STATE HOMELAND SECURITY GRANT PROGRAM

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Oregon's THIRA evaluated State and local gaps based upon two scenarios; a multiple location/IED event and the Cascadia Subduction Zone earthquake. Both scenarios are realistic, probable and catastrophic for residents in the affected jurisdictions. All of the Oregon Investment Justifications are focused on minimizing gaps identified at both the state and local level through the Threat and Hazard Identification and Risk Assessment (THIRA) and State Preparedness Report (SPR) process. By preparing for an extreme or catastrophic event, Oregon communities will be better prepared to deal with all level of threats and hazards. Creating a prepared, resilient Oregon full of responders and citizens throughout the whole community who are able to act before events to plan and prepare and react during and after events to better respond to and recover from both man made and catastrophic natural disasters is the goal.

2015 Planning Investment

This investment addresses planning needs or identified gaps, with a focus on assessing and surveying capabilities, creating and enhancing emergency operations planning throughout the state, and supporting the training, implementation and exercising/validation of developed plans. Local jurisdictions will be able to identify gaps in their planning needs, and utilize this investment to document and plan initiatives to fill identified gaps. Oregon has implemented a statewide emergency operations and management planning format that has been institutionalized at state, tribal, county, and city levels. This planning format incorporates the National Incident Management System (NIMS), National Response Framework (NRF), and the Comprehensive Preparedness Guide (CPG) planning requirements and guidance. This investment will also address maintenance and enhancement of NIMS, NRF, communications, critical infrastructure, all hazard, cyber security, vulnerable populations, catastrophic planning, continuity of operation planning (COOP) and the implementation of the THIRA process throughout the State.

In addition to plan development, this investment will require local sub-grantees to address the training and exercise components necessary for effective implementation of the developed plan. Upon completion of the training component, local sub-grantees will be required to complete an exercise in accordance with the Homeland Security Exercise and Evaluation Program (HSEEP), and develop an after action report and associated improvement plan that addresses any shortcomings identified in the developed plan. Sub-grantees are required to promulgate the plan and update the plan at a minimum of every five years for all approved projects.

2015 Cascadia Rising Exercise Investment

During June 2016, Oregon and Washington, in conjunction with FEMA Region X, will be conducting a regional catastrophic earthquake and coastal tsunami exercise,
focused on coordinated response to a rupture on the Cascadia Subduction Zone (CSZ). The scheduled exercise, Cascadia Rising, will bring together local, tribal, state, and federal government agencies, as well as public non-profit and private organizations, to evaluate response and recovery capabilities under a joint and coordinated exercise scenario. Following established core capabilities, and designed to focus on specific overarching and local objectives, the exercise will test emergency management coordination, interagency communications, mass care, evacuation, emergency public information, public health and medical, transportation, and critical infrastructure response operations, in accordance with adopted Emergency Support Functions (ESF).

This investment addresses the development and implementation costs associated with local, tribal and state government participation in the 2016 Cascadia Rising Exercise. The focus will be on assessing and evaluating exercise needs, creating and enhancing emergency operations plans for the exercise, presentation of staff training, development of exercise materials for all participating jurisdictions, and supporting departmental needs for participation.

In order to be eligible for this investment, jurisdictions would commit to active participation in the Cascadia Rising Exercise, including simulated play in concert with state emergency operations, creation of an After Action Report (AAR), and formulation of a post-exercise written Improvement Plan (IP).

2015 Interoperable Communications

This Investment addresses overarching planning, training, exercise, and equipment activities which include: projects that support voice/data operability/interoperability, with a primary focus on regional/multi-jurisdictional projects, and are aligned with the Statewide Communications Interoperability Plan (SCIP); public safety information sharing (as defined by the Department of Homeland Security Information Sharing Strategy, dated April 18, 2008) hardware and software, and enhancement of end user capabilities; and filling operability/interoperability gaps that have been identified in local promulgated communications plans. Examples of planning efforts include the assessment and planning needed to establish and or enhance communication strategies, governance, tactical plans, engineering, and system planning. Examples of training efforts include specific system training, communication tactics training, and other related communication courses needed to enhance community capabilities identified in the training and exercise plan or after action processes. Examples of exercise efforts include the development, conduct, and evaluation of exercises that evaluate multi-jurisdictional and governmental communications capabilities. Examples of equipment efforts will include the procurement of materials in line with AEL 4 – Information Technology, AEL 6 – Interoperable Communications, AEL 10 – Power, and/or AEL 21-GN-00-INST-Installation.
Communications towers are an eligible expense. Applications for work at communications sites must provide proof that all permits are approved and agreements are in place to allow the project to move forward if funded. Applicants interested in pursuing tower site projects are highly encouraged to attend the Grants Roadshow Training and work directly with the OEM grant team to ensure success.

All equipment purchases will be P25 compliant and align with SAFECOM, the State SCIP, an approved communications strategy, jurisdictional communication plans, and/or a gap identified in an exercise or actual event AAR.

**Special Teams Investment**

This Investment addresses building capabilities within terrorism interdiction and disruption, intelligence gathering and sharing, investigation, and Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) and catastrophic response team enhancements across Planning, Organization, Equipment, Training, and Exercises (POETE) areas as outlined in the National Preparedness Goal. The primary focus is on law enforcement activities and CBRNE team based capabilities by supporting agencies/personnel with an emergency support function in training, exercise, and equipment activities with an anti-terrorism and/or catastrophic nexus, including those activities which support participation in Oregon's Terrorism Information Threat Assessment Network (TITAN) fusion centers and threat interdiction and disruption. This investment will provide support to overarching activities and specific capabilities the State has identified as priorities through the annual State Preparedness Report (SPR) and informed through annual state-wide capability assessments. The focus of this Investment is to maintain existing capabilities, while seeking to establish/improve upon the following:

**Equipment:**
- existing special teams with capabilities related to anti-terrorism (e.g. CBRNE terrorism and cyberterrorism) and catastrophic incidents, through the acquisition of discipline-appropriate and proven prevention, protection, mitigation, response, and recovery equipment and technologies.

**Training and Exercise:**
- multi-disciplinary/multi-jurisdictional training and exercise programs with an overarching goal of identifying and assessing gaps, and improving capabilities with an anti-terrorism and catastrophic nexus.

Equipment requests must align with an approved plan (referencing page number, paragraph and plan adoption date). If unable to align with an approved plan the identified gap must be referenced in an exercise or actual event After Action Report (AAR) Improvement Plan (provide reference, page number,
paragraph and date of AAR) and a documented approach regarding what research and/or assessment were done that identified the requested equipment as the best solution. Equipment requests that are neither aligned with an approved plan nor referenced in an AAR Improvement Plan will be evaluated on a case-by-case basis. However, funding priority will be given to projects that have thoughtfully integrated planning, training, and exercise needs in addition to equipment requests.

2015 Citizen Preparedness

This investment will allow the enhancement and ensure the sustainment of existing Citizen Corps volunteer programs, encourage public/private partnerships, allow for public education and training, and encourage whole community involvement in a community’s preparedness efforts.

The investment addresses capability gaps in citizen preparedness, while continuing support and enhancing existing Citizen Corps Programs (CCP). Specific gaps to be addressed include: Ensuring existing CCP are able to survive and thrive with decreasing grant funding, enhancing the capacity of local CCP to manage volunteers and sustain their continued operation; promoting core CCP components within existing Councils; enhancement of CCP through strategic planning to include integration with community response plans; sustaining and strengthening CCP State Advisory Committee; increasing delivery of Train-the-Trainer courses; capitalizing on volunteer outreach using community preparedness events; and supporting the creation of public/private partnerships.