
CMMI

State Innovation Models (SIM) Grant

Input on Oregon Application Framework

August 30, 2012



Grant Opportunity

Awarding Agency: Centers for Medicare and Medicaid Innovation

Purpose: To test whether new delivery system and payment models get superior results when they are delivered in the context of a state health care innovation plan.

Eligibility: States only, with Governor's endorsement

Awards:

- 25 awards of \$1-3 million for model design, 1 year project period
- 5 awards of \$20-60 million for model testing, 3.5 year project period (6 months readiness and 3 years implementation)

States may apply for one of two types of awards

Model design

Description

- Provide financial and technical support to states to for their planning and design efforts
- Plans will be comprehensive and include multi-payer payment and delivery system models
- Models should strive to move states toward community-led integrated care strategy and promote improvements in cost, quality and population health

Funding Amount

- \$1-3 million per state
- Support for up to 25 states

Model testing

- Provide financial and technical assistance to states that are ready to implement a State Health Care Innovation Plan, including testing and evaluating multi-payer, outcomes-based payment and delivery models
- Move the preponderance of care in the state from models that reward service volume to clinical and financial models that reward better health, better care, and lower cost through improvement
- Second round of funding anticipated in spring of 2013

- \$20-60 million per state, over 3+ years
- Support for up to 5 states

CMMI Goals for State Innovation Models

The premise is that multi-payer models that have broad stakeholder input and engagement will achieve sustainable transformation that improves health system performance.

- CMMI will partner with states to develop and implement broad-based State Health Care Innovation Plans
- States should:
 - Plan, design, test, and support evaluation of new payment and service delivery models in the context of larger health system transformation
 - Utilize the tools and policy levers available to them
 - Engage a broad group of stakeholders in health system transformation
 - Coordinate multiple strategies into a plan for health system improvement

CMMI Goals for State Innovation Models

- Oregon's model of health system transformation fits this funding opportunity well
- Oregon is beyond the design phase:
 - The Coordinated Care Organization (CCO) model includes a new service delivery model that includes behavioral and physical health integration, an emphasis on patient-centered primary care homes and a new payment model
 - Oregon's Medicaid waiver was approved in July, providing us with tools, policy levers, and flexibility to use them.
 - A robust stakeholder engagement process in the year leading to the legislation and waiver application.
 - The coordination of multiple strategies is at the heart of our health system transformation.

A reformed health system will reward those who care for the health of entire populations

Acute Health Care System

- ✓ **High quality acute care**
- Accountable care systems
- Shared financial risk
- Case management and preventive care systems
- Population-based quality and cost performance
- Population-based health outcomes
- Care system integration with community health resources

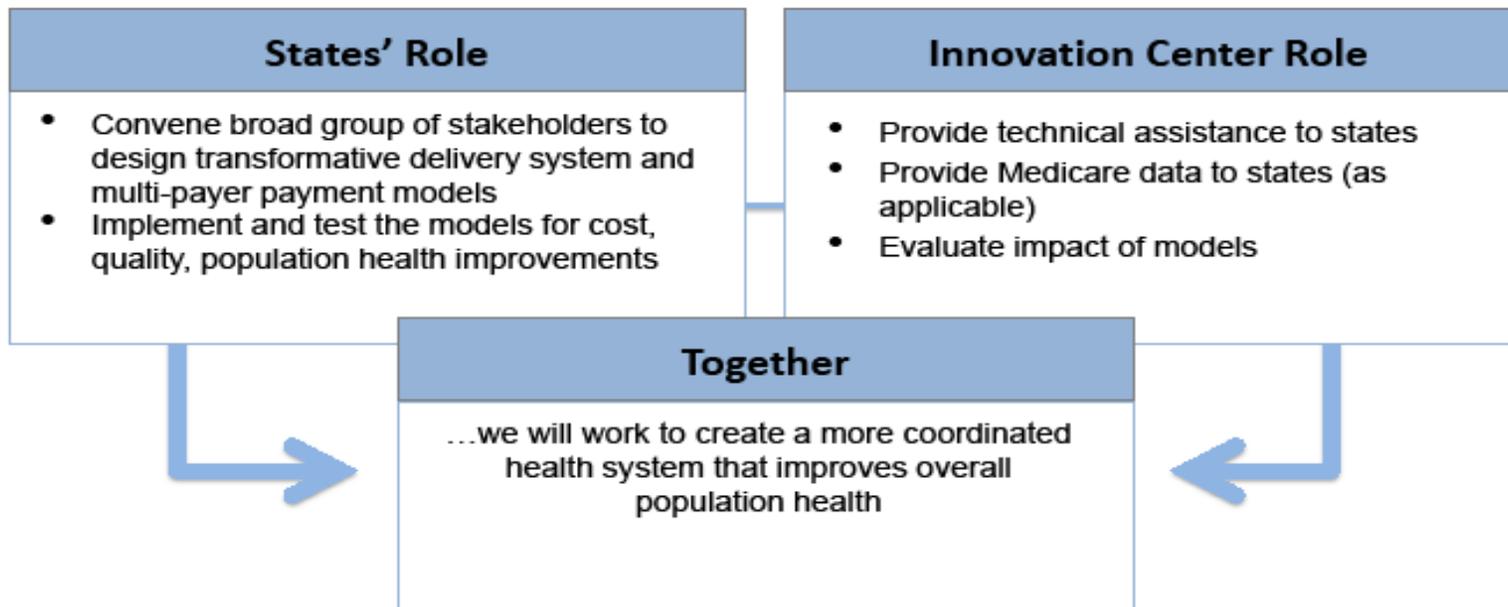
Coordinated Seamless Health Care System

- High quality acute care
- ✓ **Accountable care systems**
- ✓ **Shared financial risk**
- ✓ **Case management and preventive care systems**
- ✓ **Population-based quality and cost performance**
- Population-based health outcomes
- Care system integration with community health resources

Community Integrated Health Care System

- High quality acute care
- Accountable care systems
- Shared financial risk
- Case management and preventive care systems
- Population-based quality and cost performance
- ✓ **Population-based health outcomes**
- ✓ **Care system integration with community health resources**

CMS will partner with states to drive health system transformation



Use of Grant Funds

Examples of Allowable Costs

- Technical resources necessary to implement new models
- Data collection, analysis, reporting
- Coordination with Innovation Center rapid cycle evaluation
- Health information exchange cost associated with the model
- Web and internet collaborative learning and communication cost
- Project management and reporting cost

Examples of Prohibited Costs

- To supplant existing federal state, local, or private funding of infrastructure or services
- To satisfy state matching requirements
- To pay for the use of specific components, devices, equipment, or personnel that are not integrated into the entire service delivery and payment model proposal

Oregon Proposal in progress

- CCOs are the model to be tested
- Focus on key payment and delivery system elements as part of test:
 - Global budget and incentives from State → CCOs
 - Alternative payment methods from CCOs → providers
 - Spread of the PCPCH model
 - Integration of physical and behavioral health
 - New workforce development (NTHWs, etc.)
 - Long-term care alignment strategies
 - Evidence-based guidance for providers and consumers
- Test model “spread” among individuals eligible for Medicare and Medicaid and potentially as a choice for PEBB members

Oregon Proposal in progress

- Create an Oregon Innovation Center to provide the support necessary for rapid and broad implementation of transformation across the state
 - Innovator Agents
 - Technical assistance, coaching, and tools
 - Assistance with provider engagement
 - Learning collaboratives, conferences and workshops, information sharing and networking
 - Data access and analytics
 - Support for HIT and HIE functionality

Feedback

1. Support for changing payment methodology
 - a) Support for a "starter set" of payment reforms:
 - b) Technical assistance/how-to-guides from payment experts
 - c) Supports (e.g. access to grouper software for identifying episodes of care)
 - d) Risk mitigation strategies to make it easier to test new payment methods

Feedback

2. Support for Health Information Exchange functionality.
 - a) Alerts systems (e.g. to notify plan or primary care team when individual is admitted, discharged, or transferred)
 - b) Tools for proactive population health management (e.g. registries, or record locator services)
 - c) Tools for shared care planning
 - d) Measurement and reporting

Feedback

3. Support for engaging providers to deliver care differently (other than payment reform)
 - a) Communication supports
 - b) Identifying and supporting change agents for practices (e.g. physician or other "practice champions") Tools for shared care planning
 - c) Identification of non-financial incentives for practice transformation (e.g. preferred contracting status)
 - d) Learning opportunities (e.g. focused T.A. sessions, web-based learning opportunities, etc.)

Feedback

4. Learning Collaboratives – focus on:
 - a) Payment reform
 - b) Health equity / eliminating health disparities
 - c) Integrating physical and behavioral health
 - d) Provider engagement
 - e) Member engagement
 - f) Other

Feedback

5. Data Access and Analytics

- a) Access to a standard set of timely reports via web portal
- b) Information about the non-medical supports and services used by CCO clients
- c) Increasing analytical capacity at state level
- d) Analytical software, tools, and training
- e) Technical supports for using data

Poll Results

Which of these transformation support strategies would you prioritize? (multiple votes allowed)

Strategy	%
Support for changing payment (starter set of payment reform options, tools, technical assistance, etc.)	40%
Support for health information exchange functionality	25%
Support for engaging providers to deliver care differently	43%
Learning collaboratives (various topics – PCPCH implementation, health equity, payment reform, etc.)	37%
Data access and analytic products or tools	27%

Other questions or feedback?

For more information

- Funding Opportunity Announcement:
http://www.innovations.cms.gov/Files/x/StateInnovation_FOA.pdf
- CMMI State Innovation Models webpage:
<http://www.innovations.cms.gov/initiatives/state-innovations/index.html>