

CCO Health-Related Services (HRS) Convening 2022 Addressing Oregon's Housing Crisis through HRS, SHARE, ILOS: CCO Efforts and Opportunities

September 20—23, 2022

Convening Registration (Required): <https://us02web.zoom.us/meeting/register/tZAld--urjMrHdUKglqt9v-swZ4Mvk-ZKIhp>

After registering, you will receive an email from Zoom with the subject line: 2022 SHARE/HRS/ILOS Convening Confirmation. This email contains the Zoom link to join the convening each day and the four-day calendar event.

Background: This convening is sponsored by the Oregon Health Authority (OHA) Transformation Center in partnership with Oregon Rural Practice-based Research Network (ORPRN) in an effort to support Coordinated Care Organizations (CCOs) in implementing Supporting Health for All through REinvestment (SHARE), Health-Related Services (HRS) and In Lieu Of Services (ILOS).

Accessibility: Everyone has a right to know about and use OHA programs and services. If you need an accommodation to fully participate in this event, please contact Anne King (kinga@ohsu.edu) or Nancy Goff (nancy055@gmail.com) at least 72 hours prior to the event. Some examples of accommodations include: American Sign-Language (ASL), captioning, language interpretation, and audio enhancement.

Support: Private chat Sara Wild if you have technical challenges during the convening.

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Keynote Speaker Spotlight

We are thrilled to introduce and welcome our 2022 convening's keynote speaker:



Peggy Bailey

Vice President for Housing Policy

Center on Budget and Policy

Peggy Bailey is the Vice President for Housing Policy at the Center on Budget and Policy Priorities. She oversees the Center's work to protect and expand access to affordable housing for people with low incomes. Prior to this role, Bailey served in the Biden/Harris Administration as the Senior Advisor on Rental Assistance to HUD Secretary Marcia L. Fudge. She also served as the Director of Health Systems Integration for the Corporation for Supportive Housing.

Throughout her career, she has helped build connections between the housing community and health, nutrition, child welfare, and other systems of care, amid growing recognition that access to stable, affordable housing is a necessary foundation that enables low-income people to meet other basic needs.

Her housing policy expertise focuses on ways to expand access to rental assistance, improve and preserve public and multifamily affordable housing, advance eviction prevention and mitigation strategies, and help renters grow savings and credit histories. Bailey's work is centered in identifying the ways racism and discrimination in housing policy have resulted in disinvestment in communities of color and created disparate outcomes for people in marginalized groups.

During this presentation, she will draw from her decades of experience building bridges between Medicaid and the housing sector to share insights on the current state of partnerships across fields nationally, and emerging opportunities and possibilities for the future. Acknowledging that many Medicaid payers are in the initial stages of experimenting with housing investments, Bailey will highlight strategies that have been successful to date, guidance on how to approach the work in a dynamic and complex context, and how to address racism, discrimination and inequities through your work.

Tuesday, September 20

Addressing Houselessness

- ◆ **Welcome**
9:00am-9:15am
- ◆ **Keynote: Integrating Housing and Health is Hard But Worth it**
9:15am-10:00am
- ◆ **Main Session: Setting the Scene in Oregon**
10:05am-11:05am
- ◆ **Panel: CCO Strategies to Understanding Houselessness and Barriers to Housing**
11:10am-12:00pm
- ◆ **Concurrent Breakouts: Addressing Houselessness**
12:15pm-1:05pm
 - Room 1 Transitional Housing—Bringing Stability and Hope*
 - Room 2 Addressing Chronic Homelessness*
 - Room 3 Umpqua Health Alliance: Gary Leif Navigation Center*
- ◆ **Closing remarks**
1:05pm-1:15pm

Wednesday, September 21

Developing Affordable, Accessible Housing

- ◆ **Welcome**
9:00am-9:10am
- ◆ **Panel: Building Strong Community Partnerships**
9:10am-10:00am
- ◆ **Panel: Centering Equity and Accessibility in Developing Housing**
10:05am-11:05am
- ◆ **Concurrent Breakouts: Supportive Housing**
11:10am-12:10pm
 - Room 1 Washington State Foundational Community Supports*
 - Room 2 Gilvar Consulting: Best Practices in Medical Respite Care Service Delivery and Sustainability*
 - Room 3 Enterprise: Health, Sustainability, and Resilience in Affordable Housing*
- ◆ **Main Session: Braiding Funding for Housing Across Public and Private Sources**
12:20pm-1:00pm
- ◆ **Closing remarks**
1:00pm-1:15pm

Agenda at a Glance (continued)

Thursday, September 22

Sustaining Housing Interventions

- ◆ **Welcome**
9:00am-9:10am
- ◆ **Main Session: Investing in Housing as a Social Determinant of Health**
9:10am-10:10am
- ◆ **Main Session: State Approaches to Increase Access to Safe, Affordable Housing**
10:20am-11:00am
- ◆ **Concurrent Breakouts: Strategies to Sustain Housing Interventions**
11:00am-11:40am
Room 1 Strategies to Provide Emergency Housing for Vulnerable and Displaced Populations
Room 2 Integrating Health Services with Housing in Connecticut
Room 3 In Lieu of Services & Sustaining Peers in Housing Interventions
- ◆ **Q&A with OHA Staff**
11:50am-12:50pm
- ◆ **Closing remarks**
12:50pm-1:00pm

Friday, September 23

Growing Impact—Building Overarching Strategies for Housing

- ◆ **Welcome**
9:00am-9:10am
- ◆ **Main Session: Community Solutions, Built for Zero, and Washington County Healthcare and Homelessness Pilot Initiative**
9:10am-10:00am
- ◆ **Main Session: Networking and Planning Workshop**
10:10am-11:40am
- ◆ **Closing remarks**
11:40am-12:00pm

Addressing Oregon's Housing Crisis through HRS, SHARE, ILOS: CCO Efforts and Opportunities

Tuesday, September 20

Welcome

9:00am-9:15am

Chris DeMars, Director, OHA Delivery System Innovation Office

Keynote: Integrating Housing and Health is Hard But Worth It

9:15am-10:00am

Peggy Bailey, Center on Budget and Policy Priorities

During this presentation, Peggy Bailey will draw from her decades of experience building bridges between Medicaid and the housing sector to share insights on the current state of partnerships across fields nationally, and emerging opportunities and possibilities for the future. Acknowledging that many Medicaid payers are in the initial stages of experimenting with housing investments, Bailey will highlight strategies that have been successful to date, guidance on how to approach the work in a dynamic and complex context, and how to address racism, discrimination and inequities through your work.

Peggy Bailey is the Vice President for Housing Policy at the Center on Budget and Policy Priorities. She oversees the Center's work to protect and expand access to affordable housing for people with low incomes. Prior to this role, Bailey served in the Biden/Harris Administration as the Senior Advisor on Rental Assistance to HUD Secretary Marcia L. Fudge. She also served as the Director of Health Systems Integration for the Corporation for Supportive Housing. See Page 2 for full bio of Peggy Bailey.

Setting the Scene in Oregon

10:05am-11:05am

Trilby de Jung, OHA Health Policy and Analytics Division

Trilby de Jung, Deputy Director, OHA Health Policy and Analytics Division will set the scene in Oregon from a policy perspective. This session will provide a snapshot of key legislative concepts, an update on the next 1115 Medicaid Demonstration Waiver, and highlight CCO housing-related investments through Health-Related Services and Supporting Health for All through REinvestment.

Trilby de Jung joined OHA's Health Policy and Analytics Division as Deputy Director in January of 2019. Prior to joining OHA, Trilby served as CEO of Common Ground Health, a regional health improvement agency in upstate New York. At Common Ground Health, Trilby managed population health data, including claims data from regional insurers, Certificate of Need processes, and high-level stakeholder convenings to help drive consensus and collaborative action on regional health priorities. Prior to serving as CEO of Common Ground Health, Trilby directed health advocacy for the Empire Justice Center, a statewide legal service and a policy center focused on improving conditions for poor and low-income New Yorkers. She taught at New York University School of Law and served as deputy director of the AIDS Institute at the New York State Department of Health. Trilby attended law school at Lewis and Clark in Portland, Oregon and is very pleased to have returned to Oregon to contribute to the state's leading-edge work on health care reform.

Panel: CCO Strategies to Understanding Houselessness and Barriers to Housing

11:10am-12:00pm

Moderated by Nancy Goff

Housing and Homelessness Summit in Jackson County

Julia Jackson, Jackson Care Connect

Jackson county recently engaged in a housing and homelessness summit, sponsored by the OHA behavioral health planning grant. Learn how the grant recipients worked together to elevate community partnerships, highlight current services, and brainstorm opportunities for the future.

Julia Jackson joined JCC as the new Behavioral Health Director in June 2020. She proudly 'hails' from the provider space, having served as Executive Director for behavioral health agencies in Oregon, California, and Alaska. Julia is a licensed professional counselor and experienced behavioral health administrator, with national certification in chemical dependency. Julia enjoys social activities with friends and family, attending concerts, running, weightlifting, kayaking, and all things outdoors. She has four beautiful children and loves parenting across all developmental stages. She is loving the Great State of Oregon and has truly found a home with Care Oregon and Jackson Care Connect!

EOCCO SHARE Funds and Housing Coalition

Marci McMurphy, Eastern Oregon CCO

Out of the Comprehensive Behavioral Health Plan, EOCCO selected Housing as a priority need. From this, EOCCO worked to develop a Housing Summit, ongoing Housing Coalition, and is advertising the 2022 SHARE Funding opportunity. During her 10 minutes, Marci will share the process, successes, and future plans.

Marci has worked for Greater Oregon Behavioral Health, Inc. (GOBHI) since September 2017. She manages the Rental Assistance Program and the Frontier Veggie Rx Program. She works as a Community Engagement and Outreach Specialist in Gilliam, Harney, Morrow, Sherman, and Umatilla Counties. Marci is a co-lead for the Eastern Oregon Coordinated Care Organization (EOCCO) Housing Priority group. In this position she has helped to develop, implement, and provide oversight to the newly formed EOCCO Housing Coalition involving all 12 counties in their service area. Marci has worked in the Housing and Homeless services field for the last 19 years. She has experience working as a case manager in Rapid Rehousing and Housing First Models, transitional housing, permanent supportive housing, and warming station development and implementation. She was responsible for developing and implementing the initial 10-Year Plan to End Homelessness as well as starting the first of many Project Community Connect events in Umatilla County.

Addressing houselessness

12:15pm-1:05pm

Transitional Housing—Bringing Stability and Hope *Room 1*

Cristina Castaño, Health Share of Oregon; Margaret Klein, RN, CCM, MSB, MSN, JD, Oregon Health & Science University

Housing is critical for wellness, and as a social determinant of health (SDOH), housing influences physical and behavioral health outcomes. Addressing individuals' housing needs is essential to reducing health inequities for individuals experiencing housing insecurity. With the goal of improving health for members, Health Share of Oregon in collaboration with OHSU Health Integrated Delivery System (IDS) and Central City Concern (CCC), partnering closely with culturally responsive housing service providers is developing a housing benefit program focused on key times of transition when individuals can benefit from expedited and equitable access to housing, wrap-around support, and service navigation. This benefit was established as a demonstration program to expand the impact and access to Health-Related Services for members and to ensure services are delivered equitably. The Oregon Health Authority has included the development and implementation of SDOH benefits, including housing, in its 1115 Waiver. If approved by the Centers for Medicare and Medicaid Services (CMS), this type of housing benefit will become part of the benefits provided under the Oregon Health Plan (OHP). Health Share, OHSU Health IDS and CCC staff will present on the development and implementation of this Program.

Cristina Castaño is the Director of Housing Strategies at Health Share of Oregon. In this role, she works jointly with local governments and Community-Base Organizations to develop and execute housing initiatives to improve population health and housing outcomes. Her work involves convening and facilitating strategic conversations that result in aligned approaches to solving challenges in the housing and homeless systems.

Maggie is a nurse, attorney, ethicist, educator and published author with over 47 years of experience in healthcare, managed care, law and ethics and over 36 years in care management. Maggie has held positions in direct patient care, management and administration - serving in leadership positions in acute care and academic hospitals, clinics, managed care organizations and community non-profit organizations. Maggie currently serves as director of the Care Integration and Coordination Program, overseeing care coordination and complex care management for OHSU Health Services.

Addressing Chronic Homelessness *Room 2*

Courtney Johnston, Centene Corporation

The Commons on MLK is a Community Project to house and support people in our community that have been homeless the longest. Trillium partnered with Homes For Good, Lane County and the Community Health Center, along with other community partners, to build and support this housing first model. Construction was completed in 2021 and currently supports 51 units. In this session, Trillium will present on partnerships that planned and developed this program, as well as learnings had over the life of the project.

Courtney Johnston is the Government Relations Manager at Centene.

Umpqua Health Alliance: Gary Leif Navigation Center *Room 3*

Kat Cooper, Umpqua Health Alliance

Umpqua Health Alliance provided funding to a community effort to open and operate a Navigation Center for people experiencing homelessness in Douglas County.

Kat Cooper has worked at Umpqua Health Alliance for nearly six years. Kat has worn a number of hats during her time at UHA, and is currently the CAC Administrator and Tribal Liaison. Kat's work often involves collaborating with community partners on initiatives to improve the health and wellbeing of Douglas County, including work to address homelessness.

Welcome

9:00am-9:10am

Panel: Building Strong Community Partnerships

9:10am-10:00am

Moderated by Hannah Bryan

Collaborative Efforts to Improve Housing

Alicia Bublitz, InterCommunity Health Network CCO

IHN-CCO is leading a regional and collaborative approach to the housing crisis by developing a coordinated and integrated effort to ensure positive impact along the housing continuum. The following projects present a snapshot of successful community-based and IHN-CCO funded projects that are informing the regional housing strategy. 1. Faith Community Health Network – addressing root causes and meeting people where they are at to ensure navigation to long-term, affordable, supportive housing. 2. Albany Partnership for Housing & Community Development – traditional health workers (THWs) in the housing sector to address barriers to continued housing such as financial wellness, eviction prevention, and integration with other supports. 3. Corvallis Housing First – improving pathways to Permanent Supportive Housing through case management, collaboration, and integration of services.

Alicia Bublitz (she/her) is the Traditional Health Worker Liaison for InterCommunity Health Network CCO.

A Neighborhood Response to the Oregon Housing Crisis

Emily Johnson, Yamhill Community Care Organization

YCCO has convened a multi-partner, multi-tiered effort to address housing issues in its service area, which includes Yamhill County and parts of Washington and Polk Counties. Housing struggles affect all types of people, and so YCCO reached out to its community to understand barriers, identified different levels of support needed, and invested CBI, SHARE, and flex funds into the most impactful housing programs. YCCO will discuss how to understand the impact of these programs and describe its community-based approach.

Emily Johnson (she/her) is the Community Health Specialist at Yamhill Community Care. In her role, she also serves as the Tribal Liaison and is responsible for the Community Health Assessment and Improvement Plan, as well as a variety of Community Benefit Initiative programs and activities.

AllCare Health

Sam Engel, AllCare Health

AllCare Health leverages in-kind contributions, technical assistance, strategic development, and grant writing assistance along with HRS funding to support effective housing services in our service area. In this session, AllCare will present work that they collaborate on with community partners and the process that they took to develop the foundation that makes this work possible.

Sam started his career in AmeriCorps VISTA for the Josephine County Food Bank, where he launched new programs and initiatives for a decade. He brings a lens of program operation and interconnectivity to Social Determinants of Health and Equity work. His work with AllCare Health focuses on SDOH-E and economic development with an emphasis on nutrition and housing and the goal of building healthier, more livable and vibrant communities in southwest Oregon. Sam is also currently serving as a part-time loaned executive to Rogue Retreat, a housing services provider.

Panel: Centering Equity and Accessibility in Developing Housing

10:05am-11:05am

Moderated by Nancy Goff

Restoring Dignity and Security in Housing Through Community-Driven Change

Rosie Andalón and Teri Smith, CASA of Oregon

When housing is secure and people are empowered, communities and individuals thrive. Supporting the needs of communities starts by centering their voices through active engagement, and continues by equipping them with the tools and resources needed to secure their homes and futures. CASA of Oregon presents community-driven models to achieve healthy, affordable housing both in multi-family rentals and in equitable resident-ownership.

Teri Smith serves as the Community Loan Fund Director for CASA of Oregon - a non-profit whose mission includes affordable housing and community-facilities development and preservation for low to moderate income communities across the state - where she's served in various capacities for the past 9 years. In her earlier years at CASA, Smith served as the program manager for their Manufactured Housing Cooperative Development Center before moving into their lending program 5 years ago. In Smith's current role, she is responsible for overseeing the loan fund which supports the financing needs of affordable housing preservation, development, and rehabilitation projects that CASA and its partners are engaged in. In addition to her primary role, Smith also serves on CASA's Equity, Diversity and Inclusion Committee as well as their Strategic Planning Committee. Smith holds a bachelor's degree in community development from Portland State University and has recently completed a diversity and inclusion certificate program from Cornell University. She previously served as a member of NeighborWorks America's inaugural Race, Equity, Diversity and Inclusion cohort and served as a committee member of the Washington County Housing Advisory Committee. Smith has also served as a panel presenter for Meyer Memorial Trust's Equity Housing Summit.

Rosie Andalón serves as the Director of Real Estate Development at CASA of Oregon, where she's been employed in various capacities for the past 21 years. In her current position, she oversees the program responsible for oversight of construction development and rehabilitation of affordable housing projects throughout the state of Oregon. As such, Ms. Andalón interacts daily with various stakeholders - including government agencies, non-profits, for-profits, lenders, contractors, and community members, to name a few. In addition to her primary role at CASA of Oregon, Ms. Andalón also serves on various committees, including CASA's Equity Diversity and Inclusion Committee and CASA's Strategic Planning Committee and CASA's Sister Adele Scholarship Committee for college students who are children of farmworkers. In partnership with other stakeholders, Ms. Andalón serves as a member of the Oregon Disaster Housing Taskforce, a member of the Agricultural Workforce Housing Facilitation team, as well as being a member of the National Farmworker Jobs Program Committee.

The Need for Affordable and Accessible Housing

Allen Hines, Community Vision

Hines will discuss demographics changes and the present and growing needs for accessible housing, the health and social consequences of living in inaccessible housing, and ways to implement accessible/universal design.

Allen Hines is the Housing Access Director at Community Vision, where his team provides direct support to people with disabilities in and around Portland to find housing in the community. He has been involved in advocacy for affordable and accessible housing for several years.

Supportive Housing

11:10am-12:10pm

Washington State Foundational Community Supports Room 1

Dawn Miller, Rayan Orbom, Scott Tankersley, Washington State Health Care Authority

The research is clear— unemployment and homelessness contribute to poor health outcomes. Foundational Community Supports (FCS) addresses these factors with targeted benefits for supportive housing and supported employment. These benefits are effectively serving people throughout the state; people who are often the most vulnerable and have complex care needs. You will also hear about a new resource in Washington state: The Transition Assistance Program (TAP). TAP for FCS is a program designed to support Foundational Community Supports-Supportive Housing (FCS-SH) enrollees. It is time-limited, flexible funding assistance that covers housing-related fees, including move-in costs, first and last month's rent, deposits, and non-refundable fees.

Dawn Miller is a passionate advocate for behavioral health recovery. Her experience includes supervising a supported employment program in a community mental health center for 21 years, a part of which was implementing a Becoming Employed Starts Today—Individual Placement and Support program site. The BEST program was funded through a "Transforming Lives through Supported Employment" grant from SAMHSA. Prior to her experience in serving people with behavioral health challenges, she worked in vocational and residential programs providing services to people with a wide range of challenges. She has fought to decrease stigma, and to increase the focus of looking at people for their abilities and not their labels. She is currently working for the state of Washington as a Supported Employment Program Manager/IPS trainer, a position which allows her to train and mentor agencies to provide IPS Supported Employment and in the process, extend the message of looking at people for their abilities.

Scott Tankersley works at the Health Care Authority's Department of Behavioral Health and Recovery as the Foundational Community Supports (FCS) Housing Subsidy Program Manager. He has extensive housing case management experience, including several years as an FCS supportive housing case manager with a service provider in King County, WA. He also has experience in policy research and development. Scott's passion is ensuring people have access to safe, permanent, affordable housing in communities of their choice.

Serving as Eastern Washington's Supportive Housing Program Manager with the Health Care Authority, Rayan Orbom, plays a major role in the provision of programs and services targeted to improve housing stability. In this current role, Rayan provides technical assistance and training to agencies contracted to provide Foundational Community Supports as well as Community Behavioral Health Agencies, Housing Service Providers, Coordinated Entry programs and other stakeholders who interact with supportive housing recipients. Rayan's work is guided by a strong commitment to curiosity and an affinity for the power of relationships. This lens has guided her work over the last ten years with disenfranchised individuals and lends itself to her areas of expertise in severe and persistent mental health disorders, landlord/tenant relationships, and team dynamics and culture. Rayan has a master's degree in Social Work from Eastern Washington University and is a Certified Peer Specialist in Washington State. Rayan's professional experience includes providing individual mental health therapy, operating permanent supportive housing services, implementing property and facility management, and teaching Social Policy at her alma mater. These days, her work has transitioned from providing individual care to analyzing large systems and working to remove the unnecessary barriers. You can find Rayan out with her family soaking in the beauty of the Pacific Northwest or wandering around getting lost in her jungle of house plants.

Best Practices in Medical Respite Care Service Delivery and Sustainability Room 2

John Gilvar; Gilvar Consulting

Medical Respite Care, aka Recuperative Care, offers an effective community response to the ever increasing number of people experiencing homelessness who have no place in which to rest and recover that's appropriate to their illness or injury. Various medical respite care service delivery models share the common goal of disrupting harmful cycles preventing recovery, increasing hospital inpatient readmission and Emergency Department utilization rates, and perpetuating homelessness. Attendees will learn about best practices in service delivery, financing models leading to program sustainability, national standards of care, and start-up strategies. They'll also hear concrete examples of various strategies in use around the country.

John Gilvar founded Gilvar Consulting after 20 years of public service focused on reducing inequities in housing and health care. He provides strategic planning, leadership development, coaching, and technical assistance services to public and non-profit clients across the U.S. Recent projects have supported the expansion of medical respite services for people experiencing homelessness, COVID 19-response initiatives bridging gaps between the public health and homelessness responsive systems, increasing the telehealth service capacity of Community Health Centers, and increasing racial equity in affordable housing development. John draws extensively on his experience leading the start-up of partnership-based programs serving people experiencing homelessness. He served as the first director of the Austin, TX Health Care for the Homeless program before moving to Seattle, WA and managing a network of 10 agencies providing homeless outpatient, residential, and outreach services. He helped initiate the development of a medical respite program in Austin and was part of a leadership team overseeing medical respite care services in Seattle. His training as a professional coach, mediator, group problem-solving facilitator, and team builder have proved helpful in his work as an administrator and as a consultant.

Health, Sustainability, and Resilience in Affordable Housing Room 3

Mary Ayala and Shelby O'Neill, Enterprise Community Partners National Initiatives

In this presentation we will explore how health, sustainability, and resilience can be integrated, through a community-centered approach, into the financing, development, and operations of affordable housing. We will start by learning about the Enterprise Green Communities Criteria – a good building standard developed collaboratively by experts in the field specifically for affordable housing – to learn how resilience, sustainability, and health can be central to affordable housing development and investment. In this exploration, we will share an adaptable process for centering health data and resident feedback in affordable housing development to promote health while drawing on real world examples to consider adaptable models for financing this work.

Mary Ayala is the Senior Program Director for Enterprise Community Partners National Initiatives. In this role, Mary is a leader on Enterprise's Health and Housing National Program. She facilitates innovative partnerships and models to address housing as a health solution in community development, healthcare, and public health. Additionally, Mary manages the Health Action Plan initiative at Enterprise, including in the Housing for Health Fund and Enterprise Green Communities Criteria. Mary's perspective and work builds on her experience in hospital system strategy analysis and development, community health needs assessments, and community benefit. Mary holds a Master of Public Health from Emory University and a Bachelor of Science from the University of North Carolina at Chapel Hill.

Shelby O'Neill serves as Program Director for the national Building Resilient Futures program of Enterprise Community Partners, a national nonprofit aimed at making home and community places of pride, power and belonging, and platforms for resilience and upward mobility for all. Shelby leads the Enterprise Green Communities certification program; the country's only national green building program designed explicitly by and for the affordable housing sector. Before joining Enterprise in 2016, Shelby practiced sustainable architecture and design in Washington, D.C.

Home Safe: Braiding Funding for Healthy and Whole Communities

12:20pm-1:00pm

Margi Hoffmann, USDA State Director for Oregon

Oregon has a shortage of safe, supportive, and affordable housing. USDA Rural Development State Director Margi Hoffmann will explore available funding options for CCOs and explain the importance of braiding funding for collaboration and coordination.

Margaret Hoffmann spent the last five years as the Strategic Operations Manager for the Farmers Conservation Alliance, where she helped over 50% of farmers with irrigated agriculture modernize their systems to increase economic resilience and environmental benefits. Prior to this, Hoffmann served as the Energy Policy Advisor to Governors Kate Brown and John Kitzhaber. In this role, she coordinated with a broad array of stakeholders to facilitate the state's transition to an economically resilient, lower-carbon future.

Closing Remarks

1:00pm-1:15pm

Welcome

9:00am-9:10am

Investing in Housing as a Social Determinant of Health

9:10am-10:10am

Lauren Fulton, OnePierce Community Resiliency Fund, Elevate Health

Elevate Health, one of nine Washington Accountable Communities of Health, builds and drives coalitions to advance whole person health. As its community investment arm, OnePierce Community Resiliency Fund distributes grants, loans, and health innovation dollars to improve health equity. It invests in affordable and supportive housing in Pierce County, primarily through zero-interest and low-interest loans. As the 'first in' money in housing developments, OnePierce has contributed to the growth of 40 supportive housing units, 24 affordable homes for first time home owners, and rental assistance for over 5,000 households.

Lauren Fulton is Executive Director of OnePierce Community Resiliency Fund, the community investment arm of Elevate Health. She came to OnePierce in 2019 from a national CDFI specializing in affordable and supportive housing. She previously worked for Social Finance, where she set up the first Social Impact Bonds, which combine lending and outcomes-based payment models. At OnePierce, she has guided the inaugural strategy and operations of the fund and in 2022 became the Interim Executive Director of Elevate Health.

State Approaches to Increase Access to Safe, Affordable Housing

10:20am-11:00am

Sandra Wilkniss, National Academy for State Health Policy (NASHP)

An overview of state cross-sector health and housing approaches including: cross agency, state-local collaboration, braided funding approaches, and key considerations for health leaders.

Sandra serves as NASHP's Senior Director of Population Health where she directs programs focused on population health, equity and public health. Prior to joining NASHP, she served as Director of Complex Care Policy and Senior Fellow at Families USA, and spent six years as a Program Director at the National Governors Association Center for Best Practices, advising governors and their senior staff on a variety of issues including: COVID-19 response (including state authority and best practices in testing, vaccine and treatment development, distribution and reimbursement, pandemic preparedness, housing, and behavioral health), social determinants of health, addressing complex care populations in health delivery and payment reforms, health as housing and cross-sector strategies in meeting the needs of children and families. She also spent three years in the United States Senate as Senior Legislative Assistant in Health Care to Senators Bingaman and Heinrich, beginning as an American Academy for the Advancement of Science fellow in Senator Bingaman's office. Dr. Wilkniss is a clinical psychologist by training, held faculty appointments at Dartmouth Medical College, University of Illinois at Chicago, and Weil Cornell Medical Center, and was the director of Thresholds Institute, the research and training arm of Thresholds, Chicago's largest psychosocial rehabilitation organization.

Thursday, September 22 (continued)

Strategies to Sustain Housing Interventions

11:00am-11:40am

Strategies to Provide Emergency Housing for Vulnerable & Displaced Populations *Room 1*

Jen Martinek, CareOregon; Myrna Valdez, Project Access NOW

Since 2020, CareOregon and Project Access NOW (PANOW) have worked together to administer Health-Related Service dollars to aid vulnerable populations in Oregon and the Portland metropolitan area. This session will delve into this unique partnership, which delivers a range of supportive services – from healthy food access to emergency supplies for houseless populations, temporary rent and utility assistance, and more. During 2020, PANOW’s program also delivered emergency response services related to COVID-19 and the 2020 wildfires, administering \$1.1 million in federal aid in only a matter of weeks due to existing infrastructure and the relationship in place. By delivering services in real time, simplifying the invoicing process, and developing relationships with more than 200 unique vendors, PANOW acts as a utility to support CareOregon’s Health Related Service (HRS) spending requirements, allowing CareOregon to focus on supporting its members needs holistically. What this partnership means for the region includes system efficiencies, improved health outcomes, and reductions in the cost of care and Medicaid spending long term. As a result of this partnership, in 2020 CareOregon has been able to increase the number of members served by more than 1300% and PANOW has pumped over \$20 million dollars into the community, supporting local businesses across the state.

Jen Martinek came on board to CareOregon in July 2019 to support the new integration and oversight of the NEMT Medicaid benefit with more than 10 years of operational experience. As the Strategic Partnerships Manager, Jen supports the relationship management and operations oversight of transportation, health-related service governance and policy support, and social health programs implementation in partnership with PANOW collaboration.

A specialist in the field, Myrna Valdez has served as a staff of Project Access NOW since 2013. She first worked under the Classic Donated Care program before specializing in the Community Assistance Program, which addresses the social determinants of health. Supervising a staff of 3, Myrna oversees support provided to hospitals and coordinated care organizations to ensure safe and secure discharge and health-related spending, respectively. Myrna has formal training as a Pharmacy Technician.

Integrating Health Services with Housing in Connecticut *Room 2*

Dawn Lambert, Connecticut Department of Social Services

The aim of Connecticut's initiative is to stabilize the health of individuals are homeless through delivery of targeted Medicaid services and housing subsidies to eligible members. Outcomes include improved quality of life for members and reduction of unnecessary hospitalizations. This presentation will include partnerships, outreach strategies, eligibility, services, housing subsidies, and progress to date.

Dawn Lambert co-leads the Community Options Unit within Connecticut’s Department of Social Services. Within that role, her focus is on person-centered strategy and innovation. With over 25 years of experience in long-term services and supports, she currently serves as an appointed member of the National Academy for State Health Policy, an advisor to the AARP’s Long-Term Services and Support Scorecard.

In Lieu Of Services & Sustaining Peers in Housing Interventions *Room 3*

Dave Inbody, OHA; Anne King, Oregon Rural Practice-based Research Network

This session will focus on use of ILOS to support peer services in housing settings.

Dave Inbody is the CCO Operations Manager at Oregon Health Authority. Before joining OHA in 2019, Dave served 12 years at Deschutes County in County Administration and the Health Services Department. He has also worked for General Electric in financial analytics, Nortel Networks in market planning and ITAGroup in performance management. Dave has a Bachelor’s Degree in Economics and Philosophy from Trinity University in San Antonio and dual Masters Degrees in Public Administration and Community & Regional Planning from Iowa State University.

Anne King is the Associate Director of Healthcare Initiatives at Oregon Rural Practice-based Research Network. Anne has worked in health care research and administration at Oregon Health & Science University for over 20 years. She serves as principal investigator for several projects focused on improving health and health care for Oregon’s Medicaid populations. Anne earned a B.A. at Smith College and an M.B.A. and a Certificate in Public Administration at Boston University.

Thursday, September 22 (continued)

Q&A with OHA Staff

11:50am-12:50pm

Welcome remarks: Lori Coyner, Senior Medicaid Policy Advisor

Session moderator: Chris DeMars, Director, OHA Delivery System Innovation Office

Please join us for an open discussion with OHA subject matter experts! HRS and SHARE programs often have overlap with the priorities and activities of other initiatives, especially as we look forward to the new 1115 Waiver implementation. We have gathered OHA staff with expertise in many of these areas (see list below) to be available to answer any questions you might have. We encourage you to share your questions in advance by emailing Nancy Goff (nancy055@gmail.com), or just drop in and ask questions during the session.

OHA Subject Matter Experts:

Substance Use Disorder Waiver: Sarah Adelhart

Behavioral Health grants: Ladonna Lofland

1115 Waiver Application Transitions Populations & SDOH Benefits Package: Anona Gund & Katie Beck

1115 Waiver Application Health Equity & Community Investment Collaboratives: Maria Castro & Amanda Peden

Community Advisory Councils: Tom Cogswell

Traditional Health Workers: Mohamed Abdiasis & Lili Sintim

In Lieu of Services: Dave Inbody

Health-Related Services: Tom Wunderbro, Anona Gund, Rebecca Level, Liz Walker & LaDonna Lofland

SHARE: Rachel Burdon & Laura Kreger

Closing Remarks

12:50pm-1:00pm

Welcome

9:00am-9:10am

Community Solutions, Built for Zero, and Washington County Healthcare and Homelessness Pilot Initiative

9:10am-10:00am

Ben Bradley, Community Solutions; Ruth Adkins, Kaiser Permanente; Allie Alexander Sheridan, Washington County

An overview of Community Solutions, Built for Zero and the Healthcare x Homelessness pilot. Washington County is one of five sites in the Healthcare + Homelessness Pilot Initiative, a national cohort of health systems and homeless Continuums of Care partnering to develop cross-sector collaboration including data sharing and coordination of resources. Representatives from Kaiser Permanente and Washington County will share an update on their emerging effort to address unmet medical needs of individuals on the County's by-name list of chronically houseless individuals.

Ben Bradley leads the Healthcare x Homelessness and Public Health coaching for Built for Zero, a division of Community Solutions. Prior to joining CS, Ben worked in a variety of roles in the nonprofit sector championing causes such as public health, contraceptive access, data collection in remote settings, national service (AmeriCorps NCCC), homeless services, workforce development and food insecurity. Ben holds an MBA from North Carolina State University and a BS in economics from Rowan University.

Ruth Adkins manages Kaiser Permanente's local policy engagement in Multnomah and Clackamas counties, with a focus on housing, homelessness, and other social needs. She joined Kaiser Permanente in 2017 after several years as policy director with Oregon Opportunity Network (now known as Housing Oregon). She also served two terms on the Portland Public Schools Board.

Allie is a Program Coordinator on the Supportive Housing Services team with Washington County, Oregon. Her role bridges the existing health and human services work in Washington County into supportive housing programming. Allie has spent the last nine years working in the nonprofit and public sectors to address homelessness and provide supportive services for vulnerable communities.

Networking and Planning Workshop

10:10am-11:40am

Please join us for a facilitated opportunity to connect with peers from other CCOs as well as time to reflect and look forward within your own CCO.

Closing Remarks

11:40am-12:00pm

Chris DeMars, Director, OHA Delivery System Innovation Office