Oregon Public Employees Retirement System



Legislatively Adopted Budget 2011-2013

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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the arithmetic accuracy of all numerical information has been verified.

Oregon Public Employees Retirement System	11410 SW 68th Parkway, Tigard, Oregon 97223
AGENCY NAME	AGENCY ADDRESS
Hand R Cleany	Executive Director
SIGNATURE	TITLE

Notice: Requests of those agencies headed by a board or commission must be approved by those bodies of official action and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

_____Agency Request _____Governor's Balanced Budget _____X Legislatively Adopted

Legislative Action

2013 Budget Reports

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session BUDGET REPORT AND MEASURE SUMMARY MEASURE: HB 5039-A

JOINT COMMITTEE ON WAYS AND MEANS

Carrier - House: Rep. Eyre Brewer Carrier - Senate: Sen. Whitsett

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 25 - 0 - 0

House - Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant

- Nays: - Exc:

Senate - Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters

Nays:Exc:

Prepared By: Blake Johnson, Department of Administrative Services

Reviewed By: Laurie Byerly, Legislative Fiscal Office

Meeting Date: May 27, 2011

AgencyBudget PageLFO Analysis PageBienniumPublic Employees Retirement SystemI-152352011-13

Page I of

_Agency Request

_Governor's Balanced Budget

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Budget Summary*		2009-11		2011-13	2011-13	2011-13		Committee Cha 2009-11 Leg		
	100	atively Approved Budget (1)	C	Current Service Level	Governor's Budget	Committee Recommendation		\$ Change	% Change	
Other Funds	S	83,261,952	S	74,463,268	\$ 79,463,054	\$ 76,999,319	\$	(6,262,633)	-7.5%	
Other Funds Debt Service		1,423,075		1,418,600	1,418,600	1,418,600		(4,475)	-0.3%	
Other Funds Nonlimited		6,476,885,664		7,434,012,310	7,434,012,310	7,434,012,310	١.	957.126,646	+14.8%	
Total Funds		6,561,570,691		7,509,894,178	7,514,893,964	7,512,430,229	١	950,859,538	14.5%	
Position Summary										
Authorized Positions		368		325	368	363		-5		
Full-time Equivalent (FTE) Positions		363.18		324.50	367.50	363.33		+0.15		

⁽¹⁾ Includes adjustments through March 2011.

Summary of Revenue Changes

Principal revenue sources for the Public Employees Retirement System (PERS) are investment earnings, employer contributions, member contributions and fees. Employee contributions, whether made by employees or by employers on employees' behalf, are credited to members' Individual Account Program (IAP) accounts. Funding for administration of the IAP accounts is drawn from the accounts.

The PERS operating budget is funded primarily by revenue transfers from the retirement programs. Revenues to fund administrative activities for deferred compensation programs come largely from participant fees.

Summary of General Government Subcommittee Action

PERS is responsible for administering retirement programs for public employees, including state, school and local government workers. PERS distributes \$2.9 billion in benefits annually. The agency manages a number of programs, including the Tier One and Tier Two Retirement programs, the Oregon Public Service Retirement Program (OPSRP) and the Individual Account Program (IAP), three health insurance programs, Social Security Administration activities and a deferred compensation program.

The Subcommittee approved a budget of \$78,417,919 Other Funds, \$7,434,012,310 Other Funds Nonlimited, and 363.33 full-time equivalent positions. Other Funds (operational activities) and full-time equivalents were reduced from the 2009-11 legislatively approved budget by 7.4 percent and 1.4 percent respectively, while Other Funds Nonlimited (benefit payments) increased by 14.8 percent. The approved budget includes 335 permanent and 28 limited duration positions.

HB 5039-A Page 2 of 5

_____Agency Request _____Governor's Balanced Budget _____X _ Legislatively Adopted ______Budget Page 8

^{*} Excludes Capital Construction expenditures

Tier One and Tier Two Plan

The Tier One and Tier Two Plan program unit accounts for employer contributions and interest earnings related to those retirement plans. It also reflects refirement payments made to Tier One and Tier Two refirees, as well as activity related to the agency's health insurance programs. As a result of statutory changes to the Tier One and Tier Two plans, this program unit no longer includes employee contributions as those are directed to the IAP. This program unit is made up entirely of Other Funds Nonlimited. The Subcommittee approved the Governor's budget request for this program unit.

Oregon Public Service Retirement Plan

This program accounts for employee contributions into the IAP, including contributions made by employers on behalf of employees. It also reflects employer contributions for the defined benefit portion of the Oregon Public Service Retirement Plan. This program unit is made up entirely of Other Funds Nonlimited. The Subcommittee approved the Governor's budget request for this program unit.

Operations

This program unit reflects operational costs associated with administration of various retirement related plans and programs. The Subcommittee approved modifications to the following packages:

- Package 081 establishes six positions as approved by the May 2010 Legislative Emergency Board to administer the data verification provisions within Senate Bill 897. The Subcommittee approved the package but made the four Retirement Counselor positions limited duration.
- Package 131 has a total of eight components that together convert 29 limited duration positions to permanent and request four new permanent positions. The Subcommittee denied the three new data verification positions, approved the conversion of eight limited duration benefit application intake processing positions to permanent, and approved all the other positions as limited duration instead of permanent.

The Subcommittee discussed concerns over the data verification workload created by Senate Bill 897 (2009 legislation) and the effect on retirement calculation error rates. The agency acknowledged that a large backlog tends to increase staff anxiety which could lead to higher error rates. The agency plans to prioritize verification requests by eligible retirement dates (those closest to retirement will be processed first) in order to minimize the staff's need to rush through the verifications. The agency may come back to the Legislature during the February 2012 session or to the Emergency Board to request additional resources if, with a few months of experience after the July 1, 2011 start up of the verification process, they can demonstrate a need due to higher than anticipated number of member requests or high error rates. In addition, the agency seeing a higher than normal number of retirement applications, so the agency will have to handle that workload as well.

Package 132 extends the use of leased office space, covers costs for new software, provides for the purchase of a backup generator and the implementation of a disaster recovery strategy, and requests the conversion of three limited duration positions to permanent and the establishment of one new permanent position. The Subcommittee denied the new position in production control, denied the conversion of two limited duration positions for system development and support, and approved all the other package components.

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Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 9 107BF02

- Package 133 would fund the reclassification of 20 positions within the Information Services Division for the higher level of planning, analysis
 and design required for the planned implementation of a new 24 hour Online Member Services system. The Subcommittee approved the
 reclassification of 12 Office Assistant 2 positions to Office Specialist 1, but denied the reclassification of the eight Information Systems
 Specialist positions.
- Package 134 provides funding to make system changes in response to the PERS Board sponsored housekeeping measure House Bill 2113.
 The Subcommittee denied this package as the bill is currently in the Joint Committee on Ways and Means and can be amended to include the appropriate level of expenditure limitation.
- Package 136 is a placeholder for PERS Board sponsored House Bill 2114, which at the time requested had an indeterminate fiscal impact.
 The Subcommittee denied the package because the bill in its current form is not expected to have a fiscal impact. The bill is currently in the Joint Committee on Ways and Means and can be amended to address a fiscal impact, if necessary.

The Subcommittee also approved the following additional packages:

- Package 801 implements a statewide reduction action, which is a 6.5 percent reduction from total Services and Supplies expenditures included in the Governor's budget.
- Package 802 eliminates one permanent part-time Electronic Publishing Design Specialist 2 position, which has been vacant for an extended period of time.

Debt Service

This program includes debt service on Certificates of Participation sold to finance construction of the PERS headquarters building in Tigard and replacement of the RIMS legacy information system. The Subcommittee approved the requested budget for this program.

Summary of Performance Measure Action

See attached Legislatively Adopted 2011-13 Key Performance Measures form.

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_Agency Request

Governor's Balanced Budget

X Legislatively Adopted

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5039-A

Public Employees Retirement System Blake Johnson -- (503) 378-3195

DESCRIPTION			Section 1		Aleksania (54	ОТН	ER F	UNDS		FEDERA	L	FUNDS		TOTAL		
2011-13 O'RBITS printed Current Service Lavel (CSL.)* \$ 0 \$ 75,898.898 \$ 7,434.012.310 \$ 0 \$ \$ 0 \$ 7,509.894.178 325 2011-13 O'RBITS printed Current Service Lavel (CSL.)* \$ 0 \$ 80,881.654 \$ 7,434.012.310 \$ 0 \$ 0 \$ 7,514.893.964 368 2011-13 O'RBITS (From GRB) SUBCOMMITTE ADJUSTMENTS (From GrB) SUBCOMMITTE ADJUSTMENT (From	DESCRIPTION						LIMITED		NONLIMITED		LIMITED		NONLIMITED			POS	FTE
2011-13 Governor's Recommended Budget* \$ 0 \$ 0 \$ 80,881,854 \$ 7,434,012,310 \$ 0 \$ 0 \$ 7,514,883,964 368 SUBCOMMITTEE ADJUSTMENTS (from GRB) Operations Package 131; Business Enterprise-Core Business Functions Pursonal Services	9-11 Legislatively Approved Budget at Warch 2011 *	s	.0	s	0	s	84,685,027	5	8,476,885,664	\$	0	S	0	s	6,561,570,691	368	363.18
Substitution Subs	1-13 ORBITS printed Current Service Level (CSL)*	5	0	5	0	5	75.881.868	5	7.434.012.310	5	- 0	5	0	5	7,509,894,178	325	324.50
Operations	I-13 Governor's Recommended Budget*	S	0	5	0	5	80,881,654	\$	7,434,012,310	\$	0	5	0	\$	7,514,893,964	368	367.50
Package 131: Business Enterprise-Core Business Functions Services and Supples \$ 0 \$ 0 \$ (305,799) \$ 0 \$ 0 \$ (15,000) \$ 0 \$ Fackage 132: Infrastructure Maintenance & Enhancement Functions Functio	COMMITTEE ADJUSTMENTS (from GRB)																
Functions Parsonal Services S	rations																
Personal Services	rage 131; Business Enterprise-Core Business																
Services and Supplies S	0.00																
Package 132: Infrastructure Maintenance 8 Enhancement Personal Services \$ 0 \$ 0 \$ (131,019) \$ 0 \$ 0 \$ 0 \$ (131,019) \$ (1) Services and Supples \$ 0 \$ 0 \$ (3,000) \$ 0 \$ 0 \$ 0 \$ (3,000) \$ 0 Plackage 133: Position Reclass/Realignment Personal Services \$ 0 \$ 0 \$ (121,715) \$ 0 \$ 0 \$ (121,715) \$ 0 Package 134: Lagislative Concept: PERS Housekeeping Bill Services and Supples \$ 0 \$ 0 \$ (475,600) \$ 0 \$ 0 \$ (475,600) \$ 0 Package 136: Legislative Concept: OPSRP Pension Withdraw all Restrictions Services and Supples \$ 0 \$ 0 \$ (11,398,249) \$ 0 \$ 0 \$ 0 \$ (1,398,249) \$ 0 Package 801: Targeted Statewide Adjustments Services and Supples \$ 0 \$ 0 \$ (13,352) \$ 0 \$ 0 \$ (13,352) \$ (1) TOTALA DUUSTMINTS \$ 0 \$ 0 \$ (2,463,735) \$ 0 \$ 0 \$ 0 \$ 0 \$ (2,463,735) \$ 0 \$ 0 \$ 0 \$ (15,362) \$ (1)																	(3.00)
Enhancement Personal Services: S	ervices and Supplies	\$	0	5	0	5	(15,000)	5	0	\$	0	\$	0	\$	(15,000)	0	0.00
Services and Supplies																	
Package 133: Position Reclass/Realignment Personal Services	arsonal Services	S	0	5	0	5	(131,019)	5	0	\$	0	3	0	S	(131,019)	(1)	(1.00)
Personal Services	arvices and Supplies	S	0	5	0	S	(3,000)	\$	0	\$	O	\$	0	s	(3,000)		0.00
Package 134: Legislative Concept: PERS Housekeeping Bill Services and Supplies	kage 133: Position Reclass/Realignment																
Housekeeping Bill Services and Supplies \$ 0 \$ 0 \$ (475,600) \$ 0 \$ 0 \$ 0 \$ (475,600) 0 Package 136: Legislative Concept: OPSRP Pension Withdraw all Restrictions Services and Supplies \$ 0 \$ 0 \$ (1) \$ 0 \$ 0 \$ 0 \$ (1) 0 Package 801: Targeted Statewide Adjustments Services and Supplies \$ 0 \$ 0 \$ (1,398,249) \$ 0 \$ 0 \$ 0 \$ (1,398,249) 0 Package 802: Vecant Position Savings Personal Services \$ 0 \$ 0 \$ (13,352) \$ 0 \$ 0 \$ 0 \$ (13,352) (1) TOTAL ADJUSTMENTS \$ 0 \$ 0 \$ (2,463,735) \$ 0 \$ 0 \$ (2,463,735) (6)	arsonal Services	5	0	5	0	S	(121,715)	\$.0	\$	0	\$	0	S	(121,715)	0	0.00
Services and Supplies	kage 134: Legislative Concept: PERS																
Package 136: Legislative Concept: OPSRP Pension Withdraw at Restrictions Services and Supplies S	sekeeping Bill																
Withdraw at Restrictions Services and Supplies \$ 0 \$ 0 \$ (1) \$ 0 \$ 0 \$ 0 \$ 0 \$ (1) 0 Package 801: Targeted Statewide Adjustments \$ 0 \$ 0 \$ (1,398,249) \$ 0 \$ 0 \$ 0 \$ (1,398,249) \$ 0 Services and Supplies \$ 0 \$ 0 \$ (1,398,249) \$ 0 \$ 0 \$ 0 \$ (1,398,249) \$ 0 Package 802: Vecant Position Sevings Personal Services \$ 0 \$ 0 \$ (13,352) \$ 0 \$ 0 \$ 0 \$ (13,352) \$ (1) TOTAL A DJUSTMENTS \$ 0 \$ 0 \$ (2,463,735) \$ 0 \$ 0 \$ (2,463,735) \$ (5)	ervices and Supplies	5	0	\$	0	5	(475,600)	5	0	5	0	5	0	5	(475,600)	0	0.00
Services and Supplies S 0 S																	
Services and Supplies \$ 0 \$		5	0	5	0	5	(1)	5	.0	5	0	5	0	s	(1)	O	0.00
Services and Supplies \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0.5 0 \$ (1,398,249) 0 Package 802: Vacant Position Savings Personal Services \$ 0 \$ (13,352) \$ 0 \$ 0 \$ (1) TOTAL A DJUSTMENTS \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ (2,463,736) (5)	kage 801: Targeted Statewide Adjustments																
Personal Services \$ 0 \$		5	0	5	0	\$	(1,398,249)	5	0	5	0	5	0	S	(1,398,249)	0	0.00
TOTAL ADJUSTMENTS \$ 0 \$ 0 \$ (2,463,736) \$ 0 \$ 0 \$ (2,463,736) (5)	kage 802; Vacant Position Savings																
	ersonal Services	5	0	5	0	\$	(13,352)	5	0	\$	0	5	0	S	(13,352)	(1)	(0.17)
	ALADUSTMENTS	s_	0	s	0	s	(2,463,735)	s	0	\$	0	s	0	S	(2,463,735)	(5)	(4.17)
SUBCOMMITTEE RECOMMENDATION* \$ 0 \$ 0 \$ 78,417,919 \$ 7,434,012,310 \$ 0 \$ 0 \$ 7,512,430,229 363	COMMITTEE RECOMMENDATION*	5_	0	\$	0	, 5,	78,417,919	S	7,434,012,310	5	0	5	0	s	7,512,430,229	363	363.33
% Change from 2009-11 Leg Approved Budget 0.0% 0.0% -7.4% 14.8% 0.0% 0.0% 14.5% -1.4%	hange from 2009-11 Leg Approved Budget		0.0%		0.0%		-7.4%		14.8%		0.0%		0.0%		14.5%	-1.4%	0.0%
% Change from 2011-13 Current Service Level 0.0% 0.0% 3.3% 0.0% 0.0% 0.0% 0.0% 11.7%											(a, f, a, 1)						12.0%
% Change from 2011-13 Gov's Recommended Budget 0.0% 0.0% -3.0% 0.0% 0.0% 0.0% 0.0% -1.4%																	-1.1%

*Excludes Capital Construction Expenditures

HB 5039-A Page 5 of 5

_Agency Request

__Governor's Balanced Budget

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Legislatively Approved 2011-2013 Key Performance Measures

Agency: PUBLIC EMPLOYEES RETIREMENT SYSTEM, OREGON

Mission: We are a well-respected organization that serves its members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
1 - TIMELY RETIREMENT PAYMENTS: Percent of initial service retirements paid within 45 days from retirement date.		Approved KPM	21.00	80.00	80.00
2 - TOTAL BENEFIT ADMIN COSTS: Total benefit administration costs per member.		Approved KPM	121.00	130.00	130.00
3 - MEMBER TO STAFF RATIO: Ratio of members to FTE staff.		Approved KPM	924.00	925.00	933.00
4 - ACCURATE BENEFIT CALCULATIONS: Percent of service retirement monthly benefits accurately calculated to within \$5 per month.		Approved KPM			
5 - LEVEL OF PARTICIPATION: Percent of state employees participating in the deferred compensation program.		Approved KPM	34.00	42.00	43.00
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.		Approved KPM		95.00	95.00
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	89.00	95.00	95.00
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	89.00	95.00	95,00
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	92.00	95.00	95.00

Print Date: 5/26/2011

Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 12

Agency: PUBLIC EMPLOYEES RETIREMENT SYSTEM, OREGON

Mission: We are a well-respected organization that serves its members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	91.00	95.00	95.00
6 - CUSTOMER SERVICE- Percent of member oustomers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	91.00	95.00	95.00
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	90.00	95.00	95,00
7 - TIMELY BENEFIT ESTIMATES: Percent of benefit estimates processed within 30 days.		Approved KPM	47.00	95.00	95.00
8 - BOARD OF DIRECTORS BEST PRACTICES: Percent of total best practices criteria met by the PERS board.		Approved KPM	100.00	100.00	100.00
4 - AVERAGE DOLLARS DEFERRED: Average monthly deferral per state employee deferred compensation participant		Legislative Delete	383.00		

LFO Recommendation:

Approve the Key Performance Measures as proposed by the Public Employees Retirement System, with the following modification: Increase 2012 and 2013 targets for KPM #6 - Customer Service from 80 to 95.

Sub-Committee Action:

The Subcommittee approved the Legislative Fiscal Office recommendation.

Print Date: 5/26/2011

__Agency Request ____Governor's Balanced Budget ____X _ Legislatively Adopted _____Budget Page 13

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session BUDGET REPORT AND MEASURE SUMMARY MEASURE: HB 2113-B

JOINT COMMITTEE ON WAYS AND MEANS

Carrier - House: Rep. G. Smith Carrier - Senate: Sen. Johnson

Action: Do Pass the A-Engrossed Measure as Amended and as Printed B-Engrossed

Vote: 25 - 0 - 0

House - Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant

- Nays: - Exc:

Senate - Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters

- Nays:

Prepared By: Blake Johnson, Department of Administrative Services

Reviewed By: Laurie Byerly, Legislative Fiscal Office

Meeting Date: June 24, 2011

AgencyBudget PageLFO Analysis PageBienniumPublic Employees Retirement System (PERS)I-152352011-13

HB 2113-B Page 1 of 2

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Budget Summary*	2009-11	2011-13	2011-13		2011-13	Committee Ch 2009-11 Leg	
	Legislatively Approved Budget	Current Service Level	Governor's Budget	3.5	Committee Recommendation	\$ Change	% Change
Public Employees Retirement System	7						
Other Funds				\$	475,600 \$	475,600	

Summary of Revenue Changes

House Bill 2113 is primarily a housekeeping bill and has no effect on revenues.

Summary of Capital Construction Subcommittee Action

This measure modifies retirement plan statutes administered by the Public Employees Retirement System (PERS) as follows:

- Resolves statutory conflicts governing retirement plan choices for legislators and conform to federal retirement plan laws. Removes
 incongruous requirements or incompatible elections, consistent with the repeal of "Break in Service."
- Amends current statute to include the retirement credit purchases omitted in SB 399 (2009).
- Allows a member to vest in the Oregon Public Service Retirement Plan (OPSRP) pension program and in an Individual Account Program
 employer account if the member is an active member on or after the date the member reaches normal retirement age.
- · Removes statutory sections that were invalidated by the Oregon Supreme Court in the Strunk case.
- Allows the Public Employees Retirement Board to offer Roth Individual Retirement Account contributions within the Oregon Growth Savings Plan program
- Changes statutes to prevent dual membership status upon reemployment of a member who withdrew from the Individual Account
 Program (IAP) but was unable to withdraw from the OPSRP Pension Program. Provides common start date for active membership in both
 programs upon reemployment.

The Subcommittee approved \$475,600 Other Funds for PERS to make one-time system modifications supporting the changes in this bill.

Summary of Performance Measure Action

There are no performance measures relating to this bill.

HB 2113-E Page 2 of 2

2011-13 **107BF02**

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2113-B

Public Employees Retirement System Blake Johnson -- (503) 378-3195

		Sanaga .	. Edward	-	OTHE	R FU	INDS		FEDERA	AL I	FUNDS		TOTAL		
DESCRIPTION		GENERAL FUND	FUNDS		LIMITED		NONLIMITED		LIMITED		NONLIMITED		FUNDS	_POS_	FTE
SUBCOMMITTEE ADJUSTMENTS															
Operations Package 840 - HB 2113 Services and Supplies	\$	0	\$ 0	\$	475,600	\$	0	S	0	\$	0	S	475,600	0	0.00
TOTAL ADJUSTMENTS	s _	0	\$ 0	s	475,600	\$	0	\$	0	s	0	s	475,600		0.00

*Excludes Capital Construction Expenditures

HB 2113-B Page 1

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

76th OREGON LEGISLATIVE ASSEMBLY - 2011 Regular Session BUDGET REPORT AND MEASURE SUMMARY

MEASURE: HB 2456-B

Carrier - House: Rep. G. Smith Carrier - Senate: Sen. Nelson

JOINT COMMITTEE ON WAYS AND MEANS

Do Pass the A-Engrossed Measure as Amended and as Printed B-Engrossed Action:

21 - 4 - 0Vote:

House - Yeas: Beyer, Buckley, Cowan, Freeman, Komp, Kotek, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant

- Navs: Garrard, McLane

- Exc:

Senate - Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Verger, Winters

- Nays: Thomsen, Whitsett

- Exe:

Prepared By: Blake Johnson, Department of Administrative Services

Reviewed By: Laurie Byerly, Legislative Fiscal Office

Meeting Date: June 24, 2011

Budget Page LFO Analysis Page Biennium Agency Public Employees Retirement System (PERS) I-15 2011-13 235

HB 2456-B

Agency Request

Governor's Balanced Budget

X Legislatively Adopted

Budget Summary*	2009-11	2011-13	2011-13		2011-13	Committee Cla 2009-11 Leg	
	Legislatively Approved Budget	Current Service Level	Governor's Budget		Committee Recommendation	S Change	% Change
Public Employees Retirement System							
Other Funds				S	570,412	570,412	
Position Summary							
Authorized Positions					1		
Full-time Equivalent (FTE) Positions					0.75		

Summary of Revenue Changes

House Bill 2456 makes changes to retirement benefits paid by PERS to members who reside in states other than Oregon. This measure has no direct effect on revenues.

Summary of Capital Construction Subcommittee Action

House Bill 2456 eliminates a benefit for certain Public Employees Retirement System (PERS) retirees who reside out of state. PERS retirees living in Oregon receive an increased benefit to offset Oregon income taxes on their retirement benefits. However, retirees that subsequently move out of state continue to receive the benefit even though they no longer pay taxes to the State of Oregon.

This bill prohibits the increased benefit in these cases, but only for employees retiring on or after January 1, 2012. While this change should reduce some future benefit payments, that reduction is indeterminate and directly tied to member retirement behavior. If the bill does decrease system liabilities, the earliest employer rates would be affected is in the 2015-17 biennium. The bill also allows the Department of Revenue to share taxpayer information with PERS or other public employee retirement plans for the purpose of determining if a payee is ineligible for the increased benefit payment.

A person may challenge the bill by filing a petition with the Oregon Supreme Court within 60 days after the effective date of the bill. The court is required to give priority to this proceeding and may appoint a special master to hear evidence and prepare findings of fact. Potential costs for the Judicial Department associated with these actions are indeterminate and can be addressed by the Legislature when incurred.

The Subcommittee approved \$570,412 Other Funds and one part-time, limited duration Retirement Counselor position (0.75 FTE) to make required system modifications and implement a manual work-around until such modifications are completed.

Summary of Performance Measure Action

There are no performance measures relating to this bill.

HB 2456-B Page 2 of 2

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2456-B

Public Employees Retirement System Blake Johnson -- (503) 378-3195

				LOTTERY		OTHE	RF	UNDS	0	FEDERA	L	FUNDS		TOTAL		
DESCRIPTION	G	ENERAL FUND		FUNDS		LIMITED		NONLIMITED		LIMITED	b.	NONLIMITED		FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS																
Operations																
Package 841 - HB 2456																
Personal Services	S	0	S	0	\$	125,412	\$	0	S	0	S	0	\$	125,412	t	0.75
Services and Supplies	\$	0.	5	0	\$	445,000	\$	0	5	O.	S	.0	5	445,000	a	0.00
TOTAL ADJUSTMENTS	s <u> </u>	Œ	\$	0	s	570,412	s	0	s	0	S	0	s	570,412		0.75

*Excludes Capital Construction Expenditures

HB 2456-B Page 1

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session BUDGET REPORT AND MEASURE SUMMARY MEASURE: SB 5508-A

JOINT COMMITTEE ON WAYS AND MEANS

Carrier – House: Rep. Richardson Carrier – Senate: Sen. Devlin

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 24-0-1

House - Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant

Nays:Exc:

Senate - Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Whitsett, Winters

- Nays:

- Exc: Verger

Prepared By: Sheila Baker, Legislative Fiscal Office

Reviewed By: Daron Hill, Legislative Fiscal Office

Meeting Date: June 29, 2011

Agency	Budget Page	LFO Analysis Page	Biennium
Emergency Board Various Agencies	L-1	263	2011-13 2009-11

SB 5508-A Page 1 of 19

Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

SENATE BILL 5508-A ATTACHMENT A: 2011-13 Agency Adjustments

		Bill	Section/		5	6027-55.5	100 Page 1	A
Agency Name	Appropration Description	Number	Sub	Fund	General Fund	Lottery Funds	Other Funds	Federal Funds
ADMINISTRATION								
ADVOCACY COMMISSIONS OFFICE	Operating Expenses	HB 5001	01	GF	(229)	-		-
DEPT OF ADMIN SERVICES	Mill Creek Debt Service	SB 5502	01-02	GF	(114,267)		4	-
DEPT OF ADMIN SERVICES	Operating Expenses	SB 5502	02-01	OF		-	(1,039,691)	411 333
DEPT OF ADMIN SERVICES	Debt Service (Other)	SB 5502	02-05	OF	-		(625,330)	
DEPT OF ADMIN SERVICES	Debt Service - OPB	SB 5502	03-01	LF		(311,063)	07.02.0	100
DEPT OF ADMIN SERVICES	Debt Service - Tillamook FEMA Match	SB 5502	03-06	LF		(559,068)		100
DEPT OF ADMIN SERVICES	Debt Service - Lane Transit District EmX	SB 5502	03-07	LF	-	238,158	0.000	le le
OREGON STATE TREASURY	Administrative Expenses - Operations	HB 5048	01-01	OF	2	-	(92,844)	-
OREGON STATE TREASURY	Administrative Expenses - College Savings	HB 5048	01-02	OF		-	(3,362)	
RACING COMMISSION	Operating Expenses	SB 5543	01	OF	-		(48,788)	
PUB EMPLOYEES RETIREMNT SYSTEM	Administrative and operating expenses	HB 5039	01-01	OF	-		(34,511)	
SECRETARY OF STATE	Executive Office, BSD, ISD, HRD	HB 5041	01-01	GF	(249)		30.62.00	
SECRETARY OF STATE	Elections Division	HB 5041	01-02	GF	(6,360)		-	
SECRETARY OF STATE	Archives Division	HB 5041	01-03	GF	(404)			
SECRETARY OF STATE	Executive Office, BSD, ISD, HRD	HB 5041	02-01	OF	(3-3)		(2,390)	
SECRETARY OF STATE	Audits Division	HB 5041	02-03	OF	2		(4,419)	
SECRETARY OF STATE	Archives Division	HB 5041	02-04	OF			(122)	
SECRETARY OF STATE	Corporation Division	HB 5041	02-05	OF			10.191	
SECRETARY OF STATE	Help America Vote Act	HB 5041	03	FF			,-,,-,,-	(45
LIQUOR CONTROL COMMISSION	Administrative expenses	SB 5522	01-01	OF	-		6,755	. (
DEPT OF REVENUE	Administrative Expenses	HB 5040	01	GF	(259,006)		0,750	
DEPT OF REVENUE	Operating Expenses	HB 5040	02	OF	(200,000)		(56,229)	
EMPLOYMENT RELATIONS BOARD	Assessments of agencies transferred to DAS	SB 5510	03	OF			(1,811)	1 3
OFFICE OF THE GOVERNOR	Operating Expenses	HB 5025	01	GF	(8,746)		(1,011)	
OFFICE OF THE GOVERNOR	Economic Revitalization Team	HB 5025	03	LE	(0,740)	(943)		
OFFICE OF THE GOVERNOR	Operating Expenses	HB 5025	04	OF		(540)	(862)	
GOVERNMENT ETHICS COMMISSION	Other Funds	HB 5024	01	OF		0.00	(1,354)	
OREGON STATE LIBRARY	Operating Expenses	SB 5521	01	GF	(1,859)		(1,304)	
OREGON STATE LIBRARY	Operating Expenses - Assessments	SB 5521	03	OF	(1,008)		(2,711)	
OREGON STATE LIBRARY	Operating Expenses - Non-Assessment	SB 5521	02	OF	7		(71)	
OREGON STATE LIBRARY	Operating Expenses	SB 5521	04	FF	3	=	(7.1)	(3.776
CONSUMER AND BUSINESS SERVICES	A CONTRACTOR	00 0004	0.4	nr.			(0.400)	
STATE BOARD OF ACCOUNTANCY	Operating Expenses	SB 5501	01	OF			(9,129)	
TAX PRACTITIONERS BOARD	Operating Expenses	HB 5044	01		-		(3,095)	
CONSTRUCTION CONTRACTOR BOARD		HB 5012	01	OF	-	-	(10,154)	
COUNSELORS AND THERAPISTS BRD	Operating Expenses	HB 5015	01	OF	-	-	1,195	-
PSYCHOLOGISTS EXAMINERS BOARD	Operating Expenses	HB 5038	.01	OF			(42,775)	
CHIROPRACTIC EXAMINERS BOARD	Operating Expenses	HB 5007	01	OF			3,255	
CLINICAL SOCIAL WORKERS BOARD	Operating Expenses	HB 5008	01	OF		-	(441)	
OREGON BOARD OF DENTISTRY	Operating Expenses	HB 5017	01	OF			(7.473)	
HEALTH RELATED LICENSING BRDS	State Mortuary and Cemetary Board	HB 5028	02	OF			10,034	
HEALTH RELATED LICENSING BRDS	Board of Naturopathic Examiners	HB 5028	03	OF	-	-	11,026	-
HEALTH RELATED LICENSING BRDS	Occupational Therapy Licensing Board	HB 5028	04	OF	-	-	(207)	100
HEALTH RELATED LICENSING BRDS	Board of Medical Imaging	HB 5028	.05	OF	-	-	(4,822)	-
HEALTH RELATED LICENSING BRDS	State Board of Examiners for Speech-Language Pathology and Audiology	HB 5028	.06	OF	-	-	1,452	- 1

Senate Bill 5508-A Page 1 of 7

____Agency Request ____Governor's Balanced Budget ____X_ Legislatively Adopted Budget Page 21

Oregon Legislative Emergency Board Minutes – May 26, 2010 (PERS-related items)

59. Public Employees Retirement System

Representative Nathanson moved that the Emergency Board increase the Other Funds expenditure limitation established for the Public Employees Retirement System by section 1(1), chapter 75, Oregon Laws 2009, Administrative and operating expenses, by \$2,601,324, and authorized the establishment of 2 permanent full-time positions (0.63 FTE) and 4 limited duration full-time positions (1.00 FTE) to implement legislation from the 2009 session.

The following is a summary of the request and Subcommittee (General Government) action:

Two bills from the 2009 legislative session, SB 399 and SB 897, made substantive modifications to public retirement statutes. To implement changes required by these bills, the Public Employees Retirement System requested additional budget authority.

SB 399 allows members to purchase retirement credit using funds from certain other tax-advantaged plans, while SB 897 allows members to request a data verification of certain information before retirement and permits retired Oregon Public Service Retirement Plan members to participate in the system's Health Insurance Program.

The agency's request was for a combination of one-time costs to update financial systems and ongoing staffing to complete data verification work. Systems costs have increased since the agency's initial estimates during session primarily due to having more detailed system impacts. There are over 80,000 members who would be immediately eligible to request data verification in July 2011. Even with a solid online system for data verification, the agency will still need staff to review information and complete data verification.

The Legislative Fiscal Office recommended approval of the request, which consisted of \$12.8 million Other Funds expenditure limitation and 12 full-time permanent positions.

Subcommittee members questioned some flawed assumptions used by the agency in developing its original cost estimates during session. They also discussed the agency's ability to find other resources to support this work, which some perceive to be a core function the agency should already be doing. One member noted that the Subcommittee should keep in mind that the work is being directly driven by legislative mandates. The Subcommittee was concerned about the number of positions being requested and their permanent nature.

Several subcommittee members noted they would support moving the request to the full committee for additional discussion, but would reserve the right to vote "no".

The Subcommittee recommended approval of the request.	

_____Agency Request _____Governor's Balanced Budget _____X _Legislatively Adopted Budget Page 22
2011-13
107BF02

The following Committee discussion occurred:

Representative Nathanson explained that the while the Subcommittee sent the request out of subcommittee as "recommended," many Subcommittee members still had reservations. She offered the motion above to substitute for the Legislative Fiscal Office recommendation moved forward by the Subcommittee. The position detail for this request is as follows: one permanent Operations and Policy Analyst 2 (0.25 FTE), one permanent Principal Executive Manger B (0.38 FTE), two limited duration

Retirement Counselor 1 (0.50 FTE), and two limited duration Retirement Counselor 2 (0.50 FTE). All of the positions are full-time.

Representative Nathanson indicated the revised recommendation was intended to provide the needed one-time expenditure authority to make changes to the agency's financial systems to implement the legislation. The positions would allow for permanent staff to manage and oversee the program while the limited duration positions would tie to workload. She also noted that existing staff from the agency's eligibility unit will be also be trained in the new program and used to complete data verifications. Data verification tasks will take priority over benefit estimate and withdrawal processing functions.

Between now and the 2011 legislation session, the agency will seek input from members to better estimate the number of data verification requests it will actually receive in July 2011. This information will be used to help validate the level of program resources needed for 2011-13.

Senator Verger stated that, while she was disappointed in the original recommendation, she could support this revised plan.

Senator Whitsett indicated that, while he is still very concerned about how far off the agency was with its original cost estimates for system changes, he will support the replacement motion.

The motion carried with no objection voiced. Representatives Garrard and Jenson excused.

Agency Request

Governor's Balanced Budget

X Legislatively Adopted

2011 Budget Reports

75th OREGON LEGISLATIVE ASSEMBLY – 2009 Regular Session BUDGET REPORT AND MEASURE SUMMARY

MEASURE: SB 5539

JOINT COMMITTEE ON WAYS AND MEANS

Carrier - House: Rep. Nathanson Carrier - Senate: Sen. Winters

Action: Do Pass

Vote: 17-4-1

House - Yeas: Buckley, D. Edwards, Gilman, Jenson, Komp, Kotek, Nathanson, Shields, G. Smith

- Nays: Garrard, Richardson

- Exc: Galizio

Senate - Yeas: Bates, Carter, Johnson, Monroe, Nelson, Verger, Walker, Winters

- Nays: Girod, Whitsett

- Exc:

Prepared By: Bill McGee, Department of Administrative Services

Reviewed By: Laurie Byerly, Legislative Fiscal Office

Meeting Date: March 27, 2009

Agency Budget Page LFO Analysis Page Biennium
Public Employees Retirement System I-14 461 2009-11

SB 5539 Page 1 of 5

Agency Request

Governor's Balanced Budget

X Legislatively Adopted

Budget Summary*	2007-09 Legislatively Approved Budget (1)	2009-11 Essential Budget Level	2009-11 Committee Recommendation			Change from g. Approved
					\$ Change	% Change
Other Funds	\$ 81,251,146	\$ 59,408,889	\$ 82,273,645	\$	1,022,499	1.3 %
Other Funds Debt Service	\$ 5,709,200	\$ 1,423,075	\$ 1,423,075	\$	-4,286,125	-75.1 %
Other Funds Nonlimited	\$ 6,286,947,122	\$ 6,476,885,664	\$ 6,476,885,664	8	189,938,542	3.0 %
Total	\$ 6,373,907,468	\$ 6,537,717,628	\$ 6,560,582,384	\$	186,674,916	2.9 %
Position Summary						
Authorized Positions	401	296	362		-39	-9.7 %
Full-time Equivalent (FTE) positions	394.88	295.05	361.55		-33.33	-8.4 %

⁽¹⁾ Includes adjustments through the December 2008 meeting of the Emergency Board

Summary of Revenue Changes

Principal revenue sources for the Public Employees Retirement System (PERS) include investment earnings, employer contributions, member contributions and fees. Employee contributions, whether made by employees or by employers on employees' behalf, are credited to members' Individual Account Program (IAP) accounts. Funding for administration of the IAP accounts is drawn from the accounts.

The PERS operating budget is funded from investment earnings. Net earnings, if any, are then distributed to employee, employer and reserve accounts as directed by statute and board crediting decisions. Revenues to fund administrative activities for deferred compensation programs come largely from participant fees.

The Committee modified the 2009-11 beginning balance due to the current economic downturn, the magnitude of which was not anticipated during creation of the Governor's budget. The agency's beginning balance for retirement benefit trust funds, recorded as Nonlimited Other Funds, is now expected to be \$47.1 million, down from the \$66.7 billion expected when revenue projections were developed in spring 2008. The reduction in Other Funds Nonlimited was \$19,590,927,286. The Other Funds beginning balance was increased slightly, by \$93,290, based on updated projections.

Summary of Committee Action

PERS is responsible for administering retirement programs for public employees, including state, school and local government workers. PERS distributes \$2.7 billion in retirement benefits annually. The agency manages a number of programs, including the Tier One and Tier Two Retirement

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_Agency Request

Governor's Balanced Budget

X Legislatively Adopted

^{*} Excludes Capital Construction expenditures

programs, the Oregon Public Service Retirement Program (OPSRP) and the Individual Account Program (IAP), three health insurance programs, Social Security Administration activities and a deferred compensation program.

The Committee approved a budget of \$83,696,720 Other Funds, \$6,476,885,664 Other Funds Nonlimited, and 361.55 full-time equivalent positions. Other Funds and full-time equivalent were reduced from the 2007-09 Legislatively Approved Budget through December 2008 (LAB) by 3.8 percent and 8.4 percent respectively, while Other Funds Nonlimited were increased by three percent. The approved budget includes 327 permanent and 35 limited duration positions.

The Committee approved seven policy packages for a total of \$22,864,756 Other Funds, 66 positions and 66.50 full-time equivalent. The funding level was approved as requested while 32 of the positions were shifted from permanent to limited duration. A total of 35 limited duration positions are assigned primarily for completion of the converting the agency's retirement administration IT platform from the Retirement Information Management System (RIMS) to a new system (jClarety) and related work-process improvements that will remain untested until the systems conversion is finished. The 31 permanent positions approved support workload increases that have been managed with limited duration positions since the 2003-05 biennium.

Tier One and Tier Two Plan

The Tier One and Tier Two Plan program unit accounts for employer contributions and interest earnings related to those retirement plans. It also reflects the retirement payments made to Tier One and Tier Two retirees, as well as activity related to the agency's health insurance programs. As a result of statutory changes to the Tier One and Tier Two plans, this program unit no longer includes employee contributions as those are directed to the IAP. This program unit is made up entirely of Other Funds Nonlimited. The Committee approved the budget requested for this program unit.

Oregon Public Service Retirement Plan

This program accounts for employee contributions into the IAP, including contributions made by employers on behalf of employees. It also reflects employer contributions for the defined benefit portion of the OPSRP plan. This program unit is made up entirely of Other Funds Nonlimited. The Committee approved the budget requested for this program unit.

Operations

This program unit includes the operational costs associated with administration of the agency's various retirement related plans and programs. The Committee approved all seven policy packages at the funding level requested but shifted 32 positions from permanent to limited duration. Specific actions are as follows:

Package 101 establishes five positions to institutionalize the agency's Business Process Owners team. This team, which is primarily tasked
with developing effective and efficient cross-functional business processes, has previously been supported with limited duration positions.
The package is targeted at taking full advantage of investments in the agency's new information technology system (jClarety), achieving
strategic plan objectives, meeting key performance measures and continuous process improvements. The Committee approved all five

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Agency Request

Governor's Balanced Budget

X Legislatively Adopted

positions as limited duration rather than permanent. The full cost of this package will phase-out in the 2011-13 Essential Budget Level (EBL).

Package 102 adds 44 positions to meet ongoing business needs for the following purposes: business rule development and maintenance; centralized intake for all retirement documents; increased timeliness of eligibility determinations and employer invoicing; development and maintenance of contracts and procurement; program services for IAP and OPSRP; support for current service levels and increasing retirement volume; retirement application process follow-up; call center support; processing of appeals and reviews of agency determinations, legislative analysis and research support; and human resources support.

The Committee approved 21 positions (21.50 full-time equivalent) as permanent, at a total cost of \$2,980,908 Other Funds. These positions and related costs are workload-related due to plan complexity and member demographics and will allow the agency to meet ongoing needs with a consistent level of resources.

An additional 23 positions (23.00 full-time equivalent) were approved as limited duration, at a cost of \$2,898,824 Other Funds. The positions are tied to yet-to-be proven process improvement initiatives. These positions and associated costs will phase-out in the 2011-13 EBL.

- Package 103 extends the use of leased office space, funds building maintenance, covers software licensing costs and pays for periodic replacement of computer hardware. The Committee approved two document imaging positions as limited duration rather than permanent, approved a limited duration mail and supplies support position as requested, and approved \$1,960,513 Other Funds for information technology maintenance agreements, service charges and lifecycle equipment replacement on a permanent basis. Funding for the three limited duration positions and costs related to the leased 72nd Avenue facility, totaling \$1,177,680 Other Funds, were approved on a one-time basis and will phase-out in the 2011-13 EBL.
- Package 104 funds completion of the RIMS conversion project, scheduled for June 2010. The package includes support for contract services, post-conversion system maintenance, data migration, data preparation, data quality and integrity review and enterprise application support. The Committee approved all four positions as limited duration; three had been requested as permanent. Funds for post-conversion system maintenance and enhancement (\$700,000 Other Funds) and data migration and preparation (\$720,000) were approved as permanent. The positions and remaining \$8,294,912 were approved as one-time costs and will phase-out in the 2011-13 EBL.
- Package 105 provides funding for additional actuarial services, an actuarial audit, an internal audit peer review and standardized financial
 reporting software; the package was approved as requested. Costs for the actuarial audit (\$110,000 Other Funds) were approved on a onetime basis and will phase out in the 2011-13 EBL. The remaining \$645,000 Other Funds were approved as permanent. No positions are
 included in this package.
- Package 106 adds 10 permanent positions to provide technical support for agency operations involving reporting, data bridging, or transactions that, because of their complex or unique nature, must be researched, calculated and processed manually. The package was approved as requested.

SB 5539 Page 4 of 5

Package 107 continues funding for outside legal counsel for fiduciary, federal tax plan compliance and litigation issues for which the
Department of Justice cannot represent the agency. The Committee approved the request as submitted on a permanent basis. No positions are
included in the package.

Debt Service

This program includes debt service on Certificates of Participation sold to finance construction of the PERS headquarters building in Tigard and replacement of the RIMS legacy information system. The Committee approved the requested budget for this program.

Summary of Performance Measure Action

The Committee approved performance measures as submitted by the agency. See attached Legislatively Adopted 2009-11 Key Performance Measures form.

SB 5539 Page 5 of 5

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 5539

Public Employees Retirement System Bill McGee 503-378-2078

		V-company	OTHE	R FUNDS	FEDERA	L FUNDS	TOTAL		
DESCRIPTION	GENERAL FUND	FUNDS	LIMITED	NONLIMITED	LIMITED	NONLIMITED	FUNDS	POS	FTE
2007-09 Legislatively Approved Budget at Dec 2008 *	\$0	\$0	\$86,960,346	\$6,286,947,122	\$0	\$0	\$6,373,907,468	401	394.88
2009-11 ORBITS printed Essential Budget Level (EBL)*	\$0	\$0	\$60,831,964	\$6,476,885,664	\$0	\$0_	\$6,537,717,628	296	295.05
COMMITTEE ADJUSTMENTS (from EBL)									
Program Unit 300 Operations 101: Business Owners Process 102: Maintenance & Enhancement of Current Svc Levels 103: Infrastructure Maintenance & Enhancement 104: Enterprise Applications 105: Standards, Training & Certification 106: Data Transition & Standard Tool Development 107: Legal Services			849,600 5,879,732 3,138,193 9,714,912 755,000 1,527,319 1,000,000				849,600 5,879,732 3,138,193 9,714,912 755,000 1,527,319 1,000,000	5 44 3 4	5.00 44.50 3.00 4.00
TOTAL ADJUSTMENTS	\$0	\$0	\$22,864,756	\$0	\$0	\$0	\$22,864,756	68	66,50
COMMITTEE RECOMMENDATION *	\$0	\$0	\$83,696,720	\$6,476,885,664	-\$0	\$0	\$6,560,582,384	362	361.55
% Change from 2007-09 Leg Approved Budget % Change from 2009-11 Essential Budget Level	0.00%	0.00%	-3.75% 37,59%	3.02% 0.00%	0.00%	0.00%	2.93% 0.35%	-9.73% 22.30%	-8.44% 22.54%

1 of 1

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

^{*} Excludes Capital Construction Expenditures

LEGISLATIVELY ADOPTED 2009-11 KEY PERFORMANCE MEASURES

AGENCY NAME: PUBLIC EMPLOYEES RETIREMENT SYSTEM, OREGON

Mission: We are a well-respected organization that serves its members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

# Legislatively Adopted KPMs for 2009-11	Customer Service Category	Agency Request	Most Current Result	Target 2010	Target 2011
 TIMELY RETIREMENT PAYMENTS: Percent of initial service retirements paid within 45 days from retirement date. 		Approved KPM	33	80	80
2 TOTAL BENEFIT ADMIN COSTS: Total benefit administration costs per member.		Approved KPM	136	125	125
3 MEMBER TO STAFF RATIO: Ratio of members to FTE staff.		Approved KPM	845	925	935
4 AVERAGE DOLLARS DEFERRED: Average monthly deferral per state employee deferred compensation participant		Approved KPM	390	450	472
5 LEVEL OF PARTICIPATION: Percent of state employees participating in the deferred compensation program.		Approved KPM	38	40	41
6 CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent"; overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	91	80	80
6 CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent"; overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	89	80	80
6 CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	91	80	80

Thursday, March 26, 2009

Page 1 of 2

Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

AGENCY NAME: PUBLIC EMPLOYEES RETIREMENT SYSTEM, OREGON

Mission: We are a well-respected organization that serves its members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

#	Legislatively Adopted KPMs for 2009-11	Customer Service Category	Agency Request	Most Current Result	Target 2010	Target 2011
	CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	92	80	80
	CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	91	80	80
	CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	92	80	80
-	TIMELY BENEFIT ESTIMATES: Percent of benefit estimates processed within 30 days.		Approved KPM	94	95	95
	BOARD OF DIRECTORS BEST PRACTICES: Percent of total best practices criteria met by the PERS board.		Approved KPM	93	100	100

LFO Recommendation:

LFO recommends continuation of the agency's Key Performance Measures without any changes.

With this recommendation, the agency will have experience with a consistent set of measures for two biennia. The LFO recommended budget includes resources that should result in improved performance for measures where the agency is currently not meeting targets.

Sub-Committee Action:

The Committee approved eight key performance measures as submitted by the agency and recommended by LFO.

Thursday, March 26, 2009

Agency Request

Governor's Balanced Budget

X Legislatively Adopted

75th OREGON LEGISLATIVE ASSEMBLY – 2009 Regular Session BUDGET REPORT AND MEASURE SUMMARY

MEASURE: HB 5054-A

JOINT COMMITTEE ON WAYS AND MEANS

Carrier - House: Rep. Buckley Carrier - Senate: Sen. Winters

Action: Do Pass as Amended and Be Printed A-Engrossed

Vote: 21-1-0

House - Yeas: Buckley, C. Edwards, D. Edwards, Galizio, Garrard, Gilman, Jenson, Kotek, Nathanson, Richardson, Shields, G. Smith

Nays:Exc:

Senate - Yeas: Bates, Carter, Johnson, Monroe, Nelson, Verger, Walker, Whitsett, Winters

- Nays: Girod

- Exc:

Prepared By: Linda Ames, Department of Administrative Services

Reviewed By: Laurie Byerly and Sheila Baker, Legislative Fiscal Office

Meeting Date: June 29, 2009

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 2007-09

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Agency Request

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2009-11	Budget	Summary *
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0 \$	0 \$	68,865,995 \$	68,865,995	100.0%
0 \$	0 \$	1,501,251 \$	1,501,251	100.0%
0 \$	0 \$	668,587 \$	668,587	100.0%
0 \$	0 \$	2,935,380 \$	2,935,380	100.0%
0 S	0 \$	20,000 \$	20,000	100.0%
0 \$	0 \$	394,972 \$	394,972	100.0%
				HB 5054-A
	0 S 0 S	0 S 0 S 0 S	0 \$ 0 \$ 2,935,380 \$ 0 \$ 0 \$ 20,000 \$	0 \$ 0 \$ 2,935,380 \$ 2,935,380 0 \$ 0 \$ 20,000 \$ 20,000

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HOUSE BILL 5054-A ATTACHMENT A: 2009-11 Other Adjustments

					ATTACHMENT A: 2009-11 Other Adjustments							
Agency Name	Program Description	Bill Number	Chapter	Section/ Sub	General Fund	Other Funds	Lottery Funds	Federal Funds				
ADMINISTRATION												
OREGON ADVOCACY COMMISSIONS OFFICE	General Fund	SB 5501		01	(28,537)			(4.)				
DEPT OF ADMINISTRATIVE SERVICES	Other operating expenses	HB 5002		01-01	(9,368)		-	-				
DEPT OF ADMINISTRATIVE SERVICES	Other operating expenses	HB 5002		02-02		(5,791,333)		-				
DEPT OF ADMINISTRATIVE SERVICES	Operating expenses of the State Data Center	HB 5002		02-01	-	(1,649,135)		4				
DEPT OF ADMINISTRATIVE SERVICES	Debt service and related costs	HB 5002		03	a.	4,10,00,000	(83)	-				
STATE TREASURER	Administrative expenses of State Treasury operations	SB 5550		01-01		(838,810)	1					
STATE TREASURER	Administrative expenses of the Oregon 529 College Savings Network	SB 5550		01-03		(31,610)		5'				
OREGON RACING COMMISSION	Other funds	HB 5044	117	01		(172,814)						
PUBLIC EMPLOYEES RETIREMENT SYSTEM	Administrative and operating expenses	SB 5539	75	01-01	4.0	(2,113,017)	-	-				
SECRETARY OF STATE	Executive Office, BSD, ISD, HRD	SB 5541		01-01	(57,864)			-				
SECRETARY OF STATE	Elections Division	SB 5541		01-02	(234,655)	100						
SECRETARY OF STATE	Archives Division	SB 5541		01-03	(82,324)		14	1,00				
SECRETARY OF STATE	Executive Office, BSD, ISD, HRD	SB 5541		02-01		(274,208)		-				
SECRETARY OF STATE	Audits Division	SB 5541		02-03	-	(448,466)	/-	50				
SECRETARY OF STATE	Archives Division	SB 5541		02-04	-	(27,463)		-				
SECRETARY OF STATE	Corporation Division	SB 5541		02-05		(161,824)		2.				
SECRETARY OF STATE	Help America Vote Act	SB 5541		03	1.0		- 4	(34,777				
OREGON LIQUOR CONTROL COMMISSION	Administrative expenses	HB 5027		01-01		(1,537,101)		74-16				
DEPT OF REVENUE	General Fund	SB 5540		01	(6,857,016)		- 12	-				
DEPT OF REVENUE	Other funds	SB 5540		.04		(1,246,963)		- 2				
EMPLOYMENT RELATIONS BOARD	General Fund	HB 5011		01	(55,932)	11141414		- 2				
EMPLOYMENT RELATIONS BOARD	Other funds	HB 5011		03	(35,655)	(49,462)						
OFFICE OF THE GOVERNOR	General Fund	SB 5524		01	(37,777)	(10,102)						
OFFICE OF THE GOVERNOR	Other funds	SB 5524		04	10.11.17	(44,683)	5.0	- 5				
OFFICE OF THE GOVERNOR	Lottery funds	SB 5524		03		(44,000)	(7,054)					
OREGON GOVERNMENT ETHICS COMMISSION	General Fund	SB 5523		01	(30,259)		11,004)					
OREGON GOVERNMENT ETHICS COMMISSION	Other funds	SB 5523		02	(00,200)	(64,919)	1.0	31				
STATE LIBRARY	General Fund	HB 5026		01	(60,215)	(04,510)						
STATE LIBRARY	Other funds - Assessments	HB 5026		03	(00,210)	(165,322)		-				
STATE LIBRARY	Other funds - Non-Assessment	HB 5026		02	1.0	(2,555)						
STATE LIBRARY	Federal funds	HB 5026		04		(2,000)	-	/42 621				
STATE CIBRART	receiai fulfus	NB 5026		04	-			(43,631				
CONSUMER AND BUSINESS SERVICES												
OREGON BOARD OF ACCOUNTANCY	Other funds	HB 5001	86	01	-	(64,582)						
STATE BOARD OF TAX PRACTITIONERS	Other funds	SB 5546	159	01	-	(63,939)		-				
CONSTRUCTION CONTRACTORS BOARD	Other funds	SB 5512		01	-2	(614,844)	7.8	0.1				
OREGON BD OF LICENSED PROFESSIONAL COUNSELORS AND THERAPISTS	Other funds	SB 5515	154	01	-	(49,051)	~	-				
STATE BD OF PSYCHOLOGISTS EXAMINERS	Other funds	SB 5538	158	01	4	(44,991)		-				
STATE BD OF CHIROPRACTIC EXAMINERS	Other funds	SB 5507	151	01	14.0	(69,777)		81				
STATE BD OF CLINICAL SOCIAL WORKERS	Other funds	SB 5508	152	01	3-11	(51,476)		5				
OREGON BOARD OF DENTISTRY	Other funds	SB 5516	155	01	-	(81,429)		¥)				
HEALTH RELATED LICENSING BRDS	Board of Examiners of Licensed Dietitians	SB 5527		01	2	(5,263)	9-0					
HEALTH RELATED LICENSING BRDS	State Mortuary and Cemetary Board	SB 5527		02		(52,778)						
HEALTH RELATED LICENSING BRDS	Board of Naturopathic Examiners	SB 5527		03	-	(34,463)		9				
HEALTH RELATED LICENSING BRDS	Occupational Therapy Licensing Board	SB 5527		04	-	(23,578)	-	-				
HEALTH RELATED LICENSING BRDS	Board of Radiologic Technology	SB 5527		05	-	(43,977)		40				

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Public Employees Retirement System

Agency Summary

Agency Summary

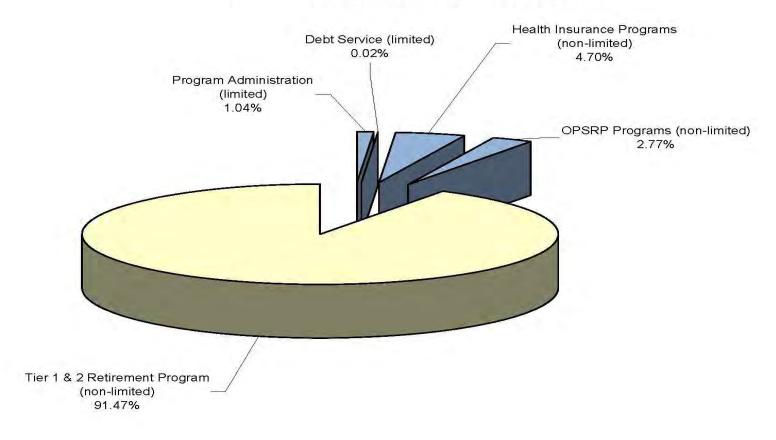
The Public Employees Retirement System (PERS) provides a full range of retirement services to more than 880 public employers and their employees throughout the state of Oregon. These services are provided to all state agencies, universities, and community colleges; all public school districts; and almost all cities, counties, and other local government units. The agency administers the Tier One and Tier Two Retirement programs, Judge Member Retirement Program, Oregon Public Service Retirement Plan Pension Program, Individual Account Program, Oregon Savings Growth Plan (a deferred compensation program), Public Employee Benefit Equalization Fund, Social Security Administration Program, and Retiree Health Insurance Program.

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Budget Summary Graphics

PERS Expenditures by Activity

Expenditures by Activity Agency Summary 2011-13 Legislatively Adopted Budget



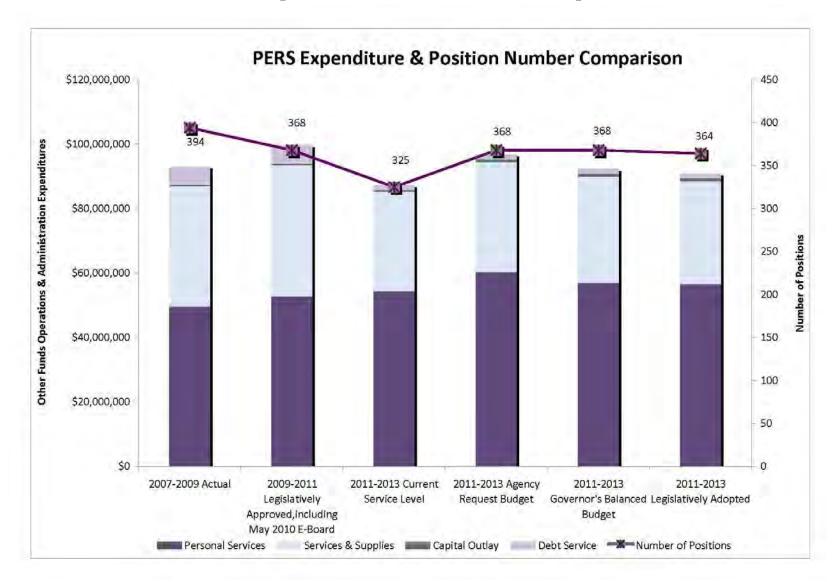
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PERS Expenditure and Position Number Comparison



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The following table shows the agency's budget as a percentage of the historical and projected *PERS Fund balance over the time periods shown (also known as a "basis point" comparison):

PERS Budget / PERF Comparison

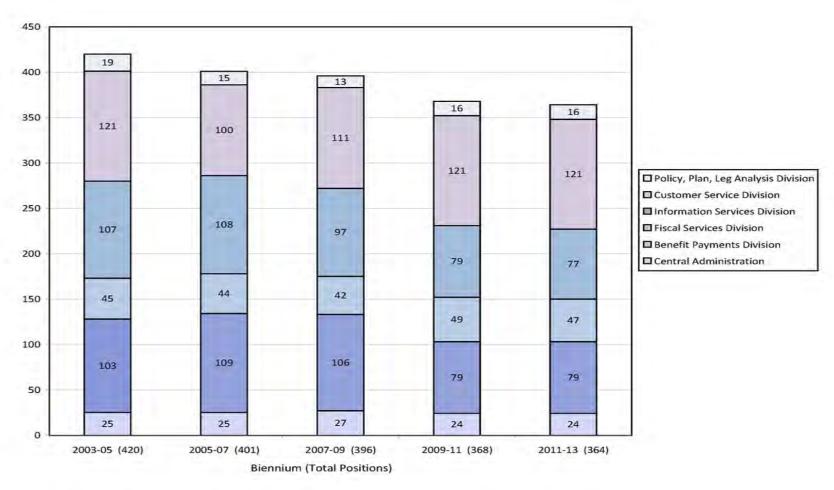
		egislatively roved Limited	Fiscal Year Ended				
Biennium		Budget	June 30	1	Limited Budget	PERF Balance	Percent
2003-2005	\$	87,915,406	2004	\$	43,957,703	\$ 46,031,766,920	0.0955%
			2005	\$	43,957,703	\$ 50,613,623,493	0.0868%
2005-2007	\$	81,703,709	2006	\$	40,851,855	\$ 56,554,878,450	0.0722%
			2007	\$	40,851,854	\$ 66,009,334,073	0.0619%
2007-2009	\$	86,960,346	2008	\$	43,480,173	\$ 61,409,698,133	0.0708%
			2009	\$	43,480,173	\$ 46,043,394,714	0.0944%
2009-2011	\$	84,685,027	2010	\$	42,342,514	\$ 51,747,943,735	0.0818%
			2011*	\$	42,342,513	\$ 53,832,250,000	0.0787%
2011-2013	\$	79,429,420	2012*	\$	39,714,710	\$ 56,439,410,000	0.0704%
2011 2013	, , , , , , , , , , , , , , , , , , ,	(LAB)	2012*	\$	39,714,710	\$ 59,123,660,000	0.0672%

The agency's 2011-13 Legislatively Adopted Budget (LAB) represents a decrease in the agency's Operations Limited Budget and Percent of PERS fund (PERF) balance.

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Similarly, the following graph shows the agency's staffing levels by division over previous biennia. As detailed, total staffing peaked in the 2003-05 biennium at 420 positions and has been declining since then. The Legislatively Adopted Budget (LAB) for 2011-13 reduces four positions approved through the agency's current 2009-11 Legislatively Approved Budget.

Divisional Position Totals by Biennium



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Budget Page 39

Mission Statement and Statutory Authority

We are a well-respected organization that serves our members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

These guiding principles support the PERS mission:

- 1. **Trustworthy**: We build trust internally and with all stakeholders.
- 2. **Transparent**: Our work is transparent, direct, and open (recognizing timing around litigation and personnel issues).
- 3. **Member-focused**: We care about our members. We assure members receive their legitimate benefits. We seek to understand and meet member needs.
- 4. **Inclusive**: We uphold our stakeholders' right to provide input into decisions that affect them.
- 5. **Objective**: We administer the law objectively, not subject to political pressure or improper influence.
- 6. **Straightforward**: We strive for simplicity. We aim to make our benefits and services easy to understand, straightforward to administer, and efficient to implement.
- 7. **Accountable:** We do what we say we'll do. We make and keep commitments.
- 8. **Data-protective**: We maintain and improve the integrity of data through our processes, business rules, decision making, and data fixes.
- 9. **Aligned**: We're focused on our objectives. We keep strategy and resources aligned and deliver results, even as priorities change.
- 10. Clear: Our communications are clear, consistent, concise and meet stakeholder needs.
- 11. **Courageous**: We're willing to make hard decisions in order to implement our strategy and to deliver according to the charter of the organization.
- 12. **Competitive**: We understand the financial implications of all our decisions and aim to operate competitively.
- 13. Careful: We anticipate and manage risks to support financial stability for members, employers, and taxpayers.

The Public Employees Retirement System (PERS) was created by the 1945 Oregon Legislature and commenced operation July 1, 1946. Statutory references for the agency are:

- Tier One and Tier Two Member Retirement Programs
 - o ORS 237.950 to 237.980, 238.005 to 238.480, and 238.600 to 238.750
- Retiree Health Insurance Program
 - o ORS 238.410 to 238.420
- Judge Member Retirement Program
 - o ORS 238.500 to 238.585
- Oregon Public Service Retirement Plan (OPSRP) Pension Program
 - o ORS 238A.005 to 238A.475
- Individual Account Program (IAP)
 - o ORS 238A.300 to 238A.475
- Deferred Compensation Program
 - o ORS 243.401 to 243.507
- Public Employee Benefit Equalization Fund
 - o ORS 238.485 to 238.492
- Social Security Administration Program
 - o ORS 237.410 to 237.515

Oregon Administrative Rules (Chapter 459) govern the implementation of PERS' statutory responsibilities.

_Agency Request

Agency Strategic Plans

Long-Term Plan

PERS' 2011-15 Strategic Outcomes, Strategies, and Key Indicators:

	Strategies	Key Indicators
1. Produce timely and accurate benefit payments	 Coordinate benefit payments for all PERS programs 	• System calculations are automated within design expectations
	 Automate remaining functionality not currently contained in payment system of record, unless very low volume or one offs Pay estimated benefits, as needed, to minimize cash flow disruptions for newly retired members Continue to strengthen quality assurance, benefit payment review, and verification processes Improve working relationships with employers to facilitate quality and timeliness of data reporting Work with employers to improve separation from employment process Implement data quality life-cycle process to expose, verify, and clean data Strengthen employer responsibility for tracking and reporting accurate data Pursue continual process improvement 	 80 percent of final benefits are paid within 45 days of effective retirement date No more than 1 percent of retiring members challenge Notice of Entitlement data Audits confirm final monthly benefit calculations are accurate within ± \$5.00

_Agency Request

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Outcome	Strategies	Key Indicators	
2. Deliver high-quality customer service	Use agencywide approach to deliver customer service	Accurate benefit estimates produced within 30 days of request	
	 Provide members the ability to view and update account information via online member services Enhance the retirement/withdrawal application intake process to include tracking and quality review of applications Promote PERS Health Insurance and the Oregon Savings Growth Plan in all PERS education presentations Use customer service satisfaction surveys to better understand service expectations and deliver value to customers Strengthen communication and partnership with employers and member stakeholder groups to enhance customer service Continuously promote, evaluate, and maintain the Retirement Application Assistance Session program 	 Members can create benefit estimates via online member services Telephone calls, emails, and correspondence answered within defined performance standards Customer satisfaction surveys show 80 percent or more of members and employers rate their satisfaction with agency services as "good" or "excellent" PERS staff can determine current status of any member inquiry 	

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Outcome	Strategies	Key Indicators
3. Agency organized to optimize effectiveness and efficiency	 For clarity of mission and clear ownership of processes, better organize and focus on three core business operational functions: DATA [collect data from employer] ELIGIBILITY [determine if members are eligible for requested benefit, maintain legacy data] BENEFITS [pays benefits to members] Develop business-driven workflows with business process owners for all major functions Utilize project management staff and quality assurance staff as agencywide resources Establish agencywide quality assurance process Develop call center into agencywide information and communication resource with access to all member information and fully use the call center capabilities and technologies 	 Three core business operational functions providing clear ownership of data, eligibility, and benefit calculations Valid, accurate, and complete data is available in timely manner Workflows are supporting major functions and continuous process improvement Quality assurance standards established for major business processes All major business assisted by project management office New business activities and capabilities are integrated continuously, rapidly, and cost effectively

_Agency Request

Outcome	Strategies	Key Indicators
4. Business processes are efficient and cost effective	Optimize and refine the technology leverage enhanced by the functionality provided with the new ORION system	ORION achieves full functionality and provides improved efficiency and accuracy
	Simplify business processes to reduce or eliminate redundant requirements on forms and maximize efficiencies proved	Continued reductions in prior year adjustments beyond the annuals closing period
	 by automated workflows Create the right mix of process standardization and flexibility to 	Establish and meet predictable statistical parameters around workflow activity
	accommodate change from many sources, and create value through that change	More transactions being processed per FTE
	• Speed the posting of funds and reduce processing costs	Maintain the trend of lowering the number of staff to members ratio
	 Continually re-examine and report progress and successes Effectively use internal audits to audit, 	• 99 percent of final benefit calculations are accurate and 80 percent of final benefit payments commence within 45
	test, and improve agency processes	days of the member's effective retirement date
		Audits confirm improving agency efficiency and cost effectiveness

_Agency Request

Outcome	Strategies	Key Indicators
5. Agency staff has the competencies to support strategic outcomes	 Develop organizational bench strength through staff development and succession planning Assess organizational needs and capabilities – hire and train to fill capability gaps Use performance management system to evaluate performance and create development plans and career paths for employees Implement a unified staff training and development strategy that addresses agencywide as well as division-specific needs Equip and train agency workforce to serve a diverse membership Ensure recruitment strategies attract and retain key talent Communicate and engage employees in PERS' strategic outcomes Use a collaborative leadership model and shared vision to manage change through agency staff Partner with the union to identify competencies and areas of improvement 	 Agency does not suffer from "key person" syndrome Staff can obtain core training through agency resources Outside training opportunities are identified and used when cost effective No more than 5 percent of new hires removed from trial service annually Agency workforce fully serves a diverse membership Labor/Management Committee recommends areas for competency development Annual turn-over rate for agency is below 10 percent Staff see how they contribute to the agency's mission and help make change happen on a day-to-day basis

_Agency Request

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X Legislatively Adopted

Outcome	Strategies	Key Indicators
6. Provide a secured information environment	• Implement enterprise risk management program	95 percent of staff are up-to-date on security policy training
	• Strengthen and maintain information security initiatives	Periodic assessments of PERS' compliance with related legal requirements and effectiveness of
	 Ensure all staff and contractors are aware of and follow data security policies, 	internal controls are performed
	processes, and procedures	No significant information security- related findings on annual Secretary
	Maintain robust internal audit function	of State audit
	 Regularly monitor for compliance with related information security laws and regulations, statewide standards, and effectiveness of internal controls 	• Internal/external audits reveal no significant information security breaches
	 Develop and implement appropriate information security measures to track the effectiveness of the information security program 	• Information security metrics show continual improvement or sustained acceptable levels

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Outcome	Strategies	Key Indicators	
7. Agency communications are clear, concise, and accurate	 Maintain agency website to ensure accessibility and usability Have all communication materials reviewed internally for consistency, readability, and design—remove jargon Improve key forms, such as the Benefits Estimate form, and provide explanations to ensure understanding by the recipient Continuously train staff to provide consistent answers to member and employer inquiries Develop communication strategies and informational materials for members, retirees, employers, and stakeholders related to significant PERS events Communicate to staff and stakeholders before trigger events and mass communications Involve stakeholder groups in delivery of information to members and employers Survey members and employers on the effectiveness of the website, forms, and communication materials 	 Requests for clarification of information already provided by PERS decrease PERS' websites are easy to navigate and information easy to read and understand Members receive the same answer from all agency sources Staff provided with consistent, accurate, complete, and current information to respond to member and employer inquires Customer satisfaction indicators continue to improve Communication materials are continually refined to respond to customer needs and feedback 	

_Agency Request

2011-13 Short-Term Plan

Agency Programs

The program operations of PERS have a significant impact on Oregon's economy. PERS provides retirement services to roughly 10 percent of Oregon's population, and the agency distributes approximately \$2.5 billion in benefits annually to Oregonians who served in the public sector and their beneficiaries. The specific programs administered by PERS are described below:

Tier One and Tier Two Programs

The Tier One/Tier Two programs are statutorily created programs, the administration of which is funded with Other Fund revenues that provide retirement, death, and disability benefits to approximately 150,000 non-retired members and approximately 111,000 retired members and beneficiaries. Active Tier One/Tier Two membership will decline over time as the program is now closed to new members. However, due to the aging demographics of the Tier One/Tier Two membership, agency retirement workloads will increase dramatically over the next 10 to 15 years.

The Tier One/Tier Two Programs services include:

- Maintaining demographic and employment data throughout a member's career that will form the basis for benefit eligibility and calculations, tracking account balances and earnings crediting for member contributions to the regular and variable annuity accounts, and generating annual member account statements.
- Providing information to members regarding retirement, disability, and death benefits; providing benefit estimates and explaining plan options for members and beneficiaries. PERS projects that between 12,000 and 16,000 members will retire during the next biennium.
- Calculating and paying withdrawal, retirement, death, disability, and excess benefits.

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Retiree Health Insurance Programs

PERS serves as a group sponsor, providing health insurance services to approximately 53,000 retired members and dependents. PERS designs benefits, devises specifications, analyzes carrier responses, and awards contracts based on care quality and cost containment. PERS uses a third-party administrator to provide these services directly to members. The PERS Health Insurance Program is comprised of the following three state-mandated activities:

Retirement Health Insurance Account (RHIA)

This program provides a \$60 per month subsidy to offset the cost of insurance premiums in PERS-sponsored health insurance plans for eligible retirees enrolled in Medicare Parts A and B. All PERS employers fund this subsidy through contributions. Approximately 40,000 retirees receive this subsidy, for which PERS issues approximately \$28.5 million in premium subsidies annually.

Retiree Health Insurance Premium Account (RHIPA)

This program subsidizes the cost of insurance premiums in PERS-sponsored health insurance plans for those who retired directly from state of Oregon employment but are not yet Medicare eligible and are not enrolled in the state employee health insurance retiree plans sponsored by Public Employees Retirement Board. The subsidy, which is funded by the state of Oregon through its contribution rate, is based on the number of years the retired member was employed in state service. PERS issues approximately \$2.5 million in premium subsidies annually to about 850 retirees.

Standard Retiree Health Insurance Account (SRHIA)

SRHIA covers all administrative services related to the PERS Health Insurance Program that are not specific to RHIA and RHIPA. This program encompasses such health insurance-related administrative activities as premium transfers of approximately \$120 million per year, third-party administrative agreements, and consultant services. Member fees and earnings on dollars held by SRHIA fund this activity.

Judge Member Retirement Program

PERS administers a separate retirement program for all judges of the Oregon Circuit Courts, Court of Appeals, and Supreme Court. This formula-based benefit has a different contribution and payment structure than the Tier One/Tier Two Programs. All judges, as employees of the state of Oregon, have 7 percent of their salary contributed to an account to fund a benefit payable for the judge's life starting no earlier than age 60. The benefit is capped at 75 percent of the judge's final average salary.

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Benefit Equalization Fund (BEF)

The legislature created the Benefit Equalization Fund (BEF) in 1997 to allow a full payment of PERS retirement benefits to recipients whose benefits would otherwise be capped by Internal Revenue Code (IRC) Section 415, which limits contributions and benefits in a tax-qualified plan. The BEF pays the amount of PERS benefits earned by these few members (approximately 120 each year) over and above the IRS limits. The BEF began paying members affected by IRC 415 in 1998 and issues benefits of approximately \$1.4 million per year. Benefit changes for new retirees related to PERS reforms, combined with periodic adjustments to the IRC 415 cap, will slow the growth of and eventually shrink the BEF. Fees are assessed to employers with members paid from the BEF to fund those benefits.

Social Security Administration (SSA)

PERS has the statutorily mandated responsibility to administer federal Social Security Administration (SSA) programs to over 1,000 Oregon public employers. The scope of that responsibility involves facilitating employer education, assisting with SSA coverage referendums, and other ancillary duties. Annual fees assessed to participating employers fund the SSA service.

Deferred Compensation Program

The Deferred Compensation Program administered by PERS provides the opportunity for public employees to voluntarily save additional funds to supplement their retirement benefits. This program is also known as the Oregon Savings Growth Plan (OSGP) and is available to all state employees and those school districts and local government employers that choose to offer the program.

This program benefits participants by providing an incentive for saving additional funds to be used at retirement while reducing current taxable income. It presently serves approximately 23,000 current and former state, school district, and local government employees. Plan assets were valued at approximately \$985 million as of June 2010.

A third-party administrator provides OSGP record keeping and investment account services. Investment alternatives are selected with assistance of Oregon State Treasury staff with oversight from the Oregon Investment Council (OIC). Agency staff manage the third-party administrator's contracts, provide plan enrollment and educational support, monitor participant satisfaction, and assist participants with issues irresolvable by the third-party administrator. Member contributions and related earnings fund OSGP's administration.

In 1997, the Legislative Assembly authorized PERS to extend deferred compensation services to local government employees through its third-party agreement. PERS responsibilities are to coordinate local government applications and to provide information about the program to local public employers. Once the local employer signs onto the program, they work directly with PERS' third-party administrator and the Oregon State Treasury.

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Oregon Public Service Retirement Plan (OPSRP)

The Oregon Public Service Retirement Plan (OPSRP) authorized by the 2003 Legislature (codified as ORS Chapter 238A) and financed with Other Funds, provides both individual account-based and pension benefit programs. Employees hired by PERS-participating employers in qualifying positions on or after August 29, 2003, participate in the OPSRP Pension Program. As of December 31, 2009, the OPSRP Pension Program had approximately 68,000 members. All Tier One, Tier Two, and OPSRP members who made contributions after January 1, 2004, also participate in the OPSRP Individual Account Program (IAP), with 214,465 active accounts as of June 30, 2009.

OPSRP Individual Account Program

The Individual Account Program (IAP) requires all active PERS members in qualifying positions to contribute 6 percent of their salary into a supplemental retirement savings account invested as part of the Oregon Public Employees Retirement Fund (OPERF) regular account under the oversight of the Oregon Investment Council (OIC). The IAP became effective January 1, 2004. Under the 2003 PERS Reform, employee contributions from Tier One/Tier Two members were also directed into this separate IAP effective January 1, 2004.

At retirement, members can choose to receive their IAP account balance in a lump-sum payment or in equal installments over a 5-, 10-, 15-, or 20-year period or over the member's anticipated life span. A third-party administrator provides record keeping services. Member contributions and earnings on those contributions fund the administrative costs related to the IAP. Under the IAP, there is no guarantee of a particular investment return or retirement amount. Members make contributions that are invested and subject to market fluctuation. Employers may or may not also make contributions. When a member retires, he or she receives the accumulated contributions and any earnings or losses that accrue. Approximately \$49.5 million in IAP benefit payments were issued during FY 2009.

OPSRP Pension Program

The OPSRP Pension Program is solely funded by employer contributions and associated earnings. Employees who started work with a participating public employer in a qualifying position on or after August 29, 2003, participate in the OPSRP Pension Program. An employee becomes fully vested into the program upon working five consecutive years in a qualifying position. Members' retirement benefits are based on their final average salary, length of service, and type of service (general vs. police/fire).

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Debt Service

PERS Headquarters Building

In the mid-1990s, PERS recognized that the former headquarters location in Portland no longer served the long-term needs of the agency. As a result, PERS, in cooperation with DAS State Facilities, built a headquarters building in Tigard in 1997 with land and construction costs financed through the issuance of a Certificate of Participation (COP). Although PERS has significant resources available to fund such projects, the capital markets were used due to interest costs being less than the potential investment opportunity costs related to alternative financing methods. The COP balance will be \$2.51 million as of May 2013. Investment earnings on the PERS fund will be used to repay the remaining COP balance in full by May 2017.

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Environmental Factors

The primary environmental factors affecting PERS can be summarized in three specific issue areas:

- Increases to the agency workload from an aging member population.
- Complex and evolving service delivery requirements caused by retirement program changes.
- Program administration complexities resulting from systemic plan dynamics like serial plan changes, eligibility screens, litigation, and niche-plan customization.

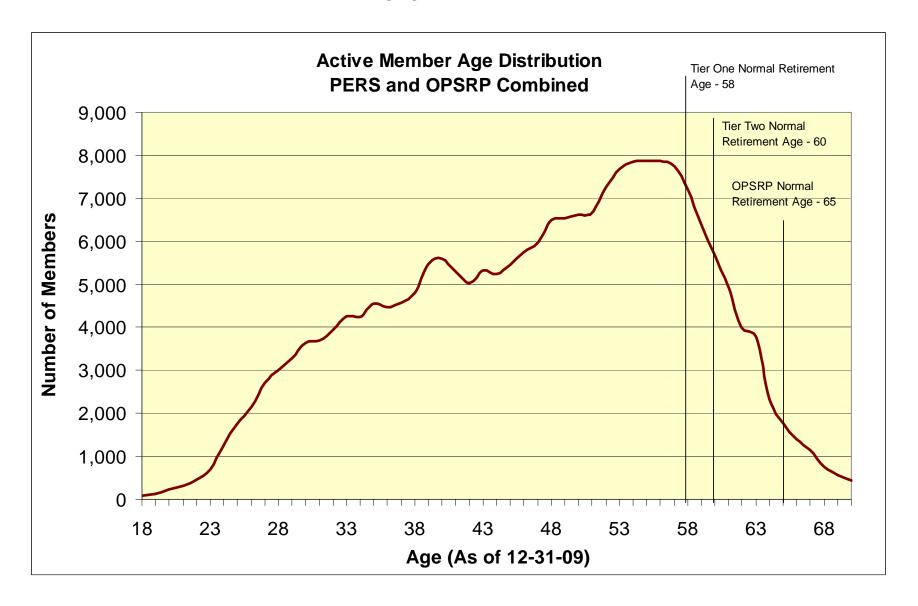
These combined factors present unique challenges PERS continues to address by stabilizing and improving operations, resolving accumulated workloads, and permanently implementing changes resulting from legislation and other plan amendments.

Aging of PERS Membership and Participants

Membership and participant demographics indicate the demand for PERS services will continue to increase. PERS is funded at the Current Service Level (CSL) to process a baseline of 6,000 retirements per year. The demographic trend of increasing retirees is expected to continue before leveling out at approximately 9,000 retirements per year. In 2003, retirements spiked to over 12,000 due to benefit changes brought on by the 2003 reforms. As of June 30, 2010, approximately 67,000 members (about 33 percent of all active and inactive members) were eligible for immediate retirement.

Member retirements typically impact other activities and services. As a member approaches retirement, requests for estimates and retirement information increase significantly. The retirement process itself triggers significant data compilation and verification to support the benefit calculation and resulting notice of entitlement. Data is also needed to resolve any subsequent appeals or contests of benefits. In addition, many retiring members choose to participate in PERS' Health Insurance Program. The newly hired replacement employee must then be established on PERS' database under Oregon Public Service Retirement Plan (OPSRP), where management of their service data and Individual Account Program (IAP) begins. All these activities are volume driven and compose a major part of PERS' services and related operational demands. Finally, the continually growing number of living retired members represents an ever increasing workload for PERS in terms of the pension roll, cost-of-living adjustments (COLAs), mailing address and bank account changes, and tax withholding and reporting.

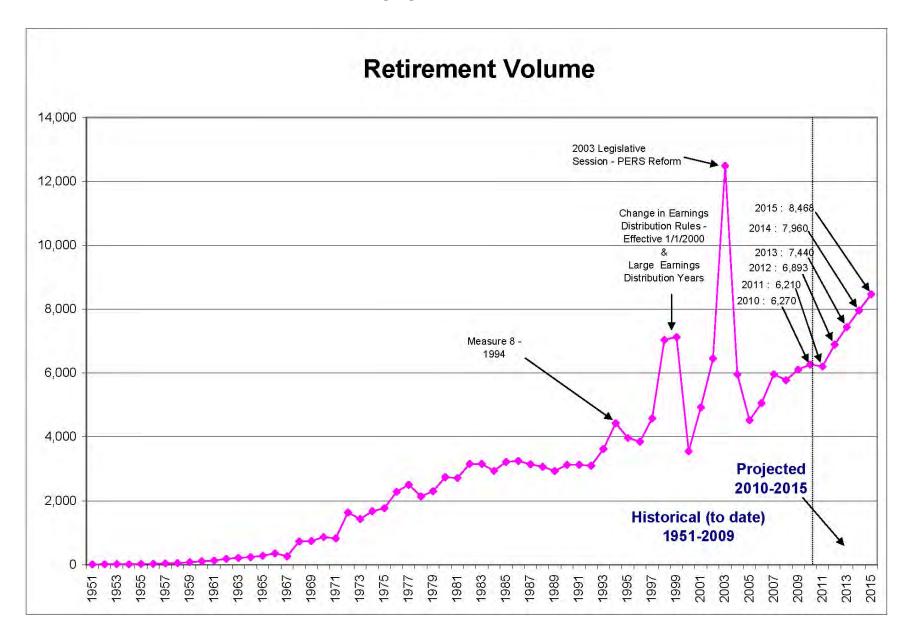
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Complex and Evolving Service Delivery Requirements

PERS statutes have evolved over the past 60 years and now encompass more than 100 pages. The context, terms, and relationships between statutes have become more intertwined. In 2003, the legislature made broad, sweeping changes to the current PERS retirement system by adding the new OPSRP pension and IAP programs. The sum of the changes mandated in 2003 had a major effect on PERS programs and benefit structures and created multiple special projects. PERS found both its administration and infrastructure inadequate to meet the reasonable expectations of stakeholders. The intricacy and volume of changes to PERS' statutes also led to serial litigation from both employers and members, continued acceleration in the number of contested cases, and delays in providing even the most basic services to PERS members. The 2005 legislative session brought minor changes and refinements, but the 2007 legislative session brought both significant challenges and opportunities for improved services as some elements of the PERS reforms were modified and further refined. In the 2009 and 2010 sessions, changes continued as one bill created an entirely new process (allowing members to request a retirement data verification) and another required fundamental changes to an existing process (allowing purchases using pre-tax funds).

Federal law and regulation changes, along with court decisions, continue to reshape and refine the agency's ground rules, requiring increased flexibility and adaptability from PERS at the administrative level and throughout its business processes and systems.

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Program Administration Complexities

With its legislatively approved staffing and budget resources, PERS provides a variety of retirement services to 321,000 members (Tier One, Tier Two, and OPSRP), their beneficiaries, and more than 880 public employers. The agency augments staff-provided services through the use of various information technology platforms and uses third-party administrators for Retiree Health Insurance, the Individual Account and Deferred Compensation Programs. The agency is completing an upgrade to its technology system, but that system's useful life and scope is greatly challenged by the frequent revisions to the Tier One/Tier Two, OPSRP Pension Program, and IAP.

When the 2011-13 biennium arrives, the agency will be working on a new retirement system administration platform and tool set—the Oregon Retirement Information On-line Network (ORION). This new system will have been expanded to support the in-house processing of data and transactions in the PERS Plan to the extent that any such system can address a plan as complex and dynamic as PERS is challenged to administer. While ORION will be more comprehensive, efficient, reliable, and flexible than the agency's legacy system (the Retirement Information Management System, or RIMS), no technology solution can address the permutations, complications, and serial plan amendments over any given member's long-term employment history. The typical member who retires in the 2011-13 biennium will have a benefit calculated based on data reported on paper, fax, and electronically stored on disks and microfilm spanning three or more computer systems. Commonly, about 20 percent of those members will have eligibility, service credit, salary, or job class issues that need to be resolved before the benefit can be finalized. Once resolved, those data elements must then be applied across an evolving plan structure that may make the consequence of any one of them dependent upon the time in which the element started, stopped, or spanned, because of changes in the plan by legislation, court decisions, or other plan amendments.

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Agency Initiatives

Background - 2009-11 Budget

PERS' Legislatively Adopted Budget for the current biennium was \$80.1 million with 364 positions. This included a base budget of \$59.4 million with 298 positions, supplemented by Policy Option Packages (POPs) that totaled \$20.7 million with 66 positions, of which 35 were limited duration and 31 were permanent. Those Policy Option Packages (POPs) were:

- 1. <u>Business Process Owners.</u> Five limited-duration positions to continue serving as Business Process Owners (BPO) Team, coordinating the execution and completion of the RIMS Conversion Project (RCP); refining core business operations; and implementing and monitoring process improvements across the agency.
- 2. <u>Maintenance and Enhancement of Current Service Levels</u>. Twenty-one permanent positions and 23 limited-duration positions to continue to support current service level needs across the agency, including program services for the Individual Account Program (IAP), centralized intake for retirement documents, ongoing and increasing workload in retirement benefit calculations, and improved timeliness for eligibility determinations.
- 3. <u>Infrastructure Maintenance and Enhancement</u>. Three limited-duration positions to continue addressing document imaging and mailroom and supplies workloads. This Policy Option Package (POP) also included limitation for leased office facilities and maintenance and service charges for leased software and periodic hardware replacement.
- 4. <u>Enterprise Applications</u>. Four limited-duration positions to support data quality/integrity workload needs and enterprise test and tools development. This Policy Option Package (POP) also included limitation for the RIMS Conversion Project (RCP) and contractor support to screen and prepare data for conversion to the new retirement administration system.
- 5. Standards, Training, and Certification. Funding limitation to contract for auditing and fiscal reporting services and software.
- 6. <u>Data Transition and Standard Tool Development</u>. Ten permanent positions to address the agency's challenges in bridging data from the current legacy system to other off-line applications developed to support the new retirement administration system; and develop operational reports to assist in managing data and accounts to incept, calculate, and process benefits and payments.
- 7. <u>Legal Services</u>. Increased funding limitation for legal services related to PERS Board fiduciary counsel and agency's ongoing need for outside litigation and federal tax counsel.
- 8. <u>Budget Reconciliation Adjustments (HB 5054)</u>. Other Funds reductions of \$2,113,017 to the expenditure of appropriated funds. These reductions included removing salary step increases built into the Governor's Recommended Budget (GRB), a decrease in the Department of Justice's hourly rate, and reductions in the Department of Administrative Services (DAS) assessments and charges.

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The Legislatively Adopted Budget was increased from \$80.1 million with 362 positions to \$83.2 million with 368 positions by two subsequent budget actions:

- 1. February 2010 Special Session. The legislature's override of the governor's veto of SB 897 also included the budget authority in that bill, which increased PERS' budget limitation by \$500,000.
- 2. May 2010 Emergency Board. The legislature's Emergency Board approved an increase in PERS' budget limitation of \$2.6 million and added six positions (two permanent, and four limited duration) for implementing SB 399 and SB 897.

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2009-11 Progress Report

With the combined resources of the agency's base budget and POPs, PERS has made significant progress on the objectives set forth in the Six-Year Strategic Outlook and the Key Performance Measures, as well as in the area of business process improvements. Indicators of that progress are discussed below.

Timely and Accurate Payment of PERS Benefits. The Key Performance Measure is to provide 80 percent of initial retirement payments within 45 days of the member's effective retirement date. PERS has made progress toward this measure, attaining a 59 percent rate for the six-month period of January through June 2010. This upward trend from the 2009 calendar year percentage of 23 percent is attributable to process improvements and focused prioritization. The 2009 rate was also reduced as a result of allocating staff resources to the RIMS Conversion Project to test new system functionality, write procedures, and train staff on new tools and processes. The payoff has been the 2010 resulting improvement as new processes and system functionality have improved service delivery on this measure after successfully working through a deployment and transition period. Eligibility determinations have also been streamlined and moved further up the timeline. PERS also made a process improvement by centralizing the processing of all incoming documents, and better utilizing new automation and workflow tools, which has improved the tracking of applications, separations, and information requests. In addition, PERS has established quality assurance procedures to increase accuracy.

<u>High-Quality Customer Service</u>. PERS' Key Performance Measure is to achieve a customer satisfaction rating of "good" or "excellent" from 80 percent of members and employers. The percentage of members rating our service either "good" or "excellent" increased to 94 percent in 2009 from 83 percent in 2007; employers' ratings went to 78 percent from 58 percent. Adding Retirement Application Assistance Sessions to review retirement applications has reduced the rejection rate to approximately 1 percent compared to a 10 percent rejection rate for applications not reviewed in those sessions. Response times on email and letter inquiries have been reduced to only a few days instead of weeks. Average wait time for the member's phone calls to our Customer Service Center has decreased from 276 seconds in 2007 to 140 seconds in 2009.

Optimize Effectiveness and Efficiency. PERS strives to deliver high-quality, cost-effective service to members and employers. The successful completion of the *Strunk/Eugene* project and the RIMS Conversion Project will help to stabilize PERS' annual operating expenditures. PERS' member to staff ratio increased to 928:1 in Fiscal Year 2010, up from 848:1 in 2009, continuing the trend of member to staff ratios exceeding the Performance Measure over the last three years. This trend shows PERS has been able to provide services to a greater number of members without significantly increasing its staffing levels. Within our current budget, efficiencies have allowed the agency to process more retirements (Tier One/Two, IAP, and OPSRP Pension'), increasing from 9,390 in 2007 to 10,999 in 2009; more withdrawals (from 7,824 in 2007 to 7,883 in 2009), and more member information requests via emails (from 95,108 in 2007 to 138,041 in 2009).

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Business Process Improvements. The most recent technology improvements implemented in connection with the RIMS Conversion Project continued to expand employer's Web functionality. With the deployment of functionality to the new platform, the Oregon Retirement Information On-line Network (ORION), employers have improved access and are submitting more reports and accomplishing more tasks via the Web interface instead of manually submitting paper documents. Updates to system validation rules continue to enhance the quality of the data submitted. ORION is providing a stronger connection between membership information and benefit payments, thus offering more automated checks and balances. Workflow requirements for cash processing provides greater control over refund processing. Once ORION is fully deployed in 2011, all payments will be generated and disbursed through that new system, offering improved audit controls and discontinuing the practice of paper check requests. Lastly, two final initiatives are creating positive expectations: 1) An update to our financial reporting software will move us from antiquated COBOL code to a new SQL environment. This update will allow more efficient data access, the ability to query fresher data, and to efficiently extract selected transactions. 2) A business case is under development to examine current banking processes and costs, study current banking trends and options, and contemplate greater efficiencies and reduced costs for cash management.

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2011-13 Strategy and Supporting Policy Option Packages (POPS)

The core objective of PERS' two-year business plan is to continue advancing and, where scheduled, complete on-going special projects to facilitate continued structural and operational changes, and to streamline processes within the agency to deliver more accurate and timely customer service to PERS members and employers.

The 2011-13 Agency Request Budget (ARB) and supporting Policy Options Packages (POPs) have been developed with the strategic goal of maintaining a more accurate essential business operations core. Previous budgets included POPs with limited-duration positions while the agency went through a transitional period to complete special projects and adjust to additional programs. As attention turns to the next biennium, several major factors went into defining agency resources needed to sustain current service levels and continue to progress toward achieving strategic objectives and key performance measures:

- Continuing to stabilize the agency's core business operations by requesting that limited-duration positions approved in 2009-11 and identified as essential for maintaining current service levels be approved as permanent positions in 2011-13.
- Maintaining and continuing process improvements implemented during 2009-11. Previous budgets were based on a "just in time" operational paradigm in key areas such as data preparation for eligibility determinations and benefit calculations. This service level is not adequate to accomplish the agency's Key Performance Measures and Strategic Objectives in the areas of timeliness, accuracy, or customer satisfaction or to implement the data verification provisions of SB 897. This budget proposal includes the resources to move that paradigm up in time to better meet these goals and related statutory requirements.
- Maintain no net increase in agency staffing levels above current biennium staffing. Current biennium staff levels include the six additional positions approved at the May 2010 Emergency Board's to begin implementation of SB 897.
- Holding the line by maintaining a 2011-13 operating budget limitation in line with the agency's 2009-11 budget limitation of \$83.2 million, despite significant increases in State Government Service Charges (\$690,000), Legislative Concept fiscal impacts (\$1,075,000), and the costs associated with funding salary adjustments (\$1.2 million).

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These objectives are supported by the following Policy Option Packages for the 2011-13 biennium:

Policy Option Package (POP) 131 Business Enterprise – Core Business Functions. Requests approximately \$5.1 million in funding for resources needed to continue progress on process improvements PERS initiated during 2009-11, and to maintain service levels achieved as a result of those process improvements.

Policy Option Package (POP) 132 Infrastructure Maintenance and Enhancement. Requests approximately \$2.9 million in funding for basic services and tools that enable agency staff to perform its duties effectively and efficiently. Those basic services and tools include office space and utilities infrastructure, maintenance and enhancement of enterprise systems, disaster recovery infrastructure improvements, production control, and ORION system development and support.

Policy Option Package (POP) 133 Position Reclass. Requests \$186,666 in funding for the reclassification of 20 positions within the Information Services Division (ISD) to align those positions with increasingly complex work duties required to maximize in-house agency support of Information Technology (IT) needs. Those duties include higher-level analysis, planning, and design required to develop and provide technical infrastructure; operational procedures and monitoring to improve system availability; expanded skill sets in enterprise architecture analysis, planning, and design; and improved processes for digitally processing agency data, information, forms, and reports.

Policy Option Package (POP) 134 Legislative Concept: PERS Housekeeping Bill. Requests \$475,600 in funding for system programming upgrades supporting proposed changes to OPSRP Pension program and IAP Employer account vesting provisions.

Policy Option Package (POP) 135 Legislative Concept: Repeal Guarantee of Inaccurate Benefits. Requests \$599,300 in funding for system programming upgrades to remove restrictions on benefit changes based on corrected information received by PERS that results in an adjustment to future benefits.

Policy Option Package (POP) 136 Legislative Concept: OPSRP Pension Withdrawal Restrictions. This is a "placeholder" policy option package for system programming upgrades relating to changes on the withdrawal options available to OPSRP Pension Program members. As submitted, this Legislative Concept would not have a fiscal impact.

Budget Form #107BF04c

Public Employees Retirement System Annual Performance Progress Report (APPR) for Fiscal Year 2010

Original Submission Date: August 16, 2010

Finalized Date: February 2, 2011

2009-11 KPM#	2009-11 Key Performance Measures (KPMs)	Page #
1	TIMELY RETIREMENT PAYMENTS: Percentage of initial service retirements paid within 45 days from retirement date	5
2	TOTAL BENEFIT ADMINSTRATION COSTS: Total benefit administration costs per member	7
3	MEMBER TO STAFF RATIO: Ratio of members to FTE staff	9
4	AVERAGE DOLLARS DEFERRED: Average monthly deferral per state employee deferred compensation participant	11
5	LEVEL OF PARTICIPATION: Percent of state employees participating in the deferred compensation program	13
6	CUSTOMER SERVICE- Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	15
7	TIMELY BENEFIT ESTIMATES: Percent of benefit estimates processed within 30 days	17
8	BOARD OF DIRECTORS BEST PRACTICES: Percent of total best practices criteria met by the PERS board	19

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NEW / DELETE	Proposed Key Performance Measure Changes for 2011-13 Biennium
	Title: ACCURATE BENEFIT CALCULATIONS: Percent of service retirement monthly benefits accurately calculated to within \$5 per month
NEW	Rationale: PERS' first priority is to deliver benefits to retired members in an accurate and timely manner. The timeliness component is measured and presented with KPM #1, but accuracy is not covered by any of the current set of KPMs. This new KPM would measure and present the accuracy component of PERS' benefit calculations.
DELETE	Rationale: PERS requests to delete this KPM. The Oregon Savings Growth Plan (OSGP) can be a vital component of a member's financial well-being, along with other retirement benefits and Social Security. So encouraging participation in this program through education and outreach to eligible employees remains a major focus of this program. But performance in this endeavor is already being appropriately measured with KPM #5 – Level of Participation. While the Average Dollars Deferred KPM does measure how much participants are saving, the data will begin to show a decline in conjunction with an expected increase in retirements of long-term employees.
	As this turnover of many long-term and higher-paid employees occurs, the resulting vacancies will be filled by younger, lower-paid employees. This will, in turn, drive down deferral averages, especially since many of the new participants will decide to defer on a wage percentage basis. This program's effectiveness in encouraging new hires to participate in the OSGP is best captured in the Level of Participation KPM #5. The information derived from the Average Dollars Deferred KPM will be less meaningful in performance management efforts.

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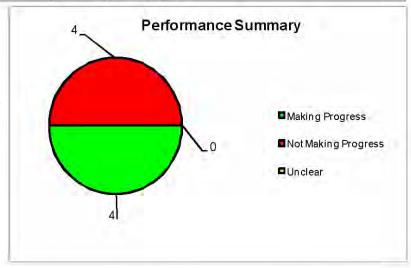
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Contact: Matthew Rickard, Budget Analyst	Phone: (503) 603-7576	
Alternate: Kyle Knoll, Budget Officer	Phone: (503) 603-7568	

1. SCOPE OF REPORT

The Public Employees Retirement System (PERS) provides a full range of retirement services to public employers and public employees throughout the state of Oregon. These services are provided to approximately 900 state and local government entities across the state. The agency administers the Tier One and Tier Two Retirement programs, the Judge's retirement program, the Oregon Public Service Retirement Plan (or OPSRP) Pension Program, the Individual Account Program (IAP), the Oregon Savings Growth Plan (a deferred compensation program), the Public Employee Benefit Equalization Fund (BEF), the Social Security Administration program, and the Retiree Health Insurance program. With the Debt Service program, PERS also administers the financing of projects that were funded by Certificates of Participation.



2. THE OREGON CONTEXT

The program operations of PERS have a significant impact on Oregon's economy. PERS administers a retirement plan that covers roughly 10 percent of Oregon's population, and the agency distributes about \$3 billion in benefits annually to Oregonians that served in the public sector. This substantial and widespread distribution of benefit payments (\$250 million each month) is a direct infusion into the Oregon economy.

The Tier One-Tier Two, Judge's, OPSRP, and IAP programs provide retirement services to approximately 218,000 non-retired members and 116,000 retired members and beneficiaries (including CY09 lump sum retirees and withdrawal recipients). The Retiree Health Insurance program serves as a group sponsor, providing health insurance services to more than 50,000 retirees and dependents. With approximately 10 percent of Oregonians directly participating in PERS programs (and many more who are family members and/or beneficiaries of those participants), the importance of delivering high-quality, cost-efficient services is evident.

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PUBLIC EMPLOYEES RETIREMENT SYSTEM

II. KEY MEASURE ANALYSIS

Agency Mission: We are a well-respected organization that serves our members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

3. PERFORMANCE SUMMARY

Four KPMs, Member to Staff Ratio (page 9), Total Benefit Administration Costs (page 7), Customer Service (page 15), and Board Best Practices (page 19) are making progress. Four KPMs, Timely Retirement Payments (page 5), Average Dollars Deferred (page 11), Level of Participation (page 13), and Timely Benefit Estimates (page 17) are not making progress for this period.

4. CHALLENGES

There are several key challenges facing the PERS retirement programs. An aging membership, including some 30% of PERS non-retired members who are eligible to retire, increases demands for near-retirement services including the call center, benefit estimates, group presentations, individual session, and the website. Likewise, the number of retired members and beneficiaries who receive regular, recurring contacts and benefit payments continues to grow. There is increased workload resulting from two additional retirement programs added with PERS reform. PERS now administers four major retirement programs, maintains at least two accounts for each member with a combined annual statement, calculates and pays at least two retirement benefits or two withdrawal benefits, and issues at least two 1099-R statements for each benefit recipient.

PERS continues to operate with portions of an outdated information technology system (RIMS) until its IT conversion project has been completed (scheduled for Summer 2011), which can limit the agency's service levels while causing workload backlogs, additional work-arounds, and inefficient utilization of agency resources. While PERS service and efficiency levels have been impacted, the agency has prioritized staffing and allocated resources to ensure that a foundation for rapid improvements is set in place.

One challenge impacting the OSGP deferred compensation program is the large number of soon-to-retire baby boomers. The large number of upcoming retirements will impact the participation level as those people withdraw or roll their accounts to other institutions. This dynamic will also impact the average deferral levels, as younger and lower-paid employees replace those retiring from the workforce, who both participated and deferred at higher levels in the later stages of their careers. Also, the financial impact of the recent economic downturn and wage reductions is being reflected in the average deferrals and participation rates. Despite these challenges, OSGP is taking steps to keep eligible employees and participants educated about the importance and advantages of participating in this supplemental retirement savings program.

5. RESOURCES USED AND EFFICIENCY

For FY2010 PERS expended \$40.4 million in administrative and special project expenditures, and \$3.3 billion in total expenditures (this includes benefit payments). Efficiency measures include KPM #2 - Total Benefit Administration Costs per Member, and KPM #3 – Member to Staff Ratio. The performance in these measures reflects that PERS has achieved cost and staff efficiencies during this period.

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PUBLIC EMPLOYEES RETIREMENT SYSTEM

II. KEY MEASURE ANALYSIS

Agency Mission: We are a well-respected organization that serves our members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

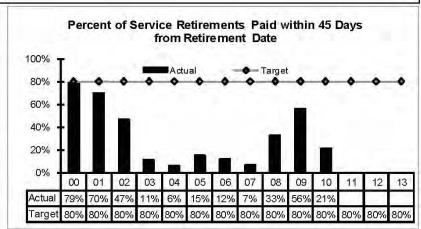
KPM #1	TIMELY RETIREMENT PAYMENTS Percent of initial service retirements paid within 45 days from retirement date Measure s 1995		
Goal	To deliver retirement benefits effectively and efficiently.		
Oregon Cor	ntext Oregon Benchmark #59: Independent Seniors. Encourage member independence and financial well-being into retire	9: Independent Seniors. Encourage member independence and financial well-being into retirement.	
Data source	Benefit Payments Division (BPD) statistics.		
Owner	BPD Administrator Brian Harrington, 503-431-8259		

1. OUR STRATEGY

PERS' main priority is delivering benefits to members in an accurate and timely manner. All areas of the agency play a role in this effort, but the Customer Service Division and Benefit Payments Division in particular have been partnering to improve processes and communication to ensure progress is made to reach this performance goal.

2. ABOUT THE TARGETS

While statute requires PERS to issue the first benefit payment within 92 days from retirement date, PERS' goal is always to provide the first payment as quickly and accurately as possible. The target of 80% paid within 45 days represents this priority. While this target is ambitious considering pervasive reporting complexities, and the additional programs added in 2003, the goal is still to provide timely and accurate benefits, and PERS believes the goal to be reachable.



3. HOW WE ARE DOING

During this reporting period, PERS issued 21% of its benefit inceptions within 45 days of the retirement date, down from 56% in FY2009. This is a deviation from the previous two years when performance had been trending upward toward the targeted 80%, a marked improvement from the trend of lower performance over the preceding five years. The deviation during this year is directly caused by extensive work occurring on the later stages of the agency's RIMS Conversion Project. To support the project, staffing resources were reallocated to project testing work during the busiest time period for retirements, the annual July retirement spike. During this time period, performance toward this KPM dropped to below 5% for four straight months. But performance has rebounded significantly after successfully working through a deployment transition period. In the final quarter of this reporting period, performance was over 56%, and the next period is tracking toward a performance of approximately 60%.

4. HOW WE COMPARE

PERS uses the services of a third-party benchmarking firm (CEM Benchmarking, Inc.) to compare its costs, services, and performance to other public retirement systems. According to CEM Benchmarking, Inc., other systems in PERS' peer group were able to pay 91% of benefit inceptions within one month of the final pay check date in FY2009 versus 12% for PERS. While this is significantly higher than PERS' performance, it is important to note that other systems have different statutory requirements and many have fewer program options than PERS. Moreover, public retirement systems in PERS' peer

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group issue 67% of their initial benefit payments based on estimates (making corrections and finalizing the benefit later on), rather than issuing finalized benefit payments as PERS strives to produce (PERS only issued 1% of initial payments based on estimates in FY2009).

5. FACTORS AFFECTING RESULTS

During this reporting period, PERS remained engaged in the later stages of its multi-year system replacement project, the RIMS Conversion Project (RCP), and staffing resources have been affected. As necessary, staff members were pulled away from daily production and assigned to test new system functionality, write procedures, and train remaining staff on new IT tools and processes. There are also system functionality and staff productivity gaps between the timing of when portions of the old system are decommissioned and the new portions are deployed and fully functioning with trained staff. As a result, achieving or tracking toward this target will remain more difficult in the short run. But while the numbers for 2009 show a significant decline, many of the factors that are affecting performance are temporary in nature, and the issues will be resolved once RCP has been completed and the transition to new tools and procedures has taken place. The project is slated for completion in Summer 2011.

Other factors that can negatively impact the timeliness of retirement processing include delays in receiving correct final data from employers, applying the eligibility standards to various employment segments, and resolving errors in members' submitted retirement applications. Employers have a benchmark of 30 days following an employee's retirement to send the final data to PERS, a target that is not always reached. With this KPM measuring the standard of retirements processed in 45 days, this leaves a narrow window of time between the employer's timeframe and that of this measure, even when that employer reporting target is hit. Membership data and benefit eligibility have historically not been determined until the time of a retirement or withdrawal, so the member's employment record must be reviewed, verified, and resolved within this span of time.

6. WHAT NEEDS TO BE DONE

The most important achievement that will help in performance toward the target of 80% will be completion RCP. Once this IT system upgrade has been fully implemented, benefit payment process will predominantly be streamlined in one integrated system administration application, instead of working across a variety of non-integrated desktop and database systems to process a benefit payment. This will reduce processing time and should return the performance to higher service levels.

PERS continues to cleanse and update data earlier in the member's employment, in partnership with employers and via internal process improvements to facilitate more timely and accurate payments after retirement. Staffing was established in the 2009-11 Legislatively Adopted Budget to help improve the member data and benefit eligibility determination process and help the benefit inception process run more efficiently and quickly. This will allow a continued process improvement approach to progress.

The Benefit Payments Division (BPD) has also instituted a Quality Assurance Program. In addition to working on RCP and increasing timeliness, BPD has also been focused on increasing and assuring accuracy. In this quality assurance endeavor, PERS has requested to add a KPM in 2011-13 to measure the accuracy of benefit calculations.

7. ABOUT THE DATA

This measure is based on data for retirements effective April 1, 2009 through March 31, 2010. Prior to Fiscal Year 2009, we had attempted to stick to the Oregon fiscal year period, but the finalization of quarterly data makes it impossible for the final fiscal quarter to be included in the Annual Performance Progress Report that is due by September 30 of each year. For this reason, we have simply shifted the reporting period back by one quarter in order to measure a full 12 month period. This is the reporting cycle we are using for KPM reporting purposes from 2009 forward.

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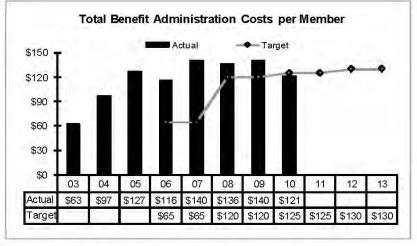
K P VI II /	OTAL BENEFIT ADMIN COSTS Otal benefit administration costs per member Measure since 2006	e:
Goal	Reduce administrative costs while maintaining high levels of service to members and employers.	
Oregon Context	Oregon Benchmark #35: Public Management Quality and Benchmark #9c: Cost of Doing Business/ Taxes & Charges. Increase service effectiveness to stakeholders.	cost-
Data source	Budget/personnel statistics, PERS CAFR, PERS membership statistics from actuarial valuation, report from CEM Benchmarking, Inc. comparing PERS to its peers.	
Owner	Fiscal Services Administrator Jon DuFrene, 503-603-7512	= 7

1. OUR STRATEGY

PERS strives to deliver high-quality, cost-effective service to members and employers. PERS administrative costs are funded through investment earnings, which PERS works hard to ensure are expended prudently. The successful completion of the *Strunk/Eugene* project and the Retirement Information Management System (RIMS) Conversion Project will help to stabilize PERS' annual operating expenditures. As evidence of this, the Legislatively Adopted Budget for 2009-11 actually reflects a decrease from the 2007-09 Legislatively Adopted Budget, despite projected inflationary cost increases.

2. ABOUT THE TARGETS

For the 2007-09 biennium, PERS implemented data changes with this KPM and the Member to Staff ratio KPM. The data changes will allow PERS to present this KPM reporting the total PERS administrative costs as published in its Comprehensive Annual Financial Report (CAFR) per the total membership. The targets from FY 2008 and forward represent a new data structure, and all actual data have been updated to the new data structure. The targets for 2009-11 and 2011-13 include minor inflationary



structure. The targets for 2009-11 and 2011-13 include minor inflationary increases. The goal is to keep the costs at or below the targeted level.

3. HOW WE ARE DOING

For FY2010, PERS' cost per member is \$121, down significantly from \$140 in FY2009. This represents a decrease in administrative expenses of over \$5.7 million from FY2009 to FY2010. This reduction is primarily due to the completion of the *Strunk/Eugene* project in 2009. It also reflects different accounting of RIMS Conversion Project (RCP) costs, due to GASB 51 accounting rule changes that affect intangible asset project costs that are capitalized instead of expensed. PERS administrative costs increased dramatically in 2004 as a result of the 2003 PERS reform legislation that added the administration of two more retirement programs (bringing the total PERS retirement programs to four), and in 2005 with the addition of the *Strunk/Eugene* and RIMS Conversion projects. The long-range target is to keep overall costs per member stable, while operating in an environment of increasing workload per member and cost inflation.

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4. HOW WE COMPARE

PERS uses the services of a third-party benchmarking firm (CEM Benchmarking, Inc.) to compare its costs, services, and performance to other public retirement systems. CEM Benchmarking makes various adjustments in calculating total cost figures to make comparisons among differing systems more realistic. For this reason, PERS focuses on how it compares to its peers on an individual pension administration activity level rather than the adjusted overall cost figure presented by CEM. Since the 2010 CEM Benchmarking Analysis has not yet been published, these comparisons are based on the 2009 analysis report.

For 2009, CEM Benchmarking, Inc. reported that while PERS' costs were higher than its peers for many activities, there were also a number of activities where PERS' costs were lower than those of its peers. When compared to its peer median costs per member or employer served, PERS spent more for activities such as Pension Inceptions (\$340 vs. \$273), Member 1-on-1 Counseling/Application Assistance (\$252 vs. \$136), Employer Billing and Inspection (\$573 vs. \$234), Employer/Member Data (\$21 vs. \$12), Services to Employers (\$2,431 vs. \$597), Refunds (\$117 vs. \$56), Disability (\$4,088 vs. \$1,753), Financial Admin/Governance (\$11 vs. \$5), Rules Design and Interpretation (\$9 vs. \$4) and Major Projects (\$33 vs. \$5). On the other hand, PERS spent less per member/employer served than its peer median for activities like Paying Pensions (\$7 vs. \$16), Member Presentations, Member Contact and Mass Communication to Members (\$29 vs. \$59), and Purchases (\$60 vs. \$411).

5. FACTORS AFFECTING RESULTS

Total administrative costs are down by over \$5.7 million from 2009. This was due in part to the completion of the *Strunk/Eugene* project in 2009, but also because of a governmental accounting rule change. Governmental Accounting Standards Board, or GASB, now requires certain project costs that are part of intangible assets (internally developed software) to be capitalized and depreciated over time, rather than expensed in the period they occur, as had been the case in previous years. In PERS' case, approximately \$2.9 million of our RIMS Conversion Project costs in 2010 were capitalized to be depreciated over time, instead of included in this year's administrative expenses.

6. WHAT NEEDS TO BE DONE

PERS' benefit processing workload will increase over the next five to ten years with the inevitable retirement of some 67,000 members who are already (or soon will be) eligible to retire. But PERS is committed to limit cost increases in proportion to the workload increase through process and organization efficiencies and improved IT system capabilities. With the policy option packages requested in the 2011-13 Agency Request Budget, PERS has positioned itself to be staffed, organized, and technologically supported to handle the projected increasing workload with a stable workforce and improved efficiency. The goal is to mitigate potential significant cost increases with the IT system conversion, continuous process improvements, and staffing productivity gains and efficiencies.

7. ABOUT THE DATA

This measure is based on data for the Oregon fiscal year period and the calendar year. The cost per member is calculated by dividing the total fiscal year administrative expenses as reported in the PERS Comprehensive Annual Financial Report (CAFR) by the total membership including all active, inactive, and retired members as reported in the calendar year actuarial valuation (plus calendar year lump sum and withdrawal recipients that are not included in the actuarial count).

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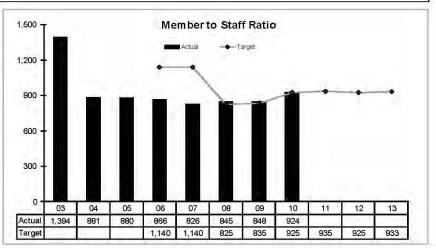
KPM #3	MEMBER TO STAFF RATIO Ratio of members to FTE staff 2006						
Goal Increase productivity of staff to improve service to members and retirees.							
Oregon Con	Context Oregon Benchmark #35: Public Management Quality. Increase efficiency of service to members.						
Data source Budget/personnel statistics, PERS membership statistics from actuarial valuation, report from CEM Benchmarking, Inc. of its peers.							
Owner	Fiscal Services Administrator Jon DuFrene, 503-603-7512						

1. OUR STRATEGY

PERS aims to deliver high-quality service in a cost-efficient manner. To accomplish this, PERS needs to keep staffing numbers reasonable while continuing to meet statutory obligations and without sacrificing service.

2. ABOUT THE TARGETS

The long-range goal is to gradually increase the number of members served per employee through technology enhancements and process improvements to be implemented over the next two biennia. As with the approved 2009-11 targets, the targets for 2011-13 are based on projected membership levels for that biennium, and the staffing requested with the Agency Request Budget. The staffing has increased slightly from the previous 2009-11 projected levels due to the data verification function added by SB 897 (2010). The additional staff has slightly decreased the targets for the 2011-13 biennium. The goal with this KPM is to be at or above the targeted ratio.



3. HOW WE ARE DOING

PERS' member to staff ratio increased to 924:1 in FY2010, up from 848:1 in FY2009. This continues the trend of member to staff ratios that have met or exceeded the targeted performance over the last three years. This trend shows that PERS has been able to provide services to a greater number of members without significantly increasing its staffing levels.

4. HOW WE COMPARE

When comparing retirement system peers, PERS' benchmarking consultant, CEM Benchmarking, Inc. uses adjusted staffing and membership criteria that differs from the standard system of measurement presented with this KPM. But comparisons to peers can still be drawn on an individual benefit administration activity level. The 2010 CEM Benchmarking Analysis has not yet been published, so these comparisons are based on the 2009 analysis report.

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For Fiscal Year 2009, CEM Benchmarking, Inc. reported that, because of greater system complexity and a greater number of programs administered, PERS is higher staffed (thus serving fewer members per FTE staff) than many of its peers. However, while PERS serves fewer members per FTE for many benefit administration activities, there are also activities that PERS serves more per FTE than its peers. When compared to its peer median, PERS served fewer members per single FTE for activities like Pension Inceptions (344 vs. 497), Member 1-on-1 counseling/application assistance (481 vs.1,041), Mass Communication (19,834 vs. 36,310), Refunds (1,012 vs. 2,130) and Disability (37 vs. 134). But PERS was able to serve more members per single FTE than its peer median for activities like Paying Pensions (18,801 vs. 12,072), Benefit Estimates (1,550 vs. 1,180), Member Presentations and Member Contacts (29,330 vs. 14,675) and Purchases (2,303 vs. 383).

5. FACTORS AFFECTING RESULTS

In considering the peer comparison results listed above, note that PERS was observed to be the second most complex system among 15 other similar sized public retirement systems identified in the CEM Benchmarking, Inc. Benchmarking Analysis for 2009. This complexity is driven by PERS' service to multiple classes of public employees, including part-time employees, the large number of retirement options, multiple retirement benefit calculations, and a number of other benefit add-ons. The complexity has made it difficult to provide enterprise-level, IT-based applications and solutions, particularly given the outmoded nature of the Retirement Information Management System (RIMS), which results in more staff being needed to provide basic services.

The 2003 PERS Reform legislation contributed to increased staffing by adding two new retirement programs (OPSRP and IAP). PERS grew to an agency of 420 positions in FY 03-05 when the reform legislation implementation began and many permanent and limited duration staff were added. PERS' Legislatively Approved Budget for 2009-11(as of June 30, 2010) includes staffing of 368 positions (362.18 FTE), a 12 percent decrease from the FY 03-05 peak staffing. The 2011-13 Agency Request Budget would stabilize the staffing at 368 positions, including the Data Verification Team to comply with SB 897 (2010). The 2011-13 ARB staffing level also represents a 12 percent decrease from FY 03-05 peak staffing.

6. WHAT NEEDS TO BE DONE

Demographic research shows that the next five to ten years will see a dramatically increasing number of members who qualify for retirement benefits. While the rising volume of retirements is an issue facing most public pension systems, PERS is also challenged by an outmoded IT system. This situation is expected to continue until the legacy IT system is fully replaced and the operational demands of statutory changes and program expansions (OPSRP and IAP) are accommodated.

In the long term, projects like the RIMS Conversion Project will lead to more automated-processes, reducing PERS' dependency on staff-intensive desktop applications and allowing the agency to continue to handle increasing workloads with stabilized staffing.

7. ABOUT THE DATA

This measure is based on data for the Oregon fiscal year period and the calendar year. The member per staff ratio is calculated by dividing the total membership including all active, inactive and retired members per the calendar year actuarial valuation (plus calendar year lump sum and withdrawal recipients that are not included in the actuarial count) by total FTE staff per June PICS reports.

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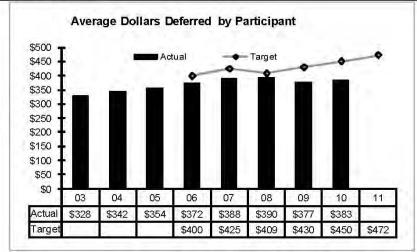
KPM #4	AVERAGE DOLLARS DEFERRED Average monthly deferral per state employee deferred compensation participant Measure 2006						
Goal	Increase supplemental retirement savings by members in Deferred Compensation Program						
Oregon Cor	ntext Encourage member independence and financial well-being into retirement. Has an effect on Oregon Benchmark #59: Independent Senior						
Data source	e Deferred Compensation records, along with reports from Oregon Savings Growth Plan (OSGP) third party administrator, Citistreet/ING						
Owner	ner Deferred Compensation Manager Gay Lynn Bath, 503-378-3730 ext. 86425						

1. OUR STRATEGY

NOTE: PERS is requesting to delete this KPM in 2011-13. PERS' Deferred Compensation program, the Oregon Savings Growth Plan (OSGP), can be a vital component of a retiree's financial well-being, along with other retirement benefits and Social Security. Encouraging participation in this program through education and outreach to eligible employees remains a key focus. But performance in this endeavor is already being measured with KPM #5 – Level of Participation. While the Average Dollars Deferred KPM does measure how much participants are saving, the data will begin to show a decline resulting from a demographic shift in potential OSGP participants.

2. ABOUT THE TARGETS

The annual target increases are based on OSGP's goal to increase average monthly deferrals by 5% each year. No targets have been established for 2011-13 because this KPM has been requested to be deleted



3. HOW WE ARE DOING

The average monthly deferral for OSGP participants had been increasing steadily each year until the recent economic downturn. In FY2010, the average monthly deferral increased by 1.6%, up to \$383 per month from \$377 per month in FY2009. This is well behind the targeted increase of 5% per year. This result is evidence of the current economic conditions, which have impacted members' savings rates and financial ability to increase their deferrals.

4 HOW WE COMPARE

In 2009, The National Association of Government Defined Contribution Administrators (NAGDCA) conducted a survey of state 457 plans that showed participating state employees deferred \$291 per month on average. The fact that OSGP participants are contributing more dollars on average than their industry peers demonstrates the plan's relatively high perceived value to its members, and the success of OSGP programs in encouraging retirement savings.

5. FACTORS AFFECTING RESULTS

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The effects of the severe economic downturn have been felt across many industries, including Oregon's public sector employees and their families. Moreover, the decrease in household income resulting from layoffs and pay reductions like furlough days and cost increases in utilities, health care, food and other consumer needs, have predictably resulted in participants decreasing monthly deferrals to OSGP during the downturn.

In addition, state employee furloughs decrease wages and, since many employees' deferrals are directly tied to a percent of salary, this causes a reduction in the deferral amounts.

Another factor that could affect results over the next several years is the demographic shift as a large number of participants retire. As this departure of many long-term and higher-paid employees occurs, the resulting vacancies will be filled by younger, lower-paid employees. This will in turn drive down deferral averages, especially since many of the new participants will decide to defer on a wage percentage basis. This program's effectiveness in encouraging new hires to participate in the OSGP is best captured in the Level of Participation KPM. The information derived from the Average Dollars Deferred KPM will be more difficult to interpret and less meaningful in performance management efforts. This is a key reason behind PERS' request to delete this KPM.

6. WHAT NEEDS TO BE DONE

Educating participants remains the most important strategy for OSGP. One key message aimed at participants is to "stay the course" and continue preparing and saving for a secure financial future. As participants retire, OSGP will need to continue educating the remaining and new participants on the importance of retirement savings. Those education and outreach opportunities include workshops, articles in the newsletter, emails, and targeted mailings.

7. ABOUT THE DATA

This measure is based on data for the Oregon fiscal year period. The data is provided by OSGP's third-party administrator, ING, and is verified by looking at monthly deferral records. This measure was also involved in a KPM audit last year, which successfully verified the data reliability. This measurement factors in deferrals from all state employee groups.

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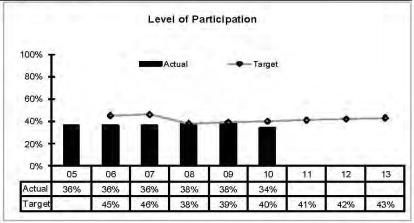
	5 LEVEL OF PARTICIPATION Percent of state employees participating in the deferred compensation program. Mea 200						
Goal Increase voluntary participation by state employee members in Deferred Compensation Program							
Oregon Contex	Context Encourage member independence and financial well-being into retirement. Has an effect on Oregon Benchmark #59: Independent Seniors						
Data source	ource Deferred Compensation records, along with reports from Oregon Savings Growth Plan (OSGP) Third party administrator, Citistreet/ING						
Owner	Deferred Compensation Manager Gay Lynn Bath, 503-378-3730 ext. 86425.						

1. OUR STRATEGY

PERS' Deferred Compensation program, the Oregon Savings Growth Plan (OSGP), understands that the financial demands on current and future retirees are increasing. So OSGP aims to provide Oregon public employees with another option to help supplement their PERS benefits and help bridge the gap between retirees' financial needs and their PERS benefits. To remain a valued option for PERS members, OSGP's goal is to provide solid investment options and to educate participants about the importance of retirement preparation through participation in this supplemental savings program.

2. ABOUT THE TARGETS

Targets for the 2007-09 biennium forward are based on a data change for this KPM that now only measures participation amongst active state employees. The annual target increases are based on OSGP's goal to gradually increase the participation level by 1% annually.



3. HOW WE ARE DOING

State government employee participation in OSGP decreased to 34% of active employees in FY2010, down from 38% of active employees in FY2008 and FY2009.

4. HOW WE COMPARE

The National Association of Government Defined Contribution Administrators (NAGDCA) conducts a periodic survey that measures participation in optional state and local government defined contribution plans. In its 2009 survey results, NAGDCA reported that, among the responding state plans, 33% of the eligible employees participated in optional plans like OSGP. So, at 34% participation among Oregon state employees, OSGP is performing ahead of the national average participation rate for similar plans.

5. FACTORS AFFECTING RESULTS

Because OSGP is voluntary for state employees, to have both a relatively high rate of penetration and average monthly deferrals reflects that the Deferred Compensation program is both well known and represents an important retirement savings tool for many state employees. Despite this, there are other

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factors that potentially limit the participation rates. There are a large number of baby boomer generation employees who are eligible to retire in the near future. Many of these retirees will withdraw their OSGP accounts or roll them into other retirement accounts and the demographics of their replacements (normally younger and lower paid) will create a challenge for increasing participation rates and deferral amounts.

Because of the current economic recession, OSGP has seen a significant drop-off in the number of new enrollments. The market volatility has kept some employees from enrolling, as they are concerned about risk. Furlough days and step freezes have also impacted employee income levels, and many cannot afford to defer right now. And with high unemployment levels affecting the families of many state employees, there might be less willingness for new eligible employees to participate in an optional program such as the OSGP. These factors may result in a lower participation rate in the coming years as the economy slowly works its way through this recession.

6. WHAT NEEDS TO BE DONE

Data shows that participation does not often change drastically from year to year, and the participation rate remains difficult to control or impact. And when factoring in the effect that the many upcoming retirements and the poor economic conditions will have on OSGP participation rates, it will be important for OSGP to educate and remind existing and new employees of the benefits of participating in the program.

One of the tactics OSGP is doing to increase participation is raising awareness of the program through the state library's listserve feature. This recently resulted in 500 emails from state employees, many of whom had never heard about OSGP. Another strategy is for the OSGP staff to meet with HR managers to seek their help in communicating to state employees about OSGP. OSGP's third-party consultant, ING, is also helping to get the word out about OSGP. They are assigning one of their employees to help OSGP with workshops and enrollments, as well as working with OSGP on formulating targeted mailings to help increase participation.

7. ABOUT THE DATA

This measure is based on data for the Oregon fiscal year period. The data is provided by OSGP's third-party administrator, Citistreet (now ING). Because the available records of certain participating employee groups (Higher Ed, miscellaneous small agencies and participating local government entities) are more difficult to verify, only Oregon State Payroll System (OSPS) employees are factored in this measure. OSPS records are easily verifiable and make for stable comparisons from year to year.

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KPM #6	FOMER SERVICE ent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, iness, accuracy, helpfulness, expertise, availability of information Measure since: 2006						
Goal To improve customer satisfaction through effective and efficient delivery of retirement benefits.							
Oregon Conte	on Context #35: Public Management Quality - Citizen satisfaction with government services.						
Data source	Data source Agency-administered survey (SurveyMonkey.com online tool was used, along with a hard copy provided in the retiree newslette						
Owner	Customer Services Division Administrator Yvette Elledge, 503-603-7685						

1. OUR STRATEGY

PERS is committed to providing high-quality, costeffective customer service. The goal is to deliver effective and efficient service to PERS members, employers, and stakeholders.

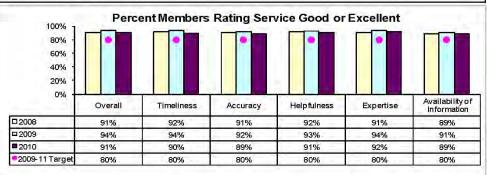
The customer satisfaction surveys help to determine areas of strength and needed improvement. PERS management will make strategic decisions based on the results to place resources and effort where improvement is needed

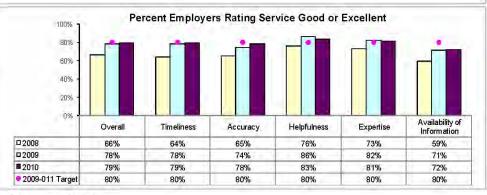
2. ABOUT THE TARGETS

The current and ongoing goal is to maintain 80% of customers rating their PERS service as good or excellent.

3. HOW WE ARE DOING

For the FY2010 member survey, PERS received slightly lower marks in every category from the 2009 levels, when we received the highest marks in the history of this survey. But every service category remained significantly higher than the targeted 80% performance rating, and more than 10% above the target in most cases. PERS scored between 89% and 92% across the categories, with 91% of member and retiree customers rating PERS overall service as "good" or "excellent." Member and retiree customers rated PERS highest in





Expertise (92%), and lowest in Availability of Information and Accuracy (89%).

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In the FY2010 employer survey, the results reflected increased ratings in nearly every category for the fourth straight year. The only two categories that received lower ratings than FY2009 were Helpfulness (83%) and Expertise (81%), both of which still scored above the targeted 80% performance rating. For the FY2010 employer survey, the employers rated PERS between 72% and 83% "good" or "excellent," with 79% of employers rating PERS overall service as excellent or good. Employers rated PERS highest in Helpfulness (83%) and lowest in Availability of Information (72%).

4. HOW WE COMPARE

PERS does use the services of a benchmarking consultant (CEM Benchmarking, Inc.), but customer satisfaction ratings is not one of the comparators. In accessing a sampling of other state agency customer satisfaction results, the average customer service category satisfaction ratings fell between 51% and 96%, with an average across the sample of about 80%. PERS' member/retiree ratings would fall at the high end of that range, while the employer ratings would be in line with the sample average.

5. FACTORS AFFECTING RESULTS

PERS continues to keep customer service and member/employer satisfaction as a major focus in its agency strategies and staff efforts. Member-oriented services such as the one-on-one retirement application assistance program continue to be very successful. This program has helped dramatically reduce the retirement application rejection rate (1% for members utilizing the program, compared to 10% for those who do not).

PERS has also continued to offer workshops/presentations with individual employers and groups beyond the usual outreach presentations. This effort, along with continued success in its employer advocate program and other training efforts, have helped to bolster customer service to employers.

6. WHAT NEEDS TO BE DONE

PERS solicited comments from the member/retiree and employer survey participants and found a few key areas to focus improvement efforts. For the member/retiree survey respondents, key areas of improvement include benefit estimate response timeliness and providing members online access to their PERS information. Both of these needs are being addressed with the current legacy system project, the RIMS Conversion Project (RCP), which is scheduled to be completed in 2011. In the employer survey, PERS found that respondents sought improvement in receiving consistent information responses and in having outdated information removed from the PERS employer website. PERS is continuing to offer staff training in employer issues and will be reviewing the website information on a regular basis in order to address these needs.

7. ABOUT OUR CUSTOMER SERVICE SURVEY

The member satisfaction survey was conducted by PERS staff using the online SurveyMonkey.com tool and hard copy surveys included in the agency's *Perspectives* newsletter mailed to retirees. The survey was open from August 1through31, 2010. The population is consumers, since members and retirees are end users of PERS services. For the sampling frame, PERS left the survey open to all members (active and inactive) and retirees. The survey was advertised in the *Perspectives* newsletter (a PERS newsletter sent to all members and retirees), which listed the web link to take part in the survey. The survey link was also posted in a prominent location on the PERS website homepage for all members and retirees to view. Since PERS left the survey open to the full population of members and retirees, the sampling procedure could be considered a passive census. Out of approximately 330,000 members and retirees, PERS received 1,921 responses. There was no weighting involved with the tabulation of results.

The employer survey was also conducted by PERS staff using the online SurveyMonkey.com tool. The survey was open from August 1 through 31, 2010. The employer population could be considered clients, and for the sampling frame, PERS left the survey open to all employers. The survey link was emailed to all employers, and posted on the employer portion of the PERS website. The sampling procedure would be considered a census. Out of approximately 900 employers, PERS received 256 responses.

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PUBLIC EMPLOYEES RETIREMENT SYSTEM

II. KEY MEASURE ANALYSIS

Agency Mission: We are a well-respected organization that serves our members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

KPM #7	TIMELY BENEFIT ESTIMATES Percent of benefit estimates processed within 30 days Mea 2008					
Goal To prepare and deliver benefit estimates effectively and efficiently.						
Oregon Con	text Oregon Benchmark #59: Independent Seniors. Encourage member independence and financial well	l-being into retirement.				
Data source	Customer Service Division (CSD) statistics					
Owner	wner Customer Services Division Administrator Yvette Elledge, 503-603-7685					

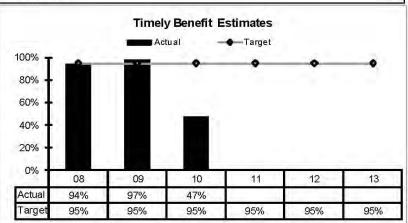
1. OUR STRATEGY

NOTE: The FY2010 data reported here represents only the final six months of the fiscal year. Because of key process changes resulting from stage deployment in the RIMS Conversion Project (RCP), data for July through December 2009 was not available.

PERS understands that receiving timely and accurate benefit estimates is a crucial component of retirement planning. To make sure members have all available information they need to properly plan for retirement, PERS is focused on providing member benefit estimates within 30 days of a qualified request.

2. ABOUT THE TARGETS

This was a new KPM for the 2007-09 biennium. With no extensive trend line, the target of 95% was established for 2007-09. PERS' continued goal is to deliver benefit estimates within 30 days at least 95% of the time, and this targeted level of service has been continued through 2009-11.



3. HOW WE ARE DOING

For FY2010, PERS provided member benefit estimates within 30 days 47% of the time. This is a decrease from the FY2009 performance of 97%, which is mainly due to significant process changes and backlogs that resulted when a key stage was deployed in our RCP project.

4. HOW WE COMPARE

Using the services of a third-party benchmarking consultant (CEM Benchmarking, Inc.), PERS is able to compare its performance with that of its peers. According to CEM Benchmarking, Inc., the average rate for preparing benefit estimates among PERS' peers was five days in fiscal year 2009 (CEM's 2010 report is not yet published). By comparison, PERS processed its benefit estimates in an average of eight days during FY2009. But PERS also provides 15 different benefit option scenarios with each estimate, as compared to an average of only 3.4 amongst its peers. So despite offering a more complicated benefit estimate than that of its peers, PERS is staying relatively on par with peer performance in this function.

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PUBLIC EMPLOYEES RETIREMENT SYSTEM

II. KEY MEASURE ANALYSIS

Agency Mission: We are a well-respected organization that serves our members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

5. FACTORS AFFECTING RESULTS

At the beginning of FY2009, PERS had a major stage deployment in its RCP project. This had far-ranging effects on many processes, including the benefit estimate process. While the system upgrades will help with process and performance improvements in the long run, the stage deployment has slowed the benefit estimate processing time significantly for the short term. When deployment occurred, PERS was unable to process any benefit estimates for a three week period, which created a backlog. The deployment involved some significant changes to the benefit estimate processes, which took staff some time to learn and become proficient. There were many system fixes that needed to be done to the new Generate Benefit Estimate (GBE) tool rolled out in the deployment. Each of these fixes required workarounds in the short term until the system could be fixed, resulting in many time-consuming manual calculations during this period. All in all, the new process learning curve, benefit estimate backlogs, and manual calculations caused performance to dip significantly in FY2010.

6. WHAT NEEDS TO BE DONE

To address the backlog, PERS added temporary staff. The backlog has since been reduced so that dedicated staff could become more efficient at working through the new processes. As some of the GBE tool system fixes are completed through the progression of the RCP project, many of the manual calculation workarounds can be eliminated and the more efficient benefit estimate processes can be used as designed.

7. ABOUT THE DATA

This measure is based on data for the Oregon fiscal year period. For fiscal year 2010, the data in this report is based on performance from January 1, 2010 through June 30, 2010. The most recent stage deployment of PERS' RIMS Conversion Project occurred June 5, 2009, and the data from July through December 2009 is unavailable for inclusion in this report. The data is based on tracked performance statistics provided by the Customer Service Division at PERS.

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PUBLIC EMPLOYEES RETIREMENT SYSTEM

II. KEY MEASURE ANALYSIS

Agency Mission: We are a well-respected organization that serves our members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

KPM #8	BEST PRACTICES: Percent of best practices met by Board/Commission.	Measure since: 2008			
Goal To achieve best practices in governance of PERS		7.5			
Oregon Context #35: Public Management Quality - Citizen satisfaction with government services.					
Data source	ata source Annual self-administered survey.				
Owner	Executive Director Paul Cleary, 503-603-7711				

1. OUR STRATEGY

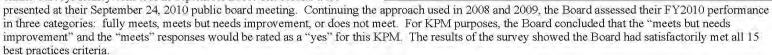
The PERS Board is committed to working with the Executive Director and the Executive Management team to implement best practices in the governance of agency operations. In the initial self-assessment last year, the Board considered the 15 DAS-assigned best practices criteria and added 3 additional criteria they felt would also be beneficial to consider. These additional criteria are not scored for purposes of this KPM. This format will continue to be applied each year.

2. ABOUT THE TARGETS

The PERS Board's goal is to meet 100% of the best practices criteria for this measure.

3. HOW WE ARE DOING

The PERS Board completed the self assessment survey process using the online SurveyMonkey.com tool in September 2010. The results were



4. HOW WE COMPARE

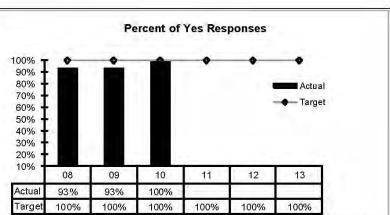
In a sampling of the Annual Performance Progress Reports of ten other similar state agency boards, the scores fell between 87% and 100%, with an average of about 98%. The PERS Board is in line with this scoring with a 100% rating in 2010.

5. FACTORS AFFECTING RESULTS

The PERS Board recognizes the importance of providing strategic guidance, budget and financial control, customer service emphasis, improved communications with stakeholders, and maintaining agency focus on cost effective and efficient operations. This emphasis has resulted in increased attention at the staff level on operational best practices, which takes on increasing importance in periods of economic downturn. The Board and agency management will continue to support this best practices focus through their activities and discussions at Board and Audit Committee meetings.

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PUBLIC EMPLOYEES RETIREMENT SYSTEM

II. KEY MEASURE ANALYSIS

Agency Mission: We are a well-respected organization that serves our members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

6. WHAT NEEDS TO BE DONE

While the PERS Board did realize a 100% rating in FY2010, there were a couple of criteria that received votes of "meets but needs improvement." Criteria 5, "the Board is appropriately involved in review of the Agency's key communications" received a single "meets but needs improvement" vote, while Criteria 14, "Board members identify and attend appropriate training sessions," received three "meets but needs improvement" votes. The PERS Board will work to maintain and enhance their overall performance on these best practices criteria whenever possible. PERS staff can assist the Board in this endeavor by communicating and sharing training opportunities with the Board on topics such as governance and benefit administration. PERS staff will continue to provide timely and accurate reports so Board decisions are based on the most current information available. The Chair of the Board will work with the Executive Director to identify specific areas of improvement and possible courses of action to make those improvements. At the same time, the Board will continue to focus on their full range of governance responsibilities and regularly review and implement all the identified Board best practices.

7. ABOUT THE DATA

This measure is based on data for the Oregon fiscal year period. The PERS Board completed the annual self assessment in September 2010.

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PUBLIC EMPLOYEES RETIREMENT SYSTEM

III. USING PERFORMANCE DATA

Agency Mission: We are a well-respected organization that serves our members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

Contact: Matthew Rickard, Budget Analyst	Phone: (503) 603-7576	
Alternate: Kyle Knoll, Budget Officer	Phone: (503) 603-7568	

The following questions indicate now p	erformance measures and data are used for management and accountability purposes.
INCLUSIVITY Describe the involvement of the following groups in the development of the agency's performance measures.	 Staff: The 2009-11 approved KPMs were developed by PERS staff and executive management and reviewed by the PERS Board. Elected Officials: Elected officials have reviewed and approved the 2009-11 KPMs and targets as a part of the Ways and Means process. Stakeholders: Staff met with key management and stakeholders to determine how each measured success. The KPMs were then formed using strict selection criteria to ensure accuracy, longevity, and applicability to each program. Citizens: While citizens are not involved in the KPM formation process, the annual results are posted on the DAS Budget and Management KPM and PERS websites for the general public to view.
2 MANAGING FOR RESULTS How are performance measures used for management of the agency? What changes have been made in the past year?	The results are used to gauge PERS' progress versus previous performance, as well as its peers. The results are also used in the formation of business plans and in development of the agency's biennial budget. There is one new KPM being requested in 2011-13: Accurate Benefit Calculations. This proposed KPM will help measure the accuracy of the service retirement monthly benefit calculations. The agency's six-year strategic plan and two-year tactical plan are also linked to the performance measures to guide longer-term management of the agency. One positive effect of analyzing the previous results involves the improved focus on customer service, and the resulting higher member and employer ratings each year
3 STAFF TRAINING What training has staff had in the past year on the practical value and use of performance measures?	In the KPM formulation process, meetings with managers and stakeholders have taken place to educate them on the KPM process and to help them understand how the measures can be useful in program and agency management. Staff working directly with the KPMs also have attended statewide KPM trainings and participated in most of the KPM quarterly roundtables and informational meetings.
4 COMMUNICATING RESULTS How does the agency communicate performance results to each of the following audiences and for what purpose?	 Staff: Results are posted on PERS° internal network, included along with sectional budget execution reports for managers, posted on the PERS website for general staff, and reviewed by the PERS Board. Elected Officials: Results are communicated through the Annual Performance Progress Report and as part of the agency's biennial budget request. Stakeholders: Results are reported directly to the PERS Board and posted on the PERS website for other stakeholders. Citizens: The results are posted on the DAS website and the PERS website.

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Legislatively Approved 2011-2013 Key Performance Measures

Legislatively Approved 2011-2013 Key Performance Measures

Agency: PUBLIC EMPLOYEES RETIREMENT SYSTEM, OREGON

Mission: We are a well-respected organization that serves its members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
1 - TIMELY RETIREMENT PAYMENTS: Percent of initial service retirements paid within 45 days from refirement date.		Approved KPM	21.00	80.00	80.00
2 - TOTAL BENEFIT ADMIN COSTS: Total benefit administration costs per member.		Approved KPM	121.00	130.00	130.00
3 - MEMBER TO STAFF RATIO Ratio of members to FTE staff.		Approved KPM	924.00	925.00	933.00
4 - ACCURATE BENEFIT CALCULATIONS: Percent of service retirement monthly benefits accurately calculated to within \$5 per month.		Approved KPM			
 5 - LEVEL OF PARTICIPATION: Percent of state employees participating in the deferred compensation program. 		Approved KPM	.34.00	42.00	43.00
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.		Approved KPM		95.00	95.00
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	89.00	95.00	95.00
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	89,00	95.00	95.00
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	92.00	95.00	95.00

Print Date: 5/26/2011

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Agency: PUBLIC EMPLOYEES RETIREMENT SYSTEM, OREGON

Mission: We are a well-respected organization that serves its members by enabling informed retirement and health benefit decisions and delivering retirement and health benefits effectively and efficiently.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
6 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	91,00	95,00	95.00
5 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or "excellent" overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	91.00	95,00	95.00
5 - CUSTOMER SERVICE- Percent of member customers rating their satisfaction with the agency's customer service as "good" or 'excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	90.00	95.00	95.00
 TIMELY BENEFIT ESTIMATES: Percent of benefit estimates processed within 30 days. 		Approved KPM	47.00	95.00	95.00
3 - BOARD OF DIRECTORS BEST PRACTICES: Percent of total best practices criteria met by the PERS board.		Approved KPM	100.00	100.00	100.00
4 - AVERAGE DOLLARS DEFERRED: Average monthly deferral per state employee deferred compensation participant		Legislative Delete	383.00		

LFO Recommendation:

Approve the Key Performance Measures as proposed by the Public Employees Retirement System, with the following modification: Increase 2012 and 2013 targets for KPM #6 - Customer Service from 80 to 95.

Sub-Committee Action:

The Subcommittee approved the Legislative Fiscal Office recommendation.

Print Date: 5/26/2011

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Summary of 2011-13 Biennium Budget

Public Employees Retirement System, Ore Public Employees Retirement System, Ore 2011-13 Biennium	_					Cross Ref	erence Num	Leg. Add ber: 45900-000	opted Budge 0-00-00-0000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2009-11 Leg Adopted Budget	362	361.55	6,558,469,367	-		- 81,583,703		6,476,885,664	
2009-11 Emergency Boards		1	500,000	1		500,000			
2009-11 Leg Approved Budget	362	361.55	6,558,969,367			- 82,083,703		6,476,885,664	
2011-13 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(37)	(37.05)	298,066			- 298,066			
Estimated Cost of Merit Increase			1,200,800	(I) = 1		- 1,200,800		-	
Base Debt Service Adjustment			(4,475)			- (4,475)			
Base Nonlimited Adjustment			957,126,646					957.126.646	
Capital Construction									
Subtotal 2011-13 Base Budget	325	324.50	7,517,590,404	-		- 83,578,094		7,434,012,310	
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	,		25,458			- 25,458			
Non-PICS Personal Service Increase/(Decrease)	3	2	310,294	-		310,294			
Subtotal			335,752			- 335,752			
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	3		-	9.0					
022 - Phase-out Pgm & One-time Costs			(9.367,730)			- (9,367,730)			
Subtotal	-		(9,367,730)			- (9,367,730)			
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	1	1	645,135	1		- 645,135		1	
State Gov't & Services Charges Increase/(Decrease)		690,617	-		- 690,617			
08/12/11			Page	e 1 of 17			В	DV104 - Biennial B	udget Summ

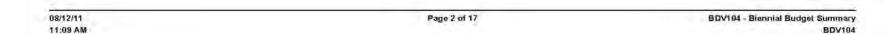
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Summary of 2011-13 Biennium Budget Public Employees Retirement System, Oregon Leg. Adopted Budget Public Employees Retirement System, Oregon Cross Reference Number: 45900-000-00-00-00000 2011-13 Biennium ALL FUNDS **Positions** Full-Time General Fund Lottery Other Funds Federal Nonlimited Nonlimited Equivalent **Funds** Funds Other Funds Federal Description (FTE) Funds Subtotal 1,335,752 1,335,752 040 - Mandated Caseload 040 - Mandated Caseload 050 - Fundshifts and Revenue Reductions 050 - Fundshifts 060 - Technical Adjustments 060 - Technical Adjustments Subtotal: 2011-13 Current Service Level 325 324.50 7,509,894,178 75,881,868 7,434,012,310



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ublic Employees Retirement System, Oregon Leg. Adopted Budget ublic Employees Retirement System, Oregon Cross Reference Number: 45900-000-00-00000 011-13 Biennium										
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	
Subtotal: 2011-13 Current Service Level	325	324.50	7,509,894,178		-	75,881,868		7,434,012,310		
70 - Revenue Reductions/Shortfall										
070 - Revenue Shortfalls	11.5		-15	- 3						
flodified 2011-13 Current Service Level	325	324.50	7,509,894,178	- 2	-	75,881,868		7,434,012,310		
80 - E-Boards										
081 - May 2010 E-Board	6	6.00	752,213	9 8	9	752,213	-			
082 - June/July 2010 E-Board	-		1.0		-		10-			
083 - September 2010 E-Board		3	1	9			- 3			
084 - December E-Board	17	- 5			19	(n [2]	3			
Subtotal Emergency Board Packages	6	6.00	752,213	-		752,213				
olicy Packages										
085 - 2009-11 Allotment Reduction roll-ups					- 4	4	0-			
086 - Eliminate Inflation	-		(636,012)	-		(636,012)	-			
087 - Personal Service Adjustments			(2.991,702)	3-1		(2,991.702)	1			
090 - Analyst Adjustments		-		-	i i		19	-		
091 - Revenue Solutions	14		- 8	-			-	117		
092 - Fund Shifts\Sweeps	-		-	-		- b-3-	-			
801 - Targeted Statewide Adjustments			(1,398,249)			(1,398.249)				
802 - Vacant Position Savings	(1)	(0.17)	(13,352)		9	(13,352)	11.5			
803 - Statewide Assessment Adjustments	-		1,3	-			+	÷ .		
805 - Budget Reconciliation Adjustments (SB 5508)	-		(34,511)	9		(34,511)	La			
810 - LFO Analyst Adjustments	12									
819 - Supplemental Statewide Ending Balance	Ŧ		1.5	-	-			-		

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Summary of 2011-13 Biennium Budget

Public Employees Retirement System, Oregon Public Employees Retirement System, Oregon 2011-13 Biennium Leg. Adopted Budget Cross Reference Number: 45900-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
840 - HB 2113 - PERS Housekeeping			475,600	1		- 475,600		ėv vė	
841 - HB 2456 - Prohibit Tax Remedy for Nonresidents	1	0.75	570,412	-		- 570,412		- 1-	
131 - Business Enterprise-Core Business Functions	30	30.00	4,062,717	-		- 4,062,717			
132 - Infrastructure Maintenance & Enhancement	3	3,00	2,705,752	-		- 2,705,752			
133 - Position Reclass/Realignment	- 2		54,684	9 2		54,684		- 14	
134 - Legislative Concept: PERS Housekeeping Bill		-							
135 - Leg Concept: Repeal Guarantee of Inaccurate Be	nefits -	-				1 5		-	
136 - Leg Concept: OPSRP Pension Withdrawal Restrict	ctions -	-	-			-		61	
Subtotal Policy Packages	33	33.58	2,795,339	0 = 5		- 2,795,339		s	
Total 2011-13 Leg Adopted Budget	364	364.08	7,513,441,730			- 79,429,420		- 7,434,012,310	
Percentage Change From 2009-11 Leg Approved Budget	0.60%	0.70%	14.60%	-		3.20%		- 14.80%	
Percentage Change From 2011-13 Current Service Level	12.00%	12.20%				4.70%		-	

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Public Employees Retirement System, Or Tier One and Tier Two Plan	regon					Cross Refe	erence Numi	Leg. Add Der: 45900-100	opted Budge 0-00-00-0000
2011-13 Biennium Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2009-11 Leg Adopted Budget			6,278,531,664	10		-		6.278,531,664	
2009-11 Emergency Boards	- 1			7 - 12		1	_		
2009-11 Leg Approved Budget			6,278,531,664	-		4 4		6,278,531,664	
2011-13 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out		10.6					le le	0.5	
Estimated Cost of Merit Increase			-				10	100	
Base Debt Service Adjustment						- 4	5-		
Base Nonlimited Adjustment			947,305,146	-		-		947,305,146	
Capital Construction									
Subtotal 2011-13 Base Budget			7,225,836,810	-	-			7,225,836,810	
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	, L				e) (4)	0-		
022 - Phase-out Pgm & One-time Costs		-					-	1.3	
Subtotal	-	- 6				311	l) e	il de	
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-			7 7	-		
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	1,2		-				-	1 3	-
060 - Technical Adjustments									
060 - Technical Adjustments	3.3	6-				8 8	le	9	-
Subtotal: 2011-13 Current Service Level	-		7,225,836,810	-			_	7,225,836,810	

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Public Employees Retirement System, Or Tier One and Tier Two Plan 2011-13 Biennium	egon					Cross Refe	erence Num	Leg. Add aber: 45900-100	opted Budge -00-00-0000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2011-13 Current Service Level	- 9		7,225,836,810					- 7,225,836,810	
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	9	15	8	8		191			
Modified 2011-13 Current Service Level			7,225,836,810	~		-		- 7,225,836,810	
080 - E-Boards									
081 - May 2010 E-Board	12		-	2		4		¥	
082 - June/July 2010 E-Board				4-1					
083 - September 2010 E-Board		2	5			-			
084 - December E-Board	:	1.5	-	C I all		£		¥ -	
Subtotal Emergency Board Packages		ق ق	34						9
Policy Packages									
085 - 2009-11 Allotment Reduction roll-ups				3 7.2					
086 - Eliminate Inflation	-		-	19					
087 - Personal Service Adjustments				1-2-		2.		2	
090 - Analyst Adjustments			/4	12		- 2			
091 - Revenue Solutions	-	~	-	5 55					
092 - Fund Shifts\Sweeps		- 3	7.0	1.50					
801 - Targeted Statewide Adjustments	-		14	100					
802 - Vacant Position Savings			4	8 8	7	- 9			
803 - Statewide Assessment Adjustments		- 3	9	100					
805 - Budget Reconciliation Adjustments (SB 5508)	- 2		.4	(2)					- 3
810 - LFO Analyst Adjustments	2-	- 4	14	7					1
819 - Supplemental Statewide Ending Balance			9	1 0					

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Summary of 2011-13 Biennium Budget Public Employees Retirement System, Oregon Leg. Adopted Budget Tier One and Tier Two Plan Cross Reference Number: 45900-100-00-00-00000 2011-13 Biennium **Positions** Full-Time ALL FUNDS | General Fund Lottery Other Funds Federal Nonlimited Nonlimited Equivalent Funds Funds Other Funds Federal Description (FTE) Funds 840 - HB 2113 - PERS Housekeeping 841 - HB 2456 - Prohibit Tax Remedy for Nonresidents 131 - Business Enterprise-Core Business Functions 132 - Infrastructure Maintenance & Enhancement 133 - Position Reclass/Realignment 134 - Legislative Concept: PERS Housekeeping Bill 135 - Leg Concept: Repeal Guarantee of Inaccurate Benefits 136 - Leg Concept: OPSRP Pension Withdrawal Restrictions Subtotal Policy Packages Total 2011-13 Leg Adopted Budget - 7,225,836,810 - 7,225,836,810 Percentage Change From 2009-11 Leg Approved Budget 15.10% 15.10%

08/12/11 Page 7 of 17 BDV104 - Biennial Budget Summary
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_Agency Request

Percentage Change From 2011-13 Current Service Level

_Governor's Balanced Budget

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Public Employees Retirement System, Or Oregon Public Service Retirement Plan 2011-13 Biennium	egon					Cross Refe	erence Numb	Leg. Add per: 45900-200	opted Budge -00-00-0000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2009-11 Leg Adopted Budget			198,354,000		- 53		-	198,354,000	
2009-11 Emergency Boards	-			-			1		
2009-11 Leg Approved Budget	-	-	198,354,000		- 1		-	198,354,000	
2011-13 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-					100		le de	
Estimated Cost of Merit Increase			1	10.1	-	14	ž.	li é	
Base Debt Service Adjustment				9			-		
Base Nonlimited Adjustment			9.821,500	5 1-1				9,821,500	
Capital Construction					-				
Subtotal 2011-13 Base Budget			208,175,500	7.7				208,175,500	
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-				-	5-6	3-	-	
022 - Phase-out Pgm & One-time Costs	-	-	-	91				. 8	
Subtotal	6	10	The state of the s	161		के विश			
040 - Mandated Caseload									
040 - Mandated Caseload	-		-	-			~	8	
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts				(4)	- 5				
060 - Technical Adjustments									
060 - Technical Adjustments				300	100	191	l e		
Subtotal: 2011-13 Current Service Level			208,175,500	×			-	208,175,500	

Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Budget Page <u>95</u>

Public Employees Retirement System, O Oregon Public Service Retirement Plan 2011-13 Biennium	regon					Cross Refe	erence Num	Leg. Add ber: 45900-200	opted Budge 0-00-00-0000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2011-13 Current Service Level		-	208,175,500	-				208,175,500	
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	11.5	19		-3.0					
Modified 2011-13 Current Service Level			208,175,500	-				208,175,500	
080 - E-Boards									
081 - May 2010 E-Board	-	5	1.0	-		121	-		
082 - June/July 2010 E-Board	-			-			100		
083 - September 2010 E-Board			-	2			- 9		
084 - December E-Board		9	2			en 151	13		
Subtotal Emergency Board Packages			9	-					
Policy Packages									
085 - 2009-11 Allotment Reduction roll-ups	-		16	:					
086 - Eliminate Inflation	-	-	-	-			-	-	
087 - Personal Service Adjustments		3		2		n		le in i	
090 - Analyst Adjustments	-		1,5						
091 - Revenue Solutions	4		2			5 8			
092 - Fund Shifts\Sweeps	-			3		b	1.9	e -	
801 - Targeted Statewide Adjustments	-		5						
802 - Vacant Position Savings			-			· (4)	100		
803 - Statewide Assessment Adjustments	-		19	-		101) -	1	
805 - Budget Reconciliation Adjustments (SB 5508)						a g	102		
810 - LFO Analyst Adjustments	12		-				100	-	
819 - Supplemental Statewide Ending Balance				3.		191	-		

_Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

Budget Page <u>96</u>

Summary of 2011-13 Biennium Budget

Public Employees Retirement System, Oregon Oregon Public Service Retirement Plan 2011-13 Riennium

Percentage Change From 2009-11 Leg Approved Budget

Percentage Change From 2011-13 Current Service Level

Leg. Adopted Budget Cross Reference Number: 45900-200-00-00-00000

5.00%

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
840 - HB 2113 - PERS Housekeeping	-	-		8					
841 - HB 2456 - Prohibit Tax Remedy for Nonresidents		- 1				1 1		1	
131 - Business Enterprise-Core Business Functions	-			-					
132 - Infrastructure Maintenance & Enhancement	-	-	-						
133 - Position Reclass/Realignment	2					1 1		. 12	
134 - Legislative Concept; PERS Housekeeping Bill			-			-			
135 - Leg Concept: Repeal Guarantee of Inaccurate Bend	efits -		-			1 .			
136 - Leg Concept: OPSRP Pension Withdrawal Restricti	ons -		-			3			
Subtotal Policy Packages			-				- 3	-1 -2	-
Fotal 2011-13 Leg Adopted Budget	-3		208,175,500					- 208,175,500	1

5.00%

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Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

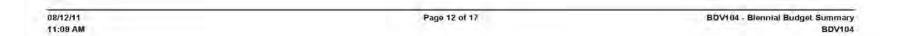
Public Employees Retirement System, Ore Operations 2011-13 Biennium	gon					Cross Ref	erence Num	Leg. Add ber: 45900-300	opted Budge 0-00-00-0000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2009-11 Leg Adopted Budget	362	361.55	80,160,628	373		- 80,160,628		1 1 1	
2009-11 Emergency Boards	-		500,000	_		- 500,000		1.	4.
2009-11 Leg Approved Budget	362	361.55	80,660,628			- 80,660,628			
2011-13 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(37)	(37.05)	298,066			- 298,066		1.0	
Estimated Cost of Merit Increase			1,200,800	le l		- 1,200,800		i le	11-
Base Debt Service Adjustment			-	5-5					
Base Nonlimited Adjustment				1-1				el per	
Capital Construction									
Subtotal 2011-13 Base Budget	325	324.50	82,159,494			- 82,159,494			-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	25,458			- 25,458			
Non-PICS Personal Service Increase/(Decrease)	18	4	310,294			310,294		8 9	. 9
Subtotal	-		335,752	S		- 335,752			1.
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	194		161		e .		19	
022 - Phase-out Pgm & One-time Costs	- 4	9	(9,367,730)	9.		- (9,367,730)	1 1 1	i	1.4
Subtotal	-		(9,367,730)			- (9,367,730)		9 (9	- G
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)		-	645,135	-		- 645,135			0
State Gov"t & Services Charges Increase/(Decrease	1		690,617	-		690,617	-	-	-
- 08/12/11			Page	11 of 17			В	DV104 - Biennial B	Budget Summa

_Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System	, Oregon							Leg. Add	opted Budge
Operations 2011-13 Biennium						Cross Refe	erence Num	ber: 45900-300	-00-00-0000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	10	< 3	1,335,752			- 1,335,752		- P	- 0
040 - Mandated Caseload									
040 - Mandated Caseload		- 19		-			-		-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-			- 4		
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	~			5		
Subtotal: 2011-13 Current Service Level	325	324.50	74,463,268	all R		- 74,463,268			



Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Or Operations 2011-13 Biennium	egon					Cross Refe	erence Num	Leg. Add ber: 45900-300	opted Budget 0-00-00-00000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2011-13 Current Service Level	325	324.50	74,463,268			- 74,463,268			
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	19	51		T. 81		e .	
Modified 2011-13 Current Service Level	325	324.50	74,463,268	+		- 74,463,268		- 4	
080 - E-Boards									
081 - May 2010 E-Board	6	6,00	752,213			752,213			12
082 - June/July 2010 E-Board			1/4	-					
083 - September 2010 E-Board	-		9	9				, .	-
084 - December E-Board	-	1	9	3		9		2 2	=
Subtotal Emergency Board Packages	6	6.00	752,213	+		752,213			
Policy Packages									
085 - 2009-11 Allotment Reduction roll-ups			44			- 340		. ,	
086 - Eliminate Inflation			(636,012)	-		- (636,012)			-
087 - Personal Service Adjustments	1.3	- 7	(2.991,702)			- (2,991,702)			
090 - Analyst Adjustments						-			
091 - Revenue Solutions	-		-	2-1					-
092 - Fund Shifts\Sweeps	-		¥	Σ.					
801 - Targeted Statewide Adjustments			(1,398,249)	9		(1,398,249)			
802 - Vacant Position Savings	(1)	(0.17)	(13,352)	4.0		(13,352)		-	
803 - Statewide Assessment Adjustments	-	3	- 4			9			- 39
805 - Budget Reconciliation Adjustments (SB 5508)		· ·	(34.511)	+		- (34,511)			
810 - LFO Analyst Adjustments		- 2	14			140			
819 - Supplemental Statewide Ending Balance	-	-				1 11			
08/12/11			Pano	13 of 17				DV104 - Biennial E	Sudnet Summar

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Summary of 2011-13 Biennium Budget

Public Employees Retirement System, Oregon Operations Leg. Adopted Budget Cross Reference Number: 45900-300-00-00-00000

2011-13 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
840 - HB 2113 - PERS Housekeeping	-		475,600		y-	475,600			
841 - HB 2456 - Prohibit Tax Remedy for Nonresidents	1	0.75	570,412	-		570,412			
131 - Business Enterprise-Core Business Functions	30	30.00	4,062,717			4,062,717			
132 - Infrastructure Maintenance & Enhancement	3	3.00	2,705,752	7	/-	2,705,752			
133 - Position Reclass/Realignment	- 2	-	54,684	4		54,684			
134 - Legislative Concept: PERS Housekeeping Bill				1+4		-			
135 - Leg Concept: Repeal Guarantee of Inaccurate Ben	efits -			7		-			
136 - Leg Concept: OPSRP Pension Withdrawal Restrict	ions -	1	-	4		9		- 6	
Subtotal Policy Packages	33	33.58	2,795,339	•	5	2,795,339		•	
Total 2011-13 Leg Adopted Budget	364	364.08	78,010,820) ±		78,010,820	- 3	. 13	-
Percentage Change From 2009-11 Leg Approved Budget	0.60%	0.70%	-3.30%			-3.30%			
Percentage Change From 2011-13 Current Service Level	12.00%	12.20%	4.80%			4.80%			

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Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Or Debt Service 2011-13 Biennium	egon					Cross Refe	erence Num	Leg. Add ber: 45900-400	opted Budge 0-00-00-0000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2009-11 Leg Adopted Budget			1,423,075			- 1,423,075		ė i	
2009-11 Emergency Boards	-			-					
2009-11 Leg Approved Budget	- 4		1,423,075	4		1,423,075			
2011-13 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out									
Estimated Cost of Merit Increase			4	-					
Base Debt Service Adjustment			(4,475)	_		(4,475)			
Base Nonlimited Adjustment									
Capital Construction			-						
Subtotal 2011-13 Base Budget		č	1,418,600			1,418,600			5
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	- 2		- 5	543					
022 - Phase-out Pgm & One-time Costs	-	-	- 3						
Subtotal	17.			31		6		e l'e	
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	- 3	7					
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-					-1			
060 - Technical Adjustments									
060 - Technical Adjustments	E	. 100		- 30		9			
Subtotal: 2011-13 Current Service Level	-	- 4	1,418,600	1		- 1,418,600		-	

_Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

011-13 Biennium	erence Num	ber: 45900-400	opted Budge 0-00-00-00000						
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2011-13 Current Service Level			1,418,600	i		- 1,418,600		·	
70 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	11.5	-	-	1 8					
lodified 2011-13 Current Service Level		-	1,418,600	-		- 1,418,600		-	
80 - E-Boards									
081 - May 2010 E-Board				12		2 8			
082 - June/July 2010 E-Board		-				-		- 3-	
083 - September 2010 E-Board	-	-						2	
084 - December E-Board								s 2	-
Subtotal Emergency Board Packages						. 3			
olicy Packages									
085 - 2009-11 Allotment Reduction roll-ups	V =			1		ėl si			£ 55
086 - Eliminate Inflation	-	-	-					S 19	
087 - Personal Service Adjustments		19							
090 - Analyst Adjustments	-								
091 - Revenue Solutions	-	-	-	2				- 0	6 63
092 - Fund Shifts\Sweeps	-	-						14	
801 - Targeted Statewide Adjustments	-	-							
802 - Vacant Position Savings								+	-
803 - Statewide Assessment Adjustments		-				E E		ed I.e.	
805 - Budget Reconciliation Adjustments (SB 5508)							-	
810 - LFO Analyst Adjustments	-	19		, L		en se	-		
819 - Supplemental Statewide Ending Balance								10	

____Governor's Balanced Budget

X Legislatively Adopted

Summary of 2011-13 Biennium Budget Public Employees Retirement System, Oregon Leg. Adopted Budget **Debt Service** Cross Reference Number: 45900-400-00-00-00000 2011-13 Biennium Positions Full-Time ALL FUNDS General Fund Other Funds Nonlimited Lottery Federal Nonlimited Equivalent Funds Funds Other Funds Federal Description (FTE) Funds 840 - HB 2113 - PERS Housekeeping 841 - HB 2456 - Prohibit Tax Remedy for Nonresidents 131 - Business Enterprise-Core Business Functions 132 - Infrastructure Maintenance & Enhancement 133 - Position Reclass/Realignment 134 - Legislative Concept: PERS Housekeeping Bill 135 - Leg Concept: Repeal Guarantee of Inaccurate Benefits 136 - Leg Concept: OPSRP Pension Withdrawal Restrictions **Subtotal Policy Packages** . --Total 2011-13 Leg Adopted Budget 1,418,600 1,418,600 Percentage Change From 2009-11 Leg Approved Budget -0.30% -0.30% Percentage Change From 2011-13 Current Service Level

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Agency Request

_Governor's Balanced Budget

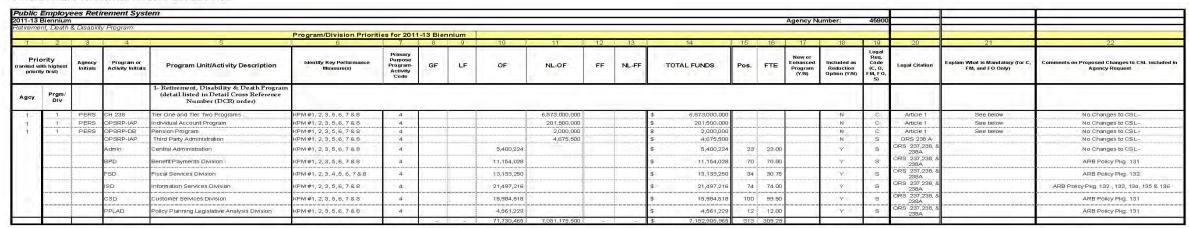
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Program Prioritization for 2011-13

PROGRAM PRIORITIZATION FOR 2011-13

Within each Program/Division area, prioritize each Budget Program Unit (Activities)

Document criteria used to prioritize activities:



7. Primary Purpose Program/Activity Exists

- Civil Justice
 Community Development
- 3 Consumer Protection
- 4 Administrative Function 5 Criminal Justice
- 6 Economic Development 7 Education & Skill Development
- 8 Emergency Services 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural 12 Social Support

PERS administers a single integrated system of retirement, disability and death benefits for employees of public employers throughout Oregon. Business processes, service delivery and support functions for the Retirement, Disability and Death Program are integrated across the divisions (detailed cross references) of the agency. Oregon courts have established that members have a contract right to these benefit programs and, as such, those rights cannot be impaired by law, in accordance with the Oregon Constitution's Article 1. The Retirement, Disability and Death Program is the agency's top priority.

This program frees public employers from the administrative burden of administering individual retirement plans. Economy of scale savings produced. Single plan across the state rovides mobility for trained public servants. Provides the Oregon Legislature with the ability to influence public pension policy on a statewide basis

ORS 237, 238, 238A To ensure the PERS retirement plan remains in compliance with federally mandated pension plan standards, ORS 238.630(3)(g) directs the PERS Board, Shall adopt rules and take all actions necessary to maintain qualification of the Public Employees Retirement System and the Public Employees Retirement Fund as a qualified governmental retirement plan and trust under the Internal Revenue Code and under regulations adopted pursuant to the Internal Revenue Code. Rules under this paragraph may mpose limits on contributions to the system, limits on benefits payable from the system and other limitations or procedures required or imposed under federal law or regulation for th our pose of qualification of the Public Employees Retirement System and Public Employees Retirement Fund under the Internal Revenue Code as a governmental plan and trust." 19. Legal Requirement Code

- C Constitutional D Debt Service
- FM Federal Mandatory
- FO Federal Optional (once you choose to participate, certain requirements exist)
- S Statutory

2011-13 107BF23 Program 1

_Agency Request Governor's Balanced Budget X Legislatively Adopted

PROGRAM PRIORITIZATION FOR 2011-13

Publi	ic Em	lovee	s Retiren	nent System															3		
	3 Bien															Agency N	umber:	45900			
PERS	Retiree	Health .	Insurance F	rogram		-36-													1		
					Program/Divisi	on Prioriti	es for 2	2011-13 E	Biennium												
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
(ranke		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N	(C, D,	Legal Citation	Legal Citation Explain What is Mandatory (for C, FM, an FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div			2-PERS Retiree Health Insurance Programs (detail listed in Detail Cross Reference Number (DCR) order)																	
2	2	PERS	RHIA	Retirement Health Insurance Account	KPM # 2, 3, 5 & 7	4				60,606,800			\$ 60,606,800		ā	7	N	S	ORS 238.420		No Changes to CSL -
2	2	PERS	RHIPA		KPM # 2, 3, 5 & 7	4		Emmana mana		5,412,017			\$ 5,412,017	,			N.	S	ORS 238 415		No Changes to CSL-
2	2	PERS	SRHIA	Standard Retiree Health Insurance Account	KPM # 2, 3, 5 & 7	4				280,044,694			\$ 280,044,694		Ī		N	S	ORS 238.410		No Changes to CSL-
			Admin	Third Party Administration	KPM # 2, 3, 5 & 7	4		8 8 8		6,773,299		8 000	\$ 6,773,299		Ĭ.		Ň	S	ORS 237,238, & 238A		No Changes to CSL -
Ц			FSD	Fiscal Services Division	KPM # 2, 3, 5 & 7	4			692,509				\$ 692,509	2	4.00		Ý	S	ORS 237,238, & 238A		No Changes to CSL -
					pr	()	-		692,509	352,836,810			\$ 353,529,319	2	4.00	S			manusia manifanona		

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

Document criteria used to prioritize activities:

by detail budget level in ORBITS

Within each Program/Division area, prioritize each Budget Program Unit (Activities)

The PERS Retiree Health Insurance Programs provide health care insurance protection to eligible members. A Medicare health insurance supplement is also provided. Business processes, service delivery and support functions for the Retiree Health Insurance Program are integrated across the divisions (detailed cross references) of the agency. The Health Insurance Program is the agency's second priority.

This program frees public employers from the administrative burden of administering individual retirement plans with specialized health insurance rules. Economy of scale savings produced. Single plan across the state provides mobility for trained public servants. Provides the Oregon Legislature with the ability to influence public employee health insurance policy on a statewide basis.

ORS 238.410, .415, .420 To ensure the Health Insurance plan remains in compliance with federally mandated pension plan standards ORS 238.630(3)(g) directs the PERS Board, "Shall adopt rules and take all actions necessary to maintain qualification of the Public Employees Retirement System and the Public Employees Retirement Fund as a qualified governmental retirement plan and trust under the Internal Revenue Code and under regulations adopted pursuant to the Internal Revenue Code. Rules under this paragraph may impose limits on contributions to the system, limits on benefits payable from the system and other limitations or procedures required or imposed under federal law or regulation for the purpose of qualification of the Public Employees Retirement System and Public Employees Retirement Fund under the Internal Revenue Code as a governmental plan and trust."

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal Mandatory
- FO Federal Optional (once you choose to participate, certain requirements exist)

Budget Page 106

S Statutory

2011-13 107BF23 Program 2 Agency Request Governor's Balanced Budget X Legislatively Adopted

2011-13 107BF02

PROGRAM PRIORITIZATION FOR 2011-13

011-13 Bienr															Agency N	lumber:	45900		i-	1
eferred Com	pensation	n Program																		7
				Program/Div	ision Pri	orities fo	or 2011-1	3 Bienniun	1											
1 2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with ighest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C. FM, and FC Only)	Comments on Proposed Changes to 0 included in Agency Request
Agcy Prgm/ Div			3 - Deferred Compensation Program (detail listed in Detail Cross Reference Number (DCR) order)		3															
3	PERS	OSGP	Deferred Compensation Program - Oregon Savings Growth Plan (OSGP)	KPM # 2, 3 & 4	4							\$ -					S	ORS 243.401 - 243.507		ORS 243.472 - See explanation below
		FSD	Fiscal Services Division	KPM #2, 3 & 4	4			1,794,565				\$ 1,794,565	9	10.00		Υ·		ORS 243 401 - 243 507		No Changes to CSL -
				•1010101010101010101010101		- 01010101010101						\$ -								
												\$ -					·			
				-				1,794,565		-		\$ 1,794,565	9	10.00	-					

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection 4 Administrative Function
- 4 Administrative Funct
- 5 Criminal Justice
- 6 Economic Development 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 10 Public Health 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal Mandatory
- FO Federal Optional (once you choose to participate, certain requirements exist)
- S Statutory

by detail budget level in ORBITS.

Document criteria used to prioritize activities:

Within each Program/Division area, prioritize each Budget Program Unit (Activities)

ORS 243.401 - 243.507 The Deferred Compensation Program provides an IRS approved plan for deferral of compensation payable to participants and deferral of income taxes on that compensation. This program is fully funded by the Deferred Compensation Fund. Fund dollars come solely from participant contributions. Administrative costs outside the Deferred Compensation Section are recovered from the fund. The Deferred Compensation Program is the agency's third budget priority.

PERS annually processes \$52.9 million in deferred compensation benefits and \$70.5 million in deferred compensation. Statute directs the plan to be run for benefit of members with as low of fees as possible. A supplemental retirement plan, providing this service through PERS assists members in better planning for their financial needs in retirement.

A total of 22,712 members and their dependents directly benefit from this program. A total of 98,001 State and Local employees indirectly benefit from the availability of this program. In addition to the State of Oregon, 116 local government employers also benefit by having PERS provide this supplemental plan for the benefit of their employees, removing the administrative burden from the employer while providing additional retirement services to the employer's staff.

ORS 243.472 Deferred compensation benefit payments, and amounts payable as refunds, shall not for any purpose be deemed expenses of the board and shall not be included in its biennial departmental budget.

2011-13 Program 3

____Agency Request ____Governor's Balanced Budget ____X_Legislatively Adopted Budget Page 107

PROGRAM PRIORITIZATION FOR 2011-13

11-13	Bienn	ium														Agency N	umber:	45900		- 21	
cial S	Security	Coverag	ge Progran	n																Ψ.	
					Program/Div	ision Prio	rities fo	r 2011-1	3 Bienniur	n									1		
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Prio ranked ghest firs	l with priority	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to (included in Agency Request
gcy	Prgm/ Div			4- Social Security Coverage Program (detail listed in Detail Cross Reference Number (DCR) order)										1							
4	4	PERS	Admin	Central Administration	KPM#2,3 & 7	4			176,133				\$ 176,133	1	1:00		Y	FM	Fed Reg Title 20, 404.1204	Sée below	No Changes to CSL -
4	4	PERS	FSD	Fiscal Services Division	KPM#2&3	4			69,596				\$ 69,596		0.25		N	FM	Fed Reg Title 20, 404.1204	See below	No Changes to CSL -
													\$ - \$ -								
		onium eoni								,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			\$ - \$ -								

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C. Constitutional
- D Debt Service
- FM Federal Mandatory
- FO: Federal Optional (once you choose to participate, certain requirements exist)
- S Statutory

by detail budget level in ORBITS

Document criteria used to prioritize activities:

Within each Program/Division area, prioritize each Budget Program Unit (Activities)

Federal Regulations, Title 20, 404.1204 The Social Security Coverage Program is a federally mandated program to assist public employers who wish to voluntarily join the Social Security Old Age and Survivorship Program. The State is required to maintain a single point of contact for the federal program. PERS is the establised state level contact. The program is the agency's fourth budget priority.

ORS 237.412 This program allows public employers to deal with a local state representative providing a direct channel for information to the federal program administrators. PERS staff allow public employers better opportunity to resolve reporting issues before escalating to federal intervention.

A total of approximately 1,000 public employers are directly benefited by having a venue for making a voluntary election into the Social Security Old Age and Survivorship program, while also having a direct local venue for program clarification.

NOTE: This program is solely funded by an administrative charge to participating employers.

2011-13 Program 4 107BF23

PROGRAM PRIORITIZATION FOR 2011-13

			rement S	ystem									•							- 1	
	Biennium															Agency N	umber:	45900			
ebt Serv	ice Progra	ım																			
					Program/Div	vision Pric	orities f	or 2011-	-13 Biennii	um											
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Prio (ranked wi priority	th highest	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	ĹF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	(C, D, FM,	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy I	rgm/Div			Debt Service																	
		PERS		Public Employee Retirement Program COP	KPM#2	4			1,418,600				\$ 1,418,600		(2007)111(2007)111(2007)111(2007)		N	D i			No Changes to CSL -
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	=)(=)(=)(en)												\$ -								
							1		1,418,600	-	-		\$ 1,418,600	0	0.00	1	7				

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal Mandatory
- FO Federal Optional (once you choose to participate, certain requirements exist)
- S Statutory

by detail budget level in ORBITS Document criteria used to prioritize activities:

Within each Program/Division area, prioritize each Budget Program Unit (Activities)

The debt service for the Public Employee Retirement Program COP is repayment for the PERS Headquarters Building located in Tigard.

The amount of debt service included in the ageny's budget is taken from debt schedules produced by the Department of Adminstrative Services (DAS) and is not a discretionary budget item for PERS. As such, information is provided for budget disclosure rather than prioritization purposes.

_____Agency Request _____Governor's Balanced Budget _____X _Legislatively Adopted Budget Page _____9

2011-13 **107BF02**

PROGRAM PRIORITIZATION FOR 2011-13

	Employees Biennium	Ketiren	nent Syst	em												Agency N	lumber:	45900			
					Agency-Wide Prioriti	es for 20°	11-13 Bi	ennium													
1	2	3	4	5	6.	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
(ranked s	iority with highest rity first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	ldentify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	Program	Included as Reduction Option (Y/N)	(C, D,	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL include in Agency Request
Agcy	Prgm/ Div																				
1	1-1	PERS	-	Retirement, Death & Disability Program	KPM #1, 2, 3, 5, 6, 7 & 8	4			71,730,485	7,081,175,500			\$ 7,152,905,985	31	3 309.25		- X-	C	Article 1		ARB Policy Pkg. 131, 132 , 133, 134, 135 & 1
2	2	PERS		PERS Retiree Health Insurance Program	KPM # 2, 3, 5 & 7	4			692,509	352,836,810			\$ 353,529,319	1	2 4.00		¥	s	ORS 238 410, .415, & .420		No Changes to CSL -
3	3	PERS	OSGP	Deferred Compensation Program	KPM # 2, 3 & 4	4			1,784,565				\$ 1,794,565	.(10,00		Υ	S	ORS 243.401 - 243.507		No Changes to CSL -
4	4	PERS		Social Security Coverage Program	KPM # 2, 3 & 7	4	5 100000000000		245,729				\$ 245,729		1 1.25		Ÿ	FM	Fed Reg Title 20 404.1204		No Changes to CSL -
				Debt Service	KPM # 2	4			1,418,600				\$ 1,418,600 \$ -	(0.00		N	D			No Changes to CSL -
								ö					\$ -								
									75,881,868	7,434,012,310			\$ 7,509,894,178	325	5 324.50						

7	Drimani	Durnage	Programi	A etivita	Eviet

- 1 Civil Justice 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice

See criteria discussion at the Program/Activity priorities level.

Document criteria used to prioritize activities:

Prioritize each program activity for the Agency as a whole

- 10 Public Health 11 Recreation, Heritage, or Cultural
- 12 Social Support

Legal Requirement Code
 Constitutional
 Debt Service

- FM Federal Mandatory
- FO Federal Optional (once you choose to participate, certain requirements exist)
- S Statutory

2011-13 107BF23 Agency-Wide _Agency Request _Governor's Balanced Budget X Legislatively Adopted Budget Page 110

2011-13 107BF02

10% Reductions Options (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
1. Eliminate toll-free telephone	Eliminates toll-free telephone line,	\$96,000 Other Funds	Toll-free telephone line is
line	requiring members, employers and		provided to facilitate customer
	retirees outside of the Portland		service for statewide population
	area to personally incur long-		of members, employers and
	distance charges for contacting		retirees. Eliminating the toll-free
	PERS by telephone. (Amount		number will not change the
	based on 160,000 calls averaging		nature of the service customers
	10 minutes per call, at \$.06 per		receive, but will hamper customer
	minute)		access to that service, challenging
			this Agency's Key Performance
			Measure (KPM) #6 - 80% of
			customers rating service as
			"good" or "excellent."
2. Eliminate printed newsletter	Eliminates publication and mailing	\$20,000 Other Funds	Eliminates a cost-effective
to active members via	of Agency newsletter to active		communication tool that pushes
employers.	members.		information to active members in
			furtherance of this Agency's
			KPM #6 - Customer Service. The
			Newsletter would continue to be
			available on the PERS website
			for those with Internet access.
3. Reduce employee overtime,	Reduces overtime and use of	\$137,273 Other Funds	Increases time needed for work
and use of temporary staffing	temporary staffing by 50%		completion and response time to
	supporting Customer Services		the Agency's customers and
	program.		business lines, hindering the
			Agency's ability to achieve KPM
			#6 - Customer Service.

Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 111 107BF02

10% Reductions Options (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
4. Reduce AG fees	Limits legal sufficiency review to contracts over \$100,000 (per OAR 137-045-0030 requirements), and decreases litigation support.	\$107,281 Other Funds	Decreased legal sufficiency review and DOJ litigation support will increase risk to the Agency. Staff will provide policy direction and contract services without complete resolution of legal issues, or in a less timely manner, resulting in reduced Customer Service (KPM #6), and making achievement of KPM #8 (meeting 100% of Board Best Practice criteria) less likely.
5. Reduce IT contracting budget and professional services.	Reduces IT contracting budget and professional services for Agency projects by 50%.	\$1,067,218 Other Funds	Decreases the Agency's timeliness and efficiency in implementing IT modifications, such as in response to legislative changes or process improvements, increasing Total Benefit Costs (KPM #2), and hindering achievement of KPM #8 - Board Best Practices.,
6. Reduce IT systems and equipment upgrades	Reduces system modifications / upgrades, scheduled replacement of IT hardware, software and ancillary equipment.	\$287,166 Other Funds	Increases risk of failed network and desktop equipment, and service delays, hindering the Agency's ability to achieve KPM #6 – Customer Service.
7. Reduce Information Technology training plan	Eliminates training not related to support and maintenance of jClarety.	\$98,614 Other Funds	Reduces consistent and up-to- date training, increasing the risk of inconsistent or inaccurate Agency processes. Impedes progress on KPM #8 - Board Best Practices.
Agency Request	Governor's Balanced Budget	X Legislatively Adopted	Budget P

2011-13 **107BF02**

10% Reductions Options (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
8. Reduce office supplies (S&S)	Reduces office supplies support to all divisions and sections.	\$50,000 Other Funds	Challenges the Agency's ability to meet customers and business lines' needs, hindering the Agency's ability to achieve KPM #6 - Customer Service.
9. Reduce expert witness and Independent Medical Exam (IME) support	Reduces professional services, expert witness, and independent medical exam contract budget for disability claim review / determination.	\$153,522 Other Funds	Forces Agency to be more reliant on member's medical evaluations instead of independent reviews, leading to increased potential for fraud or abuse. Inconsistent with KPM #8 - Board Best Practices.
10. Reduce Communications Program support	Eliminates PERS website and information support position, including support for Employer Data Exchange User Guide, Employer Handbook, Judge Member Handbook, and A-Z quick answers index. (1 position - 1.00 FTE)	\$76,520 Other Funds	Web and information support duties will transfer to managers, requiring longer lead time for work completion and decreasing service levels to information users. This increases KPM #2 - Total Benefit Costs, and hinders the Agency's ability to achieve KPM #6 - Customer Service.
11. Reduce centrally coordinated mail services and supply ordering/delivery	Eliminates position supporting mail services, supply ordering and delivery. (1 position - 1.00 FTE)	\$108,947 Other Funds	Decreases mail and supply delivery, increases Agency response time to customer correspondence, and increases risk of inconsistent ordering practices and outcomes. Hinders the Agency's ability to achieve KPM #1 - 80% of initial benefit payment within 45 days, KPM #7 - 95% of benefit estimates within 30 days, and KPM #6 - Customer Service.
Agency Request	Governor's Balanced Budget	X Legislatively Adopted	Budget P

2011-13 **107BF02**

10% Reductions Options (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
12. Reduce Agency training	Eliminates 1 position responsible	\$181,670 Other Funds	Reduces consistent and up-to-
support	for coordination and delivery of		date training, increasing the risk
	training plans and materials.		of inconsistent or inaccurate
	(1 position - 1.00 FTE)		Agency processes. Impedes
			progress on KPM #8 - Board Best
			Practices.
13. Reduce disability program	Eliminates 2 positions processing	\$247,980 Other Funds	Increases risk of inappropriate
support	IME documentation and disability		claim determinations, and costs
	claims		that could lead to benefit fraud or
	(2 position – 2.00 FTE)		abuse, as well as increasing the
			time needed for disability claim
			processing. Hinders the Agency's
			ability to achieve KPM #1 - Timely Retirement Payments,
			KPM #6 - Customer Service, and
			KPM #7 - Timely Benefit
			Estimates.
14. Reduce divorce section	Eliminates 1 position processing	\$131,380 Other Funds	Increases time needed for
program support	divorce decrees.	\$ 10 1,0 00 0 the 1 the	disability claim processing and
Frederica and Land	(1 position – 1.00 FTE)		customer response time,
	,		hindering the Agency's ability to
			achieve KPM #1 - Timely
			Retirement Payments, KPM #6 -
			Customer Service, and KPM #7 -
			Timely Benefit Estimates.
15. Eliminate Health Insurance	Eliminates 1 position providing	\$115,482 Other Funds	Increases response time to the
Program administrative	administrative support to Health		Agency's customers and business
support	Insurance Program Manager.		lines, hindering the Agency's
	(1 position – 1.00 FTE)		ability to achieve KPM #1 -
			Timely Retirement Payments,
			and KPM #6 - Customer Service.

10% Reductions Options (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
16. Eliminate Customer Services	Eliminates 2 positions providing	\$241,946 Other Funds	Increases time needed for work
Division administrative	administrative support for		completion and response time to
support	Customer Services Division.		the Agency's customers and
	(2 positions – 2.00 FTE)		business lines, hindering the
			Agency's ability to achieve KPM
			#6 - Customer Service.
17. Eliminate Fiscal Services	Eliminates 1 position providing	\$122,842 Other Funds	Increases time needed for work
Division executive support	executive support to Chief		completion and response time to
	Financial Officer, Fiscal Services		the Agency's customers and
	Division managers and staff.		business lines, hindering the
	(1 positions – 1.00 FTE)		Agency's ability to achieve KPM
			#6 – Customer Service.
18. Eliminate Deputy Director	Eliminates 1 position providing	\$145,344 Other Funds	Increases time needed for work
executive support	executive support to Deputy		completion and response time to
	Director.		the Agency's customers and
	(1 position – 1.00 FTE)		business lines, hindering the
			Agency's ability to achieve KPM
			#6 - Customer Service.
19. Reduce Social Security	Eliminates 1 position responsible	\$168,472 Other Funds	Eliminates FTE used to support
Program support	for Social Security Program		state's responsibility to
	support for employers regarding		administer federal Social Security
	Program updates, changes in		program. Position functions
	regulations, and new rules.		would be spread among Agency
	(1 position – 1.00 FTE)		staff or directed to another
			Agency, increasing benefit
			administration costs counter to
			KPM #2 - Total Benefit Costs,
			and hindering the Agency's
			ability to achieve KPM #6 -
			Customer Service.

_Governor's Balanced Budget Agency Request X Legislatively Adopted Budget Page 115 107BF02 2011-13

10% Reductions Options (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
20. Reduce IT quality assurance and metrics engineering program support	Eliminates 1 Quality Assurance Project Manager position, and 1 IT metrics engineering position. (2 positions – 2.00 FTE)	\$431,830 Other Funds	Eliminates resources used to improve Agency quality and accountability on operations and projects. Prevents efforts to reduce Agency costs in support of KPM #2 - Total Benefit Costs, and impedes progress on KPM #8 - Board Best Practices.
21. Eliminate Deferred Compensation Program support in Salem	Eliminates 2 program support positions, closes Salem office, and reassigns staff to Tigard office. (2 positions – 2.00 FTE)	\$447,759 Other Funds	Increases time needed to complete work and response time to the Agency's customers, risks limiting the Deferred Compensation Program's growth, and eliminates local presence and direct customer service in Salem. Impedes efforts to achieve KPM #5 - Increase participation to 39%, as well as hindering progress on KPM #6 - Customer Service.
22. Reduce IT systems development support	Eliminates 3 developer positions supporting Agency projects. (3 positions – 3.00 FTE)	\$549,424 Other Funds	Decreases Agency timeliness and efficiency in implementing IT modifications, such as in response to legislative changes or process improvements, increasing Total Benefit Costs (KPM #2), hindering achievement of KPM #8 - Board Best Practices.

Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 116

10% Reductions Options (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
23. Reduce fiscal services program support	Eliminates 1 accounting position supporting general ledger transactions, journal entries for jClarety activity, and reconciliation of employer and member accounts. (1 position – 1.00 FTE)	\$140,564 Other Funds	Increases time needed to complete work, response time to customers, and file audit risks, hindering progress on KPM #8 - Board Best Practices.
24. Reduce tax accounting program support	Eliminates 1 accountant position supporting financial reporting, and federal and state tax compliance. (1 positions – 1.00 FTE)	\$145,863 Other Funds	Increases time needed to complete work, and risks of untimely tax compliance, reporting, and remittance, contrary to KPM #8 - Board Best Practices.
25. Discontinue specialized judge retirement program support	Eliminates 1 counselor/specialist processing judge retirements. (1 position – 1.00 FTE)	\$131,380 Other Funds	Increase time needed to complete work, and risks associated with decreased level of expertise processing judge retirements, hindering the Agency's ability to achieve KPM #6 – Customer Service.
26. Reduce Contracts and Procurement program support	Eliminates 1 procurement assistant support position. (1 position – 1.00 FTE)	\$145,863 Other Funds	Increases time needed to complete work, response time to customers and contract file audit risks, hindering progress on KPM #8 – Board Best Practices.
27. Reduce IT application / software engineering program support	Eliminates 1 position supporting IT applications, and 1 position supporting Agency-wide software configuration engineering. (2 positions – 2.00 FTE)	\$381,807 Other Funds	Increases time needed to complete work, and risks for the Agency's business lines related to systems and desktop performance, as well as increases administration costs, contrary to KPM #2.
Agency Request	Governor's Balanced Budget	X Legislatively Adopted	Budget P

2011-13 **107BF02**

10% Reductions Options (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
28. Reduce imaging and records	Eliminates 2 imaging and records	\$193,108 Other Funds	Increases time needed for work
management program support	management positions.		completion and response time to
	(2 positions – 2.00 FTE)		the Agency's customers and
			business lines, hindering the
			Agency's ability to achieve KPM
			#6 - Customer Service.
29. Reduce program management	Eliminates 3 positions supporting	\$493,110 Other Funds	Increases time needed for work
and IT systems technical	Customer Services program		completion and response time to
support	management, productivity		the Agency's customers and
	enhancements problem resolution /		business lines, hindering the
	troubleshooting.		Agency's ability to achieve KPM
	(3 positions – 3.00 FTE)		#6 - Customer Service.
30. Reduce benefit estimate and	Eliminates 1 position supporting	\$265,466 Other Funds	Increases time needed for work
data validation program	benefit estimates, and 1 position		completion and response time to
support	supporting data validation.		the Agency's customers and
	(2 positions – 2.00 FTE)		business lines, hindering the
			Agency's ability to achieve KPM
			#6 - Customer Service.
31. Reduce business rules	Eliminates 1 position providing	\$204,192 Other Funds	Increases time needed for work
coordination program support	Agency-wide coordination of		completion and response time to
	business rules.		the Agency's customers and
	(1 position – 1.00 FTE)		business lines, hindering the
			Agency's ability to achieve KPM
			#8 - Board Best Practices.
32. Reduce BAIP Tech Team	Eliminates 1 position supporting	\$161,172 Other Funds	Eliminates resources used to
	calculation of death benefits to		improve Agency quality and
	beneficiaries.		accountability. Prevents efforts to
	(1 position – 1.00 FTE)		reduce Agency costs in support of
			KPM #2 - Total Benefit Costs,
			and conform to KPM #8 - Board
			Best Practices.

Governor's Balanced Budget Agency Request X Legislatively Adopted Budget Page 118 107BF02 2011-13

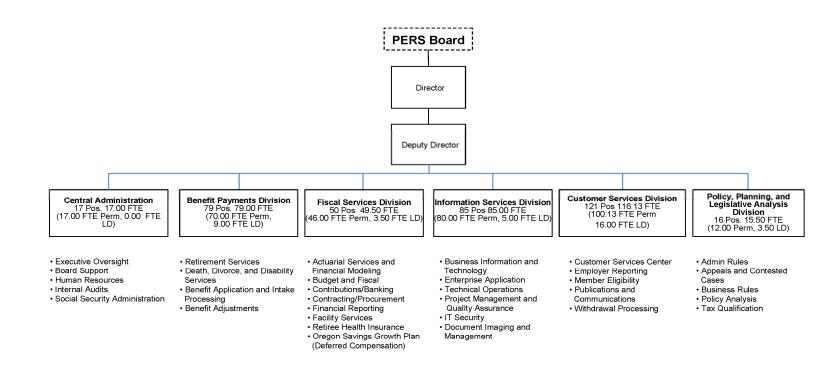
10% Reductions Options (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
33. Reduce Actuarial service program support	Eliminates 1 position supporting employer contribution rates and liabilities. (1 position – 1.00 FTE)	\$212,611 Other Funds	Increases time needed to complete work, response time to customers, and file audit risks, hindering progress on KPM #8 - Board Best Practices.
Totals	(35 positions –35.00 FTE)	\$7,461,806	

2009-11 Organization Chart

Public Employees Retirement System 2009-11 Legislatively Approved Budget

368 Positions (includes six positions approved at the May 2010 Emergency Board) 362.13 FTE (includes 1.63 FTE approved at the May 2010 Emergency Board)



_Agency Request

__Governor's Balanced Budget

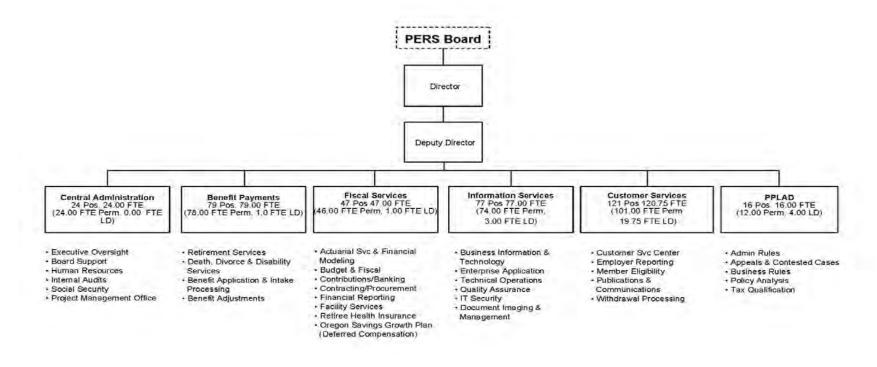
X Legislatively Adopted

2011-13 Organization Chart

Public Employees Retirement System 2011-13 Legislatively Adopted Budget

364 Positions

364.08 FTE (363.75 FTE in PICS due to Nov. 2010 Permanent Finance Plan)



_Agency Request

Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Oregon

Agencywide Appropriated Fund Group 2011-13 Biennium

Version: Z - 01 - Leg. Adopted Budget

Agency Number: 45900

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
Other Funds	77,385,163	80,160,628	80,660,628	82,159,494	82,159,494	82,159,494
AUTHORIZED POSITIONS	394	362	362	325	325	325
AUTHORIZED FTE	393.50	361.55	361.55	324.50	324.50	324.50
LIMITED BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
Other Funds	-			335,752	335,752	335,752
022-PHASE-OUT PGM & ONE-TIME COSTS						
Other Funds	-	-	-	(9,367,730)	(9,367,730)	(9,367,730)
031-STANDARD INFLATION						
Other Funds		*	*	1,213,888	1,213,888	1,213,888
032-ABOVE STANDARD INFLATION						
Other Funds	-	-	-	119,986	119,986	119,986
033-EXCEPTIONAL INFLATION						
Other Funds	-			1,878	1,878	1,878
TOTAL LIMITED BUDGET (Essential Packages)						
Other Funds		-	-	(7,696,226)	(7,696,226)	(7,696,226)
LIMITED BUDGET (Current Service Level)						
Other Funds	77,385,163	80,160,628	80,660,628	74,463,268	74,463,268	74,463,268
AUTHORIZED POSITIONS	394	362	362	325	325	325
AUTHORIZED FTE	393.50	361.55	361.55	324.50	324.50	324.50
LIMITED BUDGET (Policy Packages)						
081-MAY 2010 E-BOARD- RANK 0 - 300-00-00-00000						
Other Funds	-	-	-	301,775	752,213	752,213

2011-13 Biennium Agencywide Appropriated Fund Group - BPR001

___Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Oregon

Agencywide Appropriated Fund Group 2011-13 Biennium

Version: Z - 01 - Leg. Adopted Budget

Agency Number: 45900

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
Authorized Positions				2	6	6
Authorized FTE				2.00	6.00	6.00
086-ELIMINATE INFLATION- RANK 0 - 300-00-00-00000						
Other Funds	-	-		-1	(636,012)	(636,012)
087-PERSONAL SERVICE ADJUSTMENTS- RANK 0 - 300-0	0-00-00000					
Other Funds	-	18	×	*	(2,991,702)	(2,991,702)
801-TARGETED STATEWIDE ADJUSTMENTS- RANK 0 - 30	0-00-00-00000					
Other Funds	-	-	-	-	-	(1,398,249)
802-VACANT POSITION SAVINGS- RANK 0 - 300-00-00-000	00					
Other Funds	-	-		-		(13,352)
Authorized Positions			*	*		(1)
Authorized FTE	-		-	-	-	(0.17)
805-BUDGET RECONCILIATION ADJUSTMENTS (SB 5508)	RANK 0 - 300-00-0	0-00000				
Other Funds	-	-		-1	-	(34,511)
840-HB 2113 - PERS HOUSEKEEPING- RANK 0 - 300-00-00	-00000					
Other Funds		-		-		475,600
841-HB 2456 - PROHIBIT TAX REMEDY FOR NONRESIDEN	TS- RANK 0 - 300-0	0-00-00000				
Other Funds	-	1-	-	-	-	570,412
Authorized Positions	-	i=	~	-	-	1
Authorized FTE	-	-		-	-	0.75
131-BUSINESS ENTERPRISE-CORE BUSINESS FUNCTION	IS- RANK 1 - 300-00	0-00-00000				
Other Funds	-	-	-	5,117,677	4,383,516	4,062,717
Authorized Positions	-	-	-	37	33	30
Authorized FTE	-	1-	-	37.00	33.00	30.00

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Agency Number: 45900

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
132-INFRASTRUCTURE MAINTENANCE & ENHANCEMEN	IT- RANK 2 - 300-00-	00-00000				
Other Funds	-	-	-	2,874,205	2,839,771	2,705,752
Authorized Positions	-		-	4	4	3
Authorized FTE	-			4.00	4.00	3.00
133-POSITION RECLASS/REALIGNMENT- RANK 3 - 300-0	0-00-00000					
Other Funds			-	186,666	176,399	54,684
134-LEGISLATIVE CONCEPT: PERS HOUSEKEEPING BIL	L- RANK 4 - 300-00-0	00-00000				
Other Funds	-	-	-	475,600	475,600	-
135-LEG CONCEPT: REPEAL GUARANTEE OF INACCUR	ATE BENEFI- RANK	5 - 300-00-00-00000				
Other Funds	-	-		599,300		
136-LEG CONCEPT: OPSRP PENSION WITHDRAWAL RE	STRICTIONS- RANK	6 - 300-00-00-00000)			
Other Funds	-	-	-	1	1	-
TOTAL LIMITED BUDGET (Policy Packages)						
Other Funds	-	~	-	9,555,224	4,999,786	3,547,552
AUTHORIZED POSITIONS	-		-	43	43	39
AUTHORIZED FTE	-		-	43.00	43.00	39.58
TOTAL LIMITED BUDGET (Including Packages)						
Other Funds	77,385,163	80,160,628	80,660,628	84,018,492	79,463,054	78,010,820
AUTHORIZED POSITIONS	394	362	362	368	368	364
AUTHORIZED FTE	393.50	361.55	361.55	367.50	367.50	364.08
NONLIMITED BUDGET (Excluding Packages)						
Other Funds	6,085,705,691	6,476,885,664	6,476,885,664	7,434,012,310	7,434,012,310	7,434,012,310
NONLIMITED BUDGET (Current Service Level)						
Other Funds	6,085,705,691	6,476,885,664	6,476,885,664	7,434,012,310	7,434,012,310	7,434,012,310

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Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
TOTAL NONLIMITED BUDGET (Including Packages)	'					'
Other Funds	6,085,705,691	6,476,885,664	6,476,885,664	7,434,012,310	7,434,012,310	7,434,012,310
OPERATING BUDGET (Excluding Packages)						
Other Funds	6,163,090,854	6,557,046,292	6,557,546,292	7,516,171,804	7,516,171,804	7,516,171,804
AUTHORIZED POSITIONS	394	362	362	325	325	325
AUTHORIZED FTE	393.50	361.55	361.55	324.50	324.50	324.50
OPERATING BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
Other Funds	-		-	335,752	335,752	335,752
022-PHASE-OUT PGM & ONE-TIME COSTS						
Other Funds				(9,367,730)	(9,367,730)	(9,367,730)
031-STANDARD INFLATION						
Other Funds	-	1-	-	1,213,888	1,213,888	1,213,888
032-ABOVE STANDARD INFLATION						
Other Funds			v	119,986	119,986	119,986
033-EXCEPTIONAL INFLATION						
Other Funds	-	-	-	1,878	1,878	1,878
TOTAL OPERATING BUDGET (Essential Packages)						
Other Funds	-		-	(7,696,226)	(7,696,226)	(7,696,226)
OPERATING BUDGET (Current Service Level)						
Other Funds	6,163,090,854	6,557,046,292	6,557,546,292	7,508,475,578	7,508,475,578	7,508,475,578
AUTHORIZED POSITIONS	394	362	362	325	325	325
AUTHORIZED FTE	393.50	361.55	361.55	324.50	324.50	324.50
OPERATING BUDGET (Policy Packages)						

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Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
081-MAY 2010 E-BOARD- RANK 0 - 300-00-00-00000						
Other Funds	-		-	301,775	752,213	752,213
Authorized Positions	-	-	-	2	6	6
Authorized FTE	-		-	2.00	6.00	6.00
086-ELIMINATE INFLATION- RANK 0 - 300-00-00-00000						
Other Funds			8	8	(636,012)	(636,012)
087-PERSONAL SERVICE ADJUSTMENTS- RANK 0 - 300-	00-00-00000					
Other Funds	-	-	-	-	(2,991,702)	(2,991,702)
801-TARGETED STATEWIDE ADJUSTMENTS- RANK 0 - 30	00-00-00-0000					
Other Funds				-	-	(1,398,249)
802-VACANT POSITION SAVINGS- RANK 0 - 300-00-00-00	000					
Other Funds	-		-	-1	-	(13,352)
Authorized Positions	-	-		-	-	(1)
Authorized FTE	-	-	-		-	(0.17)
805-BUDGET RECONCILIATION ADJUSTMENTS (SB 5508)- RANK 0 - 300-00-0	0-0000				
Other Funds						(34,511)
840-HB 2113 - PERS HOUSEKEEPING- RANK 0 - 300-00-0	0-00000					
Other Funds	-	-	-		-	475,600
841-HB 2456 - PROHIBIT TAX REMEDY FOR NONRESIDE	NTS- RANK 0 - 300-0	0-00-00000				
Other Funds			- u		-	570,412
Authorized Positions		-		-	-	1
Authorized FTE	-		-		-	0.75
131-BUSINESS ENTERPRISE-CORE BUSINESS FUNCTIO	NS- RANK 1 - 300-00	-00-00000				
Other Funds	-	-	-	5,117,677	4,383,516	4,062,717

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Agencywide Appropriated Fund Group 2011-13 Biennium

Version: Z - 01 - Leg. Adopted Budget

Agency Number: 45900

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
Authorized Positions				37	33	30
Authorized FTE	-			37.00	33.00	30.00
132-INFRASTRUCTURE MAINTENANCE & ENHANCEMENT	T- RANK 2 - 300-00-0	00-00000				
Other Funds	-	-		2,874,205	2,839,771	2,705,752
Authorized Positions				4	4	3
Authorized FTE		*		4.00	4.00	3.00
133-POSITION RECLASS/REALIGNMENT- RANK 3 - 300-00	0-00-00000					
Other Funds	•			186,666	176,399	54,684
134-LEGISLATIVE CONCEPT: PERS HOUSEKEEPING BILL	RANK 4 - 300-00-0	0-0000				
Other Funds	-			475,600	475,600	-
135-LEG CONCEPT: REPEAL GUARANTEE OF INACCURA	TE BENEFI- RANK 5	- 300-00-00-00000				
Other Funds	-	15	-	599,300	-	
136-LEG CONCEPT: OPSRP PENSION WITHDRAWAL RES	TRICTIONS- RANK	6 - 300-00-00-00000				
Other Funds	-	-		1	1	-
TOTAL OPERATING BUDGET (Policy Packages)						
Other Funds		-		9,555,224	4,999,786	3,547,552
AUTHORIZED POSITIONS	-			43	43	39
AUTHORIZED FTE	-		-	43.00	43.00	39.58
TOTAL OPERATING BUDGET (Including Packages)						
Other Funds	6,163,090,854	6,557,046,292	6,557,546,292	7,518,030,802	7,513,475,364	7,512,023,130
AUTHORIZED POSITIONS	394	362	362	368	368	364
AUTHORIZED FTE	393.50	361.55	361.55	367.50	367.50	364.08
DEBT SERVICE (Excluding Packages)						
Other Funds	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600

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Agency Number: 45900
Version: Z - 01 - Leg. Adopted Budget

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
DEBT SERVICE (Current Service Level)						
Other Funds	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL DEBT SERVICE (Including Packages)						
Other Funds	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL BUDGET (Excluding Packages)						
Other Funds	6,168,800,054	6,558,469,367	6,558,969,367	7,517,590,404	7,517,590,404	7,517,590,404
AUTHORIZED POSITIONS	394	362	362	325	325	325
AUTHORIZED FTE	393.50	361.55	361.55	324.50	324.50	324.50
TOTAL BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
Other Funds		-	-	335,752	335,752	335,752
022-PHASE-OUT PGM & ONE-TIME COSTS						
Other Funds	-	14	-	(9,367,730)	(9,367,730)	(9,367,730)
031-STANDARD INFLATION						
Other Funds		-		1,213,888	1,213,888	1,213,888
032-ABOVE STANDARD INFLATION						
Other Funds		-	-	119,986	119,986	119,986
033-EXCEPTIONAL INFLATION						
Other Funds	-	14	-	1,878	1,878	1,878
TOTAL BUDGET (Essential Packages)						
Other Funds		-		(7,696,226)	(7,696,226)	(7,696,226)
TOTAL BUDGET (Current Service Level)						
Other Funds	6,168,800,054	6,558,469,367	6,558,969,367	7,509,894,178	7,509,894,178	7,509,894,178
AUTHORIZED POSITIONS	394	362	362	325	325	325

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Agency Number: 45900

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
AUTHORIZED FTE	393.50	361.55	361.55	324.50	324.50	324.50
TOTAL BUDGET (Policy Packages)						
081-MAY 2010 E-BOARD- RANK 0 - 300-00-00-00000						
Other Funds	-	-	-	301,775	752,213	752,213
Authorized Positions	-			2	6	6
Authorized FTE	-		8	2.00	6.00	6.00
086-ELIMINATE INFLATION- RANK 0 - 300-00-00-00000						
Other Funds	-	-	-	-	(636,012)	(636,012)
087-PERSONAL SERVICE ADJUSTMENTS- RANK 0 - 300-0	0-00-00000					
Other Funds	-				(2,991,702)	(2,991,702)
801-TARGETED STATEWIDE ADJUSTMENTS- RANK 0 - 30	00-00-00-0000					
Other Funds	-		-	-	-	(1,398,249)
802-VACANT POSITION SAVINGS- RANK 0 - 300-00-00-000	000					
Other Funds	-	-	-	-	-	(13,352)
Authorized Positions	-	-				(1)
Authorized FTE				-		(0.17)
805-BUDGET RECONCILIATION ADJUSTMENTS (SB 5508)	- RANK 0 - 300-00-0	0-00000				
Other Funds	-	:-	-	-1	-	(34,511)
840-HB 2113 - PERS HOUSEKEEPING- RANK 0 - 300-00-00	0-00000					
Other Funds	-	-		-	-	475,600
841-HB 2456 - PROHIBIT TAX REMEDY FOR NONRESIDEN	NTS- RANK 0 - 300-0	00-00-00000				
Other Funds	-		-	-	-	570,412
Authorized Positions	-	-	-	-	-	1
Authorized FTE	-	-	-	-	-	0.75

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Version: Z - 01 - Leg. Adopted Budget

Agency Number: 45900

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
131-BUSINESS ENTERPRISE-CORE BUSINESS FUNCTION	NS- RANK 1 - 300-00	-00-0000				
Other Funds	-		-	5,117,677	4,383,516	4,062,717
Authorized Positions				37	33	30
Authorized FTE	-		-	37.00	33.00	30.00
132-INFRASTRUCTURE MAINTENANCE & ENHANCEMEN	T- RANK 2 - 300-00-0	00-00000				
Other Funds	-	H	Э.	2,874,205	2,839,771	2,705,752
Authorized Positions	-		-	4	4	3
Authorized FTE	-	-	-	4.00	4.00	3.00
133-POSITION RECLASS/REALIGNMENT- RANK 3 - 300-00	0-00-00000					
Other Funds	-			186,666	176,399	54,684
134-LEGISLATIVE CONCEPT: PERS HOUSEKEEPING BILL	- RANK 4 - 300-00-0	0-00000				
Other Funds			-	475,600	475,600	-
135-LEG CONCEPT: REPEAL GUARANTEE OF INACCURA	TE BENEFI- RANK 5	5 - 300-00-00-00000				
Other Funds	-	-	-	599,300	-	-
136-LEG CONCEPT: OPSRP PENSION WITHDRAWAL RES	STRICTIONS- RANK	6 - 300-00-00-00000				
Other Funds				1	1	
TOTAL BUDGET (Policy Packages)						
Other Funds	-	-	-	9,555,224	4,999,786	3,547,552
AUTHORIZED POSITIONS	-	-	-	43	43	39
AUTHORIZED FTE	-		v	43.00	43.00	39.58
TOTAL BUDGET (Including Packages)						
Other Funds	6,168,800,054	6,558,469,367	6,558,969,367	7,519,449,402	7,514,893,964	7,513,441,730
AUTHORIZED POSITIONS	394	362	362	368	368	364
AUTHORIZED FTE	393.50	361.55	361.55	367.50	367.50	364.08

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Agencywide Program Unit Summary 2011-13 Biennium

Agency Number: 45900
Version: Z - 01 - Leg. Adopted Budget

Summary Cross Reference Number	Cross Reference Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
100-00-00-00000	Tier One and Tier Two Plan	,		,	,		
	Other Funds	5,976,479,107	6,278,531,664	6,278,531,664	7,225,836,810	7,225,836,810	7,225,836,810
200-00-00-00000	Oregon Public Service Retirement	nt Plan					
	Other Funds	109,226,584	198,354,000	198,354,000	208,175,500	208,175,500	208,175,500
300-00-00-00000	Operations						
	Other Funds	77,385,163	80,160,628	80,660,628	84,018,492	79,463,054	78,010,820
400-00-00-00000	Debt Service						
	Other Funds	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL AGENCY							
	Other Funds	6,168,800,054	6,558,469,367	6,558,969,367	7,519,449,402	7,514,893,964	7,513,441,730

2011-13 Biennium Agencywide Program Unit Summary - BPR010

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Revenues

Revenue Forecast Discussion

Revenue Discussion

PERS provides administrative support to a number of programs and related retirement activities. Every program account and activity has dedicated revenue sources authorized by statute. Revenue streams for several of the programs and activities are combined for revenue projection purposes because the revenue sources are similar. Revenues for the Public Employees Retirement Fund (PERF) (ORS Chapter 238), Oregon Public Service Retirement Plan (OPSRP) (ORS Chapter 238A), Benefit Equalization Fund (BEF) (ORS 238.485), Retirement Health Insurance Account (RHIA) (ORS 238.420), and Retirement Health Insurance Premium Account (RHIPA) (ORS 238.415) are combined. The Deferred Compensation Program (State) (ORS Chapter 243) and the Standard Retiree Health Insurance Account (SRHIA) (ORS 238.410(7)) have different funding sources and are discussed separately.

PERS expects adequate revenues for all programs and activities during the 2011-13 biennium.

Source of Funds

Revenue sources include investment earnings, contributions, and fees from employers and public employees (members). Primary revenue sources for SRHIA are investment earnings and contributions from retirees or a spouse or dependent of a deceased retired member. PERS derives revenues to fund administrative activities for the Deferred Compensation Program primarily through a participant fee. All revenue is Other Funds and no matching funds are required.

Defined Benefit and Post Employment Health Care Revenue

Oregon PERS has two defined benefit pension programs—Chapter 238, also known as Tier One/Tier Two, and Oregon Public Service Retirement Program (OPSRP)—and two post employment health care programs—(Retiree Health Insurance Account (RHIA) and Retiree Health Insurance Premium Account (RHIPA). All members serving in active public employment since January 1, 2004, also participate in the Individual Account Program (IAP). Revenues for these programs, which currently make up 97 percent of PERS' revenues, are to be used solely for the benefit of the PERS members as described in ORS 238.660(2) and ORS 238A.025.

Investment Earnings

Historically, investment earnings have provided the largest single source of system revenues. If investment earnings less administrative expenses are below the assumed earnings rate at the end of the calendar year, the regular account of those people who established membership in the system before January 1, 1996, and alternate payees of those members will be credited the assumed rate and the difference made up from the Tier One Rate Guarantee Reserve. Any earnings in excess of the assumed earnings rate shall first be deposited in that reserve until the reserve is fully funded, as determined by the PERS Board based on advice from the PERS' actuary.

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Both earnings and losses are distributed to members' accounts in the variable annuity accounts (ORS 238.260) and/or Tier Two members' regular accounts for those who became members on or after January 1, 1996 and their alternate payees. The Board may draw out of interest and investment income an amount to remain in the Fund and constitute one or more reserve accounts (ORS 238.670). Each member's Individual Account, as described in ORS 238A.350, is adjusted annually in accordance with rules adopted by the Board to reflect any net earnings or losses less administrative costs of maintaining the program. Investment earnings, after adjustment for administrative costs, are also credited to the OPSRP and Chapter 238 employer and retiree (Benefits In Force) reserves.

Employee/Employer Contributions

Beginning January 1, 2004, all member contributions, except for contributions by judge members, were prospectively placed in the Individual Account Program (IAP). Member contributions prior to January 1, 2004 were credited to members' regular or variable accounts as directed by ORS 238.250 and 238.260. The employee contribution rate for PERS is 6 percent of PERS-covered salary (judge members' rate is 7 percent).

Employer contributions are credited to the individual employer's accounts or to the account of the pool in which the employer participates. A portion of employer Program contributions is credited to the RHIA and RHIPA post-employment health care programs in accordance with ORS 238.415 and ORS 238.420. Employer contribution rates effective July 2009 were based on the December 31, 2007 actuarial valuation; employer contribution rates effective July 2011 are based on the December 31, 2009 actuarial valuation. Employer rates, as a percent of PERS-covered salary, effective July 1, 2009 and July 1, 2011 are:

PERS Chapter 238 Program	July 2009*	July 2011*
State Agencies	3.36%	11.2%
State and Local Government Rate Pool	11.40%	15.8%
School Pool	14.30%	19.5%
Political Subdivisions (non-pooled)	10.70%	14.6%
Judiciary	14.95%	18.3%
OPSRP Chapter 238A Program		
General Service Pool (all employers)	5.73%	6.21%
Police and Fire Pool (all employers)	8.44%	8.92%

^{*}Except for State agencies, the rates listed are gross employer rates. Certain schools, community colleges, and political subdivisions have made Unfunded Actuarial Liability (UAL) payments. Their contribution rates have been reduced by offsets from those UAL payments and are lower than the rates shown above. July 2011 rates are estimated for all employer groups and both 2009 and 2011 State agency rates reflect the offset from the UAL payment made in 2003.

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Benefit Equalization Fund (BEF) and Social Security Program

The revenues for the administration of the Benefit Equalization Fund (BEF) and the Social Security Program are derived from fees assessed to those employers receiving services from these programs. Administrative fees are reviewed and adjusted annually based on expected numbers of participating employers and projected administrative expenses. Currently, the employers of the Benefit Equalization Fund are charged \$110 per month per participant (retirees receiving benefits in excess of IRS limits) and a one-time initial setup fee of \$700 per participant. Employers of the Social Security Program are charged an annual administration fee of \$0.50 per employee or \$15 minimum, whichever is higher.

Standard Retiree Health Insurance Account Revenue

Revenues for the Standard Retiree Health Insurance Account (SRHIA) are received from plan participants and used by the Board only to pay the cost of health insurance coverage and to pay the administrative costs incurred by the Board in administering health insurance coverage for eligible persons as defined in 238.410(b). The plan participants are the source of all revenue received, less the amount subsidized by the RHIA and RHIPA health insurance accounts that were established to help provide health insurance benefits.

The PERS' Retiree Health Insurance Program offers a variety of medical health insurance carriers and two dental plan carriers for both Medicare healthcare plans and non-Medicare healthcare plans. Rates vary depending on the plan option selected by the participants. The non-Medicare plan premiums are approximately three times the cost of the Medicare plan premiums. However, the premium costs for both types of plans are increasing on both an absolute and after subsidy basis.

Deferred Compensation Program

PERS may assess a charge to the participants not to exceed 2 percent on amounts deferred, both contributions and investment earnings, to cover costs incurred for administering the program. The annual participant fee is currently .08 percent (.0008) of participant assets held in the trust. At this time, PERS does not anticipate a fee increase in the 2011-13 biennium. All administrative revenue is Other Funds and no matching funds are required.

ORS 243.411 requires that all earnings of the Deferred Compensation Fund must be credited to the fund and moneys in the fund may be used solely for the purposes of implementing and administering the Deferred Compensation Program.

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Basis for 2011-13 Revenue Estimates

Projected investment income is based on taking into consideration several factors—the late 2008 – early 2009 market downturn, the recession related prolonged period of slow economic growth, and the actuarial-assumed future earnings rate of 8 percent annually once economic growth has returned. Using trend analysis of employer and employee contributions, and separately analyzing employer prepayments funding the Unfunded Actuarial Liability (UAL), PERS projected future total contributions based on a systemwide rate average. PERS separated the 6 percent employee contribution into the Individual Account Program (IAP) from these total projected contributions beginning January 2004. An 8 percent turnover rate, one of PERS' actuarial assumptions, was used to project the number of participants establishing membership in the system on or after August 29, 2003. Projections for future growth in the three health insurance accounts (SRHIA, RHIA, and RHIPA) were provided by the PERS Health Insurance program manager, assisted by outside health insurance consultants.

Public Employees Retirement System Revenues by Source (in millions)								
			Net Investment Income or					
Fiscal Year	Employee and Member Contributions	Employer Contributions	(Loss) and Other Income	Total				
1999	338.9	510.4	3,492.6	4,341.9				
2000	385.1	1,063.9 *	6,690.1	8,139.1				
2001	415.7	682.5 *	(3,468.4)	(2,370.2)				
2002	443.8	1,030.7 *	(2,425.6)	(951.1)				
2003	467.4	2,621.8 *	1,469.5	4,558.7				
2004	459.9	3,209.9 *	7,205.7	10,875.5				
2005	458.3	855.5 *	5,756.7	7,070.5				
2006	512.8	824.3 *	7,083.3	8,420.4				
2007	542.2	640.9 *	10,939.7	12,122.8				
2008	581.4	792.7 *	(2,869.3)	(1,495.2)				
2009	619.8	680.5 *	(13,509.9)	(12,209.6)				
2010	646.5	457.1	7,705.7	8,809.3				

^{*} Employer contributions for fiscal years 2000 and thereafter include employer prepayments of unfunded liabilities.

Source of Information: Oregon Public Employees Retirement System, an Agency of the State of Oregon, Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2010.

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Other Charges for Services

ORS 237.420 allows PERS to set a rate to cover the costs of administering the Social Security Program. That rate is currently 50 cents per employee per year or \$15, whichever is higher. A total of \$316,428 Other Funds Limited is projected for the 2011-13 biennium.

Employers are invoiced a fee consisting of a \$700 initial set-up charge and a \$110 monthly ongoing administrative fee per participant to fund the administrative costs of the Benefit Equalization Fund (BEF). A total of \$248,500 Other Funds Limited is projected for the 2011-13 biennium.

ORS 238.465(9) charges both the member and the alternate payee an administrative expense in an amount not more than \$300 in total for related costs of obtaining data or making calculations necessitated by a court-ordered divorce judgment, order, or agreement. PERS estimates a total of \$50,000 Other Funds Limited and \$140,000 Other Funds Non-Limited in the 2011-13 biennium.

ORS 238.610 allows the PERS Board, by rule, to establish procedures for recovering administrative costs from members for services provided in estimating retirement benefit amounts and processing payments if the Board determines the services requested by an individual member result in extraordinary costs to the system. Effective January 1, 2004, PERS established a new charge to the member of \$60 per additional estimate to cover administrative costs of providing members additional retirement benefit estimates after two are provided at no cost. PERS estimates a total of \$4,000 Other Funds Limited in benefit estimate service charges in the 2011-13 biennium.

PERS collects fees for various other services provided. PERS estimates a total of \$2,000 Other Funds Limited in the 2011-13 biennium based on historical trend analysis.

Projected revenue for the Deferred Compensation Program in the 2011-13 biennium is based on historical data. The participant fee will remain the same and the amount collected is not anticipated to vary significantly from historical patterns. The Local Government Deferred Compensation (ORS 243.474-243.478) and State Deferred Compensation Programs are projected as a single amount, although the revenue sources associated with the Local Government Deferred Compensation Program is insignificant as compared to the State Deferred Compensation program. The total projected revenue is \$1,802,000 in the 2011-13 biennium.

_Agency Request

Governor's Balanced Budget

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Other Revenue

ORS 238.705 allows PERS to charge employers that are delinquent in remitting contributions 1 percent per month on the total amount of contributions due. Employers that are delinquent in providing annual reports or supplying annual employee information are charged a penalty of the lesser of \$2,000 or 1 percent of the total annual contributions for each month they are late. PERS estimates a total of \$165,500 Other Funds Limited for all employer penalty fees in the 2011-13 biennium. The estimates for the current biennium will be lower because PERS temporarily shut off the penalty charges when PERS discovered an error in the iClarety program.

Retirees can participate in a Long Term Health Insurance program and a small portion of the premiums is collected to cover administration costs of open enrollment and other miscellaneous costs. The projected revenue is \$45,000 Other Funds Limited in the 2011-13 biennium.

Other revenue also consists of prior period reductions of expense, surplus sales, MICR errors, total of checks that have been outstanding for over two years and are no longer negotiable, prior-period adjustments, and other revenue. PERS projects revenue from these sources of \$880,000 Other Funds Non-Limited and \$13,000 Other Funds Limited in the 2011-13 biennium.

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Public Employees Retirement System, Oregon

Agency Number: 45900

2011-13 Biennium

Cross Reference Number: 45900-000-00-00000

Source	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
Other Funds						
Charges for Services	2,181,108	7,648,000	7,648,000	2,422,928	2,422,928	2,422,928
Interest Income	2,007,285	2,880,000	2,880,000	1,566,500	1,566,500	1,566,500
Other Revenues	168,668	529,500	529,500	223,500	223,500	223,500
Transfer In - Intrafund	148,569,404	77,994,127	78,494,127	79,172,851	74,617,413	73,165,179
Transfer Out - Intrafund	(68,950,935)	(4,198,012)	(4,198,012)	(1,752,391)	(1,752,391)	(1,752,391)
Tsfr To Governor, Office of the		(79,500)	(79,500)	(79,500)	(79,500)	(79,500)
Total Other Funds	\$83,975,530	\$84,774,115	\$85,274,115	\$81,553,888	\$76,998,450	\$75,546,216
Nonlimited Other Funds						
Charges for Services	109,432	-		140,000	140,000	140,000
Interest Income	(556,993,194)	5,945,100,000	5,945,100,000	7,127,404,900	7,127,404,900	7,127,404,900
Retirement System Contribution	2,718,796,511	3,389,600,000	3,389,600,000	3,074,179,800	3,074,179,800	3,074,179,800
Other Revenues	405,926	775,000	775,000	800,000	800,000	800,000
Transfer In - Intrafund	23,335	-	-	-	-	-
Transfer Out - Intrafund	(79,641,804)	(73,796,115)	(74,296,115)	(77,420,460)	(72,865,022)	(71,412,788)
Total Nonlimited Other Funds	\$2,082,700,206	\$9,261,678,885	\$9,261,178,885	\$10,125,104,240	\$10,129,659,678	\$10,131,111,912

2011-13 Biennium Detail of LF, OF, and FF Revenues - BPR012

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue

		ORBITS		2009-11		2011-13		
Source	Fund	Revenue	2007-2009	Legislatively	2009-11	Agency	Governor's	Legislatively
		Acct	Actual	Adopted	Estimated	Request	Recommended	Adopted
Limited Other								
Funds:								
Charges for	Limited	Charges for	2,181,108	7,648,000	2,133,430	2,422,928	2,422,928	2,422,928
Services	Other	Services						
Interest and	Limited	Interest Income	2,007,285	2,880,000	1,608,500	1,566,500	1,566,500	1,566,500
Investment	Other							
Earnings								
Other	Limited Other	Other Revenues	168,668	529,500	214,778	223,500	223,500	223,500
Non-limited	Outer							
Other Funds:								
Charges for	Nonlimited	Charges for	109,432	0	153,994	140,000	140,000	140,000
Services	Other	Services				·	·	
Interest and	Nonlimited	Interest Income	(556,993,194)	5,945,100,000	6,424,557,341	7,127,404,900	7,127,404,900	7,127,404,900
Investment	Other							
Earnings								
Donations and	Nonlimited	Retirement	2,718,796,511	3,389,600,000	2,467,428,290	3,074,179,800	3,074,179,800	3,074,179,800
Contributions	Other	System						
		Contribution						
Other	Nonlimited	Other Revenues	405,926	775,000	1,339,173	800,000	800,000	800,000
	Other							1057705

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Agency Request ____Governor's Balanced Budget ____X Legislatively Adopted Budget Page <u>139</u>

Agencywide Revenues and Disbursements Summary

Public Employees Retirement System, Oregon

Agency Number: 45900
Version: Z-01-Leg. Adopted Budget

Agencywide Revenues and Disbursements Summary 2011-13 Biennium

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
BEGINNING BALANCE		'		'	,	
0025 Beginning Balance						
Other Funds	67,419,419,727	75,018,418,869	46,116,854,988	48,904,338,621	48,904,338,621	48,904,338,621
0030 Beginning Balance Adjustment						
Other Funds	(17,300,440,421)	(27,919,293,688)	-	-		-
TOTAL BEGINNING BALANCE						
Other Funds	50,118,979,306	47,099,125,181	46,116,854,988	48,904,338,621	48,904,338,621	48,904,338,621
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
Other Funds	2,290,540	7,648,000	7,648,000	2,562,928	2,562,928	2,562,928
INTEREST EARNINGS						
0605 Interest Income						
Other Funds	(554,985,909)	5,947,980,000	5,947,980,000	7,128,971,400	7,128,971,400	7,128,971,400
DONATIONS AND CONTRIBUTIONS						
0915 Retirement System Contribution						
Other Funds	2,718,796,511	3,389,600,000	3,389,600,000	3,074,179,800	3,074,179,800	3,074,179,800
OTHER						
0975 Other Revenues						
Other Funds	574,594	1,304,500	1,304,500	1,023,500	1,023,500	1,023,500
TRANSFERS IN						

2011-13 Biennium

Agencywide Revenues and Disbursements Summary - BPR011

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Oregon

Agency Number: 45900

Agencywide Revenues and Disbursements Summary 2011-13 Biennium

Version:	Z-01-Leg.	Adopted	Budget
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Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
1010 Transfer In - Intrafund	'				•	
Other Funds	148,592,739	77,994,127	78,494,127	79,172,851	74,617,413	73,165,179
TOTAL REVENUES						
Other Funds	2,315,268,475	9,424,526,627	9,425,026,627	10,285,910,479	10,281,355,041	10,279,902,807
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
Other Funds	(148,592,739)	(77,994,127)	(78,494,127)	(79,172,851)	(74,617,413)	(73,165,179)
2121 Tsfr To Governor, Office of the						
Other Funds	-	(79,500)	(79,500)	(79,500)	(79,500)	(79,500)
TOTAL TRANSFERS OUT						
Other Funds	(148,592,739)	(78,073,627)	(78,573,627)	(79,252,351)	(74,696,913)	(73,244,679)
AVAILABLE REVENUES						
Other Funds	52,285,655,042	56,445,578,181	55,463,307,988	59,110,996,749	59,110,996,749	59,110,996,749
EXPENDITURES						
Other Funds	6,168,800,054	6,558,469,367	6,558,969,367	7,519,449,402	7,514,893,964	7,513,441,730
ENDING BALANCE						
Other Funds	46,116,854,988	49,887,108,814	48,904,338,621	51,591,547,347	51,596,102,785	51,597,555,019

2011-13 Biennium

Agencywide Revenues and Disbursements Summary - BPR011

Program Units

Tier One and Tier Two Programs

Overview

More than 880 public employers, employing approximately 95 percent of all public employees in Oregon, participate in PERS death, disability, retirement, and retiree health care benefit programs. These include all state agencies; universities and community colleges; all public school districts; and almost all cities, counties, and other local government units. As of December 31, 2009, there are approximately 150,000 non-retired members and approximately 111,000 retirees and beneficiaries receiving monthly retirement benefits from both programs. In addition, 1,336 retired members and beneficiaries received a lump-sum payment in the calendar year ended December 2009.

These programs were closed to new members August 29, 2003, corresponding to the passage of House Bill 2020 (Chapter 733, Oregon Laws 2003), which created a new retirement program, Oregon Public Service Retirement Plan (OPSRP), for members hired after that date.

The Tier One and Tier Two programs include employer and member contributions and investment earnings related to Tier One and Tier Two members and employer accounts and reflect the retirement payments made to Tier One and Tier Two retirees and beneficiaries. As of January 1, 2004, all member contributions have been directed to the Individual Account Program (IAP).

This program unit is made up entirely of Other Funds, Non-limited.

Base Budget Adjustments

Changes have been made to both revenues and expenditures to reflect updated projections. The contracted services expenditure for the administration of health care programs has been updated based on the projected number of participants and inflation.

_Agency Request

Governor's Balanced Budget

X Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Public Employees Retirement System, Oregon

Agency Number: 45900

2011-13 Biennium

Cross Reference Number: 45900-100-00-00000

Source	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
Nonlimited Other Funds			•			
Charges for Services	95,185			120,000	120,000	120,000
Interest Income	(470,826,600)	5,540,400,000	5,540,400,000	6,537,404,900	6,537,404,900	6,537,404,900
Retirement System Contribution	1,561,654,597	2,210,100,000	2,210,100,000	1,544,179,800	1,544,179,800	1,544,179,800
Other Revenues	247,517	775,000	775,000	800,000	800,000	800,000
Transfer In - Intrafund	20,781		-	-		-
Transfer Out - Intrafund	(53,393,301)	(45,528,574)	(46,023,974)	(41,890,847)	(39,425,980)	(38,495,388)
Total Nonlimited Other Funds	\$1,037,798,179	\$7,705,746,426	\$7,705,251,026	\$8,040,613,853	\$8,043,078,720	\$8,044,009,312

2011-13 Biennium Detail of LF, OF, and FF Revenues - BPR012

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

		ORBITS 2009-					2011-13	
Source	Fund	Revenue Acct	2007-09 Actual	Legislatively Adopted	2009-11 Estimated	Agency Request	Governor's Recommended	Legislatively Adopted
Charges for Services	Nonlimited Other	Charges for Services	95,185	0	137,430	120,000	120,000	120,000
Interest Earnings	Nonlimited Other	Interest Income	(470,826,600)	5,540,400,000	6,048,906,719	6,537,404,900	6,537,404,900	6,537,404,900
Donations and Contributions	Nonlimited Other	Retirement System Contribution	1,561,654,597	2,210,100,000	1,088,144,658	1,544,179,800	1,544,179,800	1,544,179,800
Other	Nonlimited Other	Other Revenues	247,517	775,000	1,339,173	800,000	800,000	800,000

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_____Agency Request ______Governor's Balanced Budget _____X _Legislatively Adopted

Public Employees Retirement System, Oregon

Agency Number: 45900

Program Unit Appropriated Fund Group and Category Summary 2011-13 Biennium

Version: Z - 01 - Leg. Adopted Budget Cross Reference Number: 45900-100-00-00000

Tier One and Tier Two Plan

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
NONLIMITED BUDGET (Excluding Packages)						
SERVICES & SUPPLIES						
Other Funds	6,023,374	5,993,664	5,993,664	6,773,299	6,773,299	6,773,299
SPECIAL PAYMENTS						
Other Funds	5,970,455,733	6,272,538,000	6,272,538,000	7,219,063,511	7,219,063,511	7,219,063,511
TOTAL NONLIMITED BUDGET (Excluding Packages)						
Other Funds	5,976,479,107	6,278,531,664	6,278,531,664	7,225,836,810	7,225,836,810	7,225,836,810
NONLIMITED BUDGET (Current Service Level)						
Other Funds	5,976,479,107	6,278,531,664	6,278,531,664	7,225,836,810	7,225,836,810	7,225,836,810
TOTAL NONLIMITED BUDGET (Including Packages)						
Other Funds	5,976,479,107	6,278,531,664	6,278,531,664	7,225,836,810	7,225,836,810	7,225,836,810
OPERATING BUDGET						
Other Funds	5,976,479,107	6,278,531,664	6,278,531,664	7,225,836,810	7,225,836,810	7,225,836,810
TOTAL BUDGET						
Other Funds	5,976,479,107	6,278,531,664	6,278,531,664	7,225,836,810	7,225,836,810	7,225,836,810

2011-13 Biennium

Program Unit Appropriated Fund and Category Summary-BPR007A

_Agency Request

Governor's Balanced Budget

X Legislatively Adopted

Oregon Public Service Retirement Plan

Overview

The 2003 Legislature created the Oregon Public Service Retirement Plan (OPSRP) via passage of House Bill 2020 (2003). OPSRP is a hybrid retirement program with two components: the Pension Program and the Individual Account Program (IAP). The OPSRP Pension Program is funded solely by employer contributions and investment earnings. Generally, the program is designed to provide a benefit that approximates 45 percent of a member's final average salary for a 30-year public service career (general services). The IAP has no guaranteed payment or return. Members make contributions; employers may or may not also make contributions. When a member retires, he/she receives the contributions plus any accrued earnings (or losses). The IAP requires PERS members to contribute an amount equal to six percent of eligible salary to an IAP account. At retirement, members will receive the balance of this account, including accrued earnings while the account is active, either as a lump-sum or in equal installments over a specified period of their choice.

Employers participating in PERS as of August 28, 2003, must participate in OPSRP. If an employer had a class of employees not participating in PERS as of August 28, 2003, it need not offer OPSRP membership to those employees. As of December 31, 2009, there are approximately 69,000 non-retired OPSRP members and 30 retired OPSRP members receiving monthly retirement benefits.

Beginning January 1, 2004, Tier One and Tier Two Program member contributions also go into the IAP. Tier One and Tier Two members retain their existing PERS accounts, but member contributions are now deposited in the member's IAP, not into the member's Tier One or Tier Two account.

A provision contained in Senate Bill 897, February 2010 Legislative Session, allows retired members of OPSRP and their eligible dependents to participate, at their own expense, in the PERS Health Insurance Program.

This program also includes member contributions into the IAP, employer contributions into the OPSRP Pension Plan, and IAP account withdrawals and distributions to Tier One, Tier Two, and OPSRP members. The program unit also outlines the fund transfer from plan assets to the operations program unit to pay for program administrative activities.

This program unit is made up entirely of Other Funds, Non-limited.

Base Budget Adjustments

Changes have been made to both revenues and expenditures to reflect updated projections. Contracted services for third party administration of the IAP Program have been updated based on the projected number of participants and inflation.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Public Employees Retirement System, Oregon	Agency Number: 45900
2011-13 Biennium	Cross Reference Number: 45900-200-00-00000

Source	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
Nonlimited Other Funds		•				
Charges for Services	14,247			20,000	20,000	20,000
Interest Income	(86, 166, 594)	404,700,000	404,700,000	590,000,000	590,000,000	590,000,000
Retirement System Contribution	1,157,141,914	1,179,500,000	1,179,500,000	1,530,000,000	1,530,000,000	1,530,000,000
Other Revenues	158,409		-	-	-	-
Transfer In - Intrafund	2,554			-	-	
Transfer Out - Intrafund	(26,248,503)	(28, 267, 541)	(28,272,141)	(35,529,613)	(33,439,042)	(32,917,400)
Total Nonlimited Other Funds	\$1,044,902,027	\$1,555,932,459	\$1,555,927,859	\$2,084,490,387	\$2,086,580,958	\$2,087,102,600

2011-13 Biennium Detail of LF, OF, and FF Revenues - BPR012

_Agency Request ____

_Governor's Balanced Budget

X Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

		ORBITS		2009-11				
Source	Fund	Revenue Acct	2007-09 Actual	Legislatively Adopted	2009-11 Estimated	Agency Request	Governor's Recommended	Legislatively Adopted
Charges for Services	Nonlimited Other	Charges for Services	14,247	0	16,564	20,000	20,000	20,000
Interest Earnings	Nonlimited Other	Interest Income	(86,166,594)	404,700,000	375,650,622	590,000,000	590,000,000	590,000,000
Donations and Contributions	Nonlimited Other	Retirement System Contribution	1,157,141,914	1,179,500,000	1,379,283,632	1,530,000,000	1,530,000,000	1,530,000,000
Other	Nonlimited Other	Other Revenues	158,409	0	0	0	0	0

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_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Oregon

Program Unit Appropriated Fund Group and Category Summary

2011-13 Biennium

Oregon Public Service Retirement Plan

Agency Number: 45900

Version: Z - 01 - Leg. Adopted Budget

Cross Reference Number: 45900-200-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
NONLIMITED BUDGET (Excluding Packages)						
SERVICES & SUPPLIES						
Other Funds	3,985,228	4,754,000	4,754,000	4,675,500	4,675,500	4,675,500
SPECIAL PAYMENTS						
Other Funds	105,241,356	193,600,000	193,600,000	203,500,000	203,500,000	203,500,000
TOTAL NONLIMITED BUDGET (Excluding Packages))					
Other Funds	109,226,584	198,354,000	198,354,000	208,175,500	208,175,500	208,175,500
NONLIMITED BUDGET (Current Service Level)						
Other Funds	109,226,584	198,354,000	198,354,000	208,175,500	208,175,500	208,175,500
TOTAL NONLIMITED BUDGET (Including Packages)						
Other Funds	109,226,584	198,354,000	198,354,000	208,175,500	208,175,500	208,175,500
OPERATING BUDGET						
Other Funds	109,226,584	198,354,000	198,354,000	208,175,500	208,175,500	208,175,500
TOTAL BUDGET						
Other Funds	109,226,584	198,354,000	198,354,000	208,175,500	208,175,500	208,175,500

2011-13 Biennium

Program Unit Appropriated Fund and Category Summary-BPR007A

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Operations

Overview

As previously stated, PERS administers a number of retirement related programs for more than 880 public employers in Oregon, including all state agencies, all public school districts, and the majority of local government entities. The five-member Public Employee Retirement Board (PERB) provides governance administrative oversight for all PERS programs.

PERS' operations employs a common pyramid-style organizational structure. The agency is functionally separated into six divisions to reduce overlap and clearly designate responsibilities. Within the divisions, sections exist that focus upon specific activities in agency and program support. The major areas of activity are employer reporting, customer service, retirement benefits, withdrawals, death benefits, disability benefits, sponsorship of group health insurance plans, Deferred Compensation (Oregon Savings Growth Plan), and Social Security coverage.

PERS orders its divisions as follows: Central Administration, Benefit Payments Division (BPD), Fiscal Services Division (FSD), Information Services Division (ISD), Customer Services Division (CSD), and Policy, Planning, and Legislative Analysis Division (PPLAD).

Central Administration

Central Administration, in conjunction with the PERS Board, provides the central direction, planning, and leadership for PERS. The division consists of the executive director, deputy director, Human Resources, Internal Audits and Social Security Program. Beginning with the 2011-13 biennium, the agency will relocate the Project Management Office to this division.

Benefit Payments Division

The Benefit Payments Division (BPD) houses the Benefit Application and Intake and Processing section, as well as the Retirement Services and Specialty Services sections. BPD is responsible for processing all incoming benefit applications and related documents and for calculating and establishing service retirement, disability, and death benefits. Responsibilities also include determining eligibility for disability retirements, administering divorce decrees, and validating beneficiaries.

Fiscal Services Division

The Fiscal Services Division (FSD) provides comprehensive financial and administrative services to the agency. This includes financial accounting, reporting, and tax services for all PERS' Trust and agency fund activities, including the Retirement Fund, Deferred Compensation funds, Benefit Equalization Fund, health insurance programs, and Social Security Program. FSD is responsible for agency fiscal operations duties, including the receipt, posting, and deposit of over \$1.3 billion annually in member and employer contributions and the disbursement of approximately \$3 billion annually in member and beneficiary benefits.

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Other fiscal activities include preparation, maintenance, and reporting of the agency's biennial budget, coordination of actuarial services, fiscal analysis, accounts receivable, accounts payable, contracts, and procurement. FSD also contains the Facilities Services Section that manages office supplies, general building maintenance, shipping and receiving, and other various ancillary tasks. Retiree Health Insurance and Deferred Compensation (OSGP) programs are also located within FSD.

Information Services Division

The Information Services Division (ISD) provides technical support to all divisions of the agency. ISD ensures agency staff have the appropriate tools and automation necessary to perform their duties and provide customer service to members, employers, and other stakeholders. The division supervises the development and operation of PERS' complex IT systems and supports the many desktop computers used by staff. Help Desk support, installation and training, software development, application support, database management, network support, and quality assurance all fall under ISD's responsibilities. In addition, the Imaging and Information Management unit within the Business Information and Technology section maintains records from numerous sources.

Customer Services Division

The Customer Services Division (CSD) provides the window for member, employer, and public interaction with PERS. One of the larger PERS' divisions, CSD answers member queries; conducts group and individual counseling; coordinates communications through print, the Internet and other media; and produces benefit estimates and member account statements. CSD also houses the Membership and Employer Relations section (MERS). MERS enrolls and manages member data and accounts and also handles employer reporting, training, outreach and communication, and the annual reconciliation process.

Policy, Planning and Legislative Analysis Division

Policy Planning Legislative Analysis Division (PPLAD) facilitates PERS' legislative, rulemaking, legal services, and agency determination review and contested case activities. PPLAD drafts administrative rules, coordinates legal counsel, and ensures compliance with state and federal statutes, rules, and court decisions.

Base Budget Adjustments

The 2009-11 Other Funds Limitation base budget is adjusted upward by \$298,066 Other Funds due to the phase-out of 35 limited-duration positions and an increase in Other Payroll Expenses (OPE). The largest increase in OPE was due to the PERS contribution net rate increase of 6.19 percent. The base budget was also adjusted upward by \$1,200,800 Other Funds for estimated cost of 2011-13 Merit Increase. The services and supplies expenditures associated with these limited-duration positions and various other one-time costs and projects associated with 2003 PERS Reform are contained in the Package 022 Phase-out Program and One-time Costs.

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Package 010 Non-PICS Personal Services/Vacancy Factor

Package Description

This package contains a total increase of \$335,752 Other Funds. The increase is due primarily to the net increase of \$296,956 for the PERS portion of the pension obligation bond. This package includes standard inflation of 2.4 percent on non-PICS personal service expenses such as temporary employees, overtime, shift and other differentials, and unemployment compensation; this accounts for \$28,592 including other payroll expenses. There is a reduction of (\$15,254) for mass transit taxes. Vacancy savings is increased by \$25,458 when compared to the 2009-11 biennium.

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2011-13 **107BF02**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 010 - Non-PICS PsnI Svc / Vacancy Factor

Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-		3,992	-			3,992
Overtime Payments	-	-	13,749	-			13,749
Shift Differential	-	-	50	-	-		50
All Other Differential	-	-	5,325	-	-	-	5,325
Public Employees' Retire Cont		-	2,756	-	-		2,756
Pension Bond Contribution	-	-	296,956	-	-	-	296,956
Social Security Taxes	-	-	1,769	-	-	-	1,769
Unemployment Assessments	-	-	951	-	-	-	951
Mass Transit Tax			(15,254)	-			(15,254)
Vacancy Savings	-	-	25,458	-	-	-	25,458
Total Personal Services	-		\$335,752	-	-	-	\$335,752
Total Expenditures							
Total Expenditures	-	-	335,752	-	-		335,752
Total Expenditures	-	-	\$335,752	-	-	-	\$335,752
Ending Balance							
Ending Balance	-	-	(335,752)	-			(335,752)
Total Ending Balance	-	-	(\$335,752)	-	-	-	(\$335,752)

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Package 022 Phase-out Program and One-time Costs

Package Description

Total reductions of (\$9,367,730) include scheduled one-time costs and phase-outs for projects approved during the last legislative session. The detail of the total reduction is as follows:

Pkg. 101 Business Process Owners	\$ (35,000)
Pkg. 102 Maintenance and Enhancements of Current Service Levels	(138,675)
Pkg. 103 Infrastructure Maintenance and Enhancement	(915,111)
Pkg. 104 Enterprise Applications	(7,668,944)
Pkg. 105 Standards, Training, and Certification	(110,000)
February 2010 Legislative Session – SB 897 Account Validation	(500,000)
Total one time costs and phase outs	\$(0.367.730)

Total one-time costs and phase-outs......\$(9,367,730)

Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Operations
Cross Reference Number: 45900-300-00-00-00000

Donation to the second	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Description					Tando	T dildo	
Services & Supplies					•	•	
Employee Training	-	-	(40,150)	-	-		(40,150)
Office Expenses	-	-	(297,336)	-	-		(297,336)
Professional Services	-	-	(110,000)	-	-		(110,000)
IT Professional Services	-	-	(8,064,244)		-		(8,064,244)
Facilities Rental and Taxes	-	-	(775,000)	-	-		(775,000)
Expendable Prop 250 - 5000	-		(2,000)	-	-		(2,000)
IT Expendable Property	-	-	(79,000)	-	-	-	(79,000)
Total Services & Supplies	-	-	(\$9,367,730)	-	-		(\$9,367,730)
Total Expenditures							
Total Expenditures	-	-	(9,367,730)	-			(9,367,730)
Total Expenditures	-	-	(\$9,367,730)	-	-	-	(\$9,367,730)
Ending Balance							
Ending Balance	-	-	9,367,730	-	-	-	9,367,730
Total Ending Balance	-	-	\$9,367,730	-	-		\$9,367,730

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Package 031 Standard Inflation

Package Description as modified in the Governor's Recommended Budget

The total cost of goods and services and capital outlay increases by \$1,213,888 Other Funds. The Department of Administrative Services (DAS) Price List of Goods and Services and the standard inflation factor are the basis for calculating cost increases in services, supplies, and capital outlay. Biennial inflation factors used is the standard 2.4 percent. Non-state employee personnel costs (contract providers) rate as applied to the Professional Services line items is 3.1 percent. Attorney General expenditures increase by \$115,344, reflecting a composite 11 percent increase based on the mix of services utilized by PERS.

The DAS Price List includes assessment charges by DAS and the Secretary of State as well as costs for central services and other selected items totaling an increase of \$690,617 in State Government Service Charges. Treasury charges are based on a user fee price list and are part of State Government Service Charges.

The Essential and Policy Package Fiscal Impact Summary – BPR013 is on pages 158 and 159.

Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 156 107BF02

State Government Service Charges

The total increase of \$690,617 in State Government Service Charges, as reflected in Package 031 is detailed below:

	2009-11	2011-13	
	LAB	ARB	Difference
Central Government Service Charge	\$ 270,945	\$ 311,531	\$ 40,586
DAS Service Charges (various assessments)	668,624	588,467	(80,157)
DAS User Fees – State Controller's Division (SCD)	110,714	40,989	(69,725)
Minority, Women, and Emerging Small Business	13,771	11,963	(1,808)
Oregon Government Ethics Commission	6,483	5,607	(876)
Risk Combined Property, Liability, and Workers' Comp	286,657	1,037,226	750,569
Secretary of State – Administrative Rules	4,454	4,834	380
Secretary of State – Audits Division	510,000	554,956	44,956
Secretary of State – Archives Division	0	9,622	9,622
Oregon State Library Assessment	110,370	103,569	(6,801)
State of Oregon Law Library	27,954	27,525	(429)
State Treasury Charges (based on user fee)	186,763	191,175	4,412
State Treasury/Debt Management (COP) Charges	1,559	1,447	(112)
Total State Government Service Charges	\$2,198,294	\$2,888,911	\$690,617

Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon

Pkg: 031 - Standard Inflation

Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-		5,144				5,144
Out of State Travel			283				283
Employee Training		-	15,918	-	-		15,918
Office Expenses	-	-	45,770	-		-	45,770
Telecommunications			12,808	-			12,808
State Gov. Service Charges	-		690,617	-			690,617
Data Processing	-	-	89,965				89,965
Publicity and Publications	-	-	6,170	-			6,170
Professional Services			103,040	-			103,040
IT Professional Services		-	60,368	-			60,368
Attorney General	-		115,344	-			115,344
Dispute Resolution Services			2,056	-			2,056
Employee Recruitment and Develop	-		1,476	-			1,476
Dues and Subscriptions	-	-	1,290	-			1,290
Facilities Rental and Taxes	-	-	4,505	-	-		4,505
Fuels and Utilities	-		4,097	-			4,097
Facilities Maintenance	-		23,032	-			23,032
Other Services and Supplies	-		69	-			69
Expendable Prop 250 - 5000	-		2,053	-		-	2,053
IT Expendable Property	-		15,638	-			15,638
Total Services & Supplies	-	-	\$1,199,643	-	-	-	\$1,199,64
Capital Outlay							
Office Furniture and Fixtures	-		785	-			785
Telecommunications Equipment	-	-	1,596	_	-	-	1,596

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon

Pkg: 031 - Standard Inflation

Cross Reference Name: Operations
Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Software			2,645				2,645
Data Processing Hardware		-	9,219	-	-		9,219
Total Capital Outlay	-	-	\$14,245	-		-	\$14,245
Total Expenditures							
Total Expenditures	=	=	1,213,888		-		1,213,888
Total Expenditures			\$1,213,888			-	\$1,213,888
Ending Balance							
Ending Balance	-		(1,213,888)				(1,213,888)
Total Ending Balance	-	-	(\$1,213,888)	-	-	-	(\$1,213,888)

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Package 032 Above Standard Inflation

Package Description

The total cost of goods and services increases by \$119,986 Other Funds. This total is primarily due to an increase in Facilities Maintenance. PERS received approval for the following:

- an increase of \$8,547 in Dispute Resolution Services to reflect increased usage charges of the Office of Administrative Hearings,
- an increase of \$109,216 in Facilities Maintenance for Department of Administrative Services agreements and in self support rent, and
- an increase of \$2,223 in Professional Services for medical services related to PERS disability claims and contested cases. (This increase is the difference between the medical services inflation factor of 3.9 percent and the standard inflation factor of 2.4 percent.)

The Essential and Policy Package Fiscal Impact Summary – BPR013 is on page 161.

Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 160

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon

Pkg: 032 - Above Standard Inflation

Cross Reference Name: Operations

Cross Reference Number: 45900-300-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
,							
Services & Supplies							
Professional Services			2,223				2,223
Dispute Resolution Services			8,547	-	-		8,547
Facilities Maintenance		-	109,216		-	-	109,216
Total Services & Supplies		-	\$119,986		-		\$119,986
Total Expenditures							
Total Expenditures	-	-	119,986	-	-	-	119,986
Total Expenditures	-	-	\$119,986	-	-		\$119,986
			_	_		_	
Ending Balance							
Ending Balance	-	-	(119,986)	-	-	-	(119,986)
Total Ending Balance	-	-	(\$119,986)	-	-	-	(\$119,986)

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Package 033 Exceptions

Package Description

The total cost of and goods and services increases by \$1,878 Other Funds in Fuels and Utilities due to increased cost of fuel. An exception was approved at a total inflation rate of 3.5 percent. This increase amount is the difference between the exception rate of 3.5 percent and the 2.4 percent standard inflation rate reflected in package 031.

The Essential and Policy Package Fiscal Impact Summary – BPR013 is on page 163

Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon

Pkg: 033 - Exceptional Inflation

Cross Reference Name: Operations

Cross Reference Number: 45900-300-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Fuels and Utilities	-		1,878	-			1,878
Total Services & Supplies	-	-	\$1,878	-	-	-	\$1,878
Total Expenditures							
Total Expenditures	-		1,878	-			1,878
Total Expenditures	-		\$1,878			-	\$1,878
Ending Balance							
Ending Balance	-	-	(1,878)	-		-	(1,878)
Total Ending Balance	-	-	(\$1,878)	-	-	-	(\$1,878)

2011-13 Biennium Essential and Policy Package Fiscal Impact Summary - BPR013

____ Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Package 081 May 2010 Emergency Board

Package Description as modified in the Governor's Balanced Budget

Purpose: PERS requests \$752,213 Other Funds and the continuation of six positions (6.00 FTE) to continue the 2009-11 biennium increase in limitation and authorization of two permanent positions and to replace four current limited duration positions approved by the May 2010 Legislative Emergency Board to administer the verification provision within SB 897. The provision allows members to request data verification for certain information prior to retirement. An estimated 80,000 members will be eligible to request data verification by July 1, 2011. To handle the increased workload, the agency established a new Data Verification Team consisting of the two permanent positions and four limited-duration positions, which were also authorized by the Emergency Board. In the current biennium, this team will provide staff training and will develop and test the data verification program and procedures.

How Achieved: In Package 131, Data Verification Team (see page 181), the agency requests authorization of three new permanent positions. These positions and six permanent positions requested in this package make up the Data Verification Team.

Staffing Impact:

- One permanent Principal Executive/Manager B position (1.00 FTE), position number 1189701
- One permanent Operations and Policy Analyst 2 position (1.00 FTE), position number 1189702
- Two permanent Retirement Counselor 1 (2.00 FTE), position 1313120 and 131321
- Two permanent Retirement Counselor 2 (2.00 FTE), position 1313123 and 131324

Modifications Included in Legislatively Adopted Budget

• Changed the two permanent Retirement Counselor 1 positions (2.00 FTE) and the two permanent Retirement Counselor 2 positions (2.00 FTE) to limited-duration full-time positions.

Quantifying Results:

- Use monthly production performance reports, quarterly Board reports, and a new annual Key Performance Measure (KPM) that measures accuracy of benefit calculations to compare past and present performance and workload
- Use Internal Audits and quality assurance reviews
- Accuracy KPM milestones:
 - o 80 percent of monthly benefit service retirements are calculated to within \$5 per month by December 2011
 - o 100 percent of monthly benefit service retirements are calculated to within \$5 per month by July 2012

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Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: The anticipated impact to 2013-15 is estimated to be approximately the same amount since this request is for permanent financing.

Modifications Included in Legislatively Adopted Budget

- Funding for the two permanent positions were approved at a total cost of \$301,775.
- Funding for the two Retirement Counselor 1 positions and the two Retirement Counselor 2 positions were approved as limited duration positions at a total cost of \$450,438. These four limited duration positions and associated costs will phase-out in the 2013-15 Current Service Level.

Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 165

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Cross Reference Name: Operations Pkg: 081 - May 2010 E-Board Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues	•				•		
Transfer In - Intrafund			752,213				752,213
Total Revenues			\$752,213			-	\$752,213
Personal Services							
Class/Unclass Sal. and Per Diem	-		469,488				469,488
Empl. Rel. Bd. Assessments	-		246	Ε.			246
Public Employees' Retire Cont	-		67,654			-	67,654
Social Security Taxes	-		35,916	-	-		35,916
Worker's Comp. Assess. (WCD)	-		354	-			354
Mass Transit Tax	-	-	2,817	-	-		2,817
Flexible Benefits	-	-	180,576	-	-	-	180,576
Reconciliation Adjustment	-		(41,638)				(41,638)
Total Personal Services	-	-	\$715,413	-	-	-	\$715,413
Services & Supplies							
Employee Training	-	-	6,800	-	-	-	6,800
Office Expenses		-	30,000		-		30,000
Total Services & Supplies	-	-	\$36,800	-	-	-	\$36,800
Total Expenditures							
Total Expenditures	-	-	752,213		-	-	752,213
Total Expenditures			\$752,213	_	-		\$752,213

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Cross Reference Name: Operations
Pkg: 081 - May 2010 E-Board Cross Reference Number: 45900-300-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance	•		•				
Ending Balance							*
Total Ending Balance	-	-		-			-
Total Positions Total Positions							6
Total Positions	-	-		-			6
Total FTE							
Total FTE							6.00
Total FTE	-	-		-			6.00

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

8/12/11 REPORT NO.: PPDPFISCAL			DEPT. OF	ADMIN. ST	CS.	PPDB PICS	SYSTEM				PAGE
EPORT: PACKAGE FISCAL IMPACT REPOR										2011-13	PROD FILE
GENCY: 45900 PUB EMPLOYEES RETIREMN	T SYSTEM								PICS SYSTEM:	BUDGET PREPARATION	
UMMARY XREF: 100-00-00 Operations			PAC	KAGE: 081	- May	2010 E-Boa	rd				
OSITION		POS					GF	OF	FF	LF	AF
NUMBER CLASS COMP CLASS	NAME	CNT	FTE	MOS	STEE	RATE	SAL/OPE	SAL/OPE	SAL/OPE	E SAL/OPE	SAL/OPE
189701 MMS X7002 AA PRINCIPAL EXEC	UTIVE/MANAGER B	1	1.00	24.00	02	3,855.00		92,520			92,520
								50,606			50,606
189702 OA C0871 AA OPERATIONS & P	OLICY ANALYST 2	1	1.00	24.00	02	3,903.00		93,672			93,672
								50,860			50,860
313120 OA CO841 AA RETIREMENT COU	NSELOR 1	1	1.00	24.00	02	2,816.00		67,584			67,584
								45,105			45,105
313121 OA C0841 AA RETIREMENT COU	NSELOR 1	1	1.00	24.00	02	2,816,00		67,584			67,584
								45,105			45,105
313123 OA C0842 AA RETIREMENT COU	NSELOR 2	1	1,00	24.00	02	3,086,00		74,064			74,064
								46,535			46,535
313124 OA C0842 AA RETIREMENT COU	NSELOR 2	1	1.00	24.00	02	3,086.00		74,064			74,064
								46,535			46,535
TOTAL PICS SALAR	v)							469,488			469,488
TOTAL PICS SABAR	1							284,746			284,746
1911111 1190 911		Sugar		222444					12222244		
TOTAL PICS PERSONAL SERVIC	ES	6	6.00	144.00				754,234			754,234

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Package 086 Eliminate Inflation

Package Description as modified in the Governor's Balanced Budget

Package Description

Purpose: This package is used on a statewide basis to eliminate standard inflation, Attorney General Inflation, and to adjust State Government Service Charges.

How Achieved: This package eliminates \$402,235 standard inflation from essential packages in the Current Service Level budget. This reduction applies to standard accounts only. Inflation in Essential Package 032, Above Standard Inflation, and in Essential Package 033, Exceptional Inflation, were not eliminated. This package reduced Attorney General budget line item by \$115,344 and reduced State Government Service Charges by \$118,433.

Staffing Impact:

• None

Quantifying Results:

• Reductions in spending corresponding with the budget reductions

Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: Not applicable.

_Agency Request

Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 086 - Eliminate Inflation

Cross Reference Name: Operations
Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues	•						
Transfer In - Intrafund			(636,012)				(636,012)
Total Revenues			(\$636,012)			-	(\$636,012
Personal Services							
Temporary Appointments			(3,992)	-			(3,992)
Overtime Payments	-	-	(8,136)	-			(8,136
Shift Differential	-		(50)	-		_	(50)
All Other Differential	-		(5,325)	-		-	(5,325)
Public Employees' Retire Cont	-		(1,948)	-	-	-	(1,948)
Social Security Taxes	-	-	(1,342)	-	-	-	(1,342)
Unemployment Assessments	-	-	(951)	-	-	-	(951)
Mass Transit Tax			(103)	-		-	(103)
Reconciliation Adjustment	-		. 2	-	-	-	2
Total Personal Services	-	-	(\$21,845)	-	-	-	(\$21,845
Services & Supplies							
Instate Travel			(5,144)	-		-	(5,144)
Out of State Travel			(283)				(283)
Employee Training	-		(15,918)	-		-	(15,918
Office Expenses	_		(45,770)	-	-	-	(45,770)
Telecommunications	-	-	(12,808)	-	-	-	(12,808)
State Gov. Service Charges	-		(118,433)	-			(118,433)
Data Processing	-		(89,965)	-		_	(89,965)
Publicity and Publications			(6,170)			_	(6,170)

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 086 - Eliminate Inflation

Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies	•						
Professional Services			(103,040)				(103,040)
IT Professional Services			(60,368)	-		-	(60,368)
Attorney General	-	-	(115,344)	-	-	-	(115,344)
Dispute Resolution Services	-	-	(2,056)	-	-	-	(2,056)
Employee Recruitment and Develop			(1,476)	-			(1,476)
Dues and Subscriptions			(1,290)	-			(1,290)
Fuels and Utilities	-	-	(4,097)	-	-	-	(4,097)
Other Services and Supplies	-	-	(69)	-	-	-	(69)
Expendable Prop 250 - 5000			(2,053)	-	-		(2,053)
IT Expendable Property	-	-	(15,638)	-	-	-	(15,638)
Total Services & Supplies	-		(\$599,922)			-	(\$599,922
Capital Outlay							
Office Furniture and Fixtures			(785)	-			(785)
Telecommunications Equipment			(1,596)	-			(1,596)
Data Processing Software			(2,645)	-			(2,645)
Data Processing Hardware			(9,219)	-			(9,219)
Total Capital Outlay	.=	-	(\$14,245)	-	-	-	(\$14,245
Total Expenditures							
Total Expenditures			(636,012)	-			(636,012)
Total Expenditures		_	(\$636,012)	-	_	-	(\$636,012

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon	Cross Reference Name: Operations
Pkg: 086 - Eliminate Inflation	Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-			*			- ×
Total Ending Balance	-	-	-	-	-	-	-

2011-13 Biennium Essential and Policy Package Fiscal Impact Summary - BPR013

_____Agency Request _____Governor's Balanced Budget _____X _Legislatively Adopted Budget Page <u>172</u>

Package 087 Personal Service Adjustments

Package Description as modified in the Governor's Balanced Budget

Package Description

Purpose: This package reflects a statewide 5.5 percent across-the-board reduction of \$ 2,991,702 in total Personal Services from the Current Service Level budget.

How Achieved: This reduction is not specific to an account or reduction strategy. Final Personal Services decisions will be determined by policy decisions and future labor negotiations.

Staffing Impact:

None

Quantifying Results:

• Reductions in spending corresponding with the budget reductions

Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: Not applicable.

_Agency Request

Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 087 - Personal Service Adjustments Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues					I.	1	
Transfer In - Intrafund			(2,991,702)	-			(2,991,702)
Total Revenues	-		(\$2,991,702)	-			(\$2,991,702)
Personal Services							
Reconciliation Adjustment			(2,991,702)	-			(2,991,702)
Total Personal Services			(\$2,991,702)	-			(\$2,991,702)
Total Expenditures							
Total Expenditures	-		(2,991,702)	-			(2,991,702)
Total Expenditures	-		- (\$2,991,702)	-		-	(\$2,991,702)
Ending Balance							
Ending Balance				-			-
Total Ending Balance	-		1 1-	-			-

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Package 131 Business Enterprise-Core Business Functions

Package Description as modified in the Governor's Balanced Budget

Package Description

Purpose: PERS requests \$4,383,516 Other Funds, the establishment of 29 permanent positions to replace current limited-duration positions, and the establishment of four new permanent positions (33.00 FTE). There are eight necessary components in this package: Business Process Owners, Data Quality, Member Account Priority Processing, Data Verification Team, Benefit Application Intake Processing, Business Rule Development and Maintenance, Member Appeals and Contested Case Hearings Support, and Reorganization of Project Management Office.

Modifications Included in Legislatively Adopted Budget

- Three of the four new permanent positions were denied; the eight limited duration benefit application intake processing positions to permanent were approved; the remaining positions were approved as limited duration instead of permanent.
- The total amount approved is \$4,062,717 Other Funds.

Business Process Owners

Purpose: The Business Process Owners (BPO) Team was formed to address a principal issue facing the agency: namely, that fundamental business processes have become fractured and inefficient. The BPO team was created by identifying business operations analysts from each agency division to drive the business functional requirements development of the new Oregon Retirement Information Online Network (ORION) and facilitate the decommissioning of the old Retirement Information Management System (RIMS). The team's principal responsibility is designing system functionality to support administration of the retirement plan. The agency is dedicated to continuing with more significant process improvements after the completion of the RIMS Conversion Project (RCP). When the toolset has been built, the capabilities of the new technology will be better understood, the requisite skill sets will have been acquired by agency staff, and the means to execute strategic improvements will be incorporated as a core part of the agency's line of business.

In addition, the agency faces other operational challenges. There will remain several enterprise-wide projects requiring evaluation, consideration, and coordination, such as the administration of the Individual Account Program (potentially moving from an outside third party administrator to an in-house system) and developing a data warehouse for actuarial extracts, demographic studies, etc. Plan changes are also anticipated to continue requiring processes to adapt or be created to fulfill statutory mandates.

How Achieved: PERS requests \$938,672 Other Funds and the establishment of five permanent positions (5.00 FTE), to replace current limited-duration positions originally approved in the 2007-2009 biennium. The agency is committed to expand staff understanding and use of the capabilities of the new technology platform and refine processes to achieve greater economies of scale, reduce processing time, and enhance accuracy in calculations and transactions while continuing to meet the challenges of increasing service demands.

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Establishing a discrete cross-divisional team comprised of operations analysts from each division enhances the investment potential for improved agency operations in the following ways:

- Creating a central team focused on cross-divisional processes results in clearer lines of authority, priority establishment, and communication direction, as well as promoting accountability for improvement and implementation.
- Establishing a cross-divisional approach to problem identification and solution recognizes the diverse components and interdependencies, breaking down "silo" thinking and narrow constructs.
- Maintaining a cross-divisional approach improves the quality of risk assessments and thereby improves the likelihood of identifying risks early, which produces better information for making decisions and reduces the likelihood of taking unnecessary risks.

Staffing Impact:

• Five permanent Operations and Policy Analyst 3 positions (5.00 FTE), position numbers 1313101through 1313105.

Modifications Included in Legislatively Adopted Budget

• Changed the five permanent Operations and Policy Analyst 3 positions (5.00 FTE) to limited-duration full-time positions.

Quantifying Results:

- Use monthly production performance reports, quarterly Board reports, and annual Key Performance Measures to compare past and present performance
- KPM #1, Timely Benefit Payments, milestones:
 - o 60 percent of benefit payments paid to member within 45 days by July 2011
 - o 70 percent of benefit payments paid to member within 45 days by July 2012
 - o 80 percent of benefit payments paid to member within 45 days by July 2013
- KPM #6, Customer Service, milestone:
 - o Maintain 80 percent or higher good or excellent responses for annual customer satisfaction survey throughout 2011-2013 biennium
- KPM #7, Timely Benefit Estimates, milestones:
 - o 60 percent of benefit estimates to the member within 30 days by July 2011
 - o 80 percent of benefit estimates to the member within 30 days by July 2012
 - o 95 percent of benefit estimates to the member within 30 days by July 2013
- Accuracy KPM milestones:
 - o 80 percent of monthly benefit service retirements are calculated to within \$5 per month by December 2011
 - o 100 percent of monthly benefit service retirements are calculated to within \$5 per month by July 2012

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Data Quality

Purpose: Implementation of new laws, policies and procedures, human error, changes in technology, and shifting membership demographics, has resulted in approximately 23 percent of the PERS membership data being incomplete and/or inaccurate and must be validated before a benefit payment is processed (either a withdrawal or retirement). Real-time electronic reporting and data migration from RIMS to ORION has uncovered these data issues. Within the Customer Service Division, the Membership and Employer Relations Section's (MERS) business objective is to resolve these data issues earlier than just before application for a benefit, to quickly verify and complete member records, and to pay member benefits in an accurate and timely manner requires the implementation of several initiatives. These initiatives comprise the following:

- Strengthen the data validation process at the point of data entry.
- Move verification of data from just before producing a benefit to before producing an estimate, or two years before the member's earliest retirement date, whichever occurs first.
- Address the issues of data validation resource reduction on the Account Reconciliation Team (ART).
- Address the issues surrounding member account corrections after the Data Migration Team disbands at the end of the current biennium.

How Achieved: PERS requests \$268,573 Other Funds and the establishment of two permanent positions (2.00 FTE), to replace current limited-duration positions originally approved in the 2009-2011 biennium for data validation activities.

One position resides in the Account Reconciliation Team (ART), where benefit estimates are produced. This position works closely with benefit and purchase estimates to validate the data that goes into these processes and also reviews data when a member chooses a purchase option. This position further enhances the PERS mission to enable members to make informed retirement choices as accurate estimates allow for better information to the member.

The second position is involved in data correction activities for the over 60,000 exceptions on active and inactive member accounts. These exceptions were created when data incompatible with the new ORION system was moved to an auxiliary database to be validated before reincorporation into the system to process benefit payments or other transactions. Due to the complex nature of the data corrections, PERS has identified a need to retain this position to continue correcting accounts. Today, there are over 2,900 members with accounts that have data errors unrelated to data migration.

MERS needs both positions to be permanent to assure the agency meets Key Performance Measure #7, Timely Benefit Estimates, of delivering 95 percent of benefit estimates to the member within 30 days and to meet agency goals of timely and accurate payment of PERS benefits.

Staffing Impact:

- One permanent Retirement Counselor 2 position (1.00 FTE), position number 1313106
- One permanent Operations and Policy Analyst 2 position (1.00 FTE), position number 1313107

Modifications Included in Legislatively Adopted Budget

• Changed the permanent Retirement Counselor 2 position (1.00 FTE) and the permanent Operations and Policy Analyst 2 position (1.00 FTE) to limited-duration full-time positions.

Quantifying Results:

- Use monthly production performance reports, quarterly Board reports, annual Key Performance Measure #1, Timely Benefit Payments, and Key Performance Measure #7, Timely Benefit Estimates, to compare past and present performance and workload.
- KPM #1 milestones:
 - o 60 percent of benefit payments paid to member within 45 days by July 2011
 - o 70 percent of benefit payments paid to member within 45 days by July 2012
 - o 80 percent of benefit payments paid to member within 45 days by July 2013
- KPM #7 milestones:
 - o 60 percent of benefit estimates to the member within 30 days by July 2011
 - o 80 percent of benefit estimates to the member within 30 days by July 2012
 - o 95 percent of benefit estimates to the member within 30 days by July 2013

_Agency Request

Member Account Priority Processing

Purpose: As a result of the 2003 reform legislation that mandated all public employees employed since 2004 have at least two benefit programs, either Tier One/Tier Two and Individual Account Program (IAP) or Oregon Public Service Retirement Plan (OPSRP) and IAP, the Customer Service Division (CSD) organized a special unit within the Member Account Priority Processing (MAPP) Team whose priority is to certify the accuracy of the accounts of members who have applied for a benefit. During the 2009-11 biennium, the MAPP team began to parallel the Just-In-Time (JIT) model with the pro-active model to meet key performance measures. The JIT model alone was inadequate in meeting Key Performance Measure 1, Timely Benefit Payments, and allowing customers to make informed retirement decisions based on reliable data. The pro-active model to certify employment history at the earliest retirement eligibility age in incremental stages decreased the number of members who had to change their retirement date due to adjustments made to their account after they had applied for a benefit from 138 members before 2009 to two members in 2009. In addition, this team is currently reviewing 25 percent of member estimate requests for account anomalies 60 to 90 days earlier in the process, thereby increasing the timeliness and the accuracy of member estimates.

How Achieved: PERS requests \$1,536,570 Other Funds and the establishment of 12 permanent positions (12.00 FTE) to replace current limited-duration positions originally approved in the 2009-2011 biennium to increase the timeliness and accuracy of eligibility determinations.

The MAPP team reduces the difficulty of eligibility investigations by defining criteria for what requires an eligibility study and by streamlining the eligibility review process. In addition, the advanced review of member accounts for anomalies allows employers additional time to review the data, thereby increasing employer satisfaction and data accuracy. Staff also works collaboratively with employers to validate the accuracy or asks the employer to correct the wage and contribution records submitted electronically on a payroll-by-payroll basis using the Employer Data Exchange (EDX) system.

Staffing Impact:

- One permanent Principal Executive/Manager B position (1.00 FTE), position number 1313108
- Four permanent Retirement Counselor 1 positions (4.00 FTE), position numbers 1313109 through 1313111 and 1313118
- Six permanent Retirement Counselor 2 positions (6.00 FTE), position numbers 1313112 through 1313116 and 1313119
- One permanent Office Specialist 2 position (1.00 FTE), position number 1313117

Modifications Included in Legislatively Adopted Budget

• Changed all twelve permanent positions (12.00 FTE) to limited-duration full-time positions.

Quantifying Results:

- Use monthly production performance reports, quarterly Board reports, annual Key Performance Measure #1, Timely Benefit Payments, and Key Performance Measure #7, Timely Benefit Estimates, to compare past and present performance and workload.
- KPM #1 milestones:
 - o 60 percent of benefit payments paid to member within 45 days by July 2011
 - o 70 percent of benefit payments paid to member within 45 days by July 2012
 - o 80 percent of benefit payments paid to member within 45 days by July 2013
- KPM #7 milestones:
 - o 60 percent of benefit estimates to the member within 30 days by July 2011
 - o 80 percent of benefit estimates to the member within 30 days by July 2012
 - o 95 percent of benefit estimates to the member within 30 days by July 2013

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Data Verification Team

Purpose: In the February 2010 Legislative Session, the Oregon Legislature adopted a measure that resulted in a new administrative process for the agency. SB 897 had two consequential provisions, one which allows members to request a data verification for certain information before retirement. The data verification process will substantially increase the agency's workload as members request these new documents. PERS requested twelve additional permanent positions at the May 2010 Emergency Board meeting. Only two of those requested positions (2.00 FTE) were approved as permanent (Emergency Board Package 081 starting on page 164) and four positions (4.00 FTE) were approved as limited duration starting January 1, 2011.

The data verification process, while somewhat similar to work PERS staff already perform, is anticipated to greatly increase the volume of that work as another process and timeline is layered into the member's preparation for retirement. PERS is staffed and funded to process the current level of retired members, approximately 6,000 per year. Adding the data verification process, however, pulls in additional members who are within two years of eligibility, may not wish to retire, but want to begin planning for retirement at a future date. Because a data verification process has not been offered before, it is difficult to accurately estimate the volume of requests in 2011-13. However, extrapolating from the number of estimate requests received each biennium, PERS estimates a data verification workload of 22,000 requests for the 2011-13 biennium and then increasing as more members move within two years of retirement eligibility (See "Retirement Volume" graph on page 41).

How Achieved: PERS requests \$339,731 Other Funds and the establishment of three new permanent positions (3.00 FTE). These positions along with the six permanent positions in the Emergency Board Package 081 will establish a new Data Verification Team ready to begin processing verifications July 1, 2011.

Because verifications and retirements both have a statutory requirement for delivery, this Data Verification Team would work on the new process and demand while the existing Eligibility Team could continue to work on pending retirements and other benefit payments. Over time, data verification requests may reduce some of the workload on the eligibility work involved in pending retirements and other benefit payments. Also over time, projected increased demands from future estimates and retirements have a better probability of being met without further increasing staffing levels.

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Staffing Impact:

- One permanent Retirement Counselor 1 positions (1.00 FTE), position numbers 1313122
- One permanent Retirement Counselor 2 positions (1.00 FTE), position numbers 1313125
- One permanent Office Specialist 1 position (1.00 FTE), position number 1313126

Modifications Included in Legislatively Adopted Budget

• Staffing for the three additional new permanent positions (3.00 FTE) in the Data Verification Team were not approved. The Subcommittee discussed concerns over the data verification workload created by Senate Bill 897 (2010 legislation) and the effect on retirement calculation error rates. PERS plans to prioritize verification requests by eligible retirement dates to make sure verifications coincide with related retirements should a backlog develop. The Subcommittee also acknowledged that the agency may come back to the Legislature during the February 2012 session or to the Emergency Board to request additional resources if, with a few months of experience after the July 1, 2011 start up of the verification process, they can demonstrate a need due to higher than anticipated number of member requests. In addition, the agency is experiencing a higher than normal number of retirement applications and may need additional resources to handle that workload as well.

Quantifying Results:

- Use monthly production performance reports, quarterly Board reports, and a new annual Key Performance Measure that measures the accuracy of benefit calculations to compare past and present performance and workload.
- Use Internal Audits and quality assurance reviews.
- Accuracy KPM milestones:
 - o 80 percent of monthly benefit service retirements are calculated to within \$5 per month by December 2011
 - 100 percent of monthly benefit service retirements are calculated to within \$5 per month by July 2012

Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 182 2011-13

Benefit Application Intake Processing

Purpose: The Benefit Application Intake Processing (BAIP) team was established within the Benefit Payments Division (BPD) effective July 1, 2009, to centralize one area responsible for processing all incoming and outgoing forms. These documents include applications for all programs, rollover forms, tax forms, demographic forms, beneficiary forms, death certificates, and divorce split templates. In addition, one form may apply to several different processes. This team verifies the accuracy and completeness of submitted documents, sends any necessary follow-up requests, and moves the completed documents to the unit that processes benefits. Consolidating retirement document intake staff has substantially reduced redundant form requests and provided improved services to members and agency staff in BPD and other divisions by eliminating silos and promoting improved lines of communication and accountability.

How Achieved: PERS requests \$895,044 Other Funds and the establishment of eight permanent positions (8.00 FTE) to replace current limited-duration positions approved in the 2009-11 biennium when the BAIP team was established.

These eight positions along with the existing six permanent staff on the BAIP team will allow the agency to continue to leverage the new ORION system capabilities. The new system still requires data entry and proofing of approximately 103,800 documents annually. These documents consist of approximately 74,400 documents received from members before retirement, 20,400 documents received from members post retirement, and 9,000 outgoing forms when processing a member's initial retirement. In addition the BAIP team will continue to maximize new system functionality and the electronic workflow tool by performing timely and accurate data entry, which facilitates improved customer service, to provide efficient and effective document delivery for agency staff and to promote and support Key Performance Measure 1, Timely Benefit Payments, by paying 80 percent of new retirees within 45 days from their retirement date.

Staffing Impact:

- One permanent Principal Executive/Manager B position (1.00 FTE), position number 1313127
- Six permanent Office Specialist 2 positions (6.00 FTE), position numbers 1313128 through 1313133
- One permanent Retirement Counselor 2 position (1.00 FTE), position number 1313134

Modifications Included in Legislatively Adopted Budget

• Staffing for all eight additional permanent positions (8.00 FTE) in the BAIP team were approved.

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Quantifying Results:

- Use monthly production performance reports, quarterly Board reports, and annual Key Performance Measure #1, Timely Benefit Payments, to compare past and present performance and workload.
- KPM #1 milestones:
 - o 60 percent of benefit payments paid to member within 45 days by July 2011
 - o 70 percent of benefit payments paid to member within 45 days by July 2012
 - o 80 percent of benefit payments paid to member within 45 days by July 2013

Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 184 107BF02

Business Rule Development and Maintenance

Purpose: Three Business Rule Writer positions were originally established in the 2003-05 biennium as part of the Business Rule Team to support the RIMS Conversion Project (RCP). However, the use and development of business rules has extended beyond RCP and has become an integral part of the agency's business practices and continuous process improvement. Before establishing the business rules team, business rules were developed by the individual divisions. As a result, only selected business processes were documented, and when more than one division touched the same process, there was duplication of effort and occasionally inconsistent direction. Since establishing the Business Rules Team, every aspect of our business rules process has been refined, resulting in an efficient centralized process that incorporates contributions from all agency divisions and communicates changes in policy and processes agencywide.

Business rules are used daily by staff agencywide as a resource for ongoing operational guidance. After RCP completion the agency's challenge will be to maximize utilization of the new technology platform to assure business process efficiency and effectiveness continues to improve. Continuing process improvements will require existing business rules to be updated. Continuing changes to PERS programs as a result of changing federal or state laws will require business rules be changed and updated.

How Achieved: PERS requests \$266,766 Other Funds and the establishment of two permanent positions (2.00 FTE), currently limited-duration positions, to continue two of the original Business Rules Team Writer positions on a permanent basis.

Currently, the Business Rules Team is comprised of two limited-duration Business Rule Writer positions and a permanent position, the Business Rules Coordinator. This request will make this team a permanent team that will continue to provide the business rules, which are the agency's record and the principal source to support programming, processes, training, and daily operations.

Staffing Impact:

• Two permanent Operations and Policy Analyst 1 positions (2.00 FTE), position numbers 1313135 and 1313136

Modifications Included in Legislatively Adopted Budget

• Staffing for the two Operations and Policy Analyst 1 positions (2.00 FTE) was approved as full-time limited duration positions.

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Quantifying Results:

- Use operational Service Levels
- Milestone:
 - o 90 percent of business rules will be completed within 90 days of identification or request

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Member Appeals and Contested Case Hearings Support

Purpose: Continuing changes to PERS programs through new legislation, system platform changes, and ongoing court challenges have increased workload volume in member appeals and requests for contested case hearings. The agency has begun to receive and administer requests for contested cases from employers as well. Administration of appeals and contested cases are expected to increase as more members move through the retirement process. Additionally, the complexity of the matters contained in the appeals and contested cases have increased as the PERS Plan has changed over the years, requiring research and analysis.

To address the increasing workload in the current biennium, the agency has employed the following strategy: one staff person in a Compliance Specialist 1 is working out-of-class as a Compliance Specialist 2 to assist the other two Compliance Specialist 2 positions in administration of appeals and contested cases, disabilities and non-disability cases, etc.; a second staff person in an Administrative Specialist 2 position is working out-of-class in the Compliance Specialist 1 position; and the Administrative Specialist 2 position has been backfilled with a limited-duration position.

How Achieved: PERS requests \$138,160 Other Funds and the establishment of a new permanent position (1.00 FTE) to handle the increased volume and complexity of appeals and requests for contested case hearings.

Staffing Impact:

• One permanent Compliance Specialist 2 position (1.00 FTE), position number 1313137

Modifications Included in Legislatively Adopted Budget

• Staffing for the Compliance Specialist 2 position (1.00 FTE) was approved as a full-time limited duration position.

Quantifying Results:

- Use operational Service Levels and the Attorney General's Model Rules of Procedure under the Administrative Procedures Act
- Disability contested case hearings milestones:
 - o Maintain 100 percent service level of detail letters to members within 90 days of referral of claim throughout 2011-2013 biennium
 - Maintain 100 percent service level of referring the member's hearing request to the Department of Justice (DOJ) and the
 Office of Administrative Hearings within six months of the date the file is received by PPLAD throughout 2011-2013
 biennium
- Non-Disability appeals milestone:

- Maintain 100 percent service level of acknowledging appeal request within 10 days of receipt of appeal throughout 2011-2013 biennium
- o Maintain 100 percent service level of responding to member within 45 days of acknowledgement letter throughout 2011-2013 biennium
- Non-Disability contested case hearings milestones:
 - o Maintain 100 percent service level of acknowledging contested case request within 15 days throughout 2011-2013 biennium
 - O Maintain 100 percent service level of forwarding exhibit book to DOJ within 30 days of acknowledgement letter throughout 2011-2013 biennium

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Project Management Office - Reorganization

Purpose and How Achieved: The Project Management Office (PMO) has been focused on administering medium to large agencywide IT projects sponsored by executive level staff within the agency. However, the agency has made a strategic determination that a better functioning PMO would report to the highest practical point in the organization and outside of a particular operational division. That alignment enhances the PMO's credibility, authority, and efficiency. The transition will occur with the final implementation of the RIMS Conversion Project as the agency's focus and direction shift to the PMO supporting all agency initiatives and managing associated projects.

Currently, there are several project managers who report through agency divisions. With the restructure, the agency will align all project managers in the agency to report into a stand-alone business unit under the authority of the agency director to be overseen by the deputy director. These selected project managers will handle agencywide project initiatives, while other project managers, who will be assigned to small-scale projects, will continue to report to their respective division management.

The PMO will direct the planning, initiation, and prioritization of agency projects and designated initiatives at PERS. With the transition from Information Services Division to Central Administration, the PMO will be charged with increasing project management competence at PERS, thereby increasing the success of agency projects. Responsibilities of the PMO include program management, project coordination, project management infrastructure, and project management resources and services.

Package 131 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: The anticipated impact to 2013-15 is estimated to be approximately the same amount since this request is for permanent financing. Included in the total amount is a one-time expenditure of \$20,000 to purchase needed office equipment, furnishings and computer equipment for the four new positions requested.

Modifications Included in Legislatively Adopted Budget

- Funding for the eight permanent positions were approved at a total cost of \$895,044 Other Funds.
- Funding for the remaining 22 positions approved as limited duration positions were approved at a total cost of \$3,167,673 Other Funds. These 22 limited duration positions and associated costs will phase-out in the 2013-15 Current Service Level.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 131 - Business Enterprise-Core Business Functions Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues			l l			<u> </u>	
Transfer In - Intrafund	-	-	4,062,717				4,062,717
Total Revenues	-	-	\$4,062,717	-	-	-	\$4,062,717
Personal Services							
Class/Unclass Sal. and Per Diem			2,585,136				2,585,136
Empl. Rel. Bd. Assessments	-		1,230				1,230
Public Employees' Retire Cont	-	-	372,519				372,519
Social Security Taxes	-		197,763				197,763
Worker's Comp. Assess. (WCD)		-	1,770				1,770
Mass Transit Tax	-	-	15,510				15,510
Flexible Benefits	-	-	902,880	-	-	-	902,880
Reconciliation Adjustment	-	-	(223,141)	-	-	-	(223,141)
Total Personal Services	-	-	\$3,853,667	-		-	\$3,853,667
Services & Supplies							
Employee Training	-	-	39,050	-	-	-	39,050
Office Expenses	-	-	165,000	-		-	165,000
Expendable Prop 250 - 5000	-	-	1,000	-		-	1,000
IT Expendable Property		-	4,000	-	-		4,000
Total Services & Supplies	-	-	\$209,050				\$209,050

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Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 131 - Business Enterprise-Core Business Functions Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
·							
Total Expenditures							
Total Expenditures			4,062,717				4,062,717
Total Expenditures		-	\$4,062,717		-	-	\$4,062,717
Ending Balance							
Ending Balance	-			-			
Total Ending Balance	-	-		-	-	-	
Total Positions							
Total Positions							30
Total Positions		-		-	-	-	30
Total FTE							
Total FTE							30.00
Total FTE	-	-	1-	-	-	-	30.00

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Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

REPORT:	PACKAGE F		ACT REPORT RETIREMNT SYSTEM		.0511. 01	and the	3460	- PPDB PICS	212101			2011-13 BUDGET PREPARATION	PAGE :
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POSITION				POS					GF	OF	FF	LF	AF
	CLASS CO	MP	CLASS NAME	CNT	FTE	MOS	STEP	RATE	SAL/OPE	SAL/OPE		to the state of th	SAL/OPE
1313101	MMN X0872	AA OPERA	TIONS & POLICY ANALYST)	1	1.00	24.00	0.4	5,406.00		129,744			129,744
										58,817			58,817
313102	MMN X0872	AA OPERA	TIONS & POLICY ANALYST 3	1	1.00	24.00	0.4	5,406.00		129,744			129,744
										58,817			58,817
313103	MMN X0872	AA OPERA	TIONS & POLICY ANALYST 3	1	1.00	24.00	05	5,671.00		136,104			136,104
										60,221			60,221
313104	MMN X0872	AA OPERA	TIONS & POLICY ANALYST 3	1	1.00	24.00	0.2	4,906.00		117,744			117,744
										56,170			56,170
313105	MMN X0872	AA OPERA	TIONS & POLICY ANALYST 3	1	1.00	24.00	06	5,957.00		142,968			142,968
										61,735			61,735
313106	OA C0842	AA RETIR	EMENT COUNSELOR 2	1	1.00	24.00	02	3,086.00		74,064			74,064
										46,535			46,535
313107	OA C0871	AA OPERA	TIONS & POLICY ANALYST 2	1	1.00	24.00	0.3	4,089.00		98,136			98,136
										51,844			51,844
313108	MMS X7002	AA PRINC	IPAL EXECUTIVE/MANAGER B	1	1.00	24.00	03	4,039.00		96,936			96,936
										51,580			51,580
313109	OA C0841	AA RETIR	EMENT COUNSELOR 1	1	1.00	24.00	0.3	2,945.00		70,680			70,680
										45,788			45,788
313110	OA C0841	AA RETIR	EMENT COUNSELOR I	1	1.00	24.00	0.3	2,945.00		70,680			70,680
										45,788			45,788
313111	OA C0841	AA RETIR	EMENT COUNSELOR 1	1	1.00	24.00	07	3,547.00		85,128			85,128
										48,975			48,975
313112	OA C0842	AA RETIR	EMENT COUNSELOR 2	1	1.00	24.00	07	3,903.00		93,672			93,672
										50,860			50,860
313113	OA C0842	AA RETIR	EMENT COUNSELOR 2	1	1.00	24.00	80	4,089.00		98,136			98,136
										51,844			51,844
313114	OA C0842	AA RETIR	EMENT COUNSELOR 2	1	1.00	24.00	03	3,235.00		77,640			77,640
										47,324			47,324
313115	OA C0842	AA RETIR	EMENT COUNSELOR 2	1	1.00	24.00	04	3,383.00		81,192			81,192
										48,107			48,107
313116	OA C0842	AA RETIR	EMENT COUNSELOR 2	1	1.00	24.00	03	3,235.00		77,640			77,640
										47,324			47,324

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

REPORT:	PZ	REPORT NO.: PP			DEPT. OF	ADMIN. SV	cs.	PPDB PICS	SYSTEM			2011-13 BUDGET PREPARATION	PAGE 2 PROD FILE
		REF:300-00-00			PAC	KAGE: 131	Bus	iness Enter	prise-Core Bus	in	FILS SISIEM:	BUDGET PREPARATION	
POSITIO	N			POS					GF	OF	FF	LF	AF
NUMBER		CLASS COMP	CLASS NAME	CNT	FTE	Mos	STEP	RATE	SAL/OPE	SAL/OPE	SAL/OPE	E SAL/OPE	SAL/OPE
1313117	07	A C0104 AA OF	FICE SPECIALIST 2	1	1.00	24.00	03	2,380.00		57,120 42,797			57,120 42,797
1313118	07	A 00041 AN DE	TIREMENT COUNSELOR 1	T	1.00	24 00	ne.	3,235.00		77.640			77,640
1313110	UZ	A CUDAT NA KE	TIRDMONI COUNSELOR I		1.00	24.00	95	37633100		47,324			47,324
1313119	07	A C0842 AA RE	TIREMENT COUNSELOR 2	1	1.00	24.00	0.4	3,383.00		81,192 48,107			81,192 48,107
						20.00							
1313127	bilb	MS X/002 AA PR	INCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	05	4,448,00		106,752 53,745			106,752 53,745
1313126	Q.	A C0104 AA OF	FICE SPECIALIST 2	1	1.00	24.00	05	2,585.00		62,040			62,040
										43,882			43,882
1313129	OF	A C0104 AA OF	FICE SPECIALIST 2	1	1.00	24.00	02	2,284.00		54,816 42,289			54,816 42,289
1313130	OF	A C0104 AA OF	FICE SPECIALIST 2	1	1:00	24.00	02	2,284,00		54,816			54,816
										42,289			42,289
1313131	07	A C0104 AA OF	FICE SPECIALIST 2	1	1.00	24.00	03	2,380,00		57,120 42,797			57,120 42,797
1313132	OF	A COIO4 AA OF	FICE SPECIALIST 2	1	1.00	24.00	03	2,380.00		57,120			57,120
										42,797			42,797
1313133	07	A C0104 AA OF	FICE SPECIALIST 2	I	1.00	24,00	0.4	2,473,00		59,352 43,289			59,352 43,289
1313134	07	A COS42 AA DE	TIREMENT COUNSELOR 2	1	1.00	24.00	0.4	3,383,00		81,192			81,192
101010.	-		arithmata Communication a		2.00	21.00		3,303,70		48,107			40,107
1313135	OF	A C0870 AA OP	ERATIONS & POLICY ANALYST 1	1	1.00	24.00	.05	3,727.00		89,448 49,928			89,448 49,928
1313136	OF	A C0870 AA OP	ERATIONS & POLICY ANALYST 1	1	3.00	24.00	03	3,38E,00		81,192			81,192
										48,107			48,107
1313137	07	A C5247 AA CO	MPLIANCE SPECIALIST 2	1	1.00	24,00	02	3,547.00		85,128 48,975			85,128 48,975
		тота	L PICS SALARY							2,585,136			2,585,136
			L PICS OPE							1,476,162			1,476,162
	- 2	TOTAL PICS PER	SONAL SERVICES =	30	30.00	720.00				4,061,298			4,061,298

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Package 132 Infrastructure Maintenance and Enhancement

Package Description as modified in the Governor's Balanced Budget

Purpose: PERS requests \$2,839,771 Other Funds, the establishment of three permanent positions (3.00 FTE) to replace current limited-duration positions that were approved for the 2009-2011 biennium, and the establishment of one new permanent position (1.00 FTE). These positions and budget limitations are needed to continue providing the agency's current levels of service in the following key areas: Office Space and Utilities, Maintenance and Enhancement of Enterprise Systems, Disaster Recovery, Production Control, and ORION System Development and Support.

Modifications Included in Legislatively Adopted Budget

- The establishment of a new permanent position in production control was denied and the remaining positions for system development and support were approved as limited duration instead of permanent.
- The total amount approved is \$2,705,752 Other Funds.

Office Space and Utilities

Purpose and How Achieved: PERS requests \$1,013,577 Other Funds and the establishment of one permanent position (1.00 FTE), currently a limited-duration position approved for the 2009-2011 biennium.

Since the 2003-2005 biennium, PERS staff have occupied leased space in a commercial facility on SW 72nd Avenue due to lack of available capacity within the Headquarters facility. The leased space houses Benefit Payments Division staff. The current staffing level and the need for additional auxiliary office space will continue for the foreseeable future. This request is to provide funding for the leased facility for the 2011-2013 biennium at a cost of \$817,500.

Facilities Services provides twice-daily mail and office supply delivery services from Headquarters to SW 72nd Avenue. This activity has been supported by one limited-duration position since 2003. This request is to convert that position to a permanent full-time position due to ongoing workload. The agency staffing level is projected to remain at the current levels between 360-370 positions for the foreseeable future. This level of staffing necessitates occupying two buildings in Tigard and the accompanying shuttle service between the two buildings. On a monthly basis, there are 12,000 outgoing pieces of mail and 15,000 incoming. In addition, this staff produces over 170,000 production printing copies per month and completes over 3,000 forms fulfillment requests. This workload volume is not expected to decrease and may increase as the number of PERS members reaching retirement age continues to climb.

_____Agency Request _____Governor's Balanced Budget

X Legislatively Adopted

Over the past four biennia, utility rates have increased by an average of over 12 percent per biennium. Over the same timespan, PERS' biennial Fuels and Utilities budgets have been increased at the statewide standard inflation rate, usually between 2 percent and 3 percent each biennium. This request is for a permanent \$100,000 increase to the Fuels and Utilities budget to bring it up to the current rate levels charged by utility providers.

Staffing Impact:

• One permanent Mail Services Assistant (1.00 FTE), which is currently a limited-duration position.

Modifications to Legislatively Adopted Budget

• Staffing for the Mail Services Assistant permanent position (1.00) was approved.

Maintenance and Enhancement of Enterprise Systems

Purpose and How Achieved: PERS requests \$ 480,840 Other Funds for two key enterprise maintenance and enhancement initiatives.

The agency's Customer Service Call Center application, Symposium, has been in place for approximately five years and is a critical component to the agency's operations. This system allows the Customer Service Division to receive, distribute, and track customer phone calls. The system is integrated into ORION and improves efficiency by pre-loading call agent workstation screens with member information from jClarety through an interface. Both the Symposium software and the interface will no longer be supported by the vendor. This presents an unacceptable risk to the agency since the system supports our primary interaction with members and employers. With this request, the agency will upgrade the hardware and software components of this system and will migrate the current configuration and customizations from the existing platform to the new platform. This will provide a supported version of the call center system. The software, hardware, professional services, and two-year maintenance costs for this process total \$300,000.

The proliferation of electronic documents throughout the agency systems (i.e., file folders, e-mail systems, faxes, etc.) makes it difficult to adequately manage the information and respond efficiently to litigation and public records requests (eDiscovery). Compounding this issue is the increase in the number of subpoenas and public records requests the agency has experienced over the last few years. In 2008, there were 11, in 2009 there were 51, and 2010 is on track for 60 requests. It is expected that this number will continue to grow. This initiative requests the acquisition of software tools to consolidate these records into the agency electronic content management system and provide indexing and search capabilities. The tools will benefit the agency by reducing the risk of records loss, providing the means for efficient electronic document tracking and retrieval, providing timely responses to subpoena and public record requests and reducing staff time for reviewing and locating documents. The software, professional services, and maintenance costs for this tool total \$180,840.

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Disaster Recovery

Purpose and How Achieved: PERS requests \$821,000 Other Funds for this two part disaster recovery initiative.

The agency seeks to install a backup generator that will mitigate loss of systems and data due to power failure. There have been several occasions in the past few years (due to severe weather, power equipment failure, auto accident, etc.) that have resulted in unexpected shutdowns of agency computer systems. A backup generator would mitigate damage to systems by avoiding hard shutdowns and would facilitate recovery from power failures. In addition, the lack of a backup generator was a finding of the State of Oregon Information Security Business Risk Assessment (ISBRA) conducted by DAS in 2007 and was noted as a potential risk to agency operations. The cost for purchasing and installing this equipment is \$300,000.

In the event of a total loss of the data center at PERS (due to flooding, fire, etc.), the agency's ability to resume operations is severely hampered and would require an unreasonable amount of time. The agency's tape backup processes are adequate for minor to moderate system failures; however, in the event of a total loss of the PERS data center, total recovery could take three to four weeks once a recovery site has been identified and replacement server hardware is acquired. This initiative will provide for a better disaster recovery (DR) strategy using technology such as disk-to-disk backups and will reserve critical hardware at a backup location. When a disaster occurs, the agency will have access to the stored data and reserved hardware and can more easily restore critical systems and get the agency operating again. Expected recovery time using these methods is 48 hours or less. The one-time professional services consulting fee and ongoing monthly service fees total \$521,000.

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Production Control

Purpose and How Achieved: PERS requests \$142,472 and the establishment of one new permanent position (1.00 FTE) to provide more effective production control. With the introduction of online member services and an increasing number of batch processes, the production control organization needs to be fully staffed and adequately skilled to provide effective production control and support. The increasing reliance on ORION and production report processing requires the agency to formally schedule and control its batch processes. Currently, the agency runs about 80 nightly jobs to load data from employer files, pre-calculate aggregated values, create member and employer correspondence, create pension benefit checks and deposits, create data feeds to business partners, and produce transaction and control reports. This initiative is to create a production control specialist that will coordinate, control, and troubleshoot nightly batch runs, provide trend and performance analysis, balance resource loads, and schedule maintenance and enhancement deployments. In addition, this position will allow better shift coverage and will alleviate the dependence on staff overtime (over 90 hours/month at current levels) by covering the early portion of the daily production run.

Staffing Impact:

• One permanent Information Systems Specialist 4 (1.00 FTE).

Modifications Included in Legislatively Adopted Budget

• Staffing for the new permanent position was denied.

Agency Request

Governor's Balanced Budget

X Legislatively Adopted

ORION System Development and Support

Purpose and How Achieved: PERS requests \$381,882 Other Funds and the establishment of two permanent positions (2.00 FTE) to replace current limited-duration positions approved for the 2009-2011 biennium, in the Enterprise Applications Section in the Information Services Division. These positions are required to focus on automated enterprise regression test development and tools development and environmental (non-production) support. During the current biennium, the agency has reorganized and consolidated two existing sections within the Information Services Division into one called the Enterprise Applications Section to better meet the business needs of the agency. Within this new section, the Support Services Team was formed to quickly and reliably respond to changes in ORION. This new team, which contains these current limited-duration positions, has proven to be critical to the ongoing development and support of ORION. With the growing complexity and level of integration between the agency's systems, automated testing and development will help ensure efficient and effective ongoing enhancement and maintenance of ORION.

Staffing Impact:

• Two permanent Information Systems Specialist 7 (2.00 FTE), which are currently limited-duration positions.

Modifications Included in Legislatively Adopted Budget

• Changed the two permanent Information System Specialist 7 positions (2.00 FTE) to limited-duration full-time positions.

Quantifying Results: The initiatives in this request are primarily aimed at maintaining the existing levels of services PERS currently provides. These existing service levels have contributed to a very high rate of customer satisfaction, as evidenced by the above-target member ratings and improving employer ratings presented with the Customer Service KPM (KPM #6). While there are many key contributors to the high customer service ratings, the initiatives in this request go to support the customer service efforts throughout the agency. Continuing the above-target ratings and positive trend with each annual review of this KPM in the Annual Performance Progress Reports would be an indicator that these initiatives have been successfully implemented.

Other internal measurements that will be used to quantify the success of these initiatives include system availability metrics, overall improved system performance, faster system development testing cycles, lower eDiscovery response times, and disaster recovery preparedness assessments.

Package 132 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: Four permanent positions continue into the 2013-2015 biennium. The fiscal impact is \$626,065 Other Funds for personal services and an additional \$586,580 Other Funds for services and supplies, totaling \$1,212,645.

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Modifications Included in Legislatively Adopted Budget

- Funding for the permanent Mail Services Assistant position (1.00 FTE) in Personal Services was approved at a cost of \$96,077. Costs associated with the permanent position, the increase in Fuels & Utilities and ongoing monthly service fees in Services and Supplies were approved at a total cost of \$568,730 Other Funds.
- Funding for the limited duration positions and associated costs in addition to several one-time costs in Services & Supplies and Capital Outlay total \$2,174,964 Other Funds. These funds will phase-out in the 2013-15 Current Service Level.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 132 - Infrastructure Maintenance & Enhancement Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues	•						
Transfer In - Intrafund	-		2,705,752	-			2,705,752
Total Revenues			\$2,705,752				\$2,705,752
Personal Services							
Class/Unclass Sal. and Per Diem	-		323,088	-			323,088
Empl. Rel. Bd. Assessments	-		123	-			123
Public Employees' Retire Cont	-		46,557	-		-	46,557
Social Security Taxes	-		24,716	-			24,716
Worker's Comp. Assess. (WCD)			177				177
Mass Transit Tax	-	-	1,939	-		-	1,939
Flexible Benefits	-	-	90,288	-	-	-	90,288
Reconciliation Adjustment	-		(26,276)	-			(26,276)
Total Personal Services	-	-	\$460,612	-	-	-	\$460,612
Services & Supplies							
Employee Training	-	-	3,800	-	-	-	3,800
Office Expenses	-		20,000	-		-	20,000
Data Processing	-		396,000	-		-	396,000
IT Professional Services	-		231,700	-		-	231,700
Facilities Rental and Taxes	-	-	817,500	-		-	817,500
Fuels and Utilities			100,000	-			100,000
IT Expendable Property	-		342,140				342,140
Total Services & Supplies	-	-	\$1,911,140	-			\$1,911,140

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

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X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Cross Reference Name: Operations Pkg: 132 - Infrastructure Maintenance & Enhancement Cross Reference Number: 45900-300-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay					L	1	
Telecommunications Equipment			34,000				34,000
Technical Equipment	·	-	300,000			-	300,000
Total Capital Outlay			\$334,000		-	-	\$334,000
Total Expenditures							
Total Expenditures	-	-	2,705,752	-	-		2,705,752
Total Expenditures	-	-	\$2,705,752	-	-	-	\$2,705,752
Ending Balance							
Ending Balance					-		
Total Ending Balance	-				-	-	
Total Positions							
Total Positions							3
Total Positions	-	-		-	-	-	3
Total FTE							
Total FTE							3.00
Total FTE	-	-		-	-	-	3.00

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

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8/12/11 REPORT NO.: PPDPFISCAL			DEPT. OF	ADMIN. SV	cs	PPDB PICS	SYSTEM				PAGE 2
EPORT: PACKAGE FISCAL IMPACT REPORT	and the second									2011-13	PROD FILE
GENCY: 45900 PUB EMPLOYEES RETIREMNT	SYSTEM								PICS SYSTEM:	BUDGET PREPARATION	
SUMMARY XREF: 300-00-00 Operations			PACE	KAGE: 132	- Int	rastructure	Maintenance & E				
POSITION		POS					GF	OF	FF	LF	AF
NUMBER CLASS COMP CLASS	NAME	CNT	FTE	MOS	STEP	RATE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE
313201 OA CO405 AA MAIL SERVICES A	BSISTANT	1	1.00	24.00	05	2,214.00		53,136			53,136
								41,918			41,918
313203 OA C1487 IA INFO SYSTEMS SP	ECIALIST 7	1	1.00	24.00	06	5,883.00		141,192			141,192
								61,343			61,343
313204 OA C1487 IA INFO SYSTEMS SP	ECIALIST 7	1	1.00	24.00	04	5,365.00		128,7€0			128,760
								58,600			58,600
TOTAL PICS SALARY								323,088			323.088
TOTAL PICS OPE								161,861			161,861
			تعييدت								
TOTAL PICS PERSONAL SERVICE	3 -	1	3.00	72.00				484,949			484,949

_Agency Request

_Governor's Balanced Budget

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Budget Page 203

107BF02

Package 133 Position Reclass/Realignment

Package Description as modified in the Governor's Balanced Budget

Purpose: PERS requests \$176,399 Other Funds to reclass 20 positions within the Information Services Division. The Technical Operations Section is requesting two positions be reclassed from an Information Systems Specialist (ISS) 4 to an ISS 6. The Enterprise Applications Section is requesting four positions be reclassed from an ISS 4 to an ISS 6 and one position be reclassed from an ISS 5 to an ISS 6. The Business Information and Technology Section is requesting one position to be reclassed from an ISS 4 to an ISS 5 and twelve positions be reclassed from an Office Assistant 2 to an Office Specialist 1.

Modifications Included in Legislatively Adopted Budget

- The reclassification of eight permanent Information Systems Specialist positions was denied.
- The reclassification of twelve Office Assistant 2 permanent positions in Imaging was approved.
- The total amount approved is \$54,684 Other Funds.

Technical Operations Section (TOS)

With the current jClarety system, the agency's primary hours of operation were 6 a.m. to 6 p.m. weekdays, and 7 a.m. to 4 p.m. Saturdays. Agency staff and external employers were the sole users of agency systems. With the planned implementation of Online Member Services (OMS), it is imperative that portions of the agency systems are made available nearly 24 hours a day and seven days a week since PERS members are more likely to access systems after work hours and on weekends. Higher level planning, analysis, and design are required to develop and provide technical infrastructure, operational procedures, and monitoring and coverage activities that enable high system availability while simultaneously allowing normal operational and maintenance tasks such as system backups, upgrades, patches, etc.

In addition, recent expansion of the agency's repertoire of technical platforms (e.g., MS .NET, MS ASP, VMware server virtualization) and methods (e.g., Agile) beyond the core ORION technology base have further increased the complexity of the agency's technical infrastructure. This additional breadth requires a higher level of staff experience and expertise to adequately design, operate, and maintain systems; advise and mentor agency IT staff; and develop applications, spanning the increasingly broad range of technologies.

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Enterprise Applications Section (EAS)

The implementation of ORION has created a need to expand support activities to include a much broader skill set and a higher level of expertise in architecture analysis, planning, and design for enterprise-level solutions. Currently, the incumbent Programmer Analyst position descriptions are limited to entry-level work related to the non-enterprise application, RIMS Legacy Mainframe system. The ORION system comprises a complex set of interrelated technologies that forms the basis for the agency's core line of business application. Several technologies form an intricate, interconnected information network that initiates, tracks, and manages thousands of data elements and activities each day. The transition from manual workflows to electronic workflows allows agency staff to optimize transaction processing. As we go forward, PERS will become increasingly dependent on the technical sophistication of the underlying systems.

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Business Information and Technology Section (BITS)

The move to automating workflows and digitally processing documents has created new activities leading to a new way of processing agency data, information, forms, and reports. Before the implementation of ORION, documents were coded by business units and sent to the records management staff where the documents were microfilmed and indexed for archival purposes. The records management staff also retrieved information from microfilm as needed. With the introduction of electronic workflow, instead of being at the back end of the transaction process, records management staff are responsible for entering work items into the appropriate system work queues, determining appropriate document codes, researching document coding errors, resolving indexing issues, and other activities that lead to efficient transaction processing. This requires a much higher level of decision-making, analysis, and responsibility than in the past.

Additionally, the current Technical Services Support (HelpDesk) lead position has taken on significant additional responsibilities due to the changes in technology at the agency. The move to a server-based system and DAS requirements for detailed asset reporting, for example, have necessitated much greater coordination and tracking of hardware and software assets. This position is responsible for tracking and reporting over \$2 million in hardware and software assets and keeping the agency in compliance with all desktop software licensing agreements. In addition, as information security concerns continue to grow, the HelpDesk has implemented additional tools and procedures to ensure systems are patched on a regular basis. The HelpDesk is also doing more forensic analysis on compromised machines, a task that requires special skills and procedures. The HelpDesk lead position duties have grown in scope and level of responsibility.

How Achieved: This initiative will do the following:

Technical Operations Section (TOS)

- Enhance ISD efficiency by improving TOS' ability to isolate problem areas in a timely fashion and more effectively advise and mentor ISD staff on the use of newer, distributed technologies (e.g., IBM WebSphere, VMware).
- Provide support for a larger system availability window.
- Improve reliability and stability of ORION.
- Ensure ongoing availability and solid performance of the ORION system, including Online Member Services.

Enterprise Applications Section (EAS)

- Satisfy the required advanced level of system analysis, design, and planning expertise among developers.
- Ensure PERS existing staff develops expertise in the major components of ORION: ¡Clarety, Microsoft SQL Server, IBM Websphere, Java Message Service, IBM FileNet, and Oracle SQR.

Governor's Balanced Budget Agency Request X Legislatively Adopted Budget Page 206 107BF02

Business Information and Technology Section (BITS)

Imaging (OA2 – OS1)

- Reassign document coding and workflow initiation activities from business unit staff to records staff.
- Leverage the ORION system to improve locating and reviewing of agency data, information, forms, and reports.
- Improve PERS' ability to respond efficiently to litigation and public records requests.

Technical Lead (ISS 4 – ISS 5)

- Centralized control over licensing and hardware inventory of entire PERS IT assets.
- Improve response time to virus and malware attacks to mitigate impact to business activities.
- Provide system forensics to determine extent of virus or malware impact to agency assets.
- Manage the automation of desktop system updates by applying system update and security patches.

Staffing Impact:

- Reclass six Information Systems Specialist (ISS) 4 permanent positions to ISS 6 permanent positions.
- Reclass one Information Systems Specialist (ISS) 5 permanent positions to ISS 6 permanent position.
- Reclass one Information Systems Specialist (ISS) 4 permanent position to ISS 5 permanent position.
- Reclass 12 Office Assistant 2 permanent positions to Office Specialist 1 positions.

Modifications Included in Legislatively Adopted Budget

• All but the 12 Office Assistant 2 permanent positions were denied a reclasss.

Quantifying Results:

Technical Operations Section (TOS)

- Expand the availability window for ORION and, in particular, OMS. Have OMS available to the maximum extent possible within the design constraints of the application.
- Significantly reduce the number of performance-related issues introduced during the technical design phase.
- Improve isolation and identification of performance issues, drastically reducing the time it takes to identify problem areas and initiate corrective action.

Enterprise Applications Section (EAS)

• The reclassification of the ISS 4 to ISS 6 in EAS will enable developers to work on more complex assignments quickly and with less rework.

- ORION requires applications to be developed using an RDMS (MS SQL Server) and Application Server n-tier technology (Websphere), which is more complex architecture compared to RIMS, the PERS legacy mainframe system.
- The ISS 6 will be able to gain the needed skills to analyze, design, develop, and test programs to support and maintain business solutions in ORION.
- The reclassification will alleviate some dependency on resources in TOS; for example, database design and analysis. In the past, lack of skills in EAS has delayed projects cumulatively between six weeks to three months.
- Additionally, the reclassification will save IT Professional Services dollars by at least 30 percent by reducing the need to outsource work.

Business Information and Technology Section (BITS)

Imaging

- Provide day of receipt document capture with 100 percent of member documents launched into subscripted workflows or intake capture.
- Reduced transit time of received document from imaging system to business users from days to hours.
- Improvement security of personal information through electronic workflow activities using RBAC.
- Improved migration time of filmed documents to business from days to hours.

Help Desk/Desktop Support Lead

- Improve desktop system patch through advanced system scheduling.
- Reduced downtime of user desktop by providing improved system deployment scripting and remote troubleshooting.
- Improved licensing and desktop system management accountability using central point of management.
- Reduced business users downtime due to malware or virus attacks from days to hours.

Package 133 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: The anticipated impact to 2013-15 is estimated to be approximately the same amount since this request is for permanent financing.

Modifications Included in Legislatively Adopted Budget

- The reclassification of eight permanent Information Systems Specialist positions was denied.
- The reclassification of the twelve Office Assistant 2 permanent positions to Office Specialist 1 positions was approved at a total cost of \$54,684 Other Funds.

Governor's Balanced Budget Agency Request X Legislatively Adopted Budget Page 208 107BF02

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 133 - Position Reclass/Realignment

Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund			54,684				54,684
Total Revenues	-		- \$54,684	_	-		\$54,684
Personal Services							
Class/Unclass Sal. and Per Diem			46,968				46,968
Public Employees' Retire Cont	-		6,769	-			6,769
Social Security Taxes	-		3,593	-	-	-	3,593
Mass Transit Tax	-		282	-	-		282
Reconciliation Adjustment			(2,928)	-	-	-	(2,928)
Total Personal Services	-		\$54,684	-	-		\$54,684
Total Expenditures							
Total Expenditures	-		54,684	-	-	-	54,684
Total Expenditures	-		\$54,684	-	-		\$54,684
Ending Balance							
Ending Balance	ance			-		-	-
Total Ending Balance	-				-		-

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

68/12/11 REPORT NO.: PPDP REPORT: PACKAGE FISCAL IM AGENCY: 45900 PUB EMPLOYEE	MPACT REPORT		DEPT. OF	ADMIN. SV	CS.	PPDB PICS	SYSTEM	D		1-13 GET PREPARATION	PAGE 25 PROD FILE
SUMMARY XREF:300-00-00 Op			PACI	KAGE: 133	Pos	ition Reclas	ss/Realignment	*	TOO STOLEN DOD	out thurshes the	
POSITION		POS					GF	OF	FF	LF	AF
NUMBER CLASS COMP	CLASS NAME	CNT	FTE	Mos	STEP	RATE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE
0136950 OA C0102 AA OFFI	CE ASSISTANT 2	1-	1.00-	24.00-	04	2,128.00		51,072- 41,462-			51,072- 41,462-
0136950 DA C0103 AA OFFI	CE SPECIALIST 1	1	1.00	24.00	05	2,284.00		54,816			54,816
								42,389			42,289
0136990 OA C0102 AA OFFI	CE ASSISTANT 2	1+	1.00-	24.00-	04	2_128.00		51,072- 41,462-			51,072- 41,462-
0136990 OA C0103 AA OFFI	OD ODDOTALION I	1	1.00	24.00	O.F.	2,284.00		54,816			54,816
0136990 OA C0103 AA OFFI	CE SPECIALIST I	1	1.00	24,00	Vo	2,284.00		42,289			42,289
0137040 OA C0102 AA OFFI	CE ASSISTANT 2	1-	1.00-	24.00-	07	2,380.00		57,120-			57.120-
								42,797-			42,797-
0137040 OA C0103 AA OFFI	CE SPECIALIST 1	1	1.00	24.00	10.8	2,585.00		62,040 43,882			62,040 43,882
0137470 OA C0102 AA OFFI	CE ASSISTANT 2	1-	1.00-	24.00-	0.4	2,128.00		51,072- 41,462-			51,072-
											41,462-
0137470 OA C0103 AA OFFI	CE SPECIALIST 1	1	1.00	24.00	0.5	2,284.00		54,816			54,816 42,289
0300051 OA C0102 AA OFFI	an restantin a	1.	1.00-	24.00-		2.128.00		51.072-			51,072-
0300051 OA CO102 AA OFFI	CE ADDISTANT 2	15	1.00-	24.00-	04	2,128.00		41,462-			41,462-
0300051 OA C0103 AA OFFI	CE SPECIALIST 1	1	1.00	24.00	0.5	2,284.00		54,816			54,816
								42,289			42,289
0911417 OA C0102 AA OFFI	CE ASSISTANT 2	1-	1.00-	24.00-	03	2,052.00		49,248-			49,248-
								41,061-			41,061-
0911417 OA C0103 AA OFFI	CE SPECIALIST 1	1	1.00	24.00	.04	2,214.00		53,136 41,918			53,136 41,918
0911418 OA C0102 AA OFFI	CE ASSISTANT 2	1-	1.00-	24.00-	0.3	2,052.00		49,248-			49,248-
0911418 OA C0103 AA OFFI	CE SPECIALIST 1	1	1.00	24.00	0.4	2,214.00		53,136			53,136
	C. C. STENDERON 3	-	3003			0.000		41,918			41,918
0911419 OA C0102 AA OFFI	CE ASSISTANT 2	1-	1.00-	24.00-	0.3	2,052.00		49,248-			49,248-
								41,061-			41,061-
0911419 OA C0103 AA OFFI	CE SPECIALIST 1	1	1.00	24.00	04	2,214.00		53,136			53,136 41,918
								34/240			72/220

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

08/12/11 REPORT NO.: PPDPFISCAL		DEPT. OF	ADMIN. SV	cs.	- PPDB PICS	SYSTEM				PAGE 26
REPORT: PACKAGE FISCAL IMPACT REPORT									1-13	PROD FILE
AGENCY: 45900 PUB EMPLOYEES RETIREMNT SYSTEM							PI	CS SYSTEM: BUDG	GET PREPARATION	
SUMMARY XREF: 300-00-00 Operations		PACI	KAGE: 133	- Pos	ition Reclas	s/Realignment				
POSITION	POS					GF	OF	FF	LF	AF
NUMBER CLASS COMP CLASS NAME	CNT	FTE	MOS	STEP	RATE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE
0911420 OA C0102 AA OFFICE ASSISTANT 2	1-	1.00-	24.00-	0.3	2,052.00		49,248-			49,248-
							41,061-			41,061-
0911420 OA CO103 AA OFFICE SPECIALIST 1	1	1.00	24.00	0.4	2,214.00		53,136			53,136
							41,918			41,918
0911421 OA C0102 AA OFFICE ASSISTANT 2	1-	1.00-	24.00-	04	2,128.00		51,072-			51,072-
							41,462-			41,462-
0911421 OA C0103 AA OFFICE SPECIALIST 1	1	1,00	24.00	0.5	2,284.00		54/816			54,816
							42,289			42,289
0911422 OA C0102 AA OFFICE ASSISTANT 2	1-	1,00-	24.00-	03	2,052.00		49,248-			49,248-
							41,061-			41,061-
0911422 OA C0103 AA OFFICE SPECIALIST 1	1	1.00	24.00	04	2,214.00		53,136			53,136
							41,918			41,918
9100123 OA C0102 AA OFFICE ASSISTANT 2	1-	1.00-	24.00-	03	2,052.00		49,248-			49,248-
							41,061-			41,061-
9100123 OA C0103 AA OFFICE SPECIALIST 1	1	1,00	24.00	04	2,214.00		53,136			53,136
							41,918			41,918
TOTAL PICS SALARY							46,968			46,968
TOTAL PICS OPE			Julius				10,362			10,362
TOTAL PICS PERSONAL SERVICES -		,00	.00				57,330			57,130

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Package 134 Legislative Concept: PERS Housekeeping Bill

Package Description

Purpose: PERS requests \$475,600 Other Funds to implement a Board-sponsored legislative concept for the 2011 Legislative Session. This housekeeping concept corrects technical discrepancies and anomalies in existing statutes and contains four provisions. Only one provision, Oregon Public Service Retirement Plan (OPSRP) Pension Program and Individual Account Program (IAP) Employer Account Vesting, would necessitate system changes to PERS' benefit administration system, Oregon Retirement Information On-Line Network (ORION).

Modifications Included in Legislatively Adopted Budget

- This package was denied because HB 2113 (2011 Legislature), which was originally based on this legislative concept, contained this package request in a fiscal impact statement.
- HB 2113 (2011 Legislature) passed and \$475,600 Other Funds was approved; see Package 840 HB HB2113 PERS Housekeeping on page 227.

How Achieved: This concept amends current statutes to allow a member to vest in the OPSRP Pension Program and in an IAP employer account if the member is an active member on or after the date the member reaches normal retirement age. Because this anomaly has existed since the inception of the OPSRP Pension Program, this provision will be retroactive to August 29, 2003.

ORION, as being currently developed, does not allow an OPSRP Pension Program member to vest if he/she reaches normal retirement age after his/her 65th birthday and has not worked 600 hours or more in each of five calendar years. The system logic would need to be changed to provide for OPSRP vesting per the concept's provision. Because this provision has a retroactive clause, queries would need to be developed to identify and correct members' account balances based on this change. The needed program changes would be contracted out as a one-time cost in the 2011-13 biennium.

__Agency Request

Governor's Balanced Budget

X Legislatively Adopted

Staffing Impact:

None

Quantifying Results:

The system modifications required pursuant to this legislative concept will be developed using the agency's established Software Development LifeCycle (SDLC) methodology, Quality Assurance methodology, and Project Management methodology.

- o The SDLC comprises four distinct phases
 - Inception where high-level requirements are obtained from business stakeholders
 - Elaboration where detailed requirements are obtained and solution design is initiated
 - Construction where final design, coding, and initial testing occur
 - Transition where final testing and deployment into production occur
- o Each phase needs to pass through Quality Checkpoints (QCP) before the next phase can begin. These QCPs are established before the execution of each phase and are conducted by agency subject matter experts. Using the QCP process, the agency ensures the next phase can build upon approved requirements and milestones.
- o Each SDLC phase (including the QCP process) proceeds using project management principles, tools, and techniques, including establishing timelines, assigning resources, and assessing/managing risks. These processes are conducted and monitored by the Project Management Office.
- o Specific timelines and milestones for this project will be developed before each SDLC phase and will take into account agency priorities and resources.

Package 134 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: No fiscal impact in 2013-15.

Agency Request

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon

Pkg: 134 - Legislative Concept: PERS Housekeeping Bill

Cross Reference Name: Operations
Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	475,600	-	-	-	475,600
Total Revenues	<u>-</u>		\$475,600	<u>-</u>	-	-	\$475,600
Services & Supplies							
IT Professional Services		_	475,600				475,600
			A 477 AAA				
Total Services & Supplies			\$475,600				\$475,600
Total Expenditures							
Total Expenditures	-	-	475,600	-	-	-	475,600
Total Expenditures	-	-	\$475,600	-	-	-	\$475,600
Ending Balance							
Ending Balance	-	-	-	-	-	-	
Total Ending Balance	-					-	-

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

___Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

Package 135 Legislative Concept: Repeal Guarantee of Inaccurate Benefits

Package is not included in the Governor's Balanced Budget or the Legislatively Adopted Budget.

The Governor's office agrees that no member should receive a higher benefit than he or she is entitled to, and that the cost of implementing this package would most likely be higher than the costs associated with any increase in benefits members will receive as a result of inaccurate information being used to calculate said benefits.

Package Description

Purpose: PERS requests \$599,300 Other Funds to implement a Board-sponsored legislative concept for the 2011 Legislative Session. SB 897 (2009) passed into law February 8, 2010. The bill permits a member of the system to request a verification of certain data elements. Once PERS issues a verification of the relevant data elements to the member, the employer may not change the information verified, nor may PERS use data elements to calculate the member's retirement benefit that are less than those verified. If the information verified is incorrect and results in an overpayment of benefits, the bill requires PERS to continue to pay benefits to a member in excess of the benefits the member actually accrued under the provisions of the plan and prohibits PERS from collecting overpayments from the member.

This concept would repeal the provisions of SB 897 that prohibit PERS from revising a member's benefits to accord with his/her work history and allow PERS to recalculate and adjust the member's benefits prospectively only. This concept would necessitate system changes to PERS' benefit administration system, Oregon Retirement Information On-Line Network (ORION).

How Achieved: ORION is currently being developed based on SB 897 requirements. The system will not allow or accommodate any recalculation of benefits based on delayed, incorrect, or other data problems. The system would need to be designed to undo the program logic that "locks" certain data elements that comprise a member's benefit and add an indicator in the adjustment process to prevent the creation of an invoice when associated with a data verification request. The needed program changes would be contracted out as a one-time cost in the 2011-13 biennium.

Staffing Impact:

• None

__Agency Request _____Governor's Balanced Budget _____X _ Legislatively Adopted

Quantifying Results:

The system modifications required pursuant to this legislative concept will be developed using the agency's established Software Development LifeCycle (SDLC) methodology, Quality Assurance methodology, and Project Management methodology.

- o The SDLC comprises four distinct phases
 - Inception where high-level requirements are obtained from business stakeholders
 - Elaboration where detailed requirements are obtained and solution design is initiated
 - Construction where final design, coding, and initial testing occur
 - Transition where final testing and deployment into production occur
- o Each phase needs to pass through Quality Checkpoints (QCP) before the next phase can begin. These QCPs are established before the execution of each phase and are conducted by agency subject matter experts. Using the QCP process, the agency ensures the next phase can build upon approved requirements and milestones.
- o Each SDLC phase (including the QCP process) proceeds using project management principles, tools, and techniques, including establishing timelines, assigning resources, and assessing/managing risks. These processes are conducted and monitored by the Project Management Office.
- Specific timelines and milestones for this project will be developed prior to each SDLC phase and will take into account agency priorities and resources.

Package 135 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: No fiscal impact in 2013-15.

Agency Request

Governor's Balanced Budget

X Legislatively Adopted

Package 136 Legislative Concept: OPSRP Pension Withdrawal/IAP Restrictions

Package Description

Purpose: PERS requests a placeholder of \$1 Other Funds to implement a Board-sponsored legislative concept for the 2011 Legislative Session. An Oregon Public Service Retirement Plan (OPSRP) Pension Program member may withdraw only if the member is vested and the present value of the member's pension is \$5,000 or less. That same member may, however, withdraw from the Individual Account Program (IAP) without any restriction. That dynamic sets up a potential inconsistency if that person subsequently returns to PERS-covered employment. The employee needs to serve another waiting time to establish membership in the IAP, so employee IAP contributions cannot start until the end of that waiting time. However, that same employee retains his/her OPSRP Pension Program membership, so OPSRP Pension Program employer contributions should start immediately. Having an employee be a member in one program and not the other presents irreconcilable administrative challenges for PERS' operating and employer reporting systems. This dynamic, the "employee in dual status," is specific to the OPSRP Pension Program; it does not exist in the Tier One/Tier Two Program.

Modifications Included in Legislatively Adopted Budget

- This package was denied because HB 2114 (2011 Legislature), which was based on this legislative concept, is not expected to have a fiscal impact.
- HB 2114 (2011 Legislature) was added to HB 2113 (2011 Legislature) in an amendment containing no fiscal impact.

How Achieved: This concept provides that a member of the OPSRP Pension Program who withdraws from the IAP but is not eligible to withdraw from the OPSRP Pension Program, thereby retaining membership in the OPSRP Pension Program, need not serve another IAP waiting time upon returning to PERS-covered employment. The returning employee would immediately become an active member of both programs, thus eliminating the "employee in dual status." This agency legislative concept was submitted as a placeholder request and was submitted to the Department of Administrative Services (DAS) July 14, 2010. This concept as draft, would not have a fiscal impact; however, a \$1 placeholder is requested until DAS has reviewed the concept and it has been approved by the Governor's Office.

Staffing Impact: This package is a placeholder.

Quantifying Results: This package is a placeholder.

Package 136 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: No fiscal impact in 2013-15.

Package 801 Targeted Statewide Adjustments

Package Description

Purpose: To implement a statewide reduction action which is a 6.5 percent reduction from total Services and Supplies expenditures included in the Governor's budget.

How Achieved: (\$1,398,249) Other Funds reduction in Services and Supplies agencywide.

Staffing Impact:

• None

Quantifying Results:

Package 801 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: These reductions will become the base budget for developing the 2013-15 budget.

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 801 - Targeted Statewide Adjustments

Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-		(1,398,249)	-			(1,398,249)
Total Revenues	-	-	(\$1,398,249)	-	-	-	(\$1,398,249
Services & Supplies							
Out of State Travel	-	-	(4,084)	-	-		(4,084)
Employee Training	-	-	(139,020)	-			(139,020)
Office Expenses	-	-	(345,600)	-	-	-	(345,600)
Telecommunications	-	-	(33,483)	-	-	-	(33,483)
Data Processing	-	-	(163,784)	-		-	(163,784)
Publicity and Publications	-	-	(20,500)	-	-		(20,500)
Professional Services	-	-	(432,436)	-	-	-	(432,436)
IT Professional Services	-	-	(120,000)	-		-	(120,000)
Employee Recruitment and Develop		-	(7,660)				(7,660)
Dues and Subscriptions	-	-	(18,373)	-	-		(18,373)
Other COP Costs		-	(4,000)				(4,000)
Expendable Prop 250 - 5000		-	(5,700)	-		-	(5,700)
IT Expendable Property		=	(103,609)		-		(103,609)
Total Services & Supplies	-	-	(\$1,398,249)	-	-	-	(\$1,398,249
Total Expenditures							
Total Expenditures		-	(1,398,249)				(1,398,249)
Total Expenditures	-	-	(\$1,398,249)	-	-	-	(\$1,398,249

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon

Cross Reference Name: Operations
Pkg: 801 - Targeted Statewide Adjustments

Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance							*
Total Ending Balance	-	-		-	-	-	

2011-13 Biennium Essential and Policy Package Fiscal Impact Summary - BPR013

_____Agency Request _____Governor's Balanced Budget _____X _ Legislatively Adopted

Package 802 Vacant Position Savings

Package Description

Purpose: To eliminate one permanent part-time position which has been vacant for an extended period of time.

How Achieved: (\$13,352) Other Funds reduction in Personal Services and the elimination of 1 permanent part-time position (0.17 FTE).

Staffing Impact:

• One permanent part-time Electronic Publishing Design Specialist 2 position (0.17 FTE).

Quantifying Results:

Package 802 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: This is a permanent reduction and therefore it will also impact 2013-15.

Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 802 - Vacant Position Savings

Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-		(13,352)	-			(13,352)
Total Revenues	-	-	(\$13,352)	-	-	-	(\$13,352
Personal Services							
Class/Unclass Sal. and Per Diem	-		(11,780)	-			(11,780)
Empl. Rel. Bd. Assessments	-		(41)	-			(41)
Public Employees' Retire Cont	-	-	(1,698)	-	-	-	(1,698)
Social Security Taxes	-	-	(901)	-			(901)
Worker's Comp. Assess. (WCD)	-	-	(59)	-			(59)
Reconciliation Adjustment	-	-	1,127	-		-	1,127
Total Personal Services		-	(\$13,352)				(\$13,352
Total Expenditures							
Total Expenditures			(13,352)	-		-	(13,352)
Total Expenditures	-	-	(\$13,352)	-	-	-	(\$13,352
Ending Balance							
Ending Balance							
Total Ending Balance	-	-	-	-	-	-	
Total Positions							
Total Positions							(1)
Total Positions	-	_		-			(1

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon

Pkg: 802 - Vacant Position Savings

Cross Reference Name: Operations

Cross Reference Number: 45900-300-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(0.17)
Total FTE	-	-		-	-	-	(0.17)

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

08/12/11 REPORT NO.: PPD REPORT: PACKAGE FISCAL I AGENCY:45900 PUB EMPLOYE	MPACT REPORT		DEPT. OF	ADMIN. S	VCS	- PPDB PICS	SYSTEM			2011-13 BUDGET PREPARATION	PAGE 2'
SUMMARY XREF: 300-00-00 0	perations		PAC	KAGE: 802	- Vac	ant Positio	n Savings				
POSITION NUMBER CLASS COMP	CLASS NAME	POS	FTE	MOS	STEP	RATE	GF SAL/OPE	OF BAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8700107 OA C2511 AA ELE	CTRONIC PUB DESIGN SPEC 2	1-	/17-	4.00	- 02	2,945.00		11,780 2,699			11,780- 2,699-
	PICS SALARY PICS OPE							11,780 2,699	-		11,780 2,699-
TOTAL PICS PERS	ONAL SERVICES =	1-	.17-	4.00				14,479		11111111111	14,479-

_Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

Package 805 Budget Reconciliation Adjustments (SB 5508)

Package Description

Purpose: To reflect savings, (\$34,511) Other Funds, in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services.

How Achieved: Omnibus adjustments reflect the following reductions in Services & Supplies:

- (\$23,191) Other Funds reduction in State Government Charges
- (\$ 2,069) Other Funds reduction in Data Processing due to a reduction in State Data Center charges.
- (\$ 9,251) Other Funds reduction in Dispute Resolution Services reflecting a reduction in Office of Administrative Hearings charges.

Staffing Impact:

• None

Quantifying Results:

Package 802 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: There is no anticipated impact to 2013-15 Other Funds budget.

_Agency Request

Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 805 - Budget Reconciliation Adjustments (SB 5508) Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Description							
Revenues	•						
Transfer In - Intrafund			(34,511)				(34,511)
Total Revenues	-		(\$34,511)				(\$34,511)
Services & Supplies							
State Gov. Service Charges			(23,191)				(23,191)
Data Processing	-		(2,069)	-			(2,069)
Dispute Resolution Services	-		(9,251)	-			(9,251)
Total Services & Supplies		,	(\$34,511)				(\$34,511)
Total Expenditures							
Total Expenditures	-		(34,511)				(34,511)
Total Expenditures	-		(\$34,511)	-			(\$34,511)
Ending Balance							
Ending Balance	-						-
Total Ending Balance	-			-			-

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

__Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Package 840 HB 2113 - PERS Housekeeping

Package Description

Purpose: HB 2113 modifies the retirement plan statutes administered by PERS. One portion of the bill, revising Oregon Public Service Retirement Plan (OPSRP) Pension Program and Individual Account Program (IAP) Employer Account Vesting, necessitates system changes to PERS' benefit administration system, Oregon Retirement Information On-Line Network (ORION). The Subcommittee approved \$475,600 Other Funds for PERS to make one-time system modifications supporting the changes in this bill. This package supersedes Package 134 (see page 209).

How Achieved: This measure amends current statutes to allow a member to vest in the OPSRP Pension Program and in an IAP employer account if the member is an active member on or after the date the member reaches normal retirement age. Because this anomaly has existed since the inception of the OPSRP Pension Program, this provision will be retroactive to August 29, 2003.

ORION, as being currently developed, does not allow an OPSRP Pension Program member to vest if he/she reaches normal retirement age after his/her 65th birthday and has not worked 600 hours or more in each of five calendar years. The system logic would need to be changed to provide for OPSRP vesting per the concept's provision. Because this provision has a retroactive clause, queries would need to be developed to identify and correct members' account balances based on this change. The needed program changes would be contracted out as a one-time cost in the 2011-13 biennium.

Staffing Impact:

• None

Quantifying Results: The system modifications required pursuant to this legislative concept will be developed using the agency's established Software Development Life Cycle (SDLC) methodology, Quality Assurance methodology, and Project Management methodology.

- o The SDLC comprises four distinct phases
 - Inception where high-level requirements are obtained from business stakeholders
 - Elaboration where detailed requirements are obtained and solution design is initiated
 - Construction where final design, coding, and initial testing occur
 - Transition where final testing and deployment into production occur
- o Each phase needs to pass through Quality Check Points (QCP) before the next phase can begin. These QCPs are established before the execution of each phase and are conducted by agency subject matter experts. Using the QCP process, the agency ensures the next phase can build upon approved requirements and milestones.

Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 227

- o Each SDLC phase (including the QCP process) proceeds using project management principles, tools, and techniques, including establishing timelines, assigning resources, and assessing/managing risks. These processes are conducted and monitored by the Project Management Office.
- o Specific timelines and milestones for this project will be developed before each SDLC phase and will take into account agency priorities and resources.

Package 840 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: No fiscal impact in 2013-15.

__Agency Request ____Governor's Balanced Budget ____X __Legislatively Adopted Budget Page 228

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 840 - HB 2113 - PERS Housekeeping

Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Description							
Revenues					•		
Transfer In - Intrafund			475,600				475,600
Total Revenues	-	-	\$475,600	-	-	-	\$475,600
Services & Supplies							
IT Professional Services	-		475,600	-			475,600
Total Services & Supplies			\$475,600			-	\$475,600
Total Expenditures							
Total Expenditures	-	-	475,600	-		-	475,600
Total Expenditures	-	-	\$475,600	-		-	\$475,600
Ending Balance							
Ending Balance	-			-			-
Total Ending Balance	-	-	1-	-		-	-

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

___Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

Package 841 HB 2456 - Prohibit Tax Remedy for Nonresidents

Package Description

Purpose: HB 2456 prohibits the Public Employees Retirement Board from paying an increased benefit under the tax remedy provisions of HB 3349 (chapter 569, Oregon Laws 1995) if a person receiving payments is not a resident of Oregon and is not subject to Oregon personal income tax (Oregon tax) under ORS 316.127(9). The prohibition against payment of the HB 3349 tax remedy does not apply to:

- members who retired before January 1, 2012;
- persons who receive payments attributable to the retirement of a member who retired before January 1, 2012; and
- any other person who receives payments that began before January 1, 2012.

The bill does not apply to or restrict the payment of the tax remedy enacted by SB 656 (1991 Session), codified at ORS 238.385.

How Achieved: There are two significant cost components in implementing this bill. The Subcommittee approved a total one-time increase of \$570,412 Other Funds and the establishment of one part-time limited duration position (0.75 FTE) to make the required system modifications and to implement a manual work-around until such system modifications is completed.

Staffing Impact:

• One part-time limited duration Retirement Counselor 1 position (0.75 FTE).

Quantifying Results: The system modifications required pursuant to this legislative concept will be developed using the agency's established Software Development Life Cycle (SDLC) methodology, Quality Assurance methodology, and Project Management methodology.

- o The SDLC comprises four distinct phases
 - Inception where high-level requirements are obtained from business stakeholders
 - Elaboration where detailed requirements are obtained and solution design is initiated
 - Construction where final design, coding, and initial testing occur
 - Transition where final testing and deployment into production occur
- o Each phase needs to pass through Quality Check Points (QCP) before the next phase can begin. These QCPs are established before the execution of each phase and are conducted by agency subject matter experts. Using the QCP process, the agency ensures the next phase can build upon approved requirements and milestones.
- o Each SDLC phase (including the QCP process) proceeds using project management principles, tools, and techniques, including establishing timelines, assigning resources, and assessing/managing risks. These processes are conducted and monitored by the Project Management Office.

__Agency Request _____Governor's Balanced Budget _____X __Legislatively Adopted _____Budget Page <u>230</u>

o Specific timelines and milestones for this project will be developed before each SDLC phase and will take into account agency priorities and resources.

Package 840 Revenue Source: Revenues to fund administrative expenditures are obtained from the various PERS programs and activities in accordance with Oregon Revised Statutes and applicable administrative rules.

2013-15 Fiscal Impact: No fiscal impact in 2013-15.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 841 - HB 2456 - Prohibit Tax Remedy for Nonresidents Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-		570,412				570,412
Total Revenues	-	-	\$570,412		-	-	\$570,412
Personal Services							
Class/Unclass Sal. and Per Diem	-		50,688				50,688
Overtime Payments	-	-	23,300	-	-	-	23,300
Empl. Rel. Bd. Assessments	-	_	41	-			41
Public Employees' Retire Cont			10,662	-			10,662
Social Security Taxes			5,660	-			5,660
Worker's Comp. Assess. (WCD)	-	-	59	-	-	-	59
Mass Transit Tax	-	-	444	-	-	-	444
Flexible Benefits	-		30,096	-			30,096
Reconciliation Adjustment	-	-	4,462	-			4,462
Total Personal Services	-	-	\$125,412	-	-	-	\$125,412
Services & Supplies							
IT Professional Services	-	-	445,000	-		-	445,000
Total Services & Supplies	-	-	\$445,000	-	-	-	\$445,000
Total Expenditures							
Total Expenditures	-	-	570,412	-			570,412
Total Expenditures	-	_	\$570,412	-	-		\$570,412

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Public Employees Retirement System, Oregon Pkg: 841 - HB 2456 - Prohibit Tax Remedy for Nonresidents

Cross Reference Name: Operations Cross Reference Number: 45900-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance			l		l		
Ending Balance	-			-			×
Total Ending Balance	-	-		-		-	-
Total Positions							
Total Positions							1
Total Positions	-				-	-	1
Total FTE							
Total FTE							0.75
Total FTE	-		-	-		-	0.75

2011-13 Biennium

Essential and Policy Package Fiscal Impact Summary - BPR013

_Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

08/12/11 REPORT NO.: PPDPFISC REPORT: PACKAGE FISCAL IMPACT	REPORT		DEPT. OF	ADMIN, S	vcs	PPDB PICS	atSTEM.			2011-13	PAGE PROD FIL
AGENCY: 45900 PUB EMPLOYEES RE SUMMARY XREF: 300-00-00 Operat			PAC	KAGE: 841	- HB 2	456 - Proh	ibit Tax Remed	iv	PICS SYSTEM:	BUDGET PREPARATION	
	3777										
POSITION		POS					GF	OF	FF	LF	AF
NUMBER CLASS COMP	CLASS NAME	CNT	FTE	MOS	STEP	RATE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE
384101 OA CO841 AA RETIREME	INT COUNSELOR 1	I	175	18.00	02	2,816.00		50,688			50,688
								41,378			41,378
TOTAL PICS	CATADV							50,688			50,688
TOTAL PICS								41,378			41.378
202,00		real-									
TOTAL PICS PERSONAL	SERVICES =	i	.75	18,00				92,066			92,066

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Public Employees Retirement System, Oregon

Agency Number: 45900

2011-13 Biennium

Cross Reference Number: 45900-300-00-00-00000

Source	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
Other Funds						
Charges for Services	2,181,108	7,648,000	7,648,000	2,422,928	2,422,928	2,422,928
Interest Income	2,007,285	2,880,000	2,880,000	1,566,500	1,566,500	1,566,500
Other Revenues	164,341	526,500	526,500	220,500	220,500	220,500
Transfer In - Intrafund	142,861,681	76,574,052	77,074,052	77,757,251	73,201,813	71,749,579
Transfer Out - Intrafund	(68,948,085)	(4,198,012)	(4,198,012)	(1,752,391)	(1,752,391)	(1,752,391)
Tsfr To Governor, Office of the		(79,500)	(79,500)	(79,500)	(79,500)	(79,500)
Total Other Funds	\$78,266,330	\$83,351,040	\$83,851,040	\$80,135,288	\$75,579,850	\$74,127,616

2011-13 Biennium

Detail of LF, OF, and FF Revenues - BPR012

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Detail of Lottery Funds, Other Funds, and Federal Funds Revenue

		ORBITS		2009-11	_		2011-13	
Source	Fund	Revenue Acct	2007-2009 Actual	Legislatively Adopted	2009-11 Estimated	Agency Request	Governor's Recommended	Legislatively Adopted
Operations								
Charges for Services	Limited Other	Charges for Services	2,181,108	7,648,000	2,133,430	2,422,928	2,422,928	2,422,928
Interest Earnings	Limited Other	Interest Income	2,007,285	2,880,000	1,608,500	1,566,500	1,566,500	1,566,500
Other	Limited Other	Other Revenue	164,341	526,500	281,608	220,500	220,500	220,500
Transfer to Governor, Office of	Limited Other	Transfer to Governor, Office of	0	(79,500)	(79,500)	(79,500)	(79,500)	(79,500)

107BF07

____Agency Request ____Governor's Balanced Budget ____X Legislatively Adopted Budget Page <u>236</u>

Public Employees Retirement System, Oregon

Program Unit Appropriated Fund Group and Category Summary 2011-13 Biennium

Operations

Agency Number: 45900

Version: Z - 01 - Leg. Adopted Budget

Cross Reference Number: 45900-300-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)			'		•	
PERSONAL SERVICES						
Other Funds	49,613,042	52,559,956	52,559,956	54,058,822	54,058,822	54,058,822
SERVICES & SUPPLIES						
Other Funds	27,421,155	27,007,084	27,507,084	27,507,084	27,507,084	27,507,084
CAPITAL OUTLAY						
Other Funds	350,966	593,588	593,588	593,588	593,588	593,588
TOTAL LIMITED BUDGET (Excluding Packages)						
Other Funds	77,385,163	80,160,628	80,660,628	82,159,494	82,159,494	82,159,494
AUTHORIZED POSITIONS	394	362	362	325	325	325
AUTHORIZED FTE	393.50	361.55	361.55	324.50	324.50	324.50
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
Other Funds	-	-	-	335,752	335,752	335,752
022 PHASE-OUT PGM & ONE-TIME COSTS						
SERVICES & SUPPLIES						
Other Funds				(9,367,730)	(9,367,730)	(9,367,730)
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Other Funds	-			1,199,643	1,199,643	1,199,643

2011-13 Biennium

Program Unit Appropriated Fund and Category Summary-BPR007A

____ Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Oregon

Program Unit Appropriated Fund Group and Category Summary

2011-13 Biennium Operations Version: Z - 01 - Leg. Adopted Budget Cross Reference Number: 45900-300-00-00-00000

Agency Number: 45900

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
CAPITAL OUTLAY						
Other Funds	-		-	14,245	14,245	14,245
032 ABOVE STANDARD INFLATION						
SERVICES & SUPPLIES						
Other Funds	-	-	-	119,986	119,986	119,986
033 EXCEPTIONAL INFLATION						
SERVICES & SUPPLIES						
Other Funds			-	1,878	1,878	1,878
TOTAL LIMITED BUDGET (Essential Packages)						
Other Funds				(7,696,226)	(7,696,226)	(7,696,226)
LIMITED BUDGET (Current Service Level)						
Other Funds	77,385,163	80,160,628	80,660,628	74,463,268	74,463,268	74,463,268
AUTHORIZED POSITIONS	394	362	362	325	325	325
AUTHORIZED FTE	393.50	361.55	361.55	324.50	324.50	324.50
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
081 MAY 2010 E-BOARD						
PERSONAL SERVICES						
Other Funds		-	-	288,775	715,413	715,413
SERVICES & SUPPLIES						
Other Funds	н		8	13,000	36,800	36,800

2011-13 Biennium

Program Unit Appropriated Fund and Category Summary-BPR007A

____ Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Oregon

Program Unit Appropriated Fund Group and Category Summary 2011-13 Biennium

Operations

Agency Number: 45900

Version: Z - 01 - Leg. Adopted Budget Cross Reference Number: 45900-300-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
AUTHORIZED POSITIONS	-	-	1-1	2	6	6
AUTHORIZED FTE	-			2.00	6.00	6.00
086 ELIMINATE INFLATION						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(21,845)	(21,845)
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	(599,922)	(599,922)
CAPITAL OUTLAY						
Other Funds	-	-	-	-	(14,245)	(14,245)
087 PERSONAL SERVICE ADJUSTMENTS						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(2,991,702)	(2,991,702)
801 TARGETED STATEWIDE ADJUSTMENTS						
SERVICES & SUPPLIES						
Other Funds	-	-	-		-	(1,398,249)
802 VACANT POSITION SAVINGS						
PERSONAL SERVICES						
Other Funds	-				-	(13,352)
AUTHORIZED POSITIONS	-	-	-		-	(1)
AUTHORIZED FTE	-	-	-		-	(0.17)
805 BUDGET RECONCILIATION ADJUSTMENTS (SB	ŧ					

2011-13 Biennium

Program Unit Appropriated Fund and Category Summary-BPR007A

____ Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Oregon

Program Unit Appropriated Fund Group and Category Summary 2011-13 Biennium

Operations

Agency Number: 45900 Version: Z - 01 - Leg. Adopted Budget

Cross Reference Number: 45900-300-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
SERVICES & SUPPLIES		'				
Other Funds						(34,511)
840 HB 2113 - PERS HOUSEKEEPING						
SERVICES & SUPPLIES						
Other Funds	-	-	-	~	-	475,600
841 HB 2456 - PROHIBIT TAX REMEDY FOR NONRES						
PERSONAL SERVICES						
Other Funds	-		-		-	125,412
SERVICES & SUPPLIES						
Other Funds				×	=	445,000
AUTHORIZED POSITIONS	-	-	-			1
AUTHORIZED FTE	-	-	-		-	0.75
PRIORITY 1						
131 BUSINESS ENTERPRISE-CORE BUSINESS FUNC						
PERSONAL SERVICES						
Other Funds	-		-	4,869,827	4,159,466	3,853,667
SERVICES & SUPPLIES						
Other Funds	-			247,850	224,050	209,050
AUTHORIZED POSITIONS	-	-	-	37	33	30
AUTHORIZED FTE	-		-	37.00	33.00	30.00
PRIORITY 2						

2011-13 Biennium

Program Unit Appropriated Fund and Category Summary-BPR007A

_____Agency Request

__Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Oregon

Program Unit Appropriated Fund Group and Category Summary 2011-13 Biennium Operations

Agency Number: 45900
Version: Z - 01 - Leg. Adopted Budget

Cross Reference Number: 45900-300-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
132 INFRASTRUCTURE MAINTENANCE & ENHANCE	EI_					
PERSONAL SERVICES						
Other Funds				626,065	591,631	460,612
SERVICES & SUPPLIES						
Other Funds		-	-	1,914,140	1,914,140	1,911,140
CAPITAL OUTLAY						
Other Funds		-		334,000	334,000	334,000
AUTHORIZED POSITIONS			-	4	4	3
AUTHORIZED FTE	-	-	-	4.00	4.00	3.00
PRIORITY 3						
133 POSITION RECLASS/REALIGNMENT						
PERSONAL SERVICES						
Other Funds			-	186,666	176,399	54,684
PRIORITY 4						
134 LEGISLATIVE CONCEPT: PERS HOUSEKEEPING	3					
SERVICES & SUPPLIES						
Other Funds	-			475,600	475,600	
PRIORITY 5						
135 LEG CONCEPT: REPEAL GUARANTEE OF INAC	c s	.				
SERVICES & SUPPLIES						
Other Funds				599,300	-	

2011-13 Biennium

Program Unit Appropriated Fund and Category Summary- BPR007A

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

Public Employees Retirement System, Oregon

TOTAL LIMITED BUDGET (Including Packages)

Other Funds

Program Unit Appropriated Fund Group and Category Summary 2011-13 Biennium

Operations

AUTHORIZED FTE

Version: Z - 01 - Leg. Adopted Budget Cross Reference Number: 45900-300-00-00-00000

43.00

79,463,054

Agency Number: 45900

2007-09 2009-11 Leg 2009-11 Leg 2011-13 2011-13 2011-13 Leg Description Actuals Adopted Approved Agency Governor's Adopted Budget Budget Request Rec. Budget Budget Budget PRIORITY 6 136 LEG CONCEPT: OPSRP PENSION WITHDRAWAL **SERVICES & SUPPLIES** Other Funds 1 TOTAL LIMITED BUDGET (Policy Packages) Other Funds 9,555,224 4,999,786 3,547,552 **AUTHORIZED POSITIONS** 43 43 39

AUTHORIZED POSITIONS	394	362	362	368	368	364
AUTHORIZED FTE	393.50	361.55	361.55	367.50	367.50	364.08
OPERATING BUDGET						
Other Funds	77,385,163	80,160,628	80,660,628	84,018,492	79,463,054	78,010,820
AUTHORIZED POSITIONS	394	362	362	368	368	364
AUTHORIZED FTE	393.50	361.55	361.55	367.50	367.50	364.08
TOTAL BUDGET						
Other Funds	77,385,163	80,160,628	80,660,628	84,018,492	79,463,054	78,010,820
AUTHORIZED POSITIONS	394	362	362	368	368	364
AUTHORIZED FTE	393.50	361.55	361.55	367.50	367.50	364.08

80,160,628

80,660,628

77,385,163

2011-13 Biennium

Program Unit Appropriated Fund and Category Summary- BPR007A

43.00

84,018,492

Agency Request

Governor's Balanced Budget

X Legislatively Adopted

Budget Page 242

39.58

78,010,820

Debt Service

Overview

This program accounts for debt service payments on Certificates of Participation (COP) issued to finance the PERS headquarters building construction. The COP for IT systems start-up supporting OPSRP was paid off May 1, 2009, and is only reflected in "2007-09 Actual" column in the accompanying reports.

This COP is to make the principle payment of \$1,070,000 Other Funds and interest payments of \$348,600 Other Funds on the Oregon Public Retirement System Certificate of Participation Series 2002, Series B, Partial Refunding of the 1996 Series A-PERS Office Building according to the Debt Service Schedule. The remaining balance is \$2.51 million as of May 2013 and will be fully paid by May 2017.

Base Budget Adjustments

This is a decrease of \$4,475 in Other Funds Limitation debt service. The debt service adjustment is made in accordance with budget instructions and based on established repayment schedules provided by DAS.

Agency Request Governor's Balanced Budget X Legislatively Adopted Budget Page 243 107BF02

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Public Employees Retirement System, Oregon

Agency Number: 45900

2011-13 Biennium

Cross Reference Number: 45900-400-00-00000

2011-10 Bicilliani	Gross Reference Hamber. 4000-40-00-00-00-00-00-00-00-00-00-00-00								
Source	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget			
Other Funds		•	•			•			
Other Revenues	4,327	3,000	3,000	3,000	3,000	3,000			
Transfer In - Intrafund	5,707,723	1,420,075	1,420,075	1,415,600	1,415,600	1,415,600			
Transfer Out - Intrafund	(2,850)		-	-	-	-			
Total Other Funds	\$5,709,200	\$1,423,075	\$1,423,075	\$1,418,600	\$1,418,600	\$1,418,600			

2011-13 Biennium Detail of LF, OF, and FF Revenues - BPR012

____Agency Request _____Governor's Balanced Budget _____X Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

		ORBITS		2009-11		2011-13		
Source	Fund	Revenue Acct	2007-09 Actual	Legislatively Adopted	2009-11 Estimated	Agency Request	Governor's Recommended	Legislatively Adopted
Debt Service								
Other	Limited Other	Other Revenues	4,327	3,000	3,000	3,000	3,000	3,000
Transfer In — Intrafund	Limited Other	Transfer In – Intrafund	5,707,723	1,420,075	1,420,075	1,415,600	1,415,600	1,415,600
Transfer Out –	Limited	Transfer Out –	(2,850)					
Intrafund	Other	Intrafund						

107BF07

_____Agency Request _____Governor's Balanced Budget _____X Legislatively Adopted Budget Page 245

Public Employees Retirement System, Oregon

Agency Number: 45900
Version: Z - 01 - Leg. Adopted Budget

Program Unit Appropriated Fund Group and Category Summary 2011-13 Biennium

Cross Reference Number: 45900-400-00-00-00000

Debt Service

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
DEBT SERVICE (Excluding Packages)						_
DEBT SERVICE						
Other Funds	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL DEBT SERVICE (Excluding Packages)						
Other Funds	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
DEBT SERVICE (Current Service Level)						
Other Funds	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL DEBT SERVICE (Including Packages)						
Other Funds	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL BUDGET						
Other Funds	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600

____ Legislatively Adopted Program Unit Appropriated Fund and Category Summary- BPR007A

_Agency Request

2011-13 Biennium

_Governor's Balanced Budget

X Legislatively Adopted

Facilities Maintenance and Management

Facilities Maintenance Discussion

PERS headquarters building was built in 1996 and Department of Administration Services Facilities Services has provided annual maintenance. There is no deferred maintenance due to the age of the building. There are sufficient dollars in the facilities maintenance account in PERS Current Service Level Budget to cover the routine annual maintenance and occasional repairs to the HVAC system. In the 2007-09 biennium, an additional \$198,413 Other Funds in Policy Package 114 was approved for a one-time expenditure of carpet replacement and re-painting. PERS does not anticipate any relocations of workspace at this time.

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Facilities Maintenance Summary Report

AGENCY: Public Employees Retirement System

Agency #: 45900

Value of I	Value of Buildings and Building Improvements				Facilities Operations and Maintenance (O&M) Budget				
Cost of Build		O Replacement Value (Risk Management)	<u>e</u>	Personal Services	<u>Service</u>	s & Supplies	<u>Total</u>		
\$ 7,436,081	\$ 7,958,1	18		\$ 24,629	\$ 595,772	\$ 620	0,401		
Total Sq. Ft. of Bldgs: 60,220 sq. ft. 2011-13 Maint. Budget (no janitorial or utility) Square Feet of building: \$10.30 sq. ft. Utilities Budget (and Janitorial): \$801,576									
Total Out	standing Deferred M	Taintenance		Deferr	ed Maintenan	ce Budget 2011-13			
	Categories 1-2	Categories 3-5		Total Pers	onal Services	Services & Supplies	Capital Outlay		
As of 6/30/10	\$ 0	\$ O							
Projected 6/30/11	\$ 0	\$ O	\$ 0	\$ 0		\$ 0	\$ 0		

Briefly describe the software (or manual process) used to identify routine (including preventative) facility maintenance needs. We do not use tracking software to identify maintenance. DAS Facilities performs and schedules annual maintenance and preventative tasks.

What data elements do you track with software (or manual process) described above? <u>Most of the maintenance tasks are annual requirements. The facility manager monitors and coordinates the scheduling, so the requirements and scheduling are manually tracked.</u>

Briefly describe how the facilities maintenance budget is developed (note whether software (or manual process) described above is used in budget development). There is no software used to develop the facilities maintenance budget. Most of it (over 80 percent) is set by DAS through estimates for the interagency facilities maintenance agreement listed with the biennial budget instructions. The remaining budget portion is used for unplanned DAS special project (non-IA) maintenance costs and for non-DAS maintenance work. This portion is carried forward with inflation added. Briefly describe the system or process used to identify Deferred Maintenance (e.g.; staff makes an annual estimate based on periodic assessments; evaluation of facilities using contract structural engineering firm, etc.) PERS has not had to defer any maintenance for the HQ building. All unplanned maintenance needs have been covered through existing budgets.

Briefly describe the process to provide funding for facilities maintenance. (e.g.; biennial appropriation; assessment to applicable programs to sustain a Capital Maintenance/ Improvement Fund authorized under ORS 276.285(2); etc.) Other Funds biennial appropriation.

5)
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Facilities Operations and Maintenance Report

(Excluding facilities improvements and deferred maintenance)

AGENCY Name: Public Employees Retirement System

Agency #: 45900

		-	Leg Approved		12 12 12 12 12 12 13 15 15 15 15 15 15 15 15 15 15 15 15 15	-	The second of	
	2007-09 Actuals	FTE	2009-11	FTE	2009-11 Estimates	FTE	2011-13 Budget	FTF
General Fund								
Personal Serv - Utilities & Janitorial	\$		\$		\$	1-1	\$	-
Personal Services - Maintenance	\$		\$		\$		\$	
S&S - Utilities & Janitorial	\$		\$	4 1 -	\$		\$	
S&S - Maintenance	\$		\$		\$		\$	
GF Subtotal	\$		\$		\$		\$	
Lottery Funds								
Personal Serv - Utilities & Janitorial	\$		\$	101	\$		\$	
Personal Services - Maintenance	\$		\$	ı (J. E	\$		\$	
S&S - Utilities & Janitorial	\$		\$		\$		\$	
S&S - Maintenance	\$		\$		\$		\$	
LF Subtotal	\$		\$		\$		\$	
Other Funds				1				
Personal Serv - Utilities & Janitorial	\$24,837	.14	\$26,111	.14	\$24,653	.14	\$28,734	.14
Personal Services - Maintenance	\$21,288	.12	\$22,380	.12	\$21,132	.12	\$24,629	.12
S&S - Utilities & Janitorial	\$604,071		\$600,435		\$683,131		\$772,842	
S&S - Maintenance	\$854,920		\$529,956		\$626,115		\$595,772	T
OF Subtotal	\$1,505,116		\$1,178,882		\$1,355,031		\$1,421,977	
Federal Funds				1)12				
Personal Serv - Utilities & Janitorial	\$		\$	Till a	\$		\$	
Personal Services - Maintenance	\$		\$		\$		\$	
S&S - Utilities & Janitorial	\$		\$		\$		\$	
S&S - Maintenance	\$		\$	-	\$		\$	
FF Subtotal	\$		\$	1	\$		\$	
Total All Funds	1,505,116		\$ 1,178,882		\$ 1,355,031		\$ 1,421,977	

The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities, janitorial and maintenance costs. Maintenance costs are categorized as external building (roof, siding, windows, etc.); interior systems (electrical, mechanical, interior walls, doors, etc.); roads and ground (groundskeeper, parking lots, sidewalks, etc.) and centrally operated systems (electrical, mechanical, etc.). Agencies with significant facilities may include support staff if directly associated with facilities maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.

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Facilities Deferred Maintenance Detail Report

AGENCY: Public Employees Retirement System

Agency #: 45900

	Replacement Value	2011-13 Deferred Maintenance Budget	Total O/S Deferred Maint. (projected)	Outstanding Deferred Maintenance (projected) by Category				
Building Name or Identifier	(as of 6/30/10)	for this Facility	(as of 6/30/11)	1 - 2	3 - 5			
Facilities > \$1 million (attach additional shee	ets if necessary)			3				
PERS HQ Building	\$ 7,958,118	\$ 0	\$ 0	\$0	\$ 0			
	\$	\$	\$	\$	\$			
	\$	\$	\$	\$	\$			
	\$	\$	\$	\$	\$			
	\$	\$	\$	\$	\$			
	\$	\$	\$	\$	\$			
	\$	\$	\$	\$	\$			
	\$	\$	\$	\$	\$			
	\$	\$	\$	\$	\$			
	\$	\$	\$	\$	\$			
	\$	\$	\$	\$	\$			
	\$	\$	\$	\$	\$			
From attached Sheets								
From page	\$	\$	\$	\$	\$			
From page	\$	\$	\$	\$	\$			
Total Facilities > \$1 million								
(total from detail above)	\$ 7,958,118	\$ 0	\$ 0	\$ 0	\$ 0			
Facilities < \$1 million (total for all facilities < \$1 million)	\$ 7,958,118	\$ 0	\$ 0	\$0	\$ 0			
Total all Facilities	\$ 7,958,118	\$ 0	\$ 0	\$ 0	\$ 0			

_____Agency Request _____Governor's Balanced Budget _____X_ Legislatively Adopted

Special Reports

Information Technology-related Project and Initiatives

eaue eee.egy . e.a.ea ejeet anaauvee														
		(that Equal or Exceed \$150,000)												
Agency Name:	PUBLIC	PUBLIC EMPLOYEES RETIREMENT SYSTEM												
Project Name:	Call Cer	Call Center Upgrade												
Mandated Project?	Yes													
	⊠ No													
Budget?											ervice.			
	⊠ POP				and/or suppor									
Project Purpose		X Routine Lifecycle Replacement						ting System New System						
Project Status		☐ Concept Stage ☐ Planning Stage ☐ Ready to Implement ☐ Continuation of Existing Project												
SDC Involvement	Non Non	None Minor Active Pa							rticipating Partner					
Estimate SDC Costs	\$	Preliminary Estimate					mate		Project Design Estimate					
Project Description:														
The agency's Customer Service call center application, Symposium, has been in place for approximately 5 years and is a critical component to the agency's														
operations. This system allows the Customer Service division to receive, distribute, and track customer phone calls. The system is integrated into ORION and														
improves efficiency by pre-loading call agent workstation screens with member information from jClarety using a Telephony Application Programming Interface														
(TAPI). Both the Symposium software and the TAPI will no longer be supported by the vendor. With this request, the agency will upgrade the hardware and														
software components of the	is system an	d will n	nigrate t	the current of	configuration a	nd cu	stomiz	zations	s from t	he ex	kisting platform	to the nev	v platforn	1.
Cost Summary														
Total estimated cost by				ery Funds Other Fund		ds	Non-Limited		nited	Federal Funds		Non-Limited		Total Funds
fund (11-13):	\$	\$		\$300,000			\$		\$		\$		\$300,000	
Total estimated cost by	\$	\$		\$300,000			\$		\$			\$		\$300,000
fund (all biennia):														
Estimated Cost by	Persona	Personal Services		Services & Supplies			Capital Outlay		Special Pa	Special Payments		Debt Service		
category (11-13):				\$300,000		\$					\$		\$	
Estimated Cost by				\$300,000		\$					\$		\$	
category (all biennia):														
				•								I	Positions:	
													Internal	
Expected Start Date: 8/1/2011		11								С	ontractor			
Expected Completion Date: 10/1/2011		011									FTE:			
· · · · · · · · · · · · · · · · · · ·														
Agency Reque	st	G	overnor'	s Balanced B	udget	X	Legisla	atively	Adopte	d				Budget Page 251

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Definitions:

Project Purpose:

- Routine Lifecycle Replacement—Normal and regularly scheduled, part of the normal planned lifecycle replacement cycle
- Upgrading or Enhancing an Existing System—Change to an existing information system that results in improvements in functionality or enables the system to continue being supported by the vendor. Improved functionality enables the system to perform new tasks.
- New System—Developing or acquiring and using a new information system

Project Status

- Concept Stage Determining the feasibility and benefits of the project. The Agency may or may not move forward with the project upon completion of this stage.
- Planning Stage Project is in the planning stages and will move forward at some point in time upon receipt of legislative approval/funding
- Ready to Implement The planning is near final stage and this project will be implemented upon receipt of legislative approval/funding
- Continuation of Existing Project Project covers more than a single biennium. This funding request represents the portion of the project still to complete.

State Data Center (SDC) Involvement

- None—Project does not have an impact on the SDC
- Minor—SDC involvement is expected to be minimal (e.g. less than 8 hours of work)
- Active—Will need to have specific actions taken by the SDC in order to complete project that will require SDC involvement (e.g. between 8 and 80 hours)
- Participating Partner—Will need to work with SDC for significant time to insure that the project can move into production. SDC time greater than 80 hours. Examples may include SDC architecture and provisioning work.

Estimate SDC Costs

- Preliminary Estimate Rough Order of Magnitude estimate based on high level project information available at the current stage in the project's lifecycle
- Project Design Estimate Cost estimate based on detailed project information (i.e. cost estimate provided after some level of architecture and design work between the agency and the SDC has been completed)

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				(that	Equal or Ex	kcee	<u>d</u> \$150,0	000)					
Agency Name:	PUBLIC	EMPLO	YEES R	ETIREMENT	SYSTEM								
Project Name:	Enhanc	nance Disaster Recovery Procedures											
Mandated Project?	Yes No		By: Legislature, Federal Gov, Other (identify it)										
Budget?	☐ Base	•	Which agency or state plans or goals does it align with and/or support? Provide reliable systems and service staff, members, and other stakeholde										
Project Purpose	Rou	tine Lif	ecycle I	Replacemen			nhance Exi			🛚 New Sy			
Project Status	Con	cept Sta		Planning	g Stage 🔲 R	leady	to Implen				Existing Pro	ject	
SDC Involvement	Non Non	e	Miı Miı	nor	Active				oating Pa				
Estimate SDC Costs	\$				Prelimina	ıry Es	stimate	☐ P1	roject De	sign Estim	ate		
hardware, total recovery could backups and will reserve critic can more readily restore critic with the State's disaster recov	d take 3-4 we cal hardware cal systems and very vendor (soft hardware a	ocesses are adequate for minor to moderate system failures; however, in the event of a significant loss of PERS computing to 3-4 weeks. This initiative will provide for a better disaster recovery (DR) strategy using technology such as disk-to-disk nardware at a backup location. When a disaster occurs, the agency will have access to the stored data and reserved hardware and ystems and get the agency operating again. Expected recovery time using these methods is 48 hours. This project will engage vendor (SunGard) for ongoing DR preparedness. The strategy includes daily transfer of critical data to an offsite location (disk redware at the offsite location to restore to when a disaster occurs. General Fund Lottery Funds Other Funds Non-Limited Federal Funds Non-Limited Total							to-disk nardware and rill engage				
iunu (11-13).	\$		\$		\$821,000		\$		\$		\$		\$821, 000
Total estimated cost by fund (all biennia):	\$		\$		\$821,000		\$		\$		\$		\$821,000
Estimated Cost by	Person	al Servi	ces	Service	s & Supplies		Capital	Outlay		Special Pa	yments	De	ebt Service
category (11-13):				\$521,000		\$30	00,000		\$			\$	
Estimated Cost by category (all biennia):				\$521,000		\$30	00,000		\$			\$	
												sitions: Internal	
Expected	d Start Date:	8/1/20)11									ntractor	
Expected Comp	oletion Date:	1/1/20	12									FTE:	
Agency Request		Gover	nor's Ba	lanced Budge	et <u>X</u>	Legi	slatively Ad	lopted			<u> </u>	В	udget Page 253

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Definitions:

Project Purpose:

- Routine Lifecycle Replacement—Normal and regularly scheduled, part of the normal planned lifecycle replacement cycle
- Upgrading or Enhancing an Existing System—Change to an existing information system that results in improvements in functionality or enables the system to continue being supported by the vendor. Improved functionality enables the system to perform new tasks.
- New System—Developing or acquiring and using a new information system

Project Status

- <u>Concept Stage</u> Determining the feasibility and benefits of the project. The Agency may or may not move forward with the project upon completion of this stage.
- <u>Planning Stage</u> Project is in the planning stages and will move forward at some point in time upon receipt of legislative approval/funding
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 SDC time greater than 80 hours. Examples may include SDC architecture and provisioning work.

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- Preliminary Estimate Rough Order of Magnitude estimate based on high level project information available at the current stage in the project's lifecycle
- Project Design Estimate Cost estimate based on detailed project information (i.e. cost estimate provided after some level
 of architecture and design work between the agency and the SDC has been completed)

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		(that Equal or Exceed \$150,000)											
Agency Name:	PUBLIC	EMPLOY	YEES RI	ETIREMENT	SYSTEM								
Project Name:	Implem	mplement EDiscovery Software											
Mandated Project?	Yes No			By: Legislature, Federal Gov, Other (identify it)									
Budget?	☐ Base										cient response to litigation and public records requests.		
Project Purpose	Rou	tine Life	cycle F	Replacemen	t Upgrac	le/E	nhance Ex	isting Sys	stem	New Sy	stem		
Project Status	Con	cept Stag	ge	🔯 Planning	g Stage R	eady	to Impler	nent [Contin	uation of E	Existing Pro	ject	
SDC Involvement	Non Non	e	Min Min	or	Active			Partici	pating Pa	rtner			
Estimate SDC Costs	\$ 0				Prelimina	ry E	stimate	☐ P	roject De	sign Estim	ate		
adequately ma	nage the inf	of electronic documents throughout the agency systems (i.e., file folders, email systems, faxes, etc.) makes it difficult to e the information and respond efficiently to litigation and public records requests. This initiative requests the acquisition of consolidate these records into the agency electronic content management system (FileNet) and provide indexing and search							sition of				
Cost Summary													
Total estimated cost by fund	General I	Fund	Lotte	ery Funds	Other Funds	s	Non-L	imited	ited Federal Funds		Non-Limited		Total Funds
(11-13):	\$		\$	•	\$180,840		\$		\$		\$		\$180,840
Total estimated cost by fund (all biennia):	\$		\$		\$180,840		\$	\$			\$		\$180,840
Estimated Cost by category	Persona	al Servic	es	Service	s & Supplies		Capital	Outlay		Special Pa	yments	De	bt Service
(11-13):				\$180,840		\$			\$			\$	
Estimated Cost by category (all biennia):				\$180,840		\$			\$			\$	
												ositions: Internal	
Expected	Start Date:												
Expected Compl	etion Date:	12/31/2	7/31/2011 FTE:										
Agency Request		Govern	nor's Bal	lanced Budge	et X	Leg	islatively A	dopted				Bı	udget Page <u>255</u>

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Definitions:

Project Purpose:

- Routine Lifecycle Replacement—Normal and regularly scheduled, part of the normal planned lifecycle replacement cycle
- Upgrading or Enhancing an Existing System—Change to an existing information system that results in improvements in functionality or enables the system to continue being supported by the vendor. Improved functionality enables the system to perform new tasks.
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- Participating Partner—Will need to work with SDC for significant time to insure that the project can move into production.
 SDC time greater than 80 hours. Examples may include SDC architecture and provisioning work.

Estimate SDC Costs

- Preliminary Estimate Rough Order of Magnitude estimate based on high level project information available at the current stage in the project's lifecycle
- Project Design Estimate Cost estimate based on detailed project information (i.e. cost estimate provided after some level
 of architecture and design work between the agency and the SDC has been completed)

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Audit Response Report

The following reports were completed and / or issued by the Secretary of State or the Joint Legislative Audit Committee in the 2005-2007 and 2007-2009 biennia and thus far in the 2009-2011 biennium:

2009-2011:

• The annual audit of the PERS Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2009, was issued in December 2009 by the Secretary of State Audits Division (OAD). No reportable conditions were reported and no management letter was issued.

2007-2009:

- The annual audit of the PERS CAFR for the fiscal year ended June 30, 2008, was issued in January 2009 by OAD. No reportable conditions were reported and no management letter was issued.
- The annual audit of the PERS CAFR for the fiscal year ended June 30, 2007, was issued in February 2008 by OAD. Two significant deficiencies were identified. One of these deficiencies has been resolved, while management continues to address the other weakness identified in the report.

2005-2007:

- The annual audit of the PERS CAFR for the fiscal year ended June 30, 2006, was issued in December 2006 by the OAD. No reportable conditions were reported and no management letter was issued.
- jClarety Application Controls Review: The OAD completed an evaluation of the computer controls governing the jClarety computer application, the software being implemented as the replacement for the legacy Retirement Information Management System (RIMS). The report was presented to the PERS Audit Committee on February 16, 2007.
- The annual audit of the PERS CAFR for the fiscal year ended June 30, 2005, was issued in December 2005 by the OAD. One reportable condition related to internal controls was reported. The agency has implemented appropriate corrective measures.

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Other Reports Issued

Report Title	Date Issued	Conducted By
SPOTS Card	07/14/2010	PERS Internal Audit
Disability Eligibility and Benefit Calculation	03/18/2010	PERS Internal Audit
IT Security	11/20/2009	PERS Internal Audit
IRS Plan Qualification Risk Assessment	11/20/2009	PERS Internal Audit
Performance Measures Data Integrity	09/25/2009	PERS Internal Audit
Benefit Calculations	09/25/2009	PERS Internal Audit
Member Purchases at Retirement	05/15/2009	PERS Internal Audit
Electronic Funds Transfer	04/28/2009	PERS Internal Audit
SPOTS Card	04/23/2009	PERS Internal Audit
Annual Earnings Crediting Process	11/14/2008	PERS Internal Audit
Performance Measures Data Integrity	09/15/2008	PERS Internal Audit
SPOTS Card	09/08/2008	PERS Internal Audit
Benefit Calculations	08/15/2008	PERS Internal Audit
PERS Health Insurance Risk Assessment	08/04/2008	PERS Internal Audit
Desktop Applications	06/20/2008	PERS Internal Audit
Position Description/Performance Evaluation Audit	06/05/2008	DAS HRSD
Accounts Receivable	10/18/2007	PERS Internal Audit
Information Security Review	09/17/2007	PERS Internal Audit
SPOTS Card	08/01/2007	PERS Internal Audit
Payroll and Overtime	01/25/2007	PERS Internal Audit
Employee Account Review	09/06/2006	PERS Internal Audit
Quality Assurance Oversight:	05/17/2006	Agilis Solutions
HB 2020 Program		
Information Technology General Controls Review	10/17/2005	Quality Plus
		Engineering
Work-Out-of-Class Review	09/30/2005	DAS HRSD
Disabilities Risk Assessment	09/24/2005	Quality Plus
		Engineering
Administrative Classification Review Study	07/15/2005	DAS HRSD

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2011-13 **107BF02**

Affirmative Action Report

PROGRESS MADE OR LOST SINCE LAST BIENNIUM

During the 2009-2011 biennium, PERS has been involved with activities to attract and retain a diverse workforce and have met or exceeded parity in some EEO categories. For people of color, there were gains in the Professional category. The information in the charts below came from the Workforce Representation Reports, which are included in this Affirmative Action Plan and can be reviewed for more detailed information about the workforce representation at PERS.

Between July 1, 2009 to June 30, 2010, 25 PERS employees received promotions. Of the 25 promotions, 21 (85%) were women and 3 (12%) were people of color

There is still work required to reach parity in some EEO categories, and PERS continues to work to meet and exceed parity in all EEO categories. The plan of action for 2011-2013 biennium is discussed later in this narrative.

The charts below show the changes in numbers of employees for Women, People with Disabilities, People of Color, and each subcategory for people of color between July 1, 2009 and June 30, 2010.

WORKFORCE REPRESENTATION

WOMEN

	TOTAL EE	NUMBER WOMEN	TOTAL EE	NUMBER WOMEN	% CHANGE IN
EEO-4 CATEGORY	2007-2009	2007-2009	2009-2011	2009-2011	# WOMEN
A. Officials/Admin	32	12	31	12	0.00%
B. Professionals	236	145	244	148	2.07%
C. Technicians	7	4	7	4	0.00%
F. Admin Support	62	58	61	56	-3.45%
AGENCY TOTAL	337	219	343	220	0.46%

Note change in number of total agency employees:

1.78%

2007-2009 data from June 2009 DAS statistics - 2009-2011 data from June 2010 DAS statistics.

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Women:

We increased our percentage of women by 0.46% in the 2009-2011 biennium compared to the 2007-2009 biennium. The total number of employees (men and women) in the agency increased by 1.78%. We experienced an increase in our women representation in the Professionals category. We experienced a decrease in our women representation in the Administrative support category; however, we are still underutilized. Even though we decreased our representation of women in the Administrative support category, we are still not underutilized. In our current and future recruitments, we will continue to make our managers aware of the underutilization of females in the Professionals and Officials/Administrators categories.

WORKFORCE REPRESENTATION PEOPLE WITH

PEOPLE WITH DISABILITIES

	TOTAL EE 2007-	NUMBER DISABLED	TOTAL EE 2009-	NUMBER DISABLED	% CHANGE IN
EEO-4 CATEGORY	2009	2007-2009	2011	2009-2011	# DISABLED
A. Officials/Admin	32	1	31	1	0.00%
B. Professionals	236	10	244	10	0.00%
C. Technicians	7	0	7	0	0.00%
F. Admin Support	62	4	61	4	0.00%
AGENCY TOTAL	337	15	343	15	0.00%
Note change in number of total					
agency employees:			1.78%		

2007-2009 data from June 2008 DAS statistics - 2009-2011 data from June 2010 DAS statistics.

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People with Disabilities:

4% of our total employees have disabilities. We post our job links with various Vocational Rehabilitation Services in the area. We continue to be welcoming to people with disabilities by providing access and reasonable accommodations under the Americans with Disabilities Act. There wasn't a change in our percentage of disabled employees in the 2009-2011 biennium compared to the 2007-2009 biennium. The total number of employees (men and women) in the agency increased by 1.78%. There were no changes in our Professionals, Technicians, Administrative Support or Officials/Administrators categories. Although there were no changes in those categories, we are still underutilized in the Professionals and Officials/Administrators. In our current and future recruitments, we will continue to make our managers aware of the underutilization of disabled persons in the Officials/Administrators and Professional categories.

WORKFORCE REPRESENTATION

PEOPLE OF COLOR

	TOTAL		TOTAL		% CHANGE	
	EE	NUMBER	EE	NUMBER	IN	
	2007-	POC 2007-	2009-			
EEO-4 CATEGORY	2009	2009	2011	POC 2009-2011	# POC	
A. Officials/Admin	32	3	31	2	-33.33%	
B. Professionals	236	29	244	31	6.90%	
C. Technicians	7	0	7	0	0.00%	
F. Admin Support	62	9	61	8	-11.11%	
AGENCY TOTAL	337	41	343	41	0.00%	
Note change in number of total						
agency employees:	1.78%					

2007-2009 data from June 2009 DAS statistics - .2009-2011 data from June 2010 DAS statistics.

People of Color:

There was no change in our overall percentage of people of color in the 2009-2011 biennium compared to the 2007-2009 biennium. The total number of employees (men and women) in the agency decreased by 1.78%. We increased our percentage of Professionals by 6.90%. We have experienced a decrease in our people of color representation in the Officials/Administrators and Administrative Support categories. Although we gained in the people of color Professionals, we are still underutilized. In our current and future recruitments, we will continue to make our managers aware of the underutilization of people of color in the Officials/Administrators and Professionals categories.

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Breakdown of People of Color by Category:

WORKFORCE REPRESENTATION

AFRICAN AMERICANS

EEO-4 CATEGORY	TOTAL EE 2007- 2009	NUMBER AFRIC AM 2007-2009	TOTAL EE 2009-2011	NUMBER AFRIC AM 2009-2011		% CHANGE IN # AFRICAN AM
A. Officials/Admin	32	0	31		0	0.00%
B. Professionals	236	2	244		1	-50.00%
C. Technicians	7	0	7		0	0.00%
F. Admin Support	62	0	61		0	0.00%
AGENCY TOTAL	337	2	343		1	-50.00%
Note change in number of total						
agency						
employees:			1.78%			

WORKFORCE REPRESENTATION

HISPANIC AMERICANS

	TOTAL EE 2007-	NUMBER HISP AM	TOTAL EE	NUMBER HISP AM 2009-	% CHANGE IN HISPANICE
EEO-4 CATEGORY	2009	2007-2009	2009-2011	2011	AM
A. Officials/Admin	32	1	31	1	0.00%
B. Professionals	236	4	244	5	25.00%
C. Technicians	7	0	7	0	0.00%
F. Admin Support	62	4	61	2	-50.00%
AGENCY TOTAL	337	9	343	8	-11.11%
Note change in number of total agency employees:			1.78%		

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ASIA/PACIFIC ISLANDER AMERICAN

WORKFORCE REPRESENTATION

	TOTAL				% CHANGE	
	EE	NUMBER	TOTAL EE	NUMBER	IN	
		ASIA/PAC				
	2007-	AM 2007-		ASIA/PAC AM	# ASIA/PAC	
EEO-4 CATEGORY	2009	2009	2009-2011	2009-2011	ISL AM	
A. Officials/Admin	32	2	31	1	-50.00%	
B. Professionals	236	20	244	22	10.00%	
C. Technicians	7	0	7	0	0.00%	
F. Admin Support	62	5	61	6	20.00%	
AGENCY TOTAL	337	27	343	29	7.41%	
Note change in number of total						
agency employees:	1.78%					

WORKFORCE REPRESENTATION

NATIVE AMERICAN

	TOTAL					% CHANGE
	EE	NUMBER		TOTAL EE	NUMBER	IN
	2007-	NAT AM			NAT AM 2009-	# NATIVE
EEO-4 CATEGORY	2009	2007-2009		2009-2011	2011	AM
A. Officials/Admin	32		0	31	0	0.00%
B. Professionals	236	,	3	244	3	0.00%
C. Technicians	7		0	7	0	0.00%
F. Admin Support	62		0	61	0	0.00%
AGENCY TOTAL	337	,	3	343	3	0.00%
Note change in number of total		•				
agency employees:				1.78%		

2007-2009 data from June 2009 DAS statistics - 2009-2011 data from June 2010 DAS statistics

People of Color:

For African Americans, there was no change reported in the Technicians, Officials/Administrators or Administrative Support categories. We experienced a decrease in representation in the Professionals category. This was due to a death of one of our employees in the Professional category and one employee went back to school from the Administrative Support category. We lost ground on hiring African Americans into management, professional, and administrative positions and are below our goal. We will continue to target this group by developing relationships with the Portland Urban League, by sending links to the State job site to the Portland Observer and the Skanner and have diverse interview panels. We have been in contact with the Portland Urban League to collaborate on activities that will attract African American candidates to PERS. We will encourage African American employees to be part of our presentation team for recruitment. Increasing our number of African American professionals will give them experience within PERS to encourage future promotions into management, professional, and technical positions.

For Hispanic Americans, there was no change reported in the Technicians or Officials/Administrators categories. We increased our representation in the Professionals category by 25%. Although our representation in the Officials/Administrators category did not change, we are underutilized. Although we increased our representation in the Professionals category, we are still underutilized. These will be areas of emphasis for the 2011-2013 biennium. Although we are below the goal for Hispanic Americans, we continue to do outreach through developing relationships with key Hispanic centers. PERS sends the link to State jobs to the El Hispanic News newspaper, the Portland Observer newspaper, and posting our job announcements with the Hispanic Access Center/Centro Hispano. We will continue to target this group with our advertisements and have diverse interview panels. We will encourage Hispanic American employees to be part of our presentation team for recruitment.

For Asian/Pacific Islanders, we increased our overall representation by 7.41%. We experienced a decrease in representation in the Officials/Administrators category. Even though we lost representation in the Officials/Administrators category, we are not underutilized. Although we met the goals for Asian Americans, we continue to do outreach by sending the link to the State jobs website for posting jobs in the Portland Observer and the Asian Reporter newspapers. We will continue to target this group with our advertisements and have diverse interview panels. We will encourage Asian American employees to be part of our presentation team for recruitment.

For Native Americans, there was no change reported in the Professionals, Technicians, Administrative Support or Officials/Administrators categories. We are still underutilized in the Native American representation of professionals and Administrative Support. These will be areas of emphasis for the 2011-2013 biennium. We will continue to do outreach activities by contacting the local Confederated Tribes of Grand Ronde to see if we can put ads or articles in their tribal newsletter and contact the Oregon Native American Chamber of Commerce to discuss partnering with them.

During the 2011-2013 biennium, efforts will be focused on attracting and retaining a diverse workforce, including women, people with disabilities, and people of color. Although disclosing information about ethnicity or disability is purely voluntary in the

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application process, PERS will attempt to capture more accurate statistics about our workforce representation through voluntary disclosure once the employee is hired.

Although PERS met many of its Affirmative Action goals, PERS continues to work towards meeting the long range goals for the 11-13 biennium. However, recruiting people of color continues to be a challenge for management positions.

PERS continues to have diverse interview panels and provides training for managers on interviewing and promoting cultural awareness. We provided harassment/discrimination training for all managers and staff in 2009, and will conduct this training again in early 2011. We need to increase the presence of women and people of color in our candidate pools and to find ways of making PERS more welcoming to diverse groups of people. In 2005, PERS hired a consultant to conduct Cultural Competency training for managers and executives to educate them on diversity and how to create a welcoming work environment for PERS employees with diverse backgrounds. In 2009, we again provided training to all employees on cultural competency and how to make PERS a welcoming environment and an employer of choice.

Within our agency, Executive Managers have been attending new employee orientation to meet new employees and have a friendly face for contact. Additionally, there is a new segment in the orientation to make new employees aware of the Diversity Committee, their purpose, and to create cultural awareness. We will continue to increase our diversity promotions within PERS to make women, people of color, and people with disabilities feel welcome.

PERS met some of the long-range goals for the 09-11 biennium. However, it is important to note that approximately 34 of our current 364 positions are limited duration. These will end June 30, 2011, and may create layoffs in the work force. This may affect PERS goals of hiring diverse candidates into permanent positions, as we do not know how many layoffs will occur or what positions or categories will be effected by the layoffs.

Summary

PERS does extensive recruitment through colleges, companies facing reductions in workforce, alternative newspapers, Job Corps, the Department of Veterans Affairs Vocational Rehab and Employment, other Vocational Rehabilitation Services, and the Internet. We post jobs with the Job Developers' Network Group which posts our positions with 104 different non-profit organizations in the Portland area. We use the Career Builder website as well as Monster and Craigslist. We go through organizations related to specific positions such as human resources or accounting

PERS will work on increasing diversity activities to encourage retention of women and people of color. We will continue to write diversity articles for the PERColator, our internal newsletter, and support activities through the Diversity Committee.

July 1, 2011 – June 30, 2013

AFFIRMATIVE ACTION GOALS

- A. The Affirmative Action goals for the Oregon Public Employees Retirement System for the 2011-2013 biennium are the following:
 - 1. Educate and provide managers with strategies to hire more employees from diverse backgrounds. Increase timely annual performance evaluations that measure their responsibility to participate in and promote affirmative action activities.
 - 2. Utilize creative means to advertise vacancies to people of color, people with disabilities, and women. Maintain a consistent presence and develop relationships with higher education and local ethnic groups like the Urban League of Portland and the Black United Front to encourage potential candidates who are persons of color to identify PERS as an employer that values diversity and is an employer of choice. Keep executives and managers abreast of our progress through quarterly affirmative action reports.
 - 3. Continue to focus on developing a PERS work environment that is attractive to a diverse pool of applicants, retains employees, and is accepting and respectful of employees' differences.
 - 4. Conduct biennium training for employees and managers on the Affirmative Action Plan and on workplace harassment and discrimination.
 - 5. Attend outreach events targeting people of color, people with disabilities, and women.
 - 6. Offer career development and training opportunities for employees of color, employees with disabilities, and female employees to prepare them for advancement.
 - 7. Establish a formal process for PERS and participate in student intern programs to encourage people of color, people with disabilities, and women to consider PERS and the State of Oregon as good career opportunities.
 - 8. Utilize agencies which promote people with disabilities entering the state workforce such as St. Vincent De Paul and Galt in the hiring of temporary employees. Encourage these temporary employees to train and apply for permanent positions at PERS.

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- 9. Support the goals and activities of the PERS Diversity Committee whose purpose is to promote diversity in the workplace and develop strategies to achieve PERS affirmative action goals.
- 10. Continue with community outreach activities that benefit diverse populations and use these opportunities to promote PERS as a great place to work.

STRATEGIES AND TIMELINES FOR IMPLEMENTATION

- 1. PERS incorporated Affirmative Action goals into management service performance evaluations in 2005; however, timely evaluations for management service employees could be improved. In 2008, our goal was to complete 50% of management performance evaluations on time; in 2009, complete 75%; and by 2011 reach 100% compliance. PERS HR staff works on developing a timeline with managers to bring management performance evaluations current and timely moving forward. Human Resources plans to meet individually with all PERS managers who supervise employees between January and March of 2011, 2012, and 2013 to develop plans for timely performance evaluations to ensure managers are being measured on their responsibilities to support agency and state affirmative action goals and efforts.
- 2. In the next biennium, PERS will continue to utilize creative means to advertise vacancies to people of color, people with disabilities, and women. We will also continue to maintain a consistent presence and relationship with organizations that target their relationship with people of color through advertising of positions to encourage readers to identify PERS as an employer that values diversity.
- 3. The Affirmative Action Plan will be reviewed and activities discussed at both the Executive staff meetings and Manager's Meetings in 2011-2013. Executive staff meetings are held weekly; manager's meetings are held twice a month on the second and fourth Thursdays. The schedule to review quarterly affirmative action reports for 2011 will be as follows (2012 & 2013 schedule to be determined):

Executive Staff Meetings

February, 2011: (report from 4th quarter 2010) April, 2011: (report from 1st quarter 2011)

July, 2011: (report from 2nd quarter 2011) October 2011: (report from 3rd quarter 2011)

January, 2012: (cover report from 4th quarter 2011)

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Manager's Meetings

January, 2011: (report from 4th quarter 2010) May, 2011: (report from 1st quarter 2011) July, 2011: (report from 2nd quarter 2011) November, 2011: (report from 3rd quarter 2011) February, 2012 (report from 4th quarter 2011)

- 4. The recommendations from the 2005 Cultural Competency Assessment have all been implemented. In the 2009-2011 Affirmative Action plan, two of the goals were to continue to implement the following recommendations in the 2009-2011 biennium:
- "Educate employees on diversity and affirmative action and develop a basic understanding of cultural competencies and how each one plays a role in the individual and workplace."
- "Institute an ongoing assessment of what is working at PERS and what could be improved."

PERS conducted additional multi-cultural training in 2009 by having an external consultant train all employees on being culturally competent. Feedback from that training indicated a need for employees to develop additional skills in helping them relate productively to others in the workplace. "PERS Professional Competency Series" was developed consisting of a set of six development courses. Timeline for implementation in the 2011-2013 biennium:

Class	Month/Date

2011	
Basic Facilitation	January 18
Advanced Facilitation	February 15
Communication Skills	March 15
Giving & Receiving Feedback	April 13
Conflict Management	May 17
Accountability	June 7

2011 Assessment: Feedback from the series will be used to assess, design, and deliver the next set of competencies which will be offered in 2012 and 2013. A schedule of courses and timeline for implementation: to be determined.

5. The PERS Diversity Committee is currently putting together an events calendar for 2011-2013.

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- 6. PERS employees and managers will continue through the next biennium to support the Diversity Committee by encouraging employees to participate on the committee when openings are available, volunteering to participate in Diversity activities, and supplying other resources as necessary.
- 7. PERS will educate and train all employees on the Affirmative Action Plan and preventing workplace harassment and discrimination. Completion of the course "Promote a Respectful Workplace by Preventing Discrimination and Harassment" and the "Maintaining a Professional Workplace" policy will be required of all employees and will be completed by the end of first quarter 2011.
- 8. PERS will participate in job fairs as appropriate over the 2011-2013 biennium, including continuing our attendance at the Urban League job fair held in Portland, as well as the Latino Career Fair held in Portland. PERS will also participate in job fairs that are targeted to all job seekers, and do not specify any protected class.
- 9. Human Resources currently provides one-on-one career counseling to any employee at PERS that wants to take advantage of the service. A "Career Development" website is available to employees and will be updated with the latest materials. Managers will be encouraged to post developmental opportunities such as work-out of class assignments and job rotations so that more employees have an opportunity to participate.
- 10. PERS will develop a formal agency intern program and process and train managers on the program before 06/30/2013.
- 11. From January 1, 2009 through June 30, 2010, PERS contracted for a total of thirty-four temporary employees from DePaul and Galt temporary services. Three temporary workers or approximately 10% of these temporary employees were later hired as PERS employees. PERS will attempt to at least equal or increase the percentage of temporary employees hired as PERS employees from these two agencies.
- 12. PERS will continue community outreach activities that serve diverse populations. Volunteer activities at the Oregon Food Bank are currently scheduled on. Activities for 2011-2013 for both the Oregon Food Bank and the Transitional School will be scheduled in late 2010. PERS will continue support of the Transitional School program by hosting "Halloween" and "Back to School" activities in both 2011 and 2012.
- 13. PERS and the Diversity Committee will sponsor a job fair during the 2011-2013 biennium whereby a diverse group of organizations from the area attend. One of the purposes of the fair will be discussing and promoting job opportunities at PERS with

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a goal of attracting more diverse candidate pools during recruitments and ultimately hiring a more diverse group of employees at PERS.

- 14. PERS Affirmative Action representative will consistently attend Affirmative Action workshops. The goal is to increase management personnel attendance at Affirmative Action workshops.
- 15. PERS will continue to use the Affirmative Action Plan in recruitments. PERS used to put the Affirmative Action parity report in with the manager's hiring packets; however, since the advent of E-recruit, the system is now electronic. PERS will electronically attach and send parity reports electronically to the hiring manager to ensure Affirmative Action goals are understood and considered during the hiring process.
- 16. Assessment data gathered from employees who attend the "Professional Competency Series" courses will be used to develop and implement additional competency training for staff in 2011-2013. A series of courses will be scheduled sometime in the biennium (courses and schedule TBD).

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ORBITS Reports

The following reports are contained in this section:

• BSU003 Summary Cross Reference Listing and Packages

• BSU004 Policy Package List by Priority

BDV103A Budget Support – Detail Revenues and Expenditures

• ANA100A Version/Column Comparison - Detail

• ANA101A Package Comparison - Detail

PICS Reports

The following reports are contained in this section:

• PPDPLBUDCL Summary List by Pkg. by Summary XREF

• PPDPLAGYCL Summary List by Pkg. by Agency

• PPDPLWSBUD Detail Listing by Summary XREF Agency

• PPDFISCAL Package Fiscal Impact Report

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Public Employees Retirement System, Oregon

Summary Cross Reference Listing and Packages 2011-13 Biennium

Agency Number: 45900

BAM Analyst: Johnson, Blake

Budget Coordinator: Barnett, Linda - (503)603-7570

Cross Reference Number	Cross Reference Description	Package Number	Phonty	Package Description	Package Group
100-00-00-00000	Tier One and Tier Two Plan	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-00-00-00000	Tier One and Tier Two Plan	021	0	Phase-in	Essential Packages
100-00-00-00000	Tier One and Tier Two Plan	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-00-00-00000	Tier One and Tier Two Plan	031	0	Standard Inflation	Essential Packages
100-00-00-00000	Tier One and Tier Two Plan	032	0	Above Standard Inflation	Essential Packages
100-00-00-00000	Tier One and Tier Two Plan	033	0	Exceptional Inflation	Essential Packages
100-00-00-00000	Tier One and Tier Two Plan	040	0	Mandated Caseload	Essential Packages
100-00-00-00000	Tier One and Tier Two Plan	050	0	Fundshifts	Essential Packages
100-00-00-00000	Tier One and Tier Two Plan	060	0	Technical Adjustments	Essential Packages
100-00-00-00000	Tier One and Tier Two Plan	070	0	Revenue Shortfalls	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	084	0	December E-Board	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	085	0	2009-11 Allotment Reduction roll-ups	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	086	0	Eliminate Inflation	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	087	0	Personal Service Adjustments	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	090	0	Analyst Adjustments	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	801	0	Targeted Statewide Adjustments	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	802	0	Vacant Position Savings	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	803	0	Statewide Assessment Adjustments	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	805	0	Budget Reconciliation Adjustments (SB 5508)	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	810	0	LFO Analyst Adjustments	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	819	0	Supplemental Statewide Ending Balance	Policy Packages
100-00-00-00000	Tier One and Tier Two Plan	840	0	HB 2113 - PERS Housekeeping	Policy Packages

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Summary Cross Reference Listing and Packages

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Public Employees Retirement System, Oregon

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Cross Reference Number	Cross Reference Description	Package Number	Filolity	Package Description	Package Group
100-00-00-0000	Tier One and Tier Two Plan	841	0	HB 2456 - Prohibit Tax Remedy for Nonresidents	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
200-00-00-00000	Oregon Public Service Retirement Plan	021	0	Phase-in	Essential Packages
200-00-00-00000	Oregon Public Service Retirement Plan	022	0	Phase-out Pgm & One-time Costs	Essential Packages
200-00-00-00000	Oregon Public Service Retirement Plan	031	0	Standard Inflation	Essential Packages
200-00-00-00000	Oregon Public Service Retirement Plan	032	0	Above Standard Inflation	Essential Packages
200-00-00-00000	Oregon Public Service Retirement Plan	033	0	Exceptional Inflation	Essential Packages
200-00-00-00000	Oregon Public Service Retirement Plan	040	0	Mandated Caseload	Essential Packages
200-00-00-00000	Oregon Public Service Retirement Plan	050	0	Fundshifts	Essential Packages
200-00-00-00000	Oregon Public Service Retirement Plan	060	0	Technical Adjustments	Essential Packages
200-00-00-00000	Oregon Public Service Retirement Plan	070	0	Revenue Shortfalls	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	084	0	December E-Board	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	085	0	2009-11 Allotment Reduction roll-ups	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	086	0	Eliminate Inflation	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	087	0	Personal Service Adjustments	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	090	0	Analyst Adjustments	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	801	0	Targeted Statewide Adjustments	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	802	0	Vacant Position Savings	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	803	0	Statewide Assessment Adjustments	Policy Packages
00-00-00-00000	Oregon Public Service Retirement Plan	805	0	Budget Reconciliation Adjustments (SB 5508)	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	810	0	LFO Analyst Adjustments	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	819	0	Supplemental Statewide Ending Balance	Policy Packages

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Summary Cross Reference Listing and Packages

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
200-00-00-00000	Oregon Public Service Retirement Plan	840	0	HB 2113 - PERS Housekeeping	Policy Packages
200-00-00-00000	Oregon Public Service Retirement Plan	841	0	HB 2456 - Prohibit Tax Remedy for Nonresidents	Policy Packages
300-00-00-00000	Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
300-00-00-00000	Operations	021	0	Phase-in	Essential Packages
800-00-00-00000	Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
300-00-00-00000	Operations	031	0	Standard Inflation	Essential Packages
300-00-00-00000	Operations	032	0	Above Standard Inflation	Essential Packages
800-00-00-00000	Operations	033	0	Exceptional Inflation	Essential Packages
300-00-00-00000	Operations	040	0	Mandated Caseload	Essential Packages
800-00-00-0000	Operations	050	0	Fundshifts	Essential Packages
800-00-00-00000	Operations	060	0	Technical Adjustments	Essential Packages
300-00-00-00000	Operations	070	0	Revenue Shortfalls	Policy Packages
300-00-00-00000	Operations	081	0	May 2010 E-Board	Policy Packages
300-00-00-00000	Operations	084	0	December E-Board	Policy Packages
000-00-00-00000	Operations	085	0	2009-11 Allotment Reduction roll-ups	Policy Packages
300-00-00-00000	Operations	086	0	Eliminate Inflation	Policy Packages
00000-00-00000	Operations	087	0	Personal Service Adjustments	Policy Packages
800-00-00-00000	Operations	.090	0	Analyst Adjustments	Policy Packages
300-00-00-00000	Operations	801	0	Targeted Statewide Adjustments	Policy Packages
800-00-00-00000	Operations	802	0	Vacant Position Savings	Policy Packages
000-00-00-00000	Operations	803	0	Statewide Assessment Adjustments	Policy Packages
000-00-00-00000	Operations	805	0	Budget Reconciliation Adjustments (SB 5508)	Policy Packages

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Summary Cross Reference Listing and Packages

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300-00-00-00000	Operations	810	0	LFO Analyst Adjustments	Policy Packages
300-00-00-0000	Operations	819	0	Supplemental Statewide Ending Balance	Policy Packages
300-00-00-0000	Operations	840	0	HB 2113 - PERS Housekeeping	Policy Packages
300-00-00-00000	Operations	841	0	HB 2456 - Prohibit Tax Remedy for Nonresidents	Policy Packages
800-00-00-0000	Operations	131	1	Business Enterprise-Core Business Functions	Policy Packages
300-00-00-00000	Operations	132	2	Infrastructure Maintenance & Enhancement	Policy Packages
300-00-00-00000	Operations	133	3	Position Reclass/Realignment	Policy Packages
300-00-00-00000	Operations	134	4	Legislative Concept: PERS Housekeeping Bill	Policy Packages
300-00-00-00000	Operations	135	5	Leg Concept: Repeal Guarantee of Inaccurate Benefits	Policy Packages
300-00-00-00000	Operations	136	6	Leg Concept: OPSRP Pension Withdrawal Restrictions	Policy Packages
400-00-00-00000	Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-00-00-00000	Debt Service	021	0	Phase-in	Essential Packages
400-00-00-00000	Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-00-00-0000	Debt Service	031	0	Standard Inflation	Essential Packages
400-00-00-00000	Debt Service	032	0	Above Standard Inflation	Essential Packages
400-00-00-00000	Debt Service	033	0	Exceptional Inflation	Essential Packages
400-00-00-00000	Debt Service	040	0	Mandated Caseload	Essential Packages
400-00-00-00000	Debt Service	050	0	Fundshifts	Essential Packages
400-00-00-00000	Debt Service	060	0	Technical Adjustments	Essential Packages
400-00-00-00000	Debt Service	070	0	Revenue Shortfalls	Policy Packages
400-00-00-00000	Debt Service	084	0	December E-Board	Policy Packages
400-00-00-00000	Debt Service	085	0	2009-11 Allotment Reduction roll-ups	Policy Packages

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Summary Cross Reference Listing and Packages BSU-003A

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Public Employees Retirement System, Oregon

Summary Cross Reference Listing and Packages 2011-13 Biennium

Agency Number: 45900

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Cross Reference Number	Cross Reference Description	Package Number	-	Package Description	Package Group
400-00-00-0000	Debt Service	086	0	Eliminate Inflation	Policy Packages
400-00-00-0000	Debt Service	087	0	Personal Service Adjustments	Policy Packages
00000-00-00000	Debt Service	090	0	Analyst Adjustments	Policy Packages
100-00-00-00000	Debt Service	801	0	Targeted Statewide Adjustments	Policy Packages
00-00-00-0000	Debt Service	802	0	Vacant Position Savings	Policy Packages
00-00-00-0000	Debt Service	803	0	Statewide Assessment Adjustments	Policy Packages
00000-00-00000	Debt Service	805	0	Budget Reconciliation Adjustments (SB 5508)	Policy Packages
00000-00-00000	Debt Service	810	0	LFO Analyst Adjustments	Policy Packages
00000-00-00000	Debt Service	819	0	Supplemental Statewide Ending Balance	Policy Packages
00-00-00-00000	Debt Service	840	0	HB 2113 - PERS Housekeeping	Policy Packages
00-00-00-00000	Debt Service	841	0	HB 2456 - Prohibit Tax Remedy for Nonresidents	Policy Packages

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Summary Cross Reference Listing and Packages BSU-003A

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Public Employees Retirement System, Oregon

Policy Package List by Priority 2011-13 Biennium Agency Number: 45900

BAM Analyst: Johnson, Blake

Budget Coordinator: Barnett, Linda - (503)603-7570

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	070	Revenue Shortfalls	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
	081	May 2010 E-Board	300-00-00-00000	Operations
	084	December E-Board	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
	085	2009-11 Allotment Reduction roll-ups	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
	086	Eliminate Inflation	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
	087	Personal Service Adjustments	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
	090	Analyst Adjustments	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
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Public Employees Retirement System, Oregon

Policy Package List by Priority
2011-13 Biennium

Agency Number: 45900 BAM Analyst: Johnson, Blake

Budget Coordinator: Barnett, Linda - (503)603-7570

	090	Analyst Adjustments Targeted Statewide Adjustments	300-00-00-00000 400-00-00-00000 100-00-00-00000	Operations Debt Service Tier One and Tier Two Plan
1	801	Targeted Statewide Adjustments	100-00-00-00000	
	801	Targeted Statewide Adjustments		Tier One and Tier Two Plan
				A CONTRACTOR OF THE PROPERTY O
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
	802	Vacant Position Savings	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
12			400-00-00-00000	Debt Service
	803	Statewide Assessment Adjustments	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
	805	Budget Reconciliation Adjustments (SB 5508)	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
19	810	LFO Analyst Adjustments	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
	819	Supplemental Statewide Ending Balance	100-00-00-00000	Tier One and Tier Two Plan
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Public Employees Retirement System, Oregon

Policy Package List by Priority
2011-13 Biennium

Agency Number: 45900
BAM Analyst: Johnson, Blake

Budget Coordinator: Barnett, Linda - (503)603-7570

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	819	Supplemental Statewide Ending Balance	200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
	840	HB 2113 - PERS Housekeeping	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
	841	HB 2456 - Prohibit Tax Remedy for Nonreside	100-00-00-00000	Tier One and Tier Two Plan
			200-00-00-00000	Oregon Public Service Retirement Plan
			300-00-00-00000	Operations
			400-00-00-00000	Debt Service
1	131	Business Enterprise-Core Business Functions	300-00-00-00000	Operations
2	132	Infrastructure Maintenance & Enhancement	300-00-00-00000	Operations
3	133	Position Reclass/Realignment	300-00-00-00000	Operations
4	134	Legislative Concept PERS Housekeeping Bill	300-00-00-00000	Operations
5	135	Leg Concept: Repeal Guarantee of Inaccurate	300-00-00-00000	Operations
6	136	Leg Concept: OPSRP Pension Withdrawal Re	300-00-00-00000	Operations

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Public Employees Retirement System, Oregon

Cross Reference Number: 45900-000-00-00-00000

Agency Number: 45900

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Public Employees Retirement System, Oregon

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	67,418,206,513	75,016,771,355	46,114,760,607	48,899,053,828	48,899,053,828	48,899,053,828
3400 Other Funds Ltd	1,213,214	1,647,514	2,094,381	5,284,793	5,284,793	5,284,793
All Funds	87,419,419,727	75,018,418,869	46,116,854,988	48,904,338,621	48,904,338,621	48,904,338,621
0030 Beginning Balance Adjustment						
3200 Other Funds Non-Ltd	(17,300,440,421)	(27,919,157,819)	15			
3400 Other Funds Ltd		(135,869)				
All Funds	(17,300,440,421)	(27,919,293,688)				
BEGINNING BALANCE						
3200 Other Funds Non-Ltd	50,117,766,092	47,097,613,536	46,114,760,607	48,899,053,828	48,899,053,828	48,899,053,828
3400 Other Funds Ltd	1,213,214	1,511,645	2,094,381	5,284,793	5,284,793	5,284,793
TOTAL BEGINNING BALANCE	\$50,118,979,306	\$47,099,125,181	\$46,116,854,988	\$48,904,338,621	\$48,904,338,621	\$48,904,338,621
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	109,432		4	140,000	140,000	140,000
3400 Other Funds Ltd	2,181,108	7,648,000	7,648,000	2,422,928	2,422,928	2,422,928
All Funds	2,290,540	7,648,000	7,648,000	2,562,928	2,562,928	2,562,928
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	(556,993,194)	5,945,100,000	5,945,100,000	7,127,404,900	7,127,404,900	7,127,404,900
3400 Other Funds Ltd	2,007,285	2,880,000	2,880,000	1,566,500	1,566,500	1,566,500
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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Public Employees Retirement System, Oregon

Agency Number: 45900 Cross Reference Number: 45900-000-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
All Funds	(554,985,909)	5,947,980,000	5,947,980,000	7,128,971,400	7,128,971,400	7,128,971,400
DONATIONS AND CONTRIBUTIONS						
0915 Retirement System Contribution						
3200 Other Funds Non-Ltd	2,718,796,511	3,389,600,000	3,389,600,000	3,074,179,800	3,074,179,800	3,074,179,800
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	405,926	775,000	775,000	800,000	800,000	800,000
3400 Other Funds Ltd	164,341	526,500	526,500	220,500	220,500	220,500
3430 Other Funds Debt Svc Ltd	4,327	3,000	3,000	3,000	3,000	3,000
All Funds	574,594	1,304,500	1,304,500	1,023,500	1,023,500	1,023,500
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	23,335					
3400 Other Funds Ltd	142,861,681	76,574,052	77,074,052	77,757,251	73,201,813	71,749,579
3430 Other Funds Debt Svc Ltd	5,707,723	1,420,075	1,420,075	1,415,600	1,415,600	1,415,600
All Funds	148,592,739	77,994,127	78,494,127	79,172,851	74,617,413	73,165,179
REVENUE CATEGORIES						
3200 Other Funds Non-Ltd	2,162,342,010	9,335,475,000	9,335,475,000	10,202,524,700	10,202,524,700	10,202,524,700
3400 Other Funds Ltd	147,214,415	87,628,552	88,128,552	81,967,179	77,411,741	75,959,507
3430 Other Funds Debt Svc Ltd	5,712,050	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL REVENUE CATEGORIES	\$2,315,268,475	\$9,424,526,627	\$9,425,026,627	\$10,285,910,479	\$10,281,355,041	\$10,279,902,807

2010 Transfer Out - Intrafund

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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Public Employees Retirement System, Oregon

Agency Number: 45900
Cross Reference Number: 45900-000-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3200 Other Funds Non-Ltd	(79,641,804)	(73,796,115)	(74,296,115)	(77,420,460)	(72,865,022)	(71,412,788)
3400 Other Funds Ltd	(68,948,085)	(4,198,012)	(4,198,012)	(1,752,391)	(1,752,391)	(1,752,391)
3430 Other Funds Debt Svc Ltd	(2,850)		Andrew Control			
All Funds	(148,592,739)	(77,994,127)	(78,494,127)	(79,172,851)	(74,617,413)	(73, 165, 179)
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	L.	(79,500)	(79,500)	(79,500)	(79,500)	(79,500)
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(79,641,804)	(73,796,115)	(74,296,115)	(77,420,460)	(72,865,022)	(71,412,788)
3400 Other Funds Ltd	(68,948,085)	(4,277,512)	(4,277,512)	(1,831,891)	(1,831,891)	(1,831,891)
3430 Other Funds Debt Svc Ltd	(2,850)					
TOTAL TRANSFERS OUT	(\$148,592,739)	(\$78,073,627)	(\$78,573,627)	(\$79,252,351)	(\$74,696,913)	(\$73,244,679)
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	52,200,466,298	56,359,292,421	55,375,939,492	59,024,158,068	59,028,713,506	59,030,165,740
3400 Other Funds Ltd	79,479,544	84,862,685	85,945,421	85,420,081	80,864,643	79,412,409
3430 Other Funds Debt Svc Ltd	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL AVAILABLE REVENUES	\$52,285,655,042	\$56,445,578,181	\$55,463,307,988	\$59,110,996,749	\$59,110,996,749	\$59,110,996,749
EXPENDITURES	The day of the		The second second			
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	31,209,425	36,353,664	36,353,664	37,686,060	37,669,364	37,323,312
3160 Temporary Appointments						
3400 Other Funds Ltd	360,293	166,319	166,319	170,311	166,319	166,319
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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Public Employees Retirement System, Oregon

Agency Number: 45900

Cross Reference Number: 45900-000-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3170 Overtime Payments						
3400 Other Funds Ltd	462,405	572,860	572,860	586,609	578,473	601,773
3180 Shift Differential						
3400 Other Funds Ltd	21,209	2,096	2,096	2,146	2,096	2,09
3190 All Other Differential						
3400 Other Funds Ltd	600,665	221,885	221,885	227,210	221,885	221,88
SALARIES & WAGES						
3400 Other Funds Ltd	32,653,997	37,316,824	37,316,824	38,672,336	38,638,137	38,315,38
TOTAL SALARIES & WAGES	\$32,653,997	\$37,316,824	\$37,316,824	\$38,672,336	\$38,638,137	\$38,315,38
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	12,349	15,120	15,120	15,088	15,088	14,92
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	4,093,146	3,053,769	3,053,769	5,548,176	5,543,816	5,497,30
3221 Pension Bond Contribution						
3400 Other Funds Ltd	1,915,517	1,652,716	1,652,716	1,949,672	1,949,672	1,949,67
3230 Social Security Taxes						
3400 Other Funds Ltd	2,501,720	2,846,951	2,846,951	2,950,670	2,948,045	2,923,35
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	39,629	39,629	40,580	39,629	39,629
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	17,739	22,320	22,320	21,712	21,712	21,47
3260 Mass Transit Tax						
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DV103A - Budget Support - Detail Revenues & Expenditures BDV103A

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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Public Employees Retirement System, Oregon

Agency Number: 45900 Cross Reference Number: 45900-000-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3400 Other Funds Ltd	198,060	224,430	224,430	232,034	231,931	230,065
3270 Flexible Benefits						
3400 Other Funds Ltd	8,220,514	9,244,800	9,244,800	11,075,328	11,045,232	10,954,944
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	16,959,045	17,099,735	17,099,735	21,833,260	21,795,125	21,631,374
TOTAL OTHER PAYROLL EXPENSES	\$16,959,045	\$17,099,735	\$17,099,735	\$21,833,260	\$21,795,125	\$21,631,374
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(165,147)	(165,147)	(139,689)	(139,689)	(139,689)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	9	(1,691,456)	(1,691,456)		(3,269,637)	(3,229,607)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	7-	(1,856,603)	(1,856,603)	(139,689)	(3,409,326)	(3,369,296)
TOTAL P.S. BUDGET ADJUSTMENTS	7.	(\$1,856,603)	(\$1,856,603)	(\$139,689)	(\$3,409,326)	(\$3,369,296)
PERSONAL SERVICES						
3400 Other Funds Ltd	49,613,042	52,559,956	52,559,956	60,365,907	57,023,936	56,577,463
TOTAL PERSONAL SERVICES	\$49,613,042	\$52,559,956	\$52,559,956	\$60,365,907	\$57,023,936	\$56,577,463
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	215,734	214,341	214,341	219,485	214,341	214,341
4125 Out of State Travel						
3400 Other Funds Ltd	1,228	11,793	11,793	12,076	11,793	7,709
4150 Employee Training						
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Agency Request

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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures

2011-13 Biennium

Public Employees Retirement System, Oregon

Agency Number: 45900
Cross Reference Number: 45900-000-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3400 Other Funds Ltd	376,295	703,382	703,382	728,800	712,882	573,862
4175 Office Expenses						
3400 Other Funds Ltd	1,973,707	2,204,399	2,204,399	2,167,833	2,122,063	1,776,463
4200 Telecommunications						
3400 Other Funds Ltd	422,676	533,647	533,647	546,455	533,647	500,164
4225 State Gov. Service Charges						
3400 Other Funds Ltd	2,029,308	2,198,294	2,198,294	2,888,911	2,770,478	2,747,287
4250 Data Processing						
3400 Other Funds Ltd	2,473,552	3,748,524	3,748,524	4,234,489	4,144,524	3,978,671
4275 Publicity and Publications						
3400 Other Funds Ltd	139,330	257,067	257,067	263,237	257,067	236,567
4300 Professional Services						
3200 Other Funds Non-Ltd	10,008,602	10,747,664	10,747,664	11,448,799	11,448,799	11,448,799
3400 Other Funds Ltd	2,469,469	3,433,877	3,433,877	3,429,140	3,326,100	2,893,664
All Funds	12,478,071	14,181,541	14,181,541	14,877,939	14,774,899	14,342,463
4315 IT Professional Services						
3400 Other Funds Ltd	13,317,918	9,511,587	10,011,587	3,314,312	2,654,644	2,979,643
4325 Attorney General						
3400 Other Funds Ltd	686,663	1,048,583	1,048,583	1,163,927	1,048,583	1,048,583
4350 Dispute Resolution Services						
3400 Other Funds Ltd	64,513	85,655	85,655	96,258	94,202	84,951
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	58,847	61,509	61,509	62,985	61,509	53,849
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Agency Request

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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures

2011-13 Biennium

Public Employees Retirement System, Oregon

Agency Number: 45900

Cross Reference Number: 45900-000-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
4400 Dues and Subscriptions						
3400 Other Funds Ltd	41,104	53,737	53,737	55,027	53,737	35,36
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	922,561	982,592	982,592	1,029,597	1,029,597	1,029,59
4450 Fuels and Utilities						
3400 Other Funds Ltd	246,008	170,706	170,706	276,681	272,584	272,58
4475 Facilities Maintenance						
3400 Other Funds Ltd	1,206,238	959,685	959,685	1,091,933	1,091,933	1,091,93
4625 Other COP Costs						
3400 Other Funds Ltd	4,325	6,682	6,682	6,682	6,682	2,683
4650 Other Services and Supplies						
3400 Other Funds Ltd	31,204	2,861	2,861	2,930	2,861	2,86
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	62,995	87,562	87,562	92,615	90,562	80,86
4715 IT Expendable Property						
3400 Other Funds Ltd	677,480	730,601	730,601	1,027,379	1,011,741	894,133
SERVICES & SUPPLIES						
3200 Other Funds Non-Ltd	10,008,602	10,747,664	10,747,664	11,448,799	11,448,799	11,448,799
3400 Other Funds Ltd	27,421,155	27,007,084	27,507,084	22,710,752	21,511,530	20,505,769
TOTAL SERVICES & SUPPLIES	\$37,429,757	\$37,754,748	\$38,254,748	\$34,159,551	\$32,960,329	\$31,954,56
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	10.5	32,716	32,716	33,501	32,716	32,71
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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures

2011-13 Biennium

Public Employees Retirement System, Oregon

Agency Number: 45900
Cross Reference Number: 45900-000-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
5150 Telecommunications Equipment						
3400 Other Funds Ltd	18,690	66,506	66,506	102,102	100,506	100,506
5200 Technical Equipment						
3400 Other Funds Ltd	15			300,000	300,000	300,000
5550 Data Processing Software						
3400 Other Funds Ltd	253,820	110,226	110,226	112,871	110,226	110,226
5600 Data Processing Hardware						
3400 Other Funds Ltd	78,456	384,140	384,140	393,359	384,140	384,140
CAPITAL OUTLAY						
3400 Other Funds Ltd	350,966	593,588	593,588	941,833	927,588	927,588
TOTAL CAPITAL OUTLAY	\$350,966	\$593,588	\$593,588	\$941,833	\$927,588	\$927,588
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
3200 Other Funds Non-Ltd	275,875,714	312,538,000	312,538,000	346,063,511	346,063,511	346,063,511
6035 Dist to Individuals						
3200 Other Funds Non-Ltd	5,799,821,375	6,153,600,000	6,153,600,000	7,076,500,000	7,076,500,000	7,076,500,000
SPECIAL PAYMENTS						
3200 Other Funds Non-Ltd	6,075,697,089	6,466,138,000	6,466,138,000	7,422,563,511	7,422,563,511	7,422,563,511
TOTAL SPECIAL PAYMENTS	\$6,075,697,089	\$6,466,138,000	\$6,466,138,000	\$7,422,563,511	\$7,422,563,511	\$7,422,563,511
DEBT SERVICE						
7200 Principal - COP						
3430 Other Funds Debt Svc Ltd	4,960,000	970,000	970,000	1,070,000	1,070,000	1,070,000
7250 Interest - COP						
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X Legislatively Adopted

Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Public Employees Retirement System, Oregon

Agency Number: 45900

Cross Reference Number: 45900-000-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3430 Other Funds Debt Svc Ltd	749,200	453,075	453,075	348,600	348,600	348,600
DEBT SERVICE						
3430 Other Funds Debt Svc Ltd	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL DEBT SERVICE	\$5,709,200	\$1,423,075	\$1,423,075	\$1,418,600	\$1,418,600	\$1,418,600
EXPENDITURES						
3200 Other Funds Non-Ltd	6,085,705,691	6,476,885,664	6,476,885,664	7,434,012,310	7,434,012,310	7,434,012,310
3400 Other Funds Ltd	77,385,163	80,160,628	80,660,628	84,018,492	79,463,054	78,010,820
3430 Other Funds Debt Svc Ltd	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL EXPENDITURES	\$6,168,800,054	\$6,558,469,367	\$6,558,969,367	\$7,519,449,402	\$7,514,893,964	\$7,513,441,730
ENDING BALANCE						
3200 Other Funds Non-Ltd	46,114,760,607	49,882,406,757	48,899,053,828	51,590,145,758	51,594,701,196	51,596,153,430
3400 Other Funds Ltd	2,094,381	4,702,057	5,284,793	1,401,589	1,401,589	1,401,589
TOTAL ENDING BALANCE	\$46,116,854,988	\$49,887,108,814	\$48,904,338,621	\$51,591,547,347	\$51,596,102,785	\$51,597,555,019
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	394	360	360	368	368	364
8180 Position Reconciliation		2	2	12		
TOTAL AUTHORIZED POSITIONS	394	362	362	368	368	364
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	393.50	360.00	360.00	367.50	367.17	363.75
8280 FTE Reconciliation		1.55	1,55		0.33	0.33
TOTAL AUTHORIZED FTE	393.50	361,55	361.55	367.50	367.50	364.08

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Public Employees Retirement System, Oregon

Cross Reference Number: 45900-100-00-00-00000

Agency Number: 45900

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Tier One and Tier Two Plan

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	65,264,707,004	71,896,846,156	43,673,069,011	45,099,788,373	45,099,788,373	45,099,788,373
0030 Beginning Balance Adjustment						
3200 Other Funds Non-Ltd	(16,652,957,065)	(27,214,150,719)		() ()	31	
BEGINNING BALANCE						
3200 Other Funds Non-Ltd	48,611,749,939	44,682,695,437	43,673,069,011	45,099,788,373	45,099,788,373	45,099,788,373
TOTAL BEGINNING BALANCE	\$48,611,749,939	\$44,682,695,437	\$43,673,069,011	\$45,099,788,373	\$45,099,788,373	\$45,099,788,373
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	95,185			120,000	120,000	120,000
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	(470,826,600)	5,540,400,000	5,540,400,000	6,537,404,900	6,537,404,900	6,537,404,900
DONATIONS AND CONTRIBUTIONS						
0915 Retirement System Contribution						
3200 Other Funds Non-Ltd	1,561,654,597	2,210,100,000	2,210,100,000	1,544,179,800	1,544,179,800	1,544,179,800
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	247,517	775,000	775,000	800,000	800,000	800,000
TRANSFERS IN						
1010 Transfer in - Intrafund						
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Public Employees Retirement System, Oregon

Agency Number: 45900
Cross Reference Number: 45900-100-00-00-00000

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Tier One and Tier Two Plan

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3200 Other Funds Non-Ltd	20,781					
REVENUE CATEGORIES						
3200 Other Funds Non-Ltd	1,091,191,480	7,751,275,000	7,751,275,000	8,082,504,700	8,082,504,700	8,082,504,700
TOTAL REVENUE CATEGORIES	\$1,091,191,480	\$7,751,275,000	\$7,751,275,000	\$8,082,504,700	\$8,082,504,700	\$8,082,504,700
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(53,393,301)	(45,528,574)	(46,023,974)	(41,890,847)	(39,425,980)	(38,495,388)
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	49,649,548,118	52,388,441,863	51,378,320,037	53,140,402,226	53,142,867,093	53,143,797,685
TOTAL AVAILABLE REVENUES	\$49,649,548,118	\$52,388,441,863	\$51,378,320,037	\$53,140,402,226	\$53,142,867,093	\$53,143,797,685
EXPENDITURES						
SERVICES & SUPPLIES						
4300 Professional Services						
3200 Other Funds Non-Ltd	6,023,374	5,993,664	5,993,664	6,773,299	6,773,299	6,773,299
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
3200 Other Funds Non-Ltd	275,875,714	312,538,000	312,538,000	346,063,511	346,063,511	346,063,511
6035 Dist to Individuals						
3200 Other Funds Non-Ltd	5,694,580,019	5,960,000,000	5,960,000,000	6,873,000,000	6,873,000,000	6,873,000,000
SPECIAL PAYMENTS						
3200 Other Funds Non-Ltd	5,970,455,733	6,272,538,000	6,272,538,000	7,219,063,511	7,219,063,511	7,219,063,511
TOTAL SPECIAL PAYMENTS	\$5,970,455,733	\$6,272,538,000	\$6,272,538,000	\$7,219,063,511	\$7,219,063,511	\$7,219,063,511
EXPENDITURES						
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Public Employees Retirement System, Oregon

Agency Number: 45900

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Cross Reference Number: 45900-100-00-00-00000

Tier One and Tier Two Plan

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3200 Other Funds Non-Ltd	5,976,479,107	6,278,531,664	6,278,531,664	7,225,836,810	7,225,836,810	7,225,836,810
TOTAL EXPENDITURES	\$5,976,479,107	\$6,278,531,664	\$6,278,531,664	\$7,225,836,810	\$7,225,836,810	\$7,225,836,810
ENDING BALANCE						
3200 Other Funds Non-Ltd	43,673,069,011	46,109,910,199	45,099,788,373	45,914,565,416	45,917,030,283	45,917,960,875
TOTAL ENDING BALANCE	\$43,673,069,011	\$46,109,910,199	\$45,099,788,373	\$45,914,565,416	\$45,917,030,283	\$45,917,960,875

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Budget Support - Detail Revenues and Expe 2011-13 Biennium Oregon Public Service Retirement Plan	nditures			Cross Refere	nce Number: 4590	0-200-00-00-00000
Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	2,153,499,509	3,119,925,199	2,441,691,596	3,799,265,455	3,799,265,455	3,799,265,455
0030 Beginning Balance Adjustment						
3200 Other Funds Non-Ltd	(647,483,356)	(705,007,100)	-	-		
BEGINNING BALANCE						
3200 Other Funds Non-Ltd	1,506,016,153	2,414,918,099	2,441,691,596	3,799,265,455	3,799,265,455	3,799,265,455
TOTAL BEGINNING BALANCE	\$1,506,016,153	\$2,414,918,099	\$2,441,691,596	\$3,799,265,455	\$3,799,265,455	\$3,799,265,455
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	14,247			20,000	20,000	20,000
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	(86,166,594)	404,700,000	404,700,000	590,000,000	590,000,000	590,000,000
DONATIONS AND CONTRIBUTIONS						
0915 Retirement System Contribution						
3200 Other Funds Non-Ltd	1,157,141,914	1,179,500,000	1,179,500,000	1,530,000,000	1,530,000,000	1,530,000,000
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	158,409	-				
TRANSFERS IN						
1010 Transfer In - Intrafund						
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X Legislatively Adopted

Public Employees Retirement System, Oregon

Cross Reference Number: 45900-200-00-00-00000

Agency Number: 45900

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Oregon Public Service Retirement Plan

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3200 Other Funds Non-Ltd REVENUE CATEGORIES	2,554					
3200 Other Funds Non-Ltd	1,071,150,530	1,584,200,000	1,584,200,000	2,120,020,000	2,120,020,000	2,120,020,000
TOTAL REVENUE CATEGORIES	\$1,071,150,530	\$1,584,200,000	\$1,584,200,000	\$2,120,020,000	\$2,120,020,000	\$2,120,020,000
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(26,248,503)	(28,267,541)	(28,272,141)	(35,529,613)	(33,439,042)	(32,917,400)
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	2,550,918,180	3,970,850,558	3,997,619,455	5,883,755,842	5,885,846,413	5,886,368,055
TOTAL AVAILABLE REVENUES	\$2,550,918,180	\$3,970,850,558	\$3,997,619,455	\$5,883,755,842	\$5,885,846,413	\$5,886,368,055
EXPENDITURES						
SERVICES & SUPPLIES						
4300 Professional Services						
3200 Other Funds Non-Ltd	3,985,228	4,754,000	4,754,000	4,675,500	4.675,500	4,675,500
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3200 Other Funds Non-Ltd	105,241,356	193,600,000	193,600,000	203,500,000	203,500,000	203,500,000
EXPENDITURES						
3200 Other Funds Non-Ltd	109,226,584	198,354,000	198,354,000	208,175,500	208,175,500	208,175,500
TOTAL EXPENDITURES	\$109,226,584	\$198,354,000	\$198,354,000	\$208,175,500	\$208,175,500	\$208,175,500
ENDING BALANCE						
3200 Other Funds Non-Ltd	2,441,691,596	3,772,496,558	3,799,265,455	5,675,580,342	5,677,670,913	5,678,192,555
TOTAL ENDING BALANCE	\$2,441,691,596	\$3,772,496,558	\$3,799,265,455	\$5,675,580,342	\$5,677,670,913	\$5,678,192,555
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Public Employees Retirement System, Oregon

Cross Reference Number: 45900-300-00-00-00000

Agency Number: 45900

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Operations

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	1,213,214	1,647,514	2,094,381	5,284,793	5,284,793	5,284,793
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(135,869)				
BEGINNING BALANCE						
3400 Other Funds Ltd	1,213,214	1,511,645	2,094,381	5,284,793	5,284,793	5,284,793
TOTAL BEGINNING BALANCE	\$1,213,214	\$1,511,645	\$2,094,381	\$5,284,793	\$5,284,793	\$5,284,793
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	2,181,108	7,648,000	7,648,000	2,422,928	2,422,928	2,422,928
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	2,007,285	2,880,000	2,880,000	1,566,500	1,566,500	1,566,500
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	164,341	526,500	526,500	220,500	220,500	220,500
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	142,861,681	76,574,052	77,074,052	77,757,251	73,201,813	71,749,579
REVENUE CATEGORIES						
3400 Other Funds Ltd	147,214,415	87,628,552	88,128,552	81,967,179	77,411,741	75,959,507
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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures

2011-13 Biennium

Agency Number: 45900 Cross Reference Number: 45900-300-00-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
TOTAL REVENUE CATEGORIES	\$147,214,415	\$87,628,552	\$88,128,552	\$81,967,179	\$77,411,741	\$75,959,507
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(68,948,085)	(4,198,012)	(4,198,012)	(1,752,391)	(1,752,391)	(1,752,391)
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd		(79,500)	(79,500)	(79,500)	(79,500)	(79,500)
TRANSFERS OUT						
3400 Other Funds Ltd	(68,948,085)	(4,277,512)	(4,277,512)	(1,831,891)	(1,831,891)	(1,831,891)
TOTAL TRANSFERS OUT	(\$68,948,085)	(\$4,277,512)	(\$4,277,512)	(\$1,831,891)	(\$1,831,891)	(\$1,831,891)
AVAILABLE REVENUES						
3400 Other Funds Ltd	79,479,544	84,862,685	85,945,421	85,420,081	80,864,643	79,412,409
TOTAL AVAILABLE REVENUES	\$79,479,544	\$84,862,685	\$85,945,421	\$85,420,081	\$80,864,643	\$79,412,409
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	31,209,425	36,353,664	36,353,664	37,686,060	37,669,364	37,323,312
3160 Temporary Appointments						
3400 Other Funds Ltd	360,293	166,319	166,319	170,311	166,319	166,319
3170 Overtime Payments						
3400 Other Funds Ltd	462,405	572,860	572,860	586,609	578,473	601,773
3180 Shift Differential						
3400 Other Funds Ltd	21,209	2,096	2,096	2,146	2,096	2,096
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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Operations

Cross Reference Number: 45900-300-00-00-00000

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221,885 37,316,824 \$37,316,824	221,885 37,316,824 \$37,316,824	227,210 38,672,336 \$38,672,336	221,885 38,638,137	221,888
37,316,824 \$37,316,824	37,316,824	38,672,336		221,885
\$37,316,824			38,638,137	
\$37,316,824			38,638,137	
	\$37,316,824	\$38,672,336		38,315,385
15,120			\$38,638,137	\$38,315,385
15,120				
15,120				
	15,120	15,088	15,088	14,924
3,053,769	3,053,769	5,548,176	5,543,816	5,497,307
1,652,716	1,652,716	1,949,672	1,949,672	1,949,672
2,846,951	2,846,951	2,950,670	2,948,045	2,923,357
39,629	39,629	40,580	39,629	39,629
22,320	22,320	21,712	21,712	21,476
224,430	224,430	232,034	231,931	230,065
9,244,800	9,244,800	11,075,328	11,045,232	10,954,944
		9,244,800 9,244,800	9,244,800 9,244,800 11,075,328	9,244,800 9,244,800 11,075,328 11,045,232

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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3400 Other Funds Ltd	16,959,045	17,099,735	17,099,735	21,833,260	21,795,125	21,631,374
TOTAL OTHER PAYROLL EXPENSES	\$16,959,045	\$17,099,735	\$17,099,735	\$21,833,260	\$21,795,125	\$21,631,374
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd		(165,147)	(165,147)	(139,689)	(139,689)	(139,689)
3465 Reconciliation Adjustment					1 2 200	
3400 Other Funds Ltd		(1,691,456)	(1,691,456)		(3,269,637)	(3,229,607)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd		(1,856,603)	(1,856,603)	(139,689)	(3,409,326)	(3,369,296)
TOTAL P.S. BUDGET ADJUSTMENTS		(\$1,856,603)	(\$1,856,603)	(\$139,689)	(\$3,409,326)	(\$3,369,296
PERSONAL SERVICES						
3400 Other Funds Ltd	49,613,042	52,559,956	52,559,956	60,365,907	57,023,936	56,577,463
TOTAL PERSONAL SERVICES	\$49,613,042	\$52,559,956	\$52,559,956	\$60,365,907	\$57,023,936	\$56,577,463
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	215,734	214,341	214,341	219,485	214,341	214,341
4125 Out of State Travel						
3400 Other Funds Ltd	1,228	11,793	11,793	12,076	11,793	7,709
4150 Employee Training						
3400 Other Funds Ltd	376,295	703,382	703,382	728,800	712,882	573,862
4175 Office Expenses						
3400 Other Funds Ltd	1,973,707	2,204,399	2,204,399	2,167,833	2,122,063	1,776,463
4200 Telecommunications						
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Agency Number: 45900

Cross Reference Number: 45900-300-00-00-00000

Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Operations

Cross Reference Number: 45900-300-00-00-00000

Agency Number: 45900

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budge
3400 Other Funds Ltd	422,676	533,647	533,647	546,455	533,647	500,16
4225 State Gov. Service Charges						
3400 Other Funds Ltd	2,029,308	2,198,294	2,198,294	2,888,911	2,770,478	2,747,28
4250 Data Processing						
3400 Other Funds Ltd	2,473,552	3,748,524	3,748,524	4,234,489	4,144,524	3,978,67
4275 Publicity and Publications						
3400 Other Funds Ltd	139,330	257,067	257,067	263,237	257,067	236,50
4300 Professional Services						
3400 Other Funds Ltd	2,469,469	3,433,877	3,433,877	3,429,140	3,326,100	2,893,6
4315 IT Professional Services						
3400 Other Funds Ltd	13,317,918	9,511,587	10,011,587	3,314,312	2,654,644	2,979,64
4325 Attorney General						
3400 Other Funds Ltd	686,663	1,048,583	1,048,583	1,163,927	1,048,583	1,048,5
4350 Dispute Resolution Services						
3400 Other Funds Ltd	64,513	85,655	85,655	96,258	94,202	84,9
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	58,847	61,509	61,509	62,985	61,509	53,8
4400 Dues and Subscriptions						
3400 Other Funds Ltd	41,104	53,737	53,737	55,027	53,737	35,3
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	922,561	982,592	982,592	1,029,597	1,029,597	1,029,5
4450 Fuels and Utilities						
3400 Other Funds Ltd	246,008	170,706	170,706	276,681	272,584	272,58
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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures

2011-13 Biennium

Operations

Agency Number: 45900
Cross Reference Number: 45900-300-00-00000

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
4475 Facilities Maintenance						
3400 Other Funds Ltd	1,206,238	959,685	959,685	1,091,933	1,091,933	1,091,933
4625 Other COP Costs						
3400 Other Funds Ltd	4,325	6,682	6,682	6,682	6,682	2,682
4650 Other Services and Supplies						
3400 Other Funds Ltd	31,204	2,861	2,861	2,930	2,861	2,861
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	62,995	87,562	87,562	92,615	90,562	80,862
4715 IT Expendable Property						
3400 Other Funds Ltd	677,480	730,601	730,601	1,027,379	1,011,741	894,132
SERVICES & SUPPLIES						
3400 Other Funds Ltd	27,421,155	27,007,084	27,507,084	22,710,752	21,511,530	20,505,769
TOTAL SERVICES & SUPPLIES	\$27,421,155	\$27,007,084	\$27,507,084	\$22,710,752	\$21,511,530	\$20,505,769
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd		32,716	32.716	33,501	32,716	32,716
5150 Telecommunications Equipment						
3400 Other Funds Ltd	18,690	66,506	66,506	102,102	100,506	100,506
5200 Technical Equipment						
3400 Other Funds Ltd			1.0	300,000	300,000	300,000
5550 Data Processing Software						
3400 Other Funds Ltd	253,820	110,226	110,226	112,871	110,226	110,226
5600 Data Processing Hardware						
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Public Employees Retirement System, Oregon

Budget Support - Detail Revenues and Expenditures

2011-13 Biennium Operations Cross Reference Number: 45900-300-00-00-00000

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Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3400 Other Funds Ltd	78,456	384,140	384,140	393,359	384,140	384,140
CAPITAL OUTLAY						
3400 Other Funds Ltd	350,966	593,588	593,588	941,833	927,588	927,588
TOTAL CAPITAL OUTLAY	\$350,966	\$593,588	\$593,588	\$941,833	\$927,588	\$927,588
EXPENDITURES						
3400 Other Funds Ltd	77,385,163	80,160,628	80,660,628	84,018,492	79,463,054	78,010,820
TOTAL EXPENDITURES	\$77,385,163	\$80,160,628	\$80,660,628	\$84,018,492	\$79,463,054	\$78,010,820
ENDING BALANCE						
3400 Other Funds Ltd	2,094,381	4,702,057	5,284,793	1,401,589	1,401,589	1,401,589
TOTAL ENDING BALANCE	\$2,094,381	\$4,702,057	\$5,284,793	\$1,401,589	\$1,401,589	\$1,401,589
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	394	360	360	368	368	364
8180 Position Reconciliation		2	2			
TOTAL AUTHORIZED POSITIONS	394	362	362	368	368	364
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	393.50	360.00	360.00	367.50	367.17	363.75
8280 FTE Reconciliation		1.55	1.55		0.33	0.33
TOTAL AUTHORIZED FTE	393,50	361.55	361.55	367.50	367.50	364.08

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Public Employees Retirement System, Oregon

Agency Number: 45900
Cross Reference Number: 45900-400-00-00-00000

Budget Support - Detail Revenues and Expenditures

2011-13 Biennium

Debt Service

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
REVENUE CATEGORIES						
OTHER						
0975 Other Revenues						
3430 Other Funds Debt Svc Ltd	4,327	3,000	3,000	3,000	3,000	3,000
TRANSFERS IN						
1010 Transfer in - Intrafund						
3430 Other Funds Debt Svc Ltd	5,707,723	1,420,075	1,420,075	1,415,600	1,415,600	1,415,600
REVENUE CATEGORIES						
3430 Other Funds Debt Svc Ltd	5,712,050	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL REVENUE CATEGORIES	\$5,712,050	\$1,423,075	\$1,423,075	\$1,418,600	\$1,418,600	\$1,418,600
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3430 Other Funds Debt Svc Ltd	(2,850)	-	-			
AVAILABLE REVENUES						
3430 Other Funds Debt Svc Ltd	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL AVAILABLE REVENUES	\$5,709,200	\$1,423,075	\$1,423,075	\$1,418,600	\$1,418,600	\$1,418,600
EXPENDITURES						
DEBT SERVICE						
7200 Principal - COP						
3430 Other Funds Debt Svc Ltd	4,960,000	970,000	970,000	1,070,000	1,070,000	1,070,000
7250 Interest - COP						
3430 Other Funds Debt Svc Ltd	749,200	453,075	453,075	348,600	348.600	348,600
DEBT SERVICE						
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Public Employees Retirement System, Oregon

Agency Number: 45900

Budget Support - Detail Revenues and Expenditures 2011-13 Biennium

Cross Reference Number: 45900-400-00-00-00000

Debt Service

Description	2007-09 Actuals	2009-11 Leg Adopted Budget	2009-11 Leg Approved Budget	2011-13 Agency Request Budget	2011-13 Governor's Rec. Budget	2011-13 Leg Adopted Budget
3430 Other Funds Debt Svc Ltd	5,709,200	1,423,075	1,423,075	1,418,600	1,418,600	1,418,600
TOTAL DEBT SERVICE	\$5,709,200	\$1,423,075	\$1,423,075	\$1,418,600	\$1,418,600	\$1,418,600

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Public Employees Retirement System, Oregon

Agency Number: 45900

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Cross Reference Number:45900-100-00-00-00000

Tier One and Tier Two Plan

Description	Governor's Rec. Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE	*			
0025 Beginning Balance				
3200 Other Funds Non-Ltd	45,099,788,373	45,099,788,373	0	
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3200 Other Funds Non-Ltd	120,000	120,000	ū	
INTEREST EARNINGS				
0605 Interest Income				
3200 Other Funds Non-Ltd	6,537,404,900	6,537,404,900	0	
DONATIONS AND CONTRIBUTIONS				
0915 Retirement System Contribution				
3200 Other Funds Non-Ltd	1,544,179,800	1,544,179,800	0	
OTHER				
0975 Other Revenues				
3200 Other Funds Non-Ltd	800,000	800,000	0	
TOTAL REVENUES				
3200 Other Funds Non-Ltd	8,082,504,700	8,082,504,700	0	
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3200 Other Funds Non-Ltd	(39,425,980)	(38,495,388)	930,592	2.36%
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	53,142,867,093	53,143,797,685	930,592	0.00%
EXPENDITURES	32.4			
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Tier One and Tier Two Plan

Description	Governor's Rec, Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4300 Professional Services				
3200 Other Funds Non-Ltd	6,773,299	6,773,299	0	
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3200 Other Funds Non-Ltd	346,063,511	346,063,511	0	1
6035 Dist to Individuals				
3200 Other Funds Non-Ltd	6,873,000,000	6,873,000,000	0	
TOTAL SPECIAL PAYMENTS				
3200 Other Funds Non-Ltd	7,219,063,511	7,219,063,511	0	
TOTAL EXPENDITURES				
3200 Other Funds Non-Ltd	7,225,836,810	7,225,836,810	0	
ENDING BALANCE				
3200 Other Funds Non-Ltd	45,917,030,283	45,917 960,875	930,592	0.00%

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Description	Governor's Rec. Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2			
	Column 1	Column 2					
BEGINNING BALANCE				*			
0025 Beginning Balance 3200 Other Funds Non-Ltd	3,799,265,455	3,799,265,455	Ō				
REVENUE CATEGORIES							
CHARGES FOR SERVICES							
0410 Charges for Services							
3200 Other Funds Non-Ltd	20,000	20,000	0	3			
INTEREST EARNINGS							
0605 Interest Income							
3200 Other Funds Non-Ltd	590,000,000	590,000,000	.0	9			
DONATIONS AND CONTRIBUTIONS							
0915 Retirement System Contribution							
3200 Other Funds Non-Ltd	1,530,000,000	1,530,000,000	0	-			
TOTAL REVENUES							
3200 Other Funds Non-Ltd	2,120,020,000	2,120,020,000	0	3			
TRANSFERS OUT							
2010 Transfer Out - Intrafund							
3200 Other Funds Non-Ltd	(33,439,042)	(32,917,400)	521,642	1.56%			
AVAILABLE REVENUES							
3200 Other Funds Non-Ltd	5,885,846,413	5,886,368,055	521.642	0.01%			
EXPENDITURES							
SERVICES & SUPPLIES							
4300 Professional Services							
3200 Other Funds Non-Ltd	4,675,500	4,675,500	0				
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Oregon Public Service Retirement Plan

Description	Governor's Rec. Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS	*			
6035 Dist to Individuals				
3200 Other Funds Non-Ltd	203,500,000	203,500,000	0	
TOTAL EXPENDITURES				
3200 Other Funds Non-Ltd	208,175,500	208,175,500	0	
ENDING BALANCE				
3200 Other Funds Non-Ltd	5,677,670,913	5,678,192,555	521,642	0.01%

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Description	Governor's Rec. Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2			
	Column 1	Column 2					
BEGINNING BALANCE							
0025 Beginning Balance							
3400 Other Funds Ltd	5,284,793	5,284,793	.0	1.5			
REVENUE CATEGORIES							
CHARGES FOR SERVICES							
0410 Charges for Services							
3400 Other Funds Ltd	2,422,928	2,422,928	, Q				
INTEREST EARNINGS							
0605 Interest Income							
3400 Other Funds Ltd	1,566,500	1,566,500	.0				
OTHER							
0975 Other Revenues							
3400 Other Funds Ltd	220,500	220,500	0	4			
TRANSFERS IN							
1010 Transfer In - Intrafund							
3400 Other Funds Ltd	68,202,027	68,202,027	0				
TOTAL REVENUES							
3400 Other Funds Ltd	72,411,955	72,411,955	0	7			
TRANSFERS OUT							
2010 Transfer Out - Intrafund							
3400 Other Funds Ltd	(1,752,391)	(1,752,391)	0				
2121 Tsfr To Governor, Office of the							
3400 Other Funds Ltd	(79,500)	(79,500)	0				
TOTAL TRANSFERS OUT							
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Public Employees Retirement System, Oregon

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Operations

Description	Governor's Rec. Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,831,891)	(1,831,891)	0	
AVAILABLE REVENUES				
3400 Other Funds Ltd	75,864,857	75,864,857	0	
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	33,859,724	33,859,724	0	
3160 Temporary Appointments				
3400 Other Funds Ltd	166,319	166,319	0	
3170 Overtime Payments				
3400 Other Funds Ltd	572,860	572,860	0	
3180 Shift Differential				
3400 Other Funds Ltd	2,096	2,096	0	
3190 All Other Differential				
3400 Other Funds Ltd	221,885	221,885	0	
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	34,822,884	34,822,884	0	
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	13,325	13,325	0	
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	4,994,036	4,994,036	0	
3221 Pension Bond Contribution				
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Operations

Description	Governor's Rec. Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,652,716	1,652,716	0	
3230 Social Security Taxes				
3400 Other Funds Ltd	2,656,183	2,656,183	0	
3240 Unemployment Assessments				
3400 Other Funds Ltd	39,629	39,629	0	
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	19,175	19,175	0	
3260 Mass Transit Tax				
3400 Other Funds Ltd	224,430	224,430	0	
3270 Flexible Benefits				
3400 Other Funds Ltd	9,751,104	9,751,104	0	
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	19,350,598	19,350,598	0	
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(165,147)	(165,147)	0	
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	50,487	50,487	0	
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(114,660)	(114,660)	0	
TOTAL PERSONAL SERVICES		6110-7-3		
3400 Other Funds Ltd	54,058,822	54,058,822	0	3
SERVICES & SUPPLIES	- 2 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3			
4100 Instate Travel				
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Public Employees Retirement System, Oregon

Cross Reference Number: 45900-300-00-00-00000

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Operations

Description	Governor's Rec. Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	214,341	214,341	0	
4125 Out of State Travel				
3400 Other Funds Ltd	11,793	11,793	0	
4150 Employee Training				
3400 Other Funds Ltd	703,382	703,382	0	
4175 Office Expenses				
3400 Other Funds Ltd	2,204,399	2,204,399	0	
4200 Telecommunications				
3400 Other Funds Ltd	533,647	533,647	0	
4225 State Gov. Service Charges				
3400 Other Funds Ltd	2,198,294	2,198,294	0	
4250 Data Processing				
3400 Other Funds Ltd	3,748,524	3,748,524	0	
4275 Publicity and Publications				
3400 Other Funds Ltd	257,067	257,067	0	
4300 Professional Services				
3400 Other Funds Ltd	3,433,877	3,433,877	0	
4315 IT Professional Services				
3400 Other Funds Ltd	10,011,587	10,011,587	0	
4325 Attorney General				
3400 Other Funds Ltd	1,048,583	1,048,583	0	
4350 Dispute Resolution Services				
3400 Other Funds Ltd	85,655	85,655	0	
4375 Employee Recruitment and Develop				

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Public Employees Retirement System, Oregon

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Cross Reference Number:45900-300-00-00-00000

Operations

Description	Governor's Rec. Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	61,509	61,509	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	53,737	53,737	0	
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	982,592	982,592	0	
4450 Fuels and Utilities				
3400 Other Funds Ltd	170,706	170,706	0	
4475 Facilities Maintenance				
3400 Other Funds Ltd	959,685	959,685	0	
4625 Other COP Costs				
3400 Other Funds Ltd	6,682	6,682	0	
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,861	2,861	0	
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	87,562	87,562	0	
4715 IT Expendable Property				
3400 Other Funds Ltd	730,601	730,601	0	
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	27,507,084	27,507,084	0	
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	32,716	32,716	0	ē
5150 Telecommunications Equipment				
3400 Other Funds Ltd	66,506	66,506	0	8

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Operations

Description	Governor's Rec. Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5550 Data Processing Software	•			
3400 Other Funds Ltd	110,226	110,226	0	*
5600 Data Processing Hardware				
3400 Other Funds Ltd	384,140	384,140	.0	*
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	593,588	593,588	0	*
TOTAL EXPENDITURES				
3400 Other Funds Ltd	82,159,494	82,159,494	0	
ENDING BALANCE				
3400 Other Funds Ltd	(6,294,637)	(6,294,637)	0	
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	325	325	0	
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	324.17	324.17	0	ž.
8280 FTE Reconciliation	0.33	0.33	0	_
TOTAL AUTHORIZED FTE	324.50	324.50	0	

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Public Employees Retirement System, Oregon

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Cross Reference Number: 45900-400-00-00-00000

Debt Service

Description	Governor's Rec. Budget (Y-01) 2011-13 Base Budget	Leg. Adopted Budget (Z-01) 2011-13 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES	•			
OTHER				
0975 Other Revenues				
3430 Other Funds Debt Svc Ltd	3,000	3,000	0	T
TRANSFERS IN				
1010 Transfer in - Intrafund				
3430 Other Funds Debt Svc Ltd	1,415,600	1,415,600	Q	
TOTAL REVENUES				
3430 Other Funds Debt Svc Ltd	1,418,600	1,418,600	0	
AVAILABLE REVENUES				
3430 Other Funds Debt Svc Ltd	1,418,600	1,418,600	0	i -
EXPENDITURES				
DEBT SERVICE				
7200 Principal - COP				
3430 Other Funds Debt Svc Ltd	1,070,000	1,070,000	0	
7250 Interest - COP				
3430 Other Funds Debt Svc Ltd	348,600	348,600	0	-
TOTAL DEBT SERVICE				
3430 Other Funds Debt Svc Ltd	1,418,600	1,418,600	0	5

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2011-13 Biennium Operations		P	Package: Non-PICS PsnI Svc / Vacance Pkg Group: ESS Pkg Type: 010 Pkg Numb			
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from		
		Column 2				
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
3400 Other Funds Ltd	3,992	3,992	0	0.00%		
3170 Overtime Payments						
3400 Other Funds Ltd	13,749	13,749	0	0.00%		
3180 Shift Differential						
3400 Other Funds Ltd	50	50	0	0.00%		
3190 All Other Differential						
3400 Other Funds Ltd	5,325	5,325	0	0.00%		
SALARIES & WAGES						
3400 Other Funds Ltd	23,116	23,116	Õ	0.00%		
TOTAL SALARIES & WAGES	\$23,116	\$23,116	\$0	0.00%		
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	2,756	2,756	0	0.00%		
3221 Pension Bond Contribution						
3400 Other Funds Ltd	296,956	296,956	0	0.00%		
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ackage Comparison Report - Detail 011-13 Biennium perations		Cross Reference Number: 45900-300-00-00- Package: Non-PICS Psnl Svc / Vacancy I Pkg Group: ESS Pkg Type: 010 Pkg Numbe				
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2		
	Column 1	Column 2				
3230 Social Security Taxes				*		
3400 Other Funds Ltd	1,769	1,769	ă	0.00%		
3240 Unemployment Assessments						
3400 Other Funds Ltd	951	951	0	0.00%		
3260 Mass Transit Tax						
3400 Other Funds Ltd	(15,254)	(15,254)	0	0.00%		
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	287,178	287,178	0	0.00%		
TOTAL OTHER PAYROLL EXPENSES	\$287,178	\$287,178	\$0	0.00%		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	25,458	25,458	0	0.00%		
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	25,458	25,458	.0	0.00%		
TOTAL P.S. BUDGET ADJUSTMENTS	\$25,458	\$25,458	\$0	0.00%		
PERSONAL SERVICES						
3400 Other Funds Ltd	335,752	335,752	0	0.00%		
TOTAL PERSONAL SERVICES	\$335,752	\$335,752	\$0	0.00%		
KPENDITURES						
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Package Comparison Report - Detail 2011-13 Biennium Operations		P	Package: Non-PIC	nber: 45900-300-00-00-00000 S Psnl Svc / Vacancy Factor De: 010 Pkg Number: 010
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	335,752	335,752	0	0.00%
TOTAL EXPENDITURES	\$335,752	\$335,752	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(335,752)	(335,752)	0	0.00%
TOTAL ENDING BALANCE	(\$335,752)	(\$335,752)	\$0	0.00%

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Package Comparison Report - Detail 2011-13 Biennium Operations	Cross Reference Number: 45900-300-00-00- Package: Phase-out Pgm & One-time Pkg Group: ESS Pkg Type: 020 Pkg Numbe			
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES		,		
SERVICES & SUPPLIES				
4150 Employee Training				
3400 Other Funds Ltd	(40,150)	(40, 150)	0	0,00%
4175 Office Expenses				
3400 Other Funds Ltd	(297,336)	(297,336)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(110,000)	(110,000)	٥	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	(8,064,244)	(8,064,244)	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(775,000)	(775,000)	a	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(2,000)	(2,000)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(79,000)	(79,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(9,367,730)	(9,367,730)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$9,367,730)	(\$9,367,730)	\$0	0.00%
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Package Comparison Report - Detail 2011-13 Biennium Operations		P	Cross Reference Number: 45900-300-00-00-0 Package: Phase-out Pgm & One-time C Pkg Group: ESS Pkg Type: 020 Pkg Number		
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2	
	Column 1	Column 2			
EXPENDITURES					
3400 Other Funds Ltd	(9,367,730)	(9,367,730)	0	0.00%	
TOTAL EXPENDITURES	(\$9,367,730)	(\$9,367,730)	\$0	0.00%	
ENDING BALANCE					
3400 Other Funds Ltd	9,367,730	9,367,730	0	0.00%	
TOTAL ENDING BALANCE	\$9,367,730	\$9,367,730	\$0	0.00%	

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Package Comparison Report - Detail 2011-13 Biennium Operations	Cross Reference Number: 45900-300-00 Package: Standard Pkg Group: ESS Pkg Type: 030 Pkg Num				
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2	
	Column 1	Column 2			
EXPENDITURES		*		,	
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	5,144	5,144	0	0.00%	
4125 Out of State Travel					
3400 Other Funds Ltd	283	283	O.	0.00%	
4150 Employee Training					
3400 Other Funds Ltd	15,918	15,918	0	0.00%	
4175 Office Expenses					
3400 Other Funds Ltd	45,770	45,770	0	0.00%	
4200 Telecommunications					
3400 Other Funds Ltd	12,808	12,808	0	0.00%	
4225 State Gov. Service Charges					
3400 Other Funds Ltd	690,617	690,617	0	0.00%	
4250 Data Processing					
3400 Other Funds Ltd	89,965	89,965	0	0.00%	
4275 Publicity and Publications					
3400 Other Funds Ltd	6,170	6,170	0	0.00%	
4300 Professional Services					
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age Comparison Report - Detail -13 Biennium rations		Cross Reference Number: 45900-30 Package: Sta Pkg Group: ESS Pkg Type: 030 Pkg			
Description	Governor's Rec. Budget Leg. Adopted Budget (Y-01) (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2		
	Column 1	Column 2			
3400 Other Funds Ltd	103,040	103,040	0	0.00%	
4315 IT Professional Services					
3400 Other Funds Ltd	60,368	60,368	0	0.00%	
4325 Attorney General					
3400 Other Funds Ltd	115,344	115,344	0	0.00%	
4350 Dispute Resolution Services					
3400 Other Funds Ltd	2,056	2,056	0.	0.00%	
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	1,476	1,476	0	0,00%	
4400 Dues and Subscriptions					
3400 Other Funds Ltd	1,290	1,290	o	0.00%	
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	4,505	4,505	0	0.00%	
4450 Fuels and Utilities					
3400 Other Funds Ltd	4,097	4,097	0	0.00%	
4475 Facilities Maintenance					
3400 Other Funds Ltd	23,032	23,032	0	0.00%	
4650 Other Services and Supplies					
3400 Other Funds Ltd	69	69	0	0.00%	

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ackage Comparison Report - Detail				ber: 45900-300-00-00-0000
011-13 Biennium perations		Pi		Package: Standard Inflatione: 030 Pkg Number: 03
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000	*	*		•
3400 Other Funds Ltd	2,053	2,053	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	15,638	15,638	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,199,643	1,199,643	0	0.00%
TOTAL SERVICES & SUPPLIES	\$1,199,643	\$1,199,643	\$0	0.00%
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	785	785	0	0.00%
5150 Telecommunications Equipment				
3400 Other Funds Ltd	1,596	1,596	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	2,645	2,645	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	9,219	9,219	0	0,00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	14,245	14,245	0	0.00%
TOTAL CAPITAL OUTLAY	\$14,245	\$14,245	\$0	0.00%

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Package Comparison Report - Detail 2011-13 Biennium Operations		P		nber: 45900-300-00-00-00000 Package: Standard Inflation pe: 030 Pkg Number: 03
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	1,213,888	1,213,888	0	0.00%
TOTAL EXPENDITURES	\$1,213,888	\$1,213,888	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(1,213,888)	(1,213,888)	0	0.00%
TOTAL ENDING BALANCE	(\$1,213,888)	(\$1,213,888)	\$0	0.00%

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Package Comparison Report - Detail 2011-13 Biennium Operations		Pi	Packag	ber: 45900-300-00-00-00000 e: Above Standard Inflation e: 030 Pkg Number: 03:
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
		Column 2		
EXPENDITURES	•	*		
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	2,223	2,223	0	0.00%
4350 Dispute Resolution Services				
3400 Other Funds Ltd	8,547	8,547	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	109,216	109,216	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	119,986	119,986	0	0.00%
TOTAL SERVICES & SUPPLIES	\$119,986	\$119,986	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	119,986	119,986	0	0.00%
TOTAL EXPENDITURES	\$119,986	\$119,986	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(119,986)	(119,986)	0	0.00%
TOTAL ENDING BALANCE	(\$119,986)	(\$119,986)	\$0	0.00%
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Package Comparison Report - Detail 2011-13 Biennium Operations		P	Pa	nber: 45900-300-00-00-00000 ckage: Exceptional Inflation pe: 030 Pkg Number: 033
Description	Governor's Rec. Budget Leg. A(Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES	•			•
SERVICES & SUPPLIES				
4450 Fuels and Utilities				
3400 Other Funds Ltd	1,878	1,878	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,878	1,878	0	0.00%
TOTAL SERVICES & SUPPLIES	\$1,878	\$1,878	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	1,878	1,878	0	0.00%
TOTAL EXPENDITURES	\$1,878	\$1,878	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(1,878)	(1,878)	o	0.00%
TOTAL ENDING BALANCE	(\$1,878)	(\$1,878)	\$0	0.00%

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Package Comparison Report - Detail 2011-13 Biennium Operations		Pk		ber: 45900-300-00-00-00000 Package: May 2010 E-Board pe: 080 Pkg Number: 08
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES		*		•
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	752,213	752,213	.0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	752,213	752,213	ò	0.00%
TOTAL AVAILABLE REVENUES	\$752,213	\$752,213	\$0	0.00%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	469,488	469,488	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	469,488	469,488	0	0.00%
TOTAL SALARIES & WAGES	\$469,488	\$469,488	\$0.	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	246	246	0	0.00%
3220 Public Employees Retire Cont				
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ackage Comparison Report - Detail 011-13 Biennium perations		P		nber: 45900-300-00-00-0000 Package: May 2010 E-Boa De: 080 Pkg Number: 08
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	67,654	67,654	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	35,916	35,916	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	354	354	Q	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	2,817	2,817	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	180,576	180,576	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	287,563	287,563	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$287,563	\$287,563	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(41,638)	(41,638)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(41,638)	(41,638)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$41,638)	(\$41,638)	\$0	0.00%
PERSONAL SERVICES				
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Package Comparison Report - Detail 2011-13 Biennium Operations		ber: 45900-300-00-00-00000 Package: May 2010 E-Board be: 080 Pkg Number: 081		
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	715,413	715,413	0	0.00%
TOTAL PERSONAL SERVICES	\$715,413	\$715,413	\$0	0.00%
SERVICES & SUPPLIES				
4150 Employee Training				
3400 Other Funds Ltd	6,800	6,800	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	30,000	30,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	36,800	36,800	0	0.00%
TOTAL SERVICES & SUPPLIES	\$36,800	\$36,800	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	752,213	752,213	0	0.00%
TOTAL EXPENDITURES	\$752,213	\$752,213	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	*	*	0	0.00%
TOTAL ENDING BALANCE		i.	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	6	6	0	0.00%
AUTHORIZED FTE				
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Package Comparison Report - Detail 2011-13 Biennium Operations		P		nber: 45900-300-00-00-0000 Package: May 2010 E-Board pe: 080 Pkg Number: 08
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

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Package Comparison Report - Detail 2011-13 Biennium Operations		P		ber: 45900-300-00-00-0000 Package: Eliminate Inflatio pe: 080 Pkg Number: 08
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES	•			•
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	(636,012)	(636,012)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(636,012)	(636,012)	.0	0.00%
TOTAL AVAILABLE REVENUES	(\$636,012)	(\$636,012)	\$0	0.00%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	(3,992)	(3,992)	σ	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	(8,136)	(8,136)	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	(50)	(50)	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	(5,325)	(5,325)	0	0.00%
SALARIES & WAGES				
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kage Comparison Report - Detail 1-13 Biennium erations		Pk		ber: 45900-300-00-00-000 Package: Eliminate Inflati be: 080 Pkg Number: 0
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(17,503)	(17,503)	0	0.00%
TOTAL SALARIES & WAGES	(\$17,503)	(\$17,503)	\$0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(1,948)	(1,948)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(1,342)	(1,342)	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	(951)	(951)	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	(103)	(103)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(4,344)	(4,344)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	(\$4,344)	(\$4,344)	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	2	2	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	2	2	0	0.00%
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ackage Comparison Report - Detail 011-13 Biennium perations		Pk		ber: 45900-300-00-00-00000 Package: Eliminate Inflation pe: 080 Pkg Number: 08
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL P.S. BUDGET ADJUSTMENTS	\$2	\$2	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(21,845)	(21,845)	0	0.00%
TOTAL PERSONAL SERVICES	(\$21,845)	(\$21,845)	\$0	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(5,144)	(5,144)	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(283)	(283)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(15,918)	(15,918)	O	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(45,770)	(45,770)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(12,808)	(12,808)	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(118,433)	(118,433)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(89,965)	(89,965)	0	0.00%
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Agency Number: 45900 Public Employees Retirement System, Oregon Package Comparison Report - Detail Cross Reference Number: 45900-300-00-00-00000 2011-13 Biennium Package: Eliminate Inflation Operations Pkg Group: POL Pkg Type: 080 Pkg Number: 086 Governor's Rec. Budget Leg. Adopted Budget (Y-01) (Z-01)Description Column 2 Minus % Change from Column 1 Column 1 to Column 2 Column 1 Column 2 4275 Publicity and Publications 3400 Other Funds Ltd (6,170)(6,170)Ò 0.00% 4300 Professional Services 3400 Other Funds Ltd 0.00% (103,040)(103,040)0 4315 IT Professional Services

(60,368)

(115,344)

(4,097)

4350 Dispute Resolution Services 0 0.00% 3400 Other Funds Ltd (2,058)(2,058)4375 Employee Recruitment and Develop 3400 Other Funds Ltd (1,476)(1,476)0 0.00% 4400 Dues and Subscriptions 3400 Other Funds Ltd (1,290)0 0.00% (1,290)

(60, 368)

(115, 344)

(4,097)

4650 Other Services and Supplies
3400 Other Funds Ltd (69) (69) 0 0,00%
4700 Expendable Prop 250 - 5000

4700 Expendable Prop 250 - 5000

4450 Fuels and Utilities 3400 Other Funds Ltd

3400 Other Funds Ltd

3400 Other Funds Ltd

4325 Attorney General

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ackage Comparison Report - Detail M1-13 Biennium perations		PI	Cross Reference Number: 45900-300-00-00-00 Package: Eliminate Infla Pkg Group: POL Pkg Type: 080 Pkg Number:		
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2	
	Column 1	Column 2			
3400 Other Funds Ltd	(2,053)	(2,053)	0	0.00%	
4715 IT Expendable Property					
3400 Other Funds Ltd	(15,638)	(15,638)	0	0.00%	
SERVICES & SUPPLIES					
3400 Other Funds Ltd	(599,922)	(599,922)	0	0.00%	
TOTAL SERVICES & SUPPLIES	(\$599,922)	(\$599,922)	\$0	0.00%	
CAPITAL OUTLAY					
5100 Office Furniture and Fixtures					
3400 Other Funds Ltd	(785)	(785)	0	0.00%	
5150 Telecommunications Equipment					
3400 Other Funds Ltd	(1,596)	(1,596)	O.	0.00%	
5550 Data Processing Software					
3400 Other Funds Ltd	(2,645)	(2,645)	0	0.00%	
5600 Data Processing Hardware					
3400 Other Funds Ltd	(9,219)	(9,219)	0	0.00%	
CAPITAL OUTLAY					
3400 Other Funds Ltd	(14,245)	(14,245)	0	0.00%	
TOTAL CAPITAL OUTLAY	(\$14,245)	(\$14,245)	\$0	0.00%	
(PENDITURES					
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Package Comparison Report - Detail 2011-13 Biennium Operations		Pi		ber: 45900-300-00-00-00000 Package: Eliminate Inflation pe: 080 Pkg Number: 080
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(636,012)	(636,012)	0	0.00%
TOTAL EXPENDITURES	(\$636,012)	(\$636,012)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd		-	0	0.00%
TOTAL ENDING BALANCE	è	4	\$0	0.00%

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Package Comparison Report - Detail 2011-13 Biennium Operations		P	Package: Pe	nber: 45900-300-00-00-0000 rsonal Service Adjustmen ne: 080 Pkg Number: 08
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES	•			
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	(2,991,702)	(2,991,702)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(2,991,702)	(2,991,702)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$2,991,702)	(\$2,991,702)	\$0	0.00%
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(2,991,702)	(2,991,702)	O	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(2,991,702)	(2,991,702)	Ó	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$2,991,702)	(\$2,991,702)	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(2,991,702)	(2,991,702)	0	0.00%
TOTAL PERSONAL SERVICES	(\$2,991,702)	(\$2,991,702)	\$0	0.00%
EXPENDITURES				
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Package Comparison Report - Detail 2011-13 Biennium Operations		Pi		ber: 45900-300-00-00-0000 rsonal Service Adjustment e: 080 Pkg Number: 08
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1 C	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,991,702)	(2,991,702)	0	0.00%
TOTAL EXPENDITURES	(\$2,991,702)	(\$2,991,702)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd		-	0	0.00%
TOTAL ENDING BALANCE	-	51	\$0	0.00%

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Package Comparison Report - Detail		125		ber: 45900-300-00-00-0000		
2011-13 Biennium Operations	Package: Business Enterprise-Core Busine Pkg Group: POL Pkg Type: POL Pkg					
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2		
	Column 1					
REVENUE CATEGORIES		*				
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	4,383,516	4,062,717	(320,799)	(7.32%)		
AVAILABLE REVENUES						
3400 Other Funds Ltd	4,383,516	4,062,717	(320,799)	(7.32%)		
TOTAL AVAILABLE REVENUES	\$4,383,516	\$4,062,717	(\$320,799)	(7.32%)		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	2,776,032	2,585,136	(190,896)	(6.88%)		
SALARIES & WAGES						
3400 Other Funds Ltd	2.776,032	2,585,136	(190,896)	(6.88%)		
TOTAL SALARIES & WAGES	\$2,776,032	\$2,585,136	(\$190,896)	(6.88%)		
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	1,353	1,230	(123)	(9.09%)		
3220 Public Employees Retire Cont						
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Public Employees Retirement System, Oregon Agency Number: 45900 Cross Reference Number: 45900-300-00-00-00000 Package Comparison Report - Detail 2011-13 Biennium Package: Business Enterprise-Core Business Functions Pkg Group: POL Pkg Type: POL Pkg Number: 131 Operations Governor's Rec. Budget Leg. Adopted Budget (Z-01)Description (Y-01) Column 2 Minus % Change from Column 1 Column 1 to Column 2 Column 1 Column 2 (27,509)3400 Other Funds Ltd 400,028 372,519 (6.88%)3230 Social Security Taxes 3400 Other Funds Ltd 212,367 197,763 (14.604)(6.88%)3250 Workers Comp. Assess. (WCD) 3400 Other Funds Ltd 1,947 1,770 (177)(9.09%)3260 Mass Transit Tax 3400 Other Funds Ltd (1,146)16,656 15,510 (6.88%)3270 Flexible Benefits 3400 Other Funds Ltd 993,168 902,880 (90,288)(9.09%)OTHER PAYROLL EXPENSES 3400 Other Funds Ltd 1,625,519 1,491,672 (133,847)(8.23%)TOTAL OTHER PAYROLL EXPENSES \$1,625,519 \$1,491,672 (\$133,847)(8.23%) P.S. BUDGET ADJUSTMENTS 3465 Reconciliation Adjustment 3400 Other Funds Ltd (242,085)(223, 141)18,944 7.83% P.S. BUDGET ADJUSTMENTS 3400 Other Funds Ltd. (242,085)(223, 141)18,944 7.83% TOTAL P.S. BUDGET ADJUSTMENTS (\$242,085) (\$223,141) \$18,944 7.83% PERSONAL SERVICES

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Package Comparison Report - Detail 2011-13 Biennium Operations			Cross Reference Number: 45900-300-00-00-0 Package: Business Enterprise-Core Business Funct Pkg Group: POL Pkg Type: POL Pkg Number:	
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
		Column 2		
3400 Other Funds Ltd	4,159,466	3,853,667	(305,799)	(7.35%)
TOTAL PERSONAL SERVICES	\$4,159,466	\$3,853,667	(\$305,799)	(7.35%)
SERVICES & SUPPLIES				
4150 Employee Training				
3400 Other Funds Ltd	39,050	39,050	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	165,000	165,000	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	4,000	1,000	(3,000)	(75.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	16,000	4,000	(12,000)	(75.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	224,050	209,050	(15,000)	(6.69%)
TOTAL SERVICES & SUPPLIES	\$224,050	\$209,050	(\$15,000)	(6.69%)
EXPENDITURES				
3400 Other Funds Ltd	4,383,516	4,062,717	(320,799)	(7.32%)
TOTAL EXPENDITURES	\$4,383,516	\$4,062,717	(\$320,799)	(7.32%)
ENDING BALANCE				
3400 Other Funds Ltd	£	*	0	0.00%
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			kage: Business Enterpris	nber: 45900-300-00-00-00000 se-Core Business Functions e: POL Pkg Number: 13
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1			
TOTAL ENDING BALANCE	•	3:0	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	33	30	(3)	(9.09%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	33.00	30,00	(3.00)	(9.09%)

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Package Comparison Report - Detail 2011-13 Biennium Operations			ackage: Infrastructure M	nber: 45900-300-00-00-0000 laintenance & Enhancemen e: POL Pkg Number: 13
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1			
REVENUE CATEGORIES		*		
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	2,839,771	2,705,752	(134,019)	(4.72%)
AVAILABLE REVENUES				
3400 Other Funds Ltd	2,839,771	2,705,752	(134,019)	(4.72%)
TOTAL AVAILABLE REVENUES	\$2,839,771	\$2,705,752	(\$134,019)	(4.72%)
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	411,936	323,088	(88,848)	(21.57%)
SALARIES & WAGES				
3400 Other Funds Ltd	411,936	323,088	(88,848)	(21.57%)
TOTAL SALARIES & WAGES	\$411,936	\$323,088	(\$88,848)	(21.57%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	164	123	(41)	(25.00%)
3220 Public Employees Retire Cont				
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kage Comparison Report - Detail				ber: 45900-300-00-00-0000	
1-13 Biennium erations	Package: Infrastructure Maintenance 8 Pkg Group: POL Pkg Type: POL Pkg				
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2	
	Column 1	Column 2			
3400 Other Funds Ltd	59,360	46,557	(12,803)	(21.57%)	
3230 Social Security Taxes					
3400 Other Funds Ltd	31,513	24,716	(6,797)	(21.57%)	
3250 Workers Comp. Assess. (WCD)					
3400 Other Funds Ltd	236	177	(59)	(25.00%)	
3260 Mass Transit Tax					
3400 Other Funds Ltd	2,472	1,939	(533)	(21.56%)	
3270 Flexible Benefits					
3400 Other Funds Ltd	120,384	90,288	(30,096)	(25.00%)	
OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	214,129	163,800	(50,329)	(23.50%)	
TOTAL OTHER PAYROLL EXPENSES	\$214,129	\$163,800	(\$50,329)	(23.50%)	
P.S. BUDGET ADJUSTMENTS					
3465 Reconciliation Adjustment					
3400 Other Funds Ltd	(34,434)	(26,276)	8,158	23.69%	
P.S. BUDGET ADJUSTMENTS					
3400 Other Funds Ltd	(34,434)	(26,276)	8,158	23.69%	
TOTAL P.S. BUDGET ADJUSTMENTS	(\$34,434)	(\$26,276)	\$8,158	23.69%	

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ackage Comparison Report - Detail 011-13 Biennium perations		Cross Reference Number: 45900-300-00-00 Package: Infrastructure Maintenance & Enhance Pkg Group: POL Pkg Type: POL Pkg Number				
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2		
	Column 1	Column 2				
3400 Other Funds Ltd	591,631	460,612	(131,019)	(22.15%)		
TOTAL PERSONAL SERVICES	\$591,631	\$460,612	(\$131,019)	(22.15%)		
SERVICES & SUPPLIES						
4150 Employee Training						
3400 Other Funds Ltd	3,800	3,800	0	0.00%		
4175 Office Expenses						
3400 Other Funds Ltd	20,000	20,000	0	0.00%		
4250 Data Processing						
3400 Other Funds Ltd	396,000	396,000	0	0.00%		
4315 IT Professional Services						
3400 Other Funds Ltd	231,700	231,700	O.	0.00%		
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	817,500	817,500	0	0.00%		
4450 Fuels and Utilities						
3400 Other Funds Ltd	100,000	100,000	0	0.00%		
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	1,000	3	(1,000)	(100.00%)		
4715 IT Expendable Property						
3400 Other Funds Ltd	344,140	342,140	(2,000)	(0.58%)		
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Package Comparison Report - Detail 2011-13 Biennium Operations	Cross Reference Number: 45900-300-00-00-00 Package: Infrastructure Maintenance & Enhancem Pkg Group: POL Pkg Type: POL Pkg Number:				
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2	
	Column 1	Column 2			
SERVICES & SUPPLIES	_;	•		•	
3400 Other Funds Ltd	1,914,140	1,911,140	(3,000)	(0.16%)	
TOTAL SERVICES & SUPPLIES	\$1,914,140	\$1,911,140	(\$3,000)	(0.16%)	
CAPITAL OUTLAY					
5150 Telecommunications Equipment					
3400 Other Funds Ltd	34,000	34,000	0	0.00%	
5200 Technical Equipment					
3400 Other Funds Ltd	300,000	300,000	0	0.00%	
CAPITAL OUTLAY					
3400 Other Funds Ltd	334,000	334,000	0	0.00%	
TOTAL CAPITAL OUTLAY	\$334,000	\$334,000	\$0	0.00%	
EXPENDITURES					
3400 Other Funds Ltd	2,839,771	2,705,752	(134,019)	(4.72%)	
TOTAL EXPENDITURES	\$2,839,771	\$2,705,752	(\$134,019)	(4.72%)	
ENDING BALANCE					
3400 Other Funds Ltd	-		0	0.00%	
TOTAL ENDING BALANCE	1	7.5	\$0	0.00%	
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	.4	3	(1)	(25.00%)	
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Public Employees Retirement System, Package Comparison Report - Detail 2011-13 Biennium Operations	, Oregon		Cross Reference Nun Package: Infrastructure N	Agency Number: 45900 hber: 45900-300-00-00-00000 faintenance & Enhancemente: POL Pkg Number: 13
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE		-		
8250 Class/Unclass FTE Positions	4 00	3.00	(1.00)	(25.00%)

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Package Comparison Report - Detail 2011-13 Biennium Operations		Pk	Package: Po	ber: 45900-300-00-00-0000 esition Reclass/Realignmer e: POL Pkg Number: 13
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES	· · · · · · · · · · · · · · · · · · ·	•		•
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	176,399	54,684	(121,715)	(69.00%)
AVAILABLE REVENUES				
3400 Other Funds Ltd	176,399	54,684	(121,715)	(69.00%)
TOTAL AVAILABLE REVENUES	\$176,399	\$54,684	(\$121,715)	(69.00%)
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	152,184	46,968	(105,216)	(69.14%)
SALARIES & WAGES				
3400 Other Funds Ltd	152,184	46,968	(105,216)	(69.14%)
TOTAL SALARIES & WAGES	\$152,184	\$46,968	(\$105,216)	(69.14%)
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	21,930	6,769	(15,161)	(69.13%)
3230 Social Security Taxes				
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Package Comparison Report - Detail 2011-13 Biennium Operations		Pk	Package: Po	ber: 45900-300-00-00-00000 sition Reclass/Realignmen e: POL Pkg Number: 13
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3260 Mass Transit Tax				
3400 Other Funds Ltd	913	282	(631)	(69.11%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	34,482	10,644	(23,838)	(69.13%)
TOTAL OTHER PAYROLL EXPENSES	\$34,482	\$10,644	(\$23,838)	(69.13%)
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(10,267)	(2,928)	7,339	71.48%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(10,267)	(2,928)	7,339	71.48%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$10,267)	(\$2,928)	\$7,339	71.48%
PERSONAL SERVICES				
3400 Other Funds Ltd	176,399	54,684	(121,715)	(69.00%)
TOTAL PERSONAL SERVICES	\$176,399	\$54,684	(\$121,715)	(69.00%)
XPENDITURES				
3400 Other Funds Ltd	176,399	54,684	(121,715)	(69.00%)
TOTAL EXPENDITURES	\$176,399	\$54,684	(\$121,715)	(69.00%)
ENDING BALANCE				
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Package Comparison Report - Detail 2011-13 Biennium Operations	Cross Reference Number: 45900-300-00-00- Package: Position Reclass/Realign Pkg Group: POL Pkg Type: POL Pkg Numbe			sition Reclass/Realignmen
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd			0	0.00%
TOTAL ENDING BALANCE	2.00		\$0	0.00%

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2011-13 Biennium Operations	Cross Reference Number: 45900-300-00- Package: Legislative Concept: PERS Housekee Pkg Group: POL Pkg Type: POL Pkg Num			
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES	•			
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	475,600	1	(475,600)	(100 00%)
AVAILABLE REVENUES				
3400 Other Funds Ltd	475,600	-	(475,600)	(100.00%)
TOTAL AVAILABLE REVENUES	\$475,600		(\$475,600)	(100.00%)
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd	475,600		(475,600)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	475,600		(475,600)	(100,00%)
TOTAL SERVICES & SUPPLIES	\$475,600	74	(\$475,600)	(100.00%)
EXPENDITURES				
3400 Other Funds Ltd	475,600	2	(475,600)	(100,00%)
TOTAL EXPENDITURES	\$475,600		(\$475,600)	(100.00%)
ENDING BALANCE				
3400 Other Funds Ltd	÷		0	0,00%
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Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
Column 1	Column 2		
,	(Y-01)	Governor's Rec. Budget (Y-01) Leg. Adopted Budget (Z-01)	Governor's Rec. Budget (Y-01) Leg. Adopted Budget (Z-01) Column 2 Minus Column 1

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Column 2 Minus Column 1	% Change from Column 1 to Column 2
	3
(1)	(100 00%)
(1)	(100.00%)
(\$1)	(100.00%)
(1)	(100.00%)
(1)	(100.00%)
(\$1)	(100.00%)
.(1)	(100,00%)
(\$1)	(100.00%)
0	0,00%
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			nber: 45900-300-00-00-0000 ion Withdrawal Restriction e: POL Pkg Number: 13
Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
Column 1	Column 2		
•		\$0	0.00%
	(Y-01)	Governor's Rec. Budget Leg. Adopted Budget (Y-01) (Z-01)	Governor's Rec. Budget (Y-01) Leg. Adopted Budget (Z-01) Column 2 Minus Column 1 Column 2

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Package Comparison Report - Detail 2011-13 Biennium Operations	Cross Reference Number: 45900-300-00-0 Package: Targeted Statewide Adju Pkg Group: POL Pkg Type: LFO Pkg Num			
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES	•	•		•
TRANSFERS IN				
1010 Transfer in - Intrafund				
3400 Other Funds Ltd	1	(1,398,249)	(1,398,249)	100,00%
AVAILABLE REVENUES				
3400 Other Funds Ltd		(1,398,249)	(1,398,249)	100.00%
TOTAL AVAILABLE REVENUES		(\$1,398,249)	(\$1,398,249)	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4125 Out of State Travel				
3400 Other Funds Ltd		(4,084)	(4,084)	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	(139,020)	(139,020)	100,00%
4175 Office Expenses				
3400 Other Funds Ltd	0.20	(345,600)	(345,600)	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	9	(33,483)	(33,483)	100.00%
4250 Data Processing				
3400 Other Funds Ltd	- 1	(163,784)	(163,784)	100.00%
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Public Employees Retirement System, Oregon

Agency Number: 45900

Package Comparison Report - Detail 2011-13 Biennium

Cross Reference Number: 45900-300-00-00-00000
Package: Targeted Statewide Adjustments

Operations

Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
3400 Other Funds Ltd		(20,500)	(20,500)	100.00%
4300 Professional Services				
3400 Other Funds Ltd	1	(432,436)	(432,436)	100,00%
4315 IT Professional Services				
3400 Other Funds Ltd	- 1	(120,000)	(120,000)	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd		(7,660)	(7,660)	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	- 1	(18,373)	(18,373)	100.00%
4625 Other COP Costs				
3400 Other Funds Ltd	13.0	(4,000)	(4,000)	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd		(5,700)	(5,700)	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	130	(103,609)	(103,609)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	8	(1,398,249)	(1,398,249)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$1,398,249)	(\$1,398,249)	100.00%

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Package Comparison Report - Detail 2011-13 Biennium Operations		Pk	Package: Targe	ber: 45900-300-00-00-00000 eted Statewide Adjustments e: LFO Pkg Number: 80
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1 Column 2			
EXPENDITURES				
3400 Other Funds Ltd		(1,398,249)	(1,398,249)	100.00%
TOTAL EXPENDITURES		(\$1,398,249)	(\$1,398,249)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd			0	0.00%
TOTAL ENDING BALANCE			\$0	0.00%

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Description		Cross Reference Number: 45900-300-00-00-0 Package: Vacant Position Sav Pkg Group: POL Pkg Type: LFO Pkg Number:			
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2	
	Column 1	Column 2			
REVENUE CATEGORIES		*		•	
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	1	(13,352)	(13,352)	100.00%	
AVAILABLE REVENUES					
3400 Other Funds Ltd		(13,352)	(13,352)	100.00%	
TOTAL AVAILABLE REVENUES	£-	(\$13,352)	(\$13,352)	100.00%	
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd		(11,780)	(11,780)	100.00%	
SALARIES & WAGES					
3400 Other Funds Ltd		(11,780)	(11,780)	100.00%	
TOTAL SALARIES & WAGES	*	(\$11,780)	(\$11,780)	100.00%	
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd		(41)	(41)	100.00%	
3220 Public Employees Retire Cont					
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Package Comparison Report - Detail 2011-13 Biennium Operations	Cross Reference Number: 45900-300-00-00000 Package: Vacant Position Saving Pkg Group: POL Pkg Type: LFO Pkg Number: 80			
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd		(1,698)	(1,698)	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd		(901)	(901)	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	100	(59)	(59)	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	- 1	(2,699)	(2,699)	100.00%
TOTAL OTHER PAYROLL EXPENSES	7	(\$2,699)	(\$2,699)	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd		1,127	1,127	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd		1,127	1,127	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS		\$1,127	\$1,127	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	2	(13,352)	(13,352)	100,00%
TOTAL PERSONAL SERVICES		(\$13,352)	(\$13,352)	100.00%
EXPENDITURES				7.7
3400 Other Funds Ltd		(13,352)	(13,352)	100,00%
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Package Comparison Report - Detail 2011-13 Biennium Operations		Pk	Packa	nber: 45900-300-00-00-00000 ge: Vacant Position Saving: e: LFO Pkg Number: 80
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES		(\$13,352)	(\$13,352)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd			Ō	0.00%
TOTAL ENDING BALANCE			\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	8 =	(1)	(1)	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions		(0.17)	(0.17)	100.00%

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Package Comparison Report - Detail 2011-13 Biennium Operations			ckage: Budget Reconcilia	ber: 45900-300-00-00-0000 tion Adjustments (SB 5508 e: LFO Pkg Number: 80
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES	•	,		•
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1	(34,511)	(34,511)	100.00%
AVAILABLE REVENUES		2.0	227	
3400 Other Funds Ltd		(34,511)	(34,511)	100.00%
TOTAL AVAILABLE REVENUES	£-0	(\$34,511)	(\$34,511)	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd		(23,191)	(23,191)	100.00%
4250 Data Processing				
3400 Other Funds Ltd		(2,069)	(2,069)	100.00%
4350 Dispute Resolution Services				
3400 Other Funds Ltd	1.0	(9,251)	(9,251)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	8	(34,511)	(34,511)	100.00%
TOTAL SERVICES & SUPPLIES	\$.	(\$34,511)	(\$34,511)	100.00%
EXPENDITURES				
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Package Comparison Report - Detail 2011-13 Biennium Operations			ckage: Budget Reconcilia	ber: 45900-300-00-00-00000 tion Adjustments (SB 5508 a: LFO Pkg Number: 80
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd		(34,511)	(34,511)	100.00%
TOTAL EXPENDITURES	+<	(\$34,511)	(\$34,511)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	è		\$0	0.00%

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Column 2 Minus Column 1	% Change from Column 1 to Column 2
20.11	
0 475,600	100,00%
475,600	100.00%
9 \$475,600	100.00%
0 475,600	100.00%
475,600	100,00%
\$475,600	100.00%
0 475,600	100,00%
0 \$475,600	100,00%
0	0.00%
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Oregon	Pio	Cross Reference Nun Package: HB	Agency Number: 4590 hber: 45900-300-00-00-0000 2113 - PERS Housekeepin e: LFO Pkg Number: 84
Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
Column 1	Column 2		
•		\$0	0.00%
	(Y-01)	Governor's Rec. Budget Leg. Adopted Budget (Y-01) (Z-01)	Package: HB Pkg Group: POL Pkg Typ Governor's Rec. Budget (Y-01) (Z-01) Column 2 Minus Column 1 Column 1 Column 2

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Package Comparison Report - Detail 2011-13 Biennium Operations			ge: HB 2456 - Prohibit Ta	ber: 45900-300-00-00-0000 x Remedy for Nonresiden e: LFO Pkg Number: 84
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES	•			•
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1	570,412	570,412	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	570,412	570,412	100.00%
OTAL AVAILABLE REVENUES	-	\$570,412	\$570,412	100.00%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	14.0	50,688	50,688	100.00%
3170 Overtime Payments				
3400 Other Funds Ltd	9	23,300	23,300	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	73,988	73,988	100.00%
TOTAL SALARIES & WAGES	-	\$73,988	\$73,988	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
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Public Employees Retirement System, Oregon

Agency Number: 45900

Package Comparison Report - Detail 2011-13 Biennium

Cross Reference Number: 45900-300-00-00-00000
Package: HB 2456 - Prohibit Tax Remedy for Nonresidents

Operations

Pkg Group: POL Pkg Type: LFO Pkg Number: 841

Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd		41	41	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd		10,662	10,662	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	4.0	5,660	5,660	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	100	59	59	100.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	0.20	444	444	100,00%
3270 Flexible Benefits				
3400 Other Funds Ltd	4.	30,096	30,096	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd		46,962	46,962	100,00%
TOTAL OTHER PAYROLL EXPENSES	-	\$46,962	\$46,962	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	8	4,462	4,462	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd		4,462	4,462	100,00%
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Package Comparison Report - Detail 2011-13 Biennium Operations			ige: HB 2456 - Prohibit Ta	nber: 45900-300-00-00-00000 ox Remedy for Nonresidents e: LFO Pkg Number: 84
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL P.S. BUDGET ADJUSTMENTS	- \$4,462		\$4,462	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd		125,412	125,412	100.00%
TOTAL PERSONAL SERVICES		\$125,412	\$125,412	100.00%
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd		445,000	445,000	100,00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd		445,000	445,000	100.00%
TOTAL SERVICES & SUPPLIES	- è	\$445,000	\$445,000	100,00%
EXPENDITURES				
3400 Other Funds Ltd		570,412	570,412	100.00%
TOTAL EXPENDITURES	-	\$570,412	\$570,412	100,00%
ENDING BALANCE				
3400 Other Funds Ltd	7	Ŧ	0	0.00%
TOTAL ENDING BALANCE	**	160	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	1	100,00%
AUTHORIZED FTE				
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ackage Comparison Report - Detail 011-13 Biennium perations			ge: HB 2456 - Prohibit Ta	nber: 45900-300-00-00-0000 xx Remedy for Nonresiden e: LFO Pkg Number: 8-
Description	Governor's Rec. Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions		0.75	0.75	100.00%

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08/12/11 REPORT NO.: PPDPLBUDCL REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF AGENCY:45900 PUB EMPLOYEES RETIREMNT SYSTEM SUMMARY XREF:300-00-00 000 Operations		DEPT	. OF ADMIN.	SVCS. PPDB	PICS SYSTEM		PICS SYST	2011-13 EM: BUDGET PREP	PAGE 1 PROD FILE PARATION
and street about	POS	move	1460	AVERAGE	GF	OF	FF	LF	AF
PKG CLASS COMP DESCRIPTION	CNT	FTE	MOS	RATE	SAL	SAL	BAL	SAL	SAL
000 B Y7500 AE BOARD AND COMMISSION MEMBER		.00	.00	0.00					
000 MEAHZ7014 HA PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,922.00		286,128			286,128
000 MENNZO118 AA EXECUTIVE SUPPORT SPECIALIST 1	T	1.00	34.00	3,672.00		88,128			88,128
000 MESNZ0119 AA EXECUTIVE SUPPORT SPECIALIST 2	i	1.00	24.00	4,039.00		96,936			96,936
000 MESNZ7010 AA PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	8,200.50		787,248			787,248
000 MESNZ7010 IA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,156.00		243,744			243,744
000 MESNZ7012 AA PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,156.00		243,744			243,744
000 MMN X0871 AA OPERATIONS & POLICY ANALYST 2	4	4.00	96.00	5,563.75		534,120			534,120
000 MMN X0872 AA OPERATIONS & POLICY ANALYST 3	3.	3.00	72.00	5,863.66		422,184			422,184
000 MMN X1319 AA HUMAN RESOURCE ASSISTANT	2	2,00	48.00	3,855.00		185,040			185,040
000 MMN X1320 AA HUMAN RESOURCE ANALYST 1	1	1,00	24.00	4,448.00		106,752			106,752
000 MMN X1321 AA HUMAN RESOURCE ANALYST 2	1	1,00	24.00	5,151.00		123,624			123,624
000 MMN X1338 AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	4,906.00		117,744			117,744
000 MMN X5617 AA INTERNAL AUDITOR 2	1	1.00	24.00	6,249.00		149,976			149,976
000 MMN X5618 AA INTERNAL AUDITOR 3	1	1,00	24.00	6,249.00		149,976			149,976
000 MMS X0112 AA SUPPORT SERVICES SUPERVISOR 1	1	1,00	24.00	3,672.00		88,128			88,128
000 MMS X0855 AA PROJECT MANAGER 2	1	1-00	24.00	5,406.00		129,744			129,744
000 MMS X0863 AA PROGRAM ANALYST 4	1	1.00	24-00	5,957.00		142,968			142,968
000 MMS X0872 AA OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,889.00		165,336			165,336
000 MMS X1323 AA HUMAN RESOURCE ANALYST 3	1	1.00	24-00	6,565.00		157,560			157,560
000 MMS X1339 AA TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	5,957.00		142,968			142,968
000 MMS X7002 AA PRINCIPAL EXECUTIVE/MANAGER B	8	8.00	192.00	4,770.87		916,008			916,008
000 MMS X7004 AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,151.00		123,624			123,624
000 MMS X7006 AA PRINCIPAL EXECUTIVE/MANAGER D	10	10.00	240.00	6,217.40		1,492,176			1,492,176
000 MMS X7008 AA PRINCIPAL EXECUTIVE/MANAGER E	3	3,00	72.00	7,969,00		573,768			573,768

08/12/11 REPORT NO.: PPDPLBUDGL REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF AGENCY:45900 PUB EMPLOYEES RETIREMNT SYSTEM SUMMARY XREF:300-00-00 000 Operations		DEPT	. OF ADMIN.	SVCS PPDI	PICS SYSTEM		PICS SYSTEM:	2011-13 BUDGET PREPARA	PAGE 2 PROD FILE ATION
	POS			AVERAGE	GF	OF	FF	LF	AF
PKG CLASS COMP DESCRIPTION	CNT	FTE	MOS	RATE	SAL	SAL	SAL	SAL	SAL
000 MMS X7008 IA PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	9,213.00		442,234			442,224
000 MMS X7010 AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,774.00		210,576			210,576
000 OA C0102 AA OFFICE ASSISTANT 2	12	12.00	288.00	2,111.00		607,968			607,968
000 OA C0103 AA OFFICE SPECIALIST 1	5	5.00	120.00	2,459.00		295,080			295,080
000 OA C0104 AA OFFICE SPECIALIST 2	12	12.00	288.00	2,633.83		758,544			758,544
000 OA C0107 AA ADMINISTRATIVE SPECIALIST 1	5	5.00	120.00	2,931.40		351,768			351,768
000 OA C0108 AA ADMINISTRATIVE SPECIALIST 2	5	5.00	120.00	3,295.40		395,448			395,448
000 OA C0118 AA EXECUTIVE SUPPORT SPECIALIST 1	2	2.00	48.00	3,090.00		148,320			148,320
000 OA C0211 AA ACCOUNTING TECHNICIAN 2	1	1.00	24.00	3,383.00		81,192			81,192
000 OA C0212 AA ACCOUNTING TECHNICIAN 3	3	3.00	72.00	2,992.00		215,424			215,424
000 OA C0323 AA PUBLIC SERVICE REP 3	4	4.00	96.00	2,932.75		281,544			281,544
000 OA C0405 AA MAIL SERVICES ASSISTANT	1	1.00	24.00	2,473.00		59,352			59,352
000 OA C0435 AA PROCUREMENT AND CONTRACT ASST	i	1.00	24.00	3,727.00		89,448			89,448
000 OA C0436 AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	3,727.00		89,448			89,448
000 OA C0438 AA PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	4,951.00		118,824			118,824
000 OA C0501 AA DATA ENTRY OPERATOR	2	2.00	48.00	2,300.50		110,424			110,424
000 OA C0841 AA RETIREMENT COUNSELOR 1	58	58.00	1392.00	3,313.67		4,612,632			4,612,632
000 OA C0842 AA RETIREMENT COUNSELOR 2	30	30.00	720.00	3,834.30		2,760,696			2,760,696
000 OA C0854 AA PROJECT MANAGER I	2	2.00	48.00	4,638.00		222,624			222,624
000 OA C0855 AA PROJECT MANAGER 2	5	5.00	130.00	5,778.20		693,384			693,384
000 OA C0860 AA PROGRAM ANALYST 1	Ī	1.00	24,00	4,495.00		107,880			107,880
000 OA C0861 AA PROGRAM ANALYST 2	2	2.00	48.00	5,314.50		255,096			255,096
000 OA C0870 AA OPERATIONS & POLICY ANALYST 1	18	18.00	432.00	3,882.00		1,677,024			1,677,024
000 OA C0871 AA OPERATIONS & POLICY ANALYST 2	25	25.00	600.00	4/643.36		2,786,016			2,786,016
000 OA C1117 AA RESEARCH ANALYST 3	1	1.00	24.00	5,187.00		124,488			124,488

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08/12/11 REPORT NO.: PPDPLBUDG	L	DEPT	r. OF ADMIN.	SVCS. PI	DB PICS SYSTEM					PAGE	3
REPORT: SUMMARY LIST BY PKG BY AGENCY: 45900 PUB EMPLOYEES RET	IREMNT SYSTEM						PICS SYSTEM:	2011-13 BUDGET PRE	PARATION	PROD	FILE
SUMMARY XREF: 300-00-00 000 Ope	rations										
	POS			AVERAGE	GF	OF	FF	LF	AF		
PKG CLASS COMP DESC	RIPTION CNT	FTE	MOS	RATE	SAL	SAL	SAL	SAL	SAL		
000 OA C1215 AA ACCOUNTANT 1	3	3.00	72.00	3,673.00	P	264,456			264	456	
000 OA C1216 AA ACCOUNTANT 2	.4	4.00	96.00	4,066.00	i	390,336			390,	336	
000 OA C1217 AA ACCOUNTANT 3	5	5.00	1.30.00	5,210.80	1	625,296			625	296	
000 OA C1218 AA ACCOUNTANT 4	1	1.00	24.00	6,277.00	1	150,648			150,	648	
000 OA C1244 AA FISCAL ANALYS	T 2	1.00	24.00	5,442.00	P	130,608			130	608	
000 OA C1245 AA FISCAL ANALYS	T 3 1	1.00	24.00	6,277.00	1	150,648			150	648	
000 OA C1338 AA TRAINING & DE	VELOPMENT SPEC 1 3	3.00	72.00	4,109,33		295,872			295	872	
000 OA C1482 IA INFO SYSTEMS	SPECIALIST 2 4	4.00	96.00	3,800.75	i e	364,872			364	872	
000 OA C1484 IA INFO SYSTEMS	SPECIALIST 4 16	16.00	384.00	4,583.50	1	1,760,064			1,760	064	
000 OA C1485 IA INFO SYSTEMS	SPECIALIST 5 &	8.00	192.00	5,087.25	5-	976,752			976	752	
000 OA C1486 IA INFO SYSTEMS	SPECIALIST 6 6	6.00	144-00	5,391.66		776,400			776,	400	
000 OA C1487 IA INFO SYSTEMS	SPECIALIST 7 8	8.00	192.00	6,430.87		1,234,728			1,234	728	
000 OA C1488 IA INFO SYSTEMS	SPECIALIST 8 7	7.00	168.00	7,180.42	E	1,206,312			1,206,	312	
000 OA C2510 AA ELECTRONIC PU	B DESIGN SPEC 1 3	3.00	72.00	3,237.00	1	233,064			233	064	
000 OA C2511 AA ELECTRONIC PU	B DESIGN SPEC 2 1	.17	4.00	2,945.00		11,780			11.	780	
000 OA C5246 AA COMPLIANCE SP	ECIALIST 1 1	1,00	24.00	4,089,00		98,136			98	136	
000 OA C5247 AA COMPLIANCE SP	ECIALIST 2 2	3+00	48.00	4,723.00	i i	226,704			226	704	
000	325	324.17	7780_00	4,282.65		33,859,724			33,859,	724	

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/12/11 REPORT NO.: PPDPLBUDCL		DEPT	. OF ADMIN.	SVCS. PPDB	PICS SYSTEM				PAGE
PORT: SUMMARY LIST BY PKG BY SUM ENCY: 45900 PUB EMPLOYEES RETIREM	NT SYSTEM						PICS SYST	2011-13 EM: BUDGET PRES	PROD FILE PARATION
MMARY XREF: 300-00-00 081 Operation	ons								
	PÓS	mateur	ALC: U	AVERAGE	GF	OF	FF	LF	AF
G CLASS COMP DESCRIPT	ION CNT	FTE	MOS	RATE	SAL	SAL	BAL	SAL	SAL
1 MMS X7002 AA FRINCIPAL EXECUTI	VE/MANAGER B 1	1.00	24.00	3,855.00		92,530			92,520
1 OA CO841 AA RETIREMENT COUNSE	LOR 1 2	3.00	48.00	2,816.00		135,168			135,168
1 OA C0842 AA RETIREMENT COUNSE	DOR 3	3.00	48.00	3,086.00		148,128			148,128
1 OA C0871 AA OPERATIONS & POLI	CY ANALYST 2 1	1.00	24.00	3,903.00		93,672			93,672
i .	6	€.00	144.00	3,260.33		469,488			469,488

_Agency Request

_Governor's Balanced Budget

X Legislatively Adopted

08/12/11 REPORT NO.: PPDPLBUDGL REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF AGENCY:45900 PUB EMPLOYEES RETIREMNT SYSTEM SUMMARY XREF:300-00-00 131 Operations		DEPT	. OF ADMIN.	SVCS. PPDB	PICS SYSTEM		PICS SYSTEM:	2011-13 BUDGET PREPARAT	PAGE: 5 PROD FILE TON
PKG CLASS COMP DESCRIPTION	POS	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF	AF SAL
131 MMN X0872 AA OPERATIONS & POLICY ANALYST 3	5	5.00	120.00	5,469.20	0.00	656,304	.54%		656,304
131 PMW AVOYS AN OFBRAITONS & FOUTCE ANADIST 5	-	2.00	120.00	2,403.20		600,304			656,504
131 MMS X7002 AA PRINCIPAL EXECUTIVE/MANAGER B	5	2.00	48.00	4,243.50		203,688			203,688
131 OA CO103 AA OFFICE SPECIALIST 1		.00	.00	2,052.00					
131 OA C0104 AA OFFICE SPECIALIST 2	7	7.00	168.00	2,395.14		402,384			402,384
131 OA C0841 AA RETIREMENT COUNSELOR 1	4	4.00	96.00	3,097.60		304,128			304,128
131 OA C0842 AA RETIREMENT COUNSELOR 2	8	8.00	192.00	3,420.33		664,728			664,728
131 OA C0870 AA OPERATIONS & POLICY ANALYST 1	2	2.00	48.00	3,555.00		170,640			170,640
131 OA C0871 AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,089.00		98,136			98,136
131 OA C5247 ÄÄ COMPLIANCE SPECIALIST Z	1	1.00	24.00	3,547.00		85,128			85,128
131	30	30.00	720.00	3,505.09		2,585,136		2	,585,136

_Agency Request

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/13/11 REPORT NO.: PPDPLBUDGL PORT: SUMMARY LIST BY PKG BY SUMMARY XREF		DEPT	. OF ADMIN.	avus. Frus	PICS SYSTEM			2011-13	PAG
MMARY XREF: 300-00-00 132 Operations							PICS SYSTEM:		
	POS			AVERAGE	GF	OF	FF	LF	AF
G CLASS COMP DESCRIPTION	CNT	FTE	MOS	RATE	SAL	SAL	SAL	SAL	SAL
2 OA C0405 AA MAIL SERVICES ASSISTANT	1	1.00	34.00	2,214.00		53,136			53.136
2 OA C1484 IA INFO SYSTEMS SPECIALIST 4		.00	.00	3,702.00					
2 OA C1487 IA INFO SYSTEMS SPECIALIST 7	2	2,00	48.00	5,624.00		369,952			269,952
2	3	3.00	72.00	4,291.00		323,088			323,088

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/12/11 REPORT NO.: P PORT: SUMMARY LIST B	Y PKG BY SUMMARY XREF		DEPT	. OF ADMIN.	SVCS. PPDB	PICS SYSTEM			2011-13	PAGE PROD FI
ENCY:45900 PUB EMPLO MMARY XREF:300-00-00	YEES RETIREMNT SYSTEM 133 Operations							PICS SYS	TEM: BUDGET PRE	PARATION
G CLASS COMP	DESCRIPTION	POS	FTE	Mos	AVERAGE RATE	GF SAL	OF SAL	FF	LF SAL	AF SAL
G CLASS COMP	DESCRIPTION	CMI	FIE	MOS	RAIL	DAL	SAL	DALL	оли	
3 OA CO102 AA OFFIC	E ASSISTANT 2	12-	12.00-	388.00-	2,111.00		607,968-			607,968-
3 OA CO103 AA OFFIC	E SPECIALIST 1	12	13.00	288.00	2,274.08		654,936			654,936
3			.00	.00	2,192,54		46,968			46,968

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	BY PKG BY SUMMARY XREF		DEPT	. OF ADMIN.	SVCS. PPDE	PICS SYSTE	M.		2011-13		PAGE PROD F
ENCY:45900 PUB EMPLO MMARY XREF:300-00-0	OYEES RETIREMNT SYSTEM 0 802 Operations							PICS SYSTEM:	BUDGET PRE	EPARATION	
G CLASS COMP	DESCRIPTION	POS	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF	AF	
						SAU		SHL	DAM		
2 OA C25II AA ELEC	TRONIC PUB DESIGN SPEC 2	1-	-17-	4.00-	2,945.00		11,780-			11	,780-
2		1:	-17-	4.00-	2,945.00		11,780-			1,1	,780-

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	PDPLBUDGL PKG BY SUMMARY XREF		DEPT	. OF ADMIN.	SVCS. PPDB	PICE SYSTE	M		2011-13	PAGE
GENCY: 45900 PUB EMPLOY	WEES RETIREMNT SYSTEM							PICS SYSTEM:		
UMMARY XREF:300-00-00	841 Operations									
	was a commercial	POS		0.775	AVERAGE	GF	OF	FF	LF	AF
KG CLASS COMP	DESCRIPTION	CNT	FTE	MOS	RATE	SAL	SAL	SAL	SAL	SAL
41 OA CO841 AA RETIRE	EMENT COUNSELOR 1	1	.75	18.00	2,816.00		50,688			50,688
41		1	.75	18.00	2,816.00		50,688			50,688
		364	363.75	8730.00	4,070.30		37,323,312			37,323,312
		364	363.75	8730,00	4,070.30		37,323,312			37,323,312

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8/12/11 REPORT NO.:	PPDPLBUDCL BY PKG BY SUMMARY XREF		DEPT	r. OF ADMIN.	. SVCS. PPDI	PICS SYSTEM			2011-13	PAGE PROD FI
	OYEES RETIREMNT SYSTEM							PICS SYST	TEM: BUDGET PR	
UMMARY XREF: 300-00-0	0 841 Operations									
		POS			AVERAGE	GF	OF	FF	LF	AF
KG CLASS COMP	DESCRIPTION	CNT	FTE	MOS	RATE	SAL	SAL	BAL	SAL	SAL
		364	361.75	8730.00	4,070.30		37,323.312			37,323,312
										200-200-200

_Agency Request

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X Legislatively Adopted

08/12/11 REPORT NO.: PPDPLAGYCL		DEPT	. OF ADMIN.	SVCS. PPDB	PICS SYSTEM			2011-13	PAGE 1
REPORT: SUMMARY LIST BY PKG BY AGENCY AGENCY:45900 PUB EMPLOYEES RETIREMNT SYSTEM							PICS SYST	EM: BUDGET PREI	PROD FILE PARATION
	POS	FTE	MOS	AVERAGE RATE	GF SAL	SAL	FF SAL	LF SAL	AF SAL
000 B Y7500 AE BOARD AND COMMISSION MEMBER		00	-00	0.00					
000 MEAHZ7014 HA PRINCIPAL EXECUTIVE/MANAGER H	-1	1.00	24.00	11,922.00		286,128			286,128
000 MENNZ0118 AA EXECUTIVE SUPPORT SPECIALIST \pm	1	1.00	24.00	3,672.00		88,128			88,128
000 MESNZ0119 AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,039.00		96,936			96,936
000 MESNZ7010 AA PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	8,200.50		787,248			787,248
000 MESNZ7010 IA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,156.00		243,744			243,744
000 MESNZ7012 AA PRINCIPAL EXECUTIVE/MANAGER G	1	1,00	24.00	10,156.00		243,744			243,744
000 MMN X0871 AA OPERATIONS & POLICY ANALYST 2	4	4,00	96.00	5,563.75		534,120			534,120
131 MMN X0872 AA OPERATIONS & POLICY ANALYST 3	8	8.00	192.00	5,617.12		1,078,488			1,078,488
000 MMN X1319 AA HUMAN RESOURCE ASSISTANT	2	2.00	48.00	3,855.00		185,040			185,040
000 MMN X1320 AA HUMAN RESOURCE ANALYST 1	1	1.00	24.00	4,448.00		106,752			106,752
000 MMN X1321 AA HUMAN RESOURCE ANALYST 2	1	1.00	24.00	5,151,00		123,624			123,624
000 MMN X1338 AA TRAINING & DEVELOPMENT SPEC 1	1	1,00	24.00	4,906:00		117,744			117,744
000 MMN X5617 AA INTERNAL AUDITOR 2	1	1.00	24.00	6,249.00		149,976			149,976
000 MMN X5618 AA INTERNAL AUDITOR 3	-1	1,00	24,00	6,249.00		149,976			149,976
000 MMS X0112 AA SUPPORT SERVICES SUPERVISOR 1	1	1,00	24.00	3,672.00		88,128			88,128
000 MMS X0855 AA FROJECT MANAGER 2	1	1.00	24.00	5,406.00		129,744			129,744
000 MMS X0863 AA PROGRAM ANALYST 4	1	1.00	24.00	5,957.00		142,968			142,968
000 MMS X0872 AA OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	6,889.00		165,336			165,336
000 MMS X1322 AA HUMAN RESOURCE ANALYST J	1	1,00	24.00	6,565.00		157,560			157,560
000 MMS X1339 AA TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	5,957.00		142,968			142,968
081 MMS X7002 AA PRINCIPAL EXECUTIVE/MANAGER B	11	11.00	364.00	4,591.73		1,212,216			1,212,216
000 MMS X7004 AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,151.00		123,624			123,624
000 MMs X7006 AA PRINCIPAL EXECUTIVE/MANAGER D	10	10.00	240.00	6,217.40		1,492,176			1,492,176
000 MMS X7008 AA PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	7,969.00		573,768			573,768

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08/12/11 REPORT NO.: PPDPLAGYCL REPORT: SUMMARY LIST BY PKG BY AGENCY AGENCY:45900 PUB EMPLOYEES RETIREMNT SYSTEM		DEPT	. OF ADMIN.	SVCS. PPDB	PICS SYSTEM		PICS SYSTI	2011-13 EM: BUDGET PRE	PAGE 2 PROD FILE PARATION
PKG CLASS COMP DESCRIPTION	POS	FTE	MOS	AVERAGE RATE	GF SAL	OF	FF SAL	LF SAL	AF SAL
000 MMS X7008 IA PRINCIPAL EXECUTIVE/MANAGER E	2	2,00	48.00	9,213.00		442,224			442,224
000 MMS X7010 AA PRINCIPAL EXECUTIVE/MANAGER F	-1	1.00	24.00	8,774.00		210,576			210,576
133 OA C0102 AA OFFICE ASSISTANT 2		.00	.00	2,111.00					
131 OA C0103 AA OFFICE SPECIALIST 1	17	17.00	408.00	2,313.11		950,016			950,016
131 OA C0104 AA OFFICE SPECIALIST 2	19	19.00	456,00	2,545.89		1,160,928			1,160,928
000 OA C0107 AA ADMINISTRATIVE SPECIALIST 1	5	5.00	120.00	2,931,40		351,768			351,768
000 OA C0108 AA ADMINISTRATIVE SPECIALIST 2	5	5.00	120-00	3,295.40		395,448			395,448
000 OA C0118 AA EXECUTIVE SUPPORT SPECIALIST 1	2	2,00	48.00	3,090.00		148,320			148,320
000 OA CD211 AA ACCOUNTING TECHNICIAN 2	i	1.00	24.00	3,383.00		81,192			81,192
000 OA C0212 AA ACCOUNTING TECHNICIAN 3	3	3.00	72.00	2,992.00		215,424			215,424
000 OA C0323 AA PUBLIC SERVICE REP 3	4	4.00	96.00	2,932,75		281,544			281,544
132 OA C0405 AA MAIL SERVICES ASSISTANT	2	2.00	48.00	2,343,50		112,488			112,488
000 OA C0435 AA PROCUREMENT AND CONTRACT ASST	1	1,00	24.00	3,727.00		89,448			89,448
000 OA C0436 AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	3,727.00		89,448			89,448
000 OA C0438 AA PROCUREMENT & CONTRACT SPEC 3	-1	1.00	24.00	4,951.00		118,824			118,824
000 OA C0501 AA DATA ENTRY OPERATOR	2	2.00	48.00	2,300.50		110,424			110,424
841 OA C0841 AA RETIREMENT COUNSELOR 1	65	64.75	1554.00	3,274.68		5,102,616			5,102,616
131 OA C0842 AA RETIREMENT COUNSELOR 2	40	40.00	960.00	3,706.92		3,573,552			3,573,552
000 OA C0854 AA PROJECT MANAGER 1	2	2.00	48.00	4,638.00		222,624			222,624
000 OA C0855 AA PROJECT MANAGER 2	5	5.00	120.00	5,778.20		693,384			693,384
000 OA C0860 AA PROGRAM ANALYST 1	1	1,00	24.00	4,495.00		107,880			107,880
000 OA C0861 AA PROGRAM ANALYST 2	2	2.00	48.00	5,314.50		255,096			255,096
131 OA C0870 AA OPERATIONS & POLICY ANALYST 1	20	20.00	480.00	3,849.30		1,847,664			1,847,664
081 OA C0871 AA OPERATIONS & POLICY ANALYST Z	27	27.00	648.00	4,595.40		2,977,824			2,977,824
000 OA C1117 AA RESEARCH ANALYST 3	1	1.00	24.00	5,187.00		124,488			124,488

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08/12/11 REPORT NO.: REPORT: SUMMARY LIST AGENCY:45900 PUB EMPL			DEPT	. OF ADMIN.	SVCS. PPDE	PICS SYSTEM		PICS SYS	2011-13 TEM: BUDGET PREPARATI	PAGE PROD FILE ON
PKG CLASS COMP	DESCRIPTION	POS	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL		AF AL
000 OA C1215 AA ACCO	UNTANT 1	3	3.00	72.00	3,673.00		264,456			264,456
000 OA C1216 AA ACCO	UNTANT 2	4	4.00	96.00	4,066.00		390,336			390,336
000 OA C1217 AA ACCO	UNTANT 3	5	5.00	120.00	5,210.80		625,296			625,296
000 OA C1218 AA ACCO	UNTANT 4	1	1.00	24.00	€,277.00		150,648			150,648
000 OA C1244 AA FISC	AL ANALYST 2	1	1,00	24.00	5,442,00		130,608			130,608
000 OA C1245 AA FISC	AL ANALYST 3	1	1,00	24.00	6,277.00		150,648			150,648
000 OA C1338 AA TRAI	NING & DEVELOPMENT SPEC 1	3	3,00	72.00	4,109.33		295,872			295,872
000 OA C1482 IA INFO	SYSTEMS SPECIALIST 2	4	4.00	96.00	3,800.75		364,872			364,872
132 OA C1484 IA INFO	SYSTEMS SPECIALIST 4	16	16.00	384.00	4,531.64		1,760,064		1,	760,064
000 OA C1485 IA INFO	SYSTEMS SPECIALIST 5	8	8.00	192.00	5,087.25		976,752			976,752
000 OA C1486 IA INFO	SYSTEMS SPECIALIST 6	6	6.00	144.00	5,391.66		776,400			776,400
132 OA C1487 IA INFO	SYSTEMS SPECIALIST 7	10	10.00	240.00	6,269.50		1,504,680		1,	504,680
000 OA C1488 IA INFO	SYSTEMS SPECIALIST 8	7	7.00	168.00	7,180:42		1,206,312		1,	206,312
000 OA C2510 AA ELEC	TRONIC PUB DESIGN SPEC 1	3	3.00	72.00	3,237.00		233,064			233,064
802 OA C2511 AA ELEC	TRONIC PUB DESIGN SPEC 2		00	.00	2,945.00					
000 OA C5246 AA COMP	LIANCE SPECIALIST 1	1	1,00	24.00	4,089.00		98,136			98,136
131 OA C5247 AA COMP	LIANCE SPECIALIST 2	3	3.00	72.00	4,331.00		311,832			311,832
		364	363.75	8730.00	4,070.30		37,323,312		37,	323,312

_Agency Request

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	PPDPLAGYCL BY PKG BY AGENCY PLOYEES RETIREMNT SYSTEM		DEPT	. OF ADMIN	SVCS. PPDB	AICD STRIES	N.	PICS SYSTEM:	2011-13 BUDGET PRE	PARATION	PAGE PROD FI
CLASS COMP	DESCRIPTION	POS	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL	
		364	363,75	8730.00	4,070.30		37,323,312			37,323	,312

_Agency Request

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B/12/11 REPORT NO.: EPORT: DETAIL LISTI GENCY: 45900 PUB EN JMMARY XREF: 300-00	NG BY SUMMARY	MNT SYSTEM			DEP	т. с	OF ADMI	IN. SVCS.	PPDB PIO	CS SYSTEM		PICS SYSTEM:	2011-13 BUDGET PRI		FILE
OSITION NUMBER AUTH NO	ORG STRUC	F POS PKG Y TYP		SS COMP	RNG	T P	POS	FTE	BUDGET	Mos	GF SAL	OF SAL	FF SAL	LF SAL	T R K
189701 001132810 3 EST DATE: 2011/07/	00-05-01-00000 01 EXP DATE:		MMS 3	7002 AA	26X	02	1	1.00	3,855.00	24.00		92,520			
189702 001132830 3 EST DATE: 2011/07/			OA C	0871 AA	27	02	1	1.00	3,903.00	24.00		93,672			
313120 001131930 3 EST DATE: 2011/07/	00-05-01-00000 01 EXP DATE:			20841 AA	20	02	1	1,00	2,816.00	24.00		67,584			
313121 001131940 3 EST DATE: 2011/07/	00-05-01-00000 01 EXP DATE:			C0841 AA	20	02	1	1.00	2,816.00	24.00		67,584			
313123 001131960 3 SST DATE: 2011/07/	00-05-01-00000 01 EXP DATE:			C0842 AA	22	02	1	1,00	3,086.00	24.00		74,064			
313124 001131980 3 SST DATE: 2011/07/	00-05-01-00000 01 EXP DATE:			C0842 ÅA	22	02	1	1.00	3,086.00	24.00		74,064			
		081					6	6.00		144.00		469,488			

_Agency Request

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X Legislatively Adopted

08/12/11 REPORT NO.: PPDPLWSBUD REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY AGENCY: 45900 PUB EMPLOYEES RETIREMNT SYSTEM SUMMARY XREF: 300-00-00 131 Operations	DEPT.	OF ADMI	N. SVCS.	PPDB PIC	S SYSTEM		PICS SYSTEM:	2011-13 BUDGET		PAGE 2 PROD FILE
POSITION F POS NUMBER AUTH NO ORG STRUC PKG Y TYP CLASS COMP	T RNG P	POS	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF	T R K
1313101 001130180 300-02-09-00000 131 0 LF MMN X0872 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	30 04	1	1.00	5,406.00	24.00		129,744			
1313102 001130190 300-05-09-00000 131 0 LF MMN X0872 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	30 04	1	1.00	5,406.00	24:00		129,744			
1313103 001130200 300-03-09-00000 131 0 LF MMN X0872 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	30 05	1	1.00	5,671,00	24.00		136,104			
1313104 001130210 300-04-09-00000 131 0 LF MMN X0872 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	30 02	1	1.00	4,906.00	24.00		117,744			
1313105 001130220 300-06-00-00000 131 0 LF MMN X0872 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	30 06	1	1.00	5,957.00	24.00		142,968			
1313106 001131760 300-05-02-00000 131 0 LF OA C0842 ÅA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	22 02	1	1.00	3,086.00	24.00		74,064			
1313107 001131780 300-05-02-00000 131 0 LF OA C0871 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	27 03		1.00	4,089.00	24.00		98,136			
1313108 001131790 300-05-01-00000 131 0 LF MMS X7002 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	26X 03	1	1,00	4,039.00	24.00		96,936			
1313109 001131800 300-05-01-00000 131 0 LF OA C0841 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	20 03	1	1.00	2,945.00	24.00		70,680			
1313110 001131810 300-05-01-00000 131 0 LF OA C0841 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	20 01	1	1.00	2,945.00	24.00		70,680			
1313111 001131820 300-05-01-00000 131 0 bF OA C0841 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	20 07	1	1.00	3,547,00	24.00		85,128			
1313112 001131830 300-05-01-00000 131 0 LF DA C0842 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	22 07	i	1.00	3,903.00	24_00		93,672			
1313113 001131850 300-05-01-00000 131 0 LF OA C0842 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	22 08	1	1.00	4,089.00	24.00		98,136			
1313114 001131860 300-05-01-00000 131 0 LF OA C0842 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	22 01	1	1,00	3,235.00	24.00		77,640			
1313115 001131870 300-05-01-00000 131 0 LF OA C0842 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	22 04	1	1.00	3,383.00	24.00		81,192			
1313116 001131880 300-05-01-00000 131 0 LF OA C0842 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	22 03	1	1.00	3,235.00	24.00		77,640			

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08/12/11 REPORT NO.: PPDPLWSBUD REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY AGENCY: 45900 PUB EMPLOYEES RETIREMNT SYSTEM	DEPT.	OF ADMIN	. svcs.	PPDB PIC	S SYSTEM		PICS SYSTEM:	2011-13 BUDGET PREI	PAGE 3 PROD FILE PARATION
SUMMARY XREF: 300-00-00 131 Operations									
POSITION F POS	S	POS		BUDGET		GF	OF	FF	LF R
NUMBER AUTH NO ORG STRUC PKG Y TYP CLASS COMP	RNG P	CNT	FTE	RATE	Mos	SAL	SAL	SAL	SAL K
1313117 001131900 300-05-01-00000 131 0 LF OA C0104 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	15 03	1	1.00	2,380.00	24.00		57,120		
1313118 001131910 300-05-01-00000 131 0 LF OA C0841 AA EST DATE: 2011/07/01 EXF DATE: 2013/06/30	20 05	1	1.00	3,235,00	24.00		77,640		
1313119 001131920 300-05-01-00000 131 0 LF OA C0842 AA EST DATE; 2011/07/01 EXP DATE; 2013/06/30	22 04	1	1.00	3,383,00	24.00		81,192		
1313122 001131950 300-05-01-00000 131 0 PF OA C0841 AA BST DATE: 2011/07/01 EXP DATE: 9999/01/01	20 02		00	2,816.00	.00				
1313125 001131990 300-05-01-00000 131 0 PF OA C0842 AA EST DATE: 2011/07/01 EXP DATE: 9999/01/01	22 02		., 00	3,086,00	,00				
1313126 001132000 300-04-02-00000 131 0 PF OA C0103 AA EST DATE: 2011/07/01 EXP DATE: 9999/01/01	12 02		.00	2,052.00	÷ 0 0				
1313127 001132010 300-02-04-00000 131 0 PF MMS X7002 AA BST DATE: 2011/07/01 EXP DATE: 9999/01/01	26X 05	1	1.00	4,448.00	24.00		106,752		
1313128 001132020 300-02-04-00000 131 0 PF OA C0104 AA EST DATE: 2011/07/01 EXP DATE: 9999/01/01	15. 05	1	1,00	2,585.00	24.00		62,040		
1313129 001132030 300-02-04-00000 131 0 PF OA C0104 AA EST DATE: 2011/07/01 EXP DATE: 9999/01/01	15 02	1	1.00	2,284.00	24.00		54,816		
1313130 001132040 300-02-04-00000 131 0 PF OA C0104 AA EST DATE: 2011/07/01 EXP DATE: 9999/01/01	15 02	1	1,00	2,284.00	24.00		54,816		
1313131 001132050 300-02-04-00000 131 0 PF OA C0104 AA EST DATE: 2011/07/01 EXP DATE: 9999/01/01	15 03	1	1.00	2,380.00	24.00		57,120		
1313132 001132060 300-02-04-00000 131 0 PF OA C0104 AA EST DATE: 2011/07/01 EXP DATE: 9999/01/01	15 03	1	1.00	2,380.00	24.00		57,120		
1313133 001132070 300-02-04-00000 131 0 PF OA C0104 AA EST DATE: 2011/07/01 EXP DATE: 9999/01/01	15 04	1	1.00	2,473.00	24.00		59,352		
1313134 001132080 300-02-04-00000 131 0 PF OA C0842 AA EST DATE: 2011/07/01 EXP DATE: 9999/01/01	22 04	1	1,00	3,383.00	24.00		81,192		
1313135 001132090 300-06-00-00000 131 0 LF OA C0870 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	23 05	í	1.00	3,727.00	24.00		89,448		
1313136 001132100 300-06-00-00000 131 0 LF OA C0870 AA EST DATE: 2011/07/01 EXP DATE: 2013/06/30	23 03	1	1,00	3,383.00	24.00		81,192		

_Agency Request

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08/12/11 REPORT NO REPORT: DETAIL LIS AGENCY: 45900 PUB SUMMARY XREF: 300-	TING BY SUMMARY EMPLOYEES RETIR	EMNT SYSTEM		DEPT.	OF ADMI	N. SVCS.	PPDB PIC	S SYSTEM		PICS SYSTEM:			PAGE PROD FI	LE
POSITION NUMBER AUTH NO	ORG STRUC	F POS	CLASS COMP		POS	FTE	BUDGET RATE	Mos	GF SAL	OF SAL	FF	LF SAI	3	
1313137 001132110 EST DATE: 2011/0	300-06-00-0000	00 131 0 LF	OA C5247 AA				3,547.00	24.00		85,128				
		131			3.0	30.00		720.00		2,585,136				

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08/12/11 REPORT NO.: PPDPLWSBUD REPORT: DETAIL LISTING BY SUMMARY AGENCY: 45900 PUB EMPLOYEES RETIRE SUMMARY XREF: 300-00-00 132 Operat	MNT SYSTEM		DEPT. (OF ADMI	N. SVCS.	PPDB PIC	S SYSTEM		PICS SYSTEM:	2011-13 BUDGET PREPAR		E D FILE
POSITION	F POS		S	POS		BUDGET		GF	OF	FF	LF	T R
NUMBER AUTH NO ORG STRUC	PKG Y TYP	CLASS COMP	RNG P	CNT	FTE	RATE	MOS	SAL	SAL	SAL	SAL	K
1313201 001130320 300-03-04-00000 EST DATE: 2011/07/01 EXP DATE:		OA CO405 AA	10 05	1	1.00	2,214.00	24.00		53,136			
313202 001130330 300-04-02-00000 EST DATE: 2011/07/01 EXP DATE:		OA C1484 IA	25 02		.00	3,702.00	.00					
313203 001130340 300-04-07-00000 EST DATE: 2011/07/01 EXP DATE:		OA C1487 IA	31 06	1	1.00	5,883.00	24.00		141,192			
J13204 001130350 300-04-07-00000 EST DATE: 2011/07/01 EXP DATE:		OA C1487 IA	31 04	1	1.00	5,365.00	24.00		128,760			
	132			3	3.00		72.00		323,088			

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08/12/11 REPORT NO.: PPDPLWSBUD REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY AGENCY: 45900 PUB EMPLOYEES RETIRENNT SYSTEM		DEPT.	OF ADMI	N. SVCS.	PPDB PI	CS SYSTEM		PICS SYSTEM:	2011-13 BUDGET	P	AGE 6 ROD FILE
SUMMARY XREF: 300-00-00 133 Operations											
POSITION F POS NUMBER AUTH NO ORG STRUC PKG Y TYP	CLASS COMP	T RNG P	POS	FTE	BUDGET RATE	Mos	GF SAL	OF SAL	FF SAL	LF SAL	R R
0136950 000231590 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0102 AA	09 04	1:	-00.r	2,128.00	24.00-		51,072-			
0136950 000231590 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0103 AA	12 05	1	1.00	2,284.00	24.00		54,816			
0136990 000231630 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0102 AA	09 04	1-	1,00-	2,128.00	24.00=		51,072-			
0136990 000231630 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0103 AA	12 05	1	1.00	2,284.00	24.00		54,816			
0137040 000231680 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0102 AA	09 07	1-	1,00-	2,380.00	24.00-		57,120-			
0137040 000231680 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0103 ÅA	12 08	í	1,00	2,585.00	24.00		62,040			
0137470 000232110 300-04-02-00000 133 0 PF BST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0102 AA	09 04	1-	1.00-	2,128.00	24.00-		51,072-			
0137470 000232110 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0103 AA	12 05	1	1.00	2,284.00	24.00		54,816			
0300051 000232220 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0102 AA	09 04	1-	1.00-	2,128.00	24.00		51,072-			
0300051 000232220 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0103 AA	12 05	1	1.00	2,284.00	24.00		54,816			
0911417 000984470 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXF DATE: 9999/01/01	OA C0102 AA	09 03	1-	1.00-	2,052.00	24.00-		49,248-			
0911417 000984470 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0103 AA	12 04	1	1.00	2,214.00	24.00		53,136			
0911418 000984480 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0102 AA	09 03	1-	1.00-	2,052.00	24.00-		49,248-			
0911418 000984480 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0103 AA	12 04	1	1,00	2,214.00	24.00		53,136			
0911419 000984490 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0102 AA	09 03	1-	1.00-	2,052.00	24.00		49,248-			
0911419 000984490 300-04-02-00000 133 0 PF EST DATE: 2011/07/01 EXP DATE: 9999/01/01	OA C0103 AA	12 04	1	1,00	2,214.00	24.00		53,136			

_Agency Request

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8/12/11 REPORT NO.: PPDPLWSBUD EPORT: DETAIL LISTING BY SUMMARY	XREF AGENC	Y		DEP	T. 0	F ADMIN	v. svcs.	PPDB PI	CS SYSTEM			2011-13	PAC	SE OD FILE
GENCY: 45900 PUB EMPLOYEES RETIRE UMMARY XREF: 300-00-00 133 Operat											PICS SYSTEM:	BUDGET	PREPARATION	
	2022				S			and the same						T
OSITION NUMBER AUTH NO ORG STRUC	F POS PKG Y TYP		SS COMP	RNG	T P	POS	FTE	BUDGET	MOS	SAL	OF SAL	FF	LF SAL	R
911420 000984500 300-04-02-00000 EST DATE: 2011/07/01 EXP DATE:		OA (C0102 AA	09	03	1-	1.00-	2,052.00	24.00-		49,248-			
911420 000984500 300-04-02-00000 EST DATE: 2011/07/01 EXP DATE:			C0103 AA	12	04	1	1.00	2,214.00	24.00		53,136			
911421 000984510 300-04-02-00000 EST DATE: 2011/07/01 EXF DATE:		OA (C0102 AA	09	04	1-	1.00-	2,128.00	24.00-		51,072-			
911421 000984510 300-04-02-00000 EST DATE: 2011/07/01 EXP DATE:			C010J AA	12	05	1	1.00	2,284.00	24.00		54,816			
911422 000984520 300-04-02-00000 EST DATE: 2011/07/01 EXP DATE:			C0102 AA	09	03	1-	1.00-	2,052.00	24.00-		49,248-			
911422 000984520 300-04-02-00000 EST DATE: 2011/07/01 EXP DATE:		OA (C0103 AA	12	04	1	1.00	2,214.00	24.00		53,136			
100123 000232900 300-04-02-00000 EST DATE: 2011/07/01 EXP DATE:			C0102 AA	09	03	1-	1.00-	2,052.00	24.00-		49,248-			
100123 000232900 300-04-02-00000 EST DATE: 2011/07/01 EXP DATE:			C0103 AA	12	04	1	1.00	2,214.00	24.00		53,136			
	133						.00		.00		46,968			
						39	39.00		936.00		3,424,680			
						39	39.00		936.00		3,424,680			

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PORT: DE		PPDPLWSBUD NG BY SUMMARY	XREF AGENCY		DEPT. (OF ADMI	N. SVCS.	PPDB PI	CS SYSTEM			2011-13	PAGE	E D FI
		PLOYEES RETI									PICS SYSTEM:	BUDGET PRES		
		-00 133 Opera												
					g									1
SITION			F Pos			POS		BUDGET		GF	OF	FF	LF	R
UMBER	AUTH NO	ORG STRUC		CLASS COMP	RNG P	CNT	FTE	RATE	MOS	SAL	SAL	SAL	SAL	1
						39	39.00		936.00		3 424 600			
						32	39.00		236.00		3,424,680			

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REPORT: P	REPORT NO.: PPDI PACKAGE FISCAL IN	MPACT REPORT		DEPT. OF	ADMIN. ST	7CS.	PPDB PICS	SYSTEM		cres essent	2011-13	PAGE PROD FIL
	900 PUB EMPLOYER REF:300-00-00 Or	ES RETIREMNT SYSTEM perations		PAC	KAGE: 081	- May	2010 E-Boa	rd		PICS SYSTEM:	BUDGET PREPARATION	
OSITION			Pos					GF	OF	FF	LF	AF
NUMBER	CLASS COMP	CLASS NAME	CNT	FTE	MOS	STEP	RATE	SAL/OPE	SAL/OPE	SAL/OP	E SAL/OPE	SAL/OPE
189701 M	MS X7002 AA PRII	NCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	02	3,855.00		92,520 50,606			92,52 50,60
189702 0	DA C0871 AA OPEI	RATIONS & POLICY ANALYST 2	1	1,00	24.00	02	3,903.00		93,672 50,860			93,67 50,86
313120 0	OA CO841 AA RET	IREMENT COUNSELOR 1	i	1.00	24.00	02	2,816.00		67,584 45,105			67,58 45,10
313121 0	DA C0841 AA RETI	IREMENT COUNSELOR 1	1	1.00	24,00	02	2,816,00		67,584 45,105			67,584 45,105
313123 0	DA C0842 AA RETI	IREMENT COUNSELOR 2	1	1.00	24.00	02	3,086.00		74,064 46,535			74,064 46,535
313124 0	DA C0842 AA RETI	IREMENT COUNSELOR 2	1	1.00	24.00	02	3,086.00		74,064 46,535			74,06 46,53
		PICS SALARY PICS OPE							469,488 284,746			469,48 284,74
								~~~~				******
	TOTAL PICS PERSO	ONAL SERVICES	6	6.00	144.00				754,234			754,23

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REPORT:		PPDPFISCAL AL IMPACT REPORT QYEES RETIREMNT SYSTEM		DEPT. OF	ADMIN. SY	rcs.	PPDB PICS	SYSTEM		PICS SYSTEM:	2011-13 BUDGET PREPARATION	PAGE 22 PROD FILE
SUMMARY	CREF: 300-00-0	00 Operations		PAC	KAGE: 131	- Bus	iness Enter	rise-Core Busi	п			
POSITION			POS		18119			GF	OF	FF	LF	AF
NUMBER	CLASS COMP	CLASS NAME	CNT	FTE	MOS	STEP	RATE	SAL/OPE	SAL/OPE	SAL/OP	E SAL/OPE	SAL/OPE
1313101 1	AA S780X NM	OPERATIONS & POLICY ANALYST ]	1	1.00	24.00	04	5,406.00		129,744 58,817			129,744 58,817
1313102	MMN X0872 AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	0.4	5,406.00		129,744 58,817			129,744 58,817
1313103 1	MMN X0872 AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	05	5,671.00		136,104 60,221			136,104 60,221
1313104 1	MMN X0872 AA	OPERATIONS & POLICY ANALYST ]	1	1.00	24.00	02	4,906,00		117,744 56,170			117,744 56,170
1313105 1	MN X0872 AA	OPERATIONS & POLICY ANALYST 3	1	1,00	24.00	06	5,957.00		142,968 61,735			142,968 61,735
1313106 (	OA C0842 AA	RETIREMENT COUNSELOR 2	1	1.00	24.00	02	3,086.00		74,064 46,535			74,064 46,535
1313107	OA C0871 AA	OPERATIONS & POLICY ANALYST 2	1	1,00	24,00	0.3	4,089.00		98,136 51,844			98,136 51,844
1313108 1	MMS X7002 AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1,00	24.00	0.3	4,039.00		96,936 51,580			96,936 51,580
1313109 (	OA C0841 AA	RETIREMENT COUNSELOR 1	1	1.00	24.00	03	2,945.00		70,680 45,788			70,680 45,788
1313110 (	OA C0841 AA	RETIREMENT COUNSELOR 1	1	1 , 0 0	24.00	03	2,945,00		70,680			70,680
1313111	OA C0841 AA	RETIREMENT COUNSELOR 1	1	1,00	24.00	07	3,547.00		45,788 85,128			45,788 85,128
									48,975			48,975
1313112 (	OA C0842 AA	RETIREMENT COUNSELOR 2	1	1.00	24.00	07	3,903.00		93,672 50,860			93,672 50,860
1313113 (	OA C0842 AA	RETIREMENT COUNSELOR 2	1	1.00	24,00	BQ	4,089.00		98,136 51,844			98,136 51,844
1313114	DA C0842 AA	RETIREMENT COUNSELOR 2	1	1,00	24,00	03	3,235.00		77,640 47,324			77,640 47,324
1313115 (	OA C0842 AA	RETIREMENT COUNSELOR 2	1	1.00	24.00	04	3,383.00		81,192 48,107			81,192 48,107
1313116 (	OA C0842 AA	RETIREMENT COUNSELOR 2	1	1,00	24.00	03	3,235.00		77,640 47,324			77,640 47,324

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08/13/11 REPORT NO.: PPDPFISCAL REPORT: PACKAGE FISCAL IMPACT REPORT		DEPT. OF	ADMIN. SV	rcs.	PPDB PICS	SYSTEM		to an annual	2011-13	PAGE 23 PROD FILE
AGENCY: 45900 PUB EMPLOYEES RETIREMNT SYSTEM SUMMARY XREF: 300-00-00 Operations		PAC	KAGE: 131	- Bus	iness Enter	prise-Core Bus		PICS SYSTEM:	BUDGET PREPARATION	
POSITION	POS					GF	OF	FF	LF	AF
NUMBER CLASS COMP CLASS NAME	CNT	FTE	MOS	STEP	RATE	SAL/OPE	SAL/OPE		and the second s	SAL/OPE
1313117 OA CO104 AA OFFICE SPECIALIST 2	1	1.00	24.00	D3	2,380.00		57,120 42,797			57,120 42,797
1313118 OA C0841 AA RETIREMENT COUNSELOR 1	1	1.00	24.00	05	3,235.00		77,640 47,324			77,640 47,324
1313119 OA C0842 AA RETIREMENT COUNSELOR 2	i	1.00	24.00	04	3,383.00		81,192 48,107			81,192 48,107
1313127 MMS X7002 AA PRINCIPAL EXECUTIVE/MANAGER B	1.	1,00	24.00	0.5	4,448,00		106,752 53,745			106,752 53,745
1313128 OA CO104 AA OFFICE SPECIALIST 2	1	1,00	24.00	05	2,585.00		62,040 43,882			62,040 43,882
1313129 OA C0104 AA OFFICE SPECIALIST 2	1	1.00	24.00	02	2,284.00		54,816 42,289			54,816 42,289
1313130 OA C0104 AA OFFICE SPECIALIST 2	1	1.00	24.00	02	2,284.00		54,816 42,289			54,816 42,289
1313131 OA C0104 AA OFFICE SPECIALIST 2	1	1,00	24.00	0.3	2,380.00		57,120 42,797			57,120 42,797
1313132 OA C0104 AA OFFICE SPECIALIST 2	1	1.00	24.00	03	2,380.00		57,120 42,797			57,120 42,797
1313133 OA C0104 AA OFFICE SPECIALIST 2	1	1,00	24.00	04	2,473.00		59,352 43,289			59,352 43,289
1313134 OA C0842 AA RETIREMENT COUNSELOR 2	1	1,00	24.00	04	3,383.00		81,192 48,107			81,192 48,107
1313135 OA CO870 AA OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	0.5	3,727.00		89,448 49,928			89,448 49,928
1313136 OA C0870 AA OPERATIONS & POLICY ANALYST 1	1	1,00	24.00	ЕO	00,E8E,E		81,192 48,107			81,192 48,107
1313137 OA C5247 AA COMPLIANCE SPECIALIST 2	1	1,00	24,00	02	3,547,00		85,128 48,975			85,128 48,975
TOTAL PICS SALARY TOTAL PICS OPE							2,585,136 1,476,162			2,585,136 1,476,162
TOTAL PICS PERSONAL SERVICES =	30	30.00	720.00			1111111111	4,061,298	7555777	7 2777777	4,061,298

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08/12/11 REPORT NO.: PPDPFISCAL REPORT: PACKAGE FISCAL IMPACT REPORT AGENCY:45900 PUB EMPLOYEES RETIREMNT SYSTEM SUMMARY XREF:J00-00-00 Operations			ADMIN. ST		PPDB PICS	S SYSTEM  Maintenance & E			2011-13 BUDGET PREPARATION	PAGE 24 PROD FILE
POSITION	POS					GF	OF	FF	LF	AF
NUMBER CLASS COMP CLASS NAME	CNT	FTE	MOS	STEF	RATE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE
1313201 OA C0405 AA MAIL SERVICES ASSISTANT	1	1.00	24.00	05	2,214.00		53,136 41,918			53,136 41,918
1313203 OA C1487 IA INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	06	5,883,00		141,192 61,343			141,192 61,343
1313204 OA C1487 IA INFO EYSTEMS SPECIALIST 7	1	1.00	24.00	04	5,365.00		128,760 58,600			128,760 58,600
TOTAL PICS SALARY TOTAL PICS OPE			(222244)				323,088 161,861			323,088 161,861
TOTAL PICS PERSONAL SERVICES -	3	3.00	72.00			****	484,949			484,949

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08/12/11 REPORT NO.: PPDPFISCAL REPORT: PACKAGE FISCAL IMPACT REPORT AGENCY:45900 PUB EMPLOYEES RETIREMNT SYSTEM					PPDB PICS			201 PICS SYSTEM: BUDG	1-13 GET PREPARATION	PAGE 25
SUMMARY XREF: 300-00-00 Operations		PACE	KAGE: 133 -	Pos	ition Reclas	s/Realignment				
POSITION	POS					GF	OF	FF	LF	AF
NUMBER CLASS COMP CLASS NAME	CNT	FTE	MOS	STEP	RATE	SAL/OPE	BAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE
0136950 OA C0102 AA OFFICE ASSISTANT 2	1-	1.00-	24.00-	04	2,128.00		51,072- 41,462-			51,072- 41.462-
0136950 OA C0103 AA OFFICE SPECIALIST 1	1	1.00	24.00	05	2,284.00		54,816 42,289			54,816 42,289
0136990 OA C0102 AA OFFICE ASSISTANT 2	1-	1.00-	24.00-	04	2,128.00		51,072-			51,072-
							41,462-			41,462-
0136990 OA C0103 AA OFFICE SPECIALIST 1	1.	1.00	24.00	05	2,284.00		54,816 42,289			54,816 42,289
0137040 OA C0102 AA OFFICE ASSISTANT 2	1-	1.00-	24.00-	07	2,380,00		57,120-			57,120-
							42,797-			42,797-
0137040 OA C0103 AA OFFICE SPECIALIST 1	1	1.00	24.00	80	2,585.00		62,040 43,882			62,040 43,882
0137470 OA C0102 AA OFFICE ASSISTANT 2	1-	1.00-	24.00-	04	2,128,00		51,072-			51,072-
							41,462-			41,462-
0137470 OA C0103 AA OFFICE SPECIALIST 1	1	1.00	24.00	05	2,284,00		54,816			54,816
							42,289			42,289
0300051 OA C0102 AA OFFICE ASSISTANT 2	11.	1.00-	24.00-	0.4	2,128.00		51,072-			51,072-
							41,462-			41,462-
0300051 OA C0103 AA OFFICE SPECIALIST 1	1	1.00	24.00	0.5	2,284,00		54,816			54,816
							42,289			42,289
0911417 OA C0102 AA OFFICE ASSISTANT 2	1-	1,00-	24.00-	03	2,052,00		49,248-			49,248-
							41,061-			41,061-
0911417 OA C0103 AA OFFICE SPECIALIST 1	1.	1.00	24.00	0.4	2,214.00		53,136			53,136
							41,918			41,918
0911418 OA C0102 AA OFFICE ASSISTANT 2	1-	1.00-	24.00-	03	2,052.00		49,248-			49,248-
							41,061-			41,061-
0911418 OA C0103 AA OFFICE SPECIALIST 1	1	1.00	24.00	04	2,214,00		53,136			53,136
							41,918			41,918
0911419 OA C0102 AA OFFICE ASSISTANT 2	1-	1.00-	24.00-	03	2,052.00		49,248-			49,248-
							41,061-			41,061-
0911419 OA C0103 AA OFFICE SPECIALIST 1	1	1.00	24.00	04	2,214.00		53,136			53,136
							41,918			41,918

_Agency Request

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08/12/11 REPORT NO.: PPDPFIS REPORT: PACKAGE FISCAL IMPAC			DEPT. OF	ADMIN. SV	cs.	PPDB PICS	SYSTEM			2011-13	PAGE 36
AGENCY: 45900 PUB EMPLOYEES F									DICS SYSTEM.	BUDGET PREPARATION	PROD FILE
SUMMARY XREF: 300-00-00 Opera			PAC	KAGE: 133	- Pos	ition Recla	ss/Realignment		ETGO STATEM!	BUDGET PARTAMATION	
POSITION		POS					GF	OF	FF	LF	AF
NUMBER CLASS COMP	CLASS NAME	CNT	FTE	Mos	STEP	RATE	SAL/OPE	SAL/OPE	SAL/OP	E SAL/OPE	SAL/OPE
0911420 OA C0102 AA OFFICE	ASSISTANT 2	1-	1.00-	24.00-	03	2,052.00		49,248			49,248-
								41,061			41,061-
0911420 OA C0103 AA OFFICE	SPECIALIST 1	1	1.00	24.00	0.4	2,214,00		53,136			53,136
								41,918			41,918
0911421 OA C0102 AA OFFICE	ASSISTANT 2	1-	1.00-	24.00-	04	2,128.00		51,072	-		51,072-
								41,462	2		41,462-
0911421 OA C0103 AA OFFICE	SPECIALIST 1	1	1.00	24.00	05	2,284.00		54,816			54,816
								42,289			42,289
0911422 OA C0102 AA OFFICE	ASSISTANT 2	1-	1.00-	24.00-	03	2,052.00		49,248			49,248-
								41,061	-		41,061-
0911422 OA C0103 AA OFFICE	SPECIALIST 1	i	1.00	24.00	0.4	2,214.00		53,136			53,136
								41,918			41,918
9100123 OA C0102 AA OFFICE	ASSISTANT 2	1-	1.00-	24.00-	03	2,052.00		49,248			49,248-
								41,061			41,061-
9100123 OA C0103 AA OFFICE	SPECIALIST 1	1	1,00	24.00	04	2,214.00		53,136			53,136
								41,918			41,918
TOTAL PIC								46,968 10,362			46,968
TOTAL FIC											
TOTAL PICS PERSONAL	SERVICES =		.00	_00				57,130			57,330

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08/12/11 REPORT NO.: PPDPFISCAL REPORT: PACKAGE FISCAL IMPACT REPORT AGENCY:45900 PUB EMPLOYEES RETIREMNT SYSTEM SUMMARY XREF:J00-00-00 Operations			DEPT. OF ADMIN. SVCS. PPDB PICS SYSTEM  PACKAGE: 802 - Vacant Position Savings						PICS SYSTEM:	2011-13 BUDGET PREPARATION	PAGE 27 PROD FILE
001111111111111111111111111111111111111	p oznaczona		2.110	141041 046	100		on our ange				
POSITION NUMBER CLASS COMP	CLASS NAME	POS	FTE	Mos	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OP	LF SAL/OPE	AF SAL/OPE
8700107 OA C2511 AA ELE	CTRONIC PUB DESIGN SPEC 2	1-	:17-	4.00	- 02	2,945.00		11,780 2,699			11,780- 2,699-
TOTAL PICS SALARY TOTAL PICS OPE								11,780 2,699	-		11,780- 2,699-
TOTAL PICS PERBONAL SERVICES =		1-	.17-	4.00			*********	14,479		100000000000000000000000000000000000000	14,479-

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08/12/11 REPORT NO.: PPDPFISCAL REPORT: PACKAGE FISCAL IMPACT REPORT AGENCY:45900 PUB EMPLOYEES RETIREMNT SYSTEM SUMMARY XREF:300-00-00 Operations			DEPT. OF ADMIN. SVCS. PPDB PICS SYSTEM  2011-17  PICS SYSTEM: BUDGET PREPARATION  PACKAGE: 841 - HB 2456 - Prohibit Tax Remedy								
	.10116		Inc	MODI OTI	TAD .	S450 FIOI					
POSITION NUMBER CLASS COMP	CLASS NAME	POS	FTE	MOS	STEP	RATE	GF SAL/OPE	OF BAL/OPE	FF SAL/OP	E SAL/OPE	AF SAL/OPE
1384101 OA CO841 AA RETIREME	ENT COUNSELOR 1	1	.75	18.00	03	2,816.00		50,688 41,378			50,688 41,378
TOTAL PICS SALARY TOTAL PICS OPE								50,688 41,378			50,688 41,378
TOTAL PICS PERSONAL SERVICES =		1	,75	18.00				92,066			92,066

In compliance with the Americans with Disabilities Act, PERS will provide this document in an alternate format upon request. To request this, contact PERS at 888-320-7377 or TTY 503-603-7766.

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