \$6,442 | \$6,442 | 82.0\% | 96.0\% | 81.0\% | 87.7\% | 99.6\% | 85.8\% |


|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | efits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SRMin | Avg | SR Max | SRMin | Avg | SR Max |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 19 | 24 | \$3,130 | \$4,128 | \$4,514 | 1.08 | \$4,927 | \$6,087 | \$6,536 | 87.7\% | 94.0\% | 86.7\% | 88.8\% | 94.2\% | 87.0\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 19 | 8 | \$3,130 | \$4,197 | \$4,514 | 1.10 | \$4,927 | \$6,167 | \$6,536 | 87.7\% | 95.6\% | 86.7\% | 88.8\% | 95.4\% | 87.0\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 19 | 16 | \$3,130 | \$4,263 | \$4,514 | 1.12 | \$4,927 | \$6,244 | \$6,536 | 87.7\% | 97.1\% | 86.7\% | 88.8\% | 96.6\% | 87.0\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 19 | 11 | \$3,130 | \$4,146 | \$4,514 | 1.08 | \$4,927 | \$6,108 | \$6,536 | 87.7\% | 94.4\% | 86.7\% | 88.8\% | 94.5\% | 87.0\% |
| UA | UNREPRESENTED | A | A | 19 | 8 | \$2,925 | \$3,851 | \$4,216 | 1.08 | \$4,864 | \$5,995 | \$6,442 | 81.9\% | 87.7\% | 81.0\% | 87.7\% | 92.7\% | 85.8\% |
| Non-C | Corrections/Non-Management Weighted A | age |  |  | 72 | \$3,093 | \$4,136 | \$4,460 | 1.10 | \$4,916 | \$6,139 | \$6,519 | 86.6\% | 94.2\% | 85.6\% | 88.6\% | 95.0\% | 86.8\% |
| 0119 | STATEWIDE Weighted Average |  |  |  | 183 | \$3,118 | \$4,120 | \$4,420 | 1.09 | \$5,039 | \$6,244 | \$6,604 | 87.3\% | 93.8\% | 84.9\% | 90.9\% | 96.6\% | 87.9\% |



OREGON COMPARISON

TO
MARKET

|  |  | PayOpt | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AU | AFSCME AT MILITARY | A | A | 13 | 1 | \$2,320 | \$2,694 | \$3,182 | 0.98 | \$4,124 | \$4,582 | \$5,178 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 13 | 1 | \$2,680 | \$3,409 | \$3,409 | 1.12 | \$4,404 | \$5,251 | \$5,251 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 13 | 1 | \$2,680 | \$2,680 | \$3,409 | 0.88 | \$4,404 | \$4,404 | \$5,251 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 3 | \$2,560 | \$2,928 | \$3,333 | 0.99 | \$4,315 | \$4,745 | \$5,227 |
| 0210 | STATEWIDE Weighted Average |  |  |  | 3 | \$2,560 | \$2,928 | \$3,333 | 0.99 | \$4,311 | \$4,745 | \$5,227 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \text { to } \\ \mathrm{Avg} \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 91.3\% | 83.8\% | 86.6\% | 103.5\% | 95.8\% | 97.8\% |
| 105.5\% | 106.0\% | 92.7\% | 110.6\% | 109.8\% | 99.2\% |
| 105.5\% | 83.3\% | 92.7\% | 110.6\% | 92.1\% | 99.2\% |
| 100.7\% | 91.1\% | 90.7\% | 108.3\% | 99.3\% | 98.7\% |
| 100.7\% | 91.1\% | 90.7\% | 108.2\% | 99.3\% | 98.7\% |



| 0211 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 76 | 790 | \$2,768 | \$3,418 | \$3,876 |  | \$4,336 \$5,131 \$5,631 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| то |  |  |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  |  | SALARY AND BENEFITS |  |  | Salary |  |  | Salary and Benefits |  |  |
| MARKET |  |  |  |  |  |  |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | AAON AFSCME AT DOC SECURITY PLUS |  |  | A | 17 | 16 | \$3,223 | \$4,026 | \$4,425 | 1.05 | \$5,228 | \$6,210 | \$6,698 | 116.4\% | 117.8\% | 114.2\% | 120.6\% | 121.0\% | 118.9\% |
|  | Corrections Weighted Average |  |  |  |  | 16 | \$3,223 | \$4,026 | \$4,425 | 1.05 | \$5,228 | \$6,210 | \$6,698 | 116.4\% | 117.8\% | 114.2\% | 120.6\% | 121.0\% | 118.9\% |
|  | AD | AFSCME AT ENVIRONMENTAL QUAL |  |  | 18 | 5 | \$2,805 | \$3,650 | \$4,013 | 1.07 | \$4,717 | \$5,750 | \$6,194 | 101.3\% | 106.8\% | 103.5\% | 108.8\% | 112.1\% | 110.0\% |
|  | AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 18 | 6 | \$2,805 | \$3,141 | \$4,013 | 0.92 | \$4,717 | \$5,128 | \$6,194 | 101.3\% | 91.9\% | 103.5\% | 108.8\% | 99.9\% | 110.0\% |


| 0211 ACCOUNTING TECHNICIAN 2 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| , | ( ${ }^{\text {a }}$ (Continued) | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | SALARY |  |  |  | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SR Min } \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { So } \\ & \text { SR Max } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AU | AFSCME AT MILITARY | A | A | 18Q | 3 | \$2,805 | \$3,376 | \$4,013 | 0.99 | \$4,717 | \$5,415 | \$6,194 | 101.3\% | 98.8\% | 103.5\% | 108.8\% | 105.5\% | 110.0\% |
| AX | AFSCME AT STATE LANDS | A | A | 18 | 1 | \$2,805 | \$3,182 | \$4,013 | 0.93 | \$4,717 | \$5,178 | \$6,194 | 101.3\% | 93.1\% | 103.5\% | 108.8\% | 100.9\% | 110.0\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 17 | 28 | \$2,883 | \$3,701 | \$4,096 | 1.06 | \$4,640 | \$5,591 | \$6,050 | 104.2\% | 108.3\% | 105.7\% | 107.0\% | 109.0\% | 107.4\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 17 | 3 | \$2,883 | \$4,096 | \$4,096 | 1.17 | \$4,640 | \$6,050 | \$6,050 | 104.2\% | 119.8\% | 105.7\% | 107.0\% | 117.9\% | 107.4\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 17 | 9 | \$2,883 | \$3,841 | \$4,096 | 1.10 | \$4,640 | \$5,754 | \$6,050 | 104.2\% | 112.4\% | 105.7\% | 107.0\% | 112.1\% | 107.4\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 17 | 33 | \$2,883 | \$3,594 | \$4,096 | 1.03 | \$4,640 | \$5,466 | \$6,050 | 104.2\% | 105.1\% | 105.7\% | 107.0\% | 106.5\% | 107.4\% |
| UA | UNREPRESENTED | A | A | 17 | 4 | \$2,694 | \$3,183 | \$3,829 | 0.98 | \$4,582 | \$5,179 | \$5,969 | 97.3\% | 93.1\% | 98.8\% | 105.7\% | 100.9\% | 106.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 92 | \$2,862 | \$3,611 | \$4,071 | 1.04 | \$4,650 | \$5,527 | \$6,070 | 103.4\% | 105.7\% | 105.0\% | 107.2\% | 107.7\% | 107.8\% |
| 0211 | STATEWIDE Weighted Average |  |  |  | 108 | \$2,916 | \$3,673 | \$4,123 | 1.04 | \$4,735 | \$5,628 | \$6,163 | 105.3\% | 107.5\% | 106.4\% | 109.2\% | 109.7\% | 109.4\% |



0212 ACCOUNTING TECHNICIAN 3 (Continued)

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMN | MGT SVC NONSUPERVISORY | A | A | 19 | 1 | \$3,108 | \$4,154 | \$4,363 | 1.11 | \$5,088 | \$6,366 | \$6,622 |
| Manag | gement Weighted Average |  |  |  | 2 | \$3,108 | \$4,259 | \$4,363 | 1.14 | \$5,088 | \$6,494 | \$6,622 |
| AB | AFSCME AT CONST CONTRACTORS BD | A | A | 19 | 1 | \$2,926 | \$4,216 | \$4,216 | 1.18 | \$4,865 | \$6,442 | \$6,442 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 19 | 4 | \$2,926 | \$3,760 | \$4,216 | 1.05 | \$4,865 | \$5,885 | \$6,442 |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 19 | 2 | \$2,926 | \$3,774 | \$4,216 | 1.06 | \$4,865 | \$5,901 | \$6,442 |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 19 | 7 | \$2,926 | \$3,960 | \$4,216 | 1.11 | \$4,865 | \$6,129 | \$6,442 |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 19 | 2 | \$2,925 | \$4,216 | \$4,216 | 1.18 | \$4,864 | \$6,442 | \$6,442 |
| AT | AFSCME AT DCBS BUILDING CODES | A | A | 19 | 2 | \$2,926 | \$4,115 | \$4,216 | 1.15 | \$4,865 | \$6,318 | \$6,442 |
| AU | AFSCME AT MILITARY | A | A | 19Q | 3 | \$2,926 | \$3,735 | \$4,216 | 1.05 | \$4,865 | \$5,855 | \$6,442 |
| AX | AFSCME AT STATE LANDS | A | A | 19 | 1 | \$2,926 | \$3,831 | \$4,216 | 1.07 | \$4,865 | \$5,972 | \$6,442 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 19 | 36 | \$3,130 | \$4,014 | \$4,514 | 1.05 | \$4,927 | \$5,954 | \$6,536 |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 19 | 7 | \$3,130 | \$3,957 | \$4,514 | 1.04 | \$4,927 | \$5,888 | \$6,536 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | $P$ | 19 | 32 | \$3,130 | \$4,096 | \$4,514 | 1.07 | \$4,927 | \$6,049 | \$6,536 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | $P$ | 19 | 55 | \$3,130 | \$4,112 | \$4,514 | 1.08 | \$4,927 | \$6,069 | \$6,536 |
| UA | UNREPRESENTED | A | A | 19 | 3 | \$2,925 | \$3,907 | \$4,216 | 1.09 | \$4,864 | \$6,064 | \$6,442 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 155 | \$3,097 | \$4,047 | \$4,466 | 1.07 | \$4,917 | \$6,031 | \$6,521 |
| 0212 | STATEWIDE Weighted Average |  |  |  | 174 | \$3,139 | \$4,115 | \$4,503 | 1.08 | \$4,985 | \$6,136 | \$6,590 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \text { ax } \end{aligned}$ |
| 101.0\% | 110.8\% | 99.9\% | 106.2\% | 114.1\% | 104.9\% |
| 101.0\% | 113.6\% | 99.9\% | 106.2\% | 116.4\% | 104.9\% |
| 95.1\% | 112.4\% | 96.5\% | 101.6\% | 115.4\% | 102.1\% |
| 95.1\% | 100.3\% | 96.5\% | 101.6\% | 105.4\% | 102.1\% |
| 95.1\% | 100.6\% | 96.5\% | 101.6\% | 105.7\% | 102.1\% |
| 95.1\% | 105.6\% | 96.5\% | 101.6\% | 109.8\% | 102.1\% |
| 95.1\% | 112.4\% | 96.5\% | 101.5\% | 115.4\% | 102.1\% |
| 95.1\% | 109.7\% | 96.5\% | 101.6\% | 113.2\% | 102.1\% |
| 95.1\% | 99.6\% | 96.5\% | 101.6\% | 104.9\% | 102.1\% |
| 95.1\% | 102.2\% | 96.5\% | 101.6\% | 107.0\% | 102.1\% |
| 101.7\% | 107.0\% | 103.4\% | 102.8\% | 106.7\% | 103.6\% |
| 101.7\% | 105.5\% | 103.4\% | 102.8\% | 105.5\% | 103.6\% |
| 101.7\% | 109.2\% | 103.4\% | 102.8\% | 108.4\% | 103.6\% |
| 101.7\% | 109.7\% | 103.4\% | 102.8\% | 108.7\% | 103.6\% |
| 95.1\% | 104.2\% | 96.5\% | 101.5\% | 108.7\% | 102.1\% |
| 100.7\% | 108.0\% | 102.3\% | 102.6\% | 108.1\% | 103.3\% |
| 102.0\% | 109.7\% | 103.1\% | 104.1\% | 109.9\% | 104.4\% |



OREGON COMPARISON

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|  |  | Pay | Rng | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |  | ARKET CO | MPARIS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  | SALARY |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SRMMax } \end{aligned}$ |
| Repr | Repr Description | Opt |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 12 | 1 | \$2,680 | \$2,680 | \$3,264 | 0.90 | \$4,404 | \$4,404 | \$5,083 | 88.1\% | 74.3\% | 84.7\% | 87.9\% | 77.4\% | 84.9\% |
| Non- | orrections/Non-Management Weighted |  |  |  | 1 | \$2,680 | \$2,680 | \$3,264 | 0.90 | \$4,404 | \$4,404 | \$5,083 | 88.1\% | 74.3\% | 84.7\% | 87.9\% | 77.4\% | 84.9\% |
| 0251 | STATEWIDE Weighted Average |  |  |  | 1 | \$2,680 | \$2,680 | \$3,264 | 0.90 | \$4,404 | \$4,404 | \$5,083 | 88.1\% | 74.3\% | 84.7\% | 87.9\% | 77.4\% | 84.9\% |





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| Repr |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  | SALARY |  |  |  | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | Avg | SR Max | SR Min | $\mathrm{Avg}$ | SR Max |
|  | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  | Avg | SR Max | SR Min | Avg | SR Max |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 12C | 2 | \$2,284 | \$3,116 | \$3,116 | 1.15 | \$4,080 | \$5,097 | \$5,097 | 88.5\% | 97.0\% | 84.2\% | 100.6\% | 106.7\% | 95.4\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 12 | 1 | \$2,680 | \$3,264 | \$3,264 | 1.10 | \$4,404 | \$5,083 | \$5,083 | 103.8\% | 101.6\% | 88.2\% | 108.6\% | 106.3\% | 95.1\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 12 | 1 | \$2,680 | \$2,680 | \$3,264 | 0.90 | \$4,404 | \$4,404 | \$5,083 | 103.8\% | 83.4\% | 88.2\% | 108.6\% | 92.1\% | 95.1\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 12 | 2 | \$2,680 | \$3,074 | \$3,264 | 1.03 | \$4,404 | \$4,861 | \$5,083 | 103.8\% | 95.6\% | 88.2\% | 108.6\% | 101.7\% | 95.1\% |
| UA | UNREPRESENTED | A | A | 12 | 2 | \$2,231 | \$3,050 | \$3,050 | 1.16 | \$4,016 | \$5,017 | \$5,017 | 86.4\% | 94.9\% | 82.4\% | 99.0\% | 105.0\% | 93.8\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 8 | \$2,469 | \$3,053 | \$3,174 | 1.08 | \$4,233 | \$4,930 | \$5,070 | 95.6\% | 95.0\% | 85.7\% | 104.4\% | 103.1\% | 94.8\% |
| 0322 | STATEWIDE Weighted Average |  |  |  | 8 | \$2,469 | \$3,053 | \$3,174 | 1.08 | \$4,226 | \$4,930 | \$5,070 | 95.6\% | 95.0\% | 85.7\% | 104.2\% | 103.1\% | 94.8\% |



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|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MENN | EXEC SVC NONSUPERVISORY | A | A | 15 | 2 | \$2,629 | \$3,264 | \$3,596 | 1.05 | \$4,502 | \$5,278 | \$5,684 |
| Mana | gement Weighted Average |  |  |  | 2 | \$2,629 | \$3,264 | \$3,596 | 1.05 | \$4,502 | \$5,278 | \$5,684 |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 15 | 1 | \$2,506 | \$2,925 | \$3,493 | 0.98 | \$4,352 | \$4,864 | \$5,558 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 15 | 72 | \$2,680 | \$3,114 | \$3,737 | 0.97 | \$4,404 | \$4,909 | \$5,632 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 15 | 8 | \$2,680 | \$3,319 | \$3,737 | 1.03 | \$4,404 | \$5,146 | \$5,632 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 15 | 55 | \$2,680 | \$3,163 | \$3,737 | 0.99 | \$4,404 | \$4,965 | \$5,632 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 15 | 41 | \$2,680 | \$3,334 | \$3,737 | 1.04 | \$4,404 | \$5,164 | \$5,632 |
| UA | UNREPRESENTED | A | A | 15 | 2 | \$2,503 | \$3,182 | \$3,493 | 1.06 | \$4,348 | \$5,178 | \$5,558 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 179 | \$2,677 | \$3,189 | \$3,733 | 0.99 | \$4,403 | \$4,998 | \$5,631 |
| 0323 | STATEWIDE Weighted Average |  |  |  | 181 | \$2,677 | \$3,189 | \$3,731 | 1.00 | \$4,404 | \$5,001 | \$5,632 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 98.0\% | 102.8\% | 94.8\% | 105.0\% | 108.4\% | 101.6\% |
| 98.0\% | 102.8\% | 94.8\% | 105.0\% | 108.4\% | 101.6\% |
| 93.4\% | 92.1\% | 92.1\% | 101.5\% | 99.9\% | 99.4\% |
| 99.9\% | 98.1\% | 98.5\% | 102.7\% | 100.8\% | 100.7\% |
| 99.9\% | 104.5\% | 98.5\% | 102.7\% | 105.7\% | 100.7\% |
| 99.9\% | 99.6\% | 98.5\% | 102.7\% | 102.0\% | 100.7\% |
| 99.9\% | 105.0\% | 98.5\% | 102.7\% | 106.1\% | 100.7\% |
| 93.3\% | 100.2\% | 92.1\% | 101.4\% | 106.4\% | 99.4\% |
| 99.8\% | 100.4\% | 98.4\% | 102.7\% | 102.7\% | 100.7\% |
| 99.8\% | 100.4\% | 98.4\% | 102.7\% | 102.7\% | 100.7\% |



OREGON COMPARISON

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sal | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | SR Max |
| MENN | EXEC SVC NONSUPERVISORY | A | A | 19 | 3 | \$3,108 | \$3,852 | \$4,363 | 1.03 | \$5,088 | \$5,997 | \$6,622 | 83.0\% | 86.0\% | 91.7\% | 85.1\% | 87.4\% | 92.0\% |
| Manag | gement Weighted Average |  |  |  | 3 | \$3,108 | \$3,852 | \$4,363 | 1.03 | \$5,088 | \$5,997 | \$6,622 | 83.0\% | 86.0\% | 91.7\% | 85.1\% | 87.4\% | 92.0\% |
| AB | AFSCME AT CONST CONTRACTORS BD | A | A | 19 | 12 | \$2,926 | \$3,959 | \$4,216 | 1.11 | \$4,865 | \$6,128 | \$6,442 | 78.1\% | 88.4\% | 88.6\% | 81.4\% | 89.3\% | 89.5\% |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 19 | 1 | \$2,926 | \$3,331 | \$4,216 | 0.93 | \$4,865 | \$5,360 | \$6,442 | 78.1\% | 74.4\% | 88.6\% | 81.4\% | 78.1\% | 89.5\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 19 | 28 | \$2,926 | \$3,488 | \$4,216 | 0.98 | \$4,865 | \$5,552 | \$6,442 | 78.1\% | 77.9\% | 88.6\% | 81.4\% | 80.9\% | 89.5\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 19 | 39 | \$3,130 | \$4,111 | \$4,514 | 1.08 | \$4,927 | \$6,068 | \$6,536 | 83.6\% | 91.8\% | 94.8\% | 82.4\% | 88.4\% | 90.8\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 19 | 37 | \$3,130 | \$3,949 | \$4,514 | 1.03 | \$4,927 | \$5,878 | \$6,536 | 83.6\% | 88.1\% | 94.8\% | 82.4\% | 85.7\% | 90.8\% |
| UA | UNREPRESENTED | A | A | 19 | 13 | \$2,925 | \$3,896 | \$4,216 | 1.09 | \$4,864 | \$6,051 | \$6,442 | 78.1\% | 87.0\% | 88.6\% | 81.4\% | 88.2\% | 89.5\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 130 | \$3,045 | \$3,889 | \$4,390 | 1.05 | \$4,901 | \$5,901 | \$6,497 | 81.3\% | 86.8\% | 92.2\% | 82.0\% | 86.0\% | 90.2\% |
| 0324 | STATEWIDE Weighted Average |  |  |  | 133 | \$3,047 | \$3,888 | \$4,390 | 1.05 | \$4,905 | \$5,903 | \$6,500 | 81.4\% | 86.8\% | 92.2\% | 82.1\% | 86.0\% | 90.3\% |



OREGON COMPARISON

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| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \text { to } \\ \mathrm{Avg} \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Stoxax }} \end{aligned}$ |
| 104.6\% | 107.6\% | 106.7\% | 105.4\% | 105.9\% | 106.3\% |
| 97.8\% | 96.2\% | 99.8\% | 104.1\% | 101.1\% | 104.9\% |
| 104.4\% | 107.2\% | 106.5\% | 105.4\% | 105.7\% | 106.3\% |
| 104.4\% | 107.2\% | 106.5\% | 105.4\% | 105.7\% | 106.3\% |



OREGON COMPARISON

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|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | ITS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 19 | 30 | \$3,130 | \$3,955 | \$4,514 | 1.03 | \$4,927 | \$5,886 | \$6,536 |
| UA | UNREPRESENTED | A | A | 19 | 46 | \$2,925 | \$3,714 | \$4,216 | 1.04 | \$4,864 | \$5,828 | \$6,442 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 76 | \$3,006 | \$3,809 | \$4,334 | 1.04 | \$4,889 | \$5,851 | \$6,479 |
| 0332 | STATEWIDE Weighted Average |  |  |  | 76 | \$3,006 | \$3,809 | \$4,334 | 1.04 | \$4,889 | \$5,851 | \$6,479 |



OREGON COMPARISON

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\text { MARKET }
\end{gathered}
$$




| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR }{ }^{\text {to }} \text { in } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mox }} \end{aligned}$ |
| 119.7\% | 118.8\% | 110.5\% | 114.8\% | 114.3\% | 108.3\% |
| 119.7\% | 100.7\% | 110.5\% | 114.8\% | 101.3\% | 108.3\% |
| 119.7\% | 99.1\% | 110.5\% | 114.8\% | 100.2\% | 108.3\% |
| 119.7\% | 104.4\% | 110.5\% | 114.8\% | 104.0\% | 108.3\% |
| 119.7\% | 104.4\% | 110.5\% | 114.8\% | 104.0\% | 108.3\% |





OREGON COMPARISON

TO



| 0435 | OVERALL WEIGHTED MARKET AVERAGE | 19 | 107 |  |
| :---: | :---: | :---: | :---: | :---: |

COMPARISON
TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 19 | 1 | \$3,524 | \$4,425 | \$4,855 | 1.06 | \$5,596 | \$6,698 | \$7,223 |
| Corre | ctions Weighted Average |  |  |  | 1 | \$3,524 | \$4,425 | \$4,855 | 1.06 | \$5,596 | \$6,698 | \$7,223 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 19 | 1 | \$2,926 | \$4,216 | \$4,216 | 1.18 | \$4,865 | \$6,442 | \$6,442 |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 19 | 2 | \$2,926 | \$4,115 | \$4,216 | 1.15 | \$4,865 | \$6,318 | \$6,442 |
| AU | AFSCME AT MILITARY | A | A | 19 | 1 | \$2,925 | \$3,331 | \$4,216 | 0.93 | \$4,864 | \$5,360 | \$6,442 |
| AX | AFSCME AT STATE LANDS | A | A | 19 | 1 | \$2,923 | \$3,492 | \$4,214 | 0.98 | \$4,861 | \$5,557 | \$6,440 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 19 | 6 | \$3,130 | \$3,706 | \$4,514 | 0.97 | \$4,927 | \$5,596 | \$6,536 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 19 | 1 | \$3,130 | \$4,096 | \$4,514 | 1.07 | \$4,927 | \$6,050 | \$6,536 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 19 | 3 | \$3,130 | \$4,006 | \$4,514 | 1.05 | \$4,927 | \$5,945 | \$6,536 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 19 | 15 | \$3,130 | \$3,886 | \$4,514 | 1.02 | \$4,927 | \$5,806 | \$6,536 |
| UA | UNREPRESENTED | A | A | 19 | 1 | \$2,925 | \$4,216 | \$4,216 | 1.18 | \$4,864 | \$6,442 | \$6,442 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { So } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \text { min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
| 101.6\% | 104.6\% | 106.6\% | 107.6\% | 109.9\% | 111.7\% |
| 101.6\% | 104.6\% | 106.6\% | 107.6\% | 109.9\% | 111.7\% |
| 84.3\% | 99.6\% | 92.6\% | 93.6\% | 105.7\% | 99.6\% |
| 84.3\% | 97.2\% | 92.6\% | 93.6\% | 103.7\% | 99.6\% |
| 84.3\% | 78.7\% | 92.6\% | 93.5\% | 88.0\% | 99.6\% |
| 84.3\% | 82.5\% | 92.6\% | 93.5\% | 91.2\% | 99.6\% |
| 90.2\% | 87.6\% | 99.1\% | 94.8\% | 91.8\% | 101.1\% |
| 90.2\% | 96.8\% | 99.1\% | 94.8\% | 99.3\% | 101.1\% |
| 90.2\% | 94.7\% | 99.1\% | 94.8\% | 97.6\% | 101.1\% |
| 90.2\% | 91.8\% | 99.1\% | 94.8\% | 95.3\% | 101.1\% |
| 84.3\% | 99.6\% | 92.6\% | 93.5\% | 105.7\% | 99.6\% |



COMPARISON
TO

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON AFSCME AT DOC SECURITY PLUS |  | A | A | 23 | 1 | \$4,239 | \$4,425 | \$5,853 | 0.88 | \$6,470 | \$6,698 | \$8,443 |
| Corrections Weighted Average |  |  |  |  | 1 | \$4,239 | \$4,425 | \$5,853 | 0.88 | \$6,470 | \$6,698 | \$8,443 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 23 | 1 | \$3,494 | \$3,831 | \$5,084 | 0.89 | \$5,560 | \$5,972 | \$7,503 |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 23 | 3 | \$3,494 | \$3,915 | \$5,084 | 0.91 | \$5,560 | \$6,075 | \$7,503 |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 23 | 1 | \$3,493 | \$5,084 | \$5,084 | 1.19 | \$5,558 | \$7,503 | \$7,503 |
| AU | AFSCME AT MILITARY | A | A | 23 | 1 | \$3,494 | \$5,084 | \$5,084 | 1.19 | \$5,560 | \$7,503 | \$7,503 |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 23 | 3 | \$3,514 | \$4,657 | \$5,190 | 1.07 | \$5,584 | \$6,981 | \$7,633 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \\ & \text { SR } \end{aligned}$ |
| 110.9\% | 92.9\% | 107.4\% | 116.1\% | 100.4\% | 113.1\% |
| 110.9\% | 92.9\% | 107.4\% | 116.1\% | 100.4\% | 113.1\% |
| 91.4\% | 80.4\% | 93.3\% | 99.7\% | 89.5\% | 100.5\% |
| 91.4\% | 82.2\% | 93.3\% | 99.7\% | 91.1\% | 100.5\% |
| 91.4\% | 106.7\% | 93.3\% | 99.7\% | 112.5\% | 100.5\% |
| 91.4\% | 106.7\% | 93.3\% | 99.7\% | 112.5\% | 100.5\% |
| 91.9\% | 97.7\% | 95.2\% | 100.2\% | 104.7\% | 102.2\% |


|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | R Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | SR Max | SR Min | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | SR Max |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 23 | 4 | \$3,737 | \$4,983 | \$5,442 | 1.09 | \$5,632 | \$7,080 | \$7,614 | 97.7\% | 104.6\% | 99.8\% | 101.0\% | 106.2\% | 102.0\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 23 | 1 | \$3,737 | \$4,295 | \$5,442 | 0.94 | \$5,632 | \$6,281 | \$7,614 | 97.7\% | 90.1\% | 99.8\% | 101.0\% | 94.2\% | 102.0\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 23 | 5 | \$3,737 | \$5,442 | \$5,442 | 1.19 | \$5,632 | \$7,614 | \$7,614 | 97.7\% | 114.2\% | 99.8\% | 101.0\% | 114.2\% | 102.0\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 23 | 7 | \$3,737 | \$4,739 | \$5,442 | 1.03 | \$5,632 | \$6,797 | \$7,614 | 97.7\% | 99.5\% | 99.8\% | 101.0\% | 101.9\% | 102.0\% |
| UA | UNREPRESENTED | A | A | 23 | 1 | \$3,493 | \$3,661 | \$5,084 | 0.85 | \$5,558 | \$5,764 | \$7,503 | 91.4\% | 76.8\% | 93.3\% | 99.7\% | 86.4\% | 100.5\% |
| Non- | Corrections/Non-Management Weighted A | age |  |  | 27 | \$3,649 | \$4,740 | \$5,321 | 1.06 | \$5,608 | \$6,895 | \$7,588 | 95.4\% | 99.5\% | 97.6\% | 100.6\% | 103.4\% | 101.6\% |
| 0436 | STATEWIDE Weighted Average |  |  |  | 28 | \$3,670 | \$4,729 | \$5,340 | 1.05 | \$5,639 | \$6,888 | \$7,618 | 96.0\% | 99.2\% | 98.0\% | 101.2\% | 103.3\% | 102.0\% |



OREGON

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | Opt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS |  | A | 27 | 4 | \$5,096 | \$5,962 | \$7,072 | 0.98 | \$7,518 | \$8,576 | \$9,934 |
| Corre | ctions Weighted Average |  |  |  | 4 | \$5,096 | \$5,962 | \$7,072 | 0.98 | \$7,518 | \$8,576 | \$9,934 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 27 | 1 | \$4,216 | \$6,157 | \$6,157 | 1.19 | \$6,442 | \$8,815 | \$8,815 |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 27 | 1 | \$4,216 | \$4,216 | \$6,157 | 0.81 | \$6,442 | \$6,442 | \$8,815 |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 27 | 1 | \$4,216 | \$5,084 | \$6,157 | 0.98 | \$6,442 | \$7,503 | \$8,815 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 111.3\% | 104.4\% | 104.8\% | 116.7\% | 110.9\% | 110.8\% |
| 111.3\% | 104.4\% | 104.8\% | 116.7\% | 110.9\% | 110.8\% |
| 92.1\% | 107.9\% | 91.2\% | 100.0\% | 114.0\% | 98.3\% |
| 92.1\% | 73.9\% | 91.2\% | 100.0\% | 83.3\% | 98.3\% |
| 92.1\% | 89.1\% | 91.2\% | 100.0\% | 97.0\% | 98.3\% |


| 043 | ( ${ }^{\text {a }}$ |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | R Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{array}{r} \text { to } \\ \text { Avg } \\ \hline \end{array}$ | SR Max | $S^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $S R^{\text {to }}{ }^{\text {ax }}$ |
| AU | AFSCME AT MILITARY | A | A | 27 | 3 | \$4,216 | \$5,722 | \$6,157 | 1.10 | \$6,442 | \$8,283 | \$8,815 | 92.1\% | 100.2\% | 91.2\% | 100.0\% | 107.1\% | 98.3\% |
| AX | AFSCME AT STATE LANDS | A | A | 27 | 1 | \$4,216 | \$4,417 | \$6,157 | 0.85 | \$6,442 | \$6,688 | \$8,815 | 92.1\% | 77.4\% | 91.2\% | 100.0\% | 86.5\% | 98.3\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 27 | 8 | \$4,272 | \$5,949 | \$6,309 | 1.12 | \$6,511 | \$8,561 | \$9,001 | 93.3\% | 104.2\% | 93.5\% | 101.0\% | 110.7\% | 100.4\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 27 | 14 | \$4,514 | \$5,918 | \$6,590 | 1.07 | \$6,536 | \$8,167 | \$8,949 | 98.6\% | 103.7\% | 97.6\% | 101.4\% | 105.6\% | 99.8\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 27 | 1 | \$4,514 | \$5,442 | \$6,590 | 0.98 | \$6,536 | \$7,614 | \$8,949 | 98.6\% | 95.3\% | 97.6\% | 101.4\% | 98.5\% | 99.8\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | $P$ | 27 | 11 | \$4,514 | \$5,853 | \$6,590 | 1.05 | \$6,536 | \$8,092 | \$8,949 | 98.6\% | 102.5\% | 97.6\% | 101.4\% | 104.6\% | 99.8\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 27 | 17 | \$4,514 | \$5,682 | \$6,590 | 1.02 | \$6,536 | \$7,894 | \$8,949 | 98.6\% | 99.5\% | 97.6\% | 101.4\% | 102.1\% | 99.8\% |
| UA | UNREPRESENTED | A | A | 27 | 2 | \$4,216 | \$5,504 | \$6,157 | 1.06 | \$6,442 | \$8,017 | \$8,815 | 92.1\% | 96.4\% | 91.2\% | 100.0\% | 103.7\% | 98.3\% |
| Non- | Corrections/Non-Management Weighted Ave | age |  |  | 60 | \$4,437 | \$5,748 | \$6,488 | 1.05 | \$6,518 | \$8,066 | \$8,936 | 96.9\% | 100.7\% | 96.1\% | 101.2\% | 104.3\% | 99.7\% |
| 0437 | STATEWIDE Weighted Average |  |  |  | 64 | \$4,478 | \$5,762 | \$6,524 | 1.05 | \$6,581 | \$8,098 | \$8,998 | 97.8\% | 100.9\% | 96.6\% | 102.1\% | 104.7\% | 100.4\% |



OREGON


TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 29 | 5 | \$5,589 | \$7,769 | \$7,769 | 1.16 | \$8,121 | \$10,786 | \$10,786 |
| Corre | ctions Weighted Average |  |  |  | 5 | \$5,589 | \$7,769 | \$7,769 | 1.16 | \$8,121 | \$10,786 | \$10,786 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 29 | 1 | \$5,032 | \$5,828 | \$7,070 | 0.96 | \$7,440 | \$8,413 | \$9,931 |
| Mana | gement Weighted Average |  |  |  | 1 | \$5,032 | \$5,828 | \$7,070 | 0.96 | \$7,440 | \$8,413 | \$9,931 |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 29 | 2 | \$4,626 | \$6,612 | \$6,771 | 1.16 | \$6,943 | \$9,371 | \$9,566 |
| AU | AFSCME AT MILITARY | A | A | 29 | 1 | \$4,626 | \$6,771 | \$6,771 | 1.19 | \$6,943 | \$9,566 | \$9,566 |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 29 | 8 | \$4,710 | \$6,597 | \$6,954 | 1.13 | \$7,046 | \$9,353 | \$9,789 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 29 | 16 | \$4,950 | \$6,853 | \$7,246 | 1.12 | \$7,042 | \$9,254 | \$9,712 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 29 | 2 | \$4,950 | \$5,852 | \$7,246 | 0.96 | \$7,042 | \$8,091 | \$9,712 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \mathrm{to} \\ \mathrm{Avg} \\ \hline \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
| 106.9\% | 120.8\% | 103.7\% | 109.9\% | 122.9\% | 107.5\% |
| 106.9\% | 120.8\% | 103.7\% | 109.9\% | 122.9\% | 107.5\% |
| 96.2\% | 90.6\% | 94.4\% | 100.7\% | 95.9\% | 98.9\% |
| 96.2\% | 90.6\% | 94.4\% | 100.7\% | 95.9\% | 98.9\% |
| 88.5\% | 102.8\% | 90.4\% | 94.0\% | 106.8\% | 95.3\% |
| 88.5\% | 105.3\% | 90.4\% | 94.0\% | 109.0\% | 95.3\% |
| 90.1\% | 102.6\% | 92.8\% | 95.3\% | 106.6\% | 97.5\% |
| 94.6\% | 106.5\% | 96.7\% | 95.3\% | 105.5\% | 96.8\% |
| 94.6\% | 91.0\% | 96.7\% | 95.3\% | 92.2\% | 96.8\% |

0438 PROCUREMENT \& CONTRACT SPEC 3 (Continued)

| Repr | Repr Description | Op |
| :---: | :---: | :---: |
| OAO | SEIU STRIKEABLE ODOT COALITION | A |
| OAS | SEIU STRIKEABLE SPEC COALITION | A |
|  | UNREPRESENTED | A |
| Non-Corrections/Non-Management Weighted Average |  |  |
| 0438 | STATEWIDE Weighted Aver |  |


| Pay Rng Opt Opt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| A P | 29 | 27 | \$4,950 | \$6,785 | \$7,246 | 1.11 | \$7,042 | \$9,176 | \$9,712 |
| A P | 29 | 14 | \$4,950 | \$6,654 | \$7,246 | 1.09 | \$7,042 | \$9,023 | \$9,712 |
| A A | 29 | 3 | \$4,626 | \$6,131 | \$6,771 | 1.08 | \$6,943 | \$8,783 | \$9,566 |
| ge |  | 73 | \$4,897 | \$6,697 | \$7,175 | 1.11 | \$7,035 | \$9,148 | \$9,708 |
|  |  | 79 | \$4,943 | \$6,753 | \$7,211 | 1.11 | \$7,109 | \$9,242 | \$9,779 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Sin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \text { ax } \end{aligned}$ |
| 94.6\% | 105.5\% | 96.7\% | 95.3\% | 104.6\% | 96.8\% |
| 94.6\% | 103.4\% | 96.7\% | 95.3\% | 102.8\% | 96.8\% |
| 88.5\% | 95.3\% | 90.4\% | 94.0\% | 100.1\% | 95.3\% |
| 93.6\% | 104.1\% | 95.8\% | 95.2\% | 104.2\% | 96.7\% |
| 94.5\% | 105.0\% | 96.3\% | 96.2\% | 105.3\% | 97.4\% |



> OREGON
> COMPARISON
> TO
> MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 120.9\% | 103.4\% | 102.3\% | 121.2\% | 108.1\% | 106.9\% |
| 120.9\% | 107.0\% | 102.3\% | 121.2\% | 110.8\% | 106.9\% |
| 120.9\% | 109.3\% | 102.3\% | 121.2\% | 112.6\% | 106.9\% |
| 120.9\% | 104.9\% | 102.3\% | 121.2\% | 109.3\% | 106.9\% |
| 120.9\% | 104.9\% | 102.3\% | 121.2\% | 109.3\% | 106.9\% |



| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET COM | MPARISON |  |  |
| TO |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | and Bene | nefits |
| MARKET |  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Mi | Avg | SR Max | SRMin | Avg | SR Max |
|  | OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 14 | 2 | \$2,680 | \$3,565 | \$3,565 | 1.14 | \$4,404 | \$5,432 | \$5,432 | 111.2\% | 115.8\% | 101.1\% | 114.7\% | 117.8\% | 106.0\% |
|  | Non-C | orrections/Non-Management Weighted |  |  |  | 2 | \$2,680 | \$3,565 | \$3,565 | 1.14 | \$4,404 | \$5,432 | \$5,432 | 111.2\% | 115.8\% | 101.1\% | 114.7\% | 117.8\% | 106.0\% |
|  | 0531 | STATEWIDE Weighted Average |  |  |  | 2 | \$2,680 | \$3,565 | \$3,565 | 1.14 | \$4,404 | \$5,432 | \$5,432 | 111.2\% | 115.8\% | 101.1\% | 114.7\% | 117.8\% | 106.0\% |



OREGON COMPARISON

то




> OREGON COMPARISON
> TO

MARKET

|  |  | $\begin{array}{ll} \text { Pay } & \text { Rng } \\ \text { Opt } & \text { Opt } \end{array}$ |  | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P |  | 28 | 22 | \$4,727 | \$6,300 | \$6,905 | 1.08 | \$6,783 | \$8,612 | \$9,315 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 22 | \$4,727 | \$6,300 | \$6,905 | 1.08 | \$6,783 | \$8,612 | \$9,315 |
| 0727 STATEWIDE Weighted Average |  |  |  |  | 22 | \$4,727 | \$6,300 | \$6,905 | 1.08 | \$6,783 | \$8,612 | \$9,315 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Sin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 88.4\% | 106.2\% | 100.8\% | 86.5\% | 100.7\% | 96.5\% |
| 88.4\% | 106.2\% | 100.8\% | 86.5\% | 100.7\% | 96.5\% |
| 88.4\% | 106.2\% | 100.8\% | 86.5\% | 100.7\% | 96.5\% |



0728 OVERALL WEIGHTED MARKET AVERAGE
OREGON
COMPARISON
то
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 108.3\% | 126.0\% | 108.2\% | 106.8\% | 122.7\% | 107.4\% |
| 108.3\% | 126.0\% | 108.2\% | 106.8\% | 122.7\% | 107.4\% |
| 106.2\% | 122.3\% | 110.8\% | 100.7\% | 114.3\% | 104.9\% |
| 106.2\% | 122.3\% | 110.8\% | 100.7\% | 114.3\% | 104.9\% |
| 106.3\% | 122.5\% | 110.6\% | 101.1\% | 114.9\% | 105.1\% |





OREGON COMPARISON

TO
MARKET


| 0760 RIG | -OF-WA |  | T ENTRY |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-WA-ClarkCo | 205 |  | Real Property Agent I |  |  | \$3,818 |  | \$4,967 |  | \$5,971 |  | \$7,356 |
| County Mark | Average |  |  |  |  | \$3,818 |  | \$4,967 |  | \$5,971 |  | \$7,356 |
| 2018-ST-CA | 4959 | B | RIGHT OF WAY AGENT |  | 30 | \$4,066 | \$4,280 | \$5,091 | 0.93 | \$6,048 | \$6,305 | \$7,276 |
| 2018-ST-ID | 04686 | J | Right-of-Way Apprentice |  | 3 | \$3,064 | \$3,500 | \$5,470 | 0.80 | \$4,805 | \$5,328 | \$7,684 |
| 2018-ST-NV | 07.443 | 32 | RIGHT-OF-WAY AGENT 1 |  | 3 | \$3,570 |  | \$5,269 |  | \$5,083 |  | \$7,066 |
| 2018-ST-WA | 179J | 49 | PROPERTY \& ACQUISITION SPECIA |  | 13 | \$3,398 | \$4,301 | \$4,572 | 1.08 | \$5,214 | \$6,301 | \$6,627 |
| State Market Average |  |  |  |  | 49 | \$3,794 | \$4,235 | \$4,986 | 0.93 | \$5,688 | \$6,239 | \$7,114 |
| 0760 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 49 | \$3,795 | \$4,235 | \$4,986 |  | \$5,693 | \$6,239 | \$7,119 |

OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 23 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |
| 0760 | STATEWIDE Weighted Average |  |  |  |



## OREGON

 COMPARISONTO
MARKET

| Repr | Repr Description |  |  |  |  | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max |  |
| E | AEE-ENGINEER | A | A | 27 | 14 | \$4,272 | \$5,509 | \$6,309 | 1.04 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 14 | \$4,272 | \$5,509 | \$6,309 | 1.04 |
| 0761 | STATEWIDE Weighted Average |  |  |  | 14 | \$4,272 | \$5,509 | \$6,309 | 1.04 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 95.0\% | 97.9\% | 108.6\% | 99.3\% | 101.3\% | 110.7\% |
| 95.0\% | 97.9\% | 108.6\% | 99.3\% | 101.3\% | 110.7\% |
| 95.0\% | 97.9\% | 108.6\% | 99.3\% | 101.3\% | 110.7\% |





> OREGON COMPARISON
> TO
market

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKEt CO | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\text {to Min }}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $S_{R}^{\text {to }} \text { Max }$ | $\text { SR }{ }^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | SR ${ }_{\text {to }}^{\text {max }}$ |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 30 | 18 | \$5,189 | \$7,427 | \$7,600 | 1.16 | \$7,320 | \$9,922 | \$10,123 | 127.8\% | 123.6\% | 130.4\% | 124.5\% | 121.0\% | 126.8\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 18 | \$5,189 | \$7,427 | \$7,600 | 1.16 | \$7,320 | \$9,922 | \$10,123 | 127.8\% | 123.6\% | 130.4\% | 124.5\% | 121.0\% | 126.8\% |
| 0770 | STATEWIDE Weighted Average |  |  |  | 18 | \$5,189 | \$7,427 | \$7,600 | 1.16 | \$7,320 | \$9,922 | \$10,123 | 127.8\% | 123.6\% | 130.4\% | 124.5\% | 121.0\% | 126.8\% |



$$
\begin{gathered}
\text { OREGON } \\
\text { COMPARISON } \\
\text { TO }
\end{gathered}
$$

MARKET

| Repr Repr Description |  | $\begin{array}{ll} \text { Pay } & \text { Rng } \\ \text { Opt } & \text { Opt } \end{array}$ |  | SR | Emps |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  | SALARY | Group Compa-Ratio Sum Base / Sum SR Mid |  |  | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR }{ }^{\text {to }} \text { inin } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SR Min } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
|  |  | SR Min |  |  |  | Emp Avg | SR Max | SR Min |  |  |  |  |  |  | Emp Avg | SR Max |
| OAO | SEIU STRIKEABLE ODOT COALITION |  |  | A | P | 20 | 7 | \$3,264 | \$4,350 | \$4,727 | 1.09 | \$5,083 | \$6,345 | \$6,783 | 111.6\% | 122.2\% | 123.7\% | 111.1\% | 116.5\% | 120.3\% |
| OAS | SEIU STRIKEABLE SPEC COALITION |  |  | A | P | 20 | 1 | \$3,264 | \$4,514 | \$4,727 | 1.13 | \$5,083 | \$6,536 | \$6,783 | 111.6\% | 126.8\% | 123.7\% | 111.1\% | 120.0\% | 120.3\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 8 | \$3,264 | \$4,371 | \$4,727 | 1.09 | \$5,083 | \$6,369 | \$6,783 | 111.6\% | 122.8\% | 123.7\% | 111.1\% | 116.9\% | 120.3\% |
| 0783 | STATEWIDE Weighted Average |  |  |  |  |  | 8 | \$3,264 | \$4,371 | \$4,727 | 1.09 | \$5,083 | \$6,369 | \$6,783 | 111.6\% | 122.8\% | 123.7\% | 111.1\% | 116.9\% | 120.3\% |



OREGON
COMPARISON
то
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 106.1\% | 109.3\% | 108.8\% | 104.2\% | 105.0\% | 106.1\% |
| 106.1\% | 109.3\% | 108.8\% | 104.2\% | 105.0\% | 106.1\% |
| 106.1\% | 109.3\% | 108.8\% | 104.2\% | 105.0\% | 106.1\% |



0805

COMPARISON
TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| MMS | MGT SVC SUPERVISORY | A | A | 20 |
| Management Weighted Average |  |  |  |  |
| 0805 | STATEWIDE Weighted Average |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 6 | \$3,259 | \$3,846 | \$4,568 | 0.98 | \$5,272 | \$5,989 | \$6,872 |
| 6 | \$3,259 | \$3,846 | \$4,568 | 0.98 | \$5,272 | \$5,989 | \$6,872 |
| 6 | \$3,259 | \$3,846 | \$4,568 | 0.98 | \$5,272 | \$5,989 | \$6,872 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { tr }{ }^{\text {to }} \text { min } \end{aligned}$ | $\begin{gathered} \text { Atg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 89.7\% | 83.7\% | 84.6\% | 97.6\% | 91.8\% | 91.9\% |
| 89.7\% | 83.7\% | 84.6\% | 97.6\% | 91.8\% | 91.9\% |
| 89.7\% | 83.7\% | 84.6\% | 97.6\% | 91.8\% | 91.9\% |



OVERALL WEIGHTED MARKET AVERAGE
40
$\$ 4,511$
OREGON
COMPARISON
то
MARKET

| Repr | Repr Description |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  |
| MMS | MGT SVC SUPERVISORY |  | A | 22 | 43 | \$3,596 | \$4,381 | \$5,032 | 1.02 |
| Mana | gement Weighted Average |  |  |  | 43 | \$3,596 | \$4,381 | \$5,032 | 1.02 |
| 0806 | STATEWIDE Weighted Average |  |  |  | 43 | \$3,596 | \$4,381 | \$5,032 | 1.02 |


| SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: |
| SR Min | Emp Avg |  |
|  | $\$ 5,684$ | $\$ 6,644$ |
|  | $\$ 7,440$ |  |
| $\$ 5,684$ | $\$ 6,644$ | $\$ 7,440$ |
| $\$ 5,684$ | $\$ 6,644$ | $\$ 7,440$ |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \\ & \text { SR Max } \end{aligned}$ |
| 79.7\% | 75.8\% | 77.3\% | 87.7\% | 83.4\% | 84.2\% |
| 79.7\% | 75.8\% | 77.3\% | 87.7\% | 83.4\% | 84.2\% |
| 79.7\% | 75.8\% | 77.3\% | 87.7\% | 83.4\% | 84.2\% |



0830 COMPARISON TO
MARKET

| Repr | Repr Description | Pay Opt |
| :---: | :---: | :---: |
| MENC | EXEC SVC NSUPV CONFIDENTIAL | A |
| MENN | EXEC SVC NONSUPERVISORY | A |
| MMN | MGT SVC NONSUPERVISORY | A |
| MMS | MGT SVC SUPERVISORY | A |
| Management Weighted Average |  |  |
| 0830 | STATEWIDE Weighted Average |  |

 084

OVERALL WEIGHTED MARKET AVERAGE
$\$ 3,382 \quad \$ 3,922 \quad \$ 4,838$
OREGON COMPARISON

TO
MARKET



0842 OVERALL WEIGHTED MARKET AVERAGE OREGON COMPARISON

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
| 91.2\% | 95.1\% | 99.8\% | 94.1\% | 95.3\% | 100.2\% |
| 91.2\% | 95.1\% | 99.8\% | 94.1\% | 95.3\% | 100.2\% |
| 91.2\% | 95.1\% | 99.8\% | 94.1\% | 95.3\% | 100.2\% |



## OREGON

OVERALL WEIGHTED MARKET AVERAGE $23 \quad 73$
$\$ 4,019 \quad \$ 5,449 \quad \$ 6,740$
$\begin{array}{lll}\$ 6,070 & \$ 7,551 & \$ 9,328\end{array}$

COMPARISON



| 0855 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 84 | 469 | \$5,690 | \$7,091 | \$7,936 |  | \$7,980 $\quad \$ 9,521 \quad \$ 10,614$ |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| то MARKET | Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \\ & \hline \end{aligned}$ |  |  |  | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \hline \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {max }} \end{aligned}$ |
|  |  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |
|  | MENN | EXEC SVC NONSUPERVISORY | A | A | 30 | 1 | \$5,283 | \$7,426 | \$7,426 | 1.17 | \$7,747 | \$10,366 | \$10,366 | 92.8\% | 104.7\% | 93.6\% | 97.1\% | 108.9\% | 97.7\% |
|  | MMN | MGT SVC NONSUPERVISORY | A | A | 30 | 4 | \$5,283 | \$6,533 | \$7,426 | 1.03 | \$7,747 | \$9,275 | \$10,366 | 92.8\% | 92.1\% | 93.6\% | 97.1\% | 97.4\% | 97.7\% |
|  | MMS | MGT SVC SUPERVISORY | A | A | 30 | 1 | \$5,283 | \$7,426 | \$7,426 | 1.17 | \$7,747 | \$10,366 | \$10,366 | 92.8\% | 104.7\% | 93.6\% | 97.1\% | 108.9\% | 97.7\% |
|  | Mana | gement Weighted Average |  |  |  | 6 | \$5,283 | \$6,831 | \$7,426 | 1.07 | \$7,747 | \$9,639 | \$10,366 | 92.8\% | 96.3\% | 93.6\% | 97.1\% | 101.2\% | 97.7\% |
|  | AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 30 | 2 | \$4,851 | \$6,931 | \$7,091 | 1.16 | \$7,218 | \$9,761 | \$9,957 | 85.2\% | 97.7\% | 89.4\% | 90.5\% | 102.5\% | 93.8\% |
|  | AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 30 | 1 | \$4,851 | \$6,157 | \$7,091 | 1.03 | \$7,218 | \$8,815 | \$9,957 | 85.2\% | 86.8\% | 89.4\% | 90.5\% | 92.6\% | 93.8\% |
|  | E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 30 | 3 | \$4,945 | \$6,639 | \$7,303 | 1.08 | \$7,333 | \$9,404 | \$10,216 | 86.9\% | 93.6\% | 92.0\% | 91.9\% | 98.8\% | 96.3\% |
|  | OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 30 | 9 | \$5,189 | \$6,641 | \$7,600 | 1.04 | \$7,320 | \$9,008 | \$10,123 | 91.2\% | 93.6\% | 95.8\% | 91.7\% | 94.6\% | 95.4\% |
|  | OAO | SEIU STRIKEABLE ODOT COALITION | A | $P$ | 30 | 5 | \$5,189 | \$6,854 | \$7,600 | 1.07 | \$7,320 | \$9,256 | \$10,123 | 91.2\% | 96.6\% | 95.8\% | 91.7\% | 97.2\% | 95.4\% |
|  | OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 30 | 11 | \$5,189 | \$6,623 | \$7,600 | 1.04 | \$7,320 | \$8,987 | \$10,123 | 91.2\% | 93.4\% | 95.8\% | 91.7\% | 94.4\% | 95.4\% |
|  | UA | UNREPRESENTED | A | A | 30 | 1 | \$4,851 | \$6,453 | \$7,100 | 1.08 | \$7,218 | \$9,177 | \$9,968 | 85.2\% | 91.0\% | 89.5\% | 90.5\% | 96.4\% | 93.9\% |




| 0856 | OVERALL WEIGHTED MARKET AVERAGE | 92 | 565 |  |
| :---: | :---: | :---: | :---: | :---: |

COMPARISON
TO
MARKET



0860 PROGRAM ANALYST 1 (Continued)

| 0860 PROGRAM ANALYST 1 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| -860 | ( ${ }_{\text {l }}$ (Continued) | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | SALARY |  |  |  | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { STO } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 23 | 8 | \$3,494 | \$4,502 | \$5,084 | 1.05 | \$5,560 | \$6,791 | \$7,503 | 90.6\% | 92.8\% | 97.7\% | 96.1\% | 95.9\% | 101.5\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 23 | 4 | \$3,494 | \$4,729 | \$5,084 | 1.10 | \$5,560 | \$7,069 | \$7,503 | 90.6\% | 97.5\% | 97.7\% | 96.1\% | 99.8\% | 101.5\% |
| AR | AFSCME AT REAL ESTATE AGENCY | A | A | 23 | 1 | \$3,494 | \$4,013 | \$5,084 | 0.94 | \$5,560 | \$6,194 | \$7,503 | 90.6\% | 82.8\% | 97.7\% | 96.1\% | 87.5\% | 101.5\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 23 | 1 | \$3,493 | \$5,084 | \$5,084 | 1.19 | \$5,558 | \$7,503 | \$7,503 | 90.6\% | 104.8\% | 97.7\% | 96.0\% | 106.0\% | 101.5\% |
| AU | AFSCME AT MILITARY | A | A | 23 | 7 | \$3,494 | \$4,736 | \$5,084 | 1.10 | \$5,560 | \$7,078 | \$7,503 | 90.6\% | 97.7\% | 97.7\% | 96.1\% | 100.0\% | 101.5\% |
| AX | AFSCME AT STATE LANDS | A | A | 23Q | 2 | \$3,494 | \$4,751 | \$5,084 | 1.11 | \$5,560 | \$7,096 | \$7,503 | 90.6\% | 98.0\% | 97.7\% | 96.1\% | 100.2\% | 101.5\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 23 | 2 | \$3,514 | \$4,731 | \$5,190 | 1.09 | \$5,584 | \$7,072 | \$7,633 | 91.1\% | 97.6\% | 99.7\% | 96.5\% | 99.9\% | 103.3\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 23 | 81 | \$3,737 | \$4,874 | \$5,442 | 1.06 | \$5,632 | \$6,954 | \$7,614 | 96.9\% | 100.5\% | 104.6\% | 97.3\% | 98.2\% | 103.0\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 23 | 28 | \$3,737 | \$4,619 | \$5,442 | 1.01 | \$5,632 | \$6,658 | \$7,614 | 96.9\% | 95.3\% | 104.6\% | 97.3\% | 94.0\% | 103.0\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 23 | 17 | \$3,737 | \$4,958 | \$5,442 | 1.08 | \$5,632 | \$7,052 | \$7,614 | 96.9\% | 102.2\% | 104.6\% | 97.3\% | 99.6\% | 103.0\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 23 | 35 | \$3,737 | \$4,993 | \$5,442 | 1.09 | \$5,632 | \$7,093 | \$7,614 | 96.9\% | 103.0\% | 104.6\% | 97.3\% | 100.2\% | 103.0\% |
| UA | UNREPRESENTED | A | A | 23 | 10 | \$3,493 | \$4,484 | \$5,084 | 1.05 | \$5,558 | \$6,770 | \$7,503 | 90.6\% | 92.5\% | 97.7\% | 96.0\% | 95.6\% | 101.5\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 201 | \$3,689 | \$4,803 | \$5,372 | 1.06 | \$5,618 | \$6,926 | \$7,594 | 95.6\% | 99.0\% | 103.2\% | 97.1\% | 97.8\% | 102.7\% |
| 0860 | STATEWIDE Weighted Average |  |  |  | 212 | \$3,708 | \$4,820 | \$5,386 | 1.06 | \$5,651 | \$6,959 | \$7,624 | 96.1\% | 99.4\% | 103.5\% | 97.6\% | 98.3\% | 103.1\% |



OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 27 | 26 | \$5,096 | \$6,644 | \$7,072 | 1.09 | \$7,518 | \$9,411 | \$9,934 |
| CP | AOCE AT DOC NONSECURITY | A | A | 27 | 1 | \$5,081 | \$7,031 | \$7,031 | 1.16 | \$7,500 | \$9,884 | \$9,884 |
| Corre | ctions Weighted Average |  |  |  | 27 | \$5,095 | \$6,659 | \$7,070 | 1.09 | \$7,517 | \$9,428 | \$9,932 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 27 | 8 | \$4,568 | \$5,936 | \$6,416 | 1.08 | \$6,872 | \$8,545 | \$9,132 |
| MMS | MGT SVC SUPERVISORY | A | A | 27 | 3 | \$4,568 | \$5,462 | \$6,416 | 0.99 | \$6,872 | \$7,965 | \$9,132 |
| Manag | gement Weighted Average |  |  |  | 11 | \$4,568 | \$5,806 | \$6,416 | 1.06 | \$6,872 | \$8,387 | \$9,132 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \mathrm{to} \\ \mathrm{Avg} \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 116.5\% | 128.6\% | 126.3\% | 117.1\% | 127.7\% | 126.0\% |
| 116.1\% | 136.1\% | 125.5\% | 116.8\% | 134.1\% | 125.4\% |
| 116.4\% | 128.9\% | 126.2\% | 117.1\% | 127.9\% | 126.0\% |
| 104.4\% | 114.9\% | 114.6\% | 107.0\% | 115.9\% | 115.8\% |
| 104.4\% | 105.7\% | 114.6\% | 107.0\% | 108.1\% | 115.8\% |
| 104.4\% | 112.4\% | 114.6\% | 107.0\% | 113.8\% | 115.8\% |




| 862 | ER | WEIGHTED MA |  |  |  | 256 | \$4,788 | \$5,819 | \$6,300 |  | \$6,999 | \$8,336 | \$8,815 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| то |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET |  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | $\xrightarrow{\text { SR Max }}$ | SR Min | Avg | SR Max |
|  | MMN | MGT SVC NONSUPERVISORY | A | A | 29 | 15 | \$5,032 | \$6,684 | \$7,070 | 1.10 | \$7,440 | \$9,459 | \$9,931 | 105.1\% | 114.9\% | 112.2\% | 106.3\% | 113.5\% | 112.7\% |
|  | Mana | gement Weighted Average |  |  |  | 15 | \$5,032 | \$6,684 | \$7,070 | 1.10 | \$7,440 | \$9,459 | \$9,931 | 105.1\% | 114.9\% | 112.2\% | 106.3\% | 113.5\% | 112.7\% |
|  | AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 29 | 3 | \$4,626 | \$6,186 | \$6,771 | 1.09 | \$6,943 | \$8,851 | \$9,566 | 96.6\% | 106.3\% | 107.5\% | 99.2\% | 106.2\% | 108.5\% |
|  | AF | AFSCME AT OSP FIRE MARSHAL | A | A | 29 | 3 | \$4,626 | \$6,665 | \$6,771 | 1.17 | \$6,943 | \$9,436 | \$9,566 | 96.6\% | 114.5\% | 107.5\% | 99.2\% | 113.2\% | 108.5\% |
|  | AMG | AFSCME AT DHS STAB\&CRISIS UNIT | A | A | 29 | 1 | \$4,626 | \$5,335 | \$6,771 | 0.94 | \$6,943 | \$7,810 | \$9,566 | 96.6\% | 91.7\% | 107.5\% | 99.2\% | 93.7\% | 108.5\% |
|  | AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 29 | 1 | \$4,626 | \$6,992 | \$6,771 | 1.23 | \$6,943 | \$9,836 | \$9,566 | 96.6\% | 120.2\% | 107.5\% | 99.2\% | 118.0\% | 108.5\% |
|  | AV | AFSCME MILITRY OREG EMERG MGMT | A | A | 29 | 6 | \$4,626 | \$6,308 | \$6,771 | 1.11 | \$6,943 | \$8,999 | \$9,566 | 96.6\% | 108.4\% | 107.5\% | 99.2\% | 108.0\% | 108.5\% |
|  | E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 29 | 3 | \$4,710 | \$6,543 | \$6,954 | 1.12 | \$7,046 | \$9,287 | \$9,789 | 98.4\% | 112.5\% | 110.4\% | 100.7\% | 111.4\% | 111.1\% |
|  | OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 29 | 67 | \$4,950 | \$6,674 | \$7,246 | 1.09 | \$7,042 | \$9,047 | \$9,712 | 103.4\% | 114.7\% | 115.0\% | 100.6\% | 108.5\% | 110.2\% |


| 0862 P <br> Repr | GRAM ANALYST 3 (Continued)Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  | SALARY |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{l} \text { So Max } \end{array} \end{aligned}$ | $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SR Min } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 29 | 9 | \$4,950 | \$7,135 | \$7,246 | 1.17 | \$7,042 | \$9,583 | \$9,712 | 103.4\% | 122.6\% | 115.0\% | 100.6\% | 115.0\% | 110.2\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 29 | 13 | \$4,950 | \$6,735 | \$7,246 | 1.10 | \$7,042 | \$9,118 | \$9,712 | 103.4\% | 115.7\% | 115.0\% | 100.6\% | 109.4\% | 110.2\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 29 | 32 | \$4,950 | \$6,791 | \$7,246 | 1.11 | \$7,042 | \$9,183 | \$9,712 | 103.4\% | 116.7\% | 115.0\% | 100.6\% | 110.2\% | 110.2\% |
|  | UNREPRESENTED | A | A | 29 | 16 | \$4,626 | \$6,498 | \$6,771 | 1.14 | \$6,943 | \$9,232 | \$9,566 | 96.6\% | 111.7\% | 107.5\% | 99.2\% | 110.7\% | 108.5\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 154 | \$4,882 | \$6,679 | \$7,148 | 1.11 | \$7,023 | \$9,135 | \$9,685 | 102.0\% | 114.8\% | 113.5\% | 100.3\% | 109.6\% | 109.9\% |
| 0862 | STATEWIDE Weighted Average |  |  |  | 169 | \$4,896 | \$6,680 | \$7,141 | 1.11 | \$7,060 | \$9,164 | \$9,707 | 102.2\% | 114.8\% | 113.4\% | 100.9\% | 109.9\% | 110.1\% |



OREGON COMPARISON

то
MARKET

| Repr Repr Description |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | SALARY |  |  |  | SR Min | Avg | SR Max |  |  |  |  | SR Min | Avg | SR Max |
|  |  | SR Min |  |  |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| MESN | EXEC SVC SUPERVISORY |  | A | A | 31 | 1 | \$5,551 | \$6,416 | \$7,791 | 0.96 | \$8,074 | \$9,132 | \$10,813 | 125.4\% | 113.0\% | 115.2\% | 125.3\% | 114.9\% | 116.9\% |
| MMN | MGT SVC NONSUPERVISORY |  | A | A | 31 | 40 | \$5,551 | \$7,464 | \$7,791 | 1.12 | \$8,074 | \$10,413 | \$10,813 | 125.4\% | 131.4\% | 115.2\% | 125.3\% | 131.0\% | 116.9\% |
| MMS | MGT SVC SUPERVISORY |  | A | A | 31 | 1 | \$5,551 | \$7,426 | \$7,791 | 1.11 | \$8,074 | \$10,366 | \$10,813 | 125.4\% | 130.8\% | 115.2\% | 125.3\% | 130.4\% | 116.9\% |
| Mana | gement Weighted Average |  |  |  | 42 | \$5,551 | \$7,438 | \$7,791 | 1.12 | \$8,074 | \$10,382 | \$10,813 | 125.4\% | 131.0\% | 115.2\% | 125.3\% | 130.6\% | 116.9\% |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 31Q | 1 | \$5,084 | \$7,458 | \$7,458 | 1.19 | \$7,503 | \$10,406 | \$10,406 | 114.8\% | 131.3\% | 110.2\% | 116.4\% | 130.9\% | 112.5\% |
| AV | AFSCME MILITRY OREG EMERG MGMT | A | A | 31 | 1 | \$5,084 | \$7,109 | \$7,458 | 1.13 | \$7,503 | \$9,979 | \$10,406 | 114.8\% | 125.2\% | 110.2\% | 116.4\% | 125.5\% | 112.5\% |
| AX | AFSCME AT STATE LANDS | A | A | 31 | 1 | \$5,084 | \$5,597 | \$7,458 | 0.89 | \$7,503 | \$8,130 | \$10,406 | 114.8\% | 98.6\% | 110.2\% | 116.4\% | 102.3\% | 112.5\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 31 | 15 | \$5,442 | \$7,563 | \$7,977 | 1.13 | \$7,614 | \$10,080 | \$10,561 | 122.9\% | 133.2\% | 117.9\% | 118.1\% | 126.8\% | 114.2\% |
| UA | UNREPRESENTED | A | A | 31 | 5 | \$5,084 | \$7,247 | \$7,455 | 1.16 | \$7,503 | \$10,148 | \$10,402 | 114.8\% | 127.6\% | 110.2\% | 116.4\% | 127.6\% | 112.4\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 23 | \$5,317 | \$7,385 | \$7,796 | 1.13 | \$7,576 | \$10,020 | \$10,506 | 120.1\% | 130.0\% | 115.2\% | 117.5\% | 126.0\% | 113.6\% |
| 0863 | STATEWIDE Weighted Average |  |  |  | 65 | \$5,468 $\quad \$ 7,419 \quad \$ 7,793$ |  |  | 1.12 | \$7,898 | \$10,254 | \$10,704 | 123.5\% | 130.7\% | 115.2\% | 122.5\% | 129.0\% | 115.7\% |



OREGON COMPARISON
TO

TO
MARKET

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 25 | 1 | \$3,831 | \$5,599 | \$5,599 | 1.19 | \$5,972 | \$8,133 | \$8,133 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 25 | 1 | \$4,096 | \$4,950 | \$5,993 | 0.98 | \$6,050 | \$7,042 | \$8,255 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 25 | 3 | \$4,096 | \$5,333 | \$5,993 | 1.06 | \$6,050 | \$7,488 | \$8,255 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | $P$ | 25 | 6 | \$4,096 | \$5,529 | \$5,993 | 1.10 | \$6,050 | \$7,716 | \$8,255 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 25 | 8 | \$4,096 | \$5,539 | \$5,993 | 1.10 | \$6,050 | \$7,727 | \$8,255 |
| UA | UNREPRESENTED | A | A | 25 | 3 | \$3,829 | \$5,103 | \$5,599 | 1.08 | \$5,969 | \$7,527 | \$8,133 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 22 | \$4,048 | \$5,425 | \$5,921 | 1.09 | \$6,035 | \$7,651 | \$8,233 |
| 0864 | STATEWIDE Weighted Average |  |  |  | 22 | \$4,048 | \$5,425 | \$5,921 | 1.09 | \$6,035 | \$7,651 | \$8,233 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 92.5\% | 115.7\% | 102.2\% | 97.9\% | 116.7\% | 105.7\% |
| 98.9\% | 102.3\% | 109.3\% | 99.2\% | 101.0\% | 107.2\% |
| 98.9\% | 110.2\% | 109.3\% | 99.2\% | 107.4\% | 107.2\% |
| 98.9\% | 114.3\% | 109.3\% | 99.2\% | 110.7\% | 107.2\% |
| 98.9\% | 114.5\% | 109.3\% | 99.2\% | 110.8\% | 107.2\% |
| 92.5\% | 105.5\% | 102.2\% | 97.9\% | 108.0\% | 105.7\% |
| 97.8\% | 112.1\% | 108.0\% | 99.0\% | 109.8\% | 106.9\% |
| 97.8\% | 112.1\% | 108.0\% | 99.0\% | 109.8\% | 106.9\% |



OREGON COMPARISON

TO MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | Rng Opt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMN | MGT SVC NONSUPERVISORY | A | A | 29 | 11 | \$5,032 | \$6,608 | \$7,070 | 1.09 | \$7,440 | \$9,366 | \$9,931 |
| Manag | gement Weighted Average |  |  |  | 11 | \$5,032 | \$6,608 | \$7,070 | 1.09 | \$7,440 | \$9,366 | \$9,931 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 29 | 4 | \$4,626 | \$5,945 | \$6,771 | 1.04 | \$6,943 | \$8,556 | \$9,566 |
| AF | AFSCME AT OSP FIRE MARSHAL | A | A | 29 | 1 | \$4,626 | \$6,771 | \$6,771 | 1.19 | \$6,943 | \$9,566 | \$9,566 |
| AR | AFSCME AT REAL ESTATE AGENCY | A | A | 29 | 1 | \$4,626 | \$6,771 | \$6,771 | 1.19 | \$6,943 | \$9,566 | \$9,566 |
| AU | AFSCME AT MILITARY | A | A | 29 | 1 | \$4,626 | \$6,453 | \$6,771 | 1.13 | \$6,943 | \$9,177 | \$9,566 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{gathered} \text { SR Min } \\ \text { Sto } \\ \text { SR Min } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { Sto } \end{aligned}$ |
| 105.7\% | 115.7\% | 107.5\% | 111.1\% | 119.7\% | 112.6\% |
| 105.7\% | 115.7\% | 107.5\% | 111.1\% | 119.7\% | 112.6\% |
| 97.2\% | 104.1\% | 103.0\% | 103.7\% | 109.4\% | 108.4\% |
| 97.2\% | 118.6\% | 103.0\% | 103.7\% | 122.3\% | 108.4\% |
| 97.2\% | 118.6\% | 103.0\% | 103.7\% | 122.3\% | 108.4\% |
| 97.2\% | 113.0\% | 103.0\% | 103.7\% | 117.3\% | 108.4\% |

0865 PUBLIC AFFAIRS SPECIALIST 2 (Continued)

| 0865 PU | UBLIC AFFAIRS SPECIALIST 2 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | y and Ben | nefits |
|  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\text {º }}$ Min | Avg | $\xrightarrow{\text { SR Max }}$ | SR Min | Avg | SR Max |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 29 | 7 | \$4,710 | \$6,359 | \$6,954 | 1.09 | \$7,046 | \$9,062 | \$9,789 | 99.0\% | 111.4\% | 105.8\% | 105.2\% | 115.9\% | 111.0\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 29 | 6 | \$4,950 | \$6,442 | \$7,246 | 1.06 | \$7,042 | \$8,776 | \$9,712 | 104.0\% | 112.8\% | 110.2\% | 105.1\% | 112.2\% | 110.1\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 29 | 1 | \$4,950 | \$5,993 | \$7,246 | 0.98 | \$7,042 | \$8,255 | \$9,712 | 104.0\% | 105.0\% | 110.2\% | 105.1\% | 105.5\% | 110.1\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 29 | 10 | \$4,950 | \$6,790 | \$7,246 | 1.11 | \$7,042 | \$9,181 | \$9,712 | 104.0\% | 118.9\% | 110.2\% | 105.1\% | 117.4\% | 110.1\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 29 | 3 | \$4,950 | \$6,645 | \$7,246 | 1.09 | \$7,042 | \$9,013 | \$9,712 | 104.0\% | 116.4\% | 110.2\% | 105.1\% | 115.2\% | 110.1\% |
|  | UNREPRESENTED | A | A | 29 | 5 | \$4,626 | \$6,771 | \$6,771 | 1.19 | \$6,943 | \$9,566 | \$9,566 | 97.2\% | 118.6\% | 103.0\% | 103.7\% | 122.3\% | 108.4\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 39 | \$4,807 | \$6,529 | \$7,047 | 1.10 | \$7,013 | \$9,066 | \$9,681 | 101.0\% | 114.3\% | 107.2\% | 104.7\% | 115.9\% | 109.7\% |
| 0865 | STATEWIDE Weighted Average |  |  |  | 50 | \$4,857 | \$6,546 | \$7,052 | 1.10 | \$7,107 | \$9,132 | \$9,736 | 102.0\% | 114.6\% | 107.2\% | 106.1\% | 116.7\% | 110.4\% |



0866
OVERALI WEIGHTED MARKET AVERAGE

COMPARISON
то
MARKET

| Repr | Repr Description |  | Rng Opt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  |
| MENN | EXEC SVC NONSUPERVISORY | A | A | 31 | 2 | \$5,551 | \$7,083 | \$7,791 | 1.06 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 31 | 26 | \$5,551 | \$7,375 | \$7,791 | 1.11 |
| Mana | ement Weighted Average |  |  |  | 28 | \$5,551 | \$7,354 | \$7,791 | 1.10 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 31 | 3 | \$5,442 | \$7,515 | \$7,977 | 1.12 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 31 | 8 | \$5,442 | \$7,752 | \$7,977 | 1.16 |


| SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |
| \$8,074 | \$9,947 | \$10,813 |
| \$8,074 | \$10,303 | \$10,813 |
| \$8,074 | \$10,278 | \$10,813 |
| \$7,614 | \$10,024 | \$10,561 |
| \$7,614 | \$10,299 | \$10,561 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }_{\text {to }}^{\text {Max }} \end{aligned}$ |
| 98.6\% | 105.7\% | 98.5\% | 103.6\% | 109.8\% | 103.4\% |
| 98.6\% | 110.0\% | 98.5\% | 103.6\% | 113.8\% | 103.4\% |
| 98.6\% | 109.7\% | 98.5\% | 103.6\% | 113.5\% | 103.4\% |
| 96.7\% | 112.1\% | 100.8\% | 97.7\% | 110.7\% | 101.0\% |
| 96.7\% | 115.6\% | 100.8\% | 97.7\% | 113.7\% | 101.0\% |


 OREGON
COMPARISON
TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | Rng Opt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 23 | 9 | \$4,239 | \$5,488 | \$5,853 | 1.09 | \$6,470 | \$7,998 | \$8,443 |
| Corre | ctions Weighted Average |  |  |  | 9 | \$4,239 | \$5,488 | \$5,853 | 1.09 | \$6,470 | \$7,998 | \$8,443 |
| MENN | EXEC SVC NONSUPERVISORY | A | A | 23 | 7 | \$3,764 | \$4,787 | \$5,283 | 1.06 | \$5,890 | \$7,140 | \$7,747 |
| MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 23 | 1 | \$3,764 | \$5,283 | \$5,283 | 1.17 | \$5,890 | \$7,747 | \$7,747 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 23 | 3 | \$3,764 | \$4,436 | \$5,283 | 0.98 | \$5,890 | \$6,711 | \$7,747 |
| Manag | gement Weighted Average |  |  |  | 11 | \$3,764 | \$4,736 | \$5,283 | 1.05 | \$5,890 | \$7,078 | \$7,747 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 23 | 1 | \$3,494 | \$5,084 | \$5,084 | 1.19 | \$5,560 | \$7,503 | \$7,503 |
| AF | AFSCME AT OSP FIRE MARSHAL | A | A | 23 | 1 | \$3,494 | \$3,662 | \$5,084 | 0.85 | \$5,560 | \$5,765 | \$7,503 |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 23 | 1 | \$3,494 | \$3,831 | \$5,084 | 0.89 | \$5,560 | \$5,972 | \$7,503 |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 23 | 2 | \$3,494 | \$3,662 | \$5,084 | 0.85 | \$5,560 | \$5,765 | \$7,503 |
| AT | AFSCME AT DCBS BUILDING CODES | A | A | 23 | 7 | \$3,494 | \$4,346 | \$5,084 | 1.01 | \$5,560 | \$6,601 | \$7,503 |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 23 | 4 | \$3,514 | \$4,262 | \$5,190 | 0.98 | \$5,584 | \$6,498 | \$7,633 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 23 | 53 | \$3,737 | \$4,727 | \$5,442 | 1.03 | \$5,632 | \$6,784 | \$7,614 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 23 | 7 | \$3,737 | \$4,711 | \$5,442 | 1.03 | \$5,632 | \$6,764 | \$7,614 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 23 | 21 | \$3,737 | \$4,692 | \$5,442 | 1.02 | \$5,632 | \$6,743 | \$7,614 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 23 | 38 | \$3,737 | \$4,900 | \$5,442 | 1.07 | \$5,632 | \$6,984 | \$7,614 |
| UA | UNREPRESENTED | A | A | 23 | 8 | \$3,493 | \$4,777 | \$5,084 | 1.11 | \$5,558 | \$7,128 | \$7,503 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
|  | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \text { min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 115.2\% | 132.8\% | 125.3\% | 116.4\% | 130.5\% | 125.2\% |
| 115.2\% | 132.8\% | 125.3\% | 116.4\% | 130.5\% | 125.2\% |
| 102.3\% | 115.8\% | 113.1\% | 106.0\% | 116.5\% | 114.9\% |
| 102.3\% | 127.8\% | 113.1\% | 106.0\% | 126.4\% | 114.9\% |
| 102.3\% | 107.3\% | 113.1\% | 106.0\% | 109.5\% | 114.9\% |
| 102.3\% | 114.6\% | 113.1\% | 106.0\% | 115.5\% | 114.9\% |
| 95.0\% | 123.0\% | 108.8\% | 100.0\% | 122.4\% | 111.3\% |
| 95.0\% | 88.6\% | 108.8\% | 100.0\% | 94.1\% | 111.3\% |
| 95.0\% | 92.7\% | 108.8\% | 100.0\% | 97.4\% | 111.3\% |
| 95.0\% | 88.6\% | 108.8\% | 100.0\% | 94.1\% | 111.3\% |
| 95.0\% | 105.1\% | 108.8\% | 100.0\% | 107.7\% | 111.3\% |
| 95.5\% | 103.1\% | 111.1\% | 100.5\% | 106.0\% | 113.2\% |
| 101.6\% | 114.4\% | 116.5\% | 101.3\% | 110.7\% | 112.9\% |
| 101.6\% | 114.0\% | 116.5\% | 101.3\% | 110.4\% | 112.9\% |
| 101.6\% | 113.5\% | 116.5\% | 101.3\% | 110.0\% | $112.9 \%$ |
| 101.6\% | 118.5\% | 116.5\% | 101.3\% | 114.0\% | 112.9\% |
| 94.9\% | 115.6\% | 108.8\% | 100.0\% | 116.3\% | 111.3\% |


| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | Salary |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SALARY |  |  |  |  |  |  | SR Min |  |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max | SR Min |  |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 143 | \$3,697 | \$4,712 | \$5,385 | 1.04 | \$5,621 | \$6,810 | \$7,599 | 100.5\% |  |
| 0870 | STATEWIDE Weighted Average |  |  |  | 163 | \$3,731 | \$4,757 | \$5,404 | 1.04 | \$5,686 | \$6,894 | \$7,656 | 101.4\% |  |



| 087 | VER | L WEIGHTED MARKET AVERAGE |  |  | 14 | 231 | \$3,979 | \$4,884 | \$5,625 |  | 5,813 | \$7,028 | \$7,762 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| TO |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET |  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | AAON | AFSCME AT DOC SECURITY PLUS | A | A | 27 | 17 | \$5,096 | \$6,561 | \$7,072 | 1.08 | \$7,518 | \$9,309 | \$9,934 | 128.1\% | 134.3\% | 125.7\% | 129.3\% | 132.5\% | 128.0\% |
|  | CP | AOCE AT DOC NONSECURITY | A | A | 27 | 1 | \$5,081 | \$6,400 | \$7,031 | 1.06 | \$7,500 | \$9,112 | \$9,884 | 127.7\% | 131.0\% | 125.0\% | 129.0\% | 129.7\% | 127.3\% |
|  | Corre | ctions Weighted Average |  |  |  | 18 | \$5,095 | \$6,552 | \$7,070 | 1.08 | \$7,517 | \$9,298 | \$9,931 | 128.0\% | 134.2\% | 125.7\% | 129.3\% | 132.3\% | 127.9\% |
|  | MENN | EXEC SVC NONSUPERVISORY | A | A | 27 | 3 | \$4,568 | \$6,117 | \$6,416 | 1.11 | \$6,872 | \$8,766 | \$9,132 | 114.8\% | 125.3\% | 114.1\% | 118.2\% | 124.7\% | 117.7\% |
|  | MMN | MGT SVC NONSUPERVISORY | A | A | 27 | 15 | \$4,568 | \$6,162 | \$6,416 | 1.12 | \$6,872 | \$8,821 | \$9,132 | 114.8\% | 126.2\% | 114.1\% | 118.2\% | 125.5\% | 117.7\% |
|  | MMS | MGT SVC SUPERVISORY | A | A | 27 | 1 | \$4,568 | \$5,283 | \$6,416 | 0.96 | \$6,872 | \$7,747 | \$9,132 | 114.8\% | 108.2\% | 114.1\% | 118.2\% | 110.2\% | 117.7\% |
|  | Mana | gement Weighted Average |  |  |  | 19 | \$4,568 | \$6,108 | \$6,416 | 1.11 | \$6,872 | \$8,756 | \$9,132 | 114.8\% | 125.1\% | 114.1\% | 118.2\% | 124.6\% | 117.7\% |
|  | AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 27 | 9 | \$4,216 | \$5,406 | \$6,157 | 1.04 | \$6,442 | \$7,897 | \$8,815 | 106.0\% | 110.7\% | 109.5\% | 110.8\% | 112.4\% | 113.6\% |
|  | AF | AFSCME AT OSP FIRE MARSHAL | A | A | 27 | 2 | \$4,216 | \$4,851 | \$6,157 | 0.94 | \$6,442 | \$7,218 | \$8,815 | 106.0\% | 99.3\% | 109.5\% | 110.8\% | 102.7\% | 113.6\% |
|  | AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 27 | 1 | \$4,216 | \$6,157 | \$6,157 | 1.19 | \$6,442 | \$8,815 | \$8,815 | 106.0\% | 126.1\% | 109.5\% | 110.8\% | 125.4\% | 113.6\% |


| 0871 OPERATIONS \& POLICY ANALYST 2 (Continued) |  |  |  |  |  |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  | - |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | SALARY AND BENEFITS |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  |  |  |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  | $\begin{gathered} \text { to } \\ \text { avg } \end{gathered}$ | SR Max | SR Min | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\text { SR }_{\text {Mox }}^{\text {Max }}$ |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 27 | 3 | \$4,216 | \$4,811 | \$6,157 | 0.93 | \$6,442 | \$7,170 | \$8,815 | 106.0\% | 98.5\% | 109.5\% | 110.8\% | 102.0\% | 113.6\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 27 | 1 | \$4,216 | \$4,626 | \$6,157 | 0.89 | \$6,442 | \$6,943 | \$8,815 | 106.0\% | 94.7\% | 109.5\% | 110.8\% | 98.8\% | 113.6\% |
| AT | AFSCME AT DCBS BUILDING CODES | A | A | 27 | 4 | \$4,216 | \$5,506 | \$6,157 | 1.06 | \$6,442 | \$8,019 | \$8,815 | 106.0\% | 112.7\% | 109.5\% | 110.8\% | 114.1\% | 113.6\% |
| AU | AFSCME AT MILITARY | A | A | 27 | 1 | \$4,216 | \$4,851 | \$6,157 | 0.94 | \$6,442 | \$7,218 | \$8,815 | 106.0\% | 99.3\% | 109.5\% | 110.8\% | 102.7\% | 113.6\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 27 | 26 | \$4,272 | \$5,496 | \$6,309 | 1.04 | \$6,511 | \$8,007 | \$9,001 | 107.4\% | 112.5\% | 112.2\% | 112.0\% | 113.9\% | 116.0\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 27 | 159 | \$4,514 | \$5,989 | \$6,590 | 1.08 | \$6,536 | \$8,251 | \$8,949 | 113.4\% | 122.6\% | 117.2\% | 112.4\% | 117.4\% | 115.3\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 27 | 16 | \$4,514 | \$5,559 | \$6,590 | 1.00 | \$6,536 | \$7,750 | \$8,949 | 113.4\% | 113.8\% | 117.2\% | 112.4\% | 110.3\% | 115.3\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 27 | 52 | \$4,514 | \$5,862 | \$6,590 | 1.06 | \$6,536 | \$8,103 | \$8,949 | 113.4\% | 120.0\% | 117.2\% | 112.4\% | 115.3\% | 115.3\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 27 | 91 | \$4,514 | \$5,963 | \$6,590 | 1.07 | \$6,536 | \$8,220 | \$8,949 | 113.4\% | 122.1\% | 117.2\% | 112.4\% | 117.0\% | 115.3\% |
| UA | UNREPRESENTED | A | A | 27 | 13 | \$4,216 | \$5,445 | \$6,157 | 1.05 | \$6,442 | \$7,944 | \$8,815 | 106.0\% | 111.5\% | 109.5\% | 110.8\% | 113.0\% | 113.6\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 378 | \$4,471 | \$5,854 | \$6,532 | 1.06 | \$6,526 | \$8,145 | \$8,941 | 112.4\% | 119.9\% | 116.1\% | 112.3\% | 115.9\% | 115.2\% |
| 0871 | STATEWIDE Weighted Average |  |  |  | 415 | \$4,502 | \$5,896 | \$6,550 | 1.07 | \$6,584 | \$8,223 | \$8,992 | 113.1\% | 120.7\% | 116.4\% | 113.3\% | 117.0\% | 115.9\% |



OREGON


MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 30 | 5 | \$5,853 | \$7,003 | \$8,142 | 1.00 | \$8,443 | \$9,849 | \$11,242 |
| Corre | ctions Weighted Average |  |  |  | 5 | \$5,853 | \$7,003 | \$8,142 | 1.00 | \$8,443 | \$9,849 | \$11,242 |
| MESN | EXEC SVC SUPERVISORY | A | A | 30 | 1 | \$5,283 | \$7,426 | \$7,426 | 1.17 | \$7,747 | \$10,366 | \$10,366 |
| MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 30 | 2 | \$5,283 | \$7,426 | \$7,426 | 1.17 | \$7,747 | \$10,366 | \$10,366 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 30 | 234 | \$5,283 | \$7,009 | \$7,426 | 1.10 | \$7,747 | \$9,857 | \$10,366 |
| MMS | MGT SVC SUPERVISORY | A | A | 30 | 7 | \$5,283 | \$7,277 | \$7,426 | 1.15 | \$7,747 | \$10,184 | \$10,366 |
| Manas | gement Weighted Average |  |  |  | 244 | \$5,283 | \$7,022 | \$7,426 | 1.11 | \$7,747 | \$9,872 | \$10,366 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 30Q | 7 | \$4,851 | \$6,319 | \$7,105 | 1.06 | \$7,218 | \$9,013 | \$9,974 |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 30Q | 1 | \$4,851 | \$5,599 | \$7,105 | 0.94 | \$7,218 | \$8,133 | \$9,974 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \mathrm{to} \\ \mathrm{Avg} \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
| 128.1\% | 120.5\% | 124.6\% | 130.1\% | 122.1\% | 127.6\% |
| 128.1\% | 120.5\% | 124.6\% | 130.1\% | 122.1\% | 127.6\% |
| 115.7\% | 127.8\% | 113.6\% | 119.4\% | 128.5\% | 117.7\% |
| 115.7\% | 127.8\% | 113.6\% | 119.4\% | 128.5\% | 117.7\% |
| 115.7\% | 120.6\% | 113.6\% | 119.4\% | 122.2\% | 117.7\% |
| 115.7\% | 125.2\% | 113.6\% | 119.4\% | 126.3\% | 117.7\% |
| 115.7\% | 120.9\% | 113.6\% | 119.4\% | 122.4\% | 117.7\% |
| 106.2\% | 108.8\% | 108.7\% | 111.3\% | 111.7\% | 113.2\% |
| 106.2\% | 96.4\% | 108.7\% | 111.3\% | 100.8\% | 113.2\% |


| 0872 OPERATIONS \& POLICY ANALYST 3 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ( | ( ${ }^{\text {a }}$ ( | Pay Opt | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | SALARY |  |  |  | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \mathrm{to} \\ \mathrm{Avg} \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Stax }} \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 30Q | 1 | \$4,851 | \$6,453 | \$7,105 | 1.08 | \$7,218 | \$9,177 | \$9,974 | 106.2\% | 111.1\% | 108.7\% | 111.3\% | 113.8\% | 113.2\% |
| AT | AFSCME AT DCBS BUILDING CODES | A | A | 30Q | 14 | \$4,851 | \$6,366 | \$7,105 | 1.06 | \$7,218 | \$9,071 | \$9,974 | 106.2\% | 109.6\% | 108.7\% | 111.3\% | 112.5\% | 113.2\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 30 | 20 | \$4,945 | \$6,944 | \$7,303 | 1.13 | \$7,333 | \$9,777 | \$10,216 | 108.3\% | 119.5\% | 111.7\% | 113.0\% | 121.2\% | 116.0\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 30 | 262 | \$5,189 | \$6,939 | \$7,600 | 1.09 | \$7,320 | \$9,355 | \$10,123 | 113.6\% | 119.4\% | 116.3\% | 112.8\% | 116.0\% | 114.9\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 30 | 7 | \$5,189 | \$6,407 | \$7,600 | 1.00 | \$7,320 | \$8,736 | \$10,123 | 113.6\% | 110.3\% | 116.3\% | 112.8\% | 108.3\% | 114.9\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 30 | 30 | \$5,189 | \$7,157 | \$7,600 | 1.12 | \$7,320 | \$9,609 | \$10,123 | 113.6\% | 123.2\% | 116.3\% | 112.8\% | 119.1\% | 114.9\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 30 | 71 | \$5,189 | \$7,128 | \$7,600 | 1.11 | \$7,320 | \$9,574 | \$10,123 | 113.6\% | 122.7\% | 116.3\% | 112.8\% | 118.7\% | 114.9\% |
| UA | UNREPRESENTED | A | A | 30 | 16 | \$4,851 | \$6,428 | \$7,100 | 1.08 | \$7,218 | \$9,147 | \$9,968 | 106.2\% | 110.6\% | 108.6\% | 111.3\% | 113.4\% | 113.2\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 429 | \$5,147 | \$6,925 | \$7,541 | 1.09 | \$7,312 | \$9,393 | \$10,114 | 112.7\% | 119.2\% | 115.4\% | 112.7\% | 116.4\% | 114.8\% |
| 0872 | STATEWIDE Weighted Average |  |  |  | 678 | \$5,201 | \$6,960 | \$7,504 | 1.10 | \$7,477 | \$9,569 | \$10,213 | 113.9\% | 119.8\% | 114.8\% | 115.2\% | 118.6\% | 115.9\% |



OREGON COMPARISON

то
MARKET

| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 108.0\% | 108.5\% | 109.2\% | 110.5\% | 111.1\% | 111.9\% |
| 108.0\% | 118.3\% | 109.2\% | 110.5\% | 119.9\% | 111.9\% |
| 108.0\% | 113.1\% | 109.2\% | 110.5\% | 115.2\% | 111.9\% |
| 108.0\% | 114.4\% | 109.2\% | 110.5\% | 116.4\% | 111.9\% |
| 108.0\% | 113.0\% | 109.2\% | 110.5\% | 115.2\% | 111.9\% |
| 105.8\% | 111.4\% | 111.7\% | 104.1\% | 108.8\% | 109.2\% |
| 105.8\% | 104.9\% | 111.7\% | 104.1\% | 103.3\% | 109.2\% |
| 105.8\% | 101.9\% | 111.7\% | 104.1\% | 100.7\% | 109.2\% |
| 98.8\% | 106.9\% | 104.4\% | 102.6\% | 109.7\% | 107.5\% |
| 103.0\% | 107.8\% | 108.8\% | 103.5\% | 107.7\% | 108.5\% |
| 107.6\% | 112.6\% | 109.2\% | 109.9\% | 114.6\% | 111.6\% |


| 1001 LOA | SPECIALI |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | FA06000936 |  | Mortgage Loan Officer I | 5 | 6 | \$3,621 | \$3,568 | \$5,830 | 0.76 | \$5,196 | \$5,135 | \$7,730 |
| Purchased Market Average |  |  |  | 5 | 6 | \$3,621 | \$3,568 | \$5,830 | 0.76 | \$5,196 | \$5,135 | \$7,730 |
| 2018-ST-NV | 07.175 | 34 | LOAN OFFICER |  | 3 | \$3,886 |  | \$5,762 |  | \$5,452 |  | \$7,641 |
| State Market Average |  |  |  |  | 3 | \$3,886 |  | \$5,762 |  | \$5,452 |  | \$7,641 |
| 1001 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 5 | 9 | \$3,712 | \$3,568 | \$5,807 |  | \$5,284 | \$5,135 | \$7,700 |

OREGON COMPARISON

TO


| 1002 LOA | SPECIALI |  |  |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | FA06000937 |  | Mortga |  |  | \$3,878 | \$4,514 | \$6,395 | 0.88 | \$5,491 | \$6,220 | \$8,378 |
| Purchased Ma | et Average |  |  |  |  | \$3,878 | \$4,514 | \$6,395 | 0.88 | \$5,491 | \$6,220 | \$8,378 |
| 2018-ST-CA | 7480 |  | LOAN |  | 2 | \$4,435 | \$5,551 | \$5,551 | 1.11 | \$6,490 | \$7,827 | \$7,827 |
| 2018-ST-NV | 07.174 | 37 | LOAN |  | 2 | \$4,426 |  | \$6,596 |  | \$6,081 |  | \$8,614 |
| State Market Average |  |  |  |  | 3 | \$4,430 | \$5,551 | \$6,073 | 1.11 | \$6,285 | \$7,827 | \$8,220 |
| 1002 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 3 | \$4,292 | \$5,136 | \$6,154 |  | \$6,087 | \$7,184 | \$8,260 |

1002 COMPARISON TO
MARKET


| 1003 LOA | SPECIA |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | FA060009 |  | Mortgag |  |  | \$5,191 | \$6,821 | \$7,865 | 1.05 | \$6,996 | \$8,867 | \$10,064 |
| Purchased Market Average |  |  |  |  |  | \$5,191 | \$6,821 | \$7,865 | 1.05 | \$6,996 | \$8,867 | \$10,064 |
| 2018-ST-CA | 7481 |  | STAFF |  | 2 | \$5,116 | \$6,148 | \$6,403 | 1.07 | \$7,306 | \$8,543 | \$8,849 |
| State Market Average |  |  |  |  | 2 | \$5,116 | \$6,148 | \$6,403 | 1.07 | \$7,306 | \$8,543 | \$8,849 |
| 1003 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 2 | \$5,141 | \$6,372 | \$6,891 |  | \$7,203 | \$8,651 | \$9,254 |

OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\text { SR }^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }^{\text {to }} \mathrm{Max}$ | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | $\text { SR }^{\text {to }} \text { Max }$ |
|  | AFSCME AT ENVIRONMENTAL QUAL | A | A | 30 | 1 | \$4,851 | \$6,771 | \$7,091 | 1.13 | \$7,218 | \$9,566 | \$9,957 | 94.4\% | 106.3\% | 102.9\% | 100.2\% | 110.6\% | 107.6\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 30 | 12 | \$5,189 | \$6,741 | \$7,600 | 1.05 | \$7,320 | \$9,125 | \$10,123 | 100.9\% | 105.8\% | 110.3\% | 101.6\% | 105.5\% | 109.4\% |
|  | UNREPRESENTED | A | A | 30 | 10 | \$4,851 | \$6,908 | \$7,100 | 1.16 | \$7,218 | \$9,733 | \$9,968 | 94.4\% | 108.4\% | 103.0\% | 100.2\% | 112.5\% | 107.7\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 23 | \$5,027 | \$6,815 | \$7,360 | 1.10 | \$7,272 | \$9,408 | \$10,048 | 97.8\% | 106.9\% | 106.8\% | 101.0\% | 108.8\% | 108.6\% |
| 1003 | STATEWIDE Weighted Average |  |  |  | 23 | \$5,027 | \$6,815 | \$7,360 | 1.10 | \$7,272 | \$9,408 | \$10,048 | 97.8\% | 106.9\% | 106.8\% | 101.0\% | 108.8\% | 108.6\% |


| 1097 PLANNER 2 |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-OR-ClackCo | 312 |  | Planner 2 |  | 3 | \$5,136 | \$5,536 | \$6,479 | 0.95 | \$7,649 | \$8,141 | \$9,298 |  |
| 2018-OR-DescCo | 1106 |  | Planner, Associate |  | 6 | \$5,094 | \$5,700 | \$6,827 | 0.96 | \$7,852 | \$8,593 | \$9,973 |  |
| 2018-OR-JackCo | 364 |  | Planner II |  |  | \$4,118 |  | \$5,425 |  | \$6,803 |  | \$8,398 |  |
| 2018-OR-LaneCo | J026 |  | Planner, Associate |  | 2 | \$4,351 | \$5,915 | \$6,022 | 1.14 | \$6,638 | \$8,550 | \$8,680 |  |
| 2018-OR-MarionCo | 372 |  | Planner Associate |  | 1 | \$4,122 | \$6,091 | \$5,526 | 1.26 | \$6,473 | \$8,874 | \$8,185 |  |
| 2018-OR-MultCo | 6075 |  | Planner 2 |  | 3 | \$5,344 | \$6,189 | \$6,569 | 1.04 | \$7,974 | \$9,006 | \$9,469 |  |
| 2018-OR-WashCo | 335 |  | Planner, Associate |  | 7 | \$5,612 | \$6,152 | \$6,820 | 0.99 | \$7,956 | \$8,597 | \$9,389 |  |
| 2018-WA-ClarkCo | 113 |  | Planner II |  |  | \$4,682 |  | \$5,707 |  | \$7,012 |  | \$8,247 |  |
| County Market Average |  |  |  |  | 22 | \$5,121 | \$5,926 | \$6,523 | 1.05 | \$7,635 | \$8,598 | \$9,335 |  |
| 2018-MIL-OPES | 06.13 |  | Planner (Journey) | 18 | 35 | \$4,940 | \$5,594 | \$6,318 | 0.99 | \$7,260 | \$8,046 | \$8,916 |  |
| Purchased Market Average |  |  |  | 18 | 35 | \$4,940 | \$5,594 | \$6,318 | 0.99 | \$7,260 | \$8,046 | \$8,916 |  |
| 2018-ST-ID | 03666 | L | Planner |  | 13 | \$3,872 | \$4,684 | \$6,915 | 0.85 | \$5,772 | \$6,743 | \$9,413 |  |
| 2018-ST-WA | 542 T | 57 | ENVIRONMENTAL PLANNER 3 |  | 35 | \$4,142 | \$5,311 | \$5,568 | 1.09 | \$6,110 | \$7,518 | \$7,828 |  |
| State Market Average |  |  |  |  | 48 | \$4,068 | \$5,140 | \$5,934 | 0.96 | \$6,018 | \$7,307 | \$8,259 |  |
| 1097 | OVERALL | HTED | MARKET AVERAGE | 18 | 105 | \$4,590 | \$5,457 | \$6,192 |  | \$6,787 | \$7,825 | \$8,716 |  |


| 1097 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 18 | 105 | \$4,590 | \$5,457 | \$6,192 |  | \$6,787 $\quad \$ 7,825 \quad \$ 8,716$ |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COMPARISON то |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET | Repr | Repr Description | Pay | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{gathered} \text { SR Max } \\ \text { SR Max } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
|  |  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
|  | AG | AFSCME AT LAND CONSERV DVLPMT | A | A | 27 | 4 | \$4,216 | \$5,392 | \$6,157 | 1.04 | \$6,442 | \$7,879 | \$8,815 | 91.8\% | 98.8\% | 99.4\% | 94.9\% | 100.7\% | 101.1\% |
|  | AX | AFSCME AT STATE LANDS | A | A | 27 | 1 | \$4,216 | \$5,599 | \$6,157 | 1.08 | \$6,442 | \$8,133 | \$8,815 | 91.8\% | 102.6\% | 99.4\% | 94.9\% | 103.9\% | 101.1\% |
|  | E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 27 | 3 | \$4,272 | \$5,827 | \$6,309 | 1.10 | \$6,511 | \$8,412 | \$9,001 | 93.1\% | 106.8\% | 101.9\% | 95.9\% | 107.5\% | 103.3\% |
|  | OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 27 | 1 | \$4,514 | \$6,590 | \$6,590 | 1.19 | \$6,536 | \$8,949 | \$8,949 | 98.3\% | 120.8\% | 106.4\% | 96.3\% | 114.4\% | 102.7\% |
|  | Non- | orrections/Non-Management Weighted Av |  |  |  | 9 | \$4,268 | \$5,693 | \$6,256 | 1.08 | \$6,476 | \$8,204 | \$8,892 | 93.0\% | 104.3\% | 101.0\% | 95.4\% | 104.8\% | 102.0\% |
|  | 1097 | STATEWIDE Weighted Average |  |  |  | 9 | \$4,268 | \$5,693 | \$6,256 | 1.08 | \$6,475 | \$8,204 | \$8,892 | 93.0\% | 104.3\% | 101.0\% | 95.4\% | 104.8\% | 102.0\% |




## 1099 OREGON

 COMPARISONTO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { So } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \text { min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
| 92.2\% | 100.6\% | 94.5\% | 94.8\% | 102.2\% | 96.7\% |
| 92.2\% | 100.6\% | 94.5\% | 94.8\% | 102.2\% | 96.7\% |
| 84.4\% | 94.7\% | 90.5\% | 88.0\% | 96.9\% | 93.0\% |
| 84.4\% | 99.4\% | 90.5\% | 88.0\% | 101.2\% | 93.0\% |
| 84.4\% | 90.5\% | 90.5\% | 88.0\% | 93.2\% | 93.0\% |
| 86.3\% | 97.1\% | 93.1\% | 89.6\% | 99.1\% | 95.4\% |
| 85.1\% | 95.7\% | 91.5\% | 88.7\% | 97.8\% | 94.0\% |
| 86.6\% | 96.7\% | 92.2\% | 89.9\% | 98.8\% | 94.5\% |



$$
\begin{gathered}
\text { OREGON } \\
\text { COMPARISON } \\
\text { TO }
\end{gathered}
$$

MARKET



OREGON COMPARISON

TO
MARKET

| $\underline{\text { Repr }}$ |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | efits |
|  |  |  |  |  |  |  |  |  | SR Min |  |  |  | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max | $S_{R^{\text {to }} \text { Min }}$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{gathered} \text { SR Max }^{\text {Mox }} \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SRMin }^{\text {Io }} \\ & \hline \end{aligned}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }^{\text {to }} \text { Max }$ |
| AF | AFSCME AT OSP FIRE MARSHAL | A | A | 23 | 1 | \$3,494 | \$3,633 | \$5,084 |  | 0.85 | \$5,560 | \$5,729 | \$7,503 | 80.4\% | 69.2\% | 89.8\% | 87.4\% | 76.7\% | 94.5\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 23 | 4 | \$3,494 | \$4,032 | \$5,084 |  | 0.94 | \$5,560 | \$6,217 | \$7,503 | 80.4\% | 76.8\% | 89.8\% | 87.4\% | 83.2\% | 94.5\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 23 | 18 | \$3,737 | \$4,912 | \$5,442 | 1.07 | \$5,632 | \$6,998 | \$7,614 | 86.0\% | 93.6\% | 96.1\% | 88.5\% | 93.7\% | 95.9\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 23 | 1 | \$3,737 | \$3,737 | \$5,442 | 0.81 | \$5,632 | \$5,632 | \$7,614 | 86.0\% | 71.2\% | 96.1\% | 88.5\% | 75.4\% | 95.9\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 23 | 2 | \$3,737 | \$4,007 | \$5,442 | 0.87 | \$5,632 | \$5,946 | \$7,614 | 86.0\% | 76.3\% | 96.1\% | 88.5\% | 79.6\% | 95.9\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | $P$ | 23 | 10 | \$3,737 | \$4,562 | \$5,442 | 0.99 | \$5,632 | \$6,592 | \$7,614 | 86.0\% | 86.9\% | 96.1\% | 88.5\% | 88.2\% | 95.9\% |
| UA | UNREPRESENTED | A | A | 23 | 2 | \$3,493 | \$4,968 | \$5,084 | 1.16 | \$5,558 | \$7,361 | \$7,503 | 80.4\% | 94.6\% | 89.8\% | 87.3\% | 98.5\% | 94.5\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 38 | \$3,692 | \$4,618 | \$5,376 | 1.02 | \$5,619 | \$6,703 | \$7,594 | 84.9\% | 88.0\% | 94.9\% | 88.3\% | 89.7\% | 95.7\% |
| 1116 | STATEWIDE Weighted Average |  |  |  | 38 | \$3,692 | \$4,618 | \$5,376 | 1.02 | \$5,619 | \$6,703 | \$7,594 | 84.9\% | 88.0\% | 94.9\% | 88.3\% | 89.7\% | 95.7\% |


OREGON
COMPARISON
TO

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 26 | 3 | \$4,855 | \$6,116 | \$6,747 | 1.05 | \$7,223 | \$8,765 | \$9,536 |
| Corr | ctions Weighted Average |  |  |  | 3 | \$4,855 | \$6,116 | \$6,747 | 1.05 | \$7,223 | \$8,765 | \$9,536 |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 26 | 1 | \$4,012 | \$5,335 | \$5,867 | 1.08 | \$6,193 | \$7,810 | \$8,461 |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 26 | 1 | \$4,071 | \$6,008 | \$6,008 | 1.19 | \$6,265 | \$8,633 | \$8,633 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 26 | 39 | \$4,295 | \$5,788 | \$6,280 | 1.09 | \$6,281 | \$8,017 | \$8,589 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 26 | 5 | \$4,295 | \$5,410 | \$6,280 | 1.02 | \$6,281 | \$7,577 | \$8,589 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 26 | 3 | \$4,295 | \$5,811 | \$6,280 | 1.10 | \$6,281 | \$8,043 | \$8,589 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 26 | 18 | \$4,295 | \$5,750 | \$6,280 | 1.09 | \$6,281 | \$7,973 | \$8,589 |
| UA | UNREPRESENTED | A | A | 26 | 4 | \$4,012 | \$5,667 | \$5,867 | 1.15 | \$6,193 | \$8,216 | \$8,461 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 71 | \$4,272 | \$5,743 | \$6,247 | 1.09 | \$6,275 | \$7,993 | \$8,580 |
| 1117 | STATEWIDE Weighted Average |  |  |  | 74 | \$4,296 | \$5,758 | \$6,267 | 1.09 | \$6,313 | \$8,024 | \$8,619 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 120.3\% | 123.1\% | 110.8\% | 119.8\% | 122.6\% | 112.3\% |
| 120.3\% | 123.1\% | 110.8\% | 119.8\% | 122.6\% | 112.3\% |
| 99.4\% | 107.4\% | 96.3\% | 102.7\% | 109.3\% | 99.7\% |
| 100.9\% | 120.9\% | 98.7\% | 103.9\% | 120.8\% | 101.7\% |
| 106.4\% | 116.5\% | 103.1\% | 104.2\% | 112.2\% | 101.2\% |
| 106.4\% | 108.9\% | 103.1\% | 104.2\% | 106.0\% | 101.2\% |
| 106.4\% | 116.9\% | 103.1\% | 104.2\% | 112.5\% | 101.2\% |
| 106.4\% | 115.7\% | 103.1\% | 104.2\% | 111.5\% | 101.2\% |
| 99.4\% | 114.0\% | 96.3\% | 102.7\% | 114.9\% | 99.7\% |
| 105.8\% | 115.6\% | 102.6\% | 104.1\% | 111.8\% | 101.1\% |
| 106.4\% | 115.9\% | 102.9\% | 104.7\% | 112.3\% | 101.5\% |



## OREGON <br> 




| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR }{ }^{\text {Min }} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \text { ax } \end{aligned}$ |
| 111.2\% | 117.8\% | 111.3\% | 114.0\% | 118.8\% | 114.2\% |
| 111.2\% | 117.8\% | 111.3\% | 114.0\% | 118.8\% | 114.2\% |
| 111.2\% | 117.8\% | 111.3\% | 114.0\% | 118.8\% | 114.2\% |


| 1156 | Y AND |  | AN |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 4502 |  | PUBLI |  | 5 | \$4,648 | \$5,682 | \$6,105 | 1.06 | \$6,745 | \$7,984 | \$8,491 |
| 2018-ST-WA | 456B | 60 | REGU |  | 5 | \$4,461 | \$5,165 | \$5,999 | 0.99 | \$6,494 | \$7,342 | \$8,348 |
| State Market Average |  |  |  |  | 11 | \$4,554 | \$5,423 | \$6,052 | 1.02 | \$6,620 | \$7,663 | \$8,419 |
| 1156 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 11 | \$4,554 | \$5,423 | \$6,052 |  | \$6,620 | \$7,663 | \$8,419 |

OREGON COMPARISON то MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\text { SR }^{\text {to }} \text { Min }$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\text { SR }_{\text {Ro }}^{\text {Max }}$ | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $S R^{\text {to }}{ }^{\text {ax }}$ |
|  | UNREPRESENTED |  | A | 28 | 7 | \$4,417 | \$5,100 | \$6,453 | 0.94 | \$6,688 | \$7,523 | \$9,177 | 97.0\% | 94.0\% | 106.6\% | 101.0\% | 98.2\% | 109.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 7 | \$4,417 | \$5,100 | \$6,453 | 0.94 | \$6,688 | \$7,523 | \$9,177 | 97.0\% | 94.0\% | 106.6\% | 101.0\% | 98.2\% | 109.0\% |
| 1156 STATEWIDE Weighted Average |  |  |  |  |  | \$4,417 | \$5,100 | \$6,453 | 0.94 | \$6,688 | \$7,523 | \$9,177 | 97.0\% | 94.0\% | 106.6\% | 101.0\% | 98.2\% | 109.0\% |



1157 OVERALL WEIGHTED MARKET AVERAGE OREGON COMPARISON

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 107.3\% | 119.2\% | 109.2\% | 109.9\% | 120.2\% | 111.4\% |
| 107.3\% | 119.2\% | 109.2\% | 109.9\% | 120.2\% | 111.4\% |
| 107.3\% | 119.2\% | 109.2\% | 109.9\% | 120.2\% | 111.4\% |



OREGON COMPARISON

TO
MARKET


| 1162 E | OMIST 2 |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 5830 | A | RESEARCH PROGRAM SPECIALIST |  | 7 | \$4,871 | \$5,975 | \$6,097 | 1.09 | \$7,013 | \$8,335 | \$8,482 |
| 2018-ST-ID | 08832 | L | Regional Economist, Labor |  | 5 | \$3,872 | \$5,227 | \$6,915 | 0.94 | \$5,772 | \$7,394 | \$9,413 |
| 2018-ST-NV | 07.723 | 36 | ECONOMIST 2 |  | 7 | \$4,238 |  | \$6,305 |  | \$5,863 |  | \$8,275 |
| 2018-ST-WA | 502K | 55 | ECONOMIC ANALYST 2 |  | 3 | \$3,942 | \$4,550 | \$5,301 | 0.98 | \$5,869 | \$6,602 | \$7,506 |
| State Market Average |  |  |  |  | 21 | \$4,305 | \$5,422 | \$6,243 | 1.01 | \$6,198 | \$7,652 | \$8,500 |
| 1162 OVERALL WEIGHTED MARKET AVERAGE | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 21 | \$4,305 | \$5,422 | \$6,243 |  | \$6,198 | \$7,652 | \$8,500 |

OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Arket CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | $\begin{aligned} & \text { Kng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }^{\text {to }} \text { Max }$ | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\text { SR }^{\mathrm{to}} \mathrm{Max}$ |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 27 | 11 | \$4,514 | \$6,108 | \$6,590 | 1.10 | \$6,536 | \$8,389 | \$8,949 | 104.9\% | 112.6\% | 105.6\% | 105.4\% | 109.6\% | 105.3\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 27 | 1 | \$4,514 | \$6,590 | \$6,590 | 1.19 | \$6,536 | \$8,949 | \$8,949 | 104.9\% | 121.5\% | 105.6\% | 105.4\% | 117.0\% | 105.3\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 12 | \$4,514 | \$6,148 | \$6,590 | 1.11 | \$6,536 | \$8,435 | \$8,949 | 104.9\% | 113.4\% | 105.6\% | 105.4\% | 110.2\% | 105.3\% |
| 1162 | STATEWIDE Weighted Average |  |  |  | 12 | \$4,514 | \$6,148 | \$6,590 | 1.11 | \$6,536 | \$8,435 | \$8,949 | 104.9\% | 113.4\% | 105.6\% | 105.4\% | 110.2\% | 105.3\% |


| 1163 ECO | OMIST 3 |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE | ITS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-MultCo | 6052 |  | Economic Development Analyst |  | 1 | \$6,186 | \$7,585 | \$7,614 | 1.10 | \$9,002 | \$10,710 | \$10,745 |
| County Mark | Average |  |  |  | 1 | \$6,186 | \$7,585 | \$7,614 | 1.10 | \$9,002 | \$10,710 | \$10,745 |
| 2018-ST-CA | 5835 | A | RESEARCH PROGRAM SPECIALIST |  | 8 | \$5,350 | \$6,427 | \$6,697 | 1.07 | \$7,587 | \$8,878 | \$9,201 |
| 2018-ST-ID | 05230 | M | Economist, Staff |  | 1 | \$4,377 | \$5,978 | \$7,820 | 0.96 | \$6,377 | \$8,292 | \$10,496 |
| 2018-ST-NV | 07.719 | 38 | ECONOMIST 3 |  | 8 | \$4,618 |  | \$6,905 |  | \$6,306 |  | \$8,975 |
| 2018-ST-WA | 502L | 61 | ECONOMIC ANALYST 3 |  | 9 | \$4,572 | \$5,958 | \$6,149 | 1.11 | \$6,627 | \$8,298 | \$8,528 |
| State Market Average |  |  |  |  | 26 | \$4,818 | \$6,168 | \$6,615 | 1.04 | \$6,814 | \$8,555 | \$8,948 |
| 1163 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 27 | \$4,869 | \$6,242 | \$6,652 |  | \$6,895 | \$8,669 | \$9,015 |

OREGON COMPARISON

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
|  | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 108.5\% | 93.4\% | 111.6\% | 112.3\% | 97.0\% | 115.0\% |
| 108.5\% | 93.4\% | 111.6\% | 112.3\% | 97.0\% | 115.0\% |
| 106.6\% | 109.0\% | 114.3\% | 106.2\% | 106.1\% | 112.3\% |
| 106.6\% | 121.7\% | 114.3\% | 106.2\% | 116.8\% | 112.3\% |
| 106.6\% | 116.1\% | 114.3\% | 106.2\% | 112.0\% | 112.3\% |
| 99.6\% | 113.7\% | 106.7\% | 104.7\% | 115.0\% | 110.6\% |
| 105.8\% | 113.2\% | 113.4\% | 106.0\% | 110.1\% | 112.1\% |
| 106.1\% | 111.2\% | 113.2\% | 106.6\% | 108.8\% | 112.4\% |



OREGON COMPARISON TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |
| MMN | MGT SVC NONSUPERVISORY | A | A | 33 | 17 | \$6,117 | \$8,065 | \$8,581 |
| Management Weighted Average |  |  |  |  | 17 | \$6,117 | \$8,065 | \$8,581 |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 33 | 3 | \$5,722 | \$8,192 | \$8,454 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 33 | 1 | \$5,993 | \$8,358 | \$8,769 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 4 | \$5,790 | \$8,233 | \$8,533 |
| 1164 | STATEWIDE Weighted Average |  |  |  | 21 | \$6,055 | \$8,097 | \$8,572 |


| Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |
| 1.10 | \$8,766 | \$11,147 | \$11,778 |
| 1.10 | \$8,766 | \$11,147 | \$11,778 |
| 1.16 | \$8,283 | \$11,302 | \$11,623 |
| 1.13 | \$8,255 | \$11,004 | \$11,482 |
| 1.15 | \$8,276 | \$11,228 | \$11,588 |
| 1.11 | \$8,673 | \$11,163 | \$11,742 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 114.8\% | 119.0\% | 107.6\% | 118.4\% | 120.2\% | 111.7\% |
| 114.8\% | 119.0\% | 107.6\% | 118.4\% | 120.2\% | 111.7\% |
| 107.4\% | 120.8\% | 106.1\% | 111.9\% | 121.9\% | 110.3\% |
| 112.5\% | 123.3\% | 110.0\% | 111.5\% | 118.6\% | 108.9\% |
| 108.7\% | 121.5\% | 107.0\% | 111.8\% | 121.1\% | 109.9\% |
| 113.6\% | 119.4\% | 107.5\% | 117.1\% | 120.4\% | 111.4\% |



OREGON COMPARISON

TO
MARKET



1190 OVERALL WEIGHTED MARKET AVERAGE

| Pay Rng Opt Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max |
| A | A |  | 32 | 7 | \$5,828 | \$8,015 | \$8,172 | 1.14 | \$8,413 | \$11,086 | \$11,278 |
|  |  |  | 7 | \$5,828 | \$8,015 | \$8,172 | 1.14 | \$8,413 | \$11,086 | \$11,278 |
|  |  |  | 7 | \$5,828 | \$8,015 | \$8,172 | 1.14 | \$8,413 | \$11,086 | \$11,278 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 115.0\% | 123.3\% | 111.9\% | 120.2\% | 125.8\% | 117.2\% |
| 115.0\% | 123.3\% | 111.9\% | 120.2\% | 125.8\% | 117.2\% |
| 115.0\% | 123.3\% | 111.9\% | 120.2\% | 125.8\% | 117.2\% |



OREGON COMPARISON

TO

## MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | Rng Opt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 21 | 4 | \$3,858 | \$4,690 | \$5,332 | 1.02 | \$6,005 | \$7,021 | \$7,806 |
| Corre | ctions Weighted Average |  |  |  | 4 | \$3,858 | \$4,690 | \$5,332 | 1.02 | \$6,005 | \$7,021 | \$7,806 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 21 | 2 | \$3,182 | \$3,939 | \$4,626 | 1.01 | \$5,178 | \$6,104 | \$6,943 |
| AG | AFSCME AT LAND CONSERV DVLPMT | A | A | 21 | 1 | \$3,182 | \$4,417 | \$4,626 | 1.13 | \$5,178 | \$6,688 | \$6,943 |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 21 | 3 | \$3,182 | \$3,929 | \$4,626 | 1.01 | \$5,178 | \$6,092 | \$6,943 |
| AU | AFSCME AT MILITARY | A | A | 21Q | 2 | \$3,182 | \$3,497 | \$4,626 | 0.90 | \$5,178 | \$5,563 | \$6,943 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 21 | 14 | \$3,409 | \$4,547 | \$4,950 | 1.09 | \$5,251 | \$6,574 | \$7,042 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 21 | 2 | \$3,409 | \$4,258 | \$4,950 | 1.02 | \$5,251 | \$6,237 | \$7,042 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 21 | 5 | \$3,409 | \$4,905 | \$4,950 | 1.17 | \$5,251 | \$6,991 | \$7,042 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 116.0\% | 121.7\% | 121.1\% | 118.2\% | 123.1\% | 123.0\% |
| 116.0\% | 121.7\% | 121.1\% | 118.2\% | 123.1\% | 123.0\% |
| 95.7\% | 102.2\% | 105.0\% | 101.9\% | 107.0\% | 109.4\% |
| 95.7\% | 114.6\% | 105.0\% | 101.9\% | 117.3\% | 109.4\% |
| 95.7\% | 101.9\% | 105.0\% | 101.9\% | 106.8\% | 109.4\% |
| 95.7\% | 90.7\% | 105.0\% | 101.9\% | 97.5\% | 109.4\% |
| 102.5\% | 118.0\% | 112.4\% | 103.4\% | 115.3\% | 110.9\% |
| 102.5\% | 110.5\% | 112.4\% | 103.4\% | 109.4\% | 110.9\% |
| 102.5\% | 127.3\% | 112.4\% | 103.4\% | 122.6\% | 110.9\% |


| 1215 ACCOUNTANT 1 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | Salary |  | Salary and Benefits |  |  |
|  |  | $\begin{array}{ll} \text { Pay } & \text { Rng } \\ \text { Opt } & \text { Opt } \end{array}$ |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ |  | $\text { SR }_{\text {to }}^{\text {max }}$ | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\text { SR }{ }^{\text {to }} \text { Max }$ |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P |  | 21 | 9 | \$3,409 | \$4,472 | \$4,950 | 1.07 | \$5,251 | \$6,487 | \$7,042 | 102.5\% | 116.0\% | 112.4\% | 103.4\% | 113.7\% | 110.9\% |
|  | UNREPRESENTED | A | A | 21 | 1 | \$3,182 | \$3,661 | \$4,626 | 0.94 | \$5,178 | \$5,764 | \$6,943 | 95.7\% | 95.0\% | 105.0\% | 101.9\% | 101.1\% | 109.4\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 39 | \$3,357 | \$4,402 | \$4,875 | 1.07 | \$5,234 | \$6,459 | \$7,020 | 100.9\% | 114.2\% | 110.7\% | 103.0\% | 113.3\% | 110.6\% |
| 1215 | STATEWIDE Weighted Average |  |  |  | 43 | \$3,403 | \$4,429 | \$4,918 | 1.06 | \$5,306 | \$6,511 | \$7,093 | 102.3\% | 114.9\% | 111.7\% | 104.4\% | 114.2\% | 111.7\% |



OREGON COMPARISON

TO
MARKET

|  |  |  | Rng | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt |  |  |  | SR Min | Emp Avg | SR Max |  |


| SALARY AND BENEFITS |
| :--- |
| SR Min Emp Avg SR Max |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Ton } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |


| 1216 ACCOUNTANT 2 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  | Pay Rng <br> Opt Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A |  | 23 | 4 | \$4,239 | \$5,468 | \$5,853 | 1.08 | \$6,470 | \$7,972 | \$8,443 | 107.7\% | 114.1\% | 106.5\% | 112.6\% | 118.2\% | 111.6\% |
| Corre | ctions Weighted Average |  |  |  | 4 | \$4,239 | \$5,468 | \$5,853 | 1.08 | \$6,470 | \$7,972 | \$8,443 | 107.7\% | 114.1\% | 106.5\% | 112.6\% | 118.2\% | 111.6\% |
|  | AFSCME AT ENVIRONMENTAL QUAL | A | A | 23 | 3 | \$3,494 | \$4,795 | \$5,084 | 1.12 | \$5,560 | \$7,150 | \$7,503 | 88.8\% | 100.0\% | 92.5\% | 96.8\% | 106.0\% | 99.2\% |
|  | AFSCME AT LIQUOR CONTROL COMM | A | A | 23 | 3 | \$3,494 | \$4,310 | \$5,084 | 1.00 | \$5,560 | \$6,557 | \$7,503 | 88.8\% | 89.9\% | 92.5\% | 96.8\% | 97.2\% | 99.2\% |
|  | AFSCME OR ST POLICE-SUPP UNIT | A | A | 23 | 1 | \$3,494 | \$4,417 | \$5,084 | 1.03 | \$5,560 | \$6,688 | \$7,503 | 88.8\% | 92.1\% | 92.5\% | 96.8\% | 99.2\% | 99.2\% |
|  | AFSCME AT REAL ESTATE AGENCY | A | A | 23 | 1 | \$3,494 | \$5,084 | \$5,084 | 1.19 | \$5,560 | \$7,503 | \$7,503 | 88.8\% | 106.1\% | 92.5\% | 96.8\% | 111.3\% | 99.2\% |
|  | OR PUB SAFETY ASSOC AT DPSST | A | A | 23 | 1 | \$3,493 | \$5,084 | \$5,084 | 1.19 | \$5,558 | \$7,503 | \$7,503 | 88.7\% | 106.1\% | 92.5\% | 96.7\% | 111.3\% | 99.2\% |
|  | AFSCME MILITRY OREG EMERG MGMT | A | A | 23 | 2 | \$3,494 | \$4,968 | \$5,084 | 1.16 | \$5,560 | \$7,361 | \$7,503 | 88.8\% | 103.6\% | 92.5\% | 96.8\% | 109.2\% | 99.2\% |
|  | AFSCME AT STATE LANDS | A | A | 23Q | 1 | \$3,494 | \$4,214 | \$5,084 | 0.98 | \$5,560 | \$6,440 | \$7,503 | 88.8\% | 87.9\% | 92.5\% | 96.8\% | 95.5\% | 99.2\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 23 | 13 | \$3,737 | \$5,114 | \$5,442 | 1.11 | \$5,632 | \$7,233 | \$7,614 | 94.9\% | 106.7\% | 99.0\% | 98.0\% | 107.3\% | 100.6\% |
|  | SEIU STRIKEABLE INST COALITION | A | P | 23 | 1 | \$3,737 | \$5,189 | \$5,442 | 1.13 | \$5,632 | \$7,320 | \$7,614 | 94.9\% | 108.2\% | 99.0\% | 98.0\% | 108.6\% | 100.6\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 23 | 8 | \$3,737 | \$4,894 | \$5,442 | 1.07 | \$5,632 | \$6,977 | \$7,614 | 94.9\% | 102.1\% | 99.0\% | 98.0\% | 103.5\% | 100.6\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 23 | 24 | \$3,737 | \$4,556 | \$5,442 | 0.99 | \$5,632 | \$6,585 | \$7,614 | 94.9\% | 95.0\% | 99.0\% | 98.0\% | 97.6\% | 100.6\% |
|  | UNREPRESENTED | A | A | 23 | 5 | \$3,493 | \$4,685 | \$5,084 | 1.09 | \$5,558 | \$7,016 | \$7,503 | 88.7\% | 97.7\% | 92.5\% | 96.7\% | 104.0\% | 99.2\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 63 | \$3,671 | \$4,756 | \$5,345 | 1.05 | \$5,613 | \$6,893 | \$7,584 | 93.3\% | 99.2\% | 97.3\% | 97.7\% | 102.2\% | 100.2\% |
| 1216 | STATEWIDE Weighted Average |  |  |  | 67 | \$3,705 | \$4,799 | \$5,376 | 1.06 | \$5,664 | \$6,957 | \$7,636 | 94.1\% | 100.1\% | 97.8\% | 98.6\% | 103.2\% | 100.9\% |



1217 ACCOUNTANT 3 (Continued)

| 1217 ACCOUNTANT 3 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| , | (Continued) | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | SALARY |  |  |  | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { STO } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 27 | 1 | \$4,216 | \$6,157 | \$6,157 | 1.19 | \$6,442 | \$8,815 | \$8,815 | 92.8\% | 110.0\% | 95.7\% | 99.2\% | 114.1\% | 101.2\% |
| AG | AFSCME AT LAND CONSERV DVLPMT | A | A | 27 | 1 | \$4,216 | \$6,157 | \$6,157 | 1.19 | \$6,442 | \$8,815 | \$8,815 | 92.8\% | 110.0\% | 95.7\% | 99.2\% | 114.1\% | 101.2\% |
| AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 27 | 4 | \$4,216 | \$5,758 | \$6,157 | 1.11 | \$6,442 | \$8,327 | \$8,815 | 92.8\% | 102.8\% | 95.7\% | 99.2\% | 107.7\% | 101.2\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 27 | 1 | \$4,216 | \$5,867 | \$6,157 | 1.13 | \$6,442 | \$8,461 | \$8,815 | 92.8\% | 104.8\% | 95.7\% | 99.2\% | 109.5\% | 101.2\% |
| AT | AFSCME AT DCBS BUILDING CODES | A | A | 27 | 2 | \$4,216 | \$5,746 | \$6,157 | 1.11 | \$6,442 | \$8,313 | \$8,815 | 92.8\% | 102.6\% | 95.7\% | 99.2\% | 107.6\% | 101.2\% |
| AU | AFSCME AT MILITARY | A | A | 27 | 2 | \$4,216 | \$6,157 | \$6,157 | 1.19 | \$6,442 | \$8,815 | \$8,815 | 92.8\% | 110.0\% | 95.7\% | 99.2\% | 114.1\% | 101.2\% |
| AV | AFSCME MILITRY OREG EMERG MGMT | A | A | 27 | 3 | \$4,216 | \$5,050 | \$6,157 | 0.97 | \$6,442 | \$7,462 | \$8,815 | 92.8\% | 90.2\% | 95.7\% | 99.2\% | 96.5\% | 101.2\% |
| AX | AFSCME AT STATE LANDS | A | A | 27 | 1 | \$4,214 | \$5,084 | \$6,156 | 0.98 | \$6,440 | \$7,503 | \$8,814 | 92.7\% | 90.8\% | 95.7\% | 99.2\% | 97.1\% | 101.2\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 27 | 19 | \$4,514 | \$5,984 | \$6,590 | 1.08 | \$6,536 | \$8,244 | \$8,949 | 99.3\% | 106.9\% | 102.4\% | 100.7\% | 106.7\% | 102.7\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 27 | 5 | \$4,514 | \$5,794 | \$6,590 | 1.04 | \$6,536 | \$8,023 | \$8,949 | 99.3\% | 103.5\% | 102.4\% | 100.7\% | 103.8\% | 102.7\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 27 | 33 | \$4,514 | \$6,072 | \$6,590 | 1.09 | \$6,536 | \$8,347 | \$8,949 | 99.3\% | 108.4\% | 102.4\% | 100.7\% | 108.0\% | 102.7\% |
| UA | UNREPRESENTED | A | A | 27 | 4 | \$4,216 | \$5,248 | \$6,157 | 1.01 | \$6,442 | \$7,704 | \$8,815 | 92.8\% | 93.7\% | 95.7\% | 99.2\% | 99.7\% | 101.2\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 76 | \$4,439 | \$5,912 | \$6,482 | 1.08 | \$6,512 | \$8,244 | \$8,915 | 97.7\% | 105.6\% | 100.7\% | 100.3\% | 106.7\% | 102.3\% |
| 1217 | STATEWIDE Weighted Average |  |  |  | 77 | \$4,448 | \$5,927 | \$6,489 | 1.08 | \$6,525 | \$8,266 | \$8,929 | 97.9\% | 105.8\% | 100.8\% | 100.5\% | 106.9\% | 102.5\% |



| 1223 INVESTMENT ANALYST 2 |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 2018-MIL-PACS | 02.25 |  | Treasury Analyst | 6 | 2 | \$4,844 | \$6,309 | \$7,357 | 1.03 | \$6,598 | \$8,280 | \$9,482 |
| Purchased Market Average |  |  |  | 6 | 2 | \$4,844 | \$6,309 | \$7,357 | 1.03 | \$6,598 | \$8,280 | \$9,482 |
| 1223 | OVERALL | HTED | MARKET AVERAGE | 6 | 2 | \$4,844 | \$6,309 | \$7,357 |  | \$6,598 | \$8,280 | \$9,482 |

OREGON COMPARISON

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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  |  |  |  | SALARY AND BENEFITS | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {So }} \end{aligned}$ |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |  | SR Min | Emp Avg | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 30 | 4 | \$5,189 | \$7,259 | \$7,600 |  | 1.14 | \$7,320 | \$9,727 | \$10,123 | 107.1\% | 115.1\% | 103.3\% | 110.9\% | 117.5\% | 106.8\% |
| Non-C | Corrections/Non-Management Weighted | age |  |  | 4 | \$5,189 | \$7,259 | \$7,600 |  | 1.14 | \$7,320 | \$9,727 | \$10,123 | 107.1\% | 115.1\% | 103.3\% | 110.9\% | 117.5\% | 106.8\% |
| 1223 | STATEWIDE Weighted Average |  |  |  | 4 | \$5,189 | \$7,259 | \$7,600 | 1.14 | \$7,320 | \$9,727 | \$10,123 | 107.1\% | 115.1\% | 103.3\% | 110.9\% | 117.5\% | 106.8\% |



OREGON
COMPARISON

TO

| Repr Repr Description |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Opt | SR | Emps | SR Min | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS |  | A | A | 23 | 1 | \$4,239 | \$5,853 | \$5,853 | 1.16 | \$6,470 | \$8,443 | \$8,443 |
| Corre | ctions Weighted Average |  |  |  | 1 | \$4,239 | \$5,853 | \$5,853 | 1.16 | \$6,470 | \$8,443 | \$8,443 |
| AU | AFSCME AT MILITARY | A | A | 23 | 2 | \$3,493 | \$5,084 | \$5,084 | 1.19 | \$5,558 | \$7,503 | \$7,503 |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 23 | 2 | \$3,514 | \$4,352 | \$5,190 | 1.00 | \$5,584 | \$6,608 | \$7,633 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 23 | 6 | \$3,737 | \$4,707 | \$5,442 | 1.03 | \$5,632 | \$6,760 | \$7,614 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 23 | 8 | \$3,737 | \$4,797 | \$5,442 | 1.05 | \$5,632 | \$6,865 | \$7,614 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 23 | 3 | \$3,737 | \$5,204 | \$5,442 | 1.13 | \$5,632 | \$7,337 | \$7,614 |
| UA | UNREPRESENTED | A | A | 23 | 4 | \$3,493 | \$4,324 | \$5,084 | 1.01 | \$5,558 | \$6,574 | \$7,503 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 25 | \$3,661 | \$4,736 | \$5,336 | 1.05 | \$5,611 | \$6,880 | \$7,589 |
| 1243 | STATEWIDE Weighted Average |  |  |  | 26 | \$3,683 | \$4,779 | \$5,356 | 1.06 | \$5,644 | \$6,940 | \$7,622 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
| 110.4\% | 124.8\% | 96.2\% | 115.6\% | 127.9\% | 102.5\% |
| 110.4\% | 124.8\% | 96.2\% | 115.6\% | 127.9\% | 102.5\% |
| 91.0\% | 108.4\% | 83.6\% | 99.3\% | 113.7\% | 91.1\% |
| 91.5\% | 92.8\% | 85.3\% | 99.7\% | 100.1\% | 92.7\% |
| 97.3\% | 100.4\% | 89.5\% | 100.6\% | 102.4\% | 92.4\% |
| 97.3\% | 102.3\% | 89.5\% | 100.6\% | 104.0\% | 92.4\% |
| 97.3\% | 111.0\% | 89.5\% | 100.6\% | 111.2\% | 92.4\% |
| 91.0\% | 92.2\% | 83.6\% | 99.3\% | 99.6\% | 91.1\% |
| 95.3\% | 101.0\% | 87.7\% | 100.2\% | 104.3\% | 92.1\% |
| 95.9\% | 101.9\% | 88.0\% | 100.8\% | 105.2\% | 92.5\% |



1244 COMPARISON

то
MARKET

| Repr | Repr Description | Pay <br> Opt | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 27 | 3 | \$5,096 | \$5,175 | \$7,072 | 0.85 |
| Correc | tions Weighted Average |  |  |  | 3 | \$5,096 | \$5,175 | \$7,072 | 0.85 |
| MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 27 | 1 | \$4,568 | \$6,117 | \$6,416 | 1.11 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 27 | 3 | \$4,568 | \$5,740 | \$6,416 | 1.05 |
| Manag | ement Weighted Average |  |  |  | 4 | \$4,568 | \$5,834 | \$6,416 | 1.06 |


| SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |
| \$7,518 | \$7,614 | \$9,934 |
| \$7,518 | \$7,614 | \$9,934 |
| \$6,872 | \$8,766 | \$9,132 |
| \$6,872 | \$8,305 | \$9,132 |
| \$6,872 | \$8,420 | \$9,132 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }_{\text {Max }} \end{aligned}$ |
| 103.5\% | 84.3\% | 98.3\% | 111.0\% | 93.1\% | 105.7\% |
| 103.5\% | 84.3\% | 98.3\% | 111.0\% | 93.1\% | 105.7\% |
| 92.8\% | 99.7\% | 89.1\% | 101.4\% | 107.2\% | 97.2\% |
| 92.8\% | 93.5\% | 89.1\% | 101.4\% | 101.5\% | 97.2\% |
| 92.8\% | 95.1\% | 89.1\% | 101.4\% | 102.9\% | 97.2\% |

1244 FISCAL ANALYST 2 (Continued)

| 1244 FISCAL ANALYST 2 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  |  |  |  |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \\ \hline \end{gathered}$ | $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SR Min } \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 27 | 4 | \$4,216 | \$6,085 | \$6,157 | 1.17 | \$6,442 | \$8,726 | \$8,815 | 85.6\% | 99.1\% | 85.5\% | 95.1\% | 106.7\% | 93.8\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 27 | 1 | \$4,216 | \$6,157 | \$6,157 | 1.19 | \$6,442 | \$8,815 | \$8,815 | 85.6\% | 100.3\% | 85.5\% | 95.1\% | 107.8\% | 93.8\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 27 | 1 | \$4,216 | \$5,084 | \$6,157 | 0.98 | \$6,442 | \$7,503 | \$8,815 | 85.6\% | 82.8\% | 85.5\% | 95.1\% | 91.7\% | 93.8\% |
| AU | AFSCME AT MILITARY | A | A | 27 | 3 | \$4,216 | \$5,286 | \$6,157 | 1.02 | \$6,442 | \$7,751 | \$8,815 | 85.6\% | 86.1\% | 85.5\% | 95.1\% | 94.8\% | 93.8\% |
| AX | AFSCME AT STATE LANDS | A | A | 27 | 1 | \$4,216 | \$5,084 | \$6,157 | 0.98 | \$6,442 | \$7,503 | \$8,815 | 85.6\% | 82.8\% | 85.5\% | 95.1\% | 91.7\% | 93.8\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 27 | 7 | \$4,272 | \$5,824 | \$6,309 | 1.10 | \$6,511 | \$8,408 | \$9,001 | 86.8\% | 94.9\% | 87.7\% | 96.1\% | 102.8\% | 95.8\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 27 | 26 | \$4,514 | \$5,999 | \$6,590 | 1.08 | \$6,536 | \$8,262 | \$8,949 | 91.7\% | 97.8\% | 91.6\% | 96.5\% | 101.0\% | 95.2\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 27 | 1 | \$4,514 | \$4,514 | \$6,590 | 0.81 | \$6,536 | \$6,536 | \$8,949 | 91.7\% | 73.6\% | 91.6\% | 96.5\% | 79.9\% | 95.2\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 27 | 18 | \$4,514 | \$5,850 | \$6,590 | 1.05 | \$6,536 | \$8,089 | \$8,949 | 91.7\% | 95.3\% | 91.6\% | 96.5\% | 98.9\% | 95.2\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 27 | 18 | \$4,514 | \$5,992 | \$6,590 | 1.08 | \$6,536 | \$8,254 | \$8,949 | 91.7\% | 97.6\% | 91.6\% | 96.5\% | 100.9\% | 95.2\% |
| UA | UNREPRESENTED | A | A | 27 | 8 | \$4,216 | \$5,911 | \$6,157 | 1.14 | \$6,442 | \$8,514 | \$8,815 | 85.6\% | 96.3\% | 85.5\% | 95.1\% | 104.1\% | 93.8\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 88 | \$4,434 | \$5,889 | \$6,479 | 1.08 | \$6,515 | \$8,233 | \$8,926 | 90.1\% | 96.0\% | 90.0\% | 96.2\% | 100.7\% | 95.0\% |
| 1244 | STATEWIDE Weighted Average |  |  |  | 95 | \$4,460 | \$5,864 | \$6,495 | 1.07 | \$6,561 | \$8,221 | \$8,966 | 90.6\% | 95.6\% | 90.2\% | 96.9\% | 100.5\% | 95.4\% |



1245
COMPARISON
то
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |
| :---: | :---: | :---: | :---: | :---: | :---: |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 30 | 5 |
| Corre | ctions Weighted Average |  |  |  | 5 |
| MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 30 | 3 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 30 | 28 |
| MMS | MGT SVC SUPERVISORY | A | A | 30 | 2 |


| Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 5 | \$5,853 | \$8,067 | \$8,142 | 1.15 | \$8,443 | \$11,151 | \$11,242 |
| 5 | \$5,853 | \$8,067 | \$8,142 | 1.15 | \$8,443 | \$11,151 | \$11,242 |
| 3 | \$5,283 | \$6,990 | \$7,426 | 1.10 | \$7,747 | \$9,833 | \$10,366 |
| 28 | \$5,283 | \$6,900 | \$7,426 | 1.09 | \$7,747 | \$9,723 | \$10,366 |
| 2 | \$5,283 | \$7,426 | \$7,426 | 1.17 | \$7,747 | \$10,366 | \$10,366 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 104.3\% | 110.6\% | 96.1\% | 111.7\% | 117.5\% | 103.6\% |
| 104.3\% | 110.6\% | 96.1\% | 111.7\% | 117.5\% | 103.6\% |
| 94.1\% | 95.9\% | 87.7\% | 102.5\% | 103.6\% | 95.5\% |
| 94.1\% | 94.6\% | 87.7\% | 102.5\% | 102.4\% | 95.5\% |
| 94.1\% | 101.9\% | 87.7\% | 102.5\% | 109.2\% | 95.5\% |


| 1245 FISCAL ANALYST 3 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | SR Max SR Max | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| Management Weighted Average 33 |  |  |  |  |  | \$5,283 | \$6,940 | \$7,426 | 1.09 | \$7,747 | \$9,772 | \$10,366 | 94.1\% | 95.2\% | 87.7\% | 102.5\% | 102.9\% | 95.5\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 30 | 2 | \$4,945 | \$7,303 | \$7,303 | 1.19 | \$7,333 | \$10,216 | \$10,216 | 88.1\% | 100.2\% | 86.2\% | 97.0\% | 107.6\% | 94.1\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 30 | 38 | \$5,189 | \$6,812 | \$7,600 | 1.07 | \$7,320 | \$9,207 | \$10,123 | 92.4\% | 93.4\% | 89.7\% | 96.9\% | 97.0\% | 93.3\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 30 | 1 | \$5,189 | \$5,711 | \$7,600 | 0.89 | \$7,320 | \$7,927 | \$10,123 | 92.4\% | 78.3\% | 89.7\% | 96.9\% | 83.5\% | 93.3\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | $P$ | 30 | 6 | \$5,189 | \$7,432 | \$7,600 | 1.16 | \$7,320 | \$9,927 | \$10,123 | 92.4\% | 101.9\% | 89.7\% | 96.9\% | 104.6\% | 93.3\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 30 | 5 | \$5,189 | \$6,987 | \$7,600 | 1.09 | \$7,320 | \$9,411 | \$10,123 | 92.4\% | 95.8\% | 89.7\% | 96.9\% | 99.1\% | 93.3\% |
| UA | UNREPRESENTED | A | A | 30 | 3 | \$4,851 | \$6,884 | \$7,100 | 1.15 | \$7,218 | \$9,704 | \$9,968 | 86.4\% | 94.4\% | 83.8\% | 95.5\% | 102.2\% | 91.8\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 55 | \$5,162 | \$6,897 | \$7,562 | 1.08 | \$7,315 | \$9,345 | \$10,118 | 91.9\% | 94.6\% | 89.3\% | 96.8\% | 98.4\% | 93.2\% |
| 1245 | STATEWIDE Weighted Average |  |  |  | 93 | \$5,242 | \$6,975 | \$7,545 | 1.09 | \$7,529 | \$9,593 | \$10,267 | 93.4\% | 95.7\% | 89.1\% | 99.6\% | 101.1\% | 94.6\% |



| 1319 | OVERALL WEIGHTED MARKET AVERAGE |  | 118 | 463 | $\$ 3,404$ | $\$ 4,118$ | $\$ 4,656$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |  |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 87.4\% | 90.0\% | 89.2\% | 95.8\% | 97.2\% | 96.4\% |
| 87.4\% | 92.6\% | 89.2\% | 95.8\% | 99.5\% | 96.4\% |
| 87.4\% | 91.9\% | 89.2\% | 95.8\% | 98.9\% | 96.4\% |
| 87.4\% | 91.9\% | 89.2\% | 95.8\% | 98.9\% | 96.4\% |


| 1320 HUMAN RESOURCE ANALYST 1 |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-OR-ClackCo | 087 |  | Human Resources Specialist |  | 4 | \$4,492 | \$5,654 | \$6,064 | 1.07 | \$6,859 | \$8,285 | \$8,789 |  |
| 2018-OR-DescCo | 1809 |  | Human Resources Specialist |  | 5 | \$4,407 | \$5,472 | \$5,906 | 1.06 | \$7,011 | \$8,314 | \$8,846 |  |
| 2018-OR-MarionCo | 078 |  | Human Resources Specialist Senior |  | 1 | \$4,122 | \$6,245 | \$5,526 | 1.29 | \$6,473 | \$9,063 | \$8,185 |  |
| 2018-OR-MultCo | 9080 |  | Human Resources Analyst 1 |  | 18 | \$4,312 | \$5,210 | \$6,037 | 1.01 | \$6,715 | \$7,811 | \$8,820 |  |
| 2018-OR-WashCo | 060 |  | Human Resources Analyst I |  | 1 | \$5,210 | \$5,319 | \$6,331 | 0.92 | \$7,479 | \$7,609 | \$8,809 |  |
| 2018-WA-ClarkCo | 812 |  | Human Resources Rep. Ass't. |  |  | \$4,149 |  | \$5,863 |  | \$6,370 |  | \$8,435 |  |
| 2018-WA-KingCo | 2311100 |  | Human Resource Associate |  | 19 | \$4,924 | \$5,620 | \$6,242 | 1.01 | \$7,398 | \$8,236 | \$8,985 |  |
| County Market Average |  |  |  |  | 48 | \$4,585 | \$5,460 | \$6,097 | 1.05 | \$7,025 | \$8,093 | \$8,863 |  |
| 2018-CompAnalyst | HR09200044 |  | Recruiter II | 20 | 70 | \$4,335 | \$5,402 | \$6,752 | 0.98 | \$6,015 | \$7,239 | \$8,787 |  |
| 2018-MIL-NWHCS | 13.26a |  | Recruiter | 42 | 100 | \$4,457 | \$5,386 | \$6,628 | 0.97 | \$6,155 | \$7,220 | \$8,645 |  |
| 2018-MIL-OPES | 05.07a |  | Employment Recruiter | 7 | 18 | \$4,884 | \$6,030 | \$6,866 | 1.03 | \$7,192 | \$8,569 | \$9,575 |  |
| 2018-MIL-PACS | 05.09b |  | Employment Recruiter | 28 | 68 | \$4,474 | \$5,783 | \$6,694 | 1.04 | \$6,174 | \$7,676 | \$8,721 |  |
| Purchased Market Average |  |  |  | 97 | 256 | \$4,458 | \$5,541 | \$6,696 | 1.00 | \$6,195 | \$7,441 | \$8,770 |  |
| 2018-ST-CA | 5142 | A | ASSOCIATE PERSONNEL ANALYST |  | 238 | \$4,435 | \$5,168 | \$5,551 | 1.04 | \$6,490 | \$7,368 | \$7,827 |  |
| 2018-ST-NV | 07.527 | 32 | PERSONNEL ANALYST 1 |  | 17 | \$3,570 |  | \$5,269 |  | \$5,083 |  | \$7,066 |  |
| 2018-ST-WA | 119 E | 45 | HUMAN RESOURCE CONSULTANT ${ }^{\text {- }}$ |  | 83 | \$3,091 | \$3,888 | \$4,142 | 1.08 | \$4,844 | \$5,804 | \$6,110 |  |
| State Market Average |  |  |  |  | 338 | \$4,061 | \$4,837 | \$5,190 | 1.05 | \$6,014 | \$6,963 | \$7,366 |  |
| 1320 | OVERALL WE | HTED | MARKET AVERAGE | 97 | 642 | \$4,259 | \$5,173 | \$5,859 |  | \$6,163 | \$7,246 | \$8,040 |  |



| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SRMin } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \\ & \text { SR Max } \end{aligned}$ |
| 88.4\% | 90.4\% | 90.2\% | 95.6\% | 96.7\% | 96.4\% |
| 88.4\% | 93.0\% | 90.2\% | 95.6\% | 98.9\% | 96.4\% |
| 88.4\% | 92.5\% | 90.2\% | 95.6\% | 98.5\% | 96.4\% |
| 88.4\% | 92.5\% | 90.2\% | 95.6\% | 98.5\% | 96.4\% |



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Repr Repr Description
MMC MGT SVC NSUPV CONFIDENTIAL
MMN MGT SVC NONSUPERVISORY

| PayOpt | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| A | A | 26 | 4 | \$4,363 | \$5,326 | \$6,117 | 1.02 | \$6,622 | \$7,799 | \$8,766 |
| A | A | 26 | 59 | \$4,363 | \$5,750 | \$6,117 | 1.10 | \$6,622 | \$8,318 | \$8,766 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SRMax } \\ & \text { SR }{ }^{\text {to }} \text { ax } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SROM } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \mathrm{Max} \end{aligned}$ |
| 99.4\% | 96.4\% | 96.2\% | 106.3\% | 103.3\% | 102.8\% |
| 99.4\% | 104.1\% | 96.2\% | 106.3\% | 110.2\% | 102.8\% |


| 1321 HUMAN RESOURCE ANALYST 2 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SROM } \\ & \text { SR } \mathrm{Min} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Ag } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| Management Weighted Average 63 |  |  |  |  |  | \$4,363 | \$5,723 | \$6,117 | 1.09 | \$6,622 | \$8,285 | \$8,766 | 99.4\% | 103.6\% | 96.2\% | 106.3\% | 109.7\% | 102.8\% |
| 1321 | STATEWIDE |  |  |  | 63 | \$4,363 | \$5,723 | \$6,117 | 1.09 | \$6,622 | \$8,285 | \$8,766 | 99.4\% | 103.6\% | 96.2\% | 106.3\% | 109.7\% | 102.8\% |



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MGT Description
MMN MGC NSUPV CONFIDENTIAL
MVC NONSUPERVISORY

| $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| A | A | 29 | 11 | \$5,032 | \$6,502 | \$7,070 | 1.07 | \$7,440 | \$9,236 | \$9,931 |
| A | A | 29 | 87 | \$5,032 | \$6,728 | \$7,070 | 1.11 | \$7,440 | \$9,513 | \$9,931 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \begin{array}{c} \text { to } \end{array} \text { in } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 91.7\% | 90.8\% | 88.1\% | 98.3\% | 97.2\% | 94.3\% |
| 91.7\% | 94.0\% | 88.1\% | 98.3\% | 100.1\% | 94.3\% |





| 1326 | OVERALL WEIGHTED MARKET AVERAGE | 46 | 48 | \$4,934 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |

## COMPARISON

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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  |
| MMC | MGT SVC NSUPV CONFIDENTIAL |  | A | 30 | 1 | \$5,283 | \$6,117 | \$7,426 | 0.96 |
| MMN | MGT SVC NONSUPERVISORY |  | A | 30 | 9 | \$5,283 | \$7,139 | \$7,426 | 1.12 |
| Manag | gement Weighted Average |  |  |  | 10 | \$5,283 | \$7,036 | \$7,426 | 1.11 |
| 1326 | STATEWIDE Weighted Average |  |  |  | 10 | \$5,283 | \$7,036 | \$7,426 | 1.11 |


| SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |
| \$7,747 | \$8,766 | \$10,366 |
| \$7,747 | \$10,015 | \$10,366 |
| \$7,747 | \$9,890 | \$10,366 |
| \$7,747 | \$9,890 | \$10,366 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 107.1\% | 103.4\% | 106.8\% | 112.6\% | 109.3\% | 112.4\% |
| 107.1\% | 120.7\% | 106.8\% | 112.6\% | 124.9\% | 112.4\% |
| 107.1\% | 118.9\% | 106.8\% | 112.6\% | 123.3\% | 112.4\% |
| 107.1\% | 118.9\% | 106.8\% | 112.6\% | 123.3\% | 112.4\% |



OVERALL WEIGHTED MARKET AVERAGE
$77 \quad 127$
$\begin{array}{lll}\$ 6,374 & \$ 8,476 & \$ 9,170\end{array}$
\$8,502 $\quad \$ 10,880 \quad \$ 11,732$
OREGON
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1338 TRAINING \& DEVELOPMENT SPEC 1 (Continued)

|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SRMin } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 23 | 11 | \$3,737 | \$5,718 | \$5,442 | 1.25 | \$5,632 | \$7,935 | \$7,614 | 91.3\% | 113.8\% | 88.4\% | 97.7\% | 116.1\% | 93.5\% |
| UA | UNREPRESENTED | A | A | 23 | 1 | \$3,493 | \$3,493 | \$5,084 | 0.81 | \$5,558 | \$5,558 | \$7,503 | 85.3\% | 69.5\% | 82.6\% | 96.4\% | 81.3\% | 92.2\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 53 | \$3,659 | \$4,780 | \$5,327 | 1.06 | \$5,609 | \$6,928 | \$7,579 | 89.4\% | 95.1\% | 86.5\% | 97.3\% | 101.3\% | 93.1\% |
| 1338 | STATEWIDE Weighted Average |  |  |  | 56 | \$3,690 | \$4,818 | \$5,355 | 1.07 | \$5,655 | \$6,987 | \$7,625 | 90.1\% | 95.9\% | 87.0\% | 98.1\% | 102.2\% | 93.6\% |



OREGON COMPARISON

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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 27 | 12 | \$5,096 | \$6,527 | \$7,072 | 1.07 | \$7,518 | \$9,267 | \$9,934 |
| Corre | ctions Weighted Average |  |  |  | 12 | \$5,096 | \$6,527 | \$7,072 | 1.07 | \$7,518 | \$9,267 | \$9,934 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 27 | 9 | \$4,568 | \$6,034 | \$6,416 | 1.10 | \$6,872 | \$8,665 | \$9,132 |
| Manag | gement Weighted Average |  |  |  | 9 | \$4,568 | \$6,034 | \$6,416 | 1.10 | \$6,872 | \$8,665 | \$9,132 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 27 | 1 | \$4,216 | \$6,157 | \$6,157 | 1.19 | \$6,442 | \$8,815 | \$8,815 |
| AF | AFSCME AT OSP FIRE MARSHAL | A | A | 27 | 2 | \$4,216 | \$5,467 | \$6,157 | 1.05 | \$6,442 | \$7,972 | \$8,815 |
| AMG | AFSCME AT DHS STAB\&CRISIS UNIT | A | A | 27 | 3 | \$4,216 | \$5,045 | \$6,157 | 0.97 | \$6,442 | \$7,456 | \$8,815 |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 27 | 1 | \$4,216 | \$4,851 | \$6,157 | 0.94 | \$6,442 | \$7,218 | \$8,815 |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 27 | 2 | \$4,216 | \$6,012 | \$6,157 | 1.16 | \$6,442 | \$8,638 | \$8,815 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 100.3\% | 101.8\% | 90.8\% | 108.2\% | 109.2\% | 98.5\% |
| 100.3\% | 101.8\% | 90.8\% | 108.2\% | 109.2\% | 98.5\% |
| 89.9\% | 94.1\% | 82.4\% | 99.0\% | 102.1\% | 90.5\% |
| 89.9\% | 94.1\% | 82.4\% | 99.0\% | 102.1\% | 90.5\% |
| 83.0\% | 96.1\% | 79.0\% | 92.8\% | 103.9\% | 87.4\% |
| 83.0\% | 85.3\% | 79.0\% | 92.8\% | 93.9\% | 87.4\% |
| 83.0\% | 78.7\% | 79.0\% | 92.8\% | 87.9\% | 87.4\% |
| 83.0\% | 75.7\% | 79.0\% | 92.8\% | 85.1\% | 87.4\% |
| 83.0\% | 93.8\% | 79.0\% | 92.8\% | 101.8\% | 87.4\% |


|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SRMin | Avg | SR Max | SRMin | Avg | SR Max |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 27 | 41 | \$4,514 | \$5,854 | \$6,590 | 1.05 | \$6,536 | \$8,094 | \$8,949 | 88.8\% | 91.3\% | 84.6\% | 94.1\% | 95.4\% | 88.7\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 27 | 36 | \$4,514 | \$5,533 | \$6,590 | 1.00 | \$6,536 | \$7,720 | \$8,949 | 88.8\% | 86.3\% | 84.6\% | 94.1\% | 91.0\% | 88.7\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 27 | 4 | \$4,514 | \$6,513 | \$6,590 | 1.17 | \$6,536 | \$8,859 | \$8,949 | 88.8\% | 101.6\% | 84.6\% | 94.1\% | 104.4\% | 88.7\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 27 | 14 | \$4,514 | \$6,126 | \$6,590 | 1.10 | \$6,536 | \$8,410 | \$8,949 | 88.8\% | 95.6\% | 84.6\% | 94.1\% | 99.1\% | 88.7\% |
| UA | UNREPRESENTED | A | A | 27 | 3 | \$4,216 | \$4,793 | \$6,157 | 0.92 | \$6,442 | \$7,147 | \$8,815 | 83.0\% | 74.8\% | 79.0\% | 92.8\% | 84.2\% | 87.4\% |
| Non- | Corrections/Non-Management Weighted A | age |  |  | 107 | \$4,481 | \$5,743 | \$6,541 | 1.04 | \$6,525 | \$8,000 | \$8,934 | 88.2\% | 89.6\% | 84.0\% | 94.0\% | 94.3\% | 88.6\% |
| 1339 | STATEWIDE Weighted Average |  |  |  | 128 | \$4,544 | \$5,837 | \$6,582 | 1.05 | \$6,643 | \$8,166 | \$9,042 | 89.4\% | 91.1\% | 84.5\% | 95.6\% | 96.2\% | 89.6\% |



## 1345

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MARKET

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMN | MGT SVC NONSUPERVISORY | A | A | 23 | 2 | \$3,764 | \$4,474 | \$5,283 | 0.99 | \$5,890 | \$6,758 | \$7,747 |
| Mana | gement Weighted Average |  |  |  | 2 | \$3,764 | \$4,474 | \$5,283 | 0.99 | \$5,890 | \$6,758 | \$7,747 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 23 | 1 | \$3,737 | \$3,918 | \$5,442 | 0.85 | \$5,632 | \$5,843 | \$7,614 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 23 | 4 | \$3,737 | \$4,983 | \$5,442 | 1.09 | \$5,632 | \$7,080 | \$7,614 |
| UA | UNREPRESENTED | A | A | 23 | 1 | \$3,493 | \$3,458 | \$5,084 | 0.81 | \$5,558 | \$5,516 | \$7,503 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 6 | \$3,696 | \$4,551 | \$5,382 | 1.00 | \$5,620 | \$6,613 | \$7,596 |
| 1345 | STATEWIDE Weighted Average |  |  |  | 8 | \$3,713 | \$4,532 | \$5,358 | 1.00 | \$5,687 | \$6,649 | \$7,634 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \\ & \text { SR Max } \end{aligned}$ |
| 85.5\% | 80.0\% | 87.5\% | 92.9\% | 87.6\% | 93.9\% |
| 85.5\% | 80.0\% | 87.5\% | 92.9\% | 87.6\% | 93.9\% |
| 84.9\% | 70.1\% | 90.2\% | 88.9\% | 75.7\% | 92.3\% |
| 84.9\% | 89.1\% | 90.2\% | 88.9\% | 91.8\% | 92.3\% |
| 79.3\% | 61.8\% | 84.2\% | 87.7\% | 71.5\% | 91.0\% |
| 84.0\% | 81.4\% | 89.2\% | 88.7\% | 85.7\% | 92.1\% |
| 84.3\% | 81.0\% | 88.8\% | 89.8\% | 86.2\% | 92.6\% |



OREGON COMPARISON

TO
MARKET

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMN | MGT SVC NONSUPERVISORY | A | A | 27 | 17 | \$4,568 | \$6,035 | \$6,416 | 1.10 | \$6,872 | \$8,665 | \$9,132 |
| Mana | gement Weighted Average |  |  |  | 17 | \$4,568 | \$6,035 | \$6,416 | 1.10 | \$6,872 | \$8,665 | \$9,132 |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 27 | 2 | \$4,216 | \$4,855 | \$6,157 | 0.94 | \$6,442 | \$7,223 | \$8,815 |
| UA | UNREPRESENTED | A | A | 27 | 1 | \$4,216 | \$6,157 | \$6,157 | 1.19 | \$6,442 | \$8,815 | \$8,815 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 3 | \$4,216 | \$5,289 | \$6,157 | 1.02 | \$6,442 | \$7,754 | \$8,815 |
| 1346 | STATEWIDE Weighted Average |  |  |  | 20 | \$4,515 | \$5,923 | \$6,377 | 1.09 | \$6,808 | \$8,529 | \$9,084 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \text { ax } \end{aligned}$ |
| 95.4\% | 98.0\% | 93.3\% | 101.5\% | 103.3\% | 98.9\% |
| 95.4\% | 98.0\% | 93.3\% | 101.5\% | 103.3\% | 98.9\% |
| 88.1\% | 78.9\% | 89.5\% | 95.1\% | 86.1\% | 95.5\% |
| 88.1\% | 100.0\% | 89.5\% | 95.1\% | 105.1\% | 95.5\% |
| 88.1\% | 85.9\% | 89.5\% | 95.1\% | 92.4\% | 95.5\% |
| 94.3\% | 96.2\% | 92.7\% | 100.5\% | 101.7\% | 98.4\% |


| 1410 S | MS \& PR |  | MM |  |  | SALARY |  |  | SALAR | AND bene | FITS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Titl | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 1403 |  | INFOR | 39 | \$5,417 | \$6,864 | \$7,260 | 1.08 | \$7,667 | \$9,401 | \$9,875 |
| 2018-ST-ID | 01615 | N | IT Sys | 6 | \$4,837 | \$6,775 | \$8,637 | 0.98 | \$6,926 | \$9,246 | \$11,473 |
| 2018-ST-ID | 01630 | N | IT Sys | 1 | \$4,837 | \$7,696 | \$8,637 | 1.11 | \$6,926 | \$10,348 | \$11,473 |
| State Market Average |  |  |  | 46 | \$5,328 | \$6,871 | \$7,472 | 1.06 | \$7,553 | \$9,401 | \$10,121 |
| 1410 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 46 | \$5,328 | \$6,871 | \$7,472 |  | \$7,553 | \$9,401 | \$10,121 |

1410 OVERALL WEIGHTED MARKET AVERAGE
\$7,553
OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| MMS | MGT SVC SUPERVISORY | 1 | A | 31 |
| Management Weighted Average |  |  |  |  |
| 1410 | STATEWIDE Weighted Average |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 1 | \$5,551 | \$6,605 | \$7,791 | 0.99 | \$8,074 | \$9,363 | \$10,813 |
| 1 | \$5,551 | \$6,605 | \$7,791 | 0.99 | \$8,074 | \$9,363 | \$10,813 |
| 1 | \$5,551 | \$6,605 | \$7,791 | 0.99 | \$8,074 | \$9,363 | \$10,813 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR }{ }^{\text {min }} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {So }} \end{aligned}$ |
| 104.2\% | 96.1\% | 104.3\% | 106.9\% | 99.6\% | 106.8\% |
| 104.2\% | 96.1\% | 104.3\% | 106.9\% | 99.6\% | 106.8\% |
| 104.2\% | 96.1\% | 104.3\% | 106.9\% | 99.6\% | 106.8\% |



1461 OVERALL WEIGHTED MARKET AVERAGE
OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND ben |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 20 | 7 | \$3,050 | \$3,933 | \$4,417 | 1.05 | \$5,017 | \$6,096 | \$6,688 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 7 | \$3,050 | \$3,933 | \$4,417 | 1.05 | \$5,017 | \$6,096 | \$6,688 |
| 1461 STATEWIDE Weighted Average |  |  |  |  | 7 | \$3,050 | \$3,933 | \$4,417 | 1.05 | \$5,017 | \$6,096 | \$6,688 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
| 89.9\% | 99.2\% | 94.6\% | 98.8\% | 103.3\% | 101.4\% |
| 89.9\% | 99.2\% | 94.6\% | 98.8\% | 103.3\% | 101.4\% |
| 89.9\% | 99.2\% | 94.6\% | 98.8\% | 103.3\% | 101.4\% |



1475
OVERALL WEIGHTED MARKET AVERAG
$8 \quad \$ 3,316 \quad \$ 4,015 \quad \$ 4,181$


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Sox }} \end{aligned}$ |
| 80.8\% | 81.5\% | 78.3\% | 85.3\% | 85.4\% | 82.2\% |
| 80.8\% | 81.5\% | 78.3\% | 85.3\% | 85.4\% | 82.2\% |
| 80.8\% | 81.5\% | 78.3\% | 85.3\% | 85.4\% | 82.2\% |



OREGON COMPARISON то
MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKEt CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | and Ben | nefits |
|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| AO | AFSCME OR ST POLICE-SUPP UNIT | 1 | A | 17 | 1 | \$2,791 | \$3,966 | \$3,966 | 1.17 | \$4,700 | \$6,137 | \$6,137 | 101.6\% | 126.0\% | 105.7\% | 105.7\% | 124.4\% | 108.7\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | 1 | P | 17 | 2 | \$2,989 | \$3,815 | \$4,247 | 1.05 | \$4,763 | \$5,723 | \$6,225 | 108.8\% | 121.2\% | 113.2\% | 107.2\% | 116.0\% | 110.3\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 3 | \$2,923 | \$3,865 | \$4,153 | 1.09 | \$4,742 | \$5,861 | \$6,196 | 106.4\% | 122.8\% | 110.7\% | 106.7\% | 118.8\% | 109.7\% |
| 1481 | STATEWIDE Weighted Average |  |  |  | 3 | \$2,923 | \$3,865 | \$4,153 | 1.09 | \$4,742 | \$5,861 | \$6,196 | 106.4\% | 122.8\% | 110.7\% | 106.7\% | 118.8\% | 109.7\% |


1482
OREGON
COMPARISON
TO

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AD | AFSCME AT ENVIRONMENTAL QUAL | 1 | A | 21 | 1 | \$3,220 | \$4,049 | \$4,642 | 1.03 | \$5,225 | \$6,238 | \$6,963 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | 1 | P | 21 | 5 | \$3,450 | \$4,430 | \$4,976 | 1.05 | \$5,299 | \$6,438 | \$7,073 |
| OAI | SEIU STRIKEABLE INST COALITION | 1 | P | 21 | 2 | \$3,450 | \$4,266 | \$4,976 | 1.01 | \$5,299 | \$6,247 | \$7,073 |
| OAO | SEIU STRIKEABLE ODOT COALITION | 1 | P | 21 | 6 | \$3,450 | \$4,436 | \$4,976 | 1.05 | \$5,299 | \$6,444 | \$7,073 |
| OAS | SEIU STRIKEABLE SPEC COALITION | 1 | P | 21 | 8 | \$3,450 | \$4,538 | \$4,976 | 1.08 | \$5,299 | \$6,564 | \$7,073 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 22 | \$3,440 | \$4,439 | \$4,961 | 1.06 | \$5,295 | \$6,459 | \$7,068 |
| 1482 | STATEWIDE Weighted Average |  |  |  | 22 | \$3,440 | \$4,439 | \$4,961 | 1.06 | \$5,295 | \$6,459 | \$7,068 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
|  | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Moxax }} \end{aligned}$ |
| 96.2\% | 101.3\% | 96.4\% | 104.4\% | 108.6\% | 103.8\% |
| 103.1\% | 110.8\% | 103.3\% | 105.9\% | 112.1\% | 105.5\% |
| 103.1\% | 106.7\% | 103.3\% | 105.9\% | 108.8\% | 105.5\% |
| 103.1\% | 111.0\% | 103.3\% | 105.9\% | 112.2\% | 105.5\% |
| 103.1\% | 113.5\% | 103.3\% | 105.9\% | 114.3\% | 105.5\% |
| 102.8\% | 111.0\% | 103.0\% | 105.9\% | 112.5\% | 105.4\% |
| 102.8\% | 111.0\% | 103.0\% | 105.9\% | 112.5\% | 105.4\% |


| 483 INFO SYSTEMS SPECIALIST |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-OR-ClackCo | 678 |  | Microcomputer Specialist 1 |  | 3 | \$4,658 | \$5,678 | \$5,937 | 1.07 | \$7,063 | \$8,315 | \$8,633 |  |
| 2018-OR-ClackCo | 690 |  | Microcomputer Analyst |  | 3 | \$4,238 | \$4,866 | \$5,370 | 1.01 | \$6,547 | \$7,318 | \$7,937 |  |
| 2018-OR-JackCo | 01201 |  | IT Support Specialist II |  | 1 | \$4,065 | \$4,262 | \$5,183 | 0.92 | \$6,738 | \$6,979 | \$8,102 |  |
| 2018-OR-JackCo | 01210 |  | Programmer Analyst I |  |  | \$4,065 |  | \$5,183 |  | \$6,738 |  | \$8,102 |  |
| 2018-OR-WashCo | 050 |  | Software Applications Specialist |  | 5 | \$4,491 | \$5,030 | \$5,461 | 1.01 | \$6,626 | \$7,266 | \$7,777 |  |
| 2018-OR-WashCo | 078 |  | Client Services Technician I |  | 2 | \$4,605 | \$4,962 | \$5,597 | 0.97 | \$6,762 | \$7,185 | \$7,938 |  |
| 2018-OR-WashCo | 079 |  | Help Desk Technician |  | 1 | \$4,382 | \$5,181 | \$5,326 | 1.07 | \$6,497 | \$7,445 | \$7,617 |  |
| 2018-WA-ClarkCo | 150 |  | Dept Info Systems Coord I |  |  | \$3,872 |  | \$4,938 |  | \$6,036 |  | \$7,322 |  |
| County Market | rage |  |  |  | 15 | \$4,396 | \$5,077 | \$5,473 | 1.01 | \$6,676 | \$7,468 | \$7,977 |  |
| 2018-CompAnalyst | IT10000034 |  | Help Desk Support | 10 | 50 | \$3,488 | \$4,298 | \$5,290 | 0.98 | \$5,043 | \$5,973 | \$7,111 |  |
| 2018-CompAnalyst | IT10000370 |  | Documentation Specialist I |  |  | \$3,513 | \$4,149 | \$5,299 | 0.95 | \$5,072 | \$5,802 | \$7,120 |  |
| 2018-MIL-NWIT | '12-651 |  | Hardware Management \& Support I | 10 | 18 | \$3,828 | \$5,347 | \$5,678 | 1.13 | \$5,434 | \$7,176 | \$7,556 |  |
| 2018-MIL-NWIT | '12-851 |  | Network Operations Center I | 8 | 34 | \$4,126 | \$4,855 | \$6,162 | 0.94 | \$5,775 | \$6,611 | \$8,111 |  |
| 2018-MIL-NWIT | '12-902 |  | Help Desk Specialist II | 73 | 203 | \$4,079 | \$5,204 | \$6,064 | 1.03 | \$5,721 | \$7,011 | \$7,998 |  |
| 2018-MIL-OPES | 03.12 |  | GIS Technician | 11 | 25 | \$4,560 | \$5,652 | \$5,848 | 1.09 | \$6,803 | \$8,115 | \$8,351 |  |
| 2018-MIL-OPES | 03.14 |  | Help Desk Specialist | 16 | 43 | \$4,477 | \$5,380 | \$6,069 | 1.02 | \$6,703 | \$7,788 | \$8,616 |  |
| 2018-MIL-OPES | 03.15 |  | Computer Operator | 2 | 11 | \$4,437 | \$5,801 | \$6,451 | 1.07 | \$6,654 | \$8,294 | \$9,076 |  |
| 2018-MIL-PACS | 03.25a |  | Help Desk Specialist | 34 | 105 | \$3,810 | \$4,582 | \$5,522 | 0.98 | \$5,413 | \$6,298 | \$7,377 |  |
| 2018-TwrsWtsn | AID010-P1 |  | Application Development | 5 | 9 |  | \$5,187 |  |  |  | \$6,993 |  |  |
| Purchased Market Average |  |  |  | 169 | 498 | \$4,021 | \$5,012 | \$5,858 | 1.02 | \$5,740 | \$6,884 | \$7,861 |  |
| 2018-ST-CA | 1400 | c | INFORMATION TECHNOLOGY TECH |  | 89 | \$3,455 | \$3,882 | \$4,630 | 0.96 | \$5,316 | \$5,828 | \$6,724 |  |
| 2018-ST-ID | 01616 | 1 | IT Programmer Analyst, Trainee |  |  | \$2,715 |  | \$4,850 |  | \$4,388 |  | \$6,942 |  |
| 2018-ST-ID | 01645 | 1 | IT Data Communications Repair Specia |  | 1 | \$2,715 | \$3,476 | \$4,850 | 0.90 | \$4,388 | \$5,299 | \$6,942 |  |
| 2018-ST-ID | 01653 | 1 | IT Production Specialist |  | 2 | \$2,715 | \$3,559 | \$4,850 | 0.92 | \$4,388 | \$5,397 | \$6,942 |  |
| 2018-ST-ID | 01655 | 1 | IT Systems Operator |  | 10 | \$2,715 | \$3,531 | \$4,850 | 0.91 | \$4,388 | \$5,364 | \$6,942 |  |
| 2018-ST-ID | 01665 | 1 | IT Support Technician |  | 16 | \$2,715 | \$3,481 | \$4,850 | 0.90 | \$4,388 | \$5,305 | \$6,942 |  |


| 1483 IN | SYSTEMS | EC | ALIST 3 |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-NV | 07.935 | 32 | IT TECHNICIAN 4 |  | 38 | \$3,570 |  | \$5,269 |  | \$5,083 |  | \$7,066 |
| 2018-ST-NV | 07.940 | 30 | IT TECHNICIAN 3 |  | 21 | \$3,288 |  | \$4,825 |  | \$4,754 |  | \$6,548 |
| 2018-ST-WA | 4791 | 48 | IT SPECIALIST 1 |  | 40 | \$3,316 | \$4,056 | \$4,461 | 1.04 | \$5,115 | \$6,007 | \$6,494 |
| State Market Average |  |  |  |  | 217 | \$3,332 | \$3,857 | \$4,759 | 1.04 | \$5,057 | \$5,782 | \$6,754 |
| 1483 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 169 | 730 | \$3,823 | \$4,742 | \$5,518 |  | \$5,556 | \$6,638 | \$7,530 |


| 1483 | OVERA | lel WEIGHED MARKET AVERAGE |  |  | 169 | 730 | \$3,823 | \$4,742 | \$5,518 |  | \$5,556 | \$6,638 | \$7,530 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| то |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET |  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | $\begin{array}{r} \text { AV } \\ \text { Avg } \\ \hline \end{array}$ | SR Max | SR Min | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | SR Max |
|  | AAON | AFSCME AT DOC SECURITY PLUS | 1 | A | 21 | 5 | \$3,683 | \$4,634 | \$5,337 | 1.03 | \$5,791 | \$6,953 | \$7,813 | 96.3\% | 97.7\% | 96.7\% | 104.2\% | 104.8\% | 103.7\% |
|  | Corr | ctions Weighted Average |  |  |  | 5 | \$3,683 | \$4,634 | \$5,337 | 1.03 | \$5,791 | \$6,953 | \$7,813 | 96.3\% | 97.7\% | 96.7\% | 104.2\% | 104.8\% | 103.7\% |
|  | AB | AFSCME AT CONST CONTRACTORS BD | 1 | A | 24 | 1 | \$3,685 | \$5,324 | \$5,324 | 1.18 | \$5,793 | \$7,797 | \$7,797 | 96.4\% | 112.3\% | 96.5\% | 104.3\% | 117.5\% | 103.5\% |
|  | AL | AFSCME AT LIQUOR CONTROL COMM | 1 | A | 24 | 1 | \$3,685 | \$4,428 | \$5,324 | 0.98 | \$5,793 | \$6,701 | \$7,797 | 96.4\% | 93.4\% | 96.5\% | 104.3\% | 101.0\% | 103.5\% |
|  | AO | AFSCME OR ST POLICE-SUPP UNIT | 1 | A | 24 | 3 | \$3,685 | \$4,669 | \$5,324 | 1.04 | \$5,793 | \$6,996 | \$7,797 | 96.4\% | 98.5\% | 96.5\% | 104.3\% | 105.4\% | 103.5\% |
|  | AS | OR PUB SAFETY ASSOC AT DPSST | 1 | A | 24 | 1 | \$3,685 | \$4,428 | \$5,324 | 0.98 | \$5,793 | \$6,701 | \$7,797 | 96.4\% | 93.4\% | 96.5\% | 104.3\% | 101.0\% | 103.5\% |
|  | AT | AFSCME AT DCBS BUILDING CODES | 1 | A | 24 | 1 | \$3,685 | \$5,083 | \$5,324 | 1.13 | \$5,793 | \$7,502 | \$7,797 | 96.4\% | 107.2\% | 96.5\% | 104.3\% | 113.0\% | 103.5\% |
|  | AV | AFSCME MILITRY OREG EMERG MGMT | 1 | A | 24 | 1 | \$3,685 | \$5,280 | \$5,324 | 1.17 | \$5,793 | \$7,743 | \$7,797 | 96.4\% | 111.4\% | 96.5\% | 104.3\% | 116.7\% | 103.5\% |
|  | AX | AFSCME AT STATE LANDS | 1 | A | 24 | 1 | \$3,685 | \$4,044 | \$5,324 | 0.90 | \$5,793 | \$6,232 | \$7,797 | 96.4\% | 85.3\% | 96.5\% | 104.3\% | 93.9\% | 103.5\% |
|  | OAH | SEIU STRIKEABLE HUMAN SVC COAL | 1 | P | 24 | 17 | \$3,946 | \$4,908 | \$5,695 | 1.02 | \$5,875 | \$6,994 | \$7,909 | 103.2\% | 103.5\% | 103.2\% | 105.7\% | 105.4\% | 105.0\% |
|  | OAO | SEIU STRIKEABLE ODOT COALITION | 1 | P | 24 | 10 | \$3,946 | \$5,141 | \$5,695 | 1.07 | \$5,875 | \$7,264 | \$7,909 | 103.2\% | 108.4\% | 103.2\% | 105.7\% | 109.4\% | 105.0\% |
|  | OAS | SEIU STRIKEABLE SPEC COALITION | 1 | P | 24 | 36 | \$3,946 | \$5,236 | \$5,695 | 1.09 | \$5,875 | \$7,375 | \$7,909 | 103.2\% | 110.4\% | 103.2\% | 105.7\% | 111.1\% | 105.0\% |
|  | UA | UNREPRESENTED | 1 | A | 24 | 4 | \$3,685 | \$4,826 | \$5,323 | 1.07 | \$5,793 | \$7,188 | \$7,795 | 96.4\% | 101.8\% | 96.5\% | 104.3\% | 108.3\% | 103.5\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 76 | \$3,901 | \$5,069 | \$5,631 | 1.06 | \$5,861 | \$7,230 | \$7,889 | 102.1\% | 106.9\% | 102.0\% | 105.5\% | 108.9\% | 104.8\% |
|  | 1483 | STATEWIDE Weighted Average |  |  |  | 81 | \$3,888 | \$5,042 | \$5,613 | 1.06 | \$5,857 | \$7,213 | \$7,885 | 101.7\% | 106.3\% | 101.7\% | 105.4\% | 108.7\% | 104.7\% |



| 1484 |  |  |  | \# of Firms | Mkt Incs | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-WA-KingCo | 7322100 |  | GIS Specialist - Entry |  | 5 | \$5,414 | \$5,776 | \$6,863 | 0.94 | \$7,988 | \$8,424 | \$9,734 |  |
| 2018-WA-ThrstnCo | 0540 |  | BUSINESS APPLICATIONS TECH I |  | 1 | \$3,630 | \$5,552 | \$4,828 | 1.31 | \$5,681 | \$7,996 | \$7,124 |  |
| County Market | rage |  |  |  | 92 | \$4,827 | \$5,691 | \$6,055 | 1.08 | \$7,310 | \$8,349 | \$8,801 |  |
| 2018-CompAnalyst | IT10000007 |  | Business Systems Analyst I | 5 | 20 | \$4,069 | \$5,103 | \$6,229 | 0.99 | \$5,710 | \$6,896 | \$8,187 |  |
| 2018-CompAnalyst | IT10000010 |  | Applications Systems Programmer I | 225 | 1,418 | \$4,269 | \$5,269 | \$6,652 | 0.96 | \$5,939 | \$7,087 | \$8,673 |  |
| 2018-CompAnalyst | IT10000031 |  | LAN Support I | 100 | 800 | \$3,961 | \$4,929 | \$6,038 | 0.99 | \$5,586 | \$6,696 | \$7,968 |  |
| 2018-CompAnalyst | IT10000035 |  | Help Desk Support, Sr. | 5 | 50 | \$4,103 | \$5,112 | \$6,204 | 0.99 | \$5,748 | \$6,906 | \$8,159 |  |
| 2018-CompAnalyst | IT10000041 |  | Documentation Specialist II | 100 | 400 | \$4,202 | \$5,045 | \$6,519 | 0.95 | \$5,863 | \$6,830 | \$8,521 |  |
| 2018-CompAnalyst | IT10000065 |  | Applications Systems Analyst I | 5 | 40 | \$4,269 | \$5,153 | \$6,553 | 0.95 | \$5,939 | \$6,953 | \$8,559 |  |
| 2018-CompAnalyst | IT10000275 |  | Network Administrator I | 5 | 10 | \$4,144 | \$5,186 | \$6,262 | 1.00 | \$5,796 | \$6,991 | \$8,225 |  |
| 2018-CompAnalyst | IT10000455 |  | Information Security Analyst I | 175 | 650 | \$4,111 | \$4,962 | \$6,453 | 0.95 | \$5,758 | \$6,734 | \$8,444 |  |
| 2018-CompAnalyst | IT10000471 |  | Applications Programmer I | 5 | 20 | \$4,327 | \$5,336 | \$6,636 | 0.97 | \$6,006 | \$7,163 | \$8,654 |  |
| 2018-MIL-ENG | '2-701 |  | GIS Technician / Analyst I | 5 | 6 | \$4,110 |  | \$5,898 |  | \$5,756 |  | \$7,807 |  |
| 2018-MIL-NWIT | '12-301 |  | Applications Engineer I | 26 | 123 | \$4,864 | \$6,244 | \$7,196 | 1.04 | \$6,622 | \$8,205 | \$9,297 |  |
| 2018-MIL-NWIT | '12-401 |  | Network Administrator I | 17 | 28 | \$4,906 | \$6,432 | \$7,258 | 1.06 | \$6,670 | \$8,421 | \$9,368 |  |
| 2018-MIL-NWIT | '12-501 |  | Systems Administrator I | 28 | 63 | \$4,769 | \$6,041 | \$7,208 | 1.01 | \$6,513 | \$7,972 | \$9,310 |  |
| 2018-MIL-NWIT | '12-701 |  | Data / Voice Communications I | 9 | 15 | \$4,482 | \$6,045 | \$6,737 | 1.08 | \$6,184 | \$7,977 | \$8,770 |  |
| 2018-MIL-NWIT | '12-751 |  | Quality Assurance I | 11 | 19 | \$5,003 | \$4,875 | \$7,405 | 0.79 | \$6,781 | \$6,634 | \$9,537 |  |
| 2018-MIL-NWIT | '12-903 |  | Help Desk Specialist, Senior | 40 | 129 | \$4,703 | \$5,687 | \$7,182 | 0.96 | \$6,437 | \$7,565 | \$9,280 |  |
| 2018-MIL-NWIT | '18-251 |  | Web Developer I | 10 | 18 | \$4,920 | \$5,379 | \$7,081 | 0.90 | \$6,686 | \$7,213 | \$9,164 |  |
| 2018-MIL-NWIT | '18-302 |  | Web Designer II | 9 | 23 | \$5,033 | \$7,223 | \$7,902 | 1.12 | \$6,816 | \$9,328 | \$10,107 |  |
| 2018-MIL-NWIT | '26-401 |  | Account Manager I | 12 | 110 | \$4,997 | \$4,019 | \$7,464 | 0.65 | \$6,775 | \$5,653 | \$9,605 |  |
| 2018-MIL-NWIT | '28-351 |  | Business Systems Analysis I | 29 | 80 | \$4,813 | \$5,369 | \$7,044 | 0.91 | \$6,563 | \$7,201 | \$9,122 |  |
| 2018-MIL-NWIT | '30-251 |  | Business Intelligence I | 10 | 15 | \$4,642 | \$5,817 | \$7,381 | 0.97 | \$6,367 | \$7,715 | \$9,509 |  |
| 2018-MIL-NWMGT | '3.08 |  | IT Support Analyst** | 40 | 168 | \$4,439 | \$5,672 | \$6,644 | 1.02 | \$6,134 | \$7,548 | \$8,664 |  |
| 2018-MIL-OPES | 03.07 |  | Microcomputer Specialist | 12 | 33 | \$4,488 | \$5,142 | \$6,020 | 0.98 | \$6,716 | \$7,503 | \$8,558 |  |

Printed Date: 1/17/2019 (Revised)


[^0]148
OVERALL WEIGHTED MARKET AVERAG
$979 \quad 4,888$

MARKET

1484 INFO SYSTEMS SPECIALIST 4 (Continued)

| 1484 INFO SYSTEMS SPECIALIST 4 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  |  |  |  |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SRMMax } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AD | AFSCME AT ENVIRONMENTAL QUAL | 1 | A | 25 | 5 | \$4,000 | \$5,206 | \$5,774 | 1.07 | \$6,178 | \$7,652 | \$8,347 | 94.2\% | 100.6\% | 89.5\% | 103.7\% | 109.0\% | 98.3\% |
| AF | AFSCME AT OSP FIRE MARSHAL | 1 | A | 25 | 1 | \$4,000 | \$5,774 | \$5,774 | 1.18 | \$6,178 | \$8,347 | \$8,347 | 94.2\% | 111.6\% | 89.5\% | 103.7\% | 118.9\% | 98.3\% |
| AG | AFSCME AT LAND CONSERV DVLPMT | 1 | A | 25 | 1 | \$4,000 | \$5,266 | \$5,774 | 1.08 | \$6,178 | \$7,726 | \$8,347 | 94.2\% | 101.8\% | 89.5\% | 103.7\% | 110.0\% | 98.3\% |
| AL | AFSCME AT LIQUOR CONTROL COMM | 1 | A | 25 | 2 | \$4,000 | \$4,928 | \$5,774 | 1.01 | \$6,178 | \$7,312 | \$8,347 | 94.2\% | 95.3\% | 89.5\% | 103.7\% | 104.1\% | 98.3\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | 1 | A | 25 | 7 | \$4,000 | \$5,098 | \$5,774 | 1.04 | \$6,178 | \$7,520 | \$8,347 | 94.2\% | 98.6\% | 89.5\% | 103.7\% | 107.1\% | 98.3\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | 1 | A | 25 | 1 | \$4,000 | \$5,514 | \$5,774 | 1.13 | \$6,178 | \$8,029 | \$8,347 | 94.2\% | 106.6\% | 89.5\% | 103.7\% | 114.4\% | 98.3\% |
| AT | AFSCME AT DCBS BUILDING CODES | 1 | A | 25 | 2 | \$4,000 | \$5,520 | \$5,774 | 1.13 | \$6,178 | \$8,036 | \$8,347 | 94.2\% | 106.7\% | 89.5\% | 103.7\% | 114.5\% | 98.3\% |
| AU | AFSCME AT MILITARY | 1 | A | 25 | 1 | \$4,000 | \$4,187 | \$5,774 | 0.86 | \$6,178 | \$6,407 | \$8,347 | 94.2\% | 80.9\% | 89.5\% | 103.7\% | 91.3\% | 98.3\% |
| AX | AFSCME AT STATE LANDS | 1 | A | 25 | 5 | \$4,000 | \$5,069 | \$5,774 | 1.04 | \$6,178 | \$7,485 | \$8,347 | 94.2\% | 98.0\% | 89.5\% | 103.7\% | 106.6\% | 98.3\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | 1 | P | 25 | 78 | \$4,283 | \$5,499 | \$6,182 | 1.05 | \$6,267 | \$7,681 | \$8,475 | 100.9\% | 106.3\% | 95.8\% | 105.2\% | 109.4\% | 99.8\% |
| OAI | SEIU STRIKEABLE INST COALITION | 1 | $P$ | 25 | 4 | \$4,283 | \$5,438 | \$6,182 | 1.04 | \$6,267 | \$7,609 | \$8,475 | 100.9\% | 105.1\% | 95.8\% | 105.2\% | 108.4\% | 99.8\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | 1 | P | 25 | 36 | \$4,283 | \$5,517 | \$6,182 | 1.05 | \$6,267 | \$7,702 | \$8,475 | 100.9\% | 106.7\% | 95.8\% | 105.2\% | 109.7\% | 99.8\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | 1 | P | 25 | 57 | \$4,283 | \$5,584 | \$6,182 | 1.07 | \$6,267 | \$7,780 | \$8,475 | 100.9\% | 108.0\% | 95.8\% | 105.2\% | 110.8\% | 99.8\% |
| UA | UNREPRESENTED | 1 | A | 25 | 7 | \$4,000 | \$5,365 | \$5,774 | 1.10 | \$6,178 | \$7,847 | \$8,347 | 94.2\% | 103.7\% | 89.5\% | 103.7\% | 111.8\% | 98.3\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 207 | \$4,239 | \$5,478 | \$6,119 | 1.06 | \$6,254 | \$7,704 | \$8,455 | 99.8\% | 105.9\% | 94.9\% | 105.0\% | 109.7\% | 99.6\% |
| 1484 | STATEWIDE Weighted Average |  |  |  | 207 | \$4,239 | \$5,478 | \$6,119 | 1.06 | \$6,253 | \$7,704 | \$8,455 | 99.8\% | 105.9\% | 94.9\% | 105.0\% | 109.7\% | 99.6\% |


| 1485 INFO SYSTEMS SPECIALIST 5 |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-OR-JackCo | 01212 |  | Programmer Analyst III |  | 3 | \$4,749 | \$5,264 | \$6,058 | 0.97 | \$7,573 | \$8,201 | \$9,170 |  |
| 2018-OR-JackCo | 01221 |  | System Administrator II |  | 2 | \$4,255 | \$4,592 | \$5,432 | 0.95 | \$6,970 | \$7,380 | \$8,406 |  |
| 2018-OR-LaneCo | H029 |  | Information Technology Specialist 2 |  | 9 | \$4,801 | \$6,142 | \$6,651 | 1.07 | \$7,189 | \$8,827 | \$9,449 |  |
| 2018-OR-LaneCo | H030 |  | Database Administrator |  | 1 | \$4,801 | \$5,754 | \$6,651 | 1.00 | \$7,189 | \$8,353 | \$9,449 |  |
| 2018-OR-MarionCo | 642 |  | GIS Analyst 2 |  | 2 | \$4,976 | \$6,215 | \$6,668 | 1.07 | \$7,515 | \$9,026 | \$9,578 |  |
| 2018-OR-MarionCo | 662 |  | Network Analyst 2 |  | 3 | \$5,226 | \$5,981 | \$7,001 | 0.98 | \$7,820 | \$8,741 | \$9,984 |  |
| 2018-OR-MultCo | 6417 |  | Information Specialist 3 |  | 5 | \$5,662 | \$6,597 | \$6,969 | 1.04 | \$8,362 | \$9,504 | \$9,957 |  |
| 2018-OR-MultCo | 6456 |  | Data Analyst Senior |  | 27 | \$5,839 | \$6,542 | \$7,178 | 1.01 | \$8,579 | \$9,436 | \$10,212 |  |
| 2018-OR-WashCo | 067 |  | Telecommunications Technician, Senic |  |  | \$5,891 |  | \$7,162 |  | \$8,287 |  | \$9,794 |  |
| 2018-OR-WashCo | 074 |  | Client Services Technician, Senior |  | 3 | \$5,752 | \$6,399 | \$6,991 | 1.00 | \$8,122 | \$8,890 | \$9,592 |  |
| 2018-OR-WashCo | 084 |  | Network Analyst I |  | 1 | \$6,040 | \$7,144 | \$7,344 | 1.07 | \$8,463 | \$9,773 | \$10,010 |  |
| 2018-WA-ClarkCo | 156 |  | Dept Info Systems Coord II |  |  | \$5,190 |  | \$6,617 |  | \$7,624 |  | \$9,343 |  |
| 2018-WA-KingCo | 7304100 |  | Functional Analyst I |  | 7 | \$5,288 | \$5,978 | \$6,702 | 1.00 | \$7,835 | \$8,667 | \$9,540 |  |
| 2018-WA-KingCo | 7310300 |  | Desktop Support Specialist - Senior |  | 6 | \$5,544 | \$6,992 | \$7,028 | 1.11 | \$8,145 | \$9,889 | \$9,932 |  |
| 2018-WA-KingCo | 7311200 |  | LAN Administrator - Journey |  | 23 | \$5,544 | \$6,698 | \$7,028 | 1.07 | \$8,145 | \$9,534 | \$9,932 |  |
| 2018-WA-KingCo | 7325100 |  | IT Technical Writer |  | 1 | \$5,164 | \$5,813 | \$6,545 | 0.99 | \$7,686 | \$8,469 | \$9,351 |  |
| 2018-WA-ThrstnCo | 0510 |  | IT CONSULTANT I |  | 6 | \$4,633 | \$5,930 | \$6,162 | 1.10 | \$6,890 | \$8,452 | \$8,732 |  |
| 2018-WA-ThrstnCo | 0541 |  | BUSINESS APPLICATIONS TECH II |  | 3 | \$4,203 | \$4,792 | \$5,590 | 0.98 | \$6,371 | \$7,081 | \$8,042 |  |
| County Market Average |  |  |  |  | 102 | \$5,386 | \$6,333 | \$6,843 | 1.03 | \$7,965 | \$9,117 | \$9,731 |  |
| 2018-CompAnalyst | IT10000032 |  | LAN Support II | 275 | 800 | \$4,900 | \$6,199 | \$7,491 | 1.00 | \$6,663 | \$8,153 | \$9,635 |  |
| 2018-CompAnalyst | IT10000133 |  | Network Administrator II | 10 | 80 | \$4,850 | \$6,298 | \$7,400 | 1.03 | \$6,606 | \$8,267 | \$9,531 |  |
| 2018-CompAnalyst | IT10000338 |  | Voice Communications Analyst II |  |  | \$4,726 | \$6,008 | \$6,918 | 1.03 | \$6,463 | \$7,934 | \$8,978 |  |
| 2018-MIL-NWIT | '12-351 |  | Network Engineer I | 19 | 48 | \$4,825 | \$6,343 | \$7,351 | 1.04 | \$6,577 | \$8,318 | \$9,475 |  |
| 2018-MIL-NWIT | '12-402 |  | Network Administrator II | 18 | 35 | \$5,480 | \$7,119 | \$8,122 | 1.05 | \$7,328 | \$9,208 | \$10,359 |  |
| 2018-MIL-NWIT | '12-522 |  | Distributed Systems II | 8 | 42 | \$5,026 | \$6,876 | \$7,828 | 1.07 | \$6,808 | \$8,930 | \$10,022 |  |
| 2018-MIL-NWIT | '12-601 |  | Information Security I | 17 | 27 | \$4,660 | \$5,719 | \$7,226 | 0.96 | \$6,387 | \$7,602 | \$9,331 |  |

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1485
overall weighted market average
$565 \quad 2,301$

COMPARISON
то
MARKET


Printed Date: 1/17/2019 (Revised)

1485 INFO SYSTEMS SPECIALIST 5 (Continued)

| 1485 INFO SYSTEMS SPECIALIST 5 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  |  | SALARY AND BENEFITS |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  | $\begin{gathered} \text { to } \\ \text { avg } \end{gathered}$ | SR Max | SR Min | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\text { SR }_{\text {Mox }}^{\text {Max }}$ |
| AAON | AFSCME AT DOC SECURITY PLUS | 1 | A | 26 | 35 | \$4,470 | \$6,184 | \$6,483 | 1.13 | \$6,753 | \$8,847 | \$9,214 | 93.7\% | 103.2\% | 92.8\% | 101.7\% | 109.7\% | 100.1\% |
| AP | AFSCME DOC bD PAROL PST PRISON | 1 | A | 26 | 1 | \$4,470 | \$6,184 | \$6,483 | 1.13 | \$6,753 | \$8,848 | \$9,214 | 93.7\% | 103.2\% | 92.8\% | 101.7\% | 109.7\% | 100.1\% |
| CP | AOCE AT DOC NONSECURITY | 1 | A | 26 | 2 | \$4,463 | \$5,372 | \$6,451 | 0.98 | \$6,744 | \$7,855 | \$9,174 | 93.5\% | 89.7\% | 92.4\% | 101.6\% | 97.4\% | 99.7\% |
| Corre | ctions Weighted Average |  |  |  | 38 | \$4,470 | \$6,141 | \$6,481 | 1.12 | \$6,752 | \$8,795 | \$9,212 | 93.6\% | 102.5\% | 92.8\% | 101.7\% | 109.0\% | 100.1\% |
| AD | AFSCME AT ENVIRONMENTAL QUAL | 1 | A | 28 | 14 | \$4,463 | \$6,134 | \$6,451 | 1.12 | \$6,744 | \$8,787 | \$9,174 | 93.5\% | 102.4\% | 92.4\% | 101.6\% | 108.9\% | 99.7\% |
| AG | AFSCME AT LAND CONSERV DVLPMT | 1 | A | 28 | 1 | \$4,463 | \$6,451 | \$6,451 | 1.18 | \$6,744 | \$9,174 | \$9,174 | 93.5\% | 107.7\% | 92.4\% | 101.6\% | 113.7\% | 99.7\% |
| AL | AFSCME AT LIQUOR CONTROL COMM | 1 | A | 28 | 1 | \$4,463 | \$6,160 | \$6,451 | 1.13 | \$6,744 | \$8,819 | \$9,174 | 93.5\% | 102.8\% | 92.4\% | 101.6\% | 109.3\% | 99.7\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | 1 | A | 28 | 6 | \$4,463 | \$5,591 | \$6,451 | 1.02 | \$6,744 | \$8,123 | \$9,174 | 93.5\% | 93.3\% | 92.4\% | 101.6\% | 100.7\% | 99.7\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | 1 | A | 28 | 1 | \$4,463 | \$6,451 | \$6,451 | 1.18 | \$6,744 | \$9,174 | \$9,174 | 93.5\% | 107.7\% | 92.4\% | 101.6\% | 113.7\% | 99.7\% |
| AU | AFSCME AT MILITARY | 1 | A | 28 | 5 | \$4,463 | \$6,168 | \$6,451 | 1.13 | \$6,744 | \$8,828 | \$9,174 | 93.5\% | 102.9\% | 92.4\% | 101.6\% | 109.5\% | 99.7\% |
| AV | AFSCME MILITRY OREG EMERG MGMT | 1 | A | 28 | 1 | \$4,463 | \$5,366 | \$6,451 | 0.98 | \$6,744 | \$7,848 | \$9,174 | 93.5\% | 89.6\% | 92.4\% | 101.6\% | 97.3\% | 99.7\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | 1 | P | 28 | 51 | \$4,780 | \$6,423 | \$6,902 | 1.10 | \$6,845 | \$8,755 | \$9,312 | 100.2\% | 107.2\% | 98.8\% | 103.1\% | 108.5\% | 101.2\% |
| OAI | SEIU STRIKEABLE INST COALITION | 1 | P | 28 | 5 | \$4,780 | \$6,781 | \$6,902 | 1.16 | \$6,845 | \$9,171 | \$9,312 | 100.2\% | 113.2\% | 98.8\% | 103.1\% | 113.7\% | 101.2\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | 1 | P | 28 | 68 | \$4,780 | \$6,469 | \$6,902 | 1.11 | \$6,845 | \$8,808 | \$9,312 | 100.2\% | 108.0\% | 98.8\% | 103.1\% | 109.2\% | 101.2\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | 1 | P | 28 | 58 | \$4,780 | \$6,231 | \$6,902 | 1.07 | \$6,845 | \$8,532 | \$9,312 | 100.2\% | 104.0\% | 98.8\% | 103.1\% | 105.8\% | 101.2\% |
| UA | UNREPRESENTED | 1 | A | 28 | 6 | \$4,463 | \$6,079 | \$6,451 | 1.11 | \$6,744 | \$8,719 | \$9,174 | 93.5\% | 101.4\% | 92.4\% | 101.6\% | 108.1\% | 99.7\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 217 | \$4,729 | \$6,332 | \$6,829 | 1.10 | \$6,829 | \$8,707 | \$9,290 | 99.1\% | 105.7\% | 97.8\% | 102.9\% | 108.0\% | 100.9\% |
| 1485 | STATEWIDE Weighted Average |  |  |  | 255 | \$4,690 | \$6,303 | \$6,777 | 1.10 | \$6,817 | \$8,720 | \$9,278 | 98.3\% | 105.2\% | 97.0\% | 102.7\% | 108.1\% | 100.8\% |





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| Market Source | Job | Rng | Job Title | \# of Firms | $\begin{aligned} & \text { Mkt } \\ & \text { Incs } \end{aligned}$ | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  |
| 2018-MIL-PACS | 03.09 |  | Systems Programmer - Operating Sys | 7 | 10 | \$5,612 | \$6,889 | \$8,256 | 0.99 |
| 2018-MIL-PACS | 03.31 |  | Webmaster - Senior | 10 | 18 | \$5,353 | \$7,259 | \$8,456 | 1.05 |
| 2018-MIL-PACS | 03.32 |  | Business Analyst / IT Liaison | 12 | 30 | \$5,380 | \$6,339 | \$8,248 | 0.93 |
| 2018-TwrsWtsn | AID000-P3 |  | IT Development Generalist/Multidiscipli | 7 | 16 |  | \$8,079 |  | 1.04 |
| 2018-TwrsWtsn | AID010-P3 |  | Application Development | 12 | 76 |  | \$7,713 |  | 0.95 |
| 2018-TwrsWtsn | AID020-P2 |  | Business Systems Analysis | 13 | 44 |  | \$6,168 |  | 0.98 |
| 2018-TwrsWtsn | AID050-P3 |  | Software Quality Assurance and Testin | 6 | 32 |  | \$8,418 |  |  |
| 2018-TwrsWtsn | AIT070-P3 |  | IS and Cyber Security | 5 | 5 |  | \$8,191 |  | 1.01 |
| Purchased Market Average |  |  |  | 1,056 | 4,916 | \$5,363 | \$6,813 | \$8,255 | 1.00 |
| 2018-ST-CA | 1401 | D | INFORMATION TECHNOLOGY ASSO |  | 2,063 | \$4,568 | \$5,551 | \$6,122 | 1.04 |
| 2018-ST-CA | 1470 | A | ASSOCIATE INFORMATION SYSTEN |  | 2 | \$4,655 | \$4,894 | \$6,122 | 0.91 |
| 2018-ST-ID | 01617 | M | IT Systems Analyst |  | 32 | \$4,377 | \$5,764 | \$7,820 | 0.92 |
| 2018-ST-ID | 01619 | K | IT Programmer Analyst |  | 17 | \$3,431 | \$4,778 | \$6,124 | 0.98 |
| 2018-ST-ID | 01621 | K | IT Program System Specialist |  | 5 | \$3,431 | \$4,807 | \$6,124 | 0.98 |
| 2018-ST-ID | 01625 | K | IT Database Analyst, Associate |  | 1 | \$3,431 | \$4,825 | \$6,124 | 0.98 |
| 2018-ST-ID | 01633 | K | IT Systems Programmer, Associate |  |  | \$3,431 |  | \$6,124 |  |
| 2018-ST-ID | 01642 | K | IT Systems Integration Analyst, Associa |  | 7 | \$3,431 | \$4,324 | \$6,124 | 0.88 |
| 2018-ST-ID | 01662 | K | IT Information Systems Technician, Se |  | 57 | \$3,431 | \$4,473 | \$6,124 | 0.91 |
| 2018-ST-ID | 01664 | K | IT Customer Service Consultant |  | 5 | \$3,431 | \$3,922 | \$6,124 | 0.80 |
| 2018-ST-ID | 01700 | K | Web Design Specialist |  | 13 | \$3,431 | \$4,443 | \$6,124 | 0.91 |
| 2018-ST-ID | 01702 | L | Web Developer |  | 15 | \$3,872 | \$5,195 | \$6,915 | 0.94 |
| 2018-ST-ID | 03219 | K | Transportation Management Systems ( |  | 5 | \$3,431 | \$4,820 | \$6,124 | 0.98 |
| 2018-ST-ID | 03316 | L | Geographic Information System Analys |  | 17 | \$3,872 | \$4,746 | \$6,915 | 0.86 |
| 2018-ST-ID | 03320 | L | Remote Sensing Analyst, Staff |  |  | \$3,872 |  | \$6,915 |  |
| 2018-ST-NV | 06.969 | 38 | TELECOMMUNICATIONS COORD 2 |  | 4 | \$4,618 |  | \$6,905 |  |
| 2018-ST-WA | 479L | 62 | IT SPECIALIST 4 |  | 885 | \$4,687 | \$5,969 | \$6,301 | 1.09 |


| SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |
| \$7,480 | \$8,945 | \$10,513 |
| \$7,182 | \$9,369 | \$10,742 |
| \$7,213 | \$8,313 | \$10,504 |
|  | \$10,310 |  |
|  | \$9,889 |  |
|  | \$8,117 |  |
|  | \$10,699 |  |
|  | \$10,439 |  |
| \$7,212 | \$8,878 | \$10,534 |
| \$6,650 | \$7,828 | \$8,511 |
| \$6,754 | \$7,040 | \$8,511 |
| \$6,377 | \$8,037 | \$10,496 |
| \$5,245 | \$6,857 | \$8,467 |
| \$5,245 | \$6,891 | \$8,467 |
| \$5,245 | \$6,913 | \$8,467 |
| \$5,245 |  | \$8,467 |
| \$5,245 | \$6,314 | \$8,467 |
| \$5,245 | \$6,492 | \$8,467 |
| \$5,245 | \$5,833 | \$8,467 |
| \$5,245 | \$6,455 | \$8,467 |
| \$5,772 | \$7,356 | \$9,413 |
| \$5,245 | \$6,907 | \$8,467 |
| \$5,772 | \$6,818 | \$9,413 |
| \$5,772 |  | \$9,413 |
| \$6,306 |  | \$8,975 |
| \$6,767 | \$8,312 | \$8,711 |

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| SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |  |
| \$8,941 | \$11,063 | \$10,979 |  |
| \$8,941 | \$11,577 | \$10,979 |  |
| \$8,627 | \$10,266 | \$10,596 |  |
| \$8,255 | \$10,432 | \$10,094 |  |
| \$8,835 | \$10,401 | \$11,290 |  |
| \$8,835 | \$10,990 | \$11,290 |  |
| \$8,520 | \$10,388 | \$10,388 |  |
| \$8,520 | \$10,388 | \$10,388 |  |
| \$7,960 | \$10,515 | \$10,516 |  |
| \$7,960 | \$10,421 | \$10,516 |  |
| \$7,960 | \$10,515 | \$10,516 |  |
| \$7,960 | \$9,937 | \$10,516 |  |
| \$8,474 |  | \$11,232 |  |
| \$7,538 | \$10,027 | \$9,619 |  |
| \$8,560 | \$11,343 | \$10,975 |  |
| \$8,279 | \$11,006 | \$10,598 |  |
| \$8,215 | \$11,692 | \$10,511 |  |
| \$10,212 | \$11,914 | \$12,232 |  |
| \$11,034 | \$12,635 | \$13,230 |  |
| \$9,565 | \$12,660 | \$13,622 |  |
| \$10,250 |  | \$12,176 |  |
| \$10,250 | \$11,493 | \$12,176 |  |
| \$10,250 | \$11,536 | \$12,176 |  |
| \$10,250 | \$10,463 | \$12,176 |  |
| \$10,250 | \$11,113 | \$12,176 |  |
| \$9,078 |  | \$11,485 |  |
|  |  |  | Page 153 of 508 |

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|  |  |  |  |  |  |  | SALARY |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid |
| 2018-WA-KingCo | 2460200 |  | IT Business Analyst - Senior |  | 19 | \$7,547 | \$8,987 | \$9,566 | 1.05 |
| 2018-WA-KingCo | 7304300 |  | Functional Analyst III |  | 73 | \$6,392 | \$7,751 | \$8,103 | 1.07 |
| 2018-WA-KingCo | 7311300 |  | LAN Administrator - Senior |  | 42 | \$6,242 | \$7,904 | \$7,913 | 1.12 |
| 2018-WA-KingCo | 7312200 |  | Network Engineer - Journey |  | 3 | \$6,392 | \$7,976 | \$8,103 | 1.10 |
| 2018-WA-KingCo | 7313200 |  | Systems Engineer - Journey |  | 6 | \$6,392 | \$7,126 | \$8,103 | 0.98 |
| 2018-WA-KingCo | 7316300 |  | Website Developer - Senior |  | 12 | \$6,546 | \$7,893 | \$8,297 | 1.06 |
| 2018-WA-KingCo | 7321200 |  | Database Administrator - Journey |  | 1 | \$6,392 | \$8,103 | \$8,103 | 1.12 |
| 2018-WA-ThrstnCo | 0543 |  | BUSINESS APP ADMINISTRATOR |  | 7 | \$5,275 | \$6,697 | \$7,033 | 1.09 |
| County Marke | rage |  |  |  | 311 | \$6,473 | \$7,990 | \$8,266 | 1.07 |
| 2018-CompAnalyst | IT10000002 |  | Software Engineer II | 10 | 275 | \$5,805 | \$7,153 | \$9,202 | 0.95 |
| 2018-CompAnalyst | IT10000009 |  | Business Systems Analyst III | 10 | 125 | \$5,838 | \$7,535 | \$9,061 | 1.01 |
| 2018-CompAnalyst | IT10000012 |  | Applications Systems Programmer III | 10 | 150 | \$6,204 | \$8,149 | \$9,617 | 1.03 |
| 2018-CompAnalyst | IT10000022 |  | Database Administrator II | 10 | 50 | \$5,664 | \$7,377 | \$8,762 | 1.02 |
| 2018-CompAnalyst | IT10000033 |  | LAN Support III | 5 | 10 | \$6,038 | \$7,916 | \$9,243 | 1.04 |
| 2018-CompAnalyst | IT10000043 |  | Data Architect II | 10 | 40 | \$6,270 | \$8,746 | \$10,082 | 1.04 |
| 2018-CompAnalyst | IT10000058 |  | Mainframe Programmer III |  |  | \$5,556 | \$7,452 | \$8,837 | 1.03 |
| 2018-CompAnalyst | IT10000061 |  | Midrange Programmer III |  |  | \$5,755 | \$7,435 | \$8,845 | 1.02 |
| 2018-CompAnalyst | IT10000067 |  | Applications Systems Analyst III | 5 | 175 | \$6,237 | \$8,107 | \$9,667 | 1.02 |
| 2018-CompAnalyst | IT10000254 |  | Network Engineer III | 10 | 50 | \$6,328 | \$8,265 | \$9,509 | 1.05 |
| 2018-CompAnalyst | IT10000276 |  | Network Administrator III | 10 | 60 | \$5,789 | \$7,593 | \$8,778 | 1.04 |
| 2018-CompAnalyst | IT10000340 |  | Voice Communications Analyst IV |  |  | \$5,855 | \$8,306 | \$9,609 | 1.07 |
| 2018-CompAnalyst | IT10000358 |  | IT Project Manager I | 250 | 2,434 | \$5,232 | \$7,037 | \$8,172 | 1.05 |
| 2018-CompAnalyst | IT10000388 |  | Applications Programmer III | 10 | 225 | \$6,353 | \$8,381 | \$9,875 | 1.03 |
| 2018-CompAnalyst | IT10000425 |  | Systems Engineer III | 10 | 175 | \$6,661 | \$8,796 | \$10,348 | 1.04 |
| 2018-CompAnalyst | IT10000502 |  | Software Systems Engineer II | 5 | 5 | \$5,431 | \$7,493 | \$8,828 | 1.05 |
| 2018-CompAnalyst | IT10000525 |  | Data Management Specialist |  |  | \$5,847 | \$7,286 | \$9,493 | 0.95 |



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|  |  |  |  |  |  |  | SALARY |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid |
| 2018-MIL-ENG | '2-372 |  | Systems Engineer II | 9 | 39 | \$6,040 | \$7,901 | \$9,416 | 1.02 |
| 2018-MIL-NWIT | '12-303 |  | Applications Engineer, Senior | 46 | 458 | \$6,696 | \$8,861 | \$10,183 | 1.05 |
| 2018-MIL-NWIT | '12-352 |  | Network Engineer II | 35 | 106 | \$6,098 | \$7,592 | \$9,261 | 0.99 |
| 2018-MIL-NWIT | '12-403 |  | Network Administrator, Senior | 14 | 27 | \$6,488 | \$9,456 | \$9,906 | 1.15 |
| 2018-MIL-NWIT | '12-452 |  | Systems Engineer II | 27 | 82 | \$6,077 | \$8,017 | \$9,436 | 1.03 |
| 2018-MIL-NWIT | '12-503 |  | Systems Administrator, Senior | 36 | 93 | \$6,487 | \$8,616 | \$9,724 | 1.06 |
| 2018-MIL-NWIT | '12-523 |  | Distributed Systems, Senior | 7 | 19 | \$6,250 | \$7,999 | \$9,381 | 1.02 |
| 2018-MIL-NWIT | '12-602 |  | Information Security II | 27 | 65 | \$5,865 | \$7,263 | \$8,969 | 0.98 |
| 2018-MIL-NWIT | '12-703 |  | Data / Voice Communications, Senior | 22 | 36 | \$6,250 | \$8,039 | \$9,290 | 1.03 |
| 2018-MIL-NWIT | '12-753 |  | Quality Assurance, Senior | 15 | 43 | \$6,405 | \$7,511 | \$9,731 | 0.93 |
| 2018-MIL-NWIT | '12-853 |  | Network Operations Center, Senior | 8 | 29 | \$5,712 | \$7,271 | \$8,675 | 1.01 |
| 2018-MIL-NWIT | '16-202 |  | Database Developer II | 16 | 41 | \$6,276 | \$8,581 | \$9,597 | 1.08 |
| 2018-MIL-NWIT | '16-252 |  | Database Administrator II | 27 | 47 | \$6,325 | \$8,719 | \$9,569 | 1.10 |
| 2018-MIL-NWIT | '18-253 |  | Web Developer, Senior | 19 | 31 | \$6,388 | \$8,365 | \$10,042 | 1.02 |
| 2018-MIL-NWIT | '20-202 |  | Project Manager II | 53 | 171 | \$6,507 | \$8,276 | \$9,859 | 1.01 |
| 2018-MIL-NWIT | '28-303 |  | Technical Writer, Senior | 11 | 11 | \$5,808 | \$7,043 | \$8,440 | 0.99 |
| 2018-MIL-NWIT | '28-353 |  | Business Systems Analysis, Senior | 52 | 275 | \$6,197 | \$7,970 | \$9,410 | 1.02 |
| 2018-MIL-NWMGT | '3.04 |  | Software Systems Analyst | 27 | 159 | \$6,586 | \$8,805 | \$9,954 | 1.06 |
| 2018-MIL-NWMGT | '3.06 |  | Programmer Analyst - Senior | 52 | 337 | \$6,373 | \$8,936 | \$9,583 | 1.12 |
| 2018-MIL-NWMGT | '3.12 |  | Network Administrator - Senior | 46 | 149 | \$6,435 | \$8,584 | \$9,622 | 1.07 |
| 2018-MIL-NWMGT | '3.18 |  | Database Administrator | 49 | 92 | \$6,006 | \$8,233 | \$9,056 | 1.09 |
| 2018-MIL-OPES | 03.02 |  | Programmer / Analyst - Senior | 7 | 54 | \$6,267 | \$7,511 | \$8,557 | 1.01 |
| 2018-MIL-OPES | 03.04 |  | Systems Analyst - Senior | 14 | 135 | \$5,964 | \$8,459 | \$8,135 | 1.20 |
| 2018-MIL-OPES | 03.08b |  | Network Engineer | 13 | 22 | \$6,072 | \$7,805 | \$8,242 | 1.09 |
| 2018-MIL-OPES | 03.09 |  | Database Administrator | 9 | 33 | \$6,554 | \$9,099 | \$9,102 | 1.16 |
| 2018-MLL-PACS | 03.01b |  | Software Engineer II* | 7 | 48 | \$5,993 | \$8,132 | \$9,408 | 1.06 |


| SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |  |
| \$7,971 | \$10,105 | \$11,844 |  |
| \$8,723 | \$11,207 | \$12,723 |  |
| \$8,037 | \$9,751 | \$11,666 |  |
| \$8,484 | \$11,890 | \$12,406 |  |
| \$8,013 | \$10,239 | \$11,867 |  |
| \$8,483 | \$10,925 | \$12,197 |  |
| \$8,212 | \$10,218 | \$11,804 |  |
| \$7,770 | \$9,374 | \$11,330 |  |
| \$8,212 | \$10,264 | \$11,699 |  |
| \$8,389 | \$9,659 | \$12,205 |  |
| \$7,595 | \$9,383 | \$10,994 |  |
| \$8,242 | \$10,885 | \$12,051 |  |
| \$8,298 | \$11,044 | \$12,019 |  |
| \$8,370 | \$10,638 | \$12,562 |  |
| \$8,506 | \$10,536 | \$12,352 |  |
| \$7,704 | \$9,122 | \$10,724 |  |
| \$8,151 | \$10,185 | \$11,837 |  |
| \$8,597 | \$11,142 | \$12,461 |  |
| \$8,353 | \$11,293 | \$12,035 |  |
| \$8,424 | \$10,889 | \$12,080 |  |
| \$7,932 | \$10,487 | \$11,431 |  |
| \$8,855 | \$10,350 | \$11,608 |  |
| \$8,490 | \$11,490 | \$11,101 |  |
| \$8,620 | \$10,703 | \$11,229 |  |
| \$9,200 | \$12,259 | \$12,262 |  |
| \$7,917 | \$10,370 | \$11,835 |  |



| 1487 IN | INFO SYSTEMS SPECIALIST 7 |  |  | \# of Firms | $\begin{gathered} \text { Mkt } \\ \text { Incs } \end{gathered}$ | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-MIL-PACS | 03.04 |  | Programmer / Analyst - Senior | 19 | 76 | \$6,181 | \$8,189 | \$9,255 | 1.06 | \$8,132 | \$10,436 | \$11,659 |  |
| 2018-MIL-PACS | 03.07 |  | Systems Analyst - Senior | 28 | 239 | \$6,062 | \$8,303 | \$9,294 | 1.08 | \$7,995 | \$10,566 | \$11,704 |  |
| 2018-MLL-PACS | 03.17b |  | Network Administrator - Senior | 14 | 39 | \$5,820 | \$8,303 | \$8,796 | 1.14 | \$7,719 | \$10,566 | \$11,133 |  |
| 2018-MLL-PACS | 03.18 |  | Network Systems Engineer | 21 | 38 | \$6,236 | \$8,192 | \$9,297 | 1.05 | \$8,196 | \$10,440 | \$11,707 |  |
| 2018-MIL-PACS | 03.22b |  | Database Administrator | 13 | 13 | \$5,840 | \$7,702 | \$8,701 | 1.06 | \$7,742 | \$9,878 | \$11,024 |  |
| 2018-TwrsWtsn | AID020-P3 |  | Business Systems Analysis | 15 | 126 |  | \$7,350 |  | 0.95 |  | \$9,474 |  |  |
| 2018-TwrsWtsn | AID060-P3 |  | Database Design and Analysis | 5 | 5 |  | \$8,261 |  | 0.96 |  | \$10,518 |  |  |
| 2018-TwrsWtsn | AIT010-P3 |  | Computer Systems Administration | 14 | 30 |  | \$7,682 |  | 0.98 |  | \$9,854 |  |  |
| 2018-TwrsWtsn | AIT030-P3 |  | Database Administration | 5 | 9 |  | \$9,669 |  |  |  | \$12,133 |  |  |
| Purchased | Average |  |  | 1,137 | 6,951 | \$5,889 | \$7,816 | \$9,033 | 1.04 | \$7,820 | \$10,034 | \$11,431 |  |
| 2018-ST-CA | 1312 | A | STAFF INFORMATION SYSTEMS AN. |  | 1 | \$5,105 | \$6,203 | \$6,713 | 1.05 | \$7,293 | \$8,609 | \$9,220 |  |
| 2018-ST-CA | 1373 | A | SYSTEMS SOFTWARE SPECIALIST I |  | 1 | \$5,605 | \$6,516 | \$7,367 | 1.00 | \$7,892 | \$8,983 | \$10,004 |  |
| 2018-ST-CA | 1402 | B | INFORMATION TECHNOLOGY SPEC |  | 768 | \$5,017 | \$6,088 | \$6,723 | 1.04 | \$7,187 | \$8,471 | \$9,232 |  |
| 2018-ST-ID | 01613 | L | Enterprise Architect-in-Training |  |  | \$3,872 |  | \$6,915 |  | \$5,772 |  | \$9,413 |  |
| 2018-ST-ID | 01618 | L | IT Programmer Analyst, Senior |  | 25 | \$3,872 | \$5,765 | \$6,915 | 1.04 | \$5,772 | \$8,037 | \$9,413 |  |
| 2018-ST-ID | 01624 | L | IT Database Analyst |  | 6 | \$3,872 | \$5,253 | \$6,915 | 0.95 | \$5,772 | \$7,424 | \$9,413 |  |
| 2018-ST-ID | 01632 | L | IT Systems Programmer |  | 8 | \$3,872 | \$5,051 | \$6,915 | 0.91 | \$5,772 | \$7,183 | \$9,413 |  |
| 2018-ST-ID | 01636 | L | IT Network Analyst |  | 14 | \$3,872 | \$5,418 | \$6,915 | 0.98 | \$5,772 | \$7,622 | \$9,413 |  |
| 2018-ST-ID | 01638 | L | IT Systems Security Analyst |  | 9 | \$3,872 | \$5,187 | \$6,915 | 0.94 | \$5,772 | \$7,345 | \$9,413 |  |
| 2018-ST-ID | 01641 | L | IT Systems Integration Analyst |  | 49 | \$3,872 | \$4,845 | \$6,915 | 0.88 | \$5,772 | \$6,937 | \$9,413 |  |
| 2018-ST-ID | 01660 | L | IT Systems Coordinator |  | 10 | \$3,872 | \$5,199 | \$6,915 | 0.94 | \$5,772 | \$7,360 | \$9,413 |  |
| 2018-ST-ID | 03290 | M | Geographic Information System Analys |  | 13 | \$4,377 | \$5,630 | \$7,820 | 0.90 | \$6,377 | \$7,876 | \$10,496 |  |
| 2018-ST-ID | 03318 | M | Remote Sensing Analyst, Technical |  | 2 | \$4,377 | \$5,882 | \$7,820 | 0.94 | \$6,377 | \$8,178 | \$10,496 |  |
| 2018-ST-NV | 07.925 | 40 | IT PROFESSIONAL 3 |  | 193 | \$5,041 |  | \$7,567 |  | \$6,800 |  | \$9,747 |  |
| 2018-ST-WA | 479M | 66 | IT SPECIALIST 5 |  | 1,110 | \$5,170 | \$6,689 | \$6,957 | 1.10 | \$7,349 | \$9,179 | \$9,501 |  |
| State Market Average |  |  |  |  | 2,209 | \$5,029 | \$6,362 | \$6,932 | 0.98 | \$7,151 | \$8,790 | \$9,431 |  |
| Printed Date: | 019 (Revis |  |  |  |  |  |  |  |  |  |  |  | Page 156 of 508 |


| 1487 | OVER | LL WEIGHTED MARKET AVERAGE |  |  | 1,137 | 9,471 | \$5,705 | \$7,506 | \$8,509 |  | \$7,710 | \$9,799 | \$10,956 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Arket Co | MPARISO |  |  |
| TO |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET |  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | $\xrightarrow[\text { SR Max }]{ }$ | SR Min | Avg | SR Max |
|  | AAON | AFSCME AT DOC SECURITY PLUS | 1 | A | 31 | 23 | \$5,300 | \$7,346 | \$7,691 | 1.13 | \$7,767 | \$10,268 | \$10,690 | 92.9\% | 97.9\% | 90.4\% | 100.7\% | 104.8\% | 97.6\% |
|  | Corre | ctions Weighted Average |  |  |  | 23 | \$5,300 | \$7,346 | \$7,691 | 1.13 | \$7,767 | \$10,268 | \$10,690 | 92.9\% | 97.9\% | 90.4\% | 100.7\% | 104.8\% | 97.6\% |
|  | MMN | MGT SVC NONSUPERVISORY | 1 | A | 31 | 1 | \$5,645 | \$7,788 | \$7,788 | 1.16 | \$8,189 | \$10,809 | \$10,809 | 99.0\% | 103.8\% | 91.5\% | 106.2\% | 110.3\% | 98.7\% |
|  | MMS | MGT SVC SUPERVISORY | 1 | A | 31 | 1 | \$5,645 | \$7,788 | \$7,788 | 1.16 | \$8,189 | \$10,809 | \$10,809 | 99.0\% | 103.8\% | 91.5\% | 106.2\% | 110.3\% | 98.7\% |
|  | Mana | gement Weighted Average |  |  |  | 2 | \$5,645 | \$7,788 | \$7,788 | 1.16 | \$8,189 | \$10,809 | \$10,809 | 99.0\% | 103.8\% | 91.5\% | 106.2\% | 110.3\% | 98.7\% |
|  |  | AFSCME AT ENVIRONMENTAL QUAL | 1 | A | 31 | 4 | \$5,287 | \$7,464 | \$7,634 | 1.16 | \$7,751 | \$10,413 | \$10,621 | 92.7\% | 99.4\% | 89.7\% | 100.5\% | 106.3\% | 96.9\% |
|  |  | AFSCME AT LAND CONSERV DVLPMT | 1 | A | 31 | 1 | \$5,287 | \$7,634 | \$7,634 | 1.18 | \$7,751 | \$10,621 | \$10,621 | 92.7\% | 101.7\% | 89.7\% | 100.5\% | 108.4\% | 96.9\% |
|  |  | AFSCME AT LIQUOR CONTROL COMM | 1 | A | 31 | 2 | \$5,287 | \$7,634 | \$7,634 | 1.18 | \$7,751 | \$10,621 | \$10,621 | 92.7\% | 101.7\% | 89.7\% | 100.5\% | 108.4\% | 96.9\% |
|  |  | AFSCME OR ST POLICE-SUPP UNIT | 1 | A | 31 | 5 | \$5,287 | \$7,013 | \$7,634 | 1.09 | \$7,751 | \$9,862 | \$10,621 | 92.7\% | 93.4\% | 89.7\% | 100.5\% | 100.6\% | 96.9\% |
|  |  | OR PUB SAFETY ASSOC AT DPSST | 1 | A | 31 | 1 | \$5,287 | \$7,634 | \$7,634 | 1.18 | \$7,751 | \$10,621 | \$10,621 | 92.7\% | 101.7\% | 89.7\% | 100.5\% | 108.4\% | 96.9\% |
|  |  | AFSCME AT DCBS BUILDING CODES | 1 | A | 31 | 2 | \$5,287 | \$7,634 | \$7,634 | 1.18 | \$7,751 | \$10,621 | \$10,621 | 92.7\% | 101.7\% | 89.7\% | 100.5\% | 108.4\% | 96.9\% |
|  |  | AFSCME AT MILITARY | 1 | A | 31 | 1 | \$5,287 | \$7,634 | \$7,634 | 1.18 | \$7,751 | \$10,621 | \$10,621 | 92.7\% | 101.7\% | 89.7\% | 100.5\% | 108.4\% | 96.9\% |
|  |  | AFSCME MILITRY OREG EMERG MGMT | 1 | A | 31 | 3 | \$5,287 | \$7,308 | \$7,634 | 1.13 | \$7,751 | \$10,222 | \$10,621 | 92.7\% | 97.4\% | 89.7\% | 100.5\% | 104.3\% | 96.9\% |
|  | OAH | SEIU STRIKEABLE HUMAN SVC COAL | 1 | P | 31 | 87 | \$5,662 | \$7,881 | \$8,176 | 1.14 | \$7,870 | \$10,450 | \$10,793 | 99.3\% | 105.0\% | 96.1\% | 102.1\% | 106.6\% | 98.5\% |
|  |  | SEIU STRIKEABLE INST COALITION | 1 | P | 31 | 3 | \$5,662 | \$7,280 | \$8,176 | 1.05 | \$7,870 | \$9,751 | \$10,793 | 99.3\% | 97.0\% | 96.1\% | 102.1\% | 99.5\% | 98.5\% |
|  | OAO | SEIU STRIKEABLE ODOT COALITION | 1 | P | 31 | 78 | \$5,662 | \$7,901 | \$8,176 | 1.14 | \$7,870 | \$10,473 | \$10,793 | 99.3\% | 105.3\% | 96.1\% | 102.1\% | 106.9\% | 98.5\% |
|  | OAS | SEIU STRIKEABLE SPEC COALITION | 1 | P | 31 | 120 | \$5,662 | \$7,756 | \$8,176 | 1.12 | \$7,870 | \$10,305 | \$10,793 | 99.3\% | 103.3\% | 96.1\% | 102.1\% | 105.2\% | 98.5\% |
|  | UA | UNREPRESENTED | 1 | A | 31 | 12 | \$5,287 | \$7,392 | \$7,635 | 1.14 | \$7,751 | \$10,325 | \$10,622 | 92.7\% | 98.5\% | 89.7\% | 100.5\% | 105.4\% | 97.0\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 319 | \$5,626 | \$7,785 | \$8,123 | 1.13 | \$7,859 | \$10,382 | \$10,776 | 98.6\% | 103.7\% | 95.5\% | 101.9\% | 105.9\% | 98.4\% |
|  | 1487 | STATEWIDE Weighted Average |  |  |  | 344 | \$5,604 | \$7,756 | \$8,093 | 1.13 | \$7,854 | \$10,377 | \$10,771 | 98.2\% | 103.3\% | 95.1\% | 101.9\% | 105.9\% | 98.3\% |



| 1488 INFO SYSTEMS SPECIALIST 8 |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-WA-ThrstnCo | 0512 |  | IT CONSULTANT III |  | 4 | \$5,882 | \$7,842 | \$7,842 | 1.14 | \$8,394 | \$10,756 | \$10,756 |  |
| 2018-WA-ThrstnCo | 0514 |  | IT SECURITY CONSULTANT |  | 1 | \$5,882 | \$7,842 | \$7,842 | 1.14 | \$8,394 | \$10,756 | \$10,756 |  |
| 2018-WA-ThrstnCo | 0522 |  | GIS ANALYST III |  | 2 | \$5,882 | \$7,318 | \$7,842 | 1.07 | \$8,394 | \$10,124 | \$10,756 |  |
| County Market Average |  |  |  |  | 236 | \$7,213 | \$9,102 | \$9,180 | 1.13 | \$10,180 | \$12,466 | \$12,561 |  |
| 2018-CompAnalyst | IT10000003 |  | Software Engineer III | 30 | 1,100 | \$6,827 | \$8,962 | \$10,697 | 1.02 | \$8,873 | \$11,322 | \$13,313 |  |
| 2018-CompAnalyst | IT10000044 |  | Data Architect III | 5 | 30 | \$7,076 | \$9,568 | \$10,904 | 1.00 | \$9,159 | \$12,017 | \$13,551 |  |
| 2018-CompAnalyst | IT10000046 |  | Business Systems Analyst IV | 5 | 80 | \$6,910 | \$8,945 | \$10,481 | 1.03 | \$8,968 | \$11,303 | \$13,065 |  |
| 2018-CompAnalyst | IT10000134 |  | Network Administrator IV | 70 | 475 | \$7,632 | \$9,045 | \$11,212 | 1.03 | \$9,797 | \$11,418 | \$13,903 |  |
| 2018-CompAnalyst | IT10000182 |  | Applications Systems Programmer IV | 10 | 20 | \$7,051 | \$9,493 | \$11,320 | 1.03 | \$9,130 | \$11,932 | \$14,027 |  |
| 2018-CompAnalyst | IT10000193 |  | Mainframe Programmer IV |  |  | \$6,220 | \$8,066 | \$9,792 | 1.01 | \$8,178 | \$10,294 | \$12,274 |  |
| 2018-CompAnalyst | IT10000195 |  | Midrange Programmer IV |  |  | \$6,503 | \$8,298 | \$10,091 | 1.00 | \$8,502 | \$10,561 | \$12,617 |  |
| 2018-CompAnalyst | IT10000264 |  | IT Project Engineer IV | 5 | 40 | \$6,860 | \$9,825 | \$9,841 | 1.18 | \$8,911 | \$12,312 | \$12,331 |  |
| 2018-CompAnalyst | IT10000325 |  | Applications Systems Analyst IV | 5 | 60 | \$7,109 | \$9,485 | \$11,087 | 1.04 | \$9,197 | \$11,922 | \$13,760 |  |
| 2018-CompAnalyst | IT10000327 |  | Network Engineer IV | 5 | 10 | \$7,641 | \$9,999 | \$12,017 | 1.02 | \$9,807 | \$12,512 | \$14,827 |  |
| 2018-CompAnalyst | IT10000359 |  | IT Project Manager II | 10 | 60 | \$6,353 | \$8,588 | \$9,725 | 1.07 | \$8,330 | \$10,894 | \$12,198 |  |
| 2018-CompAnalyst | IT10000426 |  | Systems Engineer IV | 20 | 60 | \$7,699 | \$10,314 | \$11,826 | 1.07 | \$9,874 | \$12,874 | \$14,608 |  |
| 2018-CompAnalyst | IT10000443 |  | Database Administrator III | 10 | 50 | \$6,885 | \$9,012 | \$10,655 | 1.03 | \$8,940 | \$11,379 | \$13,265 |  |
| 2018-CompAnalyst | IT10000457 |  | Information Security Analyst III | 5 | 10 | \$6,320 | \$7,933 | \$10,041 | 0.98 | \$8,292 | \$10,142 | \$12,560 |  |
| 2018-CompAnalyst | IT10000473 |  | Applications Programmer IV | 5 | 40 | \$6,877 | \$9,161 | \$11,220 | 1.01 | \$8,930 | \$11,551 | \$13,913 |  |
| 2018-CompAnalyst | IT10000503 |  | Software Systems Engineer III | 5 | 10 | \$6,602 | \$9,119 | \$10,788 | 1.05 | \$8,616 | \$11,503 | \$13,417 |  |
| 2018-MIL-ENG | '2-363 |  | Software Engineer - Senior | 35 | 192 | \$6,979 | \$9,616 | \$11,267 | 1.05 | \$9,048 | \$12,073 | \$13,966 |  |
| 2018-MIL-ENG | '2-373 |  | Systems Engineer - Senior | 11 | 72 | \$7,165 | \$9,661 | \$11,029 | 1.06 | \$9,261 | \$12,125 | \$13,693 |  |
| 2018-MIL-ENG | '2-703 |  | GIS Technician / Analyst - Senior | 10 | 25 | \$6,170 | \$7,841 | \$9,252 | 1.02 | \$8,119 | \$10,036 | \$11,655 |  |
| 2018-MIL-NWIT | '12-304 |  | Applications Engineer, Principal | 21 | 70 | \$7,646 | \$10,385 | \$11,632 | 1.08 | \$9,812 | \$12,955 | \$14,385 |  |
| 2018-MIL-NWIT | '12-353 |  | Network Engineer, Senior | 42 | 193 | \$6,831 | \$9,268 | \$10,363 | 1.08 | \$8,878 | \$11,674 | \$12,930 |  |
| 2018-MIL-NWIT | '12-453 |  | Systems Engineer, Senior | 35 | 151 | \$6,927 | \$9,517 | \$10,824 | 1.07 | \$8,989 | \$11,959 | \$13,458 |  |

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|  |  |  |  |  |  |  | SALARY |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid |
| 2018-MIL-NWIT | '12-553 |  | Architectural / Capacity, Senior | 8 | 13 | \$8,184 | \$10,980 | \$12,492 | 1.06 |
| 2018-MIL-NWIT | '12-603 |  | Information Security, Senior | 33 | 73 | \$6,898 | \$9,233 | \$10,578 | 1.06 |
| 2018-MIL-NWIT | '12-754 |  | Quality Assurance, Principal | 7 | 19 |  | \$8,614 |  |  |
| 2018-MIL-NWIT | '16-203 |  | Database Developer, Senior | 25 | 64 | \$7,186 | \$9,860 | \$11,318 | 1.07 |
| 2018-MIL-NWIT | '16-253 |  | Database Administrator, Senior | 39 | 89 | \$7,327 | \$9,932 | \$11,274 | 1.07 |
| 2018-MIL-NWIT | '20-203 |  | Project Manager, Senior | 56 | 304 | \$7,288 | \$9,858 | \$11,115 | 1.07 |
| 2018-MIL-NWIT | '24-203 |  | Professional Services Consultant, Seni | 8 | 25 | \$6,596 | \$8,834 | \$9,778 | 1.08 |
| 2018-MIL-NWIT | '24-253 |  | Implementation Engineer, Senior | 6 | 5 |  | \$9,044 |  |  |
| 2018-MIL-NWIT | '26-403 |  | Account Manager, Senior | 18 | 93 | \$6,022 | \$7,204 | \$8,830 | 0.97 |
| 2018-MIL-NWIT | '28-354 |  | Business Systems Analysis, Principal | 17 | 35 | \$7,300 | \$9,462 | \$11,077 | 1.03 |
| 2018-MIL-NWMGT | '3.03 |  | Systems Project Manager | 40 | 122 | \$7,005 | \$8,940 | \$10,714 | 1.01 |
| 2018-MIL-NWMGT | '3.11 |  | Network Engineer | 49 | 179 | \$6,184 | \$7,912 | \$9,398 | 1.02 |
| 2018-MIL-NWMGT | '3.17 |  | Database Administrator - Senior | 56 | 124 | \$7,423 | \$10,107 | \$11,385 | 1.07 |
| 2018-MIL-OPES | 03.05 |  | Systems Analyst - Lead | 3 | 26 | \$6,556 | \$8,418 | \$9,141 | 1.07 |
| 2018-MIL-PACS | 03.01c |  | Software Engineer, Senior* | 9 | 49 | \$6,774 | \$9,305 | \$10,848 | 1.06 |
| 2018-MIL-PACS | 03.05 |  | Programmer / Analyst (Lead) | 5 | 9 | \$7,442 | \$9,391 | \$10,725 | 1.03 |
| 2018-MIL-PACS | 03.08 |  | Systems Analyst (Lead) | 11 | 69 | \$6,762 | \$8,994 | \$10,463 | 1.04 |
| 2018-MIL-PACS | 03.10 |  | Systems Programmer - Operating Sys | 7 | 31 | \$6,518 | \$8,772 | \$9,736 | 1.08 |
| 2018-MIL-PACS | 03.22a |  | Data Warehouse Architect | 7 | 8 | \$7,664 | \$10,891 | \$12,017 | 1.11 |
| 2018-MIL-PACS | 03.22c |  | Database Administrator - Senior | 13 | 25 | \$7,064 | \$9,893 | \$11,177 | 1.08 |
| 2018-TwrsWtsn | AID000-P4 |  | IT Development Generalist/Multidiscipli | 7 | 9 |  | \$10,492 |  | 1.02 |
| 2018-TwrsWtsn | AID010-P4 |  | Application Development | 10 | 64 |  | \$9,635 |  | 0.99 |
| 2018-TwrsWtsn | AID020-P4 |  | Business Systems Analysis | 16 | 85 |  | \$9,152 |  | 1.04 |
| 2018-TwrsWtsn | AID050-P4 |  | Software Quality Assurance and Testin | 7 | 53 |  | \$9,189 |  |  |
| 2018-TwrsWtsn | AlT010-P4 |  | Computer Systems Administration | 6 | 9 |  | \$9,166 |  | 1.04 |
| 2018-TwrsWtsn | AIT030-P4 |  | Database Administration | 6 | 9 |  | \$9,568 |  | 1.03 |




OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | 1 | A | 33 | 4 | \$5,783 | \$8,289 | \$8,384 | 1.17 | \$8,358 | \$11,422 | \$11,538 |
| Corre | ctions Weighted Average |  |  |  | 4 | \$5,783 | \$8,289 | \$8,384 | 1.17 | \$8,358 | \$11,422 | \$11,538 |
| MMC | MGT SVC NSUPV CONFIDENTIAL | 1 | A | 32 | 1 | \$6,155 | \$8,492 | \$8,492 | 1.16 | \$8,813 | \$11,670 | \$11,670 |
| MMN | MGT SVC NONSUPERVISORY | 1 | A | 32 | 11 | \$6,155 | \$8,472 | \$8,492 | 1.16 | \$8,813 | \$11,645 | \$11,670 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 92.0\% | 101.2\% | 92.2\% | 98.6\% | 106.6\% | 98.1\% |
| 92.0\% | 101.2\% | 92.2\% | 98.6\% | 106.6\% | 98.1\% |
| 98.0\% | 103.6\% | 93.4\% | 103.9\% | 108.9\% | 99.2\% |
| 98.0\% | 103.4\% | 93.4\% | 103.9\% | 108.7\% | 99.2\% |

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| 1488 INFO SYSTEMS SPECIALIST 8 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  | Pay | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{array}{r} \text { tog } \\ \text { Avg } \\ \hline \end{array}$ | SR Max | $\begin{gathered} \mathrm{SR}_{\mathrm{Min}} \\ \hline \end{gathered}$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $S{ }^{\text {to }}{ }^{\text {Max }}$ |
| Management Weighted Average 12 |  |  |  |  |  | \$6,155 | \$8,474 | \$8,492 | 1.16 | \$8,813 | \$11,647 | \$11,670 | 98.0\% | 103.4\% | 93.4\% | 103.9\% | 108.7\% | 99.2\% |
| AD | AFSCME AT ENVIRONMENTAL QUAL | 1 | A | 33 | 1 | \$5,761 | \$7,959 | \$8,336 | 1.13 | \$8,331 | \$11,018 | \$11,479 | 91.7\% | 97.1\% | 91.6\% | 98.2\% | 102.9\% | 97.6\% |
| AL | AFSCME AT LIQUOR CONTROL COMM | 1 | A | 33 | 1 | \$5,761 | \$8,336 | \$8,336 | 1.18 | \$8,331 | \$11,479 | \$11,479 | 91.7\% | 101.7\% | 91.6\% | 98.2\% | 107.2\% | 97.6\% |
| AO | AFSCME OR ST POLICE-SUPP UNIT | 1 | A | 33 | 6 | \$5,761 | \$8,336 | \$8,336 | 1.18 | \$8,331 | \$11,479 | \$11,479 | 91.7\% | 101.7\% | 91.6\% | 98.2\% | 107.2\% | 97.6\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | 1 | P | 33 | 77 | \$6,167 | \$8,686 | \$8,916 | 1.15 | \$8,457 | \$11,385 | \$11,653 | 98.2\% | 106.0\% | 98.0\% | 99.7\% | 106.3\% | 99.1\% |
| OAI | SEIU STRIKEABLE INST COALITION | 1 | P | 33 | 7 | \$6,167 | \$8,350 | \$8,916 | 1.11 | \$8,457 | \$10,995 | \$11,653 | 98.2\% | 101.9\% | 98.0\% | 99.7\% | 102.7\% | 99.1\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | 1 | P | 33 | 22 | \$6,167 | \$8,744 | \$8,916 | 1.16 | \$8,457 | \$11,453 | \$11,653 | 98.2\% | 106.7\% | 98.0\% | 99.7\% | 106.9\% | 99.1\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | 1 | P | 33 | 134 | \$6,167 | \$8,682 | \$8,916 | 1.15 | \$8,457 | \$11,381 | \$11,653 | 98.2\% | 106.0\% | 98.0\% | 99.7\% | 106.3\% | 99.1\% |
| UA | UNREPRESENTED | 1 | A | 33 | 13 | \$5,761 | \$8,199 | \$8,336 | 1.16 | \$8,331 | \$11,311 | \$11,479 | 91.7\% | 100.1\% | 91.6\% | 98.2\% | 105.6\% | 97.6\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 261 | \$6,134 | \$8,643 | \$8,869 | 1.15 | \$8,447 | \$11,376 | \$11,639 | 97.6\% | 105.5\% | 97.5\% | 99.6\% | 106.2\% | 98.9\% |
| 1488 | STATEWIDE Weighted Average |  |  |  | 277 | \$6,130 | \$8,631 | \$8,846 | 1.15 | \$8,462 | \$11,388 | \$11,639 | 97.6\% | 105.3\% | 97.2\% | 99.8\% | 106.3\% | 98.9\% |



OREGON
COMPARISON
то
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMN | MGT SVC NONSUPERVISORY |  | A | 35X | 6 | \$7,426 | \$10,599 | \$10,936 | 1.15 | \$10,366 | \$14,245 | \$14,657 |
| Management Weighted Average |  |  |  |  | 6 | \$7,426 | \$10,599 | \$10,936 | 1.15 | \$10,366 | \$14,245 | \$14,657 |
| 1499 | STATEWIDE Weighted Average |  |  |  | 6 | \$7,426 | \$10,599 | \$10,936 | 1.15 | \$10,366 | \$14,245 | \$14,657 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Sox }} \end{aligned}$ |
| 91.7\% | 105.9\% | 101.5\% | 96.5\% | 109.7\% | 105.6\% |
| 91.7\% | 105.9\% | 101.5\% | 96.5\% | 109.7\% | 105.6\% |
| 91.7\% | 105.9\% | 101.5\% | 96.5\% | 109.7\% | 105.6\% |



1510 OVERALL WEIGHTED MARKET AVERAG
OREGON COMPARISON

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
| 94.0\% | 98.4\% | 97.9\% | 94.2\% | 97.3\% | 96.8\% |
| 94.0\% | 98.4\% | 97.9\% | 94.2\% | 97.3\% | 96.8\% |
| 94.0\% | 98.4\% | 97.9\% | 94.2\% | 97.3\% | 96.8\% |



| 1519 CO | ECTIONA |  | RIN |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Tit | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-MultCo | 6264 |  | Corrections Hearings Officer | 2 | \$5,192 | \$6,351 | \$6,375 | 1.10 | \$7,789 | \$9,204 | \$9,233 |
| County Market Average |  |  |  | 2 | \$5,192 | \$6,351 | \$6,375 | 1.10 | \$7,789 | \$9,204 | \$9,233 |
| 2018-ST-ID | 06006 | L | Hearin | 9 | \$3,872 | \$5,446 | \$6,915 | 0.98 | \$5,772 | \$7,656 | \$9,413 |
| 2018-ST-WA | 421C | 60 | CORR | 11 | \$4,520 | \$5,927 | \$6,077 | 1.12 | \$6,565 | \$8,260 | \$8,441 |
| State Market Average |  |  |  | 20 | \$4,228 | \$5,710 | \$6,454 | 1.05 | \$6,208 | \$7,988 | \$8,878 |
| 1519 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 22 | \$4,316 | \$5,769 | \$6,447 |  | \$6,352 | \$8,099 | \$8,911 |

1519 COMPARISON то
MARKET







2168
OVERALL WEIGHTED MARKET AVERAG
190
20,

COMPARISON
то
MARKET

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 28 | 6 | \$4,485 | \$5,950 | \$6,623 | 1.07 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 6 | \$4,485 | \$5,950 | \$6,623 | 1.07 |
| 2168 | STATEWIDE Weighted Average |  |  |  | 6 | \$4,485 | \$5,950 | \$6,623 | 1.07 |


| SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |
| \$6,771 | \$8,562 | \$9,385 |
| \$6,771 | \$8,562 | \$9,385 |
| \$6,771 | \$8,562 | \$9,385 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to }{ }^{\text {to }} \end{aligned}$ |
| 98.4\% | 102.0\% | 96.3\% | 107.2\% | 110.1\% | 104.5\% |
| 98.4\% | 102.0\% | 96.3\% | 107.2\% | 110.1\% | 104.5\% |
| 98.4\% | 102.0\% | 96.3\% | 107.2\% | 110.1\% | 104.5\% |



OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON AFSCME AT DOC SECURITY PLUS |  | A | A | 27 | 3 | \$5,096 | \$6,747 | \$7,072 | 1.11 | \$7,518 | \$9,536 | \$9,934 |
| Corrections Weighted Average |  |  |  |  | 3 | \$5,096 | \$6,747 | \$7,072 | 1.11 | \$7,518 | \$9,536 | \$9,934 |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 30 | 3 | \$4,945 | \$6,972 | \$7,303 | 1.14 | \$7,333 | \$9,811 | \$10,216 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 3 | \$4,945 | \$6,972 | \$7,303 | 1.14 | \$7,333 | \$9,811 | \$10,216 |
| 2169 | STATEWIDE Weighted Average |  |  |  | 6 | \$5,021 | \$6,859 | \$7,188 | 1.12 | \$7,426 | \$9,674 | \$10,075 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 100.3\% | 101.7\% | 88.5\% | 109.2\% | 110.0\% | 97.2\% |
| 100.3\% | 101.7\% | 88.5\% | 109.2\% | 110.0\% | 97.2\% |
| 97.3\% | 105.1\% | 91.4\% | 106.6\% | 113.2\% | 99.9\% |
| 97.3\% | 105.1\% | 91.4\% | 106.6\% | 113.2\% | 99.9\% |
| 98.8\% | 103.4\% | 89.9\% | 107.9\% | 111.6\% | 98.5\% |



OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 28 | 1 | \$4,727 | \$6,280 | \$6,905 | 1.08 | \$6,783 | \$8,589 | \$9,315 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 28 | 2 | \$4,727 | \$6,905 | \$6,905 | 1.19 | \$6,783 | \$9,315 | \$9,315 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 3 | \$4,727 | \$6,697 | \$6,905 | 1.15 | \$6,783 | \$9,073 | \$9,315 |
| 2176 | STATEWIDE Weighted Average |  |  |  | 3 | \$4,727 | \$6,697 | \$6,905 | 1.15 | \$6,783 | \$9,073 | \$9,315 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SRax } \end{aligned}$ |  | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 129.0\% | 133.1\% | 125.9\% | 128.2\% | 131.9\% | 126.1\% |
| 129.0\% | 146.3\% | 125.9\% | 128.2\% | 143.1\% | 126.1\% |
| 129.0\% | 141.9\% | 125.9\% | 128.2\% | 139.4\% | 126.1\% |
| 129.0\% | 141.9\% | 125.9\% | 128.2\% | 139.4\% | 126.1\% |





2300 OVERALL WEIGHTED MARKET AVERAGE
OREGON
COMPARISON
TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 30 | 4 | \$5,189 | \$7,348 | \$7,600 | 1.15 | \$7,320 | \$9,830 | \$10,123 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 4 | \$5,189 | \$7,348 | \$7,600 | 1.15 | \$7,320 | \$9,830 | \$10,123 |
| 2300 | STATEWIDE Weighted Average |  |  |  | 4 | \$5,189 | \$7,348 | \$7,600 | 1.15 | \$7,320 | \$9,830 | \$10,123 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 115.8\% | 142.6\% | 120.3\% | 112.2\% | 134.1\% | 116.0\% |
| 115.8\% | 142.6\% | 120.3\% | 112.2\% | 134.1\% | 116.0\% |
| 115.8\% | 142.6\% | 120.3\% | 112.2\% | 134.1\% | 116.0\% |


| 2301 | ATION P |  | M S |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Titl | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 2656 | A | EDUC |  | 70 | \$5,768 | \$6,990 | \$7,220 | 1.08 | \$8,088 | \$9,552 | \$9,827 |
| 2018-ST-NV | 05.232 | 39 | EDUC |  | 59 | \$4,825 |  | \$7,225 |  | \$6,548 |  | \$9,348 |
| State Market Average |  |  |  |  | 129 | \$5,335 | \$6,990 | \$7,222 | 1.08 | \$7,381 | \$9,552 | \$9,607 |
| 2301 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 129 | \$5,335 | \$6,990 | \$7,222 |  | \$7,381 | \$9,552 | \$9,607 |

OREGON COMPARISON

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MARKET



2302 OVERALL WEIGHTED MARKET AVERAGE
18 \$2,357
$\$ 3,945$

## MARKET COMPARISONS

COMPARISON
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MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION |  | P | 13 | 4 | \$2,680 | \$3,157 | \$3,409 | 1.04 | \$4,404 | \$4,958 | \$5,251 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 4 | \$2,680 | \$3,157 | \$3,409 | 1.04 | \$4,404 | \$4,958 | \$5,251 |
| 2302 | STATEWIDE Weighted Average |  |  |  | 4 | \$2,680 | \$3,157 | \$3,409 | 1.04 | \$4,404 | \$4,958 | \$5,251 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SRMin } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 113.7\% | 110.4\% | 95.0\% | 111.6\% | 108.6\% | 96.9\% |
| 113.7\% | 110.4\% | 95.0\% | 111.6\% | 108.6\% | 96.9\% |
| 113.7\% | 110.4\% | 95.0\% | 111.6\% | 108.6\% | 96.9\% |




| 2333 R | B INST F |  | BLIN |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title |  | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-ID | 09470 | K | Instruc | r the Blind, Senior | 5 | \$3,431 | \$4,102 | \$6,124 | 0.84 | \$5,245 | \$6,048 | \$8,467 |
| 2018-ST-NV | 12.450 | 34 | ORIEN | ON/MOBILITY INSTR | 3 | \$3,886 |  | \$5,762 |  | \$5,452 |  | \$7,641 |
| State Market Average |  |  |  |  | 8 | \$3,613 | \$4,102 | \$5,979 | 0.84 | \$5,328 | \$6,048 | \$8,137 |
| 2333 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 8 | \$3,613 | \$4,102 | \$5,979 |  | \$5,328 | \$6,048 | \$8,137 |

OREGON COMPARISON то MARKET

| Repr |  | Pay Rng Opt Opt |  | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  | SALARY |  | SALARY AND BENEFITS |  |  |  |  | $\begin{gathered} \mathrm{Avg} \\ \mathrm{to} \\ \mathrm{Avg} \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
|  | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  |  |  |  |  |  |  | Emp Avg | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P |  | 23 | 17 | \$3,737 | \$5,095 | \$5,442 | 1.11 | \$5,632 | \$7,211 | \$7,614 | 103.4\% | 124.2\% | 91.0\% | 105.7\% | 119.2\% | 93.6\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 17 | \$3,737 | \$5,095 | \$5,442 | 1.11 | \$5,632 | \$7,211 | \$7,614 | 103.4\% | 124.2\% | 91.0\% | 105.7\% | 119.2\% | 93.6\% |
| 2333 | STATEWIDE Weighted Average |  |  |  |  | 17 | \$3,737 | \$5,095 | \$5,442 | 1.11 | \$5,632 | \$7,211 | \$7,614 | 103.4\% | 124.2\% | 91.0\% | 105.7\% | 119.2\% | 93.6\% |



OREGON COMPARISON

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 107.0\% | 120.2\% | 102.0\% | 112.0\% | 121.9\% | 107.0\% |
| 107.0\% | 111.8\% | 102.0\% | 112.0\% | 115.3\% | 107.0\% |
| 107.0\% | 112.4\% | 102.0\% | 112.0\% | 115.8\% | 107.0\% |
| 107.0\% | 112.4\% | 102.0\% | 112.0\% | 115.8\% | 107.0\% |

 OREGON COMPARISON TO MARKET


| 2510 ELEC | RONIC |  | SIGN SPEC 1 | $\begin{aligned} & \text { \# of } \\ & \text { Firms } \end{aligned}$ | Mkt Incs | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | DD19000020 |  | Desktop Publishing Operator I |  |  | \$3,314 | \$3,942 | \$4,966 | 0.95 | \$4,843 | \$5,564 | \$6,739 |
| Purchased Market Average |  |  |  |  |  | \$3,314 | \$3,942 | \$4,966 | 0.95 | \$4,843 | \$5,564 | \$6,739 |
| 2018-ST-CA | 2884 | A | GRAPHIC DESIGNERI |  | 1 | \$3,253 | \$3,829 | \$4,072 | 1.05 | \$5,074 | \$5,764 | \$6,055 |
| 2018-ST-WA | 198 E | 32 | GRAPHICS ASSISTANT |  |  | \$2,284 |  | \$3,013 |  | \$3,871 |  | \$4,750 |
| State Market Average |  |  |  |  | 1 | \$2,607 | \$3,829 | \$3,366 | 1.05 | \$4,272 | \$5,764 | \$5,185 |
| 2510 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 1 | \$2,890 | \$3,904 | \$4,006 |  | \$4,501 | \$5,631 | \$5,807 |

OREGON COMPARISON то
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
|  | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
| 99.8\% | 90.7\% | 102.2\% | 103.1\% | 96.0\% | 104.2\% |
| 99.8\% | 104.9\% | 102.2\% | 103.1\% | 107.4\% | 104.2\% |
| 99.8\% | 100.2\% | 102.2\% | 103.1\% | 103.6\% | 104.2\% |
| 99.8\% | 100.2\% | 102.2\% | 103.1\% | 103.6\% | 104.2\% |





> OREGON COMPARISON TO MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 23 | 1 | \$3,494 | \$4,216 | \$5,084 | 0.98 |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 23 | 1 | \$3,514 | \$4,485 | \$5,190 | 1.03 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 23 | 5 | \$3,737 | \$5,213 | \$5,442 | 1.14 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 23 | 6 | \$3,737 | \$5,169 | \$5,442 | 1.13 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 23 | 7 | \$3,737 | \$4,985 | \$5,442 | 1.09 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 20 | \$3,714 | \$5,033 | \$5,412 | 1.10 |
| 2512 | STATEWIDE Weighted Average |  |  |  | 20 | \$3,714 | \$5,033 | \$5,412 | 1.10 |


| SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |
| \$5,560 | \$6,442 | \$7,503 |
| \$5,584 | \$6,771 | \$7,633 |
| \$5,632 | \$7,348 | \$7,614 |
| \$5,632 | \$7,297 | \$7,614 |
| \$5,632 | \$7,083 | \$7,614 |
| \$5,626 | \$7,166 | \$7,610 |
| \$5,626 | \$7,166 | \$7,610 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 76.7\% | 72.0\% | 79.5\% | 86.4\% | 81.0\% | 87.5\% |
| 77.2\% | 76.6\% | 81.2\% | 86.7\% | 85.1\% | 89.0\% |
| 82.1\% | 89.0\% | 85.1\% | 87.5\% | 92.4\% | 88.8\% |
| 82.1\% | 88.3\% | 85.1\% | 87.5\% | 91.7\% | 88.8\% |
| 82.1\% | 85.1\% | 85.1\% | 87.5\% | 89.0\% | 88.8\% |
| 81.5\% | 86.0\% | 84.6\% | 87.4\% | 90.1\% | 88.7\% |
| 81.5\% | 86.0\% | 84.6\% | 87.4\% | 90.1\% | 88.7\% |


| 2540 A | AL PHOTO |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 2843 |  | SENIOR PHOTOGRAPHER |  | 3 | \$3,522 | \$4,309 | \$4,410 | 1.09 | \$5,397 | \$6,339 | \$6,461 |
| 2018-ST-NV | 07.815 | 31 | PHOTOGRAPHER 2 |  |  | \$3,429 |  | \$5,041 |  | \$4,918 |  | \$6,800 |
| State Market Average |  |  |  |  | 3 | \$3,496 | \$4,309 | \$4,591 | 1.09 | \$5,260 | \$6,339 | \$6,558 |
| 2540 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 3 | \$3,496 | \$4,309 | \$4,591 |  | \$5,260 | \$6,339 | \$6,558 |

OREGON COMPARISON то MARKET





OREGON COMPARISON

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{gathered} \text { SR Min } \\ \text { Sto } \\ \text { SR Min } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \\ & \text { SR Max } \end{aligned}$ |
| 89.3\% | 89.7\% | 93.3\% | 97.5\% | 96.6\% | 99.9\% |
| 89.3\% | 89.7\% | 93.3\% | 97.5\% | 96.6\% | 99.9\% |
| 89.3\% | 89.7\% | 93.3\% | 97.5\% | 96.6\% | 99.9\% |



OREGON COMPARISON

TO MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 84.2\% | 88.0\% | 82.2\% | 94.4\% | 96.5\% | 90.9\% |
| 84.2\% | 88.0\% | 82.2\% | 94.4\% | 96.5\% | 90.9\% |
| 84.2\% | 88.0\% | 82.2\% | 94.4\% | 96.5\% | 90.9\% |



3136 COMPARISON то
MARKET

|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| E | AEE-ENGINEERS | A | A | 25 | 124 | \$3,873 | \$5,426 | \$5,722 | 1.13 | \$6,023 | \$7,922 | \$8,283 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 124 | \$3,873 | \$5,426 | \$5,722 | 1.13 | \$6,023 | \$7,922 | \$8,283 |
| 3136 | STATEWIDE Weighted Average |  |  |  | 124 | \$3,873 | \$5,426 | \$5,722 | 1.13 | \$6,023 | \$7,922 | \$8,283 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
|  | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Tin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 91.6\% | 112.3\% | 105.5\% | 93.7\% | 111.6\% | 105.4\% |
| 91.6\% | 112.3\% | 105.5\% | 93.7\% | 111.6\% | 105.4\% |
| 91.6\% | 112.3\% | 105.5\% | 93.7\% | 111.6\% | 105.4\% |



OVERALL WEIGHTED MARKET AVERAGE
16

| Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 54 | \$4,272 | \$6,129 | \$6,309 | 1.16 | \$6,511 | \$8,781 | \$9,001 |
| 54 | \$4,272 | \$6,129 | \$6,309 | 1.16 | \$6,511 | \$8,781 | \$9,001 |
| 54 | \$4,272 | \$6,129 | \$6,309 | 1.16 | \$6,511 | \$8,781 | \$9,001 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR } \mathrm{Min} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { tio } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 99.0\% | 107.5\% | 107.4\% | 103.3\% | 108.9\% | 110.2\% |
| 99.0\% | 107.5\% | 107.4\% | 103.3\% | 108.9\% | 110.2\% |
| 99.0\% | 107.5\% | 107.4\% | 103.3\% | 108.9\% | 110.2\% |



## 3138

OVERALL WEIGHTED MARKET AVERAGE
14

| Emps | SALARY |  |  |
| :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |
| 40 | \$4,945 | \$7,105 | \$7,303 |
| 1 | \$5,189 | \$6,905 | \$7,600 |
| 41 | \$4,951 | \$7,100 | \$7,310 |
| 41 | \$4,951 | \$7,100 | \$7,310 |


| Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |
| 1.16 | \$7,333 | \$9,974 | \$10,216 |
| 1.08 | \$7,320 | \$9,315 | \$10,123 |
| 1.16 | \$7,333 | \$9,958 | \$10,214 |
| 1.16 | \$7,333 | \$9,958 | \$10,214 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { So } \\ & \text { SR Min } \end{aligned}$ | $\begin{array}{r} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{array}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR }{ }^{\text {min }} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
| 101.6\% | 117.1\% | 110.4\% | 104.4\% | 117.8\% | 112.0\% |
| 106.6\% | 113.8\% | 114.9\% | 104.2\% | 110.0\% | 111.0\% |
| 101.7\% | 117.0\% | 110.5\% | 104.4\% | 117.6\% | 112.0\% |
| 101.7\% | 117.0\% | 110.5\% | 104.4\% | 117.6\% | 112.0\% |



OREGON
COMPARISON

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 103.8\% | 116.0\% | 107.7\% | 106.3\% | 115.9\% | 109.6\% |
| 103.8\% | 116.0\% | 107.7\% | 106.3\% | 115.9\% | 109.6\% |
| 103.8\% | 116.0\% | 107.7\% | 106.3\% | 115.9\% | 109.6\% |



OREGON COMPARISON

то



OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| E | AEE-ENGINEERS | A | A | 25 | 54 | \$3,873 | \$4,912 | \$5,722 | 1.02 | \$6,023 | \$7,293 | \$8,283 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 54 | \$3,873 | \$4,912 | \$5,722 | 1.02 | \$6,023 | \$7,293 | \$8,283 |
| 3146 | STATEWIDE Weighted Average |  |  |  | 54 | \$3,873 | \$4,912 | \$5,722 | 1.02 | \$6,023 | \$7,293 | \$8,283 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { STOMax } \end{aligned}$ |
| 83.0\% | 87.4\% | 90.7\% | 91.7\% | 95.1\% | 97.7\% |
| 83.0\% | 87.4\% | 90.7\% | 91.7\% | 95.1\% | 97.7\% |
| 83.0\% | 87.4\% | 90.7\% | 91.7\% | 95.1\% | 97.7\% |



> OREGON COMPARISON
> TO

MARKET

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 27 | 75 | \$4,272 | \$5,764 | \$6,309 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 75 | \$4,272 | \$5,764 | \$6,309 |
| 3147 | STATEWIDE Weighted Average |  |  |  | 75 | \$4,272 | \$5,764 | \$6,309 |


|  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | SR Min | Emp Avg | SR Max |
|  | 1.09 | \$6,511 | \$8,334 | \$9,001 |
| 9 | 1.09 | \$6,511 | \$8,334 | \$9,001 |
| 9 | 1.09 | \$6,511 | \$8,334 | \$9,001 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { STOMax } \end{aligned}$ |
| 85.1\% | 89.0\% | 89.0\% | 93.6\% | 95.9\% | 96.0\% |
| 85.1\% | 89.0\% | 89.0\% | 93.6\% | 95.9\% | 96.0\% |
| 85.1\% | 89.0\% | 89.0\% | 93.6\% | 95.9\% | 96.0\% |




| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { to } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { to } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 95.9\% | 92.6\% | 97.3\% | 102.0\% | 98.6\% | 103.0\% |


| 3148 PROFESSIONAL ENGINEER 1 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \end{aligned}$ | Salary |  | Salary and Benefits |  |  |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  | Avg | SR Max | SR Min | Avg | SR Max |
| Management Weighted Average 2 |  |  |  |  |  | \$5,828 | \$7,083 | \$8,172 | 1.01 | \$8,413 | \$9,947 | \$11,278 | 95.9\% | 92.6\% | 97.3\% | 102.0\% | 98.6\% | 103.0\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 32 | 125 | \$5,451 | \$7,518 | \$8,052 | 1.11 | \$7,952 | \$10,478 | \$11,132 | 89.7\% | 98.3\% | 95.9\% | 96.5\% | 103.9\% | 101.7\% |
| UA | UNREPRESENTED | A | A | 32 | 1 | \$5,335 | \$7,455 | \$7,813 | 1.13 | \$7,810 | \$10,402 | \$10,840 | 87.8\% | 97.5\% | 93.0\% | 94.7\% | 103.1\% | 99.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 126 | \$5,450 | \$7,517 | \$8,050 | 1.11 | \$7,951 | \$10,478 | \$11,129 | 89.7\% | 98.3\% | 95.9\% | 96.4\% | 103.9\% | 101.6\% |
| 3148 | STATEWIDE Weighted Average |  |  |  | 128 | \$5,456 | \$7,510 | \$8,052 | 1.11 | \$7,958 | \$10,469 | \$11,132 | 89.8\% | 98.2\% | 95.9\% | 96.5\% | 103.8\% | 101.7\% |



OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMN | MGT SVC NONSUPERVISORY | A | A | 35 | 15 | \$6,740 | \$8,972 | \$9,463 | 1.11 | \$9,528 | \$12,257 | \$12,857 |
| MMS | MGT SVC SUPERVISORY |  | A | 35 | 16 | \$6,740 | \$8,870 | \$9,463 | 1.09 | \$9,528 | \$12,131 | \$12,857 |
| Mana | gement Weighted Average |  |  |  | 31 | \$6,740 | \$8,919 | \$9,463 | 1.10 | \$9,528 | \$12,192 | \$12,857 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }_{\text {Max }} \end{aligned}$ |
| 94.7\% | 98.7\% | 94.3\% | 101.1\% | 104.5\% | 100.4\% |
| 94.7\% | 97.6\% | 94.3\% | 101.1\% | 103.4\% | 100.4\% |
| 94.7\% | 98.1\% | 94.3\% | 101.1\% | 104.0\% | 100.4\% |


| 3149 PROFESSIONAL ENGINEER 2 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | Salary |  | Salary and Benefits |  |  |
|  |  | Pay Rng Opt Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  | $\begin{array}{ll} & \\ \text { SR Min } \\ \text { Emp Avg }\end{array}$ |  | SR Max | SR Min | Emp Avg |  | SR Max | $\begin{gathered} \text { to } \\ \mathrm{Avg} \end{gathered}$ | $\operatorname{SR}_{\text {Mo }}^{\text {max }}$ |  | $\text { SR }^{\text {to }} \mathrm{Min}$ | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | $\text { SR }^{\text {to }} \text { Max }$ |
| E | AEE-ENGINEERS | A | A |  | 35 | 70 | \$6,309 | \$8,984 | \$9,322 | 1.15 | \$9,001 | \$12,271 | \$12,684 | 88.6\% | 98.8\% | 92.9\% | 95.5\% | 104.6\% | 99.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 70 | \$6,309 | \$8,984 | \$9,322 | 1.15 | \$9,001 | \$12,271 | \$12,684 | 88.6\% | 98.8\% | 92.9\% | 95.5\% | 104.6\% | 99.0\% |
| 3149 | STATEWIDE |  |  |  | 101 | \$6,441 | \$8,964 | \$9,365 | 1.13 | \$9,163 | \$12,247 | \$12,737 | 90.5\% | 98.6\% | 93.3\% | 97.2\% | 104.4\% | 99.4\% |



## OVERALL WEIGHTED MARKET AVERAGE

OREGON COMPARISON то MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | $\begin{array}{r} \text { to } \\ \text { Avg } \end{array}$ | $\text { SR }_{\text {to }}^{\text {Max }}$ | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\text { SR }{ }^{\text {to }} \text { Max }$ |
|  | AFSCME AT MILITARY | A | A | 26Q | 1 | \$4,013 | \$5,867 | \$5,867 | 1.19 | \$6,194 | \$8,461 | \$8,461 | 81.3\% | 104.3\% | 81.6\% | 91.8\% | 112.9\% | 90.6\% |
| UA | UNREPRESENTED | A | A | 27 | 1 | \$4,216 | \$4,417 | \$6,157 | 0.85 | \$6,442 | \$6,688 | \$8,815 | 85.4\% | 78.5\% | 85.7\% | 95.5\% | 89.2\% | 94.4\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 2 | \$4,115 | \$5,142 | \$6,012 | 1.02 | \$6,321 | \$7,574 | \$8,638 | 83.3\% | 91.4\% | 83.7\% | 93.7\% | 101.1\% | 92.5\% |
| 3251 | STATEWIDE Weighted Average |  |  |  | 2 | \$4,115 | \$5,142 | \$6,012 | 1.02 | \$6,318 | \$7,574 | \$8,638 | 83.3\% | 91.4\% | 83.7\% | 93.6\% | 101.1\% | 92.5\% |



## OREGON

 COMPARISON то MARKET| Repr Repr Description |  | Pay Rng Opt Opt |  | SR | Emps |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  | SALARY | Group Compa-Ratio Sum Base / Sum SR Mid |  |  | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | Avg | SR Max | SR Min | Avg | SR Max |
|  |  | SR Min |  |  |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }_{\text {RO }}^{\text {Max }}$ | $S_{R}^{\mathrm{to}} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }{ }^{\text {to }} \text { max }$ |
| AU | AFSCME AT MILITARY |  |  |  |  | 29 | 1 | \$4,626 | \$6,453 | \$6,771 | 1.13 | \$6,943 | \$9,177 | \$9,566 | 79.6\% | 93.7\% | 80.4\% | 89.9\% | 102.6\% | 89.3\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 1 | \$4,626 | \$6,453 | \$6,771 | 1.13 | \$6,943 | \$9,177 | \$9,566 | 79.6\% | 93.7\% | 80.4\% | 89.9\% | 102.6\% | 89.3\% |
| 3252 | STATEWIDE Weighted Average |  |  |  | 1 | \$4,626 | \$6,453 | \$6,771 | 1.13 | \$6,943 | \$9,177 | \$9,566 | 79.6\% | 93.7\% | 80.4\% | 89.9\% | 102.6\% | 89.3\% |



OREGON COMPARISON

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|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 33 | 5 | \$5,993 | \$8,059 | \$8,769 | 1.09 | \$8,255 | \$10,657 | \$11,482 |
| UA | UNREPRESENTED | A | A | 33 | 3 | \$5,599 | \$7,813 | \$8,200 | 1.13 | \$8,133 | \$10,840 | \$11,313 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 8 | \$5,845 | \$7,967 | \$8,556 | 1.11 | \$8,210 | \$10,726 | \$11,419 |
| 3253 | STATEWIDE Weighted Average | 8 |  |  |  | \$5,845 | \$7,967 | \$8,556 | 1.11 | \$8,209 | \$10,726 | \$11,419 |



| 3265 | OVERALL WEIGHTED MARKET AVERAGE | 8 | 36 | \$4,375 | \$5,500 | \$5,986 | \$6,428 | \$7,834 | \$8,348 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

OREGON COMPARISON

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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ |  | SR |  | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Opt |  | Emps | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 27 | 1 | \$4,272 | \$6,309 | \$6,309 | 1.19 | \$6,511 | \$9,001 | \$9,001 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 27 | 3 | \$4,514 | \$5,422 | \$6,590 | 0.98 | \$6,536 | \$7,592 | \$8,949 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 27 | 1 | \$4,514 | \$5,442 | \$6,590 | 0.98 | \$6,536 | \$7,614 | \$8,949 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 27 | 2 | \$4,514 | \$6,590 | \$6,590 | 1.19 | \$6,536 | \$8,949 | \$8,949 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 7 | \$4,479 | \$5,885 | \$6,550 | 1.07 | \$6,532 | \$8,184 | \$8,956 |
| 3267 | STATEWIDE Weighted Average |  |  |  | 7 | \$4,479 | \$5,885 | \$6,550 | 1.07 | \$6,532 | \$8,184 | \$8,956 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mox }} \end{aligned}$ |
| 93.9\% | 108.8\% | 104.6\% | 97.1\% | 112.8\% | 106.0\% |
| 99.2\% | 93.5\% | 109.2\% | 97.5\% | 95.1\% | 105.4\% |
| 99.2\% | 93.9\% | 109.2\% | 97.5\% | 95.4\% | 105.4\% |
| 99.2\% | 113.7\% | 109.2\% | 97.5\% | 112.1\% | 105.4\% |
| 98.4\% | 101.5\% | 108.6\% | 97.4\% | 102.5\% | 105.5\% |
| 98.4\% | 101.5\% | 108.6\% | 97.4\% | 102.5\% | 105.5\% |



OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 30 | 4 | \$5,853 | \$8,142 | \$8,142 | 1.16 | \$8,443 | \$11,242 | \$11,242 |
| Corre | ctions Weighted Average |  |  |  | 4 | \$5,853 | \$8,142 | \$8,142 | 1.16 | \$8,443 | \$11,242 | \$11,242 |
| AU | AFSCME AT MILITARY | A | A | 30 | 5 | \$4,851 | \$6,841 | \$7,100 | 1.14 | \$7,218 | \$9,651 | \$9,968 |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 30 | 32 | \$4,945 | \$6,752 | \$7,303 | 1.10 | \$7,333 | \$9,542 | \$10,216 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 30 | 1 | \$5,189 | \$7,600 | \$7,600 | 1.19 | \$7,320 | \$10,123 | \$10,123 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 30 | 8 | \$5,189 | \$7,096 | \$7,600 | 1.11 | \$7,320 | \$9,538 | \$10,123 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Sin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Sox }} \end{aligned}$ |
| 101.0\% | 106.7\% | 100.2\% | 106.2\% | 112.0\% | 105.4\% |
| 101.0\% | 106.7\% | 100.2\% | 106.2\% | 112.0\% | 105.4\% |
| 83.7\% | 89.6\% | 87.4\% | 90.8\% | 96.2\% | 93.4\% |
| 85.3\% | 88.5\% | 89.9\% | 92.3\% | 95.1\% | 95.8\% |
| 89.5\% | 99.6\% | 93.6\% | 92.1\% | 100.9\% | 94.9\% |
| 89.5\% | 93.0\% | 93.6\% | 92.1\% | 95.0\% | 94.9\% |



| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Stoxax }} \end{aligned}$ |
| 89.5\% | 93.5\% | 93.6\% | 92.1\% | 95.4\% | 94.9\% |
| 86.4\% | 90.1\% | 90.8\% | 92.1\% | 95.3\% | 95.3\% |
| 87.5\% | 91.3\% | 91.4\% | 93.1\% | 96.5\% | 96.0\% |



OREGON COMPARISON

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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (1RKET | - |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\mathrm{to} \mathrm{Min}}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }_{\text {So }}^{\text {To }}$ | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{aligned} & \text { Avg } \\ & \hline \end{aligned}$ | $S R \stackrel{\text { to }}{\operatorname{Max}}$ |
| MMN | MGT SVC NONSUPERVISORY | A | A | 32 | 14 | \$5,828 | \$7,851 | \$8,172 | 1.12 | \$8,413 | \$10,886 | \$11,278 | 85.4\% | 89.4\% | 83.8\% | 92.9\% | 96.3\% | 90.6\% |
| MMS | MGT SVC SUPERVISORY | A | A | 32 | 3 | \$5,828 | \$7,923 | \$8,172 | 1.13 | \$8,413 | \$10,974 | \$11,278 | 85.4\% | 90.2\% | 83.8\% | 92.9\% | 97.1\% | 90.6\% |
| Manag | gement Weighted Average |  |  |  | 17 | \$5,828 | \$7,864 | \$8,172 | 1.12 | \$8,413 | \$10,902 | \$11,278 | 85.4\% | 89.5\% | 83.8\% | 92.9\% | 96.4\% | 90.6\% |
| AU | AFSCME AT MILITARY | A | A | 32 | 3 | \$5,335 | \$7,462 | \$7,807 | 1.14 | \$7,810 | \$10,410 | \$10,832 | 78.2\% | 84.9\% | 80.0\% | 86.2\% | 92.1\% | 87.1\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 32 | 3 | \$5,451 | \$8,052 | \$8,052 | 1.19 | \$7,952 | \$11,132 | \$11,132 | 79.9\% | 91.6\% | 82.6\% | 87.8\% | 98.5\% | 89.5\% |
| Non-C | Corrections/Non-Management Weighted Ave | age |  |  | 6 | \$5,393 | \$7,757 | \$7,930 | 1.16 | \$7,882 | \$10,771 | \$10,982 | 79.0\% | 88.3\% | 81.3\% | 87.0\% | 95.3\% | 88.3\% |
| 3269 | STATEWIDE Weighted Average |  |  |  | 23 | \$5,715 | \$7,836 | \$8,109 | 1.13 | \$8,274 | \$10,868 | \$11,201 | 83.7\% | 89.2\% | 83.1\% | 91.4\% | 96.1\% | 90.0\% |



3411 COMPARISON

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MARKET



OREGON
COMPARISON

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MARKET


| 3432 P | C HEAL | TOX | ICOLO |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 7941 | B | ASSOC |  | 2 | \$5,641 | \$6,424 | \$7,011 | 1.02 | \$7,936 | \$8,873 | \$9,576 |
| 2018-ST-WA | 303E |  | TOXICO |  |  | \$4,348 |  | \$5,850 |  | \$6,358 |  | \$8,167 |
| State Market Average |  |  |  |  | 2 | \$5,244 | \$6,424 | \$6,653 | 1.02 | \$7,450 | \$8,873 | \$9,143 |
| 3432 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 2 | \$5,244 | \$6,424 | \$6,653 |  | \$7,450 | \$8,873 | \$9,143 |

OREGON COMPARISON то MARKET

| Repr | Repr Description | Pay Rng <br> Opt Opt |  | SR | Emps |  |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  | SALARY |  | SALARY AND BENEFITS |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR }{ }^{\text {to }} \text { Min } \end{aligned}$ | Avg | SR Max | SR Min | Avg | SR Max |
|  |  |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  |  | Emp Avg | SR Max | $\begin{array}{r} \text { Avg } \\ \hline \end{array}$ | $\mathrm{SR}^{\mathrm{to}} \mathrm{Max}$ | SR Min | Avg | SR Max |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P |  | 29 | 2 | \$4,950 | \$6,435 | \$7,246 | 1.06 | \$7,042 | \$8,769 | \$9,712 | 94.4\% | 100.2\% | 108.9\% | 94.5\% | 98.8\% | 106.2\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 2 | \$4,950 | \$6,435 | \$7,246 | 1.06 | \$7,042 | \$8,769 | \$9,712 | 94.4\% | 100.2\% | 108.9\% | 94.5\% | 98.8\% | 106.2\% |
| 3432 | STATEWIDE Weighted Average |  |  |  |  | 2 | \$4,950 | \$6,435 | \$7,246 | 1.06 | \$7,042 | \$8,769 | \$9,712 | 94.4\% | 100.2\% | 108.9\% | 94.5\% | 98.8\% | 106.2\% |


| 3521 GEO | OGIST 2 |  |  |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | RD14000016 |  | Geologist II |  |  | \$4,020 | \$4,962 | \$6,495 | 0.94 | \$5,653 | \$6,734 | \$8,492 |
| Purchased Ma | et Average |  |  |  |  | \$4,020 | \$4,962 | \$6,495 | 0.94 | \$5,653 | \$6,734 | \$8,492 |
| 2018-ST-CA | 3756 | B | ENGINEERING GEOLOGIST |  | 20 | \$5,203 | \$5,369 | \$6,509 | 0.92 | \$7,410 | \$7,609 | \$8,975 |
| 2018-ST-ID | 03304 | M | Geologist, Engineering |  | 3 | \$4,377 | \$6,263 | \$7,820 | 1.00 | \$6,377 | \$8,633 | \$10,496 |
| 2018-ST-WA | 514F | 58 | HYDROGEOLOGIST 2 |  | 20 | \$4,245 | \$5,396 | \$5,713 | 1.08 | \$6,234 | \$7,621 | \$8,002 |
| State Market Average |  |  |  |  | 43 | \$4,700 | \$5,444 | \$6,230 | 1.00 | \$6,791 | \$7,686 | \$8,629 |
| 3521 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 43 | \$4,684 | \$5,433 | \$6,236 |  | \$6,765 | \$7,665 | \$8,626 |

OVERALL WEIGHTED MARKET AVERAGE
OREGON
COMPARISON
то
MARKET

| Repr Repr Description |  |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BENE |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  |  | SR Min |  |  |  | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\text { SR }^{\text {to }} \text { Min }$ | Avg | $\text { SR }_{\text {Ro }}^{\text {Max }}$ | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{aligned} & \text { to } \\ & \text { Avg } \\ & \hline \end{aligned}$ | $\text { SR }{ }_{\text {to }}^{\text {Max }}$ |
| UA | UNREPRESENTED |  | A | A | 26 | 1 | \$4,012 | \$5,867 | \$5,867 | 1.19 | \$6,193 | \$8,461 | \$8,461 | 85.6\% | 108.0\% | 94.1\% | 91.5\% | 110.4\% | 98.1\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 1 | \$4,012 | \$5,867 | \$5,867 | 1.19 | \$6,193 | \$8,461 | \$8,461 | 85.6\% | 108.0\% | 94.1\% | 91.5\% | 110.4\% | 98.1\% |
| 3521 | STATEWIDE Weighted Average |  |  | 1 |  | \$4,012 | \$5,867 | \$5,867 | 1.19 | \$6,193 | \$8,461 | \$8,461 | 85.6\% | 108.0\% | 94.1\% | 91.5\% | 110.4\% | 98.1\% |



3618 OVERALL WEIGHTED MARKET AVERAGE
OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| MMN | MGT SVC NONSUPERVISORY | A | A | 29 |
| Management Weighted Average |  |  |  |  |
| 3618 | STATEWIDE Weighted Average |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 4 | \$5,032 | \$6,449 | \$7,070 | 1.07 | \$7,440 | \$9,172 | \$9,931 |
| 4 | \$5,032 | \$6,449 | \$7,070 | 1.07 | \$7,440 | \$9,172 | \$9,931 |
| 4 | \$5,032 | \$6,449 | \$7,070 | 1.07 | \$7,440 | \$9,172 | \$9,931 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {So }} \end{aligned}$ |
| 99.9\% | 90.0\% | 103.5\% | 105.4\% | 94.0\% | 108.1\% |
| 99.9\% | 90.0\% | 103.5\% | 105.4\% | 94.0\% | 108.1\% |
| 99.9\% | 90.0\% | 103.5\% | 105.4\% | 94.0\% | 108.1\% |


| 3715 | IST 1 |  |  |  |  |  | SALARY |  |  | SALARY | AND BENEF |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 8060 | B | CHEMIST |  | 1 | \$4,237 | \$4,448 | \$5,352 | 0.93 | \$6,253 | \$6,506 | \$7,589 |
| 2018-ST-ID | 07406 | J | Chemist |  | 3 | \$3,064 | \$3,738 | \$5,470 | 0.85 | \$4,805 | \$5,612 | \$7,684 |
| 2018-ST-NV | 10.713 | 32 | CHEMIST 2 |  |  | \$3,570 |  | \$5,269 |  | \$5,083 |  | \$7,066 |
| 2018-ST-WA | 515P | 48 | CHEMIST 1 |  | 3 | \$3,316 | \$3,502 | \$4,461 | 0.90 | \$5,115 | \$5,339 | \$6,494 |
| State Market Average |  |  |  |  | 6 | \$3,394 | \$3,758 | \$5,064 | 0.90 | \$5,162 | \$5,647 | \$7,157 |
| 3715 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 6 | \$3,394 | \$3,758 | \$5,064 |  | \$5,162 | \$5,647 | \$7,157 |

OREGON COMPARISON

TO
MARKET


| 3716 CHE | ST 2 |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | RD14000008 |  | Chemist I |  |  | \$4,028 | \$4,887 | \$6,287 | 0.95 | \$5,663 | \$6,649 | \$8,254 |
| Purchased Ma | et Average |  |  |  |  | \$4,028 | \$4,887 | \$6,287 | 0.95 | \$5,663 | \$6,649 | \$8,254 |
| 2018-ST-CA | 8060 | c | CHEMIST |  | 12 | \$4,847 | \$6,118 | \$6,135 | 1.11 | \$6,984 | \$8,507 | \$8,527 |
| 2018-ST-ID | 07405 | K | Chemist, Senior |  | 5 | \$3,431 | \$4,605 | \$6,124 | 0.94 | \$5,245 | \$6,649 | \$8,467 |
| 2018-ST-NV | 10.712 | 34 | CHEMIST 3 |  | 4 | \$3,886 |  | \$5,762 |  | \$5,452 |  | \$7,641 |
| 2018-ST-WA | $515 Q$ | 54 | CHEMIST 2 |  | 12 | \$3,846 | \$4,665 | \$5,170 | 1.03 | \$5,753 | \$6,740 | \$7,349 |
| State Market Average |  |  |  |  | 32 | \$4,146 | \$5,251 | \$5,740 | 1.03 | \$6,078 | \$7,449 | \$7,983 |
| 3716 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 32 | \$4,142 | \$5,238 | \$5,756 |  | \$6,066 | \$7,422 | \$7,992 |

OREGON COMPARISON

TO
MARKET

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 26 | 6 | \$4,013 | \$4,797 | \$5,867 | 0.97 | \$6,194 | \$7,152 | \$8,461 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 26 | 3 | \$4,295 | \$5,368 | \$6,280 | 1.02 | \$6,281 | \$7,528 | \$8,589 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 9 | \$4,107 | \$4,987 | \$6,005 | 0.99 | \$6,223 | \$7,277 | \$8,503 |
| 3716 | STATEWIDE Weighted Average |  |  |  | 9 | \$4,107 | \$4,987 | \$6,005 | 0.99 | \$6,223 | \$7,277 | \$8,503 |



OREGON COMPARISON

TO
MARKET

|  |  | Pay | Rn |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 29 | 12 | \$4,626 | \$6,120 | \$6,771 | 1.07 | \$6,943 | \$8,770 | \$9,566 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 29 | 8 | \$4,950 | \$6,248 | \$7,246 | 1.02 | \$7,042 | \$8,551 | \$9,712 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 20 | \$4,756 | \$6,171 | \$6,961 | 1.05 | \$6,983 | \$8,682 | \$9,624 |
| 3717 | STATEWIDE Weighted Average |  |  |  | 20 | \$4,756 | \$6,171 | \$6,961 | 1.05 | \$6,983 | \$8,682 | \$9,624 |



> OREGON COMPARISON
> TO

MARKET

|  |  |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 12 | 40 | \$2,680 | \$2,955 | \$3,264 | 0.99 | \$4,404 | \$4,723 | \$5,083 |
| OBO | SEIU SEAS-STRKE ODOT COALITION | A | P | 12 | 50 | \$2,680 | \$2,861 | \$3,264 | 0.96 | \$4,404 | \$4,614 | \$5,083 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 90 | \$2,680 | \$2,903 | \$3,264 | 0.98 | \$4,404 | \$4,663 | \$5,083 |
| 3769 | StATEWIDE Weighted Average |  |  |  | 90 | \$2,680 | \$2,903 | \$3,264 | 0.98 | \$4,404 | \$4,663 | \$5,083 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 95.7\% | 90.8\% | 89.4\% | 98.1\% | 91.9\% | 92.3\% |
| 95.7\% | 88.0\% | 89.4\% | 98.1\% | 89.8\% | 92.3\% |
| 95.7\% | 89.2\% | 89.4\% | 98.1\% | 90.7\% | 92.3\% |
| 95.7\% | 89.2\% | 89.4\% | 98.1\% | 90.7\% | 92.3\% |



OREGON COMPARISON

TO

|  |  |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  |  |  |  | SALARY AND BENEFITS | $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SR Min } \\ \hline \end{gathered}$ | $\begin{gathered} \mathrm{Avg} \\ \mathrm{to} \\ \mathrm{Avg} \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SR Min } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \\ & \hline \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |  | SR Min | Emp Avg | SR Max |
| MMS | MGT SVC SUPERVISORY |  | A | 27 | 46 | \$4,568 | \$6,136 | \$6,416 |  | 1.12 | \$6,872 | \$8,789 | \$9,132 | 103.2\% | 106.7\% | 105.1\% | 108.0\% | 109.2\% | 109.1\% |
| Manag | gement Weighted Average |  |  |  | 46 | \$4,568 | \$6,136 | \$6,416 |  | 1.12 | \$6,872 | \$8,789 | \$9,132 | 103.2\% | 106.7\% | 105.1\% | 108.0\% | 109.2\% | 109.1\% |
| 3775 | STATEWIDE Weighted Average |  |  |  | 46 | \$4,568 | \$6,136 | \$6,416 | 1.12 | \$6,872 | \$8,789 | \$9,132 | 103.2\% | 106.7\% | 105.1\% | 108.0\% | 109.2\% | 109.1\% |



OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 23 | 5 | \$3,737 | \$4,747 | \$5,442 | 1.03 | \$5,632 | \$6,806 | \$7,614 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 23 | 3 | \$3,737 | \$4,461 | \$5,442 | 0.97 | \$5,632 | \$6,474 | \$7,614 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 8 | \$3,737 | \$4,640 | \$5,442 | 1.01 | \$5,632 | \$6,682 | \$7,614 |
| 3779 | STATEWIDE Weighted Average |  |  |  | 8 | \$3,737 | \$4,640 | \$5,442 | 1.01 | \$5,632 | \$6,682 | \$7,614 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \text { to } \\ \mathrm{Avg} \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 108.3\% | 119.9\% | 107.9\% | 107.7\% | 116.1\% | 106.8\% |
| 108.3\% | 112.7\% | 107.9\% | 107.7\% | 110.4\% | 106.8\% |
| 108.3\% | 117.2\% | 107.9\% | 107.7\% | 114.0\% | 106.8\% |
| 108.3\% | 117.2\% | 107.9\% | 107.7\% | 114.0\% | 106.8\% |



OREGON

## COMPARISON

TO

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 25 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |
| 3780 | STATEWIDE Weighted Average |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  |
| 20 | \$4,096 | \$5,460 | \$5,993 | 1.08 |
| 20 | \$4,096 | \$5,460 | \$5,993 | 1.08 |
| 20 | \$4,096 | \$5,460 | \$5,993 | 1.08 |


| SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: |
| SR Min |  | Emp Avg | SR Max |
| $\$ 6,050$ $\$ 7,635$  <br>  $\$ 8,255$  <br> $\$ 6,050$ $\$ 7,635$ $\$ 8,255$ <br> $\$ 6,050$ $\$ 7,635$ $\$ 8,255$ |  |  |  |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
|  | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR }{ }^{\text {So }} \text { inin } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 96.7\% | 103.1\% | 101.0\% | 96.4\% | 101.0\% | 99.4\% |
| 96.7\% | 103.1\% | 101.0\% | 96.4\% | 101.0\% | 99.4\% |
| 96.7\% | 103.1\% | 101.0\% | 96.4\% | 101.0\% | 99.4\% |


| 3781 MIC | BIOLOG |  |  |  |  |  | SALARY |  |  | SALARY | AND BENEF |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | RD14000097 |  | Microbiologist III |  |  | \$4,676 | \$5,767 | \$7,317 | 0.96 | \$6,406 | \$7,658 | \$9,435 |
| Purchased Ma | et Average |  |  |  |  | \$4,676 | \$5,767 | \$7,317 | 0.96 | \$6,406 | \$7,658 | \$9,435 |
| 2018-ST-CA | 7940 |  | PUBLIC HEALTH MICROBIOLOGIST |  | 3 | \$5,455 | \$7,348 | \$7,348 | 1.15 | \$7,713 | \$9,981 | \$9,981 |
| 2018-ST-ID | 07409 | L | Microbiologist, Principal |  | 7 | \$3,872 | \$4,892 | \$6,915 | 0.88 | \$5,772 | \$6,993 | \$9,413 |
| 2018-ST-NV | 10.710 | 38 | MICROBIOLOGIST V |  |  | \$4,618 |  | \$6,905 |  | \$6,306 |  | \$8,975 |
| 2018-ST-WA | 515L | 60 | MICROBIOLOGIST 3 |  | 7 | \$4,461 | \$5,560 | \$5,999 | 1.06 | \$6,494 | \$7,818 | \$8,348 |
| State Market Average |  |  |  |  | 18 | \$4,400 | \$5,590 | \$6,626 | 1.04 | \$6,398 | \$7,847 | \$9,064 |
| 3781 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 18 | \$4,414 | \$5,599 | \$6,661 |  | \$6,399 | \$7,837 | \$9,083 |

OREGON COMPARISON

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \text { ax } \end{aligned}$ |
| 107.1\% | 115.9\% | 103.7\% | 106.0\% | 112.7\% | 102.6\% |
| 107.1\% | 114.9\% | 103.7\% | 106.0\% | 111.9\% | 102.6\% |
| 107.1\% | 115.7\% | 103.7\% | 106.0\% | 112.6\% | 102.6\% |
| 107.1\% | 115.7\% | 103.7\% | 106.0\% | 112.6\% | 102.6\% |



3786 OVERALL WEIGHTED MARKET AVERAG
OREGON COMPARISON

TO
MARKET

| Repr | Repr Description |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AO | AFSCME OR ST POLICE-SUPP UNIT |  | A | 17 | 19 | \$2,694 | \$3,076 | \$3,831 | 0.94 | \$4,582 | \$5,048 | \$5,972 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 19 | \$2,694 | \$3,076 | \$3,831 | 0.94 | \$4,582 | \$5,048 | \$5,972 |
| 3786 | STATEWIDE Weighted Average |  |  |  | 19 | \$2,694 | \$3,076 | \$3,831 | 0.94 | \$4,582 | \$5,048 | \$5,972 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 84.2\% | 87.4\% | 82.9\% | 94.9\% | 94.3\% | 91.7\% |
| 84.2\% | 87.4\% | 82.9\% | 94.9\% | 94.3\% | 91.7\% |
| 84.2\% | 87.4\% | 82.9\% | 94.9\% | 94.3\% | 91.7\% |



OREGON COMPARISON

TO



|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKEt CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR ${ }^{\text {N }}$ | Avg | SR Ma | SR Min | Avg | SR Max |
| E | AEE-ENGINEERS | A | A | 28 | 21 | \$4,485 | \$6,105 | \$6,623 | 1.10 | \$6,771 | \$8,751 | \$9,385 | 94.4\% | 105.4\% | 107.1\% | 98.4\% | 107.7\% | 109.2\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 21 | \$4,485 | \$6,105 | \$6,623 | 1.10 | \$6,771 | \$8,751 | \$9,385 | 94.4\% | 105.4\% | 107.1\% | 98.4\% | 107.7\% | 109.2\% |
| 3846 | STATEWIDE Weighted Average |  |  |  | 21 | \$4,485 | \$6,105 | \$6,623 |  | \$6,771 | \$8,751 | \$9,385 | 94.4\% | 105.4\% | 107.1\% | 98.4\% | 107.7\% | 109.2\% |



$$
\begin{gathered}
\text { OREGON } \\
\text { COMPARISON } \\
\text { TO }
\end{gathered}
$$

MARKET



## 4001

 COMPARISONto
MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | and Ben | nefits |
|  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\text {to }}$ Min | $\begin{array}{r} \text { to } \\ \text { Avg } \end{array}$ | $\text { SR }_{\text {ROMax }}^{\text {to }}$ | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{aligned} & \text { Avg } \\ & \hline \end{aligned}$ | $S{ }^{\text {to }} \text { Max }$ |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 22 | 6 | \$4,047 | \$5,204 | \$5,589 | 1.08 | \$6,236 | \$7,650 | \$8,121 | 127.0\% | 123.6\% | 119.3\% | 131.3\% | 129.0\% | 125.4\% |
| CP | AOCE AT DOC NONSECURITY | A | A | 22 | 1 | \$4,046 | \$4,234 | \$5,571 | 0.88 | \$6,234 | \$6,464 | \$8,099 | 127.0\% | 100.6\% | 118.9\% | 131.3\% | 109.0\% | 125.1\% |
| Corre | ctions Weighted Average |  |  |  | 7 | \$4,047 | \$5,065 | \$5,586 | 1.05 | \$6,235 | \$7,480 | \$8,118 | 127.0\% | 120.3\% | 119.2\% | 131.3\% | 126.2\% | 125.4\% |
| AU | AFSCME AT MILITARY | A | A | 22 | 1 | \$3,331 | \$4,851 | \$4,851 | 1.19 | \$5,360 | \$7,218 | \$7,218 | 104.5\% | 115.2\% | 103.5\% | 112.9\% | 121.7\% | 111.5\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 22 | 6 | \$3,565 | \$5,040 | \$5,189 | 1.15 | \$5,432 | \$7,147 | \$7,320 | 111.9\% | 119.7\% | 110.7\% | 114.4\% | 120.5\% | 113.0\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 22 | 1 | \$3,565 | \$5,189 | \$5,189 | 1.19 | \$5,432 | \$7,320 | \$7,320 | 111.9\% | 123.2\% | 110.7\% | 114.4\% | 123.5\% | 113.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 8 | \$3,536 | \$5,035 | \$5,147 | 1.16 | \$5,424 | \$7,178 | \$7,308 | 111.0\% | 119.6\% | 109.8\% | 114.2\% | 121.1\% | 112.8\% |
| 4001 | STATEWIDE Weighted Average |  |  |  | 15 | \$3,774 | \$5,049 | \$5,352 | 1.11 | \$5,802 | \$7,319 | \$7,686 | 118.4\% | 119.9\% | 114.2\% | 122.2\% | 123.4\% | 118.7\% |



| 4003 | OVERA | L WEIGHTED MARKET AVERAGE |  |  | 179 | 358 | \$3,518 | \$4,556 | \$5,054 |  | \$5,199 | \$6,402 | \$6,974 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| TO |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Be | nefits |
| MARKET |  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | $\begin{array}{r} \text { Avg } \\ \hline \end{array}$ | $\text { SR }{ }_{\text {Max }}^{\text {tox }}$ | SR Min | $\begin{aligned} & \text { Avg } \\ & \hline \end{aligned}$ | $\text { SR }{ }^{\text {to }} \text { Max }$ |
|  | AAON | AFSCME AT DOC SECURITY PLUS | A | A | 22 | 5 | \$4,047 | \$5,589 | \$5,589 | 1.16 | \$6,236 | \$8,121 | \$8,121 | 115.0\% | 122.7\% | 110.6\% | 119.9\% | 126.8\% | 116.4\% |
|  | CP | AOCE AT DOC NONSECURITY |  | A | 22 | 1 | \$4,046 | \$5,571 | \$5,571 | 1.16 | \$6,234 | \$8,099 | \$8,099 | 115.0\% | 122.3\% | 110.2\% | 119.9\% | 126.5\% | 116.1\% |
|  | Corre | ctions Weighted Average |  |  |  | 6 | \$4,047 | \$5,586 | \$5,586 | 1.16 | \$6,235 | \$8,117 | \$8,117 | 115.0\% | 122.6\% | 110.5\% | 119.9\% | 126.8\% | 116.4\% |
|  | AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 22 | 1 | \$3,331 | \$4,851 | \$4,851 | 1.19 | \$5,360 | \$7,218 | \$7,218 | 94.7\% | 106.5\% | 96.0\% | 103.1\% | 112.7\% | 103.5\% |
|  | AU | AFSCME AT MILITARY | A | A | 22 | 4 | \$3,331 | \$4,424 | \$4,851 | 1.08 | \$5,360 | \$6,697 | \$7,218 | 94.7\% | 97.1\% | 96.0\% | 103.1\% | 104.6\% | 103.5\% |
|  | OAI | SEIU STRIKEABLE INST COALITION | A | P | 22 | 5 | \$3,565 | \$4,744 | \$5,189 | 1.08 | \$5,432 | \$6,803 | \$7,320 | 101.3\% | 104.1\% | 102.7\% | 104.5\% | 106.3\% | 105.0\% |
|  | OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 22 | 3 | \$3,565 | \$4,891 | \$5,189 | 1.12 | \$5,432 | \$6,974 | \$7,320 | 101.3\% | 107.4\% | 102.7\% | 104.5\% | 108.9\% | 105.0\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 13 | \$3,475 | \$4,688 | \$5,059 | 1.10 | \$5,405 | \$6,842 | \$7,281 | 98.8\% | 102.9\% | 100.1\% | 104.0\% | 106.9\% | 104.4\% |
|  | 4003 | STATEWIDE Weighted Average |  |  |  | 19 | \$3,656 | \$4,971 | \$5,225 | 1.12 | \$5,667 | \$7,244 | \$7,545 | 103.9\% | 109.1\% | 103.4\% | 109.0\% | 113.2\% | 108.2\% |



| 4007 ELEC | RICIAN 1 |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE | TS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-MarionCo | 496 |  | Electrician 1 |  | 2 | \$4,005 | \$5,247 | \$5,368 | 1.12 | \$6,330 | \$7,845 | \$7,993 |
| 2018-WA-KingCo | 8200100 |  | Electrician Helper |  | 1 | \$3,533 | \$4,478 | \$4,478 | 1.12 | \$5,722 | \$6,861 | \$6,861 |
| County Marke | verage |  |  |  | 3 | \$3,848 | \$4,991 | \$5,072 | 1.12 | \$6,127 | \$7,517 | \$7,615 |
| 2018-CompAnalyst | SC16000007 |  | Electrician I | 70 | 176 | \$3,256 | \$4,000 | \$4,667 | 1.04 | \$4,777 | \$5,630 | \$6,396 |
| Purchased Market Average |  |  |  | 70 | 176 | \$3,256 | \$4,000 | \$4,667 | 1.04 | \$4,777 | \$5,630 | \$6,396 |
| 4007 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 70 | 179 | \$3,266 | \$4,016 | \$4,674 |  | \$4,799 | \$5,662 | \$6,417 |

OREGON COMPARISON то
MARKET



| 4008 EL <br> Repr | ECTRICIAN 2 (Continued)Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  | SALARY |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { To } \end{array} \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SRMax } \\ & \text { SR } \end{aligned}$ | SR Min SR ${ }^{\text {to }}$ Min | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { sR Max } \end{aligned}$ |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AU | AFSCME AT MILITARY | A | A | 26 | 6 | \$4,012 | \$5,734 | \$5,867 | 1.16 | \$6,193 | \$8,298 | \$8,461 | 96.4\% | 110.5\% | 101.1\% | 104.8\% | 116.9\% | 108.4\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 26 | 6 | \$4,295 | \$5,355 | \$6,280 | 1.01 | \$6,281 | \$7,513 | \$8,589 | 103.2\% | 103.2\% | 108.2\% | 106.3\% | 105.8\% | 110.1\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 26 | 26 | \$4,295 | \$6,204 | \$6,280 | 1.17 | \$6,281 | \$8,500 | \$8,589 | 103.2\% | 119.5\% | 108.2\% | 106.3\% | 119.7\% | 110.1\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 26 | 6 | \$4,295 | \$6,280 | \$6,280 | 1.19 | \$6,281 | \$8,589 | \$8,589 | 103.2\% | 121.0\% | 108.2\% | 106.3\% | 121.0\% | 110.1\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 44 | \$4,256 | \$6,034 | \$6,224 | 1.15 | \$6,269 | \$8,350 | \$8,571 | 102.3\% | 116.3\% | 107.3\% | 106.1\% | 117.6\% | 109.8\% |
| 4008 | STATEWIDE Weighted Average |  |  |  | 57 | \$4,393 | \$6,151 | \$6,342 | 1.15 | \$6,486 | \$8,564 | \$8,790 | 105.6\% | 118.5\% | 109.3\% | 109.8\% | 120.6\% | 112.6\% |



| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Arket Co | MPARISO |  |  |
| TO |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET |  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | AAON | AFSCME AT DOC SECURITY PLUS | A | A | 28 | 4 | \$5,332 | \$7,326 | \$7,411 | 1.15 | \$7,806 | \$10,244 | \$10,348 | 126.5\% | 142.3\% | 125.8\% | 132.4\% | 147.0\% | 132.3\% |
|  | CP | AOCE AT DOC NONSECURITY | A | A | 28 | 1 | \$5,318 | \$7,368 | \$7,368 | 1.16 | \$7,789 | \$10,295 | \$10,295 | 126.1\% | 143.1\% | 125.1\% | 132.1\% | 147.7\% | 131.6\% |
|  | Corre | ctions Weighted Average |  |  |  | 5 | \$5,329 | \$7,335 | \$7,402 | 1.15 | \$7,803 | \$10,255 | \$10,338 | 126.4\% | 142.5\% | 125.6\% | 132.3\% | 147.1\% | 132.1\% |
|  | MMS | MGT SVC SUPERVISORY | A | A | 28 | 1 | \$4,794 | \$6,740 | \$6,740 | 1.17 | \$7,149 | \$9,528 | \$9,528 | 113.7\% | 130.9\% | 114.4\% | 121.2\% | 136.7\% | 121.8\% |
|  | Mana | gement Weighted Average |  |  |  | 1 | \$4,794 | \$6,740 | \$6,740 | 1.17 | \$7,149 | \$9,528 | \$9,528 | 113.7\% | 130.9\% | 114.4\% | 121.2\% | 136.7\% | 121.8\% |
|  | AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 28 | 1 | \$4,417 | \$6,453 | \$6,453 | 1.19 | \$6,688 | \$9,177 | \$9,177 | 104.8\% | 125.3\% | 109.5\% | 113.4\% | 131.7\% | 117.3\% |
|  | OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 28 | 2 | \$4,727 | \$6,905 | \$6,905 | 1.19 | \$6,783 | \$9,315 | \$9,315 | 112.1\% | 134.1\% | 117.2\% | 115.0\% | 133.6\% | 119.1\% |
|  | OAO | SEIU STRIKEABLE ODOT COALITION | A | $P$ | 28 | 6 | \$4,727 | \$6,905 | \$6,905 | 1.19 | \$6,783 | \$9,315 | \$9,315 | 112.1\% | 134.1\% | 117.2\% | 115.0\% | 133.6\% | 119.1\% |
|  | OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 28 | 1 | \$4,727 | \$6,905 | \$6,905 | 1.19 | \$6,783 | \$9,315 | \$9,315 | 112.1\% | 134.1\% | 117.2\% | 115.0\% | 133.6\% | 119.1\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 10 | \$4,696 | \$6,860 | \$6,860 | 1.19 | \$6,774 | \$9,301 | \$9,301 | 111.4\% | 133.2\% | 116.4\% | 114.9\% | 133.4\% | 118.9\% |


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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKEt CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { STOMax } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AAON AFSCME AT DOC SECURITY PLUS |  | A | A | 18 | 47 | \$3,366 | \$4,325 | \$4,628 | 1.08 | \$5,403 | \$6,576 | \$6,946 | 98.7\% | 104.3\% | 105.1\% | 102.8\% | 107.7\% | 108.1\% |

4012 FACILITY MAINTENANCE SPEC (Continued)

| 4012 FACILITY MAINTENANCE SPEC (Continued) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  |  |  |  |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \mathrm{to} \\ \mathrm{Avg} \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { STO } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| CP | AOCE AT DOC NONSECURITY | A | A | 18 | 7 | \$3,375 | \$4,409 | \$4,620 | 1.10 | \$5,414 | \$6,678 | \$6,936 | 98.9\% | 106.3\% | 104.9\% | 103.0\% | 109.4\% | 107.9\% |
| Corre | ctions Weighted Average |  |  |  | 54 | \$3,367 | \$4,336 | \$4,627 | 1.08 | \$5,404 | \$6,589 | \$6,945 | 98.7\% | 104.6\% | 105.1\% | 102.8\% | 107.9\% | 108.0\% |
| AMG | AFSCME AT DHS STAB\&CRISIS UNIT | A | A | 18 | 1 | \$2,805 | \$4,013 | \$4,013 | 1.18 | \$4,717 | \$6,194 | \$6,194 | 82.2\% | 96.8\% | 91.2\% | 89.7\% | 101.5\% | 96.4\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 18 | 2 | \$2,796 | \$4,012 | \$4,012 | 1.18 | \$4,706 | \$6,193 | \$6,193 | 82.0\% | 96.7\% | 91.1\% | 89.5\% | 101.4\% | 96.3\% |
| AU | AFSCME AT MILITARY | A | A | 18 | 42 | \$2,805 | \$3,617 | \$4,013 | 1.06 | \$4,717 | \$5,710 | \$6,194 | 82.2\% | 87.2\% | 91.2\% | 89.7\% | 93.5\% | 96.4\% |
| AX | AFSCME AT STATE LANDS | A | A | 18 | 1 | \$2,805 | \$4,013 | \$4,013 | 1.18 | \$4,717 | \$6,194 | \$6,194 | 82.2\% | 96.8\% | 91.2\% | 89.7\% | 101.5\% | 96.4\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 18 | 2 | \$2,994 | \$4,016 | \$4,295 | 1.10 | \$4,769 | \$5,957 | \$6,281 | 87.8\% | 96.8\% | 97.6\% | 90.7\% | 97.6\% | 97.7\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 18 | 21 | \$2,994 | \$3,698 | \$4,295 | 1.01 | \$4,769 | \$5,587 | \$6,281 | 87.8\% | 89.2\% | 97.6\% | 90.7\% | 91.5\% | 97.7\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 18 | 11 | \$2,994 | \$4,112 | \$4,295 | 1.13 | \$4,769 | \$6,068 | \$6,281 | 87.8\% | 99.1\% | 97.6\% | 90.7\% | 99.4\% | 97.7\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 18 | 4 | \$2,994 | \$3,655 | \$4,295 | 1.00 | \$4,769 | \$5,537 | \$6,281 | 87.8\% | 88.1\% | 97.6\% | 90.7\% | 90.7\% | 97.7\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 84 | \$2,890 | \$3,732 | \$4,141 | 1.06 | \$4,740 | \$5,747 | \$6,233 | 84.7\% | 90.0\% | 94.1\% | 90.2\% | 94.1\% | 97.0\% |
| 4012 | STATEWIDE Weighted Average |  |  |  | 138 | \$3,077 | \$3,969 | \$4,331 | 1.07 | \$5,000 | \$6,077 | \$6,512 | 90.2\% | 95.7\% | 98.4\% | 95.1\% | 99.5\% | 101.3\% |




| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 113.7\% | 105.4\% | 114.7\% | 117.6\% | 110.4\% | 118.6\% |
| 113.7\% | 105.4\% | 114.7\% | 117.6\% | 110.4\% | 118.6\% |
| 94.1\% | 89.9\% | 99.1\% | 101.2\% | 96.9\% | 104.8\% |
| 94.1\% | 110.3\% | 99.1\% | 101.2\% | 114.7\% | 104.8\% |
| 100.7\% | 112.7\% | 106.1\% | 102.5\% | 111.9\% | 106.4\% |
| 100.7\% | 113.7\% | 106.1\% | 102.5\% | 112.8\% | 106.4\% |
| 100.7\% | 107.1\% | 106.1\% | 102.5\% | 107.3\% | 106.4\% |
| 100.7\% | 109.9\% | 106.1\% | 102.5\% | 109.6\% | 106.4\% |
| 99.2\% | 107.1\% | 104.5\% | 102.2\% | 108.2\% | 106.0\% |
| 99.8\% | 107.0\% | 104.9\% | 102.9\% | 108.3\% | 106.6\% |



## OREGON

 COMPARISON то MARKET|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKEt CO | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\text {to Min }}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $S_{R}^{\text {to }} \text { Max }$ | $\text { SR }{ }^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | SR ${ }_{\text {to }}^{\text {max }}$ |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 26 | 3 | \$4,295 | \$5,821 | \$6,280 | 1.10 | \$6,281 | \$8,055 | \$8,589 | 106.8\% | 112.9\% | 106.7\% | 110.9\% | 115.7\% | 110.1\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 3 | \$4,295 | \$5,821 | \$6,280 | 1.10 | \$6,281 | \$8,055 | \$8,589 | 106.8\% | 112.9\% | 106.7\% | 110.9\% | 115.7\% | 110.1\% |
| 4018 | STATEWIDE Weighted Average |  |  |  | 3 | \$4,295 | \$5,821 | \$6,280 | 1.10 | \$6,281 | \$8,055 | \$8,589 | 106.8\% | 112.9\% | 106.7\% | 110.9\% | 115.7\% | 110.1\% |


| 4021 WELDER 2 |  |  |  |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source |  |  | Rng | Job Title |  | \# of Firms |  | $\begin{aligned} & \text { Mkt } \\ & \text { Incs } \end{aligned}$ | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| 2018-OR-ClackCo |  |  |  | Welder/Fabricator |  |  |  | 1 | \$4,467 | \$5,136 | \$5,136 | 1.07 | \$6,827 | \$7,649 | \$7,649 |  |  |  |  |  |  |
| 2018-WA-KingCo |  | 100 |  | Metal Fabricator |  |  |  | 9 | \$4,696 | \$5,953 | \$5,953 | 1.12 | \$7,123 | \$8,637 | \$8,637 |  |  |  |  |  |  |
| County Market Average |  |  |  |  |  |  |  | 10 | \$4,673 | \$5,871 | \$5,871 | 1.10 | \$7,093 | \$8,538 | \$8,538 |  |  |  |  |  |  |
| 2018-CompAnalyst | SC16 | 00076 |  | Welder III |  |  | 60 | 505 | \$3,596 | \$4,697 | \$5,182 | 1.07 | \$5,167 | \$6,430 | \$6,987 |  |  |  |  |  |  |
| Purchased Market Average |  |  |  |  |  |  | 60 | 505 | \$3,596 | \$4,697 | \$5,182 | 1.07 | \$5,167 | \$6,430 | \$6,987 |  |  |  |  |  |  |
| 2018-ST-NV | 09 | 430 | 31 | WELDER 2 |  |  |  | 10 | \$3,429 |  | \$5,041 |  | \$4,918 |  | \$6,800 |  |  |  |  |  |  |
| State Market Average |  |  |  |  |  |  |  | 10 | \$3,429 |  | \$5,041 |  | \$4,918 |  | \$6,800 |  |  |  |  |  |  |
| 4021 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  |  |  | 60 | 525 | \$3,613 | \$4,719 | \$5,193 |  | \$5,199 | \$6,471 | \$7,013 |  |  |  |  |  |  |
| OREGON COMPARISON то |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET | Repr | Repr Description |  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RYY AND BEN |  | SR Min |  | SR Max | SR Min | Avg | SR Max |
|  |  |  |  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $S R^{\text {to }} \text { Min }$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }_{\text {RO }}^{\text {Max }}$ | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | $\text { SR }^{\text {to }} \mathrm{Max}$ |
|  | AAON AFSCME AT DOC SECURITY PLUS |  |  |  | A | A | 24 | 8 | \$4,425 | \$5,698 | \$6,177 | 1.07 | \$6,698 | \$8,253 | \$8,839 | 122.5\% | 120.7\% | 119.0\% | 128.8\% | 127.5\% | 126.0\% |
|  | CP AOCE AT DOC NONSECURITY |  |  |  |  |  | 24 | 1 | \$4,419 | \$4,620 | \$6,149 | 0.87 | \$6,690 | \$6,936 | \$8,805 | 122.3\% | 97.9\% | 118.4\% | 128.7\% | 107.2\% | 125.6\% |
|  | Corrections Weighted Average |  |  |  |  |  |  | 9 | \$4,424 | \$5,578 | \$6,174 | 1.05 | \$6,697 | \$8,107 | \$8,836 | 122.4\% | 118.2\% | 118.9\% | 128.8\% | 125.3\% | 126.0\% |
|  | 4021 STATEWIDE Weighted Average |  |  |  |  |  |  | 9 | \$4,424 | \$5,578 | \$6,174 | 1.05 | \$6,697 | \$8,107 | \$8,836 | 122.4\% | 118.2\% | 118.9\% | 128.8\% | 125.3\% | 126.0\% |



| 4033 | OVERA | L WEIGHTED MARKET AVERAGE |  |  | 5 | 85 | \$3,697 | \$4,750 | \$5,102 |  | \$5,654 | \$6,876 | \$7,335 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| COMPARISON то |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary | ARKEt | Sala | and Ben | nefits |
| MARKET |  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | AAON | AFSCME AT DOC SECURITY PLUS | A | A | 20 | 18 | \$3,688 | \$4,834 | \$5,096 | 1.10 | \$5,797 | \$7,198 | \$7,518 | 99.8\% | 101.8\% | 99.9\% | 102.5\% | 104.7\% | 102.5\% |
|  | CP | AOCE AT DOC NONSECURITY | A | A | 20 | 5 | \$3,690 | \$4,782 | \$5,081 | 1.09 | \$5,799 | \$7,134 | \$7,500 | 99.8\% | 100.7\% | 99.6\% | 102.6\% | 103.8\% | 102.2\% |
|  | Corre | ctions Weighted Average |  |  |  | 23 | \$3,688 | \$4,823 | \$5,093 | 1.10 | \$5,797 | \$7,184 | \$7,514 | 99.8\% | 101.5\% | 99.8\% | 102.5\% | 104.5\% | 102.4\% |
|  | AL | AFSCME AT LIQUOR CONTROL COMM | A | A | 20 | 2 | \$3,050 | \$3,956 | \$4,417 | 1.06 | \$5,017 | \$6,124 | \$6,688 | 82.5\% | 83.3\% | 86.6\% | 88.7\% | 89.1\% | 91.2\% |
|  | AU | AFSCME AT MILITARY | A | A | 20 | 2 | \$3,050 | \$4,215 | \$4,417 | 1.13 | \$5,017 | \$6,440 | \$6,688 | 82.5\% | 88.7\% | 86.6\% | 88.7\% | 93.7\% | 91.2\% |
|  | OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 20 | 9 | \$3,264 | \$4,533 | \$4,727 | 1.13 | \$5,083 | \$6,557 | \$6,783 | 88.3\% | 95.4\% | 92.6\% | 89.9\% | 95.4\% | 92.5\% |
|  | OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 20 | 9 | \$3,264 | \$4,508 | \$4,727 | 1.13 | \$5,083 | \$6,529 | \$6,783 | 88.3\% | 94.9\% | 92.6\% | 89.9\% | 95.0\% | 92.5\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 22 | \$3,225 | \$4,441 | \$4,671 | 1.12 | \$5,071 | \$6,495 | \$6,766 | 87.2\% | 93.5\% | 91.5\% | 89.7\% | 94.5\% | 92.2\% |
|  | 4033 | STATEWIDE Weighted Average |  |  |  | 45 | \$3,462 | \$4,636 | \$4,886 | 1.11 | \$5,442 | \$6,847 | \$7,148 | 93.6\% | 97.6\% | 95.8\% | 96.2\% | 99.6\% | 97.4\% |



OREGON
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ET | IPARIS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR ${ }^{\text {Min }}$ | Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 24 | 13 | \$4,425 | \$5,981 | \$6,177 | 1.13 | \$6,698 | \$8,600 | \$8,839 | 93.9\% | 104.6\% | 105.4\% | 95.8\% | 104.3\% | 105.6\% |
| CP | AOCE AT DOC NONSECURITY | A | A | 24 | 2 | \$4,419 | \$6,141 | \$6,149 | 1.16 | \$6,690 | \$8,795 | \$8,805 | 93.8\% | 107.4\% | 104.9\% | 95.7\% | 106.7\% | 105.2\% |
| Corre | ctions Weighted Average |  |  |  | 15 | \$4,424 | \$6,002 | \$6,173 | 1.13 | \$6,697 | \$8,626 | \$8,835 | 93.9\% | 104.9\% | 105.3\% | 95.8\% | 104.6\% | 105.6\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 24 | 1 | \$3,661 | \$5,335 | \$5,335 | 1.19 | \$5,764 | \$7,810 | \$7,810 | 77.7\% | 93.3\% | 91.0\% | 82.4\% | 94.7\% | 93.3\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 24 | 1 | \$3,918 | \$5,711 | \$5,711 | 1.19 | \$5,843 | \$7,927 | \$7,927 | 83.1\% | 99.8\% | 97.4\% | 83.6\% | 96.1\% | 94.7\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 24 | 1 | \$3,918 | \$5,711 | \$5,711 | 1.19 | \$5,843 | \$7,927 | \$7,927 | 83.1\% | 99.8\% | 97.4\% | 83.6\% | 96.1\% | 94.7\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 24 | 4 | \$3,918 | \$5,644 | \$5,711 | 1.17 | \$5,843 | \$7,849 | \$7,927 | 83.1\% | 98.7\% | 97.4\% | 83.6\% | 95.2\% | 94.7\% |
| Non-C | Corrections/Non-Management Weighted | age |  |  | 7 | \$3,881 | \$5,619 | \$5,657 | 1.18 | \$5,832 | \$7,866 | \$7,910 | 82.4\% | 98.2\% | 96.5\% | 83.4\% | 95.4\% | 94.5\% |
| 4034 | STATEWIDE Weighted Average |  |  |  | 22 | \$4,251 | \$5,880 | \$6,009 | 1.15 | \$6,421 | \$8,384 | \$8,541 | 90.2\% | 102.8\% | 102.5\% | 91.8\% | 101.7\% | 102.1\% |



OVERALL WEIGHTED MARKET AVERAGE
10

| Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 4 | \$3,264 | \$4,232 | \$4,727 | 1.06 | \$5,083 | \$6,208 | \$6,783 |
| 1 | \$3,264 | \$4,514 | \$4,727 | 1.13 | \$5,083 | \$6,536 | \$6,783 |
| 5 | \$3,264 | \$4,288 | \$4,727 | 1.07 | \$5,083 | \$6,273 | \$6,783 |
| 5 | \$3,264 | \$4,288 | \$4,727 | 1.07 | \$5,083 | \$6,273 | \$6,783 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { So } \\ & \text { SR Min } \end{aligned}$ | $\begin{array}{r} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{array}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
| 92.5\% | 99.5\% | 102.2\% | 96.0\% | 101.0\% | 103.2\% |
| 92.5\% | 106.1\% | 102.2\% | 96.0\% | 106.4\% | 103.2\% |
| 92.5\% | 100.8\% | 102.2\% | 96.0\% | 102.1\% | 103.2\% |
| 92.5\% | 100.8\% | 102.2\% | 96.0\% | 102.1\% | 103.2\% |



4046
OVERALL WEIGHTED MARKET AVERAGE

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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \\ & \hline \end{aligned}$ | SR | Emps | SALARY |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |
| MMS | MGT SVC SUPERVISORY | A |  | 27 | 18 | \$4,568 | \$5,925 | \$6,416 |
| Mana | gement Weighted Average |  |  |  | 18 | \$4,568 | \$5,925 | \$6,416 |
| 4046 | STATEWIDE Weighted Average |  |  |  | 18 | \$4,568 | \$5,925 | \$6,416 |


|  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | SR Min | Emp Avg | SR Max |
| 6 | 1.08 | \$6,872 | \$8,531 | \$9,132 |
| 6 | 1.08 | \$6,872 | \$8,531 | \$9,132 |
| 6 | 1.08 | \$6,872 | \$8,531 | \$9,132 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \mathrm{Max} \end{aligned}$ |
| 97.8\% | 102.9\% | 103.0\% | 103.2\% | 106.4\% | 107.4\% |
| 97.8\% | 102.9\% | 103.0\% | 103.2\% | 106.4\% | 107.4\% |
| 97.8\% | 102.9\% | 103.0\% | 103.2\% | 106.4\% | 107.4\% |


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COMPARISON

TO


OREGON
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARETCOM | MPARSO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 26 | 12 | \$4,855 | \$6,061 | \$6,747 | 1.04 | \$7,223 | \$8,697 | \$9,536 | 124.4\% | 113.1\% | 115.5\% | 129.7\% | 120.1\% | 122.2\% |
| Corre | ctions Weighted Average |  |  |  | 12 | \$4,855 | \$6,061 | \$6,747 | 1.04 | \$7,223 | \$8,697 | \$9,536 | 124.4\% | 113.1\% | 115.5\% | 129.7\% | 120.1\% | 122.2\% |
| AU | AFSCME AT MILITARY | A | A | 26 | 1 | \$4,012 | \$5,335 | \$5,867 | 1.08 | \$6,193 | \$7,810 | \$8,461 | 102.8\% | 99.6\% | 100.4\% | 111.2\% | 107.8\% | 108.4\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 26 | 3 | \$4,295 | \$5,899 | \$6,280 | 1.12 | \$6,281 | \$8,146 | \$8,589 | 110.1\% | 110.1\% | 107.5\% | 112.8\% | 112.4\% | 110.1\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 26 | 2 | \$4,295 | \$5,993 | \$6,280 | 1.13 | \$6,281 | \$8,255 | \$8,589 | 110.1\% | 111.9\% | 107.5\% | 112.8\% | 114.0\% | 110.1\% |
| Non-C | orrections/Non-Management Weighted |  |  |  | 6 | \$4,248 | \$5,836 | \$6,211 | 1.12 | \$6,267 | \$8,126 | \$8,567 | 108.9\% | 109.0\% | 106.3\% | 112.5\% | 112.2\% | 109.8\% |
| 4051 | STATEWIDE Weighted Average |  |  |  | 18 | \$4,653 | \$5,986 | \$6,568 | 1.07 | \$6,904 | \$8,507 | \$9,213 | 119.2\% | 111.8\% | 112.4\% | 123.9\% | 117.4\% | 118.1\% |



| 4101 CUSTODIAN (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKETCOMPARSONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | Salary |  | Salary and Benefits |  |  |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \\ \hline \end{gathered}$ | $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SR Min } \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| OAI | SEIU STRIKEABLE INST COALITION | A | $P$ | 10 | 70 | \$2,680 | \$2,813 | \$2,994 | 0.99 | \$4,404 | \$4,558 | \$4,769 | 120.7\% | 103.2\% | 97.8\% | 118.9\% | 106.2\% | 101.8\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 10 | 51 | \$2,680 | \$2,878 | \$2,994 | 1.01 | \$4,404 | \$4,634 | \$4,769 | 120.7\% | 105.6\% | 97.8\% | 118.9\% | 107.9\% | 101.8\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 141 | \$2,607 | \$2,812 | \$2,967 | 1.01 | \$4,343 | \$4,579 | \$4,761 | 117.4\% | 103.2\% | 96.9\% | 117.3\% | 106.6\% | 101.7\% |
| 4101 | STATEWIDE Weighted Average |  |  |  | 141 | \$2,607 | \$2,812 | \$2,967 | 1.01 | \$4,337 | \$4,579 | \$4,761 | 117.4\% | 103.2\% | 96.9\% | 117.1\% | 106.6\% | 101.7\% |



COMPARISON

|  |  | Pa | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
|  | AFSCME AT MILITARY | A | A | 13 | 4 | \$2,320 | \$2,903 | \$3,182 | 1.06 | \$4,124 | \$4,837 | \$5,178 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 13 | 3 | \$2,680 | \$3,268 | \$3,409 | 1.07 | \$4,404 | \$5,087 | \$5,251 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 7 | \$2,474 | \$3,059 | \$3,279 | 1.06 | \$4,249 | \$4,944 | \$5,209 |
| 4103 | STATEWIDE Weighted Average |  |  |  | 7 | \$2,474 | \$3,059 | \$3,279 | 1.06 | \$4,244 | \$4,944 | \$5,209 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {So }} \end{aligned}$ |
| 97.2\% | 98.0\% | 93.9\% | 102.4\% | 101.6\% | 99.1\% |
| 112.3\% | 110.4\% | 100.6\% | 109.4\% | 106.8\% | 100.5\% |
| 103.7\% | 103.3\% | 96.7\% | 105.5\% | 103.8\% | 99.7\% |
| 103.7\% | 103.3\% | 96.7\% | 105.4\% | 103.8\% | 99.7\% |


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|  |  | Pa | Rn |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| AU | AFSCME AT MILITARY | A | A | 14 | 2 | \$2,406 | \$3,064 | \$3,331 | 1.07 | \$4,229 | \$5,033 | \$5,360 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 14 | 3 | \$2,680 | \$3,032 | \$3,565 | 0.97 | \$4,404 | \$4,813 | \$5,432 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 14 | 1 | \$2,680 | \$3,409 | \$3,565 | 1.09 | \$4,404 | \$5,251 | \$5,432 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 14 | 3 | \$2,680 | \$3,080 | \$3,565 | 0.99 | \$4,404 | \$4,868 | \$5,432 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 9 | \$2,619 | \$3,097 | \$3,513 | 1.01 | \$4,366 | \$4,929 | \$5,416 |
| 4109 | STATEWIDE Weighted Average |  |  |  | 9 | \$2,619 | \$3,097 | \$3,513 | 1.01 | \$4,365 | \$4,929 | \$5,416 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \text { to } \\ \mathrm{Avg} \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { STOMax } \end{aligned}$ |
| 89.7\% | 90.2\% | 91.6\% | 99.2\% | 98.8\% | 99.6\% |
| 100.0\% | 89.3\% | 98.0\% | 103.3\% | 94.5\% | 100.9\% |
| 100.0\% | 100.4\% | 98.0\% | 103.3\% | 103.1\% | 100.9\% |
| 100.0\% | 90.7\% | 98.0\% | 103.3\% | 95.5\% | 100.9\% |
| 97.7\% | 91.2\% | 96.6\% | 102.4\% | 96.7\% | 100.6\% |
| 97.7\% | 91.2\% | 96.6\% | 102.4\% | 96.7\% | 100.6\% |



| 4110 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 138 | 664 | \$2,670 | \$3,454 | \$3,881 |  | \$4,172 | \$5,078 | \$5,572 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| TO |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| MARKET |  |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \text { to } \\ \mathrm{Avg} \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |  |  |  |
|  | Repr | Repr Description | Opt | $\begin{aligned} & \text { ng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
|  | AAON AFSCME AT DOC SECURITY PLUS |  | A | A | 17 | 6 | \$3,223 | \$3,967 | \$4,425 | 1.04 | \$5,228 | \$6,138 | \$6,698 | 120.7\% | 114.9\% | 114.0\% | 125.3\% | 120.9\% | 120.2\% |
|  | Corrections Weighted Average |  |  |  |  | 6 | \$3,223 | \$3,967 | \$4,425 | 1.04 | \$5,228 | \$6,138 | \$6,698 | 120.7\% | 114.9\% | 114.0\% | 125.3\% | 120.9\% | 120.2\% |
|  |  | AFSCME AT LIQUOR CONTROL COMM | A | A | 17 | 1 | \$2,694 | \$3,182 | \$3,831 | 0.98 | \$4,582 | \$5,178 | \$5,972 | 100.9\% | 92.1\% | 98.7\% | 109.8\% | 102.0\% | 107.2\% |
|  |  | OR PUB SAFETY ASSOC AT DPSST | A | A | 17 | 2 | \$2,694 | \$2,988 | \$3,829 | 0.92 | \$4,582 | \$4,940 | \$5,969 | 100.9\% | 86.5\% | 98.7\% | 109.8\% | 97.3\% | 107.1\% |
|  |  | AFSCME AT MILITARY | A | A | 17 T | 4 | \$2,694 | \$3,663 | \$3,831 | 1.12 | \$4,582 | \$5,766 | \$5,972 | 100.9\% | 106.0\% | 98.7\% | 109.8\% | 113.5\% | 107.2\% |
|  |  | SEIU STRIKEABLE INST COALITION | A | $P$ | 17 | 1 | \$2,883 | \$3,130 | \$4,096 | 0.90 | \$4,640 | \$4,927 | \$6,050 | 108.0\% | 90.6\% | 105.5\% | 111.2\% | 97.0\% | 108.6\% |
|  | OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 17 | 2 | \$2,883 | \$4,096 | \$4,096 | 1.17 | \$4,640 | \$6,050 | \$6,050 | 108.0\% | 118.6\% | 105.5\% | 111.2\% | 119.1\% | 108.6\% |
|  | OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 17 | 5 | \$2,883 | \$3,633 | \$4,096 | 1.04 | \$4,640 | \$5,511 | \$6,050 | 108.0\% | 105.2\% | 105.5\% | 111.2\% | 108.5\% | 108.6\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 15 | \$2,795 | \$3,553 | \$3,972 | 1.05 | \$4,613 | \$5,514 | \$6,013 | 104.7\% | 102.9\% | 102.3\% | 110.6\% | 108.6\% | 107.9\% |
|  | 4110 | STATEWIDE Weighted Average |  |  |  | 21 | \$2,917 | \$3,671 | \$4,101 | 1.05 | \$4,788 | \$5,692 | \$6,209 | 109.3\% | 106.3\% | 105.7\% | 114.8\% | 112.1\% | 111.4\% |



4116 COMPARISON

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4139 OREGON COMPARISON

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| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROM } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }_{\text {to }}^{\text {Max }} \end{aligned}$ |
| 92.7\% | 83.2\% | 98.7\% | 99.0\% | 90.0\% | 103.1\% |
| 99.2\% | 109.8\% | 105.6\% | 100.3\% | 106.7\% | 104.5\% |
| 99.0\% | 108.8\% | 105.3\% | 100.2\% | 106.0\% | 104.5\% |
| 99.0\% | 108.8\% | 105.3\% | 100.2\% | 106.0\% | 104.5\% |




| 4160 TRA | PORTA |  | AIN |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-MultCo | 6096 |  | Mainte |  | 3 | \$4,621 | \$5,436 | \$5,662 | 1.06 | \$7,092 | \$8,087 | \$8,362 |
| 2018-WA-ThrstnCo | 1513 |  | ROAD |  | 5 | \$4,738 | \$5,589 | \$5,627 | 1.08 | \$7,016 | \$8,042 | \$8,088 |
| County Marke | verage |  |  |  | 8 | \$4,694 | \$5,532 | \$5,640 | 1.07 | \$7,045 | \$8,059 | \$8,191 |
| 2018-ST-CA | 6301 |  | CALTR |  | 166 | \$3,700 | \$4,768 | \$4,816 | 1.12 | \$5,609 | \$6,889 | \$6,946 |
| 2018-ST-NV | 09.115 | 33 | HWY |  | 75 | \$3,732 |  | \$5,516 |  | \$5,272 |  | \$7,354 |
| 2018-ST-WA | 596 T | 55 | MAINT |  | 79 | \$3,942 | \$5,339 | \$5,301 | 1.16 | \$5,869 | \$7,552 | \$7,506 |
| State Market Average |  |  |  |  | 320 | \$3,767 | \$4,952 | \$5,100 | 1.14 | \$5,594 | \$7,103 | \$7,180 |
| 4160 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 328 | \$3,790 | \$4,971 | \$5,113 |  | \$5,630 | \$7,133 | \$7,205 |

OREGON COMPARISON

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| 4161 T | P MAIN |  | NCE COORD 1 |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 6285 |  | CALTRANS HIGHWAY MAINTENANC |  | 178 | \$3,649 | \$4,503 | \$4,589 | 1.09 | \$5,549 | \$6,571 | \$6,675 |
| 2018-ST-ID | 03640 | 1 | Transportation Technician Senior, Mair |  |  | \$2,715 |  | \$4,850 |  | \$4,388 |  | \$6,942 |
| 2018-ST-NV | 09.117 | 31 | HWY MAINTENANCE WORKER 4 |  | 77 | \$3,429 |  | \$5,041 |  | \$4,918 |  | \$6,800 |
| 2018-ST-WA | 596 S | 51E | MAINTENANCE LEAD TECHNICIAN |  | 178 | \$3,942 | \$4,779 | \$4,805 | 1.09 | \$5,869 | \$6,877 | \$6,908 |
| State Market Average |  |  |  |  | 432 | \$3,728 | \$4,641 | \$4,759 | 1.09 | \$5,565 | \$6,724 | \$6,793 |
| 4161 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 432 | \$3,728 | \$4,641 | \$4,759 |  | \$5,565 | \$6,724 | \$6,793 |

OREGON COMPARISON

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|  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | $y$ and Ben | nefits |
|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\text {º }}$ Min | Avg | SR Max | SR Min | Avg | SR Max |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 21 | 75 | \$3,409 | \$4,792 | \$4,950 | 1.15 | \$5,251 | \$6,859 | \$7,042 | 91.4\% | 103.3\% | 104.0\% | 94.4\% | 102.0\% | 103.7\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 75 | \$3,409 | \$4,792 | \$4,950 | 1.15 | \$5,251 | \$6,859 | \$7,042 | 91.4\% | 103.3\% | 104.0\% | 94.4\% | 102.0\% | 103.7\% |
| 4161 | STATEWIDE Weighted Average | 75 |  |  |  | \$3,409 | $\$ 4,792 \quad \$ 4,950$ |  | 1.15 | $\begin{array}{\|cc\|} \hline \$, 251 & \$ 6,859 \end{array} \$ 7,042$ |  |  | 91.4\% | 103.3\% | 104.0\% | 94.4\% | 102.0\% | 103.7\% |



| 4166 | PORTA |  | LECO | CATION |  |  | SALARY |  |  | SALAR | AND bene |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title |  | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 3710 |  | DISPAT | R-CLERK, CALTRAN | 20 | \$2,876 | \$3,444 | \$3,600 | 1.06 | \$4,623 | \$5,303 | \$5,490 |
| 2018-ST-ID | 08020 | 1 | ISP Reg | Communications Offi | 13 | \$2,715 | \$3,519 | \$4,850 | 0.91 | \$4,388 | \$5,350 | \$6,942 |
| 2018-ST-WA | 401A | 39 | TRAFFIC | FETY SYSTEMS OP |  | \$2,681 |  | \$3,571 |  | \$4,350 |  | \$5,421 |
| State Market Average |  |  |  |  | 33 | \$2,808 | \$3,474 | \$4,084 | 0.98 | \$4,524 | \$5,322 | \$6,051 |
| 4166 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 33 | \$2,808 | \$3,474 | \$4,084 |  | \$4,524 | \$5,322 | \$6,051 |

4166 OVERALL WEIGHTED MARKET AVERAG
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| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR }{ }^{\text {min }} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {So }} \end{aligned}$ |
| 116.2\% | 124.6\% | 115.7\% | 112.4\% | 118.8\% | 112.1\% |
| 116.2\% | 124.6\% | 115.7\% | 112.4\% | 118.8\% | 112.1\% |
| 116.2\% | 124.6\% | 115.7\% | 112.4\% | 118.8\% | 112.1\% |



OREGON COMPARISON то MARKET

| Repr | Repr Description | Pay Rng <br> Opt Opt |  | SR | Emps |  |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  | SALARY |  | SALARY AND BENEFITS |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | Avg | SR Max | SR Min | Avg | SR Max |
|  |  |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  |  | Emp Avg | SR Max | $\begin{array}{r} \text { Avg } \\ \hline \end{array}$ | $\mathrm{SR}^{\mathrm{to}} \mathrm{Max}$ | SR Min | Avg | SR Max |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P |  | 22 | 4 | \$3,565 | \$5,129 | \$5,189 | 1.17 | \$5,432 | \$7,251 | \$7,320 | 117.3\% | 108.1\% | 100.5\% | 113.7\% | 106.3\% | 100.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 4 | \$3,565 | \$5,129 | \$5,189 | 1.17 | \$5,432 | \$7,251 | \$7,320 | 117.3\% | 108.1\% | 100.5\% | 113.7\% | 106.3\% | 100.0\% |
| 4167 | STATEWIDE Weighted Average |  |  |  |  | 4 | \$3,565 | \$5,129 | \$5,189 | 1.17 | \$5,432 | \$7,251 | \$7,320 | 117.3\% | 108.1\% | 100.5\% | 113.7\% | 106.3\% | 100.0\% |


| 4280 A | ENTICES |  | PRE |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 9485 |  | APPR | 5 | \$4,655 | \$5,610 | \$5,831 | 1.07 | \$6,754 | \$7,898 | \$8,162 |
| 2018-ST-WA | 120 B |  | APPR |  | \$3,398 |  | \$4,572 |  | \$5,214 |  | \$6,627 |
| State Market Average |  |  |  | 5 | \$4,427 | \$5,610 | \$5,602 | 1.07 | \$6,474 | \$7,898 | \$7,883 |
| 4280 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 5 | \$4,427 | \$5,610 | \$5,602 |  | \$6,474 | \$7,898 | \$7,883 |

OREGON COMPARISON то MARKET

| Repr | Repr Description | Pay Rng <br> Opt Opt |  | SR | Emps |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  | SALARY |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
|  |  |  |  | SR Min |  |  | Emp Avg | SR Max | SR Min |  |  |  |  |  |  | Emp Avg | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION |  | P |  | 23 | 5 | \$3,737 | \$5,391 | \$5,442 | 1.17 | \$5,632 | \$7,556 | \$7,614 | 84.4\% | 96.1\% | 97.2\% | 87.0\% | 95.7\% | 96.6\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 5 | \$3,737 | \$5,391 | \$5,442 | 1.17 | \$5,632 | \$7,556 | \$7,614 | 84.4\% | 96.1\% | 97.2\% | 87.0\% | 95.7\% | 96.6\% |
| 4280 | STATEWIDE Weighted Average |  |  |  |  | 5 | \$3,737 | \$5,391 | \$5,442 | 1.17 | \$5,632 | \$7,556 | \$7,614 | 84.4\% | 96.1\% | 97.2\% | 87.0\% | 95.7\% | 96.6\% |



OREGON
COMPARISON
TO



4311 COMPARISON то MARKET

|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| E | AEE-ENGINEERS | A | A | 27 | 7 | \$4,272 | \$6,266 | \$6,309 | 1.18 | \$6,511 | \$8,948 | \$9,001 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 7 | \$4,272 | \$6,266 | \$6,309 | 1.18 | \$6,511 | \$8,948 | \$9,001 |
| 4311 | STATEWIDE Weighted Average |  |  |  | 7 | \$4,272 | \$6,266 | \$6,309 | 1.18 | \$6,511 | \$8,948 | \$9,001 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 93.0\% | 114.8\% | 112.5\% | 97.2\% | 115.7\% | 113.7\% |
| 93.0\% | 114.8\% | 112.5\% | 97.2\% | 115.7\% | 113.7\% |
| 93.0\% | 114.8\% | 112.5\% | 97.2\% | 115.7\% | 113.7\% |


| 4339 S | TIFIC INS | UN | ENT TECH |  |  |  | SALARY |  |  | SALARY | AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-ID | 06724 | 1 | Electronics Specialist |  |  | \$2,715 |  | \$4,850 |  | \$4,388 |  | \$6,942 |
| 2018-ST-NV | 06.979 | 33 | DEVELOPMENT TECHNICIAN 2 |  | 1 | \$3,732 |  | \$5,516 |  | \$5,272 |  | \$7,354 |
| 2018-ST-WA | 604F | 50G | INSTRUMENT MAKER 2 |  |  | \$4,376 |  | \$4,687 |  | \$6,392 |  | \$6,767 |
| State Market Average |  |  |  |  | 1 | \$3,608 |  | \$5,017 |  | \$5,351 |  | \$7,021 |
| 4339 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 1 | \$3,608 |  | \$5,017 |  | \$5,351 |  | \$7,021 |

OREGON COMPARISON

TO
MARKET

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 21 | 5 | \$3,182 | \$4,425 | \$4,626 | 1.13 | \$5,178 | \$6,698 | \$6,943 |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 21 | 1 | \$3,182 | \$4,626 | \$4,626 | 1.18 | \$5,178 | \$6,943 | \$6,943 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 21 | 1 | \$3,409 | \$3,737 | \$4,950 | 0.89 | \$5,251 | \$5,632 | \$7,042 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 7 | \$3,214 | \$4,356 | \$4,672 | 1.10 | \$5,189 | \$6,581 | \$6,958 |
| 4339 | STATEWIDE Weighted Average |  |  |  | 7 | \$3,214 | \$4,356 | \$4,672 | 1.10 | \$5,189 | \$6,581 | \$6,958 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 88.2\% | - \% | 92.2\% | 96.8\% | - \% | 98.9\% |
| 88.2\% | - \% | 92.2\% | 96.8\% | - \% | 98.9\% |
| 94.5\% | - \% | 98.7\% | 98.1\% | - \% | 100.3\% |
| 89.1\% | - \% | 93.1\% | 97.0\% | - \% | 99.1\% |
| 89.1\% | - \% | 93.1\% | 97.0\% | - \% | 99.1\% |



OREGON COMPARISON

TO
MARKET






OREGON COMPARISON

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|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
|  | AFSCME AT LIQUOR CONTROL COMM |  | A | 17 T | 2 | \$3,255 | \$3,835 | \$3,924 | 1.07 | \$5,267 | \$5,976 | \$6,085 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 2 | \$3,255 | \$3,835 | \$3,924 | 1.07 | \$5,267 | \$5,976 | \$6,085 |
| 4409 | STATEWIDE Weighted Average |  |  |  | 2 | \$3,255 | \$3,835 | \$3,924 | 1.07 | \$5,267 | \$5,976 | \$6,085 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 93.7\% | 83.2\% | 74.9\% | 103.6\% | 93.4\% | 85.3\% |
| 93.7\% | 83.2\% | 74.9\% | 103.6\% | 93.4\% | 85.3\% |
| 93.7\% | 83.2\% | 74.9\% | 103.6\% | 93.4\% | 85.3\% |


| 4415 E | GENCY | ICL | TEC |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 6832 |  | AUTOM | 3 | \$2,993 | \$3,477 | \$3,745 | 1.03 | \$4,763 | \$5,343 | \$5,664 |
| 2018-ST-WA | 592 R | 44E | LAW EN | 3 | \$3,316 | \$3,906 | \$4,045 | 1.06 | \$5,115 | \$5,826 | \$5,993 |
| State Market Average |  |  |  | 6 | \$3,155 | \$3,692 | \$3,895 | 1.05 | \$4,939 | \$5,584 | \$5,828 |
| 4415 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 6 | \$3,155 | \$3,692 | \$3,895 |  | \$4,939 | \$5,584 | \$5,828 |

OREGON
COMPARISON
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|  |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | SR Min |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ |
| SC | OSPOA CLASSIFIED | A | A | 17 | 3 | \$2,668 | \$3,359 | \$3,794 | 1.04 | \$4,550 | \$5,394 | \$5,926 | 84.6\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 3 | \$2,668 | \$3,359 | \$3,794 | 1.04 | \$4,550 | \$5,394 | \$5,926 | 84.6\% |
| 4415 | STATEWIDE Weig |  |  |  | 3 | \$2,668 | \$3,359 | \$3,794 | 1.04 | \$4,550 | \$5,394 | \$5,926 | 84.6\% |

 441

OVERALL WEIGHTED MARKET AVERAGE
40

| Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 5 | \$2,680 | \$3,004 | \$3,264 | 1.01 | \$4,404 | \$4,780 | \$5,083 |
| 5 | \$2,680 | \$3,004 | \$3,264 | 1.01 | \$4,404 | \$4,780 | \$5,083 |
| 5 | \$2,680 | \$3,004 | \$3,264 | 1.01 | \$4,404 | \$4,780 | \$5,083 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{c} \text { tox } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 99.7\% | 91.3\% | 85.5\% | 106.4\% | 99.0\% | 93.5\% |
| 99.7\% | 91.3\% | 85.5\% | 106.4\% | 99.0\% | 93.5\% |
| 99.7\% | 91.3\% | 85.5\% | 106.4\% | 99.0\% | 93.5\% |



4418
OVERALL WEIGHTED MARKET AVERAGE

| 90 | 1,220 |
| :--- | :--- |

$\rightarrow$

COMPARISON
то
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROM } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 84.6\% | 84.0\% | 87.8\% | 92.5\% | 91.0\% | 93.5\% |
| 84.6\% | 84.0\% | 87.8\% | 92.5\% | 91.0\% | 93.5\% |
| 84.6\% | 84.0\% | 87.8\% | 92.5\% | 91.0\% | 93.5\% |



4419 COMPARISON

то
MARKET

|  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 21 | 4 | \$3,858 | \$5,213 | \$5,332 | 1.13 | \$6,005 | \$7,661 | \$7,806 |
| Corre | ctions Weighted Average |  |  |  | 4 | \$3,858 | \$5,213 | \$5,332 | 1.13 | \$6,005 | \$7,661 | \$7,806 |
|  | AFSCME OR ST POLICE-SUPP UNIT | A | A | 21 | 6 | \$3,182 | \$4,070 | \$4,626 | 1.04 | \$5,178 | \$6,264 | \$6,943 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 21 | 1 | \$3,409 | \$4,950 | \$4,950 | 1.18 | \$5,251 | \$7,042 | \$7,042 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 21 | 8 | \$3,409 | \$4,821 | \$4,950 | 1.15 | \$5,251 | \$6,893 | \$7,042 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 21 | 2 | \$3,409 | \$4,434 | \$4,950 | 1.06 | \$5,251 | \$6,443 | \$7,042 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 17 | \$3,329 | \$4,518 | \$4,836 | 1.11 | \$5,226 | \$6,626 | \$7,008 |
| 4419 | STATEWIDE Weighted Average |  |  |  | 21 | \$3,430 | \$4,650 | \$4,930 | 1.11 | \$5,374 | \$6,823 | \$7,160 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
|  | $\begin{gathered} \text { Ag } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 96.7\% | 109.3\% | 95.6\% | 106.5\% | 117.2\% | 104.6\% |
| 96.7\% | 109.3\% | 95.6\% | 106.5\% | 117.2\% | 104.6\% |
| 79.8\% | 85.3\% | 82.9\% | 91.9\% | 95.8\% | 93.0\% |
| 85.5\% | 103.8\% | 88.7\% | 93.2\% | 107.7\% | 94.3\% |
| 85.5\% | 101.1\% | 88.7\% | 93.2\% | 105.4\% | 94.3\% |
| 85.5\% | 92.9\% | 88.7\% | 93.2\% | 98.5\% | 94.3\% |
| 83.5\% | 94.7\% | 86.7\% | 92.7\% | 101.4\% | 93.9\% |
| 86.0\% | 97.5\% | 88.4\% | 95.3\% | 104.4\% | 95.9\% |



| 4422 | VE | WEIGHTED MA |  |  | 14 | 847 | \$3,541 | \$4,210 | \$4,453 |  | \$5,417 | \$6,211 | \$6,497 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| то |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET |  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min |  | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | OAI | SEIU STRIKEABLE INST COALITION | A | P | 21 | 1 | \$3,409 | \$4,727 | \$4,950 | 1.13 | \$5,251 | \$6,783 | \$7,042 | 96.3\% | 112.3\% | 111.2\% | 96.9\% | 109.2\% | 108.4\% |
|  | OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 21 | 12 | \$3,409 | \$4,804 | \$4,950 | 1.15 | \$5,251 | \$6,873 | \$7,042 | 96.3\% | 114.1\% | 111.2\% | 96.9\% | 110.7\% | 108.4\% |
|  | OXN | SEIU NONSTRIKE ODOT COALITION | A | P | 21 | 5 | \$3,731 | \$5,327 | \$5,424 | 1.16 | \$5,625 | \$7,481 | \$7,594 | 105.4\% | 126.5\% | 121.8\% | 103.9\% | 120.4\% | 116.9\% |
|  | OXS | SEIU SEAS NON-STRIKE ODOT COAL | A | P | 21 | 1 | \$3,731 | \$3,731 | \$5,424 | 0.82 | \$5,625 | \$5,625 | \$7,594 | 105.4\% | 88.6\% | 121.8\% | 103.9\% | 90.6\% | 116.9\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 19 | \$3,511 | \$4,881 | \$5,100 | 1.13 | \$5,375 | \$6,963 | \$7,216 | 99.1\% | 116.0\% | 114.5\% | 99.2\% | 112.1\% | 111.1\% |
|  | 4422 | STATEWIDE Weighted Average |  |  |  | 19 | \$3,511 | \$4,881 | \$5,100 | 1.13 | \$5,369 | \$6,963 | \$7,216 | 99.1\% | 116.0\% | 114.5\% | 99.1\% | 112.1\% | 111.1\% |



> OREGON COMPARISON
> TO

MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 23 T | 33 | \$4,671 | \$5,505 | \$5,631 | 1.07 | \$6,718 | \$7,688 | \$7,834 | 118.5\% | 119.0\% | 115.7\% | 115.7\% | 114.5\% | 113.5\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 33 | \$4,671 | \$5,505 | \$5,631 | 1.07 | \$6,718 | \$7,688 | \$7,834 | 118.5\% | 119.0\% | 115.7\% | 115.7\% | 114.5\% | 113.5\% |
| 4437 | STATEWIDE Weighted Average |  |  |  | 33 | \$4,671 | \$5,505 | \$5,631 | 1.07 | \$6,718 | \$7,688 | \$7,834 | 118.5\% | 119.0\% | 115.7\% | 115.7\% | 114.5\% | 113.5\% |



OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | arket Co | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | a and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |  | Avg | SR Max | SR Min | Avg | SR Max |
| OAO | SEIU STRIKEABL | A | P | 26B | 43 | \$5,189 | \$6,195 | \$6,280 | 1.08 | \$7,320 | \$8,489 | \$8,589 | 126.0\% | 119.5\% | 114.0\% | 121.9\% | 116.6\% | 112.3\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 43 | \$5,189 | \$6,195 | \$6,280 | 1.08 | \$7,320 | \$8,489 | \$8,589 | 126.0\% | 119.5\% | 114.0\% | 121.9\% | 116.6\% | 112.3\% |
| 4438 | STATEWIDE Weighted Average |  |  |  | 43 | \$5,189 | \$6,195 | \$6,280 | 1.08 | \$7,320 | \$8,489 | \$8,589 | 126.0\% | 119.5\% | 114.0\% | 121.9\% | 116.6\% | 112.3\% |



OREGON COMPARISON

то
MARKET

| Repr | Repr Description |  | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMS | MGT SVC SUPERVISORY |  | A | 28 | 6 | \$4,794 | \$6,750 | \$6,740 | 1.17 | \$7,149 | \$9,540 | \$9,528 |
| Management Weighted Average |  |  |  |  | 6 | \$4,794 | \$6,750 | \$6,740 | 1.17 | \$7,149 | \$9,540 | \$9,528 |
| 4439 | STATEWIDE Weighted Average |  |  |  | 6 | \$4,794 | \$6,750 | \$6,740 | 1.17 | \$7,149 | \$9,540 | \$9,528 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR }{ }^{\text {Min }} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \text { ax } \end{aligned}$ |
| 103.5\% | 124.0\% | 117.5\% | 107.5\% | 123.9\% | 119.6\% |
| 103.5\% | 124.0\% | 117.5\% | 107.5\% | 123.9\% | 119.6\% |
| 103.5\% | 124.0\% | 117.5\% | 107.5\% | 123.9\% | 119.6\% |




| 5112 REV | NUE AG |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-WashCo | 348 |  | Personal Property Tax Collector |  | 1 | \$3,875 | \$3,770 | \$4,708 | 0.88 | \$5,895 | \$5,771 | \$6,884 |
| 2018-WA-ThrstnCo | 0702 |  | REVENUE OFFICER |  | 1 | \$3,812 | \$5,070 | \$5,070 | 1.14 | \$5,900 | \$7,416 | \$7,416 |
| County Market | Average |  |  |  | 2 | \$3,843 | \$4,420 | \$4,889 | 1.01 | \$5,898 | \$6,594 | \$7,150 |
| 2018-ST-ID | 04344 | K | Tax Compliance Officer 2 |  | 17 | \$3,431 | \$4,300 | \$6,124 | 0.88 | \$5,245 | \$6,284 | \$8,467 |
| 2018-ST-WA | 174 G | 54 | REVENUE AGENT 3 |  | 22 | \$3,846 | \$5,020 | \$5,170 | 1.11 | \$5,753 | \$7,168 | \$7,349 |
| State Market Average |  |  |  |  | 39 | \$3,665 | \$4,706 | \$5,586 | 0.99 | \$5,532 | \$6,783 | \$7,836 |
| 5112 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 41 | \$3,674 | \$4,692 | \$5,552 |  | \$5,549 | \$6,774 | \$7,803 |



## COMPARISON

TO
MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 21 | 2 | \$3,409 | \$4,950 | \$4,950 | 1.18 | \$5,251 | \$7,042 | \$7,042 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 21 | 3 | \$3,409 | \$4,732 | \$4,950 | 1.13 | \$5,251 | \$6,789 | \$7,042 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 21 | 28 | \$3,409 | \$4,660 | \$4,950 | 1.12 | \$5,251 | \$6,706 | \$7,042 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 33 | \$3,409 | \$4,684 | \$4,950 | 1.12 | \$5,251 | \$6,734 | \$7,042 |
| 5112 | STATEWIDE Weighted Average |  |  |  | 33 | \$3,409 | \$4,684 | \$4,950 | 1.12 | \$5,251 | \$6,734 | \$7,042 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 92.8\% | 105.5\% | 89.2\% | 94.6\% | 104.0\% | 90.3\% |
| 92.8\% | 100.8\% | 89.2\% | 94.6\% | 100.2\% | 90.3\% |
| 92.8\% | 99.3\% | 89.2\% | 94.6\% | 99.0\% | 90.3\% |
| 92.8\% | 99.8\% | 89.2\% | 94.6\% | 99.4\% | 90.3\% |
| 92.8\% | 99.8\% | 89.2\% | 94.6\% | 99.4\% | 90.3\% |


| 5129 C | SUPPOR |  | E MA |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Titl | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 8625 |  | SENIOR |  | 21 | \$4,655 | \$5,630 | \$5,831 | 1.07 | \$6,754 | \$7,922 | \$8,162 |
| 2018-ST-WA | 178 G | 47 | SUPP |  | 99 | \$3,236 | \$4,000 | \$4,348 | 1.05 | \$5,018 | \$5,939 | \$6,358 |
| State Market Average |  |  |  |  | 120 | \$3,484 | \$4,286 | \$4,608 | 1.07 | \$5,322 | \$6,286 | \$6,674 |
| 5129 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 120 | \$3,484 | \$4,286 | \$4,608 |  | \$5,322 | \$6,286 | \$6,674 |

OREGON COMPARISON то
MARKET


| 5207 CLAI | MS REPRES | NT | ATIVE |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-MarionCo | 022 |  | Claims |  | 1 | \$4,113 | \$6,074 | \$5,507 | 1.26 | \$6,462 | \$8,853 | \$8,162 |
| County Market | Average |  |  |  | 1 | \$4,113 | \$6,074 | \$5,507 | 1.26 | \$6,462 | \$8,853 | \$8,162 |
| 2018-CompAnalyst | FA06000851 |  | Claims |  |  | \$3,206 | \$3,792 | \$4,825 | 0.95 | \$4,720 | \$5,392 | \$6,577 |
| Purchased Ma | et Average |  |  |  |  | \$3,206 | \$3,792 | \$4,825 | 0.95 | \$4,720 | \$5,392 | \$6,577 |
| 2018-ST-ID | 08940 | 1 | Risk Ma |  | 1 | \$2,715 | \$3,056 | \$4,850 | 0.79 | \$4,388 | \$4,796 | \$6,942 |
| State Market Average |  |  |  |  | 1 | \$2,715 | \$3,056 | \$4,850 | 0.79 | \$4,388 | \$4,796 | \$6,942 |
| 5207 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 1 | \$3,310 | \$4,179 | \$5,002 |  | \$5,072 | \$6,109 | \$7,065 |

## OREGON

COMPARISON
то
MARKET



5208 OVERALL WEIGHTED MARKET AVERAGE
OMPARISON
TO
MARKET


| 5225 C | CRIMIN | NV | ESTIG |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 8547 |  | SUPER | 2 | \$6,169 | \$7,545 | \$8,036 | 1.06 | \$8,568 | \$10,216 | \$10,805 |
| 2018-ST-NV | 13.241 | 43 | SUPVY |  | \$5,762 |  | \$8,688 |  | \$7,641 |  | \$11,055 |
| State Market Average |  |  |  | 2 | \$6,044 | \$7,545 | \$8,236 | 1.06 | \$8,283 | \$10,216 | \$10,882 |
| 5225 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 2 | \$6,044 | \$7,545 | \$8,236 |  | \$8,283 | \$10,216 | \$10,882 |

OREGON COMPARISON то MARKET

| Repr | Repr Description |  | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMS | MGT SVC SUPERVISORY |  | A | 33 | 2 | \$6,117 | \$8,581 | \$8,581 | 1.17 | \$8,766 | \$11,778 | \$11,778 |
| Mana | gement Weighted Average |  |  |  | 2 | \$6,117 | \$8,581 | \$8,581 | 1.17 | \$8,766 | \$11,778 | \$11,778 |
| 5225 | STATEWIDE Weighted Average |  |  |  | 2 | \$6,117 | \$8,581 | \$8,581 | 1.17 | \$8,766 | \$11,778 | \$11,778 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 101.2\% | 113.7\% | 104.2\% | 105.8\% | 115.3\% | 108.2\% |
| 101.2\% | 113.7\% | 104.2\% | 105.8\% | 115.3\% | 108.2\% |
| 101.2\% | 113.7\% | 104.2\% | 105.8\% | 115.3\% | 108.2\% |


| 5232 IN | SIIGATOR |  |  |  |  |  | SALARY |  |  | SALARY | AND BENER |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 8610 | B | INVESTIGATOR |  | 57 | \$4,707 | \$5,113 | \$6,052 | 0.95 | \$6,817 | \$7,302 | \$8,428 |
| 2018-ST-CA | 8612 | в | SPECIAL INVESTIGATOR |  | 42 | \$4,426 | \$4,856 | \$5,488 | 0.98 | \$6,479 | \$6,994 | \$7,752 |
| 2018-ST-NV | U0900 |  | INVESTIGATOR (EA) |  | 12 |  |  | \$5,872 |  |  |  | \$7,769 |
| 2018-ST-WA | 427Q | 49 | INVESTIGATOR 2 |  | 57 | \$3,452 | \$4,486 | \$4,643 | 1.11 | \$5,278 | \$6,524 | \$6,714 |
| State Market Average |  |  |  |  | 168 | \$4,173 | \$4,814 | \$5,420 | 1.00 | \$6,164 | \$6,935 | \$7,630 |
| 5232 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 168 | \$4,173 | \$4,814 | \$5,420 |  | \$6,164 | \$6,935 | \$7,630 |

OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKEt CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\begin{array}{r} \mathrm{SR}^{\mathrm{to}} \mathrm{~min} \\ \hline \end{array}$ | $\begin{array}{r} \text { to } \\ \text { Avg } \end{array}$ | SR Max | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | Avg | $S R^{\text {to }} \text { Max }$ |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 21 | 4 | \$3,858 | \$5,226 | \$5,332 | 1.14 | \$6,005 | \$7,677 | \$7,806 | 92.5\% | 108.6\% | 98.4\% | 97.4\% | 110.7\% | 102.3\% |
| CP | AOCE AT DOC NONSECURITY | A | A | 21 | 1 | \$3,859 | \$4,845 | \$5,318 | 1.06 | \$6,006 | \$7,211 | \$7,789 | 92.5\% | 100.6\% | 98.1\% | 97.4\% | 104.0\% | 102.1\% |
| Corre | ctions Weighted Average |  |  |  | 5 | \$3,858 | \$5,150 | \$5,329 | 1.12 | \$6,005 | \$7,584 | \$7,803 | 92.5\% | 107.0\% | 98.3\% | 97.4\% | 109.4\% | 102.3\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 21 | 1 | \$3,409 | \$4,950 | \$4,950 | 1.18 | \$5,251 | \$7,042 | \$7,042 | 81.7\% | 102.8\% | 91.3\% | 85.2\% | 101.6\% | 92.3\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 21 | 2 | \$3,409 | \$4,621 | \$4,950 | 1.11 | \$5,251 | \$6,659 | \$7,042 | 81.7\% | 96.0\% | 91.3\% | 85.2\% | 96.0\% | 92.3\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 21 | 4 | \$3,409 | \$4,591 | \$4,950 | 1.10 | \$5,251 | \$6,625 | \$7,042 | 81.7\% | 95.4\% | 91.3\% | 85.2\% | 95.5\% | 92.3\% |
| UA | UNREPRESENTED | A | A | 21 | 7 | \$3,182 | \$4,162 | \$4,626 | 1.07 | \$5,178 | \$6,376 | \$6,943 | 76.3\% | 86.4\% | 85.3\% | 84.0\% | 91.9\% | 91.0\% |
| Non-C | Corrections/Non-Management Weighted A | age |  |  | 14 | \$3,296 | \$4,406 | \$4,788 | 1.09 | \$5,215 | \$6,535 | \$6,993 | 79.0\% | 91.5\% | 88.3\% | 84.6\% | 94.2\% | 91.6\% |
| 5232 | STATEWIDE Weighted Average |  |  |  | 19 | \$3,444 | \$4,602 | \$4,930 | 1.10 | \$5,423 | \$6,811 | \$7,206 | 82.5\% | 95.6\% | 91.0\% | 88.0\% | 98.2\% | 94.4\% |


| 5233 IN | SIIGATOR |  |  |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 8610 | C | INVESTIGATOR |  | 178 | \$5,159 | \$6,477 | \$6,651 | 1.10 | \$7,358 | \$8,937 | \$9,146 |
| 2018-ST-ID | 08933 | L | Fraud Investigator |  | 13 | \$3,872 | \$4,677 | \$6,915 | 0.85 | \$5,772 | \$6,735 | \$9,413 |
| 2018-ST-NV | U0903 |  | CHIEF INVESTIGATOR |  | 1 |  |  | \$7,814 |  |  |  | \$10,036 |
| 2018-ST-WA | 427R | 57 | INVESTIGATOR 3 |  | 111 | \$4,172 | \$5,348 | \$5,608 | 1.09 | \$6,146 | \$7,563 | \$7,876 |
| State Market Average |  |  |  |  | 303 | \$4,741 | \$5,985 | \$6,284 | 1.01 | \$6,845 | \$8,338 | \$8,695 |
| 5233 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 303 | \$4,741 | \$5,985 | \$6,284 |  | \$6,845 | \$8,338 | \$8,695 |

OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Arket CO | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BENE |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }_{\text {to }}^{\text {max }}$ | $\operatorname{SR}^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\text { SR }{ }^{\text {to }} \text { Max }$ |
| MMN | MGT SVC NONSUPERVISORY | A | A | 25 | 18 | \$4,154 | \$5,568 | \$5,828 | 1.12 | \$6,366 | \$8,095 | \$8,413 | 87.6\% | 93.0\% | 92.7\% | 93.0\% | 97.1\% | 96.8\% |
| Mana | gement Weighted Average |  |  |  | 18 | \$4,154 | \$5,568 | \$5,828 | 1.12 | \$6,366 | \$8,095 | \$8,413 | 87.6\% | 93.0\% | 92.7\% | 93.0\% | 97.1\% | 96.8\% |
|  | AFSCME AT CONST CONTRACTORS BD | A | A | 25 | 2 | \$3,831 | \$5,210 | \$5,599 | 1.10 | \$5,972 | \$7,657 | \$8,133 | 80.8\% | 87.0\% | 89.1\% | 87.2\% | 91.8\% | 93.5\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 25 | 33 | \$4,096 | \$5,790 | \$5,993 | 1.15 | \$6,050 | \$8,018 | \$8,255 | 86.4\% | 96.7\% | 95.4\% | 88.4\% | 96.2\% | 94.9\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 25 | 2 | \$4,096 | \$5,144 | \$5,993 | 1.02 | \$6,050 | \$7,268 | \$8,255 | 86.4\% | 85.9\% | 95.4\% | 88.4\% | 87.2\% | 94.9\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 25 | 32 | \$4,096 | \$5,603 | \$5,993 | 1.11 | \$6,050 | \$7,801 | \$8,255 | 86.4\% | 93.6\% | 95.4\% | 88.4\% | 93.6\% | 94.9\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 69 | \$4,088 | \$5,667 | \$5,982 | 1.13 | \$6,047 | \$7,886 | \$8,251 | 86.2\% | 94.7\% | 95.2\% | 88.4\% | 94.6\% | 94.9\% |
| 5233 | STATEWIDE Weighted Average | ( |  |  | 87 | \$4,102 | \$5,647 | \$5,950 | 1.12 | \$6,113 | \$7,929 | \$8,285 | 86.5\% | 94.4\% | 94.7\% | 89.3\% | 95.1\% | 95.3\% |



OREGON COMPARISON TO

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  |
| AR | AFSCME AT REAL ESTATE AGENCY | A | A | 26 | 7 | \$4,013 | \$5,567 | \$5,867 | 1.13 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 26 | 2 | \$4,295 | \$5,996 | \$6,280 | 1.13 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 9 | \$4,076 | \$5,662 | \$5,959 | 1.13 |
| 5235 | STATEWIDE Weighted Average |  |  |  | 9 | \$4,076 | \$5,662 | \$5,959 | 1.13 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 100.1\% | 85.1\% | 90.2\% | 107.5\% | 90.3\% | 97.1\% |
| 107.1\% | 91.6\% | 96.6\% | 109.0\% | 92.1\% | 98.5\% |
| 101.6\% | 86.5\% | 91.6\% | 107.9\% | 90.7\% | 97.4\% |
| 101.6\% | 86.5\% | 91.6\% | 107.9\% | 90.7\% | 97.4\% |



5240 OVERALL WEIGHTED MARKET AVERAGE
40 \$3,548 $\$ 4,582 \quad \$ 4,921$
OREGON COMPARISON TO
MARKET

|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | $P$ | 21 | 2 | \$3,409 | \$4,232 | \$4,950 | 1.01 | \$5,251 | \$6,208 | \$7,042 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 2 | \$3,409 | \$4,232 | \$4,950 | 1.01 | \$5,251 | \$6,208 | \$7,042 |
| 5240 | STATEWIDE Weighted Average |  |  |  | 2 | \$3,409 | \$4,232 | \$4,950 | 1.01 | \$5,251 | \$6,208 | \$7,042 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ |  |
| 96.1\% | 92.4\% | 100.6\% | 97.3\% | 93.5\% | 99.9\% |
| 96.1\% | 92.4\% | 100.6\% | 97.3\% | 93.5\% | 99.9\% |
| 96.1\% | 92.4\% | 100.6\% | 97.3\% | 93.5\% | 99.9\% |


| 5241 C | RIGHTS I |  | GATOR 2 |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 9547 |  | FAIR EMPLOYMENT AND HOUSING |  | 12 | \$4,871 | \$5,998 | \$6,097 | 1.09 | \$7,013 | \$8,363 | \$8,482 |
| 2018-ST-ID | 05928 | L | Civil Rights Investigator, Senior |  | 2 | \$3,872 | \$5,105 | \$6,915 | 0.92 | \$5,772 | \$7,247 | \$9,413 |
| 2018-ST-NV | 11.358 | 32 | COMPLIANCE INVESTIGATOR 2 |  | 46 | \$3,570 |  | \$5,269 |  | \$5,083 |  | \$7,066 |
| 2018-ST-WA | 427 R | 57 | INVESTIGATOR 3 |  | 46 | \$4,172 | \$5,348 | \$5,608 | 1.09 | \$6,146 | \$7,563 | \$7,876 |
| State Market Average |  |  |  |  | 105 | \$3,985 | \$5,471 | \$5,542 | 1.03 | \$5,777 | \$7,714 | \$7,623 |
| 5241 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 105 | \$3,985 | \$5,471 | \$5,542 |  | \$5,777 | \$7,714 | \$7,623 | 524

OVERALL WEIGHTED MARKET AVERAGE
OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKEt CO | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{10} \mathrm{M}$ | Avg | SR Max | SR Min | Avg | SR ${ }_{\text {Max }}$ |
| OAS | SEIU STRIKEABL | A | P | 26 | 14 | \$4,295 | \$4,821 | \$6,280 | 0.91 | \$6,281 | \$6,893 | \$8,589 | 107.8\% | 88.1\% | 113.3\% | 108.7\% | 89.4\% | 112.7\% |
| Non-C | orrections/Non-M |  |  |  | 14 | \$4,295 | \$4,821 | \$6,280 | 0.91 | \$6,281 | \$6,893 | \$8,589 | 107.8\% | 88.1\% | 113.3\% | 108.7\% | 89.4\% | 112.7\% |
| 5241 | STATEWIDE |  |  |  | 14 | \$4,295 | \$4,821 | \$6,280 | 0.91 | \$6,281 | \$6,893 | \$8,589 | 107.8\% | 88.1\% | 113.3\% | 108.7\% | 89.4\% | 112.7\% |



5246
OVERALL WEIGHTED MARKET AVERAG
$\begin{array}{lll}\$ 3,446 & \$ 4,387 & \$ 5,208\end{array}$

COMPARISON
то
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  |  |  | SR Min |  |  |  | Avg | SR Max | SR Min | Avg | SR Max |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max | $\text { SR }^{\text {to }} \text { Min }$ | $\begin{array}{r} \text { to } \\ \text { Avg } \end{array}$ | $\text { SR }^{\text {to }} \text { Max }$ | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }^{\text {to }}{ }_{\text {ax }}$ |
| AF | AFSCME AT OSP FIRE MARSHAL | A | A | 21 | 1 | \$3,182 | \$4,417 | \$4,626 |  | 1.13 | \$5,178 | \$6,688 | \$6,943 | 92.3\% | 100.7\% | 88.8\% | 98.5\% | 107.4\% | 94.5\% |
| AR | AFSCME AT REAL ESTATE AGENCY | A | A | 21 | 3 | \$3,182 | \$4,489 | \$4,626 |  | 1.15 | \$5,178 | \$6,776 | \$6,943 | 92.3\% | 102.3\% | 88.8\% | 98.5\% | 108.8\% | 94.5\% |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 21 | 2 | \$3,182 | \$3,412 | \$4,626 | 0.87 | \$5,178 | \$5,459 | \$6,943 | 92.3\% | 77.8\% | 88.8\% | 98.5\% | 87.7\% | 94.5\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | $P$ | 21 | 18 | \$3,409 | \$4,322 | \$4,950 | 1.03 | \$5,251 | \$6,313 | \$7,042 | 98.9\% | 98.5\% | 95.1\% | 99.9\% | 101.4\% | 95.8\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 21 | 1 | \$3,409 | \$3,918 | \$4,950 | 0.94 | \$5,251 | \$5,843 | \$7,042 | 98.9\% | 89.3\% | 95.1\% | 99.9\% | 93.8\% | 95.8\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 21 | 27 | \$3,409 | \$4,551 | \$4,950 | 1.09 | \$5,251 | \$6,579 | \$7,042 | 98.9\% | 103.8\% | 95.1\% | 99.9\% | 105.7\% | 95.8\% |
| UA | UNREPRESENTED | A | A | 21 | 10 | \$3,182 | \$4,369 | \$4,626 | 1.12 | \$5,178 | \$6,630 | \$6,943 | 92.3\% | 99.6\% | 88.8\% | 98.5\% | 106.5\% | 94.5\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 62 | \$3,350 | \$4,403 | \$4,866 | 1.07 | \$5,232 | \$6,473 | \$7,017 | 97.2\% | 100.4\% | 93.4\% | 99.5\% | 104.0\% | 95.5\% |
| 5246 | STATEWIDE Weighted Average |  |  |  | 62 | \$3,350 | \$4,403 | \$4,866 | 1.07 | \$5,232 | \$6,473 | \$7,017 | 97.2\% | 100.4\% | 93.4\% | 99.5\% | 104.0\% | 95.5\% |



OREGON
COMPARISON

TO

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMC | MGT SVC NSUPV CONFIDENTIAL | A | A | 25 | 1 | \$4,154 | \$5,828 | \$5,828 | 1.17 | \$6,366 | \$8,413 | \$8,413 |
| Mana | gement Weighted Average |  |  |  | 1 | \$4,154 | \$5,828 | \$5,828 | 1.17 | \$6,366 | \$8,413 | \$8,413 |
| AB | AFSCME AT CONST CONTRACTORS BD | A | A | 25 | 20 | \$3,831 | \$5,011 | \$5,599 | 1.06 | \$5,972 | \$7,414 | \$8,133 |
| AF | AFSCME AT OSP FIRE MARSHAL | A | A | 25 | 5 | \$3,831 | \$5,176 | \$5,599 | 1.10 | \$5,972 | \$7,616 | \$8,133 |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 25 | 2 | \$3,831 | \$4,216 | \$5,599 | 0.89 | \$5,972 | \$6,442 | \$8,133 |
| AR | AFSCME AT REAL ESTATE AGENCY | A | A | 25 | 1 | \$3,831 | \$4,626 | \$5,599 | 0.98 | \$5,972 | \$6,943 | \$8,133 |
| AS | OR PUB SAFETY ASSOC AT DPSST | A | A | 25 | 3 | \$3,829 | \$5,070 | \$5,599 | 1.08 | \$5,969 | \$7,486 | \$8,133 |
| AT | AFSCME AT DCBS BUILDING CODES | A | A | 25 | 4 | \$3,831 | \$5,356 | \$5,599 | 1.14 | \$5,972 | \$7,836 | \$8,133 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 25 | 203 | \$4,096 | \$5,445 | \$5,993 | 1.08 | \$6,050 | \$7,618 | \$8,255 |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 25 | 6 | \$4,096 | \$5,099 | \$5,993 | 1.01 | \$6,050 | \$7,216 | \$8,255 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 25 | 141 | \$4,096 | \$5,476 | \$5,993 | 1.09 | \$6,050 | \$7,654 | \$8,255 |
| UA | UNREPRESENTED | A | A | 25 | 61 | \$3,829 | \$5,058 | \$5,599 | 1.07 | \$5,969 | \$7,471 | \$8,133 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Stox }} \end{aligned}$ |
| 96.2\% | 104.4\% | 90.0\% | 102.1\% | 109.9\% | 95.8\% |
| 96.2\% | 104.4\% | 90.0\% | 102.1\% | 109.9\% | 95.8\% |
| 88.7\% | 89.8\% | 86.5\% | 95.8\% | 96.8\% | 92.6\% |
| 88.7\% | 92.7\% | 86.5\% | 95.8\% | 99.4\% | 92.6\% |
| 88.7\% | 75.5\% | 86.5\% | 95.8\% | 84.1\% | 92.6\% |
| 88.7\% | 82.9\% | 86.5\% | 95.8\% | 90.7\% | 92.6\% |
| 88.7\% | 90.8\% | 86.5\% | 95.7\% | 97.8\% | 92.6\% |
| 88.7\% | 96.0\% | 86.5\% | 95.8\% | 102.3\% | 92.6\% |
| 94.9\% | 97.6\% | 92.5\% | 97.0\% | 99.5\% | 94.0\% |
| 94.9\% | 91.4\% | 92.5\% | 97.0\% | 94.2\% | 94.0\% |
| 94.9\% | 98.1\% | 92.5\% | 97.0\% | 99.9\% | 94.0\% |
| 88.7\% | 90.6\% | 86.5\% | 95.7\% | 97.6\% | 92.6\% |


| 5247 COMPLIANCE SPECIALIST 2 (Continued) |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | Salary |  | Salary and Benefits |  |  |
|  |  | $\begin{array}{lll}\text { Pay } & \text { Rng } \\ \text { Opt } & \text { Opt }\end{array}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | SR Max | SR Min | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | SR Max |
| Non-Corrections/Non-Management Weighted Average |  |  |  | 446 | \$4,039 | \$5,364 | \$5,908 | 1.08 | \$6,033 | \$7,589 | \$8,229 | 93.5\% | 96.1\% | 91.2\% | 96.7\% | 99.1\% | 93.7\% |
| 5247 | STATEWIDE W |  |  | 447 | \$4,039 | \$5,365 | \$5,908 | 1.08 | \$6,033 | \$7,591 | \$8,229 | 93.5\% | 96.1\% | 91.2\% | 96.8\% | 99.1\% | 93.7\% |




| 5248 COMPLIANCE SPECIALIST 3 (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Be | nefits |
|  |  | Pay Rng Opt Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SRMin } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {StMax }} \end{aligned}$ |
| Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max |  |  |  |  |  |  |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 171 | \$4,870 | \$6,419 | \$7,131 | 1.07 | \$7,020 | \$8,843 | \$9,680 | 105.1\% | 112.8\% | 98.0\% | 105.6\% | 111.9\% | 98.8\% |
| 5248 | STATEWIDE Weighted Average |  |  |  | 187 | \$4,884 | \$6,425 | \$7,126 | 1.07 | \$7,056 | \$8,875 | \$9,701 | 105.4\% | 112.9\% | 97.9\% | 106.1\% | 112.3\% | 99.0\% |



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| Repr |  | Pay Rng <br> Opt $\frac{\text { Opt }}{}$ |  | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  | SALARY |  | SALARY AND BENEFITS |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  |  | Emp Avg | SR Max | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | SR Max | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | $\text { SR }^{\text {to }}{ }_{\text {ax }}$ |
| AT | AFSCME AT DCBS BUILDING CODES | A | A |  | 25 | 7 | \$3,831 | \$5,599 | \$5,599 | 1.19 | \$5,972 | \$8,133 | \$8,133 | 87.3\% | 96.1\% | 90.0\% | 96.0\% | 99.9\% | 96.9\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 7 | \$3,831 | \$5,599 | \$5,599 | 1.19 | \$5,972 | \$8,133 | \$8,133 | 87.3\% | 96.1\% | 90.0\% | 96.0\% | 99.9\% | 96.9\% |
| 5342 | STATEWIDE Weighted Average |  |  |  |  | 7 | \$3,831 | \$5,599 | \$5,599 | 1.19 | \$5,972 | \$8,133 | \$8,133 | 87.3\% | 96.1\% | 90.0\% | 96.0\% | 99.9\% | 96.9\% |



5346 OVERALL WEIGHTED MARKET AVERAGE
OREGON COMPARISON

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MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 90.1\% | 106.9\% | 90.9\% | 95.7\% | 109.5\% | 95.4\% |
| 90.1\% | 106.9\% | 90.9\% | 95.7\% | 109.5\% | 95.4\% |
| 90.1\% | 106.9\% | 90.9\% | 95.7\% | 109.5\% | 95.4\% |



5353 OVERALL WEIGHTED MARKET AVERAGE OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| AT | AFSCME AT DCBS BUILDING CODES | A | A | 27 | 7 | \$4,216 | \$6,074 | \$6,157 | 1.17 | \$6,442 | \$8,714 | \$8,815 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 7 | \$4,216 | \$6,074 | \$6,157 | 1.17 | \$6,442 | \$8,714 | \$8,815 |
| 5353 | STATEWIDE Weighted Average |  |  |  | 7 | \$4,216 | \$6,074 | \$6,157 | 1.17 | \$6,442 | \$8,714 | \$8,815 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
| 112.4\% | 126.7\% | 101.3\% | 115.6\% | 126.6\% | 105.6\% |
| 112.4\% | 126.7\% | 101.3\% | 115.6\% | 126.6\% | 105.6\% |
| 112.4\% | 126.7\% | 101.3\% | 115.6\% | 126.6\% | 105.6\% |


| 5420 | TOCK BR |  | NSPECTOR |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 0303 |  | BRAND INSPECTOR |  | 10 | \$2,944 | \$3,516 | \$3,609 | 1.07 | \$4,703 | \$5,389 | \$5,501 |
| 2018-ST-ID | 00292 | 1 | Brand Inspector |  | 12 | \$2,715 | \$3,212 | \$4,850 | 0.83 | \$4,388 | \$4,983 | \$6,942 |
| 2018-ST-NV | 01.514 | 20 | DEPUTY BRAND INSP |  |  | \$2,216 |  | \$3,158 |  | \$3,503 |  | \$4,603 |
| 2018-ST-WA | 566F | 33 | BRAND INSPECTOR 1 |  | 12 | \$2,341 | \$2,869 | \$3,091 | 1.06 | \$3,940 | \$4,576 | \$4,844 |
| State Market Average |  |  |  |  | 34 | \$2,639 | \$3,183 | \$3,842 | 0.97 | \$4,301 | \$4,961 | \$5,742 |
| 5420 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 34 | \$2,639 | \$3,183 | \$3,842 |  | \$4,301 | \$4,961 | \$5,742 |

OREGON COMPARISON

TO



5450 OVERALL WEIGHTED MARKET AVERAGE
10 \$2,496
OREGON
COMPARISON
TO

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND ben |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OBS | SEIU SEAS-STRKE SPEC COALITION | A | P | 15 | 4 | \$2,680 | \$3,619 | \$3,737 | 1.13 | \$4,404 | \$5,495 | \$5,632 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 4 | \$2,680 | \$3,619 | \$3,737 | 1.13 | \$4,404 | \$5,495 | \$5,632 |
| 5450 |  | STATEWIDE Weighted Average |  |  | 4 | \$2,680 | \$3,619 | \$3,737 | 1.13 | \$4,404 | \$5,495 | \$5,632 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { STo } \end{aligned}$ |
| 107.4\% | 133.9\% | 109.7\% | 110.2\% | 125.4\% | 111.0\% |
| 107.4\% | 133.9\% | 109.7\% | 110.2\% | 125.4\% | 111.0\% |
| 107.4\% | 133.9\% | 109.7\% | 110.2\% | 125.4\% | 111.0\% |



5451 OVERALL WEIGHTED MARKET AVERAGE
5 \$ $\$ 3,006$
OREGON
COMPARISON
TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Atg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
| 95.9\% | 112.4\% | 104.3\% | 98.9\% | 109.3\% | 104.5\% |
| 95.9\% | 112.4\% | 104.3\% | 98.9\% | 109.3\% | 104.5\% |
| 95.9\% | 112.4\% | 104.3\% | 98.9\% | 109.3\% | 104.5\% |



OREGON COMPARISON

то
MARKET


| 5519 FOR | E PROTE |  | FFIC |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | LG12000 |  | Police P |  |  | \$3,878 | \$4,821 | \$5,805 | 1.00 | \$5,491 | \$6,573 | \$7,701 |
| Purchased Market Average |  |  |  |  |  | \$3,878 | \$4,821 | \$5,805 | 1.00 | \$5,491 | \$6,573 | \$7,701 |
| 2018-ST-CA | 1960 |  | SECUR |  | 2 | \$3,196 | \$3,700 | \$4,070 | 1.02 | \$5,005 | \$5,610 | \$6,053 |
| State Market Average |  |  |  |  | 2 | \$3,196 | \$3,700 | \$4,070 | 1.02 | \$5,005 | \$5,610 | \$6,053 |
| 5519 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 2 | \$3,406 | \$4,045 | \$4,604 |  | \$5,155 | \$5,906 | \$6,560 |

OREGON COMPARISON

то

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKEt CO | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\text { SR }^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $S_{\text {So }}^{\text {to }} \text { max }$ | $\begin{gathered} \mathrm{SR}_{\mathrm{Min}} \\ \hline \end{gathered}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }^{\text {to }} \text { Max }$ |
| AU | AFSCME AT MILITARY |  | A | 18Q | 10 | \$2,796 | \$3,728 | \$4,012 | 1.10 | \$4,706 | \$5,845 | \$6,193 | 82.1\% | 92.2\% | 87.1\% | 91.3\% | 99.0\% | 94.4\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 10 | \$2,796 | \$3,728 | \$4,012 | 1.10 | \$4,706 | \$5,845 | \$6,193 | 82.1\% | 92.2\% | 87.1\% | 91.3\% | 99.0\% | 94.4\% |
| 5519 | STATEWIDE Weighted Average |  |  |  | 10 | \$2,796 | \$3,728 | \$4,012 | 1.10 | \$4,706 | \$5,845 | \$6,193 | 82.1\% | 92.2\% | 87.1\% | 91.3\% | 99.0\% | 94.4\% |


| 5550 PAR | ING SERV |  | EPRESENTATI |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-MIL-NWHCS | 09.13 |  | Parking Attendant | 7 | 13 | \$2,497 | \$2,920 | \$3,339 | 1.00 | \$3,906 | \$4,392 | \$4,872 |
| Purchased M | et Average |  |  | 7 | 13 | \$2,497 | \$2,920 | \$3,339 | 1.00 | \$3,906 | \$4,392 | \$4,872 |
| 2018-ST-ID | 01930 | F | Parking Specialist |  | 1 | \$1,780 | \$2,459 | \$3,176 | 0.97 | \$3,270 | \$4,081 | \$4,940 |
| 2018-ST-NV | 11.271 | 25 | UNIVERSITY PARKIN |  |  | \$2,687 |  | \$3,886 |  | \$4,053 |  | \$5,452 |
| 2018-ST-WA | 386E | 38 | PARKING GUIDE |  |  | \$2,623 |  | \$3,485 |  | \$4,279 |  | \$5,319 |
| State Market Average |  |  |  |  | 1 | \$2,363 | \$2,459 | \$3,516 | 0.97 | \$3,867 | \$4,081 | \$5,237 |
| 5550 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 7 | 14 | \$2,472 | \$2,887 | \$3,372 |  | \$3,899 | \$4,370 | \$4,940 |

то
MARKET


| 5561 DEP | TY STATE |  | MARSHAL |  |  |  | SALARY |  |  | SALARY | AND BENE | FITS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-WA-ClarkCo | 300 |  | Deputy Fire Marshal |  |  | \$5,608 |  | \$6,824 |  | \$8,129 |  | \$9,593 |
| 2018-WA-KingCo | 5301200 |  | Fire Marshal Deputy II |  | 4 | \$5,953 | \$7,459 | \$7,546 | 1.11 | \$8,637 | \$10,451 | \$10,556 |
| County Mark | verage |  |  |  | 4 | \$5,884 | \$7,459 | \$7,402 | 1.11 | \$8,536 | \$10,451 | \$10,364 |
| 2018-ST-CA | 9013 | A | DEPUTY STATE FIRE MARSHAL III (\% |  | 13 | \$6,064 | \$7,275 | \$7,822 | 1.05 | \$8,442 | \$9,893 | \$10,549 |
| 2018-ST-ID | 08963 | L | Fire Marshal, Deputy |  | 5 | \$3,872 | \$4,561 | \$6,915 | 0.82 | \$5,772 | \$6,597 | \$9,413 |
| 2018-ST-WA | 396L | 59 | DEPUTY STATE FIRE MARSHAL |  | 13 | \$4,348 | \$5,596 | \$5,850 | 1.10 | \$6,358 | \$7,861 | \$8,167 |
| State Market Average |  |  |  |  | 32 | \$4,994 | \$6,138 | \$6,848 | 0.99 | \$7,142 | \$8,515 | \$9,367 |
| 5561 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 36 | \$5,116 | \$6,287 | \$6,924 |  | \$7,333 | \$8,733 | \$9,503 |

OREGON COMPARISON

TO
MARKET

| Repr | Repr Description |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AF | AFSCME AT OSP FIRE MARSHAL |  | A | 31 | 13 | \$5,084 | \$7,181 | \$7,426 | 1.15 | \$7,503 | \$10,067 | \$10,366 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 13 | \$5,084 | \$7,181 | \$7,426 | 1.15 | \$7,503 | \$10,067 | \$10,366 |
| 5561 | STATEWIDE Weighted Average |  |  |  | 13 | \$5,084 | \$7,181 | \$7,426 | 1.15 | \$7,503 | \$10,067 | \$10,366 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{gathered} \text { SR Min } \\ \text { SR } \\ \text { SR Min } \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 99.4\% | 114.2\% | 107.2\% | 102.3\% | 115.3\% | 109.1\% |
| 99.4\% | 114.2\% | 107.2\% | 102.3\% | 115.3\% | 109.1\% |
| 99.4\% | 114.2\% | 107.2\% | 102.3\% | 115.3\% | 109.1\% |



5562 COMPARISON

то
MARKET


561

OVERALL WEIGHTED MARKET AVERAGE
13

| Repr | Repr Description |  | Opt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMN | MGT SVC NONSUPERVISORY |  | A | 28 | 9 | \$4,794 | \$6,364 | \$6,740 | 1.10 | \$7,149 | \$9,068 | \$9,528 |
| Mana | gement Weighted Average |  |  |  | 9 | \$4,794 | \$6,364 | \$6,740 | 1.10 | \$7,149 | \$9,068 | \$9,528 |
| 5617 | STATEWIDE Weighted Average |  |  |  | 9 | \$4,794 | \$6,364 | \$6,740 | 1.10 | \$7,149 | \$9,068 | \$9,528 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SRMin } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \\ & \text { SR Max } \end{aligned}$ |
| 100.8\% | 111.9\% | 96.7\% | 106.7\% | 114.4\% | 102.5\% |
| 100.8\% | 111.9\% | 96.7\% | 106.7\% | 114.4\% | 102.5\% |
| 100.8\% | 111.9\% | 96.7\% | 106.7\% | 114.4\% | 102.5\% |



## OREGON

COMPARISON
TO
MARKET


| 5631 TAX | AUDITOR |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-WashCo | 392 |  | Personal Property Tax Auditor |  | 2 | \$4,961 | \$5,865 | \$6,029 | 1.07 | \$7,184 | \$8,256 | \$8,450 |
| County Mark | Average |  |  |  | 2 | \$4,961 | \$5,865 | \$6,029 | 1.07 | \$7,184 | \$8,256 | \$8,450 |
| 2018-ST-CA | 4361 |  | ASSOCIATE TAX AUDITOR, FRANCF |  | 103 | \$4,888 | \$5,763 | \$6,427 | 1.02 | \$7,033 | \$8,081 | \$8,878 |
| 2018-ST-ID | 04336 | L | Tax Auditor 2 |  | 24 | \$3,872 | \$4,126 | \$6,915 | 0.75 | \$5,772 | \$6,077 | \$9,413 |
| 2018-ST-NV | 07.154 | 34 | AUDITOR 2 |  | 103 | \$3,886 |  | \$5,762 |  | \$5,452 |  | \$7,641 |
| 2018-ST-WA | 155B | 53 | REVENUE AUDITOR 2 |  | 103 | \$3,748 | \$5,037 | \$5,046 | 1.15 | \$5,635 | \$7,188 | \$7,200 |
| State Market Average |  |  |  |  | 334 | \$4,152 | \$5,267 | \$5,830 | 0.96 | \$6,021 | \$7,472 | \$8,015 |
| 5631 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 336 | \$4,157 | \$5,272 | \$5,831 |  | \$6,027 | \$7,479 | \$8,017 |

OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 25 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |
| 5631 | STATEWIDE Weighted Average |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  |
| 58 | \$4,096 | \$4,998 | \$5,993 | 0.99 |
| 58 | \$4,096 | \$4,998 | \$5,993 | 0.99 |
| 58 | \$4,096 | \$4,998 | \$5,993 | 0.99 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 98.5\% | 94.8\% | 102.8\% | 100.4\% | 94.9\% | 103.0\% |
| 98.5\% | 94.8\% | 102.8\% | 100.4\% | 94.9\% | 103.0\% |
| 98.5\% | 94.8\% | 102.8\% | 100.4\% | 94.9\% | 103.0\% |


| 5632 TA | AUDITOR |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-ID | 04334 | M | Tax Auditor 3 |  | 38 | \$4,377 | \$5,157 | \$7,820 | 0.82 | \$6,377 | \$7,310 | \$10,496 |
| 2018-ST-NV | 07.148 | 36 | AUDITOR 3 |  | 19 | \$4,238 |  | \$6,305 |  | \$5,863 |  | \$8,275 |
| 2018-ST-WA | 155 C | 57 | REVENUE AUDITOR 3 |  | 38 | \$4,142 | \$5,744 | \$5,568 | 1.18 | \$6,110 | \$8,040 | \$7,828 |
| State Market Average |  |  |  |  | 96 | \$4,256 | \$5,450 | \$6,616 | 0.98 | \$6,168 | \$7,675 | \$8,985 |
| 5632 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 96 | \$4,256 | \$5,450 | \$6,616 |  | \$6,168 | \$7,675 | \$8,985 |

5632 OVERALL WEIGHTED MARKET AVERAG

| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SRMin } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 111.1\% | 114.9\% | 104.4\% | 110.0\% | 111.6\% | 103.7\% |
| 111.1\% | 114.9\% | 104.4\% | 110.0\% | 111.6\% | 103.7\% |
| 111.1\% | 114.9\% | 104.4\% | 110.0\% | 111.6\% | 103.7\% |


| 5641 FISC | AUDITO |  |  |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | FA06000007 |  | Internal Auditor I | 225 | 478 | \$3,945 | \$4,672 | \$6,054 | 0.94 | \$5,567 | \$6,401 | \$7,987 |
| Purchased Ma | et Average |  |  | 225 | 478 | \$3,945 | \$4,672 | \$6,054 | 0.94 | \$5,567 | \$6,401 | \$7,987 |
| 2018-ST-CA | 4287 |  | GENERAL AUDITOR II |  | 16 | \$3,872 | \$4,001 | \$5,090 | 0.89 | \$5,815 | \$5,970 | \$7,275 |
| 2018-ST-ID | 04246 | K | Financial Specialist |  | 81 | \$3,431 | \$4,204 | \$6,124 | 0.86 | \$5,245 | \$6,170 | \$8,467 |
| 2018-ST-NV | 07.154 | 34 | AUDITOR 2 |  | 106 | \$3,886 |  | \$5,762 |  | \$5,452 |  | \$7,641 |
| 2018-ST-WA | 1521 | 42 | AUDITOR 2 |  | 7 | \$2,880 | \$3,679 | \$3,846 | 1.09 | \$4,589 | \$5,552 | \$5,753 |
| State Market Average |  |  |  |  | 210 | \$3,676 | \$4,138 | \$5,787 | 0.93 | \$5,371 | \$6,097 | \$7,869 |
| 5641 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 225 | 688 | \$3,863 | \$4,576 | \$5,973 |  | \$5,507 | \$6,347 | \$7,951 |

OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 23 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |
| 5641 | STATEWIDE Weighted Average |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 1 | \$3,737 | \$5,442 | \$5,442 | 1.19 | \$5,632 | \$7,614 | \$7,614 |
| 1 | \$3,737 | \$5,442 | \$5,442 | 1.19 | \$5,632 | \$7,614 | \$7,614 |
| 1 | \$3,737 | \$5,442 | \$5,442 | 1.19 | \$5,632 | \$7,614 | \$7,614 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \text { to } \\ \mathrm{Avg} \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 96.7\% | 118.9\% | 91.1\% | 102.3\% | 120.0\% | 95.8\% |
| 96.7\% | 118.9\% | 91.1\% | 102.3\% | 120.0\% | 95.8\% |
| 96.7\% | 118.9\% | 91.1\% | 102.3\% | 120.0\% | 95.8\% |



OREGON COMPARISON

TO


5646 OVERALL WEIGHTED MARKET AVERAGE
OREGON
COMPARISON
TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
| 95.5\% | 100.8\% | 104.2\% | 96.4\% | 100.0\% | 102.8\% |
| 95.5\% | 100.8\% | 104.2\% | 96.4\% | 100.0\% | 102.8\% |
| 95.5\% | 100.8\% | 104.2\% | 96.4\% | 100.0\% | 102.8\% |



[^1]MARKET

| Repr |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  | SALARY |  |  |  | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SRMax } \\ & \text { SR Max } \end{aligned}$ | $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SR Min } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {So }} \end{aligned}$ |
|  | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 26 | 4 | \$4,013 | \$5,417 | \$5,867 | 1.10 | \$6,194 | \$7,911 | \$8,461 | 85.1\% | 94.6\% | 92.3\% | 91.2\% | 98.5\% | 96.6\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 26 | 8 | \$4,295 | \$5,648 | \$6,280 | 1.07 | \$6,281 | \$7,854 | \$8,589 | 91.1\% | 98.6\% | 98.8\% | 92.5\% | 97.8\% | 98.1\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 26 | 5 | \$4,295 | \$6,223 | \$6,280 | 1.18 | \$6,281 | \$8,522 | \$8,589 | 91.1\% | 108.6\% | 98.8\% | 92.5\% | 106.2\% | 98.1\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 26 | 1 | \$4,295 | \$4,727 | \$6,280 | 0.89 | \$6,281 | \$6,783 | \$8,589 | 91.1\% | 82.5\% | 98.8\% | 92.5\% | 84.5\% | 98.1\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 18 | \$4,232 | \$5,705 | \$6,188 | 1.10 | \$6,262 | \$7,993 | \$8,560 | 89.8\% | 99.6\% | 97.4\% | 92.2\% | 99.6\% | 97.8\% |
| 5647 | STATEWIDE Weighted Average |  |  |  | 18 | \$4,232 | \$5,705 | \$6,188 | 1.10 | \$6,262 | \$7,993 | \$8,560 | 89.8\% | 99.6\% | 97.4\% | 92.2\% | 99.6\% | 97.8\% |



| 5648 | OVERALL WEIGHTED MARKET AVERAGE | 70 | \$5,363 |  | \$7,139 | \$7,572 | \$9,333 | \$9,702 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## COMPARISON

то

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  |
| MMN <br> MMS | MGT SVC NONSUPERVISORY | A | A | 29 | 2 | \$5,032 | \$6,311 | \$7,070 | 1.04 |
|  | MGT SVC SUPERVISORY | A | A | 29 | 1 | \$5,032 | \$7,070 | \$7,070 | 1.17 |
| Management Weighted Average |  |  |  |  | 3 | \$5,032 | \$6,564 | \$7,070 | 1.08 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 29 | 4 | \$4,950 | \$6,691 | \$7,246 | 1.10 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 4 | \$4,950 | \$6,691 | \$7,246 | 1.10 |
| 5648 | STATEWIDE Weighted Average |  |  |  | 7 | \$4,985 | \$6,637 | \$7,171 | 1.09 |


| SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |
| \$7,440 | \$9,003 | \$9,931 |
| \$7,440 | \$9,931 | \$9,931 |
| \$7,440 | \$9,312 | \$9,931 |
| \$7,042 | \$9,067 | \$9,712 |
| \$7,042 | \$9,067 | \$9,712 |
| \$7,213 | \$9,172 | \$9,806 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 93.8\% | 92.6\% | 99.0\% | 98.3\% | 96.5\% | 102.4\% |
| 93.8\% | 103.8\% | 99.0\% | 98.3\% | 106.4\% | 102.4\% |
| 93.8\% | 96.3\% | 99.0\% | 98.3\% | 99.8\% | 102.4\% |
| 92.3\% | 98.2\% | 101.5\% | 93.0\% | 97.1\% | 100.1\% |
| 92.3\% | 98.2\% | 101.5\% | 93.0\% | 97.1\% | 100.1\% |
| 93.0\% | 97.4\% | 100.4\% | 95.3\% | 98.3\% | 101.1\% |


| 5671 S | RITIES EX |  |  |  |  |  | SALARY |  |  | SALAR | AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-ID | 04432 |  | Securit |  |  | \$4,377 |  | \$7,820 |  | \$6,377 |  | \$10,496 |
| 2018-ST-NV | 07.186 | 39 | SECUR |  | 0 | \$4,825 |  | \$7,225 |  | \$6,548 |  | \$9,348 |
| State Market Average |  |  |  |  | 0 | \$4,467 |  | \$7,701 |  | \$6,411 |  | \$10,266 |
| 5671 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 0 | \$4,467 |  | \$7,701 |  | \$6,411 |  | \$10,266 |

OREGON COMPARISON то MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Market CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\text { SR }^{\text {to }} \text { Min }$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | SR Max | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }{ }^{\text {to }} \text { max }$ |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 26 | 4 | \$4,295 | \$5,861 | \$6,280 | 1.11 | \$6,281 | \$8,102 | \$8,589 | 96.1\% | - \% | 81.5\% | 98.0\% | - \% | 83.7\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 4 | \$4,295 | \$5,861 | \$6,280 | 1.11 | \$6,281 | \$8,102 | \$8,589 | 96.1\% | - \% | 81.5\% | 98.0\% | - \% | 83.7\% |
| 5671 | STATEWIDE Weighted Average | 4 |  |  |  | \$4,295 | \$5,861 | \$6,280 | 1.11 | \$6,281 | \$8,102 | \$8,589 | 96.1\% | - \% | 81.5\% | 98.0\% | - \% | 83.7\% |



5675 OVERALL WEIGHTED MARKET AVERAGE OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 24 | 7 | \$3,918 | \$5,393 | \$5,711 | 1.12 | \$5,843 | \$7,558 | \$7,927 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 7 | \$3,918 | \$5,393 | \$5,711 | 1.12 | \$5,843 | \$7,558 | \$7,927 |
| 5675 | STATEWIDE Weighted Average |  |  |  | 7 | \$3,918 | \$5,393 | \$5,711 | 1.12 | \$5,843 | \$7,558 | \$7,927 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Sin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 98.1\% | 113.5\% | 99.0\% | 100.7\% | 110.2\% | 100.4\% |
| 98.1\% | 113.5\% | 99.0\% | 100.7\% | 110.2\% | 100.4\% |
| 98.1\% | 113.5\% | 99.0\% | 100.7\% | 110.2\% | 100.4\% |



OREGON COMPARISON

TO


| 5677 F | NCIAL EX | MIN |  |  |  | SALARY |  |  | SALAR | AND bene |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 4102 |  | SENIOR | 29 | \$5,885 | \$7,249 | \$7,735 | 1.06 | \$8,228 | \$9,862 | \$10,445 |
| 2018-ST-ID | 04419 | M | Finan | 2 | \$4,377 | \$6,254 | \$7,820 | 1.00 | \$6,377 | \$8,623 | \$10,496 |
| 2018-ST-NV | 07.184 | 38 | FINAN | 2 | \$4,618 |  | \$6,905 |  | \$6,306 |  | \$8,975 |
| 2018-ST-WA | 161G | 66 | FINAN | 29 | \$5,170 | \$6,526 | \$6,957 | 1.08 | \$7,349 | \$8,982 | \$9,501 |
| State Market Average |  |  |  | 62 | \$5,461 | \$6,866 | \$7,347 | 1.05 | \$7,694 | \$9,395 | \$9,957 |
| 5677 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 62 | \$5,461 | \$6,866 | \$7,347 |  | \$7,694 | \$9,395 | \$9,957 |

OREGON COMPARISON

TO


| 5706 | STRIAL H | IEN | IST 2 |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-NV | 11.531 | 38 | INDUST | 5 | \$4,618 |  | \$6,905 |  | \$6,306 |  | \$8,975 |
| 2018-ST-WA | 394E | 56 | INDUST | 4 | \$4,045 | \$5,083 | \$5,435 | 1.07 | \$5,993 | \$7,244 | \$7,668 |
| State Market Average |  |  |  | 9 | \$4,356 | \$5,083 | \$6,233 | 1.07 | \$6,163 | \$7,244 | \$8,378 |
| 5706 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 9 | \$4,356 | \$5,083 | \$6,233 |  | \$6,163 | \$7,244 | \$8,378 |

OREGON COMPARISON то MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 27 | 5 | \$4,514 | \$5,955 | \$6,590 | 1.07 | \$6,536 | \$8,211 | \$8,949 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 5 | \$4,514 | \$5,955 | \$6,590 | 1.07 | \$6,536 | \$8,211 | \$8,949 |
| 5706 | STATEWIDE Weighted Average |  |  |  | 5 | \$4,514 | \$5,955 | \$6,590 | 1.07 | \$6,536 | \$8,211 | \$8,949 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SRMin } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 103.6\% | 117.2\% | 105.7\% | 106.1\% | 113.4\% | 106.8\% |
| 103.6\% | 117.2\% | 105.7\% | 106.1\% | 113.4\% | 106.8\% |
| 103.6\% | 117.2\% | 105.7\% | 106.1\% | 113.4\% | 106.8\% |


| 5707 IN | STRIAL H | IEN | IST 3 |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 3856 | A | ASSOC |  | 16 | \$5,271 | \$6,932 | \$7,199 | 1.11 | \$7,492 | \$9,482 | \$9,802 |
| 2018-ST-WA | 394F |  | INDUS |  | 16 | \$4,572 | \$6,046 | \$6,149 | 1.13 | \$6,627 | \$8,404 | \$8,528 |
| State Market Average |  |  |  |  | 32 | \$4,921 | \$6,489 | \$6,674 | 1.12 | \$7,060 | \$8,943 | \$9,165 |
| 5707 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 32 | \$4,921 | \$6,489 | \$6,674 |  | \$7,060 | \$8,943 | \$9,165 |

OREGON COMPARISON то MARKET

| Repr |  | Pay Rng <br> Opt Opt |  | SR | Emps |  |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  | SALARY |  | SALARY AND BENEFITS |  |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | $\mathrm{SR}^{\text {to }} \text { Min }$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }_{\text {to }}^{\text {Max }}$ | $S_{R}^{\mathrm{to}} \mathrm{Min}$ | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | $\text { SR }^{\text {to }} \text { Max }$ |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P |  | 29 | 19 | \$4,950 | \$6,786 | \$7,246 | 1.11 | \$7,042 | \$9,177 | \$9,712 | 100.6\% | 104.6\% | 108.6\% | 99.8\% | 102.6\% | 106.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 19 | \$4,950 | \$6,786 | \$7,246 | 1.11 | \$7,042 | \$9,177 | \$9,712 | 100.6\% | 104.6\% | 108.6\% | 99.8\% | 102.6\% | 106.0\% |
| 5707 | STATEWIDE Weighted Average |  |  |  |  | 19 | \$4,950 | \$6,786 | \$7,246 | 1.11 | \$7,042 | \$9,177 | \$9,712 | 100.6\% | 104.6\% | 108.6\% | 99.8\% | 102.6\% | 106.0\% |



OREGON COMPARISON то MARKET

| Repr Repr Description |  | Pay Rng <br> Opt Opt |  | SR | Emps |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  | SALARY | Group Compa-Ratio Sum Base / Sum SR Mid |  |  | SALARY AND BENEFITS |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  |  | SR Min |  |  |  | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | SR Min | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\text { SR }^{\text {to }} \text { Max }$ | $\mathrm{SR}_{\mathrm{Min}}$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\text { SR }{ }^{\text {to }} \mathrm{Max}$ |
| OAS | SEIU STRIKEABLE SPEC COALITION |  |  | A | $P$ | 31 | 16 | \$5,442 | \$7,795 | \$7,977 | 1.16 | \$7,614 | \$10,350 | \$10,561 | 86.2\% | 93.7\% | 94.3\% | 87.2\% | 93.0\% | 93.4\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 16 | \$5,442 | \$7,795 | \$7,977 | 1.16 | \$7,614 | \$10,350 | \$10,561 | 86.2\% | 93.7\% | 94.3\% | 87.2\% | 93.0\% | 93.4\% |
| 5708 | STATEWIDE Weighted Average |  |  |  |  |  | 16 | \$5,442 | \$7,795 | \$7,977 | 1.16 | \$7,614 | \$10,350 | \$10,561 | 86.2\% | 93.7\% | 94.3\% | 87.2\% | 93.0\% | 93.4\% |



OREGON COMPARISON

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| 5711 OCCUPATIONAL SFTY SPECIALIST 3 |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 2018-ST-WA | 392 G | 58 | SAFETY |  | 23 | \$4,245 | \$5,501 | \$5,713 | 1.10 | \$6,234 | \$7,747 | \$8,002 |
| State Market Average |  |  |  |  | 23 | \$4,245 | \$5,501 | \$5,713 | 1.10 | \$6,234 | \$7,747 | \$8,002 |
| 5711 | OVERALL | HTED | MARKET |  | 23 | \$4,245 | \$5,501 | \$5,713 |  | \$6,234 | \$7,747 | \$8,002 |

OREGON COMPARISON

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OREGON COMPARISON

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MARKET



5733 OVERALL WEIGHTED MARKET AVERAGE
136 \$4,659 $\begin{aligned} & \text { \$5,983 }\end{aligned}$

| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \text { Max } \end{aligned}$ |
| 90.5\% | 87.1\% | 94.5\% | 96.9\% | 91.9\% | 99.5\% |
| 90.5\% | 87.1\% | 94.5\% | 96.9\% | 91.9\% | 99.5\% |
| 90.5\% | 87.1\% | 94.5\% | 96.9\% | 91.9\% | 99.5\% |



OREGON COMPARISON

TO
MARKET


| 5833 R | OAD CO |  | NCE |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-ID | 04520 | L | Safety |  | 2 | \$3,872 | \$4,814 | \$6,915 | 0.87 | \$5,772 | \$6,900 | \$9,413 |
| 2018-ST-WA | 4541 |  | RAIL |  | 1 | \$3,846 | \$4,348 | \$5,170 | 0.96 | \$5,753 | \$6,358 | \$7,349 |
| State Market Average |  |  |  |  | 3 | \$3,861 | \$4,628 | \$6,217 | 0.91 | \$5,764 | \$6,683 | \$8,587 |
| 5833 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 3 | \$3,861 | \$4,628 | \$6,217 |  | \$5,764 | \$6,683 | \$8,587 |

OREGON COMPARISON то MARKET

| Repr |  | Pay Rng <br> Opt Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | SALAR |  |  |  |  | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | $\text { SR }^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $S_{R}^{\text {to }} \text { Max }$ | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }^{\text {to }} \mathrm{Max}$ |
|  | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A |  | 29 | 7 | \$4,710 | \$6,467 |  | \$6,954 | 1.11 | \$7,046 | \$9,194 | \$9,789 | 122.0\% | 139.7\% | 111.9\% | 122.2\% | 137.6\% | 114.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 7 | \$4,710 | \$6,467 |  | \$6,954 | 1.11 | \$7,046 | \$9,194 | \$9,789 | 122.0\% | 139.7\% | 111.9\% | 122.2\% | 137.6\% | 114.0\% |
| 5833 | STATEWIDE Weighted Average | 7 |  |  |  | \$4,710 | \$6,467 \$6,954 |  | 1.11 | \$7,046 | \$9,194 | \$9,789 | 122.0\% | 139.7\% | 111.9\% | 122.2\% | 137.6\% | 114.0\% |



OREGON COMPARISON

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| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SR Min } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Tin } \end{array} \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 89.3\% | 96.4\% | 93.6\% | 91.3\% | 95.8\% | 93.8\% |
| 89.3\% | 96.4\% | 93.6\% | 91.3\% | 95.8\% | 93.8\% |
| 89.3\% | 96.4\% | 93.6\% | 91.3\% | 95.8\% | 93.8\% |



5858 OVERALL WEIGHTED MARKET AVERAGE
16 \$4,016
\$5,947
MARKET COMPARISONS
COMPARISON
то
MARKET


| Salary |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to Max } \end{aligned}$ |  | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 84.9\% | 90.1\% | 87.1\% | 88.3\% | 91.2\% | 88.7\% |
| 84.9\% | 90.1\% | 87.1\% | 88.3\% | 91.2\% | 88.7\% |
| 84.9\% | 90.1\% | 87.1\% | 88.3\% | 91.2\% | 88.7\% |



5911-E OVERALL WEIGHTED MARKET AVERAGE OREGON COMPARISON

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { STOMax } \end{aligned}$ |
| 129.2\% | 128.3\% | 143.4\% | 123.2\% | 122.9\% | 136.0\% |
| 129.2\% | 128.3\% | 143.4\% | 123.2\% | 122.9\% | 136.0\% |
| 129.2\% | 128.3\% | 143.4\% | 123.2\% | 122.9\% | 136.0\% |



OREGON COMPARISON то MARKET

| Repr | Repr Description | Pay Rng Opt Opt |  | SR | Emps |  |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  | SALARY |  | SALARY AND BENEFITS |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | Avg | SR Max | SR Min | Avg | SR Max |
|  |  |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  |  | Emp Avg | SR Max | $\begin{array}{r} \text { Avg } \\ \hline \end{array}$ | $\mathrm{SR}^{\mathrm{to}} \mathrm{Max}$ | SR Min | Avg | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P |  | 22 | 6 | \$3,565 | \$4,438 | \$5,189 | 1.01 | \$5,432 | \$6,447 | \$7,320 | 113.4\% | 135.2\% | 102.6\% | 114.7\% | 127.2\% | 104.5\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 6 | \$3,565 | \$4,438 | \$5,189 | 1.01 | \$5,432 | \$6,447 | \$7,320 | 113.4\% | 135.2\% | 102.6\% | 114.7\% | 127.2\% | 104.5\% |
| 5923 | STATEWIDE Weighted Average |  |  |  |  | 6 | \$3,565 | \$4,438 | \$5,189 | 1.01 | \$5,432 | \$6,447 | \$7,320 | 113.4\% | 135.2\% | 102.6\% | 114.7\% | 127.2\% | 104.5\% |



OREGON
OVERALL WEIGHTED MARKET AVERAGE
-

| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 108.2\% | 102.8\% | 103.6\% | 106.6\% | 99.8\% | 102.3\% |
| 108.2\% | 112.6\% | 103.6\% | 106.6\% | 107.4\% | 102.3\% |
| 108.2\% | 104.2\% | 103.6\% | 106.6\% | 100.9\% | 102.3\% |
| 108.2\% | 104.2\% | 103.6\% | 106.6\% | 100.9\% | 102.3\% |



OREGON COMPARISON

TO


| 5937 | CAL REC |  | ONS |  |  |  | SALARY |  |  | SALAR | AND bene |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Titl |  | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 1863 | A | MEDI |  | 2 | \$4,605 | \$5,767 | \$5,767 | 1.11 | \$6,694 | \$8,087 | \$8,087 |
| 2018-ST-WA | 112K | 47 | FORM |  | 44 | \$3,243 | \$3,955 | \$4,358 | 1.04 | \$5,026 | \$5,885 | \$6,370 |
| State Market Average |  |  |  |  | 46 | \$3,303 | \$4,035 | \$4,420 | 1.08 | \$5,100 | \$5,982 | \$6,445 |
| 5937 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 46 | \$3,303 | \$4,035 | \$4,420 |  | \$5,100 | \$5,982 | \$6,445 |

OREGON COMPARISON то MARKET

| Repr | Repr Description | Pay Rng Opt Opt |  | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nfits |
|  |  |  |  | SALARY |  | SALAR | Y AND BEN |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  |  |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }^{\text {to }} \text { Max }$ | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | $\text { SR }^{\text {to }}{ }_{\text {ax }}$ |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P |  | 21 | 2 | \$3,409 | \$4,344 | \$4,950 | 1.04 | \$5,251 | \$6,337 | \$7,042 | 103.2\% | 107.7\% | 112.0\% | 103.0\% | 105.9\% | 109.3\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 2 | \$3,409 | \$4,344 | \$4,950 | 1.04 | \$5,251 | \$6,337 | \$7,042 | 103.2\% | 107.7\% | 112.0\% | 103.0\% | 105.9\% | 109.3\% |
| 5937 | STATEWIDE Weighted Average |  |  |  |  | 2 | \$3,409 | \$4,344 | \$4,950 | 1.04 | \$5,251 | \$6,337 | \$7,042 | 103.2\% | 107.7\% | 112.0\% | 103.0\% | 105.9\% | 109.3\% |



5955 OVERALL WEIGHTED MARKET AVERAG

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL |  | P | 29 | 8 | \$4,950 | \$7,246 | \$7,246 | 1.19 | \$7,042 | \$9,712 | \$9,712 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 8 | \$4,950 | \$7,246 | \$7,246 | 1.19 | \$7,042 | \$9,712 | \$9,712 |
| 5955 | STATEWIDE Weighted Average |  |  |  | 8 | \$4,950 | \$7,246 | \$7,246 | 1.19 | \$7,042 | \$9,712 | \$9,712 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mox }} \end{aligned}$ |
| 108.1\% | 144.6\% | 109.3\% | 104.3\% | 133.5\% | 105.4\% |
| 108.1\% | 144.6\% | 109.3\% | 104.3\% | 133.5\% | 105.4\% |
| 108.1\% | 144.6\% | 109.3\% | 104.3\% | 133.5\% | 105.4\% |



| 6135 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 72 | 1,295 | \$3,583 | \$4,517 | \$4,968 |  | \$5,310 | \$6,418 | \$6,931 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| то |  |  | PayOpt | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | Salary |  | Salary and Benefits |  |  |
| MARKET |  |  |  |  |  |  |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  | Avg | SR Max | SR Min | Avg | SR Max |
|  | OAI | SEIU STRIKEABLE INST COALITION | A | P | 22 S | 116 | \$3,715 | \$4,443 | \$5,404 | 0.97 | \$5,607 | \$6,453 | \$7,570 | 103.7\% | 98.4\% | 108.8\% | 105.6\% | 100.6\% | 109.2\% |
|  | OAS | SEIU STRIKEABLE SPEC COALITION |  | P | 22 S | 2 | \$3,715 | \$4,941 | \$5,404 | 1.08 | \$5,607 | \$7,032 | \$7,570 | 103.7\% | 109.4\% | 108.8\% | 105.6\% | 109.6\% | 109.2\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 118 | \$3,715 | \$4,452 | \$5,404 | 0.98 | \$5,607 | \$6,463 | \$7,570 | 103.7\% | 98.5\% | 108.8\% | 105.6\% | 100.7\% | 109.2\% |
|  | 6135 | STATEWIDE Weighted Average |  |  |  | 118 | \$3,715 | \$4,452 | \$5,404 | 0.98 | \$5,607 | \$6,463 | \$7,570 | 103.7\% | 98.5\% | 108.8\% | 105.6\% | 100.7\% | 109.2\% |



OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AMH | AFSCME AT OHA/OSH REG NURSE | A | A | 30 | 247 | \$5,949 | \$7,059 | \$8,232 | 1.00 | \$8,561 | \$9,918 | \$11,352 |
| NMG | ONA AT DHS GROUP HOMES | A | A | 30 | 17 | \$6,232 | \$7,112 | \$8,232 | 0.98 | \$8,907 | \$9,982 | \$11,352 |
| NMP | ONA AT DHS PENDLETON COTTAGE | A | A | 30 | 5 | \$6,232 | \$7,247 | \$8,232 | 1.00 | \$8,907 | \$10,147 | \$11,352 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 269 | \$5,972 | \$7,066 | \$8,232 | 0.99 | \$8,590 | \$9,926 | \$11,352 |
| 6208 | STATEWIDE Weighted Average |  |  |  | 269 | \$5,972 | \$7,066 | \$8,232 | 0.99 | \$8,589 | \$9,926 | \$11,352 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \text { to } \\ \mathrm{Avg} \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { Sto } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 105.6\% | 102.2\% | 107.2\% | 111.1\% | 107.8\% | 112.6\% |
| 110.6\% | 102.9\% | 107.2\% | 115.6\% | 108.5\% | 112.6\% |
| 110.6\% | 104.9\% | 107.2\% | 115.6\% | 110.2\% | 112.6\% |
| 106.0\% | 102.3\% | 107.2\% | 111.5\% | 107.8\% | 112.6\% |
| 106.0\% | 102.3\% | 107.2\% | 111.5\% | 107.8\% | 112.6\% |



OREGON COMPARISON

TO
MARKET



$$
\begin{gathered}
\text { OREGON } \\
\text { COMPARISON } \\
\text { TO }
\end{gathered}
$$

MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Sin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Moxax }} \end{aligned}$ |
| 87.4\% | 90.8\% | 90.5\% | 93.6\% | 96.1\% | 95.7\% |
| 87.4\% | 91.4\% | 90.5\% | 93.6\% | 96.6\% | 95.7\% |
| 87.4\% | 90.9\% | 90.5\% | 93.6\% | 96.2\% | 95.7\% |
| 93.6\% | 102.5\% | 96.9\% | 95.0\% | 102.2\% | 97.2\% |
| 93.6\% | 102.5\% | 96.9\% | 95.0\% | 102.2\% | 97.2\% |
| 87.8\% | 91.7\% | 90.9\% | 93.7\% | 96.6\% | 95.8\% |



OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{array}{ll} \text { Pay } & \text { Rng } \\ \text { Opt } & \text { Opt } \end{array}$ |  |  | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | SR |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 27 | 5 | \$4,514 | \$5,574 | \$6,590 | 1.00 | \$6,536 | \$7,767 | \$8,949 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 5 | \$4,514 | \$5,574 | \$6,590 | 1.00 | \$6,536 | \$7,767 | \$8,949 |
| 6216 | STATEWIDE Weighted Average |  |  |  | 5 | \$4,514 | \$5,574 | \$6,590 | 1.00 | \$6,536 | \$7,767 | \$8,949 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \mathrm{Max} \end{aligned}$ |
| 86.4\% | 90.0\% | 94.4\% | 87.1\% | 89.7\% | 93.1\% |
| 86.4\% | 90.0\% | 94.4\% | 87.1\% | 89.7\% | 93.1\% |
| 86.4\% | 90.0\% | 94.4\% | 87.1\% | 89.7\% | 93.1\% |





OREGON
COMPARISON
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MARKET



6229
OVERALL WEIGHTED MARKET AVERAGE
OREGON
COMPARISON
то
MARKET

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 31 | 12 | \$5,442 | \$7,664 | \$7,977 | 1.14 | \$7,614 | \$10,198 | \$10,561 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 12 | \$5,442 | \$7,664 | \$7,977 | 1.14 | \$7,614 | \$10,198 | \$10,561 |
| 6229 | STATEWIDE Weighted Average |  |  |  | 12 | \$5,442 | \$7,664 | \$7,977 | 1.14 | \$7,614 | \$10,198 | \$10,561 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 97.3\% | 111.7\% | 104.3\% | 93.9\% | 105.8\% | 99.7\% |
| 97.3\% | 111.7\% | 104.3\% | 93.9\% | 105.8\% | 99.7\% |
| 97.3\% | 111.7\% | 104.3\% | 93.9\% | 105.8\% | 99.7\% |



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\text { COMPARISON } \\
\text { TO }
\end{gathered}
$$

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|  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Salary |  |  | Salary and Benefits |  |  |
| SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR }{ }^{\text {to }} \text { inin } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
| SR Min | Emp Avg | SR Max |  |  |  |  |  |  |


| 6255 NURSE PRACTITIONER (Continued) |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | Salary |  | Salary and Benefits |  |  |
|  |  |  | Rng Opt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  | Avg | SR Max | SR Min | Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 33 | 5 | \$6,747 | \$9,371 | \$9,371 | 1.16 | \$9,536 | \$12,744 | \$12,744 | 93.2\% | 98.0\% | 87.5\% | 100.9\% | 105.0\% | 94.7\% |
| CP | AOCE AT DOC NONSECURITY | A | A | 33 | 1 | \$6,709 | \$9,316 | \$9,316 | 1.16 | \$9,490 | \$12,677 | \$12,677 | 92.7\% | 97.4\% | 87.0\% | 100.4\% | 104.5\% | 94.2\% |
| Corre | ctions Weighted Average |  |  |  | 6 | \$6,741 | \$9,362 | \$9,362 | 1.16 | \$9,529 | \$12,733 | \$12,733 | 93.1\% | 97.9\% | 87.4\% | 100.8\% | 105.0\% | 94.7\% |
| AMH | AFSCME AT OHA/OSH REG NURSE | A | A | 32 | 1 | \$6,838 | \$9,029 | \$9,029 | 1.14 | \$9,648 | \$12,326 | \$12,326 | 94.5\% | 94.4\% | 84.3\% | 102.1\% | 101.6\% | 91.6\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 1 | \$6,838 | \$9,029 | \$9,029 | 1.14 | \$9,648 | \$12,326 | \$12,326 | 94.5\% | 94.4\% | 84.3\% | 102.1\% | 101.6\% | 91.6\% |
| 6255 | STATEWIDE Weighted Average |  |  |  | 7 | \$6,755 | \$9,314 | \$9,314 | 1.16 | \$9,546 | \$12,675 | \$12,675 | 93.3\% | 97.4\% | 87.0\% | 101.0\% | 104.5\% | 94.2\% |


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| Repr $\quad$ Repr Description |
| :--- |
| AAON AFSCME AT DOC SECURITY PLUS |
| Corrections Weighted Average |
| $6256 \quad$ STATEWIDE Weighted Average |


| $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Salary |  |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  |  | SR Min $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ |  |  |  | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \\ \hline \end{gathered}$ | SR Min $S R^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
|  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |
|  | A | 34 | 8 | \$7,072 | \$9,189 | \$9,820 | 1.09 | \$9,934 | \$12,522 | \$13,293 | 90.9\% | 90.0\% | 83.2\% | 99.4\% | 97.9\% | 90.9\% |
|  |  |  | 8 | \$7,072 | \$9,189 | \$9,820 | 1.09 | \$9,934 | \$12,522 | \$13,293 | 90.9\% | 90.0\% | 83.2\% | 99.4\% | 97.9\% | 90.9\% |
|  |  |  | 8 | \$7,072 | \$9,189 | \$9,820 | 1.09 | \$9,934 | \$12,522 | \$13,293 | 90.9\% | 90.0\% | 83.2\% | 99.4\% | 97.9\% | 90.9\% |



6264 COMPARISON

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| Repr | Repr Description |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMS | MGT SVC SUPERVISORY |  | A | 41 | 3 | \$9,015 | \$12,454 | \$12,653 | 1.15 | \$12,309 | \$16,514 | \$16,756 |
| Management Weighted Average |  |  |  |  | 3 | \$9,015 | \$12,454 | \$12,653 | 1.15 | \$12,309 | \$16,514 | \$16,756 |
| 6264 | STATEWIDE Weighted Average |  |  |  | 3 | \$9,015 | \$12,454 | \$12,653 | 1.15 | \$12,309 | \$16,514 | \$16,756 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| 95.4\% | 100.9\% | 90.3\% | 103.0\% | 108.2\% | 97.5\% |
| 95.4\% | 100.9\% | 90.3\% | 103.0\% | 108.2\% | 97.5\% |
| 95.4\% | 100.9\% | 90.3\% | 103.0\% | 108.2\% | 97.5\% |



| 6269 CHIE | CLINICA |  | CIAN |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-MIL-NWHCS | 10.08 |  | Chief Clinical Dietitian | 26 | 12 | \$5,787 | \$7,497 | \$8,845 | 1.02 | \$7,680 | \$9,642 | \$11,188 |
| Purchased Market Average |  |  |  | 26 | 12 | \$5,787 | \$7,497 | \$8,845 | 1.02 | \$7,680 | \$9,642 | \$11,188 |
| 2018-ST-CA | 2146 |  | DIRECTOR OF DIETETICS |  | 12 | \$5,494 | \$6,859 | \$6,882 | 1.11 | \$7,759 | \$9,394 | \$9,422 |
| 2018-ST-ID | 02148 | N | Dietary Services Manager |  | 4 | \$4,837 | \$5,760 | \$8,637 | 0.83 | \$6,926 | \$8,032 | \$11,473 |
| State Market Average |  |  |  |  | 16 | \$5,330 | \$6,584 | \$7,321 | 0.96 | \$7,551 | \$9,054 | \$9,935 |
| 6269 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 26 | 28 | \$5,526 | \$6,975 | \$7,974 |  | \$7,607 | \$9,306 | \$10,472 |

6269 COMPARISON

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| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {St Max }} \end{aligned}$ |
| 94.6\% | 77.9\% | 92.0\% | 99.0\% | 83.2\% | 95.6\% |
| 94.6\% | 77.9\% | 92.0\% | 99.0\% | 83.2\% | 95.6\% |
| 94.6\% | 77.9\% | 92.0\% | 99.0\% | 83.2\% | 95.6\% |



> OREGON COMPARISON

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|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND ben | FITS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 34 | 45 | \$6,280 | \$8,444 | \$9,212 | 1.09 | \$8,589 | \$11,104 | \$11,997 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 45 | \$6,280 | \$8,444 | \$9,212 | 1.09 | \$8,589 | \$11,104 | \$11,997 |
| 6295 | STATEWIDE Weighted Average |  |  |  | 45 | \$6,280 | \$8,444 | \$9,212 | 1.09 | \$8,589 | \$11,104 | \$11,997 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
| 84.2\% | 95.3\% | 97.7\% | 85.8\% | 94.0\% | 97.2\% |
| 84.2\% | 95.3\% | 97.7\% | 85.8\% | 94.0\% | 97.2\% |
| 84.2\% | 95.3\% | 97.7\% | 85.8\% | 94.0\% | 97.2\% |


| 6296 B | VIOR/VO |  | NAL |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 9150 |  | VOCAT |  | 3 | \$3,686 | \$4,616 | \$4,616 | 1.11 | \$5,593 | \$6,707 | \$6,707 |
| 2018-ST-ID | 01108 | । | Vocatio |  | 11 | \$2,715 | \$3,109 | \$4,850 | 0.80 | \$4,388 | \$4,860 | \$6,942 |
| State Market Average |  |  |  |  | 14 | \$2,920 | \$3,426 | \$4,800 | 0.96 | \$4,642 | \$5,249 | \$6,893 |
| 6296 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 14 | \$2,920 | \$3,426 | \$4,800 |  | \$4,642 | \$5,249 | \$6,893 |

OREGON COMPARISON то MARKET

| Repr Repr Description |  | Pay Rng <br> Opt Opt |  | SR | Emps |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  | SALARY | Group Compa-Ratio Sum Base / Sum SR Mid |  |  | SALARY AND BENEFITS |  |  | $\begin{gathered} \text { SR Min } \\ \text { So } \\ \text { SR Min } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{c} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
|  |  | SR Min |  |  |  | Emp Avg | SR Max | SR Min |  |  |  |  |  |  | Emp Avg | SR Max |
| AMG | AFSCME AT DHS STAB\&CRISIS UNIT |  |  | A | A | 20 | 20 | \$3,050 | \$4,127 | \$4,417 | 1.11 | \$5,017 | \$6,334 | \$6,688 | 104.5\% | 120.5\% | 92.0\% | 108.1\% | 120.7\% | 97.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 20 | \$3,050 | \$4,127 | \$4,417 | 1.11 | \$5,017 | \$6,334 | \$6,688 | 104.5\% | 120.5\% | 92.0\% | 108.1\% | 120.7\% | 97.0\% |
| 6296 | STATEWIDE Weighted Average |  |  |  |  |  | 20 | \$3,050 | \$4,127 | \$4,417 | 1.11 | \$5,017 | \$6,334 | \$6,688 | 104.5\% | 120.5\% | 92.0\% | 108.1\% | 120.7\% | 97.0\% |





| 6391 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 25 | 803 | \$3,044 | \$3,657 | \$4,155 |  | \$4,631 \$5,342 \$5,921 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISONTO |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| MARKET |  |  | Pay Rng Opt Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ |  | SR Max | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{aligned} & \text { to } \\ & \text { avg } \end{aligned}$ | $\text { SR }^{\text {to }}{ }_{\text {max }}$ |
|  | AAON | AFSCME AT DOC SECURITY PLUS |  | A |  | 15 | 6 | \$2,956 | \$3,934 | \$4,047 | 1.12 | \$4,902 | \$6,097 | \$6,236 | 97.1\% | 107.6\% | 97.4\% | 105.8\% | 114.1\% | 105.3\% |
|  | CP | AOCE AT DOC NONSECURITY |  | A | 15 | 4 | \$2,956 | \$4,046 | \$4,046 | 1.16 | \$4,902 | \$6,234 | \$6,234 | 97.1\% | 110.6\% | 97.4\% | 105.8\% | 116.7\% | 105.3\% |
|  | Corre | tions Weighted Average |  |  |  | 10 | \$2,956 | \$3,979 | \$4,047 | 1.14 | \$4,902 | \$6,152 | \$6,235 | 97.1\% | 108.8\% | 97.4\% | 105.8\% | 115.2\% | 105.3\% |
|  | 6391 | STATEWIDE Weighted Average |  |  |  | 10 | \$2,956 | \$3,979 | \$4,047 | 1.14 | \$4,902 | \$6,152 | \$6,235 | 97.1\% | 108.8\% | 97.4\% | 105.8\% | 115.2\% | 105.3\% |



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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SRMin | Avg | SR Max | SR Min | Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS | A | A | 16 | 20 | \$3,085 | \$4,004 | \$4,239 | 1.09 | \$5,060 | \$6,183 | \$6,470 | 90.8\% | 98.7\% | 94.8\% | 96.0\% | 101.8\% | 98.8\% |
| Corre | ctions Weighted Average |  |  |  | 20 | \$3,085 | \$4,004 | \$4,239 | 1.09 | \$5,060 | \$6,183 | \$6,470 | 90.8\% | 98.7\% | 94.8\% | 96.0\% | 101.8\% | 98.8\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 16 | 3 | \$2,766 | \$3,858 | \$3,918 | 1.15 | \$4,504 | \$5,773 | \$5,843 | 81.5\% | 95.1\% | 87.6\% | 85.4\% | 95.0\% | 89.2\% |
| Non- | Corrections/Non-Management Weighted |  |  |  | 3 | \$2,766 | \$3,858 | \$3,918 | 1.15 | \$4,504 | \$5,773 | \$5,843 | 81.5\% | 95.1\% | 87.6\% | 85.4\% | 95.0\% | 89.2\% |
| 6394 | STATEWIDE Weighted Average |  |  |  | 23 | \$3,043 | \$3,985 | \$4,197 | 1.10 | \$4,987 | \$6,129 | \$6,388 | 89.6\% | 98.2\% | 93.8\% | 94.6\% | 100.9\% | 97.6\% |



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|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 29 | 1 | \$4,950 | \$6,905 | \$7,246 | 1.13 | \$7,042 | \$9,315 | \$9,712 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 1 | \$4,950 | \$6,905 | \$7,246 | 1.13 | \$7,042 | \$9,315 | \$9,712 |
| 6396 | STATEWIDE Weighted Average |  |  |  | 1 | \$4,950 | \$6,905 | \$7,246 | 1.13 | \$7,042 | \$9,315 | \$9,712 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {So }} \end{aligned}$ |
| 90.9\% | 103.6\% | 96.9\% | 94.5\% | 105.0\% | 99.0\% |
| 90.9\% | 103.6\% | 96.9\% | 94.5\% | 105.0\% | 99.0\% |
| 90.9\% | 103.6\% | 96.9\% | 94.5\% | 105.0\% | 99.0\% |


oregon COMPARISON
to
MARKET

|  |  | $\begin{array}{ll} \text { Pay } & \text { Rng } \\ \text { Opt } & \text { Opt } \end{array}$ |  | SR | Emps |  |  |  |  |  |  |  |  |  | Arket Co | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | efits |
|  |  |  |  | SALARY |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { to } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to Max }} \end{aligned}$ |
| Repr | Repr Description |  |  | SR Min |  |  | Emp Avg | SR Max | SR Min |  |  |  |  |  |  | Emp Avg | SR Max |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P |  | 29 | 1 | \$4,950 | \$6,590 | \$7,246 | 1.08 | \$7,042 | \$8,949 | \$9,712 | 86.9\% | 89.7\% | 91.0\% | 88.2\% | 89.8\% | 90.8\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P |  | 29 | 2 | \$4,950 | \$6,590 | \$7,246 | 1.08 | \$7,042 | \$8,949 | \$9,712 | 86.9\% | 89.7\% | 91.0\% | 88.2\% | 89.8\% | 90.8\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 3 | \$4,950 | \$6,590 | \$7,246 | 1.08 | \$7,042 | \$8,949 | \$9,712 | 86.9\% | 89.7\% | 91.0\% | 88.2\% | 89.8\% | 90.8\% |
| 6440 | STATEWIDE Weighted Average |  |  |  | 3 | \$4,950 | \$6,590 | \$7,246 | 1.08 | \$7,042 | \$8,949 | \$9,712 | 86.9\% | 89.7\% | 91.0\% | 88.2\% | 89.8\% | 90.8\% |


| 6441 S | VETERI |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-ID | 00264 | P | Veterina |  | 1 | \$5,730 | \$8,969 | \$10,235 | 1.10 | \$7,996 | \$11,870 | \$13,386 |
| 2018-ST-NV | U4719 |  | STATE |  | 1 |  |  | \$9,765 |  |  |  | \$12,312 |
| State Market Average |  |  |  |  | 1 | \$5,730 | \$8,969 | \$10,000 | 1.10 | \$7,996 | \$11,870 | \$12,849 |
| 6441 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 1 | \$5,730 | \$8,969 | \$10,000 |  | \$7,996 | \$11,870 | \$12,849 |

OREGON COMPARISON

то
MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | and Ben | nefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }_{\text {ROMax }}^{\text {mo }}$ | $S R^{\text {to }} \text { Min }$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $\text { SR }^{\text {to }} \text { Max }$ |
| MMN | MGT SVC NONSUPERVISORY | A | A | 34 | 1 | \$6,416 | \$7,791 | \$9,015 | 1.01 | \$9,132 | \$10,813 | \$12,309 | 112.0\% | 86.9\% | 90.1\% | 114.2\% | 91.1\% | 95.8\% |
| MMS | MGT SVC SUPERVISORY | A | A | 34 | 1 | \$6,416 | \$8,172 | \$9,015 | 1.06 | \$9,132 | \$11,278 | \$12,309 | 112.0\% | 91.1\% | 90.1\% | 114.2\% | 95.0\% | 95.8\% |
| Manag | gement Weighted Average |  |  |  | 2 | \$6,416 | \$7,982 | \$9,015 | 1.03 | \$9,132 | \$11,045 | \$12,309 | 112.0\% | 89.0\% | 90.1\% | 114.2\% | 93.1\% | 95.8\% |
| 6441 | STATEWIDE Weighted Average |  |  |  | 2 | \$6,416 | \$7,982 | \$9,015 | 1.03 | \$9,132 | \$11,045 | \$12,309 | 112.0\% | 89.0\% | 90.1\% | 114.2\% | 93.1\% | 95.8\% |



OREGON COMPARISON

TO
MARKET

|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND ben |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAI | SEIU STRIKEABLE INST COALITION |  | P | 18 | 1 | \$2,994 | \$4,295 | \$4,295 | 1.18 | \$4,769 | \$6,281 | \$6,281 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 1 | \$2,994 | \$4,295 | \$4,295 | 1.18 | \$4,769 | \$6,281 | \$6,281 |
| 6502 | STATEWIDE Weighted Average | 1 |  |  |  | \$2,994 | \$4,295 | \$4,295 | 1.18 | \$4,769 | \$6,281 | \$6,281 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \text { min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ |  | $\begin{aligned} & \text { SR Min } \\ & \text { tR }{ }^{\text {to Min }} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 81.5\% | 90.1\% | 79.1\% | 90.6\% | 96.3\% | 86.3\% |
| 81.5\% | 90.1\% | 79.1\% | 90.6\% | 96.3\% | 86.3\% |
| 81.5\% | 90.1\% | 79.1\% | 90.6\% | 96.3\% | 86.3\% |



OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 29 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |
| 6503 | STATEWIDE Weighted Average |  |  |  |



OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 18 | 2 | \$2,994 | \$4,295 | \$4,295 | 1.18 | \$4,769 | \$6,281 | \$6,281 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 2 | \$2,994 | \$4,295 | \$4,295 | 1.18 | \$4,769 | \$6,281 | \$6,281 |
| 6506 | STATEWIDE Weighted Average |  |  |  | 2 | \$2,994 | \$4,295 | \$4,295 | 1.18 | \$4,769 | \$6,281 | \$6,281 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SRax } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 81.5\% | 90.0\% | 80.5\% | 90.7\% | 96.2\% | 87.6\% |
| 81.5\% | 90.0\% | 80.5\% | 90.7\% | 96.2\% | 87.6\% |
| 81.5\% | 90.0\% | 80.5\% | 90.7\% | 96.2\% | 87.6\% |



## 6508

OVERALL WEIGHTED MARKET AVERAGE
$82 \quad 581$
$\begin{array}{lll}\$ 5,769 & \$ 7,526 & \$ 8,57\end{array}$
$\begin{array}{lll}\$ 7,668 & \$ 9,684 & \$ 10,890\end{array}$ COMPARISON то
MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
|  | SEIU STRIKEABLE INST COALITION | A | P | 29 | 17 | \$4,950 | \$6,604 | \$7,246 | 1.08 | \$7,042 | \$8,965 | \$9,712 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 17 | \$4,950 | \$6,604 | \$7,246 | 1.08 | \$7,042 | \$8,965 | \$9,712 |
| 6508 | STATEWIDE Weighted Average |  |  |  | 17 | \$4,950 | \$6,604 | \$7,246 | 1.08 | \$7,042 | \$8,965 | \$9,712 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
| 85.8\% | 87.8\% | 84.5\% | 91.8\% | 92.6\% | 89.2\% |
| 85.8\% | 87.8\% | 84.5\% | 91.8\% | 92.6\% | 89.2\% |
| 85.8\% | 87.8\% | 84.5\% | 91.8\% | 92.6\% | 89.2\% |



## 6519 OVERALL WEIGHTED MARKET AVERAGE

 OREGON COMPARISONTO

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS |  | A | 19 | 16 | \$3,524 | \$4,422 | \$4,855 | 1.06 | \$5,596 | \$6,694 | \$7,223 |
| CP | AOCE AT DOC NONSECURITY |  | A | 19 | 6 | \$3,531 | \$4,500 | \$4,845 | 1.07 | \$5,605 | \$6,789 | \$7,211 |
| Corre | tions Weighted Average |  |  |  | 22 | \$3,526 | \$4,443 | \$4,852 | 1.06 | \$5,599 | \$6,720 | \$7,220 |
| 6519 | STATEWIDE Weighted Average |  |  |  | 22 | \$3,526 | \$4,443 | \$4,852 | 1.06 | \$5,599 | \$6,720 | \$7,220 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {So }} \end{aligned}$ |
| 62.7\% | 69.6\% | 72.6\% | 70.8\% | 76.2\% | 78.7\% |
| 62.9\% | 70.8\% | 72.5\% | 70.9\% | 77.2\% | 78.6\% |
| 62.8\% | 69.9\% | 72.6\% | 70.9\% | 76.5\% | 78.7\% |
| 62.8\% | 69.9\% | 72.6\% | 70.9\% | 76.5\% | 78.7\% |



OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND ben |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 19 | 29 | \$3,130 | \$3,809 | \$4,514 | 1.00 | \$4,927 | \$5,716 | \$6,536 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 29 | \$3,130 | \$3,809 | \$4,514 | 1.00 | \$4,927 | \$5,716 | \$6,536 |
| 6520 | STATEWIDE Weighted Average |  |  |  | 29 | \$3,130 | \$3,809 | \$4,514 | 1.00 | \$4,927 | \$5,716 | \$6,536 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { tr }{ }^{\text {to }} \text { min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { tR }{ }^{\text {to Min }} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 91.0\% | 88.8\% | 89.0\% | 98.1\% | 95.3\% | 94.7\% |
| 91.0\% | 88.8\% | 89.0\% | 98.1\% | 95.3\% | 94.7\% |
| 91.0\% | 88.8\% | 89.0\% | 98.1\% | 95.3\% | 94.7\% |

 OREGON
overall weighted market average
$70 \quad 229$
COMPARISON

TO

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AAON AFSCME AT DOC SECURITY PLUS |  | A | A | 23 | 2 | \$4,239 | \$5,853 | \$5,853 | 1.16 | \$6,470 | \$8,443 | \$8,443 |
| Corrections Weighted Average |  |  |  |  | 2 | \$4,239 | \$5,853 | \$5,853 | 1.16 | \$6,470 | \$8,443 | \$8,443 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 24 | 16 | \$3,918 | \$4,787 | \$5,711 | 0.99 | \$5,843 | \$6,853 | \$7,927 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 16 | \$3,918 | \$4,787 | \$5,711 | 0.99 | \$5,843 | \$6,853 | \$7,927 |
| 6531 | STATEWIDE Weighted Average |  |  |  | 18 | \$3,954 | \$4,905 | \$5,727 | 1.01 | \$5,913 | \$7,030 | \$7,985 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { to } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \text { ax } \end{aligned}$ |
| 117.1\% | 132.2\% | 106.7\% | 122.5\% | 135.9\% | 113.5\% |
| 117.1\% | 132.2\% | 106.7\% | 122.5\% | 135.9\% | 113.5\% |
| 108.3\% | 108.1\% | 104.1\% | 110.7\% | 110.3\% | 106.5\% |
| 108.3\% | 108.1\% | 104.1\% | 110.7\% | 110.3\% | 106.5\% |
| 109.2\% | 110.8\% | 104.4\% | 112.0\% | 113.2\% | 107.3\% |



6534
overall weighted market average
325

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND ben |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 27 | 16 | \$4,514 | \$4,977 | \$6,590 | 0.90 | \$6,536 | \$7,074 | \$8,949 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 16 | \$4,514 | \$4,977 | \$6,590 | 0.90 | \$6,536 | \$7,074 | \$8,949 |
| 6534 | STATEWIDE Weighted Average |  |  |  | 16 | \$4,514 | \$4,977 | \$6,590 | 0.90 | \$6,536 | \$7,074 | \$8,949 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { Sto } \\ & \text { SRMax } \end{aligned}$ |
| 96.9\% | 90.3\% | 105.5\% | 94.4\% | 86.5\% | 101.3\% |
| 96.9\% | 90.3\% | 105.5\% | 94.4\% | 86.5\% | 101.3\% |
| 96.9\% | 90.3\% | 105.5\% | 94.4\% | 86.5\% | 101.3\% |



6535 COMPARISON то
MARKET



> OREGON COMPARISON TO MARKET



6611 COMPARISON

то
MARKET



OREGON COMPARISON

TO
MARKET

| Repr Repr Description |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | SR Min |  |  |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max |
| AAON | AFSCME AT DOC SECURITY PLUS |  | A | A | 24 | 1 | \$4,425 | \$5,589 | \$6,177 | 1.05 | \$6,698 | \$8,121 | \$8,839 |
| Corre | ctions Weighted Average |  |  |  | 1 | \$4,425 | \$5,589 | \$6,177 | 1.05 | \$6,698 | \$8,121 | \$8,839 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 24 | 1,160 | \$3,918 | \$4,859 | \$5,711 | 1.01 | \$5,843 | \$6,937 | \$7,927 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 24 | 6 | \$3,918 | \$4,761 | \$5,711 | 0.99 | \$5,843 | \$6,823 | \$7,927 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 1,166 | \$3,918 | \$4,858 | \$5,711 | 1.01 | \$5,843 | \$6,936 | \$7,927 |
| 6612 | STATEWIDE Weighted Average |  |  |  | 1,167 | \$3,918 | \$4,859 | \$5,711 | 1.01 | \$5,844 | \$6,937 | \$7,928 |


| 6613 SO | AL SERVIC |  | CIALIST 2 |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-WA-KingCo | 3118100 |  | Social Services Professional |  | 20 | \$5,043 | \$5,355 | \$6,392 | 0.94 | \$7,540 | \$7,916 | \$9,166 |
| County Mark | Average |  |  |  | 20 | \$5,043 | \$5,355 | \$6,392 | 0.94 | \$7,540 | \$7,916 | \$9,166 |
| 2018-ST-ID | 09426 | L | Child Welfare Social Worker 2 |  | 157 | \$3,872 | \$4,484 | \$6,915 | 0.81 | \$5,772 | \$6,505 | \$9,413 |
| 2018-ST-NV | 12.363 | 35 | SOCIAL WORKER 3 |  | 37 | \$4,055 |  | \$6,024 |  | \$5,649 |  | \$7,947 |
| 2018-ST-WA | 351 Q | 55 | SOCIAL SERVICE SPECIALIST 3 |  | 597 | \$3,942 | \$4,908 | \$5,301 | 1.06 | \$5,869 | \$7,032 | \$7,506 |
| State Market Average |  |  |  |  | 791 | \$3,934 | \$4,820 | \$5,655 | 0.93 | \$5,840 | \$6,923 | \$7,905 |
| 6613 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 811 | \$3,961 | \$4,833 | \$5,673 |  | \$5,882 | \$6,948 | \$7,936 |

## OREGON

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| 6614 | MUNITY |  | ACH |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 8329 |  | ASSOC | 7 | \$4,435 | \$5,249 | \$5,551 | 1.05 | \$6,490 | \$7,465 | \$7,827 |
| 2018-ST-NV | 10.129 | 38 | CLINIC | 7 | \$4,618 |  | \$6,905 |  | \$6,306 |  | \$8,975 |
| State Market Average |  |  |  | 14 | \$4,526 | \$5,249 | \$6,228 | 1.05 | \$6,398 | \$7,465 | \$8,401 |
| 6614 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 14 | \$4,526 | \$5,249 | \$6,228 |  | \$6,398 | \$7,465 | \$8,401 |

OREGON COMPARISON то MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 26 | 1 | \$4,295 | \$5,993 | \$6,280 | 1.13 | \$6,281 | \$8,255 | \$8,589 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 1 | \$4,295 | \$5,993 | \$6,280 | 1.13 | \$6,281 | \$8,255 | \$8,589 |
| 6614 | STATEWIDE Weighted Average |  |  |  | 1 | \$4,295 | \$5,993 | \$6,280 | 1.13 | \$6,281 | \$8,255 | \$8,589 |



## OREGON

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| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Hax }} \end{aligned}$ |
| 102.7\% | 102.3\% | 112.3\% | 101.7\% | 100.8\% | 109.0\% |
| 102.7\% | 102.3\% | 112.3\% | 101.7\% | 100.8\% | 109.0\% |
| 102.7\% | 102.3\% | 112.3\% | 101.7\% | 100.8\% | 109.0\% |



OREGON COMPARISON

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MARKET



## OREGON

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MARKET



6633 OVERALL WEIGHTED MARKET AVERAGE OREGON COMPARISON то MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SRMin } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { To } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 112.3\% | 132.2\% | 125.1\% | 113.2\% | 129.6\% | 123.7\% |
| 112.3\% | 132.2\% | 125.1\% | 113.2\% | 129.6\% | 123.7\% |
| 112.3\% | 132.2\% | 125.1\% | 113.2\% | 129.6\% | 123.7\% |



[^2]MARKET

|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| ACC | AFSCME AT OR YOUTH AUTHORITY | A | A | 28 | 74 | \$4,400 | \$6,237 | \$6,614 | 1.13 | \$6,667 | \$8,912 | \$9,374 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 74 | \$4,400 | \$6,237 | \$6,614 | 1.13 | \$6,667 | \$8,912 | \$9,374 |
| 6634 | STATEWIDE Weighted Average |  |  |  | 74 | \$4,400 | \$6,237 | \$6,614 | 1.13 | \$6,667 | \$8,912 | \$9,374 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 89.3\% | 109.7\% | 105.9\% | 91.8\% | 108.7\% | 105.8\% |
| 89.3\% | 109.7\% | 105.9\% | 91.8\% | 108.7\% | 105.8\% |
| 89.3\% | 109.7\% | 105.9\% | 91.8\% | 108.7\% | 105.8\% |


| 6647 VOC | EHABILI |  | N CO |  |  |  | SALARY |  |  | SALAR | AND bene |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Tit |  | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | HC07000350 |  | Vocational Rehabilitation Counselor |  |  | \$4,302 | \$5,402 | \$6,328 | 1.02 | \$5,977 | \$7,239 | \$8,302 |
| Purchased Market Average |  |  |  |  |  | \$4,302 | \$5,402 | \$6,328 | 1.02 | \$5,977 | \$7,239 | \$8,302 |
| 2018-ST-NV | 12.427 | 34 | REHA | ITATION COUNSELOR 2 | 8 | \$3,886 |  | \$5,762 |  | \$5,452 |  | \$7,641 |
| 2018-ST-WA | 353L | 51 | VOCA | NAL REHAB COUNSELOR | 8 | \$3,593 | \$4,345 | \$4,833 | 1.03 | \$5,448 | \$6,355 | \$6,943 |
| State Market Average |  |  |  |  | 15 | \$3,740 | \$4,345 | \$5,298 | 1.03 | \$5,450 | \$6,355 | \$7,292 |
| 6647 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 15 | \$3,775 | \$4,470 | \$5,362 |  | \$5,483 | \$6,459 | \$7,355 |

OREGON COMPARISON то
MARKET

| Repr |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  |  |  | SR Min |  |  |  | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\text {to }}$ Min | $\begin{array}{r} \text { to } \\ \text { Avg } \end{array}$ | $S_{R}^{\text {to }} \text { Max }$ | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { avg } \end{gathered}$ | $\text { SR }{ }^{\text {to }} \text { Max }$ |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 25 | 113 | \$4,096 | \$5,342 | \$5,993 |  | 1.06 | \$6,050 | \$7,498 | \$8,255 | 108.5\% | 119.5\% | 111.8\% | 110.3\% | 116.1\% | 112.2\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 25 | 5 | \$4,096 | \$5,457 | \$5,993 |  | 1.08 | \$6,050 | \$7,632 | \$8,255 | 108.5\% | 122.1\% | 111.8\% | 110.3\% | 118.2\% | 112.2\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 25 | 10 | \$4,096 | \$5,474 | \$5,993 | 1.09 | \$6,050 | \$7,652 | \$8,255 | 108.5\% | 122.5\% | 111.8\% | 110.3\% | 118.5\% | 112.2\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 128 | \$4,096 | \$5,356 | \$5,993 | 1.06 | \$6,050 | \$7,515 | \$8,255 | 108.5\% | 119.8\% | 111.8\% | 110.3\% | 116.3\% | 112.2\% |
| 6647 | STATEWIDE Weighted Average |  |  |  | 128 | \$4,096 | \$5,356 | \$5,993 | 1.06 | \$6,050 | \$7,515 | \$8,255 | 108.5\% | 119.8\% | 111.8\% | 110.3\% | 116.3\% | 112.2\% |


| 6648 VOC REHABILITATION SPECIALIST |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 2018-MIL-NWHCS | 01.24 |  | Vocational Rehabilita | 6 | 14 | \$4,547 | \$5,409 | \$6,605 | 0.97 | \$6,258 | \$7,247 | \$8,619 |
| Purchased Market Average |  |  |  | 6 | 14 | \$4,547 | \$5,409 | \$6,605 | 0.97 | \$6,258 | \$7,247 | \$8,619 |
| 2018-ST-CA | 9818 | C | SENIOR VOCATION |  | 107 | \$4,122 | \$5,265 | \$5,408 | 1.10 | \$6,115 | \$7,485 | \$7,657 |
| 2018-ST-WA | 353N |  | VOCATIONAL REHA |  |  | \$4,142 |  | \$5,568 |  | \$6,110 |  | \$7,828 |
| State Market Average |  |  |  |  | 107 | \$4,122 | \$5,265 | \$5,410 | 1.10 | \$6,115 | \$7,485 | \$7,658 |
| 6648 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 6 | 121 | \$4,171 | \$5,282 | \$5,547 |  | \$6,132 | \$7,458 | \$7,769 |

6648 COMPARISON

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market

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \mathrm{to} \\ \mathrm{Avg} \\ \hline \end{gathered}$ | $\underset{\text { to }}{\text { SR }}$ Max SR Max | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SRMMax } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 17 | 192 | \$2,883 | \$3,346 | \$4,096 | 0.96 | \$4,640 | \$5,177 | \$6,050 | 86.2\% | 82.5\% | 92.0\% | 89.5\% | 80.9\% | 93.0\% |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 17 | 6 | \$2,883 | \$3,630 | \$4,096 | 1.04 | \$4,640 | \$5,508 | \$6,050 | 86.2\% | 89.5\% | 92.0\% | 89.5\% | 86.0\% | 93.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 198 | \$2,883 | \$3,354 | \$4,096 | 0.96 | \$4,640 | \$5,187 | \$6,050 | 86.2\% | 82.7\% | 92.0\% | 89.5\% | 81.0\% | 93.0\% |
| 6658 | STATEWIDE Weighted Average |  |  |  | 198 | \$2,883 | \$3,354 | \$4,096 | 0.96 | \$4,640 | \$5,187 | \$6,050 | 86.2\% | 82.7\% | 92.0\% | 89.5\% | 81.0\% | 93.0\% |



OREGON COMPARISON

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MARKET

| Repr | Repr Description |  |  | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Opt | Opt |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| OAH | SEIU STRIKEABL | A | P | 19 | 809 | \$3,130 | \$3,917 | \$4,514 | 1.02 | \$4,927 | \$5,842 | \$6,536 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 809 | \$3,130 | \$3,917 | \$4,514 | 1.02 | \$4,927 | \$5,842 | \$6,536 |
| 6659 | STATEWIDE Weighted Average |  |  |  | 809 | \$3,130 | \$3,917 | \$4,514 | 1.02 | \$4,927 | \$5,842 | \$6,536 |


| 6660 HUM | N SERV |  | ECIALIST 4 |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-ClackCo | 239 |  | Case Manager, Senior |  | 5 | \$4,049 | \$5,015 | \$5,118 | 1.09 | \$6,315 | \$7,501 | \$7,627 |
| 2018-OR-MultCo | 6296 |  | Case Manager Senior |  | 48 | \$4,621 | \$5,191 | \$5,662 | 1.01 | \$7,092 | \$7,788 | \$8,362 |
| County Mark | Average |  |  |  | 53 | \$4,567 | \$5,175 | \$5,611 | 1.05 | \$7,019 | \$7,761 | \$8,293 |
| 2018-ST-ID | 07008 | K | Self-Reliance Specialist, Principal |  | 21 | \$3,431 | \$4,298 | \$6,124 | 0.88 | \$5,245 | \$6,282 | \$8,467 |
| 2018-ST-NV | 12.374 | 32 | FAMILY SERVICES SPECIALIST 3 |  | 94 | \$3,570 |  | \$5,269 |  | \$5,083 |  | \$7,066 |
| 2018-ST-WA | 165J | 47 | FINANCIAL SERVICES SPECIALIST 4 |  | 159 | \$3,236 | \$4,180 | \$4,348 | 1.10 | \$5,018 | \$6,156 | \$6,358 |
| State Market Average |  |  |  |  | 274 | \$3,365 | \$4,194 | \$4,800 | 0.98 | \$5,058 | \$6,171 | \$6,763 |
| 6660 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 327 | \$3,560 | \$4,417 | \$4,932 |  | \$5,376 | \$6,533 | \$7,011 |

OREGON COMPARISON

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| 6680 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 44 | 271 | \$4,057 | \$5,160 | \$5,985 |  | \$5,782 \$7,064 \$8,013 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| COMPARISON то |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| MARKET |  |  | $\begin{array}{ll}\text { Pay } & \text { Rng } \\ \text { Opt } & \text { Opt }\end{array}$ |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | Avg |  | SR Max | SR Min | Avg | SR Max |
|  | AAON | AFSCME AT DOC SECURITY PLUS | A | A |  | 23 | 18 | \$4,239 | \$5,701 | \$5,853 | 1.13 | \$6,470 | \$8,257 | \$8,443 | 104.5\% | 110.5\% | 97.8\% | 111.9\% | 116.9\% | 105.4\% |
|  | CP | AOCE AT DOC NONSECURITY |  | A | 23 | 3 | \$4,234 | \$5,416 | \$5,832 | 1.08 | \$6,464 | \$7,909 | \$8,418 | 104.4\% | 105.0\% | 97.4\% | 111.8\% | 112.0\% | 105.1\% |
|  | Corre | tions Weighted Average |  |  |  | 21 | \$4,238 | \$5,660 | \$5,850 | 1.12 | \$6,469 | \$8,207 | \$8,440 | 104.5\% | 109.7\% | 97.7\% | 111.9\% | 116.2\% | 105.3\% |
|  | OAI | SEIU STRIKEABLE INST COALITION | A | P | 24 | 4 | \$3,918 | \$5,208 | \$5,711 | 1.08 | \$5,843 | \$7,342 | \$7,927 | 96.6\% | 100.9\% | 95.4\% | 101.1\% | 103.9\% | 98.9\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 4 | \$3,918 | \$5,208 | \$5,711 | 1.08 | \$5,843 | \$7,342 | \$7,927 | 96.6\% | 100.9\% | 95.4\% | 101.1\% | 103.9\% | 98.9\% |
|  | 6680 | STATEWIDE Weighted Average |  |  |  | 25 | \$4,187 | \$5,588 | \$5,828 | 1.12 | \$6,369 | \$8,069 | \$8,358 | 103.2\% | 108.3\% | 97.4\% | 110.2\% | 114.2\% | 104.3\% |



OREGON COMPARISON

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { Avg } \end{gathered}$ | $S_{R}^{\text {to }} \text { Max }$ | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | $\text { SR }^{\mathrm{to}} \mathrm{Max}$ |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | A | P | 24 | 44 | \$3,918 | \$5,166 | \$5,711 | 1.07 | \$5,843 | \$7,294 | \$7,927 | 108.4\% | 122.6\% | 111.3\% | 102.6\% | 124.1\% | 106.0\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 44 | \$3,918 | \$5,166 | \$5,711 | 1.07 | \$5,843 | \$7,294 | \$7,927 | 108.4\% | 122.6\% | 111.3\% | 102.6\% | 124.1\% | 106.0\% |
| 6684 | STATEWIDE Weighted Average |  |  |  | 44 | \$3,918 | \$5,166 | \$5,711 | 1.07 | \$5,843 | \$7,294 | \$7,927 | 108.4\% | 122.6\% | 111.3\% | 102.6\% | 124.1\% | 106.0\% |



OREGON COMPARISON

TO



OREGON COMPARISON

TO
MARKET



OREGON COMPARISON

TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { To } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SRMMax } \end{aligned}$ |
| 103.3\% | 109.6\% | 101.2\% | 103.9\% | 107.3\% | 101.3\% |
| 103.3\% | 109.6\% | 101.2\% | 103.9\% | 107.3\% | 101.3\% |
| 103.3\% | 109.6\% | 101.2\% | 103.9\% | 107.3\% | 101.3\% |


| 6708 N | AL HEAL |  | CURIT |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 8253 | R | PSYCH |  | 176 | \$5,118 | \$5,499 | \$5,505 | 1.04 | \$7,309 | \$7,765 | \$7,772 |
| 2018-ST-WA | 347J | 42 | PSYCH |  | 176 | \$2,880 | \$3,516 | \$3,846 | 1.05 | \$4,589 | \$5,356 | \$5,753 |
| State Market Average |  |  |  |  | 352 | \$3,999 | \$4,508 | \$4,675 | 1.04 | \$5,949 | \$6,560 | \$6,762 |
| 6708 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 352 | \$3,999 | \$4,508 | \$4,675 |  | \$5,949 | \$6,560 | \$6,762 |

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|  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SRMin | Avg | SR Max | SR Min | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | SR Max |
|  | SEIU STRIKEABLE INST COALITION | A | P | 17 | 2 | \$2,883 | \$3,398 | \$4,096 | 0.97 | \$4,640 | \$5,238 | \$6,050 | 72.1\% | 75.4\% | 87.6\% | 78.0\% | 79.8\% | 89.5\% |
| OXNI | SEIU NONSTRIKE INST COALITION | A | P | 17 | 69 | \$3,124 | \$3,904 | \$4,491 | 1.03 | \$4,920 | \$5,827 | \$6,509 | 78.1\% | 86.6\% | 96.1\% | 82.7\% | 88.8\% | 96.3\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 71 | \$3,117 | \$3,890 | \$4,480 | 1.02 | \$4,912 | \$5,810 | \$6,496 | 77.9\% | 86.3\% | 95.8\% | 82.6\% | 88.6\% | 96.1\% |
| 6708 | STATEWIDE Weighted Average | 71 |  |  |  | \$3,117 | \$3,890 \$4,480 |  | 1.02 | \$4,912 | \$5,810 | \$6,496 | 77.9\% | 86.3\% | 95.8\% | 82.6\% | 88.6\% | 96.1\% |



## OVERALL WEIGHTED MARKET AVERAGE

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COMPARISON
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| Repr Repr Description |  | Pay Rng Opt Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | SR Min | Emp Avg |  |  | SR Max | SR Min | Emp Avg |  | SR Max |
| OXNI SEIU NONSTRIKE INST COALITION |  |  |  | A | P | 17 | 59 | \$3,124 | \$4,363 | \$4,491 | 1.15 | \$4,920 | \$6,360 | \$6,509 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 59 | \$3,124 | \$4,363 | \$4,491 | 1.15 | \$4,920 | \$6,360 | \$6,509 |
| 6711 STATEWIDE Weighted Average |  |  |  |  | 59 | \$3,124 | \$4,363 | \$4,491 | 1.15 | \$4,920 | \$6,360 | \$6,509 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 102.8\% | 110.8\% | 108.5\% | 101.5\% | 105.3\% | 105.6\% |
| 102.8\% | 110.8\% | 108.5\% | 101.5\% | 105.3\% | 105.6\% |
| 102.8\% | 110.8\% | 108.5\% | 101.5\% | 105.3\% | 105.6\% |



| 6712 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 16 | 284 | \$3,225 | \$4,083 | \$4,831 |  | \$4,818 | \$4,818 \$5,891 \$6,692 | \$6,692 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISONTO |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET |  |  | PayOptOngOpt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |  SR Min Avg <br> SR Max   <br> to Sin So <br> Avg SR Max  <br>    |  |  |
|  | Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max |  |  |  |  |  |  |
|  | OXNI SEIU NONSTRIKE INST COALITION |  |  | P |  | 19 | 175 | \$3,400 | \$4,511 | \$4,940 | 1.08 | \$5,241 | \$6,532 | \$7,031 | 105.4\% | 110.5\% | 102.3\% | 108.8\% | 110.9\% | 105.1\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 175 | \$3,400 | \$4,511 | \$4,940 | 1.08 | \$5,241 | \$6,532 | \$7,031 | 105.4\% | 110.5\% | 102.3\% | 108.8\% | 110.9\% | 105.1\% |
|  | 6712 | STATEWIDE Weighted Average |  |  |  | 175 | \$3,400 | \$4,511 | \$4,940 | 1.08 | \$5,241 | \$6,532 | \$7,031 | 105.4\% | 110.5\% | 102.3\% | 108.8\% | 110.9\% | 105.1\% |



| 6720 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 35 | 898 | \$4,539 | \$5,867 | \$6,810 |  | \$6,395 \$7,955 \$9,055 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISONTO |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
| MARKET |  |  | PayOpt | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Io } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
|  | Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
|  | AMG | AFSCME AT DHS STAB\&CRISIS UNIT | A | A | 28 | 6 | \$4,417 | \$5,025 | \$6,453 | 0.92 | \$6,688 | \$7,431 | \$9,177 | 97.3\% | 85.6\% | 94.8\% | 104.6\% | 93.4\% | 101.3\% |
|  | OAI | SEIU STRIKEABLE INST COALITION |  | P | 28 | 60 | \$4,727 | \$6,256 | \$6,905 | 1.08 | \$6,783 | \$8,560 | \$9,315 | 104.1\% | 106.6\% | 101.4\% | 106.1\% | 107.6\% | 102.9\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 66 | \$4,699 | \$6,144 | \$6,864 | 1.06 | \$6,775 | \$8,457 | \$9,303 | 103.5\% | 104.7\% | 100.8\% | 105.9\% | 106.3\% | 102.7\% |
|  | 6720 | STATEWIDE Weighted Average |  |  |  | 66 | \$4,699 | \$6,144 | \$6,864 | 1.06 | \$6,775 | \$8,457 | \$9,303 | 103.5\% | 104.7\% | 100.8\% | 105.9\% | 106.3\% | 102.7\% |



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OREGON
OVERALL WEIGHTED MARKET AVERAGE

| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
| 85.4\% | 84.2\% | 97.6\% | 90.4\% | 88.8\% | 100.7\% |
| 85.4\% | 75.5\% | 97.6\% | 90.4\% | 80.9\% | 100.7\% |
| 85.4\% | 81.9\% | 97.6\% | 90.4\% | 86.8\% | 100.7\% |
| 85.4\% | 81.9\% | 97.6\% | 90.4\% | 86.8\% | 100.7\% |


| 6726 HAB | ITATIVE |  | NG |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | HC070006 |  | Behav |  | \$2,093 | \$2,564 | \$3,123 | 0.98 | \$3,443 | \$3,983 | \$4,624 |
| Purchased M | et Average |  |  |  | \$2,093 | \$2,564 | \$3,123 | 0.98 | \$3,443 | \$3,983 | \$4,624 |
| 2018-ST-NV | 10.347 | 27 | DEVE | 38 | \$2,910 |  | \$4,239 |  | \$4,313 |  | \$5,863 |
| 2018-ST-WA | 345 G | 36 | ATTE | 156 | \$2,504 | \$3,146 | \$3,316 | 1.08 | \$4,137 | \$4,910 | \$5,115 |
| State Market Average |  |  |  | 194 | \$2,584 | \$3,146 | \$3,497 | 1.08 | \$4,171 | \$4,910 | \$5,262 |
| 6726 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 194 | \$2,581 | \$3,143 | \$3,495 |  | \$4,168 | \$4,904 | \$5,259 |

6726
OREGON COMPARISON то
MARKET



6750 OVERALL WEIGHTED MARKET AVERAG
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COMPARISON
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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| AU | AFSCME AT MILITARY | A | A | 16 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |
| 6750 | STATEWIDE Weighte |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 3 | \$2,584 | \$2,934 | \$3,661 | 0.94 | \$4,447 | \$4,875 | \$5,764 |
| 3 | \$2,584 | \$2,934 | \$3,661 | 0.94 | \$4,447 | \$4,875 | \$5,764 |
| 3 | \$2,584 | \$2,934 | \$3,661 | 0.94 | \$4,447 | \$4,875 | \$5,764 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 77.3\% | 64.9\% | 78.5\% | 85.5\% | 70.0\% | 85.1\% |
| 77.3\% | 64.9\% | 78.5\% | 85.5\% | 70.0\% | 85.1\% |
| 77.3\% | 64.9\% | 78.5\% | 85.5\% | 70.0\% | 85.1\% |



$$
\begin{gathered}
\text { OREGON } \\
\text { COMPARISON } \\
\text { TO }
\end{gathered}
$$

MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salary | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | $\begin{aligned} & \text { fvg } \\ & \text { Avg } \end{aligned}$ | SR Max | SR Min | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | SR Max |
|  | AFSCME AT MILITARY | A | A | 20 | 16 | \$3,050 | \$3,469 | \$4,417 | 0.93 | \$5,017 | \$5,529 | \$6,688 | 86.0\% | 77.7\% | 87.8\% | 93.1\% | 81.6\% | 93.4\% |
| OXNI | SEIU NONSTRIKE INST COALITION | A | P | 19 | 390 | \$3,400 | \$4,362 | \$4,940 | 1.05 | \$5,241 | \$6,359 | \$7,031 | 95.8\% | 97.7\% | 98.1\% | 97.3\% | 93.9\% | 98.2\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 406 | \$3,386 | \$4,327 | \$4,919 | 1.04 | \$5,232 | \$6,326 | \$7,017 | 95.4\% | 96.9\% | 97.7\% | 97.1\% | 93.4\% | 98.0\% |
| 6751 | STATEWIDE Weighted Average | 406 |  |  |  | \$3,386 \$4,327 \$4,919 |  |  | 1.04 |  |  | \$7,017 | 95.4\% | 96.9\% | 97.7\% | 97.1\% | 93.4\% | 98.0\% |



## OREGON

 COMPARISON то MARKET

| 6754 G | UP LIFE SU |  | SOR |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-NV | 12.534 | 36 | ASST |  | 10 | \$4,238 |  | \$6,305 |  | \$5,863 |  | \$8,275 |
| 2018-ST-WA | 355 K | 50 | JUVEN |  | 10 | \$3,485 | \$4,476 | \$4,687 | 1.10 | \$5,319 | \$6,512 | \$6,767 |
| State Market Average |  |  |  |  | 20 | \$3,862 | \$4,476 | \$5,496 | 1.10 | \$5,591 | \$6,512 | \$7,521 |
| 6754 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 20 | \$3,862 | \$4,476 | \$5,496 |  | \$5,591 | \$6,512 | \$7,521 |

OREGON COMPARISON то MARKET


| 6767 D | MITORY | UNS | ELOR |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 9663 | A | NIGHT |  | 6 | \$2,320 | \$2,761 | \$2,908 | 1.06 | \$3,956 | \$4,484 | \$4,660 |
| 2018-ST-ID | 07762 |  | Cottage |  |  | \$2,326 |  | \$4,154 |  | \$3,922 |  | \$6,110 |
| State Market Average |  |  |  |  | 6 | \$2,321 | \$2,761 | \$3,093 | 1.06 | \$3,951 | \$4,484 | \$4,875 |
| 6767 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 6 | \$2,321 | \$2,761 | \$3,093 |  | \$3,951 | \$4,484 | \$4,875 |

OREGON COMPARISON то MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SRMin | Avg | SR Max | SR Min | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | SR Max |
| OAS | SEIU STRIKEABLE SPEC COALITION |  | P | 16 | 2 | \$2,766 | \$3,918 | \$3,918 | 1.17 | \$4,504 | \$5,843 | \$5,843 | 119.2\% | 141.9\% | 126.7\% | 114.0\% | 130.3\% | 119.8\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 2 | \$2,766 | \$3,918 | \$3,918 | 1.17 | \$4,504 | \$5,843 | \$5,843 | 119.2\% | 141.9\% | 126.7\% | 114.0\% | 130.3\% | 119.8\% |
| 6767 | STATEWIDE Weighted Average |  |  |  | 2 | \$2,766 | \$3,918 | \$3,918 | 1.17 | \$4,504 | \$5,843 | \$5,843 | 119.2\% | 141.9\% | 126.7\% | 114.0\% | 130.3\% | 119.8\% |


| 6768 D | MITORY C |  | ELOR |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 9713 | C | COUNS |  | 8 | \$3,161 | \$3,956 | \$3,956 | 1.11 | \$4,964 | \$5,917 | \$5,917 |
| 2018-ST-ID | 07761 | J | Cottage |  |  | \$3,064 |  | \$5,470 |  | \$4,805 |  | \$7,684 |
| 2018-ST-WA | 257 J | 37 | RESIDE |  | 16 | \$2,561 | \$3,181 | \$3,398 | 1.07 | \$4,205 | \$4,952 | \$5,214 |
| State Market Average |  |  |  |  | 24 | \$2,775 | \$3,442 | \$3,662 | 1.09 | \$4,475 | \$5,277 | \$5,541 |
| 6768 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 24 | \$2,775 | \$3,442 | \$3,662 |  | \$4,475 | \$5,277 | \$5,541 |

6768 OVERALL WEIGHTED MARKET AVERAG

| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 117.6\% | 123.4\% | 129.1\% | 113.6\% | 118.0\% | 122.4\% |
| 117.6\% | 123.4\% | 129.1\% | 113.6\% | 118.0\% | 122.4\% |
| 117.6\% | 123.4\% | 129.1\% | 113.6\% | 118.0\% | 122.4\% |



OREGON COMPARISON то
MARKET



> OREGON COMPARISON TO MARKET



6787
OVERALL WEIGHTED MARKET AVERAGE
$31 \quad 1,281$

COMPARISON
то
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |
| AQ | AFSCME DOC PAROLE/PROBAT OFFCR |  | A | 26 | 38 | \$4,877 | \$6,337 | \$6,777 |
| Corr | ctions Weighted Average |  |  |  | 38 | \$4,877 | \$6,337 | \$6,777 |
| 6787 | STATEWIDE Weighted Average |  |  |  | 38 | \$4,877 | \$6,337 | \$6,777 |



| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 96.0\% | 101.4\% | 101.5\% | 99.4\% | 103.5\% | 103.9\% |
| 96.0\% | 101.4\% | 101.5\% | 99.4\% | 103.5\% | 103.9\% |
| 96.0\% | 101.4\% | 101.5\% | 99.4\% | 103.5\% | 103.9\% |



OREGON COMPARISON

TO
MARKET

|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 18 | 1 | \$2,805 | \$3,331 | \$4,013 | 0.98 | \$4,717 | \$5,360 | \$6,194 |
| AO | AFSCME OR ST POLICE-SUPP UNIT | A | A | 18 | 7 | \$2,805 | \$3,368 | \$4,013 | 0.99 | \$4,717 | \$5,405 | \$6,194 |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 17 | 4 | \$2,883 | \$3,613 | \$4,096 | 1.04 | \$4,640 | \$5,488 | \$6,050 |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 17 | 4 | \$2,883 | \$3,300 | \$4,096 | 0.95 | \$4,640 | \$5,125 | \$6,050 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 16 | \$2,844 | \$3,410 | \$4,055 | 0.99 | \$4,679 | \$5,353 | \$6,122 |
| 6811 | STATEWIDE Weighted Average |  |  |  | 16 | \$2,844 | \$3,410 | \$4,055 | 0.99 | \$4,678 | \$5,353 | \$6,122 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \mathrm{Avg} \\ \text { to } \\ \mathrm{Avg} \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 99.6\% | 96.5\% | 97.0\% | 110.0\% | 106.8\% | 106.7\% |
| 99.6\% | 97.5\% | 97.0\% | 110.0\% | 107.7\% | 106.7\% |
| 102.4\% | 104.6\% | 99.0\% | 108.2\% | 109.3\% | 104.2\% |
| 102.4\% | 95.6\% | 99.0\% | 108.2\% | 102.1\% | 104.2\% |
| 101.0\% | 98.8\% | 98.0\% | 109.1\% | 106.6\% | 105.4\% |
| 101.0\% | 98.8\% | 98.0\% | 109.1\% | 106.6\% | 105.4\% |


OREGON

## COMPARISON

TO
market

| Repr | Repr Description | Pay Rng <br> Opt $\xrightarrow{\text { Opt }}$ |  | SR | Emps |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  | SALARY |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | Avg | SR Max | SR Min | Avg | SR Max |
|  |  |  |  | SR Min |  |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | $\begin{array}{r} \text { to } \\ \text { Avg } \\ \hline \end{array}$ | $\text { SR }^{\text {to }} \text { Max }$ | $\mathrm{SR}_{\mathrm{Min}}$ | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | SR Max |
| OAH | SEIU STRIKEABL | A | P |  | 18 | 5 | \$2,994 | \$4,049 | \$4,295 | 1.11 | \$4,769 | \$5,995 | \$6,281 | 105.1\% | 114.9\% | 108.7\% | 107.4\% | 114.5\% | 109.8\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 5 | \$2,994 | \$4,049 | \$4,295 | 1.11 | \$4,769 | \$5,995 | \$6,281 | 105.1\% | 114.9\% | 108.7\% | 107.4\% | 114.5\% | 109.8\% |
| 6820 | STATEWIDE Weighted Average |  |  |  |  | 5 | \$2,994 | \$4,049 | \$4,295 | 1.11 | \$4,769 | \$5,995 | \$6,281 | 105.1\% | 114.9\% | 108.7\% | 107.4\% | 114.5\% | 109.8\% |



$$
\begin{gathered}
\text { OREGON } \\
\text { COMPARISON } \\
\text { TO }
\end{gathered}
$$

MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET CO | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | and Ben | nefits |
|  |  | Pay |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SRMax |
| OAH | SEIU STRIKEABL | A | P | 20 | 4 | \$3,264 | \$4,146 | \$4,727 | 1.04 | \$5,083 | \$6,108 | \$6,783 | 84.5\% | 85.6\% | 83.5\% | 91.9\% | 91.9\% | 89.2\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 4 | \$3,264 | \$4,146 | \$4,727 | 1.04 | \$5,083 | \$6,108 | \$6,783 | 84.5\% | 85.6\% | 83.5\% | 91.9\% | 91.9\% | 89.2\% |
| 6821 | STATEWIDE Weighted Average |  |  |  | 4 | \$3,264 \$4,146 \$4,727 |  |  | 1.04 | \$5,083 | \$6,108 | \$6,783 | 84.5\% | 85.6\% | 83.5\% | 91.9\% | 91.9\% | 89.2\% |



## OREGON

 COMPARISON TO MARKET

| 7000 |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-OR-ClackCo | 017 |  | Legal Office Supervisor |  | 2 | \$4,717 | \$5,054 | \$6,367 | 0.91 | \$7,134 | \$7,549 | \$9,161 |  |
| 2018-OR-ClackCo | 633 |  | Office Supervisor |  | 8 | \$4,717 | \$5,726 | \$6,367 | 1.03 | \$7,134 | \$8,374 | \$9,161 |  |
| 2018-OR-DescCo | 1502 |  | Supervisor, Automotive |  | 1 | \$5,920 | \$6,853 | \$7,933 | 0.99 | \$8,862 | \$10,005 | \$11,327 |  |
| 2018-OR-JackCo | 01351 |  | Supervisor II |  | 5 | \$4,255 | \$4,769 | \$5,432 | 0.98 | \$6,970 | \$7,597 | \$8,406 |  |
| 2018-OR-LaneCo | N7001 |  | Administrative Support Supervisor |  | 4 | \$3,571 | \$4,408 | \$5,358 | 0.99 | \$5,685 | \$6,708 | \$7,869 |  |
| 2018-OR-MarionCo | 019 |  | Legal Assistant Supervisor |  | 4 | \$3,969 | \$5,088 | \$5,316 | 1.10 | \$6,287 | \$7,651 | \$7,930 |  |
| 2018-OR-MarionCo | 023 |  | Office Manager |  | 8 | \$3,786 | \$4,954 | \$5,073 | 1.12 | \$6,063 | \$7,487 | \$7,633 |  |
| 2018-OR-MarionCo | 040 |  | Managerial Accountant |  | 1 | \$5,039 | \$5,829 | \$6,748 | 0.99 | \$7,591 | \$8,555 | \$9,676 |  |
| 2018-OR-MarionCo | 044 |  | Tax Office Supervisor/Tax Collector |  | 1 | \$4,995 | \$7,029 | \$6,694 | 1.20 | \$7,538 | \$10,018 | \$9,610 |  |
| 2018-OR-MarionCo | 334 |  | Appraisal Section Supervisor |  | 3 | \$5,039 | \$5,938 | \$6,748 | 1.01 | \$7,591 | \$8,688 | \$9,676 |  |
| 2018-OR-MarionCo | 412 |  | Road Operations Supervisor |  | 5 | \$4,533 | \$5,972 | \$6,072 | 1.13 | \$6,974 | \$8,730 | \$8,851 |  |
| 2018-OR-MultCo | 9025 |  | Operations Supervisor |  | 27 | \$4,303 | \$5,166 | \$6,024 | 1.00 | \$6,704 | \$7,757 | \$8,805 |  |
| 2018-OR-MultCo | 9677 |  | Production Supervisor |  | 1 | \$4,519 | \$6,327 | \$6,327 | 1.17 | \$6,968 | \$9,174 | \$9,174 |  |
| 2018-OR-WashCo | 008 |  | Support Unit Supervisor |  | 3 | \$4,491 | \$5,500 | \$5,461 | 1.11 | \$6,626 | \$7,823 | \$7,777 |  |
| 2018-OR-WashCo | 271 |  | Community Corrections Center Superv |  | 3 | \$5,611 | \$6,608 | \$6,818 | 1.06 | \$7,954 | \$9,138 | \$9,386 |  |
| County Market Average |  |  |  |  | 76 | \$4,390 | \$5,354 | \$5,946 | 1.05 | \$6,789 | \$7,963 | \$8,687 |  |
| 2018-CompAnalyst | FA06000208 |  | Budgeting Supervisor I |  |  | \$4,742 | \$6,107 | \$7,499 | 1.00 | \$6,482 | \$8,048 | \$9,645 |  |
| 2018-CompAnalyst | MM18000083 |  | Shipping and Receiving Supervisor I |  |  | \$3,430 | \$4,049 | \$5,191 | 0.94 | \$4,977 | \$5,687 | \$6,996 |  |
| 2018-MIL-NWMGT | '5.10 |  | Groundskeeping Supervisor | 21 | 34 | \$4,790 | \$6,538 | \$6,752 | 1.13 | \$6,537 | \$8,542 | \$8,788 |  |
| Purchased Market Average |  |  |  | 21 | 34 | \$4,751 | \$6,457 | \$6,730 | 1.03 | \$6,492 | \$8,449 | \$8,762 |  |
| 2018-ST-CA | 0717 | B | SUPERVISING GROUNDSKEEPER II |  | 1 | \$4,055 | \$5,032 | \$5,032 | 1.11 | \$6,035 | \$7,205 | \$7,205 |  |
| 2018-ST-CA | 4569 |  | SENIOR ACCOUNTING OFFICER (SL |  | 141 | \$4,798 | \$5,576 | \$5,961 | 1.04 | \$6,925 | \$7,857 | \$8,319 |  |
| 2018-ST-CA | 6282 |  | CALTRANS MAINTENANCE AREA SL |  | 146 | \$4,892 | \$5,721 | \$6,072 | 1.04 | \$7,038 | \$8,031 | \$8,452 |  |
| 2018-ST-CA | 9825 |  | SUPERVISOR, VOCATIONAL SERVIC |  | 2 | \$3,918 | \$4,904 | \$4,904 | 1.11 | \$5,871 | \$7,052 | \$7,052 |  |
| 2018-ST-NV | 07.304 | 39 | PURCHASING OFFICER 3 |  | 1 | \$4,825 |  | \$7,225 |  | \$6,548 |  | \$9,348 |  |
| 2018-ST-NV | 09.106 | 35 | HWY MAINTENANCE SPVR 2 |  | 16 | \$4,055 |  | \$6,024 |  | \$5,649 |  | \$7,947 |  |
| - |  |  |  |  |  |  |  |  |  |  |  |  |  |


| 7000 | PAL EX |  | E/MANAGER |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-WA | 143 H | 54 | GRANT \& CONTRAC |  |  | \$3,846 |  | \$5,170 |  | \$5,753 |  | \$7,349 |
| 2018-ST-WA | 143L | 52 | FISCAL ANALYST 4 |  | 109 | \$3,709 | \$4,779 | \$4,986 | 1.10 | \$5,588 | \$6,877 | \$7,126 |
| 2018-ST-WA | 353 U | 60 | VOCATIONAL REHAB |  |  | \$4,461 |  | \$5,999 |  | \$6,494 |  | \$8,348 |
| 2018-ST-WA | 598G | 49 | BUILDINGS \& GROUN |  |  | \$3,398 |  | \$4,572 |  | \$5,214 |  | \$6,627 |
| State Market Average |  |  |  |  | 416 | \$4,507 | \$5,407 | \$5,739 | 1.10 | \$6,552 | \$7,648 | \$8,028 |
| 7000 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 21 | 526 | \$4,507 | \$5,473 | \$5,836 |  | \$6,582 | \$7,751 | \$8,172 | OREGON COMPARISON

TO
MARKET



OREGON COMPARISON

TO
MARKET



Printed Date: 1/17/2019 (Revised)


OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MESN | EXEC SVC SUPERVISORY | A | A | 26X | 1 | \$4,154 | \$6,117 | \$6,117 | 1.19 | \$6,366 | \$8,766 | \$8,766 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 26X | 2 | \$4,154 | \$4,957 | \$6,117 | 0.97 | \$6,366 | \$7,348 | \$8,766 |
| MMS | MGT SVC SUPERVISORY | A | A | 26X | 339 | \$4,154 | \$5,449 | \$6,117 | 1.06 | \$6,366 | \$7,949 | \$8,766 |
| Mana | gement Weighted Average |  |  |  | 342 | \$4,154 | \$5,448 | \$6,117 | 1.06 | \$6,366 | \$7,948 | \$8,766 |
| 7002 | STATEWIDE Weighted Average |  |  |  | 342 | \$4,154 | \$5,448 | \$6,117 | 1.06 | \$6,366 | \$7,948 | \$8,766 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 80.9\% | 100.4\% | 94.3\% | 86.6\% | 103.4\% | 97.8\% |
| 80.9\% | 81.4\% | 94.3\% | 86.6\% | 86.7\% | 97.8\% |
| 80.9\% | 89.5\% | 94.3\% | 86.6\% | 93.8\% | 97.8\% |
| 80.9\% | 89.5\% | 94.3\% | 86.6\% | 93.8\% | 97.8\% |
| 80.9\% | 89.5\% | 94.3\% | 86.6\% | 93.8\% | 97.8\% |



## OVERALL WEIGHTED MARKET AVERAGE

OREGON
COMPARISON
TO
MARKET





OREGON COMPARISON
TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  | SALARY |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| MENN | EXEC SVC NONSUPERVISORY | A | A | 28X | 3 | \$4,568 | \$6,254 | \$6,740 | 1.11 | \$6,872 | \$8,934 | \$9,528 | 80.4\% | 87.0\% | 86.3\% | 85.3\% | 90.4\% | 90.0\% |
| MESN | EXEC SVC SUPERVISORY | A | A | 28X | 4 | \$4,568 | \$5,860 | \$6,740 | 1.04 | \$6,872 | \$8,452 | \$9,528 | 80.4\% | 81.6\% | 86.3\% | 85.3\% | 85.5\% | 90.0\% |
| MMN | MGT SVC NONSUPERVISORY | A | A | 28X | 6 | \$4,568 | \$6,686 | \$6,740 | 1.18 | \$6,872 | \$9,462 | \$9,528 | 80.4\% | 93.1\% | 86.3\% | 85.3\% | 95.7\% | 90.0\% |
| MMS | MGT SVC SUPERVISORY | A | A | 28X | 514 | \$4,568 | \$6,220 | \$6,740 | 1.10 | \$6,872 | \$8,893 | \$9,528 | 80.4\% | 86.6\% | 86.3\% | 85.3\% | 90.0\% | 90.0\% |
| Mana | gement Weighted Average |  |  |  | 527 | \$4,568 | \$6,223 | \$6,740 | 1.10 | \$6,872 | \$8,896 | \$9,528 | 80.4\% | 86.6\% | 86.3\% | 85.3\% | 90.0\% | 90.0\% |
| 7004 | STATEWIDE Weighted Average |  |  |  | 527 | \$4,568 | \$6,223 | \$6,740 | 1.10 | \$6,872 | \$8,896 | \$9,528 | 80.4\% | 86.6\% | 86.3\% | 85.3\% | 90.0\% | 90.0\% |



OREGON COMPARISON

TO
MARKET
Repr Repr Description


| 7004-I PRINCIPAL EXECUTIVE/MANAGER C |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-OR-MarionCo | 653 |  | Information Technology Supervisor |  | 1 | \$5,826 | \$6,120 | \$7,810 | 0.90 | \$8,551 | \$8,910 | \$10,972 |  |
| 2018-OR-MultCo | 9451 |  | IT Supervisor |  |  | \$6,647 |  | \$9,971 |  | \$9,565 |  | \$13,622 |  |
| County Market Average |  |  |  |  | 1 | \$6,237 | \$6,120 | \$8,891 | 0.90 | \$9,058 | \$8,910 | \$12,297 |  |
| 2018-CompAnalyst | IT10000273 |  | Information Technology Supervisor III | 275 | 518 | \$7,225 | \$9,733 | \$11,486 | 1.04 | \$9,330 | \$12,208 | \$14,218 |  |
| 2018-CompAnalyst | IT10000288 |  | Help Desk Supervisor III |  |  | \$6,395 | \$7,908 | \$9,426 | 1.02 | \$8,378 | \$10,113 | \$11,855 |  |
| 2018-MIL-NWIT | '12-906 |  | Help Desk, Manager | 50 | 60 | \$6,570 | \$8,155 | \$9,787 | 1.00 | \$8,578 | \$10,397 | \$12,269 |  |
| 2018-MIL-NWMGT | '3.23 |  | Help Desk Manager | 46 | 66 | \$6,465 | \$8,305 | \$9,757 | 1.02 | \$8,458 | \$10,568 | \$12,234 |  |
| 2018-MIL-NWMGT | '3.25 |  | Web Manager | 18 | 22 | \$6,440 | \$8,444 | \$9,672 | 1.05 | \$8,430 | \$10,729 | \$12,137 |  |
| Purchased Market Average |  |  |  | 389 | 666 | \$7,064 | \$9,405 | \$11,099 | 1.03 | \$9,145 | \$11,831 | \$13,774 |  |
| 2018-ST-CA | 1404 |  | INFORMATION TECHNOLOGY SUPE |  | 518 | \$5,957 | \$7,764 | \$7,982 | 1.11 | \$8,313 | \$10,479 | \$10,740 |  |
| 2018-ST-CA | 9446 |  | INFORMATION SYSTEMS SUPERVIS |  | 2 | \$5,565 | \$7,261 | \$7,261 | 1.13 | \$7,845 | \$9,876 | \$9,876 |  |
| 2018-ST-ID | 01608 | N | IT Manager |  | 21 | \$4,837 | \$7,150 | \$8,637 | 1.03 | \$6,926 | \$9,694 | \$11,473 |  |
| 2018-ST-ID | 01610 | N | IT Resource Manager |  | 28 | \$4,837 | \$7,454 | \$8,637 | 1.08 | \$6,926 | \$10,058 | \$11,473 |  |
| 2018-ST-ID | 03317 | N | Geographic Information Systems Mana |  | 4 | \$4,837 | \$6,465 | \$8,637 | 0.94 | \$6,926 | \$8,874 | \$11,473 |  |
| 2018-ST-NV | 07.906 | 43 | IT MANAGER 2 |  | 18 | \$5,762 |  | \$8,688 |  | \$7,641 |  | \$11,055 |  |
| State Market Average |  |  |  |  | 591 | \$5,849 | \$7,715 | \$8,060 | 1.06 | \$8,167 | \$10,416 | \$10,813 |  |
| 7004-1 | OVERALL WE | HTED | MARKET AVERAGE | 389 | 1,258 | \$6,493 | \$8,622 | \$9,670 |  | \$8,686 | \$11,175 | \$12,383 |  |

OREGON

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | Opt | SR | Emps | SALARY |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |
| MMS | MGT SVC SUPERVISORY |  | A | 28 X | 3 | \$5,283 | \$7,233 | \$7,791 |
| Mana | gement Weighted Average |  |  |  | 3 | \$5,283 | \$7,233 | \$7,791 |
| 7004 | STATEWIDE Weighted Average |  |  |  | 3 | \$5,283 | \$7,233 | \$7,791 |


|  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
|  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| 1.11 | \$7,747 | \$10,130 | \$10,813 | 81.4\% | 83.9\% | 80.6\% | 89.2\% | 90.7\% | 87.3\% |
| 1.11 | \$7,747 | \$10,130 | \$10,813 | 81.4\% | 83.9\% | 80.6\% | 89.2\% | 90.7\% | 87.3\% |
| 1.11 | \$7,747 | \$10,130 | \$10,813 | 81.4\% | 83.9\% | 80.6\% | 89.2\% | 90.7\% | 87.3\% |


| 7004-P P | NCIPAL | U | IVE/MANAGER C |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-WashCo | 014 |  | Central Services Supervisor |  | 1 | \$5,085 | \$6,012 | \$6,180 | 1.07 | \$7,330 | \$8,430 | \$8,630 |
| County Market Average |  |  |  |  | 1 | \$5,085 | \$6,012 | \$6,180 | 1.07 | \$7,330 | \$8,430 | \$8,630 |
| 2018-ST-NV | 03.108 | 34 | FOOD SERVICE MANAGER 2 |  | 1 | \$3,886 |  | \$5,762 |  | \$5,452 |  | \$7,641 |
| 2018-ST-WA | 677H | 50 | FOOD SERVICE MANAGER 4 |  |  | \$3,485 |  | \$4,687 |  | \$5,319 |  | \$6,767 |
| State Market Average |  |  |  |  | 1 | \$3,657 |  | \$5,148 |  | \$5,376 |  | \$7,141 |
| 7004-P | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 2 | \$4,085 | \$6,012 | \$5,458 |  | \$5,962 | \$8,430 | \$7,588 |

7004-P
OREGON COMPARISON

то
MARKET
Repr Repr Description




| 7006 |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-CompAnalyst | FA06000593 |  | Accounts Payable/Receivable Manage |  |  | \$5,988 | \$6,871 | \$9,426 | 0.90 | \$7,911 | \$8,924 | \$11,855 |  |
| 2018-CompAnalyst | FA06000695 |  | Appraisal Manager |  |  | \$5,598 | \$8,539 | \$9,459 | 1.13 | \$7,463 | \$10,837 | \$11,893 |  |
| 2018-CompAnalyst | HR09200022 |  | Training Manager | 10 | 10 | \$6,270 | \$8,414 | \$9,783 | 1.05 | \$8,235 | \$10,694 | \$12,265 |  |
| 2018-MLL-NWMGT | '1.04b |  | Accounting Supervisor | 58 | 138 | \$5,324 | \$6,635 | \$7,979 | 1.00 | \$7,149 | \$8,653 | \$10,194 |  |
| 2018-MLL-NWMGT | '1.13a |  | Payroll Manager | 57 | 64 | \$5,950 | \$7,808 | \$8,883 | 1.05 | \$7,867 | \$9,999 | \$11,231 |  |
| 2018-MLL-NWMGT | '4.06a |  | Recruiting / Talent Acquisition Manageı | 44 | 46 | \$7,103 | \$9,313 | \$11,087 | 1.02 | \$9,190 | \$11,725 | \$13,760 |  |
| 2018-MIL-NWMGT | '4.14 |  | Training \& Development Manager | 44 | 44 | \$6,833 | \$8,653 | \$10,521 | 1.00 | \$8,880 | \$10,968 | \$13,111 |  |
| 2018-MLL-NWMGT | '5.06c |  | Community Relations Manager | 20 | 31 | \$6,396 | \$8,147 | \$9,799 | 1.01 | \$8,379 | \$10,388 | \$12,282 |  |
| 2018-MIL-NWMGT | '5.20 |  | Safety Manager | 40 | 44 | \$6,849 | \$8,827 | \$10,112 | 1.04 | \$8,899 | \$11,167 | \$12,641 |  |
| 2018-MLL-NWMGT | '8.01c |  | Purchasing Manager | 56 | 82 | \$6,771 | \$8,920 | \$10,214 | 1.05 | \$8,809 | \$11,275 | \$12,759 |  |
| 2018-MIL-OPES | 04.08 |  | Program Manager | 12 | 116 | \$5,838 | \$7,231 | \$8,125 | 1.04 | \$8,339 | \$10,013 | \$11,088 |  |
| 2018-MIL-OPES | 04.15 |  | Purchasing Manager | 11 | 8 | \$6,731 | \$8,321 | \$9,702 | 1.01 | \$9,412 | \$11,324 | \$12,983 |  |
| 2018-MIL-PACS | 04.33 |  | Safety Manager | 13 | 13 | \$6,404 | \$8,568 | \$9,951 | 1.05 | \$8,388 | \$10,871 | \$12,457 |  |
| 2018-MIL-PACS | 04.44 |  | Program Manager | 13 | 83 | \$6,027 | \$7,762 | \$9,264 | 1.02 | \$7,956 | \$9,946 | \$11,669 |  |
| 2018-MIL-PACS | 08.04 |  | Purchasing Manager | 27 | 27 | \$6,355 | \$7,910 | \$9,566 | 0.99 | \$8,333 | \$10,116 | \$12,015 |  |
| 2018-TwrsWtsn | AFT010-M2 |  | Financial Analysis | 9 | 9 |  | \$9,296 |  | 0.97 |  | \$11,706 |  |  |
| 2018-TwrsWtsn | AHR000-M2 |  | HR Generalist/Consultant Generalist/M | 16 | 20 |  | \$8,288 |  | 0.92 |  | \$10,550 |  |  |
| 2018-TwrsWtsn | AMK000-M2 |  | Marketing Generalist/Multidiscipline | 12 | 21 |  | \$8,484 |  | 0.90 |  | \$10,775 |  |  |
| 2018-TwrsWtsn | AQY020-M2 |  | Business Process Improvement | 5 | 9 |  | \$8,684 |  | 0.95 |  | \$11,003 |  |  |
| 2018-TwrsWtsn | ASC060-M2 |  | Purchasing Generalist/Multidiscipline | 9 | 12 |  | \$8,970 |  | 0.98 |  | \$11,332 |  |  |
| Purchased Market Average |  |  |  | 456 | 777 | \$6,155 | \$7,939 | \$9,212 | 1.00 | \$8,209 | \$10,257 | \$11,737 |  |
| 2018-ST-CA | 3451 |  | CONSTRUCTION MANAGEMENT SU |  | 1 | \$6,831 | \$8,553 | \$8,553 | 1.11 | \$9,361 | \$11,424 | \$11,424 |  |
| 2018-ST-CA | 4802 |  | STAFF SERVICES MANAGER III |  | 397 | \$7,038 | \$7,797 | \$7,991 | 1.04 | \$9,610 | \$10,519 | \$10,751 |  |
| 2018-ST-CA | 6239 |  | CALTRANS MAINTENANCE MANAGE |  | 33 | \$5,911 | \$7,157 | \$7,350 | 1.08 | \$8,259 | \$9,752 | \$9,982 |  |
| 2018-ST-ID | 01530 | N | Purchasing Manager, State |  | 1 | \$4,837 | \$6,857 | \$8,637 | 0.99 | \$6,926 | \$9,343 | \$11,473 |  |
| 2018-ST-ID | 05932 | N | Human Resources Program Manager |  | 4 | \$4,837 | \$6,677 | \$8,637 | 0.97 | \$6,926 | \$9,129 | \$11,473 |  |

Printed Date: 1/17/2019 (Revised)


## OREGON <br> COMPARISON <br> TO

| Repr Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  | SALARY |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
|  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| MENN EXEC SVC NONSUPERVISORY | A | A | 31X | 2 | \$5,283 | \$7,791 | \$7,791 | 1.19 | \$7,747 | \$10,813 | \$10,813 | 82.9\% | 98.8\% | 89.3\% | 89.3\% | 103.5\% | 94.6\% |
| MESN EXEC SVC SUPERVISORY | A | A | 31X | 8 | \$5,283 | \$7,188 | \$7,791 | 1.10 | \$7,747 | \$10,076 | \$10,813 | 82.9\% | 91.2\% | 89.3\% | 89.3\% | 96.5\% | 94.6\% |
| MMC MGT SVC NSUPV CONFIDENTIAL | A | A | 31X | 1 | \$5,283 | \$7,070 | \$7,791 | 1.08 | \$7,747 | \$9,931 | \$10,813 | 82.9\% | 89.7\% | 89.3\% | 89.3\% | 95.1\% | 94.6\% |
| MMN MGT SVC NONSUPERVISORY | A | A | 31X | 11 | \$5,283 | \$7,273 | \$7,791 | 1.11 | \$7,747 | \$10,180 | \$10,813 | 82.9\% | 92.3\% | 89.3\% | 89.3\% | 97.5\% | 94.6\% |
| MMS MGT SVC SUPERVISORY | A | A | 31X | 396 | \$5,283 | \$7,360 | \$7,791 | 1.13 | \$7,747 | \$10,286 | \$10,813 | 82.9\% | 93.4\% | 89.3\% | 89.3\% | 98.5\% | 94.6\% |
| Management Weighted Average |  |  |  | 418 | \$5,283 | \$7,356 | \$7,791 | 1.13 | \$7,747 | \$10,281 | \$10,813 | 82.9\% | 93.3\% | 89.3\% | 89.3\% | 98.4\% | 94.6\% |
| 7006 STATEWIDE Weighted Average |  |  |  | 418 | \$5,283 | \$7,356 | \$7,791 | 1.13 | \$7,747 | \$10,281 | \$10,813 | 82.9\% | 93.3\% | 89.3\% | 89.3\% | 98.4\% | 94.6\% |



7006-G OVERALL WEIGHTED MARKET AVERAGE
OREGON
COMPARISON
то
MARKET

| Repr |  |
| :--- | :--- | :--- |
| Repr Description | Pay Rng <br> Opt <br> Opt |


| SALARY |  |  |
| :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |



Currently no Oregon employees

| 7006-I PRINCIPAL EXECUTIVE/MANAGER D |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-OR-ClackCo | 689 |  | Information Services Manager |  | 4 | \$8,470 | \$11,435 | \$11,435 | 1.15 | \$11,743 | \$15,383 | \$15,383 |  |
| 2018-OR-MarionCo | 654 |  | Information Technology Manager |  | 1 | \$6,710 | \$9,441 | \$8,987 | 1.20 | \$9,629 | \$12,961 | \$12,407 |  |
| 2018-OR-MultCo | 9452 |  | IT Manager 1 |  | 4 | \$7,179 | \$10,720 | \$10,769 | 1.19 | \$10,214 | \$14,536 | \$14,596 |  |
| 2018-OR-WashCo | 054 |  | Law Enforcement Technology Supervis |  | 1 | \$8,329 | \$9,372 | \$10,121 | 1.02 | \$11,178 | \$12,416 | \$13,304 |  |
| 2018-OR-WashCo | 257 |  | Library Automation Systems Superviso |  | 1 | \$7,930 | \$9,372 | \$9,635 | 1.07 | \$10,705 | \$12,416 | \$12,728 |  |
| County Market Average |  |  |  |  | 11 | \$7,779 | \$10,619 | \$10,687 | 1.12 | \$10,849 | \$14,315 | \$14,396 |  |
| 2018-CompAnalyst | IT10000149 |  | Software Engineering Manager | 10 | 70 | \$8,853 | \$11,385 | \$13,562 | 1.02 | \$11,198 | \$14,102 | \$16,599 |  |
| 2018-CompAnalyst | IT10000178 |  | Data Security Manager | 5 | 5 | \$7,699 | \$10,397 | \$11,818 | 1.06 | \$9,874 | \$12,969 | \$14,599 |  |
| 2018-CompAnalyst | IT10000213 |  | Web Security Manager | 5 | 5 | \$7,259 | \$9,891 | \$10,979 | 1.08 | \$9,369 | \$12,388 | \$13,637 |  |
| 2018-CompAnalyst | IT10000270 |  | Software Support Manager | 100 | 283 | \$7,458 | \$9,642 | \$11,743 | 1.00 | \$9,597 | \$12,103 | \$14,513 |  |
| 2018-CompAnalyst | IT10000323 |  | Network Operations Manager | 5 | 20 | \$7,126 | \$9,194 | \$11,029 | 1.01 | \$9,216 | \$11,589 | \$13,694 |  |
| 2018-MIL-NWMGT | '3.10 |  | Network Manager | 23 | 29 | \$7,664 | \$10,816 | \$11,572 | 1.12 | \$9,833 | \$13,449 | \$14,316 |  |
| 2018-MIL-NWMGT | '3.19 |  | Network Communications Manager | 15 | 19 | \$7,203 | \$9,602 | \$10,856 | 1.06 | \$9,305 | \$12,057 | \$13,495 |  |
| 2018-TwrsWtsn | AID040-M2 |  | Systems Software Development | 5 | 5 |  | \$11,937 |  |  |  | \$14,736 |  |  |
| 2018-TwrsWtsn | AIT020-M2 |  | IT Help Desk Support | 5 | 8 |  | \$9,527 |  |  |  | \$11,970 |  |  |
| Purchased Market Average |  |  |  | 173 | 444 | \$7,672 | \$10,007 | \$11,947 | 1.05 | \$9,843 | \$12,521 | \$14,746 |  |
| 2018-ST-CA | 1405 |  | INFORMATION TECHNOLOGY MANA |  | 283 | \$6,574 | \$8,683 | \$8,810 | 1.13 | \$9,053 | \$11,580 | \$11,732 |  |
| 2018-ST-ID | 01607 | 0 | IT Information Services Manager |  | 8 | \$5,241 | \$7,992 | \$9,362 | 1.07 | \$7,411 | \$10,702 | \$12,341 |  |
| 2018-ST-ID | 01609 | M | IT Systems Operations Manager |  | 1 | \$4,377 | \$4,992 | \$7,820 | 0.80 | \$6,377 | \$7,113 | \$10,496 |  |
| 2018-ST-NV | 07.901 | 45 | CHIEF IT MANAGER |  | 11 | \$6,305 |  | \$9,537 |  | \$8,275 |  | \$12,045 |  |
| State Market Average |  |  |  |  | 303 | \$6,522 | \$8,651 | \$8,847 | 1.01 | \$8,973 | \$11,541 | \$11,755 |  |
| 7006-I | OVERALL WE | HTED | MARKET AVERAGE | 173 | 759 | \$7,206 | \$9,486 | \$10,667 |  | \$9,504 | \$12,164 | \$13,525 |  |

OREGON

## COMPARISON

TO
MARKET

|  |  |  | Rng | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt |  |  |  | SR Min | Emp Avg | SR Max |  |


| SALARY AND BENEFITS |
| :--- |
| SR Min Emp Avg SR Max |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{gathered} \text { SRMin } \\ \text { to } \\ \text { SR Min } \end{gathered}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \text { ax } \end{aligned}$ |


| 7006 | EXECUTIV |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 兂 | ( |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $\mathrm{SR}^{\text {( }}$ Min | Avg | $\mathrm{SR}^{\text {do }}$ Max | $\mathrm{SR}^{\text {min }}$ | Avg | SR Max |
| MMN | MGT SVC NONSUPERVISORY | 1 | A | 31X | 1 | \$6,117 | \$9,015 | \$9,015 | 1.19 | \$8,766 | \$12,309 | \$12,309 | 84.9\% | 95.0\% | 84.5\% | 92.2\% | 101.2\% | 91.0\% |
| MMS | MGT SVC SUPERVISORY |  | A | 31X | 32 | \$6,117 | \$8,639 | \$9,015 | 1.14 | \$8,766 | \$11,849 | \$12,309 | 84.9\% | 91.1\% | 84.5\% | 92.2\% | 97.4\% | 91.0\% |
| Mana | gement Weighted Average |  |  |  | 33 | \$6,117 | \$8,650 | \$9,015 | 1.14 | \$8,766 | \$11,863 | \$12,309 | 84.9\% | 91.2\% | 84.5\% | 92.2\% | 97.5\% | 91.0\% |
| 7006 | STATEWIDE Weighted Average |  |  |  | 33 | \$6,117 | \$8,650 | \$9,015 | 1.14 | \$8,766 | \$11,863 | \$12,309 | 84.9\% | 91.2\% | 84.5\% | 92.2\% | 97.5\% | 91.0\% |



OREGON COMPARISON

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| 7008Market Source |  |  |  | $\begin{aligned} & \text { \# of } \\ & \text { Firms } \end{aligned}$ | Mkt Incs | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Job | Rng | Job Title |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-OR-ClackCo | 076 |  | Grants Manager |  | 1 | \$6,969 | \$7,980 | \$9,408 | 0.97 | \$9,899 | \$11,141 | \$12,894 |  |
| 2018-OR-ClackCo | 150 |  | Deputy Building Codes Administrator |  |  | \$7,317 |  | \$9,878 |  | \$10,327 |  | \$13,472 |  |
| 2018-OR-ClackCo | 204 |  | Assistant Juvenile Department Director |  | 1 | \$8,470 | \$10,281 | \$11,435 | 1.03 | \$11,743 | \$13,967 | \$15,383 |  |
| 2018-OR-ClackCo | 214 |  | Health Centers Administration and Fine |  | 1 | \$7,317 | \$9,124 | \$9,878 | 1.06 | \$10,327 | \$12,546 | \$13,472 |  |
| 2018-OR-ClackCo | 244 |  | Social Services Director |  | 1 | \$7,683 | \$10,372 | \$10,372 | 1.15 | \$10,776 | \$14,078 | \$14,078 |  |
| 2018-OR-ClackCo | 425 |  | Fleet Manager |  |  | \$6,969 |  | \$9,408 |  | \$9,899 |  | \$12,894 |  |
| 2018-OR-ClackCo | 492 |  | Children, Youth and Families Director |  | 1 | \$7,683 | \$10,372 | \$10,372 | 1.15 | \$10,776 | \$14,078 | \$14,078 |  |
| 2018-OR-ClackCo | 495 |  | Facilities Manager |  | 1 | \$7,683 | \$10,372 | \$10,372 | 1.15 | \$10,776 | \$14,078 | \$14,078 |  |
| 2018-OR-ClackCo | 530 |  | Clinic Operations Manager |  | 1 | \$7,317 | \$8,465 | \$9,878 | 0.98 | \$10,327 | \$11,737 | \$13,472 |  |
| 2018-OR-ClackCo | 533 |  | Assistant Primary Care Manager |  | 1 | \$6,637 | \$7,127 | \$8,960 | 0.91 | \$9,492 | \$10,094 | \$12,344 |  |
| 2018-OR-ClackCo | 771 |  | Community Corrections Manager |  | 2 | \$7,317 | \$8,837 | \$9,878 | 1.03 | \$10,327 | \$12,193 | \$13,472 |  |
| 2018-OR-LaneCo | N2023 |  | Manager, Senior |  | 7 | \$6,313 | \$8,738 | \$9,471 | 1.11 | \$9,036 | \$11,999 | \$12,895 |  |
| 2018-OR-LaneCo | N3002 |  | Program Manager |  | 9 | \$5,455 | \$7,689 | \$8,181 | 1.13 | \$7,987 | \$10,718 | \$11,319 |  |
| 2018-OR-MarionCo | 206 |  | Juvenile Department Assistant Director |  |  | \$7,098 |  | \$9,507 |  | \$10,103 |  | \$13,041 |  |
| 2018-OR-MarionCo | 375 |  | Building and Planning Division Manage |  | 1 | \$7,098 | \$9,507 | \$9,507 | 1.15 | \$10,103 | \$13,041 | \$13,041 |  |
| 2018-OR-MarionCo | 494 |  | Facilities Program Manager |  | 1 | \$6,124 | \$7,816 | \$8,206 | 1.09 | \$8,915 | \$10,978 | \$11,454 |  |
| 2018-OR-MarionCo | 538 |  | Departmental Division Director |  | 4 | \$7,135 | \$8,913 | \$9,563 | 1.07 | \$10,148 | \$12,316 | \$13,109 |  |
| 2018-OR-MarionCo | 665 |  | Administration Division Manager |  | 1 | \$6,124 | \$7,443 | \$8,206 | 1.04 | \$8,915 | \$10,523 | \$11,454 |  |
| 2018-OR-MultCo | 9338 |  | Finance Manager Senior |  | 5 | \$7,754 | \$11,061 | \$11,630 | 1.14 | \$10,915 | \$14,953 | \$15,647 |  |
| 2018-OR-MultCo | 9365 |  | Manager Senior |  | 26 | \$6,647 | \$9,508 | \$9,971 | 1.14 | \$9,565 | \$13,057 | \$13,622 |  |
| 2018-OR-MultCo | 9601 |  | Division Director 1 |  | 3 | \$7,179 | \$9,904 | \$10,769 | 1.10 | \$10,214 | \$13,541 | \$14,596 |  |
| 2018-OR-MultCo | 9621 |  | Human Resources Manager 2 |  | 17 | \$7,179 | \$10,585 | \$10,769 | 1.18 | \$10,214 | \$14,372 | \$14,596 |  |
| 2018-OR-MultCo | 9700 |  | Human Services Policy Manager |  | 1 | \$7,179 | \$10,769 | \$10,769 | 1.20 | \$10,214 | \$14,596 | \$14,596 |  |
| 2018-OR-MultCo | 9782 |  | Library Manager Senior |  | 6 | \$7,179 | \$10,205 | \$10,769 | 1.14 | \$10,214 | \$13,907 | \$14,596 |  |
| 2018-OR-WashCo | 029 |  | Administrative Manager |  | 5 | \$7,736 | \$8,843 | \$9,399 | 1.03 | \$10,475 | \$11,788 | \$12,447 |  |
| 2018-OR-WashCo | 030 |  | Public Safety Business Services Mana! |  | 1 | \$7,736 | \$9,143 | \$9,399 | 1.07 | \$10,475 | \$12,144 | \$12,447 |  |
| Printed Date: 1/17/2019 (Revised) |  |  |  |  |  |  |  |  |  |  |  |  | Page 429 of 508 |



Printed Date: 1/17/2019 (Revised)


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Printed Date: 1/17/2019 (Revised)


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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MESN | EXEC SVC SUPERVISORY | 1 | A | 33 X | 2 | \$6,740 | \$9,470 | \$9,925 | 1.14 | \$9,528 | \$12,865 | \$13,421 |
| MMN | MGT SVC NONSUPERVISORY | 1 | A | 33 X | 3 | \$6,740 | \$9,622 | \$9,925 | 1.15 | \$9,528 | \$13,051 | \$13,421 |
| MMS | MGT SVC SUPERVISORY | 1 | A | 33 X | 70 | \$6,740 | \$9,578 | \$9,925 | 1.15 | \$9,528 | \$12,998 | \$13,421 |
| Mana | gement Weighted Average |  |  |  | 75 | \$6,740 | \$9,577 | \$9,925 | 1.15 | \$9,528 | \$12,996 | \$13,421 |
| 7008 | STATEWIDE Weighted Average |  |  |  | 75 | \$6,740 | \$9,577 | \$9,925 | 1.15 | \$9,528 | \$12,996 | \$13,421 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 85.5\% | 91.6\% | 82.0\% | 93.8\% | 99.1\% | 89.4\% |
| 85.5\% | 93.1\% | 82.0\% | 93.8\% | 100.5\% | 89.4\% |
| 85.5\% | 92.7\% | 82.0\% | 93.8\% | 100.1\% | 89.4\% |
| 85.5\% | 92.7\% | 82.0\% | 93.8\% | 100.1\% | 89.4\% |
| 85.5\% | 92.7\% | 82.0\% | 93.8\% | 100.1\% | 89.4\% |





Printed Date: 1/17/2019 (Revised)


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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MENN | EXEC SVC NONSUPERVISORY | A | A | 35X | 20 | \$6,416 | \$9,012 | \$9,463 | 1.14 | \$9,132 | \$12,306 | \$12,857 |
| MESN | EXEC SVC SUPERVISORY | A | A | 35X | 82 | \$6,416 | \$9,216 | \$9,463 | 1.16 | \$9,132 | \$12,555 | \$12,857 |
| MMN | MGT SVC NONSUPERVISORY | A | A | 35X | 5 | \$6,416 | \$9,107 | \$9,463 | 1.15 | \$9,132 | \$12,422 | \$12,857 |
| MMS | MGT SVC SUPERVISORY | A | A | 35X | 224 | \$6,416 | \$9,087 | \$9,463 | 1.14 | \$9,132 | \$12,397 | \$12,857 |
| Mana | gement Weighted Average |  |  |  | 331 | \$6,416 | \$9,115 | \$9,463 | 1.15 | \$9,132 | \$12,431 | \$12,857 |
| 7010 | STATEWIDE Weighted Average |  |  |  | 331 | \$6,416 | \$9,115 | \$9,463 | 1.15 | \$9,132 | \$12,431 | \$12,857 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { to } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to }{ }^{\text {to }} \end{aligned}$ |
| 83.1\% | 90.7\% | 83.1\% | 89.5\% | 96.5\% | 88.8\% |
| 83.1\% | 92.7\% | 83.1\% | 89.5\% | 98.4\% | 88.8\% |
| 83.1\% | 91.7\% | 83.1\% | 89.5\% | 97.4\% | 88.8\% |
| 83.1\% | 91.4\% | 83.1\% | 89.5\% | 97.2\% | 88.8\% |
| 83.1\% | 91.7\% | 83.1\% | 89.5\% | 97.5\% | 88.8\% |
| 83.1\% | 91.7\% | 83.1\% | 89.5\% | 97.5\% | 88.8\% |



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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MESN | EXEC SVC SUPERVISORY | 1 | A | 35X | 7 | \$7,426 | \$10,645 | \$10,936 | 1.16 | \$10,366 | \$14,301 | \$14,657 |
| MMN | MGT SVC NONSUPERVISORY | 1 | A | 35X | 2 | \$7,426 | \$10,936 | \$10,936 | 1.19 | \$10,366 | \$14,657 | \$14,657 |
| MMS | MGT SVC SUPERVISORY | 1 | A | 35X | 26 | \$7,426 | \$10,675 | \$10,936 | 1.16 | \$10,366 | \$14,338 | \$14,657 |
| Manag | gement Weighted Average |  |  |  | 35 | \$7,426 | \$10,684 | \$10,936 | 1.16 | \$10,366 | \$14,349 | \$14,657 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{gathered} \text { SR Min } \\ \text { to } \\ \text { SRMin } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \begin{array}{l} \text { Max } \end{array} \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR } \\ & \text { SR Max } \end{aligned}$ |
| 93.1\% | 101.1\% | 91.5\% | 99.8\% | 107.2\% | 97.7\% |
| 93.1\% | 103.9\% | 91.5\% | 99.8\% | 109.8\% | 97.7\% |
| 93.1\% | 101.4\% | 91.5\% | 99.8\% | 107.5\% | 97.7\% |
| 93.1\% | 101.5\% | 91.5\% | 99.8\% | 107.5\% | 97.7\% |


| 7010-M | NCIPAL |  | TIVE/MANAGER F |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-ClackCo | 521 |  | Medical Director |  | 1 | \$15,974 | \$20,019 | \$21,561 | 1.07 | \$20,956 | \$25,922 | \$27,816 |
| 2018-OR-DescCo | 1603 |  | Medical Director |  | 1 | \$15,648 | \$20,969 | \$20,969 | 1.15 | \$20,771 | \$27,286 | \$27,286 |
| 2018-OR-JackCo | 01321 |  | Medical Director |  |  | \$15,042 |  | \$19,195 |  | \$20,131 |  | \$25,198 |
| 2018-OR-MultCo | 9520 |  | Medical Director |  | 1 | \$13,750 | \$19,305 | \$22,000 | 1.08 | \$18,235 | \$25,016 | \$28,305 |
| County Market Average |  |  |  |  | 2 | \$15,099 | \$20,098 | \$20,798 | 1.10 | \$20,031 | \$26,075 | \$27,001 |
| 7010-M | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 2 | \$15,099 | \$20,098 | \$20,798 |  | \$20,031 | \$26,075 | \$27,001 |

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| 7012 PRI | IPAL EX |  | E/MANAGER G |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-MIL-NWMGT | '5.06a |  | Communications Director | 48 | 51 | \$9,111 | \$11,913 | \$13,735 | 1.04 | \$11,494 | \$14,707 | \$16,797 |
| 2018-MIL-NWMGT | '5.11 |  | Facilities Director | 51 | 55 | \$8,475 | \$10,803 | \$12,830 | 1.01 | \$10,764 | \$13,434 | \$15,759 |
| 2018-MIL-NWMGT | '5.21a |  | Director of Risk Management | 25 | 26 | \$9,105 | \$12,005 | \$14,173 | 1.03 | \$11,487 | \$14,813 | \$17,300 |
| 2018-MIL-NWMGT | '8.01a |  | Director of Purchasing | 29 | 31 | \$9,012 | \$11,670 | \$13,957 | 1.02 | \$11,380 | \$14,428 | \$17,053 |
| Purchased Market Average |  |  |  | 239 | 238 | \$9,162 | \$11,928 | \$14,040 | 1.03 | \$11,552 | \$14,725 | \$17,148 |
| 7012 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 239 | 261 | \$9,186 | \$11,941 | \$13,901 |  | \$11,686 | \$14,853 | \$17,116 |

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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKEt CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Bene | nefits |
|  |  | Pay | Rng |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND BEN | FITS | SR Min | $\mathrm{Avg}$ | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| MENC | EXEC SVC NSUPV CONFIDENTIAL | A | A | 38X | 1 | \$7,426 | \$10,936 | \$10,936 | 1.19 | \$10,366 | \$14,657 | \$14,657 | 80.8\% | 91.6\% | 78.7\% | 88.7\% | 98.7\% | 85.6\% |
| MENN | EXEC SVC NONSUPERVISORY | A | A | 38X | 8 | \$7,426 | \$10,886 | \$10,936 | 1.19 | \$10,366 | \$14,597 | \$14,657 | 80.8\% | 91.2\% | 78.7\% | 88.7\% | 98.3\% | 85.6\% |
| MESN | EXEC SVC SUPERVISORY | A | A | 38X | 108 | \$7,426 | \$10,634 | \$10,936 | 1.16 | \$10,366 | \$14,288 | \$14,657 | 80.8\% | 89.1\% | 78.7\% | 88.7\% | 96.2\% | 85.6\% |
| MESP | EXEC SVC SUPERVISORY AT OSP | A | A | 38X | 1 | \$7,426 | \$9,463 | \$10,936 | 1.03 | \$10,366 | \$12,857 | \$14,657 | 80.8\% | 79.2\% | 78.7\% | 88.7\% | 86.6\% | 85.6\% |
| MMN | MGT SVC NONSUPERVISORY | A | A | 38 X | 4 | \$7,426 | \$10,439 | \$10,936 | 1.14 | \$10,366 | \$14,050 | \$14,657 | 80.8\% | 87.4\% | 78.7\% | 88.7\% | 94.6\% | 85.6\% |
| MMS | MGT SVC SUPERVISORY | A | A | 38 X | 37 | \$7,426 | \$10,447 | \$10,936 | 1.14 | \$10,366 | \$14,059 | \$14,657 | 80.8\% | 87.5\% | 78.7\% | 88.7\% | 94.7\% | 85.6\% |
| Mana | gement Weighted Average |  |  |  | 159 | \$7,426 | \$10,593 | \$10,936 | 1.15 | \$10,366 | \$14,238 | \$14,657 | 80.8\% | 88.7\% | 78.7\% | 88.7\% | 95.9\% | 85.6\% |
| 7012 | STATEWIDE Weighted Average |  |  |  | 159 | \$7,426 | \$10,593 | \$10,936 | 1.15 | \$10,366 | \$14,238 | \$14,657 | 80.8\% | 88.7\% | 78.7\% | 88.7\% | 95.9\% | 85.6\% |



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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \\ & \hline \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MESN | EXEC SVC SUPERVISORY | 1 | A | 38 X | 3 | \$9,015 | \$12,333 | \$13,289 | 1.11 | \$12,309 | \$16,366 | \$17,534 |
| MMS | MGT SVC SUPERVISORY | 1 | A | 38X | 6 | \$9,015 | \$12,978 | \$13,289 | 1.16 | \$12,309 | \$17,153 | \$17,534 |
| Mana | ement Weighted Average |  |  |  | 9 | \$9,015 | \$12,763 | \$13,289 | 1.14 | \$12,309 | \$16,891 | \$17,534 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 91.4\% | 90.3\% | 82.7\% | 99.0\% | 97.4\% | 89.6\% |
| 91.4\% | 95.0\% | 82.7\% | 99.0\% | 102.1\% | 89.6\% |
| 91.4\% | 93.4\% | 82.7\% | 99.0\% | 100.5\% | 89.6\% |



7012-M OVERALL WEIGHTED MARKET AVERAGE OREGON COMPARISON

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| Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \mathrm{Rng} \\ & \mathrm{Opt} \\ & \hline \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | Salary |  |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \\ & \hline \end{aligned}$ |  |  |  | $\begin{gathered} \mathrm{Avg} \\ \text { to } \\ \mathrm{Avg} \\ \hline \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \\ \hline \end{gathered}$ | $\begin{array}{r} \text { SR Min } \\ \text { to } \\ \text { SR Min } \\ \hline \end{array}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \\ & \hline \end{aligned}$ |
|  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |
| MENN EXEC SVC NONSUPERVISORY | A | A | 40X | 4 | \$8,172 | \$11,777 | \$12,057 | 1.16 | \$11,278 | \$15,685 | \$16,028 | 82.2\% | 88.4\% | 80.8\% | 88.1\% | 94.4\% | 86.0\% |
| MESN EXEC SVC SUPERVISORY | A | A | 40x | 53 | \$8,172 | \$11,870 | \$12,057 | 1.17 | \$11,278 | \$15,800 | \$16,028 | 82.2\% | 89.1\% | 80.8\% | 88.1\% | 95.1\% | 86.0\% |
| MMN MGT SVC NONSUPERVISORY | A | A | 40x | 1 | \$8,172 | \$12,057 | \$12,057 | 1.19 | \$11,278 | \$16,028 | \$16,028 | 82.2\% | 90.5\% | 80.8\% | 88.1\% | 96.5\% | 86.0\% |
| MMS MGT SVC SUPERVISORY | A | A | 40X | 4 | \$8,172 | \$11,478 | \$12,057 | 1.13 | \$11,278 | \$15,319 | \$16,028 | 82.2\% | 86.2\% | 80.8\% | 88.1\% | 92.2\% | 86.0\% |
| MNNN UNCLASS EXCLUDED NONSUPVSORY | A | A | 40X | 1 | \$8,172 | \$10,936 | \$12,057 | 1.08 | \$11,278 | \$14,657 | \$16,028 | 82.2\% | 82.1\% | 80.8\% | 88.1\% | 88.2\% | 86.0\% |
| MNSN UNCLASS EXCLUDED SUPERVISORY | A | A | 40x | 23 | \$8,172 | \$12,032 | \$12,057 | 1.19 | \$11,278 | \$15,998 | \$16,028 | 82.2\% | 90.4\% | 80.8\% | 88.1\% | 96.3\% | 86.0\% |
| Management Weighted Average |  |  |  | 86 | \$8,172 | \$11,882 | \$12,057 | 1.17 | \$11,278 | \$15,814 | \$16,028 | 82.2\% | 89.2\% | 80.8\% | 88.1\% | 95.2\% | 86.0\% |
| 7014 STATEWIDE Weighted Average |  |  |  | 86 | \$8,172 | \$11,882 | \$12,057 | 1.17 | \$11,278 | \$15,814 | \$16,028 | 82.2\% | 89.2\% | 80.8\% | 88.1\% | 95.2\% | 86.0\% |



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OREGON COMPARISON то MARKET

| Repr | Repr Description |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  |
| MESN EXEC SVC SUPERVISORY |  |  | A | 40X | 6 | \$10,936 | \$15,025 | \$16,144 | 1.11 |
| Management Weighted Average |  |  |  |  | 6 | \$10,936 | \$15,025 | \$16,144 | 1.11 |
| 7014 | STATEWIDE Weighted Average |  |  |  | 6 | \$10,936 | \$15,025 | \$16,144 | 1.11 |


| SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: |
| SR Min | Emp Avg | SR Max |
| \$14,657 | \$19,656 | \$21,024 |
| \$14,657 | \$19,656 | \$21,024 |
| \$14,657 | \$19,656 | \$21,024 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \text { Max } \end{aligned}$ |
| 90.6\% | 84.7\% | 80.5\% | 98.4\% | 91.9\% | 87.4\% |
| 90.6\% | 84.7\% | 80.5\% | 98.4\% | 91.9\% | 87.4\% |
| 90.6\% | 84.7\% | 80.5\% | 98.4\% | 91.9\% | 87.4\% |


| 7016 PRII | CIPAL EX |  | E/MANAGER I |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-ClackCo | 001 |  | County Administrator |  | 1 | \$13,799 | \$17,730 | \$18,625 | 1.09 | \$18,285 | \$23,112 | \$24,211 |
| 2018-OR-MultCo | 9810 |  | Chief Financial Officer |  | 1 | \$10,331 | \$14,887 | \$16,529 | 1.11 | \$14,061 | \$19,623 | \$21,627 |
| County Market Average |  |  |  |  | 1 | \$12,065 | \$16,309 | \$17,577 | 1.10 | \$16,173 | \$21,368 | \$22,919 |
| 7016 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 1 | \$12,065 | \$16,309 | \$17,577 |  | \$16,173 | \$21,368 | \$22,919 |

OREGON COMPARISON то MARKET





| 7505 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 29 | 243 | \$9,306 | \$12,382 | \$12,195 |  | \$12,274 \$15,866 \$15,583 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISONTO |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| MARKET |  |  |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | Avg | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  | Avg | SR Max | SR Min | Avg | SR Max |
|  | MNJN UNCL EXL NSUPV DOJ L\&E ATTNYS |  | A | A | 36 S | 4 | \$8,812 | \$11,754 | \$11,775 | 1.14 | \$12,061 | \$15,657 | \$15,683 | 94.7\% | 94.9\% | 96.6\% | 98.3\% | 98.7\% | 100.6\% |
|  | Management Weighted Average |  |  |  |  | 4 | \$8,812 | \$11,754 | \$11,775 | 1.14 | \$12,061 | \$15,657 | \$15,683 | 94.7\% | 94.9\% | 96.6\% | 98.3\% | 98.7\% | 100.6\% |
|  | AJ | AFSCME AT DOJ OAJA ATTORNEYS | A | A | 36 S | 176 | \$9,208 | \$11,553 | \$12,914 | 1.04 | \$12,545 | \$15,411 | \$17,075 | 99.0\% | 93.3\% | 105.9\% | 102.2\% | 97.1\% | 109.6\% |
|  | Non-Corrections/Non-Management Weighted Average |  |  |  |  | 176 | \$9,208 | \$11,553 | \$12,914 | 1.04 | \$12,545 | \$15,411 | \$17,075 | 99.0\% | 93.3\% | 105.9\% | 102.2\% | 97.1\% | 109.6\% |
|  | 7505 | STATEWIDE Weighted Average |  |  |  | 180 | \$9,199 | \$11,557 | \$12,889 | 1.05 | \$12,534 | \$15,417 | \$17,045 | 98.9\% | 93.3\% | 105.7\% | 102.1\% | 97.2\% | 109.4\% |


7510

OVERALL WEIGHTED MARKET AVERAGE
520
OREGON COMPARISON

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MARKET



OREGON COMPARISON

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MARKET

|  |  | $\begin{array}{ll} \text { Pay } & \text { Rng } \\ \text { Opt } & \text { Opt } \\ \hline \end{array}$ |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max |
| MNNN UNCLASS EXCLUDED NONSUPVSORY |  | A | A |  | 50 | 11 | \$13,951 | \$19,595 | \$19,613 | 1.17 | \$18,343 | \$25,243 | \$25,265 |
| Management Weighted Average |  |  |  |  | 11 | \$13,951 | \$19,595 | \$19,613 | 1.17 | \$18,343 | \$25,243 | \$25,265 |
| 7514 STATEWIDE Weighted |  |  |  |  | 11 | \$13,951 | \$19,595 | \$19,613 | 1.17 | \$18,343 | \$25,243 | \$25,265 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 69.7\% | 93.6\% | 92.3\% | 72.9\% | 96.2\% | 94.8\% |
| 69.7\% | 93.6\% | 92.3\% | 72.9\% | 96.2\% | 94.8\% |
| 69.7\% | 93.6\% | 92.3\% | 72.9\% | 96.2\% | 94.8\% |




## COMPARISON

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MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |
| :---: | :---: | :---: | :---: | :---: | :---: |
| AMP | AFSCME AT OHA PHYSICIANS | A | A | 49 | 19 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 19 |
| 7517 | STATEWIDE Weighted Average |  |  |  | 19 |


| Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |
| :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  |
| 19 | \$13,456 | \$18,904 | \$18,922 | 1.17 |
| 19 | \$13,456 | \$18,904 | \$18,922 | 1.17 |
| 19 | \$13,456 | \$18,904 | \$18,922 | 1.17 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SRMin } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {So }} \end{aligned}$ |
| 94.8\% | 111.9\% | 101.3\% | 100.5\% | 117.4\% | 106.9\% |
| 94.8\% | 111.9\% | 101.3\% | 100.5\% | 117.4\% | 106.9\% |
| 94.8\% | 111.9\% | 101.3\% | 100.5\% | 117.4\% | 106.9\% |



OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MESN | EXEC SVC SUPERVISORY | A | A | 50 | 1 | \$13,951 | \$19,613 | \$19,613 | 1.17 | \$18,343 | \$25,265 | \$25,265 |
| MNN | UNCLASS EXCLUDED NONSUPVSORY | A | A | 50 | 1 | \$13,951 | \$18,682 | \$19,613 | 1.11 | \$18,343 | \$24,127 | \$25,265 |
| MNSN | UNCLASS EXCLUDED SUPERVISORY | A | A | 50 | 5 | \$13,951 | \$19,613 | \$19,613 | 1.17 | \$18,343 | \$25,265 | \$25,265 |
| Management Weighted Average |  |  |  |  | 7 | \$13,951 | \$19,480 | \$19,613 | 1.16 | \$18,343 | \$25,102 | \$25,265 |
| 7518 | STATEWIDE Weighted Average |  |  |  | 7 | \$13,951 | \$19,480 | \$19,613 | 1.16 | \$18,343 | \$25,102 | \$25,265 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Stox }} \end{aligned}$ |
| 93.1\% | 106.0\% | 106.2\% | 95.9\% | 108.1\% | 108.4\% |
| 93.1\% | 101.0\% | 106.2\% | 95.9\% | 103.2\% | 108.4\% |
| 93.1\% | 106.0\% | 106.2\% | 95.9\% | 108.1\% | 108.4\% |
| 93.1\% | 105.3\% | 106.2\% | 95.9\% | 107.4\% | 108.4\% |
| 93.1\% | 105.3\% | 106.2\% | 95.9\% | 107.4\% | 108.4\% |



7519 OVERALL WEIGHTED MARKET AVERAGE
$\$ 13,011 \quad \$ 19,581 \quad \$ 20,459$

COMPARISON
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MARKET

 OREGON COMPARISON TO


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR }{ }^{\text {min }} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 97.4\% | 113.0\% | 111.1\% | 100.6\% | 114.8\% | 113.0\% |
| 97.4\% | 113.0\% | 111.1\% | 100.6\% | 114.8\% | 113.0\% |
| 97.4\% | 113.0\% | 111.1\% | 100.6\% | 114.8\% | 113.0\% |



OREGON COMPARISON то MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | Rng Opt | SR |
| :---: | :---: | :---: | :---: | :---: |
| MESN | EXEC SVC SUPERVISORY | A | A | 38 |
| Management Weighted Average |  |  |  |  |
| 7560 | STATEWIDE Weighted A |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 1 | \$7,791 | \$10,936 | \$10,936 | 1.17 | \$10,813 | \$14,657 | \$14,657 |
| 1 | \$7,791 | \$10,936 | \$10,936 | 1.17 | \$10,813 | \$14,657 | \$14,657 |
| 1 | \$7,791 | \$10,936 | \$10,936 | 1.17 | \$10,813 | \$14,657 | \$14,657 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 111.5\% | 121.0\% | 121.1\% | 113.4\% | 122.1\% | 122.2\% |
| 111.5\% | 121.0\% | 121.1\% | 113.4\% | 122.1\% | 122.2\% |
| 111.5\% | 121.0\% | 121.1\% | 113.4\% | 122.1\% | 122.2\% |



7572 COMPARISON

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MARKET

|  |  | Pay Rng Opt Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max |
| MNNN UNCLASS EXCLUDED NONSUPVSORY |  | A | A |  | 40 | 4 | \$8,581 | \$11,409 | \$12,057 | 1.11 | \$11,778 | \$15,235 | \$16,028 |
| Management Weighted Average |  |  |  |  | 4 | \$8,581 | \$11,409 | \$12,057 | 1.11 | \$11,778 | \$15,235 | \$16,028 |
| 7572 STATEWIDE Weighted |  |  |  |  | 4 | \$8,581 | \$11,409 | \$12,057 | 1.11 | \$11,778 | \$15,235 | \$16,028 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 70.8\% | 78.1\% | 81.4\% | 74.6\% | 81.6\% | 85.5\% |
| 70.8\% | 78.1\% | 81.4\% | 74.6\% | 81.6\% | 85.5\% |
| 70.8\% | 78.1\% | 81.4\% | 74.6\% | 81.6\% | 85.5\% |


OREGON
COMPARISON

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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MNNP UNCLASS EXCLUDED NSUPV AT OSP |  | A | A | 35X | 6 | \$8,581 | \$9,388 | \$9,463 | 1.04 | \$11,778 | \$12,765 | \$12,857 |
| MNSP | UNCLASS EXCLUDED SUPV AT OSP |  | A | 35X | 29 | \$8,581 | \$9,402 | \$9,463 | 1.04 | \$11,778 | \$12,782 | \$12,857 |
| Management Weighted Average |  |  |  |  | 35 | \$8,581 | \$9,399 | \$9,463 | 1.04 | \$11,778 | \$12,779 | \$12,857 |
| 7573 | STATEWIDE Weighted Average |  |  |  | 35 | \$8,581 | \$9,399 | \$9,463 | 1.04 | \$11,778 | \$12,779 | \$12,857 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 103.8\% | 87.0\% | 90.0\% | 106.6\% | 90.0\% | 93.6\% |
| 103.8\% | 87.2\% | 90.0\% | 106.6\% | 90.1\% | 93.6\% |
| 103.8\% | 87.1\% | 90.0\% | 106.6\% | 90.1\% | 93.6\% |
| 103.8\% | 87.1\% | 90.0\% | 106.6\% | 90.1\% | 93.6\% |



| 7574 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 16 | 95 | \$9,164 | \$11,949 | \$11,729 |  | \$12,137 | \$15,567 | \$15,195 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| то |  |  | Pay Rng Opt Opt |  | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | Salary |  |  | Salary and Benefits |  |  |
| MARKET |  |  |  |  | SR Min |  |  |  |  | Avg |  |  |  | SR Max | SR Min | Avg | SR Max |
|  | Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | SR Min | Avg | SR Max $^{\text {do }}$ | $\mathrm{SR}^{\text {Min }}$ | Avg | SR Max |
|  | MESP EXEC SVC SUPERVISORY AT OSP |  |  | A |  | 38 X | 9 | \$9,925 | \$10,765 |  | \$10,936 | 1.03 | \$13,421 | \$14,448 | \$14,657 | 108.3\% | 90.1\% | 93.2\% | 110.6\% | 92.8\% | 96.5\% |
|  | Management Weighted Average |  |  |  |  |  | 9 | \$9,925 | \$10,765 | \$10,936 | 1.03 | \$13,421 | \$14,448 | \$14,657 | 108.3\% | 90.1\% | 93.2\% | 110.6\% | 92.8\% | 96.5\% |
|  | 7574 | STATEWIDE Weighted Average |  |  |  | 9 | \$9,925 | \$10,765 | \$10,936 | 1.03 | \$13,421 | \$14,448 | \$14,657 | 108.3\% | 90.1\% | 93.2\% | 110.6\% | 92.8\% | 96.5\% |


| 7575 O | MAJOR |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE | ITS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-ID | 08010 | P | ISP Major |  | 2 | \$5,730 | \$10,235 | \$10,235 | 1.25 | \$7,996 | \$13,386 | \$13,386 |
| 2018-ST-NV | 13.202 | 48 | DPS MAJOR |  | 2 | \$7,225 |  | \$10,976 |  | \$9,348 |  | \$13,725 |
| State Market Average |  |  |  |  | 4 | \$6,478 | \$10,235 | \$10,605 | 1.25 | \$8,672 | \$13,386 | \$13,555 |
| 7575 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 4 | \$6,478 | \$10,235 | \$10,605 |  | \$8,672 | \$13,386 | \$13,555 |

OREGON COMPARISON

то
MARKET


| 7577 | UPERIN | NDE |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 8382 |  | CHIEF | 3 | \$15,215 | \$17,401 | \$17,595 | 1.06 | \$19,407 | \$22,026 | \$22,259 |
| 2018-ST-NV | 49010 |  | CHIEF | 1 |  |  | \$11,020 |  |  |  | \$13,777 |
| State Market Average |  |  |  | 4 | \$15,215 | \$17,401 | \$16,048 | 1.06 | \$19,407 | \$22,026 | \$20,263 |
| 7577 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 4 | \$15,215 | \$17,401 | \$16,048 |  | \$19,407 | \$22,026 | \$20,263 |

OREGON COMPARISON то MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MEAH AGENCY HEAD EXEC SVC SUPV |  |  | A | 42X | 1 | \$14,163 | \$14,163 | \$14,163 | 1.00 | \$18,602 | \$18,602 | \$18,602 |
| Management Weighted Average |  |  |  |  | 1 | \$14,163 | \$14,163 | \$14,163 | 1.00 | \$18,602 | \$18,602 | \$18,602 |
| 7577 | STATEWIDE Weighted Average |  |  |  | 1 | \$14,163 | \$14,163 | \$14,163 | 1.00 | \$18,602 | \$18,602 | \$18,602 |


| 8211 F | ST MANA | M | NT TECHNICIAN |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-NV | 01.790 | 23 | CONSERVATION AID 3 |  | 8 | \$2,483 |  | \$3,570 |  | \$3,815 |  | \$5,083 |
| 2018-ST-WA | 519G | 38 | FOREST TECHNICIAN |  | 8 | \$2,623 | \$3,314 | \$3,485 | 1.09 | \$4,279 | \$5,112 | \$5,319 |
| State Market Average |  |  |  |  | 16 | \$2,553 | \$3,314 | \$3,528 | 1.09 | \$4,047 | \$5,112 | \$5,201 |
| 8211 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 16 | \$2,553 | \$3,314 | \$3,528 |  | \$4,047 | \$5,112 | \$5,201 |

OREGON COMPARISON то MARKET

| Repr | Repr Description | Pay Rng <br> Opt $\frac{\text { Opt }}{}$ |  | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  | SALARY |  | SALAR | Y AND BEN |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  |  |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | $\mathrm{SR}^{\mathrm{To}} \mathrm{Min}$ | $\begin{array}{r} \text { to } \\ \text { Avg } \\ \hline \end{array}$ | $\mathrm{SR}^{\mathrm{to}} \text { Max }$ | SR Min | $\begin{gathered} \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\text { SR }{ }^{\text {to }} \mathrm{Max}$ |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P |  | 16 | 3 | \$2,766 | \$3,667 | \$3,918 | 1.10 | \$4,504 | \$5,551 | \$5,843 | 108.3\% | 110.7\% | 111.1\% | 111.3\% | 108.6\% | 112.3\% |
| OBO | SEIU SEAS-STRKE ODOT COALITION | A | P |  | 16 | 1 | \$2,766 | \$3,918 | \$3,918 | 1.17 | \$4,504 | \$5,843 | \$5,843 | 108.3\% | 118.2\% | 111.1\% | 111.3\% | 114.3\% | 112.3\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 4 | \$2,766 | \$3,730 | \$3,918 | 1.12 | \$4,504 | \$5,624 | \$5,843 | 108.3\% | 112.5\% | 111.1\% | 111.3\% | 110.0\% | 112.3\% |
| 8211 | STATEWIDE Weighted Average |  |  |  | 4 | \$2,766 | \$3,730 | \$3,918 | 1.12 | \$4,504 | \$5,624 | \$5,843 | 108.3\% | 112.5\% | 111.1\% | 111.3\% | 110.0\% | 112.3\% |



8218 COMPARISON то
MARKET


| 8222 A | RAFT PILO |  |  |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 1046 |  | FORESTRY FIRE PILOT |  | 8 | \$5,133 | \$6,390 | \$6,599 | 1.09 | \$7,326 | \$8,832 | \$9,083 |
| 2018-ST-ID | 08592 | N | Pilot 2 |  |  | \$4,837 |  | \$8,637 |  | \$6,926 |  | \$11,473 |
| 2018-ST-NV | 09.355 | 37 | PILOT 2 |  | 1 | \$4,426 |  | \$6,596 |  | \$6,081 |  | \$8,614 |
| 2018-ST-WA | 654 F | 59 | AIRCRAFT PILOT 2 |  | 8 | \$4,348 | \$5,680 | \$5,850 | 1.11 | \$6,358 | \$7,963 | \$8,167 |
| State Market Average |  |  |  |  | 18 | \$4,729 | \$6,035 | \$6,375 | 1.10 | \$6,806 | \$8,398 | \$8,778 |
| 8222 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 18 | \$4,729 | \$6,035 | \$6,375 |  | \$6,806 | \$8,398 | \$8,778 |

OREGON COMPARISON

TO
MARKET



OREGON COMPARISON то MARKET

|  |  | Pay Rng <br> Opt Opt |  | SR | Emps |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  | SALARY |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description |  |  | SR Min |  |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | Avg | SR Max | SR Min | $\begin{aligned} & \text { to } \\ & \text { Avg } \end{aligned}$ | SR Max |
|  | AFSCME AT MILITARY | A | A |  | 17 | 2 | \$2,694 | \$2,694 | \$3,829 | 0.83 | \$4,582 | \$4,582 | \$5,969 | 87.1\% | 69.7\% | 97.1\% | 94.2\% | 78.9\% | 101.5\% |
| OXso | SEIU SEAS NON-STRIKE ODOT COAL | A | P |  | 17 | 38 | \$3,124 | \$3,487 | \$4,491 | 0.92 | \$4,920 | \$5,341 | \$6,509 | 101.0\% | 90.2\% | 113.9\% | 101.1\% | 92.0\% | 110.7\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 40 | \$3,103 | \$3,447 | \$4,458 | 0.91 | \$4,904 | \$5,303 | \$6,482 | 100.3\% | 89.2\% | 113.1\% | 100.8\% | 91.3\% | 110.2\% |
| 8255 | STATEWIDE Weighted Average |  |  |  | 40 | \$3,103 | \$3,447 | \$4,458 | 0.91 | \$4,903 | \$5,303 | \$6,482 | 100.3\% | 89.2\% | 113.1\% | 100.8\% | 91.3\% | 110.2\% |



OREGON COMPARISON то MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ARKET CO | MPARISO |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  | AFSCME AT MILITARY | A | A | 23 | 3 | \$3,493 | \$4,027 | \$5,084 | 0.94 | \$5,558 | \$6,211 | \$7,503 | 93.2\% | 83.4\% | 99.8\% | 99.3\% | 89.5\% | 104.0\% |
| OXNO | SEIU NONSTRIKE ODOT COALITION | A | P | 23 | 22 | \$4,089 | \$5,496 | \$5,958 | 1.09 | \$6,042 | \$7,677 | \$8,214 | 109.2\% | 113.8\% | 116.9\% | 107.9\% | 110.7\% | 113.8\% |
| Oxso | SEIU SEAS NON-STRIKE ODOT COAL | A | P | 23 | 69 | \$4,089 | \$4,919 | \$5,958 | 0.98 | \$6,042 | \$7,006 | \$8,214 | 109.2\% | 101.9\% | 116.9\% | 107.9\% | 101.0\% | 113.8\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 94 | \$4,070 | \$5,025 | \$5,930 | 1.01 | \$6,027 | \$7,138 | \$8,192 | 108.7\% | 104.1\% | 116.4\% | 107.7\% | 102.9\% | 113.5\% |
| 8257 | STATEWIDE Weighted Average |  |  |  | 94 | \$4,070 | \$5,025 | \$5,930 | 1.01 | \$6,026 | \$7,138 | \$8,192 | 108.7\% | 104.1\% | 116.4\% | 107.7\% | 102.9\% | 113.5\% |



8258 OVERALL WEIGHTED MARKET AVERAG

| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 93.0\% | 98.7\% | 94.1\% | 97.7\% | 102.2\% | 98.0\% |
| 93.0\% | 98.7\% | 94.1\% | 97.7\% | 102.2\% | 98.0\% |
| 93.0\% | 98.7\% | 94.1\% | 97.7\% | 102.2\% | 98.0\% |


| 8259 | ST MANA | R 1 |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-ID | 01038 | M | Lands Resource Supervisor |  | 26 | \$4,377 | \$5,513 | \$7,820 | 0.88 | \$6,377 | \$7,736 | \$10,496 |
| 2018-ST-ID | 01074 | L | Lands Resource Specialist, Senior |  | 26 | \$3,872 | \$4,691 | \$6,915 | 0.85 | \$5,772 | \$6,752 | \$9,413 |
| State Market Average |  |  |  |  | 52 | \$4,124 | \$5,102 | \$7,367 | 0.87 | \$6,074 | \$7,244 | \$9,954 |
| 8259 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 52 | \$4,124 | \$5,102 | \$7,367 |  | \$6,074 | \$7,244 | \$9,954 |

OREGON COMPARISON то MARKET



8260 OVERALL WEIGHTED MARKET AVERAGE
OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| MMS | MGT SVC SUPERVISORY | A | A | 30 F |
| Management Weighted Average |  |  |  |  |
| 8260 | STATEWIDE Weighted Average |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 29 | \$5,032 | \$6,706 | \$7,426 | 1.08 | \$7,440 | \$9,487 | \$10,366 |
| 29 | \$5,032 | \$6,706 | \$7,426 | 1.08 | \$7,440 | \$9,487 | \$10,366 |
| 29 | \$5,032 | \$6,706 | \$7,426 | 1.08 | \$7,440 | \$9,487 | \$10,366 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { So } \\ & \text { SR Min } \end{aligned}$ | $\begin{array}{r} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{array}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Max }} \end{aligned}$ |
| 95.8\% | 103.4\% | 94.2\% | 100.5\% | 106.3\% | 98.3\% |
| 95.8\% | 103.4\% | 94.2\% | 100.5\% | 106.3\% | 98.3\% |
| 95.8\% | 103.4\% | 94.2\% | 100.5\% | 106.3\% | 98.3\% |



OREGON COMPARISON то MARKET

| Repr | Repr Description |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMS | MGT SVC SUPERVISORY |  | A | 35 F | 3 | \$6,416 | \$9,463 | \$9,463 | 1.19 | \$9,132 | \$12,857 | \$12,857 |
| Management Weighted Average |  |  |  |  | 3 | \$6,416 | \$9,463 | \$9,463 | 1.19 | \$9,132 | \$12,857 | \$12,857 |
| 8262 | STATEWIDE Weighted Average |  |  |  | 3 | \$6,416 | \$9,463 | \$9,463 | 1.19 | \$9,132 | \$12,857 | \$12,857 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Stox }} \end{aligned}$ |
| 105.6\% | 122.8\% | 104.7\% | 108.3\% | 123.8\% | 107.3\% |
| 105.6\% | 122.8\% | 104.7\% | 108.3\% | 123.8\% | 107.3\% |
| 105.6\% | 122.8\% | 104.7\% | 108.3\% | 123.8\% | 107.3\% |


|  |  |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 0780 |  | FISH HABITAT ASSISTANT |  | 16 | \$3,161 | \$3,859 | \$3,953 | 1.08 | \$4,964 | \$5,800 | \$5,912 |
| 2018-ST-ID | 00798 | H | Fishery Technician |  |  | \$2,326 |  | \$4,154 |  | \$3,922 |  | \$6,110 |
| 2018-ST-NV | 01.778 | 29 | FISH HATCHERY TECHNICIAN 2 |  | 6 | \$3,158 |  | \$4,618 |  | \$4,603 |  | \$6,306 |
| 2018-ST-WA | 520 G | 36 | FISH HATCHERY SPECIALIST 2 |  | 29 | \$2,504 | \$3,121 | \$3,316 | 1.07 | \$4,137 | \$4,879 | \$5,115 |
| State Market Average |  |  |  |  | 51 | \$2,777 | \$3,382 | \$3,676 | 1.08 | \$4,439 | \$5,205 | \$5,515 |
| 8341 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 51 | \$2,777 | \$3,382 | \$3,676 |  | \$4,439 | \$5,205 | \$5,515 |

834
OVERALL WEIGHTED MARKET AVERAGE
OREGON COMPARISON

то



8342 OVERALL WEIGHTED MARKET AVERAGE
OREGON
COMPARISON
TO
MARKET


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
| 98.7\% | 104.3\% | 108.1\% | 100.1\% | 103.2\% | 106.7\% |
| 98.7\% | 104.3\% | 108.1\% | 100.1\% | 103.2\% | 106.7\% |
| 98.7\% | 104.3\% | 108.1\% | 100.1\% | 103.2\% | 106.7\% |



8343 OVERALL WEIGHTED MARKET AVERAGE

| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { STOMax } \end{aligned}$ |
| 94.1\% | 93.9\% | 96.1\% | 99.4\% | 98.5\% | 100.2\% |
| 94.1\% | 93.9\% | 96.1\% | 99.4\% | 98.5\% | 100.2\% |
| 94.1\% | 93.9\% | 96.1\% | 99.4\% | 98.5\% | 100.2\% |



8344 OVERALL WEIGHTED MARKET AVERAGE
OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| MMS | MGT SVC SUPERVISORY | A | A | 24 |
| Management Weighted Average |  |  |  |  |
| 8344 | StATEWIDE Weighted Average |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 30 | \$3,945 | \$5,280 | \$5,551 | 1.11 | \$6,111 | \$7,743 | \$8,074 |
| 30 | \$3,945 | \$5,280 | \$5,551 | 1.11 | \$6,111 | \$7,743 | \$8,074 |
| 30 | \$3,945 | \$5,280 | \$5,551 | 1.11 | \$6,111 | \$7,743 | \$8,074 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 106.5\% | 117.3\% | 108.6\% | 110.3\% | 118.1\% | 111.9\% |
| 106.5\% | 117.3\% | 108.6\% | 110.3\% | 118.1\% | 111.9\% |
| 106.5\% | 117.3\% | 108.6\% | 110.3\% | 118.1\% | 111.9\% |



8345 OVERALL WEIGHTED MARKET AVERAGE

| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 114.7\% | 117.0\% | 107.6\% | 116.7\% | 118.2\% | 110.6\% |
| 114.7\% | 117.0\% | 107.6\% | 116.7\% | 118.2\% | 110.6\% |
| 114.7\% | 117.0\% | 107.6\% | 116.7\% | 118.2\% | 110.6\% |


| 8433 PAR | RANGER |  | ANT |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-ClackCo | 453 |  | Park Maintenance Assistant |  |  | \$2,982 |  | \$3,743 |  | \$5,004 |  | \$5,939 |
| County Mark | Average |  |  |  |  | \$2,982 |  | \$3,743 |  | \$5,004 |  | \$5,939 |
| 2018-ST-CA | 6766 |  | PARK MAINTENANCE ASSISTANT |  | 64 | \$2,735 | \$2,998 | \$3,130 | 1.02 | \$4,453 | \$4,769 | \$4,927 |
| 2018-ST-NV | 01.955 | 21 | PARK AID 2 (SEASONAL) |  | 6 | \$2,305 |  | \$3,288 |  | \$3,606 |  | \$4,754 |
| 2018-ST-WA | 678 N | 27 | PARK AIDE |  | 94 | \$2,056 | \$2,150 | \$2,681 | 0.91 | \$3,597 | \$3,709 | \$4,350 |
| State Market Average |  |  |  |  | 164 | \$2,330 | \$2,493 | \$2,879 | 0.97 | \$3,931 | \$4,138 | \$4,590 |
| 8433 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 164 | \$2,334 | \$2,493 | \$2,884 |  | \$3,938 | \$4,138 | \$4,598 |

$$
\begin{gathered}
\text { OREGON } \\
\text { COMPARISON } \\
\text { TO }
\end{gathered}
$$

MARKET



OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | RngOpt | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 18P | 72 | \$3,130 | \$3,745 | \$4,295 | 1.01 | \$4,927 | \$5,642 | \$6,281 |
| OBO | SEIU SEAS-STRKE ODOT COALITION | A | P | 18P | 29 | \$3,130 | \$3,834 | \$4,295 | 1.03 | \$4,927 | \$5,745 | \$6,281 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 101 | \$3,130 | \$3,771 | \$4,295 | 1.02 | \$4,927 | \$5,672 | \$6,281 |
| 8434 | STATEWIDE Weighted Average |  |  |  | 101 | \$3,130 | \$3,771 | \$4,295 | 1.02 | \$4,927 | \$5,672 | \$6,281 |




| 8436 P | RANGER |  |  |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-NV | 01.921 | 34 | PARK R |  |  | \$3,886 |  | \$5,762 |  | \$5,452 |  | \$7,641 |
| 2018-ST-WA | 389 C | 56 | PARK R |  | 10 | \$4,045 | \$5,309 | \$5,435 | 1.12 | \$5,993 | \$7,516 | \$7,668 |
| State Market Average |  |  |  |  | 10 | \$4,030 | \$5,309 | \$5,465 | 1.12 | \$5,943 | \$7,516 | \$7,666 |
| 8436 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 10 | \$4,030 | \$5,309 | \$5,465 |  | \$5,943 | \$7,516 | \$7,666 |

OREGON COMPARISON то MARKET

| Repr | Repr Description | Pay Rng Opt Opt |  | SR | Emps |  |  |  | Group Compa-Ratio Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Sala | and Ben | nefits |
|  |  |  |  | SALARY |  | SALAR | Y AND BEN |  |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
|  |  |  |  | SR Min |  | Emp Avg | SR Max | SR Min |  | Emp Avg | SR Max | $\mathrm{SR}^{\mathrm{To}} \mathrm{Min}$ | $\begin{array}{r} \text { to } \\ \text { Avg } \\ \hline \end{array}$ | SR Max | $\mathrm{SR}^{\mathrm{to}} \mathrm{Min}$ | $\begin{gathered} \text { to } \\ \text { avg } \end{gathered}$ | $\text { SR }{ }^{\text {to }} \mathrm{Max}$ |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | $P$ |  | 22 | 18 | \$3,565 | \$4,935 | \$5,189 | 1.13 | \$5,432 | \$7,025 | \$7,320 | 88.5\% | 92.9\% | 94.9\% | 91.4\% | 93.5\% | 95.5\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  |  | 18 | \$3,565 | \$4,935 | \$5,189 | 1.13 | \$5,432 | \$7,025 | \$7,320 | 88.5\% | 92.9\% | 94.9\% | 91.4\% | 93.5\% | 95.5\% |
| 8436 | STATEWIDE Weighted Average |  |  |  |  | 18 | \$3,565 | \$4,935 | \$5,189 | 1.13 | \$5,432 | \$7,025 | \$7,320 | 88.5\% | 92.9\% | 94.9\% | 91.4\% | 93.5\% | 95.5\% |


| 8439 P | REGION |  |  |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-ID | 00970 | $\bigcirc$ | P \& R R |  | 1 | \$5,241 | \$6,665 | \$9,362 | 0.89 | \$7,411 | \$9,114 | \$12,341 |
| 2018-ST-NV | 01.907 | 39 | PARKS REGIONAL MANAGER (NON- |  |  | \$4,825 |  | \$7,225 |  | \$6,548 |  | \$9,348 |
| State Market Average |  |  |  |  | 1 | \$4,964 | \$6,665 | \$7,937 | 0.89 | \$6,835 | \$9,114 | \$10,346 |
| 8439 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 1 | \$4,964 | \$6,665 | \$7,937 |  | \$6,835 | \$9,114 | \$10,346 |

OREGON COMPARISON то MARKET


| 8440 P | RANGER |  | RVISO |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 6229 |  | PARK |  | 15 | \$3,698 | \$4,409 | \$4,584 | 1.06 | \$5,607 | \$6,458 | \$6,669 |
| 2018-ST-ID | 00982 |  | P \& R |  | 12 | \$3,431 | \$4,054 | \$6,124 | 0.83 | \$5,245 | \$5,991 | \$8,467 |
| State Market Average |  |  |  |  | 27 | \$3,580 | \$4,251 | \$5,268 | 0.94 | \$5,446 | \$6,250 | \$7,468 |
| 8440 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 27 | \$3,580 | \$4,251 | \$5,268 |  | \$5,446 | \$6,250 | \$7,468 |

OREGON
COMPARISON
то
MARKET



844 OVERALL WEIGHTED MARKET AVERAGE
13 \$4,005
OREGON
COMPARISON
TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| MMS | MGT SVC SUPERVISORY | A | A | 26P |
| Management Weighted Average |  |  |  |  |
| 8441 | STATEWIDE Weighted Average |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 10 | \$4,154 | \$5,469 | \$6,117 | 1.06 | \$6,366 | \$7,973 | \$8,766 |
| 10 | \$4,154 | \$5,469 | \$6,117 | 1.06 | \$6,366 | \$7,973 | \$8,766 |
| 10 | \$4,154 | \$5,469 | \$6,117 | 1.06 | \$6,366 | \$7,973 | \$8,766 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 103.7\% | 110.7\% | 103.5\% | 108.5\% | 112.7\% | 107.8\% |
| 103.7\% | 110.7\% | 103.5\% | 108.5\% | 112.7\% | 107.8\% |
| 103.7\% | 110.7\% | 103.5\% | 108.5\% | 112.7\% | 107.8\% |


| 8442 P | MANAG |  |  |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 0976 |  | STATE PARK SUPE |  | 1 | \$5,134 | \$6,995 | \$6,995 | 1.15 | \$7,328 | \$9,557 | \$9,557 |
| 2018-ST-ID | 00980 | L | P \& R Manager 2 |  | 8 | \$3,872 | \$4,630 | \$6,915 | 0.84 | \$5,772 | \$6,680 | \$9,413 |
| 2018-ST-NV | 01.968 | 35 | PARK SUPERVISOR |  |  | \$4,055 |  | \$6,024 |  | \$5,649 |  | \$7,947 |
| 2018-ST-WA | 389 C | 56 | PARK RANGER 3 |  | 12 | \$4,045 | \$5,309 | \$5,435 | 1.12 | \$5,993 | \$7,516 | \$7,668 |
| State Market Average |  |  |  |  | 21 | \$4,032 | \$5,133 | \$6,064 | 1.04 | \$5,958 | \$7,298 | \$8,393 |
| 8442 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 21 | \$4,032 | \$5,133 | \$6,064 |  | \$5,958 | \$7,298 | \$8,393 |

OREGON COMPARISON

TO
MARKET

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Market Co | MPARISON |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  | Salar | and Ben | nefits |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN |  | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| MMS | MGT SVC SUPERVISORY |  | A | 28P | 14 | \$4,568 | \$5,919 | \$6,740 | 1.05 | \$6,872 | \$8,525 | \$9,528 | 113.3\% | 115.3\% | 111.2\% | 115.4\% | 116.8\% | 113.5\% |
| Mana | ement Weighted Average |  |  |  | 14 | \$4,568 | \$5,919 | \$6,740 | 1.05 | \$6,872 | \$8,525 | \$9,528 | 113.3\% | 115.3\% | 111.2\% | 115.4\% | 116.8\% | 113.5\% |
| 8442 | STATEWIDE Weighted Average |  |  |  | 14 | \$4,568 | \$5,919 | \$6,740 | 1.05 | \$6,872 | \$8,525 | \$9,528 | 113.3\% | 115.3\% | 111.2\% | 115.4\% | 116.8\% | 113.5\% |



8443 OVERALL WEIGHTED MARKET AVERAG
OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR |
| :---: | :---: | :---: | :---: | :---: |
| MMS | MGT SVC SUPERVISORY | A | A | 30 P |
| Management Weighted Average |  |  |  |  |
| 8443 | STATEWIDE Weighted Average |  |  |  |


| Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 7 | \$5,032 | \$6,563 | \$7,426 | 1.05 | \$7,440 | \$9,311 | \$10,366 |
| 7 | \$5,032 | \$6,563 | \$7,426 | 1.05 | \$7,440 | \$9,311 | \$10,366 |
| 7 | \$5,032 | \$6,563 | \$7,426 | 1.05 | \$7,440 | \$9,311 | \$10,366 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{array}{r} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{array}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Stoxax }} \end{aligned}$ |
| 101.0\% | 101.3\% | 96.7\% | 104.7\% | 104.4\% | 100.3\% |
| 101.0\% | 101.3\% | 96.7\% | 104.7\% | 104.4\% | 100.3\% |
| 101.0\% | 101.3\% | 96.7\% | 104.7\% | 104.4\% | 100.3\% |


| 8501 NATURAL RESOURCE SPECIALIST 1 |  |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |
| 2018-WA-ClarkCo | 111 |  | Natural Resources Specialist I |  |  | \$4,313 |  | \$5,257 |  | \$6,568 |  | \$7,706 |  |
| 2018-WA-KingCo | 7520100 |  | Environmental Scientist I |  | 5 | \$5,288 | \$5,773 | \$6,702 | 0.96 | \$7,835 | \$8,420 | \$9,540 |  |
| County Market Average |  |  |  |  | 5 | \$5,125 | \$5,773 | \$6,461 | 0.96 | \$7,624 | \$8,420 | \$9,234 |  |
| 2018-CompAnalyst | RD14000005 |  | Biologist I |  |  | \$3,471 | \$4,190 | \$4,759 | 1.00 | \$5,024 | \$5,849 | \$6,501 |  |
| Purchased Market Average |  |  |  |  |  | \$3,471 | \$4,190 | \$4,759 | 1.00 | \$5,024 | \$5,849 | \$6,501 |  |
| 2018-ST-CA | 0762 | A | ENVIRONMENTAL SCIENTIST |  | 73 | \$3,269 | \$3,313 | \$4,048 | 0.91 | \$5,093 | \$5,145 | \$6,026 |  |
| 2018-ST-CA | 4726 | B | COASTAL PROGRAM ANALYST I |  | 1 | \$3,230 | \$3,230 | \$3,849 | 0.91 | \$5,046 | \$5,046 | \$5,788 |  |
| 2018-ST-ID | 00371 | 1 | Agriculture Investigator |  |  | \$2,715 |  | \$4,850 |  | \$4,388 |  | \$6,942 |  |
| 2018-ST-ID | 00792 | J | Wildlife Technician, Senior |  | 17 | \$3,064 | \$3,366 | \$5,470 | 0.77 | \$4,805 | \$5,167 | \$7,684 |  |
| 2018-ST-ID | 00794 | H | Wildlife Technician |  |  | \$2,326 |  | \$4,154 |  | \$3,922 |  | \$6,110 |  |
| 2018-ST-ID | 03136 | J | Water Resource Agent |  | 8 | \$3,064 | \$3,650 | \$5,470 | 0.83 | \$4,805 | \$5,507 | \$7,684 |  |
| 2018-ST-ID | 07030 | J | Scientist 1 |  |  | \$3,064 |  | \$5,470 |  | \$4,805 |  | \$7,684 |  |
| 2018-ST-ID | 07551 | J | Environmental Sciences Specialist |  | 3 | \$3,064 | \$3,987 | \$5,470 | 0.91 | \$4,805 | \$5,910 | \$7,684 |  |
| 2018-ST-NV | 01.128 | 30 | AGRICULTURIST 1 |  | 1 | \$3,288 |  | \$4,825 |  | \$4,754 |  | \$6,548 |  |
| 2018-ST-NV | 01.734 | 33 | BIOLOGIST 2 |  | 3 | \$3,732 |  | \$5,516 |  | \$5,272 |  | \$7,354 |  |
| 2018-ST-NV | 01.737 | 30 | BIOLOGIST 1 |  | 1 | \$3,288 |  | \$4,825 |  | \$4,754 |  | \$6,548 |  |
| 2018-ST-NV | 01.813 | 33 | FORESTER 2 |  | 4 | \$3,732 |  | \$5,516 |  | \$5,272 |  | \$7,354 |  |
| 2018-ST-NV | 01.818 | 30 | FORESTER I |  |  | \$3,288 |  | \$4,825 |  | \$4,754 |  | \$6,548 |  |
| 2018-ST-NV | 10.535 | 32 | ENVIRONMENTAL HEALTH SPEC 1 |  | 3 | \$3,570 |  | \$5,269 |  | \$5,083 |  | \$7,066 |  |
| 2018-ST-NV | 10.548 | 32 | ENVIRONMENTAL SCIENTIST 1 |  | 1 | \$3,570 |  | \$5,269 |  | \$5,083 |  | \$7,066 |  |
| 2018-ST-WA | 514 E | 52 | HYDROGEOLOGIST 1 |  | 2 | \$3,662 | \$4,253 | \$4,923 | 0.99 | \$5,532 | \$6,243 | \$7,050 |  |
| 2018-ST-WA | 516K | 44 | NATURAL RESOURCE SCIENTIST 1 |  | 9 | \$3,013 | \$3,833 | \$4,045 | 1.09 | \$4,750 | \$5,738 | \$5,993 |  |
| 2018-ST-WA | 523 E | 38 | ENVIRONMENTAL SPECIALIST 1 |  | 14 | \$2,623 | \$3,102 | \$3,485 | 1.02 | \$4,279 | \$4,857 | \$5,319 |  |
| 2018-ST-WA | 523 S | 44 | NATURAL RESOURCE SPECIALIST ${ }^{\text {- }}$ |  | 73 | \$3,013 | \$3,768 | \$4,045 | 1.07 | \$4,750 | \$5,659 | \$5,993 |  |
| 2018-ST-WA | $523 Y$ | 42 | FISH \& WILDLIFE BIOLOGIST 1 |  | 27 | \$2,880 | \$3,501 | \$3,846 | 1.04 | \$4,589 | \$5,338 | \$5,753 |  |
| 2018-ST-WA | 570E | 35 | AGRICULTURAL RESEARCH TECHN |  |  | \$2,447 |  | \$3,236 |  | \$4,067 |  | \$5,018 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| 8501 | NATURAL RESOURCE SPECIALIST 1 |  |  |  |  | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| State Market Average |  |  |  |  | 240 | \$3,091 | \$3,522 | \$4,239 |  | \$4,835 | \$5,373 | \$6,209 |
| 8501 | OVERALL | TTED | MARKE |  | 245 | \$3,141 | \$3,573 | \$4,294 |  | \$4,902 | \$5,440 | \$6,282 |

OREGON

## COMPARISON

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| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR }{ }^{\text {to }} \text { inin } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 101.3\% | 110.3\% | 107.7\% | 105.6\% | 112.3\% | 110.5\% |
| 101.3\% | 123.7\% | 107.7\% | 105.6\% | 123.0\% | 110.5\% |
| 101.3\% | 113.5\% | 107.7\% | 105.6\% | 114.8\% | 110.5\% |
| 108.5\% | 120.7\% | 115.3\% | 107.1\% | 115.8\% | 112.1\% |
| 108.5\% | 122.2\% | 115.3\% | 107.1\% | 117.0\% | 112.1\% |
| 108.5\% | 102.2\% | 115.3\% | 107.1\% | 101.7\% | 112.1\% |
| 108.5\% | 114.0\% | 115.3\% | 107.1\% | 110.7\% | 112.1\% |
| 101.3\% | 107.2\% | 107.7\% | 105.6\% | 109.7\% | 110.5\% |
| 107.4\% | 118.9\% | 114.1\% | 106.9\% | 115.2\% | 111.9\% |
| 107.4\% | 118.9\% | 114.1\% | 106.9\% | 115.2\% | 111.9\% |



OREGON COMPARISON

то
MARKET



| 8503 N | RAL RES |  | SPECIALIST 3 |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-WA | 569M | 49 | AGRICULTURAL CH |  |  | \$3,398 |  | \$4,572 |  | \$5,214 |  | \$6,627 |
| 2018-ST-WA | 570 G | 45 | AGRICULTURAL RE |  |  | \$3,091 |  | \$4,142 |  | \$4,844 |  | \$6,110 |
| State Market Average |  |  |  |  | 1,362 | \$4,398 | \$5,395 | \$5,822 |  | \$6,388 | \$7,628 | \$8,091 |
| 8503 | OVERALL WEIGHTED MARKET AVERAGE |  |  | 6 | 1,407 | \$4,461 | \$5,475 | \$5,895 |  | \$6,474 | \$7,734 | \$8,190 |

OREGON
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | and Ben | nefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | RY AND BEN | FITS | SR Min | Avg | SR Max | SR Min | Avg | SR Max |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max | $S_{R}^{\text {to }} \mathrm{Min}$ | Avg | SR Max | $\mathrm{SR}^{\text {to }} \mathrm{Min}$ | Avg | $\text { SR }{ }^{\text {to }} \text { Max }$ |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 27 | 71 | \$4,216 | \$5,599 | \$6,157 | 1.08 | \$6,442 | \$8,133 | \$8,815 | 94.5\% | 102.3\% | 104.4\% | 99.5\% | 105.2\% | 107.6\% |
| AX | AFSCME AT STATE LANDS | A | A | 27 | 25 | \$4,216 | \$5,642 | \$6,156 | 1.09 | \$6,442 | \$8,185 | \$8,814 | 94.5\% | 103.0\% | 104.4\% | 99.5\% | 105.8\% | 107.6\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 27 | 7 | \$4,272 | \$6,106 | \$6,309 | 1.15 | \$6,511 | \$8,753 | \$9,001 | 95.8\% | 111.5\% | 107.0\% | 100.6\% | 113.2\% | 109.9\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 27 | 114 | \$4,514 | \$6,231 | \$6,590 | 1.12 | \$6,536 | \$8,531 | \$8,949 | 101.2\% | 113.8\% | 111.8\% | 100.9\% | 110.3\% | 109.3\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 27 | 93 | \$4,514 | \$6,124 | \$6,590 | 1.10 | \$6,536 | \$8,407 | \$8,949 | 101.2\% | 111.9\% | 111.8\% | 100.9\% | 108.7\% | 109.3\% |
| UA | UNREPRESENTED | A | A | 27 | 3 | \$4,216 | \$5,874 | \$6,157 | 1.13 | \$6,442 | \$8,469 | \$8,815 | 94.5\% | 107.3\% | 104.4\% | 99.5\% | 109.5\% | 107.6\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 313 | \$4,414 | \$6,002 | \$6,447 | 1.11 | \$6,506 | \$8,381 | \$8,908 | 99.0\% | 109.6\% | 109.4\% | 100.5\% | 108.4\% | 108.8\% |
| 8503 | STATEWIDE Weighted Average |  |  |  | 313 | \$4,414 | \$6,002 | \$6,447 | 1.11 | \$6,506 | \$8,381 | \$8,908 | 99.0\% | 109.6\% | 109.4\% | 100.5\% | 108.4\% | 108.8\% |


| 8503-B | NATURAL R | UR | E SPECIALIST 3 |  |  |  | SALARY |  |  | SALAR | AND BENEF | TS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-ID | 03312 |  | Hydrogeologist, Staff |  | 3 | \$3,872 | \$4,670 | \$6,915 | 0.84 | \$5,772 | \$6,728 | \$9,413 |
| 2018-ST-ID | 03328 |  | Hydrologist, Staff |  | 1 | \$3,872 | \$4,645 | \$6,915 | 0.84 | \$5,772 | \$6,698 | \$9,413 |
| 2018-ST-WA | 514G | 62 | HYDROGEOLOGIST 3 |  | 10 | \$4,687 | \$6,160 | \$6,301 | 1.12 | \$6,767 | \$8,541 | \$8,711 |
| State Market Average |  |  |  |  | 14 | \$4,445 | \$5,717 | \$6,483 | 0.93 | \$6,472 | \$8,001 | \$8,919 |
| 8503-B | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 14 | \$4,445 | \$5,717 | \$6,483 |  | \$6,472 | \$8,001 | \$8,919 |

OREGON COMPARISON

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| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| AD | AFSCME AT ENVIRONMENTAL QUAL | B | A | 28 | 1 | \$4,417 | \$6,453 | \$6,453 | 1.19 | \$6,688 | \$9,177 | \$9,177 |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | B | P | 28 | 5 | \$4,727 | \$6,529 | \$6,905 | 1.12 | \$6,783 | \$8,878 | \$9,315 |
| OAS | SEIU STRIKEABLE SPEC COALITION | B | P | 28 | 2 | \$4,727 | \$5,070 | \$6,905 | 0.87 | \$6,783 | \$7,181 | \$9,315 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 8 | \$4,688 | \$6,155 | \$6,849 | 1.07 | \$6,771 | \$8,491 | \$9,298 |
| 8503 | STATEWIDE Weighted Average |  |  |  | 8 | \$4,688 | \$6,155 | \$6,849 | 1.07 | \$6,771 | \$8,491 | \$9,298 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Ton } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {to }} \end{aligned}$ |
| 99.4\% | 112.9\% | 99.5\% | 103.3\% | 114.7\% | 102.9\% |
| 106.3\% | 114.2\% | 106.5\% | 104.8\% | 111.0\% | 104.4\% |
| 106.3\% | 88.7\% | 106.5\% | 104.8\% | 89.8\% | 104.4\% |
| 105.5\% | 107.7\% | 105.6\% | 104.6\% | 106.1\% | 104.2\% |
| 105.5\% | 107.7\% | 105.6\% | 104.6\% | 106.1\% | 104.2\% |



OREGON COMPARISON

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| Repr |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps |  |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
|  |  |  |  |  |  | SALARY |  |  |  | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { SROMin } \\ & \text { SR } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \\ & \hline \end{aligned}$ | SR Min | Avg | SR Max |
|  | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  | SRMin | $\begin{aligned} & \text { to } \\ & \text { Avg } \\ & \hline \end{aligned}$ | SR Max |
|  | AFSCME AT ENVIRONMENTAL QUAL | D | A | 28 | 5 | \$4,417 | \$5,571 | \$6,453 | 1.02 | \$6,688 | \$8,098 | \$9,177 | 120.5\% | 120.6\% | 107.0\% | 120.1\% | 120.7\% | 109.2\% |
| OAH | SEIU STRIKEABLE HUMAN SVC COAL | D | P | 28 | 1 | \$4,727 | \$6,905 | \$6,905 | 1.19 | \$6,783 | \$9,315 | \$9,315 | 128.9\% | 149.5\% | 114.5\% | 121.8\% | 138.8\% | 110.9\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | D | P | 28 | 28 | \$4,727 | \$6,388 | \$6,905 | 1.10 | \$6,783 | \$8,715 | \$9,315 | 128.9\% | 138.3\% | 114.5\% | 121.8\% | 129.9\% | 110.9\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 34 | \$4,681 | \$6,283 | \$6,839 | 1.09 | \$6,769 | \$8,642 | \$9,295 | 127.7\% | 136.1\% | 113.4\% | 121.5\% | 128.8\% | 110.6\% |
| 8503 | STATEWIDE Weighted Average |  |  |  | 34 | \$4,681 | \$6,283 | \$6,839 | 1.09 | \$6,769 | \$8,642 | \$9,295 | 127.7\% | 136.1\% | 113.4\% | 121.5\% | 128.8\% | 110.6\% |



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8504 NATURAL RESOURCE SPECIALIST 4 (Continued)

|  |  |  |  |  |  |  |  |  |  |  |  |  | Salary |  |  | Salary and Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| Repr | Repr Description |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |  |  |  |  |  |  |
| MMN | MGT SVC NONSUPERVISORY | A | A | 30 | 4 | \$5,283 | \$6,931 | \$7,426 | 1.09 | \$7,747 | \$9,761 | \$10,366 | 104.6\% | 110.0\% | 110.9\% | 107.6\% | 112.0\% | 113.0\% |
| MMS | MGT SVC SUPERVISORY | A | A | 30 | 7 | \$5,283 | \$7,086 | \$7,426 | 1.12 | \$7,747 | \$9,951 | \$10,366 | 104.6\% | 112.5\% | 110.9\% | 107.6\% | 114.2\% | 113.0\% |
| Mana | gement Weighted Average |  |  |  | 11 | \$5,283 | \$7,030 | \$7,426 | 1.11 | \$7,747 | \$9,882 | \$10,366 | 104.6\% | 111.6\% | 110.9\% | 107.6\% | 113.4\% | 113.0\% |
| AD | AFSCME AT ENVIRONMENTAL QUAL | A | A | 30 | 92 | \$4,850 | \$6,723 | \$7,104 | 1.12 | \$7,217 | \$9,507 | \$9,973 | 96.1\% | 106.7\% | 106.1\% | 100.2\% | 109.1\% | 108.7\% |
| AG | AFSCME AT LAND CONSERV DVLPMT | A | A | 30Q | 2 | \$4,851 | \$6,094 | \$7,104 | 1.02 | \$7,218 | \$8,738 | \$9,973 | 96.1\% | 96.7\% | 106.1\% | 100.3\% | 100.3\% | 108.7\% |
| AU | AFSCME AT MILITARY | A | A | 30Q | 5 | \$4,850 | \$5,990 | \$7,104 | 1.00 | \$7,217 | \$8,611 | \$9,973 | 96.1\% | 95.1\% | 106.1\% | 100.2\% | 98.8\% | 108.7\% |
| AX | AFSCME AT STATE LANDS | A | A | 30 | 4 | \$4,850 | \$6,621 | \$7,104 | 1.11 | \$7,217 | \$9,382 | \$9,973 | 96.1\% | 105.1\% | 106.1\% | 100.2\% | 107.7\% | 108.7\% |
| E | AEE-ENGINEERS-ODOT/PARKS/FORES | A | A | 30 | 3 | \$4,945 | \$5,817 | \$7,303 | 0.95 | \$7,333 | \$8,400 | \$10,216 | 98.0\% | 92.3\% | 109.1\% | 101.9\% | 96.4\% | 111.4\% |
| OAO | SEIU STRIKEABLE ODOT COALITION | A | P | 30 | 39 | \$5,189 | \$7,091 | \$7,600 | 1.11 | \$7,320 | \$9,531 | \$10,123 | 102.8\% | 112.6\% | 113.5\% | 101.7\% | 109.4\% | 110.4\% |
| OAS | SEIU STRIKEABLE SPEC COALITION | A | P | 30 | 35 | \$5,189 | \$7,021 | \$7,600 | 1.10 | \$7,320 | \$9,450 | \$10,123 | 102.8\% | 111.5\% | 113.5\% | 101.7\% | 108.5\% | 110.4\% |
| UA | UNREPRESENTED | A | A | 30 | 10 | \$4,851 | \$6,980 | \$7,100 | 1.17 | \$7,218 | \$9,821 | \$9,968 | 96.1\% | 110.8\% | 106.1\% | 100.3\% | 112.7\% | 108.7\% |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 190 | \$4,984 | \$6,825 | \$7,300 | 1.11 | \$7,260 | \$9,466 | \$10,035 | 98.7\% | 108.3\% | 109.1\% | 100.8\% | 108.6\% | 109.4\% |
| 8504 | STATEWIDE Weighted Average |  |  |  | 201 | \$5,000 | \$6,836 | \$7,307 | 1.11 | \$7,286 | \$9,489 | \$10,053 | 99.0\% | 108.5\% | 109.2\% | 101.2\% | 108.9\% | 109.6\% |



8504-B OVERALL WEIGHTED MARKET AVERAGE

| Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| 10 | \$5,084 | \$7,361 | \$7,426 | 1.18 | \$7,503 | \$10,286 | \$10,366 |
| 3 | \$5,442 | \$7,726 | \$7,977 | 1.15 | \$7,614 | \$10,269 | \$10,561 |
| 7 | \$5,442 | \$6,875 | \$7,977 | 1.02 | \$7,614 | \$9,281 | \$10,561 |
| 20 | \$5,263 | \$7,246 | \$7,702 | 1.12 | \$7,559 | \$9,932 | \$10,464 |
| 20 | \$5,263 | \$7,246 | \$7,702 | 1.12 | \$7,559 | \$9,932 | \$10,464 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{array}{r} \text { Avg } \\ \text { to } \\ \text { Avg } \\ \hline \end{array}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {So }} \end{aligned}$ |
| 102.0\% | 113.2\% | 103.8\% | 105.3\% | 114.9\% | 106.5\% |
| 109.1\% | 118.8\% | 111.5\% | 106.9\% | 114.8\% | 108.5\% |
| 109.1\% | 105.7\% | 111.5\% | 106.9\% | 103.7\% | 108.5\% |
| 105.5\% | 111.4\% | 107.6\% | 106.1\% | 111.0\% | 107.5\% |
| 105.5\% | 111.4\% | 107.6\% | 106.1\% | 111.0\% | 107.5\% |



8504-C OVERALL WEIGHTED MARKET AVERAGE
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| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
| 97.5\% | 110.6\% | 96.9\% | 101.3\% | 112.7\% | 100.2\% |
| 97.5\% | 110.6\% | 96.9\% | 101.3\% | 112.7\% | 100.2\% |
| 97.5\% | 110.6\% | 96.9\% | 101.3\% | 112.7\% | 100.2\% |


| 8510 WA | R RESO |  | ATA |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-OR-JackCo | 311 |  | Assista |  |  | \$3,016 |  | \$3,954 |  | \$5,458 |  | \$6,602 |
| 2018-OR-WashCo | 536 |  | Water |  |  | \$3,688 |  | \$4,484 |  | \$5,674 |  | \$6,618 |
| County Mark | Average |  |  |  |  | \$3,352 |  | \$4,219 |  | \$5,566 |  | \$6,610 |
| 2018-ST-CA | 3044 |  | WATER |  | 2 | \$3,287 | \$3,601 | \$4,115 | 0.97 | \$5,115 | \$5,491 | \$6,106 |
| State Market Average |  |  |  |  | 2 | \$3,287 | \$3,601 | \$4,115 | 0.97 | \$5,115 | \$5,491 | \$6,106 |
| 8510 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 2 | \$3,320 | \$3,601 | \$4,167 |  | \$5,340 | \$5,491 | \$6,358 |

8510
COMPARISON
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MARKET


| 9105 FOO | SERVICE |  | GGER 1 |  |  |  | SALARY |  |  | SALARY | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-CompAnalyst | HS0800028 |  | Food Services Supervisor |  |  | \$3,197 | \$4,232 | \$5,016 | 1.03 | \$4,710 | \$5,897 | \$6,796 |
| Purchased Ma | et Average |  |  |  |  | \$3,197 | \$4,232 | \$5,016 | 1.03 | \$4,710 | \$5,897 | \$6,796 |
| 2018-ST-CA | 2256 |  | FOOD SERVICE SUPERVISOR II |  | 9 | \$3,179 | \$3,792 | \$3,979 | 1.06 | \$4,985 | \$5,719 | \$5,944 |
| 2018-ST-ID | 02140 | 1 | Food Service Supervisor |  | 6 | \$2,715 | \$3,435 | \$4,850 | 0.89 | \$4,388 | \$5,250 | \$6,942 |
| 2018-ST-NV | 03.110 | 32 | FOOD SERVICE MANAGER 1 |  | 3 | \$3,570 |  | \$5,269 |  | \$5,083 |  | \$7,066 |
| 2018-ST-WA | 677 E | 41 | FOOD SERVICE MANAGER 1 |  | 9 | \$2,905 | \$3,777 | \$3,872 | 1.11 | \$4,620 | \$5,670 | \$5,785 |
| State Market Average |  |  |  |  | 26 | \$3,027 | \$3,693 | \$4,294 | 1.01 | \$4,739 | \$5,579 | \$6,252 |
| 9105 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 26 | \$3,034 | \$3,716 | \$4,321 |  | \$4,738 | \$5,592 | \$6,272 |

OREGON COMPARISON

TO
MARKET

| Repr | Repr Description | $\begin{aligned} & \text { Pay } \\ & \text { Opt } \end{aligned}$ | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMS | MGT SVC SUPERVISORY |  | A | 20 | 7 | \$3,259 | \$4,311 | \$4,568 | 1.10 | \$5,272 | \$6,558 | \$6,872 |
| Mana | gement Weighted Average |  |  |  | 7 | \$3,259 | \$4,311 | \$4,568 | 1.10 | \$5,272 | \$6,558 | \$6,872 |
| 9105 | STATEWIDE Weighted Average |  |  |  | 7 | \$3,259 | \$4,311 | \$4,568 | 1.10 | \$5,272 | \$6,558 | \$6,872 |


| MARKET COMPARISONS |  |  |  |
| :---: | :---: | :---: | :---: |
| Salary | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{c} \text { to } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ |
| 105.7\% | 111.3\% | 117.3\% | 109.6\% |
| 105.7\% | 111.3\% | 117.3\% | 109.6\% |
| 105.7\% | 111.3\% | 117.3\% | 109.6\% |


| 9107 | SERVIC |  | AGER 2 |  |  |  | SALARY |  |  | SALAR | AND BENE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market Source | Job | Rng | Job Title | Firms | Incs | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| 2018-ST-CA | 2149 | A | FOOD MANAGER |  | 6 | \$4,389 | \$5,080 | \$5,493 | 1.03 | \$6,435 | \$7,264 | \$7,758 |
| 2018-ST-ID | 02142 | L | Food Service Operations Manager |  | 5 | \$3,872 | \$4,778 | \$6,915 | 0.86 | \$5,772 | \$6,857 | \$9,413 |
| 2018-ST-NV | 03.108 | 34 | FOOD SERVICE MANAGER 2 |  | 2 | \$3,886 |  | \$5,762 |  | \$5,452 |  | \$7,641 |
| 2018-ST-WA | 677F | 44 | FOOD SERVICE MANAGER 2 |  | 5 | \$3,013 | \$3,942 | \$4,045 | 1.12 | \$4,750 | \$5,869 | \$5,993 |
| State Market Average |  |  |  |  | 18 | \$3,815 | \$4,637 | \$5,515 | 0.99 | \$5,684 | \$6,709 | \$7,715 |
| 9107 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 18 | \$3,815 | \$4,637 | \$5,515 |  | \$5,684 | \$6,709 | \$7,715 |

9107
OVERALL WEIGHTED MARKET AVERAGE
18

| $\$ 3,815$ | $\$ 4,637$ | $\$ 5,515$ |
| :--- | :--- | :--- |

OREGON COMPARISON

TO



OREGON
COMPARISON
TO

MARKET

| Repr | Repr Description |  | $\begin{aligned} & \text { Rng } \\ & \text { Opt } \end{aligned}$ | SR | Emps | SALARY |  |  | Group Compa-Ratio Sum Base / Sum SR Mid | SALARY AND BENEFITS |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | SR Min | Emp Avg | SR Max |  | SR Min | Emp Avg | SR Max |
| MMS | MGT SVC SUPERVISORY |  | A | 18 | 8 | \$2,975 | \$3,903 | \$4,154 | 1.09 | \$4,925 | \$6,059 | \$6,366 |
| Mana | gement Weighted Average |  |  |  | 8 | \$2,975 | \$3,903 | \$4,154 | 1.09 | \$4,925 | \$6,059 | \$6,366 |
| 9119 | STATEWIDE Weighted Average |  |  |  | 8 | \$2,975 | \$3,903 | \$4,154 | 1.09 | \$4,925 | \$6,059 | \$6,366 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
|  | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR Max } \end{aligned}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { SR }{ }^{\text {Mo }} \end{aligned}$ |
| 87.8\% | 95.9\% | 87.7\% | 97.8\% | 102.8\% | 96.4\% |
| 87.8\% | 95.9\% | 87.7\% | 97.8\% | 102.8\% | 96.4\% |
| 87.8\% | 95.9\% | 87.7\% | 97.8\% | 102.8\% | 96.4\% |



| 9120 | OVERALL WEIGHTED MARKET AVERAGE |  |  |  | 5 | 393 | \$3,147 | \$3,727 | \$4,170 |  | \$4,915 \$5,627 \$6,138 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OREGON |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COMPARISON |  |  |  |  |  |  |  |  |  |  |  |  |  | MARKET COMPARISONS |  |  |  |  |  |
| TO |  |  | Pay Rng Opt Opt |  | SR | Emps | SALARY |  |  |  |  |  |  | $\begin{aligned} & \text { SR Min } \\ & \text { to } \\ & \text { SR Min } \end{aligned}$ | Salary |  | Salary and Benefits |  |  |
| MARKET |  |  |  |  | Group Compa-Ratio <br> Sum Base / Sum SR Mid |  |  |  |  | SALARY AND BENEFITS |  |  | Avg |  | SR Max | SR Min | $\mathrm{Avg}^{\text {gr }}$ | SR Max |
|  | Repr | Repr Description |  |  | SR Min |  | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | Avg | SR Max |  | SR Min | Avg | SR Max |
|  | AAON | AFSCME AT DOC SECURITY PLUS |  | A |  | 18 | 98 | \$3,366 | \$4,250 | \$4,628 | 1.06 | \$5,403 | \$6,484 | \$6,946 | 107.0\% | 114.0\% | 111.0\% | 109.9\% | 115.2\% | 113.2\% |
|  | CP | AOCE AT DOC NONSECURITY |  | A | 18 | 23 | \$3,375 | \$4,248 | \$4,620 | 1.06 | \$5,414 | \$6,481 | \$6,936 | 107.2\% | 114.0\% | 110.8\% | 110.2\% | 115.2\% | 113.0\% |
|  | Corre | tions Weighted Average |  |  |  | 121 | \$3,368 | \$4,250 | \$4,626 | 1.06 | \$5,405 | \$6,483 | \$6,944 | 107.0\% | 114.0\% | 110.9\% | 110.0\% | 115.2\% | 113.1\% |
|  | 9120 | STATEWIDE Weighted Average |  |  |  | 121 | \$3,368 | \$4,250 | \$4,626 | 1.06 | \$5,405 | \$6,483 | \$6,944 | 107.0\% | 114.0\% | 110.9\% | 110.0\% | 115.2\% | 113.1\% |


oregon COMPARISON TO
MARKET



9300 OVERALL WEIGHTED MARKET AVERAG
OREGON
COMPARISON
TO
MARKET

|  |  |  |  |  |  |  | SALARY |  | Group Compa-Ratio | SALAR | Y AND ben |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repr | Repr Description | Opt | Opt | SR | Emps | SR Min | Emp Avg | SR Max | Sum Base / Sum SR Mid | SR Min | Emp Avg | SR Max |
| OAI | SEIU STRIKEABLE INST COALITION | A | P | 14B | 2 | \$2,994 | \$3,409 | \$3,565 | 1.04 | \$4,769 | \$5,251 | \$5,432 |
| Non-Corrections/Non-Management Weighted Average |  |  |  |  | 2 | \$2,994 | \$3,409 | \$3,565 | 1.04 | \$4,769 | \$5,251 | \$5,432 |
| 9300 | STATEWIDE Weighted Average |  |  |  | 2 | \$2,994 | \$3,409 | \$3,565 | 1.04 | \$4,769 | \$5,251 | \$5,432 |


| MARKET COMPARISONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Salary |  |  | Salary and Benefits |  |  |
| $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { Min } \end{array} \end{aligned}$ | $\begin{gathered} \text { Avg } \\ \text { to } \\ \text { Avg } \end{gathered}$ | $\begin{gathered} \text { SR Max } \\ \text { to } \\ \text { SR Max } \end{gathered}$ | $\begin{aligned} & \text { SR Min } \\ & \text { SR } \begin{array}{l} \text { OMin } \end{array} \end{aligned}$ | $\begin{aligned} & \text { Avg } \\ & \text { to } \\ & \text { Avg } \end{aligned}$ | $\begin{aligned} & \text { SR Max } \\ & \text { to } \\ & \text { SR Max } \end{aligned}$ |
| 131.8\% | 120.1\% | 107.2\% | 123.2\% | 115.2\% | 105.8\% |
| 131.8\% | 120.1\% | 107.2\% | 123.2\% | 115.2\% | 105.8\% |
| 131.8\% | 120.1\% | 107.2\% | 123.2\% | 115.2\% | 105.8\% |


| County Weighted Market Average |  |  |  |  |  |  | market |  |  |  |  |  | OREGON |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | $\begin{aligned} & \text { \# of } \\ & \text { Incs } \end{aligned}$ | SALARY |  |  | SALARY AND BENEFITS |  |  | SALARY |  |  | SALARY AND BENEFITS |  |  |  |
|  |  |  |  |  |  |  | SR Min | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | Emps |
| \# of Classes | 251 | \# of Matches | 1,178 | Market Compa-Ratio | 1.06 | 9,463 | $\$ 4,926$ $84.5 \%$ | $\$ 5,834$ $93.9 \%$ | $\$ 6,354$ $94.0 \%$ | $\$ 7,400$ $84.4 \%$ | $\$ 8,501$ $91.9 \%$ | $\$ 9,132$ <br> $92.0 \%$ | \$4,161 | \$5,476 | \$5,970 | \$6,243 | \$7,812 | \$8,397 | 22,030 |
| Purchased Weighted Market Average |  |  |  |  |  |  | MARKET |  |  |  |  |  | OREGON |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  | SALARY |  | SALA | RY AND BEN | EITS |  | SALARY |  |  | ary And | NEFITS |  |
|  |  |  |  |  |  | Incs | SR Min | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | Emps |
| \# of Classes | 245 | \# of Matches | 783 | Market Compa-Ratio | 1.03 | 83,149 | $\$ 4,913$ $87.4 \%$ | $\$ 6,318$ $89.7 \%$ | $\$ 7,395$ $83.3 \%$ | $\$ 6,711$ $95.5 \%$ | $\$ 8,325$ $96.7 \%$ | $\$ 9,563$ $90.3 \%$ | \$4,294 | \$5,665 | \$6,163 | \$6,410 | \$8,047 | \$8,639 | 19,392 |
| State Weighted Market Average |  |  |  |  |  |  | market |  |  |  |  |  | OREGON |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  | SALARY |  | SALA | RY AND BEN | EITS |  | SALARY |  | SAL | ary And | NEFITS |  |
|  |  |  |  |  |  | Incs | SR Min | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | SR Min | Emp Avg | SR Max | Emps |
| \# of Classes | 399 | \# of Matches | 1,271 | Market Compa-Ratio | 1.02 | 70,245 | $\begin{gathered} \$ 4,338 \\ 95.0 \% \end{gathered}$ | $\begin{gathered} \$ 5,427 \\ 99.5 \% \end{gathered}$ | \$5,829 $101.5 \%$ | $\begin{gathered} \$ 6,317 \\ 97.9 \% \end{gathered}$ | $\$ 7,667$ $100.5 \%$ | $\$ 8,098$ <br> $102.7 \%$ | \$4,120 | \$5,398 | \$5,916 | \$6,183 | \$7,703 | \$8,315 | 26,011 |
| Overall Statewide Market Comparisons |  |  |  |  |  |  |  |  |  |  |  |  | Oregon Compa-Ratio <br> Sum Base / Sum SR Mid 1.08 |  |  |  |  |  |  |
| \# of Classes | 413 |  |  | Market Compa-Ratio | 1.04 |  | \$4,663 | \$5,932 | \$6,648 | \$6,580 | \$8,073 | \$8,897 | \$4,152 | \$5,450 | \$5,965 | \$6,223 | \$7,769 | \$8,378 | 26,612 |
|  | Statewide weighted market comparisons |  |  |  |  | 162,857 | 89.0\% | 91.9\% | 89.7\% | 94.6\% | 96.2\% | 94.2\% |  |  |  |  |  |  |  |

## APPENDIX: DATA SOURCES

| Survey Name | Type | Insurance | Retirement | Social Security |
| :--- | :--- | ---: | ---: | ---: |
| 2018-OR-ClackCo | County | $1,343.37$ | 15.13 | 7.65 |
| 2018-OR-DescCo | County | $1,615.34$ | 14.77 | 7.65 |
| 2018-OR-JackCo | County | $1,778.21$ | 14.36 | 7.65 |
| 2018-OR-LaneCo | County | $1,320.88$ | 14.56 | 7.65 |
| 2018-OR-MarionCo | County | $1,446.00$ | 14.31 | 7.65 |
| 2018-OR-MultCo | County | $1,451.43$ | 14.41 | 7.65 |
| 2018-OR-WashCo | County | $1,299.60$ | 10.96 | 7.65 |
| 2018-WA-ClarkCo | County | $1,371.71$ | 12.83 | 7.65 |
| 2018-WA-KingCo | County | $1,465.00$ | 12.83 | 7.65 |
| 2018-WA-ThrstnCo | County | $1,307.65$ | 12.83 | 7.65 |
| 2018-CompAnalyst | Purchased | $1,042.26$ | 7.06 | 7.65 |
| 2018-MIL-ENG | Purchased | $1,042.26$ | 7.06 | 7.65 |
| 2018-MIL-NWHCS | Purchased | $1,042.26$ | 7.06 | 7.65 |
| 2018-MIL-NWIT | Purchased | $1,042.26$ | 7.06 | 7.65 |
| 2018-MIL-NWMGT | Purchased | $1,042.26$ | 7.06 | 7.65 |
| 2018-MIL-OPES | Purchased | $1,320.88$ | 12.56 | 7.65 |
| 2018-MIL-PACS | Purchased | $1,042.26$ | 7.06 | 7.65 |
| 2018-TwrsWtsn | Purchased | $1,042.26$ | 7.06 | 7.65 |
| 2018-ST-CA | State | $1,176.16$ | 12.17 | 7.65 |
| 2018-ST-ID | State | $1,139.50$ | 12.00 | 7.65 |
| 2018-ST-NV | State | 917.16 | 15.24 | 1.45 |
| 2018-ST-WA | State | $1,119.64$ | 12.83 | 7.65 |


| Oregon Employees | Type | Insurance | Retirement* | Social Security |
| :--- | :--- | ---: | ---: | ---: |
| SEIU Bargaining Units | Oregon | $1,288.11$ | 8.60 | 7.65 |
| Non-SEIU Bargaining Units | Oregon | $1,288.11$ | 14.60 | 7.65 |

* Revised: Side account exclusion (lump-sum payment to prepay part or all of its pension unfunded actuarial liability (UAL).


[^0]:    OREGON
    COMPARISON
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[^1]:    OREGON COMPARISON

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[^2]:    OREGON COMPARISON

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[^3]:    OREGON COMPARISON

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[^4]:    OREGON COMPARISON

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