



Statewide Wraparound Steering Committee  
Minutes– Meeting Three  
July 27, 2007 10 am - 4 pm  
Labor & Industries Bldg-Salem

DHS: <http://www.oregon.gov/DHS/index.shtml>

**MEETING THREE OBJECTIVES:**

- Review Initial Recommendations from Subcommittees
- Apply Principles to Recommendations
- Finalize Subcommittee Recommendation Template
- Recommend Adjustments to Subcommittees

**Present:** Mary Lou Johnson, Erinn Kelley-Siel, Jammie Farish, Diane Wells, Benjamin Kramer, Danielle Moore, Stanley Gilbert, Lynne Saxton, Joyce Van Anne, Mitchell Anderson, Sharon Guidera, Nancy Latini for Susan Castillo, Jim Scherzinger for Bruce Goldberg, Bob Jester, Mickey Lansing, Senator Margaret Carter

**Welcome/Opening Remarks:** Erinn welcomed all participants. She thanked the broad coalition who have come together to create mechanisms across communities, for the specificity of the work produced and for support for the project team. Erinn thanked the State Agency staff who responded rapidly to the request for Outcome Measure information and demographics. She indicated that in August there will be two opportunities to connect via conference calls, August 15 and 29, in order to complete the work on time and to accommodate vacation and distance scheduling. She asked that the Steering Committee review the Governor’s Executive Order and keep it as a point of reference to keep our work on track. Lastly, she encouraged all to speak up, contribute and inform all of any outstanding issues to be addressed.

**Why Wraparound? One Family’s Story:** Sheryl Jensen, mother of a nine year old boy, told of her family’s journey since his adoption at eight months. See attachment.

**Sub-Committee Reports and Initial Recommendations:** See attachments for specific recommendations.

**Finance**—Mitch and Lynne reported that the group initially felt compelled to go into too much detail; they broke into two sub-groups that built models and determined major agreement on a single model. The target population gave rise to discussion about a staged, tiered approach for initiation of the plan. It is a blended funding approach with a benefit plan with full range, flexible dollars and open access to qualified persons. The purchasing collaborative created at the state level would manage the blending of federal, state and local dollars. A market assessment is recommended initially to include the number to be served, the dollars attached, teasing out how much funding is in system and how far it can go with this population, and setting the staging of implementation. This should occur within the next year. A thorough analysis of Oregon’s current funding structure, including potential maximizing of federal dollars needs to be completed; Bruce Kamradt has been asked to look at this with comments, including where we might pull funds together. A strategic financial plan needed to apply existing dollars and future dollars to build implementation of the system. In order to institutionalize this change we must create legislation to codify components of the system.

Steering Committee discussion included questions about mechanisms to incentivise local funding investments, how to include private payors in any market assessment and the need for universal care. Erinn indicated that some private payors would like very much to be included in this discussion.

**Local Implementation**—Sharon and Jammie reported this committee included a large representation of families and youth. The vision is no wrong door with a life span approach to developmental transitions. Electronic record keeping will assist in families not having to tell their story over and over. All services will be delivered locally. They recommend changes on statute and administrative rule to codify the wraparound model. There needs to be a mechanism for family inclusion and for accountability. Other issue of concern include: advocacy, support, groups, mentorship, workforce training, resource development, training and development for families and youth, outreach and public education to mitigate stigma.

Steering Committee discussion included questions about the role differential between state and local governance. Committee co-chairs indicated that the vision was to have state statues and administrative rules remove barriers and the state level and the role of local governance was to pool local resources and remove local barriers. Either existing infrastructures could be used (e.g. local county or regional governments) or new systems could be established. There was some concern expressed about the role of providers in local governance. Committee co-chairs indicated that families and advocates felt very strongly that families, youth and advocates (non vendors in the system) should represent 51% of any governance board/council. Travel and distance can be difficult in a rural or frontier setting.

**Date/Evaluation**—Stan and Nancy said that the sub-committee had difficulty identifying specific measures without the financing and implementation process being complete, so they identified a process to complete to get to the measures. They recommend a focus on data collection and service delivery that reflects the Values and Principles adopted by the Steering Committee. This requires a shared technology system at the state level. The process indicators must come from the families and youth served and all information must be ‘real time.’ They also indicated that a life span approach to care, across the developmental stages of childhood and young adulthood would include families being served episodically without a system of ‘opening and closing’ cases.

Steering Committee discussion included questions about electronic record-keeping and the desire to have a system designed at the state level with web capacity that is standardized, useful and includes a single plan of care focus.

**Cultural Competency**—Diane and Robin said that the disproportionate representation of communities of color being served in the state requires a statement that describes culturally competent services in the System of Care process. Standards need to be designed to measure compliance (see the appendix of their report). National models reviewed had little evidence of cultural competence. Culturally competent practice need to be embedded, implemented and engrained in everything we do for this initiative. See the statement added to the Steering Committee’s Oregon Values and Principles.

Steering Committee discussion included questions about directing any market assessment around the populations being served in non-mental health setting (education, child welfare and juvenile justice) who would qualify for wraparound. Senator Carter requested that there be a strong recommendation about looking at federal, state and local government mandates to ensure that all populations are serve fairly. Stigma continues to be an issue for some populations. The appendix was complimented and seen as a very good standard to embed within state agencies.

**Responder Panels:** Steering Committee met with four responder panels representing Families and Youth, Local Government, State Agency Heads and Providers. They received feedback regarding the sub-committee recommendations, including recommendations for adjustments.

**Steering Committee Adjustments & Direction to Sub-committees:** Steering Committee discussed key issues: (1) Cultural Competency statement describing a competent system; (2) timing of finance committee recommendations; (3) lifespan approach, target population; and (4) workforce development and embedded across work being done. The Steering Committee adopted number one. The time of a market assessment was discussed with some feeling that momentum must be captured now, starting with areas that are ready. Budget recommendations must be in place by August of 08 for the 2010 biennium. There needs to be some adjustments to the Finance Committee timelines. The Governor's Executive Order was reviewed and it was consensus that wraparound can be accomplished within that definition.

Additional discussion from Steering Committee members continued. The Committee authorized the Project Team to analyze the discussion and send additional assignments to the Sub-Committee co-chairs by August 3<sup>rd</sup> with instructions to send the results to the Project Team for inclusion in the draft final report to be reviewed at the September 7<sup>th</sup> meeting.

**Additional Public Testimony:** Dawn Norris, Child Care Division, advised that thinking about youth/family, remember extended family such as grandparents, aunts, others including childcare providers in the teams. George Longdon, rural social worker in Grants Pass quoted Randy Newman: "it's money that matters" and Mick Jagger: "you don't always get what you want." He is relieved to hear that the Finance sub-committee is looking at cost Everything costs money. Any change in statute and administrative rule will cost money. Local providers can only do what you can pay us to do. Workforce retention is also important. With issues of complexity there needs to be flexibility. IF you add new things, take off a couple of things. Cultural Competency sub-committee needs to include rural people. Data is important; nothing is more complex than human behavior. Are we talking about governance or just advisory committee? 51% is a quota system. He would recommend one more subcommittee on "unintended consequences."

**Closing Remarks:** Erinn thanked everyone for their efforts. She reminded everyone about the Conference Call process for August 15 and August 29. Instructions will be sent out by the Project Team next week. The additional assignments will go to the sub-committee co-chairs on August 3<sup>rd</sup>. On September 5<sup>th</sup> there will be an opportunity for Family Input with video conferencing available in Portland, Salem, Bend-Redmond and Southern Oregon. It will occur between 11am and 1pm; additional information will go out electronically soon. Jammie Farrish offered the assistance of OFSN in working to get greater youth input in a setting where youth will be comfortable. Next Steering Committee meeting will be Friday, September 7<sup>th</sup>. Location to be determined.

Mary Lou closed the meeting, acknowledging the inspiring leadership present, all the work done and the amazing alignment of each effort. She said it was a tribute to all who participated in working for the betterment of all. She especially thanked Erinn for her leadership and definition of the task at hand.