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July 25, 2008

**December 31, 2007 Actuarial Valuation** Oregon Public Employees Retirement System

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#### Key Findings Overview

#### Employer contribution rates are declining

- Results are very similar to the 2006 valuation with average contribution rates declining 250 basis points from the rates that are effective 7/1/2007 through 6/30/2009.
- New contribution rates calculated in this valuation will be effective July 1, 2009 through June 30, 2011
- Including side accounts, funded status has improved from 110% to 112%
  - Excluding side accounts, funded status improved from 96% to 98%

#### Impact of 2008 YTD Investment Returns

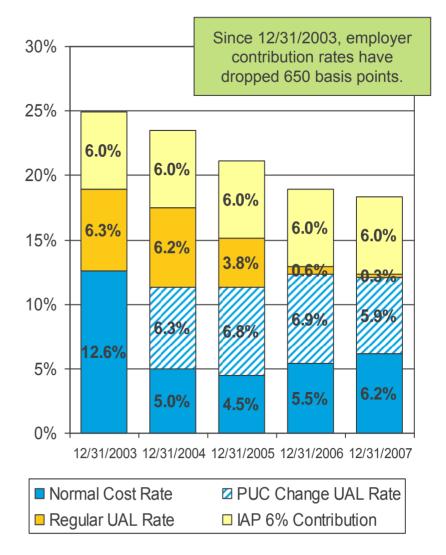
- The 2008 investment return on the regular account through June 30<sup>th</sup> is -5.17%.
- If returns remain at -5.17% for the year, we expect funded status to decline to approximately 88%, excluding side accounts.
- Contribution rates will not be affected by 2008 or 2009 investment returns until July 1, 2011 based on the December 31, 2009 valuation.

#### Arken and Robinson litigation

- We have made no adjustment to these valuation results to reflect any interpretation of Judge Kantor's rulings in the *Arken and Robinson* cases.

### **Key Findings** Average Contribution Rates Including Retiree Healthcare and IAP

- The average normal cost rate increased since the prior valuation primarily due to expected increases as the system gradually shifts from Money Match dominance to Full Formula dominance.
- The UAL rate for the change to the PUC method decreased slightly because contributions were first credited toward this portion of the UAL beginning 7/1/2007.
- The regular UAL rate decreased reflecting actual 2007 earnings slightly in excess of expectations.
- These rates do not reflect the impact of side accounts or pre-SLGRP liabilities or surpluses.



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## Key Findings

Average Contribution Rates Including RHIA/RHIPA (Excluding IAP)

Average Employer Rates	SLGRP	School Districts	Indepen- dents <sup>1</sup>	OPSRP General	OPSRP P&F	System- Wide
7/1/2007 Actual Rates	14.3%	17.6%	9.1%	16.3%	19.6%	14.9%
7/1/2009 Actual Rates	11.4%	14.3%	10.7%	12.0%	14.7%	12.4%
Net Change in Rates	(2.9%)	(3.3%)	1.6% <sup>2</sup>	(4.3%)	(4.9%)	(2.5%)
7/1/2009 Average Adjustments <sup>3</sup>	(7.1%)	(10.5%)	(1.1%)	(7.7%)	(7.7%)	(7.7%)
7/1/2009 Average Net Rates	4.3%	3.8%	9.6%	4.3%	7.0%	4.7%

- Changes in rates can vary significantly by individual employer and to a lesser extent by pool.
  - Actual 7/1/2009 pension contribution rates range from 0% to 55% of payroll. Actual 7/1/2007 rates ranged from 0% to 68% of payroll.
  - The number of employers making no pension contribution increased from 5 to 66 as of 7/1/2009. These
    employers still have contributions for retiree healthcare, any pick-up of IAP contributions, and any
    pension obligation bond payments.
  - Average net rates above are not adjusted to reflect the portion of an adjustment that may not be used because the employer is already making a 0% pension contribution.

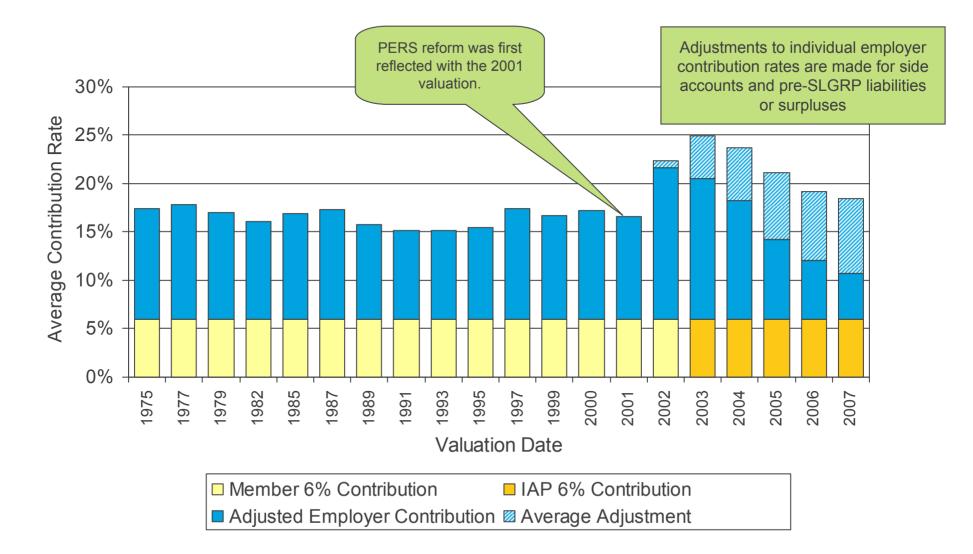
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<sup>&</sup>lt;sup>1</sup> Independent employers, including Judiciary, are treated as a single pool for purposes of this exhibit.

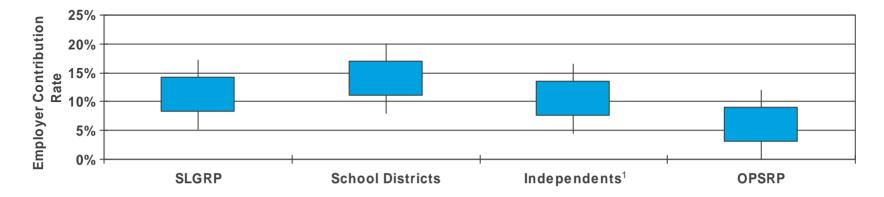
<sup>&</sup>lt;sup>2</sup> The net increase for independent employers is largely due to some well-funded independent employers joining the SLGRP.

<sup>&</sup>lt;sup>3</sup> Adjustments are for side accounts and pre-SLGRP liabilities/(surpluses) and are assumed not to be limited when an individual employer reaches a 0.00% contribution rate.

#### **Key Findings** Historical Perspective on Employer and Member Contribution Rates



#### **Key Findings** Collar Limits for Rates Effective 7/1/2011

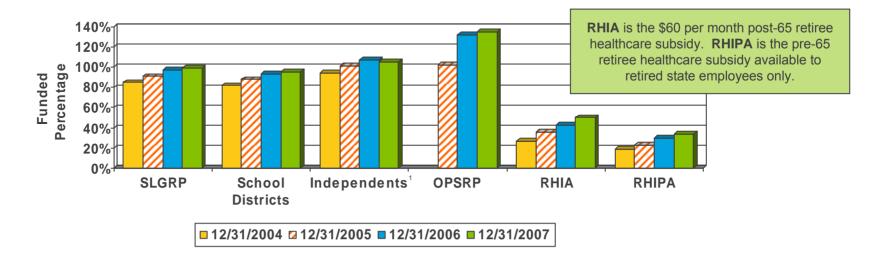


July 1, 2011 Collar Limits

- The rate collar limits the change in employer contribution rates from one period to the next. This valuation determines the actual rates for the period from 7/1/2009 through 6/30/2011 and the collar limits for rates that will become effective 7/1/2011.
- The blue box above shows the collar limits for 7/1/2011 employer rates assuming the funded status is between 80% and 120%. The lines above and below represent the potential range if the funded status is not between 80% and 120%.

<sup>&</sup>lt;sup>1</sup> Independent employers, including Judiciary, are treated as a single pool for purposes of this exhibit.

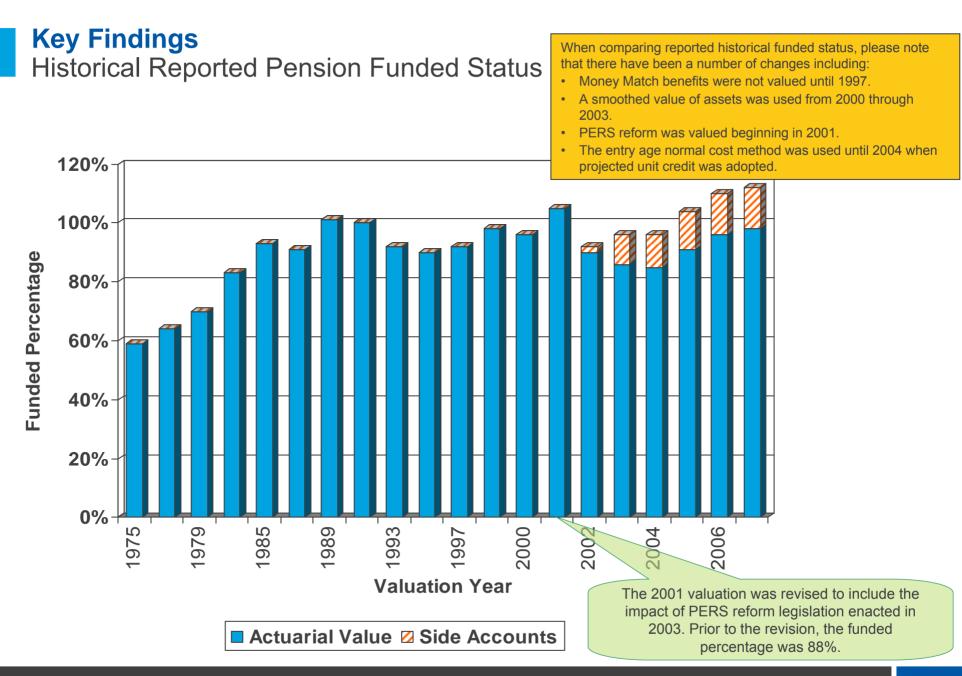
#### Key Findings Recent Funded Status By Rate Pool



- Funded status for rate pools has continued to improve with the good investment returns from 2003 through 2007.
- Side accounts now account for a significant portion of assets which are not included in the graph above. Including side accounts, the pension rate pools are in surplus positions.
- RHIPA assets represent only 49 months of benefit payments. While it is a significant improvement over the 38 months last year, changes in retired State employee participation rates could dramatically hasten the use of current assets.

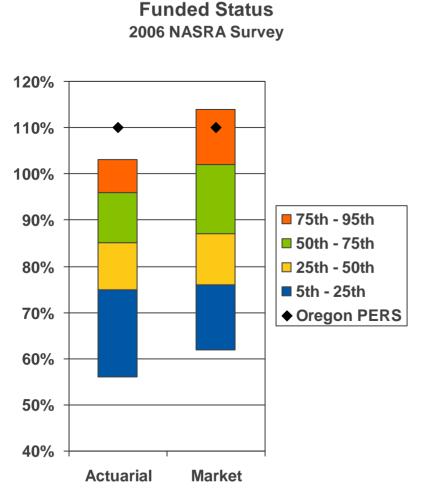
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<sup>&</sup>lt;sup>1</sup> Independent employers, including Judiciary, are treated as a single pool for purposes of this exhibit.



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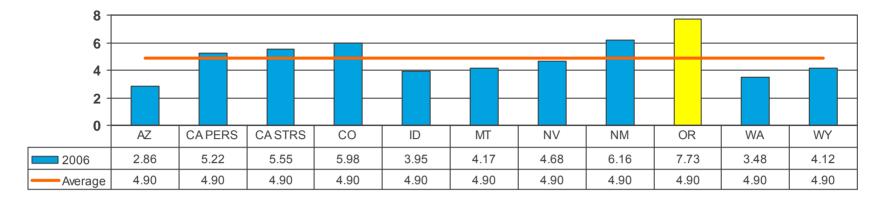
#### Key Findings Comparison of Pension Funded Status



- The National Association of State Retirement Administrators (NASRA) conducts an annual survey of 110 large retirement systems in the US.
- Based on the 2006 NASRA survey, Oregon PERS is one of the most wellfunded large systems in the country.
- It should be noted that there are many differences in the way systems calculate their actuarial value of assets and the actuarial accrued liability that make comparisons such as this one imperfect.
- Most of the systems report values as of June 30, while many others, including Oregon PERS, report values as of December 31.

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### Key Findings Comparison of Sensitivity to Investment Returns



Actuarial Value of Assets / Payroll

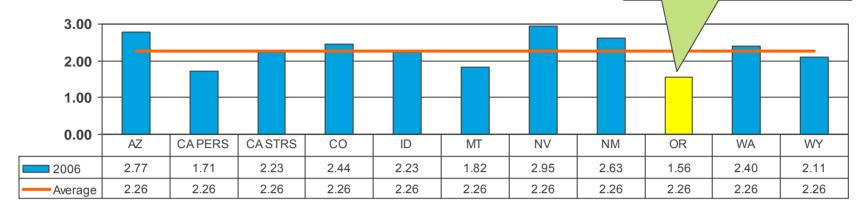
- Any variation in investment performance from the actuarial assumption is amortized as a level percentage of payroll.
- Contribution rates for plans with higher asset to payroll ratios are more sensitive to actual investment returns.
- Among these Western state systems, Oregon PERS has the highest assets to payroll ratio and, consequently, is the most sensitive to volatility in investment experience.

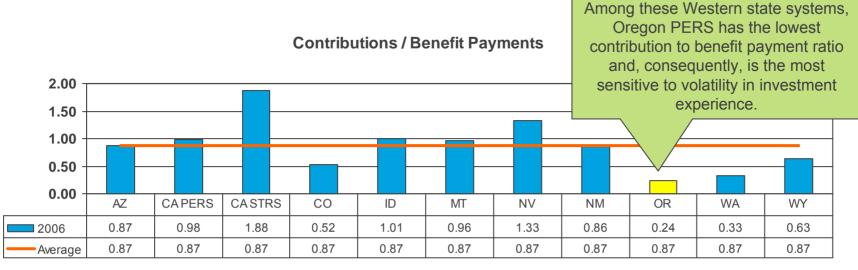
Note: Data above is based upon the Comprehensive Annual Financial Reports of each retirement system as published on their respective web sites. There are differences in reporting dates and other factors that may make direct comparisons imperfect.

### Key Findings Comparison of Sensitivity to Investment Returns

Active Members / Retirees and Beneficiaries

Among these Western state systems, Oregon PERS has the lowest active to retiree ratio and, consequently, is the most sensitive to volatility in investment experience.

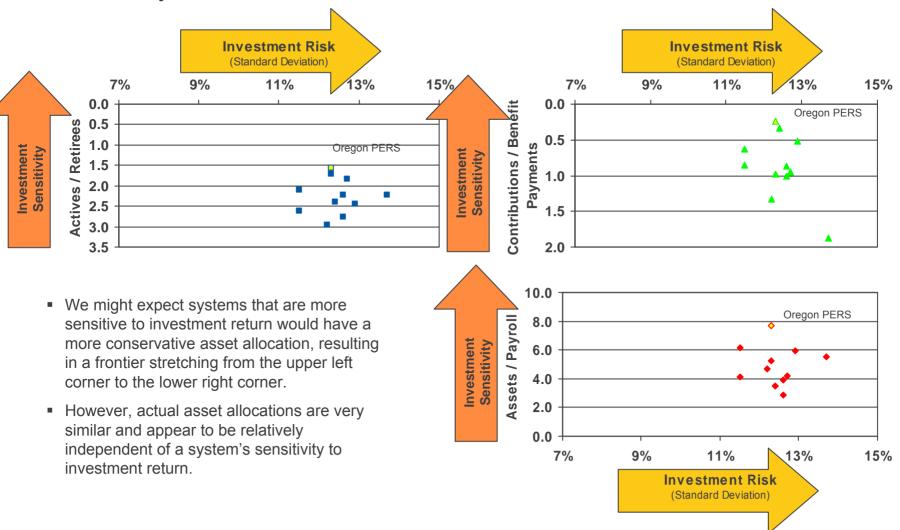




Note: Data above is based upon the Comprehensive Annual Financial Reports of each retirement system as published on their respective web sites. There are differences in reporting dates and other factors that may make direct comparisons imperfect.

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#### Key Findings Sensitivity to Investment Return vs. Asset Allocation



Note: Data above is based upon the Comprehensive Annual Financial Reports of each retirement system as published on their respective web sites. There are differences in reporting dates and other factors that may make direct comparisons imperfect. Standard deviation is based on each system's reported target asset allocation and Mercer Investment Consulting's capital market assumptions.

#### Key Findings Value at Risk

The 2008 investment return through June is -5.17%. If returns remain at -5.17% for the full year, the funded percentage would decline to 88%, the UAL would increase to \$6.5 billion, and advisory contribution rates (ignoring the collar) would increase over 500 basis points.

		One-	ection	
Percentile	One- Year Return	Funded %	UAL (billions)	Advisory Rate Change (Without Collar)
5 <sup>th</sup>	-12.1%	82%	\$9.6	8.0%
10 <sup>th</sup>	-7.6%	86%	\$7.6	6.2%
25 <sup>th</sup>	-0.2%	92%	\$4.2	3.2%
<b>50</b> <sup>th</sup>	8.0%	99%	\$0.5	-0.1%
75 <sup>th</sup>	16.2%	106%	\$(3.3)	-3.5%
90 <sup>th</sup>	23.7%	112%	\$(6.7)	-6.5%
95 <sup>th</sup>	28.1%	116%	\$(8.7)	-8.3%

- Investment returns from 2003 through 2007 have significantly improved the funded status and reduced contribution rates of the system.
- Investment returns, particularly in the shortterm, are extremely volatile.
- The table shows the probability of investment returns over a one-year time horizon and the impact they would have on the system (ignoring side accounts and the rate collar).
- Assuming the system's funded status remains between 80% and 120%, the rate collar would limit the actual change to 3% of payroll over a two year period.
- However, if the collar restricts the change in rates, it is likely that future rate changes will trend in the same direction.
- For employers with side accounts, rate changes will be even more extreme, except that rates cannot go below 0%.

#### Key Findings Value at Risk

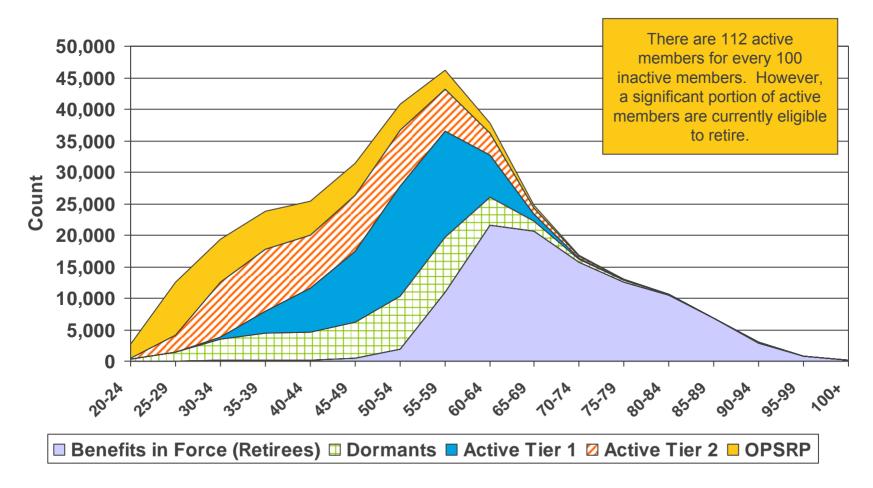
		Advisory Rate Change (Without Rate Collar)			
Percentile	One- Year Return	Oregon PERS Assets / Pay Ratio (7.73)	Average Assets / Pay Ratio (4.9)	Lowest Assets / Pay Ratio (2.86)	
5 <sup>th</sup>	-12.1%	8.0%	5.1%	3.0%	
10 <sup>th</sup>	-7.6%	6.2%	4.0%	2.3%	
25 <sup>th</sup>	-0.2%	3.2%	2.0%	1.2%	
<b>50</b> <sup>th</sup>	8.0%	-0.1%	-0.1%	-0.1%	
<b>75</b> <sup>th</sup>	16.2%	-3.5%	-2.2%	-1.3%	
90 <sup>th</sup>	23.7%	-6.5%	-4.2%	-2.4%	
95 <sup>th</sup>	28.1%	-8.3%	-5.3%	-3.1%	

- This chart shows how the sensitivity to investment returns is affected by the assets to payroll ratio.
- Oregon PERS' assets to payroll ratio results in a change in contribution rates between the 5<sup>th</sup> and 95<sup>th</sup> percentile of 16.3% of payroll.
- If Oregon PERS had an average assets to payroll ratio of 4.9, this range would be reduced to 10.4% of payroll.
- If Oregon PERS had the lowest average assets to payroll ratio of the systems shown above of 2.86, this range would be reduced to 6.1% of payroll.
- As a result of Oregon PERS' asset to payroll ratio, it is more difficult to tolerate volatile investment returns.

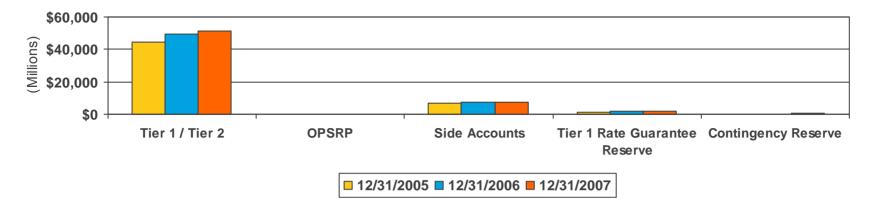
Oregon Public Employees Retirement System

#### **12/31/2007 Pension Valuation** Demographics

#### **Age Distribution**



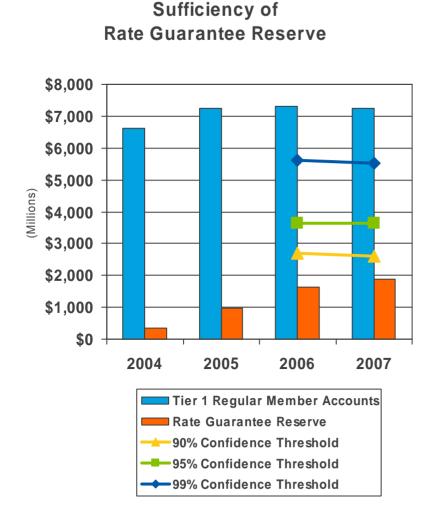
#### **12/31/2007 Pension Valuation** Assets



Pension Plan Assets

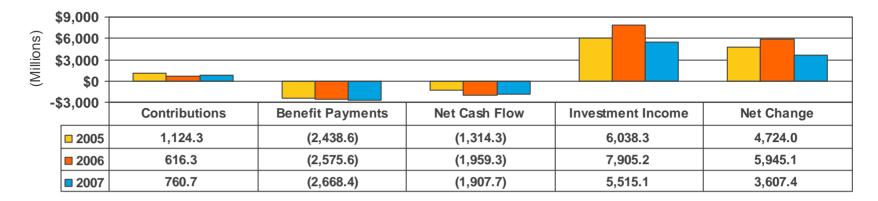
- Tier 1/Tier 2 valuation assets grew from approximately \$49 billion to approximately \$52 billion in the last year. In addition, side accounts grew from \$7.2 billion to \$7.7 billion.
- OPSRP valuation assets grew significantly from \$151 million to \$275 million in the last year, but are only about 0.5% of Tier 1/Tier 2 assets.
- The Rate Guarantee Reserve also grew from \$1.6 billion to \$1.9 billion. The Contingency Reserve was increased from \$295 million to \$653 million.
- Valuation assets used to set pooled employer contribution rates exclude:
  - The Contingency and Capital Preservation Reserves,
  - The Rate Guarantee Reserve,
  - Side accounts, and
  - Pre-SLGRP liabilities and surpluses

#### **12/31/2007 Pension Valuation** Assets



- At the March, 2007 Board meeting, we presented a study examining different thresholds for declaring the Rate Guarantee Reserve fully funded.
- The Rate Guarantee Reserve does not exceed the 90%, 95% and 99% confidence thresholds used in that study.
- Unless investment returns improve dramatically for the remainder of the year, the Rate Guarantee Reserve will not exceed any of the thresholds for 2008.

#### **12/31/2007 Pension Valuation** Assets



#### **Changes in Pension Plan Assets**

- Benefit payments are 3.5 times larger than contributions, including side account deposits, resulting in net negative cash flow before earnings.
- Investment earnings are the primary determinant of changes in pension assets. For 2007, investment earnings were 7.25 times greater than contributions.
- The net increase in assets for 2007 of \$3.6 billion is slightly more than expected, but significantly less than the net increases for 2005 or 2006.

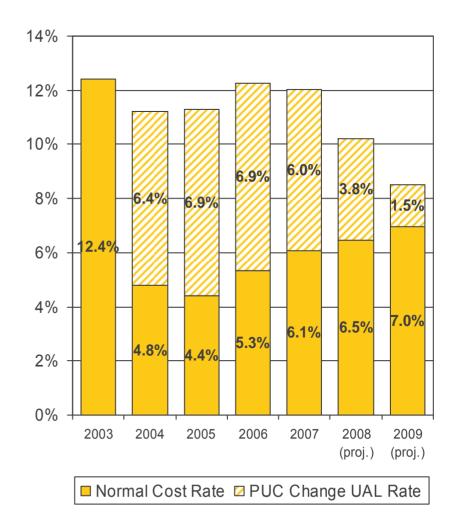
#### **12/31/2007 Pension Valuation** Normal Cost

- The average normal cost rate increased 74 basis points since the last valuation.
- Since reform, anyone expected to retire under Money Match has a 0% normal cost. As a result, Tier 1 General Members have the lowest normal cost rate.
- Tier 1 / Tier 2 normal cost rates are expected to continue to increase as benefits continue to shift to Full Formula and as active members age.
- The decrease in the OPSRP normal cost rate is primarily due to the administrative expense assumption (\$8.6 million) becoming a smaller percentage of a growing OPSRP payroll.

		Valuation	
	12/31/2007	12/31/2006	12/31/2005
T-1, General	3.57%	2.88%	2.18%
T-1, P&F	13.14%	11.56%	9.99%
T-1, Average	4.67%	3.86%	3.08%
T-2, General	7.28%	6.33%	5.12%
T-2, P&F	12.81%	12.10%	10.88%
T-2, Average	8.03%	7.04%	5.86%
OPSRP, General	5.81%	6.00%	6.09%
OPSRP, P&F	8.52%	8.87%	9.41%
OPSRP, Average	6.05%	6.23%	6.33%
System Average	6.07%	5.33%	4.39%

#### **12/31/2007 Pension Valuation** Combined Normal Cost and PUC Change UAL Rates

- With the change to the PUC cost method in 2004, the normal cost decreased and the UAL increased.
- The increase in UAL due to this change was amortized over a rolling 3-year period in an effort to keep the combination of the normal cost rate and the PUC change UAL rate relatively level as benefits shifted from Money Match to Full Formula.
- The chart shows that by the 2009 valuation, the PUC change UAL rate is expected to have declined significantly faster than the normal cost rate is expected to increase.
- The net result is an expected 360 basis point decrease in rates as of July 1, 2011 that may help offset any increase in rates due to investment returns below expectations.



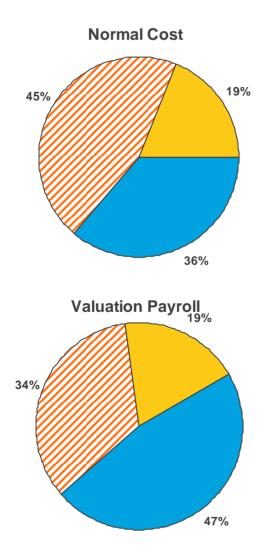
**Actuarial Accrued Liabilities** 

		Valuation	
	12/31/2007	12/31/2006	12/31/2005
T-1, General	\$15,246	\$15,464	\$15,269
T-1, P&F	\$1,810	\$1,796	\$1,801
T-1, Total	\$17,056	\$17,260	\$17,070
T-2, General	\$2,010	\$1,785	\$1,472
T-2, P&F	\$415	\$341	\$309
T-2, Total	\$2,425	\$2,126	\$1,781
OPSRP, General	\$177	\$102	\$47
OPSRP, P&F	\$25	\$13	\$6
OPSRP Total	\$202	\$115	\$53
Dormant	\$4,421	\$4,450	\$4,187
Benefits in Force	\$28,767	\$27,303	\$26,202
Inactive Total	\$33,188	\$31,753	\$30,389
System Total	\$52,871	\$51,254	\$49,293

- Total system liabilities grew about
   3% in the last year
  - 1 % growth in active liabilities
    - (1%) growth in Tier 1
    - 14% growth in Tier 2
    - 76% growth in OPSRP
  - (1%) growth in dormant liabilities
  - ◊ 5% growth in benefits in force
- We expect Tier 1 active liabilities to continue to decline while Tier 2, OPSRP and inactive liabilities continue to grow

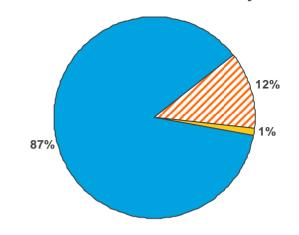
Amounts in millions

#### **12/31/2007 Pension Valuation** Active Liabilities





**Actuarial Accrued Liability** 

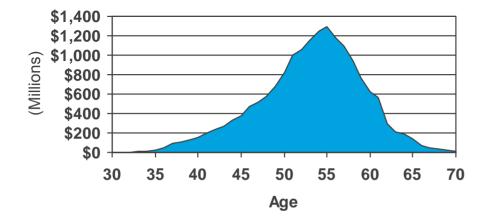


- While Tier 1 represents 87% of the accrued liability, it is only 47% of the payroll and 36% of the normal cost
- Tier 2 represents 12% of the accrued liability, 34% of the payroll and 45% of the normal cost.
- OPSRP represents 19% of the payroll and 19% of the normal cost, but only 1% of the liability.

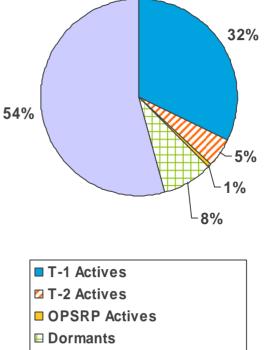
#### **12/31/2007 Pension Valuation** Actuarial Accrued Liabilities

- While Tier 1 members represent the predominant portion of the active liability, 63% of the System's total accrued liability is for members who are no longer actively working in covered employment.
- Over 40% of the Tier 1 active liability is for members over age 55, and approximately 75% of the Tier 1 active liability is for members over age 50.

**Distribution of Tier 1 Active Liability** 



#### Actuarial Accrued Liability by Member Category



Benefits in Force (Retirees)

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#### **12/31/2007 Pension Valuation** Funded Status Measures

#### Unfunded Accrued Liability Before Side Accounts

- The UAL before side accounts is used to calculate the employer contribution rates for the SLGRP and School District pools.
- The side accounts are treated as prepaid contributions for the individual employers who have made supplemental contributions.

#### Unfunded Accrued Liability After Side Accounts

- The UAL after side accounts is used to report the funded status of the system as a whole.
- Side accounts are held within the PERS Trust and are available to pay PERS benefits.

#### Employer Net Obligation

- The employer net obligation is the UAL after side accounts adjusted for the outstanding principal on pension obligation bonds
- This measure is not used by PERS, but can be used in a broader financial context to understand the outstanding obligations related to PERS

Unfunded Accrued Liability

		12/31/2007 Valuation				
	SLGRP	School Districts	Independ- ents	OPSRP	System- Wide <sup>1</sup>	System- Wide <sup>1</sup>
Accrued Liability	\$26,883	\$21,299	\$4,423	\$203	\$52,871	\$51,254
Assets	\$26,674	\$20,157	\$4,645	\$275	\$51,670	\$49,368
Unfunded Accrued Liability	\$209	\$1,143	\$(222)	\$(72)	\$1,201	\$1,886
Side Accounts	\$3,641	\$3,897	\$121	N/A	\$7,658	\$7,248
UAL – Side Accounts	\$(3,432)	\$(2,754)	\$(342)	\$(72)	\$(6,457)	\$(5,362)
POBs	\$3,324	\$2,707	\$218	N/A	\$6,249	\$6,164
Employer Net Obligations	\$(108)	\$(47)	\$(124)	\$(72)	\$(208)	\$802

<sup>1</sup> System-wide results include Multnomah Fire District #10

Amounts In Millions

**Unfunded Accrued Liability** 

		12/31	2007 Valuati	on		12/31/2006
	SLGRP	School Districts	Independ- ents	OPSRP	System- Wide <sup>1</sup>	System- Wide <sup>1</sup>
Payroll (T1/T2 + OPSRP)	\$4,264	\$2,693	\$764	\$7,722	\$7,722	\$7,327
UAL	\$209	\$1,143	\$(222)	\$(72)	\$1,201	\$1,886
UAL as % of Payroll	5%	42%	(29%)	(1%)	16%	26%
UAL – Side Accounts	\$(3,432)	\$(2,754)	\$(342)	\$(72)	\$(6,457)	\$(5,362)
Net UAL as % of Payroll	(81%)	(102%)	(45%)	(1%)	(84%)	(73%)
UAL – Side Accounts + POBs	\$(108)	\$(47)	\$(124)	\$(72)	\$(208)	\$ 802
Employer Net Obligation as % of Payroll	(3%)	(2%)	(16%)	(1%)	(3%)	11%

<sup>1</sup> System-wide results include Multnomah Fire District #10

Amounts In Millions

Employers Joining the State & Local Government Rate Pool (SLGRP)

- Effective 1/1/2008, 28 independent employers joined the SLGRP
- SLGRP contribution rates in this valuation reflect the addition of these employers
- The SLGRP UAL rate is not affected by new employers joining the pool as a transition liability or surplus is established such that the pooled UAL rate remains unchanged
- 3 of the employers joining the pool had a transition liability and 25 of the employers had a transition surplus
- The addition of these employers to the pool increased the overall net transition surplus approximately \$285 million

	Joining SLGRP	Current SLGRP
Primary Employers	28	325
Active Employees	4,477	58,325
Payroll	\$355	\$3,909
Assets	\$917	\$26,042
Accrued Liability	\$650	\$26,233
Normal Cost	\$14	\$204

Dollar Amounts In Millions

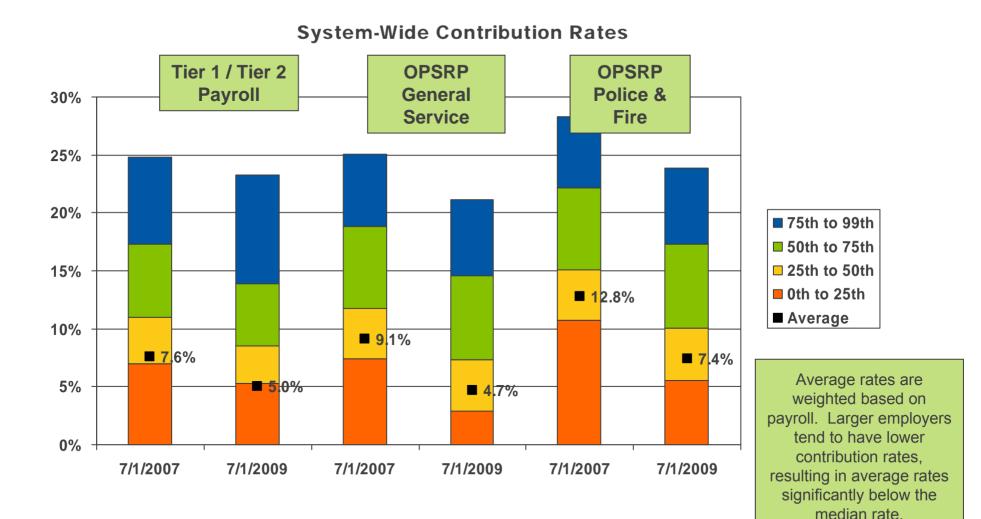
7/1/2009 Employer Pension Contribution Rates

	SLGRP	School Districts	Indepen -dents <sup>1</sup>	OPSRP General	OPSRP P&F	System- Wide
Pension						
Normal Cost	6.31%	5.19%	7.92%	5.81%	8.52%	6.07%
T1/T2 UAL	4.84%	8.82%	2.57%	6.07%	6.07%	6.07%
OPSRP UAL	(0.08%)	(0.08%)	(0.08%)	(0.08%)	(0.08%)	(0.08%)
Gross Pension Rate	11.07%	13.93%	10.41%	11.80%	14.51%	12.06%
Adjustments <sup>2</sup>						
Side Accounts	(6.20%)	(10.51%)	(1.14%)	(7.20%)	(7.20%)	(7.20%)
Pre-SLGRP Liabs	(0.89%)	N/A	N/A	(0.49%)	(0.49%)	(0.49%)
Average Adjustment	(7.09%)	(10.51%)	(1.14%)	(7.69%)	(7.69%)	(7.69%)
Net Pension Rate <sup>2</sup>	3.98%	3.42%	9.27%	4.11%	6.82%	4.37%

<sup>1</sup> Independent employers, including Judiciary, are treated as a single pool for purposes of this exhibit.

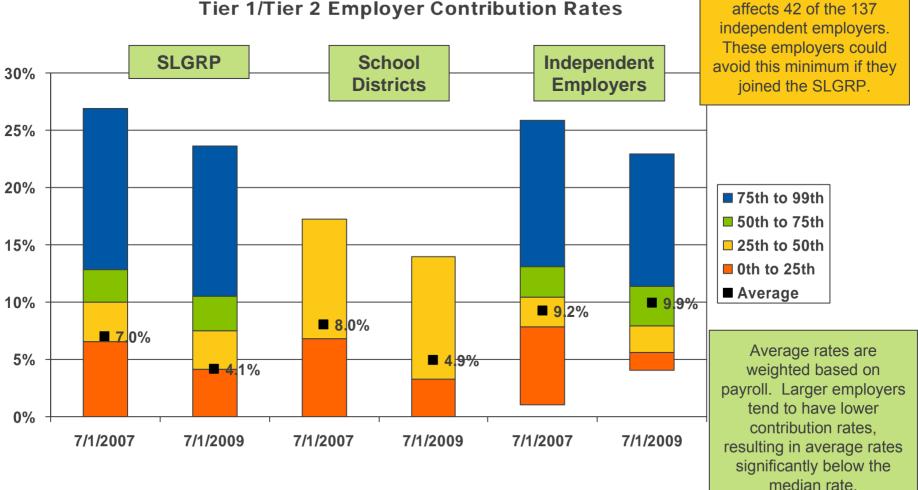
<sup>2</sup> For this exhibit, adjustments are assumed not to be limited due to an individual employer reaching a0.00% contribution rate.

**Distribution of Employer Pension Contribution Rates** 



**Distribution of Employer Pension Contribution Rates** 

**Tier 1/Tier 2 Employer Contribution Rates** 



The Board's policy to

require Independent

Employers to contribute a minimum (excluding IAP) of 6% of payroll before side account adjustments.

# **12/31/2007 Retiree Healthcare Valuation** Oregon Public Employees Retirement System

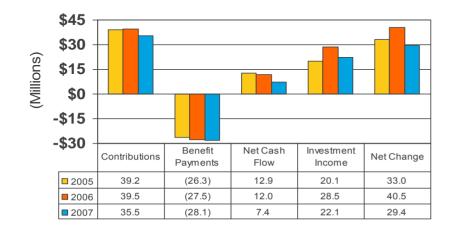
### 12/31/2007 Retiree Healthcare Valuation

## Overview

- RHIA provides \$60 per month subsidy toward healthcare premium for Tier 1/Tier 2 retirees who are eligible for Medicare. OPSRP retirees are not eligible.
- RHIPA provides Tier 1/Tier 2 State employees who retire prior to age 65 with an alternative to PEBB coverage until they reach Medicare eligibility. OPSRP retirees are not eligible.
- These benefits are founded through 401(h) accounts within the pension trust, but the funds are, by law, kept separate from the pension funds. Consequently, side accounts cannot be used to make RHIA or RHIPA contributions.
- RHIA and RHIPA are not as well-funded as the pension plan, but steady progress is being made. The UAL is being amortized over a 20-year period, so we expect RHIA and RHIPA to be fully funded by December 31, 2027.
- Contribution rates for RHIA and RHIPA are relatively small and they have been very stable.

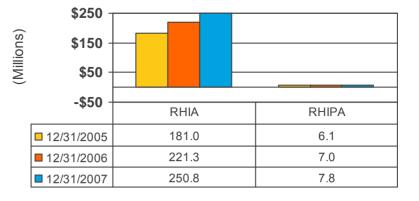
## **12/31/2007 Retiree Healthcare Valuation** Assets

- RHIA assets increased approximately 13% and RHIPA assets increased approximately 11%
- For RHIA, contributions are about 30% larger than benefit payments, so the net increase is a combination of contributions and investment earnings.
- For RHIPA, contributions are about equal to benefit payments, so the net increase in assets is primarily driven by investment earnings.

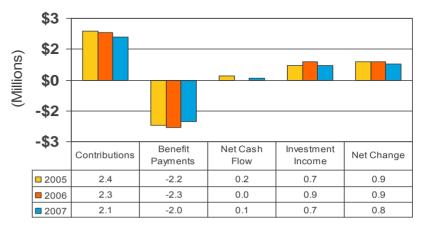


#### **Changes in RHIA Plan Assets**

#### **Retiree Healthcare Assets**



#### **Changes in RHIPA Plan Assets**



#### **12/31/2007 Retiree Healthcare Valuation** Normal Cost

	RHIA		RHIPA		System	
	12/31/2007	12/31/2006	12/31/2007	12/31/2006	12/31/2007	12/31/2006
Normal Cost	\$6.6	\$6.6	\$0.9	\$0.9	\$7.5	\$7.5
Normal Cost Payroll	\$6,262	\$6,336	\$1,692	\$1,666	\$6,262	\$6,336
Normal Cost Rate	0.10%	0.10%	0.06%	0.06%	0.12%	0.12%

Amounts In Millions

- Normal cost rates for RHIA and RHIPA have remained level.
- These rates, however, are very sensitive to the participation assumption.

#### 12/31/2007 Retiree Healthcare Valuation

**Unfunded Accrued Liability** 

Funded status is improving, but lags significantly behind the funded status of the pension plan.

	RHIA		RH	RHIPA		System	
	12/31/2007	12/31/2006	12/31/2007	12/31/2006	12/31/2007	12/31/2006	
Accrued Liability	\$500	\$512	\$23	\$23	\$523	\$535	
Assets	\$251	\$221	\$8	\$7	\$259	\$228	
UAL	\$249	\$291	\$15	\$16	\$264	\$307	
Funded Percentage	50%	43%	34%	30%	49%	43%	
Combined Valuation Payroll	\$7,722	\$7,327	\$2,080	\$1,947	\$7,722	\$7,327	
UAL Rate	0.19%	0.22%	0.02%	0.01%	0.20%	0.22%	

Amounts In Millions

#### **12/31/2007 Retiree Healthcare Valuation** Contribution Rates

- Contribution rates are slightly lower than the rates in effect 7/1/2007.
- For retiree healthcare, the PUC change rate reduces the overall UAL rate.
- As the PUC change UAL is paid off, overall UAL rates are expected to increase 4 to 6 basis points each for RHIA and RHIPA.
- Changes in actual participation rates can have a significant effect on the UAL.

Payroll	Tier 1 / Tier 2	OPSRP General	OPSRP P&F
Normal Cost Rate	0.12%	N/A	N/A
UAL Rate	0.20%	0.20%	0.20%
Total Rate	0.32%	0.20%	0.20%

#### **Next Steps**

- Board adopts individual employer rates at September 26, 2008, meeting that will become effective July 1, 2009
- Individual employer reports are sent via e-mail to employers shortly after the rates are adopted

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