



**Public Health Advisory Board Retreat meeting minutes
September 14, 2023, 3:00 – 5:30 pm**

Attendance

Board members present: Rachael Banks, Mike Baker, Bob Dannenhoffer, Veronica Irvin, Meghan Chancey, Sarah Present, Erica Sandoval, Nic Powers, Kelle Little, Jeanne Savage, Marie Boman-Davis, Jackie Leung, Jawad Khan

Board members excused: Ryan Petteway, Jocelyn Warren, Dean Sidelinger

OHA Staff for PHAB: Tamby Moore, Sara Beaudrault, Heather Redman, Victoria Demchak, Andrew Epstein

Welcome and introductions

- PHAB members and staff introduced themselves
- July 2023 PHAB retreat meeting minutes unanimously approved.
- Updates – Jocelyn Warren stepping down in her role in PHAB. Will stay until position is filled.

PHAB retreat highlights

- Discussion of how to be a better PHAB member, more time to discuss topics during PHAB meetings and less topics to allow more time for discussion
 - On agenda Veronica’s time is slated for 15 minutes, hoping to only talk 5 min to allow 10 min for questions and discussion. Hope to continue the trend for future meetings.
- PHAB members ask for OHA staff perspective as well
- Interim reports to allow time for discussion and how often do PHAB want to receive the reports

- Two new priority areas that came out of the modernization legislative deliverables
 - Statewide equity framework
 - Public Health workforce plan
- Discussion for another retreat – should we do a retreat once a year and if there is a better time of year to have retreat
 - Need to plan way in advance
 - All agreed once a year retreat is good and maybe in different locations every year

2023 – 25 Public Health modernization investments

- PHAB accountability metrics committee
 - Review of group agreements
 - Recap of legislative investments in Public Health Modernization, 2017 – 2025
 - 2017 – 19 – Total = \$5mil
 - OHA - \$1.1mil
 - LPHAs - \$3.9mil
 - 2019 – 21 – Total = \$10.6mil
 - OHA - \$3.1mil
 - LPHAs - \$6.4mil
 - Tribes - \$1.1mil
 - 2021 – 23 – Total = \$45mil
 - OHA - \$8.7mil
 - LPHAs - \$23.1mil
 - Tribes – \$3.3mil
 - CBOs - \$10mil
 - 2023 – 25 – Total = \$50mil
 - OHA - \$7.4mil
 - LPHA - \$16.95mil
 - Tribes - \$5.3mil
 - CBOs - \$16.95mil
 - Reproductive Health providers - \$3.4mil
 - Total investments 2017 – 25

- OHA - \$20.3mil
 - LPHAs - \$50.35mil
 - Tribes - \$9.7mil
 - CBOs - \$26.95mil
 - RH providers - \$3.4mil
- 2023 – 25 system wide priorities
 - *As determined through the PHAB workgroup that met 12/23/22 – 1/24/23
 - Regionally focused and culturally specific public health responses that save lives, prevent severe health outcomes and inequities, and save health care costs
 - Statewide planning to achieve health equity in Oregon
 - Statewide planning for a sustainable public health workforce
 - Local communicable disease initiatives that protect community members at higher risk of communicable diseases
 - Sustained local and emerging communicable disease expertise through cross-sector partnership, specifically in HIV and other sexually transmitted infections
 - Strengthened cross-cultural relationships and partnerships among state and local governments and community-based organizations, collectively sharing power to meet individual community needs
- 2023 – 25 priorities not funded at the \$50mil level
 - *As determined through the PHAB workgroup that met 12/23/22 – 1/24/23
 - Chronic disease prevention
 - Built environment
 - Additional resources for community-led data
 - Health systems partnership
- OHA focus work at-a-glance
 - Primary work
 - Fund the public health system and administer CBO, LPHA, Tribal and reproductive health provider

- agreements (LPHA-CBO partnership development, work plans, budgets, expense reports, etc.)
 - Timeline – 7/1/23 – 6/30/25
- Recruit, hire and train new positions
 - Timeline – 7/1/23 - ?
- Develop equity framework and provide support to develop/implement culturally-specific strategies for public health
 - Timeline – 7/1/23 – 6/30/25
- Facilitate training and workforce development opportunities for the public health system
 - Timeline – 7/1/23 – 6/30/25
- Conduct public health workforce assessment and develop statewide public health workforce plan
 - Timeline – 7/17/23 – 4/30/24
- Evaluate public health modernization investments
 - Timeline – 8/1/23 – 6/30/25
- Conduct State Health Assessment and develop 2025-29 State Health Improvement Plan
 - Timeline – 7/1/23 – 6/30/25
- Provide regional epidemiology supports
 - Timeline – TBD
- Provide environmental health/climate program and technical supports
 - Timeline – 7/1/23 – 6/30/25
- Reproductive Health sustainability and infrastructure investments
 - Timeline – TBD
- Implement public health investments
 - Bridge funding for LPHAs, Tribes and 2022-23 public health modernization-funded CBOs (done)
 - Increased PHM funds for LPHAs and Tribes (in process)
 - New CBO Request for Grant Applications (in process)

- Implement incentive and matching fund components of LPHA public health modernization funding formula, with funds to be awarded in 2025
 - Grant process for reproductive health providers
 - Work plan, budget, revenue and expenditure reporting, partnership development between CBOs and LPHAs
 - Work toward enhanced collaboration between OHA, LPHAs, Tribes and CBOs
 - Report quarterly progress and financials to Legislative Fiscal Office and DAS Chief Financial Office
- New OHA positions
 - All OHA positions require classification review before they can be established and hired.
 - There is no current timeframe for classification and establishment given other impacts to the state HR system.
 - Positions include:
 - Finance/contracts
 - IT (Office of Information Services)
 - Accounting (Office of Financial Services)
 - Equity
 - LPHA/Tribes
 - CBO support
 - Regional Epidemiologists
- Develop Equity Framework and support culturally-specific strategies for health
 - Discuss plan for Equity Framework development with PHAB (done)
 - Build capacity for collaborative planning and engagement in the development of the framework (in process)
 - Develop Equity Framework with partners
 - Support ongoing culturally-specific approaches to health and engagement with the public health system on community-identified needs

- Erica will be leading this work discussing what work entails, how to report out and will be asking for help
 - Possible workgroup to be created to help lead these efforts with a few PHAB members and other external partners/OHA staff, etc
- Conduct public health workforce assessment and develop statewide public health workforce plan
 - Discuss plan for Statewide Public Health Workforce Plan development with PHAB (done)
 - Collect and synthesize source data about Oregon’s public health workforce (in process)
 - Identify contractor to facilitate plan development
 - Form workgroup to inform Workforce Plan
 - Develop Statewide Public Health Workforce Plan with partners
 - Identify resources needed to implement the plan in 2025-27
- Evaluate public health modernization investments
 - Identify LPHA and CBO evaluation goals (in process)
 - Integrate Tribal PH Modernization components into the evaluation in partnership with Northwest Portland Area Indian Health Board
 - Convene Public Health Modernization Evaluation Technical Panel and Advisory Group
 - Collect and report evaluation data
- Reproductive health infrastructure and sustainability investments
 - Reproductive health services reimbursement rate true-up project
 - Cross-division study of current reproductive health reimbursement rates across OHA payers
 - Development of plan to create updated and consistent reimbursement schedule across multiple OHA payer programs
 - Infrastructure development grant program
 - Grants directly to reproductive health clinical service agencies for infrastructure support and development

- Infrastructure projects could include:
 - Workforce development, retention efforts, support
 - Physical infrastructure and safety/security upgrades
 - Piloting a new service
 - Training, TA, professional development
 - LPHA priorities
 - Expand LPHA work related to communicable disease prevention, climate adaptation and emergency preparedness and response.
 - Collaborate with community organizations including OHA-funded CBOs.
 - Increase LPHA capacity for leadership and organizational competencies, health equity and cultural responsiveness, assessment and epidemiology, community partnership development and communications.
 - Plan for full implementation of public health modernization and submission of local modernization plans by 2025.
 - Tribal priorities
 - Based on each Tribe’s previously-completed Tribal Public Health Modernization Action Plan, implement selected strategies to improve tribal infrastructure related to:
 - Communicable disease control and outbreak management
 - Environmental health
 - Emergency preparedness and response
 - Prevention and health promotion
 - Assessment, epidemiology, and policy and planning capabilities
 - Other strategies identified by the Tribe to develop or maintain sustainable capacity for public health foundational capabilities and programs.
 - CBO priorities

- Continue Public Health Equity “Cohort 1” CBO work plans related to communicable disease prevention, climate adaptation and emergency preparedness and response
- Fall 2023 solicit additional CBOs in Public Health Equity “Cohort 2” to fill geographic and population service gaps across the state based on recommendations from the PHAB Public Health Modernization Funding Workgroup.
- Scope of work for new CBOs will remain the same with regard to eligible activity areas

Subcommittee and Workgroup Updates

- Modernization Funding Workgroup
 - Has been meeting since May
 - RFGA pieces added about what locally and regionally mean
 - Spoke about work plan template for CBOs and what it would look like
 - Briefly spoke about LPHA work plan and how they are already pretty aligned
 - PHAB PH Modernization Funding Workgroup: Summary of CBO/LPHA program changes made to date:
 - Updated LPHA and CBO contract boilerplate to better describe CBO and LPHA partnership (complete – language drafted by CBO/LPHA Workgroup)
 - Agreement on equitable funding strategies and benchmarks for CBO funding
 - Exploring pilot CBO funding passed through LPHAs, where CBO indicated this to be a preference and the LPHA agrees to take on the work
 - After this meeting: incorporate feedback into CBO work plan, budget template and RFGA
 - New work plan and budget template will also apply to continuing CBOs, in addition to any new CBOs

- PHAB PH Modernization Funding Workgroup:
Recommendations for equitable distribution of new funds to CBOs
 - The Public Health Advisory Board (PHAB) Public Health Modernization Funding Workgroup agrees to the following approaches to ensure equitable distribution of public health modernization funds for CBOs through the new 2023-25 Request for Grant Applications:
 - Use LPHA PHM funding formula as a guide to inform equitable distribution of CBO regional and county funding.
 - Suggest a minimum biennial base funding level for CBOs so that CBOs can build staffing and infrastructure. Also establish a cap on CBO award amounts.
 - Expand the list of underserved priority counties for the 2023 CBO RFGA, considering both number of CBOs operating in the county and per capita investments. Ensure CBOs are funded to provide services in every county, excluding statewide CBOs.
 - Begin with prioritizing CBOs that are serving locally for selection, based on the definition of local included in the RFGA. This does not preclude funding for regional or statewide CBOs overall.
- Strategic Data plan subcommittee
 - Data justice, data equity, community engagement areas of focus
 - List of recommendations:
 - Data justice - community or culturally specific accessible data
 - Data equity – data rights and governance, data sovereignty and governance

- Community engagement – develop a framework for community led data
 - Equity policy and procedure workgroup
 - To end and start the public health equity framework workgroup
 - Will present to PHAB in October
 - Will wait until October to form the group in October to discuss how often to meet and what is needed to be done
 - Public Health workforce workgroup
 - Discussion that there is a need for this workgroup
 - Look in emails if need to add any notes

2023-24 State Health Assessment

- What is the state health assessment?
 - A process we perform every five years as part of being an accredited public health department.
 - The assessment does two things:
 - Identifies the strengths and lessons of our current health improvement plan (Healthier Together Oregon)
 - Evaluates the current state of health in Oregon.
 - This leads to an updated state health improvement plan.
 - We're guided by a framework that prioritizes health equity and invites broad leadership across sectors, called Mobilizing for Action through Planning and Partnerships (MAPP)
- How we will involve community members
 - Steering committee is a 20-25 person group of staff and partners who develop values, vision, and goals, then provide guidance through the process.
 - Infrastructure workgroup, which works throughout the process to build and evaluate critical public health infrastructure, such as data capacity, health equity, funding and resources
 - Assessment workgroup, provides guidance over the qualitative and quantitative assessments in the second phase of the work.

- Stages for SHA and SHIP
 - State Health Assessment
 - Build the health improvement foundation
 - Create a cross-sector external workgroup
 - Initial assessment: Figure out our baseline
 - Tell the community story (and assess)
 - Community status assessment
 - Community partners assessment
 - Community context assessment
 - State health improvement plan
 - Continuously improve the community
 - Prioritize issues for the SHIP
 - Develop shared goals and long-term measures
 - Select strategies
 - Monitor and evaluate
- Where we are in the SHA/SHIP process
 - Healthier Together Oregon
 - 2020-2024 Healthier Together Oregon/ SHIP
 - Five priorities developed through community engagement
 - Provides funding for community health improvement to CBOs and others
 - SHA, develop new HTO
 - 2023-2024 SHA
 - Update priorities using continuous quality improvement
 - Assess public health system and outcomes with a focus on assets and opportunities
 - Future SHIP
 - 2025-2030 SHIP
 - New priorities that are focused on continuous quality improvement
 - Provide ongoing support and assessment for community health improvement as those arise.
- Hope to be completed by 6/2024 to move onto the improvement plan

- How does PHAB want to be engaged?
 - PHAB members could consider participation in the Steering Committee, other committee work, community outreach and engagement
- Will decide next meeting for steering committee

Public Comment

- Dr. Jim Gaudino - Dear colleagues, my state Senator told me the reason public health modernization funding was not increased past the \$50 million in 2022 was that the legislature was told that there were NOT enough public health personnel to spend more than the \$50M addition. I took that to mean that that messenger must have forgotten that LPHAs had and needed more positions funded. Kindly.
 - This year, the new Leg Ways & Means Human Services subcommittee voted to CUT that \$50 to \$30 million —the first time in the PHM that a cut was recommended. After much outcry, the full Ways and Means restored the \$20 million—to flat funding. To me this is an ominous sign, especially given many initiatives funded that clearly involve the work of LHDs but which side-stepped funding for LHDs to be the most successful in communities: e.g. \$>~1 Billion in Community Violence Prevention grants given to the Dept of Justice and the funding of a new system— the climate resilience HUBs that I’m told that key bill leaders were not interested in working with PH leg liaisons and advocates.
 - I’ll add that at the Immunization Coalition meeting today, people wondered if Immunization goals should be part of the new benchmarks.

Next meeting agenda items and adjourn

- Next meeting agenda:
 - New member recruitment and onboarding
 - Planning for 2025 local modernization implementation plans
 - PHAB accountability metrics process measures
 - Strategic Data Plan and PHAB Health Equity Policy
- Meeting adjourned at 5:00 pm.

- The next Public Health Advisory Board meeting will be held on October 12, 2023, from 3:00-5:30 pm.