EXHIBIT D

APPLICANT’S ORGANIZATIONAL, MANAGERIAL, AND TECHNICAL EXPERTISE

OAR 345-021-0010(1)(d)

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D.1 INTRODUCTION

OAR 345-021-0010(1)(d) Information about the organizational expertise of the applicant to construct and operate the proposed facility, providing evidence to support a finding by the Council as required by OAR 345-022-0010, including:

Response: This exhibit provides information about the organization expertise of the Troutdale Energy Center, LLC (Applicant) to construct and operate the proposed facility.

D.2 APPLICANT'S PREVIOUS EXPERIENCE

OAR 345-021-0010(1)(d)(A) The applicant’s previous experience, if any, in constructing and operating similar facilities.

Response: The Applicant is a wholly owned subsidiary of Development Partners Funding I, LLC (DP), which is a Delaware limited liability company. DP is a subsidiary of United States Power Fund III, L.P. (USPF3), which is a limited partnership managed by Energy Investors Funds (EIF). DP was formed in March 2008 in partnership with EIF, to bring development expertise and equity capital to power development opportunities throughout the United States.

Energy Investors Funds

EIF was founded in 1987 as the first private equity fund manager dedicated to the independent power and electric utility industry. EIF has mobilized over $4 billion in capital raised in eight funds and currently manages five private equity funds. EIF has over 3,675 megawatts (MW) of capacity in operation and under construction, as well as an additional 2,875 MW under development.

Development Partners Funding I, LLC

The principals at DP have over 25 years of experience in the independent power industry and have developed and purchased over $12 billion in power generating assets including nearly 9,000 MW of gas-fired power plants.

Together, EIF and DP have a successful record in developing and bringing gas-fired generation online. Select gas-fired projects include:

- 500 MW Astoria Phase II, Queens, NY – Construction Commenced in July 2009
- 400 MW Panoche Energy Center, Firebaugh, CA – Commercial Operation began in June 2009
- 500 MW Astoria Phase I, Queens, NY – Commercial Operation began in May 2006
- 1,200 MW Redbud Energy, Luther, OK – Commercial Operation began in May 2004
- 900 MW Magnolia Energy, Benton, MS – Commercial Operation began in August 2003
- 800 MW Fore River, Weymouth, MA – Commercial Operation began in August 2003
- 1,200 MW Cottonwood Energy, Newton, TX – Commercial Operation began in July 2003
- 1,600 MW Mystic Station, Everett, MA – Commercial Operation began in April 2003
- 240 MW Crockett Power Plant, Crockett, CA – Commercial Operation began in December 1996
- 150 MW Cardinal Power Plant, Ontario – Commercial Operation began in 1995
- 105 MW Navy Power Facilities – Commercial Operation began in 1989
D.3 QUALIFICATIONS OF APPLICANT’S PERSONNEL

OAR 345-021-0010(1)(d)(B) The qualifications of the applicant’s personnel who will be responsible for constructing and operating the facility, to the extent that the identities of such personnel are known when the application is submitted.

Response: The Applicant and its personnel are qualified and experienced in the construction and operation of natural gas-fired power plants; personnel include engineers who can supervise the design, construction, and operation of the project. The key personnel identified for this project are listed below.

- **Willard Ladd**, Development Partners Funding I, LLC, Principal. Mr. Ladd has over 25 years experience in the power and energy infrastructure industry. Prior to DP, he was a member of the management team that founded Sithe Energies, Inc., where he helped grow the company from 10 to over 2,000 employees and more than $1 billion in revenue. Sithe evolved into a leading independent power company with over 12,000 MW in operation in North America and overseas, including $6 billion in assets. As senior vice president and member of the Sithe investment and executive committees, Mr. Ladd directed and managed the company's development efforts in identifying, structuring, and negotiating new investment opportunities in electric power facilities.

- **Robert Howard**, Development Partners Funding I, LLC, Director. Mr. Howard has more than 13 years experience in the energy industry. Prior to DP, he was vice president at Howard Energy Co., Inc., where his responsibilities included managing the company's core business of oil and gas exploration and production, evaluating new investments, and overseeing the company's energy sector capital investments.

- **Loren Baker P.E.**, Loren Baker Consulting, LLC, Local Development Manager. Mr. Baker has 34 years experience in power management and electric utility consulting. In 1993, Mr. Baker co-founded Power Resource Managers (PRM) and served as its President and CEO at the time it was sold in July 2006. PRM was an independent energy services business that specialized in the purchase, sale, and trading of electricity and natural gas for electric utilities. One of PRM’s core services was the optimization of its clients’ utility generation assets to meet utility loads.

- **Tony Jaime P.E.**, Kiewit Power Engineers (KPE), Project Manager for the development portion of the project. Mr. Jaime has more than 15 years experience in design and construction of power plants and heavy industrial facilities. KPE will provide the engineering, and equipment procurement of the Facility. Mr. Jaime is supported by numerous highly skilled personnel at KPE.

D.4 QUALIFICATIONS OF KNOWN CONTRACTORS

OAR 345-021-0010(1)(d)(C) The qualifications of any architect, engineer, major component vendor, or prime contractor upon whom the applicant will rely in constructing and operating the facility, to the extent that the identities of such persons are known when the application is submitted.

Response: The qualifications of known contractors are discussed in the following subsections.

D.4.1 Facility Development and Permitting

CH2M HILL is providing Facility permitting services. Among the CH2M HILL activities performed are wetland, wildlife, scenic resource, and archaeological surveys and analyses, and development of the Application for Site Certificate (ASC). CH2M HILL has prepared numerous ASCs for energy projects proposed within Oregon.
D.4.2 Facility Design

KPE will provide Facility design, equipment procurement, and startup services. Since 1997, KPE has designed and been involved with the installation of more than 25 simple- and combined-cycle power plants across North America, many of which are in the western United States. KPE is familiar with F- and G-class combustion turbine technology, as well as aeroderivative combustion turbines. KPE provides full in-house engineering capabilities for multiple power markets, including gas, air quality control systems (AQCS), renewables, and power delivery.

D.4.3 Facility Operations and Management

Power Plant Management Services, LLC (PPMS) is a general and administrative services management consulting firm, which is focused on the domestic independent power industry. PPMS is an affiliate of DP and is under an exclusive contractual arrangement with EIF. PPMS will provide operations and maintenance (O&M) contractor interface, construction interface, due diligence support and permitting support for the Facility. PPMS has provided services to EIF’s electric generation projects from New England to Hawaii, and currently manages 19 facilities totaling 4,814 MW.

D.4.4 Facility Construction

Kiewit Power Constructors (KPC) is the construction contractor for the Facility. KPC offers a fully integrated delivery model for union construction and startup services for power plant construction projects. KPC entered the gas power generation market in the early 1990s, and has since installed more than 8,500 MW of simple- and combined-cycle projects across North America. KPC has been involved with almost 70 percent of the GE LMS100 installations to date. KPC provides fully integrated construction services for multiple power markets including gas, AQCS, renewables, and power delivery.

Equipment for this Facility will be selected based on its ability to meet requirements of load dispatch, emission criteria, and cost.

D.5 APPLICANT’S PAST PERFORMANCE

OAR 345-021-0010(1)(d)(D) The past performance of the applicant, including but not limited to the number and severity of any regulatory citations in constructing or operating a facility, type of equipment, or process similar to the proposed facility.

Response: Troutdale Energy Center, LLC is a wholly owned subsidiary of Development Partners Funding I, LLC. In addition, Development Partners Funding I, LLC has received no regulatory citations associated with construction or operation of a facility, type of equipment, or process similar to the proposed Facility.

D.6 APPLICANT WITH NO PREVIOUS EXPERIENCE

OAR 345-021-0010(1)(d)(E) If the applicant has no previous experience in constructing or operating similar facilities and has not identified a prime contractor for construction or operation of the proposed facility, other evidence that the applicant can successfully construct and operate the proposed facility. The applicant may include, as evidence, a warranty that it will, through contracts, secure the necessary expertise.

Response: The Applicant has previous experience in constructing similar facilities. Therefore, this rule is not applicable.

D.7 ISO CERTIFIED PROGRAM

OAR 345-021-0010(1)(d)(F) If the applicant has an ISO 9000 or ISO 14000 certified program and proposes to design, construct and operate the facility according to that program, a description of the program.
Response: The Applicant does not propose to design, construct, and operate the facility according to an International Organization for Standardization (ISO) 9000 or ISO 14000 certified program. Therefore, this rule is not applicable.

D.8 MITIGATION

OAR 345-021-0010(1)(d)(G) If the applicant relies on mitigation to demonstrate compliance with any standards of Division 22 or 24 of this chapter, evidence that the applicant can successfully complete such proposed mitigation, including past experience with other projects and the qualifications and experience of personnel upon whom the applicant will rely, to the extent that the identities of such persons are known at the date of submittal.

Response: The Applicant proposes to construct the Facility on Lot 3 in TRIP, which embodies the concept of beneficial reuse of a brownfield site. The TRIP is the location of a former aluminum-reduction plant owned and operated by the Reynolds Metals Company and later Alcoa Inc. In 1994, the site was listed by the U.S. Environmental Protection Agency (EPA) as a Superfund site. The Applicant has worked to position the Facility on Lot 3 where development previously occurred and the existing quantity and quality of resources is minimal. Restoration of temporary (that is, construction) disturbance associated with the Facility is limited and straightforward. Wetland mitigation will be accommodated as described in Exhibit J. Other actions will be taken to limit impacts in accordance with applicable building codes and construction regulations, such as erosion and sediment control.

The Applicant has experience building and operating energy plants across the United States. These prior projects have included requisite mitigation efforts including habitat, wildlife, and revegetation improvements. For example, The Panoche Energy Center (developed, owned, and operated by EIF and its affiliates) mitigated various potential impacts including those on the San Joaquin Kit Fox. The Applicant consulted with the U.S. Fish and Wildlife Service (USFWS) and California Fish and Game Panoche Energy Center and provided 16.8-acres of habitat compensation to a USFWS-approved mitigation bank to address impacts to the species and comply with the requirements of Section 7 of the Federal Endangered Species Act; this helped mitigate cumulative impacts to the species to a level below significant.

Any requisite mitigation efforts identified as necessary for the Facility will be designed by CH2M HILL. CH2M HILL, operating in Oregon since its foundation in 1946, has designed numerous habitat enhancement projects throughout the Pacific Northwest and nationwide, including wetland and habitat restoration and mitigation and riparian enhancement for numerous energy and transportation projects in Oregon. The following are recent examples of mitigation designed by CH2M HILL:

- Wetland Creation and Riparian Enhancement – Construction of 104 MW Elkhorn Wind Project by Telocaset Wind Power Partners, LLC in Union County, Oregon; 2007
- Wetland Restoration and Enhancement, Riparian Enhancement – Martin-Cornelius-Schefflin bridge replacement and road realignment project by Washington County Department of Land Use and Transportation in Cornelius, Oregon; 2009
- Wetland Creation and Enhancement, Riparian Enhancement – SW 124th and Myslony Road new road construction by City of Tualatin in Tualatin, Oregon; 2009
- Wetland Creation and Enhancement – Construction of 340-acre water reuse facility by Roseburg Urban Sanitary Authority in Roseburg, Oregon; 2009

Experienced design engineers with KPE, will ensure compliance with applicable codes and regulations.